

1 **SUBJECT:**

2 **REFERENCE: MIPUG Report Page 3-9 Appendix B page B-3**

3 **PREAMBLE:**

4 Intergroup states "Proceeding to Opportunity-Based visions should not excessively
5 impinge on those parties focused only on the shorter horizon solely in order to benefit
6 the longer-term. A common standard for new bulk power projects such as hydraulic
7 generation is that adverse impacts on financials or rates from new developments should
8 not exceed somewhere in the order of 3-7 years until the "cross-over" point of costs into
9 benefits is reached, and should not be excessively costly during the time frame up to the
10 cross-over.

11 Intergroup further states "Hydro's economic analysis reflects values over 78 years, while
12 the financial analysis terminates at 50 years.

13 For many ratepayers, analysis that terminates at a different horizon (e.g., only reflect the
14 impacts of the scenario over the first 20 or 30 years) may be valuable.

15 **QUESTION:**

16 a) Please indicate whether a 78 year time horizon is appropriate for evaluation of
17 the Preferred Plan and Alternatives and if not what alternative time frame should
18 be used?

19 **ANSWER:**

20 **(a)**

21 In Mr. Bowman's view, when doing project analysis on a long-lived project, it is important
22 to use a range that reasonably captures the lifetime benefits of the project. For this
23 reason, an analysis horizon somewhere on the order of 78 years, as used by Hydro
24 (including values that go beyond 78 years, as part of the "salvage value") is appropriate
25 for NFAT economic analysis. This is a horizon that suitably captures the long-term
26 benefits of major hydraulic development. This analysis can help to indicate whether a
27 project is generally in the long-term interests of ratepayers or Manitobans.

1 In support of this concept, Mr Bowman notes that La Capra Associates produced Figure
2 9-15¹ which is helpful in understanding the horizon required to capture the benefits of
3 long-lived hydro developments. Figure 9-15, reproduced below, illustrates Plan 4
4 (K19/Gas/250MW), Plan 5 (K19/Gas/250MW with WPS Sale & Inv.), Plan 6
5 (K19/Gas/750MW), and Plan 14 (PDP) in relation to Plan 1 (All Gas) which is
6 represented by the horizontal axis. The Figure serves to illustrate that by using an
7 economic model which includes as “costs” the cash spent on constructing the capital
8 project, the timeframe for looking at benefits must be sufficiently long to receive the full
9 lifetime benefits of the costs incurred.

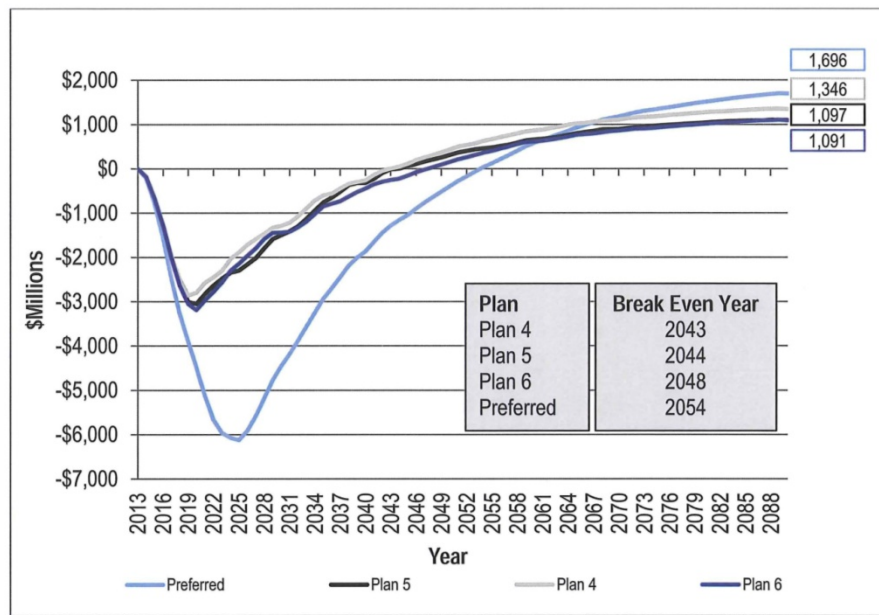


Figure 9-15: Cumulative Incremental Cash Flow Difference for Plans 4, 5, 6, and 14 as Compared to the All Gas Case - Millions of 2014 Present Value Dollars

10

11 Mr. Bowman has also noted that for assessing ratepayer impacts, the considerations are
12 somewhat different. It is important to look at both long-term and shorter-term timeframes
13 as a complement to the long-term economic analysis. It is entirely possible that a project
14 that has good long-term economics may have a significant adverse impact on ratepayers
15 over the short or medium term (e.g., in this context, may cover from 5 - 30 years), which
16 is the case with the PDP. In this situation, it may be that the project parameters can be
17 revised by:

- 18 • Looking at alternative financing arrangements; or

¹ La Capra Associates Inc., Technical Appendix 9A: Economic Analysis Part I, page 9A-37 (January 24, 2014).

- 1 • The Government could take on a different role to enable the project to proceed².
- 2 If project parameters cannot be altered to balance the significant impacts in the
- 3 short- to medium- term than the project cannot be supported, notwithstanding a good
- 4 long-term economic profile.

² See PUB/MIPUG I-11.

1 **SUBJECT:**

2 **REFERENCE: MIPUG Report Page 3-10**

3 **PREAMBLE:**

4 Intergroup speaks to the complimentary risks that higher rates may be met more easily
5 met because of better economic conditions on a macro-economic level.

6 **QUESTION:**

7 a) Please explain and elaborate how rate increases proposed under adverse
8 scenarios of higher costs of construction in Northern Manitoba driven by global
9 demand for resources and higher borrowing costs for Manitoba Hydro and
10 ratepayers are complimentary for ratepayers ability to absorb rate increases that
11 exceed inflation.

12 b) Please elaborate on what is meant by slightly higher rates.

13 **ANSWER:**

14 **(a)**

15 One aspect of the assessment of risk exposure, when looking more broadly for how risks
16 occur at a population level, is the extent to which risks of an outcome either have the
17 tendency to exacerbate the risk event, or to mitigate it (i.e., have more of an insurance
18 nature)¹. The classic example in economic theory is an individual who both works for a
19 given company, plus owns stock in that company. The stock investment may not be
20 particularly risky for a general investor, but for this individual it exacerbates the risks they
21 already face by working for the company – in difficult times there is an exposure to the
22 share price dropping at the same time employment is terminated.

23 The premise for the statement quoted from Mr. Bowman's evidence is one part of the
24 assessment as to whether the risks associated with the PDP tend to be exacerbating
25 factors or complementary factors to other risks to the Manitoba economy. Those factors
26 that are complementary are likely of somewhat less need for in-depth assessment than
27 those that are exacerbating factors.

¹ This is discussed further, in relation to discount rates, in MH/MIPUG I-9

- 1 • In the case, for example, of low interest rates, such conditions tend to arise when
2 general economic conditions are worse than average (i.e. recessions, few
3 investment opportunities for capital, little market growth). These conditions would
4 likely be somewhat more challenging than average for Manitoba households and
5 businesses; however, the economics of hydro development are at their best. In
6 short, the two conditions are complementary and for this reason Mr. Bowman did
7 not focus extensively on the interest rate risks in Appendix C.
- 8 • In contrast, the risks posed by low gas prices are a major exacerbating factor,
9 particularly for Manitoba exporting and energy-intensive businesses. These
10 businesses would be facing upward cost pressures in Manitoba while their
11 competitors in other jurisdictions would be securing cost benefits. For this reason,
12 low gas prices/export prices is an exacerbating factor, and is part of the basis for
13 Mr. Bowman's decision to carefully model this situation in Appendix C, Figures 21
14 and 22².

15 **(b)**

16 Mr. Bowman's quote is indicating that if there are offsetting features in the economy that
17 can help complement some degree of electricity price pressures, then a slightly higher
18 rate burden could in theory be acceptable. In this context, the slightly higher rate burden
19 may be consistent with 0.1%/year higher rate increases than under the best alternative
20 (Plan 1 (All Gas)), to perhaps as high as 0.2%/year.

21 Looking to Appendix 11.4, the sustained rate impacts of each modeled plan over the
22 period to 2031 are shown for each of the 27 sensitivity scenarios. These are summarized
23 in Figure 1 below. The difference compared to Plan 1 (All Gas) is provided in Figure 2.
24 To summarize the key aspects with respect to Plan 4 (K19/Gas/250MW) and Plan 1 (All
25 Gas):

- 26 • Plan 4 (K19/Gas/250MW) versus Plan 1 (All Gas) indicates that REF-REF-REF
27 conditions have almost identical rate impacts (3.43%/year versus 3.42%/year, or
28 a 0.01%/year rate improvement for Plan 4 (K19/Gas/250MW) versus Plan 1 (All
29 Gas)). Varying one of capital cost or interest rates shows rate impacts in this
30 “slight” range:

² Found on pages C-31 and C-32.

1 ○ **Capital costs** variability shows a rate improvement of 0.08%/year for low
2 capital costs, and a rate disadvantage of 0.12%/year for high capital
3 costs.

4 ○ **Interest rate** variability shows a range of 0.16%/year rate improvement
5 for low interest rates, and a 0.10%/year rate disadvantage for high
6 interest rates.

7 ○ **Capital costs and interest rates compounded effects** only lead to a
8 range of 0.25%/year disadvantage (high interest rates/high capital costs)
9 and a 0.23% rate improvement (low interest rates/low capital costs)

10 For Plan 4 (K19/Gas/250MW) versus Plan 1 (All Gas), export price variability
11 drives rate impacts outside this range)

12 ○ **Export prices alone** show variability from a rate improvement of
13 0.22%/year for high energy prices (REF-HIGH-REF scenario), and a rate
14 disadvantage of 0.21%/year for low energy prices (REF-LOW-REF
15 scenario).

16 ○ **Export price compounded effects** show a variability from 0.46%/year
17 rate advantage (LOW-HIGH-LOW scenario) to a 0.43%/year rate
18 disadvantage (HIGH-LOW-HIGH scenario) in the most extreme scenarios
19 of the 27 reviewed.

20 This is an additional reason why low export price scenarios were assessed in Mr.
21 Bowman's evidence Appendix C, over the other variables.

1 **Figure 1: Levelized Annual Rate Impacts to 2031, per Appendix 11.4**

Economic Conditions	Energy Prices	Capital Costs	Plan 1 (All Gas)	Plan 7 (SCGT/C26)	Plan 2 (K22/Gas)	Plan 4 (K19/Gas/250 MW)	Plan 13 (K19/C25/250 MW)	Plan 6 (K19/Gas/750 MW)	Plan 12 (K19/C31/750 MW)	Plan 14 (PDP)
Ref	Ref	Ref	3.43%	3.86%	3.49%	3.42%	3.98%	3.50%	3.80%	3.95%
Ref	Ref	High	3.50%	4.00%	3.64%	3.62%	4.27%	3.71%	4.05%	4.27%
Ref	Ref	Low	3.37%	3.74%	3.39%	3.29%	3.76%	3.36%	3.63%	3.72%
Ref	High	Ref	3.17%	3.41%	3.05%	2.95%	3.33%	3.00%	3.32%	3.37%
Ref	High	High	3.25%	3.56%	3.20%	3.16%	3.64%	3.22%	3.57%	3.70%
Ref	High	Low	3.11%	3.29%	2.94%	2.81%	3.09%	2.85%	3.12%	3.11%
Ref	Low	Ref	3.72%	4.31%	3.95%	3.93%	4.65%	4.04%	4.34%	4.58%
Ref	Low	High	3.79%	4.45%	4.10%	4.13%	4.92%	4.25%	4.58%	4.88%
Ref	Low	Low	3.67%	4.20%	3.87%	3.80%	4.44%	3.91%	4.17%	4.36%
High	Ref	Ref	4.49%	5.03%	4.58%	4.59%	5.31%	4.67%	4.98%	5.28%
High	Ref	High	4.57%	5.20%	4.75%	4.82%	5.64%	4.92%	5.27%	5.64%
High	Ref	Low	4.44%	4.91%	4.49%	4.44%	5.07%	4.52%	4.79%	5.01%
High	High	Ref	4.19%	4.53%	4.09%	4.07%	4.61%	4.12%	4.44%	4.66%
High	High	High	4.27%	4.71%	4.27%	4.29%	4.95%	4.36%	4.73%	5.02%
High	High	Low	4.13%	4.40%	3.98%	3.91%	4.35%	3.95%	4.24%	4.36%
High	Low	Ref	4.83%	5.54%	5.08%	5.13%	6.01%	5.25%	5.56%	5.94%
High	Low	High	4.91%	5.70%	5.24%	5.34%	6.32%	5.48%	5.82%	6.28%
High	Low	Low	4.78%	5.42%	4.99%	4.99%	5.78%	5.11%	5.37%	5.69%
Low	Ref	Ref	2.40%	2.67%	2.31%	2.24%	2.58%	2.31%	2.60%	2.55%
Low	Ref	High	2.47%	2.79%	2.43%	2.41%	2.82%	2.49%	2.81%	2.81%
Low	Ref	Low	2.34%	2.57%	2.21%	2.11%	2.38%	2.17%	2.43%	2.33%
Low	High	Ref	2.17%	2.25%	1.89%	1.79%	1.93%	1.83%	2.13%	1.96%
Low	High	High	2.24%	2.38%	2.03%	1.97%	2.19%	2.03%	2.36%	2.25%
Low	High	Low	2.11%	2.14%	1.79%	1.65%	1.72%	1.69%	1.95%	1.73%
Low	Low	Ref	2.66%	3.10%	2.74%	2.71%	3.22%	2.81%	3.09%	3.15%
Low	Low	High	2.72%	3.22%	2.86%	2.88%	3.45%	2.99%	3.30%	3.41%
Low	Low	Low	2.60%	3.00%	2.65%	2.58%	3.03%	2.68%	2.93%	2.95%

2
3 **Figure 2: Levelized Annual Rate Impacts – Difference from Plan 1 (Positive Values represent Higher Rate Impacts)**

Economic Conditions	Energy Prices	Capital Costs	Plan 1 (All Gas)	Plan 7 (SCGT/C26)	Plan 2 (K22/Gas)	Plan 4 (K19/Gas/250 MW)	Plan 13 (K19/C25/250 MW)	Plan 6 (K19/Gas/750 MW)	Plan 12 (K19/C31/750 MW)	Plan 14 (PDP)
Ref	Ref	Ref	0.00%	0.43%	0.06%	(0.01%)	0.55%	0.07%	0.37%	0.52%
Ref	Ref	High	0.00%	0.50%	0.14%	0.12%	0.77%	0.21%	0.55%	0.77%
Ref	Ref	Low	0.00%	0.37%	0.02%	(0.08%)	0.39%	(0.01%)	0.26%	0.35%
Ref	High	Ref	0.00%	0.24%	(0.12%)	(0.22%)	0.16%	(0.17%)	0.15%	0.20%
Ref	High	High	0.00%	0.31%	(0.05%)	(0.09%)	0.39%	(0.03%)	0.32%	0.45%
Ref	High	Low	0.00%	0.18%	(0.17%)	(0.30%)	(0.02%)	(0.26%)	0.01%	0.00%
Ref	Low	Ref	0.00%	0.59%	0.23%	0.21%	0.93%	0.32%	0.62%	0.86%
Ref	Low	High	0.00%	0.66%	0.31%	0.34%	1.13%	0.46%	0.79%	1.09%
Ref	Low	Low	0.00%	0.53%	0.20%	0.13%	0.77%	0.24%	0.50%	0.69%
High	Ref	Ref	0.00%	0.54%	0.09%	0.10%	0.82%	0.18%	0.49%	0.79%
High	Ref	High	0.00%	0.63%	0.18%	0.25%	1.07%	0.35%	0.70%	1.07%
High	Ref	Low	0.00%	0.47%	0.05%	0.00%	0.63%	0.08%	0.35%	0.57%
High	High	Ref	0.00%	0.34%	(0.10%)	(0.12%)	0.42%	(0.07%)	0.25%	0.47%
High	High	High	0.00%	0.44%	0.00%	0.02%	0.68%	0.09%	0.46%	0.75%
High	High	Low	0.00%	0.27%	(0.15%)	(0.22%)	0.22%	(0.18%)	0.11%	0.23%
High	Low	Ref	0.00%	0.71%	0.25%	0.30%	1.18%	0.42%	0.73%	1.11%
High	Low	High	0.00%	0.79%	0.33%	0.43%	1.41%	0.57%	0.91%	1.37%
High	Low	Low	0.00%	0.64%	0.21%	0.21%	1.00%	0.33%	0.59%	0.91%
Low	Ref	Ref	0.00%	0.27%	(0.09%)	(0.16%)	0.18%	(0.09%)	0.20%	0.15%
Low	Ref	High	0.00%	0.32%	(0.04%)	(0.06%)	0.35%	0.02%	0.34%	0.34%
Low	Ref	Low	0.00%	0.23%	(0.13%)	(0.23%)	0.04%	(0.17%)	0.09%	(0.01%)
Low	High	Ref	0.00%	0.08%	(0.28%)	(0.38%)	(0.24%)	(0.34%)	(0.04%)	(0.21%)
Low	High	High	0.00%	0.14%	(0.21%)	(0.27%)	(0.05%)	(0.21%)	0.12%	0.01%
Low	High	Low	0.00%	0.03%	(0.32%)	(0.46%)	(0.39%)	(0.42%)	(0.16%)	(0.38%)
Low	Low	Ref	0.00%	0.44%	0.08%	0.05%	0.56%	0.15%	0.43%	0.49%
Low	Low	High	0.00%	0.50%	0.14%	0.16%	0.73%	0.27%	0.58%	0.69%
Low	Low	Low	0.00%	0.40%	0.05%	(0.02%)	0.43%	0.08%	0.33%	0.35%

1 **SUBJECT:**

2 **REFERENCE: MIPUG Report Page 3-12**

3 **PREAMBLE:**

4 Intergroup states there is 1-2 potential loads and likely more that could credibly require
5 power from Manitoba Hydro over this period which are not yet contained within the load
6 forecast.

7 **QUESTION:**

8 a) Please elaborate on what Intergroup believes are not included in the current load
9 forecast.

10 b) Please elaborate on how Plan 1 could be altered to meet additional load growth
11 and the directional implications on the analysis provided.

12 **ANSWER:**

13 **(a)**

14 Given the approach adopted by Manitoba Hydro with respect to Potential Large
15 Industrial Load (PLIL), Mr. Bowman is not aware of any omissions to the current load
16 forecast.

17 However, Mr. Bowman notes that the PLIL forecast is not simply hypothetical, and there
18 are risks that it could be low. Two examples are provided in the response to MH/MIPUG
19 I-4; specifically,

- 20 • The Vale 1-D Project: [http://www.cbc.ca/news/canada/manitoba/thompson-s-](http://www.cbc.ca/news/canada/manitoba/thompson-s-future-looks-up-as-vale-studies-mine-potential-1.2437647)
21 [future-looks-up-as-vale-studies-mine-potential-1.2437647](http://www.cbc.ca/news/canada/manitoba/thompson-s-future-looks-up-as-vale-studies-mine-potential-1.2437647)
- 22 • TransCanada's Energy East Pipeline: <http://www.energyeastpipeline.com/>

23 The potential for load increases also includes possible further development of energy
24 intensive industries such as Information Technology, as noted in the following:

- 25 • An Article in the Winnipeg Free Press, 'IT Operations Drawn to City' on January
26 17, 2014: [http://www.winnipegfreepress.com/business/it-operations-drawn-to-](http://www.winnipegfreepress.com/business/it-operations-drawn-to-city-240708581.html)
27 [city-240708581.html](http://www.winnipegfreepress.com/business/it-operations-drawn-to-city-240708581.html)

- 1 • A Blog post by Yes! Winnipeg, 'Yes! Winnipeg on track to create, retain 4,200
2 jobs by end of 2015' on January 2, 2014:
3 [http://yeswinnipeg.economicdevelopmentwinnipeg.com/blog/can_they_do_it_yes](http://yeswinnipeg.economicdevelopmentwinnipeg.com/blog/can_they_do_it_yes_they_can/)
4 [they_can/](http://yeswinnipeg.economicdevelopmentwinnipeg.com/blog/can_they_do_it_yes_they_can/)

5 Mr. Bowman's comments reflect a concern that there is significant discussion in the
6 NFAT proceeding about risks that the current load forecast could be too high. While this
7 is possible, there are equally contributing factors that could readily result in the load
8 forecast being too low.

9 **(b)**

10 Plan 1 (All Gas) is characterized by resource additions as needed to meet energy and/or
11 capacity deficits (CCGT or SCGT as appropriate). For the 2012 base case, units are
12 added in 2022, 2025, 2028 (all SCGT), 2031 (CCGT), 2034 (SCGT), 2037, 2040, 2044
13 (all CCGT), and 2047 (LM6000)¹. For this reason, it is possible to simply add units more
14 frequently if domestic load were to grow faster than expected. The added units would
15 increase the costs of Plan 1 (All Gas). It would likely not have an effect to the same
16 extent on the capital investment under Plan 14 (PDP). Also note that following 2031, the
17 quantity of thermal generation under Plan 1 (All Gas) increases notably so the cost
18 effects of increased load also relate to thermal generation, not just capital.

¹ NFAT Business Case, Chapter 8: Determination and Description of Development Plans, page 20 of 22 (August, 2013). Note that following 2047 replacement capital costs are the only resource additions forecast, as no additional growth in energy or peak load requirements is estimated beyond 2047.

1 **SUBJECT:**

2 **REFERENCE: MIPUG Report Page 4-1**

3 **PREAMBLE:**

4 Intergroup states: "though this value appears large, the financial analysis in Chapter 11
5 of Hydro's NFAT Business case indicates that revenue requirement impacts to amortize
6 the planning costs already incurred (sunk costs) are a significant factor in neutralizing
7 the differences between Plans 1 (All Gas) and 14 (PDP) as: (a) under Plan 1 (All Gas),
8 these costs are amortized into rates at a faster pace, while (b) under Plan 14 (PDP)
9 these project costs are amortized into rates over the full project life as part of
10 depreciation expense once the resource comes in-service. These sunk costs are
11 responsible for \$1.6 billion in costs charged to ratepayers under Plan 1 (All Gas).

12 **QUESTION:**

- 13 a) Please indicate whether or not the treatment of sunk costs on ratepayer impacts
14 for comparative plans distorts the analysis.
- 15 b) Please comment on how the comparative analysis would be impacted if sunk
16 costs were amortized over a longer period for rate setting purposes.

17 **ANSWER:**

18 **(a) and (b)**

19 No, given the reality of the sunk costs, the treatment of sunk costs is not distorting the
20 analysis, as these costs are real, and must be addressed. It does not appear they are
21 misrepresented or excessively loaded on the cost analysis of any scenario.

22 A longer amortization period may reduce the rate impacts somewhat; however the
23 current assumption used by Hydro in the financial analysis is equivalent to a nearly 20
24 year amortization. In regard to longer amortization:

- 25 1) The approach would be unusual. Mr. Bowman is only aware of one similar
26 regulatory account which has used a longer amortization (Newfoundland Hydro is
27 amortizing a \$96 million 1997 foreign exchange loss on Swiss Franc and
28 Japanese Yen over approximately 50 years).

1 2) The benefits may be relatively small, as a lower annual amortization would be
2 offset by a higher annual interest expense associated with deferring the collection
3 of the amounts. Once the horizon extends nearly 20 years, benefits from further
4 deferral can become quite small.

5 Despite the above, it is also important to note that the scale of sunk costs is very large,
6 and the treatment of these costs does serve to improve the economics of Keeyask
7 considerably, in two ways:

8 1) The economic analysis is comparing the net costs of Keeyask to alternatives.
9 Given approximately 19% of Keeyask's total capital costs (\$1.2 billion¹ of
10 approximately \$6.2 billion) have been spent to June 2014, the Keeyask project
11 overall has a significant leg up on other alternatives. This would not have been
12 the case had the NFAT assessment been able to occur, for example, a number
13 of years ago when the sunk costs of Keeyask were far smaller.

14 2) The financial analysis is comparing the costs of building Keeyask [e.g., Plan 4
15 (K19/Gas/250MW)] against the costs of amortizing Keeyask planning costs [e.g.,
16 Plan 1 (All Gas)]. While the sunk costs of Keeyask are amortized in the plans that
17 build Keeyask, they are amortized over the entire life of the project, which is
18 much longer than the 20 years over which plans that do not build Keeyask
19 amortize these same costs. The net effect is that customers pay the same rates
20 under these two plans (under REF-REF-REF conditions) for the first 20 years
21 (2032), and at the end either own a system with gas plants, or a system with
22 Keeyask, built at 2019 capital cost² and with substantial additional equity. This is
23 the reason Plan 4 (K19/Gas/250MW) is so attractive in the NFAT analysis. If it
24 had been possible that the NFAT proceeding could have occurred, with all the
25 same information, at a time when there was still a lower investment in Keeyask,
26 then the project would not have appeared as attractive when compared to Plan 1
27 (All Gas).

¹ MIPUG/MH I-3(c)

² As opposed to being constructed at a later date with more inflation occurring prior to the construction.

1 **SUBJECT:**

2 **REFERENCE: MIPUG Report Appendix B Page B-8**

3 **PREAMBLE:**

4 Intergroup states Chapter 10 includes a flawed methodology that requires caution with
5 model outputs, and which results in many of the Hydro Tables and Figures being
6 incorrect.

7 **QUESTION:**

8 a) Please confirm that the low interest rate / low discount rate impacts of the "All
9 Gas" plan impacts the NPV because the future cost of generation with natural
10 gas has a greater impact than with a higher discount rate.

11 b) Please identify which of the tables and figures are incorrect and the implications
12 on the analysis provided.

13 **ANSWER:**

14 **(a)**

15 Yes. A low discount rate impacts the NPV because the future cost of generation with
16 natural gas has a greater NPV value with a low discount rate than it does with a high
17 discount rate. This, however, is an entirely expected and appropriate outcome so long as
18 the output data is used correctly.

19 The problematic part only arises when scenarios from one plan (e.g., Plan 1 (All Gas))
20 are compared to other Plans using a different discount rate.

21 In Mr. Bowman's evidence, three different approaches or solutions are provided that can
22 address this issue:

23 1. Rely solely on comparing values from each plan that are related to Plan 1 (All
24 Gas) under the same scenario;

25 2. Convert capital costs of projects to a form of levelized Unit Energy Costs (UECs);
26 or

1 3. Move the focus to the Financial Analysis (Chapter 11) and use the values
2 presented there for discounting and NPVs¹.

3 Of note, La Capra Associates identifies effectively the same issue and effectively elects
4 to use approach #1 above. La Capra explains the issue as follows:

5 In the MH PAQ, in the last column the 9th row down is the scenario of
6 Low Energy Prices, Low Discount Rates and Lows Capital Costs. The
7 value of the cell is -\$2,155 or approximately \$2.2 billion of an NPV
8 penalty. This -\$2,155 value in words is that the Preferred Development
9 Plan under the future scenario of Low/Low/Low outcomes is \$2.155 billion
10 higher in costs than the All Gas Plan under the
11 Reference/Reference/Reference scenario. This does not tell us whether
12 MH would be better off under Low /Low /Low scenario conditions with the
13 All Gas Plan or the Preferred Development Plan².

14 As a result, to avoid this misinterpretation of data, LCA compares case results of each
15 plan to the Plan 1 (All Gas) base case under the same scenario. La Capra however
16 takes this approach farther than proposed by Mr. Bowman to effectively generate S-
17 curves with vertical lines for Plan 1 (All Gas). La Capra's S-curve analysis is accurate,
18 although one must be careful about the interpretation of the vertical line for Plan 1 (All
19 Gas). This is not to be interpreted as an indication that Plan 1 (All Gas) has no risk. Also
20 note that La Capra's work does not end at this step, but also considers the financial
21 modelling (Mr. Bowman's alternative solution #3), therefore, the La Capra Approach read
22 in its entirety is a reasonable risk analysis.

23 **(b)**

24 Mr. Bowman outlines the appropriate versus the inappropriate uses of Hydro's economic
25 data in Appendix B to the pre-filed testimony.

26 In summary, all tables that show "S-curves", box-and-whisker plots and economic
27 P10/P90 values for each plan are problematic in Hydro's NFAT Business Case.

28 In Chapter 10 of the NFAT, Hydro presents a probabilistic analysis to capture the range
29 of uncertainty with 27 scenarios (Low, Reference, and High scenarios for each of the
30 three variables deemed to be the highest impact factors, energy prices, economic

¹ Appendix B: Economic Analysis Critique, Section 4.0: Approaches to Address Issues, pages B-10 to B-12.

² Noted in La Capra Associates Inc., Technical Appendix 9A, page 9A-60 and 9A-61, January 24, 2014 Public Version

1 conditions and capital costs and the associated permutations). The values for each
2 scenario, for each Plan, are presented in a “quilt” (e.g., NFAT Chapter 10 Table 10.4). Of
3 the 27 scenarios presented by Hydro, each scenario is acceptable and correct when
4 compared across the same row of the “quilt”, answering the question “if a given set of
5 future conditions arise, which plans are better/worse than Plan 1 (All Gas).

6 Further, use of the quilt is appropriate for comparing across *different rows* of the quilt, so
7 long as the scenarios being compared do not vary the interest rate/discount rate. It is
8 only the scenarios that vary the interest rate/discount rate that should not be compared
9 across different rows. This is because the economic analysis includes more than just the
10 incremental costs of each plan³. The S-curves, box-and-whisker plots and P10/P90
11 values are all fundamentally based on comparing across all rows, and as such as
12 affected by this flawed approach.

13 The end result of Hydro’s approach is that it has a tendency to make gas look more risky
14 than reality, and make plans that have early investment in major capital works look less
15 risky.

³ As can be seen in the Economic Summary Tables at the end of Appendix 9.3 for each Plan Scenario, Fixed O&M, Capital Taxes, Gross Revenue, Water Rentals, Thermal Burn and Power Purchases are for the entire Hydro system, including new and existing operations. Varying the discount rate used to present value these figures for comparison of plans provides misrepresentation of data, by weighting the existing system by different amounts in the comparison.

1 **SUBJECT:**

2 **REFERENCE: MIPUG Report Appendix C Page C-3, C-4**

3 **PREAMBLE:**

4 Intergroup states "The value of 1.86% real would qualify as a low discount rate for
5 sensitivity analysis and is comparable to discount rates applied in cases of extremely
6 long horizon impacts."

7 Intergroup further states: There is no basis to suggest that 1.86% real represents a
8 reasonable customer perspective on the time preference for returns to their investments
9 through rates (pay higher rates today to get lower rates in future) much less that such a
10 rate could be applied assuming there is no need to further consider risks to customer.
11 Customers clearly face risks with respect to their "investment" via higher Hydro rates,
12 both from the possibility that the benefits in future will not arise, as well as such practical
13 matters as whether the customer may, for example, move away from Manitoba and
14 never see any return on the higher rates they pay in the near-term.

15 **QUESTION:**

16 a) Please indicate what projects have applied a discount rate of this nature and
17 discuss the merits of applying such a discount rate for sensitivity analysis
18 purposes.

19 b) Please indicate what discount rate Intergroup believes should be applied to
20 reflect ratepayers interests in the Preferred Development Plan and options and
21 discuss if and how risk should be reflected in the discount rate.

22 **ANSWER:**

23 **(a)**

24 Mr. Bowman is not aware of any hydroelectric or similar projects *per se* (e.g., an NFAT
25 type proceeding) that applied a 1.86% real discount rate. Mr. Bowman is aware of
26 analyses conducted in the energy and environmental fields for other purposes that have
27 used a low discount rate of this nature. Two of these are highlighted below:

28 In its review of the costs associated with cancelling the Oakville power plants in Ontario,
29 the Auditor General of Ontario used a nominal discount rate of 4%, which would be

1 approximately similar to the real rate of 1.86% (at 2% inflation, the 4% nominal rate
2 would equal 1.96% real)¹.

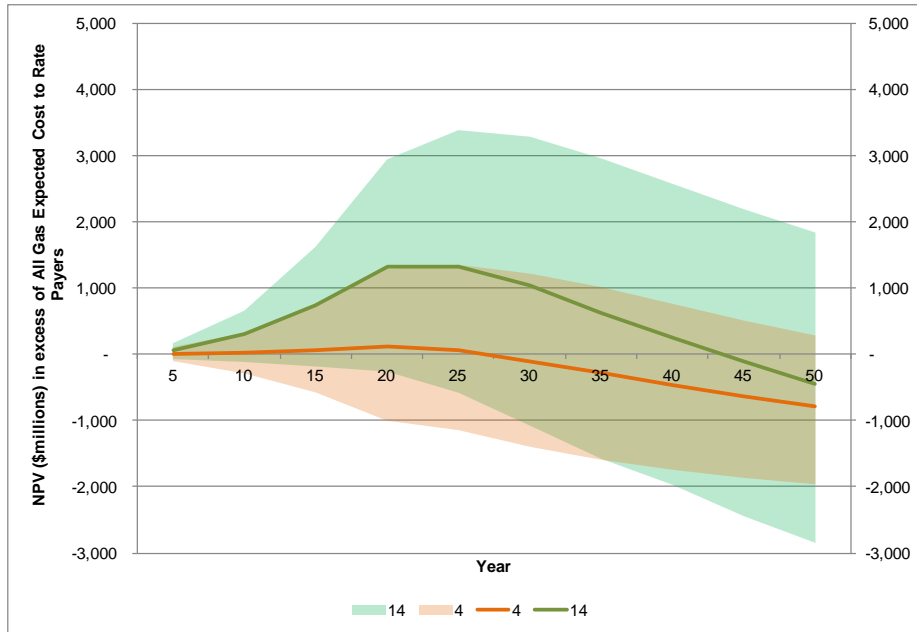
3 In the widely cited report by Sir Nicholas Stern, on the economics of climate change, a
4 long-term discount rate of 1.4% real was used. For a lengthy discussion of the issues
5 involved, see <http://ase.tufts.edu/gdae/pubs/rp/sterndebatereport.pdf>.

6 Note that the analysis of effects on ratepayers captures effects on very different groups
7 or individuals. Each of these individuals faces their own effective “cost of capital” or
8 interest rate and as such the discounting of ratepayer effects has aspects that are more
9 akin to a social type of discount rate than an entirely corporate focused discount rate.
10 The merits of applying a low discount rate to resource plan analysis as a sensitivity test
11 (similar to a high discount rate sensitivity test) is to determine if the decision being made
12 would vary if a different discount rate was chosen. If a particular plan is dominant at a
13 standard type of discount rate (e.g., 5.05% real) but a different plan became dominant at
14 a different discount rate within the sensitivity band (1.86% to 10% real) then further
15 consideration should be required to aspects such as mitigating risk, revised benefit
16 sharing across time horizons, etc. In Hydro’s NFAT Business case that did not occur. All
17 three discount rate scenarios are reviewed below.

18 Plan 4 (K19/Gas/250MW) largely dominates Plan 14 (PDP) at the standard discount rate
19 (5.05% real), and further dominates at a high discount rate (10% real). See Figure 17
20 versus Figure 34 from Mr. Bowman’s Pre-Filed Testimony Appendix C, reproduced
21 below.

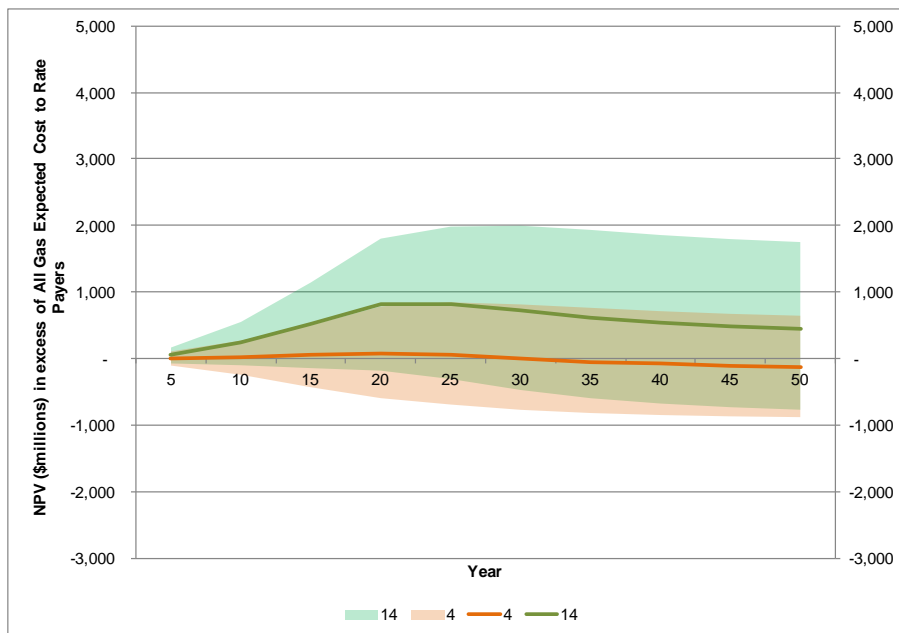
¹Office of the Auditor General of Ontario, Oakville Power Plant Cancellation Costs Special Report, page 20 (October 2013). [Accessed here:] http://www.auditor.on.ca/en/reports_en/oakville_en.pdf

1 **Figure 17: Plan 4 (K19/Gas/250MW) vs. Plan 14 (PDP) at 5.05% Real Discount Rate -**
 2 **NPV of Incremental Domestic Costs as Compared to Plan 1 (All Gas) Expected Value**
 3 **(\$ Millions)**



4

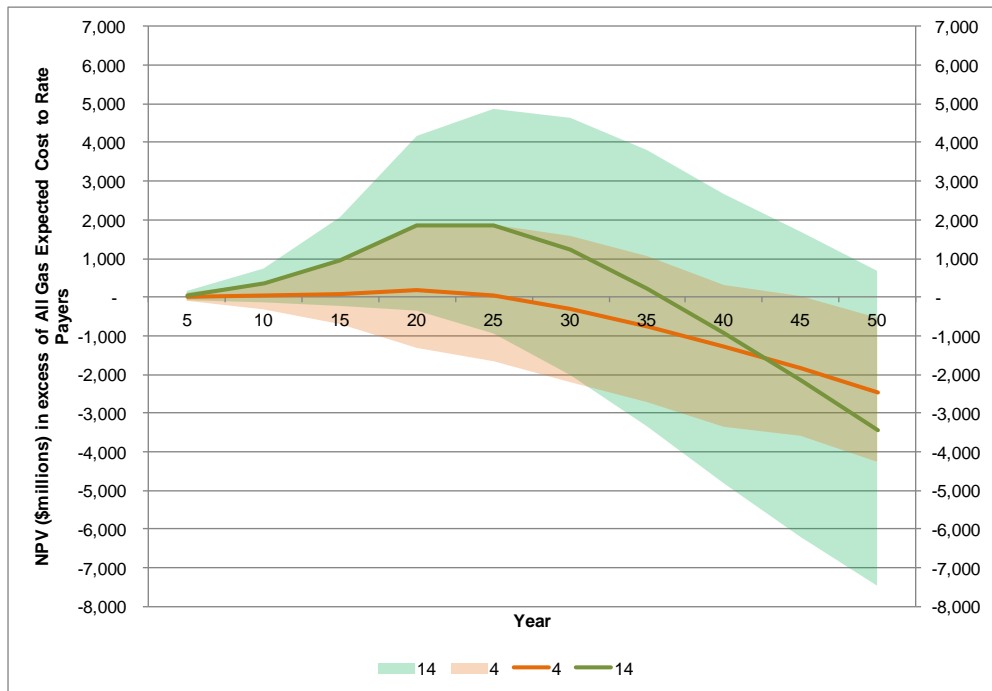
5 **Figure 34: Plan 4 (K19/Gas/250MW) vs. Plan 14 (PDP) at 10% Real Discount Rate-**
 6 **NPV of Incremental Domestic Costs as compared to Plan 1 (All Gas) Expected Value -**
 7 **(\$ Millions)**



8

1 At a low discount rate the reference is Mr. Bowman’s Figure 30 from Appendix C,
2 reproduced below. In this Figure, Plan 14 (PDP) slightly better Plan 4
3 (K19/Gas/250MW) at the very long horizons, such as 50 years, but it remains much
4 more risky (shown by the green area towards the top of the figure) and much more costly
5 for the majority of the analysis horizon.

6 **Figure 30: Plan 4 (K19/Gas/250MW) vs. Plan 14 (PDP) at 1.86% Real Discount Rate-**
7 **NPV of Incremental Domestic Ratepayer Costs as compared to Plan 1 (All Gas)**
8 **Expected Value (\$ Millions)**



9
10 In short, the discount rate sensitivity tests indicate that the rate impact issues associated
11 with Plan 14 (PDP) are more fundamental, rather than simply analytical. In addition, this
12 analysis does not exhibit/expose a basis for attempting to address the rate impact issues
13 through some form of altered sharing between near-term and long-term future
14 ratepayers, as the NPV does not indicate a likely windfall for long-term benefits to future
15 ratepayers that can be somehow brought forward. This is a reason that has led to Mr.
16 Bowman’s suggestion that in order to make Plan 14 (PDP) potentially viable, a revised
17 benefit sharing between government and ratepayers is necessary.

1 **(b)**

2 Mr. Bowman's Appendix C recommends use of the 5.05% real discount rate as the main
3 analytical option, with comparisons to 1.86% and 10% real rates as a sensitivity analysis.

4 As the major risk variables are appropriately modeled in the underlying financial
5 scenarios, Mr. Bowman believes risk can be dealt with as follows:

6 • Largely risk is appropriately dealt with via the P10/P90 range, which Mr. Bowman
7 applied in Appendix C. A further adjustment to the discount rate is not necessary.

8 • The only exception is the extra analysis of the low export price/low gas price
9 sensitivity completed by Mr. Bowman in Appendix C at Figures 21 and 22. This
10 additional risk-based analysis was completed to capture a particularly notable
11 exacerbated risk for industrial customers, as discussed at PUB/MIPUG I-2(a).
12 The result of that analysis was a rate scenario for Plan 4 (K19/Gas/250MW) that
13 was higher than Plan 1 (All Gas), but not excessively higher under the
14 circumstances. In contrast Plan 14 (PDP) reflects a much higher potential rate
15 impact under this risk scenario. For this reason, Plan 4 (K19/Gas/250MW) was
16 not ruled out, but Plan 14 (PDP) was further concluded to be disadvantageous for
17 ratepayers under current assumptions.

1 **SUBJECT:**

2 **REFERENCE: MIPUG Report Page 4-4 -4-6 Appendix C Page C-28**

3 **PREAMBLE:**

4 InterGroup's analysis of ratepayer and government impacts are based on the
5 probabilities established by MH. The analysis outcomes are impacted if different
6 probabilities are applied.

7 **QUESTION:**

8 a) Please refile tables 3,4,5,6 based on changed probabilities for low export prices
9 and a higher probability for higher capital cost scenarios and comment on the
10 impact on plan preferences.

11 b) Please indicate whether InterGroup believes the probabilities established by MH
12 are reasonable.

13 **ANSWER:**

14 **(a)**

15 Tables 3 through 6 have been updated to show the NPV of Costs/Benefits as requested.
16 These tables are all based on fixing Export/Energy Prices at the Low sensitivity level,
17 and the Capital Cost scenario at the High sensitivity level. Variability still occurs for the
18 different Interest Rate/Economic Conditions, with Reference (in bold) and the High
19 Economic Condition and Low Economic Condition (in brackets). The tables are broken
20 out into ratepayers, government and Total. The amounts are compared to the Expected
21 Value (EV) for Plan 1 (All Gas) for all 27 sensitivity scenarios (i.e. the same comparison
22 as the original tables).

23 In comparison to the original Tables 3 through 6¹ which included all 27 scenarios the
24 Government benefits have not changed substantially from the EVs. This is to be
25 expected considering the range of risk for government returns is very narrow, as
26 explained in Mr. Bowman's pre-filed Testimony, Appendix C². The result of these large
27 government benefits under a low energy price and high capital cost scenario (i.e.

¹ See CAC/MIPUG I-11 for corrected tables (as a slight error was found in the original tables for Plan 13).

² Section 5.0: Government Benefits, and specifically shown in Figures 25 and 25 on pages C-37 and C-38.

1 increased costs and decreased revenues) is borne solely by the ratepayers, as the
2 Tables show, which results in very large cost to ratepayers over the original Tables.

3 Of note, the Total Plan Benefits for Plan 14 (PDP) are the highest; however all of this
4 benefit (and then some) is seen by the government under the current financial
5 arrangements.

6 **Table 3: NPV for Reference (High/Low) Economic Conditions - Total Benefits to Ratepayers**
7 **and Government at Year 20 (2031/32) with Low Export Prices and High Capital Costs**
8 **Across all Economic Conditions Compared to Plan 1 Expected Value (\$ Millions)**

NPV of (Cost)/Benefit at 20 years (\$ Millions) [High/Low]	Pthwy 1	Pthwy 2		Pthwy 3		Pthwy 4		Pthwy 5
	Plan 1	Plan 7	Plan 2	Plan 4	Plan 13	Plan 6	Plan 12	Plan 14
Ratepayer Benefit	(600) [(891)/ (55)]	(1,962) [(2,553)/ (1,053)]	(1,221) [(1,570) /(332)]	(1,276) [(1,767) /(361)]	(3,000) [(3,954)/ (1,546)]	(1,536) [(2,074) /(586)]	(2,241) [(2,816/ (1,223)]	(2,913) [(3,849)/ (1,453)]
Government Benefit	(57) [(395)/ 202]	1,636 [1,378/ 1,840]	1,373 [1,101/ 1,613]	1,330 [895/ 1,648]	3,144 [2,809/ 3,372]	1,331 [876/ 1,671]	2,893 [2,571 /3,117]	3,179 [2,819/ 3,437]
Total Plan Benefits	(657) [(1,286)/ 147]	(326) [(1,175)/ 787]	152 [(469)/ 1,281]	54 [(873)/ 1,286]	143 [(1,144)/ 1,826]	(205) [(1,198) /1,085]	652 [(245)/ 1,894]	266 [(1,030)/ 1,983]

9

1 **Table 4: NPV for Reference (High/Low) Economic Conditions - Total Benefits to Ratepayers**
 2 **and Government at Year 30 (2041/42) with Low Export Prices and High Capital Costs**
 3 **Across all Economic Conditions Compared to Plan 1 Expected Value (\$ Millions)**

NPV of (Cost)/Benefit at 30 years (\$ Millions) [High/Low]	Pthwy 1	Pthwy 2		Pthwy 3		Pthwy 4		Pthwy 5
	Plan 1	Plan 7	Plan 2	Plan 4	Plan 13	Plan 6	Plan 12	Plan 14
Ratepayer Benefit	(610) [(938) /202]	(2,297) [(2,995)/ (931)]	(1,579) [(1,949) /(313)]	(1,447) [(1,864) /(217)]	(3,692) [(4,642)/ (1,717)]	(1,762) [(2,226) /(492)]	(3,276) [(4,082)/ (1,558)]	(3,434) [(4,330)/ (1,463)]
Government Benefit	(42) [(407) /213]	2,012 [1,727/ 2,197]	1,716 [1,403/ 1,953]	1,645 [1,143/ 1,970]	3,825 [3,425/ 4,043]	1,647 [1,124/ 1,994]	3,721 [3,388/ 3,891]	3,885 [3,457/ 4,130]
Total Plan Benefits	(652) [(1,346) /416]	(284) [(1,268)/ 1,266]	137 [(545)/ 1,639]	198 [(721)/ 1,753]	133 [(1,217)/ 2,326]	(114) [(1,102) /1,502]	445 [(694)/ 2,333]	451 [(873)/ 2,667]

4 **Table 5: NPV for Reference (High/Low) Economic Conditions - Total Benefits to Ratepayers**
 5 **and Government at Year 40 (2051/52) with Low Export Prices and High Capital Costs**
 6 **Across all Economic Conditions Compared to Plan 1 Expected Value (\$ Millions)**

NPV of (Cost)/Benefit at 40 years (\$ Millions) [High/Low]	Pthwy 1	Pthwy 2		Pthwy 3		Pthwy 4		Pthwy 5
	Plan 1	Plan 7	Plan 2	Plan 4	Plan 13	Plan 6	Plan 12	Plan 14
Ratepayer Benefit	(501) [(839)/ 484]	(1,987) [(2,600)/ (457)]	(1,395) [(1,608) /(53)]	(1,214) [(1,542) /134]	(3,286) [(4,031)/ (1,223)]	(1,483) [(1,847) /(113)]	(3,055) [(3,701)/ (1,179)]	(3,016) [(3,708)/ (960)]
Government Benefit	(22) [(407)/ 233]	2,147 [1,818/ 2,349]	1,876 [1,505/ 2,148]	1,784 [1,234/ 2,136]	4,072 [3,594/ 4,334]	1,782 [1,207/ 2,157]	4,031 [3,630/ 4,234]	4,138 [3,635/ 4,429]
Total Plan Benefit	(523) [(1,246)/ 716]	161 [(782)/ 1,892]	481 [(103)/ 2,095]	570 [(308)/ 2,270]	786 [(437)/ 3,111]	298 [(640)/ 2,044]	976 [(71)/ 3,055]	1,122 [(73)/ 3,468]

7

1 **Table 6: NPV for Reference (High/Low) Economic Conditions - Total Benefits to Ratepayers**
 2 **and Government at Year 50 (2061/62) with Low Export Prices and High Capital Costs**
 3 **Across all Economic Conditions Compared to Plan 1 Expected Value (\$ Millions)**

NPV of (Cost)/Benefit at 50 years (\$ Millions) [High/Low]	Pthwy 1	Pthwy 2		Pthwy 3		Pthwy 4		Pthwy 5
	Plan 1	Plan 7	Plan 2	Plan 4	Plan 13	Plan 6	Plan 12	Plan 14
Ratepayer Benefit	(413) [(667)/ 548]	(1,681) [(2,126)/ (212)]	(1,065) [(1,067) /137]	(928) [(1,104) /343]	(2,823) [(3,332)/ (880)]	(1,162) [(1,368) /120]	(2,652) [(3,058) /(875)]	(2,538) [(2,990)/ (607)]
Government Benefit	(15) [(412)/ 250]	2,194 [1,835/ 2,424]	1,911 [1,503/ 2,224]	1,828 [1,251/ 2,211]	4,159 [3,635/ 4,470]	1,819 [1,215/ 2,226]	4,139 [3,692/ 4,388]	4,229 [3,679/ 4,569]
Total Plan Benefit	(429) [(1,079)/ 798]	514 [(291)/ 2,212]	846 [437/ 2,362]	900 [147/ 2,554]	1,336 [303/ 3,590]	657 [(153)/ 2,346]	1,487 [634/ 3,513]	1,690 [689/ 3,962]

4 Under the above conditions, with low energy prices and high capital costs, the basic
 5 conclusion is that ratepayers would be least impacted (therefore best served) by Plan 1
 6 (All Gas).

7 While government benefits are large under all alternatives to Plan 1 (All Gas) even in the
 8 longest horizons (40 - 50 years) the EVs for ratepayers remain negative in all plans. This
 9 leads to “Total Plan Benefits” that are modest at best up to at least year 30.

10 **(b)**

11 Mr. Bowman has no basis to develop probability estimates that would alter the estimates
 12 developed by Manitoba Hydro. The only estimate of concern relates to the effective
 13 significant weighting of the “low” export and carbon price scenario as assigned by Hydro,
 14 as part of developing the probabilities for the highest impact factors (30% chance of
 15 occurrence³).

16 Mr. Bowman does note that the low energy price scenario used in the NFAT is
 17 challenged by two factors which may make this an overly pessimistic low forecast:

³ NFAT Business Case, Appendix 9.3: Economic Evaluation Documentation, page 60 (August 2013).

- 1 1) The 2012/13 export price forecast was adjusted for use in the NFAT submission
2 at a time of highly depressed assumptions regarding the market minimums.
3 While the Reference export prices were revised downward only 8%, the Low
4 price scenarios were revised downwards 32%⁴. Since this time, in preparing the
5 2013/14 forecast update, export prices have been revised upward with Reference
6 prices increasing 7% and Low prices increasing 41%⁵. In short, the Low price
7 scenarios used in the NFAT filing (apart from Chapter 13, which uses the
8 2013/14 forecast update) represents almost a needle-point low that may no
9 longer be considered a reasonable low point forecast.
- 10 2) While Hydro does not file all of the assumptions regarding carbon pricing, the
11 indications are that Low scenarios for both export pricing scenarios⁶ and
12 domestic⁷ include no carbon pricing effects throughout the entire modeling
13 horizon. This is likely inconsistent with reasonable long-range expectations
14 regarding carbon pricing. While there remains a valid basis for debate about the
15 exact process and timeline to implement possible near-term carbon pricing
16 regimes, it would seem to be reasonable to assume that some form of carbon
17 pricing (direct or indirect) would be a component of any long-term forecast. This
18 is in part based on significant international discussion about longer-term plans to
19 reduce carbon, including the often-cited 80% reduction that is expected by 2050⁸.

⁴ NFAT Business Case, Appendix 9.3: Economic Evaluation Documentation, page 11-12 (August 2013).

⁵ NFAT Business Case, Appendix 9.3: Economic Evaluation Documentation, page 13 (August 2013).

⁶ NFAT Business Case, Appendix 3.1: Long-Term Price Forecast for Manitoba Hydro's Export Market in MISO – The Brattle Group, page 28.

⁷ CAC/MH I-203b

⁸ For example with respect to the United States: <http://www.whitehouse.gov/the-press-office/remarks-president-morning-plenary-session-united-nations-climate-change-conference>

1 **SUBJECT:**

2 **REFERENCE: MIPUG Report Appendix C Page C-43**

3 **PREAMBLE:**

4 **QUESTION:**

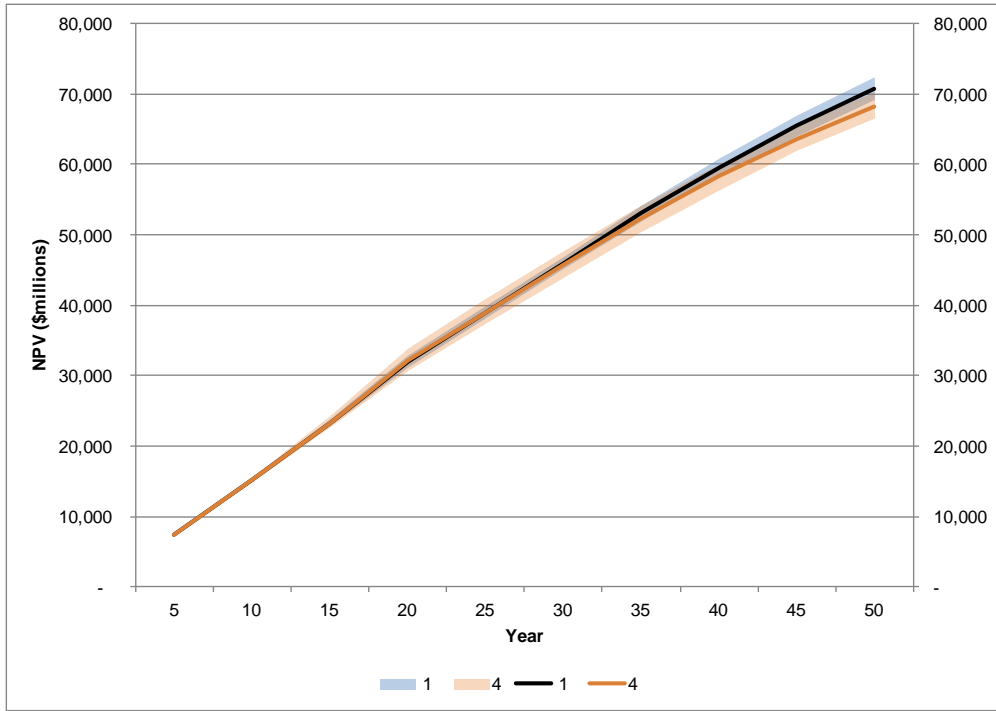
5 a) Please superimpose the low discount rate plots on figures 31 and 32 and provide
6 tables of supporting data points and commentary.

7 **ANSWER:**

8 **(a)**

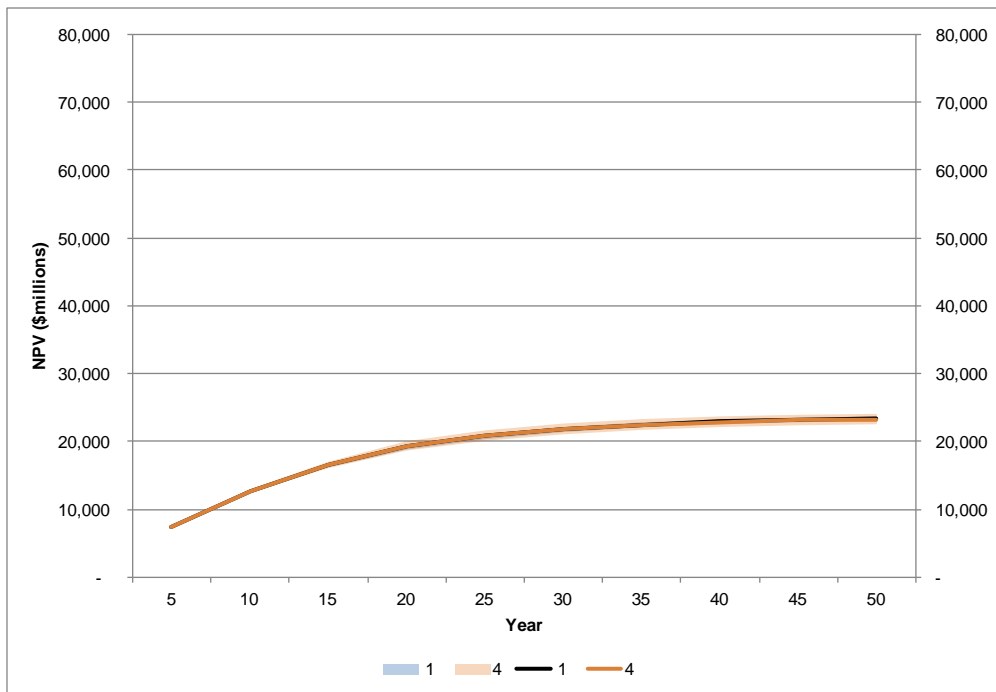
9 Using the software available, it is not possible to graph more than 2 “cones” on any given
10 image. Figures 27 and 31 (comparing Plan 1 (All Gas) and Plan 4 (K19/Gas/250MW))
11 and Figures 28 and 32 (comparing Plan 4 (K19/Gas/250MW) and Plan 14 (PDP)) at
12 1.86% and 10% real discount rates respectively have been reproduced below on the
13 same axis scale for comparison purposes. Table 1 provides the supporting data points
14 for each plan under each real discount rate.

1 **Figure 27: NPV Total Amount Paid in Rates at 1.86% Real Discount Rate Plan 1 vs.**
 2 **Plan 4 (\$ Millions)**



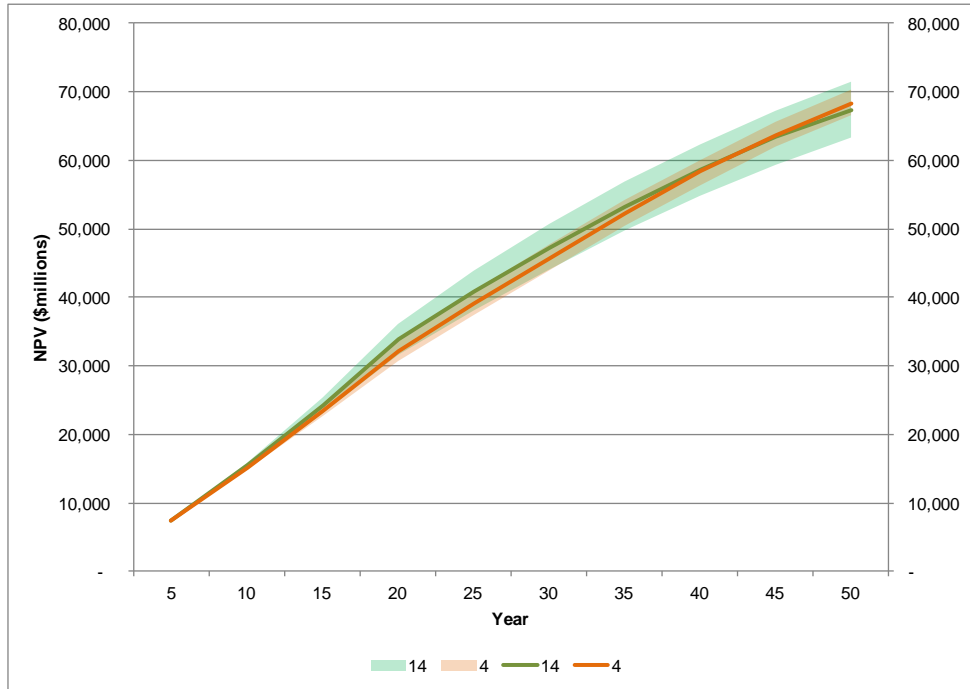
3

4 **Figure 31: NPV Total Amount Paid in Rates at 10% Real Discount Rate**
 5 **Plan 1 vs. Plan 4 (\$ Millions)**

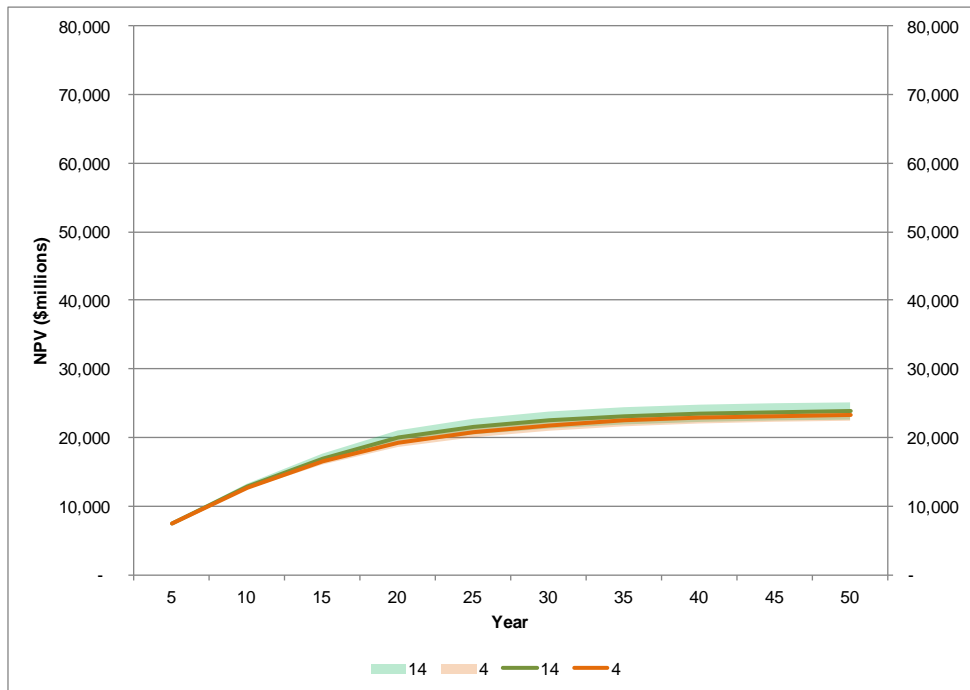


6

1 **Figure 28: NPV Total Amount Paid in Rates at 1.86% Real Discount Rate Plan 4 vs.**
2 **Plan 14 (\$ Millions)**



3 **Figure 32: NPV Total Amount Paid in Rates at 10% Real Discount Rate**
4 **Plan 4 VS. Plan 14 (\$ Millions)**
5



6

1 **Table 1: Total Amount Paid in Rates Expected Value (P10/P90) for Plan 1 (All Gas), Plan 4**
2 **(K19/Gas/250MW) and Plan 14 (PDP) at 1.86% and 10% Real Discount Rates**

Total Expected Value NPV of Amount Paid in Rates [P10/P90] (\$ Millions)	Plan 1 (All Gas) 1.86% Real Discount Rate	Plan 1 (All Gas) 10% Real Discount Rate	Plan 4 (K19/Gas/250MW) 1.86% Real Discount Rate	Plan 4 (K19/Gas/250MW) 10% Real Discount Rate	Plan 14 (PDP) 1.86% Real Discount Rate	Plan 14 (PDP) 10% Real Discount Rate
Year 5	7,366 [7,266/ 7,454]	7,399 [7,296/ 7,488]	7,371 [7,263/ 7,476]	7,404 [7,294/ 7,508]	7,422 [7,295/ 7,536]	7,450 [7,323/ 7,562]
Year 10	15,099 [14,876/ 15,329]	12,687 [12,508/ 12,872]	15,129 [14,774/ 15,458]	12,708 [12,442/ 12,958]	15,450 [14,973/ 15,846]	12,934 [12,583/ 13,233]
Year 15	23,278 [22,815/ 23,761]	16,494 [16,208/ 16,790]	23,365 [22,572/ 24,196]	16,542 [16,061/ 16,996]	24,220 [23,059/ 23,359]	17,012 [16,347/ 17,633]
Year 20	31,927 [31,114/ 32,810]	19,235 [18,842/ 19,646]	32,106 [30,604/ 33,757]	19,312 [18,638/ 20,023]	33,799 [31,587/ 36,106]	20,045 19,050/ 21,032]
Year 25	38,976 [38,128/ 39,844]	20,759 [20,380/ 21,143]	39,033 [37,308/ 40,842]	20,810 [20,066/ 21,609]	40,844 [38,043/ 43,854]	21,573 [20,449/ 22,736]
Year 30	46,027 [45,143/ 46,821]	21,797 [21,424/ 22,174]	45,714 [43,817/ 47,604]	21,794 [21,024/ 22,614]	47,261 [44,021/ 50,673]	22,520 [21,322/ 23,788]
Year 35	53,056 [51,882/ 54,091]	22,502 [22,123/ 22,864]	52,310 [50,329/ 54,111]	22,455 [21,680/ 23,268]	53,267 [49,724/ 56,869]	23,123 [21,903/ 24,429]
Year 40	59,595 [58,262/ 60,814]	22,949 [22,595/ 23,298]	58,331 [56,229/ 59,902]	22,868 [22,098/ 23,665]	58,668 [54,791/ 62,273]	23,493 [22,271/ 24,800]
Year 45	65,488 [63,966/ 66,942]	23,224 [22,876/ 23,563]	63,634 [61,889/ 65,508]	23,115 [22,352/ 23,899]	63,335 [59,298/ 67,192]	23,711 [22,491/ 25,014]
Year 50 – Complete Analysis	70,736 [69,174/ 72,395]	23,390 [23,038/ 23,723]	68,277 [66,464/ 70,195]	23,263 [22,507/ 24,037]	67,294 [63,283/ 71,427]	23,836 [22,619/ 25,136]

3

1 The above analysis shows the effects of varying the discount rate on the calculated
2 NPVs of ratepayer costs. The NPV of rates to be paid in future is sensitive to the
3 discount rate chosen. This is an expected analytical outcome. A few additional
4 observations:

5 • Under a high discount rate sensitivity, Plan 4 (K19/Gas/250MW) and Plan 1 (All
6 Gas) are comparable in terms of Expected Value (EV). The high discount rate
7 serves to negate, to a degree, the long-term benefits of Plan 4
8 (K19/Gas/250MW), but not all.

9 • Under a low discount rate sensitivity, Plan 14 (PDP) between years 40 and 45
10 does begin to show an EV lower (as in lower amounts paid by ratepayers) than
11 Plan 4 (K19/Gas/250MW). This is an interesting outcome, but only serves to
12 suggest that an individual with a very low time preference for money (i.e., is not
13 concerned about savings for the future at a very low rate), a very long-term
14 horizon (well in excess of the cross-over point of 40 years) and a high tolerance
15 for risk (noting the extent of time when the Plan 14 (PDP) P10/P90 range is well
16 above the range for Plan 4 (K19/Gas/250MW)) may elect to proceed with Plan 14
17 (PDP) under current conditions. Otherwise Plan 14 (PDP) is not the preferred
18 outcome under current conditions.

1 **SUBJECT:**

2 **REFERENCE: MIPUG Report Page Appendix C Page C-8 17 Figures 1-12**

3 **PREAMBLE:**

4 **QUESTION:**

5 a) Please refile the waterfall graphs in figure 1 - 12 based on lower export prices
6 and higher capital costs and comment on the impact.

7 b) Please refile the waterfall analysis based on the high discount rate basis and
8 provide comments on the impact.

9 **ANSWER:**

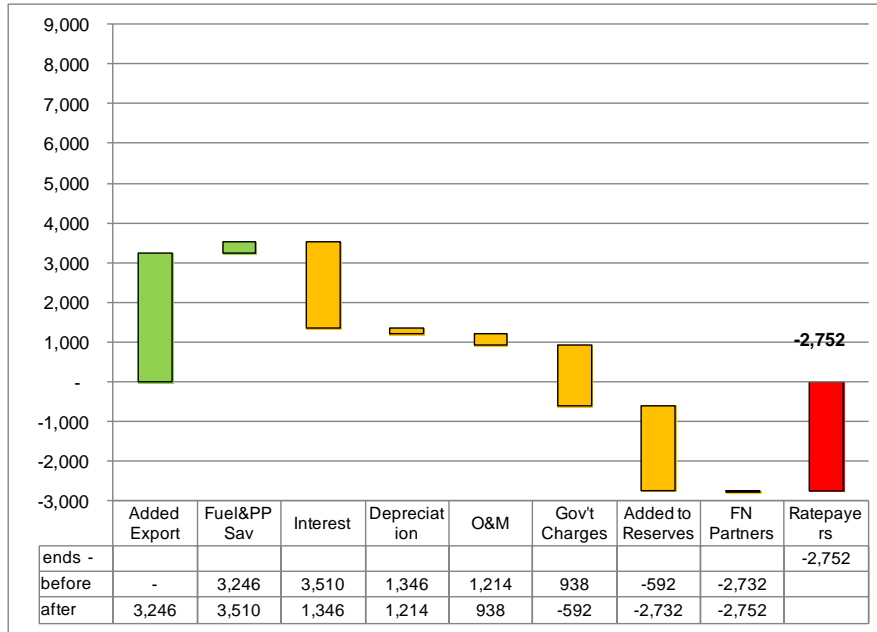
10 **(a)**

11 Figures 1 through 6 show the waterfall graphs for Plan 14 (PDP) compared to Plan 1 (All
12 Gas) for the Reference Economic Conditions, Low Export Prices and High Capital Costs
13 scenario. These graphs reflect a pessimistic scenario. If this represented the expected
14 outcome, this analysis would reflect a strong conclusion to reject Plan 14.

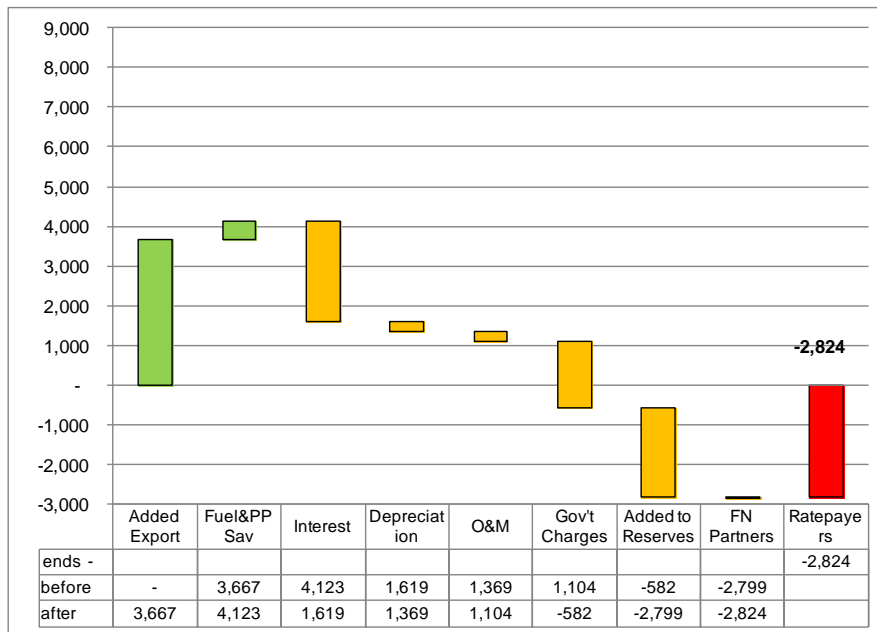
15 Note that this sequence continues to show net benefits to Manitoba overall from the
16 projects as compared to Plan 1 (All Gas) for the entire sequence of 6 graphs (i.e., the
17 value remaining after the first five columns – seen in the data table as the amount after
18 O&M is deducted from revenues, which is then split between the categories of: Gov't
19 Charges, Added to Reserves, FN Partners and Ratepayers). These benefits are smaller
20 than under the REF-REF-REF conditions¹, as they start at \$0.938 billion NPV at year 25
21 and grow to \$2.119 billion by year 50. The NPV benefits to government remain close to
22 \$4 billion throughout the time horizon (the sum of Added to Reserves, which represents
23 the growth in the Government's Shareholder Equity in Hydro, and Gov't Charges) such
24 that ratepayers are materially worse off throughout the horizon (as shown by the final
25 column); from \$2.752 billion worse off in the period up to year 25, improving to \$2.125
26 billion worse off in the entire period to year 50.

¹ Found in MIPUG Appendix C, Figures 1 and 3 - 7 on pages C-8 through C-13.

1 **Figure 1: Year 25 – REF Interest-LOW Export Prices-HIGH Capital Costs Plan 1 vs.**
2 **Plan 14 (NPV \$ Millions) at 5.05% Real Discount Rate**

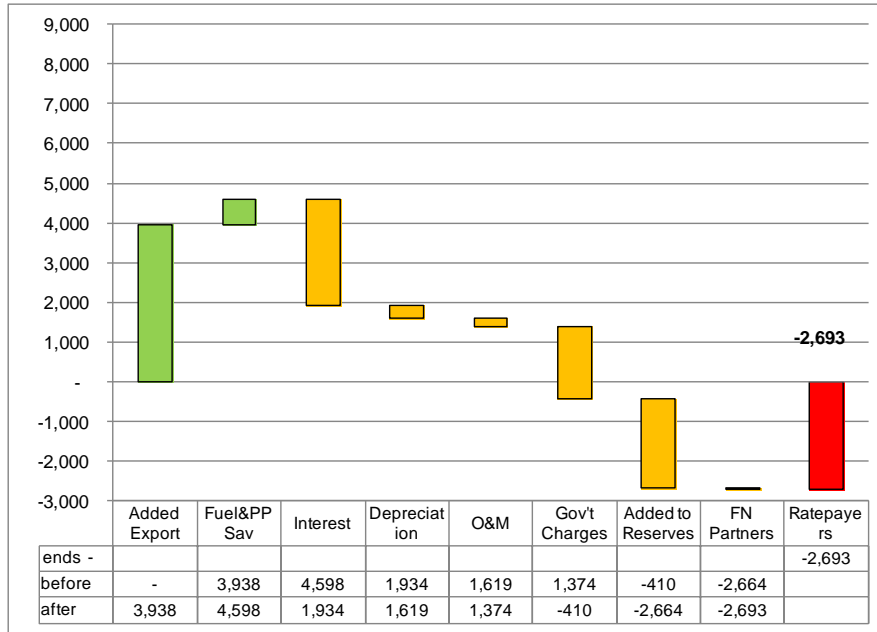


3
4 **Figure 2: Year 30 – REF Interest-LOW Export Prices-HIGH Capital Costs Plan 1 vs.**
5 **Plan 14 (NPV \$ Millions) at 5.05% Real Discount Rate**



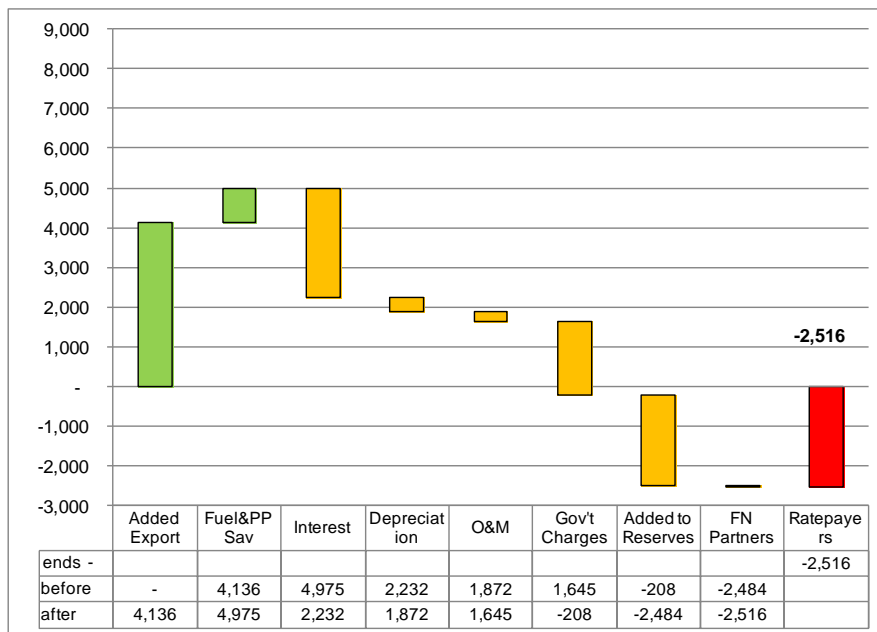
6

1 **Figure 3: Year 35 – REF Interest-LOW Export Prices-HIGH Capital Costs Plan 1 vs.**
2 **Plan 14 (NPV \$ Millions) at 5.05% Real Discount Rate**



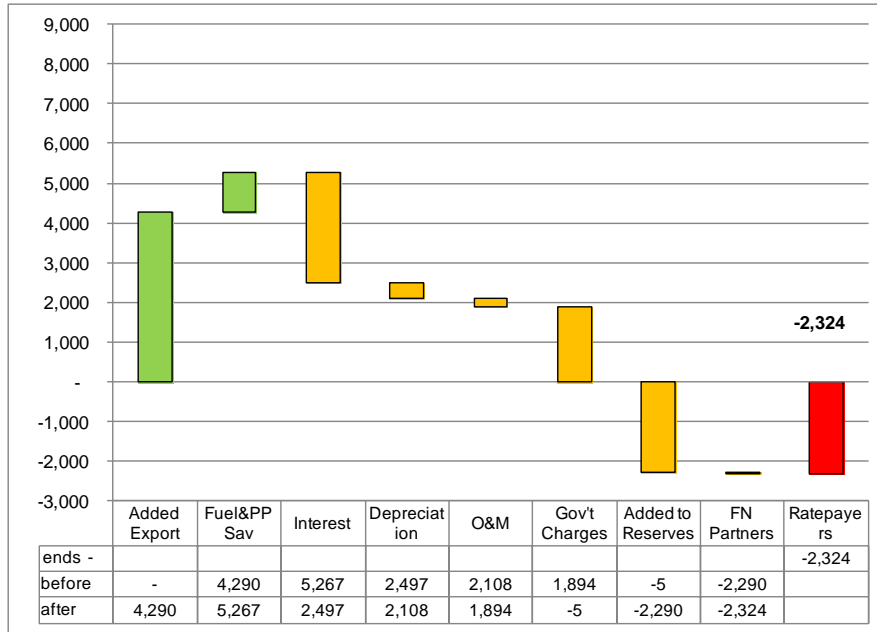
3

4 **Figure 4: Year 40 – REF Interest-LOW Export Prices-HIGH Capital Costs Plan 1 vs.**
5 **Plan 14 (NPV \$ Millions) at 5.05% Real Discount Rate**

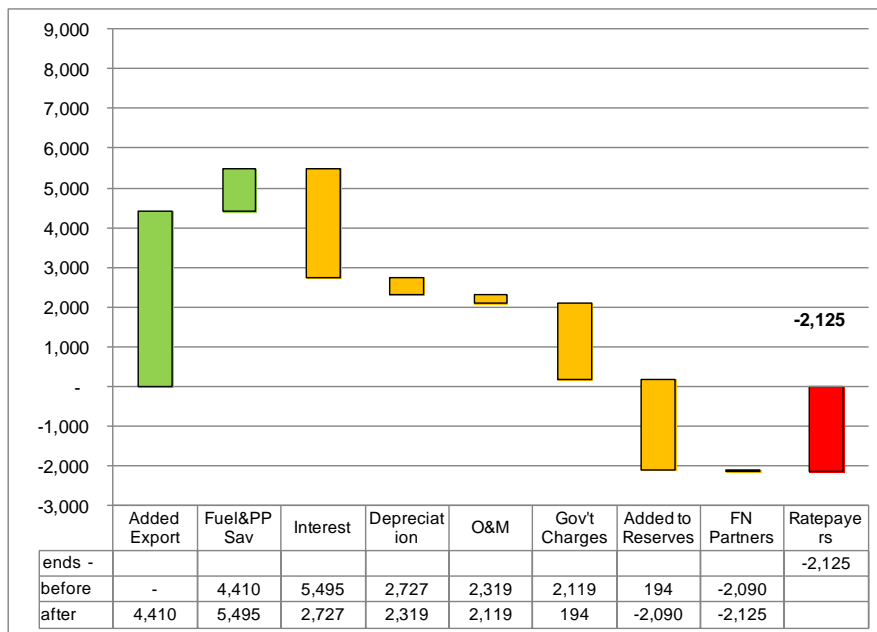


6

1 **Figure 5: Year 45 – REF Interest-LOW Export Prices-HIGH Capital Costs Plan 1 vs.**
2 **Plan 14 (NPV \$ Millions) at 5.05% Real Discount Rate**



3
4 **Figure 6: Year 50 – REF Interest-LOW Export Prices-HIGH Capital Costs Plan 1 vs.**
5 **Plan 14 (NPV \$ Millions) at 5.05% Real Discount Rate**

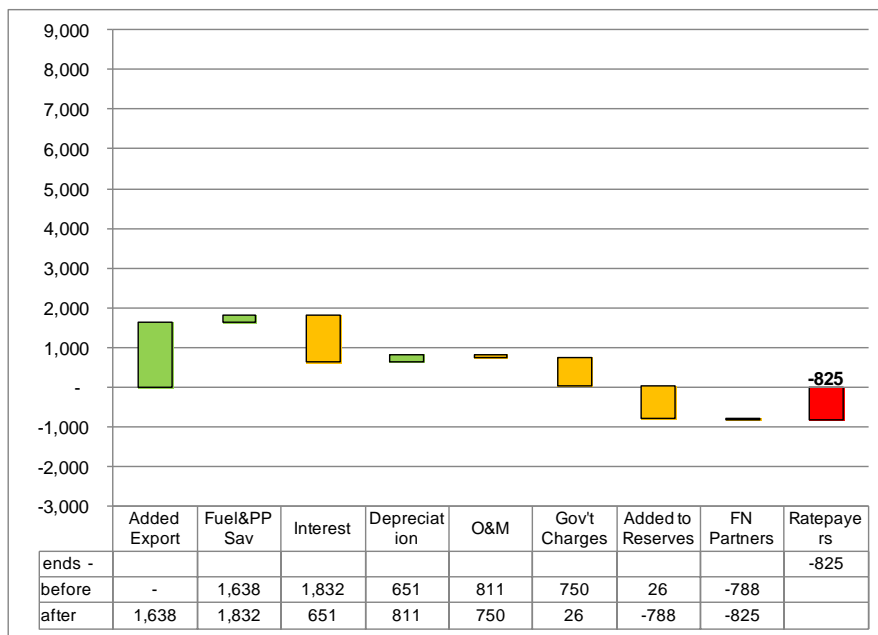


6
7

1 Figures 7 through 12 below show the waterfall graphs for Plan 4 (K19/Gas/250MW) as
2 compared to Plan 1 (All Gas) for the scenario with Reference Economic Conditions, Low
3 Export Prices and High Capital Costs for the five year increments from Year 25 to Year
4 50 for the Financial Analysis.

5 The trend is similar to Figures 1 - 6 above based on Plan 14 (PDP), in that consolidated
6 benefits to Manitoba overall arise throughout the horizon shown, starting at \$0.750 billion
7 at year 25² and growing to \$1.329 billion by year 50³. However the share of benefits
8 allocated to government, either through growth in its value as shareholder of Hydro, or
9 as Government charges, is so large as to lead to significant adverse impacts on
10 ratepayers (\$0.825 billion NPV by year 25 decreasing to \$0.515 by year 50).

11 **Figure 7: Year 25 – REF Interest-LOW Export Prices-HIGH Capital Costs Plan 1 vs.**
12 **Plan 4 (NPV \$ Millions) at 5.05% Real Discount Rate**

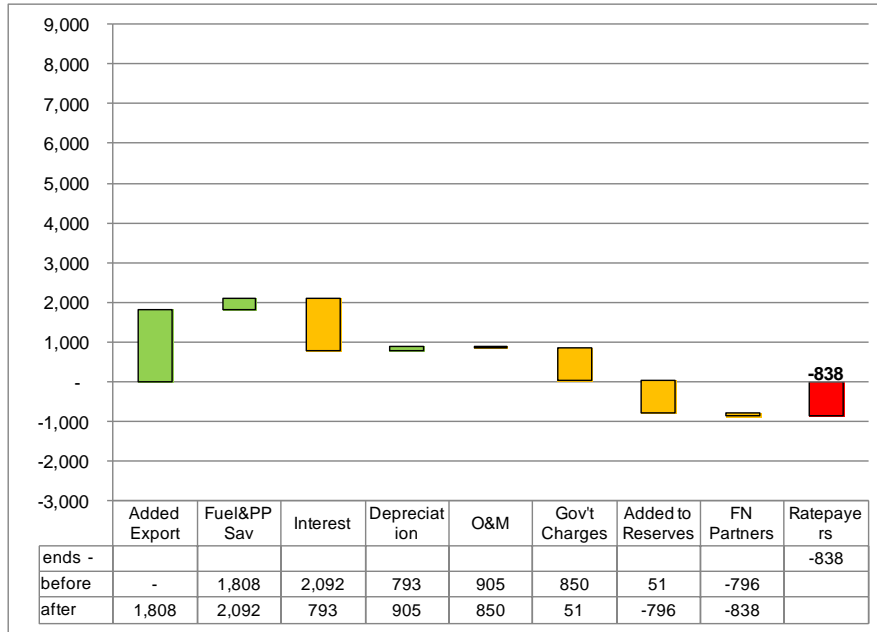


13

² Shown in Figure 7 above in the data table as the total revenue remaining after O&M is deducted for the period.

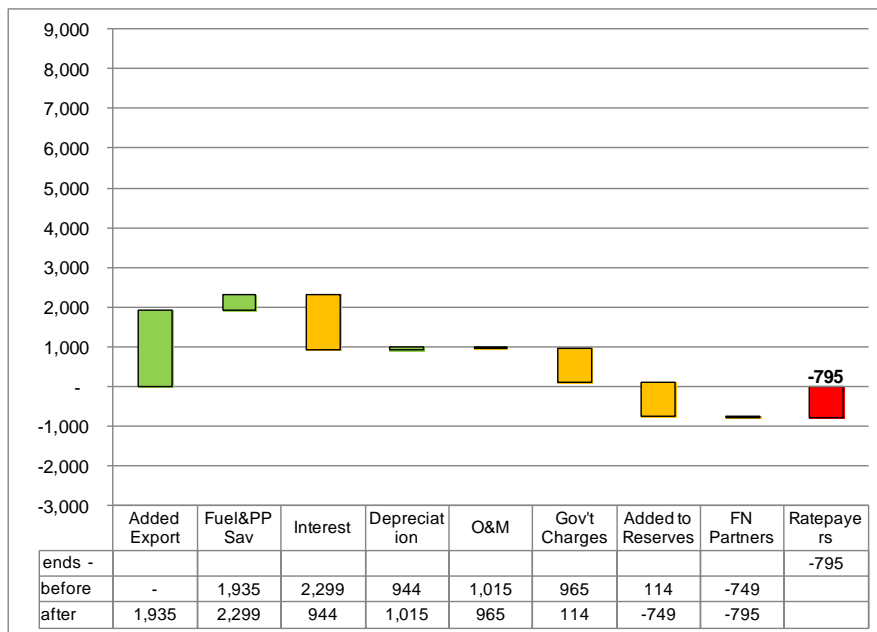
³ Shown in Figure 12 below in the data table as the total revenue remaining after O&M is deducted for the period.

1 **Figure 8: Year 30 – REF Interest-LOW Export Prices-HIGH Capital Costs Costs Plan 1**
2 **vs. Plan 4 (NPV \$ Millions) at 5.05% Real Discount Rate**



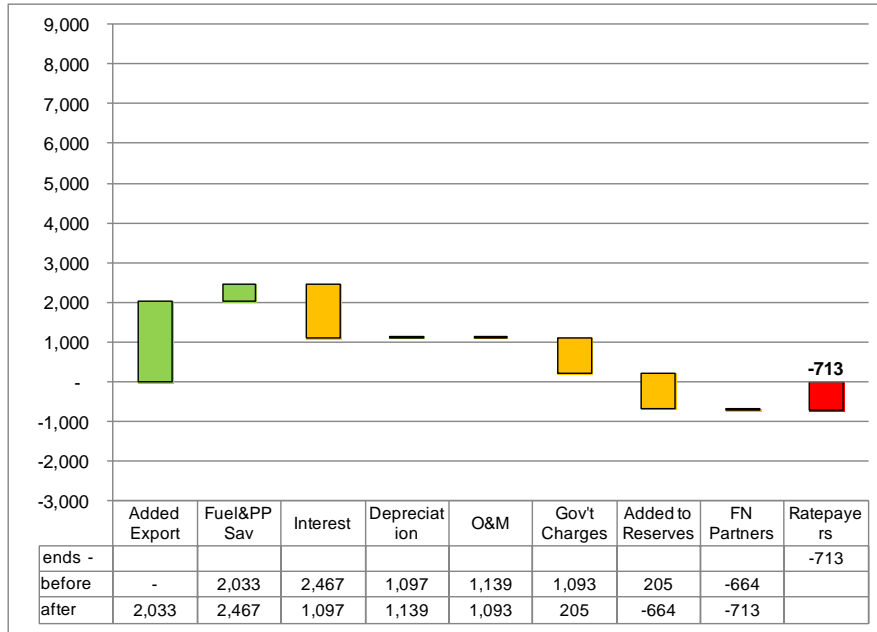
3

4 **Figure 9: Year 35 – REF Interest-LOW Export Prices-HIGH Capital Costs Plan 1 vs.**
5 **Plan 4 (NPV \$ Millions) at 5.05% Real Discount Rate**

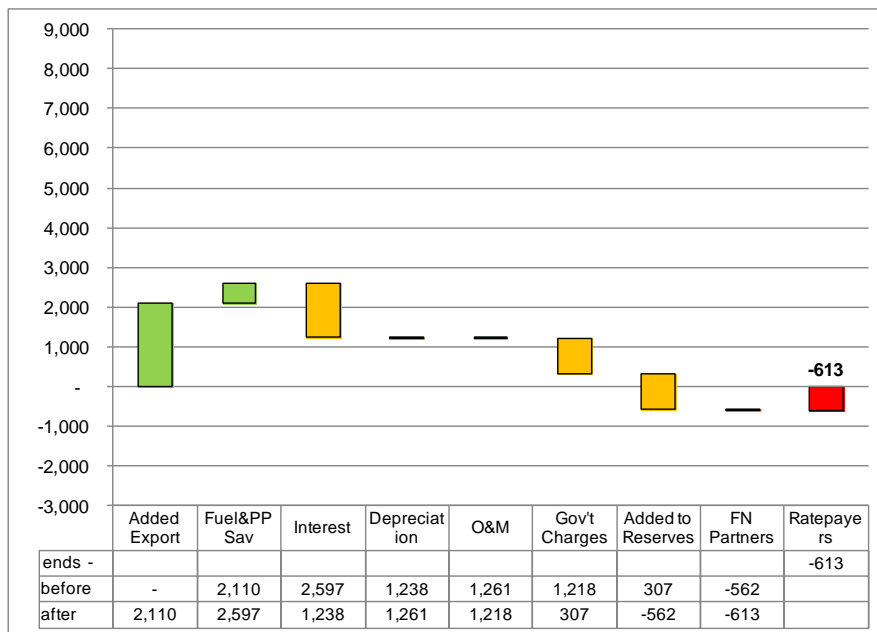


6

1 **Figure 10: Year 40 – REF Interest-LOW Export Prices-HIGH Capital Costs Plan 1 vs.**
2 **Plan 4 (NPV \$ Millions) at 5.05% Real Discount Rate**

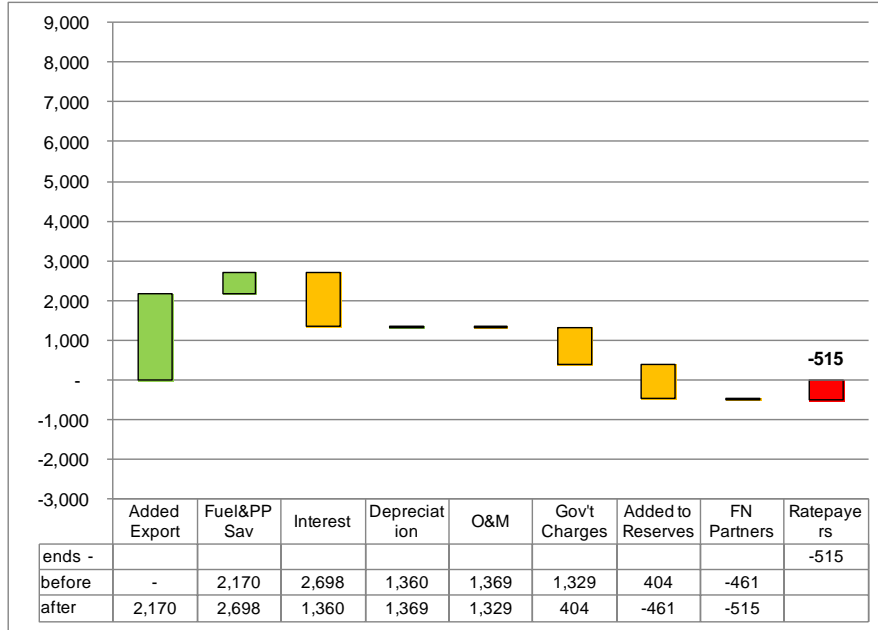


3
4 **Figure 11: Year 45 – REF Interest-LOW Export Prices-HIGH Capital Costs Plan 1 vs.**
5 **Plan 4 (NPV \$ Millions) at 5.05% Real Discount Rate**



6

1 **Figure 12: Year 50 – REF Interest-LOW Export Prices-HIGH Capital Costs Plan 1 vs.**
 2 **Plan 4 (NPV \$ Millions) at 5.05% Real Discount Rate**



3

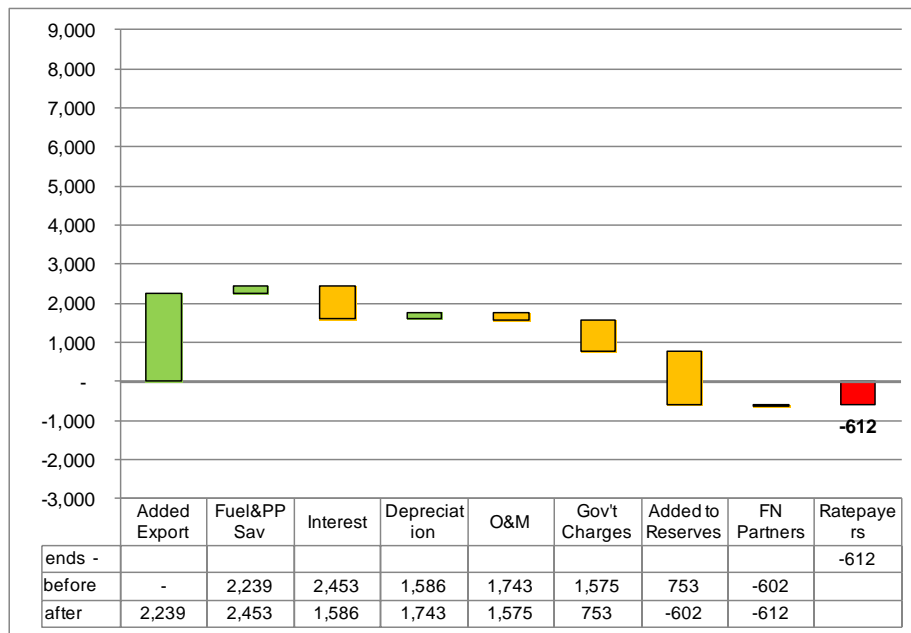
1 **(b)**

2 Figures 13 through 24 below utilize the 10% real discount rate for the Reference
3 Economic Conditions, Reference Export Prices and Reference Capital Costs scenario.
4 These figures illustrate the more severe discounting effect on NPVs leading to all bars
5 being of smaller heights than under the figures in part (a) of this response.

6 Figures 13 through 18 show the waterfall graphs for Plan 14 (PDP) compared to Plan 1
7 (All Gas). At the 10% real discount rate Plan 14 (PDP) does not provide a financial
8 benefit over Plan 1 (All Gas) over the 50 year analysis period.

9 Figures 19 through 24 provide Plan 4 (K19/Gas/250MW) compared to Plan 1 (All Gas) at
10 the same real discount rate of 10%. Similar to Plan 14 (PDP) the benefits of Plan 4 are
11 reduced compared with the REF-REF-REF scenario; however Plan 4 benefits for
12 ratepayers are positive over Plan 1 (All Gas) throughout the time horizon.

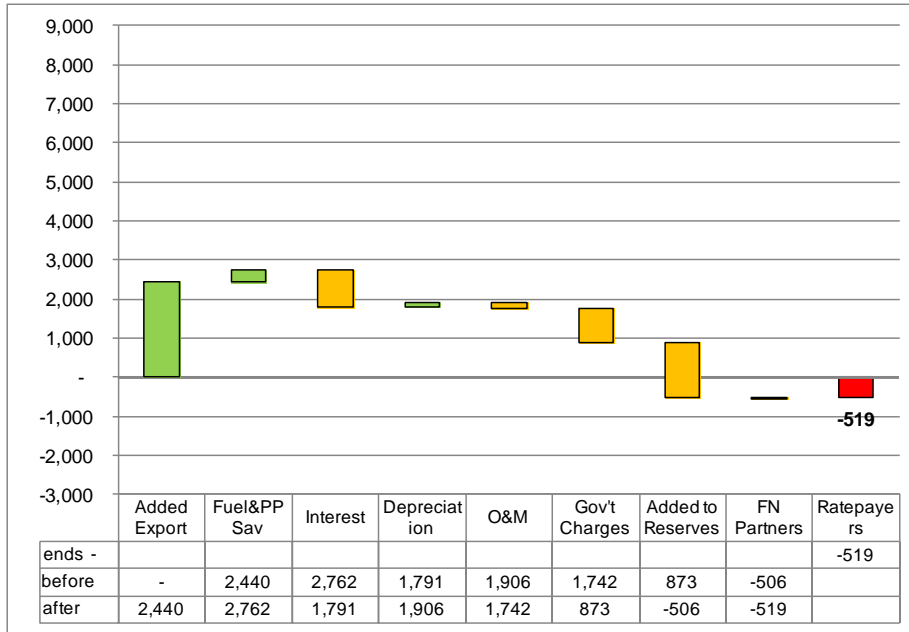
**Figure 13: Year 25 - REF-REF-REF Plan 1 vs. Plan 14
(NPV \$ Millions) at 10% Real Discount Rate**



15

1
2

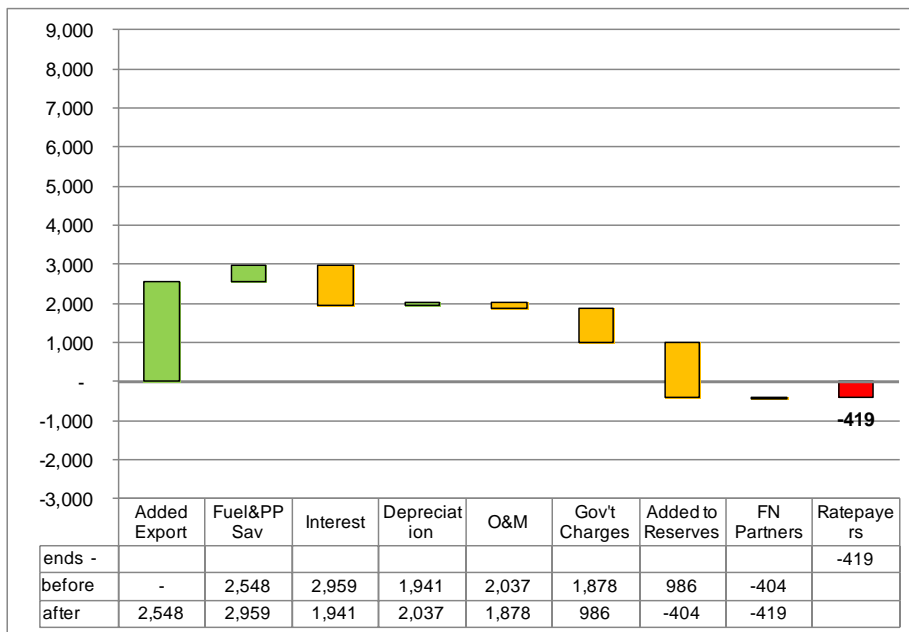
**Figure 14: Year 30 - REF-REF-REF Plan 1 vs. Plan 14
 (NPV \$ Millions) at 10% Real Discount Rate**



3

4
5

**Figure 15: Year 35 - REF-REF-REF Plan 1 vs. Plan 14
 (NPV \$ Millions) at 10% Real Discount Rate**

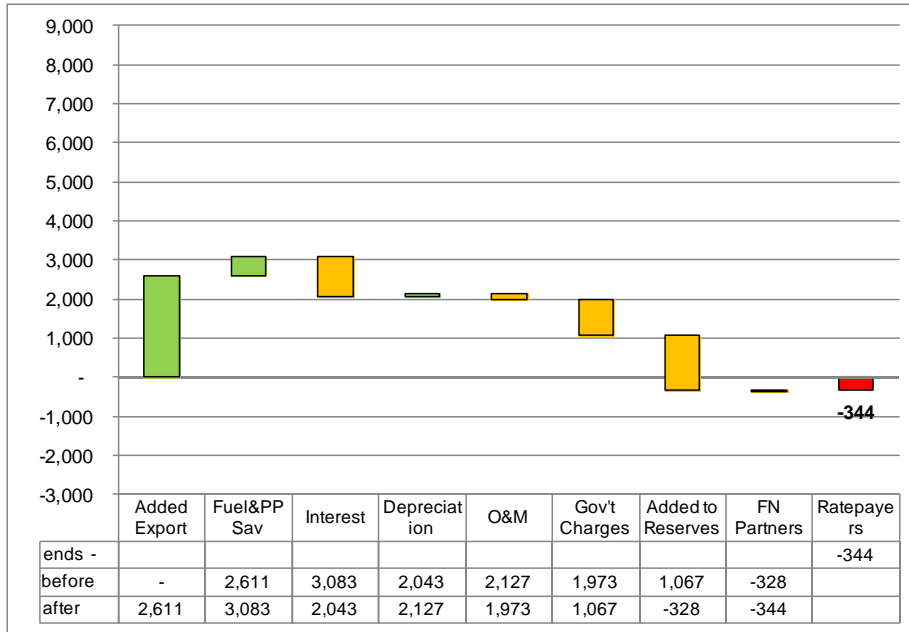


6

7

1
2

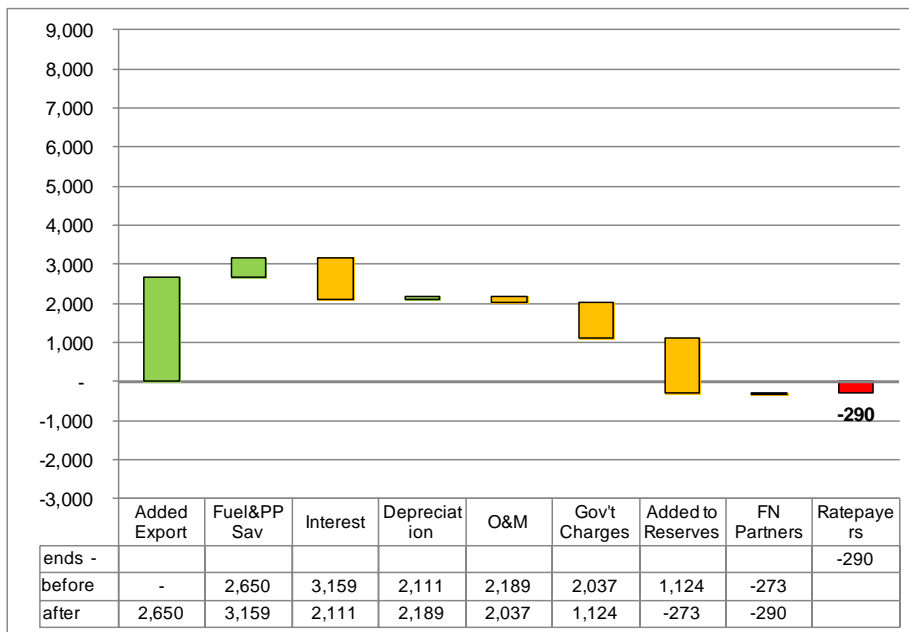
**Figure 16: Year 40 - REF-REF-REF Plan 1 vs. Plan 14
 (NPV \$ Millions) at 10% Real Discount Rate**



3

4
5

**Figure 17: Year 45 - REF-REF-REF Plan 1 vs. Plan 14
 (NPV \$ Millions) at 10% Real Discount Rate**

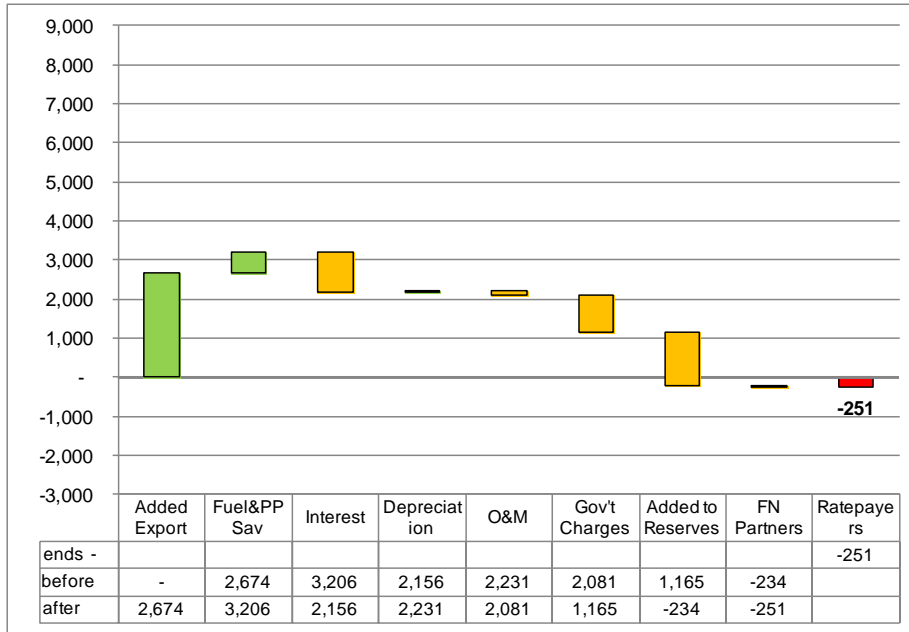


6

7

1
2

**Figure 18: Year 50 - REF-REF-REF Plan 1 vs. Plan 14
(NPV \$ Millions) at 10% Real Discount Rate**

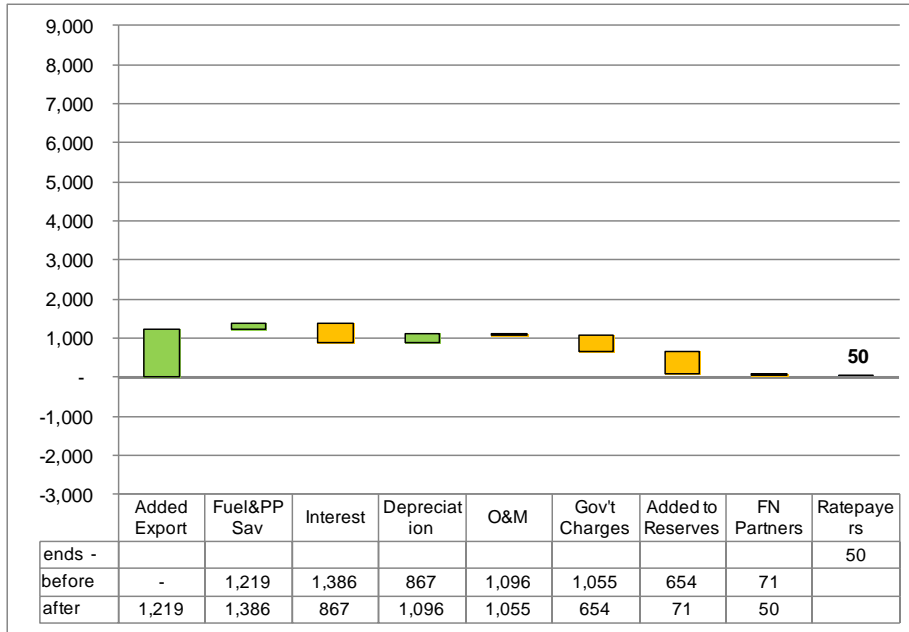


3

4 Figures 19 through 24 below show the waterfall graphs for Plan 4 (K19/Gas/250MW) as
 5 compared to Plan 1 (All Gas) for the scenario with Reference Economic Conditions,
 6 Reference Energy Prices and Reference Capital Costs at a real discount rate of 10% for
 7 the five year increments from Year 25 to Year 50 for the Financial Analysis.

1
2

**Figure 19: Year 25 - REF-REF-REF Plan 1 vs. Plan 4
 (NPV \$ Millions) at 10% Real Discount Rate**

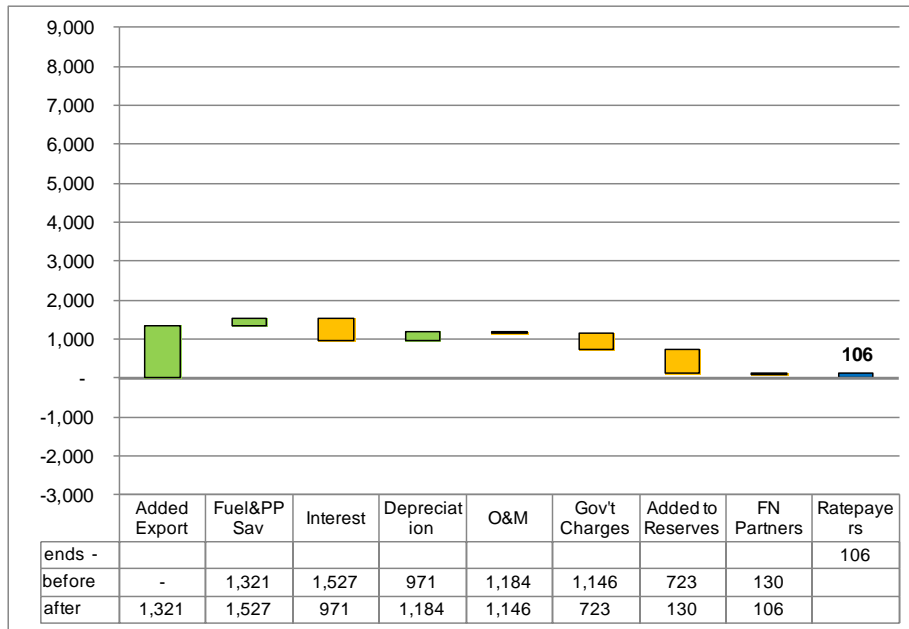


3

4

5

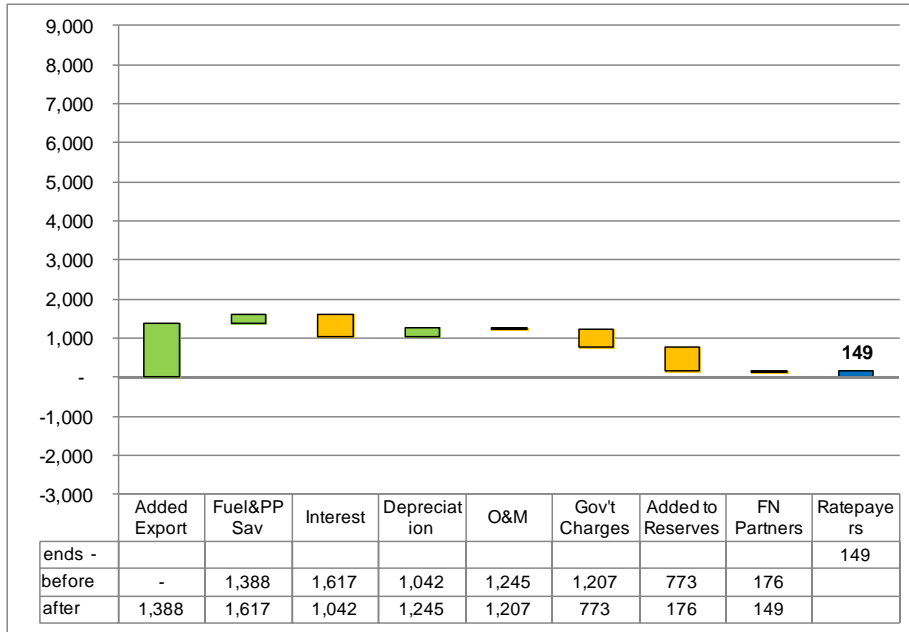
**Figure 20: Year 30 - REF-REF-REF Plan 1 vs. Plan 4
 (NPV \$ Millions) at 10% Real Discount Rate**



6

1
2

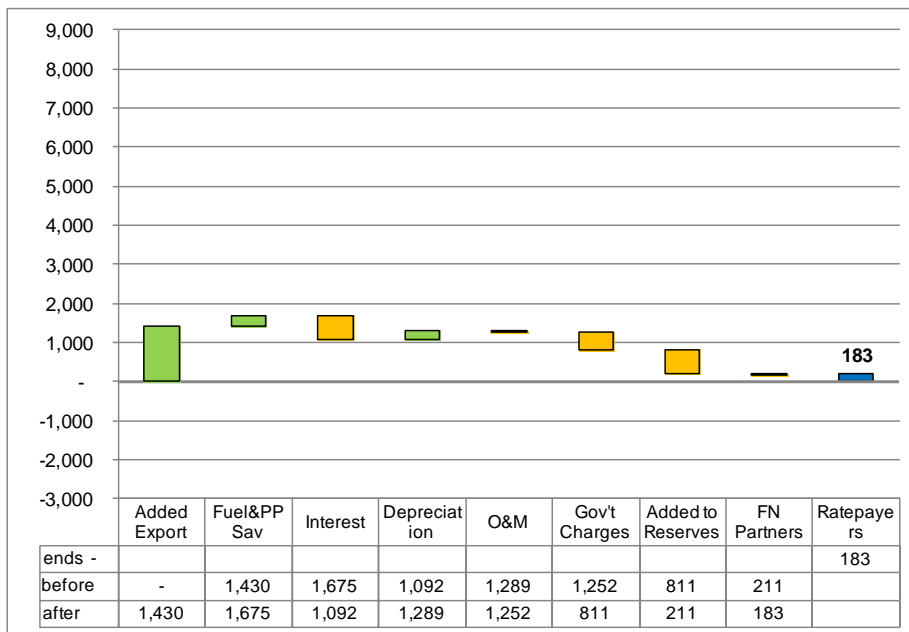
**Figure 21: Year 35 - REF-REF-REF Plan 1 vs. Plan 4
 (NPV \$ Millions) at 10% Real Discount Rate**



3

4
5

**Figure 22: Year 40 - REF-REF-REF Plan 1 vs. Plan 4
 (NPV \$ Millions) at 10% Real Discount Rate**

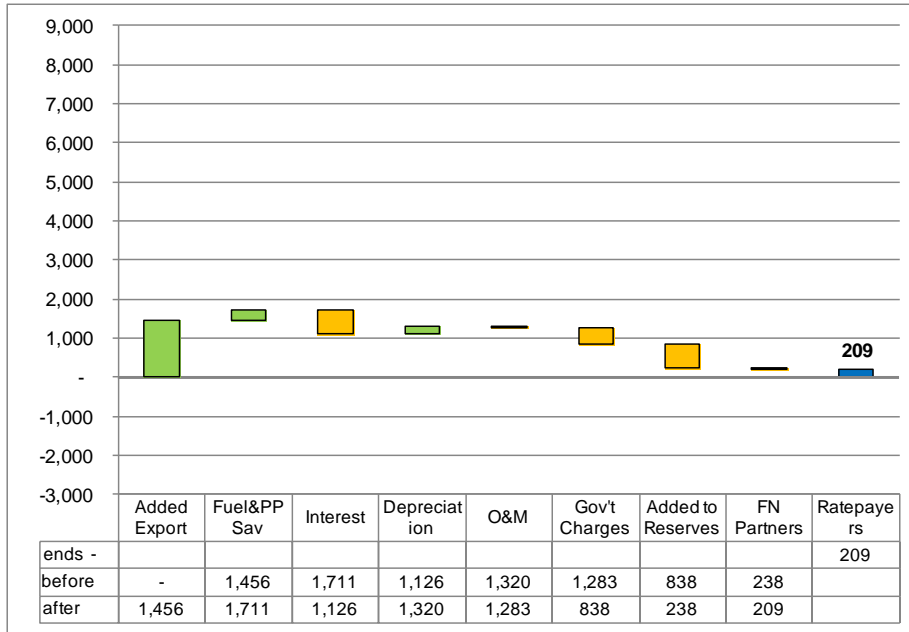


6

7

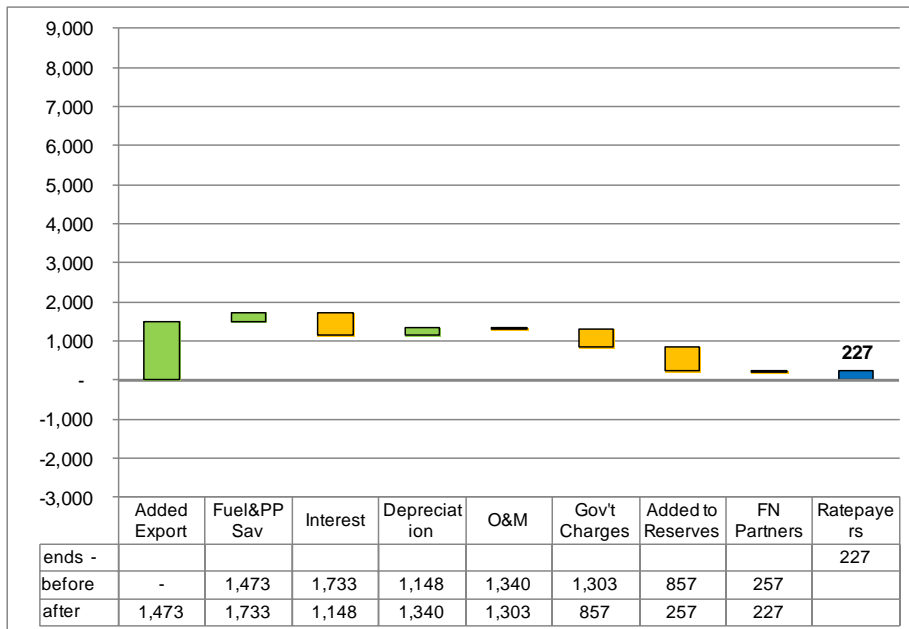
1
2

**Figure 23: Year 45 - REF-REF-REF Plan 1 vs. Plan 4
 (NPV \$ Millions) at 10% Real Discount Rate**



3
4
5
6

**Figure 24: Year 50 - REF-REF-REF Plan 1 vs. Plan 4
 (NPV \$ Millions) at 10% Real Discount Rate**



7

1 **SUBJECT:**

2 **REFERENCE: MIPUG Report Page Appendix C Page C-47**

3 **PREAMBLE:**

4 InterGroup speaks to the need to rebalance benefits received by Government and
5 ratepayers under certain conditions.

6 **QUESTION:**

7 a) Please indicate under what economic conditions would a rebalancing of benefits
8 be considered for each of plans 4, 6 and 14, and the time frame for such
9 rebalancing with reasons.

10 b) Please indicate the degree of support and time frame that InterGroup believes is
11 warranted if Plan 14 is pursued based on current known and forecast economic
12 conditions.

13 **ANSWER:**

14 **Note: Figure 35, filed on Page C-49 of Appendix C and the associated has been**
15 **corrected since the initial filing of Mr. Bowman's Pre-Filed Evidence on February**
16 **5, 2014. Please see the revised version of Mr. Bowman's Pre-Filed Testimony.**

17 **(a) and (b)**

18 Mr. Bowman's evidence does not presume any requirement for rebalancing of the
19 benefits as between ratepayers and government if Plan 4 (K19/Gas/250MW) is pursued.
20 While this plan entails risks for ratepayers with moderate benefits compared to Plan 1
21 (All Gas) (e.g., See Mr. Bowman's Appendix C, Figure 16 – the area of orange that is
22 shown higher on the graph through year 40), while providing large returns with little
23 associated risk for government with (Appendix C, Figure 25), some form of risk/benefit
24 sharing arrangement would be beneficial. However, even in the event this is not
25 forthcoming, Mr. Bowman's conclusion remains that advancing Keeyask to a 2019 in-
26 service date and constructing a new transmission line to the United States is preferable
27 to the base case, Plan 1 (All Gas).

28 Plan 6 (K19/Gas/750MW) is a more challenging situation. In this plan, the decision is
29 made by June 2014 to pursue the 750 MW line at a higher cost than the 250 MW line,

1 mostly for future option value (largely future ability to proceed with Conawapa if
2 conditions permit). Ratepayers see a small additional cost impact from this decision and
3 government sees a small increase in both cash revenues and overall benefits. Under
4 present conditions, it is not clear the best way to deal with the added costs of the 750
5 MW line:

- 6 • Mr. Bowman's pre-filed testimony notes that the 750 MW line should likely be
7 pursued even if ratepayers are absorbing the costs of the line in full.
- 8 • However, the decision to proceed with the 750 MW (and hence help open the
9 option for Conawapa) would be considerably more balanced in an environment of
10 revised risk and benefit sharing (similar to that noted for Plan 14 (PDP) below).

11 With respect to Plan 14 (PDP), under current economic and market conditions there is
12 no likely basis for ratepayers to benefit from this plan without a substantial revised
13 sharing arrangement. The degree and duration for sharing could vary. Mr. Bowman's
14 pre-filed testimony sets out one example of how such a rebalancing could be
15 considered¹ over approximately 15 years, but there are a wide range of alternative
16 means available.

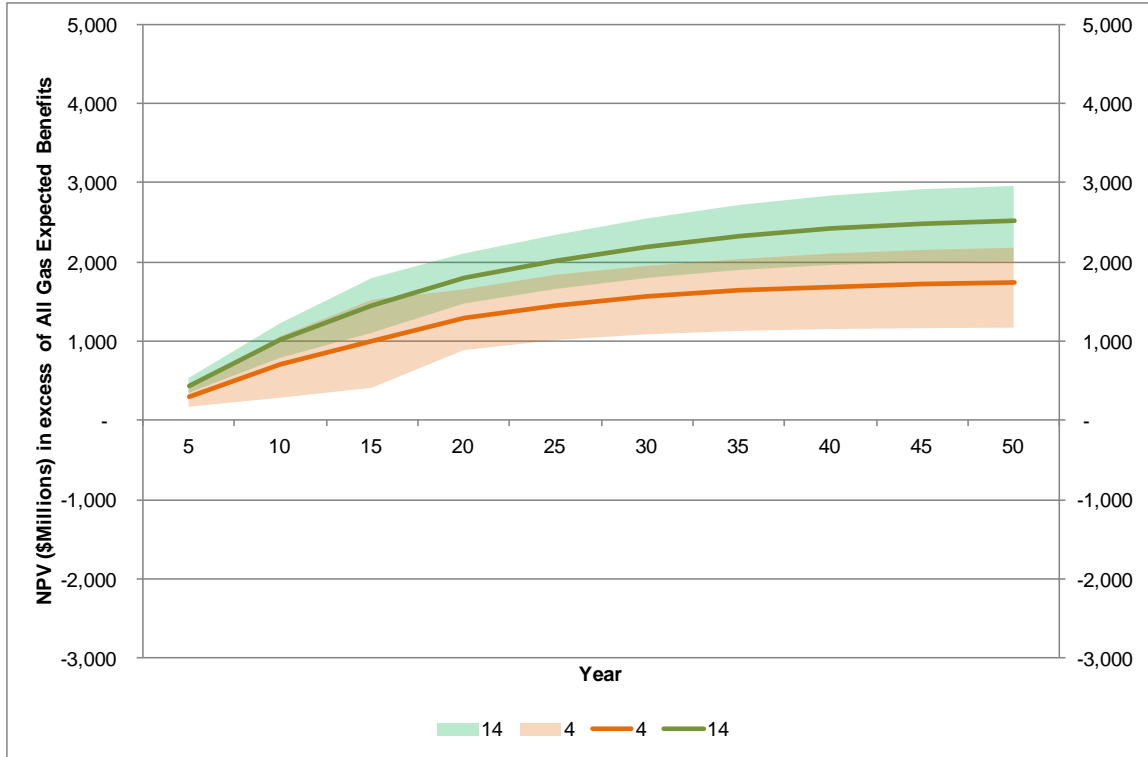
17 In practice, Mr. Bowman suggests that a decision could be made in the near-term to
18 revise the sharing arrangements on all projects, and permit the 750 MW line to proceed.
19 Activities over the next four years to 2018 would then be based on a clear knowledge of
20 the sharing arrangements during the period, as studies on Conawapa are advanced, the
21 economics are updated and an expanded range of export arrangements are pursued, all
22 prior to a decision being made to proceed with Conawapa.

23 Under the one example of a possible benefit sharing arrangement provided in Mr.
24 Bowman's Appendix C, the total government benefits remain above the levels that would
25 be achieved under solely Plan 4 (K19/Gas/250MW) as shown in the following figure:

¹ Mr. Bowman's pre-filed testimony plots the ratepayer impacts assuming all government charges (debt guarantee, water rentals, capital tax) are waived on the major PDP projects (Keeyask, Conawapa, US Transmission) starting immediately and continuing on each respective project until it reaches its 15th year in service (2034 for US Transmission and Keeyask, 2040 for Conawapa).

1
 2
 3

Figure 1: Plan 4 vs. Plan 14 with Government Benefit Sharing Arrangement at 5.05% Real Discount Rate – NPV of Incremental Government Benefits as compared to Plan 1 Expected Value (\$ Millions)



4

5 In particular, Figure 1 notes that even under the benefit sharing arrangement for Plan 14
 6 (PDP), the government of Manitoba remains ahead of the benefits it would receive if only
 7 Plan 4 (K19/Gas/250MW) were pursued. The cash payments to the government would
 8 be lower than without the sharing arrangement, but the overall benefits, inclusive of
 9 growth in Shareholder Equity would well exceed Plan 4 (K19/Gas/250MW).

1 **SUBJECT:**

2 **REFERENCE: MIPUG Report Page Appendix C Page C-49**

3 **PREAMBLE:**

4 Intergroup states that Other scenarios would need to be assessed as part of decisions
5 regarding whether to proceed with Conawapa.

6 **QUESTION:**

7 a) Please indicate what other scenarios would need to be assessed in supporting
8 the decisions to proceed with Conawapa.

9 **ANSWER:**

10 **(a)**

11 The 'Other scenarios' that would need to be assessed refers to alternative means to
12 generate a rebalanced relationship between (a) Hydro's finances that are recovered from
13 ratepayers and (b) value generated to the provincial government. This is needed if Plan
14 14 (PDP) is to be pursued under the currently expected economic and market
15 conditions, as ratepayers are otherwise materially worse off with Plan 14 (PDP) than with
16 other viable alternatives such as Plan 4 (K19/Gas/250MW).

17 Mr. Bowman has modeled one option to address this imbalance by foregoing all
18 government charges on Hydro for the relevant projects over a pre-defined horizon on the
19 order of 15 years. Other options could involve:

20 1) Alternatives that vary the set of charges to be foregone, while also varying the
21 horizon over which the rebalancing occurs.

22 2) Alternatives that do not automatically forego the charges, but instead put in place
23 a contingent payment regime (e.g., potentially more akin to the examples in
24 MH/MIPUG I-3 with government provided flexible debt financing).

25 3) Alternatives that provide for a specified government backstopping of Hydro's risk
26 regime, in exchange for a lower Contribution to Reserves equivalent to a slower
27 growth in Shareholder's Equity. This could, for example, potentially permit the
28 added projects of the Plan 14 (PDP) to be financed with less than 25% equity

1 until a much later phase of their existence. For example, at the time Limestone
2 was brought into service Hydro did not have a debt:equity target and routinely
3 operated with 95:5 debt:equity ratio, such that the early years of Limestone did
4 not require a rate impact to quickly build up substantial equity, as is being
5 proposed in this NFAT.

6 Each of these options would require additional discussion and modeling to determine a
7 complement of measures that serves to achieve the noted rebalancing. Perfecting the
8 model is not possible with the information made available to participants in the NFAT
9 proceeding.

10 It is important to remain cognizant that under the current market and financial forecasts,
11 if the relationship between costs to ratepayers and benefits to the Government cannot
12 be rebalanced then Plan 14 (PDP) should not be the plan selected to proceed.

1 **SUBJECT:**

2 **REFERENCE: MIPUG Report Page 1-10**

3 **PREAMBLE:**

4 **QUESTION:**

5 a) Please explain why Hydro's approach to modeling DSM savings, as an
6 adjustment to the load forecast rather than a competing resource, is more
7 appropriate for this NFAT for testing between the various Pathways.

8 **ANSWER:**

9 **(a)**

10 Mr. Bowman is not suggesting that using DSM as an adjustment to the load forecast is
11 "more" appropriate for this NFAT, just that it is an appropriate approach given the
12 comparisons being undertaken.

13 Ideally, there would be the ability to model and compare many additional variables in the
14 scenarios beyond just Interest Rate, Energy Prices and Capital Costs, and this could
15 include Load Forecast and DSM levels. However, adding additional variables to the
16 analysis exponentially complicates the calculations and work required, and in this case
17 Mr. Bowman has concluded it is not absolutely necessary for a proper review of the
18 NFAT. This is because Mr. Bowman has suggested that on the major decisions to be
19 made, there are effectively two steps:

20 • Step 1 - there is a need to select between Need-Based plan (such as Plan 1
21 (All Gas)) and an Opportunity-Based plan (such as Plan 14 (PDP) or Plan 4
22 (K19/Gas/250MW)). This decision can be made by a range of factors. These
23 factors include economics, but also such matters as risk aversion, concerns
24 over corporate debt levels or consolidated provincial debt levels, and a desire
25 to avoid decision-making on major plant investment until a later date. Mr.
26 Bowman has noted that for this purpose, an optimized Plan 1 (All Gas)
27 including varying levels of DSM could be instructive¹, but would not likely be
28 determinative to the decision. This is because (a) the version of Plan 1 (All
29 Gas) provided to date already has the key characteristics to assess a Need-

¹ For example, see Pre-filed testimony page 1-6 line 23 to page 1-7 line 2.

1 Based plan (e.g., less debt than Plan 14 (PDP)), and (b) it is not expected
2 that an optimized Plan 1 with extreme DSM (4.0x or higher) would be
3 materially more economic even if it includes wind, customer power
4 purchases, etc. (see CAC/MIPUG I-8).

- 5 • Step 2 – within the Opportunity-Based approaches there is a need to select
6 the plan or pathway that is optimal. Hydro's approach to modeling DSM
7 savings, as an adjustment to the load forecast is appropriate for testing
8 between Pathways #3, #4 and #5² because the key determinant in selecting
9 between the various plans is not affected by selecting a different level of
10 DSM, as described below. Of particular note, Hydro provides the sensitivity
11 tests on higher levels of DSM at Chapter 12, summarized in Figures 12.5 and
12 12.6 (pages 19-21). The figures indicate that even if DSM can be achieved *at*
13 *no cost*, the relative economic ranking and superiority of the different
14 Opportunity-Based plans does not materially change regardless as to
15 whether DSM is achieved at 1.0x forecast, 1.5x forecast, or even the extreme
16 4.0x forecast. The height of the blue bars (the NPV of benefits) changes to
17 some degree, but not the preference for larger plans (e.g., Plan 14 (PDP))
18 over smaller plans (in this case Plan 2 (K23-30/Gas)³).

19 Mr. Bowman concludes in his Pre-Filed Testimony that given the information available,
20 an Opportunity-based vision (advance Keeyask, take up Minnesota Power export deal,
21 build new transmission to US) is likely better than a Needs-Based vision designed
22 around Plan 1 (All Gas)⁴. For this reason, using DSM savings as an adjustment to load
23 forecast rather than a competing resource is a reasonable approach for the NFAT.

² Recognizing, however, that Pathway #5 as it is portrayed in the NFAT Business Case is understood to be no longer possible in that particular form including WPS investment in transmission.

³ Plan 2 is based on building Keeyask for the date when new supplies are needed. Depending on the level of DSM in this scenario, from 1.0x to 4.0x, the date when Keeyask is required changes from 2024 to 2030.

⁴ Page 1-7 of Pre-Filed Testimony.