## MANITOBA PUBLIC INSURANCE

APPLICATION

June 17,2016

## APP. APPLICATION

Manitoba Public Insurance (the Corporation) is applying to the Public Utilities Board (the PUB) for approval of the Corporation's premiums charged with respect to compulsory driver and vehicle insurance (rates for service), in accordance with the provisions of The Crown Corporations Public Review and Accountability Act and The Public Utilities Board Act.

In the 2017 GRA Basic Autopac the Corporation is requesting that the Board approve:

- The premiums charged with respect to compulsory driver and vehicle insurance (rates for service) effective March 1, 2017.
- A 2.0\% overall Basic insurance rate change effective March 1, 2017.
- An Interest Rate Forecast Risk Factor (IRFRF), effective March 1, 2017, the form and magnitude of which will be developed through a collaborative process with the PUB and interveners.

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- No Rate Stabilization Reserve (RSR) rebuilding fee on Basic Autopac premiums effective March 1, 2017.
- A minimum (lower) RSR total equity target of $\$ 181$ million, based on a 1-in-40 probability Dynamic Capital Adequacy Test (DCAT) scenario from the 2016 DCAT report.
- A maximum (upper) range RSR total equity target of $\$ 404$ million, based on a 100\% Minimum Capital Test (MCT) value.

The Volume I Application Rate Table (ART) section contains the 2017 Basic insurance rates as follows:

## 1. ART.1 Basic Rate Table

- Experience-based rate adjustments largely ranging from $-15 \%$ to $+15 \%$, as shown in Volume II Ratemaking Appendix C, based on adjustment rules shown in Volume II Ratemaking RM.5.

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- Combined classification offsets for all vehicles except off-road vehicles, to achieve revenue neutrality in implementing rate group, rate line and classification changes for 2016/17, as shown in Volume II Ratemaking Appendix B.

2. ART. 2 Permits and Certificate

- There is no change to rates for permits and certificates.

3. ART. 3 Driver Licence Premiums and Vehicle Premium Discounts

- There is no change to vehicle premium discounts and driver licence premiums.


## 4. ART. 4 Service and Transaction Fees

- There is no change to service and transaction fees.


## 5. ART.5 Fleet Rebates and Surcharges

- There is no change to fleet rebates or surcharges.


## 6. Miscellaneous

- There is no change in the $\$ 40$ discount provided to customers with approved after-market and manufacturer/dealer installed anti-theft devices.


## RM. 6 Summary and Distribution Reports

By major class, the indicated rate changes differ slightly from experience rate changes due to capping rules. A $15 \%$ increase/decrease cap is applied to experiencebased indicators and all final rates are capped at a $20 \%$ increase/decrease.

| Major Class | Vehicle <br> Count | Current <br> Avg. Rate | Proposed <br> Avg. Rate | Indicated <br> Rate <br> Change | Experience <br> Rate <br> Change |
| :---: | ---: | ---: | ---: | ---: | ---: |
| Private <br> Passenger | 781,301 | $\$ 1,001$ | $\$ 1,018$ | $1.7 \%$ | $1.7 \%$ |
| Commercial | 45,401 | $\$ 684$ | $\$ 721$ | $5.9 \%$ | $5.4 \%$ |
| Public | 12,301 | $\$ 1,887$ | $\$ 1,958$ | $3.7 \%$ | $3.7 \%$ |
| Motorcycles | 15,591 | $\$ 757$ | $\$ 744$ | $-2.1 \%$ | $-1.7 \%$ |
| Trailers | 191,163 | $\$ 64$ | $\$ 72$ | $13.4 \%$ | $11.1 \%$ |
| Off-Road <br> Vehicles | 67,613 | $\$ 12$ | $\$ 12$ | $-31.4 \%$ | $0.0 \%$ |
| Overall | $1,113,370$ | $\$ 773$ | $\$ 789$ | $2.0 \%$ | $2.0 \%$ |

The impact of all change in rates, including adjustments for rate group, rate line, experience adjustments and special rate adjustments, are shown in $\underline{R M .6}$ Summary and Distribution Tables.

The following tables show the distribution of vehicles by dollar and percent changes after all adjustments. The proposed rate changes result in a rate decrease for $15.57 \%$ of vehicles, no change in rates for $10.49 \%$ of vehicles, and a rate increase for $73.95 \%$ of vehicles. $51.86 \%$ of vehicles experience a rate change of $+/-\$ 20$ or less (including vehicles receiving a $\$ 0$ change in rates) and $76.24 \%$ of vehicles experience a rate change of $+/-5 \%$ or less (including vehicles receiving no change in rates). More detailed tables, by major class, can be found in RM. 6 Summary and Distribution Tables.

Manitoba Public Insurance

Dollar Distribution Table:

| \$ Change | \# of Vehicles | \% of Vehicles |
| :--- | ---: | :---: |
| Decrease \$300 or more | 1 | $0.00 \%$ |
| Decrease \$200 to \$299 | 20 | $0.00 \%$ |
| Decrease \$150 to \$199 | 53 | $0.00 \%$ |
| Decrease \$100 to \$149 | 1,567 | $0.14 \%$ |
| Decrease \$50 to \$99 | 14,256 | $1.28 \%$ |
| Decrease \$20 to \$49 | 53,872 | $4.84 \%$ |
| Decrease \$1 to \$19 | 103,596 | $9.30 \%$ |
| No Change | 116,746 | $10.49 \%$ |
| Increase \$1 to \$19 | 357,015 | $32.07 \%$ |
| Increase \$20 to \$49 | 396,019 | $35.57 \%$ |
| Increase \$50 to \$99 | 56,534 | $5.08 \%$ |
| Increase \$100 to \$149 | 11,694 | $1.05 \%$ |
| Increase \$150 to \$199 | $\mathbf{1 4 3}$ | 1,303 |

[^0]
## RM. 6 Summary and Distribution Reports

By major class, the indicated rate changes differ slightly from experience rate changes due to capping rules. A $15 \%$ increase/decrease cap is applied to experiencebased indicators and all final rates are capped at a $20 \%$ increase/decrease.

| Major Class | Vehicle <br> Count | Current <br> Avg. Rate | Proposed <br> Avg. Rate | Indicated <br> Rate <br> Change | Experience <br> Rate <br> Change |
| :---: | ---: | ---: | ---: | ---: | ---: |
| Private <br> Passenger | 781,301 | $\$ 1,001$ | $\$ 1,041$ | $4.0 \%$ | $4.0 \%$ |
| Commercial | 45,401 | $\$ 684$ | $\$ 744$ | $10.3 \%$ | $8.8 \%$ |
| Public | 12,301 | $\$ 1,887$ | $\$ 2,008$ | $6.5 \%$ | $6.4 \%$ |
| Motorcycles | 15,591 | $\$ 757$ | $\$ 778$ | $2.4 \%$ | $2.8 \%$ |
| Trailers | 191,163 | $\$ 64$ | $\$ 71$ | $11.4 \%$ | $10.2 \%$ |
| Off-Road <br> Vehicles | 67,613 | $\$ 12$ | $\$ 12$ | $-31.3 \%$ | $0.0 \%$ |
| Overall | $1,113,370$ | $\$ 773$ | $\$ 807$ | $4.3 \%$ | $4.3 \%$ |

The impact of all change in rates, including adjustments for rate group, rate line, experience adjustments and special rate adjustments, are shown in $\underline{R M . ~} 6$ Summary and Distribution Tables.

The following tables show the distribution of vehicles by dollar and percent changes after all adjustments. The proposed rate changes result in a rate decrease for $7.8 \%$ of vehicles, no change in rates for $10.2 \%$ of vehicles, and a rate increase for $82.0 \%$ of vehicles. $35.0 \%$ of vehicles experience a rate change of $+/-\$ 20$ or less (including vehicles receiving a $\$ 0$ change in rates) and $62.6 \%$ of vehicles experience a rate change of $+/-5 \%$ or less (including vehicles receiving no change in rates). More detailed tables, by major class, can be found in RM. 6 Summary and Distribution Tables.

Dollar Distribution Table:

| \$ Change | \# of Vehicles | \% of Vehicles |
| :---: | :---: | :---: |
| Decrease \$300 or more | 0 | 0.00\% |
| Decrease \$200 to \$299 | 7 | 0.00\% |
| Decrease \$150 to \$199 | 16 | 0.00\% |
| Decrease \$100 to \$149 | 463 | 0.04\% |
| Decrease \$50 to \$99 | 5,069 | 0.46\% |
| Decrease \$20 to \$49 | 17,150 | 1.54\% |
| Decrease \$1 to \$19 | 64,195 | 5.77\% |
| No Change | 113,540 | 10.20\% |
| Increase \$1 to \$19 | 211,527 | 19.00\% |
| Increase \$20 to \$49 | 357,321 | 32.09\% |
| Increase \$50 to \$99 | 310,056 | 27.85\% |
| Increase \$100 to \$149 | 24,451 | 2.20\% |
| Increase \$150 to \$199 | 7,436 | 0.67\% |
| Increase \$200 to \$299 | 1,450 | 0.13\% |
| Increase \$300 or more | 689* | 0.06\% |
| GRAND TOTAL | 1,113,370 | 100\% |

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## APPENDICES

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## Appendix 1 Summary of Basic Expenses by Category, Normal Operations (\$000s, except where noted)



Summary of Basic Expenses by Category, Initiatives (\$000s, except where noted)


## Summary of Basic Expenses by Category, Total (\$000s, except where noted)



## Appendix 2 10-Year Summary Basic Total Expenses by Category

|  | Claims Expense |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
|  | Actual | Actual | Actual | Actual | Actual | Budget | Forecast | Forecast | Forecast | Forecast |
| Compensation - Salaries |  | 57,221 | 58,886 | 61,090 | 64,266 | 65,057 | 66,455 | 66,340 | 67,367 | 69,744 |
| Compensation - Overtime |  | 1,413 | 1,911 | 1,389 | 1,147 | 1,214 | 1,246 | 1,283 | 1,321 | 1,373 |
| Compensation - Benefits |  | 13,359 | 13,294 | 13,448 | 15,323 | 15,446 | 15,970 | 15,879 | 16,240 | 16,771 |
| Compensation-H \& E Tax |  | 1,223 | 1,209 | 1,271 | 1,354 | 1,400 | 1,437 | 1,465 | 1,509 | 1,567 |
| Sub Total - Compensation | 76,806 | 73,216 | 75,300 | 77,198 | 82,090 | 83,117 | 85,108 | 84,967 | 86,437 | 89,455 |
| Data Processing | 7,134 | 12,083 | 14,650 | 13,274 | 12,468 | 14,539 | 13,927 | 16,615 | 18,660 | 18,974 |
| Special Services | 3,301 | 2,434 | 2,287 | 2,200 | 2,157 | 2,884 | 2,919 | 2,957 | 2,990 | 2,507 |
| Building Expenses | 6,108 | 5,166 | 6,315 | 6,523 | 6,709 | 7,118 | 6,938 | 6,865 | 6,948 | 7,104 |
| Safety / Loss Prevention Program |  | - | - | - | - | - | - | - | - | - |
| Telephone/Telecommunications | 1,449 | 1,610 | 1,742 | 1,387 | 1,319 | 1,278 | 1,293 | 1,313 | 1,329 | 1,358 |
| Advertising \& Public Info | 123 | 13 | 55 | 17 | 3 | 11 | 11 | 12 | 12 | 12 |
| Printing, Stationery \& Supplies | 901 | 811 | 996 | 769 | 789 | 776 | 785 | 797 | 807 | 825 |
| Postage | 1,140 | 1,522 | 1,581 | - | - | - | - | - | - | - |
| Regulatory / Appeal | - | - | - | $\stackrel{-}{-}$ | ${ }^{-}$ | ${ }^{-}$ | ${ }^{-}$ | - | $\stackrel{-}{-}$ | - |
| Travel \& Vehicle Expense | 757 | 721 | 820 | 758 | 742 | 807 | 817 | 829 | 839 | 858 |
| Driver Education Program | - | - | - | - | - | - | - | - | - | - |
| Grant in Lieu of Taxes | 951 | 903 | 939 | 966 | 1,026 | 1,054 | 1,067 | 1,083 | 1,097 | 1,121 |
| Furniture \& Equipment | 1,553 | 722 | 604 | 471 | 189 | 538 | 735 | 1,781 | 323 | 330 |
| Merchant Fees | - | - | - | - | - | - | - | - | - | - |
| Other | 1,476 | 1,023 | 922 | 443 | 900 | 1,020 | 1,030 | 1,043 | 1,051 | 1,071 |
| Sub Total - Other Normal Operating Expenses | 24,893 | 27,008 | 30,911 | 26,808 | 26,302 | 30,025 | 29,522 | 33,295 | 34,056 | 34,160 |
| Depreciation of Capital Investments | 3,338 | 3,338 | 3,359 | 3,384 | 2,998 | 2,656 | 3,146 | 3,260 | 3,566 | 3,076 |
| Amortization of Deferred Development | 4,726 | 4,975 | 4,982 | 9,188 | 7,225 | 9,395 | 10,536 | 11,216 | 16,292 | 20,915 |
| Sub Total - Depreciation / Amortization | 8,064 | 8,313 | 8,341 | 12,572 | 10,223 | 12,051 | 13,682 | 14,476 | 19,858 | 23,991 |
| Total Expenses | 109,763 | 108,537 | 114,552 | 116,578 | 118,615 | 125,193 | 128,312 | 132,738 | 140,351 | 147,606 |

(\$000s, except where noted)

|  | Operating Expense |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
|  | Actual | Actual | Actual | Actual | Actual | Budget | Forecast | Forecast | Forecast | Forecast |
| Compensation - Salaries |  | 26,749 | 28,308 | 29,533 | 29,813 | 32,111 | 32,537 | 33,333 | 34,232 | 35,554 |
| Compensation - Overtime |  | 391 | 520 | 354 | 270 | 335 | 344 | 354 | 365 | 379 |
| Compensation - Benefits |  | 6,102 | 6,569 | 6,769 | 7,440 | 7,695 | 7,952 | 8,138 | 8,319 | 8,580 |
| Compensation-H \& E Tax |  | 573 | 597 | 639 | 656 | 696 | 714 | 728 | 750 | 778 |
| Sub Total - Compensation | 30,037 | 33,815 | 35,994 | 37,295 | 38,179 | 40,837 | 41,547 | 42,553 | 43,666 | 45,291 |
| Data Processing | 5,065 | 6,906 | 7,767 | 7,440 | 5,799 | 7,127 | 6,887 | 8,192 | 9,236 | 9,378 |
| Special Services | 2,200 | 2,331 | 2,677 | 3,258 | 4,148 | 3,231 | 3,267 | 3,314 | 3,352 | 3,143 |
| Building Expenses | 2,204 | 2,075 | 2,643 | 2,755 | 2,717 | 2,935 | 2,924 | 2,894 | 2,929 | 2,994 |
| Safety / Loss Prevention Program | - | - | - | - | - | - | - | - | - | - |
| Telephone/Telecommunications | 523 | 656 | 846 | 680 | 622 | 613 | 620 | 630 | 637 | 652 |
| Advertising \& Public Info | 331 | 578 | 405 | 470 | 225 | 216 | 224 | 236 | 239 | 244 |
| Printing, Stationery \& Supplies | 592 | 626 | 751 | 667 | 687 | 625 | 634 | 645 | 654 | 668 |
| Postage | 1,064 | 950 | 1,050 | 2,945 | 3,072 | 3,090 | 2,593 | 2,632 | 2,663 | 2,723 |
| Regulatory / Appeal | - | - | - | - | - | - | - | - | - | - |
| Travel \& Vehicle Expense | 311 | 318 | 349 | 295 | 231 | 292 | 296 | 300 | 304 | 311 |
| Driver Education Program | - |  |  | - | - |  | - | - |  | - |
| Grant in Lieu of Taxes | 348 | 367 | 395 | 416 | 420 | 444 | 450 | 457 | 462 | 473 |
| Furniture \& Equipment | 1,547 | 548 | 456 | 330 | 339 | 564 | 669 | 1,211 | 465 | 475 |
| Merchant Fees | 6,183 | 6,320 | 6,671 | 7,339 | 7,570 | 8,389 | 8,964 | 9,563 | 9,754 | 9,949 |
| Other | 3,030 | 3,977 | 3,632 | 4,004 | 3,889 | 3,940 | 3,993 | 4,054 | 4,100 | 4,192 |
| Sub Total - Other Normal Operating Expenses | 23,398 | 25,652 | 27,642 | 30,598 | 29,719 | 31,466 | 31,521 | 34,128 | 34,795 | 35,202 |
| Depreciation of Capital Investments | 1,346 | 1,446 | 1,510 | 1,533 | 1,311 | 1,322 | 1,617 | 1,926 | 2,366 | 2,397 |
| Amortization of Deferred Development | 2,677 | 2,821 | 2,836 | 4,857 | 2,429 | 3,278 | 3,343 | 3,699 | 2,334 | 5,074 |
| Sub Total - Depreciation / Amortization | 4,023 | 4,267 | 4,346 | 6,390 | 3,740 | 4,600 | 4,960 | 5,625 | 4,700 | 7,471 |
| Total Expenses | 57,458 | 63,734 | 67,982 | 74,283 | 71,638 | 76,903 | 78,028 | 82,306 | 83,161 | 87,964 |

(\$000s, except where noted)

|  | Road Safety Expense |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} 2012 \\ \text { Actual } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Actual } \end{array}$ | $\begin{array}{r} 2014 \\ \text { Actual } \end{array}$ | $\begin{array}{r} 2015 \\ \text { Actual } \end{array}$ | $\begin{array}{r} 2016 \\ \text { Actual } \end{array}$ | $\begin{array}{r} 2017 \\ \text { Budget } \end{array}$ | $\begin{array}{r} 2018 \\ \text { Forecast } \end{array}$ | $\begin{array}{r} 2019 \\ \text { Forecast } \end{array}$ | $\begin{array}{r} 2020 \\ \text { Forecast } \end{array}$ | $\begin{array}{r} 2021 \\ \text { Forecast } \end{array}$ |
| Compensation - Salaries |  | 1,515 | 1,407 | 1,220 | 1,597 | 1,589 | 1,621 | 1,664 | 1,711 | 1,778 |
| Compensation - Overtime |  | 22 | 19 | 15 | 6 | 14 | 14 | 15 | 15 | 16 |
| Compensation - Benefits |  | 407 | 311 | 286 | 317 | 301 | 310 | 317 | 324 | 335 |
| Compensation-H \& E Tax |  | 32 | 28 | 27 | 28 | 27 | 28 | 28 | 29 | 30 |
| Sub Total - Compensation | 1,783 | 1,976 | 1,765 | 1,548 | 1,948 | 1,931 | 1,973 | 2,024 | 2,079 | 2,159 |
| Data Processing | - | 303 | 59 | 102 | 309 | 88 | 88 | 88 | 88 | 88 |
| Special Services | 164 | 92 | 102 | 146 | 414 | 108 | 109 | 111 | 112 | 115 |
| Building Expenses | 84 | 75 | 91 | 95 | 99 | 103 | 102 | 101 | 102 | 105 |
| Safety / Loss Prevention Program | 5,684 | 5,175 | 4,963 | 3,725 | 3,897 | 4,811 | 4,536 | 4,336 | 4,175 | 4,090 |
| Telephone/Telecommunications | 15 | 20 | - | - | - | - | - | - | - | - |
| Advertising \& Public Info | 1,491 | 1,711 | 2,023 | 1,947 | 2,348 | 2,499 | 2,586 | 2,724 | 2,756 | 2,818 |
| Printing, Stationery \& Supplies | 79 | 57 | 51 | 41 | 100 | 58 | 58 | 59 | 60 | 61 |
| Postage | 44 | 44 | 29 | - | - | - | - | - | - | - |
| Regulatory / Appeal | - | - | - | - | - | - |  | - |  | - |
| Travel \& Vehicle Expense | 12 | 14 | 12 | 14 | 6 | 8 | 8 | 8 | 8 | 8 |
| Driver Education Program | 3,115 | 3,103 | 3,200 | 3,256 | 3,378 | 3,549 | 3,590 | 3,645 | 3,688 | 3,771 |
| Grant in Lieu of Taxes | 12 | 12 | 12 | 13 | 14 | 16 | 16 | 16 | 16 | 16 |
| Furniture \& Equipment | 4 | 3 | 8 | 1 | - | - |  | - | - | - |
| Merchant Fees | - | - | - | - | - | - | - | - | - | - |
| Other | 308 | 294 | 371 | 367 | 443 | 108 | 109 | 111 | 112 | 115 |
| Sub Total - Other Normal Operating Expenses | 11,012 | 10,903 | 10,921 | 9,707 | 11,008 | 11,348 | 11,202 | 11,199 | 11,117 | 11,187 |
| Depreciation of Capital Investments | 188 | 228 | 129 | 104 | 73 | 41 | 34 | 33 | 33 | 25 |
| Amortization of Deferred Development | - | - | - | - | - | - | - | 818 | 818 | 818 |
| Sub Total - Depreciation / Amortization | 188 | 228 | 129 | 104 | 73 | 41 | 34 | 851 | 851 | 843 |
| Total Expenses | 12,983 | 13,107 | 12,815 | 11,359 | 13,029 | 13,320 | 13,209 | 14,074 | 14,047 | 14,189 |

(\$000s, except where noted)

|  | Regulatory/Appeal Expense |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} 2012 \\ \text { Actual } \\ \hline \end{array}$ | 2013 Actual | 2014 Actual | 2015 Actual | $\begin{array}{r} 2016 \\ \text { Actual } \end{array}$ | $\begin{array}{r} 2017 \\ \text { Budget } \end{array}$ | $\begin{array}{r} 2018 \\ \text { Forecast } \end{array}$ | 2019 Forecast | $\begin{array}{r} 2020 \\ \text { Forecast } \end{array}$ | $\begin{array}{r} 2021 \\ \text { Forecast } \end{array}$ |
| Compensation - Salaries |  | - | - | - | - | 261 | 268 | 276 | 285 | 295 |
| Compensation - Overtime |  | - | - | - | - | 1 | 1 | 1 | 1 | 2 |
| Compensation - Benefits |  | - | - | - | - | - | - | - | - | - |
| Compensation-H \& E Tax |  | - | - | - | - | - | - | - | - | - |
| Sub Total - Compensation | - | - | - | - | - | 262 | 269 | 277 | 286 | 297 |
| Data Processing | - | - | - | - | - | - | - | - | - | - |
| Special Services | - | - | 99 | - | - | - | - | - | - | - |
| Building Expenses | - | - | - | - | - | - | - | - | - | - |
| Safety / Loss Prevention Program | - | - | - | - | - | - | - | - | - | - |
| Telephone/Telecommunications | - | - | - | - | - | - | - | - | - | - |
| Advertising \& Public Info | - | - | - | - | - | - | - | - | - | - |
| Printing, Stationery \& Supplies | - | - | - | - | - | 1 | 1 | 1 | 1 | 1 |
| Postage | - | - | ${ }^{-}$ | - | ${ }^{-}$ | - | - | - | - | - |
| Regulatory / Appeal | 3,423 | 3,392 | 3,667 | 3,935 | 3,675 | 3,155 | 3,219 | 3,284 | 3,349 | 3,417 |
| Travel \& Vehicle Expense | - | - | - | - | - | 2 | 2 | 2 | 2 | 2 |
| Driver Education Program | - | - | - | - | - | - | - | - | - | - |
| Grant in Lieu of Taxes | - | - | - | - | - | - | - | - | - | - |
| Furniture \& Equipment | - | - | - | - | - | - | - | - | - | - |
| Merchant Fees | - | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | 2 | 2 | 2 | 2 | 2 |
| Sub Total - Other Normal Operating Expenses | 3,423 | 3,392 | 3,766 | 3,935 | 3,675 | 3,160 | 3,224 | 3,289 | 3,354 | 3,422 |
| Depreciation of Capital Investments | - | - | - | - | - | - | - | - | - | - |
| Amortization of Deferred Development | - | - | - | - | - | - | - | - | - | - |
| Sub Total - Depreciation / Amortization | - | - | - | - | - | - | - | - | - | - |
| Total Expenses | 3,423 | 3,392 | 3,766 | 3,935 | 3,675 | 3,422 | 3,493 | 3,566 | 3,640 | 3,719 |

(\$000s, except where noted)

|  | Total Expense |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
|  | Actual | Actual | Actual | Actual | Actual | Budget | Forecast | Forecast | Forecast | Forecast |
| Compensation - Salaries |  | 85,485 | 88,602 | 91,843 | 95,676 | 99,018 | 100,881 | 101,613 | 103,595 | 107,371 |
| Compensation - Overtime |  | 1,826 | 2,450 | 1,758 | 1,423 | 1,564 | 1,605 | 1,653 | 1,702 | 1,770 |
| Compensation - Benefits |  | 19,868 | 20,174 | 20,503 | 23,080 | 23,442 | 24,232 | 24,334 | 24,883 | 25,686 |
| Compensation-H \& E Tax |  | 1,828 | 1,834 | 1,937 | 2,038 | 2,123 | 2,179 | 2,221 | 2,288 | 2,375 |
| Sub Total - Compensation | 108,626 | 109,007 | 113,060 | 116,041 | 122,217 | 126,147 | 128,897 | 129,821 | 132,468 | 137,202 |
| Data Processing | 12,199 | 19,292 | 22,476 | 20,816 | 18,576 | 21,754 | 20,902 | 24,895 | 27,984 | 28,440 |
| Special Services | 5,665 | 4,857 | 5,165 | 5,604 | 6,719 | 6,223 | 6,295 | 6,382 | 6,454 | 5,765 |
| Building Expenses | 8,396 | 7,316 | 9,049 | 9,373 | 9,525 | 10,156 | 9,964 | 9,860 | 9,979 | 10,203 |
| Safety / Loss Prevention Program | 5,684 | 5,175 | 4,963 | 3,725 | 3,897 | 4,811 | 4,536 | 4,336 | 4,175 | 4,090 |
| Telephone/Telecommunications | 1,987 | 2,286 | 2,588 | 2,067 | 1,941 | 1,891 | 1,913 | 1,943 | 1,966 | 2,010 |
| Advertising \& Public Info | 1,945 | 2,302 | 2,483 | 2,434 | 2,576 | 2,726 | 2,821 | 2,972 | 3,007 | 3,074 |
| Printing, Stationery \& Supplies | 1,572 | 1,494 | 1,798 | 1,477 | 1,576 | 1,460 | 1,478 | 1,502 | 1,522 | 1,555 |
| Postage | 2,248 | 2,516 | 2,659 | 2,945 | 3,072 | 3,090 | 2,593 | 2,632 | 2,663 | 2,723 |
| Regulatory / Appeal | 3,423 | 3,392 | 3,667 | 3,935 | 3,675 | 3,155 | 3,219 | 3,284 | 3,349 | 3,417 |
| Travel \& Vehicle Expense | 1,080 | 1,053 | 1,180 | 1,067 | 979 | 1,109 | 1,123 | 1,139 | 1,153 | 1,179 |
| Driver Education Program | 3,115 | 3,103 | 3,200 | 3,256 | 3,378 | 3,549 | 3,590 | 3,645 | 3,688 | 3,771 |
| Grant in Lieu of Taxes | 1,311 | 1,282 | 1,346 | 1,395 | 1,460 | 1,514 | 1,533 | 1,556 | 1,575 | 1,610 |
| Furniture \& Equipment | 3,104 | 1,273 | 1,068 | 802 | 528 | 1,102 | 1,404 | 2,992 | 788 | 805 |
| Merchant Fees | 6,183 | 6,320 | 6,671 | 7,339 | 7,570 | 8,389 | 8,964 | 9,563 | 9,754 | 9,949 |
| Other | 4,814 | 5,294 | 4,926 | 4,815 | 5,232 | 5,070 | 5,134 | 5,210 | 5,265 | 5,380 |
| Sub Total - Other Normal Operating Expenses | 62,726 | 66,955 | 73,239 | 71,050 | 70,704 | 75,999 | 75,469 | 81,911 | 83,322 | 83,971 |
| Depreciation of Capital Investments | 4,872 | 5,012 | 4,998 | 5,021 | 4,382 | 4,019 | 4,797 | 5,219 | 5,965 | 5,498 |
| Amortization of Deferred Development | 7,403 | 7,796 | 7,818 | 14,045 | 9,654 | 12,673 | 13,879 | 15,733 | 19,444 | 26,807 |
| Sub Total - Depreciation / Amortization | 12,275 | 12,808 | 12,816 | 19,066 | 14,036 | 16,692 | 18,676 | 20,952 | 25,409 | 32,305 |
| Total Expenses | 183,627 | 188,770 | 199,115 | 206,155 | 206,957 | 218,838 | 223,042 | 232,684 | 241,199 | 253,478 |
| (\$000s, except where noted) |  |  |  |  |  |  |  |  |  |  |

Manitoba
Public Insurance

## PF. 1 STATEMENT OF OPERATIONS

2017 GRA - 2.0\% Rate Change
(C\$ 000s, except where noted)
BASIC
Motor Vehicles
Drivers
Reinsurance Ceded
Total Net Premiums Written

Net Premiums Earned
Motor Vehicles
Drivers
Reinsurance Ceded
Total Net Premiums Earned
Service Fees \& Other Revenues
Total Earned Revenues
Net Claims Incurred
(a) Claims Incurred - Interest rate impact

Total Claims Incurred
Claims Expense
Road Safety/Loss Prevention
Total Claims Costs

## Expenses

Operating
Commissions
Premium Taxes
Regulatory/Appeal
Total Expenses
Underwriting Income (Loss)
Investment Income
(b) Investment Income - Interest rate impact
Total Investment Income

| For the Years Ended February, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2016A | 2017B | 2018F | 2019F | 2020F | 2021F |
| 854,170 | 893,420 | 954,331 | 997,909 | 1,044,039 | 1,092,429 |
| 46,618 | 50,393 | 52,908 | 55,180 | 57,424 | 59,626 |
| $(12,423)$ | $(11,632)$ | $(11,876)$ | $(12,114)$ | $(12,356)$ | $(12,603)$ |
| 888,365 | 932,181 | 995,363 | 1,040,975 | 1,089,107 | 1,139,452 |
| 827,701 | 875,348 | 926,228 | 977,803 | 1,022,756 | 1,070,103 |
| 45,787 | 48,478 | 51,645 | 54,039 | 56,298 | 58,521 |
| $(12,423)$ | $(11,632)$ | $(11,876)$ | $(12,114)$ | $(12,356)$ | $(12,603)$ |
| 861,065 | 912,194 | 965,997 | 1,019,728 | 1,066,698 | 1,116,021 |
| 20,351 | 21,557 | 23,227 | 24,999 | 26,965 | 28,881 |
| 881,416 | 933,751 | 989,224 | 1,044,727 | 1,093,663 | 1,144,902 |
| 742,664 | 762,626 | 794,701 | 836,725 | 873,963 | 915,386 |
| $(75,300)$ | $(80,856)$ | $(84,564)$ | $(97,980)$ | $(12,222)$ | $(3,248)$ |
| 666,404 | 681,770 | 710,137 | 738,745 | 861,741 | 912,138 |
| 118,614 | 125,191 | 128,312 | 132,737 | 140,351 | 147,606 |
| 13,027 | 13,318 | 13,210 | 14,075 | 14,048 | 14,187 |
| 798,045 | 820,279 | 851,659 | 885,557 | 1,016,140 | 1,073,931 |
| 71,641 | 76,908 | 78,026 | 82,306 | 83,160 | 87,964 |
| 33,862 | 35,616 | 37,376 | 39,402 | 41,152 | 42,988 |
| 26,205 | 27,715 | 29,336 | 30,955 | 32,372 | 33,859 |
| 3,675 | 3,421 | 3,494 | 3,566 | 3,640 | 3,718 |
| 135,383 | 143,660 | 148,232 | 156,229 | 160,324 | 168,529 |
| $(52,012)$ | $(30,188)$ | $(10,667)$ | 2,941 | $(82,801)$ | $(97,558)$ |
| $\begin{array}{r} 48,477 \\ (52,515) \end{array}$ | $\begin{array}{r} 81,531 \\ (64,737) \\ \hline \end{array}$ | $\begin{array}{r} 79,769 \\ (69,908) \\ \hline \end{array}$ | $\begin{array}{r} 85,667 \\ (80,597) \end{array}$ | $\begin{aligned} & 96,599 \\ & (7,627) \end{aligned}$ | 103,881 |
| $(4,038)$ | 16,794 | 9,861 | 5,070 | 88,972 | 103,881 |
| $(71,009)$ | $(18,186)$ | $(8,417)$ | 7,318 | 4,660 | 3,763 |
| $(14,959)$ | $(4,792)$ | $(7,611)$ | (693) | $(1,511)$ | $(2,560)$ |
| $(56,050)$ | $(13,394)$ | (806) | 8,011 | 6,171 | 6,323 |
| 22,785 | 16,119 | 14,656 | 17,383 | 4,595 | 3,248 |

## PF. 2 STATEMENT OF FINANCIAL POSITION

2017 GRA - 2.0\% Rate Change
(C\$ 000s, except where noted)

## BASIC

## Assets

Cash \& Cash Equivalents
Investments
Investment property
Due from other insurance companies
Accounts receivable
Deferred policy acquisition costs
Reinsurers' share of unpaid claims
Property and equipment
Deferred development costs

| For the Years Ended February, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2016A | 2017B | $\underline{2018 F}$ | 2019F | $\underline{2020 F}$ | 2021F |
| 29,114 | 11,082 | 10,903 | 12,187 | 15,341 | 21,312 |
| 2,083,349 | 2,141,550 | 2,138,928 | 2,139,764 | 2,221,647 | 2,325,932 |
| 35,789 | 40,424 | 40,922 | 41,125 | 41,590 | 42,645 |
| 25 | - | - | - | - | - |
| 375,262 | 302,393 | 320,560 | 333,844 | 347,885 | 362,545 |
| 4,782 | 6,933 | 16,297 | 18,243 | 21,082 | 25,033 |
| 998 | - | - | - | - | - |
| 88,740 | 86,248 | 88,863 | 90,183 | 90,345 | 91,720 |
| 65,414 | 70,462 | 77,341 | 79,991 | 81,701 | 64,385 |
| 2,683,473 | 2,659,092 | 2,693,814 | 2,715,337 | 2,819,591 | 2,933,572 |
| 152 | 113 | 113 | 113 | 113 | 113 |
| 38,861 | 29,447 | 30,993 | 31,499 | 32,418 | 33,959 |
| 3,278 | 2,968 | 2,899 | 2,825 | 2,752 | 2,678 |
| 453,389 | 475,671 | 508,213 | 532,903 | 559,044 | 586,519 |
| 16,871 | 16,527 | 16,880 | 17,244 | 17,616 | 17,999 |
| 281,209 | 286,836 | 302,414 | 319,313 | 336,739 | 354,910 |
| 1,658,713 | 1,630,402 | 1,611,814 | 1,575,054 | 1,620,117 | 1,672,004 |
| 2,452,473 | 2,441,964 | 2,473,326 | 2,478,951 | 2,568,799 | 2,668,182 |
| 194,496 | 181,103 | 180,297 | 182,922 | 174,687 | 166,411 |
| - | - | - | 5,386 | 19,792 | 34,390 |
| 36,504 | 36,025 | 40,191 | 48,078 | 56,313 | 64,589 |
| 231,000 | 217,128 | 220,488 | 236,386 | 250,792 | 265,390 |
| 2,683,473 | 2,659,092 | 2,693,814 | 2,715,337 | 2,819,591 | 2,933,572 |

## PF. 3 STATEMENT OF CHANGES IN EQUITY

2017 GRA - 2.0\% Rate Change
(C\$ 000s, except where noted)

BASIC
Retained Earnings
Beginning Balance
Net Income (Loss) from annual operatio

Premium Rebate
Transfer (to) / from Non-Basic Retained
Earnings
Total Retained Earnings

Retained Earnings
Equity Reserve
Excesss Retained Earnings
Total Retained Earnings

| For the Years Ended February, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2016A | 2017B | 2018F | 2019F | 2020F | 2021F |
| 177,817 | 194,497 | 181,103 | 180,297 | 188,308 | 194,479 |
| $(56,050)$ | $(13,394)$ | (806) | 8,011 | 6,171 | 6,323 |
| - | - | - | - | - | - |
| 72,729 | - | - | - | - | - |
| 194,496 | 181,103 | 180,297 | 188,308 | 194,479 | 200,801 |
| 194,496 | 181,103 | 180,297 | 188,308 | 194,479 | 200,801 |
| 194,496 | 181,103 | 180,297 | 188,308 | 194,479 | 200,801 |
| 35,262 | 36,504 | 36,025 | 40,191 | 48,078 | 56,313 |
| 1,242 | (479) | 4,166 | 7,887 | 8,235 | 8,276 |
| 36,504 | 36,025 | 40,191 | 48,078 | 56,313 | 64,589 |
| 231,000 | 217,128 | 220,488 | 236,386 | 250,792 | 265,390 |

RESERVE TARGETS

| DCAT Total Equity Target | 231,000 | 181,000 | 181,000 | 181,000 | 181,000 | 181,000 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| MCT Total Equity Target | 366,000 | 404,000 | 404,000 | 404,000 | 404,000 | 404,000 |

## PF. 4 STATEMENT OF OPERATIONS 2015/16 COMPARATIVE

| (C\$ 000s, except where noted) | $\begin{gathered} 2016 \text { GRA } \\ 2016 \mathrm{~B} \\ \hline \end{gathered}$ | $\begin{gathered} 2017 \text { GRA } \\ \text { 2016A } \\ \hline \end{gathered}$ | Inc (dec) | Ref. | Increase / <br> (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | \$ | \$ |  | \% |
| Net Premiums Written |  |  |  |  |  |
| Motor Vehicles | 854,303 | 854,170 | (133) |  | (0.02) |
| Drivers | 48,269 | 46,618 | $(1,650)$ |  | (3.42) |
| Reinsurance Ceded | $(12,396)$ | $(12,423)$ | (27) |  | 0.22 |
| Total Net Premiums Written | 890,176 | 888,365 | $(1,810)$ | (1) | (0.20) |
| Net Premiums Earned |  |  |  |  |  |
| Motor Vehicles | 828,135 | 827,701 | (434) |  | (0.05) |
| Drivers | 46,782 | 45,787 | (995) |  | (2.13) |
| Reinsurance Ceded | $(12,396)$ | $(12,423)$ | (27) |  | 0.22 |
| Total Net Premiums Earned | 862,521 | 861,065 | $(1,456)$ |  | (0.17) |
| Service Fees \& Other Revenues | 20,922 | 20,351 | (571) |  | (2.73) |
| Total Earned Revenues | 883,443 | 881,416 | $(2,027)$ |  | (0.23) |
| Net Claims Incurred | 690,835 | 742,664 | 51,829 |  | 7.50 |
| (a) Claims Incurred - Interest rate impact | $(101,935)$ | $(75,300)$ | 26,635 |  | 26.13 |
| Total Claims Incurred | 588,900 | 666,404 | 77,504 | (2) | 13.16 |
| Claims Expense | 121,045 | 118,614 | $(2,431)$ | (4) | (2.01) |
| Road Safety/Loss Prevention | 11,496 | 13,027 | 1,531 | (4) | 13.32 |
| Total Claims Costs | 721,441 | 798,045 | 76,604 |  | 10.62 |
| Expenses |  |  |  |  |  |
| Operating | 71,401 | 71,641 | 240 | (4) | 0.34 |
| Commissions | 35,405 | 33,862 | $(1,543)$ |  | (4.36) |
| Premium Taxes | 26,247 | 26,205 | (42) |  | (0.16) |
| Regulatory/Appeal | 3,154 | 3,675 | 521 | (4) | 16.52 |
| Total Expenses | 136,207 | 135,383 | (824) |  | (0.60) |
| Underwriting Income (Loss) | 25,795 | $(52,012)$ | $(77,807)$ |  | (301.64) |
| Investment Income | 74,971 | 48,477 | $(26,494)$ |  | (35.34) |
| (b) Investment Income - Interest rate impact | $(85,801)$ | $(52,515)$ | 33,286 |  | 38.79 |
| Total Investment Income | $(10,830)$ | $(4,038)$ | 6,792 | (3) | (62.71) |
| Net Income (Loss) from Operations | 14,965 | $(56,050)$ | $(71,015)$ |  | (474.54) |
| Allocated Corporate Expenses |  |  |  |  |  |
| Claims Expense | 121,045 | 118,614 | $(2,431)$ |  | (2.01) |
| Road Safety/Loss Prevention | 11,496 | 13,027 | 1,531 |  | 13.32 |
| Operating | 71,401 | 71,641 | 240 |  | 0.34 |
| Regulatory/Appeal | 3,154 | 3,675 | 521 |  | 16.52 |
| Total Allocated Corporate Expenses | 207,096 | 206,957 | (139) |  | (0.07) |
| Allocated Corporate Expenses |  |  |  |  |  |
| Normal Operations | 197,059 | 202,370 | 5,312 | (4) | 2.70 |
| Initiatives Implementation | 6,801 | 3,117 | $(3,685)$ | (4) | (54.18) |
| Initiatives Ongoing | 3,236 | 1,470 | $(1,766)$ | (4) | (54.56) |
| Total Allocated Corporate Expenses | 207,095 | 206,957 | (139) |  | (0.07) |
| *Total net positive impact due to interest rates $\text { (b) }-(\mathrm{a})$ | 16,134 | 22,785 | 6,651 |  | 41.22 |

## Explanation of Significant Variances - 2015/16 Comparative

| Ref. | Category | ( $C \$ 000 \mathrm{~s}$ ) | Explanation |
| :---: | :---: | :---: | :---: |
| (1) | Net Premiums Written | 890,176 | 2016 GRA |
|  |  | $(1,543)$ | Lower then budgeted premium related to volume |
|  |  | (200) | Lower motor vehicle premium upgrade due to DSR inpact |
|  |  | 965 | Lower fleet rebate |
|  |  | 956 | Lower Immobilizer discounts |
|  |  | $(1,650)$ | Lower driver premiums primarilary due to DSR impact |
|  |  | (339) | Lower reinsurance and other |
|  |  | 888,365 | 2017 GRA |
| *detailed explanations along with commentary found in Volume II-Revenues |  |  |  |
| (2) | Net Claims Incurred | 588,900 | 2016 GRA |
|  |  | 33,321 | Higher than budgeted Physical damage claims mainly due to hail |
|  |  | 34,616 | Higher non interest PIPP claims |
|  |  | 10,859 | Higher internal loss adjustment expenses |
|  |  | $(14,959)$ | Change in Write Down DPAC |
|  |  | 16,832 | Higher PIPP claims due to lower forecasted growth in interest rates |
|  |  | $(3,165)$ | Other (Reinsurance, Allowance for doubtful Accounts) |
|  |  | 666,404 | 2017 GRA |
| *detailed explanations along with commentary found in Volume II-Claims Incurred |  |  |  |
| (3) | Investment Income | $(10,830)$ | 2016 GRA |
|  |  | 33,246 | Higher than expected ALM impact due to interest rate forecast |
|  |  | 3,326 | Higher than expected interest income |
|  |  | $(42,525)$ | Lower equity investment income due to equity market decline |
|  |  | 9,851 | Higher than expected alternative investment income |
|  |  | 2,895 | Other |
|  |  | $(4,038)$ | 2017 GRA |
| *detailed explanations along with commentary found in Volume II-Investments |  |  |  |
| (4) | Allocated Corporate Expenses | 197,059 | 2016 GRA |
|  |  | 1,604 | Higher than budgeted salary - (severance, maternity benefits, other) |
|  | (Normal Operations) | 1,603 | Higher benefits related to pension costs |
|  |  | 888 | Higher Merchant fees |
|  |  |  | Higher Regulatory appeal expense related to Claimant Advisory |
|  |  | 521 | Committee |
|  |  | 341 | Higher loss prevention/safety |
|  |  | 354 | Other |
|  |  | 202,370 | 2017 GRA |
| (4) | Allocated Corporate Expenses (Initiatives Implementation) | 6,801 | 2016 GRA |
|  |  | $(1,757)$ | Lower than budgeted special services (external labor) |
|  |  | $(2,474)$ | Lower data processing |
|  |  | 416 | Higher salaries and overtime |
|  |  | 131 | Other |
|  |  | 3,117 | 2017 GRA |
| (4) | Allocated Corporate Expenses (Initiatives Ongoing) | 3,236 | 2016 GRA |
|  |  | $(1,500)$ | Lower than budgeted data processing in normal operations |
|  |  | (231) | Lower special services |
|  |  | (35) | Other |
|  |  | 1,470 | 2017 GRA |

*detailed explanations along with commentary found in Volume II-Expenses

## PF. 5 STATEMENT OF OPERATIONS 2016/17 COMPARATIVE

| (C\$ 000s, except where noted) | $\begin{gathered} 2016 \text { GRA } \\ 2017 \mathrm{~F} \end{gathered}$ | $\begin{gathered} 2017 \text { GRA } \\ \text { 2017B } \end{gathered}$ | Inc (dec) | Ref. | Increase / (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | \$ | \$ |  | \% |
| Net Premiums Written |  |  |  |  |  |
| Motor Vehicles | 893,543 | 893,420 | (123) |  | (0.01) |
| Drivers | 51,128 | 50,393 | (735) |  | (1.44) |
| Reinsurance Ceded | $(12,644)$ | $(11,632)$ | 1,012 |  | (8.00) |
| Total Net Premiums Written | 932,027 | 932,181 | 154 | (1) | 0.02 |
| Net Premiums Earned |  |  |  |  |  |
| Motor Vehicles | 875,453 | 875,348 | (105) |  | (0.01) |
| Drivers | 49,704 | 48,478 | $(1,226)$ |  | (2.47) |
| Reinsurance Ceded | $(12,644)$ | $(11,632)$ | 1,012 |  | (8.00) |
| Total Net Premiums Earned | 912,513 | 912,194 | (319) |  | (0.03) |
| Service Fees \& Other Revenues | 22,350 | 21,557 | (793) |  | (3.55) |
| Total Earned Revenues | 934,863 | 933,751 | $(1,112)$ |  | (0.12) |
| Net Claims Incurred | 762,611 | 762,626 | 15 |  | 0.00 |
| (a) Claims Incurred - Interest rate impact | $(85,470)$ | $(80,856)$ | 4,614 |  | 5.40 |
| Total Claims Incurred | 677,141 | 681,770 | 4,629 | (2) | 0.68 |
| Claims Expense | 128,107 | 125,191 | $(2,916)$ | (4) | (2.28) |
| Road Safety/Loss Prevention | 11,444 | 13,318 | 1,874 | (4) | 16.37 |
| Total Claims Costs | 816,692 | 820,279 | 3,587 |  | 0.44 |
| Expenses |  |  |  |  |  |
| Operating | 74,643 | 76,908 | 2,265 | (4) | 3.03 |
| Commissions | 36,774 | 35,616 | $(1,158)$ |  | (3.15) |
| Premium Taxes | 27,755 | 27,715 | (40) |  | (0.14) |
| Regulatory/Appeal | 3,210 | 3,421 | 211 | (4) | 6.57 |
| Total Expenses | 142,382 | 143,660 | 1,278 |  | 0.90 |
| Underwriting Income (Loss) | $(24,211)$ | $(30,188)$ | $(5,977)$ |  | 24.69 |
| Investment Income | 82,589 | 81,531 | $(1,058)$ |  | (1.28) |
| (b) Investment Income - Interest rate impact | $(69,780)$ | $(64,737)$ | 5,043 |  | 7.23 |
| Total Investment Income | 12,809 | 16,794 | 3,985 | (3) | 31.11 |
| Net Income (Loss) from Operations for Rate Setting | $(11,402)$ | $(18,186)$ | $(6,784)$ |  | 59.50 |
| Allocated Corporate Expenses |  |  |  |  |  |
| Claims Expense | 128,107 | 125,191 | $(2,916)$ |  | (2.28) |
| Road Safety/Loss Prevention | 11,444 | 13,318 | 1,874 |  | 16.37 |
| Operating | 74,643 | 76,908 | 2,265 |  | 3.03 |
| Regulatory/Appeal | 3,210 | 3,421 | 211 |  | 6.57 |
| Total Allocated Corporate Expenses | 217,404 | 218,838 | 1,434 |  | 0.66 |
| Allocated Corporate Expenses |  |  |  |  |  |
| Normal Operations | 199,537 | 212,630 | 13,093 | (4) | 6.56 |
| Initiatives Implementation | 9,173 | 6,085 | $(3,088)$ | (4) | (33.67) |
| Initiatives Ongoing | 8,694 | 123 | $(8,571)$ | (4) | (98.58) |
| Total Allocated Corporate Expenses | 217,404 | 218,838 | 1,434 |  | 0.66 |
| *Total net positive impact due to interest rates (b) - (a) | 15,690 | 16,119 | 429 |  | 2.73 |

## Explanation of Significant Variances - 2016/17 Comparative

| Ref | Category | (C\$ 000s) | Explanation |
| :--- | :--- | ---: | :--- |
| (1) | Net Premiums Written | 932,027 | 2016 GRA |
|  |  | $(2,054)$ | Lower then expected premiums written in 2015/16 |
|  | $(268)$ | Lower motor vehicle premium upgrade due to DSR inpact |  |
|  | 1,383 | Lower fleet rebate |  |
|  | 852 | Lower Immobilizer discounts |  |
|  | $(735)$ | Lower driver premiums primarilary due to DSR impact |  |
|  | 976 | Lower reinsurance and other |  |

*detailed explanations along with commentary found in Volume II-Revenues
(2) Net Claims Incurred

| 677,141 | 2016 GRA |
| ---: | :--- |
| 5,701 | Higher forecasted Physical damage claims |
| 708 | Higher non interest PIPP claims |
| $(691)$ | Lower internal loss adjustment expenses |
| $(4,792)$ | Change in Write Down DPAC |
| 3,682 | Higher PIPP claims due to lower forecasted growth in interest rates |
| 21 | Other |
| 681,770 | 2017 GRA |

*detailed explanations along with commentary found in Volume II-Claims Incurred
(3) Investment Income

| 12,809 | 2016 GRA |
| ---: | :--- |
| 5,043 | Higher forecasted ALM Impact due to interest rate forecast |
|  | Higher forecasted interest income due to higher forecasted coupon |
| 3,139 | rates |
| 495 | Higher forecasted equity investment income |
| $(2,501)$ | Lower forecasted alternative investment income |
| $(2,190)$ | Other |
| 16,794 | 2017 GRA |

*detailed explanations along with commentary found in Volume II-Investments
(4) Allocated Corporate Expenses
(Normal Operations) $\quad 199,537$ 2016 GRA

1,186 Higher forecasted salaries due to economic and steps in scale
1,292 Higher pension contribution rate required
Transfer Information Technology Optimization - High Availability from
1,500 ongoing
262 Transfer Legal Management data processing expenses from ongoing
2,266 Higher Loss Prevention Program (impaired driving,roadwatch, auto theft)
1,587 Higher merchant fees due to greater volume
5,283 Actual transfer of amortization expense from ongoing
(283) All other

212,630 2017 GRA
(5) Allocated Corporate Expenses (Initiatives Implementation)

| 9,173 |  |
| ---: | :--- |
| 1,258 | Higher forecasted salaries related to various projects |
| $(1,007)$ | Lower forecasted data processing (external labor) |
| $(2,921)$ | Lower special services (external labor) |
| $(789)$ | Lower loss prevention (transfer auto theft to normal operations) |
| 371 | All other |
| 6,085 | 2017 GRA |
|  |  |
| 8,694 | 2016 GRA |
|  | Transfer Information Technology Optimization - High Availability into normal |
| $(1,500)$ | operations) |
| $(262)$ | Transfer Legal Management data processing expense to normal operations |
| $(750)$ | Reforecast of data processing expense - PDR project |
| $(5,283)$ | Actual transfer of amortization expense to normal operations |
| $(501)$ | Less then expected amortization expense related to normal operations |
| $(398)$ | All other |
| 123 | 2017 GRA |

*detailed explanations along with commentary found in Volume II-Expenses

## PF. 6 STATEMENT OF OPERATIONS 2017/18 COMPARATIVE

| (C\$ 000s, except where noted) | $\begin{gathered} 2016 \text { GRA } \\ 2018 \mathrm{~F} \end{gathered}$ | $\begin{gathered} 2017 \text { GRA } \\ 2018 \mathrm{~F} \end{gathered}$ | Inc (dec) | Ref. | Increase / <br> (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | \$ | \$ |  | \% |
| Net Premiums Written |  |  |  |  |  |
| Motor Vehicles | 935,826 | 954,331 | 18,505 |  | 1.98 |
| Drivers | 54,021 | 52,908 | $(1,113)$ |  | (2.06) |
| Reinsurance Ceded | $(12,897)$ | $(11,876)$ | 1,021 |  | (7.92) |
| Total Net Premiums Written | 976,950 | 995,363 | 18,413 | (1) | 1.88 |
| Net Premiums Earned |  |  |  |  |  |
| Motor Vehicles | 916,334 | 926,228 | 9,894 |  | 1.08 |
| Drivers | 52,580 | 51,645 | (935) |  | (1.78) |
| Reinsurance Ceded | $(12,897)$ | $(11,876)$ | 1,021 |  | (7.92) |
| Total Net Premiums Earned | 956,017 | 965,997 | 9,980 |  | 1.04 |
| Service Fees \& Other Revenues | 24,052 | 23,227 | (825) |  | (3.43) |
| Total Earned Revenues | 980,069 | 989,224 | 9,155 |  | 0.93 |
| Net Claims Incurred <br> (a) Claims Incurred - Interest rate impact | $\begin{array}{r} 794,243 \\ (102,506) \end{array}$ | $\begin{aligned} & 794,701 \\ & (84,564) \end{aligned}$ | $\begin{array}{r} 458 \\ 17,942 \end{array}$ |  | $\begin{array}{r} 0.06 \\ 17.50 \end{array}$ |
| Total Claims Incurred | 691,737 | 710,137 | 18,400 | (2) | 2.66 |
| Claims Expense | 131,338 | 128,312 | $(3,026)$ | (4) | (2.30) |
| Road Safety/Loss Prevention | 10,551 | 13,210 | 2,659 | (4) | 25.20 |
| Total Claims Costs | 833,626 | 851,659 | 18,033 |  | 2.16 |
| Expenses |  |  |  |  |  |
| Operating | 77,218 | 78,026 | 808 | (4) | 1.05 |
| Commissions | 37,290 | 37,376 | 86 |  | 0.23 |
| Premium Taxes | 29,067 | 29,336 | 269 |  | 0.92 |
| Regulatory/Appeal | 3,273 | 3,494 | 221 | (4) | 6.75 |
| Total Expenses | 146,848 | 148,232 | 1,384 |  | 0.94 |
| Underwriting Income (Loss) | (405) | $(10,667)$ | $(10,262)$ |  | 2,532.62 |
| Investment Income | 94,275 | 79,770 | $(14,505)$ |  | (15.39) |
| (b) Investment Income - Interest rate impact | $(81,284)$ | $(69,909)$ | 11,375 |  | 13.99 |
| Total Investment Income | 12,991 | 9,861 | $(3,130)$ | (3) | (24.10) |
| Net Income (Loss) from Operations for Rate Setting | 12,586 | $(8,417)$ | $(21,003)$ |  | (166.87) |
| Allocated Corporate Expenses |  |  |  |  |  |
| Claims Expense | 131,338 | 128,312 | $(3,026)$ |  | (2.30) |
| Road Safety/Loss Prevention | 10,551 | 13,210 | 2,659 |  | 25.20 |
| Operating | 77,218 | 78,026 | 808 |  | 1.05 |
| Regulatory/Appeal | 3,273 | 3,494 | 221 |  | 6.75 |
| Total Allocated Corporate Expenses | 222,380 | 223,042 | 662 |  | 0.30 |
| Allocated Corporate Expenses |  |  |  |  |  |
| Normal Operations | 204,374 | 214,561 | 10,187 | (4) | 4.98 |
| Initiatives Implementation | 5,670 | 4,994 | (676) | (4) | (11.93) |
| Initiatives Ongoing | 12,336 | 3,487 | $(8,849)$ | (4) | (71.73) |
| Total Allocated Corporate Expenses | 222,380 | 223,042 | 661 |  | 0.30 |
| *Total net positive impact due to interest rates $\text { (b) }- \text { (a) }$ | 21,222 | 14,655 | $(6,567)$ |  | (30.94) |

## Explanation of Significant Variances - 2017/18 Comparative

| Ref. | Category | (C\$ 000s) | Explanation |
| :---: | :---: | :---: | :---: |
| (1) | Net Premiums Written | 976,950 | 2016 GRA |
|  |  | $(2,358)$ | Lower then expected Premiums Written in 2016/17 |
|  |  | 19,066 | Higher forecasted rate change (2.0\%) vs. $0 \%$ in 2016 GRA |
|  |  | (250) | Lower motor vehicle premium upgrade factor |
|  |  | 1,448 | Lower fleet rebate |
|  |  | 639 | Lower Immobilizer discounts |
|  |  | $(1,113)$ | Lower driver premiums primarilary due to DSR impact |
|  |  | 981 | Lower reinsurance and other |
|  |  | 995,363 | 2017 GRA |
| *detailed explanations along with commentary found in Volume II-Revenues |  |  |  |
| (2) | Net Claims Incurred | 691,737 | 2016 GRA |
|  |  | 7,884 | Higher forecasted Physical damage claims |
|  |  | 2,165 | Higher non interest PIPP claims |
|  |  | 955 | Higher internal loss adjustment expenses |
|  |  | $(7,611)$ | Change in Write Down DPAC |
|  |  | 15,004 | Higher PIPP claims due to lower forecasted growth in interest rates |
|  |  | 2 | Other |
|  |  | 710,137 | 2017 GRA |
| *detailed explanations along with commentary found in Volume II-Claims Incurred |  |  |  |
|  | Investment Income | 12,997 | 2016 GRA |
|  |  | 11,376 | Higher forecasted ALM Impact due to different interest rate forecast |
|  |  | $(2,695)$ | Lower forecasted interest income due to lower coupon rates |
|  |  | $(6,831)$ | Lower forecasted equity investment income |
|  |  | $(1,397)$ | Lower forecasted alternative investment income |
|  |  | $(3,582)$ | Other - Difference in forecasted bond amortization |
|  |  | 9,861 | 2017 GRA |
| *detailed explanations along with commentary found in Volume II-Investments |  |  |  |
| (4) | Allocated Corporate Expense (Normal Operations) | 204,374 | 2016 GRA |
|  |  | 1,327 | Higher forecasted pension contribution rate required |
|  |  | 1,570 | Transfer ITO - HA from ongoing |
|  |  | 2,077 | Higher Loss Prevention Program (impaired driving,roadwatch, auto theft) |
|  |  | 2,026 | Higher merchant fees due to greater volume |
|  |  | $5,314$ | Transfer Amortization expense from ongoing |
|  |  | (16) | All other |
|  |  | 214,561 | 2017 GRA |
| (4) | Allocated Corporate Expense |  |  |
|  | (Initiatives Implementation) | 5,670 | 2016 GRA |
|  |  | 908 | Higher forecastedsalaries related to various projects |
|  |  | 1,521 | Higher data processing (external labor) |
|  |  | $(3,105)$ | Lower forecasted special services (external labor) |
|  |  | 4,994 | 2017 GRA |
| (4) | Allocated Corporate Expense (Initiatives Ongoing) | 12,336 | 2015 GRA |
|  |  | $(1,570)$ | Transfer ITO - HA into normal operations |
|  |  | (820) | Less than expected expenses related to PDR data processing Information Security Stratey and Roadmap (ISSR) changed from expense in |
|  |  | $(1,454)$ | 2016 GRA to capital in 2017 GRA |
|  |  | $(5,314)$ | Transfer amortization expense to normal operations |
|  |  | (400) | Less then expected amortization expense related to normal operations transfer |
|  |  | 214 | Higher expenses related to sundry claims for Centre of Excellence |
|  |  | 495 | All other |
|  |  | 3,487 | 2016 GRA |
| *detailed explanations along with commentary found in Volume II-Expenses |  |  |  |


|  | Reference Section \# | 2011/12 | 2012/13 | 2013/14 <br> Actual | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 <br> Forecasted | 2019/20 | 2020/21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest Income During Period |  |  |  |  |  |  |  |  |  |  |  |
| Cash/Short Term Investments | Section 2 | 1075 | 1,132 | 1,112 | 755 | 362 | 42 | 0 | 0 | 3 | 88 |
| Marketable Bonds | Section 3 | 40,704 | 35,370 | 31,095 | 32,967 | 36,624 | 37,772 | 37,682 | 41,343 | 48,141 | 54,486 |
| MUSH | Section 4 | 28,516 | 29,091 | 29,818 | 30,949 | 30,804 | 28,949 | 28,701 | 28,273 | 28,732 | 29,242 |
| Total |  | 70,295 | 65,594 | 62,025 | 64,671 | 67,790 | 66,763 | 66,383 | 69,617 | 76,875 | 83,816 |
| Dividend and other Income |  |  |  |  |  |  |  |  |  |  |  |
| Canadian Equities | Section 5 | 9,449 | 11,058 | 12,658 | 25,464 | 11,378 | 9,121 | 9,258 | 10,630 | 11,770 | 13,085 |
| US Equities | Section 6 | 2,995 | 0 | 1363 | 3,004 | 4,110 | 4,386 | 4,965 | -5,550 | 6,119 | 6,577 |
| Investment Properties (CityPlace) | Section 7B | 1502 | 1,751 | 2,529 | 1,848 | 3,206 | 3,431 | 2,149 | 4,952 | 4,873 | 4,771 |
| Infrastructure | Section 8 | 1,164 | 1,725 | 2,573 | 6,547 | 1,364 | 1,268 | 1,721 | 1,828 | 1,931 | 2,039 |
| Total |  | 15,110 | 14,534 | 19,123 | 36,863 | 20,058 | 18,206 | 18,092 | 22,960 | 24,692 | 26,472 |
| Gains During Period - Profit \& Loss |  |  |  |  |  |  |  |  |  |  |  |
| Marketable Bonds Unrealized Gains/(Loss) | Section 3 | 26,122 | -9,075 | -15,792 | 75,691 | -76,744 | -66,955 | -68,168 | -80,203 | -8,579 | -908 |
| Marketable Bonds Realized Gains/(Loss) | Section 3 | 39,704 | 17,054 | -9,822 | 27,090 | 15,174 | -8,785 | -14,235 | - -15,853 | -622 | 908 |
| MUSH | Section 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Canadian Equities Realized Gains | Section 5 | 2,127 | 5,337 | 57,372 | 28,808 | -390 | 11,065 | 8,112 | 6,775 | 7,568 | 8,557 |
| US Equities Realized Gains | Section 6 | 0 | 0 | 58101 | 82 | 14 | 7,075 | 2,704 | 0 | 257 | 712 |
| Real Estate | Section 7A | 15,631 | 18,915 | 19,917 | 11,927 | 17,125 | 12,618 | 14,271 | 14,667 | 15,547 | 16,480 |
| Infrastructure | Section 8 | 0 | 0 | 0 | 0 | 6,375 | 4,971 | 6,740 | 7,164 | 7,566 | 7,989 |
| Total |  | 83,584 | 32,231 | 109,776 | 143,598 | -38,446 | -40,010 | -50,577 | -67,449 | 21,736 | 33,738 |
| Other |  |  |  |  |  |  |  |  |  |  |  |
| Investment Fees Paid | Section 9 | -3,091 | -4,280 | -4,075 | -4,122 | -4,280 | -4,449 | -4,620 | -4,733 | -4,971 | -5,256 |
| Pension Expense | Section 9 | -27,470 | -17,118 | -11,710 | -12,349 | -12,760 | -14,401 | -15,071 | -15,763 | -16,483 | -17,235 |
| Amortization of Bond Premium/Discount | Section 9 | -4,911 | -5,872 | -2,607 | -1,807 | -3,754 | -6,460 | -2,584 | 1,411 | 5,489 | 5,421 |
| Venture Capital Income | Section 9 | 0 | 2037 | 262 | 127 | 35 |  |  |  |  |  |
| Investment Write-Down |  | -14540 | -3,957 | 0 | -830 | -33,375 | 0 | 0 | 0 | 0 | 0 |
| Total |  | -50,012 | -29,190 | -18,654 | -18,982 | -54,134 | -25,310 | -22,275 | -19,085 | -15,966 | -17,071 |
| Total Investment Income |  | 118,976 | 83,169 | 172,123 | 226,150 | -4,732 | 19,649 | 11,623 | 3 6,043 | 107,338 | 126,955 |
| Basic Allocation Investment Income |  | 101,130 | 68,094 | 147,735 | 188,451 | -4,038 | 16,794 | 9,861 | 5,070 | 88,972 | 103,881 |
| Basic Allocation | Section 9 | 85.0\% | 86.2\% | 85.5\% | 83.3\% | 85.35\% | 85.5\% | 84.8\% | 83.9\% | 82.9\% | 81.8\% |


| Table 2 Ending Values and Allocations |
| :--- |

## Actual vs. Benchmark Returns

| Asset Class | MPI Annual <br> Return ending <br> February 29, 2016 | Annual <br> Expected Return Benchmark ending February 29, 2016 | MPI Annual Return ending February 28, 2015 | Annual <br> Expected Return Benchmark ending February 28, 2015 | MPI Annual Return ending February 28, 2014 | Annual <br> Expected Return Benchmark ending February 28, 2014 | MPI Annual <br> Return ending February 28, 2013 | Annual <br> Expected Return Benchmark ending February 28, 2013 | MPI Annual <br> Return ending February 29, 2012 | Annual <br> Expected Return Benchmark ending February 29, 2012 | MPI Annual <br> Return ending <br> February 28, 2011 | Annual <br> Expected Return Benchmark ending February 28, 2011 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MPI Total Fund | -0.4\% | -1.2\% | 10.4\% | 12.2\% | 8.0\% | 5.7\% | 6.9\% | 5.7\% | 6.4\% | 8.2\% | 8.4\% | 8.7\% |
| Fixed Income |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash | 0.6\% | 0.5\% | 0.9\% | 0.9\% | 0.9\% | 1.0\% | 0.9\% | 1.0\% | 0.9\% | 0.9\% | 1.1\% | 0.7\% |
| Fixed Income Portfolio | 0.2\% | -1.0\% | 10.8\% | 13.4\% | 2.4\% | 1.2\% | 4.7\% | 3.8\% | 9.3\% | 12.2\% | 5.0\% | 5.2\% |
| Marketable Bonds | n/a | n/a | 14.5\% | 12.8\% | 0.4\% | 1.1\% | 4.5\% | 3.9\% | 11.9\% | 12.2\% | 5.1\% | 5.2\% |
| -Universe Bonds | n/a | n/a | 12.2\% | 10.4\% | 1.3\% | 1.5\% | 4.1\% | 3.7\% | 10.6\% | 10.0\% | 3.7\% | 4.4\% |
| -Long-Term Bonds | n/a | n/a | 21.8\% | 20.1\% | -0.4\% | 0.0\% | 5.3\% | 4.5\% | 18.8\% | 18.9\% | 8.3\% | 8.3\% |
| Non Marketable Bonds - BV | n/a | n/a | 5.0\% | 14.5\% | 5.2\% | 1.3\% | 5.4\% | 3.7\% | 5.7\% | 13.4\% | 6.2\% | 5.5\% |
| Canadian Equities |  |  |  |  |  |  |  |  |  |  |  |  |
| Large Capitalization Equities | -14.9\% | -11.4\% | 8.9\% | 11.8\% | 19.5\% | 15.6\% | 7.3\% | 6.0\% | -8.6\% | -6.6\% | 26.7\% | 26.3\% |
| Small to Mid Cap Equities | -4.2\% | -18.6\% | 1.8\% | -7.4\% | 41.4\% | 14.6\% | 21.8\% | -10.6\% | 4.7\% | -8.6\% | 23.4\% | 40.7\% |
| US Equities (US\$) |  |  |  |  |  |  |  |  |  |  |  |  |
| Large Capitalization Equities | -9.6\% | -9.4\% | 13.2\% | 13.5\% | 24.1\% | 23.4\% | 17.5\% | 17.6\% | 2.2\% | 2.2\% | 17.8\% | 23.7\% |
| Small to Mid Cap Equities | -13.4\% | -13.4\% | 3.9\% | 4.0\% | 25.9\% | 26.2\% | 16.7\% | 16.9\% | -2.6\% | -2.7\% | 29.7\% | 30.3\% |
| Alternative Investments |  |  |  |  |  |  |  |  |  |  |  |  |
| Canadian Real Estate | 8.5\% | 7.6\% | 6.0\% | 7.6\% | 10.3\% | 11.1\% | 10.7\% | 14.2\% | 14.9\% | 15.1\% | n/a | n/a |
| Private Equity | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Infrastructure | 14.2\% | 6.4\% | 4.8\% | 6.0\% | 17.3\% | 6.1\% | 8.9\% | 6.2\% | n/a | n/a | n/a | n/a |

Source: Ellement Consultants (since February 29, 2016, prior was API Asset Performance Management) except for infrastructure, which is based on the Internal Rate of Return method and is internally calculated.
Fixed Income Portfolio is composed of Marketable and Non-Marketable Bonds.
Actively managed large cap and small cap CAD equities include an alpha target of 150 bps .
Large cap U.S. equities included an alpha target of 150 bps while actively managed (prior to October 12, 2010)
Small and mid-cap U.S. equities were passively managed and therefore do not include an alpha target.

## PF. 1 INCOME STATEMENT

|  |  |  |  |  | 2015 GRA - PF-1-IS |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Manitoba Public Insurance |  |  |  |  |  |  |
| Multi-year Statements - Income Statement |  |  |  |  |  |  |
| For the Years Ended February, |  |  |  |  |  |  |
| 2015 GRA-2.4 \% Rate Change plus 1.0\% RSR Rebuild- 2015/16 |  |  |  |  |  |  |
| (C\$ 000s, except where noted) | For the Years Ended February, |  |  |  |  |  |
|  | 2014A | $\underline{\mathbf{2 0 1 5 F}}$ | 2016P | 2017P | 2018P | 2019P |
| BASIC |  |  |  |  |  |  |
| Motor Vehicles | 756,642 | 795,233 | 859,397 | 897,828 | 937,861 | 979,588 |
| Drivers | 41,520 | 46,992 | 51,284 | 55,427 | 59,418 | 62,982 |
| Reinsurance Ceded | $(13,422)$ | $(13,661)$ | $(13,934)$ | $(14,213)$ | $(14,497)$ | $(14,787)$ |
| Total Net Premiums Written | 784,740 | 828,564 | 896,747 | 939,042 | 982,782 | 1,027,783 |
|  |  |  |  |  |  |  |
| Net Premiums Earned |  |  |  |  |  |  |
| Motor Vehicles | 741,077 | 769,872 | 829,240 | 879,765 | 919,045 | 959,977 |
| Drivers | 37,015 | 44,330 | 49,138 | 53,355 | 57,422 | 61,201 |
| Reinsurance Ceded | $(13,422)$ | $(13,722)$ | $(13,934)$ | $(14,213)$ | $(14,497)$ | $(14,787)$ |
| Total Net Premiums Earned | 764,670 | 800,480 | 864,444 | 918,908 | $\mathbf{9 6 1 , 9 7 1}$ | 1,006,390 |
| Service Fees \& Other Revenues | 20,383 | 19,799 | 21,079 | 22,815 | 24,671 | 26,786 |
| Total Earned Revenues | 785,053 | 820,279 | 885,523 | 941,723 | 986,641 | 1,033,176 |
|  |  |  |  |  |  |  |
| Net Claims Incurred | 747,435 | 624,776 | 672,137 | 725,356 | 748,183 | 826,983 |
| Claims Expense | 114,552 | 116,249 | 120,486 | 126,010 | 127,314 | 138,319 |
| Road Safety/Loss Prevention | 12,816 | 11,350 | 10,514 | 10,564 | 10,606 | 10,648 |
| Total Claims Costs | 874,803 | 752,376 | 803,137 | 861,930 | 886,103 | $\mathbf{9 7 5 , 9 5 0}$ |
|  |  |  |  |  |  |  |
| Expenses |  |  |  |  |  |  |
| Operating | 67,982 | 73,568 | 74,791 | 79,063 | 81,043 | 87,298 |
| Commissions | 32,057 | 33,496 | 34,173 | 35,970 | 37,450 | 38,991 |
| Premium Taxes | 23,342 | 24,426 | 26,351 | 27,994 | 29,294 | 30,635 |
| Regulatory/Appeal | 3,766 | 3,261 | 3,314 | 3,380 | 3,447 | 3,516 |
| Total Expenses | 127,147 | 134,751 | 138,630 | 146,406 | 151,233 | 160,440 |
|  |  |  |  |  |  |  |
| Underwriting Income (Loss) | $(216,897)$ | $(66,848)$ | $(56,245)$ | $(66,613)$ | $(50,694)$ | $(103,213)$ |
|  |  |  |  |  |  |  |
| Investment Income | 147,735 | 28,807 | 49,907 | 84,606 | 77,345 | 128,259 |
|  |  |  |  |  |  |  |
| Net Income (Loss) from Operations | $(69,162)$ | $(38,042)$ | $(6,337)$ | 17,993 | 26,651 | 25,046 |

Note: Comparison of the 2015 GRA forecast against the 2014 GRA forecast will begin in three pages.

## PUB (MPI) 2-7

| Volume: | PUB/MPI I-16 | Page No.: |  |
| :--- | :--- | :--- | :--- |
| Topic: | Interest Rate Forecasting |  |  |
| Sub Topic: |  |  |  |
| Issue: |  |  |  |

Preamble: The Corporation has indicated that its standard interest rate forecast is not a best estimate.

## Question:

a) Please provide two schedules of forecasted interest rates based on the following considerations taken together:
i. Use current short and long term interest rate forecasts from the major banks (i.e., not including Global Insight \& Conference Board of Canada), and adding Laurentian and National banks if available.
ii. For the banks that provide only annual forecasts, make adjustments (linearly) to generate quarterly values to smooth the transition from one period to the next.
iii. For the banks that do not cover the full forecast period, please extend the forecast on a naïve basis, indicating which periods are affected by this assumption.
iv. Please provide both the simple average and the simple average excluding high value in each quarter.
v. Please provide footnotes indicating the date of each bank forecast and the basis of preparation (i.e., end of period, average of period).
vi. Show $\mathrm{X} . \mathrm{XX} \%$ for those values that cannot be publicly disclosed.
vii. Please provide the bank forecasts, in confidence to the Board only, if necessary.
viii. Please provide any critical commentary that the Corporation and/or Dr. Cleary deem appropriate.
ix. Please provide the estimated percentile level for each of these two interest rate forecast scenarios.
b) Please provide a current update to the Standard Interest Rate Forecast.
c) Please provide updated Pro Formas (PF.1, PF.2, PF.3) based on the two interest rate forecasts provided in (a) above, both before and after the implied rate level change.
d) Please provide an updated Table 1 Summary of Investment Income that reflect each of the Pro Formas in (c) above.
e) Please provide updated Pro Formas (PF.1, PF.2, PF.3) and interest rate forecast summary based on an updated naïve forecast using the bank forecast information from (a) above.
f) Please provide updated Pro Formas (PF.1, PF.2, PF.3) and interest rate forecast summary based on an average of the interest rate forecasts underlying (a) and (e) above.
g) Please provide an updated Scenario Summary Comparison from the response to PUB/MPI 1-16(a) removing Scenarios 2 \& 2A, and adding Scenarios 1B, 4 \& 4A, 5 and 6 that reflect the results provided in (b), (c), (e) and (f) above respectively.

## Rationale for Question:

To explore possible improvements in interest rate forecasting.

## RESPONSE:

a) Scenario PUB (MPI) 2-7 (c)1 and (c)2 are the bank-only with long-term forecasts. Please see table below. RBC and BMO's forecasts will be provided in confidence to the Board, and are labeled as X.XX\%.

PUB 2-7 (c)1 and (c)2: Bank Only with Long Term
Government of Canada 10 Year Bond Yield

|  | BMO NB | CIBC | RBC | Scotia | TD | Laurentian | National | $\frac{\text { Average }}{\text { (c) } 1}$ | Average Exclude Highest (c) 2 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2016 Q1 |  |  |  |  |  |  |  |  |  |
| Q2 |  |  |  |  |  |  |  |  |  |
| Q3 | 1.05\% | 1.10\% | 1.15\% | 0.80\% | 1.05\% | 1.35\% | 1.25\% | 1.11\% | 1.07\% |
| Q4 | 1.12\% | 1.30\% | 1.25\% | 0.90\% | 1.15\% | 1.50\% | 1.32\% | 1.22\% | 1.17\% |
| 2017 Q1 | 1.18\% | 1.50\% | 1.40\% | 1.00\% | 1.30\% | 1.60\% | 1.39\% | 1.34\% | 1.30\% |
| Q2 | 1.23\% | 1.55\% | 1.60\% | 1.05\% | 1.40\% | 1.70\% | 1.43\% | 1.42\% | 1.38\% |
| Q3 | 1.30\% | 1.70\% | 1.75\% | 1.20\% | 1.50\% | 1.80\% | 1.51\% | 1.54\% | 1.49\% |
| Q4 | 1.37\% | 1.85\% | 1.90\% | 1.40\% | 1.60\% | 1.85\% | 1.67\% | 1.66\% | 1.62\% |
| 2018 Q1 | X.XX\% | 2.01\% | X.XX\% | 1.84\% | 1.72\% |  | 1.74\% | 1.84\% | 1.77\% |
| Q2 | X.XX\% | 2.17\% | X.XX\% | 2.28\% | 1.84\% |  |  | 2.09\% | 2.02\% |
| Q3 | X.XX\% | 2.33\% | X.XX\% | 2.72\% | 1.96\% |  |  | 2.32\% | 2.22\% |
| Q4 | X.XX\% | 2.49\% | X.XX\% | 3.16\% | 2.08\% |  |  | 2.55\% | 2.39\% |
| 2019 Q1 | X.XX\% | 2.56\% | X.XX\% | 3.22\% | 2.11\% |  |  | 2.65\% | 2.51\% |
| Q2 | X.XX\% | 2.62\% | X.XX\% | 3.27\% | 2.14\% |  |  | 2.76\% | 2.63\% |
| Q3 | X.XX\% | 2.69\% | X.XX\% | 3.33\% | 2.16\% |  |  | 2.87\% | 2.76\% |
| Q4 | X.XX\% | 2.75\% | X.XX\% | 3.38\% | 2.19\% |  |  | 2.99\% | 2.87\% |
| 2020 Q1 |  | 2.85\% | X.XX\% | 3.51\% | 2.27\% |  |  | 3.07\% | 2.88\% |
| Q2 |  | 2.95\% | X.XX\% | 3.64\% | 2.36\% |  |  | 3.17\% | 2.98\% |
| Q3 |  | 3.05\% | X.XX\% | 3.76\% | 2.44\% |  |  | 3.26\% | 3.08\% |
| Q4 |  | 3.15\% | X.XX\% | 3.89\% | 2.52\% |  |  | 3.35\% | 3.19\% |

Numbers in Bold Indicate Highest

## Data sources dates:

BMO NB as of August 19, 2016 (Average of Period)
CIBC as of August 11, 2016 (End of Period)
RBC as of August 2016 (End of Period)
Scotiabank as of August 3, 2016 (End of Period)
TD as of July 28, 2016 (End of Period)
Laurentian Bank as of June 10, 2016 (End of Period)
National Bank as of June 24, 2016 (End of Period)

Scenario PUB (MPI) 2-7 (e)1 and (e)2 is short and long term bank-only forecasts with Naïve Extension. Please see table below.

PUB 2-7 (e)1 and (e)2: Bank Only with Long Term, Extended Naïve
Government of Canada 10 Year Bond Yield

|  | BMO NB | CIBC | RBC | Scotia | TD | Laurentian | National | $\frac{\text { Average }}{\text { (c) } 1}$ | Average Exclude Highest (c) 2 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2016 Q1 |  |  |  |  |  |  |  |  |  |
| Q2 |  |  |  |  |  |  |  |  |  |
| Q3 | 1.05\% | 1.10\% | 1.15\% | 0.80\% | 1.05\% | 1.35\% | 1.25\% | 1.11\% | 1.07\% |
| Q4 | 1.12\% | 1.30\% | 1.25\% | 0.90\% | 1.15\% | 1.50\% | 1.32\% | 1.22\% | 1.17\% |
| 2017 Q1 | 1.18\% | 1.50\% | 1.40\% | 1.00\% | 1.30\% | 1.60\% | 1.39\% | 1.34\% | 1.30\% |
| Q2 | 1.23\% | 1.55\% | 1.60\% | 1.05\% | 1.40\% | 1.70\% | 1.43\% | 1.42\% | 1.38\% |
| Q3 | 1.30\% | 1.70\% | 1.75\% | 1.20\% | 1.50\% | 1.80\% | 1.51\% | 1.54\% | 1.49\% |
| Q4 | 1.37\% | 1.85\% | 1.90\% | 1.40\% | 1.60\% | 1.85\% | 1.67\% | 1.66\% | 1.62\% |
| 2018 Q1 | X.XX\% | 2.01\% | X.XX\% | 1.84\% | 1.72\% | 1.85\% | 1.74\% | 1.84\% | 1.79\% |
| Q2 | X.XX\% | 2.17\% | X.XX\% | 2.28\% | 1.84\% | 1.85\% | 1.74\% | 2.00\% | 1.95\% |
| Q3 | X.XX\% | 2.33\% | X.XX\% | 2.72\% | 1.96\% | 1.85\% | 1.74\% | 2.17\% | 2.08\% |
| Q4 | X.XX\% | 2.49\% | X.XX\% | 3.16\% | 2.08\% | 1.85\% | 1.74\% | 2.33\% | 2.19\% |
| 2019 Q1 | X.XX\% | 2.56\% | X.XX\% | 3.22\% | 2.11\% | 1.85\% | 1.74\% | 2.41\% | 2.27\% |
| Q2 | X.XX\% | 2.62\% | X.XX\% | 3.27\% | 2.14\% | 1.85\% | 1.74\% | 2.48\% | 2.35\% |
| Q3 | X.XX\% | 2.69\% | X.XX\% | 3.33\% | 2.16\% | 1.85\% | 1.74\% | 2.56\% | 2.44\% |
| Q4 | X.XX\% | 2.75\% | X.XX\% | 3.38\% | 2.19\% | 1.85\% | 1.74\% | 2.65\% | 2.51\% |
| 2020 Q1 | X.XX\% | 2.85\% | X.XX\% | 3.51\% | 2.27\% | 1.85\% | 1.74\% | 2.72\% | 2.57\% |
| Q2 | X.XX\% | 2.95\% | X.XX\% | 3.64\% | 2.36\% | 1.85\% | 1.74\% | 2.78\% | 2.62\% |
| Q3 | X.XX\% | 3.05\% | X.XX\% | 3.76\% | 2.44\% | 1.85\% | 1.74\% | 2.83\% | 2.67\% |
| Q4 | X.XX\% | 3.15\% | X.XX\% | 3.89\% | 2.52\% | 1.85\% | 1.74\% | 2.88\% | 2.72\% |

Numbers in Bold Indicate Naïve Forecast
Data sources dates:
BMO NB as of August 19, 2016 (Average of Period)
CIBC as of August 11, 2016 (End of Period)
RBC as of August 2016 (End of Period)
Scotiabank as of August 3, 2016 (End of Period)
TD as of July 28, 2016 (End of Period)
Laurentian Bank as of June 10, 2016 (End of Period)
National Bank as of June 24, 2016 (End of Period)

## Commentary:

- Removing the highest interest rate forecast has a small impact on the increase in interest rates over 3 years. The Corporation is not aware of any other institutions that exclude the highest interest rate from their forecast.
- Laurentian Bank and National Bank have a forecast for 2 years. Taking their last published interest rate forecast and carrying it forward (naïve extention) is a potential distortion of Laurentian and National Bank's internal expectation for long-term interest rate forecasts. All the other banks have a rising interest rate forecast for the last three years of the forecast period.
- The Corporation notes that in the Technical Conference, Dr. Sean Cleary explained how forecasts tend to cluster together, being directionally the same, and often pretty similar. He expanded on the reason for the phenomenon as result of having less reward for being right, and apart from the crowd, than the penalty for being wrong and apart from the crowd. This tends to result in forecasts, be it interest rates, earnings, or foreign currency, that gravitate together. In light of this observation by Dr. Cleary, the Corporation questions the value in scenario analysis which impacts the margins of the Standard Interest Rate Forecast (SIRF). The Corporation and Dr. Cleary have presented evidence that the SIRF is materially flawed, and a not a best estimate. The Corporation respectfully suggests that solution to the risks presented by the SIRF, is a more significant adjustment of a $50 / 50$ weighting between the SIRF and the naïve forecast, as proffered by Dr. Cleary in the Technical Conference, and elaborated on by the Corporation in PUB(MPI)2-25.
- Dr. Cleary concurs.


## Percentile Level for 3 year increase:

- Bank Only scenario percentile: $87.1 \%$
- Bank Only, Average excluding highest scenario percentile: $84.8 \%$
- Bank Only, Extended Naïve scenario percentile: 84.5\%
- Bank Only, Extended Naïve scenario excluding highest scenario percentile: 83.5\%
b) The Standard Interest Rate Forecast as of August 2016 is provide in the table below.


## August 2016 Standard Interest Rate Forecast

 Government of Canada 10 Year Bond Yield|  | BMO NB | CIBC | Global | RBC | Scotia | TD | Median | Average |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2016 Q1 |  |  |  |  |  |  |  |  |
| Q2 |  |  |  |  |  |  |  |  |
| Q3 | 1.07\% | 1.10\% | 1.30\% | 1.15\% | 0.80\% | 1.05\% | 1.09\% | 1.08\% |
| Q4 | 1.13\% | 1.30\% | 1.44\% | 1.25\% | 0.90\% | 1.15\% | 1.20\% | 1.20\% |
| 2017 Q1 | 1.18\% | 1.50\% | 1.70\% | 1.40\% | 1.00\% | 1.30\% | 1.35\% | 1.35\% |
| Q2 | 1.23\% | 1.55\% | 1.85\% | 1.60\% | 1.05\% | 1.40\% | 1.48\% | 1.45\% |
| Q3 | 1.30\% | 1.70\% | 2.05\% | 1.75\% | 1.20\% | 1.50\% | 1.60\% | 1.58\% |
| Q4 | 1.37\% | 1.85\% | 2.19\% | 1.90\% | 1.40\% | 1.60\% | 1.73\% | 1.72\% |
| 2018 Q1 |  |  | 2.35\% |  |  |  | 2.35\% | 2.35\% |
| Q2 |  |  | 2.45\% |  |  |  | 2.45\% | 2.45\% |
| Q3 |  |  | 2.64\% |  |  |  | 2.64\% | 2.64\% |
| Q4 |  |  | 2.77\% |  |  |  | 2.77\% | 2.77\% |
| 2019 Q1 |  |  | 2.91\% |  |  |  | 2.91\% | 2.91\% |
| Q2 |  |  | 3.12\% |  |  |  | 3.12\% | 3.12\% |
| Q3 |  |  | 3.38\% |  |  |  | 3.38\% | 3.38\% |
| Q4 |  |  | 3.45\% |  |  |  | 3.45\% | 3.45\% |
| 2020 Q1 |  |  | 3.45\% |  |  |  | 3.45\% | 3.45\% |
| Q2 |  |  | 3.45\% |  |  |  | 3.45\% | 3.45\% |
| Q3 |  |  | 3.45\% |  |  |  | 3.45\% | 3.45\% |
| Q4 |  |  | 3.45\% |  |  |  | 3.45\% | 3.45\% |

c) d) e) f) and g)

All of the Pro-Formas for this question are included in Attachment A.

The Summary of Investment Income for each scenario is in Attachment B.

Please see Attachment C for the Scenario Summary.

See the table below for a legend.

## PUB (MPI) 2-7 Subquestion:

(c) $1 \quad 0 \% \mathrm{RI}$ - Bank Only with Long Term
(c)2 0\% RI - Bank Only, Excluding Highest
(c)3 $2 \% \mathrm{RI}$ - Bank Only with Long Term
(c)4 2\% RI - Bank Only, Excluding Highest
(e)1 0\% RI - Bank Only, Extended Naïve

0\% RI - Bank Only, Extended Naïve, Exclude
(e)2 Highest
(e)3 $2 \%$ RI - Bank Only, Extended Naïve

2\% RI - Bank Only, Extended Naïve, Exclude
(e) 4 Highest
(f)1 $0 \%$ RI - PUB 2-7 Average of C) and E)
(f)2 2\% RI - PUB 2-7 Average of C) and E)

## PF. 1

## STATEMENT OF OPERATIONS

| 2017 GRA - 0.0\% Rate Change - Interest Rate Forecast of Banks only (C\$ 000s, rounding may affect totals) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017B | 2018F | 2019F | 2020F | 2021F |
| BASIC |  |  |  |  |  |
| Motor Vehicles | 893,420 | 935,264 | 977,983 | 1,023,201 | 1,070,634 |
| Drivers | 50,393 | 52,908 | 55,180 | 57,424 | 59,626 |
| Reinsurance Ceded | $(11,632)$ | $(11,876)$ | $(12,114)$ | $(12,356)$ | $(12,603)$ |
| Total Net Premiums Written | 932,181 | 976,296 | 1,021,049 | 1,068,269 | 1,117,657 |
| Net Premiums Earned |  |  |  |  |  |
| Motor Vehicles | 875,348 | 915,958 | 958,273 | 1,002,338 | 1,048,749 |
| Drivers | 48,478 | 51,645 | 54,039 | 56,298 | 58,521 |
| Reinsurance Ceded | $(11,632)$ | $(11,876)$ | $(12,114)$ | $(12,356)$ | $(12,603)$ |
| Total Net Premiums Earned | 912,194 | 955,727 | 1,000,198 | 1,046,280 | 1,094,667 |
| Service Fees \& Other Revenues | 21,557 | 23,227 | 24,889 | 26,846 | 28,754 |
| Total Earned Revenues | 933,751 | 978,954 | 1,025,087 | 1,073,126 | 1,123,421 |
| Net Claims Incurred | 766,287 | 806,884 | 839,145 | 874,881 | 914,788 |
| (a) Claims Incurred - Interest Rate Impact | $(6,322)$ | $(59,024)$ | $(116,718)$ | $(51,550)$ | $(46,000)$ |
| Total Claims Incurred | 759,965 | 747,860 | 722,427 | 823,331 | 868,788 |
| Claims Expense | 125,191 | 128,699 | 133,286 | 140,884 | 147,881 |
| Road Safety/Loss Prevention | 13,318 | 13,251 | 14,131 | 14,106 | 14,216 |
| Total Claims Costs | 898,474 | 889,810 | 869,844 | 978,321 | 1,030,885 |
| Expenses |  |  |  |  |  |
| Operating | 76,908 | 78,242 | 82,607 | 83,459 | 88,117 |
| Commissions | 35,616 | 37,110 | 38,773 | 40,494 | 42,300 |
| Premium Taxes | 27,715 | 29,028 | 30,369 | 31,759 | 33,218 |
| Regulatory/Appeal | 3,421 | 3,494 | 3,567 | 3,641 | 3,718 |
| Total Expenses | 143,660 | 147,874 | 155,316 | 159,353 | 167,353 |
|  |  |  |  |  |  |
| Underwriting Income (Loss) | $(108,383)$ | $(58,730)$ | (73) | $(64,548)$ | $(74,817)$ |
| Investment Income | 79,529 | 72,772 | 84,013 | 84,366 | 96,301 |
| (b) Investment Income - Interest Rate Impact | $(1,969)$ | $(51,773)$ | $(93,964)$ | $(42,295)$ | $(33,325)$ |
| Net Investment Income | 77,560 | 20,999 | $(9,951)$ | 42,071 | 62,976 |
|  |  |  |  |  |  |
| Net Income (Loss) from Operations for Rate Setting | $(31,954)$ | $(35,486)$ | $(11,205)$ | $(25,331)$ | $(16,154)$ |
| Add: DPAC / Premium Deficiency adjustment | $(1,131)$ | 2,245 | $(1,181)$ | $(2,854)$ | $(4,313)$ |
| Net Income (Loss) | $(30,823)$ | $(37,731)$ | $(10,024)$ | $(22,477)$ | $(11,841)$ |
| Total net Impact due to interest rate change (b) - (a) | 4,354 | 7,250 | 22,754 | 9,254 | 12,675 |

## PF. 2

STATEMENT OF FINANCIAL POSITION

| 2017 GRA - 0.0\% Rate Change - Interest Rate Forecast of Banks only (C\$ 000s, rounding may affect totals) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017B | 2018F | 2019F | 2020F | 2021F |
| BASIC |  |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash and cash equivalents | 10,771 | 9,895 | 11,052 | 11,873 | 13,120 |
| Investments | 2,202,789 | 2,198,107 | 2,154,959 | 2,170,927 | 2,213,648 |
| Investment property | 40,424 | 40,852 | 40,990 | 41,372 | 42,326 |
| Accounts receivable | 302,393 | 315,639 | 328,700 | 342,506 | 356,919 |
| Deferred policy acquisition costs | 3,272 | 2,231 | 4,642 | 8,796 | 14,474 |
| Property and equipment | 86,248 | 88,863 | 90,183 | 90,345 | 91,720 |
| Deferred development costs | 70,462 | 77,341 | 79,991 | 81,701 | 64,385 |
|  | 2,716,359 | 2,732,928 | 2,710,517 | 2,747,520 | 2,796,592 |
| Liabilities |  |  |  |  |  |
| Due to other insurance companies | 113 | 113 | 113 | 113 | 113 |
| Accounts payable and accrued liabilites | 29,447 | 30,993 | 31,499 | 32,418 | 33,959 |
| Financing lease obligation | 2,968 | 2,899 | 2,825 | 2,752 | 2,678 |
| Unearned premiums and fees | 475,671 | 499,416 | 523,709 | 549,429 | 576,463 |
| Provision for employee current benefits | 16,527 | 16,880 | 17,244 | 17,616 | 17,999 |
| Provision for employee future benefits | 286,836 | 302,414 | 319,313 | 336,739 | 354,910 |
| Provision for unpaid claims | 1,704,935 | 1,714,216 | 1,661,625 | 1,669,621 | 1,679,912 |
|  | 2,516,497 | 2,566,931 | 2,556,328 | 2,608,688 | 2,666,034 |
| Equity |  |  |  |  |  |
| Retained earnings | 163,674 | 125,943 | 115,921 | 93,444 | 81,602 |
| Basic Insurance Retained Earnings | - | - | - | - | - |
| Accumulated Other Comprehensive Income | 36,188 | 40,052 | 38,267 | 45,389 | 48,956 |
| Total Equity | 199,861 | 165,995 | 154,188 | 138,833 | 130,558 |
| Total Liabilities \& Equity | 2,716,358 | 2,732,926 | 2,710,516 | 2,747,521 | 2,796,592 |

## PF. 3

## STATEMENT OF CHANGES IN EQUITY

2017 GRA - 0.0\% Rate Change - Interest Rate Forecast of Banks only
(C\$ 000s, rounding may affect totals)
BASIC

## Retained Earnings

Beginning Balance
Net Income (Loss) from annual operations
Premium Rebate
Transfer (to) / from Non-Basic Retained Earnings
Total Retained Earnings

Retained Earnings
Equity Reserve
Excess Retained Earnings
Total Retained Earnings

Total Accumulated Other Comprehensive Income Beginning Balance
Other Comprehensive Income for the Year
Total Accumulated Other Comprehensive Income

Total Equity Balance
RESERVE TARGETS

DCAT Total Equity Target
MCT Total Equity Target
366,000

| 181,000 | 181,000 | 181,000 | 181,000 |
| :--- | :--- | :--- | :--- | :--- |
| 404,000 | 404,000 | 404,000 | 404,000 |

## PF. 1

## STATEMENT OF OPERATIONS

|  | 2017B | 2018F | 2019F | 2020F | 2021F |
| :---: | :---: | :---: | :---: | :---: | :---: |
| BASIC |  |  |  |  |  |
| Motor Vehicles | 893,420 | 935,264 | 977,983 | 1,023,201 | 1,070,634 |
| Drivers | 50,393 | 52,908 | 55,180 | 57,424 | 59,626 |
| Reinsurance Ceded | $(11,632)$ | $(11,876)$ | $(12,114)$ | $(12,356)$ | $(12,603)$ |
| Total Net Premiums Written | 932,181 | 976,296 | 1,021,049 | 1,068,269 | 1,117,657 |
| Net Premiums Earned |  |  |  |  |  |
| Motor Vehicles | 875,348 | 915,958 | 958,273 | 1,002,338 | 1,048,749 |
| Drivers | 48,478 | 51,645 | 54,039 | 56,298 | 58,521 |
| Reinsurance Ceded | $(11,632)$ | $(11,876)$ | $(12,114)$ | $(12,356)$ | $(12,603)$ |
| Total Net Premiums Earned | 912,194 | 955,727 | 1,000,198 | 1,046,280 | 1,094,667 |
| Service Fees \& Other Revenues | 21,557 | 23,227 | 24,889 | 26,846 | 28,754 |
| Total Earned Revenues | 933,751 | 978,954 | 1,025,087 | 1,073,126 | 1,123,421 |
| Net Claims Incurred | 766,656 | 807,006 | 840,060 | 875,036 | 915,506 |
| (a) Claims Incurred - Interest Rate Impact | 496 | $(60,551)$ | $(102,621)$ | $(58,999)$ | $(38,407)$ |
| Total Claims Incurred | 767,152 | 746,455 | 737,439 | 816,037 | 877,099 |
| Claims Expense | 125,191 | 128,703 | 133,289 | 141,014 | 147,889 |
| Road Safety/Loss Prevention | 13,318 | 13,251 | 14,131 | 14,120 | 14,216 |
| Total Claims Costs | 905,661 | 888,409 | 884,859 | 971,171 | 1,039,204 |
| Expenses |  |  |  |  |  |
| Operating | 76,908 | 78,242 | 82,607 | 83,533 | 88,117 |
| Commissions | 35,616 | 37,110 | 38,773 | 40,494 | 42,300 |
| Premium Taxes | 27,715 | 29,028 | 30,369 | 31,759 | 33,218 |
| Regulatory/Appeal | 3,421 | 3,494 | 3,567 | 3,641 | 3,718 |
| Total Expenses | 143,660 | 147,874 | 155,316 | 159,427 | 167,353 |
| Underwriting Income (Loss) | $(115,570)$ | $(57,329)$ | $(15,088)$ | $(57,472)$ | $(83,136)$ |
| Investment Income | 79,438 | 72,423 | 82,804 | 85,862 | 90,293 |
| (b) Investment Income - Interest Rate Impact | 3,803 | $(53,056)$ | $(83,195)$ | $(47,418)$ | $(29,402)$ |
| Net Investment Income | 83,241 | 19,367 | (391) | 38,444 | 60,891 |
| Net Income (Loss) from Operations for Rate Setting | $(33,091)$ | $(35,807)$ | $(15,899)$ | $(22,235)$ | $(26,137)$ |
| Add: DPAC / Premium Deficiency adjustment | (762) | 2,155 | (420) | $(3,207)$ | $(3,892)$ |
| Net Income (Loss) | $(32,329)$ | $(37,962)$ | $(15,479)$ | $(19,028)$ | $(22,245)$ |
| Total net Impact due to interest rate change (b) - (a) | 3,307 | 7,495 | 19,426 | 11,581 | 9,004 |

## PF. 2 STATEMENT OF FINANCIAL POSITION



## PF. 3

## STATEMENT OF CHANGES IN EQUITY

2017 GRA - 0.0\% Rate Change - Interest Rate Forecast of Banks Only, Excluding Highest
(C\$ 000s, rounding may affect totals)

BASIC
Retained Earnings
Beginning Balance
Net Income (Loss) from annual operations
Premium Rebate
Transfer (to) / from Non-Basic Retained Earnings
Total Retained Earnings
Retained Earnings
Equity Reserve
Excess Retained Earnings
Total Retained Earnings

| 2017B | 2018F | 2019F | 2020F | 2021F |
| :---: | :---: | :---: | :---: | :---: |
| 194,497 | 162,168 | 124,207 | 108,729 | 89,700 |
| $(32,329)$ | $(37,961)$ | $(15,478)$ | $(19,029)$ | $(22,246)$ |
| 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 |
| 162,168 | 124,207 | 108,729 | 89,700 | 67,454 |
| 162,168 | 124,207 | 108,729 | 89,700 | 67,454 |
| 0 | 0 | 0 | 0 | 0 |
| 162,168 | 124,207 | 108,729 | 89,700 | 67,454 |
| 36,504 | 36,187 | 39,899 | 38,550 | 42,193 |
| (316) | 3,711 | $(1,349)$ | 3,643 | 7,199 |
| 36,187 | 39,899 | 38,550 | 42,193 | 49,392 |
| 198,355 | 164,106 | 147,278 | 131,893 | 116,846 |

RESERVE TARGETS

| DCAT Total Equity Target | 231,000 | 181,000 | 181,000 | 181,000 | 181,000 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| MCT Total Equity Target | 366,000 | 404,000 | 404,000 | 404,000 | 404,000 |

## PF. 1

## STATEMENT OF OPERATIONS

2017 GRA - 2.0\% Rate Change - Interest Rate Forecast of Banks Only
(C\$ 000s, rounding may affect totals)

## BASIC

Motor Vehicles
Drivers
Reinsurance Ceded
Total Net Premiums Written
Net Premiums Earned
Motor Vehicles
Drivers
Reinsurance Ceded
Total Net Premiums Earned
Service Fees \& Other Revenues
Total Earned Revenues
Net Claims Incurred
(a) Claims Incurred - Interest Rate Impact

Total Claims Incurred
Claims Expense
Road Safety/Loss Prevention
Total Claims Costs

Expenses
Operating
Commissions
Premium Taxes
Regulatory/Appeal
Total Expenses
Underwriting Income (Loss)
Investment Income
(b) Investment Income - Interest Rate Impact

Net Investment Income
Net Income (Loss) from Operations
for Rate Setting
Add: DPAC / Premium Deficiency adjustment
Net Income (Loss)
Total net Impact due to interest rate change (b) - (a)

| 2017B | 2018F | 2019F | 2020F | 2021F |
| :---: | :---: | :---: | :---: | :---: |
| 893,420 | 954,331 | 997,909 | 1,044,039 | 1,092,429 |
| 50,393 | 52,908 | 55,180 | 57,424 | 59,626 |
| $(11,632)$ | $(11,876)$ | $(12,114)$ | $(12,356)$ | $(12,603)$ |
| 932,181 | 995,363 | 1,040,975 | 1,089,107 | 1,139,452 |
| 875,348 | 926,228 | 977,803 | 1,022,756 | 1,070,103 |
| 48,478 | 51,645 | 54,039 | 56,298 | 58,521 |
| $(11,632)$ | $(11,876)$ | $(12,114)$ | $(12,356)$ | $(12,603)$ |
| 912,194 | 965,997 | 1,019,728 | 1,066,698 | 1,116,021 |
| 21,557 | 23,227 | 24,999 | 26,965 | 28,881 |
| 933,751 | 989,224 | 1,044,727 | 1,093,663 | 1,144,902 |
| 766,287 | 798,532 | 838,987 | 874,383 | 914,395 |
| $(6,322)$ | $(59,449)$ | $(115,699)$ | $(52,553)$ | $(44,959)$ |
| 759,965 | 739,083 | 723,288 | 821,830 | 869,436 |
| 125,191 | 128,699 | 133,281 | 140,762 | 147,876 |
| 13,318 | 13,251 | 14,131 | 14,092 | 14,216 |
| 898,474 | 881,033 | 870,700 | 976,684 | 1,031,528 |
| 76,908 | 78,242 | 82,607 | 83,384 | 88,117 |
| 35,616 | 37,376 | 39,402 | 41,152 | 42,988 |
| 27,715 | 29,336 | 30,955 | 32,372 | 33,859 |
| 3,421 | 3,494 | 3,567 | 3,641 | 3,718 |
| 143,660 | 148,448 | 156,531 | 160,549 | 168,682 |
| $(108,383)$ | $(40,257)$ | 17,496 | $(43,570)$ | $(55,308)$ |
| 79,529 | 72,617 | 83,203 | 86,273 | 95,557 |
| $(1,969)$ | $(51,930)$ | $(94,425)$ | $(42,827)$ | $(33,640)$ |
| 77,560 | 20,687 | $(11,222)$ | 43,446 | 61,917 |
| $(31,954)$ | $(25,678)$ | 4,947 | $(3,490)$ | 1,911 |
| $(1,131)$ | $(6,108)$ | $(1,327)$ | $(3,366)$ | $(4,698)$ |
| $(30,823)$ | $(19,570)$ | 6,274 | (124) | 6,609 |
| 4,354 | 7,518 | 21,275 | 9,726 | 11,319 |

## PF. 2

STATEMENT OF FINANCIAL POSITION

| 2017 GRA - 2.0\% Rate Change - Interest Rate Forecast of Banks Only (C\$ 000s, rounding may affect totals) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017B | 2018F | 2019F | 2020 F | 2021F |
| BASIC |  |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash and cash equivalents | 10,771 | 9,938 | 11,144 | 12,144 | 13,329 |
| Investments | 2,202,789 | 2,211,233 | 2,187,334 | 2,224,488 | 2,291,084 |
| Investment property | 40,424 | 40,918 | 41,119 | 41,583 | 42,630 |
| Accounts receivable | 302,393 | 320,560 | 333,844 | 347,885 | 362,545 |
| Deferred policy acquisition costs | 3,272 | 11,132 | 13,713 | 18,406 | 24,496 |
| Property and equipment | 86,248 | 88,863 | 90,183 | 90,345 | 91,720 |
| Deferred development costs | 70,462 | 77,341 | 79,991 | 81,701 | 64,385 |
|  | 2,716,359 | 2,759,985 | 2,757,328 | 2,816,552 | 2,890,189 |
| Liabilities |  |  |  |  |  |
| Due to other insurance companies | 113 | 113 | 113 | 113 | 113 |
| Accounts payable and accrued liabilites | 29,447 | 30,993 | 31,499 | 32,418 | 33,959 |
| Financing lease obligation | 2,968 | 2,899 | 2,825 | 2,752 | 2,678 |
| Unearned premiums and fees | 475,671 | 508,213 | 532,903 | 559,044 | 586,519 |
| Provision for employee current benefits | 16,527 | 16,880 | 17,244 | 17,616 | 17,999 |
| Provision for employee future benefits | 286,836 | 302,414 | 319,313 | 336,739 | 354,910 |
| Provision for unpaid claims | 1,704,935 | 1,713,791 | 1,662,207 | 1,669,214 | 1,680,537 |
|  | 2,516,497 | 2,575,303 | 2,566,104 | 2,617,896 | 2,676,715 |
| Equity |  |  |  |  |  |
| Retained earnings | 163,674 | 144,103 | 150,379 | 150,255 | 156,864 |
| Basic Insurance Retained Earnings | - | - | - | - |  |
| Accumulated Other Comprehensive Income | 36,188 | 40,578 | 40,844 | 48,401 | 56,609 |
| Total Equity | 199,861 | 184,682 | 191,223 | 198,656 | 213,473 |
| Total Liabilities \& Equity | 2,716,358 | 2,759,985 | 2,757,327 | 2,816,552 | 2,890,188 |

## PF. 3

## STATEMENT OF CHANGES IN EQUITY

2017 GRA - 2.0\% Rate Change - Interest Rate Forecast of Banks Only
(C\$ 000s, rounding may affect totals)
BASIC
Retained Earnings
Beginning Balance
Net Income (Loss) from annual operations
Premium Rebate
Transfer (to) / from Non-Basic Retained Earnings
Total Retained Earnings
Retained Earnings
Equity Reserve
Excess Retained Earnings
Total Retained Earnings

| 2017B | 2018F | 2019F | 2020F | 2021F |
| ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
| 194,497 | 163,674 | 144,103 | 150,379 | 150,255 |
| $(30,823)$ | $(19,570)$ | 6,276 | $(124)$ | 6,609 |
| 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 |
| 163,674 | 144,103 | 150,379 | 150,255 | 156,864 |
|  |  |  |  |  |
|  |  |  |  |  |
| 163,674 | 144,103 | 150,379 | 150,255 | 156,864 |
| 0 | 0 | 0 | 0 | 0 |
| 163,674 | 144,103 | 150,379 | 150,255 | 156,864 |
|  |  |  |  |  |
| 36,504 | 36,188 | 40,578 | 40,844 | 48,401 |
| $(316)$ | 4,391 | 266 | 7,557 | 8,209 |
| 36,188 | 40,578 | 40,844 | 48,401 | 56,609 |
|  |  |  |  |  |
| 199,861 | 184,682 | 191,223 | 198,656 | 213,473 |

## RESERVE TARGETS

| DCAT Total Equity Target | 231,000 | 181,000 | 181,000 | 181,000 | 181,000 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| MCT Total Equity Target | 366,000 | 404,000 | 404,000 | 404,000 | 404,000 |

## PF. 1

## STATEMENT OF OPERATIONS

2017 GRA - 2.0\% Rate Change - Interest Rate Forecast of Banks Only, Excluding Highest
(C\$ 000s, rounding may affect totals)

## BASIC

Motor Vehicles
Drivers
Reinsurance Ceded
Total Net Premiums Written

Net Premiums Earned
Motor Vehicles
Drivers
Reinsurance Ceded
Total Net Premiums Earned
Service Fees \& Other Revenues
Total Earned Revenues

Net Claims Incurred
(a) Claims Incurred - Interest Rate Impact

Total Claims Incurred
Claims Expense
Road Safety/Loss Prevention
Total Claims Costs
Total Claims Costs

Expenses
Operating
Commissions
Premium Taxes
Regulatory/Appeal
Total Expenses
Underwriting Income (Loss)

Investment Income
(b) Investment Income - Interest Rate Impact

Net Investment Income

Net Income (Loss) from Operations
for Rate Setting
Add: DPAC / Premium Deficiency adjustment
Net Income (Loss)
Total net Impact due to interest rate change (b) - (a)

| 2017B | 2018F | 2019F | 2020F | 2021F |
| :---: | :---: | :---: | :---: | :---: |
| 893,420 | 954,331 | 997,909 | 1,044,039 | 1,092,429 |
| 50,393 | 52,908 | 55,180 | 57,424 | 59,626 |
| $(11,632)$ | $(11,876)$ | $(12,114)$ | $(12,356)$ | $(12,603)$ |
| 932,181 | 995,363 | 1,040,975 | 1,089,107 | 1,139,452 |
| 875,348 | 926,228 | 977,803 | 1,022,756 | 1,070,103 |
| 48,478 | 51,645 | 54,039 | 56,298 | 58,521 |
| $(11,632)$ | $(11,876)$ | $(12,114)$ | $(12,356)$ | $(12,603)$ |
| 912,194 | 965,997 | 1,019,728 | 1,066,698 | 1,116,021 |
| 21,557 | 23,227 | 24,999 | 26,965 | 28,881 |
| 933,751 | 989,224 | 1,044,727 | 1,093,663 | 1,144,902 |
| 766,656 | 798,653 | 839,899 | 874,616 | 914,991 |
| 496 | $(60,974)$ | $(102,134)$ | $(57,671)$ | $(39,869)$ |
| 767,152 | 737,679 | 737,765 | 816,945 | 875,122 |
| 125,191 | 128,703 | 133,284 | 140,892 | 147,885 |
| 13,318 | 13,251 | 14,131 | 14,106 | 14,216 |
| 905,661 | 879,633 | 885,180 | 971,943 | 1,037,223 |
| 76,908 | 78,242 | 82,607 | 83,459 | 88,117 |
| 35,616 | 37,376 | 39,402 | 41,152 | 42,988 |
| 27,715 | 29,336 | 30,955 | 32,372 | 33,859 |
| 3,421 | 3,494 | 3,567 | 3,641 | 3,718 |
| 143,660 | 148,448 | 156,531 | 160,624 | 168,682 |
| $(115,570)$ | $(38,857)$ | 3,016 | $(38,904)$ | $(61,003)$ |
| 79,438 | 72,266 | 81,999 | 84,833 | 93,349 |
| 3,803 | $(53,217)$ | $(83,611)$ | $(47,361)$ | $(29,747)$ |
| 83,241 | 19,049 | $(1,612)$ | 37,472 | 63,602 |
| $(33,091)$ | $(26,006)$ | 835 | $(5,059)$ | $(1,840)$ |
| (762) | $(6,198)$ | (569) | $(3,627)$ | $(4,439)$ |
| $(32,329)$ | $(19,808)$ | 1,404 | $(1,432)$ | 2,599 |
| 3,307 | 7,757 | 18,523 | 10,311 | 10,122 |

## PF. 2

STATEMENT OF FINANCIAL POSITION

| 2017 GRA - 2.0\% Rate Change - Interest Rate Forecast of Banks Only, Excluding Highest (C\$ 000s, rounding may affect totals) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017B | 2018F | 2019F | 2020 F | 2021F |
| BASIC |  |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash and cash equivalents | 10,755 | 9,881 | 11,000 | 11,890 | 12,928 |
| Investments | 2,208,486 | 2,215,174 | 2,201,380 | 2,232,475 | 2,300,886 |
| Investment property | 40,424 | 40,919 | 41,120 | 41,583 | 42,632 |
| Accounts receivable | 302,393 | 320,560 | 333,844 | 347,885 | 362,545 |
| Deferred policy acquisition costs | 2,903 | 10,854 | 12,677 | 17,631 | 23,463 |
| Property and equipment | 86,248 | 88,863 | 90,183 | 90,345 | 91,720 |
| Deferred development costs | 70,462 | 77,341 | 79,991 | 81,701 | 64,385 |
|  | 2,721,671 | 2,763,592 | 2,770,195 | 2,823,510 | 2,898,559 |
| Liabilities |  |  |  |  |  |
| Due to other insurance companies | 113 | 113 | 113 | 113 | 113 |
| Accounts payable and accrued liabilites | 29,447 | 30,993 | 31,499 | 32,418 | 33,959 |
| Financing lease obligation | 2,968 | 2,899 | 2,825 | 2,752 | 2,678 |
| Unearned premiums and fees | 475,671 | 508,213 | 532,903 | 559,044 | 586,519 |
| Provision for employee current benefits | 16,527 | 16,880 | 17,244 | 17,616 | 17,999 |
| Provision for employee future benefits | 286,836 | 302,414 | 319,313 | 336,739 | 354,910 |
| Provision for unpaid claims | 1,711,754 | 1,719,295 | 1,681,431 | 1,683,815 | 1,700,566 |
|  | 2,523,316 | 2,580,807 | 2,585,328 | 2,632,497 | 2,696,744 |
| Equity |  |  |  |  |  |
| Retained earnings | 162,168 | 142,360 | 143,765 | 142,332 | 144,931 |
| Basic Insurance Retained Earnings |  |  |  | - | - |
| Accumulated Other Comprehensive Income | 36,187 | 40,424 | 41,130 | 48,681 | 56,883 |
| Total Equity | 198,355 | 182,784 | 184,894 | 191,013 | 201,813 |
| Total Liabilities \& Equity | 2,721,671 | 2,763,591 | 2,770,222 | 2,823,510 | 2,898,557 |

## PF. 3

## STATEMENT OF CHANGES IN EQUITY

2017 GRA - 2.0\% Rate Change - Interest Rate Forecast of Banks Only, Excluding Highest
(C\$ 000s, rounding may affect totals)

BASIC
Retained Earnings
Beginning Balance
Net Income (Loss) from annual operations
Premium Rebate
Transfer (to) / from Non-Basic Retained Earnings
Total Retained Earnings

| 2017B | 2018F | 2019F | 2020F | 2021F |
| ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |
|  |  |  |  |  |
| 194,497 | 162,168 | 142,360 | 143,765 | 142,332 |
| $(32,329)$ | $(19,808)$ | 1,405 | $(1,433)$ | 2,599 |
| 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 |
| 162,168 | 142,360 | 143,765 | 142,332 | 144,931 |
|  |  |  |  |  |
|  |  |  |  |  |
| 162,168 | 142,360 | 143,765 | 142,332 | 144,931 |
| 0 | 0 | 0 | 0 | 0 |
| 162,168 | 142,360 | 143,765 | 142,332 | 144,931 |

Total Accumulated Other Comprehensive Income
Beginning Balance
Other Comprehensive Income for the Year
Total Accumulated Other Comprehensive Income

Total Equity Balance
RESERVE TARGETS

| DCAT Total Equity Target | 231,000 | 181,000 | 181,000 | 181,000 | 181,000 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| MCT Total Equity Target | 366,000 | 404,000 | 404,000 | 404,000 | 404,000 |

## PF. 1

## STATEMENT OF OPERATIONS

| 2017 GRA - 0.0\% Rate Change - Interest Rate Forecast of Banks Forecast, naïve (C\$ 000s, rounding may affect totals) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017B | 2018F | 2019F | 2020F | 2021F |
| BASIC |  |  |  |  |  |
| Motor Vehicles | 893,420 | 935,264 | 977,983 | 1,023,201 | 1,070,634 |
| Drivers | 50,393 | 52,908 | 55,180 | 57,424 | 59,626 |
| Reinsurance Ceded | $(11,632)$ | $(11,876)$ | $(12,114)$ | $(12,356)$ | $(12,603)$ |
| Total Net Premiums Written | 932,181 | 976,296 | 1,021,049 | 1,068,269 | 1,117,657 |
| Net Premiums Earned |  |  |  |  |  |
| Motor Vehicles | 875,348 | 915,958 | 958,273 | 1,002,338 | 1,048,749 |
| Drivers | 48,478 | 51,645 | 54,039 | 56,298 | 58,521 |
| Reinsurance Ceded | $(11,632)$ | $(11,876)$ | $(12,114)$ | $(12,356)$ | $(12,603)$ |
| Total Net Premiums Earned | 912,194 | 955,727 | 1,000,198 | 1,046,280 | 1,094,667 |
| Service Fees \& Other Revenues | 21,557 | 23,227 | 24,889 | 26,846 | 28,754 |
| Total Earned Revenues | 933,751 | 978,954 | 1,025,087 | 1,073,126 | 1,123,421 |
| Net Claims Incurred | 766,287 | 806,884 | 840,543 | 876,358 | 916,600 |
| (a) Claims Incurred - Interest Rate Impact | $(6,322)$ | $(59,024)$ | $(89,514)$ | $(38,038)$ | $(32,664)$ |
| Total Claims Incurred | 759,965 | 747,860 | 751,029 | 838,320 | 883,936 |
| Claims Expense | 125,191 | 128,699 | 133,286 | 141,019 | 148,145 |
| Road Safety/Loss Prevention | 13,318 | 13,251 | 14,131 | 14,120 | 14,246 |
| Total Claims Costs | 898,474 | 889,810 | 898,446 | 993,459 | 1,046,327 |
| Expenses |  |  |  |  |  |
| Operating | 76,908 | 78,242 | 82,607 | 83,533 | 88,270 |
| Commissions | 35,616 | 37,110 | 38,773 | 40,494 | 42,300 |
| Premium Taxes | 27,715 | 29,028 | 30,369 | 31,759 | 33,218 |
| Regulatory/Appeal | 3,421 | 3,494 | 3,567 | 3,641 | 3,719 |
| Total Expenses | 143,660 | 147,874 | 155,316 | 159,427 | 167,507 |
| Underwriting Income (Loss) | $(108,383)$ | $(58,730)$ | $(28,675)$ | $(79,760)$ | $(90,413)$ |
| Investment Income | 79,529 | 72,772 | 83,635 | 82,007 | 92,361 |
| (b) Investment Income - Interest Rate Impact | $(1,969)$ | $(51,773)$ | $(72,382)$ | $(31,639)$ | $(22,836)$ |
| Net Investment Income | 77,560 | 20,999 | 11,253 | 50,368 | 69,525 |
| Net Income (Loss) from Operations |  |  |  |  |  |
| for Rate Setting | $(31,954)$ | $(35,486)$ | $(17,205)$ | $(31,468)$ | $(24,344)$ |
| Add: DPAC / Premium Deficiency adjustment | $(1,131)$ | 2,245 | 217 | $(2,076)$ | $(3,456)$ |
| Net Income (Loss) | $(30,823)$ | $(37,731)$ | $(17,422)$ | $(29,392)$ | $(20,888)$ |
| Total net Impact due to interest rate change (b) - (a) | 4,354 | 7,250 | 17,131 | 6,398 | 9,828 |

## PF. 2

## STATEMENT OF FINANCIAL POSITION

| (C\$ 000s, rounding may affect totals) | 2017B | 2018F | 2019F | 2020F | 2021F |
| :---: | :---: | :---: | :---: | :---: | :---: |
| BASIC |  |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash and cash equivalents | 10,771 | 9,895 | 10,973 | 11,512 | 12,414 |
| Investments | 2,202,789 | 2,198,107 | 2,176,197 | 2,200,446 | 2,248,891 |
| Investment property | 40,424 | 40,852 | 40,990 | 41,374 | 42,328 |
| Accounts receivable | 302,393 | 315,639 | 328,700 | 342,506 | 356,919 |
| Deferred policy acquisition costs | 3,272 | 2,231 | 3,243 | 6,620 | 11,441 |
| Property and equipment | 86,248 | 88,863 | 90,183 | 90,345 | 91,720 |
| Deferred development costs | 70,462 | 77,341 | 79,991 | 81,701 | 64,385 |
|  | 2,716,359 | 2,732,928 | 2,730,277 | 2,774,504 | 2,828,098 |
| Liabilities |  |  |  |  |  |
| Due to other insurance companies | 113 | 113 | 113 | 113 | 113 |
| Accounts payable and accrued liabilites | 29,447 | 30,993 | 31,499 | 32,418 | 33,959 |
| Financing lease obligation | 2,968 | 2,899 | 2,825 | 2,752 | 2,678 |
| Unearned premiums and fees | 475,671 | 499,416 | 523,709 | 549,429 | 576,463 |
| Provision for employee current benefits | 16,527 | 16,880 | 17,244 | 17,616 | 17,999 |
| Provision for employee future benefits | 286,836 | 302,414 | 319,313 | 336,739 | 354,910 |
| Provision for unpaid claims | 1,704,935 | 1,714,216 | 1,688,829 | 1,711,037 | 1,735,619 |
|  | 2,516,497 | 2,566,931 | 2,583,532 | 2,650,104 | 2,721,741 |
| Equity |  |  |  |  |  |
| Retained earnings | 163,674 | 125,943 | 108,522 | 79,128 | 58,240 |
| Basic Insurance Retained Earnings | - | - | - | - | - |
| Accumulated Other Comprehensive Income | 36,188 | 40,052 | 38,222 | 45,272 | 48,117 |
| Total Equity | 199,861 | 165,995 | 146,744 | 124,400 | 106,357 |
| Total Liabilities \& Equity | 2,716,358 | 2,732,926 | 2,730,276 | 2,774,504 | 2,828,098 |

## PF. 3

## STATEMENT OF CHANGES IN EQUITY

2017 GRA - 0.0\% Rate Change - Interest Rate Forecast of Banks Forecast, naïve
(C\$ 000s, rounding may affect totals)
BASIC

## Retained Earnings

Beginning Balance
Net Income (Loss) from annual operations
Premium Rebate
Transfer (to) / from Non-Basic Retained Earnings
Total Retained Earnings
Retained Earnings
Equity Reserve
Excess Retained Earnings
Total Retained Earnings

| 2017B | 2018F | 2019F | 2020F | 2021F |
| :---: | :---: | :---: | :---: | :---: |
| 194,497 | 163,674 | 125,943 | 108,522 | 79,128 |
| $(30,823)$ | $(37,731)$ | $(17,421)$ | $(29,394)$ | $(20,888)$ |
| 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 |
| 163,674 | 125,943 | 108,522 | 79,128 | 58,240 |
| 163,674 | 125,943 | 108,522 | 79,128 | 58,240 |
| 0 | 0 | 0 | 0 | 0 |
| 163,674 | 125,943 | 108,522 | 79,128 | 58,240 |
| 36,504 | 36,188 | 40,052 | 38,222 | 45,272 |
| (316) | 3,865 | $(1,830)$ | 7,050 | 2,845 |
| 36,188 | 40,052 | 38,222 | 45,272 | 48,117 |
| 199,861 | 165,995 | 146,744 | 124,400 | 106,357 |

## RESERVE TARGETS

| DCAT Total Equity Target | 231,000 | 181,000 | 181,000 | 181,000 | 181,000 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| MCT Total Equity Target | 366,000 | 404,000 | 404,000 | 404,000 | 404,000 |

## PF. 1

## STATEMENT OF OPERATIONS

2017 GRA - 0.0\% Rate Change - Interest Rate Forecast of Banks Forecast, naïve. Excluding highest Bank Forecast (C\$ 000s, rounding may affect totals)

## BASIC

Motor Vehicles
Drivers
Reinsurance Ceded
Total Net Premiums Written

Net Premiums Earned
Motor Vehicles
Drivers
Reinsurance Ceded
Total Net Premiums Earned
Service Fees \& Other Revenues
Total Earned Revenues

Net Claims Incurred
(a) Claims Incurred - Interest Rate Impact

Total Claims Incurred
Claims Expense
Road Safety/Loss Prevention
Total Claims Costs

Expenses
Operating
Commissions
Premium Taxes
Regulatory/Appeal
Total Expenses

Underwriting Income (Loss)
Investment Income
(b) Investment Income - Interest Rate Impact

Net Investment Income
Net Income (Loss) from Operations
for Rate Setting
Add: DPAC / Premium Deficiency adjustment
Net Income (Loss)
Total net Impact due to interest rate change (b) - (a)

| 2017B | 2018F | 2019F | 2020F | 2021F |
| :---: | :---: | :---: | :---: | :---: |
| 893,420 | 935,264 | 977,983 | 1,023,201 | 1,070,634 |
| 50,393 | 52,908 | 55,180 | 57,424 | 59,626 |
| $(11,632)$ | $(11,876)$ | $(12,114)$ | $(12,356)$ | $(12,603)$ |
| 932,181 | 976,296 | 1,021,049 | 1,068,269 | 1,117,657 |
| 875,348 | 915,958 | 958,273 | 1,002,338 | 1,048,749 |
| 48,478 | 51,645 | 54,039 | 56,298 | 58,521 |
| $(11,632)$ | $(11,876)$ | $(12,114)$ | $(12,356)$ | $(12,603)$ |
| 912,194 | 955,727 | 1,000,198 | 1,046,280 | 1,094,667 |
| 21,557 | 23,227 | 24,889 | 26,846 | 28,754 |
| 933,751 | 978,954 | 1,025,087 | 1,073,126 | 1,123,421 |
| 766,656 | 807,006 | 841,398 | 876,828 | 917,117 |
| 496 | $(60,551)$ | $(76,984)$ | $(38,932)$ | $(29,818)$ |
| 767,152 | 746,455 | 764,414 | 837,896 | 887,299 |
| 125,191 | 128,703 | 133,289 | 141,148 | 148,156 |
| 13,318 | 13,251 | 14,131 | 14,135 | 14,246 |
| 905,661 | 888,409 | 911,834 | 993,179 | 1,049,701 |
| 76,908 | 78,242 | 82,607 | 83,608 | 88,270 |
| 35,616 | 37,110 | 38,773 | 40,494 | 42,300 |
| 27,715 | 29,028 | 30,369 | 31,759 | 33,218 |
| 3,421 | 3,494 | 3,567 | 3,641 | 3,719 |
| 143,660 | 147,874 | 155,316 | 159,502 | 167,507 |
| $(115,570)$ | $(57,329)$ | $(42,063)$ | $(79,555)$ | $(93,787)$ |
| 79,438 | 72,423 | 82,673 | 80,405 | 90,760 |
| 3,803 | $(53,056)$ | $(62,627)$ | $(32,712)$ | $(20,678)$ |
| 83,241 | 19,367 | 20,046 | 47,693 | 70,082 |
| $(33,091)$ | $(35,807)$ | $(21,100)$ | $(33,933)$ | $(27,049)$ |
| (762) | 2,155 | 917 | $(2,071)$ | $(3,344)$ |
| $(32,329)$ | $(37,962)$ | $(22,017)$ | $(31,862)$ | $(23,705)$ |
| 3,307 | 7,495 | 14,356 | 6,220 | 9,140 |

## PF. 2 <br> STATEMENT OF FINANCIAL POSITION

| C\$ 000s, rounding may affect totals) | 2017B | 2018F | 2019F | 2020F | 2021F |
| :---: | :---: | :---: | :---: | :---: | :---: |
| BASIC |  |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash and cash equivalents | 10,755 | 9,838 | 10,852 | 11,287 | 12,088 |
| Investments | 2,208,486 | 2,202,053 | 2,189,205 | 2,210,627 | 2,259,266 |
| Investment property | 40,424 | 40,853 | 40,992 | 41,376 | 42,332 |
| Accounts receivable | 302,393 | 315,639 | 328,700 | 342,506 | 356,919 |
| Deferred policy acquisition costs | 2,903 | 1,953 | 2,265 | 5,637 | 10,346 |
| Property and equipment | 86,248 | 88,863 | 90,183 | 90,345 | 91,720 |
| Deferred development costs | 70,462 | 77,341 | 79,991 | 81,701 | 64,385 |
|  | 2,721,671 | 2,736,540 | 2,742,188 | 2,783,479 | 2,837,056 |
| Liabilities |  |  |  |  |  |
| Due to other insurance companies | 113 | 113 | 113 | 113 | 113 |
| Accounts payable and accrued liabilites | 29,447 | 30,993 | 31,499 | 32,418 | 33,959 |
| Financing lease obligation | 2,968 | 2,899 | 2,825 | 2,752 | 2,678 |
| Unearned premiums and fees | 475,671 | 499,416 | 523,709 | 549,429 | 576,463 |
| Provision for employee current benefits | 16,527 | 16,880 | 17,244 | 17,616 | 17,999 |
| Provision for employee future benefits | 286,836 | 302,414 | 319,313 | 336,739 | 354,910 |
| Provision for unpaid claims | 1,711,754 | 1,719,719 | 1,707,016 | 1,728,794 | 1,756,628 |
|  | 2,523,316 | 2,572,434 | 2,601,719 | 2,667,861 | 2,742,750 |
| Equity |  |  |  |  |  |
| Retained earnings | 162,168 | 124,207 | 102,191 | 70,329 | 46,624 |
| Basic Insurance Retained Earnings | - | - | - | - | - |
| Accumulated Other Comprehensive Income | 36,187 | 39,899 | 38,277 | 45,287 | 47,682 |
| Total Equity | 198,355 | 164,106 | 140,468 | 115,617 | 94,306 |
| Total Liabilities \& Equity | 2,721,671 | 2,736,540 | 2,742,187 | 2,783,478 | 2,837,056 |

## PF. 3

## STATEMENT OF CHANGES IN EQUITY

2017 GRA - 0.0\% Rate Change - Interest Rate Forecast of Banks Forecast, naïve. Excluding highest Bank Forecast
(C\$ 000s, rounding may affect totals)

BASIC
Retained Earnings
Beginning Balance
Net Income (Loss) from ann
Premium Rebate
Transfer (to) / from Non-Basi
Total Retained Earnings

Retained Earnings
Equity Reserve
Excess Retained Earnings
Total Retained Earnings

Total Accumulated Other Comprehensive Income
Beginning Balance
Other Comprehensive Income for the Year
Total Accumulated Other Comprehensive Income

Total Equity Balance
RESERVE TARGETS

| DCAT Total Equity Target | 231,000 | 181,000 | 181,000 | 181,000 | 181,000 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| MCT Total Equity Target | 366,000 | 404,000 | 404,000 | 404,000 | 404,000 |

## PF. 1

## STATEMENT OF OPERATIONS

2017 GRA - 2.0\% Rate Change - Interest Rate Forecast of Banks Forecast, naïve
(C\$ 000s, rounding may affect totals)

## BASIC

Motor Vehicles
Drivers
Reinsurance Ceded
Total Net Premiums Written

Net Premiums Earned
Motor Vehicles
Drivers
Reinsurance Ceded
Total Net Premiums Earned
Service Fees \& Other Revenues
Total Earned Revenues

Net Claims Incurred
(a) Claims Incurred - Interest Rate Impact

Total Claims Incurred
Claims Expense
Road Safety/Loss Prevention
Total Claims Costs

Expenses
Operating
Commissions
Premium Taxes
Regulatory/Appeal
Total Expenses
Underwriting Income (Loss)
Investment Income
(b) Investment Income - Interest Rate Impact

Net Investment Income

Net Income (Loss) from Operations
for Rate Setting
Add: DPAC / Premium Deficiency adjustment
Net Income (Loss)

Total net Impact due to interest rate change (b) - (a)

| 2017B | 2018F | 2019F | 2020F | 2021F |
| :---: | :---: | :---: | :---: | :---: |
| 893,420 | 954,331 | 997,909 | 1,044,039 | 1,092,429 |
| 50,393 | 52,908 | 55,180 | 57,424 | 59,626 |
| $(11,632)$ | $(11,876)$ | $(12,114)$ | $(12,356)$ | $(12,603)$ |
| 932,181 | 995,363 | 1,040,975 | 1,089,107 | 1,139,452 |
| 875,348 | 926,228 | 977,803 | 1,022,756 | 1,070,103 |
| 48,478 | 51,645 | 54,039 | 56,298 | 58,521 |
| $(11,632)$ | $(11,876)$ | $(12,114)$ | $(12,356)$ | $(12,603)$ |
| 912,194 | 965,997 | 1,019,728 | 1,066,698 | 1,116,021 |
| 21,557 | 23,227 | 24,999 | 26,965 | 28,881 |
| 933,751 | 989,224 | 1,044,727 | 1,093,663 | 1,144,902 |
| $\begin{array}{r} 766,287 \\ (6,322) \\ \hline \end{array}$ | $\begin{aligned} & 798,532 \\ & (59,449) \end{aligned}$ | $\begin{aligned} & 840,378 \\ & (89,399) \end{aligned}$ | $\begin{aligned} & 875,765 \\ & (38,850) \\ & \hline \end{aligned}$ | $\begin{aligned} & 916,191 \\ & (31,355) \end{aligned}$ |
| 759,965 | 739,083 | 750,979 | 836,915 | 884,836 |
| 125,191 | 128,699 | 133,281 | 140,897 | 148,020 |
| 13,318 | 13,251 | 14,131 | 14,106 | 14,231 |
| 898,474 | 881,033 | 898,391 | 991,918 | 1,047,087 |
| 76,908 | 78,242 | 82,607 | 83,459 | 88,193 |
| 35,616 | 37,376 | 39,402 | 41,152 | 42,988 |
| 27,715 | 29,336 | 30,955 | 32,372 | 33,859 |
| 3,421 | 3,494 | 3,567 | 3,641 | 3,719 |
| 143,660 | 148,448 | 156,531 | 160,624 | 168,759 |
| $(108,383)$ | $(40,257)$ | $(10,195)$ | $(58,879)$ | $(70,944)$ |
| 79,529 | 72,617 | 82,802 | 83,789 | 91,073 |
| $(1,969)$ | $(51,930)$ | $(72,790)$ | $(32,093)$ | $(23,067)$ |
| 77,560 | 20,687 | 10,012 | 51,696 | 68,006 |
| $(31,954)$ | $(25,678)$ | (119) | $(9,844)$ | $(6,777)$ |
| $(1,131)$ | $(6,108)$ | 64 | $(2,661)$ | $(3,839)$ |
| $(30,823)$ | $(19,570)$ | (183) | $(7,183)$ | $(2,938)$ |
| 4,354 | 7,518 | 16,609 | 6,756 | 8,288 |

## PF. 2

STATEMENT OF FINANCIAL POSITION

| 2017 GRA - 2.0\% Rate Change - Interest Rate Forecast of Banks Forecast, naïve (C\$ 000s, rounding may affect totals) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017B | 2018F | 2019F | 2020F | 2021F |
| BASIC |  |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash and cash equivalents | 10,771 | 9,938 | 11,055 | 11,752 | 12,565 |
| Investments | 2,202,789 | 2,211,233 | 2,208,616 | 2,254,067 | 2,326,846 |
| Investment property | 40,424 | 40,918 | 41,119 | 41,584 | 42,634 |
| Accounts receivable | 302,393 | 320,560 | 333,844 | 347,885 | 362,545 |
| Deferred policy acquisition costs | 3,272 | 11,132 | 12,322 | 16,310 | 21,541 |
| Property and equipment | 86,248 | 88,863 | 90,183 | 90,345 | 91,720 |
| Deferred development costs | 70,462 | 77,341 | 79,991 | 81,701 | 64,385 |
|  | 2,716,359 | 2,759,985 | 2,777,130 | 2,843,644 | 2,922,236 |
| Liabilities |  |  |  |  |  |
| Due to other insurance companies | 113 | 113 | 113 | 113 | 113 |
| Accounts payable and accrued liabilites | 29,447 | 30,993 | 31,499 | 32,418 | 33,959 |
| Financing lease obligation | 2,968 | 2,899 | 2,825 | 2,752 | 2,678 |
| Unearned premiums and fees | 475,671 | 508,213 | 532,903 | 559,044 | 586,519 |
| Provision for employee current benefits | 16,527 | 16,880 | 17,244 | 17,616 | 17,999 |
| Provision for employee future benefits | 286,836 | 302,414 | 319,313 | 336,739 | 354,910 |
| Provision for unpaid claims | 1,704,935 | 1,713,791 | 1,688,507 | 1,709,895 | 1,735,759 |
|  | 2,516,497 | 2,575,303 | 2,592,404 | 2,658,577 | 2,731,937 |
| Equity |  |  |  |  |  |
| Retained earnings | 163,674 | 144,103 | 143,921 | 136,739 | 133,800 |
| Basic Insurance Retained Earnings | - | - | - | - | - |
| Accumulated Other Comprehensive Income | 36,188 | 40,578 | 40,803 | 48,329 | 56,498 |
| Total Equity | 199,861 | 184,682 | 184,724 | 185,068 | 190,298 |
| Total Liabilities \& Equity | 2,716,358 | 2,759,985 | 2,777,128 | 2,843,645 | 2,922,235 |

## PF. 3

## STATEMENT OF CHANGES IN EQUITY

2017 GRA - 2.0\% Rate Change - Interest Rate Forecast of Banks Forecast, naïve
(C\$ 000s, rounding may affect totals)
BASIC
Retained Earnings
Beginning Balance
Net Income (Loss) from annual operations
Premium Rebate
Transfer (to) / from Non-Basic Retained Earnings
Total Retained Earnings
Retained Earnings
Equity Reserve
Excess Retained Earnings
Total Retained Earnings

| 2017B | 2018F | 2019F | 2020F | 2021F |
| ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
| 194,497 | 163,674 | 144,103 | 143,921 | 136,739 |
| $(30,823)$ | $(19,570)$ | $(182)$ | $(7,183)$ | $(2,939)$ |
| 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 |
| 163,674 | 144,103 | 143,921 | 136,739 | 133,800 |
|  |  |  |  |  |
| 163,674 | 144,103 | 143,921 | 136,739 | 133,800 |
| 0 | 0 | 0 | 0 | 0 |
| 163,674 | 144,103 | 143,921 | 136,739 | 133,800 |
|  |  |  |  |  |
| 36,504 | 36,188 | 40,578 | 40,803 | 48,329 |
| 316$)$ | 4,391 | 225 | 7,526 | 8,169 |
| 36,188 | 40,578 | 40,803 | 48,329 | 56,498 |
|  |  |  |  |  |
| 199,861 | 184,682 | 184,724 | 185,068 | 190,298 |

## RESERVE TARGETS

| DCAT Total Equity Target | 231,000 | 181,000 | 181,000 | 181,000 | 181,000 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| MCT Total Equity Target | 366,000 | 404,000 | 404,000 | 404,000 | 404,000 |

## PF. 1

## STATEMENT OF OPERATIONS

2017 GRA - 2.0\% Rate Change - Interest Rate Forecast of Banks Forecast, naïve. Excluding highest Bank Forecast
(C\$ 000s, rounding may affect totals)

## BASIC

Motor Vehicles
Drivers
Reinsurance Ceded
Total Net Premiums Written

Net Premiums Earned
Motor Vehicles
Drivers
Reinsurance Ceded
Total Net Premiums Earned
Service Fees \& Other Revenues
Total Earned Revenues

Net Claims Incurred
(a) Claims Incurred - Interest Rate Impact

Total Claims Incurred
Claims Expense
Road Safety/Loss Prevention
Total Claims Costs

Expenses
Operating
Commissions
Premium Taxes
Regulatory/Appeal
Total Expenses
Underwriting Income (Loss)
Investment Income
(b) Investment Income - Interest Rate Impact

Net Investment Income
Net Income (Loss) from Operations
for Rate Setting
Add: DPAC / Premium Deficiency adjustment
Net Income (Loss)
Total net Impact due to interest rate change (b) - (a)

| 2017B | 2018F | 2019F | 2020F | 2021F |
| :---: | :---: | :---: | :---: | :---: |
| 893,420 | 954,331 | 997,909 | 1,044,039 | 1,092,429 |
| 50,393 | 52,908 | 55,180 | 57,424 | 59,626 |
| $(11,632)$ | $(11,876)$ | $(12,114)$ | $(12,356)$ | $(12,603)$ |
| 932,181 | 995,363 | 1,040,975 | 1,089,107 | 1,139,452 |
| 875,348 | 926,228 | 977,803 | 1,022,756 | 1,070,103 |
| 48,478 | 51,645 | 54,039 | 56,298 | 58,521 |
| $(11,632)$ | $(11,876)$ | $(12,114)$ | $(12,356)$ | $(12,603)$ |
| 912,194 | 965,997 | 1,019,728 | 1,066,698 | 1,116,021 |
| 21,557 | 23,227 | 24,999 | 26,965 | 28,881 |
| 933,751 | 989,224 | 1,044,727 | 1,093,663 | 1,144,902 |
| 766,656 | 798,653 | 841,152 | 876,219 | 916,775 |
| 496 | $(60,974)$ | $(77,296)$ | $(40,079)$ | $(28,283)$ |
| 767,152 | 737,679 | 763,856 | 836,140 | 888,492 |
| 125,191 | 128,703 | 133,284 | 141,025 | 148,149 |
| 13,318 | 13,251 | 14,131 | 14,120 | 14,246 |
| 905,661 | 879,633 | 911,271 | 991,285 | 1,050,887 |
| 76,908 | 78,242 | 82,607 | 83,533 | 88,270 |
| 35,616 | 37,376 | 39,402 | 41,152 | 42,988 |
| 27,715 | 29,336 | 30,955 | 32,372 | 33,859 |
| 3,421 | 3,494 | 3,567 | 3,641 | 3,719 |
| 143,660 | 148,448 | 156,531 | 160,698 | 168,836 |
| $(115,570)$ | $(38,857)$ | $(23,075)$ | $(58,320)$ | $(74,821)$ |
| 79,438 | 72,266 | 81,856 | 82,159 | 89,054 |
| 3,803 | $(53,217)$ | $(62,975)$ | $(33,243)$ | $(20,864)$ |
| 83,241 | 19,049 | 18,881 | 48,916 | 68,190 |
| $(33,091)$ | $(26,006)$ | $(3,509)$ | $(12,064)$ | $(10,274)$ |
| (762) | $(6,198)$ | 685 | $(2,660)$ | $(3,643)$ |
| $(32,329)$ | $(19,808)$ | $(4,194)$ | $(9,404)$ | $(6,631)$ |
| 3,307 | 7,757 | 14,322 | 6,836 | 7,418 |

## PF. 2

STATEMENT OF FINANCIAL POSITION

| (C\$ 000s, rounding may affect totals) | 2017B | 2018F | 2019F | 2020F | 2021F |
| :---: | :---: | :---: | :---: | :---: | :---: |
| BASIC |  |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash and cash equivalents | 10,755 | 9,881 | 10,931 | 11,502 | 12,197 |
| Investments | 2,208,486 | 2,215,174 | 2,221,699 | 2,264,277 | 2,337,132 |
| Investment property | 40,424 | 40,919 | 41,121 | 41,584 | 42,633 |
| Accounts receivable | 302,393 | 320,560 | 333,844 | 347,885 | 362,545 |
| Deferred policy acquisition costs | 2,903 | 10,854 | 11,423 | 15,410 | 20,446 |
| Property and equipment | 86,248 | 88,863 | 90,183 | 90,345 | 91,720 |
| Deferred development costs | 70,462 | 77,341 | 79,991 | 81,701 | 64,385 |
|  | 2,721,671 | 2,763,592 | 2,789,192 | 2,852,704 | 2,931,058 |
| Liabilities |  |  |  |  |  |
| Due to other insurance companies | 113 | 113 | 113 | 113 | 113 |
| Accounts payable and accrued liabilites | 29,447 | 30,993 | 31,499 | 32,418 | 33,959 |
| Financing lease obligation | 2,968 | 2,899 | 2,825 | 2,752 | 2,678 |
| Unearned premiums and fees | 475,671 | 508,213 | 532,903 | 559,044 | 586,519 |
| Provision for employee current benefits | 16,527 | 16,880 | 17,244 | 17,616 | 17,999 |
| Provision for employee future benefits | 286,836 | 302,414 | 319,313 | 336,739 | 354,910 |
| Provision for unpaid claims | 1,711,754 | 1,719,295 | 1,706,268 | 1,726,880 | 1,756,205 |
|  | 2,523,316 | 2,580,807 | 2,610,165 | 2,675,562 | 2,752,383 |
| Equity |  |  |  |  |  |
| Retained earnings | 162,168 | 142,360 | 138,167 | 128,762 | 122,131 |
| Basic Insurance Retained Earnings | - | - | - | - | - |
| Accumulated Other Comprehensive Income | 36,187 | 40,424 | 40,858 | 48,381 | 56,543 |
| Total Equity | 198,355 | 182,784 | 179,025 | 177,143 | 178,674 |
| Total Liabilities \& Equity | 2,721,671 | 2,763,591 | 2,789,190 | 2,852,705 | 2,931,057 |

## PF. 3

## STATEMENT OF CHANGES IN EQUITY

2017 GRA - 2.0\% Rate Change - Interest Rate Forecast of Banks Forecast, naïve. Excluding highest Bank Forecast
(C\$ 000s, rounding may affect totals)

BASIC
Retained Earnings
Beginning Balance
Net Income (Loss) from annual operations
Premium Rebate
Transfer (to) / from Non-Basic Retained Earnings
Total Retained Earnings
Retained Earnings
Equity Reserve
Excess Retained Earnings
Total Retained Earnings

| 2017B | 2018F | 2019F | 2020F | 2021F |
| ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
| 194,497 | 162,168 | 142,360 | 138,167 | 128,762 |
| $(32,329)$ | $(19,808)$ | $(4,193)$ | $(9,405)$ | $(6,631)$ |
| 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 |
| 162,168 | 142,360 | 138,167 | 128,762 | 122,131 |
|  |  |  |  |  |
| 162,168 | 142,360 | 138,167 | 128,762 | 122,131 |
| 0 | 0 | 0 | 0 | 0 |
| 162,168 | 142,360 | 138,167 | 128,762 | 122,131 |
|  |  |  |  |  |
| 36,504 | 36,187 | 40,424 | 40,858 | 48,381 |
| $(316)$ | 4,237 | 434 | 7,523 | 8,162 |
| 36,187 | 40,424 | 40,858 | 48,381 | 56,543 |
|  |  |  |  |  |
| 198,355 | 182,784 | 179,025 | 177,143 | 178,674 |

## RESERVE TARGETS

| DCAT Total Equity Target | 231,000 | 181,000 | 181,000 | 181,000 | 181,000 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| MCT Total Equity Target | 366,000 | 404,000 | 404,000 | 404,000 | 404,000 |

## PF. 1

## STATEMENT OF OPERATIONS

2017 GRA - 0.0\% Rate Change - Interest Rate Forecast using average of Banks and naïve Forecasts
(C\$ 000s, rounding may affect totals)

## BASIC

Motor Vehicles
Drivers
Reinsurance Ceded
Total Net Premiums Written

Net Premiums Earned
Motor Vehicles
Drivers
Reinsurance Ceded
Total Net Premiums Earned
Service Fees \& Other Revenues
Total Earned Revenues

Net Claims Incurred
(a) Claims Incurred - Interest Rate Impact

Total Claims Incurred
Claims Expense
Road Safety/Loss Prevention

Expenses
Operating
Commissions
Premium Taxes
Regulatory/Appeal
Total Expenses

Underwriting Income (Loss)
Investment Income
(b) Investment Income - Interest Rate Impact

Net Investment Income
Net Income (Loss) from Operations
for Rate Setting
Add: DPAC / Premium Deficiency adjustment
Net Income (Loss)
Total net Impact due to interest rate change (b) - (a)

| 2017B | 2018F | 2019F | 2020F | 2021F |
| :---: | :---: | :---: | :---: | :---: |
| 893,420 | 935,264 | 977,983 | 1,023,201 | 1,070,634 |
| 50,393 | 52,908 | 55,180 | 57,424 | 59,626 |
| $(11,632)$ | $(11,876)$ | $(12,114)$ | $(12,356)$ | $(12,603)$ |
| 932,181 | 976,296 | 1,021,049 | 1,068,269 | 1,117,657 |
| 875,348 | 915,958 | 958,273 | 1,002,338 | 1,048,749 |
| 48,478 | 51,645 | 54,039 | 56,298 | 58,521 |
| $(11,632)$ | $(11,876)$ | $(12,114)$ | $(12,356)$ | $(12,603)$ |
| 912,194 | 955,727 | 1,000,198 | 1,046,280 | 1,094,667 |
| 21,557 | 23,227 | 24,889 | 26,846 | 28,754 |
| 933,751 | 978,954 | 1,025,087 | 1,073,126 | 1,123,421 |
| 766,287 | 806,881 | 839,832 | 875,569 | 915,746 |
| $(6,322)$ | $(59,449)$ | $(102,614)$ | $(45,693)$ | $(38,416)$ |
| 759,965 | 747,432 | 737,218 | 829,876 | 877,330 |
| 125,191 | 128,699 | 133,286 | 140,893 | 148,013 |
| 13,318 | 13,251 | 14,131 | 14,106 | 14,231 |
| 898,474 | 889,382 | 884,635 | 984,875 | 1,039,574 |
| 76,908 | 78,242 | 82,607 | 83,459 | 88,193 |
| 35,616 | 37,110 | 38,773 | 40,494 | 42,300 |
| 27,715 | 29,028 | 30,369 | 31,759 | 33,218 |
| 3,421 | 3,494 | 3,567 | 3,641 | 3,719 |
| 143,660 | 147,874 | 155,316 | 159,353 | 167,430 |
| $(108,383)$ | $(58,302)$ | $(14,864)$ | $(71,102)$ | $(83,583)$ |
| 79,529 | 72,772 | 83,710 | 83,287 | 94,291 |
| $(1,969)$ | $(51,773)$ | $(83,250)$ | $(37,093)$ | $(28,253)$ |
| 77,560 | 20,999 | 460 | 46,194 | 66,038 |
| $(31,954)$ | $(35,062)$ | $(14,887)$ | $(27,425)$ | $(21,360)$ |
| $(1,131)$ | 2,241 | (483) | $(2,517)$ | $(3,815)$ |
| $(30,823)$ | $(37,303)$ | $(14,404)$ | $(24,908)$ | $(17,545)$ |
| 4,354 | 7,675 | 19,364 | 8,600 | 10,162 |

## PF. 2

STATEMENT OF FINANCIAL POSITION

| ( 000s, rounding may affect totals) | 2017B | 2018F | 2019F | 2020F | 2021F |
| :---: | :---: | :---: | :---: | :---: | :---: |
| BASIC |  |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash and cash equivalents | 10,771 | 9,893 | 11,004 | 11,697 | 12,754 |
| Investments | 2,202,789 | 2,197,802 | 2,164,279 | 2,186,976 | 2,229,867 |
| Investment property | 40,424 | 40,846 | 40,968 | 41,400 | 42,306 |
| Accounts receivable | 302,393 | 315,639 | 328,700 | 342,506 | 356,919 |
| Deferred policy acquisition costs | 3,272 | 2,234 | 3,946 | 7,764 | 12,944 |
| Property and equipment | 86,248 | 88,863 | 90,183 | 90,345 | 91,720 |
| Deferred development costs | 70,462 | 77,341 | 79,991 | 81,701 | 64,385 |
|  | 2,716,359 | 2,732,618 | 2,719,071 | 2,762,389 | 2,810,895 |
| Liabilities |  |  |  |  |  |
| Due to other insurance companies | 113 | 113 | 113 | 113 | 113 |
| Accounts payable and accrued liabilites | 29,447 | 30,993 | 31,499 | 32,418 | 33,959 |
| Financing lease obligation | 2,968 | 2,899 | 2,825 | 2,752 | 2,678 |
| Unearned premiums and fees | 475,671 | 499,416 | 523,709 | 549,429 | 576,463 |
| Provision for employee current benefits | 16,527 | 16,880 | 17,244 | 17,616 | 17,999 |
| Provision for employee future benefits | 286,836 | 302,414 | 319,313 | 336,739 | 354,910 |
| Provision for unpaid claims | 1,704,935 | 1,713,791 | 1,675,293 | 1,689,497 | 1,707,832 |
|  | 2,516,497 | 2,566,506 | 2,569,996 | 2,628,564 | 2,693,954 |
| Equity |  |  |  |  |  |
| Retained earnings | 163,674 | 126,371 | 111,969 | 87,061 | 69,516 |
| Basic Insurance Retained Earnings | - | - | - | - | - |
| Accumulated Other Comprehensive Income | 36,188 | 40,052 | 38,309 | 45,403 | 48,651 |
| Total Equity | 199,861 | 166,423 | 150,277 | 132,464 | 118,167 |
| Total Liabilities \& Equity | 2,716,358 | 2,732,929 | 2,720,273 | 2,761,028 | 2,812,121 |

## PF. 3

## STATEMENT OF CHANGES IN EQUITY

2017 GRA - 0.0\% Rate Change - Interest Rate Forecast using average of Banks and naïve Forecasts
(C\$ 000s, rounding may affect totals)

BASIC
Retained Earnings
Beginning Balance
Net Income (Loss) from annual operations
Premium Rebate
Transfer (to) / from Non-Basic Retained Earnings
Total Retained Earnings
Retained Earnings
Equity Reserve
Excess Retained Earnings
Total Retained Earnings
Total Accumulated Other Comprehensive Income
Beginning Balance
Other Comprehensive Income for the Year
Total Accumulated Other Comprehensive Income
Total Equity Balance
RESERVE TARGETS

| DCAT Total Equity Target | 231,000 | 181,000 | 181,000 | 181,000 | 181,000 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| MCT Total Equity Target | 366,000 | 404,000 | 404,000 | 404,000 | 404,000 |

## PF. 1

## STATEMENT OF OPERATIONS

2017 GRA - 2.0\% Rate Change - Interest Rate Forecast using average of Banks and naïve Forecasts
(C\$ 000s, rounding may affect totals)
BASIC
Motor Vehicles
Drivers
Reinsurance Ceded
Total Net Premiums Written

Net Premiums Earned
Motor Vehicles
Drivers
Reinsurance Ceded
Total Net Premiums Earned
Service Fees \& Other Revenues
Total Earned Revenues

Net Claims Incurred
(a) Claims Incurred - Interest Rate Impact

Total Claims Incurred
Claims Expense
Road Safety/Loss Prevention
Total Claims Costs
Total Claims Costs

Expenses
Operating
Commissions
Premium Taxes
Regulatory/Appeal
Total Expenses
Underwriting Income (Loss)
Investment Income
(b) Investment Income - Interest Rate Impact

Net Investment Income
Net Income (Loss) from Operations
for Rate Setting
Add: DPAC / Premium Deficiency adjustment
Net Income (Loss)
Total net Impact due to interest rate change (b) - (a)

| 2017B | 2018F | 2019F | 2020F | 2021F |
| :---: | :---: | :---: | :---: | :---: |
| 893,420 | 954,331 | 997,909 | 1,044,039 | 1,092,429 |
| 50,393 | 52,908 | 55,180 | 57,424 | 59,626 |
| $(11,632)$ | $(11,876)$ | $(12,114)$ | $(12,356)$ | $(12,603)$ |
| 932,181 | 995,363 | 1,040,975 | 1,089,107 | 1,139,452 |
| 875,348 | 926,228 | 977,803 | 1,022,756 | 1,070,103 |
| 48,478 | 51,645 | 54,039 | 56,298 | 58,521 |
| $(11,632)$ | $(11,876)$ | $(12,114)$ | $(12,356)$ | $(12,603)$ |
| 912,194 | 965,997 | 1,019,728 | 1,066,698 | 1,116,021 |
| 21,557 | 23,227 | 24,999 | 26,965 | 28,881 |
| 933,751 | 989,224 | 1,044,727 | 1,093,663 | 1,144,902 |
| 766,287 | 798,532 | 839,678 | 875,070 | 915,279 |
| $(6,322)$ | $(59,449)$ | $(102,614)$ | $(45,693)$ | $(38,416)$ |
| 759,965 | 739,083 | 737,064 | 829,377 | 876,863 |
| 125,191 | 128,699 | 133,281 | 140,888 | 147,888 |
| 13,318 | 13,251 | 14,131 | 14,106 | 14,216 |
| 898,474 | 881,033 | 884,476 | 984,371 | 1,038,967 |
| 76,908 | 78,242 | 82,607 | 83,459 | 88,117 |
| 35,616 | 37,376 | 39,402 | 41,152 | 42,988 |
| 27,715 | 29,336 | 30,955 | 32,372 | 33,859 |
| 3,421 | 3,494 | 3,567 | 3,641 | 3,718 |
| 143,660 | 148,448 | 156,531 | 160,624 | 168,682 |
| $(108,383)$ | $(40,257)$ | 3,720 | $(51,332)$ | $(62,747)$ |
| 79,529 | 72,617 | 82,988 | 85,124 | 93,344 |
| $(1,969)$ | $(51,930)$ | $(83,731)$ | $(37,568)$ | $(28,531)$ |
| 77,560 | 20,687 | (743) | 47,556 | 64,813 |
| $(31,954)$ | $(25,678)$ | 2,341 | $(6,792)$ | $(2,216)$ |
| $(1,131)$ | $(6,108)$ | (636) | $(3,016)$ | $(4,282)$ |
| $(30,823)$ | $(19,570)$ | 2,977 | $(3,776)$ | 2,066 |
| 4,354 | 7,518 | 18,883 | 8,125 | 9,885 |

## PF. 2

STATEMENT OF FINANCIAL POSITION

| (C\$ 000s, rounding may affect totals) | 2017B | 2018F | 2019F | 2020F | 2021F |
| :---: | :---: | :---: | :---: | :---: | :---: |
| BASIC |  |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash and cash equivalents | 10,771 | 9,938 | 11,099 | 11,953 | 12,951 |
| Investments | 2,202,789 | 2,211,233 | 2,197,837 | 2,239,005 | 2,308,637 |
| Investment property | 40,424 | 40,918 | 41,119 | 41,581 | 42,632 |
| Accounts receivable | 302,393 | 320,560 | 333,844 | 347,885 | 362,545 |
| Deferred policy acquisition costs | 3,272 | 11,132 | 13,022 | 17,365 | 23,040 |
| Property and equipment | 86,248 | 88,863 | 90,183 | 90,345 | 91,720 |
| Deferred development costs | 70,462 | 77,341 | 79,991 | 81,701 | 64,385 |
|  | 2,716,359 | 2,759,985 | 2,767,095 | 2,829,835 | 2,905,910 |
| Liabilities |  |  |  |  |  |
| Due to other insurance companies | 113 | 113 | 113 | 113 | 113 |
| Accounts payable and accrued liabilites | 29,447 | 30,993 | 31,499 | 32,418 | 33,959 |
| Financing lease obligation | 2,968 | 2,899 | 2,825 | 2,752 | 2,678 |
| Unearned premiums and fees | 475,671 | 508,213 | 532,903 | 559,044 | 586,519 |
| Provision for employee current benefits | 16,527 | 16,880 | 17,244 | 17,616 | 17,999 |
| Provision for employee future benefits | 286,836 | 302,414 | 319,313 | 336,739 | 354,910 |
| Provision for unpaid claims | 1,704,935 | 1,713,791 | 1,675,293 | 1,689,497 | 1,707,832 |
|  | 2,516,497 | 2,575,303 | 2,579,190 | 2,638,179 | 2,704,010 |
| Equity |  |  |  |  |  |
| Retained earnings | 163,674 | 144,103 | 147,082 | 143,305 | 145,370 |
| Basic Insurance Retained Earnings | - | - | - | - | - |
| Accumulated Other Comprehensive Income | 36,188 | 40,578 | 40,823 | 48,352 | 56,530 |
| Total Equity | 199,861 | 184,682 | 187,905 | 191,657 | 201,900 |
| Total Liabilities \& Equity | 2,716,358 | 2,759,985 | 2,767,095 | 2,829,836 | 2,905,910 |

## PF. 3

## STATEMENT OF CHANGES IN EQUITY

2017 GRA - 2.0\% Rate Change - Interest Rate Forecast using average of Banks and naïve Forecasts
(C\$ 000s, rounding may affect totals)

BASIC
Retained Earnings
Beginning Balance
Net Income (Loss) from annual operations
Premium Rebate
Transfer (to) / from Non-Basic Retained Earnings
Total Retained Earnings
Retained Earnings
Equity Reserve
Excess Retained Earnings
Total Retained Earnings
Total Accumulated Other Comprehensive Income
Beginning Balance
Other Comprehensive Income for the Year
Total Accumulated Other Comprehensive Income
Total Equity Balance
RESERVE TARGETS

| DCAT Total Equity Target | 231,000 | 181,000 | 181,000 | 181,000 | 181,000 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| MCT Total Equity Target | 366,000 | 404,000 | 404,000 | 404,000 | 404,000 |

2017 GRA - 0.0\% Rate Change - Interest Rate Forecast of Banks only

|  | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Forecasted |  |  |
| Interest Income During Period |  |  |  |  |  |
| Cash/Short Term Investments | 42 | 0 | 0 | 0 | 0 |
| Marketable Bonds | 37,248 | 34,357 | 36,458 | 42,309 | 49,422 |
| MUSH | 28,903 | 28,561 | 28,283 | 27,690 | 27,928 |
| Total | 66,193 | 62,918 | 64,741 | 69,999 | 77,350 |
| Dividend and other Income |  |  |  |  |  |
| Canadian Equities | 9,139 | 9,221 | 9,327 | 9,956 | 10,494 |
| US Equities | 4,394 | 4,947 | 4,951 | 5,288 | 5,589 |
| Investment Properties (CityPlace) | 3,431 | 2,149 | 4,952 | 4,873 | 4,771 |
| Infrastructure | 1,268 | 1,721 | 1,828 | 1,931 | 2,039 |
| Total | 18,232 | 18,038 | 21,057 | 22,047 | 22,893 |


| Gains During Period - Profit \& Loss |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Marketable Bonds Unrealized Gains/(Loss) | $(5,545)$ | $(49,650)$ | $(93,054)$ | $(43,078)$ | $(35,003)$ |
| Marketable Bonds Realized Gains/(Loss) | 3,242 | $(11,477)$ | $(19,314)$ | $(8,228)$ | $(6,037)$ |
| MUSH | $(8,094)$ | $(7,391)$ | $(2,938)$ | 2,186 | 4,997 |
| Amortization of Bond Premium/Discount | 0 | 0 | 0 | 0 | 0 |
| Canadian Equities Realized Gains | 11,004 | 8,205 | 10,371 | 6,449 | 8,731 |
| US Equities Realized Gains | 6,976 | 2,829 | 5,902 | 0 | 2,649 |
| Real Estate | 12,618 | 14,271 | 14,667 | 15,547 | 16,480 |
| Infrastructure | 4,971 | 6,740 | 7,164 | 7,566 | 7,989 |
| Total | 25,173 | $(36,473)$ | $(77,202)$ | $(19,558)$ | (194) |
| Other |  |  |  |  |  |
| Investment Fees Paid | $(4,449)$ | $(4,620)$ | $(4,733)$ | $(4,971)$ | $(5,256)$ |
| Pension Expense | $(14,401)$ | $(15,071)$ | $(15,763)$ | $(16,483)$ | $(17,235)$ |
| Venture Capital Income |  |  |  |  |  |
| Investment Write-Down | $(18,850)$ | $(19,691)$ | $(20,496)$ | $(21,454)$ | $(22,491)$ |
| Total Investment Income | 90,748 | 24,793 | $(11,900)$ | 51,034 | 77,557 |
| Basic Allocation Investment Income | 77,560 | 20,999 | $(9,951)$ | 42,071 | 62,976 |
| Basic Allocation | 85.5\% | 84.7\% | 83.6\% | 82.4\% | 81.2\% |

2017 GRA - 0.0\% Rate Change - Interest Rate Forecast of Banks Only, Excluding Highest

|  | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Forecasted |  |  |  |  |
| Interest Income During Period |  |  |  |  |  |
| Cash/Short Term Investments | 42 | 0 | 0 | 0 | 0 |
| Marketable Bonds | 37,231 | 34,177 | 35,996 | 41,807 | 47,819 |
| MUSH | 28,901 | 28,539 | 28,249 | 27,843 | 28,009 |
| Total | 66,175 | 62,716 | 64,246 | 69,650 | 75,827 |
| Dividend and other Income |  |  |  |  |  |
| Canadian Equities | 9,139 | 9,204 | 9,349 | 9,521 | 10,376 |
| US Equities | 4,394 | 4,939 | 4,961 | 5,088 | 5,534 |
| Investment Properties (CityPlace) | 3,431 | 2,149 | 4,952 | 4,873 | 4,771 |
| Infrastructure | 1,268 | 1,721 | 1,828 | 1,931 | 2,039 |
| Total | 18,232 | 18,013 | 21,090 | 21,412 | 22,720 |
| Gains During Period - Profit \& Loss |  |  |  |  |  |
| Marketable Bonds Unrealized Gains/(Loss) | 91 | $(50,853)$ | $(82,240)$ | $(48,124)$ | $(30,791)$ |
| Marketable Bonds Realized Gains/(Loss) | 4,359 | $(11,787)$ | $(17,240)$ | $(9,396)$ | $(5,416)$ |
| MUSH | $(8,180)$ | $(7,731)$ | $(3,448)$ | 1,427 | 3,871 |
| Amortization of Bond Premium/Discount | 0 | 0 | 0 | 0 | 0 |
| Canadian Equities Realized Gains | 11,004 | 8,263 | 10,176 | 7,799 | 6,794 |
| US Equities Realized Gains | 6,976 | 2,924 | 5,615 | 2,208 | 0 |
| Real Estate | 12,618 | 14,271 | 14,667 | 15,547 | 16,480 |
| Infrastructure | 4,971 | 6,740 | 7,164 | 7,566 | 7,989 |
| Total | 31,839 | $(38,173)$ | $(65,306)$ | $(22,973)$ | $(1,073)$ |
| Other |  |  |  |  |  |
| Investment Fees Paid | $(4,449)$ | $(4,620)$ | $(4,733)$ | $(4,971)$ | $(5,256)$ |
| Pension Expense | $(14,401)$ | $(15,071)$ | $(15,763)$ | $(16,483)$ | $(17,235)$ |
| Venture Capital Income Investment Write-Down | $(18,850)$ | $(19,691)$ | $(20,496)$ | $(21,454)$ | $(22,491)$ |
| Total Investment Income | 97,396 | 22,865 | (467) | 46,634 | 74,983 |
| Basic Allocation Investment Income | 83,241 | 19,367 | (391) | 38,444 | 60,891 |
| Basic Allocation | 85.5\% | 84.7\% | 83.6\% | 82.4\% | 81.2\% |

2017 GRA-2.0\% Rate Change - Interest Rate Forecast of Banks Only

|  | 2016/17 | 2017/18 | 2018/19 | 2019/20 | $2020 / 21$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Forecasted |  |  |  |  |
| Interest Income During Period |  |  |  |  |  |
| Cash/Short Term Investments | 42 | 0 | 0 | 0 | 0 |
| Marketable Bonds | 37,248 | 34,405 | 36,560 | 42,538 | 49,459 |
| MUSH | 28,903 | 28,561 | 28,317 | 28,226 | 28,478 |
| Total | 66,193 | 62,966 | 64,876 | 70,764 | 77,937 |
| Dividend and other Income |  |  |  |  |  |
| Canadian Equities | 9,139 | 9,281 | 9,673 | 10,433 | 11,626 |
| US Equities | 4,394 | 4,976 | 5,110 | 5,508 | 6,109 |
| Investment Properties (CityPlace) | 3,431 | 2,149 | 4,952 | 4,873 | 4,771 |
| Infrastructure | 1,268 | 1,721 | 1,828 | 1,931 | 2,039 |
| Total | 18,232 | 18,127 | 21,563 | 22,744 | 24,546 |
| Gains During Period - Profit \& Loss |  |  |  |  |  |
| Marketable Bonds Unrealized Gains/(Loss) | $(5,545)$ | $(49,722)$ | $(93,210)$ | $(43,406)$ | $(35,065)$ |
| Marketable Bonds Realized Gains/(Loss) | 3,242 | $(11,493)$ | $(19,356)$ | $(8,285)$ | $(6,071)$ |
| MUSH | $(8,094)$ | $(7,400)$ | $(2,995)$ | 2,229 | 4,889 |
| Amortization of Bond Premium/Discount | 0 | 0 | 0 | 0 | 0 |
| Canadian Equities Realized Gains | 11,004 | 8,035 | 9,696 | 6,734 | 7,504 |
| US Equities Realized Gains | 6,976 | 2,553 | 4,712 | 0 | 0 |
| Real Estate | 12,618 | 14,271 | 14,667 | 15,547 | 16,480 |
| Infrastructure | 4,971 | 6,740 | 7,164 | 7,566 | 7,989 |
| Total | 25,173 | $(37,016)$ | $(79,321)$ | $(19,615)$ | $(4,275)$ |
| Other |  |  |  |  |  |
| Investment Fees Paid | $(4,449)$ | $(4,620)$ | $(4,733)$ | $(4,971)$ | $(5,256)$ |
| Pension Expense | $(14,401)$ | $(15,071)$ | $(15,763)$ | $(16,483)$ | $(17,235)$ |
| Venture Capital Income |  |  |  |  |  |
| Investment Write-Down | $(18,850)$ | $(19,691)$ | $(20,496)$ | $(21,454)$ | $(22,491)$ |
| Total Investment Income | 90,748 | 24,386 | $(13,378)$ | 52,439 | 75,716 |
| Basic Allocation Investment Income | 77,560 | 20,687 | $(11,222)$ | 43,446 | 61,917 |
| Basic Allocation | 85.5\% | 84.8\% | 83.9\% | 82.9\% | 81.8\% |

2017 GRA - 2.0\% Rate Change - Interest Rate Forecast of Banks Only, Excluding Highest

|  | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Forecasted |  |  |  |  |
| Interest Income During Period |  |  |  |  |  |
| Cash/Short Term Investments | 42 | 0 | 0 | 0 | 0 |
| Marketable Bonds | 37,231 | 34,224 | 36,108 | 41,435 | 47,809 |
| MUSH | 28,901 | 28,539 | 28,265 | 28,260 | 28,466 |
| Total | 66,175 | 62,763 | 64,373 | 69,695 | 76,275 |
| Dividend and other Income |  |  |  |  |  |
| Canadian Equities | 9,139 | 9,264 | 9,698 | 10,454 | 11,638 |
| US Equities | 4,394 | 4,968 | 5,121 | 5,518 | 6,115 |
| Investment Properties (CityPlace) | 3,431 | 2,149 | 4,952 | 4,873 | 4,771 |
| Infrastructure | 1,268 | 1,721 | 1,828 | 1,931 | 2,039 |
| Total | 18,232 | 18,102 | 21,599 | 22,775 | 24,562 |
| Gains During Period - Profit \& Loss |  |  |  |  |  |
| Marketable Bonds Unrealized Gains/(Loss) | 91 | $(50,927)$ | $(82,387)$ | $(47,840)$ | $(30,918)$ |
| Marketable Bonds Realized Gains/(Loss) | 4,359 | $(11,804)$ | $(17,279)$ | $(9,324)$ | $(5,456)$ |
| MUSH | $(8,180)$ | $(7,740)$ | $(3,490)$ | 1,501 | 3,801 |
| Amortization of Bond Premium/Discount | 0 | 0 | 0 | 0 | 0 |
| Canadian Equities Realized Gains | 11,004 | 8,094 | 9,502 | 6,763 | 7,530 |
| US Equities Realized Gains | 6,976 | 2,648 | 4,425 | 0 | 0 |
| Real Estate | 12,618 | 14,271 | 14,667 | 15,547 | 16,480 |
| Infrastructure | 4,971 | 6,740 | 7,164 | 7,566 | 7,989 |
| Total | 31,839 | $(38,719)$ | $(67,398)$ | $(25,787)$ | (574) |
| Other |  |  |  |  |  |
| Investment Fees Paid | $(4,449)$ | $(4,620)$ | $(4,733)$ | $(4,971)$ | $(5,256)$ |
| Pension Expense | $(14,401)$ | $(15,071)$ | $(15,763)$ | $(16,483)$ | $(17,235)$ |
| Venture Capital Income Investment Write-Down | $(18,850)$ | $(19,691)$ | $(20,496)$ | $(21,454)$ | $(22,491)$ |
| Total Investment Income | 97,396 | 22,454 | $(1,922)$ | 45,228 | 77,772 |
| Basic Allocation Investment Income | 83,241 | 19,049 | $(1,612)$ | 37,472 | 63,602 |
| Basic Allocation | 85.5\% | 84.8\% | 83.9\% | 82.9\% | 81.8\% |

2017 GRA - 0.0\% Rate Change - Interest Rate Forecast of Banks Forecast, naïve

|  | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Forecasted |  |  |  |  |
| Interest Income During Period |  |  |  |  |  |
| Cash/Short Term Investments | 42 | 0 | 0 | (0) | (0) |
| Marketable Bonds | 37,248 | 34,357 | 36,311 | 40,810 | 46,491 |
| MUSH | 28,903 | 28,561 | 28,299 | 28,001 | 28,071 |
| Total | 66,193 | 62,918 | 64,610 | 68,811 | 74,563 |
| Dividend and other Income |  |  |  |  |  |
| Canadian Equities | 9,139 | 9,221 | 9,318 | 9,889 | 10,343 |
| US Equities | 4,394 | 4,947 | 4,946 | 5,258 | 5,519 |
| Investment Properties (CityPlace) | 3,431 | 2,149 | 4,952 | 4,873 | 4,771 |
| Infrastructure | 1,268 | 1,721 | 1,828 | 1,931 | 2,039 |
| Total | 18,232 | 18,038 | 21,045 | 21,950 | 22,672 |
| Gains During Period - Profit \& Loss |  |  |  |  |  |
| Marketable Bonds Unrealized Gains/(Loss) | $(5,545)$ | $(49,650)$ | $(71,498)$ | $(32,050)$ | $(23,827)$ |
| Marketable Bonds Realized Gains/(Loss) | 3,242 | $(11,477)$ | $(15,050)$ | $(6,326)$ | $(4,295)$ |
| MUSH | $(8,094)$ | $(7,391)$ | $(3,304)$ | 611 | 2,481 |
| Amortization of Bond Premium/Discount | 0 | 0 | 0 | 0 | 0 |
| Canadian Equities Realized Gains | 11,004 | 8,205 | 10,388 | 6,437 | 8,963 |
| US Equities Realized Gains | 6,976 | 2,829 | 5,930 | 0 | 3,081 |
| Real Estate | 12,618 | 14,271 | 14,667 | 15,547 | 16,480 |
| Infrastructure | 4,971 | 6,740 | 7,164 | 7,566 | 7,989 |
| Total | 25,173 | $(36,473)$ | $(51,702)$ | $(8,215)$ | 10,873 |
| Other |  |  |  |  |  |
| Investment Fees Paid | $(4,449)$ | $(4,620)$ | $(4,733)$ | $(4,971)$ | $(5,256)$ |
| Pension Expense | $(14,401)$ | $(15,071)$ | $(15,763)$ | $(16,483)$ | $(17,235)$ |
| Venture Capital Income Investment Write-Down | $(18,850)$ | $(19,691)$ | $(20,496)$ | $(21,454)$ | $(22,491)$ |
| Total Investment Income | 90,748 | 24,793 | 13,455 | 61,092 | 85,616 |
| Basic Allocation Investment Income | 77,560 | 20,999 | 11,253 | 50,368 | 69,525 |
| Basic Allocation | 85.5\% | 84.7\% | 83.6\% | 82.4\% | 81.2\% |

2017 GRA - 0.0\% Rate Change - Interest Rate Forecast of Banks Forecast, naïve. Excluding highest Bank Forecast


2017 GRA - 2.0\% Rate Change - Interest Rate Forecast of Banks Forecast, naïve

|  | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Forecasted |  |  |  |  |
| Interest Income During Period |  |  |  |  |  |
| Cash/Short Term Investments | 42 | (0) | (0) | 0 | 0 |
| Marketable Bonds | 37,248 | 34,405 | 36,429 | 41,196 | 46,571 |
| MUSH | 28,903 | 28,561 | 28,305 | 28,257 | 28,353 |
| Total | 66,193 | 62,966 | 64,734 | 69,453 | 74,924 |
| Dividend and other Income |  |  |  |  |  |
| Canadian Equities | 9,139 | 9,281 | 9,668 | 10,404 | 11,582 |
| US Equities | 4,394 | 4,976 | 5,107 | 5,495 | 6,089 |
| Investment Properties (CityPlace) | 3,431 | 2,149 | 4,952 | 4,873 | 4,771 |
| Infrastructure | 1,268 | 1,721 | 1,828 | 1,931 | 2,039 |
| Total | 18,232 | 18,127 | 21,556 | 22,702 | 24,481 |
| Gains During Period - Profit \& Loss |  |  |  |  |  |
| Marketable Bonds Unrealized Gains/(Loss) | $(5,545)$ | $(49,722)$ | $(71,666)$ | $(32,343)$ | $(23,896)$ |
| Marketable Bonds Realized Gains/(Loss) | 3,242 | $(11,493)$ | $(15,099)$ | $(6,390)$ | $(4,308)$ |
| MUSH | $(8,094)$ | $(7,400)$ | $(3,380)$ | 585 | 2,483 |
| Amortization of Bond Premium/Discount | 0 | 0 | 0 | 0 | 0 |
| Canadian Equities Realized Gains | 11,004 | 8,035 | 9,714 | 6,727 | 7,491 |
| US Equities Realized Gains | 6,976 | 2,553 | 4,740 | 0 | 0 |
| Real Estate | 12,618 | 14,271 | 14,667 | 15,547 | 16,480 |
| Infrastructure | 4,971 | 6,740 | 7,164 | 7,566 | 7,989 |
| Total | 25,173 | $(37,016)$ | $(53,860)$ | $(8,309)$ | 6,239 |
| Other |  |  |  |  |  |
| Investment Fees Paid | $(4,449)$ | $(4,620)$ | $(4,733)$ | $(4,971)$ | $(5,256)$ |
| Pension Expense | $(14,401)$ | $(15,071)$ | $(15,763)$ | $(16,483)$ | $(17,235)$ |
| Venture Capital Income |  |  |  |  |  |
| Investment Write-Down | $(18,850)$ | $(19,691)$ | $(20,496)$ | $(21,454)$ | $(22,491)$ |
| Total Investment Income | 90,748 | 24,386 | 11,934 | 62,391 | 83,152 |
| Basic Allocation Investment Income | 77,560 | 20,687 | 10,012 | 51,696 | 68,006 |
| Basic Allocation | 85.5\% | 84.8\% | 83.9\% | 82.9\% | 81.8\% |

Manitoba Public Insurance

2017 GRA - 2.0\% Rate Change - Interest Rate Forecast of Banks Forecast, naïve. Excluding highest Bank Forecast


2017 GRA - 0.0\% Rate Change - Interest Rate Forecast using average of PUB 2-7 (c)3 and (e)3 scenarios

|  | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Forecasted |  |  |
| Interest Income During Period |  |  |  |  |  |
| Cash/Short Term Investments | 42 | 0 | 0 | 0 | 0 |
| Marketable Bonds | 37,248 | 34,357 | 36,374 | 41,542 | 47,929 |
| MUSH | 28,903 | 28,561 | 28,291 | 27,849 | 28,003 |
| Total | 66,193 | 62,918 | 64,665 | 69,391 | 75,931 |
| Dividend and other Income |  |  |  |  |  |
| Canadian Equities | 9,139 | 9,221 | 9,330 | 9,933 | 10,434 |
| US Equities | 4,394 | 4,947 | 4,952 | 5,278 | 5,561 |
| Investment Properties (CityPlace) | 3,431 | 2,149 | 4,952 | 4,873 | 4,771 |
| Infrastructure | 1,268 | 1,721 | 1,828 | 1,931 | 2,039 |
| Total | 18,232 | 18,038 | 21,062 | 22,014 | 22,804 |

## Gains During Period - Profit \& Loss

| Marketable Bonds Unrealized Gains/(Loss) | $(5,545)$ | $(49,650)$ | $(82,340)$ | $(37,707)$ | $(29,587)$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Marketable Bonds Realized Gains/(Loss) | 3,242 | $(11,477)$ | $(17,209)$ | $(7,283)$ | $(5,205)$ |
| MUSH | $(8,094)$ | $(7,391)$ | $(3,192)$ | 1,507 | 3,719 |
| Amortization of Bond Premium/Discount | 0 | 0 | 0 | 0 | 0 |
| Canadian Equities Realized Gains | 11,004 | 8,205 | 10,354 | 6,450 | 8,841 |
| US Equities Realized Gains | 6,976 | 2,829 | 5,875 | 0 | 2,841 |
| Real Estate | 12,618 | 14,271 | 14,667 | 15,547 | 16,480 |
| Infrastructure | 4,971 | 6,740 | 7,164 | 7,566 | 7,989 |
| Total | 25,173 | $(36,473)$ | $(64,681)$ | $(13,920)$ | 5,077 |
| Other |  |  |  |  |  |
| Investment Fees Paid | $(4,449)$ | $(4,620)$ | $(4,733)$ | $(4,971)$ | $(5,256)$ |
| Pension Expense | $(14,401)$ | $(15,071)$ | $(15,763)$ | $(16,483)$ | $(17,235)$ |
| Venture Capital Income Investment Write-Down | $(18,850)$ | $(19,691)$ | $(20,496)$ | $(21,454)$ | $(22,491)$ |
| Total Investment Income | 90,748 | 24,793 | 550 | 56,030 | 81,322 |
| Basic Allocation Investment Income | 77,560 | 20,999 | 460 | 46,194 | 66,038 |
| Basic Allocation | 85.5\% | 84.7\% | 83.6\% | 82.4\% | 81.2\% |

2017 GRA - 2.0\% Rate Change - Interest Rate Forecast using average of PUB 2-7 (c)3 and (e)3 scenarios


## Financial Forecasting Model Interest Rate Scenario Summary

(C\$millions, unless otherwise stated)

| Reference | Scenario Name | Item | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | Avg Net Inc. for Rating Years | Rate Change Estimate for break even |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0\% Rate Change |  |  |  |  |  |  |  |  |  |
| GRA - Base | 1. March 2016 Standard Forecast | Net Income | (18.7) | (17.9) | (7.9) | (17.9) | (22.7) | (12.9) | 2.00\% |
|  | 2017 GRA, 0\% Rate Change | Total Equity | 217.1 | 220.5 | 236.4 | 250.8 | 265.4 |  |  |
| PUB1-16 a | 1A. July 2016 Standard Forecast | Net Income | (32.3) | (33.1) | 10.6 | (22.7) | (26.1) | (11.2) | 1.70\% |
|  | 0\% Rate Change | Total Equity | 199.4 | 168.2 | 171.1 | 159.6 | 143.6 |  |  |
| PUB2-7 b | 1B. August 2016 Standard Forecast | Net Income | (33.1) | (32.6) | 9.7 | (22.5) | (26.6) | (11.5) | 1.76\% |
|  | 0\% Rate Change | Total Equity | 198.5 | 167.2 | 169.6 | 158.3 | 141.7 |  |  |
| PUB2-7 c1 | 4. August 2016 Bank Only | Net Income | (32.0) | (35.5) | (11.2) | (25.3) | (16.2) | (23.3) | 3.50\% |
|  | 0\% Rate Change | Total Equity | 199.9 | 166.0 | 154.2 | 138.8 | 130.6 |  |  |
| PUB2-7 c2 | 4A. August 2016 Bank Only Excl. Highest | Net Income | (33.1) | (35.8) | (15.9) | (22.2) | (26.1) | (25.9) | 3.83\% |
|  | 0\% Rate Change | Total Equity | 198.4 | 164.1 | 147.3 | 131.9 | 116.8 |  |  |
| PUB2-7 e1 | 5. August 2016 Bank Only Naïve | Net Income | (32.0) | (35.5) | (17.2) | (31.5) | (24.3) | (26.3) | 3.86\% |
|  | 0\% Rate Change | Total Equity | 199.9 | 166.0 | 146.7 | 124.4 | 106.4 |  |  |
| PUB2-7 e2 | 5A. August 2016 Bank Only Naïve Excl. Highest | Net Income | (33.1) | (35.8) | (21.1) | (33.9) | (27.0) | (28.5) | 4.13\% |
|  | 0\% Rate Change | Total Equity | 198.4 | 164.1 | 140.5 | 115.6 | 94.3 |  |  |
| PUB2-7 f1 | 6. Average Interest Rate Of 4 and 5 | Net Income | (32.0) | (35.1) | (14.9) | (27.4) | (21.4) | (25.0) | 3.68\% |
|  | 0\% Rate Change | Total Equity | 199.9 | 166.4 | 150.3 | 132.5 | 118.2 |  |  |
| 2.0\% Rate Change |  |  |  |  |  |  |  |  |  |
| PUB2-7 c3 | 7. August 2016 Bank Only | Net Income | (32.0) | (25.7) | 4.9 | (3.5) | 1.9 | (10.4) $2.0 \%+1.51 \%$ |  |
|  | 2\% Rate Change | Total Equity | 199.9 | 184.7 | 191.2 | 198.7 | 213.5 |  |  |
| PUB2-7 c4 | 7A. August 2016 Bank Only Excl. Highest | Net Income | (33.1) | (26.0) | 0.8 | (5.1) | (1.8) | (12.6) $2.0 \%+1.83 \%$ |  |
|  | 2\% Rate Change | Total Equity | 198.4 | 182.8 | 184.9 | 191.0 | 201.8 |  |  |
| PUB2-7 e3 | 8. August 2016 Bank Only Naïve | Net Income | (32.0) | (25.7) | (0.1) | (9.8) | (6.8) | (12.9) $2.0 \%+1.86 \%$ |  |
|  | 2\% Rate Change | Total Equity | 199.9 | 184.7 | 184.7 | 185.1 | 190.3 |  |  |
| PUB2-7 e4 | 8A. August 2016 Bank Only Naïve Excl. Highest | Net Income | (33.1) | (26.0) | (3.5) | (12.1) | (10.3) | (14.8) $2.0 \%+2.13 \%$ |  |
|  | 2\% Rate Change | Total Equity | 198.4 | 182.8 | 179.0 | 177.1 | 178.7 |  |  |
| PUB2-7 f2 | 9. Average Interest Rate Of 7 and 8 | Net Income | (32.0) | (25.7) | 2.3 | (6.8) | (2.2) | (11.7) $2.0 \%+1.69 \%$ |  |
|  | 2\% Rate Change | Total Equity | 199.9 | 184.7 | 187.9 | 191.7 | 201.9 |  |  |


[^0]:    *all Taxis

[^1]:    *all Taxis except 2 vehicles

