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MANITOBA PUBLIC UTILITIES BOARD

Re: CENTRA GAS MANITOBA INC.
 2006/07
 COST OF GAS APPLICATION

Before Board Panel:

- Graham Lane - Board Chairman
- Monica Girouard - Board Member
- Alan Molgat - Board Member

HELD AT:

Public Utilities Board
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Winnipeg, Manitoba
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APPEARANCES

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1 --- Upon commencing at 9:09 a.m.

2

3 THE CHAIRPERSON: Good morning again
4 everyone. Hopefully everyone is ready for a good start.

5 Mr. Saxberg, we're back to you.

6

7 Vince Warden, Resumed

8 Howard Stephens, Resumed

9 Lori Stewart, Resumed

10 Brent Sanderson, Resumed

11 Kelly Derksen, Resumed

12

13 CONTINUED CROSS-EXAMINATION BY MR. KRIS SAXBERG:

14 MR. KRIS SAXBERG: Thank you, Mr.
15 Chairman.

16 I'm going to pick up by following up on a
17 -- on a few questions from yesterday. Firstly, we were
18 talking about the front office.

19 Ms. Stewart, can you confirm that there
20 are six (6) members of the front office?

21

22 (BRIEF PAUSE)

23

24 MS. LORI STEWART: I can confirm that
25 there have been six (6) authorized individuals out of the

1 Gas Supply division who are authorized to transact for
2 derivatives.

3 MR. KRIS SAXBERG: And do they
4 cumulatively constitute what you call the front office?

5 MS. LORI STEWART: I think generally
6 speaking the Gas Supply division would represent front
7 office. However, specific individuals within the
8 division are authorized to participate in the derivatives
9 hedging program.

10 MR. KRIS SAXBERG: Going way back, four
11 (4) or five (5) years ago, maybe before that, Ms.
12 Stephens, at one point you were asked, Who's in the front
13 office, in a hearing and you said, I'm the front office.

14 That was because you were the only person
15 who was authorized to trade at that point?

16 MR. HOWARD STEPHENS: I'll take your word
17 for it, Mr. Saxberg. It was a while ago and my memory is
18 not that great, but at one point I was front office,
19 middle office and back office, so.

20 MR. KRIS SAXBERG: And in the Risk
21 Advisory Independent Report on Centra's hedging program,
22 which I've passed out -- although I don't think the Board
23 has a copy of it, this is an excerpt from PUB/CENTRA-45.

24 THE CHAIRPERSON: We have it now, Mr.
25 Saxberg.

1 CONTINUED BY MR. KRIS SAXBERG:

2 MR. KRIS SAXBERG: And on the third
3 page --

4 MS. MARLA MURPHY: Can you just give us a
5 minute, Mr. Saxberg, please.

6

7 (BRIEF PAUSE)

8

9 MS. MARLA MURPHY: Sorry. Thanks.

10

11 CONTINUED BY MR. KRIS SAXBERG:

12 MR. KRIS SAXBERG: Firstly, just to
13 identify the document, this is an excerpt of a report
14 that was prepared by Risk Advisory. And Risk Advisory
15 was retained by Centra a few years back to do an
16 independent assessment of the qualifications of Centra's
17 staff involved in carrying out its derivative hedging
18 program, is that correct?

19 MS. LORI STEWART: Yes, that's correct.

20 MR. KRIS SAXBERG: I'm sorry. And on the
21 third page, which is page 14 of the report, there's a
22 discussion about front office.

23 Do you see that, Ms. Stewart?

24 MS. LORI STEWART: Yes, I do.

25 MR. KRIS SAXBERG: And there there's an

1 identification of five (5) front office personnel.

2 Do you see that?

3 MS. LORI STEWART: Yes, I do.

4 MR. KRIS SAXBERG: And so is it safe to
5 say then that the front office constitutes those who are
6 authorized to participate in trading or qualified to
7 participate in trading?

8 MS. LORI STEWART: This staff assessment
9 was specific to the derivatives hedging program, not our
10 physical operations, which is why I'm describing the Gas
11 Supply division generally as our front office.

12 However, yes, in 2002 five (5) individuals
13 were authorized at that time to transact for derivatives.

14 MR. KRIS SAXBERG: And you're part of the
15 front office, correct?

16 MS. LORI STEWART: Well, I'm responsible
17 for the derivatives hedging program -- or was responsible
18 up until November 1st, yes.

19 MR. KRIS SAXBERG: And Ms. Sanderson as
20 the hedging analyst is also part of the front office?

21 MS. LORI STEWART: Yes, he is.

22

23 (BRIEF PAUSE)

24

25 MR. KRIS SAXBERG: Now, there was no

1 written recommendation by the front office to hedge 50
2 percent of volumes on October 18th or on October 25th; we
3 established that yesterday, correct?

4 MS. LORI STEWART: I believe what we
5 established was that there were recommendations filed two
6 (2) or three (3) weeks earlier which constituted the
7 background material for the purposes of the Executive
8 Committee's decision-making process.

9 MR. KRIS SAXBERG: But no specific
10 recommendation by the front office in writing to the
11 Executive to only hedge 50 percent of volumes, correct?

12 MS. LORI STEWART: There are no
13 recommendations that hatched to the meeting dates that
14 you just discussed.

15

16 (BRIEF PAUSE)

17

18 MR. KRIS SAXBERG: Verbal advice or
19 discussions involving the front office occurred in or
20 around the time period these major decisions were being
21 made by the Executive, is that fair?

22 MS. LORI STEWART: Certainly.

23 MR. KRIS SAXBERG: And, Mr. Sanderson, as
24 the top hedging analyst you must have had some input with
25 respect to the matter, correct?

1 MR. BRENT SANDERSON: I'm typically part
2 of these discussions, any discussions that we have as it
3 relates to hedging.

4 MR. KRIS SAXBERG: Do you have a specific
5 recollection of the discussions on this occasion?

6 MR. BRENT SANDERSON: We have so many
7 discussions on an ongoing basis, Mr. Saxberg, I'm unable
8 to specifically recollect the -- the exact nature of
9 discussions we may or may not have had on an exact date
10 going back in time, so no.

11 MR. KRIS SAXBERG: Are you saying that
12 you don't recall your assessment or input as to what the
13 company should do regarding this matter?

14 MS. MARLA MURPHY: I hope, Mr. Chairman,
15 we're not going down the same road we travelled
16 yesterday, where we tried to have personal opinions of
17 the Panel put on the record. If that's the intention,
18 again, I would object. And if it's not, perhaps Mr.
19 Saxberg could rephrase his question.

20

21 CONTINUED BY MR. KRIS SAXBERG:

22 MR. KRIS SAXBERG: Well, I don't think I
23 said anything about a personal opinion. I'm asking Mr.
24 Sanderson, as the top hedging analyst, whether he had an
25 assessment of what the Company should do in light of the

1 market and hurricane -- the hurricanes, and all of the
2 discussion that we've had over the last couple of days?

3 MS. LORI STEWART: Mr. Saxberg, all our
4 front office personnel were involved in discussions with
5 Mr. Warden prior to him taking forward recommendations to
6 the Executive Committee.

7 However, at that time I think it's safe to
8 say that there were varied opinions and -- however, we
9 reached a consensus in terms of going forward and that's
10 the end of it.

11 MR. KRIS SAXBERG: Okay. Well, I don't
12 think that you've yet put on the record what that
13 consensus was.

14 Can you tell me what it is -- what it was
15 then of the front office?

16 MR. VINCE WARDEN: Mr. Saxberg, maybe
17 I'll jump in here. I -- and just to follow up on an
18 undertaking I took at the close of proceedings yesterday.

19 I did, in fact, go back to the office and
20 check to make sure there were no other formal
21 recommendations that were presented to Executive
22 Committee other than what is on the record of these
23 proceedings and I did, in fact, confirm that.

24 But, with respect to whether or not, there
25 was consensus, as I indicated yesterday, the Executive

1 Committee's role is to receive recommendations on a wide
2 variety of subjects and their -- their role in managing
3 Manitoba Hydro/Centra Gas is to make decisions.

4 So those recommendations, whatever they
5 may be, are certainly taken into consideration. A
6 decision is made, but it doesn't always agree with the
7 recommendations that are put forward.

8 MR. KRIS SAXBERG: And that's as it
9 should be, the Executive have the final say, correct?

10 MR. VINCE WARDEN: Consistent with the
11 direction of the Board of Manitoba Hydro, yes.

12 MR. KRIS SAXBERG: Right, I mean, if
13 every recommendation was followed, then there would be no
14 role for the Executive. The Executive is there to make a
15 decision.

16 MR. VINCE WARDEN: Sure.

17 MR. KRIS SAXBERG: And to make the tough
18 calls, correct?

19 MR. VINCE WARDEN: That's fair.

20 MR. KRIS SAXBERG: And all I want to
21 know, it's a very simple question, I want to know, Ms.
22 Stewart, as the person responsible for the hedging
23 program, what advice were you giving to the Executive?

24 MR. VINCE WARDEN: I think I'll answer
25 that. The advice given by front office by gas supply was

1 consistent, that is, to follow the mechanistic hedging
2 program. They're more comfortable with that. There's --
3 over the long term, I certainly agree with that, I
4 support that.

5 There are -- as provided though in the --
6 in the policy, the derivatives hedging policy, there are
7 occasions where exceptions are permitted and the -- the
8 Gas Supply Division, Risk Management Committee, the front
9 office all support that and, ultimately, they support the
10 decisions that are made by the Executive Committee.

11 So there's no -- if they're trying to
12 imply Mr. Saxberg that there's some kind of a rift
13 between Gas Supply, front office and Executive Committee,
14 that is certainly not the case by any means.

15 MR. KRIS SAXBERG: Thank you for that.
16 And for what it's worth, I would have been shocked, based
17 on the testimony that I've heard over the last several
18 years, if front office had recommended anything else
19 other than that.

20 But, that editorial aside, on October
21 18th, that was the date that the Executive exercised its
22 special discretion to hedge only 50 percent and we
23 discussed that yesterday. And without imputing anything
24 here and perhaps it's simply a matter of coincidence, but
25 on the recordings of the October 18th hedging session

1 were not made in contradiction to the policies requiring
2 that, are you aware of that?

3 MS. LORI STEWART: Yes, I'm aware that
4 the transaction session on October the 18th inadvertently
5 was not recorded.

6 MR. KRIS SAXBERG: And I think the reason
7 offered was that someone had accidentally unplugged the
8 equipment and that hadn't been noted at the time of the
9 session, for what it's worth, correct?

10 MS. LORI STEWART: Yes, that's correct.

11 MR. KRIS SAXBERG: But, the confusion
12 that I have, is that yesterday I thought you had said
13 that what happened was that on October the 4th, 50
14 percent of hedges -- 50 percent of volumes were hedged?

15

16 (BRIEF PAUSE)

17

18 MS. LORI STEWART: No. We can walk
19 through the timeline again. Originally front office had
20 scheduled to go to the market on October the 4th and
21 October the 18th. We set those dates back in July.

22 On October the 4th our Executive Committee
23 met and their determination was to defer hedging for a --
24 a period of time; I don't believe it was explicit in the
25 Executive Committee decision to defer hedging. So the

1 October 4 session was deferred. We did not go to market
2 on October the 4th.

3 The morning of October 18th the Executive
4 Committee met again and their determination was that 50
5 percent of eligible volumes for those forward months
6 should be hedged. A few hours later front office took
7 those volumes to market and hedged them on October 18th.

8 MR. KRIS SAXBERG: Okay. Thank you for
9 that, that's -- that clears things up and some of the
10 earlier evidence, I guess, is now better understood.

11 Mr. Warden, do you have a specific
12 recollection that it was your view that it was
13 unnecessary to have a written recommendation on October
14 18th?

15 MR. VINCE WARDEN: I don't have a
16 specific recollection as to whether it was necessary to
17 have a written recommendation on that date.

18 MR. KRIS SAXBERG: And your recollection
19 is based on the written evidence -- the written
20 documentation as it exists today and I think yesterday
21 you said, you know, based on the fact that there isn't a
22 written recommendation, you may have been of the view
23 that it wasn't necessary.

24 But the question is this: Your
25 recollection here about these events is going to come

1 from the written documentation, correct?

2 MR. VINCE WARDEN: Well, the written
3 documentation is what it is and I think it supports the
4 positions we took.

5 MR. KRIS SAXBERG: What I'm saying is you
6 don't have an independent recollection without the aid of
7 the documents, correct?

8 MR. VINCE WARDEN: If you could be more
9 specific as to what it is I don't have a recollection of?

10 MR. KRIS SAXBERG: Of the necessity to --
11 or to have a written information from front office about
12 their advice?

13 MR. VINCE WARDEN: Well, recommendations
14 are taken to Executive Committee, written and unwritten
15 all the time. It's normal course for written
16 recommendations to be taken to Executive Committee but
17 it's not the absolute rule.

18 MR. KRIS SAXBERG: I'll put -- I'll put
19 the question to you directly and I think it's been put
20 to you before.

21 Is there a conscious decision being made
22 by Manitoba Hydro or Centra to minimize the documentary
23 information with respect to these types of discretionary
24 decisions regarding hedging because of what's happened in
25 proceedings like this in the past?

1 MR. VINCE WARDEN: Not at all.

2 MR. KRIS SAXBERG: Would you agree with
3 me that the documents recording what happened at the gas
4 supply level and at the executive level could be more
5 fulsome, could be a bit more detailed and that that would
6 be helpful to this process?

7 MR. VINCE WARDEN: Well, I think the
8 minutes are quite fulsome. The minutes speak to the
9 decisions that were made at those meetings and I think
10 that's sufficient for these proceedings.

11 MR. KRIS SAXBERG: If we turn to the
12 minutes from the executive at Tab 15 -- page 15...

13

14 (BRIEF PAUSE)

15

16 MR. KRIS SAXBERG: Sorry I -- it's page
17 14.

18 This is the -- the document that describes
19 and records the decision of the Executive to stray from
20 the mechanistic approach and to hedge only 50 percent of
21 volumes, correct?

22 MR. VINCE WARDEN: It is, yes.

23 MR. KRIS SAXBERG: And there's -- there's
24 no other document, no other written recording of the
25 discussion at that meeting in the record, correct?

1 MR. VINCE WARDEN: This -- this is the
2 minute that represented the decision that was made at
3 that meeting.

4 MR. KRIS SAXBERG: And you'll agree that
5 this document doesn't explain why the decision is made,
6 does it?

7 MR. VINCE WARDEN: Well, I think it -- it
8 does, in fact, review to PUB Order 135/05, which there
9 was an extensive discussion on this issue. And with that
10 as background, I think that's quite good information to -
11 - to support this decision.

12 MR. KRIS SAXBERG: Wouldn't it be helpful
13 to proceedings like this if there was a -- more of a
14 narrative explaining why the Executive reached the
15 decision that it reached; I'm not saying with respect to
16 every -- every decision but a very important decision
17 like the one that we're -- we're talking of today?

18 MR. VINCE WARDEN: Mr. Saxberg, Executive
19 Committee meets on many, many issues. We meet twice
20 every week, every Tuesday morning, at 7:30 in the
21 morning. We get together and we -- we're usually there
22 for a couple of hours reviewing recommendations that are
23 brought forward.

24 The consultant that's reviewing design of
25 our new head office tells us that we have a culture of

1 clutter at Manitoba Hydro, that we have too much paper,
2 too much documentation. We have -- I don't know whether
3 you ever visited Manitoba Hydro's offices or not but
4 there's paper reports upon paper reports.

5 So to say that we need more, no, I
6 wouldn't agree with that.

7 MR. KRIS SAXBERG: Would you agree that -
8 - that with respect to the hedging program, that the
9 decision that was being made was a very important one?

10 MR. VINCE WARDEN: Well, relative to the
11 other decisions that are made at Executive Committee,
12 it's of equal importance as some, not as important as
13 others, more important than some. But it's -- I'm not
14 diminishing the importance of it, by any means, but I do
15 think that the minutes that you have before you
16 accurately record the decisions that were made.

17 MR. KRIS SAXBERG: Okay. And page 22
18 then and 23 are the minutes of the other instance of the
19 exercise of discretion. And these minutes as well, from
20 my perspective anyway, are -- are spartan but you're
21 going to disagree with me on that.

22 MR. VINCE WARDEN: Well, I -- I am going
23 to repeat what I just said. I think the minutes
24 accurately reflect what was decided at that meeting.

25

1 (BRIEF PAUSE)

2

3 MR. KRIS SAXBERG: Now, if we could turn
4 back to Mr. Simard's report about qualifications of
5 various staff at Manitoba Hydro to make decisions about
6 hedging.

7 THE CHAIRPERSON: Are you talking about
8 the Risk Advisory extract?

9 MR. KRIS SAXBERG: That's right.

10

11 CONTINUED BY MR. KRIS SAXBERG:

12 MR. KRIS SAXBERG: At page -- the first
13 page of the extract, which is page 12 of the report,
14 there's a discussion about the Executive Committee, and
15 in the second-last paragraph, or the second paragraph
16 under Risk Advisory Assessment, Mr. Simard writes:

17 "While Risk Advisory did not interview
18 all members of the Executive Committee,
19 there is a concern about the group's
20 ability to make strategy decisions
21 based on market views that would be
22 associated with a judgmental approach."

23 Do you see that?

24 MR. VINCE WARDEN: Yes.

25 MR. KRIS SAXBERG: And in the two (2)

1 instances that we've been discussing the Executive, as I
2 think you've already agreed, was making strategy
3 decisions based on market views, correct?

4 MR. VINCE WARDEN: And that's -- yes.

5

6 (BRIEF PAUSE)

7

8 MR. KRIS SAXBERG: And if we flip to the
9 very last page of this excerpt under Conclusions, Mr.
10 Simard, in the second bullet, says:

11 "In most areas Centra Gas Manitoba and
12 Manitoba Hydro do not possess the
13 requisite skills to implement and
14 monitor a judgmental risk management
15 program that permits discretion in the
16 establishment of hedge positions based
17 on market price views."

18 That was the upshot of Mr. Simard's
19 report, correct?

20 MR. VINCE WARDEN: Yes. And that's why
21 we have, largely, a mechanistic hedging program in place
22 at -- at Centra Gas.

23 MR. KRIS SAXBERG: Now, it's -- is it
24 Centra's position that the Executive has acquired skills
25 to take a market view in the time that has passed since

1 Mr. Simard rendered his report?

2 MR. VINCE WARDEN: Mr. Saxberg, we take
3 market views on very rare and exceptional circumstances.
4 We've already reviewed those circumstances under which
5 those exceptions were made.

6 MR. KRIS SAXBERG: Internal risk
7 quantification systems can be expensive according to some
8 -- the answers that were provided by the Company during
9 the IR process. And at PUB-48(d) Centra says that a risk
10 quantification system for a judgmental approach taking
11 market views would cost about five hundred thousand
12 dollars (\$500,000).

13 Do you accept that, subject to check?

14 MS. LORI STEWART: Yes, I'm familiar with
15 the IR.

16 MR. KRIS SAXBERG: How many instances of
17 taking a market view in a year would, in your view,
18 trigger the need for a risk quantification system to be
19 put in place?

20 MS. LORI STEWART: If Centra's objective
21 was to reduce customers' gas costs by virtue of its
22 hedging program and if it was systematically looking to
23 outperform the market, in that situation my
24 recommendation would be that we needed to vamp up our
25 internal risk quantification systems, however, that's not

1 the case.

2 MR. KRIS SAXBERG: I'm going to move on
3 to discuss the -- the cost of the hedging program.

4 And, Ms. Stewart, yesterday you said that
5 the -- the Board has to approve the gas cost consequences
6 of hedging activities.

7 MS. LORI STEWART: Yes, that's correct.

8 MR. KRIS SAXBERG: And the Board does
9 that looking at a snapshot of a one (1) year period; it's
10 the '05/'06 fiscal year, correct?

11 MS. LORI STEWART: Yes, that's the -- the
12 way this process works.

13 MR. KRIS SAXBERG: And the fortunate
14 result for that year is that consumers have paid \$47
15 million less than market price for their gas.

16 MS. LORI STEWART: Yes. Customers' gas
17 costs were reduced by \$47 1/2 million in the '05/'06
18 timeframe.

19 MR. KRIS SAXBERG: That's the good news,
20 but it's always a good news/bad news scenario it seems,
21 and the bad news is forecasting the balance of the
22 '06/'07 year Centra has put evidence on the record that
23 customers may pay \$77 million more than the market price
24 of gas, correct?

25 MS. LORI STEWART: Yes, recognizing that

1 that number is a forecast.

2 MR. KRIS SAXBERG: And that would mean
3 that customers would be paying 23 percent more for their
4 gas than the market price, if the forecast comes to
5 fruition?

6 MS. LORI STEWART: Subject to check, yes.

7 MR. KRIS SAXBERG: If it turns out that
8 customers do wind up paying 23 percent more for their gas
9 in '06/'07, will that information be shared with survey
10 respondents the next time you do market research about
11 hedging?

12 MS. LORI STEWART: We haven't developed
13 the information that will be shared with consumers. I
14 think what would be pertinent is over -- since the
15 inception of the program what the -- either reduction or
16 addition to customer's gas costs has been.

17 As we know, since the inception in early -
18 - I guess it was late 2001, December 2001, customer's gas
19 costs have been reduced by a total of \$77.4 million and
20 that's to the end of fiscal 2005/'06.

21 Certainly, whatever the final outcome is,
22 relative to '06/'07, I would net that and include it in a
23 cumulative total of what the program has delivered in
24 terms of reductions or additions to customer's gas costs.

25 But, most importantly, what I would be

1 attempting to convey to consumers is the extent of the
2 volatility reduction or that insurance benefit against
3 dramatic price increases.

4 MR. KRIS SAXBERG: When you net out
5 today, according to your analysis, I think that the
6 number is around \$6 million in -- in addition costs?

7 MS. LORI STEWART: Yes, based on the
8 forecast prepared as at -- as at that time.

9 MR. KRIS SAXBERG: And we'll get into
10 this maybe a bit later on, but you'll agree that's --
11 that's more than the estimate of four hundred thousand
12 dollars (\$400,000) per year, but in fairness, less than
13 the estimate of 1 to 2 percent overall gas costs to the--

14 MS. LORI STEWART: Mr. Saxberg, the
15 estimate of less than one-tenth (1/10th) of a percent per
16 year is based on a long term view of a program and we
17 have characterized previously the long term as somewhere
18 between fifteen (15) and twenty (20) years.

19 MR. VINCE WARDEN: That -- I might just
20 add, Mr. Saxberg, that just by the variable nature of gas
21 prices as we know how variable they can be, that \$6
22 million cost or addition to customer's gas bills has
23 evaporated in the -- if you look at it currently, that --
24 that number is -- on a cumulative basis on the positive
25 side, or to the benefit of gas ratepayers.

1 So I wouldn't put too much emphasis on the
2 \$6 million addition to the customer's gas bills.

3 MR. BRENT SANDERSON: I'd just like to
4 point out that the 6 million you're referring to, subject
5 to check, is a reduction to gas costs, not a -- not a net
6 addition to gas costs.

7 If you can take me to a reference where
8 you're deriving that figure?

9 MR. KRIS SAXBERG: It's PUB-43 and I do
10 have that in my book.

11

12 (BRIEF PAUSE)

13

14 MR. KRIS SAXBERG: Sorry, Mr. Peters
15 selected book of documents, at Tab 21.

16

17 (BRIEF PAUSE)

18

19 MR. KRIS SAXBERG: Column number 3.

20 MR. BRENT SANDERSON: I stand corrected,
21 we have some more up-to-date figures in front of us that
22 we're referring to and are more current than what is
23 shown in that schedule. And actually the numbers, as
24 they tend to do from day to day flip back and forth and
25 the most recent numbers are showing a net reduction to

1 customer's gas costs approaching \$7 million over the
2 period from April 2002 through to the end of the forecast
3 period.

4 So I apologize for that. We're looking at
5 documents prepared as of different dates.

6 MR. KRIS SAXBERG: Getting back to just
7 the '06/'07 forecast, Mr. Warden, does the Company have a
8 view as to whether or not, \$77 million in additional gas
9 costs is too much to pay for the benefits in reduced
10 volatility that are being provided by the program?

11 MR. VINCE WARDEN: We're, of course,
12 very concerned about that number. But, in consideration
13 of that number and as a matter of fact, discussions with
14 the Board of Manitoba Hydro, we believe that the program
15 we have in place today at Manitoba Hydro, the mechanistic
16 approach -- approach is the best way to go for the
17 consumers of Manitoba.

18 MR. KRIS SAXBERG: Now, Mr. Sanderson,
19 you said yesterday that there was a correlation between
20 the instrument that provides the greatest reduction in
21 volatility and a potential for the biggest reduction or
22 addition to gas costs, remember that?

23 MR. BRENT SANDERSON: Yes, and that was
24 specifically with reference to a fixed price swap. And
25 that relationship just derives from the fact that the

1 more price certainty you have in a volatile market the
2 more potential for your net cost of gas purchases once
3 hedging packs are included to be something different from
4 the prevailing market price, being either plus or minus,
5 that's where that relationship derives from.

6 MR. KRIS SAXBERG: And following that
7 relationship through, would a wider bandwidth then have
8 less impact on gas costs, either positive or negative,
9 over the long run, than a tighter one

10 MR. BRENT SANDERSON: Yes, with the
11 coincident effect that it would be less effective in
12 providing more stability in customer's rates.

13 MR. KRIS SAXBERG: And with respect to
14 caps, they're -- they're a bit peculiar in this regard
15 because you could have a situation of high volatility in
16 prices, but if it's all below the cap, the cap would show
17 a reduction in volatility of zero, correct?

18 MR. BRENT SANDERSON: With any instrument
19 other than a fixed price swap, there is the potential for
20 prices to fluctuate either below the strike of the collar
21 and including the upfront prem -- or pardon me, the
22 strike of a cap -- of a cap once the upfront premium is
23 included, or for the price to float within the boundaries
24 of a collar and provide no reduction in volatility, in
25 the event that either of those instruments aren't

1 triggered by the market price.

2 And I just want to add for clarification,
3 as well, in the instance of a cap or a call option,
4 there's an issue regarding what you're setting out to
5 protect customers from and how effective that instrument
6 will be.

7 And if you concluded that customers are
8 desirous of protection fifty (50) cents above the
9 future's market price one (1) of the peculiarities, if
10 you want it, as you referred to it is, is that to -- in
11 the attempt to allow or give customers the benefit of
12 theoretically full participation in any subsequent
13 decline in prices, the offsetting opportunity cost is
14 that in the attempt to set your cap price at fifty (50)
15 cents above the future's market price, in today's market
16 you may pay a dollar fifty (\$1.50) to two dollars (\$2.00)
17 upfront for that protection which, effectively, means
18 that now customers in return -- in the attempt to try and
19 fully participate in downward movements in price, the
20 upside protection that they would derive from the cap may
21 only kick in two dollars (\$2.00) or two dollars and fifty
22 cents (\$2.50) above the market price once you consider
23 the effects of the upfront premium required to transact
24 that cap.

25 MR. KRIS SAXBERG: Thank you for that.

1 The estimate of four hundred thousand dollars (\$400,000)
2 over the long run -- four hundred thousand (400,000) per
3 year, over the long run, applies to caps, collars or
4 swaps?

5 MS. LORI STEWART: Yes, that's correct.

6 MR. BRENT SANDERSON: And I think we'd
7 just like to clarify that we are -- our evidence was we
8 don't expect it to be more than that and actually the
9 quantitative portion of our evidence would indicate a
10 lesser expected cost than the four hundred thousand
11 (400,000) even. That's -- it's a conservative boundary
12 above which we don't expect to see a net long run cost,
13 the four hundred thousand (400,000), relative to a
14 typical annual purchase gas cost budget in the
15 neighbourhood of \$400 million per year and it does
16 fluctuate from year to year.

17 THE CHAIRPERSON: Just to ensure that
18 we're following this. When you're talking about the four
19 hundred thousand (400,000) you're not talking about the
20 differences between the price paid and the price paid
21 taking into account hedging, you're talking about
22 operating costs associated with the approach, are you
23 not?

24 MR. BRENT SANDERSON: No, sir, we're
25 not. What we're saying is, is that regardless of the

1 strategy pursued, be it a call option strategy, a collar
2 or a fixed price swap strategy, what the net long run
3 addition or reduction to gas costs that one could expect
4 over a reasonably long period of time, the net of all
5 these pluses and minuses being at the \$77 million
6 reduction to gas costs that were achieved in the end of
7 '05/'06 or the potentially 70 million plus addition that
8 Mr. Saxberg referred to. Over the long term the net of
9 all of those pluses and minuses, in all likelihood, will
10 net out to what amounts to the embedded dealer margin
11 cost we've paid for those instruments.

12 So that's the transaction cost of
13 purchasing those instruments. And those would be
14 expected over the long run not to exceed three quarters
15 (3/4's) of a penny per Gigajoule hedged, which would, in
16 -- on the basis of our analysis, be in the neighbourhood
17 of three hundred thousand dollars (\$300,000) annually or
18 less over the long run.

19 So that was -- is what one should expect
20 to see manifest itself as the net of all these long-run
21 pluses and minuses. The short-term gains and losses, if
22 you will, for want of a better term, should net out to
23 that average of around three hundred thousand (300,000)
24 or less over the long run. And we've used the four
25 hundred thousand (400,000) just as -- for sake of

1 illustration, to round it up to one tenth (1/10th) of 1
2 percent of a typical year's gas cost budget.

3 THE CHAIRPERSON: Okay. Well, we do
4 understand it then. So then the operating costs of the
5 practices that are undertaken are not included.

6 MR. BRENT SANDERSON: Absolutely, sir.
7 Any internal costs associated with managing the program
8 and oversight and so forth would be in addition to that.

9 THE CHAIRPERSON: So the personnel that
10 are involved in making the calls and yourselves, et
11 cetera, are all separate and apart from this.

12 MS. LORI STEWART: Yes, that's correct.

13 THE CHAIRPERSON: Thank you. Okay.

14

15 CONTINUED BY MR. KRIS SAXBERG:

16 MR. KRIS SAXBERG: Thank you, Mr.
17 Chairman, that's helpful.

18 And if we could turn then to Tab 3 of CAC
19 selected documents, second page in, following up on the
20 Chairman's questions.

21

22 (BRIEF PAUSE)

23

24 MR. KRIS SAXBERG: I'm using this
25 document just by way of illustration at this point, but

1 administrative costs are what you were just talking about
2 with -- with the Chairman, correct?

3 MS. LORI STEWART: Administrative costs
4 would represent our internal operating costs of -- of
5 running the hedging program.

6 MR. KRIS SAXBERG: And Mr. Simard, in an
7 earlier report that I know you're familiar with and the
8 Board is probably familiar with, has said these costs
9 include the personnel that are seconded to the risk
10 management activity and training of these individuals,
11 correct?

12 MS. LORI STEWART: Yes, as well as the
13 legal fees associated with the ISDA documentation.

14 MR. KRIS SAXBERG: Right. And that would
15 be -- that would be a number that would -- would find
16 its way into a consultant's fee allocation somewhere
17 because it's an external service that's being provided,
18 correct?

19 MS. LORI STEWART: Currently we're -- we
20 don't get charged by the Province of Manitoba any costs
21 related to ISDA documentation.

22 MR. KRIS SAXBERG: Well, that's a --
23 that's a good deal for the Company then I guess.

24 MS. LORI STEWART: Yes, it is.

25 MR. KRIS SAXBERG: And there is --

1 there's an estimate from Mr. Simard that these costs
2 could approach four hundred thousand (400,000) per year,
3 which is the bottom of the paragraph, the first bullet.

4 MS. LORI STEWART: I see the reference.

5 MR. KRIS SAXBERG: But your estimate is
6 at CAC-2(b) and it's two hundred thousand dollars
7 (\$200,000) a year, correct?

8 MS. LORI STEWART: Yes, that's correct.

9 MR. KRIS SAXBERG: So to the three
10 hundred thousand/four hundred thousand (300,000/400,000)
11 estimate for imbedded dealer margins you'd add the two
12 hundred thousand (200,000) per year.

13 MS. LORI STEWART: That's correct.

14 MR. KRIS SAXBERG: Now, with respect to
15 those dealer embedded costs though, yesterday, Mr.
16 Sanderson, you acknowledged that the accuracy of that
17 estimate and potential variances is not known.

18 MR. BRENT SANDERSON: I believe what I
19 said was, if it errs one way or the other it errs on the
20 side of conservatism and that all likelihood our costs --
21 our long-run embedded dealer margin costs would -- would
22 likely be less than the estimate we've provided.

23 MR. KRIS SAXBERG: But you were giving
24 your example of the -- about the Brick and not ever being
25 able to know how much profit is involved in -- for the

1 Brick company in -- with respect to the sale of a sofa.

2 MR. BRENT SANDERSON: For a specific
3 purchase of a discreet item -- for the retail furniture
4 industry, seeing as we're -- we're sticking with the
5 Brick in this example, it is possible, if one wants to do
6 the work, to be able to determine on average, if the
7 Brick, a publicly-traded company, what their profit
8 margins on sales are over their operations and on
9 particular types of product lines, if one chooses to do
10 the work.

11 And with the options dealer market it is
12 possible, if one chooses to do the research and spend the
13 time to come down on a pretty reasonable determination of
14 what is typical of a margin embedded in the cost of a
15 derivative instrument by participants in that market and
16 we've done that.

17 MR. KRIS SAXBERG: Hedging, as you've
18 said is a -- is a form of insurance?

19 MR. BRENT SANDERSON: Absolutely.

20 MR. KRIS SAXBERG: And it's insurance in
21 that risk is being transferred away from the -- from the
22 insurance buyer, here Centra, correct?

23 MR. BRENT SANDERSON: As -- as it
24 pertains to our circumstances that's -- that's an
25 accurate characterisation?

1 MR. KRIS SAXBERG: But the risk, of
2 course, doesn't go away, it doesn't evaporate, someone
3 has to assume it, correct?

4 MR. BRENT SANDERSON: Either someone
5 would choose to take on that risk on the other side of a
6 transaction in order to try and profit from a view that's
7 divergent from that of the consensus view of the market
8 or there may be someone on the other side of the market
9 whose -- whose desire to shed risk is the opposite side
10 of the coin, if you will, from the risk we're trying to
11 shed.

12 For example, there may be a natural gas
13 producer that is trying to achieve some more certainty as
14 to the cost that they -- or the revenue that they will
15 earn from their production or to set a floor under the
16 price of the production they plan to sell into the
17 market, which is the exact opposite from what we're
18 attempting to do.

19 And we're trying to gain more certainty as
20 to our purchase price so we can -- options dealers and
21 intermediary can facilitate the transfer of that risk
22 between the two (2) counterparties with no one of -- no
23 one (1) party to those transactions taking on any
24 additional risk relative to what they would have in the
25 absence of that transaction.

1 MR. KRIS SAXBERG: But, generally
2 speaking, when someone acquires risk they want to be
3 compensated for it, correct?

4 MR. BRENT SANDERSON: That's a general
5 market rule, yes.

6 MR. KRIS SAXBERG: And in situations
7 where the risk is increased, they're going to want to be
8 compensated to a higher degree, correct?

9 MR. BRENT SANDERSON: That's what you'll
10 hear characterized in the investment markets as a risk
11 reward trade off. For your personal investment portfolio
12 if you are setting out to try and achieve a higher
13 return, the trade off for that is that you have to take
14 on greater risk that you won't achieve any return, if you
15 will, or maybe even suffer a negative return, so, yes.

16 MR. KRIS SAXBERG: So when the market is,
17 as you said yesterday, uncertain, or when the market is
18 very volatile, more volatile than usual, there's a
19 greater risk so there's probably going to be a greater
20 dealer margin in that circumstance, would you agree?

21

22 (BRIEF PAUSE)

23

24 MR. BRENT SANDERSON: I guess there's two
25 (2) sides to the answer to that question. Greater

1 expectations for volatility in the market would manifest
2 themselves in a number of different ways when one sets
3 out to transact for a derivative instrument.

4 As it relates to a collar, if you will,
5 the typical type of instrument that we would transact --
6 all other things being equal, if the market's consensus
7 view is there is a higher degree of uncertainty looking
8 out as to what the ultimate market price of the commodity
9 will be in some future period which you're setting out to
10 hedge, what you will see is, all other things being
11 equal, is a narrower band on the lower bound of that
12 collar relative to a constant upper strike.

13 If we say fifty (50) cents out of the
14 money you will -- you will enjoy lesser participation in
15 any downward movements. If you're looking at a -- at a
16 call option or a cap, for example, the expectations for
17 greater volatility would manifest themselves in the form
18 of a higher upfront premium required by the dealer.

19 And -- but the fact is that all other
20 things being equal, no matter what the expectations for
21 volatility, any derivative instrument at the time that
22 you place it it's priced in such a way that statistically
23 over time the dealer expects that the pay off on that
24 instrument will be zero, both to the dealer and/or to the
25 buyer of that instrument.

1 Now, as it relates to embedded dealer
2 margins or that small sliver of commission that we pay a
3 dealer, that we can't know with certainty on each and
4 every individual transaction, to the extent that it's a
5 riskier market, all of the things being equal again, if
6 the dealer ascertains that they're exposed to a greater
7 risk than they otherwise would in taking on that position
8 and in the intervening time period over which they hold
9 that until such time as they can lay off their own risk
10 on that, all other things being equal, yes, that would
11 tend to push the premium -- the embedded premium higher
12 than it might otherwise be.

13 But I will say that it is such an
14 efficient market for options that those commissions tend
15 not to gyrate around wildly on any given day or any given
16 time period. And the circumstances which the dealer
17 comes to market with on any given day are so different
18 amongst the different dealers and we have no idea of
19 knowing who's in the best position to take advantage of
20 their expertise in the marketplace to offer us the most
21 attractive price, which is the reason why we transact on
22 our auction -- using our open outcry auction system.

23 So we just let the prices show us who's in
24 the most opportune position to prov -- to provide our
25 customers with the most attractive pricing or the

1 greatest participation in a subsequent downward movement
2 in price. And so, all things being equal on a given day,
3 it may be a riskier market which directionally would tend
4 to drive up a dealer's premium. But we have no way of
5 knowing if, at the time we come to market, there is one
6 of our counterparties who just happened to have done a
7 large transaction, will say with a producer, and our
8 transaction works as a perfect offset to one of the
9 transactions they have done.

10 And it may very well be that on the whole
11 it's a riskier market on that day, but we may find
12 ourselves in the advantageous position that if we were to
13 able -- able to determine with certainty that we maybe
14 paid no dealer commission on that given day because there
15 is a transaction the dealer had already entered into for
16 which they earned a significant premium and our
17 transaction just merely works as an offset to that.

18 And it's my understanding that there -- it
19 is not unusual in certain circumstances for us to enter
20 into a transaction for which a dealer has charged us no
21 embedded margin premium based on the particular
22 circumstances which they find themselves in on a given
23 day.

24 MR. KRIS SAXBERG: Thank you for that.
25 It's a lot to digest, but I think you said it may be

1 possible that that's the case, it may -- there may be
2 other circumstances where it isn't the case.

3 MR. BRENT SANDERSON: Yes. Which is why
4 we take a long-term view with our program.

5 MR. KRIS SAXBERG: Great. And I'm going
6 to turn to that long-term analysis in a second, but I
7 have a question about the bandwidths at Tab 12 of my
8 selected documents.

9 Late at night, probably, I did math, came
10 up with my calculation of the -- of the size of the band
11 on these -- on some of these transactions. I -- I hope
12 I'm correct on all of them. But what I notice here is a
13 fairly high consistency in terms of the bandwidth in this
14 -- in this year, of seventy-seven (77) to eighty (80)
15 cents.

16 MS. LORI STEWART: And, yes, that
17 translates into downside participation. And the range in
18 this particular schedule is between eighteen (18) cents
19 and twenty-eight and a half (28 1/2) cents of downside
20 participation relative to the fifty (50) cent out of the
21 money band that we -- that we transact with.

22

23

(BRIEF PAUSE)

24

25 MS. LORI STEWART: One (1) correction.

1 Actually the range is between eighteen (18) cents and
2 twenty-nine and a half (29 1/2) cents.

3 MR. KRIS SAXBERG: That's what I was -- I
4 don't see the eighteen (18) cent one, but there are --
5 when I have eighty (80) written beside it, that to me
6 suggests thirty (30) cents, but I -- I understand that
7 the -- that may not exactly be the case because of where
8 the -- at the money quote is.

9 Or is it as simple as that; where I say
10 eighty (80) it's thirty (30) cents?

11 MS. LORI STEWART: That's correct.

12 MR. KRIS SAXBERG: Okay. So I see a lot
13 of thirties (30's) there.

14 My question was, if you flip to the next
15 page, this is an older -- this is the year 2003/'04. And
16 the bandwidth, there was -- there was quite a lot less
17 downward participation, I'm just wondering why.

18 MS. LORI STEWART: The manner in which we
19 transacted during this timeframe was slightly different
20 than how we now transact. And -- and what we did
21 previously, I guess I have to go back to our process, and
22 what we do is we set the at-the-money or the swap price
23 first for a particular month.

24 However, during this timeframe we actually
25 set the swap for all three (3) months and then went back

1 to the dealers and said, Now, give me your most
2 competitive quote on the lower band of the cashless
3 collar. And in this particular timeframe it's -- where
4 we've got more variation in our bandwidths, for either
5 one (1) of two (2) reasons, either we were in a more
6 volatile market or the fact that we -- there was some lag
7 between when the swap was set and when the competitive
8 price quote was delivered.

9 We've since adjusted it -- our operating
10 procedures to simply set the swap for February, go and
11 get the quote for February; set the swap for March, go
12 and get the quote for March, so that there isn't any lag.
13 Where a market shift of twenty (20) cents, thirty (30)
14 cents in a five (5) minute timeframe which is entirely
15 likely, that we're minimizing that and seeing a closer
16 correlation between what the market price was and then
17 the competitiveness of the quotes that we're receiving.

18 MR. KRIS SAXBERG: Thank you for that.
19 So, the operating procedure has been improved and, as a
20 result, we're getting more consistent bandwidths and
21 we're getting, it appears to be, a greater participation
22 in downward price movements, applying the same program?

23 MR. BRENT SANDERSON: No, not
24 necessarily. What Ms. Stewart was describing is the fact
25 that due to that few minutes of time lag between the

1 setting of the market price and then the receipt of a
2 quote on the lower strike for an instrument for a given
3 month, the potential for the market to move creates, all
4 other things being equal, can create the perception that
5 we have -- or the appearance that we have less
6 participation, but that is not necessarily the case.

7 So it -- if the market moves up in a
8 minute or two (2) after you've established the market
9 price, before you're able to go and have the dealers
10 quote on the lower strike of an instrument, if the
11 market's moved up a dime what you set out a moment ago to
12 create, a fifty (50) cent out-of-the-money call option,
13 for practical purposes underlying that, if the market has
14 moved in a very, very short period of time it may now be
15 a forty (40) cent out-of-the-money call option or
16 cashless collar and so you're going to see a requisite
17 narrowing of the band on the floor.

18 But we've always set out to execute our
19 transactions in the most timely manner possible and this
20 -- what was going on here this became evident that this
21 could be a problem because this was a period of very,
22 very volatile prices. So there's a combination of things
23 going here -- on here which are next to impossible to
24 parse out separately.

25 We have the potential for the price to

1 have moved in a short period of time after we set the
2 market price and it became evident that it was a problem
3 because it was a period of very, very volatile market
4 prices which, in and of itself, would mean that we would
5 typically enjoy less participation on the downside of a
6 collar relative to a fifty (50) cent out-of-the-money
7 upper strike price.

8 But I will assure you that any of the
9 instruments that were placed here, at the time those
10 instruments were placed, regardless of the circumstances,
11 it was just as likely -- equally likely that the upper
12 strike on that collar would be breached in the future
13 and/or the down -- the lower strike on that collar would
14 be breached by the market price.

15 So those same rules still apply,
16 regardless of the circumstances. The expected pay off in
17 any of these instruments was zero and there was no
18 disadvantage suffered by customers as a result.

19 MR. KRIS SAXBERG: If the swap price
20 changed between the first, second and third months then I
21 think what you were saying was that you're not really
22 setting a fifty (50) cent out of the money cap because
23 the fifty (50) cents is with reference to a market price
24 that is no longer accurate?

25 MS. LORI STEWART: In any of our

1 transactions there's a slight timelag between when the
2 swap price is set and when we're actually able to receive
3 our price quotes and in our current situation that may be
4 somewhere between forty-five (45) seconds and a minute
5 and a half. And within that time, Mr. Saxberg, virtually
6 without fail, the market will have moved.

7 So what we're doing is, at any given point
8 in time, the actual out-of-the-money band that we're
9 hedging may be forty-nine (49) cents, maybe fifty-one
10 (51) cents, maybe fifty-two (52) cents.

11 However, we haven't -- we haven't been
12 able to figure out a way to close that gap any less than
13 what it is today, that forty-five (45) seconds. And I
14 think it's quite clear that what we're -- what we're
15 doing notionally and that we can accept that the fifty
16 (50) cent out of the money band is what we're hedging.

17 MR. KRIS SAXBERG: And so you've
18 improved the operating procedure because now you're
19 worrying about the forty/forty-five (40/45) seconds,
20 before it could have been a period up to three (3) to
21 five (5) minutes because you were doing three (3)
22 transactions?

23 MS. LORI STEWART: Yes, that's correct.

24 MR. KRIS SAXBERG: Thank you. I want to
25 talk about short run/long run costs now. And your

1 analysis that in a perfect world, over the long run, the
2 pluses and minuses will equal out?

3 MR. BRENT SANDERSON: Nobody said
4 anything about a perfect world, Mr. Saxberg. Even in the
5 imperfect world we live in, that's the expectation, as
6 well.

7 MR. KRIS SAXBERG: Okay. And that's what
8 I want to explore with you. But, if you look at Mr.
9 Peter's selected documents, Tab 21.

10

11 (BRIEF PAUSE)

12

13 MR. KRIS SAXBERG: This is a period of
14 six (6) years, do I have that right?

15 MR. BRENT SANDERSON: It's five and a
16 half (5 1/2) including the forecast period. But we go to
17 July -- well five (5) years and a bit, if we include the
18 entire forecast period that's for unsettled instruments
19 that we have included in the analysis.

20 MR. KRIS SAXBERG: And as you indicated
21 before, caps, swaps, collars, they're all going to
22 eventually find their way to zero, just putting aside
23 dealer margins, correct?

24 MR. BRENT SANDERSON: If consistently
25 applied, if you are not flip flopping repeatedly between

1 strategies and the use of instruments and so forth,
2 consistent execution, that would be the expectation, yes,
3 is that they would converge and you would be indifferent
4 over time with respect to the net long run additions or
5 reductions to gas costs, yes.

6 MR. KRIS SAXBERG: And the trite point
7 that I'm making, referring you to this document is that
8 we've got three (3) different numbers here over the five
9 and a half (5 1/2) years, but your suggestion is, if
10 everything was being consistently applied, if we came
11 back to this document or re-did this document in another
12 fifteen (15) years, they should all be around zero, or
13 the four hundred thousand (400,000) times twenty (20)?

14 MR. BRENT SANDERSON: Well, we've always
15 said the fifteen (15) to twenty (20) year time horizon is
16 a reasonable -- reasonably long time horizon over which
17 to see these market rules play themselves out. And I
18 would put to you that given the reasonably short period
19 of time we're looking at here, that these costs are
20 converging already.

21 I would -- I would consider, if you look
22 at line 20 under our actual strategy that we've employed
23 a net .34 percent addition to gas costs, column 6, the
24 alternative of a fifty (.50) cent out-of-the-money call
25 option strategy, 2.09 percent, and a fixed price swap

1 strategy in column 8 of a negative, or a reduction to gas
2 costs of .09 percent; I'd say they're conversion very ---
3 pretty closely in quite short order, in fact.

4 MR. KRIS SAXBERG: But, you're -- you're
5 a statistician, that's the low percentage is just a
6 function of the total gas costs being such a large
7 number?

8 MR. BRENT SANDERSON: It's always been
9 our assertion, Mr. Saxberg, is that the cost that we've
10 described and we've always stated them as a percentage of
11 customer's gas costs, so there's no jiggery-pokery going
12 on here, if you will; that's the method against which to
13 measure it and that's what we're doing here.

14 MR. KRIS SAXBERG: You had a better term
15 for it yesterday, not jigery-pokery, but it was something
16 else about stata -- I can't remember what it was.

17 MS. LORI STEWART: The term was, data
18 snooping.

19 MR. KRIS SAXBERG: Data snooping, that's
20 what it was. Now, the one (1) thing that you said though
21 and you do say, over and over again, you have to be
22 consistent in your application of the strategy over that
23 twenty (20) years, there's no debate about that, correct?

24 MR. BRENT SANDERSON: Maybe I can
25 provide a bit of additional clarification. What I mean

1 to say is, if one were to set out to take on risk, to
2 speculatively trade commodity contracts or to
3 speculatively trade options with an eye to earning a net
4 long run profit through those activities, none of these
5 rules, as far as the expectation of a minimal long run
6 cost which would amount to the embedded dealer margin,
7 you could not expect a result like that by virtue of the
8 fact that you are assuming risk. And there is a
9 commensurate cost associated with that risk.

10 And so over time if one looks at the
11 empirical data there is no reason to expect that anyone,
12 over time, can achieve a long run net profit through
13 speculatively trading an opinion that's contrary to the
14 consensus opinion of the market.

15 So when I say "consistent" I should be
16 clear that what I mean is a consistent strategy of risk
17 reduction or risk -- risk shedding as opposed to one of
18 actively going out and taking on risk in the pursuit of a
19 profit, which is the antithesis of the our program.

20 MR. KRIS SAXBERG: At PUB-54(b) Centra
21 says:

22 "A disciplined exercise of mechanistic
23 hedge strategy is the best way to keep
24 costs as low as possible?

25 Correct?

1 MS. LORI STEWART: Yes, that's correct.

2 MR. KRIS SAXBERG: Now, the hedging
3 program's been around since the mid '90s so we -- we
4 haven't quite got to the -- to the long run yet, in terms
5 of Centra's overall hedging over time --

6 MS. LORI STEWART: Actually, this
7 program's inception date was December of 2001 and there -
8 - it won't be useful to mix and match former iterations
9 of the program which were not particularly well -- well
10 formed or well clarified.

11

12 (BRIEF PAUSE)

13

14 MR. KRIS SAXBERG: Well, if you turn to
15 Tab 6, there is a -- an old Centra policy on hedging that
16 flows from Board Order 135/'02, do you see that?

17 MS. LORI STEWART: Yes, I do.

18 MR. KRIS SAXBERG: This is within the
19 period that you've said we should be considering, which
20 is when the mechanistic approach began to be implemented,
21 correct?

22 MS. LORI STEWART: Yes, the inception of
23 the current form of the program was December 2001.

24 MR. KRIS SAXBERG: And this is post
25 December 2001 and here the program is:

1 "Will have in place 50 percent hedge
2 volumes."

3 Do you see that?

4 MS. LORI STEWART: It says, "at a
5 minimum".

6 MR. KRIS SAXBERG: That's right. And
7 then the next tab is a further iteration on the policy,
8 another change in the policy within this time period that
9 you're talking of, and here it says:

10 "Will have hedges in place for 90
11 percent of eligible."

12 You see that?

13 MS. LORI STEWART: Yes, I do.

14 MR. KRIS SAXBERG: And so that's a
15 change, correct?

16 MS. LORI STEWART: Change in the policy.
17 There was -- has been no change in how practically the
18 hedging program is executed since December 2001.

19 MR. KRIS SAXBERG: And then there was a
20 further change at the last GRA and it -- reflective in
21 the current policy which says hedging up to 100 percent
22 volumes, correct?

23 MS. LORI STEWART: Yes, that's correct.

24 MR. KRIS SAXBERG: And it used to be the
25 case in the prior policies that the Company preferred

1 caps over collars, correct?

2

3

(BRIEF PAUSE)

4

5

MR. KRIS SAXBERG: Sorry, I'm not trying
6 to divide and conquer, I'm just noting that there was a
7 period in time when Centra, as an organization, preferred
8 caps to collars?

9

MR. HOWARD STEPHENS: In the period after
10 1998 we examined a variety of different hedging
11 strategies and one of them was a capping strategy.

12

MR. KRIS SAXBERG: And I've got a quote,
13 I put it in -- in the materials but I don't need to take
14 everyone to it, if it's not necessary, but, Mr. Stephens,
15 you, at one point, indicated that your preference was to
16 go with a cap because you predefined the risk and the
17 collar has -- you've had some negative experiences with
18 collars in the past.

19

MR. HOWARD STEPHENS: I knew that my
20 words were going to come back to haunt me. Yes.

21

MR. KRIS SAXBERG: And so, also back in
22 2001, Mr. Warden, you were on -- on the record as
23 describing how the Executive made discretionary decisions
24 on hedging.

25

Do you recall that?

1 MR. VINCE WARDEN: No, I don't.

2 MR. KRIS SAXBERG: You need the written
3 documentation to help you out again, and so I'll take you
4 there, at Tab 8.

5

6 (BRIEF PAUSE)

7

8 MR. KRIS SAXBERG: And at page 252, Mr.
9 Peters is asking a very good question, which he usually
10 does, and your answer is...

11

12 (BRIEF PAUSE)

13

14 MR. KRIS SAXBERG: And your answer is:
15 "Well, we look at the cost of placing
16 the -- if there is a recommendation to
17 place a derivative we look at -- weigh
18 the cost against the value received."

19 You see that?

20 MR. VINCE WARDEN: Yes. A very good
21 answer to Mr. Peters' very good question.

22 MR. KRIS SAXBERG: And so -- so back in
23 2001 the -- that's how the Executive was making its
24 discretionary decision, using a cost value analysis,
25 correct?

1 MR. VINCE WARDEN: Well, I think that is
2 perhaps a bit of an oversimplification. You know, I'll -
3 - I will accept the statement for what it says there, but
4 you know, it's often dangerous to go back to a specific
5 excerpt from a -- from a proceeding without looking at
6 the context in which that was stated, but I'll accept the
7 statement that I made there.

8 MR. KRIS SAXBERG: And I'm not -- I'm not
9 taking you there to suggest that that's how the Executive
10 is making its decision today, but since we're there, can
11 you confirm on the record as to whether the Executive is
12 making its decisions with respect to hedging based on a
13 cost benefit analysis?

14

15 (BRIEF PAUSE)

16

17 MR. VINCE WARDEN: Well, the words are
18 that we look at the costs -- we look at the costs as we
19 deem them to be at the time against what we perceive the
20 value to be, and so there is some kind of a -- you could
21 call it a cost benefit type analysis that would have
22 taken place, yes.

23 MR. KRIS SAXBERG: And that's -- that
24 process -- that thought process is still occurring then
25 at the Executive level for hedging decisions?

1 MR. VINCE WARDEN: No. I think we've
2 already gone through what the process is that we're --
3 we're following currently.

4 MR. KRIS SAXBERG: Okay. So there has
5 been a change there.

6 And the point that I'm making is, maybe
7 it's an obvious one, but the Corporation as an entity
8 itself is going to be staffed by various people with
9 various views throughout any given period of time,
10 correct?

11 MR. VINCE WARDEN: I think that's pretty
12 obvious, that views tend to change. We, at Manitoba
13 Hydro, believe in continuous improvement.

14 MR. KRIS SAXBERG: And to that extent, if
15 we look at the history of the hedging program from its
16 inception to today, it's gone through a -- a lot of
17 changes, some big changes.

18 MR. VINCE WARDEN: It's gone through what
19 I would refer to as continuous improvement. Yes, it has
20 evolved over time, I will certainly agree with that.

21 MR. KRIS SAXBERG: And with that then how
22 realistic is it to say that the program is going to
23 remain unchanged from its current form for the next
24 twenty (20) years, in light of what we've seen in the
25 past? I mean...

1 MR. VINCE WARDEN: Well, who's to know.
2 It's, you know, we -- we could change in the future if --
3 if circumstances are such that change is a warranted, as
4 we -- we've done in the past.

5 MR. KRIS SAXBERG: That's right. You're
6 not going to tie your hands because in the future there
7 may be a necessity to change the program in a dramatic
8 fashion because you have no idea what the market is going
9 to do, correct?

10 MR. VINCE WARDEN: We have no idea what
11 the market is going to do for sure, absolutely, and we --
12 we set our policies best on -- based on the best
13 information we have available to us today and that's what
14 we've done here.

15 MR. KRIS SAXBERG: So is it prudent then
16 or -- I don't want to use such a highly charged word,
17 but is it reasonable then for the Board to be considering
18 this long-term cost of the program in assessing whether
19 or not, it's effective, when, I mean, it's doubtful
20 whether the long term will be a consistent long term such
21 that the costs, in economic theory could get down to
22 zero?

23 Shouldn't the Board rather be looking at
24 the short-term, including the year over year at --

25 MS. LORI STEWART: Mr. Saxberg, over the

1 five (5) year duration of the current form of the hedging
2 program the reduction to gas costs over the first,
3 approximately four (4) years has been \$77.4 million. The
4 forecast that you were looking at, prepared in early
5 October suggested a reduction to customer's gas costs,
6 such that even over a five (5) year window, in essence
7 the net of the short term pluses and minuses, of the
8 program are almost exactly zero.

9 MR. KRIS SAXBERG: And are you suggesting
10 then that it will continue that way over the next few
11 years?

12 MS. LORI STEWART: No, we're quite
13 consistent as being on the record that the shorter the
14 period of time that one assesses a hedging program, an
15 investment portfolio, the more misleading the information
16 will be.

17 If one is looking at one's investment
18 portfolio and making decisions on a quarterly or annual
19 basis, market rules, market theory, will suggest that
20 that is an inappropriate timeframe and that one is likely
21 to make some significant errors in terms of divesting
22 oneself of investments or securing investments,
23 crystalizing gains and losses on that short term view.

24 So it's -- it's not just for this hedging
25 program, it's in general, when one is participating in

1 the market, it is useful and prudent to evaluate
2 programs, portfolios, over the long term.

3 MR. VINCE WARDEN: And we have to
4 remember too, Mr. Saxberg, the estimate of one-tenth
5 (1/10th) of 1 percent is not our number; that's a number
6 that we've relied on an expert opinion of. And I think
7 as was pointed out by Mr. Sanderson, the numbers appear
8 to be converging towards that long run cost.

9

10 (BRIEF PAUSE)

11

12 MR. KRIS SAXBERG: I think this might be
13 an appropriate time to take a break.

14 THE CHAIRPERSON: Very good, Mr. Saxberg.

15

16 --- Upon recessing at 10:25 a.m.

17 --- Upon resuming at 10:44 a.m.

18

19 THE CHAIRPERSON: Okay, Mr. Saxberg.

20 MS. MARLA MURPHY: Mr. Chairman, if I
21 might interrupt just before we begin.

22 We circulated during the break a response
23 to an undertaking. It's Undertaking Number 5 which was
24 taken yesterday morning by Mr. Sanderson.

25 And this was, I believe, at the request of

1 the Chair yes, to incorporate the primary gas rate, what
2 it would have been without the effect of hedging on that
3 chart. So you'll see the chart that used to have one (1)
4 line now has two (2); the red being the primary gas rate
5 and the blue being the rate which was shown on the second
6 page of the response to PUB/CENTRA-42(b)

7 And that's the effect of what the primary
8 gas rate would have been absent hedging.

9 THE CHAIRPERSON: My grandson would love
10 this. We'll ruminate on this. Thank you very much.

11 MS. MARLA MURPHY: We would get an extra
12 copy for him.

13 THE CHAIRPERSON: Do we have an exhibit
14 number for this?

15 MS. MARLA MURPHY: I was about to ask you
16 that, please. I believe it would be Centra number 5 --
17 6, I'm sorry.

18 THE CHAIRPERSON: Number 6 I'm told.

19 MS. MARLA MURPHY: Thank you.

20

21 --- EXHIBIT NO. CENTRA-6: Response to Undertaking 5.

22

23 CONTINUED BY MR. KRIS SAXBERG:

24 MR. KRIS SAXBERG: Thank you, Mr.

25 Chairman. I will defer any questions on this to -- let

1 the Board ask them and -- but I may have some followup
2 afterwards.

3 Ms. Stewart, there is absolutely no
4 objective in Centra's hedging to try to achieve costs
5 lower than the market; correct?

6 MS. LORI STEWART: As Mr. Warden has
7 noted, the utility is always concerned about something
8 that -- that could negatively impact customers. However,
9 the objective of the hedging program is to mitigate
10 natural gas rate volatility and I think it's just best
11 left at that.

12 MR. KRIS SAXBERG: Could you turn to Tab
13 5 of my selected documents. This is a prior policy of
14 the Company related to rate management; right?

15 MS. LORI STEWART: Yes, that what it
16 appears to be.

17 MR. KRIS SAXBERG: And the first
18 statement is:

19 "The Corporation will acquire natural
20 gas for customers at the lowest
21 possible cost having regard for rate
22 volatility."

23 You see that?

24 MS. LORI STEWART: Yes, I do.

25 MR. KRIS SAXBERG: And I interpret that

1 to mean that the company is going to do everything that
2 it can to get gas at the lowest possible cost, i.e., at
3 the market rate, and to the extent that it's above that
4 it will be because it's having regard for rate
5 volatility.

6 Is that correct?

7

8 (BRIEF PAUSE)

9

10 MR. VINCE WARDEN: Mr. Saxberg, I think
11 the fact that that statement is open to interpretation is
12 probably one (1) of the reasons that we have updated that
13 statement to make it more clear than it is. So it may be
14 interpreted to be conflicting statements there, but the
15 primary objective of -- of the derivatives hedging policy
16 is to mitigate rate volatility.

17 MR. KRIS SAXBERG: I guess I was just
18 using it to illustrate the point that the Company's view
19 was back then, and I believe is today, that when you
20 hedge ultimately you're going to add to the market price
21 of gas.

22 MR. VINCE WARDEN: Over the long term, as
23 we -- as we've discussed, yes.

24 MR. KRIS SAXBERG: And sometimes in the
25 short term, if you were just taking a look at one (1)

1 year, for instance 06/07, in -- it would be adding.

2 MR. VINCE WARDEN: Well, as we -- as
3 we've seen over the last several months, that's the case,
4 yes.

5 MR. KRIS SAXBERG: And so the -- the
6 point is that if the focus was only on lowest possible
7 cost gas there wouldn't be a hedging program.

8 MS. LORI STEWART: Yes, that's correct.

9 MR. KRIS SAXBERG: Now, I want to turn to
10 -- to measuring the impact of the program on a reduction
11 in volatility. And if we could turn to Tab 23, page 2 of
12 3, please.

13 The percentage of primary gas that's
14 hedged in each year varies but it's between sixty (60)
15 and 65 percent.

16 Is that fair?

17 MS. LORI STEWART: Yes, that's correct.

18 MR. KRIS SAXBERG: And then when you go
19 the step further and you say, Well what percentage of the
20 bill then that the customer pays each month is subject to
21 hedging coverage?

22 There the range is from 40 to 50 percent
23 approximately, is that fair?

24 MS. LORI STEWART: Within each year, yes,
25 that's correct.

1 MR. KRIS SAXBERG: So in any given month,
2 is it too simplistic to say that between over -- just
3 over 50 percent of the average customer's bill is not
4 protected in any way by hedging?

5

6 (BRIEF PAUSE)

7

8 MS. LORI STEWART: I think that's a
9 reasonably fair statement, yes.

10 MR. KRIS SAXBERG: At CAC-4, we had asked
11 for an update of a particular IR from the last hearing.
12 We had asked for an update of CAC-90(d) and I've included
13 that in the materials, at Tab 20. If you could turn to
14 that?

15 This document shows the month to month
16 effect of hedging for a typical residential consumer,
17 correct? Regarding the '04/'05 year --

18 MR. BRENT SANDERSON: For the 2004/2005
19 year for a typical residential customer, it shows what
20 their monthly bill would have been at the actual rates
21 that we had billed those customers and then what the
22 monthly bill would have been, had we billed rates
23 excluding the effect of our hedging or if we had not
24 executed out hedging program.

25 MR. KRIS SAXBERG: Thank you. And I look

1 at the ups and downs, month to month and as a percentage
2 of the total amount being paid, they're fairly small
3 amounts would you agree with that?

4 MR. BRENT SANDERSON: Well, given that
5 the Manitoba market is the most weather sensitive or
6 variable natural gas market on the continent, the largest
7 factor that drives the amount of the monthly bill the
8 customer pays is weather and how consumption changes in
9 response to that weather, given that we're almost
10 predominately space heating load.

11 MR. KRIS SAXBERG: Thank you for that.
12 And that's what you said at the last GRA when you said,
13 "In terms of reducing the volatility of
14 a customer's monthly bill, hedging will
15 have probably what appears to be an
16 insignificant effect."

17 Correct?

18 MR. BRENT SANDERSON: I would agree, but
19 I wouldn't want to leave the mistaken impression that
20 customers don't place a value on stable rates, whether or
21 not, it has an effect on their monthly bill and
22 customer's have told us clearly that they do place a
23 value on stable rates, regardless of what effect it has
24 on their monthly bills.

25 MR. KRIS SAXBERG: And if we're looking

1 at this document we see quite an amount of variability in
2 the amount that's paid each month and as you say, that's
3 because of the weather.

4 And that just leads me to question, if you
5 were to look at June or July, let's say, which is a month
6 in which the customer is only going to pay approximately
7 thirty dollars (\$30) and you compare that to January,
8 where the customer is going to pay over two hundred
9 dollars (\$200); that's quite a change is it not, because
10 of the weather?

11 I mean, it's quite a fairly substantial
12 change?

13 MR. BRENT SANDERSON: For the reasons I
14 described, yes.

15 MR. KRIS SAXBERG: And 50 percent of
16 customers choose to receive that type of change, that
17 variability, by not adopting the equal payment plan,
18 correct?

19 MR. BRENT SANDERSON: They've
20 demonstrated by the choices they've elected, yes.

21 MR. KRIS SAXBERG: And then in terms of -
22 - when we talk about protecting against rate shock
23 because of a dramatic upturn in the price of the
24 commodity for any particular period, wouldn't this
25 sensitivity to -- to changes, or lack of sensitivity to

1 changes, I mean, where's the -- where's the rate shock
2 that comes from a five (5) or 10 percent increase in --
3 in any quarter when the reality is that these people are
4 -- are paying thirty dollars (\$30) in the summer and two
5 hundred dollars (\$200) in the winter?

6 If they're not shocked by that, why are
7 they going to be shocked by -- by something so much
8 smaller?

9 MR. BRENT SANDERSON: Not being able to
10 be inside the heads of the majority of our customers, I'm
11 not able to say. But I'll restate the fact that our
12 customers have told us -- the majority of our customers
13 have told us that they have a limited tolerance for
14 variation in the rates, irrespective of what effect it
15 will have on the monthly bill that they pay.

16 MR. VINCE WARDEN: Mr. Saxberg, we of
17 course talk to our customers every day and we get calls
18 from our customers every day, and they can accept that
19 weather in Manitoba is variable and -- and they know when
20 they have a high bill in the winter time that it's
21 because of the weather.

22 What they don't like, and they've told us
23 this many times, not only through the customer surveys
24 but through calls to Mr. Brennan's office, calls to the
25 Minister's office, they don't like their rates going up

1 and down. So they don't like us telling -- like Centra
2 Gas telling them one quarter the -- the rates are going
3 down by 2 percent and the next quarter going up by 10
4 percent.

5 So the variability of rates is what
6 aggravates customers, more than the seasonal variation in
7 their bills, which they can understand.

8 MS. LORI STEWART: And the seasonal
9 variations can be compounded by rate fluctuations. For
10 example, last fall, for the periods of November, December
11 and January, which are high-consumption months in
12 Manitoba, consumers would have had the compounding effect
13 of a -- a potentially 33 percent rate increase for a
14 typical residential customer on three (3) of the highest
15 months of consumption in the absence of the hedging
16 program.

17 So that's a -- I think a very powerful
18 illustration of a situation where I -- I'm struggling to
19 understand the position that customers wouldn't have
20 valued the effects of the hedging program when it so
21 powerfully constrained rate volatility.

22 MR. KRIS SAXBERG: Well, let's -- let's
23 explore that then. If you could turn up Mr. Peters' book
24 of documents.

25 (BRIEF PAUSE)

1 MR. KRIS SAXBERG: And at Tab 18.

2

3 (BRIEF PAUSE)

4

5 MR. KRIS SAXBERG: Is it fair to say that
6 over the period April '02 to August '06, there was only
7 one (1) major potential for rate shock, and that is the
8 November '05 adjustment?

9 MR. BRENT SANDERSON: No. I wouldn't
10 agree with that at all. I would say the potential for
11 rate shock always existed during the course of that
12 entire period in -- if what you mean in terms of what
13 dramatic market events occurred, clearly the largest of
14 those was the one which took place in the wake of the two
15 (2) once in a hundred (100) year hurricanes that we've
16 been discussing.

17 There was another significant market event
18 which occurred in March of 2003. And if you look back at
19 that time period you can see a fairly significant bump.
20 And it was a fairly short-term event and not nearly as
21 large in order of magnitude as last fall's. But there
22 was a period where in the absence of hedging we would
23 have been looking for a period of time at some fairly
24 sizeable rate impacts without the protection of the
25 hedging program.

1 So customers enjoyed a significant degree
2 of peace of mind during the course of those events,
3 however short-lived. And over the course of that period
4 customers did enjoy rates that, in my opinion, were
5 significantly less volatile than they otherwise would
6 have been.

7 And what this chart does is the protection
8 enjoyed last fall is to such a degree and so visually
9 powerful, the result is it tends to make all of the
10 benefit they enjoyed in periods previous to that pale by
11 comparison.

12 But I wouldn't say -- agree with your
13 statement at all.

14 MR. KRIS SAXBERG: I don't see much
15 difference between the lines until you get to November of
16 '05?

17 MR. BRENT SANDERSON: Well, as we've
18 filed in our evidence and in a number of IR responses,
19 the facts of the matter are is that in fiscal 2002/2003
20 and the following fiscal period customers' rates were 30
21 percent less volatile than they otherwise would have been
22 in the absence of the hedging program and in the
23 subsequent two fiscal periods, 53 percent less volatile.

24 Now, I will -- I will give it -- I will
25 concede to you that whether we call that significant or

1 not is in the eye of the beholder, that's a subjective
2 determination or a characterization that we've attached
3 to those figures.

4 But in my opinion, they are significant
5 and they provided customers with a lot of value and the
6 peace of mind that they enjoyed in the event that other
7 dramatic market events would have occurred would have
8 been substantial.

9 THE CHAIRPERSON: Mr. Sanderson, in your
10 comments are you disregarding the -- putting aside the
11 RSM on November 1st, 2005, with the exercise of the
12 Board's discretion?

13 MR. BRENT SANDERSON: The effects of the
14 -- Bill C-11, the winter heating cost control -- or the
15 added rate smoothing that was introduced November 1st, is
16 that what you're -- to which you're referring?

17 THE CHAIRPERSON: The quarterly rate
18 change on November 1st, the Board deviated from the
19 normal rate setting methodology before the Bill was
20 introduced and addressed, if you like, the spike that
21 occurred in that particular quarter.

22 MR. BRENT SANDERSON: The rates that we
23 show as the actual rates billed to customers include the
24 effects of that added rate smoothing or the setting aside
25 of the normal quarterly rate setting process. But it's

1 varied -- that added -- or that added rate smoothing that
2 was introduced is very insignificant in relation to that
3 which was a result of the hedging program.

4 And I would like to add, as well, that in
5 the absence of our hedging program the options available
6 to all involved to introduce an added measure of rate
7 smoothing to benefit customers would have been severely
8 restricted had we not had the benefits of our hedge
9 program in place.

10 In fact, the most likely outcome looking
11 back to the point at which we set our November 1 rates
12 last year, if we had of set our rates at the levels that
13 we did and in the absence of our hedging program, giving
14 the Bill C-11 to freeze customers' rates during the
15 course of the winter, we would have been facing a nearly
16 \$180 million build up of unrecovered costs in our primary
17 gas PGVA by the end of April of 2006, that would have
18 been the baseline or most likely outcome.

19 THE CHAIRPERSON: Interesting.

20

21 CONTINUED BY MR. KRIS SAXBERG:

22 MR. KRIS SAXBERG: The -- sorry, were you
23 done? Thank you, sir.

24 What -- what you said, Mr. Sanderson, is
25 that the line that we're looking at that represents

1 actual residential primary gas billed rates included the
2 impact of passing along only 50 percent of the forecast
3 that was implemented by the Board on November 1st,
4 correct?

5 MR. BRENT SANDERSON: Yes. Which is a
6 very small amount of the -- a small portion of the
7 reduction --

8 MR. KRIS SAXBERG: Right.

9 MR. BRENT SANDERSON: -- which our
10 customers received.

11 MR. KRIS SAXBERG: But the pro forma
12 primary gas rate that's shown here spiking up to four
13 fifty (4.50) doesn't include the exercise of the Board's
14 discretion, does it?

15 MR. BRENT SANDERSON: I have no way of
16 knowing what discretion would have been exercised in the
17 event that we wouldn't have had our hedging program in
18 place and, as I said, I would submit to you that the
19 options available to all involved to intervene in that
20 circumstance, without the benefit of the added certainty
21 engendered by our hedge program, would have been
22 significantly limited.

23 Our hands would have been very much tied
24 in terms of what we could have done to provide customers
25 with an added measure of added protection in the short-

1 term over the course of the winter.

2 MR. KRIS SAXBERG: Well, in terms of your
3 hands being tied, on November 1st, 2005 or certainly
4 November 1st, 2006, this year, you can't -- you wouldn't
5 be able to go above the line that you have at three
6 twenty-five (3.25) because of the -- the legislation
7 prohibiting increases?

8 And not -- and I -- I do appreciate that
9 it's not enacted, however, the Company isn't going to
10 argue that it's not following it?

11 MS. MARLA MURPHY: Well, I -- I think
12 that's not a correct statement. The act has not, in
13 fact, been proclaimed and there is no legislative
14 provision. The Lieutenant Governor in Council has the
15 ability under that Act to specify the amount by which
16 Centra may seek a rate increase, if any.

17 They haven't made any such declaration so
18 we don't have any legislative impediment in November of
19 2006, as you're suggesting.

20

21 CONTINUED BY MR. KRIS SAXBERG:

22 MR. KRIS SAXBERG: Well, maybe I'll ask
23 Mr. Warden then. Is it -- is it the company's intention
24 to follow the Act, notwithstanding that it hasn't been
25 officially proclaimed?

1 MR. VINCE WARDEN: Unless otherwise
2 directed by the Minister responsible for Manitoba Hydro
3 and that Act, we would follow our normal methodology on
4 November 1st or on February the 1st.

5 MR. KRIS SAXBERG: So if prices are going
6 up, the Company is going to apply for a rate increase on
7 February 1st?

8 MR. VINCE WARDEN: We will, unless
9 otherwise directed.

10 MR. KRIS SAXBERG: If the Board's rates
11 decision for November 1st, 2005, was factored into the
12 pro forma line there, it would come down somewhat, you'd
13 agree with that?

14 MR. BRENT SANDERSON: If what you're
15 asking is, is there a way to recast this chart reflecting
16 the effects of the added rate intervention last November,
17 my suggestion would be the most appropriate means by
18 which to do so would be to take our actual residential
19 primary gas billed rates and reflect what they would have
20 been in the absence of that additional intervention; that
21 would be the most appropriate means by which to measure it.

22 MR. KRIS SAXBERG: No, I'm suggesting
23 that you redo the pro forma with that the assumption that
24 the intervention occurred and that only 50 percent of the
25 forecast cost of gas was included in rates.

1 MR. BRENT SANDERSON: Either --
2 regardless of how you reflect it in this chart, either
3 the pro forma rates or the actual rates, the net effect
4 is the same, is the gap between the actual November rates
5 and the rates exclusive of hedging, that band would
6 narrow.

7 If you're asking my opinion as to what I
8 think is most appropriate, my professional opinion is, is
9 the most appropriate means by which to do that is reflect
10 our actual rates on the basis of what we would have filed
11 for in the absence of the added rate smoothing; that
12 would be the most appropriate means by which to do that.

13 MR. KRIS SAXBERG: And again, just to
14 reiterate, we're only -- you're only showing primary, the
15 primary gas rate in this chart, correct?

16 MR. BRENT SANDERSON: Yes, that's
17 correct.

18 MR. KRIS SAXBERG: And so if you showed
19 the entire bill, the other 55 percent, it would look
20 somewhat different obviously?

21 MR. BRENT SANDERSON: I think we've been
22 over that, the bill would vary with the weather.

23 MR. KRIS SAXBERG: Centra's position
24 about the impact of hedging has evolved over the years,
25 would you -- is that a fair statement?

1 MS. LORI STEWART: Sorry, Mr. Saxberg,
2 Centra's view on what?

3 MR. KRIS SAXBERG: The impact of hedging
4 and its noticeability by customers has evolved?

5

6 (BRIEF PAUSE)

7

8 MS. LORI STEWART: If you could rephrase
9 that question?

10 MR. KRIS SAXBERG: Sure, why don't I take
11 you to Tab 27, page 2 of that Tab, under the heading
12 price management alternatives, fourth paragraph down
13 reads:

14 "For the purpose of comparison of the
15 effectiveness of certain price
16 management transactions, Centra
17 proposes that the impact such
18 transactions have on sales rates is the
19 most relevant indicator of
20 acceptability. What the customer
21 perceives to be gas costs is the amount
22 on the bill he/she receives each month
23 which incorporates the other costs
24 Centra incurs in providing natural gas
25 service. These other costs amounts --

1 amount to a larger component of the
2 bill than the commodity itself and will
3 serve to dilute the impact of
4 variations in supply costs."

5 Is that -- does that remain the Company's
6 position?

7 MS. LORI STEWART: Yeah. I'm not sure
8 our view is much different than what's cited here.

9 MR. HOWARD STEPHENS: Mr. Saxberg, the
10 only difference would be that the relative relationship
11 between our primary gas costs relative to the
12 transportation costs and the other components on our bill
13 is much different now.

14 MS. LORI STEWART: And to be clear, the
15 primary gas portion of the bill is -- represents a higher
16 percentage today than it did back in 1998.

17 MR. HOWARD STEPHENS: Generally speaking,
18 we were trying to make this something that was very
19 visible to the consumer in terms of what they looked at
20 when they looked at the gas bill.

21 Certainly, I don't think very many of our
22 consumers, then or now, look at the actual rate or really
23 care what the rate is. What they care about is what
24 their -- actual size of their bill is.

25 MR. KRIS SAXBERG: That's right.

1 And I guess that's the point that I'm
2 indicating, that when we're measuring volatility and the
3 impact of the hedging program, shouldn't we be looking at
4 this -- the total bill rather than just one (1)
5 component, that is the primary gas component?

6 MS. LORI STEWART: Mr. Saxberg, our rate
7 volatility management plan, as outlined earlier in this
8 proceeding, consists of far more than simply our
9 derivatives hedging program.

10 There are a number of tools in that
11 toolbox and they are -- they are all focussed on the
12 primary gas component of the bill, which does represent
13 about sixty-three (63) or -- 63 percent of the consumers
14 -- of the consumers' total bill.

15 But the hedging program, we're not
16 suggesting that it's the silver bullet that solves all of
17 the problems here. We're suggesting it's one (1) piece
18 of our overall rate volatility management plan, and the
19 information that we have from our customers is that rate
20 volatility at a certain level is unacceptable.

21 MR. KRIS SAXBERG: I just want to see if
22 I can get you to agree that when we are measuring the
23 effectiveness of the hedging program on the reduction of
24 volatility we should be looking at its impact on the
25 total bill rather than just the primary gas portion of

1 the bill.

2 Do you agree with that?

3

4 (BRIEF PAUSE)

5

6 MS. LORI STEWART: To be clear, Mr.
7 Saxberg, the -- the focus or the objective of the
8 derivatives hedging program is to mitigate rate
9 volatility. And we do a number of other things in the
10 course of our day-to-day business that we are concerned
11 in terms of trying to positively influence for customers
12 what their -- what the end number on their bill is.

13 However, we all know that the most
14 significant driver related to bill volatility is weather.

15 MR. KRIS SAXBERG: I'm at page -- or Tab
16 20, and it's the only indication that I've ever seen that
17 will show the financial impact of hedging on a month-
18 over-month basis relating to the total bill.

19 Are there any other documents that Centra
20 has that do that type of analysis?

21 MR. BRENT SANDERSON: I think Ms. Stewart
22 was clear in her answer. Again, we go back to the
23 objective of the program, which is one of the many
24 activities we undertake to deal with, the volatility rate
25 or bill that customers are exposed to.

1 The objective of the hedging program is to
2 mitigate rate volatility. And I think it would be
3 entirely unreasonable to measure the performance of a
4 program that is designed to mitigate rate volatility on
5 the basis of bill volatility.

6 MR. KRIS SAXBERG: I don't understand the
7 distinction you're making between rate volatility and
8 bill volatility when -- when you consider that you did an
9 analysis of the quarterly rate-setting mechanism and its
10 reduction on volatility, and you did that for the whole
11 bill.

12 MR. HOWARD STEPHENS: What we were
13 looking at at the time was try to develop a performance
14 measure with respect to how do you measure the
15 effectiveness of the overall program that we had, using
16 all of the tools that we had, to deal with rate
17 volatility, which was the central focus in terms of using
18 the hedging program, our quarterly rate-setting
19 mechanism, the effects of storage et cetera, et cetera,
20 et cetera.

21 Now, the other component of the bill is
22 the fact that, at that point in time, cost of gas was a
23 relatively small component of the overall bill. But the
24 other components were basically out of our control at
25 that point in time, unless a customer opted for the equal

1 billing plan, which provided the optimum in terms of
2 stability with respect to what they expected to pay each
3 month.

4 But the components that we have in place
5 right now, that we're discussing right now, are the ones
6 dealing with the commodity cost, the primary gas rate.
7 So if you're going to measure the success of the program
8 with respect to those components, you look at it with
9 relative to the primary gas rate, and you have to exclude
10 those other components because we have no control over
11 them right now.

12 MR. KRIS SAXBERG: And I -- I think I
13 have a much better understanding of the distinction
14 you're making between the rate set by this Board going up
15 and down in any particular quarter, versus the dollar
16 amount on the bill that's being paid; correct?

17 MS. LORI STEWART: Yes, that's correct.

18 MR. KRIS SAXBERG: But if you normalized
19 the bill to take out the effects of weather, you would be
20 able to look at the impact of hedging on the total bill
21 though; correct?

22 MR. HOWARD STEPHENS: And on the basis of
23 what we had originally proposed, and this is going back
24 to the time of the dinosaurs, that we would measure our
25 effectiveness on a normalized basis relative to what we

1 anticipated versus what we actually experienced. But
2 that had certain flaws with respect to it and we didn't
3 pursue it any further.

4 MR. KRIS SAXBERG: I'm just trying to put
5 my consumer hat on for a moment and say, I'm told that
6 there's a program out there that in -- that in '06/'07
7 may cost \$77 million or may increase my gas cost by 23
8 percent and I want to know month to month to month what
9 it's doing for me as a consumer.

10 MR. BRENT SANDERSON: Well, I'll take you
11 back to what our customers told us over the course of our
12 research, and there's a number of things of concern to
13 them. One is the extent to which our primary gas rates
14 vary. Majority of customers have said that's important
15 to them and they have a limited tolerance for movement in
16 their primary gas rate.

17 Now, if this customer or customers hear
18 about this program and want to know, What has it done for
19 me in that regard, to show them the effect on the monthly
20 bill tells them absolutely nothing about the extent to
21 which that program has satisfied their objectives with
22 regards to their primary gas rate stability.

23 So by virtue of that fact, the only
24 meaningful measure against which a customer can assess
25 whether that program provided any value to them in terms

1 of serving their needs as it regards more stable primary
2 gas rates, the only way in which we can depict that for
3 customers in a meaningful way is to state it in terms of
4 the percentage reduction in the variability of their
5 primary gas rate, which they have told us is a concern
6 for them.

7 MR. KRIS SAXBERG: Let's talk about the
8 equal payment plan then.

9 If a customer wants to eradicate
10 volatility from their bill and it won't -- I'll
11 acknowledge it won't be adjusting rate volatility but it
12 will be adjusting bill volatility, they sign up to the
13 equal payment plan, correct?

14 MS. LORI STEWART: Yes, I think that's --
15 that's a fair statement.

16 MR. KRIS SAXBERG: And signing up to the
17 equal payment plan isn't going to reduce the amount that
18 they will pay for gas at all, will it?

19 MS. LORI STEWART: That's correct.

20 MR. KRIS SAXBERG: But neither will
21 hedging. Hedging is not going to affect the amount that
22 that customer is going to pay for their gas at the end of
23 the day, it's going to add to the cost?

24 MS. LORI STEWART: Your statement is
25 correct that hedging will, over the long term, add a

1 small amount to a consumer's bill and the value or the
2 benefit derived from that is the insurance against
3 dramatic price increases in the short-term.

4 MR. KRIS SAXBERG: And one of the
5 negatives that we hear about the equal payment plan, as a
6 -- to solve volatility, is that the equal payment plan,
7 in the absence of the hedging program, may result in a
8 dramatic true up, is that Centra's position?

9 MS. LORI STEWART: Certainly that's a
10 potential outcome.

11 MR. KRIS SAXBERG: And there's a true up,
12 usually, once a year, and I believe it's in August, is
13 that right?

14 MS. KELLY DERKSEN: There are several
15 true-ups that occur during the year. The final true-up
16 occurs in August of any given year but we do updates to
17 the budget plan periodically to assess the customer --
18 what the customer has been paying to date versus what the
19 customer's been using.

20 So there are a number of points in time
21 during the course of the year which we assess that
22 information and to change the budget plan if the course
23 that the customer is headed down would result in a
24 significant amount to be owed or refunded at the end of
25 the budget period in August.

1 MR. KRIS SAXBERG: And the primary driver
2 of those adjustments is the weather?

3 MR. HOWARD STEPHENS: Mr. Saxberg, it's -
4 - it's been puzzling to me for a number of years that
5 customers have elected a fixed price option when we know
6 that when they select the fixed price option they have
7 sometimes, in some cases, an expectation that that's
8 going to result in an even bill during the course of the
9 year or is going to somehow stabilize their rates.

10 When, as we all recognize and discussed
11 over the course of the last little bit, that weather has
12 a much bigger impact on their ultimate bill each month
13 than the pricing and all of the other various factors
14 that we've talked about.

15 And from that perspective it would seem
16 completely illogical to me, from that perspective, that
17 they would be engaging in a fixed price contract and
18 potentially having it cost them money and not really
19 getting a significant benefit out of it. There is a
20 question in my mind with respect to that.

21 So, I mean, when we first disposed the
22 benefits of our rate management plan and the quarterly
23 price setting methodology, the hedging program, and it
24 was an integrated program, we were looking at trying to
25 put a number of different tools together to try to

1 mitigate the amount of bill volatility that customers are
2 exposed to but we still have this great big chunk out
3 here that's swinging around that we don't have any
4 control over.

5 So, we are, again, continuously looking at
6 different ways to manage the impacts of the price -- or
7 bill changes for customers so that they can, for those
8 customers that have no tolerance for and want to have a
9 very high degree of confidence as to what their bills are
10 going to be and can budget around it, that we will try to
11 effect something that will -- or give effect to something
12 that will deal with that issue.

13 We're looking at something but we're only
14 in the very earliest stages of looking at something that
15 will try to deal with that.

16 MR. KRIS SAXBERG: Thank you for that.
17 Just so that I can understand in more depth how the equal
18 payment plan works, is there -- is there a forecast
19 that's done for each customer, or groups of customer, for
20 deciding the amount of usage in a -- in a year coming up
21 to which the equal payments are set?

22 MS. KELLY DERKSEN: Yes. I think to --
23 to some degree there is a forecast. That forecast is
24 based on historical use for that individual customer.

25 MR. KRIS SAXBERG: And it would be

1 historical use over a -- a long period of time, not just
2 the year before; right?

3 MR. BRENT SANDERSON: Our billing system
4 has a mathematical algorithm embedded in it, by which a
5 customer's most recent twelve (12) months of actual
6 consumption are considered. And then that actual
7 consumption is normalized for back-to-normal weather
8 conditions because no period -- actual period ever
9 exhibits normal weather, what we would term typical
10 weather.

11 So they forecast their consumption based
12 on historical actuals normalized to a normal weather
13 standard, and that would be the consumption forecast used
14 as the base by which to determine the monthly EPP amount
15 for the forthcoming year at the rates in place at the
16 time.

17 MR. KRIS SAXBERG: Do you also forecast
18 in there rate changes?

19 MS. KELLY DERKSEN: No, sir.

20 MR. KRIS SAXBERG: Why wouldn't you
21 forecast rate changes to the extent you know them, for
22 instance, by looking at the forward price strip?

23 MR. BRENT SANDERSON: As you've heard us
24 tell you many, many times, and all -- all in attendance,
25 given that the natural gas markets can fluctuate as much

1 as 20 percent on a given day, it's effectively impossible
2 for us to forecast rates beyond the period for which we
3 have approved rates in place.

4 The forecast would change daily. And if
5 you were to go so far as to re-cast your forecast every
6 five (5) minutes it would be a different rate in your
7 forecast every day.

8

9 (BRIEF PAUSE)

10

11 MR. KRIS SAXBERG: In a --

12 MS. KELLY DERKSEN: Excuse me, sir.

13 Sorry. I think I need to clarify one (1) statement that
14 I made to you. And while we do not include the effects,
15 for example, of a change in the primary gas rate for the
16 reasons that Mr. Sanderson spoke to, we do include the
17 effects of things that we feel we are in more control of,
18 rate things that I mean.

19 For example, if we are going to be
20 pursuing a General Rate Application we -- we at times
21 will include an amount with the expectation that rates
22 will change on account of those issues.

23 MR. KRIS SAXBERG: And the main reason
24 that the forecast will -- will be inaccurate will relate
25 to the actual usage, and that is a factor of the weather.

1 Because the weather in the year previous isn't likely to
2 be duplicated in the current year.

3 MS. LORI STEWART: Weather is a factor
4 but clearly also where the natural gas market is going is
5 a factor as well.

6 MR. KRIS SAXBERG: So if there's an
7 adjustment to the equal payment plan during -- midstream,
8 say, it could take the form of -- of a large adjustment
9 if the weather has been dramatically different from the
10 previous year.

11 MS. KELLY DERKSEN: I think the answer to
12 that is -- is yes. And I wanted also to respond to your
13 previous question, in that -- is in addition to weather
14 we have a number of -- there are a significant number of
15 moves on our system.

16 In fact, last year we had approximately
17 forty-three thousand (43,000) people moving from one home
18 to another. And to the extent that an individual
19 family's consumption habits are different than those of
20 the -- of the new customer, that could have a fairly
21 dramatic impact in -- in the equal payment plan.

22 And of course we can only set the equal
23 payment plan based on the consumption pattern of -- of
24 the prior customer. And so at the end of the day there
25 could be a -- a fair true-up on account of that issue as

1 well.

2 MR. KRIS SAXBERG: Could you explain for
3 me once again why it is that the hedging program is going
4 to benefit households on the equal payment plan?

5 MR. BRENT SANDERSON: I'll take you back
6 to last fall, Mr. Saxberg.

7 The equal payment year begins or commences
8 in the month of September. And if we would have not had
9 the benefit of our hedging program in place November 1st,
10 typical residential customers' annual bill would have
11 increased by over 33 percent.

12 And that, I am almost certain, would have
13 triggered a mass review of monthly EPP amounts for
14 customers enrolled in the plan, because with a 33 percent
15 increase in a customer's expected annual bill there would
16 almost certainly have been a requirement to make what,
17 and I -- this is an assumption, but what would, I'm
18 almost certain, would turn out to be fairly material
19 changes in their monthly EPP amount if that's what we had
20 of been facing.

21 So it's clear that the hedging program
22 does provide benefits to customers in terms of lessening
23 the need for large adjustments mid-stream during the EPP
24 program year.

25

1 (BRIEF PAUSE)

2

3 MR. KRIS SAXBERG: If the gas year turns
4 out to be warmer than the -- than the previous year, in
5 all likelihood EPP customers are going to get a credit?

6 MR. BRENT SANDERSON: Can you repeat the
7 question, Mr. Saxberg, I'm sorry.

8 MR. KRIS SAXBERG: Well, people on the
9 equal payment plan, are they reasonable to expect that if
10 it's a warm year they'll get a credit in August?

11 MR. BRENT SANDERSON: I would make no
12 representations one way or the other; it would depend on
13 a combination of factors. Last winter, for example, we
14 had, depending on the measure, one of the warmest winters
15 in recorded history in Manitoba and sub -- and consistent
16 with that consumption that dropped off fairly
17 precipitously. Now that, in and of itself, would lead
18 one to believe that customers would expect a large year
19 end lump sum payment due from the Utility.

20 Without the hedging program though, and an
21 increase of 33 percent in their -- in their annual bills,
22 and taking ourselves back to that point in time, not
23 knowing how the future would unfold, I would say, given
24 those combinations of circumstances, I wouldn't be
25 comfortable in making -- giving -- leading customers to

1 believe that they could expect a large refund at the end
2 of the year.

3 MR. KRIS SAXBERG: The Company is against
4 making the equal payment plan a default, correct?

5 MS. KELLY DERKSEN: That's probably a
6 fair statement, sir, yes.

7 MR. KRIS SAXBERG: And --

8 MR. VINCE WARDEN: That is a fair
9 statement.

10 MR. KRIS SAXBERG: And Ms. Stewart had
11 said that the Company is not about imposing negative
12 options on its customers; I heard that correctly?

13 MS. KELLY DERKSEN: You did.

14 MR. KRIS SAXBERG: But the Company has
15 got a hedging program in place because it sees volatility
16 as something that's negative, does it not?

17 MR. BRENT SANDERSON: I think what our
18 evidence has been is that customers see rate volatility
19 as something that's negative.

20 MR. KRIS SAXBERG: So isn't the real
21 negative option then where you are imposing -- you are
22 having volatility in its -- in its most pure form be the
23 default, that is the bills that go up and down with the
24 weather?

25 THE CHAIRPERSON: I may be wrong,

1 Mr. Saxberg, but to some degree I know it must be
2 difficult, but we seem to be, sort of, circling around.
3 And in the back of your mind if you wouldn't mind, keep
4 in mind the difference between the cross-examination of
5 the Panel and preparing yourself properly for your
6 closing statements.

7 I'm not giving you any direction, but I
8 just sense a bit of circling.

9 MR. KRIS SAXBERG: Thank you for that,
10 Mr. Chairman.

11

12 (BRIEF PAUSE)

13

14 MR. KRIS SAXBERG: Sorry, I'll move on.
15 You're right, it's -- it's probably argument.

16

17 CONTINUED BY MR. KRIS SAXBERG:

18 MR. KRIS SAXBERG: Let me -- let me just
19 ask you this quickly, the -- with respect to the other
20 tools in the toolbox to reduce volatility, we've -- we've
21 got storage and that's -- that's been agreed, I think by
22 all parties, that there's some effects there -- effect
23 that storage has on reducing volatility because it
24 becomes a fixed component of the gas supply mix, correct?

25 MS. LORI STEWART: The benefit of storage

1 is that gas flows into storage at seven (7) discrete
2 monthly prices. However, it's pulled out of storage as
3 an average of those seven (7) prices thus contributing to
4 -- to the mitigation of rate volatility.

5 MR. KRIS SAXBERG: Thanks. That's far
6 more precise than the way I put it but I think we're in
7 agreement.

8 The quarterly rate setting adjustment is
9 another smoothing technique and we're all in agreement
10 with that, correct?

11 MS. LORI STEWART: Yes, the fact that
12 it's -- the quarterly rates are adjusted on a twelve (12)
13 month prospective basis.

14 MR. KRIS SAXBERG: Can we add to that the
15 Board's discretion to adjust the formula when it
16 perceives that it's appropriate as an additional way that
17 rates are smoothed?

18 MS. LORI STEWART: Previously, I've
19 talked about Centra's tools and certainly the Board has
20 its own tools and will utilize its discretion in terms of
21 when to employ them.

22 MR. KRIS SAXBERG: So I could add that to
23 the column then as an additional measure.

24 MS. LORI STEWART: Not -- it's not one
25 (1) of Centra's tools.

1 MR. KRIS SAXBERG: I'm just looking at it
2 from the consumer's perspective, from the customer's
3 perspective?

4 MS. LORI STEWART: Sure, from that
5 perspective.

6 MR. KRIS SAXBERG: And also from the
7 customer's perspective, we have a piece of legislation
8 that may or may not be enacted and may or may not be
9 utilized, but if it is utilized it would constitute
10 another measure to assist in rate vol -- reducing rate
11 volatility, correct?

12 MS. LORI STEWART: There were a lot of
13 if's in that statement, however, if all of those if's
14 come to be, yes.

15 MR. KRIS SAXBERG: I want to turn now,
16 just to have on the record some of -- of the facts about
17 the customer research that you've done.

18 Would you agree that the sixty dollar
19 (\$60) tolerance level comes from the '98 Viewpoints
20 research?

21 MS. LORI STEWART: Yes, I would.

22 MR. KRIS SAXBERG: And that that
23 tolerance level or any dollar tolerance level was not put
24 to the survey respondents who participated in the Western
25 Opinion survey, correct?

1 MS. LORI STEWART: It wasn't put to them,
2 however, our program was described to them. It's one (1)
3 of the parameters contained in our current program and
4 then consumers were asked to provide us with some
5 indication of whether that program was meeting their
6 needs.

7 MR. KRIS SAXBERG: But, you specifically
8 determined not to ask those being surveyed in dollar
9 terms, What's your tolerance level; as was done with the
10 Viewpoints research?

11

12 (BRIEF PAUSE)

13

14 MS. LORI STEWART: There are two (2)
15 major differences in the 1998 research and the 1994
16 research. In 1998, focus groups exclusively were
17 employed in order to determine customer preferences.

18 And it's clear that one (1) of the
19 pitfalls of focus groups is that one would go forward and
20 make decisions on behalf of approximately two hundred
21 thousand (200,000) customers based on the opinions of ten
22 (10) or twelve (12) individuals in a focus group.

23 So, it's one (1) of the challenges because
24 this is a relatively complex topic and one can engage in
25 a focus group and provide much more description and

1 background and clarification in a focus group, such that
2 there's some -- some increased assurance that the
3 consumer's are getting it, the topic that I'm -- that
4 we're attempting to survey.

5 However, the weakness of that approach is
6 that again it's not a statistically valid sample. In
7 1994 we did both -- sorry in 2004, we did both. We
8 conducted focus groups for the purpose of helping us to
9 define the type of language and how much detail could be
10 encapsulated in a ten (10) minute telephone survey.

11 So we used the focus groups to guide our
12 activities, to guide the language that we used, to guide
13 the extent of detail that was utilized in the telephone
14 survey, recognizing that we've got a ten (10) minute
15 window here, not an hour, you know, sort of sit down,
16 casual informal meeting; we have a ten (10) minute window
17 that we want consumers to understand the concept and then
18 provide an opinion, in terms of their preference or their
19 needs.

20 So there were those differences in the
21 survey which I think it's important that those are noted.
22 And just one (1) moment.

23

24

(BRIEF PAUSE)

25

1 MS. LORI STEWART: The second difference
2 in the two (2) surveys, in 1998, the dollar value came
3 out and was examined and discussed in terms of that
4 tolerance level.

5 And when we contracted with Western
6 Opinion Research, because certainly no one at this panel
7 is an expert in that area, when we contracted with
8 Western Opinion Research, it was on their advice that we
9 not include a specific dollar value in the survey, rather
10 to get a directional indication from consumers in terms
11 of whether the current program was meeting their needs,
12 whether they would like more protection for a slightly
13 higher cost, or less protection at a slightly lower cost,
14 or at market rates, in which case it would be no
15 protection.

16 So, yes, we did rely on the expertise of
17 the folks we were working with at Western Opinion
18 Research in terms of, how to go about surveying that
19 statistically valid sample on the phone.

20 And that -- their recommendation was that
21 moving into a specific dollar value was not something
22 that could be achieved in a ten (10) minute phone
23 conversation; that what we should seek to achieve out of
24 that -- out of that telephone survey, was a directional
25 indication of whether consumers were looking for more

1 protection, less protection or they were okay with the
2 status quo.

3 MR. KRIS SAXBERG: Thank you for that
4 clarification.

5 But, when you did the Western Opinion
6 Research as you've mentioned, you started off with the
7 focus group, used that to then form the survey, correct?

8 MS. LORI STEWART: Used that to guide the
9 extent of detail that would be used in a telephone survey
10 and the type of language that could be used in a
11 telephone survey, so that we weren't mystifying people on
12 the phone with language that might be not commonly
13 understood.

14 MR. KRIS SAXBERG: Could you turn to Tab
15 26 of the selected documents and page 6, at which you'll
16 find the key findings of the Western Opinion Research
17 focus portion of the study, focus group portion of the
18 study.

19 And no less than the very first bullet,
20 summarizing the conclusions --

21 MS. LORI STEWART: What page are you on?

22 MR. KRIS SAXBERG: Sorry, page 6 a the
23 top right. The very first bullet under key findings and
24 implications of the focus group discussions conducted by
25 Western Opinion was quote:

1 "The actual price fluctuations, that is
2 the ups and downs, did not appear to be
3 of top of mind concern among
4 participants. Most concerns related to
5 the general perception that the service
6 is becoming more expensive."

7 Do you see that?

8 MS. LORI STEWART: Yes I do.

9 MR. KRIS SAXBERG: I'm going to put it to
10 you that -- well first of all, hedging affects the ups
11 and downs, it doesn't affect the general up in the market
12 or down in the market, whatever is the general trends of
13 the market over time, correct?

14 MS. LORI STEWART: The hedging program
15 will not protect consumers against a long term price
16 trend.

17 MR. KRIS SAXBERG: And I'm going to put
18 to you that this information from the focus group wasn't
19 incorporated into the survey questions, was it?

20 MS. LORI STEWART: No, it wasn't.

21 MR. KRIS SAXBERG: Notwithstanding that
22 it was the first key finding and implication of the
23 focus. Because if we go back to page 4, which is the
24 script for the survey to determine whether or not
25 customers want hedging, the script says -- I distill

1 three (3) elements from the -- from the script and they
2 are that hedging is not speculative, that it's insurance
3 against short term price spikes caused by unforeseen
4 events and that the cost is 1 to 2 percent of your
5 overall cost over the long term.

6 Do I have it that that's the communication
7 that was -- that's the information that was communicated
8 to survey respondents before they were asked, do you give
9 it the thumbs up or thumbs down, correct?

10 MS. LORI STEWART: I would just add the
11 opening statement, which is that Centra Gas or Manitoba
12 Hydro operates its hedging program for the purpose of
13 mitigating rate volatility.

14 MR. KRIS SAXBERG: Okay. That's --

15 MR. BRENT SANDERSON: I would just like
16 to point out as well and take this opportunity, Mr.
17 Saxberg, on page 6 you noted the comment in the first
18 bullet. I would just like to put that in context. That
19 was customers' initial reaction when the subject of
20 hedging was broached to them.

21 If you turn over to page 7, the second
22 bullet from the top. After spending a bit of time with
23 customers and showing them some of the facts regarding
24 our program, both good and bad, Western Opinion's
25 research was that when presented to them, most

1 respondents liked the idea of having a program that
2 helped smooth out price fluctuations. Many were
3 impressed by seeing a chart showing the past historical
4 effects of the hedging program.

5 MR. KRIS SAXBERG: And were the
6 historical effects that they were shown the gas cost
7 consequences or were they that percentage calculation
8 about volatility being reduced by 50 percent?

9 MS. LORI STEWART: It was -- the chart
10 that is most commonly used is the chart that represents
11 what the market is doing, so, the dramatic spikes and the
12 volatility in the market relative to the step changes
13 that we see with our quarterly rate-setting mechanism, as
14 well as the other tools that we use in our rate
15 volatility management program.

16 It was that illustration that I think most
17 powerfully affected consumers and affected consumers in
18 terms of their -- their gut response, Mr. Saxberg, was,
19 Gees, am I ever glad we've got this in place.

20 MR. KRIS SAXBERG: And that -- that chart
21 then wasn't exclusively indicating the effect of hedging.
22 It was showing the entire rate management program,
23 including the quarterly rate-setting mechanism and
24 storage, et cetera, et cetera?

25 MS. LORI STEWART: All of the tools in

1 our rate volatility management program, yes.

2 MR. KRIS SAXBERG: But they were being
3 asked only about hedging in terms of whether or not
4 Manitoba Hydro should continue with its program.

5 MR. BRENT SANDERSON: Western Opinion
6 Research was very forthcoming with the focus group
7 participants in the areas of pointing out that in some
8 circumstances a program like ours has resulted in them
9 paying more than market price and other times less than
10 market price, and went over the relationship, the
11 risk/reward tradeoff, if you will, of -- in the event of
12 unexpected market events drive prices higher, you -- you
13 are protected from those events.

14 In the event that prices subsequently go
15 down after the placement of hedges, you may, in all
16 likelihood, pay more than market price for a time. So,
17 that was all vetted with customers.

18 MR. KRIS SAXBERG: You're talking about
19 the focus group sessions?

20 MR. BRENT SANDERSON: Yes, I am.

21 MR. KRIS SAXBERG: And how -- where is
22 that recorded in the focus group report that says that
23 any of that information was conveyed?

24 MS. LORI STEWART: Well, that's one of
25 the challenges of a focus group setting is that one

1 doesn't follow a script, Mr. Saxberg. One engages with
2 the participants in the focus group and responds to
3 questions that they may -- may have.

4 And each of the focus groups actually, you
5 know, rolls out quite differently. The questions or the
6 areas of focus within the individual focus groups - we
7 actually conducted a couple of them - were different.

8 MR. KRIS SAXBERG: I meant there was a
9 report prepared by Western Opinion about what happened
10 during the focus group session. And in that report
11 Western Opinion didn't say anything about the type of
12 information that Mr. Sanderson has just stated being
13 conveyed to anybody at anytime.

14 MS. LORI STEWART: Mr. Saxberg, Western
15 Opinion Research doesn't provide a transcript of the
16 focus group session. It provides general findings from
17 the session. It doesn't note line by line what each of
18 the individual participants had to say or what their
19 concerns were.

20 MR. KRIS SAXBERG: I just wanted you to
21 confirm that there isn't information like that in the
22 report.

23 MS. LORI STEWART: There is no formal
24 transcript of the focus groups, which is not typical.

25 MR. KRIS SAXBERG: But with respect to

1 the survey, there is a transcript and that's the one we
2 looked at and it has the four (4) component pieces of
3 information; correct?

4 MS. LORI STEWART: Yes. In conducting a
5 survey one must ensure that the survey is conducted
6 consistently because its purpose is to demonstrate that
7 the script that was followed is identical for each
8 consumer, so that we can assure ourselves that the
9 response -- when the responses come back, that we're
10 comparing apples to apples.

11 MR. KRIS SAXBERG: And could you flip to
12 the third page in this same tab, which is Tab 26, and
13 confirm that only 19 percent of those surveyed were aware
14 of any actions being taken by Manitoba Hydro to reduce
15 volatility, correct?

16 MS. LORI STEWART: Do you have the
17 correct reference, what page number are you referring to?

18 MR. KRIS SAXBERG: Page 13 of the report,
19 sorry, it's the fourth page into my Tab 26.

20

21 (BRIEF PAUSE)

22

23 MS. LORI STEWART: I have no dispute with
24 page 13 of Western Opinion Research study.

25 MR. KRIS SAXBERG: Sorry, I -- that

1 doesn't surprise me, but I was just getting you to
2 confirm that 19 percent of those surveyed -- only 19
3 percent of those surveyed reported that they were aware
4 of measures in place to smooth fluctuating prices,
5 correct?

6 MS. LORI STEWART: Yes, we don't
7 generally advertise our -- or advertise the fact that we
8 have underground storage or that we operate a derivatives
9 hedging program or speak to, you know, the fact that we
10 operate deferral accounts.

11 I think only people who are --

12 MR. KRIS SAXBERG: Didn't used to, you
13 mean.

14 MS. LORI STEWART: -- relatively close to
15 those topics are aware of them.

16 MR. KRIS SAXBERG: Okay. Out of that 19
17 percent only 7 percent were aware of hedging, that's what
18 this chart also says. Seven percent of the 19 percent,
19 correct?

20 MS. LORI STEWART: Yes, that's correct.

21 MR. KRIS SAXBERG: And I'm no
22 mathematical genius, but I did some calculations on my
23 own, and so if there was a hundred (100) people that were
24 surveyed, nineteen (19) of them would have said, hey I'm
25 aware of Manitoba Hydro doing something to smooth prices

1 and of those nineteen (19) one of them would have
2 mentioned hedging?

3 It's 1.3 to be precise, but --

4 MS. LORI STEWART: Your arithmetic
5 appears to be correct.

6 MR. KRIS SAXBERG: And so I'm just making
7 the point then that, at this point in time, no one was
8 aware of hedging activities; things may be very different
9 today because Centra's done quite a bit to inform the
10 public about hedging since that time, correct?

11

12 (BRIEF PAUSE)

13

14 MS. LORI STEWART: Yes, that's a fair
15 statement. We've increased our efforts to help our
16 consumers improve their understanding of measures that
17 are being taken by the utility in this regard.

18 THE CHAIRPERSON: Ms. Stewart, this is
19 not the main plank in Centra's argument for the hedging
20 program as it now exists, is it, the focus group?

21 MS. LORI STEWART: Not the focus group
22 specifically. Certainly, the statistically valid sample
23 of our consumers that were surveyed, it was approximately
24 two thousand (2,000) consumers that were surveyed and
25 their validation of our current hedging program and their

1 parameters contained within, we believe to be very, very
2 strong support for the current program.

3 THE CHAIRPERSON: Thank you. That's what
4 we were wondering about is the numbers, if you like.

5

6 CONTINUED BY MR. KRIS SAXBERG:

7 MR. KRIS SAXBERG: Right, the numbers
8 that we're looking at right now and we're discussing from
9 this Western Opinion report which were indicative of
10 support for the hedging program to the effect of 53
11 percent were fine with maintaining it.

12 MS. LORI STEWART: Fifty-three percent
13 expressed satisfaction with the status quo and an
14 additional 13 percent suggested that they might view an
15 increase in hedge protection as valuable or beneficial.

16 MR. KRIS SAXBERG: And that's the main
17 reason why Centra is maintaining its hedging program is
18 based on that evidence from this Western Opinion research
19 survey?

20 MS. LORI STEWART: Mr. Saxberg, everyone
21 on this Panel has been in the gas business for quite some
22 years and we -- we've worked in the business, we have
23 expertise and knowledge. We have some intuitive thoughts
24 about how to best serve our consumers, that's -- that's
25 top of mind for each of us.

1 And the customer research, if you like,
2 bolsters the management judgment around the value
3 delivered by the derivatives hedging program. I don't
4 think we have any, you know, fondness for the hedging
5 program that's disproportionate to the value that we
6 believe it's delivering for our consumers.

7 The hedging program, just like the -- our
8 instrument of choice, represents the middle position on
9 the spectrum between a fixed price swap strategy and a
10 call option strategy. We've migrated to the cashless
11 collar option.

12 Our default position in terms of a hedged
13 portfolio with two-thirds of volumes being hedged, a
14 third of the volumes swinging with the market, represents
15 that middle position on the spectrum versus a purely
16 indexed contract with no hedges in place or a fixed price
17 option that consumers can avail themselves of in the
18 marketplace.

19 So here's our spectrum and what our
20 program does is it doesn't attract itself to either one
21 of these positions, purely indexed or fixed price, it
22 moves the vast majority of consumers to the middle or
23 balanced position.

24 MR. KRIS SAXBERG: And that's the
25 Corporation's viewpoint as to the meaning -- or the

1 results of the retrospective hedging analysis, that the
2 collars represent the middle ground, that's the view and
3 you've expressed it well on a few occasions.

4 And what I want to ask you though is, when
5 you put caps at one end of the spectrum, you're doing
6 that because caps do not represent any reduction in
7 downward volatility?

8 MS. LORI STEWART: No. Caps generally
9 will deliver less volatility of reduction than will
10 cashless collars. And cashless collars will generally
11 deliver less volatility reduction than a fixed price swap
12 strategy.

13 MR. KRIS SAXBERG: Can I pursue that? A
14 fixed price strategy is a -- it's a bit of a no-brainer
15 that it's going to be the most dramatic at reducing
16 volatility because it's one price. It's going to stay at
17 that price, correct?

18 MS. LORI STEWART: Yes.

19 MR. KRIS SAXBERG: The next one is a
20 collar. The collar is going to allow the price only to
21 move up and down within a particular band and we've seen
22 around eighty (80) cents, the way that Centra's being
23 things, correct?

24 MS. LORI STEWART: Yes.

25 MR. KRIS SAXBERG: Now, with a cap it's a

1 whole different story and I think I said peculiar
2 previously, but the bottom line is a cap is a completely
3 different instrument because it has -- it's not there to
4 restrain downward volatility, it's only going to restrain
5 upward volatility.

6 So, it's always going to show up as having
7 less of an impact on reducing volatility because if the -
8 - if the fortuitous event occurs where the price never
9 reaches the cap then, in that case, there's no volatility
10 reduction?

11 MR. BRENT SANDERSON: Mr. Saxberg, maybe
12 your understanding of how a call option works -- I think
13 we've discussed this in a quite lengthy manner. It's
14 less effective in reducing customers' rate volatility.
15 You can't make the statement that it doesn't reduce
16 downward volatility.

17 I think it's important for everyone to
18 understand that when we talk about if we employed a call
19 option strategy, fifty (50) cents out of the money, we'll
20 say, an equivalent upside level of protection equivalent
21 to what we pursue now based on our customer research with
22 our collar strategy.

23 At the outset of any year in today's
24 market you're going to be looking, typically, at 40 to
25 \$50 million of previously committed premiums to purchase

1 those call options before the year has even begun.

2 So, that is the cost to you or the
3 opportunity cost that you are giving up in the attempt
4 to, as you put it, fully participate in any subsequent
5 downward movement in price. But in order to truly
6 participate in a subsequent downward movement in price,
7 prices must fall 40 to \$50 million before customers are
8 truly, for practical purposes, achieving any downward
9 participation.

10 So the extent that you have to previously
11 commit upfront that capital is in and of itself a factor
12 that would mitigate downward movements in price from a
13 customer's perspective.

14 MR. KRIS SAXBERG: Except that over the
15 long run you keep telling us that that -- that 40 to 50
16 million is going to be zero or it's going to be four
17 hundred thousand (400,000) a year.

18 So if you remain consistent with that as
19 being the cost, then the suggestion that I'm putting to
20 you is that if customers aren't weary of downward
21 volatility, then isn't a cap not at one end of the
22 extreme but isn't it more of a middle ground than a
23 collar?

24 MR. BRENT SANDERSON: Mr. Saxberg, you're
25 obviously very concerned about any short-run additions or

1 reductions to gas cost that result from volatility
2 reduction delivered by a hedging program and -- and on
3 balance much more concerned about any short-term
4 additions to gas cost.

5 But pursuing a cashless collar strategy --
6 or a cap strategy, pardon me, in a -- as opposed to a
7 cashless collar strategy, from the perspective of the
8 customer over the long term, they are indifferent with
9 respect to the cost. Because, as we've said, the cost of
10 any strategy consistently executed will converge and be
11 the same over time.

12 But market theory would tell you that that
13 desire to try and leave open that participation or the
14 perception of the participation in downward movements in
15 price has a cost, a coincident cost. And the cost to the
16 customer is that the effectiveness of that strategy will
17 not be as great as a cashless collar strategy or a fixed
18 price swap strategy.

19 Our customers have told us that they are
20 desirous of more stable natural gas rates. When we look
21 at the respective costs over the long run, one is
22 indifferent. So, I don't think it would be reasonable to
23 try and serve customers' stated needs for more stable
24 rates with an instrument that we know, at the outset, is
25 going to be less effective than other alternatives

1 available to us in achieving that objective.

2 MR. KRIS SAXBERG: Okay. I'm going to
3 move on.

4 THE CHAIRPERSON: Mr. Saxberg, I think
5 we'll take the lunch break now, just before. You said
6 you were going to move on, right?

7 MR. KRIS SAXBERG: Well, I was -- I think
8 I could finish hedging in five (5) to ten (10) minutes,
9 which would be a good -- and so I can move on to the next
10 topic for after lunch.

11 THE CHAIRPERSON: Okay. We'll take your
12 estimate at face value. Okay.

13 MR. KRIS SAXBERG: The --

14 THE CHAIRPERSON: But, Mr. Saxberg --

15 MR. KRIS SAXBERG: -- it's premised on
16 short answers though, I forgot -- one (1) sentence or one
17 (1) word answers, yes or no.

18 THE CHAIRPERSON: I think, on second
19 thought, rather than put you under pressure or them under
20 pressure to answer, we'll just take our break now.

21 MR. KRIS SAXBERG: Okay. Thank you.

22 THE CHAIRPERSON: Okay. We'll come back
23 at one o'clock, and that will compromise.

24

25 --- Upon recessing at 12:02 p.m.

1 --- Upon resuming at 1:06 p.m.

2

3 THE CHAIRPERSON: Okay. Welcome back
4 everyone.

5 Mr. Saxberg, now without any time
6 pressures, you can continue.

7

8 CONTINUED BY MR. KRIS SAXBERG:

9 MR. KRIS SAXBERG: Thank you, Mr.
10 Chairman.

11 I want to talk about the fifty (50) cent
12 band for a moment. Again, that fifty (50) cent margin
13 flows indirectly from the viewpoint research that was
14 done in 1998, correct?

15

16 (BRIEF PAUSE)

17

18 MR. HOWARD STEPHENS: No, Mr. Saxberg, it
19 did not flow from that market research. That was a
20 number that I picked based upon our experience at the
21 point in time that we were developing our first new price
22 management program.

23 Now, what we were trying to determine was
24 what would be the most, with some probability of
25 occurrence but unlikely occurrence, price swing that you

1 could see over the course of a year, but it was very much
2 a discretionary call on my part.

3 And then we went from that number and went
4 through the process that Mr. Sanderson referred to
5 earlier in terms of -- then extrapolated that over --
6 over the course of a year, what would that impact be
7 relative to -- in terms of annual class, relative to the
8 other components of the bill that you mentioned this
9 morning, to see just exactly how much of an impact it
10 would have on our customers' bill over the course of a
11 year.

12 The point being that, from my perspective,
13 then and even more so now, that there was altogether too
14 much attention being paid to price management because,
15 quite frankly, it didn't have that significant an impact
16 on the price of gas. Now, it doesn't -- I'm not -- I
17 don't mean to say that in terms of diminishing the value
18 of the -- our hedging program now, because it certainly
19 provides a valuable end result, but that was the
20 origination of that number.

21 MR. KRIS SAXBERG: Thank you for that.
22 And did I hear you correctly when you said you were
23 looking for an extreme result when you -- when you were
24 talking about a fifty (50) cent adjustment, because -- is
25 that correct?

1 market research speaks volumes and that is the --
2 certainly the central focus with respect to the
3 development of our hedging program.

4 We used -- we initiated the use of price -
5 - I mean it -- with it's -- with difficulties, with --
6 market research at that point in time because we were --
7 I mean I just stood back after what I'll call a very
8 unpleasant experience in 1998 and tried to decide, okay,
9 what are we really trying to achieve with our program?

10 And it certainly -- I mean we got down --
11 I mean the -- inappropriate path at that point in time,
12 so it was having a fresh look at the thing.

13 MR. KRIS SAXBERG: Would you agree
14 though, that the bandwidth now, wouldn't fairly be
15 characterized as disaster insurance, it's a bit more
16 likely to be triggered than was the case when prices only
17 ranged between two (\$2.00) dollars and three dollars
18 (\$3.00) a gigajoule?

19 MR. HOWARD STEPHENS: Well, yeah, but a
20 number of things have changed since that time. We were
21 looking to get a much less volatile market, a much more
22 immature market; now we're talking about a market with --
23 that has undergone at least two (2) major reconstructions
24 of itself.

25 So making a -- I mean, a comparison in

1 terms of percentages relative to the current market
2 price, would not be a valid indicator from my
3 perspective, or would certainly need some significant
4 research to be able to be support -- supportive.

5 MR. KRIS SAXBERG: Just briefly,
6 regarding the potential for a fixed price offering, I
7 heard you to say, Mr. Warden, that you were -- that there
8 was another initiative underway and a committee had been
9 struck and it was in its infancy?

10 MR. VINCE WARDEN: I don't think I said
11 it was in its infancy. We've done some internal research
12 and should be prepared to bring something forward early
13 in the new year.

14 MR. KRIS SAXBERG: Okay. Well, then
15 that's -- how does that square with, I thought I'd heard
16 that you were going to wait for the market -- some market
17 research to be done before making a decision about --
18 about fixed prices?

19 MR. VINCE WARDEN: Yes, well that market
20 research I think I indicated would be in January/February
21 2007 and immediately thereafter we would be --

22 THE CHAIRPERSON: Mr. Saxberg, in
23 fairness to all parties, we're going to put some tight
24 constraints around this topic.

25

1 CONTINUED BY MR. KRIS SAXBERG:

2 MR. KRIS SAXBERG: Yeah. It's not -- the
3 issue -- the confusion that I have is that I thought the
4 market research was going to happen in 2008?

5 MR. VINCE WARDEN: I think we're talking
6 about two (2) different market researches. So the market
7 research I was referring to will be in 2007.

8 MR. KRIS SAXBERG: Okay. That's -- that
9 clears it up for me, thank you very much.

10 Mr. Sanderson, PUB-43, the analysis that
11 you've done following up on the retrospective study, I'm
12 just going to throw this out to you, does it reveal that
13 with -- that if you used caps throughout the period, that
14 the short term additions and reductions to costs overall
15 -- over the whole period, are somewhat less than the
16 short term additions, reductions to costs, using collars
17 or swaps?

18 MR. BRENT SANDERSON: Would you like to
19 take me to a reference, please?

20 MR. KRIS SAXBERG: It's PUB-43 which is
21 also in my book. The only problem is the photocopying is
22 horrendous on it, so the numbers are a bit difficult to
23 read.

24 So if you have your version of PUB-43, it
25 would probably be more helpful to you.

1 (BRIEF PAUSE)

2

3 MR. BOB PETERS: I might hasten to add
4 Mr. Saxberg, it's at Tab 21 of the Book of Documents, or
5 at least part of it are; of the Book of Documents that
6 were prepared on behalf of the Board. So if that -- that
7 helps parties find it.

8 MR. KRIS SAXBERG: I think they should
9 probably look at the one that -- I found it now in my
10 book, at Tab 18 cause it's...

11

12 CONTINUED BY MR. KRIS SAXBERG:

13 MR. KRIS SAXBERG: If you start at page 1
14 of 18, my concern is with respect to that column that
15 says "Percentage addition or reduction to gas costs".

16 And so when I -- I look at the collar
17 approach and I go through it and I just -- I make a
18 mental note of the -- of the height of those -- of those
19 numbers, whether they're negative or positive, and I see
20 a 53 percent and a 61 percent on the page 5 of 18 for
21 instance, and other high numbers throughout, and then I
22 look at -- at the next analysis, which is the cap
23 analysis, is that correct, that follows?

24 MR. BRENT SANDERSON: Mr. Saxberg, you're
25 jumping from schedule to schedule and -- and your

1 photocopies are absolutely illegible. So maybe you
2 could --

3 MR. KRIS SAXBERG: That's my fault.

4 MR. BRENT SANDERSON: -- slow down a bit
5 and maybe -- and give me --

6 MR. KRIS SAXBERG: Sure.

7 MR. BRENT SANDERSON: -- a specific
8 reference, and we'll go through it one step at a time,
9 and I can respond to each of your questions in turn.

10 MR. KRIS SAXBERG: Sure. If you could
11 turn to page 5 of 16. And under the column "Percentage
12 addition/reduction" note the size of the -- of the
13 percentage is in some cases above 50 percent, but they're
14 fairly large numbers.

15 Do you agree with that?

16 MR. BRENT SANDERSON: What I can tell
17 you, Mr. Saxberg, is to the extent that any one strategy,
18 be it a cashless collar or a fixed price swap strategy or
19 a call option strategy, the extent to which any of those
20 strategies is more effective in reducing customer -- in
21 reducing the volatility of customers' rates, you will see
22 a higher percentage plus or minus in any one period
23 relative to a strategy which is less effective in
24 reducing the volatility of customers' rates.

25 For the volatility of customers' rates to

1 have been reduced, they must pay some price other than
2 the market price, either be it more than the market price
3 or less than the market price.

4 So without going through each individual
5 number I can tell you that the percentage additions or
6 reductions to customers' gas cost will be the highest
7 under the retrospective scenario that we -- that we
8 illustrate for a fixed price swap strategy.

9 On average, the numbers, plus or minus,
10 will be a smaller percentage if we look at a -- a
11 cashless collar strategy. And then in all likelihood
12 they will be the smallest in the case of a call option
13 strategy or a cap strategy because the fixed price swap
14 strategy is the most effective in reducing volatility,
15 the call option strategy the next most effective, and
16 then -- pardon me, the cashless collar strategy next most
17 effective and the call option strategy the least
18 effective.

19 So it's just purely a function of the
20 effectiveness of a given strategy in reducing volatility.

21 MR. KRIS SAXBERG: Thank you. That saves
22 us a lot of time.

23 At the end of the day the cap strategy
24 over a longer period of time is going to impact gas cost
25 consequences less than the collar strategy?

1 MR. BRENT SANDERSON: In coincidence with
2 -- coincident with that will be the least effective of
3 the three (3) in achieving the objective that underlies
4 our program, and that's reducing the volatility of
5 customers' rates.

6 MR. KRIS SAXBERG: Right. But the --
7 okay. We already had that debate, so I won't get into
8 that.

9 Now, to move on then. At Tab 18, I have a
10 -- a question. It's the same tab. And my concern here
11 is with regard to the volumes that are hedged in
12 comparison to the volumes of gas that was actually
13 received.

14 And I've noted a few occasions where the
15 hedge -- the amount of the -- the volumes hedged exceeds
16 the actual primary gas purchased.

17 MR. BRENT SANDERSON: As Ms. Stewart
18 described yesterday, when we are in the position of
19 having to determine the volumes that we would purchase in
20 a warmest-weather-year scenario ten (10), eleven (11) and
21 twelve (12) months into the future, and every quarter
22 when we hedge we're faced with making that determination,
23 we make our best efforts to forecast the minimum amount
24 of gas we would require in a warmest-year scenario, the
25 warmest year thus far experienced at that time, given the

1 particular makeup of the market at that point in time,
2 meaning how much of the market we serve relative to
3 brokers and so forth, so we make our best efforts to
4 ensure to the highest degree possible that we will have
5 an underlying physical need to purchase the gas on which
6 we've placed hedges.

7 And we've been very clear from the outset
8 that there is no -- we do not press -- profess to be able
9 to determine with absolute certainty that there may not
10 be circumstances that result in -- in a minority of
11 periods, where do to circumstances not yet experienced at
12 that point, that we may find ourselves with a purchase
13 requirement slightly less than that which we have hedged.

14 And I think last winter would be a perfect
15 example of that. We had never experienced a winter as
16 warm as last year in any of our historical records, so we
17 could not have incorporated that into our determination
18 of what our base load purchases would be in a warmest
19 year yet experienced.

20 Going forward now, we have the benefit of
21 having that new record standard or benchmark against
22 which to measure. And in subsequent forecasts of
23 eligible volumes or base load volumes for future hedging
24 periods, we'll explicitly take into account that new
25 standard that was set last winter.

1 So there always is the chance that there
2 could be greater migration to direct purchase than we
3 could have anticipated or some new weather circumstance
4 that was not resident in our records at the time we were
5 forced to make our estimate of base load purchases.

6 And I might add that we are extremely
7 conservative in this regard. Many utilities and many
8 experts feel it's perfectly reasonable to place your
9 hedges on your expected normal year purchases, which
10 would mean it would be very typical to be under-hedged or
11 over-hedged relative to your actual takes. Some experts
12 would say that your best expectation is what you would
13 purchase in a normal year circumstance as opposed to a
14 warmest year.

15 So we're far more conservative than many
16 in that regard. But there always is the potential that
17 we will have some excess of volumes hedged relative to
18 underlying purchase requirement.

19 MR. KRIS SAXBERG: And just so that
20 everyone can see it, on -- on page 4 of 18, that is the
21 schedule that the Board's approving in this proceeding.
22 In other words, it's the April '05 to March '06 year.

23 And the very first line there indicates
24 that the volumes hedged were 4.2 million gigajoules, the
25 actual primary gas purchased, 4.11, meaning that to the

1 extent of 90,000 gigajoules you had what Ms. Stewart
2 referred to the other day as a dirty hedge?

3 MS. LORI STEWART: Yes, that's correct.

4 And --

5 MR. KRIS SAXBERG: And I understand what
6 you said about the reasons for that. You're forecasting.
7 You didn't know it was going to be that warm at the time
8 you were -- that the forecast was being made for what
9 would constitute the very minimum volumes.

10 MS. LORI STEWART: Or there was a greater
11 migration to Western Transportation Service than what was
12 embedded in our forecast.

13 MR. KRIS SAXBERG: In light of that
14 happening, have you made adjustments now so that you're
15 not going to be in this position in the future?

16 MR. BRENT SANDERSON: As we've said, to
17 the extent that new circumstances reveal themselves and
18 we're able to incorporate it into subsequent forecasts of
19 base load purchases on which we place hedges, we would
20 consider that. But the fact is, is that weather -- new
21 weather events or unexpected or unanticipated migrations
22 -- large migrations of customers to direct purchase is
23 entirely outside of our ability to determine with
24 certainty.

25 So we are not able to make a definitive

1 statement that we will never find ourselves with a -- a
2 volume slightly in excess -- our hedge volume slightly in
3 excess of our underlying purchase requirement. But it's
4 always the case we make our best efforts to -- to ensure
5 that that -- that we don't knowingly go into a situation
6 where that would be the likely outcome.

7

8

(BRIEF PAUSE)

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10 MR. KRIS SAXBERG: Thank you for that.
11 And with that I'll -- I'll move on to a -- another topic,
12 and that is gas supply related subject matter. So I will
13 be directing most of my questions to you, Mr. Stephens.

14 MR. HOWARD STEPHENS: Should I take my
15 jacket off now or later?

16 MR. KRIS SAXBERG: I just want to start
17 off understanding with respect to the supplementary gas
18 costs that are before the Board here, a portion of that
19 has been identified as commodity related and it's \$9.5
20 million?

21 The best way to see that is Tab 2 of Mr.
22 Peters book of selected documents.

23 MR. HOWARD STEPHENS: I have it.

24 MR. KRIS SAXBERG: Where it says,
25 supplemental gas, it's got a figure of \$9.5 million. Is

1 that pure commodity or are there some transportation
2 costs within that number?

3 MR. HOWARD STEPHENS: That would be pure
4 commodity.

5 MR. KRIS SAXBERG: And then I look
6 through the schedules and I know we're not buying any gas
7 on a forecast basis from Louisiana, correct?

8 MR. HOWARD STEPHENS: Well, not so far as
9 I know right now, anyways.

10 MR. KRIS SAXBERG: And with regard to
11 Oklahoma, it's a very, very small number as well,
12 correct?

13 MR. HOWARD STEPHENS: That's correct.

14 MR. KRIS SAXBERG: So is this delivered
15 services from Canada?

16 MR. HOWARD STEPHENS: No, it's gas we
17 require in a normal year to fill storage.

18 I'll stand corrected, it's gas -- we would
19 have put in as supplemental and then withdraw afterward.

20 MR. KRIS SAXBERG: That you would have
21 put in?

22 MR. HOWARD STEPHENS: Yes, in a prior
23 period.

24 MR. KRIS SAXBERG: Right now, there is --
25 starting off this year, there is about 8 million

1 gigajoules of gas already in storage, correct?

2 MR. HOWARD STEPHENS: Then we have --
3 that's about the correct number in terms of our inventory
4 at the end of the withdrawal season.

5 MR. KRIS SAXBERG: And about half of that
6 was supplementary gas, in the supplementary gas account,
7 correct?

8 MR. BRENT SANDERSON: If I might just
9 clarify what we're speaking about here.

10 These costs do no represent the costs of
11 supplemental supplies required to fill storage. It's a
12 forecast of the cost of supplies we would expect to
13 withdraw from storage to serve the load in a winter
14 period, that are characterized as supplemental supply
15 that are currently in storage.

16 MR. KRIS SAXBERG: But there's less than
17 9 million in storage right now, is the difference between
18 the 8 million that's there and the 9.5 million what you
19 expect to get from Oklahoma in delivered services?

20 MR. BRENT SANDERSON: What Mr. Saxberg
21 is referring to is our end of winter storage inventory
22 balance at the end of last winter.

23 And that was comprised of both primary gas
24 supply and supplemental storage supplies. We strive,
25 given our pipeline capacity constraints to fill

1 approximately two-thirds (2/3's) of our 15.5 million
2 gigajoules of storage capacity with Alberta supplies
3 during the course of the summer, that's the maximum we
4 expect to be able to transport from Western Canada to
5 inject into storage.

6 And then about one-third (1/3) of our
7 storage capacity, we would be comprised of US supplies.
8 Now, we ended last winter with our -- almost our full
9 one-third (1/3) supplemental component of storage at
10 almost that level.

11 We used very little supplemental supplies
12 from storage last winter. So there was a minimal
13 requirement to purchase supplemental supplies this summer
14 period to refill our storage inventory.

15 But, as of the end of October we were at
16 our target levels of approximately two-thirds (2/3's)
17 primary gas and one-third (1/3) supplemental gas in
18 storage. And then these costs represent the forecasted
19 costs and supplies that we would expect to flow from
20 storage to the Manitoba load to serve that demand in the
21 winter period.

22 And some of those costs embedded in that
23 may have been injected into storage in prior years a bit
24 in the current summer. So it can get a little confusing
25 following the time lines.

1 But these are costs we expect to withdraw
2 from storage to serve the load in a typical winter at the
3 time this forecast was prepared.

4 MR. KRIS SAXBERG: So these storage gas
5 supplies weren't paid for or weren't paid in rates when
6 they were injected into storage?

7 MR. HOWARD STEPHENS: That's correct,
8 sir.

9 MR. KRIS SAXBERG: Now, just speaking
10 very broadly about gas supply matters, you'll agree, Mr.
11 Stephens, that gas costs are a pass through item for
12 Centra?

13 MR. HOWARD STEPHENS: To this point, yes,
14 sir.

15 MR. KRIS SAXBERG: And -- and by that it
16 means if you pay a dollar for the commodity, then you're
17 going to collect a dollar from your customers at the end
18 of the day, correct?

19 MR. HOWARD STEPHENS: That's a very
20 simplistic way to look at it but, yes.

21 MR. KRIS SAXBERG: That's the way I like
22 to look at things. And with respect to transportation
23 costs, it's the same thing, if it costs 45 million for
24 your transportation arrangements you're going to get
25 every dollar back from the customers, correct?

1 MR. HOWARD STEPHENS: We pass the costs
2 through and try to recover them all, yes.

3 MR. KRIS SAXBERG: And there's absolutely
4 no markup and no profit received by Centra in doing that?

5 MR. HOWARD STEPHENS: Despite my telling
6 my neighbours that, yes, that's the -- they don't believe
7 me though.

8 MR. KRIS SAXBERG: I won't ask where you
9 live. So there's really no financial incentive for
10 Centra with respect to maximizing efficiencies in terms
11 of gas supply arrangements?

12 MR. HOWARD STEPHENS: No, I will not
13 agree with your premise there, Mr. Saxberg, I mean, we
14 are a Crown Corporation. The ratepayers pay my salary
15 and pay the salaries of people that work within gas
16 supply. We go to every extent or length necessary to
17 ensure that we get the lowest possible cost supplied into
18 storage and into the market. So I patently disagree with
19 your statement, or your question.

20 MR. KRIS SAXBERG: I did carefully word
21 it though because I'm not, in any way, suggesting that
22 you're not working diligently or hard enough or even
23 successfully in terms of ensuring that you're buying the
24 cheapest gas for consumers.

25 All I was saying was, the rather trite

1 point, that from a financial perspective for the Company
2 there's no incentive?

3 MR. HOWARD STEPHENS: No, I think that --
4 I still disagree with you, sir. We're here to make sure
5 that we're serving out customers to the best extent that
6 we can. We have an investment in plant. We want to make
7 sure that our customers are satisfied with the service
8 that we're getting or putting as much gas through the
9 pipes as we can and make it most cost effective. So I
10 don't accept your premise whatsoever.

11 MR. KRIS SAXBERG: Now, in terms of
12 security of supply, you have put on the record that there
13 is a surplus capacity on TransCanada pipelines and I
14 think everybody in the room was in agreement on that
15 point?

16 MR. HOWARD STEPHENS: Yes, there is,
17 right now, on the western leg of the system.

18 MR. KRIS SAXBERG: And -- and that's
19 notwithstanding what you had mentioned as the keystone
20 conversion?

21 MR. HOWARD STEPHENS: No, the keystone
22 conversion is they're taking one (1) tube out of seven
23 (7) I believe it is, in that location and they're
24 converting it to oil and the remaining tubes will
25 continue to transport natural gas.

1 MR. KRIS SAXBERG: So there's still, you
2 said, 1.2 PCF to 2.25 excess capacity per day?

3 MR. HOWARD STEPHENS: That's correct.

4 MR. KRIS SAXBERG: And I think you've
5 testified previously that there is no risk that the
6 Manitoba gas user will be without gas. The only risk was
7 really a price risk in terms of leaving certain parts of
8 your supply uncontracted?

9 MR. HOWARD STEPHENS: Unless TransCanada
10 makes further moves to decontract or eliminate some of
11 their facilities which they have not indicated that they
12 have any intention of doing to this point.

13 MR. KRIS SAXBERG: And so with respect to
14 this uncontracted portion of peak day requirements,
15 because your load is shrinking, it's declined and it's --
16 there's no concern that Centra has with respect to that
17 portion because of this excess capacity, correct?

18 MR. HOWARD STEPHENS: Well, no, it's not
19 quite as simple as that, Mr. Saxberg. I mean, certainly
20 I don't have any concerns because we have put the
21 appropriate arrangements in place to ensure that we can
22 satisfy our peak day and our peak seasonal requirements.
23 The capacity certainly is very helpful in that respect
24 but there's two components to the -- serving the load and
25 it's the buying of the gas and it's the acquisition of

1 the transportation.

2 The commodity is a much tighter -- it's --
3 well, let me reword this, purchasing the commodity is a
4 much tighter market right now. So making yourself --
5 making it available to us on a peak day or on a peak day
6 scenario where an extensive cold front, for example, were
7 to be covering the Manitoba jurisdiction as well as
8 Saskatchewan or the eastern provinces, could make
9 acquiring the commodity more difficult.

10 And that's why we have put other
11 transactions into place to ensure that we can access
12 commodity at a reasonable price and make sure that we
13 have the capacity to get it -- the gas to the market.

14 MR. KRIS SAXBERG: And I will be asking
15 you about those arrangements in detail in a bit, so you
16 may have actually answered my question.

17 There's approximately 30,000 gigajoules a
18 day uncontracted, something like that?

19 MR. HOWARD STEPHENS: No, I don't think
20 the numbers is quite that high now, moving into the new
21 forecast it's more in the order of 20,000 and that's not
22 including the interruptible customers.

23 MR. KRIS SAXBERG: And because of the
24 excess capacity on TransCanada pipelines would it matter
25 if that was eighty thousand (80,000) or a hundred

1 thousand (100,000)?

2 MR. HOWARD STEPHENS: Certainly, because
3 going to buy the commodity in terms of eighty thousand
4 (80,000) or a hundred thousand (100,000) in the course of
5 a day, in the scenario that I painted earlier where
6 everybody is chasing gas, I could pay quite a significant
7 premium for it.

8 MR. KRIS SAXBERG: So you're saying
9 there's -- there may be a supply shortage at critical
10 moments when everyone is in the market for gas?

11 MR. HOWARD STEPHENS: Well, it's a
12 natural outcome, I mean when -- if there's a significant
13 cold front across the country, I mean, everybody's
14 chasing after gas and when demand is up, price is up.

15 MR. KRIS SAXBERG: Now, I want to turn to
16 the blank page analysis and the purpose of the portfolio
17 review was to ensure that there are no lost opportunities
18 for Centra to either reduce gas supply costs,
19 transportation costs, storage costs or to increase
20 capacity management revenues.

21 Is that a fair characterization?

22 MR. HOWARD STEPHENS: On the premise that
23 this was post-2013, after our current arrangements with
24 ANR are wrapped up.

25 MR. KRIS SAXBERG: Now, in 1995 the Board

1 ordered Centra to do a portfolio review and the result of
2 that was a report filed in I believe, December 1998, that
3 flowed from an order of the Board, is that fair?

4 MR. HOWARD STEPHENS: That's fair.

5 MR. KRIS SAXBERG: And then that -- that
6 portfolio review was internal, correct?

7 MR. HOWARD STEPHENS: Yeah, we did that
8 utilizing internal resources.

9 MR. KRIS SAXBERG: And it also dealt with
10 salt cavern storage, correct?

11 MR. HOWARD STEPHENS: It did.

12 MR. KRIS SAXBERG: And the Board reviewed
13 it in a hearing and internally, I suppose, and determined
14 that it was deficient in certain regards, is that fair?

15 MR. HOWARD STEPHENS: They didn't -- they
16 felt that we didn't explore as many avenues as we
17 potentially could have.

18 MR. KRIS SAXBERG: And one (1) of the
19 concerns that they had related to assumptions that were
20 made, correct?

21 MR. HOWARD STEPHENS: Well, when you're
22 doing a portfolio review, you have to make a number of
23 assumptions and there's opportunity to disagree as to
24 what those assumptions should be, yes.

25 MR. KRIS SAXBERG: And can I take you to

1 Tab 30, in my book. Thanks.

2

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(BRIEF PAUSE)

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5 MR. HOWARD STEPHENS: I have it.

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7 MR. KRIS SAXBERG: And the Board indicates, the very first sentence is:

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"The Board had requested Centra conduct further analysis after the Board reviewed Centra's load factor report which was submitted in December 2001."

That -- that December 2001 date is wrong, that should be 1998.

MR. HOWARD STEPHENS: I'll take your word for it, that's going back quite a ways.

MR. KRIS SAXBERG: And you might note that the decision actually is June 6, 2001.

And in particular, the Board had concerns that commodity prices, pricing mechanism tolls and system load growth since '96 and '97, were outdated, correct?

MR. HOWARD STEPHENS: Correct.

MR. KRIS SAXBERG: So the Board goes on to order a portfolio review to be done, correct?

MR. HOWARD STEPHENS: Well, actually I think I offered to have it done and then the Board

1 subsequently ordered it to be done so it depends on your
2 chain of events, but ultimately we were going to do it,
3 yes.

4 MR. KRIS SAXBERG: And the Board put a
5 deadline on it of November 1st, 2001?

6 MR. HOWARD STEPHENS: That's correct.

7 MR. KRIS SAXBERG: And the Board notes in
8 -- in this that it's concerned about some delay and that
9 there may be lost opportunities, do you see that in the
10 second paragraph?

11 MR. HOWARD STEPHENS: Yes, but I --
12 really, I mean, at that time and certainly to this point,
13 I don't think that there really were that many
14 opportunities to be lost given the fact that we had a
15 long term contract with ANR which is pivotal to our
16 portfolio and in order to extract ourselves from that
17 arrangement would likely cost us a significant amount of
18 money.

19 MR. VINCE WARDEN: Mr. Saxberg, this was
20 -- the delays that were being experienced were partly
21 attributable to the acquisition by Manitoba Hydro at that
22 time. So Manitoba Hydro arrived around -- in 1999 and
23 this blank page analysis was delayed, partly while that
24 process was underway.

25 MR. KRIS SAXBERG: And one of the things

1 that the Board wants to see in this blank page analysis
2 is that it not be constrained at all, could you explain
3 that?

4 MR. HOWARD STEPHENS: Well, it was
5 basically saying, pretend you have no assets. You're
6 starting afresh. This is the load you have to serve, how
7 would you go about doing that?

8 MR. KRIS SAXBERG: And when we get to
9 2013 you'll be in that world, is that fair? I mean, when
10 -- when we're out of all of our long-term contracts?

11 MR. HOWARD STEPHENS: That's correct.

12 MR. KRIS SAXBERG: And time does fly, and
13 so we're six (6), seven (7) years away from -- from that
14 stage?

15 MR. HOWARD STEPHENS: That's correct.

16 MR. KRIS SAXBERG: Now, November 1st,
17 2001 came and passed and the report wasn't filed and I
18 know that one of the reasons, as Mr. Warden explained,
19 because of the Hydro acquisition, but there was another
20 one that was cited by Centra relating to uncertainty
21 regarding TransCanada Pipelines, correct?

22 MR. HOWARD STEPHENS: TransCanada
23 Pipelines was in the midst of a very large hearing
24 dealing with stakeholder concerns and how they were going
25 to reconstruct themselves and -- given the fact that a

1 large number of their long-term contracts were not
2 recontracting.

3 So there was going to be a significant
4 amount of excess capacity, some of which we discussed
5 earlier and still exists and not to mention that we had
6 just gone through another -- I mean, one of the major
7 restructurings of the marketplace in terms of pricing and
8 those -- those events certainly made it very difficult to
9 come to the appropriate assumptions that you have to come
10 to in terms of developing a portfolio review and we
11 talked earlier about that.

12 MR. KRIS SAXBERG: And on August 19th,
13 2001 Centra was able to issue an RFP to hire a consultant
14 to assist with the portfolio review, correct?

15 MR. HOWARD STEPHENS: I'll take your date
16 for -- yes, I'll agree with it.

17 MS. MARLA MURPHY: Mr. Chairman, I
18 presume that the history here is leading up to dealing
19 with the report that's been filed in Tab 8 but we're a
20 long way back and I'm not sure that there's a lot of
21 benefit to going through this time line in -- in that
22 kind of detail.

23 The Company did outline the time frames
24 that led up to the filing of this in the -- in the
25 material and perhaps that would expedite this a bit.

1 MR. KRIS SAXBERG: No, I -- there was a -
2 - with respect, there was a specific request by CAC for -
3 - in an IR to outline these time lines on the record and
4 the response to the IR was that that wasn't going to be
5 forthcoming so I'm -- I'm more than halfway there.
6 There's -- there's a point to this and it will be
7 revealed when I'm -- when I'm done.

8 So I don't think it'll take much more time
9 and it does provide a history and context because
10 presumably we are going to go through this again coming
11 up -- since we're only six (6) years away from being in
12 this world without any constraints.

13

14 CONTINUED BY MR. KRIS SAXBERG:

15 MR. KRIS SAXBERG: So, IGC was eventually
16 selected as the consultant firm, correct?

17 MR. HOWARD STEPHENS: That International
18 Gas Consulting, yes.

19 MR. KRIS SAXBERG: And at the next
20 hearing the issue of what was taking so long was, once
21 again, at the forefront and the Board concurred with
22 Centra that TCPL uncertainty should be resolved before
23 the -- the report was completed but then indicated that
24 it was hopeful that the report could be completed by --
25 in time for the 2003/'04 gas year.

1 Does that sound familiar?

2 MR. HOWARD STEPHENS: I'll take your
3 dates as given subject to check, Mr. Saxberg.

4 MR. KRIS SAXBERG: Now the 2003 GRA came
5 and went and the report was not -- was not ready.
6 However, a draft of the report was submitted to Centra on
7 May 26th, 2003.

8 Do you take that date subject to check
9 again as well?

10 MR. HOWARD STEPHENS: I will.

11 MR. KRIS SAXBERG: And the Board in its
12 order relating to the 2003 GRA, which is included in the
13 same tab that I have, and it's the last -- I didn't
14 number these pages, unfortunately, but you'll see it's
15 Decision 118/03.

16 MR. HOWARD STEPHENS: Where will I find
17 this, sir?

18 MR. KRIS SAXBERG: Sorry. In this Tab
19 30.

20 MR. HOWARD STEPHENS: Tab 30.

21

22 (BRIEF PAUSE)

23

24 MR. KRIS SAXBERG: And page 43 of that
25 Board Order 118/'03, the Board indicates that:

1 "It shares the frustration of
2 Intervenor with respect to the delay
3 in the preparation and filing of the
4 long-awaited blank page analysis. And
5 the Board orders that it be filed with
6 every -- with Intervenor and the Board
7 after it's reviewed by the Central Board
8 of Directors, anticipated to happen in
9 August of 2003."

10 Is that accurate?

11 MR. HOWARD STEPHENS: That's what the
12 document says, sir.

13 MR. KRIS SAXBERG: And one (1) year later
14 the report was discussed for the first time at the 2004
15 Cost of Gas Hearing in September of 2004.

16 Do you recall that?

17 MR. HOWARD STEPHENS: I don't recall the
18 proceeding but I will accept your date, sir.

19 MR. KRIS SAXBERG: And laterally -- I
20 don't have a copy of the Board's decision for that 2004
21 because it's not on the website. It's the only decision
22 that's not in the website for some reason, I don't know
23 why, but it's -- something must have happened to it but --
24 -- so I couldn't get a copy, but I know that the -- the
25 report was reviewed at that hearing because I was there

1 and participated in it.

2 But would you agree that Centra's position
3 at the time was there's limited benefit to reviewing the
4 report in any detail until it adopts a position in terms
5 of how it's going to deal with the report?

6 MR. HOWARD STEPHENS: Well, one of the
7 finds of IGC was that there was no urgency for us to
8 transition from the proposed portfolio that, I mean, such
9 they were recommending, and -- and moving away from our
10 existing portfolio, that our existing portfolio was
11 working well and would continue to serve Manitoba
12 consumers very well, until such time as the ANR contracts
13 were terminated.

14 MR. KRIS SAXBERG: And for that reason it
15 was Centra's position that there was not much benefit to
16 reviewing the report in detail until Centra had adopted a
17 position with respect to implementing recommendations in
18 that report; correct?

19 MR. HOWARD STEPHENS: That's correct.

20 MR. KRIS SAXBERG: And Centra advised at
21 the time -- the reference is page 41 of the 2004 Cost of
22 Gas Hearing -- that the internal review would be
23 completed in the first quarter of 2005.

24 You can take that subject to check?

25 MR. HOWARD STEPHENS: I will.

1 MR. KRIS SAXBERG: June of 2005 came
2 around and there was a GRA before this Board at that time
3 and the internal report hadn't been completed yet.

4 Is that fair?

5 MR. HOWARD STEPHENS: I'll accept your
6 date subject to check again, Mr. Saxberg.

7 MR. KRIS SAXBERG: And Centra's position
8 remained that there was really no benefit to reviewing
9 the report until Centra had adopted its position and that
10 the report would be filed by -- I believe it was July 1st
11 or -- 2005, or July 2005?

12 MR. HOWARD STEPHENS: Fair enough. Same
13 comment.

14 MR. KRIS SAXBERG: And the report was
15 filed and this Board has commented on it in its -- in its
16 decision that came out of the GRA in -- in a general
17 sense.

18 And the report is the one (1) that is now
19 before us, in which Centra is indicating that it will not
20 be proceeding with salt cavern storage because, in part,
21 the assumptions used by IGC are out of date, is that
22 fair?

23 MR. HOWARD STEPHENS: Certainly the
24 pricing scenario that we're talking now and the
25 winter/summer differentials that IGC was relying upon

1 were -- are certainly much different than they are -- or
2 were when they did their report.

3 I -- I am -- although we're not saying
4 that we're not going to do Trans gas storage, it may be
5 under a different scenario of model than what was being
6 recommended by IGC. And we are going to review all of
7 our options again this year, early next year and come
8 down to something that's going to be a little bit more
9 concrete in terms of how we transition from where we are
10 to where we ultimately will be.

11 But given the nature, and in fact I
12 alluded to this earlier on in the proceedings, given the
13 nature of the significant changes that are carrying -- on
14 within the marketplace, both outside our jurisdiction and
15 within our own marketplace, it's very hard to put a stake
16 in the ground and say, this is the appropriate portfolio
17 to serve the marketplace.

18 So the arrangements that we put into place
19 may be of a shorter duration -- short -- short -- well,
20 just short term nature.

21 MR. KRIS SAXBERG: Something akin to
22 storage if necessary but not necessarily salt cavern
23 storage?

24 MR. HOWARD STEPHENS: Well, it could be
25 salt cavern storage that we lease from somebody from a --

1 for a very short term, or five (5) years or something
2 like that, but we wouldn't necessarily enter into such an
3 arrangement where we are an equity holder and looking to
4 have the storage facility constructed on our behalf.

5 MR. KRIS SAXBERG: And that would then
6 eliminate the requirement to plan early, regarding the
7 need to -- for the first -- for the five (5), six (6)
8 years, whatever it takes to build storage, correct?

9 MR. HOWARD STEPHENS: That's correct.
10 There's still some question as to whether we need the
11 storage. We've been able to manage to this point in
12 time.

13 If we see load continuing to shrink as we
14 have, then we may not have a case at all for additional
15 storage and, in fact, we may have too much storage as it
16 stands.

17 MR. KRIS SAXBERG: Now, in terms of doing
18 a -- another portfolio review that -- that's definitely
19 in the cards, correct?

20 MR. HOWARD STEPHENS: There's no question
21 about it.

22 MR. KRIS SAXBERG: And will it also
23 involve hiring a consulting firm?

24

25

(BRIEF PAUSE)

1 MR. HOWARD STEPHENS: There's a very good
2 likelihood that we would hire a consultant, perhaps not
3 to do as much of the work as we had IGC do; do a
4 considerable portion of it within our own shop. We have
5 good modelling software.

6 IGC's report gave us a good indication of
7 the different alternatives available to us. It would be
8 a matter of just identifying what rate or toll changes
9 there would be associated with the alternatives and then
10 the sophisticated modelling software that we have will
11 help us make a -- make us -- make a sound decision as to
12 the direction and the way we should go.

13 MR. KRIS SAXBERG: Now, the last
14 portfolio process that I just went through the history of
15 in synopsis form began in 1995 and ultimately concluded
16 with Hydro forming a position in August of 2005 which is
17 -- which is quite a -- quite a lengthy period of time --

18 MR. HOWARD STEPHENS: But those -- those
19 were two (2) discrete processes, Mr. Saxberg. One (1) we
20 were requested to do and actually it wasn't necessarily a
21 portfolio review, they just wanted to have us look at the
22 impacts of load factors on the system, that's the one
23 that was dictated in 1995 and we complied in -- by 1998.

24 Then the second one, and I can't recall
25 the date that I initiated or agreed that we would begin a

1 portfolio -- or mean the more global review, but it
2 certainly was not -- I mean, a time span of 2005 to -- or
3 1995 to 2005 that we took to come to the final analysis.

4 MR. KRIS SAXBERG: Well, if you're going
5 to parse it that way then it would be 2001 was when the
6 process was kicked off based on the order that we -- that
7 we reviewed and that's 91/01.

8 MR. HOWARD STEPHENS: Agreed.

9 MR. KRIS SAXBERG: In any event that is a
10 long period of time and so in terms of this new portfolio
11 review and the fact that the assets that are under
12 contract right now are going to be freed up, or your
13 options are going to be freed up in six (6) or so years,
14 when do you anticipate beginning the portfolio review?

15 MR. HOWARD STEPHENS: Late this year if
16 not -- if not late this year, early next year.

17 MR. KRIS SAXBERG: Thank you --

18 MR. HOWARD STEPHENS: It depends on how
19 many more hearings I have to come to.

20 MR. KRIS SAXBERG: Thank you for that.
21 And with respect to the IGC recommendations, one of the
22 recommendations they made was to increase storing --
23 storage with ANR; Centra hasn't done that, correct?

24 MR. HOWARD STEPHENS: No, we have not.

25 MR. KRIS SAXBERG: And --

1 MR. HOWARD STEPHENS: Mr. Saxberg, you
2 have to keep in mind that their recommendations were very
3 much out -- out in the future. They weren't meant to be
4 adopted immediately by any stretch of the imagination.
5 They were talking at least a five (5) year window.

6 MR. KRIS SAXBERG: Okay. So that remains
7 on the table, as does additional storage, whether it be
8 owned by Centra or -- or purchased -- or just used by
9 Centra.

10 MR. HOWARD STEPHENS: Yeah. It's either
11 a lease arrangement or a purchase arrangement. We would
12 like to go with the lease arrangement, from our
13 perspective.

14 MR. KRIS SAXBERG: One of the
15 recommendations of the IGC report though was that Centra
16 not commit any more than 25 to 40 percent of its supply
17 to any one (1) company.

18 That recommendation wasn't followed the
19 last time that Centra entered into a gas supply contract,
20 correct?

21 MR. HOWARD STEPHENS: That's correct.
22 The consultant was entitled to their opinion. I
23 disagreed.

24 MR. KRIS SAXBERG: And I guess we'll wait
25 and see what happens with respect to recontracting.

1 MR. HOWARD STEPHENS: That's right.

2 MR. KRIS SAXBERG: But --

3 MR. HOWARD STEPHENS: Actually, Mr.
4 Saxberg, I will clarify. We did go out for -- with an
5 RFP with the intention of aggregating the most
6 appropriate set of supplies as we -- that would provide
7 the most economic supply for Manitobans, with flexibility
8 and security of supply and all the other attributes you -
9 - you would put to it.

10 The RFP's that we received very much were
11 weighed in the -- in favour of Nexen, and as a result of
12 that we recontracted with them.

13 MR. KRIS SAXBERG: But the RFP itself was
14 -- was asking for an exclusive provider?

15 MR. HOWARD STEPHENS: No, it was not. It
16 was wide open. We were looking for -- we were looking
17 for suppliers to provide us with creative solutions to
18 our unique load profile and a way to serve this market.

19 MR. KRIS SAXBERG: Okay. In terms of the
20 assumptions made in the IGC report, the big assumption is
21 a four dollar (\$4) summer/winter differential. And I
22 believe there's an IR/CAC-40 that shows the history of
23 the differential and that shows that four dollars (\$4) is
24 not a likely differential; is that fair?

25 MR. HOWARD STEPHENS: That's correct. A

1 summer/winter differential like that would, obviously,
2 tend to favour storage because you can put very cheap gas
3 in the ground if in the summer it's four dollars (\$4)
4 cheaper than it is in the winter.

5 MR. KRIS SAXBERG: And the exchange rate
6 that was used was one point six one (1.61), and that's
7 way off the mark now, thankfully.

8 MR. HOWARD STEPHENS: And so it's -- it's
9 no longer relevant. They were using the numbers of the
10 day.

11 MR. KRIS SAXBERG: I want to turn to
12 capacity management now and exchanges.

13 Now, exchanges are described in your
14 materials at Tab 3, Attachment 4. I've got it in my
15 documents. No need to turn to it now.

16 But is it as simple as a trade of gas out
17 of storage in Michigan for gas delivered in Winnipeg?

18 MR. HOWARD STEPHENS: Yeah. It's what I
19 described the other day. We intercept gas that
20 ordinarily would have been delivered downstream on Great
21 Lake system. We intercept that gas, take in Winnipeg,
22 and we replace it with gas out of storage at a point
23 downstream that we can deliver to out of storage.

24 MR. KRIS SAXBERG: And the amount doesn't
25 always have to be an exact exchange; you can correct the

1 imbalance at a later date.

2 MR. HOWARD STEPHENS: And that's how --
3 that is how we satisfy some of our peak-day requirements.

4 MR. KRIS SAXBERG: Now, would you agree
5 with me that there is a market price for gas in Michigan
6 reported for prices at the Michigan City Gate?

7 MR. HOWARD STEPHENS: Well, them --
8 certainly there is an index for it, yes.

9 MR. KRIS SAXBERG: And that Michigan is a
10 big market for gas, a large market?

11 MR. HOWARD STEPHENS: Yeah.

12 MR. KRIS SAXBERG: And there's also a
13 market price for gas in Alberta, most commonly referred
14 to, not at the AECO hub but at the NOVA inventory
15 transfer point, the notional point.

16 MR. HOWARD STEPHENS: It's the same
17 thing.

18 MR. KRIS SAXBERG: Same thing?

19 MR. HOWARD STEPHENS: Yeah.

20 MR. KRIS SAXBERG: And I'll refer to
21 that as NIT, but that's a separate market price than the
22 Michigan price?

23 MR. HOWARD STEPHENS: Yes, the two (2)
24 will have a difference which is referred to as the basis
25 differential?

1 MR. KRIS SAXBERG: And then there's
2 another market price at the Henry Hub which is the
3 reference for the NYMEX prices, correct?

4 MR. HOWARD STEPHENS: That's correct.

5 MR. KRIS SAXBERG: And the prices at
6 these various locations are all different and the
7 difference is described as a basis differential?

8 MR. HOWARD STEPHENS: I think I just
9 answered that, yes.

10 MR. KRIS SAXBERG: And it's a very
11 important consideration for you whenever you're doing
12 your capacity management functions, correct?

13 MR. HOWARD STEPHENS: That's correct.

14 MR. KRIS SAXBERG: And would you agree
15 that just in terms of the going from the average lowest
16 price to the highest price, as in a general scenario,
17 that the location at NIT in Alberta, is low; the Oklahoma
18 location is slightly higher, usually; the Michigan higher
19 still, in a general sense and NYMEX at the top?

20 MR. HOWARD STEPHENS: Just -- I --

21 MR. KRIS SAXBERG: In terms of lowest
22 price to the highest price for gas?

23 MR. HOWARD STEPHENS: No, I can't agree
24 with that Mr. Saxberg. Is that -- the dif -- basis
25 differential changes very frequently and it's a function

1 of what's occurring on the various different pipelines.
2 And that is the fair market value for transportation
3 between two (2) points and it can change from day to day
4 by -- depending upon pipeline operation, restrictions and
5 a whole variety of factors.

6 So yes, there's -- there are -- I mean,
7 you can refer to basis differentials between those
8 points, but you cannot necessarily put a ranking on them
9 because it changes very frequently.

10 MR. KRIS SAXBERG: And I think you'd
11 indicated that the differential moves around quite a bit
12 between NYMEX and AECO and that those indexes don't
13 necessarily always correlate with one another?

14 MR. HOWARD STEPHENS: After the
15 construction of the Alliance pipeline which was really
16 the precursor to the market shift we saw in terms of
17 pricing in 2000/2001, they thought there was a going --
18 lot of consideration or a lot of players in the mark --
19 in the industry through that there was going to be a much
20 better correlation between AECO and NYMEX and for a short
21 -- brief wha -- time there was. But, that has tended to
22 be -- has been eroded and is certainly not predictable
23 and not no where near what it was in the past.

24 MR. KRIS SAXBERG: Thank you. The
25 difference between the price at any given location is not

1 simply a factor of the cost of transportation between
2 those two (2) locations, there's more to it than that;
3 correct?

4 MR. HOWARD STEPHENS: It's the notational
5 cost of transportation between the two (2) locations?

6 MR. KRIS SAXBERG: But, there will be
7 other factors that -- a myriad of other factors that will
8 come to play to explain the difference in price between
9 these different locations, in other words, to explain the
10 basis differential at any given time?

11 MR. HOWARD STEPHENS: Demand and supply
12 being two (2) of them, yes.

13 MR. KRIS SAXBERG: Exactly. Thank you.
14 Now, in terms of the TCPL mainline having excess
15 capacity, it's never going to be a problem for Centra to
16 get some transportation -- if it's got some gas in
17 Alberta, to get it to Manitoba? Trans --

18 MR. HOWARD STEPHENS: I never -- I never
19 say never, sir.

20 MR. KRIS SAXBERG: In terms of the -- the
21 IT service, you're not -- you don't have any concerns
22 that one day you wouldn't be able to get that service, if
23 you had gas and you needed to bring it to Manitoba?

24 MR. HOWARD STEPHENS: I guess it depends
25 on the circumstance. If you're asking me, will I rely

1 upon IT service to satisfy our firm load, without some
2 sort of backstopping position, my answer is no.

3 MR. KRIS SAXBERG: But, it's out there
4 for peak needs and -- and capacity management
5 transactions and you don't have a problem -- you haven't
6 encountered any problems?

7 MR. HOWARD STEPHENS: For capacity
8 management transactions it's one thing, because the
9 transactions were do are interruptible. If we need the
10 gas, we can call it back.

11 For serving the load, the firm load in
12 particular, we will not rely upon IT -- IT unless we have
13 some way to back up that supply, because if TransCanada
14 choses, for whatever reason, to curtail it, I do not want
15 to be short the market.

16 MR. KRIS SAXBERG: And the cost is a
17 regulated rate, and is it -- is it approximately thirty-
18 three (33) cents Canadian per gigajoule?

19 MR. HOWARD STEPHENS: For which service?

20 MR. KRIS SAXBERG: For the IT service.

21 MR. HOWARD STEPHENS: Well, no. The IT
22 service is a hundred and -- Nola can help me.

23 MS. NOLA RUZYCKI: 110 percent.

24 MR. HOWARD STEPHENS: 110 percent of the
25 FT rate.

1

2 CONTINUED BY MR. KRIS SAXBERG:

3 MR. KRIS SAXBERG: Okay.

4 MR. HOWARD STEPHENS: And it's negotiable
5 from there.

6 MR. KRIS SAXBERG: Now, you agree that
7 there is a demand for gas in -- in Michigan and that's
8 often where you're dealing with a counterparty to do an
9 exchange transaction?

10 MR. HOWARD STEPHENS: That's correct.

11 MR. KRIS SAXBERG: And those
12 counterparties would be most often marketers, is that
13 fair?

14 MR. HOWARD STEPHENS: In some case it's
15 market -- it's, I mean, a whole host of different
16 characters they -- within in the marketplace. And the --
17 the actual demand may not be in Michigan, the demand may
18 be further upstream on Great Lakes, where they want to
19 take the gas to Dawn, which is another very liquid
20 trading point.

21 So there are very -- a number of
22 combinations and permutations in terms of where that
23 actual -- that gas actually goes.

24 MR. KRIS SAXBERG: Now, in terms of
25 exchanges, in general, if -- if Centra is giving gas to a

1 party in Michigan out of storage and then the other party
2 is returning the favour by providing that gas here in
3 Manitoba, there's going to be a differential between the
4 price value of those commodities if they're the exact
5 same amount, correct?

6 MR. HOWARD STEPHENS: And that's how we
7 extract revenues from that transaction okay -- by
8 providing virtual transportation.

9 MR. KRIS SAXBERG: So -- exactly. And
10 when you're providing virtual transportation, just
11 theoretically, if you were able to do that to -- at an
12 extraordinarily large measure so that you did it for all
13 of your gas in storage, for instance, you wouldn't need
14 your, for instance, firm transportation backhaul because
15 -- if you could arrange all your -- your transactions by
16 way of virtual transportation, correct?

17 MR. HOWARD STEPHENS: It's a very
18 hypothetical and theoretical set of assumptions, and I'll
19 agree with it on that basis.

20 MR. KRIS SAXBERG: And the simple -- the
21 simple side of it is that if the gas is worth ten dollars
22 (\$10) in Michigan and it's worth eight dollars (\$8) if
23 you bring it to Winnipeg, then it's that two dollars (\$2)
24 which is the amount that represents the value of the
25 exchange, correct?

1 MR. HOWARD STEPHENS: No. It's going to
2 be something less than that because presumably is the
3 basis differential is established by the cost of firm
4 transportation, then -- and we're putting interruptible
5 limitations on this, we're not going to get the full
6 basis differential.

7 MR. KRIS SAXBERG: Now is --

8 MR. HOWARD STEPHENS: There has to be
9 some profit margin left in it for the person that's
10 taking it at the other end of the line.

11 MR. KRIS SAXBERG: Yeah, yeah. I should
12 have said less some margin. But that's the area that
13 we're talking about; we're looking at the differential
14 and then we're looking at the -- the margin for the
15 counterparty and that's where you're driving your
16 exchange revenues.

17 And I believe this past year, the year
18 that we're looking at, there were approximately \$1.1
19 million worth of -- of exchange revenue, is that --

20 MR. HOWARD STEPHENS: It seems to me it
21 was higher than that.

22 MR. KRIS SAXBERG: I have the information
23 request in my -- my book, and it's Tab 34.

24

25 (BRIEF PAUSE)

1 MR. KRIS SAXBERG: The first page of the
2 attachment, Exchange Net Benefit, I see 1.1 million.

3

4 (BRIEF PAUSE)

5

6 MR. HOWARD STEPHENS: Mr. Saxberg, what's
7 your question again?

8 MR. KRIS SAXBERG: Well, I -- I just
9 wanted you to confirm on the record that the -- when
10 we're talking about the differential reflecting the
11 value, that the total value from exchanges in the '05/'06
12 gas year on this attachment indicate \$1.1 million.

13 MR. HOWARD STEPHENS: Just bear with me
14 for a minute.

15 MR. KRIS SAXBERG: Sure.

16

17 (BRIEF PAUSE)

18

19 MR. HOWARD STEPHENS: I will agree with
20 you sir, it's 1. -- well, just about \$1.1 million for
21 exchanges after costs.

22 MR. KRIS SAXBERG: Now, there's a peaking
23 exchange that you've referred to in this hearing and in
24 proceedings prior to this hearing.

25 And I have taken the liberty of -- it's

1 also explained in the IGC report at -- an except of which
2 is at Tab 31 of my material.

3

4

(BRIEF PAUSE)

5

6

MR. HOWARD STEPHENS: Is that page 24?

7

MR. KRIS SAXBERG: Yeah, page 24.

8

MR. HOWARD STEPHENS: I have it.

9

MR. KRIS SAXBERG: It describes an
10 exchange for peaking services whereby Centra is getting
11 up to 50,000 gigajoules a day.

12

Now, this is -- the exchange described
13 here is from several years back. But, if you go to the
14 third page there's a transcript where you are
15 simplifying, I think, a current arrangement that's
16 recurring.

17

The same peaking arrangement and you say
18 that the long and the short of it, this is at page 206,
19 line 20:

20

21

22

23

24

25

"The long and the short of it is we've
agreed with a counter party to exchange
a certain volume of gas over the course
of the winter. That exchange has a
value associated with it."

That's what we just talked about, correct?

1 MR. HOWARD STEPHENS: That's correct.

2 MR. KRIS SAXBERG:

3 "And the counter party goes away to the
4 marketplace based upon his mix of
5 assets and determines what his cost is
6 going to be to be applied to us with
7 the peaking service that we're looking
8 for. Then he divides that cost by the
9 amount of volume and the basis
10 differential for the exchange and we
11 then come to an agreement as to how
12 much gas we will exchange without
13 charging them a fee."

14 Do you see that?

15 MR. HOWARD STEPHENS: I do.

16 MR. KRIS SAXBERG: Could you explain
17 that?

18 MR. HOWARD STEPHENS: I thought I did a
19 pretty good job there.

20 MR. KRIS SAXBERG: I don't understand the
21 part about giving free gas away, can you -- is that the -
22 - rather than dollars, you're -- can you explain that
23 part?

24 MR. HOWARD STEPHENS: I will certainly
25 help you with that. What we do in lieu of doing -- well,

1 we still exchange the volumes. We will come to an
2 arrangement with a counterpart.

3 And we'll say -- decide that over the
4 course of the winter we're going to exchange between
5 Winnipeg and some point down on Great Lakes, say Crystal
6 Falls, a 1,000,000 gigajoules. Now, there's a fair
7 market value for that transportation and we would assign
8 that and say the basis differential is a dime. So I get
9 a hundred thousand dollars (\$100,000) is what I would
10 ordinarily get for that transaction.

11 And instead of asking for the customer or
12 the counterpart to give me the hundred thousand dollars
13 (\$100,000), I ask them to go away and we give them
14 parameters in terms of what we need to satisfy our peak
15 day requirement or some portion thereof.

16 He puts together the necessary
17 arrangements that he -- that if -- based upon his mix of
18 assets and comes back to me with a price in terms of
19 providing me with a peaking service that I require.

20 And then on the basis of that we look at
21 what the price of the two (2) relatively, and I'm either
22 going to owe him money or he's going to owe me money.

23 But this is a way for us to provide -- to
24 get -- obtain the peaking service at a very low cost.
25 And we've done the same thing this winter, much smaller

1 volumes, but as it worked out this winter we're actually
2 receiving the benefit of it on the -- we're asking for
3 coverage of thirty thousand (30,000), I believe, off the
4 top of my head, for two (2) days.

5 I mean -- and what that means is that on
6 demand, we can call on that gas from the counterpart,
7 stop the exchange and he will -- he has a firm obligation
8 then to deliver the 20,000 gigajoules to us.

9 And on top of that he's paying me money
10 for the exchange over the course of the winter.

11 MR. KRIS SAXBERG: And --

12 MR. HOWARD STEPHENS: Are you clear, Mr.
13 Peters -- or Mr. Saxberg?

14 MR. KRIS SAXBERG: Yeah, I am. I think I
15 understand that.

16 MR. HOWARD STEPHENS: You called me,
17 Mr. Stewart, yesterday.

18 MR. KRIS SAXBERG: Is -- is this exchange
19 negotiated in dollar terms on a forecast basis, based on
20 a forward strip and the differential associated therewith
21 or is it reconciled based on what the actual basis
22 differential turns out to be?

23 MR. HOWARD STEPHENS: We do a portion of
24 the exchanges over the course of the winter. We
25 generally try to lay in, to the extent that the basis

1 differential is attractive, we'll do a portion of it
2 prior to the winter season on the basis of a certain
3 amount of volume we're comfortable that we will be able
4 to move that gas, despite how warm the weather could be
5 because the weather is a big determining factor as to how
6 much gas we can do the exchange for. Essentially, how
7 much gas are we going to pull out of storage.

8 And that's -- that's done early in the
9 season because that basis differential, depending upon
10 how the winter turns out, may be the best possible deal.
11 But we diversify the portion of the capacity management
12 and leave the remainder available, other than the peaking
13 arrangements, available to day to day transactions where
14 we capture day to day differentials. And then if it's a
15 very cold winter you can see the differentials climb
16 significantly.

17 But we, basically, diversify that
18 component of our capacity management program so that we
19 get the best value out of it, notwithstanding the
20 circumstances we were faced with.

21 MR. KRIS SAXBERG: I've put forward in my
22 materials a -- a document, Tab 33, have you had a chance
23 to review that document dealing with basis differentials?

24 MR. HOWARD STEPHENS: Okay, I see them.

25 MR. KRIS SAXBERG: This information is

1 from -- it's a collection of information from the IR's
2 and the first line is the NYMEX forward strip as at May
3 1, 2006, and that's right out of Centra's materials. You
4 don't have any problem with that collection of numbers?

5 MS. MARLA MURPHY: To be clear, Mr.
6 Stephens is looking at these numbers now and he's
7 prepared to accept them, but I don't know that we can say
8 he doesn't have any problem with them until he actually
9 has an opportunity to go back and examine those.

10 MR. HOWARD STEPHENS: Well, you pulled
11 them from the context, but, I mean, I'll accept them on
12 face value, subject to check, Mr. Saxberg.

13

14 CONTINUED BY MR. KRIS SAXBERG:

15 MR. KRIS SAXBERG: And the May 1st
16 forward strip is an important document because it's the
17 one upon which the supplementary rates that were approved
18 on an interim basis were struck, correct?

19 MR. HOWARD STEPHENS: Correct.

20 MR. KRIS SAXBERG: And so as at that date
21 we have a price of the gas in Michigan of ten dollars and
22 ninety cents (\$10.90) whereas in -- sorry, and the basis
23 -- sorry, that's the NYMEX price, I apologize. And the
24 differential between that Henry Hub price and the
25 Michigan price is point five three six (.536), that's the

1 next line down which also comes from a CAC IR. And --

2 MR. HOWARD STEPHENS: Mr. Saxberg, I
3 guess I get to ask you a question, are these based upon
4 NYMEX futures prices?

5 MR. KRIS SAXBERG: If you -- within the
6 same tab I have the source of the information which is
7 the response to CAC-26 and an attachment provided by
8 Centra. I just duplicated the numbers.

9 Actually I should say our consultant has
10 put together the numbers to -- that will perhaps give you
11 a bit more confidence in the --

12 MR. HOWARD STEPHENS: Say hello to Mr.
13 Stock (phonetic) for me.

14 MR. KRIS SAXBERG: He sends his regards.
15 So with -- with this information on
16 CENTRA-26(d) Attachment and 26(f) Attachment, the price
17 of Michigan gas in Canadian dollars in gigajoules is
18 extrapolated.

19 And that's the point of the first five (5)
20 lines, it's just to find out what is the Canadian cost of
21 gas in Michigan in gigajoules, in Canadian measurements,
22 using that May 1 forward price strip that was used by
23 Centra in this application. And -- and the number comes
24 out to be twelve dollars and one cent (\$12.01) -- ten
25 cents (\$12.10).

1 You see that?

2 MR. HOWARD STEPHENS: And that's the
3 forward future's market, yes.

4 MR. KRIS SAXBERG: Forward -- forward
5 future's market. And then what we've done on the next
6 few lines is to look at what the same price was in
7 Alberta at NIT, AECO NIT forward strip, same date, and
8 the price is already of course going to be in gigajoules
9 Canadian dollars, so we don't need to do any exchanges --
10 any changing there. And it's an actual figure of nine
11 dollars and fifty-eight cents (\$9.58).

12 There's a -- there's a large differential
13 between those two (2) points based on those numbers,
14 based on that forward strip, correct?

15 MR. HOWARD STEPHENS: All on the basis of
16 future's prices on a financial index.

17 MR. KRIS SAXBERG: And then the next four
18 (4) lines are simply our consultant's calculation of how
19 much it would cost transportation-wise on -- on the IT
20 service to get that Alberta gas to Winnipeg, and that
21 then becomes the value of the gas, presumably using that
22 future's date, at Winnipeg.

23 Do you see that?

24 MR. HOWARD STEPHENS: Yes. Presumably is
25 the operative word.

1 MR. KRIS SAXBERG: Is this the kind of
2 analysis that Centra has to do to determine if it's
3 getting a good deal on its exchanges?

4 MR. HOWARD STEPHENS: The best test -- it
5 is -- it is a factor and certainly something that we look
6 at in terms of evaluating the -- the benefit associated
7 with doing the exchanges over the course of the winter.

8 You also have to have a buyer and a seller
9 in the physical market, and somebody to put -- somebody
10 that has some place to put gas. I mean, and we deal with
11 a number of counterparts when we go to do our exchanges
12 and we extract the maximum value we can just by looking
13 for different quotations with respect to the price that
14 we can extract on a day-to-day basis.

15 MR. KRIS SAXBERG: And you -- you've been
16 successful doing that. You've found quite a bit of
17 buyers for your gas out of storage in Michigan, to the
18 tune of -- that you're forecasting \$27 million worth this
19 year.

20 Do I have that right? Is that that number
21 where it says --

22 MR. HOWARD STEPHENS: I'll take --

23 MR. KRIS SAXBERG: -- "Exchanges out of
24 storage"?

25 MR. HOWARD STEPHENS: I'll take that

1 without checking it, yeah. I wish that was the number.
2 No, it's not quite that high.

3 MR. KRIS SAXBERG: But the -- you
4 reviewed it with Mr. Peters, there was a -- there's a
5 line on the forecast that says "Exchanges" and it's 27
6 million. I can take you to it, it's at the very last
7 page of my book of documents.

8 MR. BRENT SANDERSON: I can clarify what
9 you're -- what you're speaking to, Mr. Saxberg.

10 Those numbers that we talked about, one
11 (1) line being the cost of primary gas supplies withdrawn
12 from storage and then the line below it, the larger
13 number showing supplies as exchanges with counterparties
14 primary supply, we describe that as the means by which
15 those supplies landed in Manitoba for use by customers in
16 the case of an exchange with a counterparty; is by virtue
17 of a separate and distinct capacity management
18 transaction that Mr. Stephens's group undertook to earn
19 some incremental revenue.

20 But the cost of the volumes involved are
21 identical on a unit basis to the line above it that's
22 described as withdrawal -- primary gas withdrawals from
23 storage. The cost of the physical supplies that are
24 withdrawn from storage either by virtue of a typical
25 backhaul arrangement, a normal methodology by which we

1 would access our storage gas, or by virtue of them being
2 involved in a storage exchange, the cost to the Manitoba
3 consumer is not affected in any way by virtue of that
4 capacity management transaction.

5 If, for example, the unit cost of those
6 volumes described as a primary gas storage withdrawal, to
7 pull a number out of the air if they're six dollars (\$6)
8 a gigajoule the cost of the primary gas supply as
9 characterized as an exchange with a counterparty or a
10 storage exchange are still six dollars (\$6) per
11 gigajoule; it's our average inventory cost.

12 And the cost of the commodity that a
13 Manitoba consumer is totally unaffected by virtue of any
14 arrangement that Mr. Stephens has made to market an
15 excess supply of transportation capacity on a given day.

16 I just want to make that clear. Whatever
17 basis differentials are or the market price of gas in
18 different basins, our cost of storage supplies is what it
19 is based on our fill costs, and that will not change
20 whether that gas physically makes it to Manitoba under a
21 traditional backhaul arrangement or by virtue of a
22 storage exchange deal that Mr. Stephens has undertaken to
23 earn back a bit of incremental transportation revenues.

24 MR. KRIS SAXBERG: Maybe just -- I'll try
25 to approach it a different way.

1 In terms of the value of -- of the
2 exchange we're talking about the differential and -- and
3 there you've told me that the net value is \$1.1 million
4 in the last year.

5 And what I'm asking is, how much -- what
6 was the value of the total gas that was exchanged to get
7 the \$1.1 million?

8 It would have -- would it be somewhere in
9 the range of -- of eight (8) to ten (10) times the --
10 you'd have to deal -- exchange \$10 million worth of gas
11 to get the \$1.1 million of exchange profits?

12 MR. HOWARD STEPHENS: Really, we're
13 indifferent as to what the cost is because we're
14 delivering a commodity. We're having -- having get --
15 taking receipt of a commodity at the city gate --

16 MR. KRIS SAXBERG: Yeah.

17 MR. HOWARD STEPHENS: -- in Manitoba and
18 we're delivering it out of storage down in Michigan. And
19 what the value of the comm -- the actual molecules that
20 we're virtually moving is really irrelevant.

21 MR. KRIS SAXBERG: Yeah, I -- I
22 appreciate that. The base differential is the important
23 part but what -- what I'm just trying to get a handle on
24 is how many of these transactions you're doing and -- and
25 for what volume of -- of gas?

1 MR. HOWARD STEPHENS: Well, it's very
2 much a function though of the weather I mean -- and I
3 think I've been through this before. There are three (3)
4 -- well, I would call it four (4) components now that
5 impact our ability to exchange gas.

6 First of all is the weather because we
7 have to be backhauling the gas on a particular day in
8 order to do the exchange because we replace one (1)
9 backhaul essentially with another. Instead of
10 backhauling it with Great Lakes, we backhaul it with the
11 third party.

12 We have to have cold enough weather to
13 make the backhaul -- I mean, occur. I mean it -- until
14 we have fully utilized our pipeline capacity we won't
15 start pulling gas from storage to give effect to the
16 exchange. So we have to have fairly cold weather where
17 we're backhauling significant volumes.

18 And then the third item is a basis
19 differential that's positive that allows us to earn a
20 return on that.

21 Now, until those three (3) criteria are
22 met, we can't make five (5) cents on it. And well, --
23 and the fourth component of it was now the ability to get
24 gas to Manitoba, not necessarily is it capacity-driven on
25 TransCanada but it's commodity as well and what the

1 actual cost of that commodity is relative to the eastern
2 markets.

3 MR. KRIS SAXBERG: And --

4 MR. HOWARD STEPHENS: So for me to give
5 you a price in terms of what the value of that gas,
6 that's -- that we're giving virtual transportation to, I
7 haven't got the foggiest clue.

8 MR. KRIS SAXBERG: In terms of the
9 analysis you do though to determine whether or not you're
10 getting a good deal on your exchanges, you do look at the
11 best basis differentials and would do a calculation in
12 the nature of the type of calculation that I have before
13 you in Tab 33?

14 MR. HOWARD STEPHENS: And that simply
15 gives me an idea in terms of what the relative value of
16 that transportation is but this is the futures market.
17 The financial market, and I can't say this strongly
18 enough, Mr. Saxberg, that there's a big difference
19 between the price that occur in the physical market and
20 the futures market or in an -- an index at any particular
21 time.

22 MR. KRIS SAXBERG: And you -- you're
23 quite right. It may only be one indicia but in terms of
24 the evidence -- the information that it conveys, for
25 instance this document shows that there's a two dollar

1 (\$2) -- close to a two dollar (\$2) basis differential and
2 therefore if -- that could -- if you were going to take
3 the entire fifteen (15), just to use a dramatic example,
4 15.5 petajoules, that would mean that the value of the
5 gas in Michigan is, you know, -- I don't -- the math is -
6 - escapes me, or my abilities, but probably 20 -- \$25
7 million of value that's in there in Michigan that if you
8 can make some -- if there was enough demand for it on a
9 particular day and you could get it out, you'd make a
10 pile of money, is that fair?

11 MR. HOWARD STEPHENS: If -- I mean, given
12 all the "ifs" you put into that statement, I'll agree
13 with you. But, I mean, there's a lot of "ifs" in that
14 statement.

15 MR. KRIS SAXBERG: How -- how does the
16 Board here ensure with respect to the transactions that
17 you -- that you undertake that they were for good value--

18 MR. HOWARD STEPHENS: Well --

19 MR. KRIS SAXBERG: -- without, you know,
20 a description of the individual transactions?

21 MR. HOWARD STEPHENS: Well, I mean, I
22 know that this has been a bone of contention since, I
23 guess, I've been sitting in front of the Board and
24 everybody wants a performance measure but there are so
25 many variables associated with this I -- I have refused

1 to give, I mean, a benchmark simply because I can't do it
2 with any degree of accuracy and that's why we rely upon
3 the five year rolling average. The basis differential is
4 going to have a major impact on it, the weather is going
5 to have a major impact on it and I can't forecast any of
6 those.

7 So if I can't forecast any of those, why
8 would I give a benchmark. It's just going to be
9 something that I'm either -- I'm going to get beat up on
10 or we're going to do much better than.

11 MR. KRIS SAXBERG: But, in terms of
12 forecasting, there's absolutely no forecasting going on
13 right now with respect to capacity management. You're
14 using the five year prior period to get an average and
15 you're throwing that into rates, that's -- that's
16 absolutely no indication of what's going to happen in
17 your capacity management program from a forecast
18 perspective, correct?

19 MR. HOWARD STEPHENS: That's correct.

20 MR. KRIS SAXBERG: If you were
21 forecasting, I guess the point that I'm getting to is,
22 why wouldn't you be looking at forward price strips in
23 terms of basis differentials and those -- and using that
24 as some information to help you determine a more accurate
25 fore -- forecast and -- or if you know that you're

1 regularly transacting with a particular party to have a
2 peaking exchange, why wouldn't you incorporate that into
3 the forecast?

4 MR. HOWARD STEPHENS: Because it's all
5 very much dependent upon the weather, Mr. Saxberg. So,
6 from that perspective I have to drive out a weather
7 forecast and try to determine what it is that we're going
8 to do in the way of transactions and, I mean, the number
9 would be virtually meaningless.

10 You're implying a degree of accuracy that
11 just doesn't exist as compared to what we're providing
12 now.

13 MR. KRIS SAXBERG: But for certain
14 transactions you did indicate that you will look at the
15 forward price strip and you will, in advance, determine
16 the value of the exchange and enter into that contract?

17 MR. HOWARD STEPHENS: But I didn't say
18 that it would necessarily be on the basis of that future
19 strip, that will give me an indication as to the value of
20 that transportation in the financial markets, not
21 necessarily in the physical markets.

22 MR. KRIS SAXBERG: And just finally on
23 this, for capacity management purposes, there was an
24 information request that was asked by CAC and it was
25 essentially to provide more detail about the individual

1 transactions and the response that came back was the
2 schedule that we looked at that really only has two (2)
3 categories in it, diversions and exchanges, you
4 acknowledge that?

5 MR. HOWARD STEPHENS: And sales and
6 loans, and we don't do many of them.

7 MR. KRIS SAXBERG: Right. Is it
8 possible, in future proceedings, to get a more detailed
9 breakdown of the transactions and the particulars of the
10 exchange value and what you saw as the exchange value and
11 -- and maybe what it actually later turned out to be
12 based on -- on the market, that sort of information?

13 MS. LORI STEWART: One moment, Mr.
14 Saxberg.

15 THE CHAIRPERSON: Mr. Saxberg, we're
16 going to take our break in a few minutes. I'm just
17 wondering where you are in the progress of your --
18 process of your cross-examination?

19 MR. KRIS SAXBERG: I'm constantly cutting
20 out questions, so I'm very, very close to finishing. I
21 think I could finish in fifteen (15) minutes, after we
22 get back.

23 THE CHAIRPERSON: Well, maybe we'll wait
24 until then. It'll provide the next two Intervenors an
25 opportunity to prepare themselves during the break.

1 MR. KRIS SAXBERG: Okay. I'll try to
2 finish up in fifteen (15) minutes then. Thank you.

3 MR. HOWARD STEPHENS: I'm sorry,
4 Mr. Chairman, I missed that last bit of dialogue.

5 THE CHAIRPERSON: We were just discussing
6 timing and processes. Nothing to do with the issue you
7 were talking about.

8 MR. KRIS SAXBERG: They're turning the
9 mikes off in fifteen (15) minutes.

10 MR. HOWARD STEPHENS: Then I'll just wait
11 you out. After all of that, I don't know what -- where
12 we stand, did you ask me a question or did I ask you one?

13

14 CONTINUED BY MR. KRIS SAXBERG:

15 MR. KRIS SAXBERG: I -- my consultant and
16 my clients want to have a greater assurance about the
17 nature of the capacity management transactions and -- and
18 more information about them, to be frank, and I'm
19 wondering if the Company can provide more detail the next
20 time we go through this?

21 MR. HOWARD STEPHENS: I can provide you
22 detail in terms of the trade tickets and the amount of
23 volume that we've moved and the -- the amount of dollars
24 that we've collected as a result of those transactions.
25 You want to see a lot of paperwork? Get prepared for the

1 dump truck because we'll -- we'll drop it off.

2 I don't know that's necessarily going to
3 be very helpful. It's going to be indicative of what the
4 fair value for the transportation was -- the virtual
5 transportation was on those given days. And we've
6 established those numbers by talking to a variety of
7 different counterparts.

8 And, I mean, for the benefit of the Board,
9 if the Board finds that useful, then that's fine with me.
10 But I don't know that that's really necessarily going to
11 provide any benefit.

12 MR. KRIS SAXBERG: You'll agree, though,
13 there was some significant transactions that occurred in
14 the form of exchanges to which you could provide some
15 additional detail that goes beyond what's been provided
16 in this application.

17 MR. HOWARD STEPHENS: You're talking
18 about the base load sort of deal, or our exchange
19 transaction that we would engage in, or the -- I mean,
20 I've tried to give as much detail as I can with respect
21 to the peaking transaction because it is predefined and
22 it's very clear-cut in terms of what we're doing with
23 respect to that.

24 Some of the numbers, I can't get you a
25 number in terms of what's occurring on the other side of

1 the deal. I could tell you what I'm extracting from the
2 deal, but what the other -- the counterpart on the other
3 side of the deal is getting, I don't know.

4 I mean, and he may be taking -- I mean, we
5 squeeze him as hard as we can and we look at multiple
6 different counterparts to do that squeezing, but it may
7 be a circumstance where I'm only getting half of the
8 revenue associated with the virtual transportation and
9 he's taking the other half. But he may be going through
10 a hell of a lot of effort in order to try and make that
11 transaction work.

12 MR. KRIS SAXBERG: Okay. Thank you for
13 that.

14 MR. HOWARD STEPHENS: Believe me, Mr.
15 Saxberg, if I could give you an answer to this question
16 that would satisfy you, I would be more than willing to
17 do so, but -- because we've been over this, I mean, a
18 number of times and it's just not something that I think
19 that I can provide that's going to provide any real
20 value.

21 THE CHAIRPERSON: Within the Corporation
22 itself, Mr. Stephens -- I don't know if this is going to
23 help or not -- I presume you've got internal processes
24 that review your activities to reach a judgment as to
25 whether or not they've been effective or not in

1 comparison with the past, and things of this order.

2 MR. HOWARD STEPHENS: That's correct,
3 sir. And, I mean, we -- I mean, the people that are
4 doing this work, I mean -- I mean, I was doing this at
5 one point in time myself and it's, I mean, actually kind
6 of exhilarating doing it. It's naturally reinforcing the
7 job to be able to go home at the end of day and say, You
8 know I made a hundred thousand dollars (\$100,000) for the
9 customers.

10 I mean, and notwithstanding the fact that
11 they don't see any, I mean, particular financial reward
12 themselves. I mean, they've done their job. I mean,
13 they've earn they paycheck, I mean, by many multiple
14 times over.

15 So from that perspective, they are
16 dedicated, very much dedicated towards doing the best
17 that they can do. And we typically, I mean, work very
18 diligently in terms of trying to beat the budget that we
19 put forward. And for the last several years the market
20 has been conducive to doing that, and we have beaten the
21 -- the budget by very substantial amounts.

22

23 CONTINUED BY MR. KRIS SAXBERG:

24 MR. KRIS SAXBERG: Has the -- the Company
25 considered an independent analysis or independent review

1 of these transactions to -- to determine whether or not
2 we've been getting good value out of these exchanges?

3 MR. HOWARD STEPHENS: Well, we'd have to
4 have somebody in terms of -- from an audit perspective,
5 sitting beside the transactors day in and day out for the
6 course of the entire year to see what the process that we
7 used was and to make sure that we're getting the
8 appropriate value out of the transaction.

9 MR. KRIS SAXBERG: But couldn't they do a
10 -- a post facto audit whereby they would look at all the
11 numbers, the basis differential at the time, and find out
12 if Centra came out on top or if there's a pattern perhaps
13 whereby the -- the marketers are -- are perhaps getting
14 something more than they ought to out of the transaction?

15 MR. HOWARD STEPHENS: Well, Mr. Saxberg,
16 that's -- that's the fallacy in this. The marketers are
17 not going to get any more out of this than we can -- I
18 mean, to the extent that we can negotiate the transaction
19 and we're prepared to live with the transaction that's
20 laid out, there's going to be some bottom line that we're
21 going to expect to get out of the transaction, and it's
22 always going to be positive.

23 And on the other side of the table,
24 there's some bottom line that he -- he or she has to get
25 out of the transaction, or they won't agree to it and we

1 won't consummate a deal.

2 So from that perspective, in order for
3 some -- some third party to come into the fray and try to
4 figure out whether we got fair value for that
5 transaction, looking at the basis differential, I mean,
6 isn't going to do a damn thing for you, simply from the
7 perspective that you don't know what the fair market
8 value of that transaction in the physical market given
9 all the circumstances on that day is.

10 MR. KRIS SAXBERG: In terms of diversions
11 that -- we were just talking about exchanges and whether
12 or not you're getting the right amount of profit on those
13 exchanges.

14 With respect to diversions, it's a -- it's
15 a different -- slightly different breed of cat, correct?

16 MR. HOWARD STEPHENS: Yeah, it's a
17 different type of trend.

18 MR. KRIS SAXBERG: And those diversions
19 all happen in the summer months, correct?

20 MR. HOWARD STEPHENS: We have diverted
21 capacity in the winter. Last winter I believe we did
22 because it was so warm so we didn't have our FT capacity
23 fully utilized so we did divert that capacity. But
24 that's a rare occasion.

25 MR. KRIS SAXBERG: Sorry, what's the

1 amount of firm transportation that you had firm? FT
2 transportation that you have on -- on Trans Canada
3 Pipelines in the summer period, is it less than the two
4 hundred thousand (200,000)?

5 MR. HOWARD STEPHENS: No, it's the same
6 all year round. Two hundred thousand, three hundred and
7 -- thirty-eight hundred (203,800) -- two hundred
8 thousand and thirty-eight hundred (203,800).

9 MR. KRIS SAXBERG: And so fifty (50) goes
10 to load in Winnipeg, fifty (50) goes to storage --

11 MR. HOWARD STEPHENS: Well -- fifty about
12 fifty-five (55) goes to storage. When -- the low in
13 Manitoba can drop as low as fifteen thousand (15,000),
14 the metres barely spin, so.

15 MR. KRIS SAXBERG: That's a lot of excess
16 capacity during those summer months to spin off in a
17 diversion, correct?

18 MR. HOWARD STEPHENS: That's -- we've got
19 a tremendous valley in the summer.

20 MR. KRIS SAXBERG: You'll give me the
21 same answer that it's going to be dependent on whether
22 there's someone out there that wants that capacity before
23 you'll be able to sell it?

24 MR. HOWARD STEPHENS: Precisely.

25 MR. KRIS SAXBERG: Let's just talk about

1 Louisiana for a moment. You -- you're not forecasting
2 that you'll need any gas to refill storage from Louisiana
3 and you have in place already a capacity release
4 transaction such that you are -- you are -- you're not
5 paying the full bore of the fixed transportation costs
6 there, correct?

7 MR. HOWARD STEPHENS: That's correct.

8 MR. KRIS SAXBERG: And at Tab 36 there's
9 a nice synopsis of these numbers. It says that the ANR
10 Louisiana transportation costs are approximately 8.5 --
11 eight hundred and fifty thousand US (850,000). And that's
12 after you've included the capacity release transaction,
13 correct?

14 MR. HOWARD STEPHENS: No, I don't think
15 that's the case, sir.

16 MR. KRIS SAXBERG: It says;
17 "Capacity release is included and
18 therefore reduced the annual charge for
19 2006/'07."

20 MR. HOWARD STEPHENS: I stand corrected.

21 MR. KRIS SAXBERG: So what would the
22 amount have been without that capacity release?

23 MR. HOWARD STEPHENS: I don't know off
24 the top of my head what the value would be.

25 MR. KRIS SAXBERG: You could just

1 undertake to provide that?

2 MR. HOWARD STEPHENS: Sure.

3

4 --- UNDERTAKING NO. 7: Centra to provide Mr. Saxberg
5 transportation costs from ANR
6 with the capacity release
7 amounts excluded. (Answered
8 on page 772)

9

10 CONTINUED BY MR. KRIS SAXBERG:

11 MR. KRIS SAXBERG: And let me ask you
12 this. Do you forecast ever having to use that
13 transportation between now and the expiry of the contract
14 in 2013?

15 MR. HOWARD STEPHENS: Yes, I would
16 suggest that it's still potentially useable. But it's
17 going to be few and far between because it is --
18 typically only used for design years. We've used it
19 perhaps -- well certainly after the winter of '96, we ran
20 it I think for the entire summer season to refill
21 storage.

22 And since then, we've used it from -- for
23 some short periods at times during the summer. And as
24 recently as two (2) years ago. But it is not a very
25 marketable piece of pipe. This is the first year that we

1 would actually been able to off-load that piece of pipe
2 during the summer months when we don't need it.

3 MR. KRIS SAXBERG: Is there no
4 opportunity to permanently de-contract that commitment?

5 MR. HOWARD STEPHENS: Well, that gets
6 into a very thorny nest of vipers in terms of if I want
7 to divest myself of that piece of the -- in our package,
8 they're going to want something in exchange for that.

9 Because we got that piece of pipe in the
10 original transaction fairly cheaply and because they
11 don't have a -- a lot of use for that pipe capacity
12 during that period of time.

13 MR. KRIS SAXBERG: But -- so I don't have
14 that number here without the capacity release transaction
15 but I mean it's -- the eight forty-five (845) is an
16 amount you're paying without using that piece of pipe as
17 -- as you said.

18 And if -- even if you have that
19 renegotiated capacity release transaction for the next
20 six (6) years, you're still going to pay the eight four
21 five (845) US, Canadian is probably a million (1,000,000)
22 so \$6 million over six (6) years, wouldn't they want to
23 de-contract for a price less than 6 million?

24 MR. HOWARD STEPHENS: That's something we
25 can engage in, but I -- I mean I want to be -- I want to

1 be sure that I don't need it before I divest myself of
2 it.

3 MR. KRIS SAXBERG: We -- we certainly
4 have not used it in the last three (3) years and we're
5 not forecasting to use it this year, correct?

6 MR. HOWARD STEPHENS: No, we -- we used
7 it two (2) years ago, Mr. Saxberg, for some period of a
8 summer refill and just because we haven't used it for the
9 last three (3) years doesn't mean that I'm not going to
10 have a design winter this year and have to use that pipe
11 next year to fill storage.

12 MR. KRIS SAXBERG: With respect to
13 whether you need to fill the storage, I mean there's
14 other ways to -- to fill it and delivered service from
15 Alberta I think you've said on occasion can at times
16 depending on -- on the market be cheaper than Louisiana.

17 MR. HOWARD STEPHENS: Yes, certainly it
18 can be cheaper in terms of serving the Manitoba load, but
19 you'd have to look at the overall economics of the sunk
20 costs that we are already bearing associated with
21 Louisiana Transportation, the commodity cost coming out
22 of the Gulf, I mean, and that's -- I mean, anybody's
23 guess right now given the LNG that may be coming into the
24 Gulf and the fact that I now have to acquire
25 transportation to haul that gas all the way across the

1 country.

2 MR. KRIS SAXBERG: I know, but you have
3 said even with the transportation sometimes the gas is
4 cheaper to be delivered into storage from Alberta
5 depending on the market even with that and you do and
6 when you do that, you leave those pipelines alone.

7 MR. HOWARD STEPHENS: What -- I think
8 what I've said is that there are times that we will not
9 take the ANR southwest because we can take delivered
10 service into the Manitoba delivery area at a lower cost,
11 not haul it all the way to storage. There's a
12 considerable cost associated with moving the gas on Great
13 Lakes system as well as ANR system if I can get the
14 capacity on those two (2) systems to fill storage.

15 MR. KRIS SAXBERG: Okay. And -- and on
16 the subject of storage and it being filled, when -- when
17 storage isn't emptied because of a warm year as was the
18 case last year and you -- and you start your refill
19 season with more than half of your total amount --
20 maximum amount of storage -- in that situation is that
21 not a situation where it would be worth it to do more
22 exchanges and -- and to sell that gas and -- that excess
23 gas?

24 MR. HOWARD STEPHENS: Well, the point
25 you're missing, Mr. Saxberg, is I have to have a load so

1 that I have a need to back haul the gas from storage to
2 load centre and then I exchange that transaction with
3 somebody else and let them do the back haul essentially.

4 MR. KRIS SAXBERG: But that's -- that's --
5 - is that because of your Nexen contract? Is that --

6 MR. HOWARD STEPHENS: No, it has nothing
7 to do with my Nexen contract. We have to have a certain
8 number of days, very cold days, where we would ordinarily
9 be back hauling the gas to satisfy our market
10 requirements.

11 And if I can take that number of days and
12 as opposed to back hauling the gas with Great Lakes which
13 is essentially doing the exchange transaction, now turn
14 that transaction into a transaction with somebody that's
15 willing to pay me, then I can make the money but we have
16 to have the weather first of all to make it happen and
17 last winter we certainly didn't have the weather because
18 we had more than half our inventory still sitting in the
19 ground.

20 MR. KRIS SAXBERG: Will you confirm that
21 it's the case that the supplementary storage has never
22 been reduced to zero, at least in the last -- since 2001?

23 MR. HOWARD STEPHENS: I can't give that
24 number. I mean I can tell you that we have reduced our
25 inventory to zero -- well, no, to -- to 2 decatherms in

1 the winter of 1996.

2 MR. KRIS SAXBERG: But I -- I was
3 referring just to the supplementary storage account and
4 the material that's been provided by Centra through an
5 Information Request shows that -- that supplementary
6 storage has never been emptied during the...

7 MR. HOWARD STEPHENS: Yeah, and among --
8 simply on the basis of how we go about refilling it
9 defines how much gas is going to be supplemental so from
10 that perspective it depends on how much we've depleted
11 and how much western Canadian gas we can squeeze into
12 storage.

13 MR. KRIS SAXBERG: And so there's no --
14 there's no lost value then with gas remaining in storage
15 year over year and not being used?

16 I may be looking at it from a too simple
17 perspective but I -- when I look at the charts that are
18 provided to us and they show that there's gas in storage
19 and it stays there year after year after year, from my
20 simple perspective I look at it and I say, Well that
21 means we're not using that gas, it's sitting in there in
22 storage, it's not being used.

23 MR. HOWARD STEPHENS: And by the time
24 that we are certain that we're not going to have a design
25 year, which is somewhere in mid-February, that's at least

1 been the case to this point in time, I don't know what
2 the new number is or what the date will be under the new
3 load forecast, but if you look at the load duration
4 curves we can't make a call with respect to selling
5 inventory prior to February the 15th.

6 Now, once you get into February the 15th,
7 I mean, we can look at the marketplace and see what it's
8 going to do, what we can retrieve in terms of revenues
9 associated with sales from that, but we have to also look
10 at the cost to replace that gas for the consumers so that
11 we have -- I mean, if -- inventory full at the end of the
12 refill season -- and for the most part it's not been to
13 our advantage to take the gas and spend the money on fuel
14 to get the gas back out of storage and then bring gas
15 back in -- I'm beating up on the mic -- and pay the fuel
16 associated with hauling it back in and refilling storage
17 again.

18 MR. KRIS SAXBERG: Well, I'll -- I'll
19 just end this and speed it up by asking for an
20 undertaking. At Centra -- or at CAC/CENTRA-59 there is a
21 series of attachments that show the storage amounts in --
22 for supplemental and for primary accounts.

23 And I wonder if you could put a schedule
24 together that shows the 2001, the amount of supplemental
25 gas that was in -- that remained in storage, and the same

1 for 2002, 2003, 2004, 2005, 2006, with respect to volumes
2 and dollar values for each year.

3 MR. HOWARD STEPHENS: We can provide a
4 number for you, sir.

5
6 --- UNDERTAKING NUMBER 8: Centra to provide Mr. Saxberg
7 a schedule that shows the
8 amount of supplemental gas
9 that remained in storage for
10 the years 2001, 2002, 2003,
11 2004, 2005, 2006, with
12 respect to volumes and dollar
13 values for each year.

14 (Answered on page 774)

15
16 MR. KRIS SAXBERG: Thank you. And
17 subject then to, at some point marking exhibits, which we
18 don't need to -- to do now, if we could do it as a
19 housekeeping matter at a later point, but I --

20 THE CHAIRPERSON: Are you finished with
21 your cross-examination?

22 MR. KRIS SAXBERG: Yes.

23 THE CHAIRPERSON: Why don't we look at
24 the exhibit thing right now and then we'll have the
25 break.

1 MR. KRIS SAXBERG: Okay. I'd like --

2 THE CHAIRPERSON: Because most of the
3 documents in your book seem to reflect to prior evidence
4 or things raised here, but there's a few that don't. So
5 do you want to take us through it?

6 MR. KRIS SAXBERG: Well, I can go through
7 the -- the binder.

8 THE CHAIRPERSON: We could just take it
9 as one (1) exhibit subject to Ms. Murphy's comments, and
10 we're fully aware that some of this material in here, the
11 persons who have produced it, we have no idea what lies
12 behind it and we'll give it the appropriate level of
13 weight.

14 MS. MARLA MURPHY: The other concern I
15 might have, Mr. Chairman, is that I've been keeping sort
16 of a loose track of what's been referred to and what
17 hasn't, and there's some forty (40) -- thirty-nine (39)
18 tabs in the book and approximately seventeen (17) of them
19 have been referred to.

20 So there's a whole bunch of information in
21 there that hasn't even been put to the witnesses in this
22 case and I would be very disconcerted to find that being
23 referred to in argument or being referred to by the Board
24 in making its decision in this matter.

25 So I'd like to maintain that this not be

1 included as an exhibit. If Mr. Saxberg wants to go
2 through and pull out those that he did put to the
3 Witnesses and which have been adopted, that would be
4 fine, but I prefer not to see the entire package marked.

5 MR. KRIS SAXBERG: That's an interesting
6 observation, except that most of the documents that I
7 didn't refer to are already marked as exhibits in this
8 proceeding because they're right out of the IR's.

9 THE CHAIRPERSON: Why don't you --

10 MR. KRIS SAXBERG: They're already
11 exhibits.

12 THE CHAIRPERSON: Why don't you help us
13 out, Mr. Saxberg, and have a look at this. And we'll
14 think on it too and then we'll address it at the start of
15 tomorrow.

16 MR. KRIS SAXBERG: Okay. And if I might
17 just add, it's not like I -- there's a document in here
18 that I'm going to be pointing to in evidence. I'm going
19 to be using the transcripts, you know, with respect to
20 evidence provided by -- by Centra concerning the
21 documents that I've put to their attention.

22 But the most important factor to consider
23 is that, as you indicated, you can attach whatever weight
24 you want to these documents. They've all been
25 established as being -- the ones that I've put to them

1 have all been established as being relevant. And so that
2 means they are prima facie admissible in this proceeding.

3 With respect to the weight you give them,
4 that's entirely at your discretion and you can give them
5 nil weight to significant weight depending on whether it
6 was -- they were fairly produced and -- and the Panel
7 Members could speak to the document.

8 THE CHAIRPERSON: Okay. Well, give us
9 some time to think about this and we'll return to this
10 first thing tomorrow morning.

11 MR. KRIS SAXBERG: Thank you, Mr.
12 Chairman.

13 THE CHAIRPERSON: Thank you. And we'll
14 have a break now and then we'll come back to the other
15 Intervenors.

16 MR. BRENT SANDERSON: Excuse me, Mr.
17 Chairman.

18 THE CHAIRPERSON: Yes.

19 MR. BRENT SANDERSON: Before we conclude
20 for the break, I'm able to take care of the -- Mr.
21 Saxberg's first undertaking regarding what is the annual
22 fee for the Louisiana capacity after pulling out the
23 capacity release revenues.

24 THE CHAIRPERSON: Please.

25 MR. BRENT SANDERSON: So in the schedule

1 under Mr. Saxberg's Tab 36, the schedule identified as
2 CAC/MSOS/Centra/Centra-54 line 9 in our Louisiana, the
3 \$845,722 -- \$845,722 US figure including the capacity
4 release revenues. Parsing out the capacity release
5 revenues we would be expecting an annual charge of \$1.45
6 million US for that capacity.

7 THE CHAIRPERSON: Thank you, sir. Mr.
8 Saxberg, is that all right with you?

9 MR. KRIS SAXBERG: Yes, it is. Thank you
10 very much.

11 THE CHAIRPERSON: Thanks. Okay, we'll
12 have our break and then we'll come back in about ten (10)
13 or twelve (12) minutes. Thank you.

14

15 --- Upon recessing at 2:55 p.m.

16 --- Upon resuming at 3:15 p.m.

17

18 THE CHAIRPERSON: Mr. Hoaken, it is
19 finally your turn.

20 MR. ERIC HOAKEN: It finally is. Thank
21 you, Mr. Chair, and good afternoon to the Panel. I see
22 they've all come back suitably armed with cups of coffee
23 or at least I'm assuming there's coffee in those cups.

24 MS. MARLA MURPHY: Before they answer
25 that one, if I could just interject for one (1) moment.

1 THE CHAIRPERSON: Oh, yes.

2 MS. MARLA MURPHY: It's not an objection
3 already, but --

4 MR. ERIC HOAKEN: I was going to say --

5 MS. MARLA MURPHY: Welcome to you too.
6 Mr. Sanderson took an undertaking just before the break.
7 Mr. Saxberg had asked him for some information and he's
8 actually been able to locate that in the material and
9 wanted to put on the record where it could be found.

10 THE CHAIRPERSON: Very good. Please.

11 MR. BRENT SANDERSON: Mr. Saxberg had
12 already requested that information in CAC/MSOS/Centra
13 Number 59 as part of this proceeding and it's been
14 provided to him through the IR process and it can be
15 found in the response to that IR in Schedules 1 through 6
16 or Attachments 1 through 6 which depict our actual
17 storage balances spread out between primary and
18 supplementary supplies both volumetrically and the dollar
19 value of those supplies month by month since April 2003
20 through to the most recently completed fiscal period

21 THE CHAIRPERSON: Thank you, sir. If you
22 have any problem with that, Mr. Saxberg, just let us
23 know.

24 MS. MARLA MURPHY: I might also indicate,
25 Mr. Chairman, that during the break we had an opportunity

1 to consider the discussion that we'd had regarding the
2 CAC exhibit book.

3 And relying on Mr. Saxberg's undertaking
4 that he doesn't intend to refer to anything in that
5 material in final argument but rather to refer to the
6 transcript and the information that was put to the
7 witnesses I think we can probably accept that if the
8 Board wishes to have that marked, it could be marked.

9 THE CHAIRPERSON: Thank you. Mr. Singh,
10 do you have a number?

11

12 (BRIEF PAUSE)

13

14 THE CHAIRPERSON: Number 3. Thank you.

15

16 --- EXHIBIT NO. CAC/MSOS-3: Book of Documents provided
17 by Mr. Kris Saxberg.

18

19 THE CHAIRPERSON: Okay. Mr. Hoaken...?

20

21 CROSS-EXAMINATION BY MR. ERIC HOAKEN:

22 MR. ERIC HOAKEN: All right. Thank you,
23 Mr. Chair. I'll start if I may to directing a question
24 to Mr. Sanderson. This goes back some time, to about ten
25 (10) minutes into your evidence on Monday morning. You

1 and Mr. Peters had a discussion about conservation. I
2 don't know if you remember that.

3 It was in the context you were explaining
4 the decreasing need or requirements for supplemental gas
5 and you had attributed the reduction as I understood it
6 to conservation; is that something you recall?

7 MR. BRENT SANDERSON: I was
8 characterizing to Mr. Peters that in the wake of the
9 events of last fall we've -- our market or our customers
10 have demonstrated a significant amount of conservation in
11 the utilizing -- utilization of natural gas once you
12 normalize for weather differences year over year, yes.

13 MR. ERIC HOAKEN: Right. And how I
14 understood that discussion was that you can do a
15 mathematical calculation which I probably wouldn't
16 understand if you explained it to me so I'm not going to
17 ask you to, but you do that calculation that's intended
18 as you say, to normalize for weather factors, correct?

19 MR. BRENT SANDERSON: Yes.

20 MR. ERIC HOAKEN: And you -- you then
21 take the difference between the forecast of consumption
22 and the actual consumption, and the difference, as I
23 understand it, is attributed to conservation.

24 MR. BRENT SANDERSON: I think what I said
25 was is we normalize for those factors which we can

1 quantify and weather being one of, the differences in the
2 number of customers and the market relative to forecast
3 and those types of things, so the -- the variables which
4 we can quantify, we normalize the actual consumption for
5 those discreet items back to the forecast assumptions.

6 And then the remaining unaccounted for
7 difference would be what we would characterize as
8 consumption -- or unexpected declines in usage or
9 unforecasted declines in natural gas utilization.

10 MR. ERIC HOAKEN: And -- and sorry, just
11 for the record, you would characterize those as -- you
12 said consumption, you mean conservation?

13 MR. BRENT SANDERSON: I said unforecasted
14 declines in natural gas consumption. And so one would be
15 led to believe that it would be largely conservation.
16 How you characterize conservation is a bit subjective.
17 Like I said, it depends on how a fine point you put on
18 the term 'conservation'.

19 If you choose to characterize behavioural
20 changes in the face of strong price signal as
21 conservation, be it that it may be temporary, then that -
22 - I would agree that that's conservation.

23 But it's a number of different factors;
24 some permanent, some which may be temporary in nature
25 based on the behavioural changes.

1 MR. ERIC HOAKEN: All right. Then let me
2 just explore with you then because I understood in that
3 exchange you and Mr. Peters had, that he asked you if as
4 part of this analysis you could isolate the specific
5 factors such as consumers putting on sweaters or doing
6 improvements to their homes that were leading to or
7 comprising this consumpt -- excuse, conservation.

8 And as I understood your answer, you said
9 you could not; is that fair?

10 MR. BRENT SANDERSON: Not in the short
11 term, sir. Over an extended length of time, a load
12 forecasting specialist which -- which I am not in this
13 case, would be able to go back and perform mathematical
14 analyses with historical data series and do things like
15 re -- linear regression analysis looking at different
16 variables and how customers consumption changed in
17 response to changes in those variables and come to an
18 educated determination as to what the distinct components
19 of the conservation or changes in natural gas consumption
20 might be attributable to.

21 But there's no way that at the end of the
22 day that anyone will ever be able to determine with
23 absolute certainty that this much was attributable to
24 this, this much was attributable to that. It's a
25 mathematical process to make a reason determination.

1 MR. ERIC HOAKEN: Right. And if I
2 understand you correctly it's a mathematical process that
3 to the extent it can be performed, can be performed in
4 the long term or over the long term.

5 But for the purposes of the short term
6 when you look at year over year changes, you cannot
7 mathematically or otherwise determine what particular
8 behaviours or conduct if I can put it that way, is
9 leading to the conservation that you're observing, on the
10 basis that we discussed.

11 MR. BRENT SANDERSON: I would agree, sir.

12 MR. ERIC HOAKEN: All right. And I -- I
13 take it it follows from that fairly uncontroversial
14 conclusion that if you can't identify the behaviours or
15 conduct that are leading to the conservation, you can't
16 identify the factors that are motivating those
17 behaviours, is that fair?

18 MR. BRENT SANDERSON: I guess what we're
19 saying here is, and I've spoken with our load forecasting
20 professionals whose expertise I have a significant amount
21 of faith in, and given that there was such a dramatic
22 change in customers' natural gas consumption habits and
23 we can see when about it started and that would have been
24 around late summer of last year, it's directly correlated
25 in terms of timing with the events of last fall in the

1 natural gas market.

2 So the educated opinion and many -- and
3 it's corroborated by many experts in the industry, that
4 correlation signifies that customers changing consumption
5 habits were correlated in some way with the dramatic
6 events of last fall.

7 MR. ERIC HOAKEN: Okay. Thank you for
8 that. And I take it then based on what you've just told
9 us that you would agree that consumers are going to be
10 more motivated to engage in what we might characterize as
11 conservation behaviours if they get a strong price signal
12 in the form of an extraordinarily large bill; is that
13 fair?

14 MR. BRENT SANDERSON: That might be one
15 factor that would incent a customer to invest, if you
16 will, in greater energy conservation or change their
17 behaviour in order to use less of the commodity. I
18 wouldn't say it's the only signal that would incent
19 customers.

20 A high degree of news coverage surrounding
21 an event like last fall and the subsequent fallout that
22 may manifest itself in prices in the future, could also
23 be a strong incentive for customers to take action
24 irregardless of whether that was manifested directly in
25 their rate at the time.

1 MR. ERIC HOAKEN: All right. But in the
2 case of the new coverage, that's not an independent
3 variable, at least not independent of the price signal,
4 that's simply the means through which the price signal is
5 being transmitted, correct?

6 MR. BRENT SANDERSON: I would say that it
7 provides valuable information to the customer when
8 weighing what their rate tells them versus what the
9 market is saying. So given last fall, with the high
10 degree of new coverage, I would say customers were fairly
11 well informed that the price they saw in their rate at
12 the time may not be -- may not indicate what they should
13 expect the cost of natural gas to be over the long term.

14 And especially surrounding Bill C-11, the
15 Winter Heating Cost Control Act, there was a significant
16 amount of press coverage characterizing that one (1) time
17 intervention as being a means by which to buy customers a
18 little bit of time to take action to more permanently
19 reduce their natural consumption, because there was an
20 expectation in the market at the time that going into the
21 future the cost of the commodity would be higher than
22 what was reflected in their rates at the time, so I think
23 there was a greater understanding of the relationship
24 between the two (2) at that time.

25 MR. ERIC HOAKEN: All right. Thank you.

1 That's helpful.

2 Let me, with your indulgence perhaps, come
3 at this in a slightly different way, by way of an
4 example, and I'd ask you just to bear with me. I'll
5 start by asking you a question that may surprise you.

6 Do you own an automobile, Mr. Sanderson?

7 MR. BRENT SANDERSON: It would be a long
8 way to walk around the city. Yes, I do, sir.

9 MR. ERIC HOAKEN: I thought that was a
10 pretty safe question. And here's another one I think is
11 safe.

12 Does it run on gasoline by any chance, Mr.
13 Sanderson?

14 MR. BRENT SANDERSON: Yes, sir, I do.

15 MR. ERIC HOAKEN: All right. I'm two (2)
16 for two (2) so far.

17 And I take it that as a consumer of
18 gasoline you follow the price from time to time.

19 MR. BRENT SANDERSON: I guess I have a --
20 a bit of an unfair advantage over a typical consumer in
21 that I follow gasoline prices at the retail level, which
22 I see every time I go to fill my tank and I feel the pain
23 that everyone else does, but as part of my work for the
24 Utility I follow all energy markets, not just natural
25 gas, so I am somewhat familiar with the goings-on in the

1 underlying wholesale markets for gasoline, oil and
2 heating oil and the like.

3 MR. ERIC HOAKEN: All right. So you're
4 even more attuned to the price signals in the gasoline
5 market than the average consumer, is that fair?

6 MR. BRENT SANDERSON: I would say that's
7 probably a fair assumption.

8 MR. ERIC HOAKEN: All right. And then
9 from that dual capacity as both a consumer and having a
10 professional interest in the commodity price, you're
11 aware that over part of this past calendar year the price
12 of gasoline has been in excess, well in excess in some
13 cases, of a dollar a litre, which has represented a
14 significant increase over, say, the last five (5) years?

15 MR. BRENT SANDERSON: Absolutely. And by
16 virtue of the knowledge I have of the wholesale markets I
17 am also aware of the fact that from time to time, and
18 it's not unusual for the market price and the retail
19 price of natural gas -- or, pardon me, gasoline, to not
20 reflect the underlying wholesale price of the commodity
21 at any given time; there is not a direct correlation.

22 I know that the underlying market price of
23 gasoline is much more volatile than what a consumer would
24 see at the pump. So I hope that answers your question.

25 MR. ERIC HOAKEN: Yes, it does. But on

1 the issue of volatility at the pump, you've experienced,
2 I take it, what we all have, is to drive past a gas
3 station at one part of the day and see a posted price
4 that is one thing and drive by sometime later and find a
5 posted price that is different.

6 Is that consistent with your observations
7 of the gasoline market?

8 MR. BRENT SANDERSON: Yeah. I think I'd
9 have to be blind not to have noticed that from time to
10 time.

11 MR. ERIC HOAKEN: Right. And so the
12 point that I'm simply trying to make here is that in the
13 case of gasoline the impact on you as a consumer is
14 immediate and it's transparent; that fill-up that used to
15 cost you forty dollars (\$40) now costs you fifty-five
16 dollars (\$55) for a tank that's exactly the same size and
17 that is the price signal that you as a consumer of
18 gasoline have received as a result of the volatility in
19 that market; is that a fair example or summary?

20 MR. BRENT SANDERSON: I guess I'd go back
21 to my -- the advantage I have in knowing what I'm seeing
22 at the retail level versus the wholesale level, and I
23 guess I respond -- I would to choose to respond by way of
24 I'm well aware of the fact that in the gasoline -- retail
25 gasoline markets that what I see at the pump may not be

1 sending me an entirely 100 percently -- 100 percent
2 accurate price signal as to what's going on, on an
3 underlying wholesale market.

4 So every move and daily gyration in the
5 market -- wholesale market for gasoline I know does not
6 translate in -- through to daily and hourly adjustments
7 in the retail price of natural gas -- of gasoline.

8 MR. ERIC HOAKEN: Right. But even still
9 I think we've agreed that there are still significant
10 variations in volatility in the retail price of gasoline?

11 MR. BRENT SANDERSON: Significant I guess
12 is a subjective term, but the price of gasoline is
13 variable and changeable, yes.

14 MR. ERIC HOAKEN: All right. And highly
15 volatile I would suggest?

16 MR. BRENT SANDERSON: Again, being part
17 of the natural gas market I'm well aware that the price
18 of natural gas on the wholesale markets that we purchase
19 it is significantly more variable than gasoline markets.
20 So again it's a subjective determination so yes, it's
21 variable and commodities are -- the price of them is more
22 variable than others and I know that natural gas
23 wholesale prices are more variable than gasoline prices.

24 MR. ERIC HOAKEN: Right. Well, perhaps
25 you're comparing it to the wrong thing because as a

1 consumer -- let's put aside the professional part of your
2 life for a minute. As a consumer of a variety of things
3 and commodities you'd have to agree that the pricing of
4 gasoline is among the most volatile if not the most
5 volatile of the commodities that a consumer purchases?

6 MR. BRENT SANDERSON: What I've learned
7 in my years in this business is there are some things
8 that at first glance we would tend to just take as what -
9 - for want of a better term as a no-brainer and a self-
10 evident truth, and I don't know that I'm comfortable
11 agreeing with you in this case.

12 If you -- if you wanted to look at an in-
13 depth examination of commodity markets, you know, and --
14 and really explore what the facts are I'd be prepared to
15 do that but I'm not prepared to sit here and agree with
16 you that the price of gasoline is the most volatile of
17 any commodity or product that customers in the retail
18 markets purchase.

19 MR. ERIC HOAKEN: Okay. All right. Fair
20 enough. It's unfortunate though because self-evident
21 truths and no-brainers are a bit of a specialty of mine.
22 No offence intended.

23 MR. BRENT SANDERSON: No, none implied.

24 MR. ERIC HOAKEN: But just to move past
25 that particular point, in view of this volatility in the

1 price of gasoline, did you actually modify or consider
2 modifying your consumption patterns?

3 MR. BRENT SANDERSON: The perspective I
4 take in response to short-term up or down and downward
5 movements in gasoline prices, just looking at that in
6 isolation, is I tend not to change my behaviour or make
7 large investments or divestitures one way or the other
8 based on what I know to be short-term noise in the market
9 and that's what I would characterize as these day-to-day
10 movements in commodity prices, as noise.

11 I would tend to take a longer term horizon
12 in my view and look at what my expectation or what a
13 reasonable expectation is, is the long-run average cost
14 of gasoline and then when I'm faced with choices that
15 would allow me to respond to that view that I have, be it
16 replacing a vehicle, maybe I'll want to go make a bigger
17 investment in a more energy efficient vehicle, but I do
18 not change my behaviour on a day-to-day, week-to-week, or
19 month-to-month basis in response to short-term movements
20 in gasoline prices.

21 The price is what it is and I consider
22 that in my longer term decision making and I'm more
23 concerned with what a long-term average expectation is
24 for the price of gasoline, not what it is today or
25 tomorrow, what it might be next week or what it was last

1 week.

2 MR. ERIC HOAKEN: All right. But you
3 would accept I take it that there are some consumers
4 perhaps who are unable to tolerate that volatility and do
5 in fact need to try to modify their patterns of
6 consumption as a result of the price increases?

7 MR. BRENT SANDERSON: I wouldn't disagree
8 with you at all and we've concluded that similar to our
9 own customers that there are some customers who are not
10 prepared to tolerate extreme volatility in their natural
11 gas rates as well.

12 MR. ERIC HOAKEN: Right. But in the case
13 of gasoline, I would suggest to you that the tolerance of
14 volatility manifests itself in the modification of
15 consumption patterns.

16 So people have their children ride their
17 bicycle to soccer practice instead of being dropped off.
18 They don't go on that fishing trip to the cabin on the
19 weekend. They car pool with their buddies to the golf
20 game.

21 All things that they do to weather the
22 storm of the higher price and all part -- I would suggest
23 of tolerating the volatility that they may on a
24 theoretical basis say they're unable to tolerate.

25 And now why wouldn't those factors

1 translate into the natural gas market?

2 MR. BRENT SANDERSON: Well you're --
3 you're free to make the suggestion that you've made that
4 customers respond very quickly to volatility in gasoline
5 prices but the fact is, Mr. Hoaken, that an extensive
6 amount of analysis has been done with respect to the
7 volatility in oil and gasoline prices over the past few
8 years and in fact customers haven't reacted in the way
9 you describe. Demand has been very stable and it's in
10 fact left analysts scratching their head at just how
11 stable it's been in the fact of the extreme volatility
12 and sometimes extraordinarily high price levels.

13 And the research that I've looked at has
14 left one to conclude that the situation I described for
15 myself tends on average to be the case for most consumers
16 is that they consider the short term volatility and don't
17 change their day to day behaviour, but instead look to
18 longer term decisions, capital investment decisions,
19 vehicle purchases and consider that when planning to --
20 when they reach that decision point in their life where
21 they have a choice to act to bring longer term affect to
22 their long term energy costs.

23 So the facts are is that customers haven't
24 responded in the way you suggest for gasoline in that --

25 MR. ERIC HOAKEN: Right. But doesn't

1 that prove my point? If demand is staying stable,
2 doesn't that suggest that there is a tolerance there for
3 volatility?

4 MR. BRENT SANDERSON: Which -- you'll
5 have to pardon me, but my understanding was is your
6 assertion was that the customers couldn't tolerate that
7 volatility.

8 MR. ERIC HOAKEN: No. I'm sorry. I was
9 suggesting the opposite is that the patterns of behaviour
10 that we've seen in the gasoline market or at least among
11 consumers of gasoline, has suggested that they have in
12 fact been able to tolerate volatility that they may in a
13 theoretical sense in advance of these shocks occurring
14 have said they couldn't tolerate.

15 MR. BRENT SANDERSON: That's not what I
16 understood you said at all.

17 MR. ERIC HOAKEN: Yeah. I may have
18 misspoke myself, but that's my question now.

19 MR. BRENT SANDERSON: I'm not sure I
20 understand the question, sir.

21 MR. ERIC HOAKEN: But in the example of
22 gasoline there is an immediate and transparent impact on
23 the consumer of his or her consumption of gasoline at
24 that higher price.

25 So going back to my example of the fill

1 up, the tank that's the same size, cost forty dollars
2 (\$40) last week and it cost -- now cost fifty-five
3 dollars (\$55), and all I'm suggesting to you is that that
4 is an immediate and pretty clear signal to the consumer
5 that the price of his or her consumption has now gone up.

6 MR. BRENT SANDERSON: But your
7 implication is -- is that in some way any move in the
8 price of gasoline on the market price is immediately and
9 entirely reflected in customer's cost to purchase
10 gasoline and that's absolutely not the case. They will,
11 to the extent that gasoline prices go up or go down,
12 absolutely like -- like our own natural supplies we
13 deliver to customers, they will see an impact
14 financially.

15 But I know it for a fact that the retail
16 natural gas markets are not 100 percent transparent in
17 terms of transmitting every price signal that is being
18 transmitted in the underlying wholesale markets and it is
19 sometimes slow to respond for many reasons. And on any
20 given day a customer could be paying a price at the pump
21 that in now way reflects the underlying market price for
22 natural gas on that day, that week or that month.

23 MR. ERIC HOAKEN: I'm not sure how we got
24 off sync. And let me try and bring you back in sync
25 because I'm not interested in the correlation between the

1 market price and the wholesale price. What I'm --
2 because I think most consumers obviously don't have the
3 level of sophistication that you do.

4 But all I'm suggesting to you is that each
5 time a consumer goes to the gas station, he or she is
6 seeing a different price and in fact a dramatically
7 different price in some circumstances.

8 MR. BRENT SANDERSON: Again, sir, I would
9 not agree with you that every time a customer goes to the
10 gas pump they see a different price and a material impact
11 on their cost. I can show you extended periods of time,
12 Winnipeg is a prime example, where gas has been stuck at
13 eighty-nine point nine (89.9) cents a litre for weeks, so
14 I can't agree with your statement.

15 MR. ERIC HOAKEN: All right, fair enough.
16 But let's -- I think we can agree on this, that if --
17 well...

18 (BRIEF PAUSE)

19
20 MR. ERIC HOAKEN: The consumer of
21 gasoline has got a greater incentive, leaving aside your
22 thoughts on whether they actually avail themselves of it
23 is another thing, but they have a greater incentive to
24 conserve or try to think of ways to conserve when they're
25 experiencing price volatility that is increasing the cost

1 of their fill-up.

2 MR. BRENT SANDERSON: I would say that a
3 rule like that would apply to any product in the
4 marketplace, that the most costly or dear that it
5 becomes, the more incentive that a consumer would have to
6 use less of it. And I think that would be a self-evident
7 truth that I would not take issue with in any way, shape
8 or form.

9 MR. ERIC HOAKEN: Perfect. Now, if you
10 can turn to Tab 18 in Mr. Peters' brief.

11

12 (BRIEF PAUSE)

13

14 MR. ERIC HOAKEN: And I'm looking at
15 Attachment 2, which is the first page of this brief and
16 we have plowed this field for some time already and I'm
17 not going to spend much time with you.

18 But what I think -- I mean, these two (2)
19 lines, I would characterize the difference between these
20 lines as a discrepancy or a distortion between what the
21 customer -- and in this case now we're talking about
22 natural gas you'll be pleased to know -- is paying for
23 natural gas, being billed for natural gas, and what he or
24 she would have been paying had he or she been purchasing
25 it on the market, right?

1 MR. BRENT SANDERSON: And seeing as we're
2 talking about the similarities, or what have you, between
3 the gasoline and the natural gas markets, I would say to
4 the extent when gasoline increases ten dollars (\$10) a
5 barrel on a given day and I don't see a response at the
6 pumps in the price that I pay, the same rule would hold.

7 MR. ERIC HOAKEN: All right. Well, let's
8 take it one step at the time. I would be grateful, just
9 to make sure that we're on the same page here.

10 You're agreeing with me that this gap
11 between these lines is a distortion or a discrepancy
12 between what the -- what the customer is being asked to
13 pay and what he or she would be paying if he or she were
14 going into the market?

15 MR. BRENT SANDERSON: But our customers
16 aren't going into the market. We have that role -- we
17 act in an agency role on behalf of customers and in the
18 course of doing that we manage our exposure to those type
19 of events so that our customers don't have to incur the
20 pain of going through events like that.

21 MR. ERIC HOAKEN: I absolutely understand
22 that. But the question is simply, if they were going
23 into the market, and this is reflective of the market
24 price, the difference between the two (2) lines is a
25 discrepancy between those two (2) experiences?

1 MR. BRENT SANDERSON: I don't know if I
2 like the term "discrepancy." It's a fact --

3 MR. ERIC HOAKEN: Okay. Give me one you
4 do like.

5 MR. BRENT SANDERSON: -- it's a fact that
6 if this customer is going into the wholesale natural gas
7 market to buy gas on their own on -- at a point in time
8 such as that -- that high spike would be typical of what
9 they would expect to pay.

10 Similarly, if gas is trading on the
11 wholesale markets for a dollar thirty (\$1.30) a litre
12 today and that customer goes to the pump and has the
13 benefit of paying ninety (90) cents today, the same can
14 be said, that if they were to be in the natural -- in the
15 gasoline markets, buying their own gas, they would be
16 paying a dollar thirty (\$1.30) a litre today.

17 A dis -- whether that's a discrepancy, I
18 guess, it's a subjective opinion and it's your words, so
19 I -- I don't agree or disagree.

20 MR. ERIC HOAKEN: Well, you can tell me a
21 word that you think more accurately describes it.

22 MR. BRENT SANDERSON: It's a price that
23 the customer would pay that is different than the
24 prevailing market price on that day.

25 MR. ERIC HOAKEN: I accept that.

1 And going back to conservation, which is
2 where I started this whole discussion, you would agree
3 with me that a customer -- in looking at the graph now, a
4 customer paying the price that's depicted on the graph
5 for December of 2005, that is the pro forma rate, is
6 going to be more likely to conserve or moderate his or
7 her consumption than the customer who's paying the lower
8 rate on the graph.

9 MR. BRENT SANDERSON: I would agree, with
10 a qualification. As I said, my professional opinion is
11 that short-term events like that in the context of a
12 longer term average of market prices could be
13 characterized as noise.

14 So the means by which a customer might
15 conserve their use of natural gas may at the end of the
16 day might not be in their long-term best interests and,
17 you know, would -- would submit a circumstance by which a
18 customer not having benefit of the knowledge of the
19 underlying markets such as all of us around the room
20 here, by virtue of being billed a rate that is in
21 response to a short-term market event, may adopt the
22 mistaken perception that that is expected to be the long-
23 run average price of natural gas.

24 So on that given day, if a customer
25 without adequate knowledge to make a decision based on

1 that noise, may look at the price of natural gas today,
2 relative to hydro, and may make the irrational move of
3 tearing out a perfectly good high efficiency natural gas
4 furnace and replace it with an electric furnace that
5 based on today if they were in the wholesale market,
6 today their energy costs would be cheaper when over the
7 long run they would be left with a higher net cost of
8 energy which would clearly not be in the best interest of
9 the customer.

10 MR. ERIC HOAKEN: You and others on the
11 Panel have, I think on a number of occasions discussed
12 the concept of consumers' tolerance for volatility and --
13 as I -- and I'm speaking about consumers of natural gas
14 now. I'm now finished with gasoline.

15 And if I understand it, the conclusions
16 that you and your colleagues have expressed on this, and
17 any of you may answer if you wish, are based largely, if
18 not exclusively -- well, I should say largely on the
19 market research that you've conducted, is that fair?

20 MR. BRENT SANDERSON: The quantitative
21 conclusions were drawn from that market research, but I
22 just don't want to leave the mistaken impression that we
23 do not spend a significant amount of time getting close
24 to our customers. Our contact centres are in contact
25 with our customers regularly and the Executive of the

1 Corporation has a very reasonable sense of what
2 customers' attitudes are in response to, for example,
3 rate volatility.

4 And when we've been through dramatic
5 market events in the past where customers were left to
6 float with the market, the winter of 2000/2001 being an
7 example, customers availed themselves of the opportunity
8 to communicate to the Corporation their displeasure with
9 being exposed to -- to those events and the uncertainties
10 surrounding them.

11 So it's not solely based on that market
12 research.

13 MR. ERIC HOAKEN: No, I accept that.
14 Thank you. And I expect that you have consumers
15 expressing their displeasure about a whole range of
16 issues from time to time, not just gas price volatility.

17 MR. BRENT SANDERSON: Along with their
18 satisfaction in a number of regards as well. We don't
19 just do a horrible job at everything we do.

20 MR. ERIC HOAKEN: Right. No offence
21 intended this time.

22 But just to focus if I may for a moment on
23 the market research, that market research, as I
24 understand it, is consisted of asking questions of
25 consumers -- and, again, anyone can answer this -- that

1 are designed to understand their subjective belief about
2 their ability to tolerate volatility in their natural gas
3 prices.

4 Is that a fair -- a fair statement?

5 MR. BRENT SANDERSON: Any personal
6 opinion that anyone holds is, by its very nature, a
7 subjective opinion.

8 MR. ERIC HOAKEN: You may well be right,
9 but I guess the point that I'm trying to make is that it
10 is a snapshot of what consumers say they would do or be
11 able to do if confronted with rate volatility, is that
12 fair?

13 MS. LORI STEWART: The focus of the --
14 of the research, Mr. Hoaken, was to ensure that the
15 customers that were -- we were surveying had a basic
16 understanding of the Derivatives Hedging Program and then
17 these customers were then asked to express a directional
18 preference for either looking for more protection at a
19 slightly higher cost, the status quo, or less protection
20 at a slightly lower cost.

21 MR. ERIC HOAKEN: I'm addressing my
22 question at this point at least to just the very narrow
23 aspect of the research that was designed to elicit views
24 from consumers about their ability to tolerate
25 volatility.

1 So leaving aside for a moment the
2 questions about hedging which I know were part of the
3 research as a threshold.

4 As I understood the research that was done
5 they were asked about their ability to tolerate swings or
6 increases or any volatility at all in their gas price.

7 And all I thought I was asking you to
8 agree with is that they were being asked to assess or
9 describe their ability to tolerate volatility in the gas
10 price in the future.

11

12 (BRIEF PAUSE)

13

14 MS. LORI STEWART: I guess, Mr. Hoaken,
15 the crux of our -- of our research was the telephone
16 survey conducted with the statistically valid sample.
17 And if you would like to direct me to a specific place in
18 that -- in that script that was followed by those
19 conducting the survey, that might be helpful.

20

21 MR. ERIC HOAKEN: Okay. Certainly. Turn
22 if you will to the study which I believe is at CAC-55 --
23 or excuse me, it's -- sorry, PUB. So sorry, PUB-55.
24 It's a large tab. I'm looking at the 2004 study that was
25 done.

1 MS. LORI STEWART: I have the reference.

2 MR. ERIC HOAKEN: All right. And if --
3 if you turn to page 21 of that study which is the Western
4 Research Study. And at the top of that page is the
5 question that I was going to ask you about.

6 So that is the question that was asked.
7 It's the box there. Has everyone got it? Yeah.

8 So the question is -- I'll just read it
9 for the record.

10 "Think ahead one (1) year to next --
11 excuse me, next December's natural gas
12 bill, all things being equal and
13 recognizing the market prices for
14 natural gas will continue to fluctuate,
15 at what dollar amount or change of
16 fluctuation in your natural gas bill
17 for that month would you consider to be
18 tolerable or acceptable?"

19 So I think part of my question to you was
20 asking you to agree that this question was designed to
21 illicit from the respondent his or her view of his or her
22 ability to tolerate volatility in the future. And here,
23 in fact, it's in the month of December, a year hence,
24 correct?

25 MS. LORI STEWART: Yes, that's correct.

1 MR. ERIC HOAKEN: All right. And so the
2 -- the study or at least this question was designed to
3 understand what customers said they would do or be able
4 to do in response to volatility in the natural gas price.
5 Is that fair?

6 MS. LORI STEWART: I'm not sure whether -
7 - whether your assertion is that this question in the
8 study provides some insight into what customers'
9 behaviour would be in the event that -- that for example,
10 their natural gas bill exceeded their stated or preferred
11 tolerance level.

12 MR. ERIC HOAKEN: No, not at all. And
13 that's actually exactly the point I'm making is this is
14 simply asking them to say what they think they will find
15 to be acceptable. Not what they will do, but what they
16 will find to be acceptable.

17 And so what they are stating is degrees of
18 tolerance that are mapped out here on the graph fore a
19 variety of types of changes or categories of changes.

20 MS. LORI STEWART: Yes, I think that's
21 fair.

22 MR. ERIC HOAKEN: All right. And so
23 that's exactly the point and you put it better than I
24 did. But these consumers who are the respondents here
25 are simply saying if they would find it acceptable or

1 tolerable if there was a change to the natural gas price
2 in a certain range.

3 MS. LORI STEWART: With respect to this
4 specific question, yes.

5 MR. ERIC HOAKEN: And it's kind of a
6 trick question, don't you think, if someone is called up
7 and asked if they'd be happy paying a hundred dollars
8 (\$100) more for natural gas and especially if they know
9 it's the gas company doing the survey, I take it you'll
10 agree with me some people may be loathe to agree that
11 they would be able to tolerate any amount of increase at
12 all?

13

14 (BRIEF PAUSE)

15

16 MS. LORI STEWART: I think what you've
17 described may be the case for a certain segment of -- of
18 respondents. However, certainly it's clear that a number
19 of respondents did provide an indication of what they
20 believe their tolerance level to be.

21 MR. ERIC HOAKEN: Right. That was the --
22 right. All right. And so that -- and 5 percent, is that
23 what you're referring to?

24 MS. LORI STEWART: No. I'm referring to
25 all of the customers --

1 MR. ERIC HOAKEN: Right.

2 MS. LORI STEWART: -- who responded
3 something other than none.

4 MR. ERIC HOAKEN: Right.

5 And so you'll agree with me, I take it,
6 that what customers say they will do sometime in the
7 future when confronted with price volatility in natural
8 gas, is different or may very well be different than what
9 they actually do when they're confronted with it;
10 correct?

11 MS. LORI STEWART: I guess, Mr. Hoaken,
12 this -- I thought we had agreed that this particular
13 question in the survey doesn't canvass the question of
14 what a consumer would do. So I'm not -- there's no
15 evidence here that is suggesting that there is a
16 variation from what customers say they would do and what
17 they actually do.

18 MR. ERIC HOAKEN: Right. But similarly
19 there's -- there's only evidence of what consumers say
20 they would do when confronted with price volatility, not
21 of what they would actually do.

22 MS. LORI STEWART: I think we're on the
23 same page. I thought we were on the same page. This
24 question and this study does not canvass the -- the
25 question of what consumers would do in the event that

1 their actual bill fluctuation is something other than
2 what their stated tolerance level is.

3 MR. ERIC HOAKEN: Right. But what I'd
4 understood you and your colleagues to be saying earlier
5 in this proceeding was that -- words to the effect, We
6 found that our consumers have very little tolerance -- in
7 some cases have very little tolerance for increases.

8 And my point is that all you know, with
9 respect, from this question is that your consumers say
10 that when confronted with some future price volatility
11 they will have little tolerance for it.

12 MS. LORI STEWART: That was the purpose
13 of the question, was to find out what those consumers
14 would say in response to just that question.

15 MR. ERIC HOAKEN: Right. But what they
16 say about a future and hypothetical increase and how they
17 will be able to tolerate it may very well be different
18 than what they actually do when actually confronted with
19 it; right?

20 MS. LORI STEWART: There could be
21 variation. I really can't comment on that.

22 MR. ERIC HOAKEN: Right. And your data
23 doesn't address that.

24 MS. LORI STEWART: No, it doesn't.

25 MR. ERIC HOAKEN: Right.

1 Now, has Centra done any more objective
2 study or analysis, so not looking at what consumers say
3 they would do but to look at patterns of what they
4 actually do when there's volatility in the rates?

5 MR. BRENT SANDERSON: Well, as I -- we've
6 stated a number of times on the record, Mr. Hoaken, that
7 the fairly significant changes in consumption, given a
8 standard baseline of weather that we've witnessed over
9 the past year is of very -- very great interest to the
10 utility.

11 And you can be sure that over the coming
12 years our load forecasting experts will be studying
13 customer behaviour on an ongoing basis in order to
14 ascertain to the best of their ability what they believe
15 to be the underlying causes of these changes that we've
16 seen in our customers' natural gas usage behaviour.

17 We want to make the best -- do the best
18 job that we can as an organization of trying to generate
19 accurate load forecast and capture every underlying
20 change that's going on in the marketplace.

21 But, as I said, no one is ever going to
22 be able to determine with certainty every underlying
23 cause and the quantification underlying -- surrounding
24 that cause that gave rise to a change in customers' usage
25 behaviour. It will be an informed determination and it

1 will take some years to arrive at that informed
2 determination as to what the different elements were that
3 drove these changes in customers' usage behaviour.

4 MR. ERIC HOAKEN: All right, I accept
5 that and what you said earlier I think when we started
6 out on this theme was that there was a correlation as you
7 put it and even as a non-mathematician I know what a
8 correlation is but there's a correlation between
9 increases in price and patterns where you're seeing, on
10 the aggregate level, conservation.

11 Now, that doesn't -- you're quite right --
12 that doesn't prove that there's a relationship but
13 there's a correlation there and it's certainly suggestive
14 of something, right?

15 MR. BRENT SANDERSON: No, that's not what
16 I said, Mr. Hoaken, I said there was a correlation
17 between the events of last fall and the publicity
18 surrounding them and the timing with which we started to
19 see evident changes in customers' usage behaviour or this
20 fairly dramatic increase in conservation. I made no
21 representation about what those changes in conservation
22 had to do with our rates.

23 MR. ERIC HOAKEN: All right. But just
24 going back because I'm not sure you really addressed my
25 question, you told me all the reasons you would never

1 know all the causes for changes in consumption, but what
2 I really wanted to know was whether, apart from what
3 you've already told me, there was any objective analysis
4 that Centra had done to look at how consumers were
5 actually tolerating rate volatility.

6 For example, let me give you an example
7 and I don't know if it's apposite but let me try. Have
8 you looked for example to see if the bad debt experience
9 changes or goes up at the time when you've got high
10 rates?

11

12 (BRIEF PAUSE)

13

14 MR. BRENT SANDERSON: I'm not familiar
15 with that area of the company, Mr. Hoaken, so I can't
16 answer.

17 MR. ERIC HOAKEN: Okay. Could you take
18 an undertaking on that, Mr. Sanderson?

19 MR. BRENT SANDERSON: Pardon me?

20 MR. ERIC HOAKEN: I asked if you or your
21 colleagues could take an undertaking on that. I'd like
22 to know if -- you performed that partic -- excuse me --
23 that particular analysis but I'd like to know if there's
24 any other objective analyses that have attempted to
25 measure patterns of consumption or consumer behaviour in

1 response to volatility in the price?

2 MR. BRENT SANDERSON: And I want to
3 clarify here that there's a danger of us mixing up apples
4 and oranges here.

5 I need to remind everyone all assembled
6 that it would be very difficult for us to do an objective
7 correlation between customer behaviour and dramatic
8 changes in our price, as you put it, because our price
9 didn't change dramatically last year but virtue of the
10 activities we undertook on behalf of customers to
11 stabilize their rates.

12 So there's this cause which you're trying
13 to ascertain and the resultant effect of the cause that
14 you allude to as it relates to our rates didn't exist in
15 the first place.

16 THE CHAIRPERSON: Mr. Sanderson, just in
17 an effort to help out here. It seems to us because we've
18 been through, just like all of the rest of you here, been
19 through a number of hearings, natural gas prices have
20 clearly gone up since 1999, okay?

21 And during that same period of time I
22 think it's fair to note that Hydro and Centra Gas have
23 entered into a number of DSM expenditures, efforts to
24 help low income. There's been a federal program to
25 assist people in buying high energy furnaces. There's

1 lots of things presumably that consumers have undertaken
2 and Hydro itself has attempted to assist people in trying
3 to reduce the consumption of natural gas; isn't that fair
4 to say?

5 MR. BRENT SANDERSON: It's always been
6 our position that at the end of the day if customers are
7 -- are concerned about the level of their natural gas
8 costs the only true way for them to lower those costs
9 over the long run effectively is to reduce their
10 consumption of the commodity and then we stand ready to
11 help them in every way possible to accomplish that.

12 THE CHAIRPERSON: I think it was only a
13 week or so ago that Manitoba Hydro put out a press
14 release saying that you'd hit the \$100 million mark with
15 respect to PowerSmart loans for example.

16 I think back on the last GRA about the
17 deferring of expenditures and demand side management and
18 the amortization over a period of time and evidence that
19 came under the hearing at that time that all of those
20 investments were calibrated to deliver a certain result
21 and in those past hearings the Utility has indicated that
22 those types of measures were capable of addressing the,
23 if you like, the price rises that otherwise the consumers
24 would face.

25 I'll just add in --

1 MR. BRENT SANDERSON: I'm not --

2 THE CHAIRPERSON: -- I think we've also,
3 in hearings - just to help out because Mr. Hoaken hasn't
4 been present - but we have polled and received from the
5 Corporation information related to rising delinquency and
6 bad debt expenses.

7 Like the Corporation has done those
8 analysis in the past and if I recall properly, and you
9 can correct me if I'm wrong, the past evidence shows that
10 the bad debts have increasing with the rising natural gas
11 prices over a number of years.

12 MR. VINCE WARDEN: Mr. Chairman, there's
13 -- there's no doubt that the bad debts of both the
14 electricity side of our business and -- and the natural
15 gas side of our business have gone up quite dramatically
16 in recent years.

17 I think the question was: Is there a
18 direct correlation that we can draw between the increase
19 in bad debts and -- and the prices -- the price of
20 natural gas and I'm not sure that we can do that.

21

22 CONTINUED BY MR. ERIC HOAKEN:

23 MR. ERIC HOAKEN: No, and in fairness,
24 Mr. Warden, that wasn't intended to be my question. My
25 question was simply, because we were talking about sort

1 of correlations, what I wanted to know is: Is there any
2 analysis that has been done? And the example I used, I
3 didn't mean to be exhaustive, was bad debt.

4 So we have seen, as the Chairman has just
5 said, we have seen an increase in natural gas prices over
6 a certain period of time and has there been any effort to
7 identify factors such as bad debt and to see what the
8 experience has been?

9 And perhaps we can draw a correlation
10 between them and perhaps we can't, but my question was,
11 has any effort been made to do that?

12 MR. VINCE WARDEN: There has been no
13 specific project undertaken to draw that correlation
14 between the increase and bad debts and the increase in
15 natural gas prices. However, one can assume reasonably
16 that there is -- there is some connection there.

17 MR. ERIC HOAKEN: And have the analyses
18 that have been done that you're referring to in your
19 answer, have they been done for the purpose of trying to
20 test this proposition of what consumers actually do when
21 faced with volatility?

22 MR. VINCE WARDEN: Not specifically, no.

23 MR. ERIC HOAKEN: All right. So back to
24 the request for the undertaking, could I have an
25 undertaking then for those analyses over the period of

1 time that's covered by the graph that is in Mr. Peter's
2 brief. It's actually -- sorry attachment to -- to
3 PUB/CENTRA-42(b).

4 And I'd like the analysis that you
5 referred to, Mr. Warden, on bad debt and I think there
6 was something else you made reference to, it may have
7 been delinquency. I don't know if you meant that to be
8 the same thing as bad debt.

9 MS. MARLA MURPHY: I think the difficulty
10 we have with that undertaking is that while there will be
11 information about the bad debt of the Corporation it
12 won't be an analysis as Mr. Hoaken is looking for.

13 So we can provide the information as to
14 the bad debt of the Corporation but I don't know that --
15 of Centra, but I don't know that we can undertake to
16 provide an analysis because I think the witness' evidence
17 has been that that doesn't exist.

18 MR. ERIC HOAKEN: And I understand that.

19 MS. MARLA MURPHY: So I would interpret
20 that --

21 MR. ERIC HOAKEN: So --

22 MS. MARLA MURPHY: I'm sorry. I would
23 interpret that undertaking then to be specific to the bad
24 debt of Centra for the period that's defined.

25 MR. ERIC HOAKEN: Yes.

1 MS. MARLA MURPHY: Thank you.

2

3 --- UNDERTAKING NO. 9: Centra to provide an analysis
4 to Mr. Hoaken of the bad debt
5 over the time period that's
6 covered by the graph in Mr.
7 Peter's brief, attachment to
8 PUB/CENTRA-42(b).

9

10 CONTINUED BY MR. ERIC HOAKEN:

11 MR. ERIC HOAKEN: Just to conclude on
12 this point, Ms. Stewart, perhaps I'll direct this to you,
13 you would agree I take it that forming an accurate
14 assessment of consumers' ability to tolerate volatility
15 or at least in -- in doing that, it's important to focus
16 both on what they say they would do, which is what you've
17 done in the market study, and on what they actually do.

18 MS. LORI STEWART: Mr. Hoaken, the
19 purpose of our market research was to ascertain our
20 customers' preferences. It wasn't to obtain that
21 information and then be sceptical about what our
22 customers' stated preference is.

23 MR. ERIC HOAKEN: Right.

24 MS. LORI STEWART: In which case I don't
25 know why anyone would ever undertake market research if

1 you're going to get the outcomes back and then say, well
2 I don't believe what the -- our customers said; that --
3 that makes no sense to me.

4 So this premise of yours that we've
5 undertaken subjective research and no objective research,
6 well we have an entire market forecast department in our
7 organization that is tempting -- attempting to understand
8 the changes in our market consumption, what they relate
9 to, in order to go forward and make a better load
10 forecast for years forward so.

11 MR. ERIC HOAKEN: On an aggregate basis.

12 MS. LORI STEWART: On an aggregate --
13 aggregate basis. And I think it's worth noting here that
14 we are the only party to this proceeding that has
15 produced substantive evidence in terms of what customers
16 are looking for relative to rate volatility mitigation.

17 And so certainly by virtue of having put
18 forward some -- some evidence in this regard we should be
19 subject to some questioning about it, but I -- I also
20 don't see any evidence to the contrary related to the
21 positions that we're put -- putting forward, which are
22 based on substantive evidence and a statistically valid
23 sample of our customers.

24 MR. ERIC HOAKEN: Well, quite apart from
25 that, that's really what I'm trying to explore, you and

1 your colleagues have over the last few days said on a
2 number of occasions what customers tell you and you've
3 made it clear I think that your hedging program is -- and
4 at least your commitment to the hedging program is based
5 upon what you believe customers want, is that right?

6 MS. LORI STEWART: Yes, that's correct.

7 MR. ERIC HOAKEN: Right. And I'm not in
8 any way -- well, the -- the premise of your research was
9 to ask consumers to look at some point in the future and
10 tell you how they would react to a change or a range of
11 changes in the gas price at that point in the future,
12 right?

13 MS. LORI STEWART: No, Mr. Hoaken, that's
14 not correct. I've already gone on the record to clear up
15 that the focus of our research was to provide the
16 consumers that were surveyed with a reasonable simple
17 description of our hedging activities and to obtain a
18 directional indication from that consumer of whether or
19 not the program was meeting their needs, whether or not
20 from their perspective they would like more hedge
21 protection or less hedge protection.

22 MR. ERIC HOAKEN: I'm sorry. I was
23 directing myself just to the specific question that you
24 and I had been looking at on page 21. So I -- I didn't
25 mean to say that that was the purpose of all of the

1 research you were doing, I was referencing only the
2 question that you and I had looked at.

3 So the purpose of the specific question
4 that you asked, that's referenced on page 21, was to
5 ascertain what customers said they would be able to
6 tolerate or find acceptable in terms of a price change or
7 variation at some point in the future.

8 MS. LORI STEWART: We're already clear on
9 that matter.

10 MR. ERIC HOAKEN: Okay. Good. And I
11 think you've already agreed with me that what -- what
12 customers say they will do or may do, or what they may
13 find acceptable or tolerable in the future may be
14 different than what they actually do or find acceptable
15 when that even materializes.

16 MS. LORI STEWART: Yes, that's the case.

17 MR. ERIC HOAKEN: All right. Thank you.

18 That might be a good time to break. I'm
19 in your hands, Mr. Chair.

20 THE CHAIRPERSON: How --

21 MR. ERIC HOAKEN: But I'm certainly happy
22 to keep going if -- I don't know what the intention is of
23 the Board in terms of sitting tonight.

24 THE CHAIRPERSON: How much more time do
25 you think it will take you?

1 MR. ERIC HOAKEN: Well --

2 THE CHAIRPERSON: We have Ms. Ruzycki to
3 come yet.

4 MR. ERIC HOAKEN: Right. I'm sort of
5 reluctant to give you a clear answer because the counsel
6 who went before me were very able in all respects except
7 estimating time.

8 THE CHAIRPERSON: Why don't you carry on
9 for now and we'll make another assessment in --

10 MR. ERIC HOAKEN: I will. Thank you.

11 THE CHAIRPERSON: -- fifteen (15) minutes
12 or so.

13

14 CONTINUED BY MR. ERIC HOAKEN:

15 MR. ERIC HOAKEN: Now, turning, if I may,
16 to you, Mr. Stephens, I want to ask you a little bit
17 about gas contracting.

18 As I understand it from what you've told
19 us already the Nexen contract expires as of October 31,
20 2007?

21 MR. HOWARD STEPHENS: That's correct.

22 MR. ERIC HOAKEN: And as I understood you
23 it expires on that date unless it's been renewed six (6)
24 months prior to that date.

25 MR. HOWARD STEPHENS: Yes. By mutual

1 agreement, yes.

2 MR. ERIC HOAKEN: Right. And I
3 understood you to say, Mr. Stephens, that Centra is
4 currently or already in discussions of what sounded like
5 a fairly informal nature with Nexen about a possible
6 renewal.

7 Is that accurate?

8 MR. HOWARD STEPHENS: That's correct.

9 MR. ERIC HOAKEN: And those discussions
10 have involved, I presume, some reference to the specific
11 terms on which the parties would be willing to carry on
12 in the future.

13 MR. HOWARD STEPHENS: That's correct.

14 MR. ERIC HOAKEN: And if I could just ask
15 you to turn to Tab 26 of Mr. Peters' brief of documents.

16

17 (BRIEF PAUSE)

18

19 MR. ERIC HOAKEN: And at the front page
20 of this tab is a letter from the Board dated August 11,
21 2006.

22 You've got that?

23 MR. HOWARD STEPHENS: I do.

24 MR. ERIC HOAKEN: And if you note in the
25 -- I believe it's the fourth paragraph down, it says:

1 "The Board notes that Centra is
2 considering -- is considering possible
3 future changes to its primary gas
4 supply contract. The Board suggests
5 that this consideration take into
6 account matters raised in this paper."

7 And the paper is the document that then
8 follows at Tab 26, which I've been referring to as the
9 observations and suggestions document, correct?

10 MR. HOWARD STEPHENS: That's correct.

11

12 (BRIEF PAUSE)

13

14 MR. ERIC HOAKEN: And I'll come back to
15 that document in a minute but what I understood you to
16 say yesterday is that as part of its process in -- in
17 assessing its gas re-contracting, Centra has engaged EEA
18 to give it some advice and assistance.

19 MR. HOWARD STEPHENS: That's right. To
20 assist us through the entire process.

21 MR. ERIC HOAKEN: Right. And I think
22 what you said yesterday, and this wasn't exhaustive but
23 you said that part of what they're helping you with is to
24 identify the most cost-effective way of re-contracting
25 for your primary gas supply.

1 Is that a fair statement?

2 MR. HOWARD STEPHENS: That's a fair
3 statement, yes.

4 MR. ERIC HOAKEN: And as I understand it,
5 though, EEA has been asked to look at not just the cost
6 effectiveness but also other implications of your re-
7 contracting such as, for example, I think the example you
8 gave Mr. Stephens was storage.

9 MR. HOWARD STEPHENS: No. The -- I mean,
10 we -- just let me stop here for a second.

11

12 (BRIEF PAUSE)

13

14 MR. HOWARD STEPHENS: The first phase of
15 the RFP that we let out was the -- simply the re-
16 contracting of the primary supply.

17 MR. ERIC HOAKEN: And --

18 MR. HOWARD STEPHENS: Of the primary
19 supply.

20 MR. ERIC HOAKEN: -- and, sorry, this was
21 the RFP you let out to EEA?

22 MR. HOWARD STEPHENS: Yes.

23 MR. ERIC HOAKEN: Yes.

24 MR. HOWARD STEPHENS: That's right.

25 MR. ERIC HOAKEN: Okay.

1 MR. HOWARD STEPHENS: And we asked
2 consultants to come back and assist us in the
3 recontracting of primary supply. There is a phase 2
4 contemplated which will deal with the other -- the
5 remaining assets that we have at our disposal.

6 MR. ERIC HOAKEN: I see. And is phase 2
7 going to be the subject of a separate RFP process or is
8 EEA -- or is part of -- part of their retainer now to
9 assist you in phase 2 as well?

10 MR. HOWARD STEPHENS: We've reserved
11 judgment to -- based upon the performance of the
12 incumbent, if you will. If we're not entirely satisfied
13 with or we find that we can get a better service from
14 some place -- somebody else, we would do a separate RFP
15 for the second phase.

16 MR. ERIC HOAKEN: And where are you in
17 phase one, temporally? How soon do you expect to have
18 that phase complete and how soon do you expect to have a
19 report from EEA?

20 MR. HOWARD STEPHENS: We anticipate
21 getting the report back from EEA by the end of December
22 and then going through the various internal approvals
23 with respect to it between then and February.

24 MR. ERIC HOAKEN: And then when is it
25 anticipated, if it is presently anticipated, that phase 2

1 would begin?

2 MR. HOWARD STEPHENS: That would be later
3 in the year. We discussed that earlier in terms of the
4 portfolio review --

5 MR. ERIC HOAKEN: Yes.

6 MR. HOWARD STEPHENS: -- we were talking
7 about and I indicated late this year or early next year.

8 MR. ERIC HOAKEN: All right. And then am
9 I understanding correctly that only phase 1 of this
10 process would need to be complete before you -- or at
11 least before you contract for your gas supply after
12 October 31, '07?

13 MR. HOWARD STEPHENS: That's correct.
14 This component of the RFP limited the scope to replacing
15 our primary supply contractor with contracts within the
16 context of our existing physical assets in terms of
17 storage and pipeline capacity.

18 MR. ERIC HOAKEN: And just back then to
19 this letter at Tab 26, the portion I read is a reference
20 to the Board asking Centra to take into account the
21 elements of the observations and suggestions document,
22 when it's -- what's the right word, in the process of
23 considering contracting for its gas supply.

24 Is that something that Centra has, in
25 fact, done?

1 MR. HOWARD STEPHENS: Certainly, we held
2 the one (1) stakeholder meeting -- well, we've actually
3 held two (2) stakeholder meetings with respect to the
4 topic.

5 We did get no feedback with respect to the
6 first report as I indicated yesterday, but we did get
7 some feedback in terms of the second stakeholder meeting
8 that we held in August.

9 And we have delivered that to the
10 consultant and they are incorporating those findings into
11 their report.

12 MR. ERIC HOAKEN: And was EEA asked to
13 assist you in responding to the suggestion or at least
14 the contents of the suggestions and observations document
15 and to incorporate that assistance in the report they're
16 going to be issuing?

17 MR. HOWARD STEPHENS: Can you run that by
18 me one (1) more time?

19 MR. ERIC HOAKEN: Sure, was EEA, as part
20 of phase 1 as you've described it, asked to address the
21 contents of the observations and suggestions document and
22 incorporate its analysis or suggestions in the report
23 that it's going to issue?

24

25 (BRIEF PAUSE)

1 MR. HOWARD STEPHENS: The document that
2 you're referring to is focussed more on hedging as
3 opposed to the physical supply contract.

4 MR. ERIC HOAKEN: Excuse me, sorry I
5 missed that, is focussed?

6 MR. HOWARD STEPHENS: More on our hedging
7 practices than on the physical supply contract. So from
8 that perspective the data that they've collected is the
9 data they collected during the stakeholder meeting in
10 August.

11 And we passed that information on, some we
12 received after the fact and we did pass that on to the
13 consultant for consideration.

14 MR. ERIC HOAKEN: All right. And as I
15 read the paragraph that I just read to you, I see that as
16 a suggestion from the Board that the contents of the
17 observations and suggestions document may be relevant to
18 Centra in this process of contacting for its gas supply,
19 is that the way you read it, Mr. Stephens?

20 MR. HOWARD STEPHENS: I think that's a
21 fair statement, sir.

22 MR. ERIC HOAKEN: All right. Thank you.
23 And then if I could ask you just to turn over to the
24 second page of the observations and suggestions document
25 itself, at the top of the second page this is part of the

1 executive summary.

2 And it's a listing of what the Board
3 describes as alternative approaches, as I understand it,
4 alternative approaches to the current hedging program at
5 Centra. And was EEA asked to consider or comment on any
6 of these alternatives?

7 MR. HOWARD STEPHENS: EEA was asked to
8 deal with hedging, in general, in terms of re-contracting
9 and the ability to hedge.

10 MR. ERIC HOAKEN: And you expect those
11 matters to be canvassed in the report that they issue as
12 part of phase one (1)?

13 MR. HOWARD STEPHENS: Yes, I expect a
14 response in that regard.

15 MR. ERIC HOAKEN: And then quite apart
16 from what EEA is doing or may be doing on that point,
17 just looking Mr. Stephens at page 2, item b) one of the
18 alternative approaches elucidated by the Board is:

19 "No hedging with an adjustment to the
20 primary gas purchasing agreement to
21 provide more rate assurance one (1)
22 year out."

23 And is that an option that Centra has been
24 considering as part of this process of its gas supply
25 contract?

1 (BRIEF PAUSE)

2

3 THE CHAIRPERSON: We'll just take a ten
4 (10) minute break now. It'll give him a chance to
5 confer.

6 MR. HOWARD STEPHENS: Actually I think I
7 can respond now.

8 THE CHAIRPERSON: Please, Mr. Stephens.

9 MR. HOWARD STEPHENS: The answer would
10 be, yes, sir, that we did contemplate that and had some
11 discussion with Nexen in that regard.

12

13 CONTINUED BY MR. ERIC HOAKEN:

14 MR. ERIC HOAKEN: I'm sorry, had some
15 discussion with Nexen?

16 MR. HOWARD STEPHENS: Yes.

17 MR. ERIC HOAKEN: All right, that was
18 going to be my next question. What was the substance of
19 the discussion you had with Nexen?

20 MR. HOWARD STEPHENS: Just to get a sense
21 in terms of what the price would be.

22 MR. ERIC HOAKEN: All right. Did you get
23 any sense of the availability, leaving aside for a moment
24 the issue of price, did you get any sense of the
25 availability of that option? The openness of the people

1 at Nexen to entertain that option?

2 MR. HOWARD STEPHENS: Nexen I think is
3 pretty much prepared to do anything we want them to do.

4 MR. ERIC HOAKEN: As long as it's the
5 right price.

6 MR. HOWARD STEPHENS: Yes. As long as
7 it's the right price.

8 MR. ERIC HOAKEN: Yeah, funny how that
9 works. And then quite apart from Nexen, do you have any
10 understanding, Mr. Stephens, of the availability of that
11 option, that type of pricing option, elsewhere in the
12 marketplace?

13 MR. HOWARD STEPHENS: Well it's available
14 to us in a number of different forms and a number of
15 different ways from different parties.

16 MR. ERIC HOAKEN: All right. And I
17 should have asked you this. You said you've had these
18 preliminary discussions with Nexen. Have you had similar
19 discussions with other potential counterparties or
20 contracting parties?

21 MR. HOWARD STEPHENS: No, because the
22 significant option here -- or the -- the difference here
23 between Nexen and the rest is that they are the
24 incumbent, the contract contemplated a potential for
25 renewal so we've had those discussions in -- in alignment

1 with those provisions.

2 If that doesn't bear fruit, then we will
3 go the RFP route. And then there would be further
4 discussions obviously --

5 MR. ERIC HOAKEN: Yes.

6 MR. HOWARD STEPHENS: -- with the
7 candidates at that point.

8 MR. ERIC HOAKEN: And as part of
9 considering this alternative, Item 'B' on page 2, has
10 Centra investigated the extent to which other utilities
11 have availed themselves of these provisions in contracts
12 with their gas contracting parties?

13 MR. HOWARD STEPHENS: Yes, we have -- we
14 have familiarity in terms of how -- how other LDC's are
15 contracting, et cetera with, respect to fixed prices
16 versus variable or floating prices.

17 MR. ERIC HOAKEN: All right. And I
18 apologize if the answer to this has already been given,
19 but has -- has Centra agreed or undertaken to produce the
20 EEA report when it becomes available?

21 MR. HOWARD STEPHENS: We will produce it
22 when it becomes available.

23 MR. ERIC HOAKEN: All right. Thank you.
24 Now based on the preliminary discussions you've had with
25 Nexen, do you have any understanding of what the term of

1 any new contract you might be able to conclude with Nexen
2 would be?

3 MR. HOWARD STEPHENS: I think our
4 discussions are too preliminary for me to give that
5 information out.

6 MR. ERIC HOAKEN: And is there any --
7 well, I'll ask you this way. Do you have any sense,
8 based on the discussions you've had so far, as to whether
9 the same pricing structure would be found in a new
10 contract with Nexen?

11 For example, the first tier having a take-
12 or-pay obligation?

13 MR. HOWARD STEPHENS: I think I'll stick
14 to my last response. I think it's a little too early for
15 us to lay out the terms of the discussion that we've had.

16 MR. ERIC HOAKEN: All right. But one (1)
17 of the items that will have to be addressed I suggest to
18 you, either in a new contract with Nexen or a contract
19 with another party is the ability to re-contract for base
20 volumes from time to time in the manner that you've
21 described?

22 MR. HOWARD STEPHENS: That's correct.

23 MR. ERIC HOAKEN: And the frequency with
24 which you can re-contract for those base volumes?

25 MR. HOWARD STEPHENS: And we're mindful

1 of the broker's concerns in that regard.

2 MR. ERIC HOAKEN: And -- all right. And
3 I think you said yesterday or perhaps the day before,
4 that one of the factors that affects the base load
5 requirements of Centra is the extent to which in -- the
6 extent to which consumers increasingly look to direct
7 purchase for their gas.

8 MR. HOWARD STEPHENS: Well, it is a
9 concern. I mean we -- when we contract we try to
10 contemplate all scenarios so that we don't find ourselves
11 in breach of contract or unable to perform under the
12 contract.

13 MR. ERIC HOAKEN: Right, but ---

14 MR. HOWARD STEPHENS: And --

15 MR. ERIC HOAKEN: Oh, I'm sorry, I
16 thought you were --

17 MR. HOWARD STEPHENS: So from that
18 perspective, we contemplate a situation where the brokers
19 have made significant inroads into the marketplace and we
20 are now in a position where we have to divest ourselves
21 of gas that has been contracted in good faith and what
22 the consequences associated with that would be.

23 MR. ERIC HOAKEN: Right. And going
24 forward you need to contract in a way that recognizes the
25 possibility that further inroads will be made by brokers.

1 MR. HOWARD STEPHENS: That's correct.

2 MR. ERIC HOAKEN: And you are now aware,
3 I take it, of the Board's intention -- this Board's
4 intention to convene a hearing, as I understand it,
5 sometime in 2007, to look at the state of the competitive
6 marketplace for gas in this province.

7 MR. HOWARD STEPHENS: It's, from my
8 perspective, almost a prerequisite to deal with these
9 issues in that way, I mean, in that sort of a forum so
10 that we can put the appropriate contracts into place.

11 MR. ERIC HOAKEN: Right. There is a
12 relationship between some of the things that you are
13 doing responsively, the contract for your gas, for
14 example, and other things, there's a relationship between
15 those steps and the broader view of the competitive
16 marketplace and the structure of that marketplace.

17 Is that fair?

18 MR. HOWARD STEPHENS: That's very fair.

19 MR. ERIC HOAKEN: And it would be, I take
20 it you agree with me, it would be a mistake to deal with
21 things like the re-contracting for Centra's gas supply in
22 isolation from those broader considerations about the
23 market structure.

24

25 (BRIEF PAUSE)

1 MR. HOWARD STEPHENS: I guess the -- it's
2 the duration of the contract that we sign would have the
3 major bearing with respect to it.

4 If the generic -- there's a generic
5 hearing and there are findings that don't come out for a
6 year or two (2), then -- or we have that time to
7 transition, then we -- my signing a contract for one (1)
8 or two (2) years is not going to have a bearing on that.

9 MR. ERIC HOAKEN: All right. But I take
10 it that Centra is mindful -- well, first and foremost,
11 it's mindful of needing to ensure its primary gas supply;
12 correct?

13 MR. HOWARD STEPHENS: That certainly
14 weighs heavily on my mind, yes.

15 MR. ERIC HOAKEN: I can imagine it's the
16 last thing you think of every night before you drift off,
17 Mr. Stephens.

18 So that is obviously, and I accept, a top
19 priority. But similarly I take it you agree that Centra
20 does not want to, in going forward with its re-
21 contracting arrangements, in any way tie the hands of
22 this Board or anticipate or presume to anticipate what
23 orders are going to be made by this Board as a result of
24 the generic hearing.

25 Is that fair?

1 MR. HOWARD STEPHENS: We will be very
2 mindful in terms of trying to provide the sufficient
3 flexibility to accommodate a reasonable change within the
4 environment over a certain period of time. That's the
5 best answer I can give you.

6 MR. ERIC HOAKEN: No. And that's
7 perfect. I may have asked you this and if I did I
8 apologize, but have the discussions you've had with Nexen
9 so far -- have they touched on the frequency of
10 enrollments?

11 MR. HOWARD STEPHENS: I think you asked
12 me the question and I think I turned you down in terms of
13 an answer, and that's what I'll do again.

14 MR. ERIC HOAKEN: That's vaguely
15 familiar, yes.

16 Just if I may touch on one (1) thing you
17 said, Mr. Stephens, I think a couple of days now. You
18 were describing I believe for Mr. Peters the steps that
19 were taken by Centra to deal with the Western
20 Transportation Service that culminated in the report that
21 was issued in the summer of 2005.

22 And you, in your comments, said that this
23 report had, to your knowledge, been circulated to
24 interested stakeholders including the broker community.

25 Is that fair?

1 MR. HOWARD STEPHENS: Yes. We did file
2 it with the Board and, as I understand it, we did
3 circulate it to all the Intervenors of record.

4 MR. ERIC HOAKEN: Right. And you said
5 something -- something to the effect that you were -- not
6 just you, Centra had not received any specific feedback
7 or input from the broker community.

8 Is that right?

9 MR. HOWARD STEPHENS: That's correct.

10 MR. ERIC HOAKEN: And I take it that you
11 didn't need a crystal ball or a tea leaf to know that the
12 broker community didn't find these proposals, the
13 alternatives in that report, acceptable.

14 Is that fair?

15 MR. HOWARD STEPHENS: I didn't anticipate
16 they were going to be sending me any roses.

17 MR. ERIC HOAKEN: Right. And you didn't
18 take the silence as being agreement with or acceptance of
19 those proposal?

20 MR. HOWARD STEPHENS: By no means.

21 MR. ERIC HOAKEN: Right.

22 THE CHAIRPERSON: Just to help everyone's
23 scheduling, our intention is to stand down at 5:00,
24 regardless. I think both of you Intervenors were going
25 to come tomorrow for their cross-examination of the

1 witness in any case, and I don't want to short Ms.
2 Ruzycki.

3 Perhaps we'll just take a short break
4 right now and come back and at least conclude with you,
5 if we could.

6 MR. ERIC HOAKEN: I'll certainly do my
7 best. I can't promise I'm going to be finished by 5:00,
8 but I'll do my best.

9 THE CHAIRPERSON: And if not, we'll start
10 again.

11 MR. ERIC HOAKEN: Thank you.

12 THE CHAIRPERSON: Ten minutes, that's
13 it.

14

15 --- Upon recessing at 4:34 p.m.

16 --- Upon resuming at 4:44 p.m.

17

18 THE CHAIRPERSON: Okay. Mr. Hoaken...?

19 MR. ERIC HOAKEN: All right. Thank you
20 Mr. Chair.

21

22 CONTINUED BY MR. ERIC HOAKEN:

23 MR. ERIC HOAKEN: I think we're still
24 with you Mr. Stephens, I wanted to just pursue a few more
25 questions about the Western Transportation Service.

1 You and your colleagues told us about the
2 three (3) options that are referenced in the WTS report,
3 that is the three (3) options for increasing the
4 frequency of enrollments, do you remember that?

5 MR. HOWARD STEPHENS: I do.

6 MR. ERIC HOAKEN: And just to start off
7 with, has Nexen, I didn't understand clearly, has Nexen
8 put those three (3) options in writing to Centra in any
9 legally binding fashion?

10 MR. HOWARD STEPHENS: No, not in any
11 legally binding fashion.

12 MR. ERIC HOAKEN: In any fashion are
13 they in writing at all?

14 MR. HOWARD STEPHENS: They were made as
15 suggestions in terms of how to deal with an issue.

16 MR. ERIC HOAKEN: Just in the course of a
17 discussion?

18 MR. HOWARD STEPHENS: That's right.

19 MR. ERIC HOAKEN: I see. And so what
20 Centra has done is then summarized those proposals for
21 the purposes of the report?

22 MR. HOWARD STEPHENS: That's correct.

23 MR. ERIC HOAKEN: All right. And if I
24 understand it correctly, option number one (1) is a
25 premium of ten (10) cents per GJ, and this is the option

1 with thirty-two (32) days notice fifteen (15) days
2 tweaking, is that right?

3 MR. HOWARD STEPHENS: That's correct.

4 MR. ERIC HOAKEN: Okay. And what is, as
5 far as you understand it, Mr. Stephens, what is Nexen
6 rationale for applying the premium to the entire baseload
7 and not just the marginal amount?

8 Yeah, I'd understood Ms. Stewart's
9 evidence and you can certainly speak to this, I'd
10 understood you and perhaps others to say that the premium
11 is applied not just to what I might describe as the
12 migrating volume, but to the entire baseload amount, am I
13 right about that?

14 MR. HOWARD STEPHENS: Give me your
15 question again, sir?

16 MR. ERIC HOAKEN: And I'm happy for any
17 of you to answer this if you know, but what is Nexen's
18 rationale for applying that ten (10) cents GJ premium to
19 not only the migrating volumes but to the entire
20 baseload?

21 MR. HOWARD STEPHENS: It just -- it would
22 be from my perspective and they haven't give me this as
23 their rationale, it's just my explanation for it.

24 MR. ERIC HOAKEN: Sure.

25 MR. HOWARD STEPHENS: Would be to cover

1 off the risk of that they're exposed to in the two (2)
2 week period where we have the opportunity to change the
3 volume.

4 MR. ERIC HOAKEN: Okay. And I think Mr.
5 Peters asked you a question that I certainly would have
6 asked if he hadn't and you've anticipated, I guess, but
7 he said, why are you paying them, I think it was \$3.3
8 million, why are you paying them that much because
9 they're not doing much work?

10 And I think the answer that Ms. Stewart
11 gave was, well, it's the risk and you described it, Ms.
12 Stewart, as the optionality cost, I think that's what you
13 said.

14

15 (BRIEF PAUSE)

16

17 MS. LORI STEWART: Yes, what I went on
18 the record to clarify because Mr. Peters' question,
19 whether he intended it this way or not, intimated that
20 Nexen must have some incredible amount of new work to do
21 to justify a \$3.3 million premium, so to speak, above our
22 current contractual arrangements.

23 And I wanted to clarify for the purpose of
24 the Board that the \$3.3 million would be related to the
25 risk that Nexen was undertaking by virtue of now not just

1 four (4) times a year permitting Centra to tweak its
2 volumes, now twelve (12) times a year permitting Centra
3 to tweak its volumes and thus undertaking this additional
4 risk.

5 MR. ERIC HOAKEN: That's very helpful and
6 what Mr. Stephens said as well is very helpful, is that -
7 - does the re-contracting then if I could put it that
8 way, for the base load, does that permit Centra to
9 contract out of the entire base load if it wanted to?

10 MR. HOWARD STEPHENS: Under the -- the
11 current discussions that we're having with Nexen? I --
12 I'm not in a position to speak to that right now.

13 MR. ERIC HOAKEN: Okay. Well, what I'm
14 just trying to understand is the point that Ms. Stewart
15 made that I thought I understood which was tweaking the
16 volumes is that if there are migrations to direct
17 purchase, the amount of base load that Centra is going to
18 require is going to decrease, right?

19 MR. HOWARD STEPHENS: That's correct. I
20 mean to the extent that we have more customers on direct
21 purchase then our base load volumes will decrease
22 accordingly.

23 MR. ERIC HOAKEN: Right. And so if in
24 hypothetical example, suddenly one month every single
25 customer you have migrated to direct purchase, would the

1 provisions of the contract permit you then, on the
2 quarterly basis that we've been discussing, to contract
3 out of that entire base load that you previously
4 contracted for under the contract?

5 MR. HOWARD STEPHENS: That's correct.

6 MR. ERIC HOAKEN: And so when we talk
7 then about the optionality cost or the risk, it's the
8 risk to Centra -- or excuse me, to Nexen that some
9 portion of that base load and perhaps even a very large
10 portion is going to be contracted out of by Centra?

11 MR. HOWARD STEPHENS: That's right. I
12 mean, we could put gas back to them and I mean they have
13 to now file a new market report.

14 MR. ERIC HOAKEN: And as part of its
15 exploration of options, has Centra investigated the
16 possibility of putting some sort of cap on the amount
17 that it could re-contract for monthly?

18 So for example, it would -- it would re-
19 contract for no more than to 80 percent of the previous
20 base load value?

21 MR. HOWARD STEPHENS: So that I would --
22 I hate to ask you a question in --

23 MR. ERIC HOAKEN: Sure.

24 MR. HOWARD STEPHENS: -- response to a
25 question but just to make sure that I'm clear. I would

1 essentially limit the number of conversions over to WTS
2 so I'm not putting as much risk to Nexen.

3 MR. ERIC HOAKEN: Right, exactly. Is
4 that something that's been considered or discussed?

5 MR. HOWARD STEPHENS: We thought -- we
6 contemplated but we have never specifically -- I mean
7 asked the question.

8 MR. ERIC HOAKEN: Because I gather that
9 Centra has now some historical experience with the rate
10 of migrations to direct purchase. Is that fair?

11 MR. HOWARD STEPHENS: We have a history
12 with respect to it. But I mean, I'm a little bit nervous
13 in terms of history it's not always a good indica --
14 indicator of the future.

15 MR. ERIC HOAKEN: I accept that. But you
16 have, I take it, have you observed or studied any
17 patterns in the migrations when they're happening, what
18 events they can be correlated with, anything of that
19 nature?

20 MR. HOWARD STEPHENS: Well, they're
21 actually -- it's relatively flat when we look at the
22 numbers it's neither growing or shrinking to any
23 significant amount.

24 MR. ERIC HOAKEN: All right. And have
25 you formed any conclusion about what a likely -- and I

1 accept you can't exclude all sorts of things but, what a
2 likely range or rate of migrations per quarter is or has
3 been?

4

5 (BRIEF PAUSE)

6

7 MR. HOWARD STEPHENS: I don't have enough
8 statistically relevant data to give you a really good
9 response to that.

10 It would be a very -- an uneducated guess
11 on my part again, so, I don't think it would be doing a
12 service.

13 MR. ERIC HOAKEN: All right. Well let me
14 take a non-statistical approach to it. Do you -- I mean
15 your -- your base load as I understood you to say, again,
16 I may have got it wrong, but was in the order of 80,000
17 Gj's per day?

18 MR. HOWARD STEPHENS: Well, it varies
19 during -- it varies during the course of the year.

20 MR. ERIC HOAKEN: Right.

21 MR. HOWARD STEPHENS: So, I mean, the
22 volume -- or the volume in the summer months could be in
23 that vicinity, certainly during the winter months it
24 could be much higher.

25 MR. ERIC HOAKEN: But just using for the

1 sake of this illustration, that eighty thousand (80,000)
2 figure, do you agree with me that it's a pretty remote
3 possibility that all of that eighty thousand (80,000)
4 would be at risk to Nexen on the quarterly recontracting?

5 So it's an extremely unlikely event that
6 Centra would be in the position of contracting out of
7 that entire 80,000 Gj's per day.

8 MR. HOWARD STEPHENS: Again, that's a
9 very hypothetical situation, sir, and I -- I would not
10 want to put my seal of approval on that, on a response to
11 that because I would want to do some analysis before we --
12 -- we provide you with a, I mean, a definitive response on
13 that.

14 MR. ERIC HOAKEN: Okay. But what
15 analysis would you perform?

16 MR. HOWARD STEPHENS: I would look at our
17 existing load and what potential worst-case scenario that
18 we could see over the course of a quarter in terms of
19 having customers moved over, I mean, and that's simply
20 from a processing perspective, and see what we can do in
21 that regard.

22 So -- and I'd want some time to think
23 about it.

24 MR. ERIC HOAKEN: All right. Well, can I
25 take that as an undertaking?

1 MR. HOWARD STEPHENS: Well, you -- I may
2 not be done thinking about it by the time --

3 MR. ERIC HOAKEN: Well, I'll put a cap on
4 your time frame. No. What I understood you to say,
5 quite fairly, is that you don't want to give me an off-
6 the-cuff answer, and I think that's quite appropriate
7 given the complexity of what I asked you.

8 But could you now go and try to perform
9 some of that analysis and to answer the question that I
10 asked, which is, you know, is this, in your judgment
11 based on the analysis you'd like do, an exceedingly
12 remote possibility that Centra would be in the position
13 of, in the next quarter or the next or maybe the next,
14 contracting out of its entire base load obligation under
15 the contract?

16 MR. HOWARD STEPHENS: Well, I guess the
17 answer, generally speaking, would be over the term of the
18 next contract that we sign. And that's the exposure that
19 I, I mean, I really have. And that is not that remote a
20 possibility, depending upon the nature of the marketing
21 programs the brokers endeavour into, et cetera.

22 So, I mean, especially given the fact that
23 we're potentially going to be going into a generic
24 hearing, there may be an entirely different marketplace.

25 MR. ERIC HOAKEN: Right. Well, and just

1 to be fair, I'm asking about the marketplace as it exists
2 today. I take your point, there may be changes that you
3 and I can't contemplate, but --

4 MR. HOWARD STEPHENS: And, I mean, but
5 it's given those -- those considerations that I wouldn't
6 be prepared to give you, I mean, an answer in terms of
7 saying, No, I -- I mean, I think we could live with the
8 circumstance where it would be limited by such -- such
9 and such an amount, unless the broker community was
10 prepared to give me the -- that commitment in terms of
11 not, I mean, displacing that much load.

12 MR. ERIC HOAKEN: Right. But I guess my
13 point, Mr. Stephens, is that in order for this event to
14 occur, that all of the customers that Centra has would
15 have to migrate over to direct purchase.

16 Isn't that right?

17 MR. HOWARD STEPHENS: That's right.

18 MR. ERIC HOAKEN: And are you aware of
19 any jurisdiction at all in North America in which that's
20 occurred?

21 MR. HOWARD STEPHENS: Just because it
22 hasn't occurred, sir, does not mean it can't.

23 MR. ERIC HOAKEN: And I'm certainly not -
24 - just understand I'm not asking you to exclude the
25 possibility, I'm simply asking you to agree with me that,

1 you know, having regard to current market conditions and
2 the experience that we've had in the industry, it's a
3 remote thing.

4 MR. HOWARD STEPHENS: I am going to take
5 a very conservative response with respect to this because
6 -- and I acknowledge your premise but I will not -- I'm
7 not prepared to engage in terms of giving you my best
8 estimate in terms of what we -- we could manage or not
9 manage.

10 As I've mentioned over -- over the course
11 of the last couple of days, is that we -- when we develop
12 and provide the service that we provide -- I mean,
13 contract for supply et cetera, we try to do a basis -- on
14 the basis that it's a sustainable service and we could
15 operate on a sustainable basis.

16 And if I give you a guarantee now or any
17 kind of an estimate with respect to that it's going to be
18 fed back to me at some point in the future. I'm not
19 doing you a service, nor myself.

20 MR. ERIC HOAKEN: All right. So what I
21 hear you saying is that -- is that Nexen, if you were to
22 go to monthly subscriptions, which would effectively give
23 Centra monthly ability to re-contract for its base load,
24 that Nexen would have a risk that it would be entitled to
25 be compensated for with respect to that entire base load?

1 MR. HOWARD STEPHENS: That's correct.

2 MR. ERIC HOAKEN: And has Centra taken
3 any steps since receiving these proposals from Nexen, the
4 three (3) that we've outlined, has it taken any steps to
5 ascertain the extent to which they're in keeping with
6 what other parties in the market are doing or asking?

7 MR. HOWARD STEPHENS: I think I'm going
8 back to my answer in terms of before -- or it's a little
9 bit too preliminary in terms of our entire process for me
10 to give you a response.

11 MR. ERIC HOAKEN: Okay. And I'm just
12 wondering, have you even tried to do that? That's really
13 my question.

14

15 (BRIEF PAUSE)

16

17 MR. HOWARD STEPHENS: We have had some
18 very, very preliminary discussions but, I would not call
19 them substantive by any stretch of the imagination.

20 MR. ERIC HOAKEN: Okay. But, really what
21 I'm trying to get at Mr. Stephens is, Centra issued a
22 report which is in the materials dated, I think, July of
23 2005.

24 And this is dealing with the WTS and by
25 that time, certainly by the time that report was

1 finalized and issued, Centra had received these three (3)
2 proposals from Nexen correct?

3 MR. HOWARD STEPHENS: Yes, we must have.
4 I mean, I wrote the report and I would have been in
5 receipt of the estimates, so that time line has to work.

6 MR. ERIC HOAKEN: Perfect. And that
7 report or -- those inquiries of Nexen were made not in
8 the context of Centra's need to re-contract for its gas
9 supply after the 31st of October, 2007, but rather to
10 respond to the order of this Board dealing with the
11 specific issue of enrollments to WTS, correct?

12 MR. HOWARD STEPHENS: Precisely.

13 MR. ERIC HOAKEN: And so after you
14 received those proposals, did Centra take any steps to
15 evaluate those and to consider how they compared to what
16 otherwise would be available in the marketplace with
17 other gas suppliers?

18 MR. HOWARD STEPHENS: Other than some of
19 the discussions that we -- I just referred to, no, not
20 really because we knew we were going to be going through
21 a review in regard to the RFP effort that we were going
22 through right now.

23 MR. ERIC HOAKEN: For the new supply?

24 MR. HOWARD STEPHENS: For the new supply.
25 So the answer would come out of that.

1 MR. ERIC HOAKEN: Right. Okay. So, then
2 is that something that Centra is expressly addressing
3 itself to and asking bidders in the RFP process to
4 respond to?

5 MR. HOWARD STEPHENS: Throughout the
6 replacement of the gas supply arrangements, I mean, it is
7 one (1) of the requirements that we are asking potential
8 suppliers to address.

9 MR. ERIC HOAKEN: And are you
10 communicating either expressly or implicitly a need for
11 suppliers to respond to the concerns of brokers that the
12 current enrollment arrangements are not satisfactory?

13 MR. HOWARD STEPHENS: Well, let's be
14 clear. Where we're at is, we've got -- we have our
15 consultant looking at the situation, has attended all of
16 the components in terms of the process that we've engaged
17 in to this point and they are now taking that information
18 away and distilling it and providing us a report in terms
19 of the best way to move forward.

20 They will be making recommendations to us
21 in terms of, the best way to facilitate all of the
22 requests that we've had in terms of the broker community,
23 et cetera, plus our own internal requirements.

24 And it won't be until I have that report
25 that I really have an answer for that.

1 THE CHAIRPERSON: Okay. I think we're
2 going to adjourn, stand down for the day. So if everyone
3 could sort of suspend where they are right now, other
4 than that you can go home before your carriages turn into
5 pumpkins.

6 So we'll see you all in the morning.
7 Thank you.

8

9 (PANEL RETIRES)

10

11 --- Upon adjourning at 5:00 p.m.

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14 Certified Correct

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20 Wendy Warnock

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