

Attachment C

**PILC Draft Budget
 Overview of Budget Estimate**

Fees	Hours/Days	Rate	Total
Byron Williams	216 - 240	\$285.00/hr	\$61,560.00 - \$68,400.00
Oakwood Strategy Group Inc. (Peter Dyck)	180 – 200 hours	\$240.00/hr	\$43,200.00 - \$48,000.00
Andrea Sherry	120-133.5 hours	\$250.00/hr	\$30,000.00 - \$33,375.00
Valter Viola	120-150 hours	\$240.00/hr	\$28,800.00 - \$36,000.00
Alleyne Inc.	17- 38 days	\$1,200.00/day	\$20,400.00 - \$45,600.00

Fees Total: \$183,960.00 - \$231,375.00

Disbursements

Miscellaneous including
 photo copying, transcripts and materials **\$2,000.00**

Meals, travel and accommodations for
 experts Valter Viola and Alleyne Inc. **\$2,352.00**

Total Fees and Disbursements \$188,312.00 - \$235,727.00

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Legal Fees – Byron Williams

Estimated Hearing Days

10 – 13 - October Hearing Days (longer than 9 – 10 days for 2016/17 GRA due to more MPI External Witnesses and potential for more CAC MB witnesses)

1.5 - 2 days for Distributed Estimate Briefing, Interest Rate Workshop, Technical Workshop and Pre-hearing Conference

11.5 – 15 hearing days

Estimated Hours per Hearing day

Over the last decade, counsel has tended to average between 16 – 20 hours per hearing day for PUB and CEC proceedings which are of roughly analogous complexity.

This does not mean that counsel works 20 hours on the day of the hearing (although that happens from time).

What it means is that if you take the time over a five to six month period invested in retaining witnesses, reviewing the application, preparing and reviewing irs, preparing cross examination, preparing witnesses, preparing cross examination and preparing submissions and then divide it by the number of hearing days you get the 16 to 20 hour range for hearing days.

Given the complexity of this hearing, we would estimate the higher end of this range between 18 and 20 hours.

Assuming 12 days, we would estimate 216 hours to 240 hours.

High Level Breakdown of Activities by Month

Activity	Time (hours)	Cost Estimate (x \$285/hr)
May 2016 Review and brief most recent board order, review discussion relating to PDR and distributed estimating from CAC MB closing submission, review MPI confidential filing and obtain client consent to undertaking, attend <i>in camera</i> session, prepare briefing note, brief client	10	\$2,850.00

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June 2016 Identify and interview potential expert witnesses, review application and preliminary briefing notes, prepare application for leave to intervene, attend and prepare technical workshop and pre-hearing conference, coordinate, prepare and attend expert discussions, brief client	20	\$5,700.00
July 2016 Prepare IRs and review relevant literature investment optimization, interest rate risk, information technology quantifiable value realization and modern stochastic risk assessment practices	20	\$5,700.00
August 2016 Review IR responses, prepare IRs, brief clients, make determination regarding expert evidence, arrange expert briefings for clients, continue literature review, attend workshop on investment risk	20	\$5,700.00
September 2016 Review 2 nd round IR responses, review draft evidence, brief clients, prepare cross	30	\$8,550.00
October 2016 Prepare cross, attend hearing, prepare opening and closing submissions, brief clients and experts, conduct cross	116-140	\$33,060.00 - \$39,900.00

Estimated fees - \$285.00 an hour x 216 – 240 = \$61,560.00 - \$68,400.00

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Andrea Sherry

Activity	Time (hours)	Cost Estimate (x \$250/hr)
Preliminary DCAT work	3.5	\$875.00
Review of Rate Application in its Entirety	30	\$7,500.00
First Round IRs	20	\$5,000.00
Review DCAT	15	\$3,750.00
DCAT First Round IRs	10	\$2,500.00
Review of First Round IRs, prepare second round IRs	25	\$6,250.00
Review of Second Round IR responses	10	\$5,000.00
Hearing Consulting	20	\$5,000.00

Estimated fees - \$250.00 an hour x 120 – 133.5 = \$30,000.00 - \$33,375.00

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Oakwood Strategy Group Inc., Peter Dyck

Activity	Time (hours)	Cost Estimate (x \$240/hr)
Review 2015 Annual Report, Preliminary review of 2017 GRA, Prepare draft Issues list and overview report for review, Review PUB Order 128/15-prepare list of items for review. Source IT expert for review of IT portfolio.	30	\$7,200.00
Detailed review of 2017 GRA, including DCAT and MCT reports; IT projects and portfolio expenditures, Investment strategy and results, Forecasting and PDR progress. Capture of benefits from previous IT investments, Operational efficiency.	45	\$10,800.00
Draft round 1 IR's and review late submitted reports, if any.	40	\$9,600.00
Review round 1 IR's responses and draft round 2 IR's	35	\$8,400.00
Critically review intervener evidence and reports	5	\$1,200.00
Prepare briefing notes	30	\$7,200.00
Review transcripts and provide notes	15	\$3,600.00

Estimated fees - \$240.00 an hour x 180 – 200 = \$43,200.00 - \$48,000.00

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Valter Viola

Activity	Time (hours)	Cost Estimate (x \$240/hr)
June – July Review relevant aspects of filing as well as past reports including those by AON, review practices of selected comparators, draft IRs and briefing note including high level critical analysis, identify supporting literature and review	50-65	\$12,000.00 - \$15,600.00
August – September Review IR responses, draft 2 nd round IRs, finalize analysis, brief legal team and client, draft evidence, respond to information requests	50-60	\$12,000.00 - \$14,400.00
October Prepare for hearing, prepare concurrent panel statement, attend hearing	20-25	\$4,800.00 - \$6,000.00

Estimated fees - \$240.00 an hour x 120 – 150 = \$28,800.00 - \$36,000.00

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Alleyne Inc.

CONSULTING WORK PLAN	Person Days	Cost Estimate (@ blended rate of \$1,200 per day)
<p>(in preparation for July 11th Information Requests) Project Kick-off Finalize contractual arrangements Collect all known public / background information</p> <p>Phase I: MPI Critical Analysis (Internal) 1. Review background information and all publicly available documentation 2. Develop Evidence Questionnaire, 3. Review internally (July 6th) 4. Submit (July 11th)</p> <p>(Information received August 5th) 5. Assess IT Portfolio/Inventory 6. Identify IT Portfolio Mgmt & Project/PMO practices 7. Workshop Participation? 8. <u>Deliverables:</u> <i>Preliminary IT Inventory & IT Portfolio Analysis Report</i> <i>Second round requests (Internal Review August 17th; Submit August 22nd)</i> Assist, where required, with motions and drafting pre-filed testimony</p>	<p>1</p> <p>2</p> <p>2</p> <p>4</p> <p>4</p> <p>2</p> <p>2</p>	
Phase I Sub-total	17	\$ 20,400
<p>(Receipt of Second Round Documents. Responses – September 14th) Phase II: Market Analysis/Gap Analysis & Reporting</p>		
1. Assess IT Investment & Risk Management Practices	4	
2. Market Analysis / Benchmarking	4	
3. IT Portfolio Gap Analysis	2	
4. IT Portfolio Value Assessment	4	

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5. Appearances at Hearing (?)	2	
6. <u>Deliverable:</u> MPI IT Portfolio Value Analysis Report	5	
Phase II Sub-total	21	\$25,200
TOTAL	38	\$45,600

Estimated fees - \$1,200.00 per day x 17- 38 = \$20,400.00 - \$45,600.00