

## Manitoba Hydro's Prospective Cost of Service Study Methodology

### Overview of Evidence of John Todd, President Elenchus Research Associates

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#### **Agenda**

- 1. Scope of Elenchus Evidence
- 2. Definitions Matter
  - 2.2. What is Cost Causality?
  - 2.2. What are Directly Allocated Costs?
- 3. Allocation of NER: With or Without Direct Costs?
- 4. Street and Sentinel Lighting: One Class or Two?
- 5. Issues Arising from Intervenor Evidence
  - 5.1 Classifying Generation as Demand & Energy
  - 5.2 Weighted Energy Allocator
  - 5.3 Allocating DSM Cost: The Efficiency NS Approach

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#### 1. Scope of Elenchus Evidence

- Scope based on City of Winnipeg intervention
- Primary concern: A&RL class issues
  - ➤ Largest category is Directly Allocated Costs (70%)
  - ➤ Also significant distribution costs
  - ➤ Little energy consumed; hence, allocation of generation and transmission has little impact
- > Secondary Concern: GSS and GSM
  - > These classes have separate representation

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# 2.1 Definitions Matter: Cost Causality

- > Sounds easy and clear cut, but it isn't
- > Filled with notional concepts and fictions
- ➤ Without them, we would not be able to develop cost allocation methodologies
- Fictions are useful if they serve a purpose, e.g.,
  - Minimum system or zero intercept what is appropriate minimum bill – cost of being connected (standby for seasonal properties and self-generation)
- > Cost allocation can inform rate design
- > Challenge: Principle-driven vs. Results-driven

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## Who caused the goal?



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## **Cost Causality Drives Cost Allocation**

- ➤ Cost allocation "invents" ways that notionally reflect a causal link to assign blame for the costs.
- > For example, how share cost of producing energy:
  - ➤ Share of kWh forecast
  - > But energy is a joint product with demand
  - > But cost varies by hour
- ➤ Which class caused the costs associated with this cost allocation review?
  - ➤ No causal relationship?
  - ➤ What costs were caused by each participant?

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### **Defining Directly Allocated Costs**

- General Causality Principle
  - ➤ Costs are directly allocated when facilities are used exclusively by a single class of customer; hence, caused directly by
- > Direct Costs in PCOSS14: most classes have some

| Residential | \$ 6,615 | 6.8%  |
|-------------|----------|-------|
| ➤ GSS       | \$10,538 | 10.9% |
| ➤ SEP       | \$ 642   | 0.7%  |
| ➤ GSM       | \$ 6,429 | 6.6%  |
| ➢ GSL       | \$10,226 | 10.5% |
| ➤ ARL       | \$15,331 | 15.8% |
| ➤ Diesel    | \$ 9,948 | 10.3% |
| ➤ Export    | \$37,297 | 38.4% |

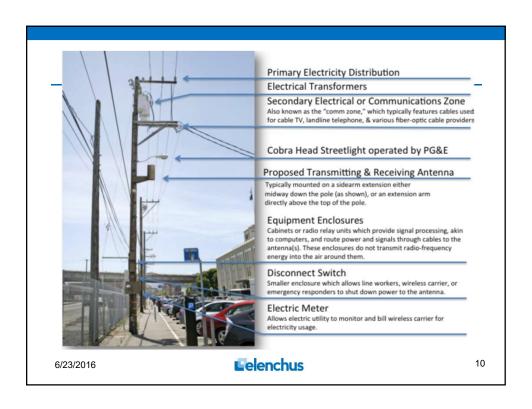
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### **Two Types of Directly Allocated Costs**

- ➤ Type #1: Asset is used exclusively and the asset type is also used for system on shared basis
  - > Transformers; Poles; Wires; DSM
- ➤ Type #2: Asset is used exclusively and the asset type is not used for system on shared basis
  - > Luminaires (light and fixture)
- ➤ Key question: Should inclusion of some Type #2 assets in direct allocation disqualify all directly allocated cost from the allocation of NER?
  - > If practical, perhaps split directly allocated costs by type

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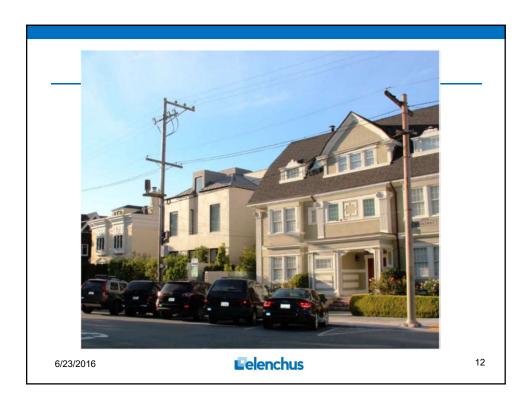


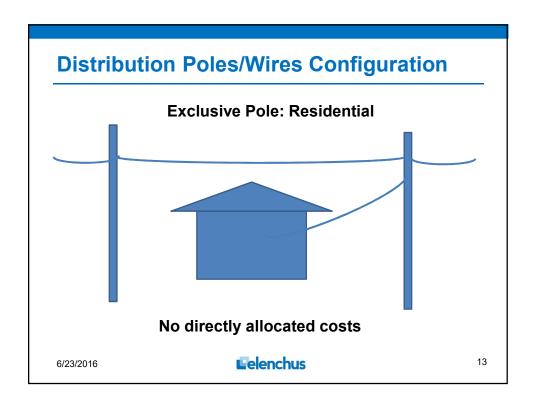
## **Shared vs. Exclusive Poles**

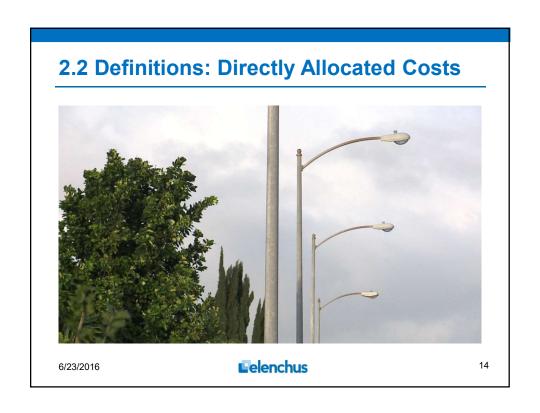
Based on MH 1989 Study (2015/16 GRA, COW/MH II – 4a-I, Attachment 1)

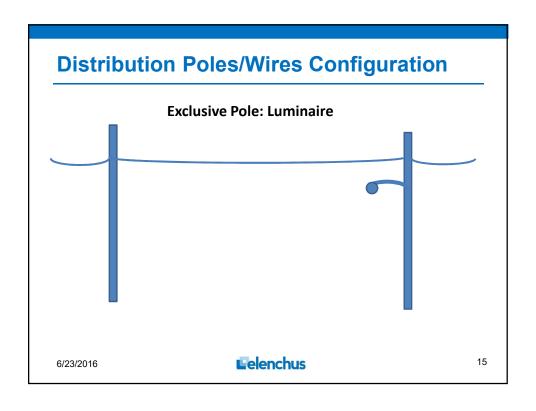
| <u>Distribution (Shared)</u> |        | <u>Exclusive</u> |
|------------------------------|--------|------------------|
| A. R/C Ratio                 | 115%   | 125%             |
| B. Average Rate              | \$9.37 | \$14.84          |
| C. Ave. Cost                 | \$8.15 | \$11.90          |
| D. Cost Difference           | 100%   | 146%             |

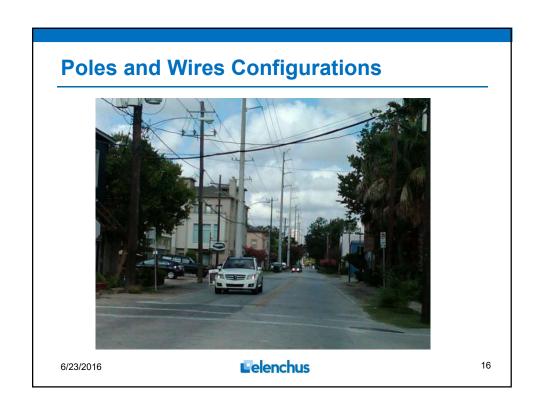
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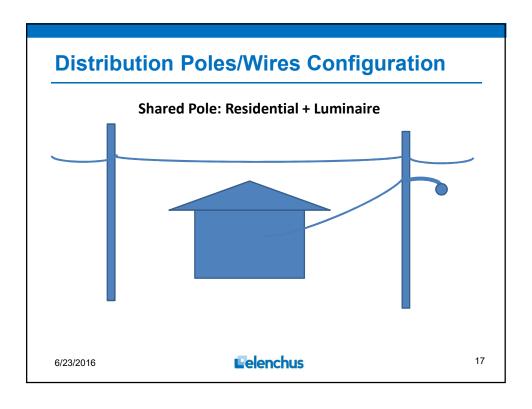


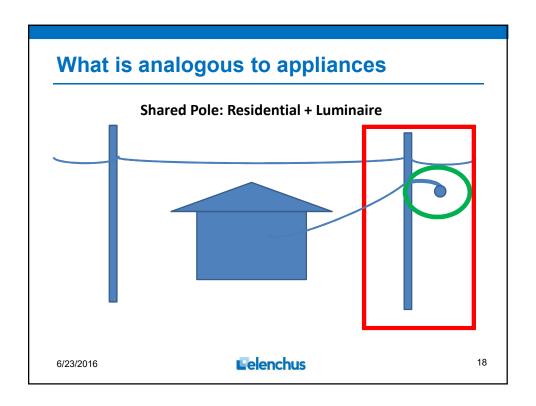












#### **OUTDOOR LIGHTING RATE - TARIFF NO. 2016-80**

- ➤ Exclusive Pole: A corporate-owned pole for the primary purpose of supporting outdoor lighting devices.
- ➤ Shared Pole: A pole of the primary purpose of supporting electrical circuits other than outdoor lighting.

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# **Exclusives may be Hydro Standard**



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#### 3. Allocation of Net Export Revenue

- > The purpose will determine the method.
- ➤ What is the intended use of NER?
  - ➤ Purpose #1: Provide a dividend based on customer bill (total allocated costs a proxy)?
  - ➤ Purpose #2: Provide a dividend based on cost of electricity services provided (exclude fixture costs)?
  - Purpose #3: Create a segregated reserve (portion of retained earnings)
- ➤ Purposes #1 and #2 can be embedded in the cost allocation model (transparent & consistent)
- ➤ Impact of a segregated reserve will be to reduce retained earnings, given rate increase scenario

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## 3. Allocation of Net Export Revenue

- Recommendation
  - > Board should determine the intended purpose
  - ➤ There is no right answer
  - ➤ There is logic to Purpose #2
- ➤ How to implement Purpose #2
  - Define relevant Hydro assets
  - ➤ Include all poles and wires?
- > Being pragmatic:
  - > Avoid a split
  - > Include all or nothing which is less unfair?

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## 4. Why Separate Street and Sentinel Classes

- ➤ Outdoor and Sentinel Lighting have different tariffs
  - ➤ Outdoor Lighting Rate Tariff No. 2016-80
  - ➤ Sentinel Lighting Rate Tariff No. 2016-83
- ➤ Billing allocator (C11) = weight (0.0006) \* # customers (C90)
- > Customer billing costs (COW/MH-I-3a-c, page 3) shows:

| 2014 cost/bill   | \$145.57      | <i>\$7.78</i>   | <i>\$9.83</i> |
|------------------|---------------|-----------------|---------------|
| 1991 cost/bill   | \$37.04       | \$1.98          | \$2.50        |
| 2014 # Bills     | 785           | 25,974          | 26,759        |
| 2014 Alloc. Cost |               |                 | \$263,000     |
|                  | <u>Street</u> | <u>Sentinel</u> | <u>Class</u>  |

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