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MANITOBA PUBLIC UTILITIES BOARD

Re: CENTRA GAS MANITOBA INC.
 2007/'08 TO 2008/'09
 GENERAL RATE APPLICATION

Before Board Panel:

- Graham Lane - Board Chairman
- Len Evans - Board Member
- Eric Jorgensen - Board Member

HELD AT:

Public Utilities Board
400, 330 Portage Avenue
Winnipeg, Manitoba
June 7th, 2007
Vol III
Pages 518 to 648

1 APPEARANCES

2 R.F. Peters)Board Counsel

3

4 Marla Murphy)Manitoba Hydro

5

6 Paul Kerr (np))Coral Energy

7

8 Sandy Boyd)Communications, Energy

9

10)and Paper Workers

11)Local 681

12

13 Kris Saxberg)CAC/MSOS

14

15 Eric Hoaken (np))Direct Energy

16 Karen Melnychuk) Marketing Limited

17

18 Nola Ruzycki (np))Energy Savings

19 (Manitoba))Limited

20 Partnership

21

22 Dave Hill (np))Koch Fertilizer

23

24 Nick Gretner (np))J.R. Simplot

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APPEARANCES (CONT)

William Gange)TREE and Resource
Randall McQuaker)Conservation Manitoba
Peter Miller)

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1 --- Upon commencing at 1:36 p.m.

2

3 THE CHAIRPERSON: Mr. Saxberg, if you
4 want to reintroduce Mr. Matwichuk to us, then we'll have
5 Mr. Singh swear him in and we'll be underway, thank you.

6 Welcome, Mr. Matwichuk, by the way.

7 MR. GREG MATWICHUK: Thank you, Mr.

8 Chairman. MR. KRIS SAXBERG: Thank you, Mr.

9 Chairman, Board members and ladies and gentlemen. With
10 me is Greg Matwichuk all the way from Calgary, Alberta
11 and he is ready to be sworn in.

12

13 CAC/MSOS REVENUE REQUIREMENT PANEL:

14

15 GREG MATWICHUK, Sworn:

16

17 THE CHAIRPERSON: Thank you, Mr. Singh.

18 Mr. Saxberg...?

19

20 EXAMINATION-IN-CHIEF BY MR. KRIS SAXBERG:

21 MR. KRIS SAXBERG: Mr. Matwichuk, you are
22 responsible for the preparation of certain written
23 evidence in this proceeding

24 MR. GREG MATWICHUK: Yes, I am.

25 MR. KRIS SAXBERG: And there have been

1 three (3) separate pieces of evidence prepared for
2 CAC/MSOS, Mr. Chairman, and I note that they've all been
3 assigned the same exhibit number and what I would propose
4 is that Mr. Matwichuk's evidence be given its own exhibit
5 number and be marked as CAC/MSOS-3 and that Dr. Higgins'
6 evidence be marked as CAC/MSOS-4 and the Mr. Stauff's
7 evidence be marked as CAC/MSOS-5.

8 THE CHAIRPERSON: That's fine.

9

10 --- Exhibit No. CAC/MSOS-3: Evidence of Mr. Matwichuk

11

12 --- EXHIBIT NO. CAC/MSOS-4: Evidence of Dr. Higgins

13

14 --- EXHIBIT NO. CAC/MSOS-5: Evidence of Mr. Stauff

15

16 CONTINUED BY MR. KRIS SAXBERG:

17 MR. KRIS SAXBERG: In addition to your
18 evidence, Mr. Matwichuk, you've also given answers to
19 Information Requests posed to you by the Board and
20 Centra.

21 MR. GREG MATWICHUK: Yes, sir.

22 MR. KRIS SAXBERG: And one (1) of the
23 Information Requests made by Centra wasn't completed and
24 that's CAC-15B. And I understand that you have now
25 completed that Information Request?

1 MR. GREG MATWICHUK: Yes, I -- I made
2 that available to you, sir, and it indicates "revised" at
3 the top but really it -- it should be just updated
4 because "B" -- "B" was incomplete and now it is complete.

5 MR. KRIS SAXBERG: And I'd propose to
6 have that Information Request answer marked as the next
7 CAC/MSOS exhibit which, by my count, would be CAC/MSOS-6.

8 THE CHAIRPERSON: That's fine, subject to
9 check on the numbers.

10

11 --- EXHIBIT NO. CAC/MSOS-6: Information Request CAC-15B

12

13 CONTINUED BY MR. KRIS SAXBERG:

14 MR. KRIS SAXBERG: Mr. Matwichuk, do you
15 have any corrections to make with respect to your
16 evidence or any of the IR responses?

17 MR. GREG MATWICHUK: Yes, Mr. Saxberg.

18 Mr. Chairman, with your indulgence I do
19 have a -- a few corrections. They are minor but they
20 could impact the flow of the discussion, so, I'll -- but
21 I'll just point them out and go through them very
22 quickly.

23 So under CAC/MSOS Exhibit 3 which is my
24 evidence dated May 9th, 2005 the -- there -- following
25 are the corrections, the first on page 6 at line 6.

1 There's a sentence that says:

2 "The Board established the principle is
3 that Manitoba Hydro as the owner of a
4 gas utility..."

5 The word "the" should be removed and then
6 it will read:

7 "The Board established principle is
8 that Manitoba Hydro as the owner of a
9 gas utility..."

10 The second one is on page 8 and this is a
11 -- a question I really have to -- to the Board and -- and
12 maybe Board staff is that there a couple of tables in my
13 evidence that were developed based on the original Centra
14 filing. Centra then had a subsequent update. The
15 changes would not be significant but if the Board so
16 wanted it, I could -- I could update all those tables.
17 It -- it wouldn't take much but I'll -- I'd do it as an
18 undertaking if that's satisfactory?

19 THE CHAIRPERSON: You're saying the
20 changes are immaterial?

21 MR. GREG MATWICHUK: I'm not sure that
22 they're immaterial but they're not significant if I can
23 put it that way, Mr. Chairman.

24 THE CHAIRPERSON: Okay.

25 MR. GREG MATWICHUK: All right. Thank

1 you, sir.

2

3 --- UNDERTAKING NO. 18: Mr. Matwichuk to update
4 tables in CAC/MSOS-3 that
5 were developed based on the
6 original Centra filing

7

8 MR. GREG MATWICHUK: Next one on -- is
9 page 14 is at line 15. I -- I used a -- an abbreviation
10 without defining it and so I better correct that, on page
11 15 where I have a reference to CAC, that should read
12 CAC/MSOS because there are two (2) entities there.

13 Page 19 is the next one and that's at line
14 11 and the -- the line reads:

15 "Unable to categorically confirm or
16 challenge Centra's [and it says] the
17 appropriateness of."

18 The word "Centra's", apostrophe "s" should
19 be removed so that it reads:

20 "Unable to categorically confirm or
21 challenge the appropriateness of
22 capitalized labour."

23 THE CHAIRPERSON: What page again was
24 that?

25 MR. GREG MATWICHUK: Sorry, sir, that was

1 page -- did I say -- I said "19" didn't I? I did.

2 So I have to go back to 19. Actually, why
3 don't we do it this way. That was on page 22 so that's
4 on the record, at line 11, of simply extracting the word
5 "Centra's", apostrophe "s". That will take care of that
6 correction.

7 I jumped ahead. I will then go back to
8 page 19 line 7 at the question, it says:

9 "Please summarize the results in Tables
10 4, 5, 6, and 7."

11 That should read Tables 4, 6, 7, and 8.

12 Now I'm back on track, Mr. Chairman.

13 We're off to page 31 and the next three
14 (3) are similar to previous corrections. Page 31 line 29
15 "CAC" should read CAC/MSOS and then on page 32 there are
16 two (2) similar occurrences of that on lines 4 and 5.
17 Both should read CAC/MSOS.

18 Those are all the corrections in the
19 written evidence. There are two (2) or three (3) in the
20 IR responses. And the first one is under PUB/CAC-7, page
21 1 of 14.

22 And at the bottom, beginning with lines 23
23 through 25, there are references to a number of other
24 jurisdictions that have adopted ROE formula. I had left
25 off two (2); one (1) being Newfoundland and the other

1 being Regie de Quebec. So that would just -- we would
2 just include them in that list.

3 Then at -- go to responses to Centra at
4 Centra CAC/MSOS-11 which is page 5 of 14. In the
5 footnote at the bottom, it reads:

6 "The Board's context was a 1/3 percent
7 increase."

8 That should read 1.3 percent increase.

9 And the final correction I have, sir, is
10 under Centra CAC/MSOS-14 at line 11 and it says:

11 "In rate design a cost of service study
12 or cost allocation study is used as a
13 basis for rate setting,"

14 and the word "setting" should be removed and the word
15 "design" in its place. So it should be -- it should
16 state

17 "is used for basis of rate design."

18 And those are all my corrections, Mr. Saxberg.

19 THE CHAIRPERSON: Thank you.

20

21 CONTINUED BY MR. KRIS SAXBERG:

22 MR. KRIS SAXBERG: And so with those
23 changes, Mr. Matwichuk, do you adopt that evidence in its
24 entirety?

25 MR. GREG MATWICHUK: Yes, I do.

1 MR. KRIS SAXBERG: Mr. Chairman, Board
2 members and others, Mr. Matwichuk's resume is attached to
3 his evidence as Appendix 7, but Mr. Matwichuk is familiar
4 to this Board and to Manitoba Hydro having testified as
5 an expert before on several occasions on this same topic.

6 So, to expedite matters, I'm wondering if
7 we could -- if the parties don't object, simply have Mr.
8 Matwichuk formally qualified as an expert on the topics
9 of rate base rate of return principles, the no-harm
10 principle and the regulatory accounting?

11 THE CHAIRPERSON: Ms. Murphy, do you have
12 any problems?

13 MS. MARLA MURPHY: We have no objection.

14 THE CHAIRPERSON: Any of the other
15 interveners? Mr. Gange...?

16 MR. WILLIAM GANGE: No objection.

17 THE CHAIRPERSON: Ms. Melnychuk...?

18 MS. KAREN MELNYCHUK: No objection.

19 THE CHAIRPERSON: Mr. Boyd...?

20 MR. SANDY BOYD: No objection.

21 THE CHAIRPERSON: I think we can dispense
22 with it. We'll -- the Board will accept him as a witness
23 on those points.

24 MR. KRIS SAXBERG: Thank you, Mr.
25 Chairman, and we'll then take his resume as read.

1 CONTINUED BY MR. KRIS SAXBERG:

2 MR. KRIS SAXBERG: Mr. Matwichuk, please
3 describe the purpose of your evidence; in other words,
4 what it was that CAC/MSOS asked you to do, and then
5 please proceed to present your evidence.

6 MR. GREG MATWICHUK: Thank you, Mr.
7 Saxberg.

8 I was asked by CAC/MSOS to undertake an
9 independent analysis on Centra's revenue requirement as
10 it was filed in its current GRA before this Board. And
11 it includes the appropriate treatment of costs and to
12 make suggestions on how the Board might deal with items
13 going forward, either in this proceeding or -- or
14 subsequent proceedings.

15 My evidence is broken down into eight (8)
16 areas. The first area I dealt with was the corporate
17 allocation. And this was the subject of, actually,
18 probably a number of hearings preceding this one. And,
19 in that regard, there was a question with respect to how
20 much Manitoba Hydro, as the owner of Centra, is entitled
21 to as an equity owner from Centra and how that might be
22 put to use, vis a vis the acquisition costs of -- of
23 Centra by Manitoba Hydro.

24 And the Board, in a previous decision, had
25 determined that the allocation for the '05/'06 and

1 '06/'07 test years should be 12 million.

2 The general principle that was established
3 prior to that was that the Centra shareholder was
4 entitled to a return and that return is -- can be made up
5 of various types of various amounts but, nonetheless, is
6 still a return. And so what I mean by that, whether it's
7 an equity return determined by a formula, whether it's a
8 net income amount or whether it's a -- a corporate
9 allocation, all those amounts are effectively equity
10 returned to the shareholder.

11 So in -- when I examined this I noticed
12 that in the cost of service methodology, Centra had
13 included the \$12 million allocation plus amounts for net
14 income and for -- ranging between 5 and -- and -- and \$6
15 million for the net income. So what ended up happening
16 was that there was in excess of \$17 million in the
17 revenue requirement related to -- to a return in the cost
18 of service allocation.

19 Then when you looked over to the rate base
20 rate of return methodology, there were amounts included,
21 one (1) for the corporate allocation and one (1) for the
22 equity amount that would result out of a formula that the
23 Board had established for a return on equity.

24 And when you look at the \$12 million
25 amount from the allo -- corporate allocation and the

1 resulting 10, 11 million -- well, let's call 11 million
2 on average between the two (2) test years, when you look
3 at those two (2), that adds to 23 million. Well, they're
4 bo -- the Board had established, under good regulatory
5 principles, and -- that the 23 million, if those two (2)
6 are combined are excessive returns.

7 And what do we mean by "excessive return"?
8 Well, all regulated entities are entitled to a reasonable
9 opportunity to earn a fair return. And a fair return is
10 dependent upon the business risk profile and what the
11 Board has determined is a fair rate of return.

12 The fair rate of return has been
13 established by this Board back in 1995 through a formula
14 and that formula is adjusted every year depending,
15 largely, on what happens to long term interest rates.

16 So, we have two (2) components in the rate
17 base rate of return methodology resulting in a \$23
18 million return amount, which ended up being in excess of
19 what was fair because what is fair, deemed by regulatory
20 principles and I want to keep in mind that this Board's
21 formula is very similar, almost -- almost identical to
22 other formulas across Canada that -- used by -- used in
23 other jurisdictions.

24 And in the formula for the test years, the
25 rate of return ended up being 8.21 percent. That's how

1 the \$11 million of fair return was determined, it was
2 based on that 8.21 percent.

3 Given that the corporate allocation is
4 also a return amount, when you add that to the fair
5 return deemed by this Board, you get \$23 million and that
6 ends up being in and around 17, 17 1/2 percent, which is
7 clearly excessive.

8 And the rates of return allowed by other
9 jurisdictions are in the range of low 8 percent to about
10 8.57 percent, if I'm not mistaken but, generally
11 speaking, in that range.

12 So what I did, and if -- and if maybe this
13 -- this can assist, is if you turn to my evidence at page
14 11 and go to table 3, in table 3 I show the non-gas
15 revenue requirement for each of cost of service provided
16 by Centra's forecast, rate base rate of returns Centra
17 forecast, and then a rate base rate of return analysis
18 that I conducted myself in which the difference between
19 the latter two (2) items is the \$12 million.

20 In order to ensure that rate base rate of
21 return reflected just and reasonable rates, I removed the
22 \$12 million allocation that was included in that, and
23 then compared that to the cost of service Centra
24 forecast.

25 And the reason I did that was that this

1 Board had determined that rate base rate of return
2 regulation shall be the highwater mark in -- in
3 determining a revenue requirement; and that's -- that's
4 the reason for that comparison.

5 And the result of that comparison yielded
6 a difference of some 4.6 million, approximately; that was
7 for the 2007/2008 test year. And I just found another --
8 another correction. Down below, that should read
9 2008/2009. We do a similar exercise and I come up with a
10 difference of 5.4 million.

11 So the upshot of that, Mr. Chairman, is
12 that the corporate allocation is an amount that the Board
13 deemed fair to include in cost of service regulation, but
14 it did not suggest to Centra in past that that should be
15 included in rate base rate of return regulation. And
16 that only stands to reason because of the excessive
17 return that would result.

18 The next area that I addressed was the
19 operations and administrative expenses relative to a
20 baseline. In Decision 118/03, this Board had its first
21 formal opportunity to look at -- to review Centra's
22 revenue requirement for setting rates purposes since the
23 acquisition; and that was for the 2003/'04 test year.

24 And when the Board examined the O&A costs,
25 it allowed \$49.3 million of O&A costs and indicated that

1 it had sufficient review of those costs to rule -- to
2 decide that that should form a baseline on which future
3 O&A costs should be reviewed in future General Rate
4 Applications.

5 And my analysis -- part of my analysis in
6 that regard was to say if that is a baseline for
7 2003/'04, how would costs look in today's terms if we
8 inflated them using an inflation factor and also used a
9 range of productivity factors? And I used that range so
10 that we could look at various scenarios without trying to
11 dictate which productivity factor should be the one
12 utilized.

13 And when I went through that analysis,
14 which is captured in Table 4, which is on page 16 of my
15 evidence, you will -- it shows the -- the three (3)
16 scenarios of the productivity factors using a half of 1
17 percent productivity factor, point five (.5); the 3/4s
18 percent, .75 and the 1 percent productivity factor. And
19 all of them use the same inflation factors. They all
20 seem to be inflation factors that parties had agreed on.

21 And the result, in comparing the baseline
22 O&A costs elevated for inflation offset by productivity
23 factor, was a range of approximately three and three-
24 quarters million dollars to about five and two-thirds
25 million dollar differential. So that was what I would

1 call sort of an introductory baseline analysis.

2 I then -- if you'll then move on to Tables
3 5 and 6 over the next page, I took that analysis and --
4 and said -- suggested that we should do this on a cost-
5 per-customer basis. Cost- per-customer basis takes into
6 account various factors including well -- the growth of
7 the Company. And what we found is that about 3/4 percent
8 on average growth each year in Centra.

9 And using that analysis very similar and -
10 - and using the same productivity factors, we found that
11 the differentials weren't as great but they were still
12 significant and, basically, ranging between \$2.19 million
13 and \$3.72 million. So those are differentials I found
14 relative to the baseline.

15 The next part of the exercise that was
16 undertaken was saying, well, what if we looked at rather
17 than the baseline that the Board had set for 2003/'04, we
18 looked at costs -- what costs would have achieved
19 relative to a 2005 actual which is, on this record, the
20 most recent published actual information.

21 And so we went through similar exercises,
22 same productivity factors and round numbers we're looking
23 at differences between 1.9 and \$3.3 million. And we did
24 a similar exercise for the actual '05/'06 costs on a
25 cost-per-customer basis and the differentials were round

1 numbers between 1 million and \$2 million.

2 Now, the other aspect that we added to
3 this analysis was to say, what if the productivity factor
4 was zero, what would the results be? And even with a
5 zero productivity factor, the baseline analysis back to
6 '03/'04 results in a million dollar difference and the
7 analysis relative to the '05/'06 actuals would result in
8 approximately -- sorry, half a million dollars.

9 And that was just the test to say what --
10 what would the costs look like relative to inflation
11 only? But clearly, that's not -- not practical; that's
12 not realistic because any good business -- any successful
13 business engages in seeking out productivities and
14 achieve -- and if they are successful, they achieve
15 productivities.

16 So that's the reason for providing a range
17 of assumptions on productivity. I did not recommend a
18 particular adjustment with respect to that analysis but
19 what I wanted to alert the Board to is the range, the
20 sensitivity of that analysis.

21 And, to me, what that analysis concludes
22 is that there is some factor where a not insignificant
23 differential exists between what Centra's filed for for
24 O&A costs and what might be reasonably expected based on
25 using the Board's established baseline or the most recent

1 actual costs.

2 Turning topic slightly but staying with
3 O&A costs, in reviewing the application and the IR
4 responses it was discovered that the O&A costs included a
5 contingency factor and -- in each of the test years and
6 that contingency factor is estimated at \$1.7 million.

7 Now, Mr. Chairman and Board Members, it's
8 not -- this is a new concept to me. I've been around
9 regulatory economics and regulatory filings for twenty
10 (20) years. These types of things are not issues that
11 are commonly accepted in -- in regulatory arena.

12 When a forecast is made a forecast should
13 be made on the costs that a company expects to incur and
14 the -- the uncertainty with respect to those costs is
15 there and there is a risk that there's a fore -- what's
16 called forecast risk naturally. And that forecast risk
17 is taken on by the Utility but the offset, the quid pro
18 quo to that, Mr. Chairman, is there is an equity risk
19 premium in the rate of return on equity. The rate of
20 return on equity includes all risks.

21 So when I looked at the \$1.7 million, my
22 concern is that it should be removed for each test year.
23 Alternatively, my recommendation is -- would be to reduce
24 the rate of return to allow for that risk reduction
25 because if you have a contingency, you're essentially

1 saying, I'm not absorbing \$1.7 million of risk.

2 Next, Mr. Chairman, capitalized O&A costs.
3 This was an issue where -- maybe I should -- I -- back up
4 here a little and talk about a -- a concept, certainly
5 with respect to in -- intervention.

6 My purpose as an analyst and -- and I -- I
7 would contend that it's the purpose of -- of any good
8 analyst in looking at a revenue requirement filing or any
9 regulatory filing, for that matter, is to examine it so
10 that you can either confirm or challenge the claims or
11 forecasts made in those filings.

12 And when I came to an issue of the
13 capitalized O&A costs, it was an issue that raised a
14 concern because there was an element of potential risk
15 there. It wasn't an area where I am suggesting a -- an
16 adjustment should be made and the reason for that is, at
17 this stage there was not sufficient evidence to allow for
18 a conclusion to either confirm the claims of costs and
19 forecasts or to adequately challenge them.

20 And so the Board, on the basis of my
21 evidence, asked a question, well, what additional
22 evidence would be required, and I provided the Board with
23 that list. And so in -- in -- when I attempt to confirm
24 or challenge, if I see that there's a risk of something,
25 it -- it's certainly something that should be brought to

1 the Board's attention.

2 And then if you've got a risk, it's a
3 matter of any business proposition as you'd undertake,
4 you identify the risk and you undertake some risk
5 mitigation. And so in the case of a regulatory
6 proceeding, the risk mitigation is to obtain additional
7 information to enable you to confirm or challenge. And
8 that's where I left it, sir.

9 The next issue was with respect to weather
10 normalized -- weather normalization and risk. And I'm
11 not sure whether this was just an area of confusion or
12 interpretation of the words but, again, it became an
13 issue of risk that should be brought to the Board's
14 attention.

15 So like other gas utilities across Canada,
16 Centra is regulated on a weather normalized basis. And
17 in Centra's -- one (1) of Centra's statements it looked
18 like Centra was not prepared to take on weather
19 normalization risk at -- as one (1) might expect. And
20 the concern was whether weather-induced fluctuations
21 would be recovered through revenue requirement in
22 subsequent years.

23 So this was -- this examination was simply
24 a check to make sure that if there was a loss or not as
25 great of revenue due to weather -- adverse weather

1 conditions in one (1) year, that it was consciously
2 picked up in a sub -- subsequent year.

3 I think the record is clear in this
4 proceeding now, is that weather normalization should
5 equal out on its own over the long term. In other words,
6 you will have warmer years and you'll have colder years
7 and they will result in lower return or higher return and
8 on balance, over the long run, they should balance out on
9 their own rather than attempting to recover any past
10 losses or attempt to refund any past gains.

11 And I think that that should -- should
12 summarize that issue.

13 Now, the next issue, Mr. Chairman, is
14 debt:equity ratios. I'm not sure if this issue has
15 totally evolved yet but it seems that the record is
16 evolving on it. I had testified on this issue, when I
17 last appeared before you, and the reason I testified at
18 that time was that Centra had taken the view that a major
19 component of equity should not be included in the
20 debt:equity calculation and that was \$121 million of
21 share equity that was previously retained earnings.

22 And my evidence to you last time was that
23 the financial community wouldn't find that acceptable,
24 that they would look at the total equity in the
25 debt:equity calculation. So the difference was that

1 Centra had calculated debt:equity ratios in the
2 neighbourhood of eighty-six/fourteen (86/14), eighty-
3 six/fifteen (86/15) -- sorry, eighty-six/fourteen
4 (86/14), eighty-five/fifteen (85/15) using their method,
5 but, the Board had established in the previous Decision
6 135/05 that it should be calculated including all
7 elements of equity which would result in a debt:equity
8 calculation of seventy/thirty (70/30).

9 And this was simply in the response to
10 Centra suggesting that their debt:equity was in the range
11 of eighty-five/fifteen (85/15) and their target was
12 seventy-five/twenty-five (75/25) and I just wanted to
13 clarify the record that they were actually in excess of
14 that particular target.

15 And I wasn't suggesting, sir, that that
16 either should be the target or that's an appropriate
17 target but Cen -- it was just a response to Centra's
18 contention that given that that is their target, they are
19 deficient in that and I was demonstrating that they, in
20 fact, are not deficient and the basis of my determination
21 was first -- first was based on what the -- how the
22 financial markets would determine it and, second, that
23 was buttressed by, Mr. Chairman, your Board's decision in
24 135/05.

25 Next the issue was the presentation of

1 rate increases and, Mr. Chairman, I think what this comes
2 down to, this is a question of whether there is a -- a
3 rate increase of -- overall of 1 percent or 2 percent in
4 overall revenue requirement or whether someone should
5 desegregate the revenue requirement and determine what
6 the rate increases are for cost of gas, non-cost of gas.

7 And as -- as a consumer the expectations
8 have evolved on that. Whereas gas bills, electricity
9 bills, utility bills generally used to have a one (1)
10 line item saying this is what your -- your rate is and
11 what your charge is, utilities across Canada have amended
12 their bills to four (4) part bills, five (5) part bills,
13 in some cases eight (8) part bills and as -- as a
14 consumer and, certainly, I'm speaking for myself and also
15 speaking from the perspective of -- of clients, is that
16 consumers, they have a desire to understand what factors
17 are impacting their bill and so they're looking for the
18 increases. Is it an increase in the cost of gas or is it
19 an increase in the cost of -- of running the distribution
20 network?

21 And -- and I put to you, Mr. Chairman,
22 that consumers do have that interest because they have
23 requested these multi-part bills, the desegregation of --
24 of the one (1) line bill. And -- and they've -- they've
25 spoken loudly to governments and -- and in some cases to

1 the -- the regulators and the utilities themselves and
2 the resolution is widespread across Canada is they want
3 multi-part bills.

4 So it -- it was a comment simply to relate
5 to the relevance of the information that if I'm getting a
6 -- a multi-part bill I'd like to see multi-part increases
7 particularly given that a one (1) line percentage change
8 may not be useful information given that the cost of gas
9 is within that component and the cost of gas is the most
10 volatile component in that total line and that the cost
11 of gas makes up -- or historically has made up 70 to 90
12 percent of the total line. So what we see today that
13 includes the cost of gas is going to change, as we all
14 know, quarterly.

15 Finally, Mr. Chairman, the -- the last
16 area that I explored in the evidence was with respect to
17 electronic filings. And the reason I raised this is that
18 I wanted, Mr. Chairman, you and your -- your Board
19 members to have the benefit of some experience in other
20 jurisdictions, and that is the efficiency that is brought
21 -- and effectiveness, that is brought forward by
22 electronic filings.

23 And -- and I guess the other issue is
24 improve transparency. CAC/MSOS, in one (1) of its IRs to
25 Centra, provided an example and asked for a comparison or

1 ask -- ask a number of questions around that compare --
2 that example and that example was an electronic filing,
3 and it had the entire revenue requirement schedule by
4 schedule all -- all the schedules are linked so that if a
5 particular change is made in say capital taxes, it will
6 flow through the entire model.

7 And that's something that is provided on a
8 regular basis in -- in regulatory filings in -- in other
9 jurisdictions that allow Intervenors to, again, challenge
10 or confirm claims and forecasts. And what it can do is
11 it can reduce the number of Information Requests, it can
12 reduce the amount of time required for cross-examination
13 and parties do -- no longer have to ask, what would be
14 the impact of this or if -- what's -- what's the
15 sensitivity of this particular element, they can test it
16 for themselves.

17 So I've gone through a couple processes in
18 the electronic filings and I -- I've seen some of the dif
19 -- some of the difficulties, some of the learning hurdles
20 and I wanted to make -- make sure that this Board was
21 aware, despite all the hurdles, in -- in the end, it's --
22 provides a very valuable asset to the regulatory process
23 in helping ensure that it's efficient and effective.

24 Mr. Saxberg, that would summarize my
25 evidence.

1 MR. KRIS SAXBERG: Thank you, Mr.
2 Matwhichuk. I have a few more questions that arise as a
3 result of the focussing of -- of the issues in the last
4 few days.

5 In this proceeding, Centra is contending
6 that as long as they show that there's no harm to
7 customers then the Board will have satisfied its mandate
8 to ensure just and reasonable rates.

9 Do you agree with that proposition?

10 MR. GREG MATWICHUK: No, I'm afraid I
11 can't agree with that, Mr. Saxberg. And the reason is,
12 is we're talking about two (2) different concepts here,
13 no harm and just and reasonable rates. My understanding
14 with this statute, and -- and various other statutes that
15 I'm familiar with, there is a requirement for just and
16 reasonable rates imbedded right in the -- the Act.

17 And no harm is a concept that is usually
18 isolated and -- and associated with something like an
19 acquisition. When you have an acquirer company and an
20 acquiree company and the intent is to ensure that there
21 is no harm to the -- the ratepayers.

22 And where you could run into a difficulty
23 in just simply having blanket reliance on -- on the no
24 harm principle, is that there -- there could be -- it
25 could be resolved that there is no harm resulting from an

1 acquisition, but that doesn't necessarily mean that there
2 are just and reasonable rates because there -- there
3 could be other changes -- other impetus to rate
4 increases, rate decreases for that matter, that wouldn't
5 be just and reasonable and -- and in the public interest
6 that are independent entirely -- entirely independent
7 from a purchase acquisition.

8 MR. KRIS SAXBERG: Centra has filed, as
9 Exhibit 7 in this proceedings, evidence that its
10 requested revenue requirement will not harm Centra
11 ratepayers.

12 Have you reviewed Centra Exhibit 7?

13 MR. GREG MATWICHUK: Yes, I did take a
14 look at Centra Exhibit 7. And one of the things that I
15 note about it is that in -- they've done -- they've
16 attempted to do a -- a comparison between cost of service
17 and rate base rate of return and what would appear to be
18 a rate base rate of return, absent the acquisition;
19 which, as I read in column 4, I -- I assume that's the
20 intent there.

21 And a few things to say on that. Cost of
22 service has been treated in -- in this process on an
23 integrated fashion that Manitoba Hydro and -- and -- and
24 Centra are integrated, and that's the way the cost of
25 service has been presented.

1 And rate base rate of return would say no,
2 wait a minute, this has got to be done on a stand-alone
3 basis. And so they're -- we're looking at -- at two (2)
4 different bases. So that's the -- that's the first
5 comment.

6 And so rate base rate of returns, and it's
7 -- this is something that comes right from -- from this
8 statute; it's common with -- with other jurisdictions to
9 have similar statutes in this regard, is in terms of the
10 rate setting. One of the fundamental issues in -- in --
11 in rate setting is to ensure that there's a -- a fair
12 rate of return. That's -- that's not an issue with
13 respect to -- to cost of service.

14 But in order to establish that fair rate
15 of return, one must do so having due regard to the stand-
16 alone principle which is not -- which -- a principle that
17 seems to show up in the cost of service filing.

18 The next concern that I have is when I
19 look at column 4, absent the acquisition, and -- and I --
20 and I combine my view of that with respect -- and when I
21 view Centra's filings to date, it seems to be that Centra
22 has taken the view that one should look at what the
23 revenue requirement would be if West Coast was still
24 around.

25 Well, Mr. Chairman, it's -- by the end of

1 this test year, test period, West Coast will not have
2 been around for ten (10) years. To try to determine what
3 West Coast would have done, in my view, is -- is very
4 speculative. And let me try to give you some context to
5 that thought.

6 Since the time West Coast sold its
7 interest in Centra to Manitoba Hydro, West Coast sold --
8 West Coast was purchased -- its assets were purchased by
9 Duke Energy. Since that time, Duke Energy sold its gas-
10 related assets to Spectra Energy.

11 So, from West Coast to Duke to Spectra, we
12 have three (3) different managements. Three (3) -- there
13 will be -- you can be guaranteed, Mr. Chairman, there
14 will be three (3) different management strategies, three
15 (3) different approaches and there could be even
16 different approaches within that ownership depending on
17 management changes.

18 So what I'm suggesting to you, sir, and to
19 be more specific with respect to the numbers is that a
20 particular owner may have a certain emphasis on how it's
21 going to manage a utility based on the portfolio of the
22 rest of the -- its assets.

23 So, is it intending to have a high rate of
24 return from a particular utility? Or is it intending to
25 keep it running as is? Is it intending to desegregate

1 it? Is it intending to have a greater level of
2 efficiency?

3 Very often what happens, Mr. Chairman,
4 when there's a takeover, an organization, certainly in
5 the private sector, makes a purchase above book value.
6 And you've probably heard the terminology one point one
7 (1.1) book value, one point three (1.3) book value,
8 sometimes even one point five (1.5) book value. Those
9 are -- those would be one point five (1.5) would be
10 stretching it in terms of the Utility but then one has to
11 say, well, how am I going to get my return out of this
12 organization? I'm only going to get a return based on my
13 book value.

14 And so just to give you an example if I'm
15 getting 10 percent at my -- at -- at book value, then if
16 I've invested at one point five (1.5) book value, then
17 I'm only going to get somewhere in the neighbourhood of 6
18 to 7 percent returned.

19 So I have to be confident that when I make
20 this purchase that I can recover my investment and -- and
21 a make reasonable return. So what will I do? I try to
22 run it more efficiently.

23 So a second or third owner, and this --
24 this happens regularly in the business world may come
25 along and say, okay, we are going to run it more

1 efficiently. We are going to have lower staffing levels
2 or we're going to reduce this component of O&A so that I
3 can recover my costs based on current rates; in other
4 words, I'm not going to incur as great a cost as are
5 built into rates.

6 There are all kinds of other examples
7 where regulated entities have attempted sometimes
8 successful, sometimes not so successful in -- in boosting
9 their return.

10 So my point is, sir, is that to attempt to
11 suggest what O&A costs might be of West Coast ten (10)
12 years hence is -- in my mind is speculative and -- and
13 I'll leave it at that.

14 So similarly, what they may spend on their
15 O&A costs may also have an impact on what they spend on
16 their -- their capital costs because you could have an
17 emphasis on repair and keep the thing going or you could
18 have an emphasis on replacement. And -- and if you have
19 an emphasis on replacement, you're building up the asset
20 base; you're going to get a greater return.

21 But that -- those are two (2) different
22 strategies, two (2) different of many strategies. And so
23 when you have an impact on what you're spending on
24 capital, you're going to then impact depreciation.
25 You're going to impact capital taxes and -- and property

1 taxes. You're going to impact income taxes as they are
2 calculated based on the return on rate base. And same --
3 similarly with finance. It's a matter of how much
4 you'd have to invest.

5 So all of those amounts would be impacted
6 by whoever the owner of the day might be.

7 And I think I don't have any further
8 comments on that.

9 MR. KRIS SAXBERG: Thank you. I --
10 notwithstanding your reluctance to speculate about what a
11 -- what the privately held utility would look like today,
12 I asked you to do your own hypothetical work on what the
13 revenue requirement would look like under private
14 ownership; in other words, to revise Centra-7 with --
15 with your own speculation.

16 And you have done that and I have passed
17 out a -- a document which is labelled at the top "For
18 Discussion Purposes" and I'd invite you to comment on the
19 document and how it relates to Centra Exhibit 7 and, in
20 particular, how it is that you came up with the
21 individual absent acquisition cost estimates -- what
22 they're based on.

23 MR. GREG MATWICHUK: Well, --

24 MR. KRIS SAXBERG: And -- and perhaps --

25 MR. GREG MATWICHUK: Sorry.

1 MR. KRIS SAXBERG: Sorry. For everyone's
2 convenience it might be helpful to have a copy of -- of
3 this document plus Centra Exhibit 7 at hand.

4

5 (BRIEF PAUSE)

6

7 THE CHAIRPERSON: Does everyone have it?
8 I guess we should give it an exhibit number, too.

9 MR. KRIS SAXBERG: Yes, I think that
10 would be appropriate. I believe we're up to CAC Number
11 7?

12 THE CHAIRPERSON: Subject to Mr. Singh's
13 check, that's fine.

14

15 --- EXHIBIT NO. CAC/MSOS-7: Document labelled "For
16 Discussion Purposes

17

18 CONTINUED BY MR. KRIS SAXBERG:

19 MR. KRIS SAXBERG: So, Mr. Matwichuk, if
20 you would, please go through CAC-7 and compare it to
21 Centra Exhibit 7 and explain the differences.

22 MR. GREG MATWICHUK: Okay, well I -- I
23 see we've matching exhibit numbers, so they're aligned in
24 -- in that regard, after that, I'm not so sure.

25 Now, yes, you did ask me to put together a

1 hypothetical, Mr. Saxberg, and when I looked at it, I --
2 this -- this was labelled "For Discussion Purposes"
3 because it did not involve a thorough examination of each
4 of the line items, but the -- the focus of this would be
5 absent acquisition column 4 in CAC/MSOS Exhibit 7.

6 And the O&A amount, it -- it's simply a
7 reduction related to the contingency; that -- that's one
8 (1) of the easier ones to -- to conclude on and that's
9 something that, as I indicated in my summary of my
10 evidence, is -- is an amount that I would recommend be a
11 reduction.

12 The depreciation amount, now again,
13 hypothetically, the depreciation amount involves a
14 reduction and the amount there that was placed in -- in
15 rates was the actual amount that -- I believe, that was
16 achieved in '05/'06. And it sort of begged the question,
17 would another owner have sought a depreciation study
18 which increased depreciation rates; don't know, it
19 depends on the owner.

20 I've been involved with enough regulatory
21 organizations that they -- they are strategic, they seek
22 timing on these things, they may or may not have sought
23 it. So that is a depreciation element that, broadly
24 speaking, where their depreciation rates weren't sought -
25 - depreciation rate increases weren't sought through a

1 depreciation study.

2 The capital and other taxes were -- were
3 left as is but, again, another owner -- they could have
4 higher, they could have lower, Mr. Chairman. I -- you
5 know, again, it sort of emphasizes the -- the
6 speculativeness of this.

7 Income taxes were left the same and that's
8 largely because the -- the calculation I did with respect
9 to return on equity at the bottom of 13-9-55 was very
10 close to that of Centra's, so it ended up leaving the --
11 the income tax the same.

12 The finance expense is a significant
13 difference and the reason for that, Mr. Chairman, is that
14 when I look at this -- this is a significant issue to
15 this -- this proceeding -- is that rate base rate of
16 return assumes a standalone principle.

17 And standalone, one (1) of -- there are a
18 couple elements to this; one (1) is, standalone would
19 mean that there would be no debt guarantee and there
20 would be no debt guarantee fee and so the debt guarantee
21 fee would be removed from the cost of debt.

22 And also as a standalone one (1) has to
23 look at what the interest rates are available in the
24 market to a standalone entity. And having done that, I
25 concluded that they were lower than the embedded cost of

1 debt in -- in Centra right now. And that caused the --
2 the return on debt to -- to decrease.

3 Other -- other than that, the amounts are
4 the same. The total one twenty-six three seven two
5 (126,372) is lower than the Centra total of one four five
6 three seven one (145,371) but, again, Mr. Chairman, a
7 rigorous analysis wasn't undertaken because, really, a
8 rigorous analysis isn't, you know, precisely possible
9 because this is a speculative exercise.

10 But what it does show is that if you make
11 certain assumptions, the number could be lower. We can
12 make certain other assumptions, the numbers could be
13 higher. And it's all about significant assumptions as
14 opposed to a reasonable basis of -- of forecasting. And
15 the reasonable basis of forecasting is what we should be
16 using in -- in this proceeding.

17 So that -- that's the basis of CAC/MSOS-7,
18 Mr. Saxberg.

19 MR. KRIS SAXBERG: I -- I just have one
20 (1) question about the O&A figure that you've indicated
21 here of 54.9 million.

22 Are you suggesting that a private owner
23 would have been able to have achieved the same synergy
24 benefits claimed by Centra?

25 MR. GREG MATWICHUK: Well, I'm suggesting

1 that when I look at Centra's -- or the synergy benefits
2 that were achieved in Centra, they actually could have
3 been greater under a private owner because they could
4 have been more aggressive than perhaps Manitoba Hydro
5 was. And there are all kinds of opportunities.

6 It's -- it's impossible to determine what
7 another entity might have done or might not have done.
8 So, it's quite possible that another entity would have
9 more synergies or -- or fewer synergies.

10 MR. KRIS SAXBERG: And I note there was
11 also a change to column 2. Can you explain that?

12 MR. GREG MATWICHUK: Column 2, the change
13 was to align the -- the rate base rate of return concept
14 with the corporate allocation issue that we talked about
15 off the top, Mr. Chairman; that that line item was
16 removed from the rate base rate of return to be
17 consistent with regulatory principles.

18 MR. KRIS SAXBERG: And, Mr. Matwichuk,
19 Centra has indicated that it wants larger retained
20 earnings for financial stability purposes.

21 Do you agree that that is necessary?

22 MR. GREG MATWICHUK: Centra -- could you
23 repeat the question? I just want to make sure I
24 understood it correctly.

25 MR. KRIS SAXBERG: No problem, because I

1 have it written down. Centra has indicated that it wants
2 larger retained earnings for the purposes of financial
3 stability.

4 Do you agree that larger retained earnings
5 are necessary for financial stability?

6 MR. GREG MATWICHUK: Okay. All right.
7 When I think of financial stability, that's not something
8 that normally arises as a significant risk for a utility.

9 And the reason being is that a utility has
10 a very low business risk structure in that it provides a
11 services, it has regular billing, it has regular billing
12 receipts from its customers. This is not something where
13 we're selling cars where we could have a high risk of
14 significant gas prices; people downgrading the level of
15 cars that they purchase and no longer purchasing the
16 high-end, high-profit-margin cars.

17 We're selling a commodity on a
18 distribution network and -- and it's widely recognized
19 that utilities have -- have low risk. So the question
20 remains. Should we build up retained earnings for
21 financial stability?

22 Well, retained earnings -- if it's a
23 question of whether it's for a rainy-day fund, then I'd
24 have significant concerns. Because, first of all, in a
25 gas utility, there is even a lower need for a -- a rainy-

1 day fund in a -- particularly in a jurisdiction like
2 Manitoba than there would be for an electric utility.

3 And a gas utility -- and let's look at
4 Centra, as I mentioned off the top, it has,
5 historically, between 70 and 90 percent of its revenue
6 requirement is its cost of gas. Well, that cost of gas
7 is a flow-through item. So that is passed on to the
8 customers directly.

9 The rest of the revenue requirement, you
10 have to examine and say okay, well, what could go wrong
11 there? What's -- what's the business risk? So I -- I
12 say to myself, well, assume we have a pipeline burst and,
13 if we had a pipeline burst, what would happen?

14 Well, there could be, obviously damage to
15 Centra's assets, Centra's property. There could be
16 collateral damage to other property. And Centra,
17 fortunately, has insurance for that kind of event.

18 And even if insurance didn't cover the
19 cost of such an event, costs like that would tend to be
20 capitalized and deferred and amortized, however you want
21 to put it, and collected in future rates. That's
22 typically the way these -- these things tend to happen.

23 So I'm -- I'm hard-pressed under those
24 scenarios to understand why there would be a need for a
25 rainy day fund. Moreover, where utilities do have a

1 rainy day fund - and most often this would be in an
2 electricity environment - is they have what's called a
3 rate stabilization fund and that would be for concerns
4 where there could be rate spikes in -- in years and so
5 what they do is they collect a little bit each year or
6 over a certain year period and build up a fund so that it
7 can be drawn on in -- in future years.

8 But again, I caution and that caution is
9 that that would tend to be in a jurisdiction that has
10 certain volatility with -- for example, with respect to
11 its customer base. If you look at something like the
12 Yukon or even PNG, Pacific Natural Gas, they -- they have
13 a very high proportionate industrial base that -- such
14 that, you know, for example, PNG 75 percent of its
15 throughput was the responsibility -- or was for three (3)
16 customers, three (3) industrial customers. So you can
17 see that there's a -- there's a high risk there.

18 Manitoba, it's fairly well diversified so
19 there's not likely to be the need for a rate
20 stabilization. But even if you wanted to characterize it
21 as a rate stabilization, you would have very specific
22 criteria for how a fund is built up and very specific
23 criteria for how a fund is drawn in; in other words, what
24 circumstances. You wouldn't leave it very discretionary
25 to how it's built up or how it's drawn on and I -- I

1 think there -- I'm not aware of any evidence on -- on
2 this record as to what specific criteria would be
3 considered in building up retained earnings.

4 And the other thing in terms of financial
5 stability comes back to -- to Centra if it's -- it's --
6 right now in there integrated fashion, they are protected
7 in the capital markets and not having to be as concerned
8 as another entity with respect to protection of capital
9 markets because their debt is provided through Manitoba
10 through a -- and -- and has a debt guarantee on it.

11 And the financial markets have recognized
12 that. Centra no longer has its own credit rating. So
13 that's my response, Mr. Saxberg.

14 MR. KRIS SAXBERG: Thank you. One (1)
15 final question. Centra says that if you're going to use
16 the rate base rate of return methodology the equity
17 target should be 40 percent as opposed to 25 percent
18 under cost of service because to do otherwise is to mix
19 concepts.

20 How do you respond to that?

21 MR. GREG MATWICHUK: Okay. Well, --
22 well, first of all, the 70 -- the seventy-five/twenty-
23 five (75/25) under cost of service is -- I want to make
24 sure it's very clear on the record that that's Centra's
25 target. That's Manitoba's Hydro -- Manitoba Hydro's

1 target for Manitoba Hydro and as I understand in
2 subsequent testimony is that that's the target that was
3 adopted for Centra under cost of service.

4 Now, as far as rate base rate of return
5 methodology goes, the sixty/forty (60/40), it has to be
6 determined whether that is an appropriate capital
7 structure for Centra. One has to examine what was
8 awarded previously, what -- what credit ratings there are
9 for the company and, you know, how -- how it's covering
10 its -- its debt costs currently, those types of things
11 and also -- almost -- and very importantly is the risk
12 profile of the company and whether or not it's pay --
13 it's getting a debt guarantee.

14 So looking at those items, the risk
15 profile of Centra was last evaluated in the '03/'04
16 hearing I believe and prior to that was even more
17 rigorously evaluated in -- in GRAs where the ROE was
18 examined outright with witnesses from both Centra and
19 from Intervenors and in the setting of the formula.

20 Well, when the Board set the formula, the
21 Board concluded that Centra's risk profile was lower than
22 average, lower than the risk of the average gas -- gas
23 LDC in Canada.

24 So given that, the Board said we're okay
25 with sixty/forty (60/40), that is your actual, your

1 current capital structure that you actually have, we
2 don't want you going above the 40 percent, we're not
3 going to award rates above -- above an equity component of
4 40 percent. And -- but in keeping in mind, at that time
5 it did not have a debt guarantee. It was out there on
6 its own raising capital in the markets. So it did not
7 have that -- that level of protection.

8 The seventy/thirty (70/30) current --
9 current capital structure, seventy/thirty (70/30), 30
10 percent equity is the proportionate amount that Manitoba
11 Hydro has an equity investment in Centra; that's the
12 actual investment and that is with a debt guarantee.

13 Centra has survivability. It's doing very
14 well in -- in that scenario. If, on a rate base rate of
15 return, it were to not -- it -- it were to not have the
16 debt guarantee, well, then maybe something other than
17 seventy/thirty (70/30) would be appropriate and -- and
18 that would be examined, again, relative to the risks and
19 the equity thickness in other gas utilities in other
20 jurisdictions.

21 So -- so when I -- when I see that
22 Centra's saying they're looking for sixty/forty (60/40)
23 then certainly they have the opportunity to go to
24 sixty/forty (60/40), but it would not make sense for this
25 Board to award a rate -- rate of return or -- or sorry, a

1 -- to allow a return on rate base that has 40 percent
2 equity when Manitoba Hydro hasn't invested up to that 40
3 percent. Because Manitoba Hydro would be getting a boost
4 relative to what it has put at risk. Thank you, Mr.
5 Saxberg.

6 MR. KRIS SAXBERG: And Thank you, Mr.
7 Matwichuk.

8 With that, that closes our direct
9 examination and Mr. Matwichuk is available for
10 cross-examination.

11 THE CHAIRPERSON: Thank you. Okay,
12 before we take a mid afternoon break, we will start
13 working through the Intervenor list and first up would be
14 Mr. Boyd.

15 Mr. Boyd, do you have any questions for
16 the witness?

17 MR. SANDY BOYD: No, I do not.

18 THE CHAIRPERSON: Ms. Melnychuk, do you
19 have any questions?

20 MS. KAREN MELNYCHUK: No, I do not.

21 THE CHAIRPERSON: Mr. Gange...?
22

23 CROSS-EXAMINATION BY MR. WILLIAM GANGE:

24 MR. WILLIAM GANGE: Just a couple of
25 questions and -- and I'll be very brief, Mr. Matwichuk.

1 My name is Bill Gange, sir, I act on behalf of RCM and
2 TREE. I'd like to refer you, sir, to page 23 of your
3 written testimony. And this has to do with the weather
4 normalization and risk.

5 MR. GREG MATWICHUK: Yes, sir, I have
6 that.

7 MR. WILLIAM GANGE: Thank you. In -- in
8 your testimony you've got the -- the risk of higher/lower
9 returns was contemplated and embedded in the setting of
10 fair returns on equity --

11 MR. GREG MATWICHUK: Yes, sir.

12 MR. WILLIAM GANGE: -- at the start of
13 this -- the first full paragraph and at the end of the
14 next paragraph you have the comment that Centra is
15 compensated for weather risk and can you tell me, sir,
16 are there any -- are you aware of any quantifications of
17 -- of the risk with respect to weather risk?

18 MR. GREG MATWICHUK: Mr. Gange, typically
19 it's not something that's -- that's quantified. Weather
20 risk is a -- is a short-term risk as you -- as you might
21 imagine given the fluctuations year to year and the
22 weather risk becomes part of the overall -- is part of
23 the overall business risk and utilities, gas utilities
24 that have weather normalization filings or have weather
25 normalized filings are provided a risk component in their

1 equity risk premium for their business risk, so, it's --
2 it's included.

3 Sometimes it -- it may be referred to in
4 proceedings and there may be deliberation -- or
5 discussions and deliberations. Rarely -- and I'm hard-
6 pressed to think of a decision where a Board had actually
7 quantified but there's no doubt that it always has been
8 contemplated as part of business risk and business risk
9 certainly is a direct component consideration of the --
10 the risk profile that enters into the capital structure
11 most often.

12 MR. WILLIAM GANGE: My understanding is,
13 sir, that in -- in some jurisdictions in the United
14 States in Oregon and Washington boards have used an
15 estimate of approximately 25 basis points with respect to
16 weather risk.

17 Are -- are -- would -- would you be
18 familiar with that?

19 MR. GREG MATWICHUK: I have heard that --
20 that range has been discussed and I'm -- again, I'm --
21 I'm not familiar with the two (2) -- I'm not familiar
22 with the specifics in those two (2) jurisdictions. I'm
23 familiar that -- with that level of quantification having
24 been discussed but never recall seeing it having been
25 formalized in Board decisions.

1 MR. WILLIAM GANGE: In -- in general,
2 sir, was that -- is that -- that type of a range or that
3 -- that type of a number, 25 basis points, would that be
4 something that you would be comfortable with as -- as
5 setting -- as -- as a weather risk?

6 MR. GREG MATWICHUK: I'm not sure that
7 sitting here today that I -- I could come to that
8 conclusion, sir. Yeah, I -- it's -- again, there's --
9 it's less of a definitive element and -- and I think it
10 would be unfair to -- to pass judgment on that as -- as
11 to what's an appropriate amount.

12 MR. WILLIAM GANGE: Fair enough, sir.
13 Thank you.

14 You've stated that -- that risks -- and --
15 and I'm not referring to -- to page 23 at this point but
16 just generally, that risks should be identified and
17 mitigated if possible. That's a statement that you would
18 agree with, sir?

19 MR. GREG MATWICHUK: Yes, sir.

20 MR. WILLIAM GANGE: And would you agree
21 that if -- if Centra's weather risk could be mitigated
22 without harm to the customers that that -- that concept,
23 that would be desirable?

24 MR. GREG MATWICHUK: Broadly speaking
25 that sounds like that could be acceptable and I'm -- I'm

1 trying to visualize that but maybe we're going down a
2 road.

3 MR. WILLIAM GANGE: Okay.

4

5 (BRIEF PAUSE)

6

7 MR. WILLIAM GANGE: And -- and, sir, can
8 -- can you -- is it possible for you then to comment on -
9 - on whether the weather-adjusted rate mechanisms can --
10 can be used as a risk of -- of -- as a form of risk
11 mitigation?

12 MR. GREG MATWICHUK: Sorry, could you
13 repeat that question, please?

14 MR. WILLIAM GANGE: Can -- can you
15 comment on -- on whether the weather-adjusted
16 normalization mechanism can be used as a form of risk
17 mitigation?

18 MR. GREG MATWICHUK: Used as a form of
19 risk mitigation? Well, let's be clear. I think the
20 weather normalization is a suggestion that a filing will
21 be made based on a normal year using a ten (10) year
22 rolling average, so, the risk of it -- a particular year
23 being different, i.e., colder or warmer than that normal,
24 is always there.

25 So I'm not sure that it's a -- a risk

1 mitigation mechanism at all.

2 MR. WILLIAM GANGE: Thank you, sir, that
3 -- that's fine on that point. One (1) final issue is,
4 could you comment on how ramping up of -- of gas DSM
5 would affect the -- the productivity calculations that
6 you've predicted?

7 MR. GREG MATWICHUK: I haven't looked
8 into that, sir.

9 MR. WILLIAM GANGE: Okay, thank you, sir.
10 Those are -- those are my questions, Mr. Chair.

11 THE CHAIRPERSON: Thank you, Mr. Gange.

12 So Ms. Murphy would be up next in our
13 order. Perhaps we might as well just take our
14 midafternoon break at this time. We'll come back in
15 fifteen (15) minutes, thank you.

16
17 --- Upon recessing at 2:54 p.m.

18 --- Upon resuming at 3:23 p.m.

19

20 THE CHAIRPERSON: Okay. Now, we will
21 move over now to Ms. Murphy unless she totally agrees
22 with everything Mr. Matwichuk said. Ms. Murphy...?

23 MS. MARLA MURPHY: Sorry to disappoint
24 you.

25

1 CROSS-EXAMINATION BY MS. MARLA MURPHY:

2 MS. MARLA MURPHY: Good afternoon, Mr.
3 Matwichuk.

4 MR. GREG MATWICHUK: Good afternoon, Ms.
5 Murphy.

6 MS. MARLA MURPHY: I want to begin by
7 clarifying some of your recommendations. In your pre-
8 filed evidence you recommended that the total return to
9 shareholders, as you described it, should be restricted
10 to the return on equity of \$11 million; is that right?

11 MR. GREG MATWICHUK: Yes, that's the --
12 the principle it would be following.

13 MS. MARLA MURPHY: Is that still your
14 recommendation?

15 MR. GREG MATWICHUK: Yes.

16 MS. MARLA MURPHY: And what do you view
17 as the appropriate level of retained earnings for Centra
18 under its current ownership structure?

19 MR. GREG MATWICHUK: I was not asked to
20 review the retained earnings level.

21 MS. MARLA MURPHY: So you haven't
22 considered that issue?

23 MR. GREG MATWICHUK: I have considered
24 that issue and I think it was canvassed in direct.

25 MS. MARLA MURPHY: Perhaps you could

1 enlighten me, I must have missed your number?

2 MR. GREG MATWICHUK: Oh, we -- we didn't
3 deal with a particular number and what I'm suggesting is,
4 I -- I didn't examine the -- the level of retained
5 earnings to a number.

6 MS. MARLA MURPHY: Okay. Looking back at
7 the Orders, in Board Order 103/05 and 135/05, you
8 acknowledged that the Board allowed Centra a corporate
9 allocation of \$12 million; don't you?

10 MR. GREG MATWICHUK: That's what the --
11 the Orders provided for on a cost-of-service basis, yes.

12 MS. MARLA MURPHY: And those Orders also
13 allowed Centra a \$3 million net income; is that right?

14 MR. GREG MATWICHUK: That's correct.
15 That's my -- that's my recollection anyway.

16 MS. MARLA MURPHY: I can show you the
17 Order if you like?

18 MR. GREG MATWICHUK: I -- I think my
19 recollection is adequately unfuzzy to recall that.

20 MS. MARLA MURPHY: Thank you. You're
21 aware that Manitoba Hydro operates an integrated utility
22 and allocates cost to Centra; is that right?

23 MR. GREG MATWICHUK: That's correct.

24 MS. MARLA MURPHY: And you're also aware
25 that those allocated costs formed the basis of Centra's

1 revenue requirement?

2 MR. GREG MATWICHUK: That's my
3 understanding.

4 MS. MARLA MURPHY: Do you recall that the
5 cost of acquisition to Manitoba Hydro is \$19 million
6 annually?

7 MR. GREG MATWICHUK: I recall that --
8 sorry, almost mixed up there. Manitoba Hydro had done a
9 number of calculations over the years since the
10 acquisition as to what the annual cost would be and that
11 num -- those numbers have changed.

12 MS. MARLA MURPHY: And you're aware that
13 Manitoba Hydro is allocating \$12 million of those costs
14 to Centra in the form of a corporate allocation, correct?

15 MR. GREG MATWICHUK: Yes, is -- so as I
16 understand it, the pos -- position is, is that there's a
17 total of \$19 million for the acquisition and notionally
18 twelve have been allocated to Centra, seven to Manitoba
19 Hydro.

20 MS. MARLA MURPHY: And you recall that
21 PUB in Order 103/05 accepted that that was reasonable?

22 MR. GREG MATWICHUK: I don't recall that
23 one.

24 MS. MARLA MURPHY: Page 76 of the Order.

25 MR. GREG MATWICHUK: Okay. If you don't

1 mind, we'll just go to it. I'm not -- I'm not doubting
2 you, it's just that I don't recall seeing it.

3 Which one are you in?

4 MS. MARLA MURPHY: I'm in Order 135/05,
5 page 76.

6 MR. GREG MATWICHUK: And where are you?

7 MS. MARLA MURPHY: I'm at the bottom of
8 the page. In Order 103/05, the Board accepted the
9 inclusion and revenue requirement of a \$12 million annual
10 corporate allocation.

11 MR. GREG MATWICHUK: Yes. Okay.

12 MS. MARLA MURPHY: Thank you.

13 MR. GREG MATWICHUK: I -- I see that's
14 what it reads there.

15 MS. MARLA MURPHY: I wanted to ask you
16 about your comments on the provincial guarantee fee.

17 On a standalone basis, Centra wouldn't be
18 able to borrow at the Long Canada bond rate without some
19 markup or spread, would it?

20 MR. GREG MATWICHUK: It would be a spread
21 above the Long Canada's, yes.

22 MS. MARLA MURPHY: And Centra, under the
23 Manitoba Hydro ownership, borrows at the Long Canada bond
24 rate plus 140 basis points, which includes the provincial
25 guarantee fee of 1 percent or 100 basis points; are you

1 aware of that?

2 MR. GREG MATWICHUK: I'm not aware of it,
3 but do you want to give that to me again, please?

4 MS. MARLA MURPHY: Sure, 140 basis points
5 over the Long Canada bond rate.

6 MR. GREG MATWICHUK: And when you "long,"
7 what -- what -- are we looking at thirty (30), twenty
8 (20)...

9 MS. MARLA MURPHY: Thirty (30) year.

10 MR. GREG MATWICHUK: Thirty (30) year.
11 Bear with me here a second. So you're saying a hundred
12 and forty (140) and the -- and plus the debt guarantee.

13 MS. MARLA MURPHY: Nope, a hundred and
14 forty (140) includes the debt guarantee, which was going
15 to be my next little mathematical step.

16 When it's 1 percent or 100 basis points,
17 that means that Centra is borrowing at 40 basis points
18 over the Long Canada's plus the guarantee fee, correct?

19 MR. GREG MATWICHUK: Centra's borrowing -
20 - if -- okay, and that's based on assumption, I'm not
21 aware of the evidence on that. Do you -- can you point
22 to me where that is in the evidence?

23 MS. MARLA MURPHY: I probably can, but if
24 you'll take it, subject to check, we can probably go that
25 way.

1 MR. GREG MATWICHUK: Okay, let's go
2 subject to check. Yes, I'll take it subject to check.

3 MS. MARLA MURPHY: Okay, thank you.
4 You're not suggesting that Centra, on a standalone basis,
5 would be able to borrow at 40 basis points over the Long
6 Canada, are you?

7 In other words, Centra's standalone
8 borrowing would be something more than 40 basis points
9 over the Long Canada's?

10 MR. GREG MATWICHUK: Centra would be more
11 that 40 basis points, yes, over long -- thirty (30) year
12 Government Canada bonds, yes.

13 MS. MARLA MURPHY: Are you familiar with
14 Centra's response to PUB/CENTRA-40 that was filed in this
15 application?

16 MR. GREG MATWICHUK: Do you mind if I
17 turn it up?

18 MS. MARLA MURPHY: No, not at all.

19

20 (BRIEF PAUSE)

21

22 MR. GREG MATWICHUK: Sorry, we're just
23 going to procure it somehow.

24 MS. MARLA MURPHY: That's okay.

25 MR. GREG MATWICHUK: Thank you. I have

1 it in front of me.

2 MS. MARLA MURPHY: What that Information
3 Request provides is that Centra's view is that the
4 interest rates applicable on a standalone basis would be
5 approximately 165 to 185 basis points over the Long
6 Canada bond rate.

7 Do you see that?

8 MR. GREG MATWICHUK: 165 to 185, I see
9 that.

10 MS. MARLA MURPHY: Do you have any reason
11 to dispute that?

12 MR. GREG MATWICHUK: Short term, long
13 term -- I don't have any reason to dispute that at this
14 moment, no.

15 MS. MARLA MURPHY: Thank you. If I could
16 ask you to turn to your CAC Exhibit Number 7. In your
17 column 4, absent acquisition, you've calculated a finance
18 expense at fifteen two ninety-five (15,295).

19 MR. GREG MATWICHUK: Yes.

20 MS. MARLA MURPHY: Could you provide us
21 with your calculations in that respect, please, and in
22 particular, the interest rates that you used? You can
23 undertake to do that through your Counsel.

24 MR. GREG MATWICHUK: I will do that,
25 thank you.

1

2 --- UNDERTAKING NO. 19: For Mr. Matwichuk to provide
3 the calculations and interest
4 rates used in CAC Exhibit No.
5 7 for the finance expense
6 calculated at 15,295.

7

8 CONTINUED BY MS. MARLA MURPHY:

9 MS. MARLA MURPHY: Thanks. I'd like to
10 turn with you to your --

11 MR. GREG MATWICHUK: I'm just writing
12 this down --

13 MS. MARLA MURPHY: Sure, no problem.

14 MR. GREG MATWICHUK: -- just so that I've
15 got it, thank you.

16 MS. MARLA MURPHY: I'd like to turn with
17 you to the discussion that you had about the financial
18 integrity of Centra.

19 MR. GREG MATWICHUK: Are we done with
20 PUB-40?

21 MS. MARLA MURPHY: PUB-40 we're done
22 with, yes.

23 MR. GREG MATWICHUK: Thank you. Where
24 would you like to go now?

25 MS. MARLA MURPHY: Well, I want to test

1 your memory to see if you recall a discussion that you
2 and I had back in 2005/'06 at the GRA.

3 MR. GREG MATWICHUK: Testing my memory,
4 oh, I'm not sure that's --

5 MS. MARLA MURPHY: Testing your memory.

6 MR. GREG MATWICHUK: -- a good exercise
7 for me to undertake.

8 MS. MARLA MURPHY: We had, what I would
9 call, a tug-of-war.

10 MR. GREG MATWICHUK: And this was
11 '05/'06?

12 MS. MARLA MURPHY: '05/'06. I posed a
13 question to you about the share capital of Centra on
14 consolidation, and for those of you who want to turn up
15 the transcript, it's at page 1487 through 1490.

16 You strongly advocated, at that point,
17 that the consolidated views were not appropriate or
18 relevant to that hearing. Do you remember that
19 discussion?

20 MR. GREG MATWICHUK: Vaguely.

21 MS. MARLA MURPHY: Would you like to see
22 the transcript or are we okay?

23 MR. GREG MATWICHUK: I remember we had a
24 discussion about it, but I -- I can't recall the detail.

25 MS. MARLA MURPHY: Do you recall your --

1 your opposition to the suggestion that we should be
2 viewing that on consolidation?

3 MR. GREG MATWICHUK: That we should be
4 viewing what on --

5 MS. MARLA MURPHY: The calculation of
6 Centra's shared capital. Maybe it will help if I just
7 give you --

8 MR. GREG MATWICHUK: Yes, we -- no, no,
9 I'm just -- our conversation was to the effect - and you
10 can correct me if you have it differently - that the
11 share capital should not be -- or at least it was my view
12 that the share capital should not be viewed on a
13 consolidated basis.

14 MS. MARLA MURPHY: Yes. You said
15 consolidation has nothing to do with this hearing. And I
16 asked about on consolidation and the Chairman actually
17 came to my rescue and said it's a perspective; answer her
18 question. You ultimately said:

19 "On a consolidated basis, which is
20 unrelated to this hearing then, I think
21 I did acknowledge it earlier anyway
22 that, yes, there would be an
23 elimination."

24 Do you remember that?

25 MR. GREG MATWICHUK: No, I don't remember

1 it, but I'll take it that you read from the transcript.

2 MS. MARLA MURPHY: Okay. Now, today,
3 your evidence seems to be a little bit different. When
4 we talk about the financial integrity of Centra, you
5 suggest that it's appropriate for Centra to rely on
6 Manitoba Hydro.

7 Is that correct?

8 MR. GREG MATWICHUK: That's incorrect. I
9 don't believe I said that.

10 MS. MARLA MURPHY: Okay, then perhaps I
11 heard you wrong.

12 MR. GREG MATWICHUK: Okay. Where would
13 you like to go?

14 MS. MARLA MURPHY: In your consideration
15 of the financial integrity of Centra --

16 MR. GREG MATWICHUK: Mm-hm.

17 MS. MARLA MURPHY: -- I understood you to
18 say that you could -- that Centra could rely on Manitoba
19 Hydra.

20 MR. GREG MATWICHUK: I think I said
21 Centra is relying on Manitoba Hydro.

22 MS. MARLA MURPHY: And you accept that as
23 appropriate?

24 MR. GREG MATWICHUK: The perspective was
25 this, Ms. Murphy. Centra put its position to me in

1 rebuttal that I was advocating the seventy-five twenty-
2 five (75/25) which is not what I was suggesting. I tried
3 to make this clear in direct, is that under seventy
4 thirty (70/30), which is the current actual
5 circumstances, Centra has a debt guarantee.

6 If it were to go to sixty forty (60/40),
7 then it would be inappropriate for it to maintain that
8 debt guarantee. That's the differentiation.

9

10 (BRIEF PAUSE)

11

12 MS. MARLA MURPHY: I'm going to turn to
13 the O&A. You took issue today with the contingency
14 that's in the operating and administration forecast.

15 MR. GREG MATWICHUK: Yes, Ms. Murphy.

16 MS. MARLA MURPHY: Can you tell me why
17 you didn't take issue with it when it was a negative
18 contingency for the past four (4) years?

19 MR. GREG MATWICHUK: And I think it was
20 the -- the client had asked me about it this year and
21 said is this an appropriate amount? And I'm -- and I'm --
22 - so, for consistency, Ms. Murphy, is what I'm
23 suggesting, is there a contingency for a positive or a
24 negative amount should not exist.

25 MS. MARLA MURPHY: I thought I heard you

1 say today that you'd never seen this before. This was
2 new to you.

3 MR. GREG MATWICHUK: Putting a
4 contingency in for cost, yes.

5 MS. MARLA MURPHY: So, were you aware
6 that it was in Centra's forecast in the previous four (4)
7 years?

8 MR. GREG MATWICHUK: I can't say that I
9 recall it offhand.

10 MS. MARLA MURPHY: You indicated that you
11 used a CPI less productivity to benchmark an appropriate
12 level of operating expense for Centra. Is that correct?

13 MR. GREG MATWICHUK: Bear with me here a
14 second. In the -- in the baseline analysis you're asking
15 me what inflation rate I used?

16 MS. MARLA MURPHY: No. I'm just asking
17 you to confirm that the way you calculated it was CPI
18 less productivity.

19 MR. GREG MATWICHUK: Okay. Just bear
20 with me here a second. I believe the answer is correct.
21 I just want to double check something, that's all.

22 Subject to check, that in response to
23 CAC/Centra-19, that that is a CPI figure which I believe
24 it is. I just don't have that in front of me right now

25 MS. MARLA MURPHY: Okay. Thanks. So if

1 wages and other cost increases exceeded CPI and the
2 operating cost increases were in line with CPI, given the
3 same service levels, would that also indicate
4 productivity?

5 MR. GREG MATWICHUK: Are we talking about
6 a forecast or an actual?

7 MS. MARLA MURPHY: Actuals.

8 MR. GREG MATWICHUK: So if act -- if it
9 actually ended up that wages escalated greater than CPI
10 and the forecast only included CPI for wages...

11 MS. MARLA MURPHY: No.

12 MR. GREG MATWICHUK: Well, okay. That's
13 why I'm wanting to clarify exactly what the question is.

14 MS. MARLA MURPHY: If the actual results
15 of O&A were in line with CPI and the wages had, in fact,
16 increased more than CPI, would that indicate to you that
17 there was an element of productivity already included?

18 MR. GREG MATWICHUK: Already included?
19 That's what I'm having difficulty with. So let's walk
20 through this. You're saying that on an actual basis
21 costs increased overall equal to CPI?

22 MS. MARLA MURPHY: Yes, --

23 MR. GREG MATWICHUK: Okay.

24 MS. MARLA MURPHY: -- but wages increased
25 more.

1 MR. GREG MATWICHUK: But wages increased
2 more? Okay. So that tells me that we didn't forecast
3 the wage increase that we had actually realized.

4 MS. MARLA MURPHY: Might it also tell you
5 that you had forecast inflation and built in
6 productivity?

7 MR. GREG MATWICHUK: No. No, it
8 wouldn't. I mean, and -- and I guess this gets to --
9 gets to the issue of my evidence is that, Mr. Chairman,
10 one (1) of the things that I focussed on in the evidence
11 with respect to this issue is to say just like inflation
12 as a forecast element and what costs are affected by
13 inflation, so, we've identified a -- a particular rate,
14 we should also identified a particular productivity rate
15 associated with whatever costs are impacted by that
16 productivity.

17 So it's not clear. It -- it could be that
18 result. I -- I will say that but what I'm saying is it
19 could be any number of other results because we have to
20 link it back. We have to link the actual back to the
21 forecast -- what was forecast.

22

23 (BRIEF PAUSE)

24

25 MR. GREG MATWICHUK: Because, Ms. Murphy,

1 it could just -- it could just be an indication the
2 forecast did not -- the actual didn't reflect what
3 happened in the forecast. It doesn't necessarily mean
4 productivity. When we're measuring productivity, we
5 should measure forecast to forecast and actual to actual.

6

7 (BRIEF PAUSE)

8

9 THE CHAIRPERSON: I gather that what
10 she's saying, in my simple line of thinking, is that if a
11 cost item was a hundred dollars and general inflation was
12 5 percent in a year barring anything else she'd assume
13 the number at the end of that year would be a hundred and
14 five (105).

15 MR. GREG MATWICHUK: Okay. On a
16 forecast basis, Mr. Chairman?

17 THE CHAIRPERSON: Yes.

18 MR. GREG MATWICHUK: Okay.

19 THE CHAIRPERSON: But during that point
20 in time the largest part of the cost ended up being wages
21 and you settled a wage contract that provided, you know,
22 the normal grid rate increases plus collar or something
23 and it ended up being 7 percent.

24 So all things being equal instead of a
25 hundred, it would have been a hundred and seven (107),

1 so, that sort of infers something happened to cut it back
2 down to the hundred and five (105).

3 MR. GREG MATWICHUK: And -- and my -- my
4 concern, Mr. Chairman, is yes, but we're looking at a
5 very general scenario because it was overall costs.

6 There could have been an overall cost --
7 or a cost reduction in another element that was
8 unanticipated, so, that's why I get back to my
9 proposition that in the forecast, it would be much better
10 to be able to track what the pro --forecast productivity,
11 forecast inflation and then measure against what elements
12 were intended to be higher or lower and then you'll --
13 you'll be able to determine whether we've got actual
14 productivity or just forecast productivity.

15 So, Mr. Chairman, that could be the
16 result, but it's not necessarily the result. There could
17 be a number of other elements.

18

19 CONTINUED BY MS. MARLA MURPHY:

20 MS. MARLA MURPHY: I want to turn with
21 you back to your Exhibit CAC Number 7. And I think I
22 heard you say earlier today that synergy benefits in your
23 column 4 could've been greater under a private owner; --

24 MR. GREG MATWICHUK: Yes.

25 MS. MARLA MURPHY: -- is that right?

1 MR. GREG MATWICHUK: Yes.

2 MS. MARLA MURPHY: The Board has heard
3 and accepted expert evidence that due to the common
4 customer base, and the geographic location of Manitoba
5 Hydro, that we were in a unique position to capitalize on
6 synergy opportunities.

7 And you've also heard the evidence, and
8 the Board has accepted, that Centra and Hydro have
9 successfully achieved synergies.

10 Can you give examples of where synergy
11 benefits would have been equal to or greater than those
12 achieved under private owner?

13 MR. GREG MATWICHUK: No, it's not
14 something that I could -- I could do offhand and -- and
15 clearly, that I'm -- if I understand your question, are
16 you talking about synergies in another purchase
17 acquisition?

18 MS. MARLA MURPHY: Well, I'm taking you
19 back to the scenario you created. You've suggested that
20 absent acquisition, the appropriate O&A is fifty-four
21 nine (549), which is, in fact, lower than the cost of
22 service and the rate base rate of return under Manitoba
23 Hydro ownership.

24 You suggested that the reason that you did
25 that was that because you could have had even greater

1 synergies under a private ownership and I'm asking you
2 what those might have been?

3 MR. GREG MATWICHUK: And -- okay. And
4 given that this was a hypothetical example, I'll -- I'll
5 give you a hypothetical reference, is that a -- an organi
6 -- a private organization could have been more aggressive
7 with respect to, for example, labour costs or an -- any
8 other element, but labour cos -- and that's typically
9 what would take place in -- in an acquisition because a -
10 - a private organization being motivated by the profit
11 element is going to say, how do we achieve our returns,
12 how do we ach -- achieve our -- our profit and how can we
13 cut back in our costs in order to achieve the greatest
14 synergies possible?

15 So, there are any number of scenarios that
16 -- that are possible in that and I -- and this, again,
17 the context is hypothetical. They may have been greater;
18 they may have been less.

19 MS. MARLA MURPHY: And the hypothetical
20 that Manitoba Hydro used in Centra Exhibit Number 7 was
21 sixty-five thousand, eight hundred and fifty-two
22 (65,852).

23 MR. GREG MATWICHUK: 65 million.

24 MS. MARLA MURPHY: 65 million. Dropped a
25 zero.

1 MR. GREG MATWICHUK: Or three (3).

2 MS. MARLA MURPHY: Yes.

3 MR. GREG MATWICHUK: And -- and, yeah,
4 and that -- that is -- is a hypothetical and -- and I
5 think --

6 MS. MARLA MURPHY: Are you aware of how
7 Centra calculated that? Did you -- did you see that in
8 the evidence?

9 MR. GREG MATWICHUK: I -- I don't have it
10 in front of me, so I -- I don't recall.

11 MS. MARLA MURPHY: It's calculated in the
12 -- essentially the same meth -- method as your baseline
13 with productivity and inflation factors applied. And it
14 arrives at sixty-five eight fifty-two (65,852).

15 You aware of that?

16 MR. GREG MATWICHUK: Is there a reference
17 you can give me?

18 MS. MARLA MURPHY: It's in attachment 1
19 to the rebuttal.

20 MR. GREG MATWICHUK: Attachment 1 to the
21 rebuttal.

22

23 (BRIEF PAUSE)

24

25 MR. GREG MATWICHUK: I have attachment 1.

1 MS. MARLA MURPHY: So given the
2 hypothetical nature of the calculation, do you have any
3 reason to dispute the calculation that Centra arrived at?
4 Or certainly to suggest that fifty-four nine (549) is
5 more appropriate?

6 MR. GREG MATWICHUK: I have no reason to
7 believe that either/or are more -- more appropriate.

8 MS. MARLA MURPHY: Can I turn with you to
9 the next item on that list. You suggested in your direct
10 evidence today that the depreciation and amortization
11 number might not have changed under another owner.

12 Are you aware that the Public Utilities
13 Board had ordered that Centra undergo depreciation
14 reviews every five (5) years?

15 MR. GREG MATWICHUK: I'm not familiar
16 with that Order.

17 MS. MARLA MURPHY: Would you think that a
18 prudent owner of a private company would undertake a
19 review of depreciation from time to time?

20 MR. GREG MATWICHUK: Yes.

21 MS. MARLA MURPHY: So it's reasonable to
22 suggest that that might have changed?

23 MR. GREG MATWICHUK: It's -- it's
24 possible, yes, but also having -- being familiar with
25 individual -- the depreciation studies, there are a lot

1 of assumptions that go into that and there's a
2 significant debate around those assumptions as between
3 the depreciation consultant and its client.

4 MS. MARLA MURPHY: I want to turn with
5 you to your suggestions with respect to presentation and
6 rate increases.

7 THE CHAIRPERSON: Ms. Murphy, if you
8 don't mind I have one (1) question --

9 MS. MARLA MURPHY: Certainly.

10 THE CHAIRPERSON: -- to follow up on
11 yours.

12 Mr. Matwichuk, let's assume that your
13 hypothetical situation was accurate and there was another
14 owner that did cut the operating costs and didn't change
15 the depreciation schedule so the costs were much lower.

16 On a standalone basis, how does it profit
17 the owner?

18 MR. GREG MATWICHUK: How does it profit
19 the owner?

20 THE CHAIRPERSON: Well, if the rate of
21 return on rate base and equity is not altered and it's a
22 standalone operation and whatever they paid for the
23 company doesn't play into the feature and it's a
24 regulated company, how does the owner profit by reducing
25 the operating costs and the rate base?

1 MR. GREG MATWICHUK: Given the rates that
2 are in place, Mr. Chairman, so if they are able to reduce
3 costs with the rates in place --

4 THE CHAIRPERSON: You're assuming that
5 the rates that were in place would remain?

6 MR. GREG MATWICHUK: That -- yes, in that
7 scenario.

8

9 CONTINUED BY MS. MARLA MURPHY:

10 MS. MARLA MURPHY: I think I understood
11 your evidence to be that it wasn't informative to express
12 rate increases to customers as a percentage of their
13 total bill; do I have that right?

14 MR. GREG MATWICHUK: Yes, it's -- I would
15 suggest that it's of less information or -- or less value
16 to a consumer, to a gas customer to receive a notice of
17 rate increase on a GRA as a one (1) line item.

18 MS. MARLA MURPHY: You recognize that
19 Centra's long-standing practice has to been report
20 changes in rates on a bill-over-bill basis?

21 MR. GREG MATWICHUK: Yes, and that's on a
22 bill-over-bill basis and also that is a longstanding
23 practice but I -- that practice precedes the four (4)
24 part bill and when you have a multi-part bill then a
25 customer -- what a customer is looking for -- the

1 customers have demanded a multi-part bill, so, they're
2 interest -- they're interested in the changes, the rate
3 of changes in each of those parts, otherwise, they would
4 have been satisfied with a single part bill and,
5 therefore, the single rate increase.

6 MS. MARLA MURPHY: You're aware that
7 Centra's application, if it's approved by the Board, will
8 result in changes in each of the four (4) components in
9 their bill?

10 MR. GREG MATWICHUK: Yes.

11 MS. MARLA MURPHY: So you're suggesting
12 that we report to customers four (4) different rate
13 changes for each of the classes of customers?

14 MR. GREG MATWICHUK: The suggestion is
15 that rather than Centra on its notice suggesting that
16 there is one (1) average rate increase, there are rate
17 increases for each part of the bill.

18 And -- and the reason being, as I
19 mentioned in direct or one (1) of the reasons
20 specifically, is that the -- the one (1) line rate
21 increase per year assumes that that rate increase will be
22 in place for the year. That's what the -- that's what
23 the customer -- the information that they get but as
24 we've talked about, the cost of gas is going to change
25 and that rate increase could fluctuate significantly

1 because of the significant fluctuations in -- in the cost
2 of gas.

3 MS. MARLA MURPHY: That's still true with
4 what you're suggesting; isn't it?

5 MR. GREG MATWICHUK: Yes, it is still
6 true but when you can segregate out the non-cost then the
7 customer has a better indication of what -- the -- the
8 parts of the bill that are going to fluctuate and the
9 parts that won't fluctuate or won't fluctuate as much.

10 MS. MARLA MURPHY: Well, I guess that's
11 where the difficulty lies is that when Centra makes this
12 rate change, it changes each of the -- the rates:
13 primary gas, supplemental gas, transportation and
14 distribution rates.

15 So what you're suggesting, as I understand
16 it, is that we would show a table of bill impacts with
17 four (4) different rate changes for each customer class
18 and -- and if you did it on the five (5) main customer
19 classes, we'd have a chart with twenty (20) different
20 rate impacts; is that what you're suggesting?

21 MR. GREG MATWICHUK: I'm suggesting that
22 that would -- that would provide more information but
23 it's -- what I'm saying to you is that the single rate
24 change that is provided in the -- the formal application
25 at the front of the GRA filing does not provide any

1 valuable information to a party because they know it's
2 going to change and they know -- and the other
3 significant element is that it doesn't reflect the
4 changes being requested in terms of the operations, the
5 distribution component.

6 MS. MARLA MURPHY: CAC/MSOS filed
7 evidence of Mr. Stauff in the competitive landscape
8 proceeding, which says, in part:

9 "What concerns people in their daily
10 lives is money and how much of it they
11 have to pay. Any suggestion that
12 customers would care about rate
13 volatility, so about the stability of
14 one number in a complex calculation
15 that they probably only vaguely
16 understand more than they care about
17 the stability in the bottom line number
18 that they have to pay is absurd on its
19 face."

20 Are you aware of that evidence?

21 MR. GREG MATWICHUK: No, I'm not.

22 MS. MARLA MURPHY: How do you reconcile
23 that with your position?

24 MR. GREG MATWICHUK: I -- I don't know
25 how he arrived at that conclusion and what I'm said --

1 suggesting to you is that the reason customers wanted a
2 multi-part bill was so that they could view the changes
3 in those multi parts in terms of the different
4 responsibility.

5 There's a commodity component,
6 essentially, and then there's a cost of operations
7 component and they -- they've requested that -- that
8 change so they can -- they can see how their bill is
9 affected by the different parts.

10

11 (BRIEF PAUSE)

12

13 MS. MARLA MURPHY: Thank you, Mr.
14 Matwichuk, thank you, Mr. Chair. Those are our
15 questions.

16 THE CHAIRPERSON: Thank you, Ms. Murphy.

17 MR. GREG MATWICHUK: Thank you, Ms.

18 Murphy.

19 THE CHAIRPERSON: Mr. Peters...?

20

21 CROSS-EXAMINATION BY MR. BOB PETERS:

22 MR. BOB PETERS: Thank you. Good
23 afternoon, Mr. Matwichuk.

24 MR. GREG MATWICHUK: Good afternoon, Mr.

25 Peters.

1 MR. BOB PETERS: Mr. Matwichuk, your
2 evidence is to suggest to the Board that the concept of a
3 fair return is a complete and separate issue from the no
4 harm principle; am I correct?

5 MR. GREG MATWICHUK: Yes.

6 MR. BOB PETERS: You don't want them to
7 be linked in any way; would that be correct?

8 MR. GREG MATWICHUK: No, I don't think
9 that's correct to be linked in any way because I think I
10 -- what I say in my evidence is that if you had an
11 excessive return, that could be an indicator of no harm.

12 I don't -- I think it's the opposite that
13 maybe we'd -- we would say that there's -- there's not a
14 link.

15 MR. BOB PETERS: That last answer puts --
16 so I understand it, Mr. Matwichuk, would suggest that
17 there could still be no harm, but the return would be
18 excessive, that's -- that's one (1) --

19 MR. GREG MATWICHUK: Yes, that's correct.

20 MR. BOB PETERS: All right. Now let's
21 take, please -- let's stick with CAC/MSOS Exhibit 7 and
22 have a -- a quick run at that and I'll try not to
23 duplicate the points that my colleague, Ms. Murphy,
24 attended.

25 You set out in column 1 of that Exhibit

1 7's CAC/MSOS, Mr. Matwichuk, a reproduction of Centra's
2 cost of service application, correct?

3 MR. GREG MATWICHUK: It's a direct
4 duplication of Centra Exhibit 7.

5 MR. BOB PETERS: Which you understand to
6 be in column 1 their cost of service application.

7 MR. GREG MATWICHUK: Yes, that's my
8 understanding, sir.

9 MR. BOB PETERS: And I'm going to go down
10 the list with you, sir, and I'm thinking you're
11 suggesting to this Board that it sharpen its pencil and
12 make three (3) adjustments to that.

13 The first is, on operating and
14 administration you -- you've recommended the Board remove
15 \$1.7 million from that \$56.6 million number, correct?

16 MR. GREG MATWICHUK: Yes, that's correct.

17 MR. BOB PETERS: And that's the
18 contingency that you and Ms. Murphy talked about.

19 MR. GREG MATWICHUK: That's correct.

20 MR. BOB PETERS: If -- if you were aware
21 in prior years, speaking of hypotheticals, Mr. Matwichuk,
22 that Centra has had a negative contingency in their O&A
23 costs, you would have made the same recommendation in
24 those years as you are this year, which is, don't include
25 a negative contingency.

1 MR. GREG MATWICHUK: Yes, one (1) must
2 hold to symmetry of that principle.

3 MR. BOB PETERS: All right. And even if
4 the symmetry of that -- even if that negative contingency
5 was as a result of a corporate mandate to find
6 efficiencies or find synergies, you would not think it
7 proper included in the O&A forecast?

8 MR. GREG MATWICHUK: The hesitation I'm
9 having, sir, is that what I had talked about in -- in
10 terms of the O&A productivity is that we should identify
11 individual areas where we expect to have productivity and
12 what the productivity factor was.

13 But I'm not ab -- so I'm not objecting to
14 the opportunity to try to track -- to find and to track
15 productivities, but if it's just one (1) -- one (1) --
16 just a single number, then I would say there's
17 uncertainty about that -- sufficient uncertainty about
18 that number to not include in the forecast.

19 MR. BOB PETERS: I take from that answer
20 that if -- if the negative contingency was simply because
21 there was an expectation, but unidentified as to where
22 the synergies would show up, you think it would -- it
23 should not be included in the O&A expense.

24 MR. GREG MATWICHUK: Yes, I thi -- I
25 think a regulated utility should attempt to identify all

1 of the elements where there is a forecasted amount.

2 MR. BOB PETERS: And if there is
3 imprecision in the forecasting of the budget, you should
4 eliminate the identified imprecision?

5 MR. GREG MATWICHUK: Oh, absolutely, you
6 should identify the -- the imprecision.

7 MR. BOB PETERS: Now, in terms of
8 fairness, Mr. Matwichuk, if Centra has for a number of
9 years had a negative contingency in their O&A and they've
10 been held to that or measured against that, and you're
11 now made aware there's a positive contingency number,
12 would fairness indicate that maybe there has to be some
13 balancing out over the next short while?

14 MR. GREG MATWICHUK: Well, I guess, Mr.
15 Peters, the question is -- is when do you adopt the
16 principle and I think that's what we have to abide by is
17 -- is what the -- what is the principle and -- and hold
18 parties to the principle.

19 And in -- in my view, when I see an
20 unidentified forecast item, I'm suggesting that it's not
21 an item that should be included in the forecast. I --
22 I'm not sure -- are -- Mr. Peters, how you would go about
23 determining when we've turned the corner on that.

24 MR. BOB PETERS: Okay. I have -- I have
25 that point, but in the event the budgets were set at a

1 time when the -- the divisions were not certain as to
2 what they would end up with, does that allow you to say,
3 well, the timing issue here of de -- deriving the budgets
4 has lead to this need for a contingency and, therefore,
5 maybe the numbers that come to the Board should be
6 revised closer to the rate hearings rather than at the
7 time they're filed closer to the budgeting times?

8 MR. GREG MATWICHUK: So did I understand
9 you as once -- at the time of filing if there's
10 uncertainty should there be an update closer to the --
11 the hearing process or during the hearing process?

12 MR. BOB PETERS: You can -- yes, start
13 with that question.

14 MR. GREG MATWICHUK: I was glad I could
15 ask your question.

16 So, yes, I mean, this is -- this is not
17 uncommon for -- for forecast to be updated and one --
18 once there become better information. For example, in --
19 in other jurisdictions that I've worked in and are
20 familiar with, when an organization has filed for a
21 particular year they don't typically have the actual
22 amounts for the immediately preceding year.

23 But by the time the hearing rolls around,
24 those actual amounts are available and are typically made
25 available and those cannot actually be very valuable in

1 assisting both the utility in determining whether their
2 forecast is appropriate and all interested parties
3 including the Board.

4 MR. BOB PETERS: Well, and that's
5 essentially what we have as well here with Centra, don't
6 we, Mr. Matwichuk, where we have their '07 fiscal year
7 forecast, but those have not been publically made
8 available on a actual basis yet, in this jurisdiction?

9 MR. GREG MATWICHUK: That's my
10 understanding, yes.

11 MR. BOB PETERS: In the event that the --
12 the budget becomes finalized in early 2008 or after this
13 hearing has already taken place for the test year, how
14 should the Board deal with -- with any changes in the
15 final budget compared to what was presented in the
16 filing?

17 MR. GREG MATWICHUK: Okay. Well, I --
18 sorry, budget for what year are we talking about?

19 MR. BOB PETERS: Well, let's -- let's
20 take it back without -- let's talk about the -- a test
21 year.

22 And the filing is made in advance of the
23 test year and we won't get caught up too much in the
24 facts of this one, but the Board looks at the information
25 and then the budgeting for the test year is -- is firmed

1 up or made final after the Board holds its hearing.

2 Should there be time for an adjustment to
3 that? Or does the company have to live with what they
4 filed?

5 MR. GREG MATWICHUK: Okay. Well,
6 typically the budget is set in advance of the beginning
7 of the test year and so by the time that you're into the
8 hearing, if you are into the test year, the budget would
9 have or should have been finalized. So I'm -- I'm kind
10 of struggling with this set of circumstances you're
11 providing me because I think on a practical level the
12 budget would have or should have been -- been finalized
13 prior to a hearing.

14 In -- in the -- particularly when you've
15 got a -- a two (2) test year situation, I'll try to stay
16 away from the facts of this hearing as you've asked me
17 to.

18 But typically, the -- the process is into
19 the first test year and so you -- you have your budget
20 complete and, you know, signed off by all the appropriate
21 levels into the hearing at some point, whether it's the
22 time you file, which is often the case, or between the
23 time you file and the time of the hearing and -- and
24 adjustments are made.

25 And also, as I mentioned, you will

1 typically have actuals from the prior year and -- and
2 regulators typically want to see those -- those numbers
3 to assist them in their -- their efforts.

4 MR. BOB PETERS: Okay, thank you, and
5 then I have your -- your other points on -- on the timing
6 issues and the revisions.

7 So Mr. Matwichuk, going down column 1 then
8 on CAC/MSOS Exhibit 7, in this filing before the Board
9 you've taken no issue with the actual depreciation
10 expense being requested by way of the updated
11 depreciation study and the additional depreciation on the
12 increase in plant.

13 MR. GREG MATWICHUK: Yeah, I was not
14 asked to look at depreciation costs.

15 MR. BOB PETERS: Okay. And capital and
16 other taxes, you're not taking issue with?

17 MR. GREG MATWICHUK: No, I'm not.

18 MR. BOB PETERS: And likewise, on income
19 tax, you're not taking issue with that?

20 MR. GREG MATWICHUK: I believe that
21 income tax is a annual amortized amount that's been
22 approved in a prior calculation.

23 MR. BOB PETERS: And that amortized
24 amount was because of a one (1) time tax liability that
25 accrued to Centra as a result --

1 MR. GREG MATWICHUK: That's right, yeah,
2 yes.

3 MR. BOB PETERS: -- of being purchased
4 by a Crown corporation?

5 MR. GREG MATWICHUK: That's my
6 understanding, sorry for interrupting.

7 MR. BOB PETERS: All right. So -- and no
8 issue was taken by you with that?

9 MR. GREG MATWICHUK: That's correct.

10 MR. BOB PETERS: And when we get to
11 finance expense and return on debt or the finance expense
12 under a cost of service model, you're satisfied in this -
13 - in this instance that that's appropriate and
14 reasonable?

15 MR. GREG MATWICHUK: I wouldn't jump to
16 that conclusion. I -- I -- I looked at the -- the -- the
17 cost of debt and here -- here's my difficulty with the
18 cost of debt. And again, it comes down to evidence, Mr.
19 Peters, and -- and Mr. Chairman, is I don't believe what
20 we've seen is -- is the full detail of the cost of debt.

21 And -- and -- and I'm not suggesting that
22 there's anything wrong with it, just that we haven't seen
23 it. It's a bit of a black box -- is that -- my
24 understanding is that the Province of Manitoba goes out
25 to the market. The Province of Manitoba is one (1) that

1 procures the debt from the marketplace and then provides
2 that debt to Manitoba Hydro and includes a debt guarantee
3 fee.

4 And then Centra obtains its debt financing
5 from Manitoba Hydro. What's not clear or in the evidence
6 is what debt issues are being mirrored down to Centra or
7 at what -- at what debt rates. So in other words,
8 Centra's debt, whatever tranche or issue that we're
9 talking about, what it -- what issue or tranche is it
10 linked to above that that the province went to the market
11 on and -- and charged on top of that the provincial
12 guarantee fee.

13 So we're not seeing that and a concern of
14 -- customers could be is, is there some kind of markup in
15 there. I'm not suggesting that there is, it would just
16 be good to be able to see that -- that debt being
17 mirrored down and how that takes place.

18 There -- there is -- there are debt
19 issues, but what we're not seeing is the corresponding
20 debt that was issued in the marketplace.

21 MR. BOB PETERS: All right, just so I'm
22 following your thought, you're familiar, and I think Ms.
23 Murphy even asked you about PUB/CENTRA-40 where the debt
24 issues and the -- the underlying term sheets were brought
25 forward.

1 Your suggestion now is the Board might
2 want to just look behind those term sheets and see if it
3 can match up with what -- with what the Province of
4 Manitoba has gone out for.

5 MR. GREG MATWICHUK: Yes, sir.

6 MR. BOB PETERS: All right, I've got your
7 point on that.

8 Ms. Murphy, I think, has asked you in a
9 polite way to -- to substantiate that absent acquisition,
10 the debt costs would be significantly lower than they are
11 under cost of service. Did you understand that to be her
12 undertaking to you?

13 MR. GREG MATWICHUK: Yes, she gave me an
14 undertaking to provide the calculation of that.

15 MR. BOB PETERS: All right, and -- and
16 because what your point is to the Board here is, it looks
17 likes Centra is paying above the market price for debt;
18 that's a suggestion that could be taken from your
19 evidence.

20 MR. GREG MATWICHUK: Yes.

21 MR. BOB PETERS: But you have nothing to
22 substantiate that in terms of being the fact compared
23 to --

24 MR. GREG MATWICHUK: Well, perhaps I can
25 provide that in the undertaking.

1 MR. BOB PETERS: Okay, I -- I'm just
2 asking, do you have -- do you also recognise in your
3 undertaking, or will you, that Centra has to put their
4 stake in the sand at some point in time and go out to the
5 market for their debt; correct?

6 MR. GREG MATWICHUK: Right, right.

7 MR. BOB PETERS: And when they acquire
8 debt, it's -- it may be a very long term debt.

9 MR. GREG MATWICHUK: Mm-hm.

10 MR. BOB PETERS: And long term debt will
11 come at a cost and that cost will reflect the -- the term
12 of -- over which the debt has been secured.

13 MR. GREG MATWICHUK: That's right.

14 MR. BOB PETERS: And if Centra a couple
15 of days later finds something cheaper on the market
16 through the good efforts of their treasurer, they may
17 want to revise their debt, but they may have to take into
18 account there'd be a penalty?

19 MR. GREG MATWICHUK: Right.

20 MR. BOB PETERS: And did your calculation
21 take into account the term sheets of Centra compared to
22 what you say would be available, recognizing there may be
23 penalties involved or otherwise?

24 MR. GREG MATWICHUK: No, that wasn't
25 specifically taken into consideration.

1 MR. BOB PETERS: Do I suggest then what
2 you did is, you said, well, here's Centra's debt, if I
3 ran down to the bank today I could get it at this
4 interest rate which is lower than what Centra is
5 presently paying and, therefore, they're overpaying?

6 MR. GREG MATWICHUK: The consideration
7 was what long-term Canada's currently exist and what the
8 -- the spread would be over Long Canada's for a stand-
9 alone operation such as Centra's.

10 MR. BOB PETERS: And that -- that -- what
11 spread did you assume? Well, I guess Ms. Murphy asked
12 you that question, that she suggested to you what it --
13 what it might be on a stand-alone basis?

14 MR. GREG MATWICHUK: And I think it was a
15 hundred and sixty-five (165) to a hundred and eighty
16 (180), was -- was that?

17 MR. BOB PETERS: One sixty-five (165) to
18 one eighty-five (185), yes.

19 MR. GREG MATWICHUK: One sixty-five (165)
20 to one eighty-five (185), yeah. Okay.

21 MR. BOB PETERS: There's a suggestion in
22 that same PUB/CENTRA-40 question, Mr. Matwichuk, that on
23 a stand-alone basis, Centra would have a BBB bond rating?
24 On li -- on line 8 of the response.

25 MR. GREG MATWICHUK: In worst-case

1 scenario, I would agree with that.

2 MR. BOB PETERS: Okay.

3

4 (BRIEF PAUSE)

5

6 MR. BOB PETERS: Okay. When you made
7 assumptions as to what the -- the interest rate would be
8 on a Centra debt, did you use the same BBB assumption?

9 MR. GREG MATWICHUK: Yes.

10 MR. BOB PETERS: Okay. And what about
11 the debt:equity ratio, what were you -- that in -- that
12 in -- that included a BBB assumption on a -- what
13 debt:equity?

14 MR. GREG MATWICHUK: Sixty/forty (60/40).

15 MR. BOB PETERS: Sixty/forty (60/40).

16 Thank you. And the -- the next line item and I want to
17 go down, it's called corporate allocation in column 1.

18 It's your recommendation of the Board that
19 that \$12 million number be revised to \$10.5 million; have
20 I got that right?

21 MR. GREG MATWICHUK: What I'm suggesti --
22 yes, I mean, the answ -- the short answer is 'yes' and --
23 and the reason that I'm suggesting that, Mr. Peters, is
24 that as I understood the Board's -- the -- the Board's
25 decisions in 135/05, is that there should be a limit as

1 to what the return should be, whether it's in cost of
2 service or rate base rate of return.

3 And that limit was measured by the
4 combination of net income and the corporate allocation in
5 cost of service. In the rate base rate of return side,
6 it's the amount that was determined under -- under return
7 -- sorry, a return on equity that arises from the
8 formula. So if we're sticking to the principle than
9 that's -- that would be the result.

10 If we're dealing with a set of numbers and
11 to take your, Mr. Peters, your line of questioning in
12 terms of what was and what is, the rate of return that
13 resulted from the formula back when Centra was owned by
14 West Coast, was much higher than it would be today under
15 the formula.

16 MR. BOB PETERS: And -- and what was
17 determined when there was private ownership was the high
18 watermark that you've referenced in your materials and
19 that was the 14 to \$16 million range, under the
20 assumptions the Board used in the last GRA order.

21 MR. GREG MATWICHUK: Yes, I think the --
22 the high watermark was, as -- as I understood the
23 decision, the high watermark was the return that resulted
24 under rate base rate of return methodology which is using
25 the -- the Board's formula and back in 1998 that happened

1 to be 12 to \$14 million.

2 MR. BOB PETERS: And now, if you -- and
3 I'm Mr. Saxberg -- or I'm not sure he'd -- if he has
4 available the book of documents that -- that was prepared
5 when I was asking questions of witnesses, at tab 10 and
6 11 of that book of documents, I have reproduced schedules
7 5.9.3 and 5.9.4 dated May 15th and down to line 12 and
8 follow it across, the return on equity that you say now
9 should set the highwater mark is \$10.5 million for the
10 first test year and 11 million for the second test year.

11 MR. GREG MATWICHUK: Yes, that's what the
12 evidence states.

13 MR. BOB PETERS: And therefore, when I go
14 down column 1, when we get down to the net income line,
15 that number, you suggest to the Board, should be reduced
16 to zero?

17 MR. GREG MATWICHUK: Yes, that is --

18 MR. BOB PETERS: And you say that for two
19 (2) reasons: one (1) is because it -- it -- if you add
20 that to the corporate allocation of \$10.5 million, it's
21 an excessive return; and secondly, you say that it's not
22 needed as net income because the Corporation is already
23 at a seventy/thirty (70/30) debt:equity ratio.

24 MR. GREG MATWICHUK: And has the
25 protection of the debt guarantee for which the ratepayers

1 are paying.

2 MR. BOB PETERS: Thank you.

3 MR. GREG MATWICHUK: And that's all under
4 the cost of service methodology.

5 MR. BOB PETERS: Thank you. Before I
6 turn away, I may have -- I may have given you a wrong
7 indication on PUB/CENTRA-40. When I asked you what, in
8 your study, to get column 4, absent acquisition, finance
9 expense/return on debt would be, I understood your
10 evidence to be that you assumed a sixty/forty (60/40)
11 capital structure.

12 MR. GREG MATWICHUK: That's correct.

13 MR. BOB PETERS: And I should make you
14 aware that on reading PUB/CENTRA-40, the Corporation may
15 have had a different assumption of the existing and
16 current capital structure and came -- which you've told
17 the Board in your view is seventy/thirty (70/30) on a
18 standalone basis.

19 And if that gives a significant concern
20 for your -- or a matter for your undertaking, please take
21 that into account. I wanted to bring that to your
22 attention.

23 MR. GREG MATWICHUK: So am I to
24 understand that PUB-40 -- and -- and I will check into
25 it, but PUB-40 may assume a seventy/thirty (70/30)? Or

1 it's based on -- sorry, it's based on actual
2 seventy/thirty (70/30) debt:equity?

3 MR. BOB PETERS: Yes, in terms of the --
4 you can take that as an assumption. I don't know that My
5 Friend opposite would disagree when they answered the
6 question if that was a different assumption made, but the
7 question asked, for the interest rates applicable to
8 Centra on a standalone basis given its current capital
9 structure for short-term debt and long-term debt.

10 And I didn't want to mislead you with my
11 questioning to suggest that it was necessarily the same
12 assumption you had made.

13 MR. GREG MATWICHUK: Right and --

14 MS. MARLA MURPHY: I'm sorry to
15 interject, but I just would like to be clear. I hope
16 that that didn't just modify the undertaking that have,
17 which is to have the absent acquisition calculation
18 demonstrated to arrive at fifteen two ninety-five
19 (15,295).

20 MR. BOB PETERS: I certainly wouldn't
21 mess with your undertakings, Ms. -- Ms. Murphy and -- and
22 -- and I -- and I -- I don't want to change it. In fact,
23 I want the same answer to the undertaking because it's a
24 question that I see here, as well, that I'd be -- the
25 Board would like to know how you get to your number

1 compared to where they are.

2 MR. GREG MATWICHUK: Right and I -- I'll
3 provide all the -- all the details as requested.

4 MR. BOB PETERS: All right, thank you for
5 that.

6

7 CONTINUED BY MR. BOB PETERS:

8 MR. BOB PETERS: In the column 1 that
9 we've just gone down, Mr. Matwichuk, you've given me the
10 suggested revisions to the Board. If we turn to column
11 2, the only item I want to speak to there is in Centra --
12 sorry, on CAC/MSOS Exhibit 7 down at the corporate
13 allocation line in column 2, you removed the \$12 million
14 that had been included by Centra under their rate base
15 rate of return calculation; am I correct?

16 MR. GREG MATWICHUK: Yes, that's correct
17 and that's a -- that's consistent with what was
18 demonstrated in my evidence on -- in appendix 1 and I
19 will just double-check -- table 3.

20 MR. BOB PETERS: And I'm familiar with
21 your -- with your evidence on that point.

22 But, the -- the reason that I understand
23 and the Board should take from why you removed the \$12
24 million is -- your answer was, it was consistent with
25 regulatory principles and you are suggesting those are

1 the principles that the Board established at the last
2 General Rate Application for the company?

3 MR. GREG MATWICHUK: I think it's the
4 principles that the -- if -- with all due respect, the
5 principles that the Board adopted because they are
6 longstanding regulatory principles in terms of a fair
7 return and excess return.

8 MR. BOB PETERS: All right, let's not
9 quibble about who gets credit for the -- for the
10 principle, but -- but it's -- -- your -- your suggestion
11 to the Board is that the \$12 million should be removed
12 from that column number 2, ostensibly because it's -- you
13 can -- sort of double counting last time you were here
14 and you take the same view this time?

15 MR. GREG MATWICHUK: It's -- it's an
16 excessive return and effectively, just to go through the
17 overa -- high level mechanics that the 12 million plus
18 the 10.5 essential -- and -- or the 11 and I averaged --
19 I averaged it to 11 resulted in a \$23 million return
20 amount and this is what -- this is where I think the
21 Board came into it in terms of establishing the
22 principle, is saying that it rec -- clear recognition
23 that the corporate allocation is a return amount.

24 So the corporate allocation being a return
25 amount of 12 million plus the return on equity of

1 approximately 11 million would give you a return of 23
2 million and 23 million would be excessive whether you
3 measured it on -- in terms of dollar value or return and
4 that return would end up being around 17-1/2 percent.

5 MR. BOB PETERS: Mr. Matwichuk, in your
6 column 2 of CAC/MSOS Exhibit 7 -- and you've removed the
7 \$12 million, what you're also removing then and not
8 asking the Board to consider is -- or are the benefits
9 that Centra has received as a result of the acquisition
10 by Manitoba Hydro.

11 MR. GREG MATWICHUK: Sorry, are we --
12 we're in column 2?

13 MR. BOB PETERS: Yes, sir.

14 MR. GREG MATWICHUK: And we're talking
15 about benefits?

16 MR. BOB PETERS: Well, we're talking that
17 you've removed the \$12 million corporate allocation and
18 you want to leave behind whatever benefits accrued to
19 Centra and leave them reflected in the O&A costs or
20 wherever else they're demonstrated in the -- in the
21 numbers?

22 MR. GREG MATWICHUK: Yes, the -- the rate
23 base rate of return is a regulatory construct to
24 determine just and reasonable rates and -- and part of
25 that construct is the assumption of stand-alone. Stand-

1 alone and -- and also of -- of no harm.

2 You take all those principles together
3 under rate base rate of return the purchased utility is
4 not responsible for any of the acquisition components
5 whether they're synergies or whether they're a --
6 acquisition costs and it's whatever costs are reasonable
7 under the circumstances and -- and that is in shar --
8 sharp contrast to the cost of service which is an
9 integrated approach.

10 MR. BOB PETERS: Thank you, Mr.
11 Matwichuk. I've got your point on that and would like to
12 turn to O&A matters. In your baseline analysis, you
13 started with a figure of approximately \$49.3 million, do
14 I have that right?

15 MR. GREG MATWICHUK: Yes, sir, that's
16 correct.

17 MR. BOB PETERS: Do I also have it
18 correct that you accept 49.3 million as an appropriate
19 O&A level for -- for Centra at the time it was
20 established in 2003/'04?

21 MR. GREG MATWICHUK: Again, sir, I was --
22 I -- this time I was truly taking guidance from the Board
23 and the Board had established that as its baseline. And
24 the context around that was, previously it had trouble
25 establishing a baseline and then it had, for its first

1 opportunity to determine what O& -- O&A would be under
2 the allocation methodology for O&A, and it determined
3 when it looked at that O&A amount of forty-nine point
4 three (49.3), Mr. Peters, that you put to me, they
5 compared that to the 1998 O&A and they -- and it was
6 forty eight (48) point something, but very close, and
7 that was that 1.3 percent that I was talking about, over
8 five (5) years.

9 And so the Board, as they articulated,
10 took comfort in that very low increase over five (5)
11 years and said, you know, the allocation methodology is
12 what it is, it's a leap of faith, were the Board's words,
13 and -- and but becau -- they took comfort in the very
14 minimal increase.

15 So in -- in doing this baseline work, the
16 reason I was charged with doing it, well one (1) of the
17 reasons, was that in two (2) very short years we have a
18 much larger 8 percent or a much larger increase anyway.
19 I think it's more like 7 percent in the O -- in the O&A.
20 And as -- as a result one -- one has to be more diligent
21 and so that was -- that -- but that was the -- the
22 context back then and -- and as a result the Board said,
23 okay, we've -- we've done this examination. We now go
24 forward using this as a baseline to evaluate O&A in
25 future test years.

1 MR. BOB PETERS: Do I take from your
2 evidence, Mr. Matwichuk, that rather than work from a
3 baseline you'd like to look behind Centra Gas and look at
4 the books, if I could, of Manitoba Hydro and you'd like
5 to see where these costs are incurred in the first place
6 and you'd like to follow them through the internal
7 integrated cost allocation process of the -- of the
8 combined Utility?

9 MR. GREG MATWICHUK: You used the word
10 "prefer" so what I'm suggesting to you, sir, is that
11 there's no evidence to indicate how the -- or there's
12 insufficient evidence as to how the allocation
13 methodology works. So what I'm suggesting is that we
14 take the top dollar amount that comes out of Manitoba
15 Hydro and then do a discovery -- adequate discovery
16 process on how those numbers work way -- all the way down
17 to Centra through the allocation mechanism.

18 So in other words, what -- what dollar
19 amount was attributable to Centra, what dollar amount was
20 attributable to Manitoba Hydro, but what -- what drivers
21 were used and how they were applied to each -- to the
22 cost items.

23 And the reason I'm suggesting that is I'll
24 -- I'll give you an analogy and I think I mentioned it in
25 the -- in the IR response is that the -- what we do have

1 as a very good set of evidence is the cost allocation
2 study that's used for rate design purposes.

3 We start with the revenue requirement at
4 the very top end. The revenue requirement is then broken
5 down on a cost allocation basis to all the various
6 customer classes and then there's rate design from there.
7 Centra describes how that process works and then they
8 provide us all the tables to show how -- to -- to
9 demonstrate how that process works.

10 And so my suggestion is the analogy should
11 be analogous. In terms of the cost allocation of O&A we
12 should see the top number and I'm not looking -- I'm not
13 suggesting that we need to necessarily evaluate the --
14 the Manitoba Hydro number but we've got that number, then
15 how do we move from that number to the Centra result?

16 MR. BOB PETERS: Is there a way to do
17 that, Mr. Matwichuk, through the external auditors
18 attesting to the process as being reasonable and fairly
19 allocating the cost to the Gas Company?

20 MR. GREG MATWICHUK: There may be, and I
21 emphasize "may".

22 And -- and one (1) reason is -- is do we -
23 - who do we get involved? What are the objectives and
24 what result are we -- what -- what form of result are we
25 looking for? And -- and I'll -- if I may I'm going to

1 give you another analogy in that regard is that I'm
2 involved in some collaborative processes where the Board
3 had concerns about affiliated costs that were being borne
4 by utilities and the Board said, well, they had a
5 conundrum because they said we can't go in and look at
6 the -- those affiliated costs but we can have an -- an
7 external party do that.

8 So what we've done is we've engaged a
9 benchmarker. But the benchmarker is not taking
10 directions strictly from the Utility. And this is a very
11 important point. It's a collaborative process. We have
12 a collaborative process committee to whom the benchmarker
13 reports and so the collaborative process committee set
14 out the terms of reference.

15 The terms of reference to any audit or
16 report on financial items is absolutely critical and I
17 mean no disrespect to any particular audit firm but
18 independence is absolutely essential in -- in this --
19 this type of work -- who you get your instructions for --
20 from, who pays the invoice, who -- who's involved in
21 setting the terms of reference, how the terms of
22 reference are set?

23 So it's -- it's -- very often regulators
24 can say, oh, well, let the auditor do this, but some
25 regulators have discovered that that's not necessarily a

1 good idea is saying, okay, let's decide on what the terms
2 of reference are and -- and the rest of the process to
3 make sure that we get the result that we're looking for
4 so that we're after the -- sorry, after the fact we're
5 not questioning the terms of reference or how the report
6 was put together but we've got a great deal of assurance
7 that that kind of engagement can be done fairly
8 appropriately, independently, with transparency.

9 MR. BOB PETERS: From that answer, Mr.
10 Matwichuk, do I take it then that if -- if the Board is
11 persuaded that how the dollar amount gets allocated
12 internally through Manitoba Hydro's internal allocation
13 of O&A costs system is to be reviewed, then you're saying
14 there should be some collaborative process established so
15 that the ground rules are set and then results are
16 available to everybody?

17 MR. GREG MATWICHUK: Generally speaking
18 that's right. And -- and I'll give you an example. It
19 was -- I -- I won't use their name but there was a
20 particular big four (4) firm that had provided a report
21 through Manitoba Hydro to this Board -- or through Centra
22 to this Board and it included an examination of
23 synergies. It included an examination of the -- of the
24 allocation methodology and, Mr. Peters, the Board ruled
25 that that report was of little or no evidentiary value.

1 MR. BOB PETERS: And that is your
2 suggestion that if -- if there isn't some collaborative
3 process to establish the -- the -- what needs to be
4 looked at it may lead to results that aren't meaningful?

5 MR. GREG MATWICHUK: That's correct.

6 MR. BOB PETERS: All right. And in the
7 particular case of the O&A costs, in terms of those
8 collaborative processes, would it be the stakeholders
9 that would generally be interested in the Centra GRA who
10 would be -- who would be involved?

11 MR. GREG MATWICHUK: That would be my
12 recommendation, yes, sir.

13 MR. BOB PETERS: And the scope of their
14 analysis would be to follow the O&A costs through the --
15 through the system and -- and get a working document that
16 would help understand -- help parties understand how it
17 works?

18 MR. GREG MATWICHUK: A working document
19 but there would also have to be a process in terms of
20 selection of the party who would conduct that examination
21 and what information they wanted in the report in advance
22 so that they -- they weren't lacking at -- at the end
23 stage.

24 MR. BOB PETERS: Mr. Matwichuk, can you
25 tell this Board or indicate whether you can provide them

1 examples of scope and procedures that would be utilized
2 in such an analysis?

3 MR. GREG MATWICHUK: I can -- I can do
4 two (2) things in that regard, I think, that might be
5 helpful and you -- you can -- you can guide me on that
6 but I can provide you how I think a scope might look and
7 -- and it would be subject to everybody's input.

8 I'm not suggesting it has to be a certain
9 way, but I can also provide you what's on the record in
10 another jurisdiction as -- as to what a terms of
11 reference looks like for a significant engagement like
12 this.

13 MR. BOB PETERS: Well, I'll ask you to do
14 that. I can't tell you whether it's going to have any --

15 MR. GREG MATWICHUK: Right.

16 MR. BOB PETERS: -- value to the -- to --
17 to my client but since you've offered, I'm going to take
18 you up on that offer, Mr. -- Mr. Matwichuk, and ask that
19 by way of an undertaking through your counsel to provide
20 that information to the Board.

21

22 --- UNDERTAKING NO. 20: For Mr. Matwichuk to provide
23 an example of scope and
24 procedure
25

1 CONTINUED BY MR. BOB PETERS:

2 MR. BOB PETERS: And while you're
3 scribbling that, Mr. Matwichuk, you were very circumspect
4 in not circling a productivity factor that you felt
5 would be appropriate for this gas utility on Table 4 of
6 your evidence page 16 of 32.

7 And when pushed, what productivity factor
8 do you think is appropriate for Centra Gas or are you --
9 don't you have sufficient information to give that advice
10 to this Board?

11 MR. GREG MATWICHUK: I have not done a
12 rigorous evaluation of the productivity factors within
13 Centra, however, what I have seen is that or I -- I
14 understand from Centra's evidence is that I believe it's
15 a 1 to 2 percent productivity factor that Centra can or
16 has -- has been able to achieve and -- and I look at the
17 productivity factors that are achievable in other
18 jurisdictions and the -- those kinds of productivity
19 factors look achievable by Centra.

20 Now, one (1) of the concerns I have is
21 that productivity does not appear to be present at all in
22 the second test year, the '08/'09 because as I understand
23 it the O&A -- and I'm speaking strictly of O&A -- all of
24 the O&A amounts were simply escalated by 2 1/2 percent
25 from one (1) year to the next, so by definition, there

1 doesn't appear to be a productivity factor in there.

2 MR. BOB PETERS: Okay, I'll -- I won't
3 press further because I'm -- I understand your point and
4 I think the Board understands how you've taken that
5 position.

6 On the issue of capitalized O&A costs, in
7 my quick summary, you were critical, and I think in your
8 direct evidence to Mr. Saxberg, you were saying you --
9 you couldn't accept or challenge what they've done
10 because you needed more information and that was
11 basically what you said to the Board so far.

12 MR. GREG MATWICHUK: Yes, sir.

13 MR. BOB PETERS: And with the rebuttal
14 evidence from the Corporation explaining that some of the
15 information that may have been looked at may have been
16 misinterpreted because there was no labour costs included
17 in the pre-acquisition years; did that assuage your
18 concerns or allow you to accept the capitalized O&A as
19 being reasonable?

20 MR. GREG MATWICHUK: I -- I think it was
21 helpful; however, I don't think it reduces my motivation
22 to get the addition information to be able to confirm or
23 challenge the number. So I -- I -- I'm not -- I'm not
24 persuaded to -- to suggest that that number is -- is
25 reasonable, to answer your question.

1 MR. BOB PETERS: And you're also not --
2 not here telling the Board that it's unreasonable.

3 MR. GREG MATWICHUK: That's correct.

4 MR. BOB PETERS: And what you're saying
5 to the Board is that in the PUB/CAC/MSOS Information
6 Request that was posed of you, you set out the additional
7 types of information that you believe would be helpful
8 before you could come to a conclusion whether the
9 capitalized O&A was acceptable or in need of challenge.

10 MR. GREG MATWICHUK: Yes, I think that
11 accurately reflects the direct.

12 MR. BOB PETERS: All right. On weather
13 normalization, have you any issues with the Corporation's
14 use of a ten (10) year normalization cycle?

15 MR. GREG MATWICHUK: No, sir, I do not.

16 MR. BOB PETERS: Is that the standard
17 being used in other utilities with -- with which you are
18 familiar?

19 MR. GREG MATWICHUK: It varies, but it's
20 -- it's not unusual.

21 MR. BOB PETERS: And you're now satisfied
22 that the Corporation has acknowledged on the record that
23 -- that it does not seek relief for weather induced
24 losses?

25 MR. GREG MATWICHUK: I -- I haven't seen

1 the -- I -- I got the impression that that -- that was
2 the case, but I haven't seen the transcript myself.

3 MR. BOB PETERS: Okay, thank you.

4 MR. GREG MATWICHUK: And so I -- I -- I
5 would agree with that position if -- subject to check.

6 MR. BOB PETERS: On the issue of the
7 capital structure and what should be the target, I'm --
8 I'm not clear as to whether you accept seventy-
9 five/twenty-five (75/25) as an appropriate target for the
10 wholly owned subsidiary of Manitoba Hydro.

11 MR. GREG MATWICHUK: Yes, now this was a
12 -- a target, just to be clear, this was a target that was
13 set by Manitoba Hydro. What I'm not aware of is the
14 evidence for the reason for that particular target, so
15 I'm unable to draw a conclusion as to whether the
16 seventy-five/twenty-five (75/25) is appropriate.

17 MR. BOB PETERS: And even if you were
18 told that the 25 percent equity for the parent company
19 was to take into account the various risks that the
20 Corporation faces, you wouldn't be able to tell whether
21 25 percent was appropriate unless you analyse the risks
22 and maybe even quantified them.

23 MR. GREG MATWICHUK: Yeah, I'm -- I'm not
24 convinced that a -- an equity component as low as twenty-
25 five (25) would be within a reasonable range. The

1 seventy/thirty (70/30), with a debt guarantee is probably
2 closer to a -- a reasonable range.

3 And -- and -- and just to contrast that
4 further, the sixty/forty (60/40), without the debt
5 guarantee fee on a -- on a debt guarantee itself is
6 likely more appropriate. So I think we have to sort of
7 draw the distinctions in the scenarios.

8 MR. BOB PETERS: And until we get into a
9 drag them out hearing on that matter, yours is just off
10 the -- off the cuff observation based on this utility.

11 MR. GREG MATWICHUK: No, I think it's --
12 it's more than off the cuff, sir. Is that when I look at
13 the -- the debt equities of other gas utilities, other
14 gas LDC's across Canada where -- and -- and Centra's
15 previously approved debt equity and -- and I think more
16 importantly, Mr. Peters, is that the -- Centra itself has
17 confirmed that the business risks are unchanged since the
18 acquisition.

19 And given -- and given that, then the --
20 we're looking at a -- a thirty (30) to forty (40) versus
21 whether we have a debt -- or the debt guarantee fee in or
22 not.

23 MR. BOB PETERS: But I hear you saying
24 you'd like more equity in there than their current
25 target?

1 MR. GREG MATWICHUK: I would not be
2 opposed to more than their current target.

3 MR. BOB PETERS: And to --

4 MR. GREG MATWICHUK: And -- 'cause I --
5 and I -- and part of the -- if I could just tell you a
6 little bit more, Mr. Peters. Part of it is that that's
7 Manitoba Hydro's target and -- and when one looks at
8 Centra itself, one has question whether that -- the same
9 target is appropriate.

10 And I don't think that Centra has -- has
11 made a case as of yet to differentiate itself from that,
12 but I -- I'm suggesting that the seventy-five/twenty-five
13 (75/25) might be a little light.

14 MR. BOB PETERS: All right. I -- I hear
15 your point on that. I wasn't going to ask you any
16 questions about the presentation of rate increases, but I
17 find myself, after your discussion with Ms. Murphy and
18 your -- you answers to her.

19 Are you suggesting that the consumers are
20 demanding the bills be unbundled into the various rate
21 categories; is that your understanding?

22 MR. GREG MATWICHUK: I think bills have
23 been.

24 MR. BOB PETERS: I'm not saying they
25 haven't been. Is it your understanding that they -- the

1 reason that they were unbundled was because of consumer
2 request?

3 MR. GREG MATWICHUK: Consumer reaction.
4 And ye -- yes, I am suggesting that and that -- and the
5 reason I'm suggesting that, Mr. Peters, is that the --
6 being involved with consumer groups in other
7 jurisdictions that same concern came through.

8 It also came through concerned registered
9 with politicians, so the government either initiated or
10 got involved or were part of the impetus of -- of that.

11 MR. BOB PETERS: And you say that even
12 though only one (1) of the bill -- one (1) of rates
13 composing the overall bill is -- is subject to
14 competition whereas the rest are monopoly services?

15 MR. GREG MATWICHUK: Yes, and -- and I'll
16 -- here's a -- an example from another jurisdiction, is
17 that parties -- because there's a lot of outsourcing
18 going on in -- in utilities and -- and most often in
19 customer billing, is that there were productivities
20 expected to be achieved in -- in outsourcing.

21 So it -- sometimes you'll have
22 administration costs that are -- there's an
23 administration rate that is broken out separately and so
24 there is -- there has been a demand to break out various
25 monopoly components.

1 MR. BOB PETERS: I was going to suggest
2 to you, maybe it's -- you know, maybe it's time that the
3 bill was bundled again and the only -- the only two (2)
4 distin -- discrete matters would be the primary gas rate
5 set out separate because it's subject to competition and
6 then all of the other rate components were rebundled into
7 one (1) rate.

8 MR. GREG MATWICHUK: I'd think you'd want
9 to make sure that you understood what consumers would be
10 asking for and it -- it --

11 MR. BOB PETERS: When you -- when you --
12 and I appreciate the -- what your suggestion is to the
13 Board, but can you file with the Board any examples of
14 where consumers are demanding bills to be unbundled, so
15 that they can see the various rate components?

16 MR. GREG MATWICHUK: I can provide
17 different billings structure where they -- they are
18 unbundled, but --

19 MR. BOB PETERS: No, no, I'm not asking
20 for that, but I'm --

21 MR. GREG MATWICHUK: Okay. I'm not
22 clear.

23 MR. BOB PETERS: If you're -- if you're
24 suggestion is that the consumers want the bill unbundled
25 into five (5) different rate components and then when the

1 -- when the rates change after a GRA then those who were
2 on certain cycles may have as many ten (10) line items on
3 their bill, which consumers are demanding that
4 information?

5 MR. GREG MATWICHUK: Okay. Maybe we're
6 talking past each other, but I just want to be clear.
7 What I'm -- I'm telling you, Mr. Peters, is that the
8 trend has already been established such that bills have
9 been broken out -- have been unbundled and I -- I took
10 from your question that it was more of a prospective
11 perspective, that they will be broken out.

12 MR. BOB PETERS: All right then. We --
13 we disconnect right there because --

14 MR. GREG MATWICHUK: Okay.

15 MR. BOB PETERS: -- in Manitoba we --
16 we've unbundled the bill and -- and Manitoba may have
17 been one (1) of the first jurisdictions to unbundle the
18 bill because it had competition to the core earlier than
19 other jurisdictions.

20 MR. GREG MATWICHUK: And the -- the date
21 of unbundling was...?

22 MR. BOB PETERS: We'll ask the next panel
23 that.

24 MR. GREG MATWICHUK: Yeah, but I mean was
25 it -- was it within the last year or --

1 MR. BOB PETERS: Oh, no. No, no, no.

2 We're -- we're talking --

3 MR. GREG MATWICHUK: Within the last five
4 (5) years a number of jurisdictions have gone to
5 unbundled bills.

6 MR. BOB PETERS: And -- and let's assume
7 Manitoba was even earlier than that.

8 MR. GREG MATWICHUK: Okay.

9 MR. BOB PETERS: And I'm -- I'm
10 suggesting that at the time Manitoba unbundled there were
11 the requests as I recall them from brokers saying we
12 should unbundle it all to show consumers specifically
13 which aspects of the -- of -- of their gas supply they're
14 paying for and how much and we'd like those to be subject
15 to competition and, therefore, take your primary gas
16 rate; you can show it as Centra's rate and then we can
17 see if our rate's better.

18 I think the brokers, and I won't put words
19 in their mouth, but they may have been hoping for, may
20 still do hope to provide other -- other unbundled
21 services that they can offer --

22 MR. GREG MATWICHUK: And -- and --

23 MR. BOB PETERS: -- by the Utility.

24 MR. GREG MATWICHUK: Right, and just to
25 give a little bit of perspective on this is that there

1 are some pure monopoly utility service providers. In
2 other words, there's no competitive element to their bill
3 that have components unbundled.

4 MR. BOB PETERS: And -- and I don't
5 dispute that --

6 MR. GREG MATWICHUK: Okay.

7 MR. BOB PETERS: -- and I'm just
8 wondering if you're suggestion is the consumers are
9 demanding it, where do we -- show us that and I don't
10 know if you can.

11 MR. GREG MATWICHUK: And -- and I don't
12 think I can.

13 MR. BOB PETERS: All right.

14 MR. GREG MATWICHUK: I -- it's just --
15 it's been a process that's been ongoing for the past
16 decade.

17 MR. BOB PETERS: Okay. I want to move
18 on. In -- in terms of the electronic filings in response
19 to your position in rebuttal I understood the Corporation
20 to be saying they're not -- they're not in agreement with
21 you on it for various reasons?

22 MR. GREG MATWICHUK: Could you point --
23 no, I -- I -- well, let me -- let me --

24 MR. BOB PETERS: You -- did you
25 understand the rebuttal that they were going to agree

1 with you and provide you with electronic filings?

2 MR. GREG MATWICHUK: Well, I'm -- I'm
3 trying to establish where they addressed the electronic
4 filings in their rebuttal.

5 MR. BOB PETERS: I thought they did, but
6 it's a fair question of you to ask and I'll -- I'll look
7 for it.

8

9 (BRIEF PAUSE)

10

11 THE CHAIRPERSON: Mr. Peters, not to rush
12 you. We're just wondering how much time you have if
13 we're going to try to wrap this up at 5:00 because --

14 MR. BOB PETERS: Oh, --

15 THE CHAIRPERSON: -- we've got the re-
16 direct to come yet.

17 MR. BOB PETERS: Yeah, I'll be done in
18 short order here. I'm --

19 MR. GREG MATWICHUK: Yeah, I -- I have
20 the last issue as presentation of rate changes and then
21 conclusions.

22 MR. BOB PETERS: Okay. I'll take it from
23 that point. Let me -- let me rephrase the question, Mr.
24 Matwichuk.

25 MR. GREG MATWICHUK: Okay.

1 CONTINUED BY MR. BOB PETERS:

2 MR. BOB PETERS: Centra -- you understand
3 Centra not to be on the same agreement. It is not in
4 agreement with you on providing their -- their models and
5 spreadsheets in electronic form?

6 MR. GREG MATWICHUK: I think they -- in
7 response -- in our -- maybe our reference point is a
8 response to two (2) IRs. One (1) was CAC/MSOS-1 and I
9 believe the other was CAC/MSOS-74 and --in -- in both
10 they -- their view was not to provide the information but
11 I think where there is common ground is the collaborative
12 process and -- and that if this is to be done it -- it
13 shouldn't be done in a GRA; it should be done in a
14 process external to the GRA that everyone gets together
15 and decides what's appropriate. And -- and I think
16 that's our common ground.

17 MR. BOB PETERS: All right, and you're
18 prepared to subject your spreadsheets to the same
19 availability as you would request of the Corporation?

20 MR. GREG MATWICHUK: Absolutely.

21 MR. BOB PETERS: And the collaborative
22 process is probably the only common ground that you have
23 with them on this point in time and you'd prefer to do
24 that then -- than not get them?

25 MR. GREG MATWICHUK: Oh, yes, absolutely

1 and I think the collaborative process is a good mechanism
2 to -- to find the common ground on -- on a filing issue
3 like this. And when I say "collaborative" it would make
4 sense that the Board be involved in that, too, so that
5 the Board ensures that they're getting the value -- value
6 that they want from the electronic filings.

7 MR. BOB PETERS: Mr. Matwichuk, I think
8 the last issue I have for you is -- is looking for your
9 suggestions and advice to the Board relative to what I
10 understand is coming down, potentially, the pipe in the
11 accounting industry and that is a new exposure draft
12 dealing with rate regulated accounting and rate regulated
13 affiliates, are you aware of that?

14 MR. GREG MATWICHUK: I'm -- I am.

15 MR. BOB PETERS: Is it your understanding
16 that there is consideration being given to -- to change
17 what is now generally accepted accounting principals to
18 remove the deferrals in certain -- of certain costs in
19 rate-regulated accounting?

20 MR. GREG MATWICHUK: I'm aware that that
21 is in the exposure draft and I -- I might, Mr. Peters, if
22 you'll indulge me for a second, is to provide some
23 context as -- for the Board and -- and people in the room
24 as to the ex -- what exposure drafts involves.

25 MR. BOB PETERS: I think that'd be fair,

1 if that can be briefly done.

2 MR. GREG MATWICHUK: Yeah, very --

3 THE CHAIRPERSON: Yeah, we are actually
4 quite familiar, but proceed.

5 MR. GREG MATWICHUK: Okay. And -- and --
6 I'll put it in the context of this one. The exposure
7 draft is a -- a trial balloon in the accounting community
8 and -- and I'm assuming, Mr. -- Mr. Chairman, that you're
9 familiar with that process.

10 And the -- the trial balloon in the
11 particular case, I'm familiar with submissions that have
12 gone in. The accounting community has a trial balloon
13 and so it gets responses back in terms of how this might
14 affect various stakeholders and -- and whether -- what
15 principals are at stake.

16 I've been -- I was in a meeting two (2)
17 weeks ago th -- and one (1) of the issues was this very
18 one that was discussed and I can say to you is that
19 there's a great deal of controversy over this, at the
20 very least, a great deal of controversy.

21 As to whether the exposure draft would be
22 accepted and enshrined as an accounting pronouncement, I
23 would say is not a foregone conclusion by any means. And
24 that was the consensus in the room, particularly given
25 the impacts that you were talking about, Mr. Peters, on

1 utilities and ratepayers.

2

3 CONTINUED BY MR. BOB PETERS:

4 MR. BOB PETERS: Did you make a
5 submission to the exposure draft?

6 MR. GREG MATWICHUK: I -- I have not.

7 MR. BOB PETERS: All right. And do you
8 have any sense as to how that would impact this utility
9 if the exposure draft was accepted and put into effect?

10 MR. GREG MATWICHUK: I haven't spent time
11 on that issue. I was made aware that this became an
12 issue in this proceedings by virtue of what transpired in
13 the -- in the hearing.

14 MR. BOB PETERS: All right. Thank you.
15 Mr. Chairman, I'd like to thank Mr. Matwichuk for his
16 answers to my questions.

17 MR. GREG MATWICHUK: Thank you, Mr.
18 Peters.

19 THE CHAIRPERSON: Thank you, Mr. Peters.
20 Mr. Saxberg, do you have any re-direct for your witness?

21

22 RE-DIRECT EXAMINATION BY MR. KRIS SAXBERG:

23 MR. KRIS SAXBERG: Just two (2)
24 questions, for clarification.

25 Mr. Matwichuk, you said that you're not

1 opposed to more equity than the current target of twenty-
2 five/seventy five (25/75)? On what regulator methodology
3 were you -- was that based?

4 MR. GREG MATWICHUK: That was, as I was
5 mentioning to Mr. Peters, that was an assessment of
6 relative risk. The Board has established where Centra
7 lies relative to the risks associated with other gas
8 LDC's across Canada and the Board has concluded that was
9 below average risk and also in comparison relative to the
10 debt equity structures of those other LDC's, which tend
11 to be below 40 percent. And -- so it was an assessment
12 of all those factors.

13 MR. KRIS SAXBERG: Does that -- does that
14 relate to the rate base rate of return methodology of the
15 cost of service methodology?

16 MR. GREG MATWICHUK: That relates to the
17 rate base rate of return methodology.

18 MR. KRIS SAXBERG: Does it relate at all
19 to the cost of service methodology, those comments?

20 MR. GREG MATWICHUK: No.

21 MR. KRIS SAXBERG: Okay. How would you
22 do that thickening of the equity? How would you
23 recommend it be done?

24 MR. GREG MATWICHUK: Oh, well, I think we
25 had a conversation, I can't remember where is was in

1 direct or cross, but the issue is that I don't you would
2 want to award a thickening of equity without there being
3 the underlying equity existing because otherwise you're
4 providing a return in excess of the risk capital put
5 forward by the owner.

6 So if there was to be a -- a sixty-
7 five/thirty-five (65/35) -- or somewhere in there, I'll
8 choose sixty-five/thirty-five(65/35) just for an example,
9 then I think it's incumbent that there be a underlying
10 actual 30 per -- 35 percent equity. And that could be
11 achieved by a number of means, including leaving more
12 income in the company or actually injecting equity in
13 through share purch -- share purchases.

14 MR. KRIS SAXBERG: Thank you, Mr.
15 Matwichuk.

16 MR. GREG MATWICHUK: Thank you, Mr.
17 Saxberg.

18 THE CHAIRPERSON: Thank you, Mr. Saxberg,
19 and thank you very much, Mr. Matwichuk, for your openness
20 and diligence in answering all the various questions,
21 very interesting.

22 That brings to a close the end of today
23 and tomorrow, I believe we start off with Mr. Kuczek, is
24 it not?

25 MR. BOB PETERS: Yes, Mr. Chairman,

1 that's the indication and Mr. Kuczek will likely be
2 joined with his fellow members of the rate design and
3 cost allocation panel, or at least some of them, and
4 tomorrow we'll be starting at 9:00 a.m.

5 I do want to repeat a reminder that I
6 believe I've forwarded on a couple of occasions and that
7 is that Mr. Kuczek's availability is -- is limited to
8 tomorrow and he's not available the first three (3) days
9 of next week and, therefore, there will be efforts made
10 to deal with the DSM aspects of the Corporation's case
11 tomorrow and we will leave other matters of cost
12 allocation and rate design until Monday.

13 But the matters for which Mr. Kuczek has
14 responsibility, we will an -- attend -- we will attempt
15 to deal with them by all parties certainly tomorrow.

16 THE CHAIRPERSON: Very good. Mr.
17 Matwichuk, just before you go and, by the way, we will
18 wait with anticipation the filings and undertakings that
19 you've made today, as well.

20 Just one (1) general question, you had
21 indicated before that you felt that the business risk of
22 Centra Gas hadn't changed, basically, from the date of
23 acquisition.

24 You're aware, for example, that in
25 Manitoba, gas, if you want, competes with electricity for

1 space heating and that we have a -- if you want to call
2 it a relatively low price electricity market here --

3 MR. GREG MATWICHUK: Yes.

4 THE CHAIRPERSON: -- and the differential
5 between electricity and gas, to put it fairly, has been
6 somewhat narrowed over the years.

7 Would you consider that as a business
8 risk?

9 MR. GREG MATWICHUK: That -- I would
10 consider that a business risk, Mr. Chairman, and I would
11 say -- have two (2) comments; one (1) is that business
12 risk was always there, it always existed, it's just a
13 matter of whether -- to what extent it's being realized.
14 And two (2) is, it's not just my indication that the
15 business risks have not changed at -- that's Centra's
16 evidence.

17 THE CHAIRPERSON: No, I understand.
18 Thank you again, sir.

19 MR. GREG MATWICHUK: Thank you and, Mr.
20 Chairman, I -- I would like to thank the Board and -- and
21 -- and Board staff for their indulgence in the timing of
22 certain filings due to some personal circumstances and I
23 must say, I really appreciate it.

24 THE CHAIRPERSON: You're quite welcome.
25 Okay, goodnight everyone, we'll see you tomorrow at 9:00.

1 --- Upon adjourning at 4:55 p.m.

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6 Certified Correct

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Ashley Guillemin

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