1	MANITOBA PUBLIC UTILITIES BOARD
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5	
6	Re: 2008/'09 GENERAL RATE APPLICATION
7	MANITOBA HYDRO
8	
9	
10	
11	Before Board Panel:
12	Graham Lane - Board Chairman
13	Robert Mayer - Board Member
14	Susan Proven - Board Member
15	
16	
17	HELD AT:
18	
19	Public Utilities Board
20	400, 330 Portage Avenue
21	Winnipeg, Manitoba
22	March 27th, 2008
23	Pages 1725 to 1947
24	
25	

1		APPEARANCES	-
2			
3	Bob Peters)Board Counsel
4			
5	Doug Buhr)City of Winnipeg
6			
7	Byron Williams)Coalition
8			
9	Jennifer Scott	(np))TransCanada Keystone
10	Tamara Trull	(np))Pipeline
11			
12	Tamara McCaffrey)MIPUG
13	John Landry)
14			
15	Michael Anderson	(np)) MKO
16			
17	Patti Ramage)Manitoba Hydro
18	Odette Fernandes)
19			
20	Bill Gange) RCM/TREE
21	Dan Rempel	(np))
22	Peter Miller)
23			
24			
25			

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1		UNDERTAKINGS	
2	NO.	DESCRIPTION PAGE NO).
3	60	Manitoba Hydro to provide Coalition	
4		with a further breakdown by business	
5		unit within power supply 175	57
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7		a breakdown of the fifty (50) positions	
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9		transmission and distribution 175	57
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11		actual hourly wage rate minimum, and the	
12		hourly wage rate maximum that was provided	
13		to the Hay Group regarding field operations	
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15		maintainer. Also indicate whether or not	
16		overtime is applicable for these three (3)	
17		positions 177	1
18	63	Manitoba Hydro to provide Coalition	
19		quartile ranking for the tables relating	
20		to spending per pole kilometre, which	
21		are Table C3 through C5; tables relating	
22		to gross asset value, which are Table C6	
23		through C8; and tables relating to cost	
24		per customer, which are Table C12 through	
25		C14 177	15

1		UNDERTAKINGS (Con't)	
2	NO.	DESCRIPTION	PAGE NO.
3	64	Manitoba Hydro to determine for Board	
4		the amount of water rental costs deduc	cted
5		and to verify the quantity as well as	the
6		rate	1838
7	65	Manitoba Hydro to indicate to Coalitic	on
8		why there were changes to peak, off-pe	eak,
9		and shoulder between the prospective (Cost
10		of Service Study '08, page 61, and	
11		prospective Cost of Service Study '06,	,
12		page 12	1844
13	66	Manitoba Hydro to provide Board a writ	ten
14		breakdown of the \$19.6 million to show	√
15		what allocations are the generation/	
16		transmission/distribution allocations,	,
17		as per other classes, and which ones a	are
18		the ones that stick out differently for	or
19		roadway and area lighting	1918
20			
21			
22			
23			
24			
25			

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1 --- Upon commencing at 9:03 a.m.
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2

- 3 THE CHAIRPERSON: Okay, good morning,
- 4 everyone. Welcome back. I imagine the frozen weather
- 5 continues to please Manitoba Hydro with the slow melt.
- 6 It's not exactly pleasing to anyone else.
- But, Mr. Peters, do you want to begin?
- 8 MR. BOB PETERS: Thank you, Mr. Chairman.
- 9 I think this morning Manitoba Hydro has, I believe, one
- 10 (1) additional undertaking, which is numbered 41, to be
- 11 given Exhibit Number Manitoba Hydro-46, to be provided to
- 12 the parties dealing with OM&A expenses.
- And if that's acceptable to the Board then
- 14 the next matter of business will be for Mr. Williams to
- 15 ask his questions of the revenue requirement and DSM
- 16 panel, based on the exhibits and undertakings that have
- 17 been provided.
- I'm not sure, after Mr. Williams -- I
- 19 haven't canvassed my colleagues to see whether they have
- 20 questions as well. But after Mr. Williams is finished I
- 21 would suggest the Board just canvass the other counsel to
- 22 see if there are further questions before this panel is
- 23 dismissed.
- 24 THE CHAIRPERSON: Thank you, Mr. Peters.
- 25 The exhibit is fine.

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1
 2
    --- EXHIBIT NO. MH-46: Response to Undertaking 41
 3
                    THE CHAIRPERSON: So, Ms. Ramage, did you
 4
 5
    want to say anything about it or is that sufficient?
 6
                    MS. PATTI RAMAGE:
                                       No I would -- I would
7
    note for the record that that brings us up to date in
 8
    exhibits up to when Mr. Anderson began his cross-
 9
    examination, just so that we know where we are in terms
10
    of what's still to come.
11
                    THE CHAIRPERSON: Very good, thank you
12
    for the effort.
13
                    Mr. Williams...?
14
                    MR. BYRON WILLIAMS: Just on that
15
    exhibit, has it been distributed?
16
                    MR. ROBERT MAYER: I don't have it.
17
                    MR. BYRON WILLIAMS: I've not seen it,
18
     so...
19
                    THE CHAIRPERSON: Mr. Gaudreau, has it
20
    gone around to the Intervenors? Exhibit Number 46?
21
    We'll --
22
                    MS. PATTI RAMAGE: I thought it had, but
    we will -- oh, here it comes.
23
24
                    THE CHAIRPERSON:
                                       It's early in the
```

25

morning.

1	MR. BYRON WILLIAMS: Ms. Fernandes is on
2	top of things, I was not.
3	MS. PATTI RAMAGE: Mr. Williams is a lot
4	like my children.
5	THE CHAIRPERSON: I'm not touching that
6	one.
7	MR. BYRON WILLIAMS: I'm flattered to be
8	compared to Ms. Ramage's children.
9	Mr. Chairman, I am ready to go. My
10	understanding was that Mr. Peters had prepared a thirty
11	(30) minute video montage of the the Assiniboine
12	Rangers' triumph in the city hockey championship, so I
13	was prepared to stand down if Mr. Peters it's not
14	about you, I understand, Mr. Peters, but is there is
15	that ready now, sir?
16	MR. BOB PETERS: The DVD will be for sale
17	in the lobby after the Hearing today.
18	
19	MANITOBA HYDRO REVENUE REQUIREMENT AND DEMAND SIDE
20	MANAGEMENT PANEL RESUMED:
21	VINCE WARDEN, Resumed
22	WILLY DERKSEN, Resumed
23	IAN PAGE, Resumed
24	HAROLD SURMINSKI, Resumed
25	LLOYD KUCZEK, Resumed

1

- 2 CONTINUED CROSS-EXAMINATION BY MR. BYRON WILLIAMS:
- MR. BYRON WILLIAMS: Mr. Warden, you gave
- 4 an oral response to Undertaking Number 47 dealing --
- 5 yesterday.
- 6 You'll -- you'll recall that, sir? That's
- 7 dealing with the 30 percent upper limit on the floating
- 8 debt rate. Does that ring a bell, sir?
- 9 MR. VINCE WARDEN: Yes, I do recall that.
- 10 MR. BYRON WILLIAMS: And just as I
- 11 understand your evidence, the 30 percent upper limit in
- 12 terms of the floating debt rate is -- you were not able
- 13 to identify or locate a Board minute, but go -- in
- 14 discussions with Mr. Brennan going back many, many years
- 15 to the time when he was Vice-President, he certainly
- 16 recalled some discussions with the Board in terms of that
- 17 30 percent upper limit.
- Is that right, sir?
- MR. VINCE WARDEN: Yes, going back to
- 20 when he was the Vice President and also in more recent
- 21 years.
- MR. BYRON WILLIAMS: And just -- because
- 23 I've only been on the scene for twelve (12) or thirteen
- 24 (13) years with Hydro, in my experience, Mr. Brennan's
- 25 always been the -- the President.

- 1 How far back does it go when he was Vice
- 2 President, sir? About how far back?
- 3 MR. VINCE WARDEN: Mr. Brennan became
- 4 President in 1990. Prior to that he was Vice President
- of Finance for, I think, going by recollection, about
- 6 five (5) years. But he -- he was in a senior finance
- 7 position at Manitoba Hydro for many, many years.
- MR. ROBERT MAYER: Mr. Warden, if I
- 9 recall correctly, your -- at one (1) point in time you
- 10 said it has -- this 30 percent number's been around
- 11 since you've been at Manitoba Hydro.
- 12 Did I hear that correct?
- 13 MR. VINCE WARDEN: I don't think I said
- 14 necessarily it's been around since I've been with
- 15 Manitoba Hydro, but it's been around for as long as I can
- 16 -- I can recall. So it goes back into the -- into the
- 17 1970s for sure.

18

- 19 CONTINUED BY MR. BYRON WILLIAMS:
- MR. BYRON WILLIAMS: That's fine, Mr.
- 21 Warden. I just wanted to follow that up a little bit,
- 22 but Mr. Mayer has done it for me.
- Mr. Warden, you'll also -- also recall
- 24 yesterday a discussion in the context of Bipole 3, both
- 25 with Mr. Peters and Mr. Mayer, some discussion of

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1 regulatory issues and costs and challenges associated
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- 2 with the east side of Lake Winnipeg.
- 3 Do you remember that? At least some
- 4 comments regarding that, sir?
- 5 MR. VINCE WARDEN: Yes.
- 6 MR. BYRON WILLIAMS: And just -- you'll
- 7 also recall Mr. Surminski, in the context of transmission
- 8 lines, I believe in -- in the United States, also talked
- 9 about siting issues or challenges.
- 10 Do you -- do you remember that -- that
- 11 discussion, sir?
- 12 MR. VINCE WARDEN: I do.
- MR. BYRON WILLIAMS: And just to assist
- 14 my clients, I just want to -- in terms of regulatory
- 15 issues, I wonder if you can help me to understand what
- 16 some of the regulatory issues or challenges there might
- 17 be associated with -- with a major transmission line.
- 18 And I'll -- I'll give you -- I'll go more
- 19 specific, sir, in a second, but you're prepared to assist
- 20 me with that, sir?
- 21 MR. VINCE WARDEN: Probably not the best
- 22 one to speak to that. There are a number of
- 23 environmental and other regulatory issues to deal with,
- 24 but -- so, in a very broad sense we can talk about it.
- 25 MR. BYRON WILLIAMS: That's fine. This

- 1 will assist my clients. When you talk about
- 2 environmental and regulatory issues I just want to get
- 3 some sense of the type of issues.
- 4 Presumably there is provincial licensing
- 5 that may be required when you're looking at a significant
- 6 transmission line.
- 7 Is that right, sir?
- 8 MR. VINCE WARDEN: Yes, there are.
- 9 MR. BYRON WILLIAMS: And another
- 10 regulatory issue that may arise would involve, certainly,
- 11 some one (1) or more Federal departments.
- 12 Would that be fair?
- MR. VINCE WARDEN: Yes.
- MR. BYRON WILLIAMS: You -- you may have
- 15 some interaction with -- if you're crossing a river or
- 16 stream, that may -- or there may be some fisheries issues
- 17 as well, presumably, sir?
- MR. VINCE WARDEN: Yes.
- MR. BYRON WILLIAMS: Following through --
- 20 and just to make sure I understand how the -- the
- 21 Corporation looks at regulatory issues, certainly -- and
- 22 I'm not asking for a legal position, but I just want to
- 23 understand -- you're aware, at a high level, that
- 24 pursuant to -- to the Constitution Act there's a duty to
- 25 consult and -- and accommodate with First Nations when

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1 activities may impact their treaty or Aboriginal rights?
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- 2 You're aware of that?
- MR. VINCE WARDEN: Yes, I am.
- 4 MR. BYRON WILLIAMS: And is that a
- 5 regulatory or obligation of Manitoba Hydro associated
- 6 with the transmission line, or would that be something
- 7 that falls upon the province? I'm trying to understand.
- 8 And just from a factual point, sir, is
- 9 Manitoba Hydro involved in kind of consultation and
- 10 activities associated with transmission lines, or is it
- 11 the province that bears that -- that obligation?
- 12 MR. VINCE WARDEN: Manitoba Hydro is very
- 13 much involved.
- 14 MR. ROBERT MAYER: But -- but Mr. Wilson
- 15 -- Mr. -- sorry -- the question you asked is a legal
- 16 question: Whose responsibility is it to consult pursuant
- 17 to the Constitution Act?
- 18 Correct? That's what I -- that's the
- 19 question I heard.
- MR. BYRON WILLIAMS: Well, may --
- MR. ROBERT MAYER: I was surprised Ms.
- 22 Ramage didn't jump in at that.
- MR. BYRON WILLIAMS: I -- I think Ms. --
- 24 Ms. Ramage knew where I was going, which is I'm trying to
- 25 get a handle on who's bearing the costs and the time

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1
    obligations --
 2
                    MR. ROBERT MAYER: Oh, okay. Sorry.
 3
                    MR. BYRON WILLIAMS: -- of consulting,
 4
    and --
 5
                    MS. PATTI RAMAGE:
                                       And to be clear, Mr.
 6
    Warden didn't comment on the obligation. He just
 7
     commented on Manitoba Hydro's involvement.
 8
 9
    CONTINUED BY MR. BYRON WILLIAMS:
10
                    MR. BYRON WILLIAMS: Now, so we've talked
11
    about regulatory challenge -- or obligations involved
12
    with the provincial government, involved with the Federal
13
    government and also Hydro's certainly involved in
     interactions with the -- with First Nations as well.
14
15
                    Is that fair, sir?
16
                    MR. VINCE WARDEN:
                                        Yes.
17
                    MR. BYRON WILLIAMS: And when I look at
     regulatory costs or issues, are there any other big --
18
    big ones that I'm missing besides those three (3)?
19
20
21
                          (BRIEF PAUSE)
2.2
23
                                        Well, I think
                    MR. VINCE WARDEN:
24
    consultations with -- with property owners is certainly
     another -- another big one that would result in -- in
25
```

- 1 incurrence of cost to Manitoba Hydro.
- 2 MR. BYRON WILLIAMS: And -- and you
- 3 mentioned -- and thank you for that. That was -- I was
- 4 going to kind of get to that on the siting issue, but
- 5 that's fair.
- 6 We've -- so those are the four (4) that
- 7 we're -- we're looking at. And -- and you used the word
- 8 "cost" so presumably there is -- I'm going to suggest to
- 9 you that there's -- there's two (2) types of costs that
- 10 may be involved: one (1) is the actual practical cost of
- 11 meeting with groups or meeting licensing requirements,
- 12 and that the second is the cost that might be incurred in
- 13 the event that there's delays. Sometimes these processes
- 14 take longer than you might expect.
- 15 Would that be fair? Those are the two (2)
- 16 types of costs that may flow from your regulatory
- 17 obligations?
- 18 MR. VINCE WARDEN: Costs will be incurred
- 19 as a result of delays, yes.
- 20 MR. BYRON WILLIAMS: And there's also
- 21 just direct costs involved in staff time, legal -- legal
- 22 time associated with these -- with meeting your
- 23 environmental and regulatory obligations.
- Is that right, sir?
- MR. VINCE WARDEN: Yes. Yes.

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1 MR. BYRON WILLIAMS: And when we look at
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- 2 Bipole 3 going down the west side of the province, as
- 3 opposed to the east side of the province, would you agree
- 4 with me that there are likely to be significant
- 5 regulatory costs associated with that undertaking, sir?
- 6 MR. VINCE WARDEN: Yes, there'll be
- 7 significant...
- 8 MR. BYRON WILLIAMS: And am I right in
- 9 suggesting that Bipole 3 down the west side is likely to
- 10 be substantially longer than if it was to go down the
- 11 east side, sir?
- MR. VINCE WARDEN: Yes.
- MR. BYRON WILLIAMS: Do you have any
- 14 reason to suggest that the -- the regulatory costs
- 15 associated with going down the west side are likely to be
- 16 less than going down the east side, sir?
- 17 MR. VINCE WARDEN: I -- I really don't
- 18 know the answer to that.
- 19 MR. BYRON WILLIAMS: That's fair and I --
- 20 I appreciate that. In terms of whether there's more
- 21 likely to be a delay going down the west side versus the
- 22 we -- east side, does Hydro have any thoughts or position
- 23 on that, sir?
- MR. VINCE WARDEN: I don't personally
- 25 know.

```
1 MR. BYRON WILLIAMS: So you can't tell
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- 2 us, in terms of regulatory costs or regulatory delays,
- 3 whether going down the west side is likely to be less
- 4 expensive or less delay than going down the east side?
- 5 You just don't have a -- a --
- MR. VINCE WARDEN: Well, we -- we do
- 7 target 2017 in-service date for the transmission line,
- 8 and all the information I have is that in-service date is
- 9 doable.
- 10 MR. BYRON WILLIAMS: But as compared to
- 11 the two (2) options, you don't have an opinion on -- on
- 12 the relative costs which would be incurred going one (1)
- 13 way or the other, in terms of regulatory costs?
- 14 MR. VINCE WARDEN: No, I don't.
- 15 MR. BYRON WILLIAMS: I was tempted to
- 16 call this -- the next few questions, I was tempted to
- 17 suggest I'm going to ask them in staccato like Bob
- 18 Peters' fashion, but I'm not sure that staccato was that
- 19 successful, so I'm going to see if -- if I might ask a
- 20 couple of modest short-snappers, Mr. Peters.
- Just clean -- just cleaning up a couple
- 22 issues then. Mr. Kuczek, I just wanted to draw your
- 23 attention to Exhibit Number 12, which is the home heating
- 24 comparison showing a variety of different options
- 25 including geothermal, natural gas, electric, et cetera.

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1 Do you have that, sir?
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- 2 MR. LLOYD KUCZEk: Yes.
- MR. BYRON WILLIAMS: And again, these are
- 4 primarily cleanup questions. You -- you had a bit of a
- 5 discussion with Mr. Peters yesterday in which I believe
- 6 you suggested that the average usage for an all
- 7 electrical home was likely to be about 25,000 kilowatts a
- 8 year.
- 9 Would that be right, sir?
- 10 MR. LLOYD KUCZEk: I believe I said that,
- 11 and I think that's in our load forecast as well, if I'm
- 12 not mistaken.
- MR. BYRON WILLIAMS: And just so -- when
- 14 I look at this table and for the -- the electric home
- 15 heating, would I be right in suggesting to you that the
- 16 home here is probably using considerably less than 25,000
- 17 kilowatt hours a year, sir?
- 18 MR. LLOYD KUCZEk: Not necessarily. The
- 19 nine sixty-one (961), I think, translates into about
- 20 16,000 kilowatt hours. Then you have to add on the use
- 21 for your hot water tank, as well as your -- your lights
- 22 and appliances, so it'll bring it up into that range.
- MR. BYRON WILLIAMS: So when you talk --
- 24 when -- when I'm looking -- and that's very helpful -- so
- 25 when you're talking about the twenty-five thousand

```
1 (25,000), that's all in including heating, et cetera.
```

- 2 Is that right, sir?
- 3 MR. LLOYD KUCZEk: That's correct.
- 4 MR. BYRON WILLIAMS: So would -- around -
- 5 between 16,000 and 17,000 kilowatt hours in terms of
- 6 just heating be basically an average home -- from the
- 7 electrical perspective, sir?
- 8 MR. LLOYD KUCZEk: Yes.
- 9 MR. BYRON WILLIAMS: And with the
- 10 permission of your counsel, I had an offline discussion
- 11 with you, Mr. Kuczek, about the next couple of questions
- 12 I'm going to ask.
- 13 Just -- in terms of when I look at this --
- 14 this table, I see that it's based -- at the top I see
- 15 it's based on the average single family residence revised
- 16 on February 28th to reflect the -- the latest figures on
- annual consumption by energy for an average natural gas
- 18 heated home.
- Is that right, sir?
- 20 MR. LLOYD KUCZEk: Correct.
- 21 MR. BYRON WILLIAMS: And if I were -- and
- 22 again, as I showed you offline, if I were to compare this
- 23 in terms of the -- the actual annual consumption for --
- 24 for this -- this table, being Exhibit 12, if I were to
- 25 compare it with similar tables Manitoba Hydro has

- 1 prepared in -- in the past, the annual consumption for
- 2 the homes would be somewhat lower than -- than Manitoba
- 3 Hydro has provided in the past.
- 4 Is that right, sir?
- 5 MR. LLOYD KUCZEK: That's correct.
- 6 MR. BYRON WILLIAMS: And so it would be
- 7 maybe -- so you've recently updated these figures, is
- 8 that right?
- 9 MR. LLOYD KUCZEK: That's correct.
- 10 MR. BYRON WILLIAMS: And would I be right
- in suggesting that the older figures might have -- well,
- 12 as compared to the older figures these would be point
- 13 eight five (.85) or point eight six (.86) perc...
- 14 MR. LLOYD KUCZEK: That's correct.
- MR. BYRON WILLIAMS: Yeah --
- 16 MR. LLOYD KUCZEK: It's in that range,
- 17 14 1/2 percent lower.
- MR. BYRON WILLIAMS: And why are these --
- 19 why -- what's the -- why are these homes lower?
- MR. LLOYD KUCZEK: Well, these tables are
- 21 updated on a regular basis, and what staff have been
- 22 doing is updating the information related to price. So,
- 23 this has been going on for a number of years and no one
- 24 thought about updating the BTU requirements for a typical
- 25 home, and those have changed over the years, and so when

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1 it was revised they -- they revised to -- revised it to
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- 2 reflect that.
- 3 And the other thing I noted they did is
- 4 they went from instead of a 1,230 square foot home or
- 5 something like that, they went to just twelve hundred
- 6 (1,200) and rounded it off, so that accounted for 2 --
- 7 2 1/2 percent or something like that as well, or
- 8 2 percent. I'm not sure, it's in that range, so...
- 9 MR. BYRON WILLIAMS: So -- and just to
- 10 follow-up, and again a small point, but prior to the
- 11 revision in consumption resulted in a -- in a reduction
- on average of, let's say, somewhere between twelve (12)
- and -- around 12 percent for a 1,200 square foot home,
- 14 when -- when was the last time that calculation had been
- 15 done?
- 16 MR. LLOYD KUCZEK: Oh, I asked that
- 17 question too, and it goes back to 1999, so it was quite a
- 18 while back.
- MR. BYRON WILLIAMS: And so, on average,
- 20 when I look at -- at how the average house in 1999 versus
- 21 the average house in 2008, there's been, would it be fair
- 22 to say, about a 12 percent reduction in consumption?
- MR. LLOYD KUCZEK: I -- I think there's --
- MR. BYRON WILLIAMS: In terms of heating,
- 25 sir?

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1 MR. LLOYD KUCZEK: Yeah. I -- I think
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- 2 the 12 percent represents the -- the difference between
- 3 what we were using for BTUs back then and what we're
- 4 using today. And when I said it was revised prior to
- 5 that I was also informed that we use the numbers that
- 6 Centra was using at that time, so I'm not even sure, you
- 7 know, how far back that went prior to that. So it -- it
- 8 would be difficult for me to say.
- 9 And then the other issue would be we're
- 10 not sure exactly what was used for modeling the previous
- 11 numbers, and so we're using our current models. And I --
- 12 this is -- I shouldn't say modeling, it's based on
- 13 building information, I understand, so...
- MR. BYRON WILLIAMS: Okay. And -- and
- 15 just to -- just the last point to wrap this up, what I'm
- 16 just trying to get my head around, Mr. Kuczek, is -- is
- 17 the decline at all reflective of a -- of lower annual
- 18 heating consumption for homes, and if so, why?
- MR. LLOYD KUCZEK: I would say there's
- 20 certainly a factor reflecting into that. The homes today
- 21 certainly are built better than they were in the '60s,
- '70s, so over time that averaging will tend to bring the
- 23 number down.
- 24 MR. BYRON WILLIAMS: I'll think on that.
- 25 I don't think I have any more questions on that at this

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1 point in time.
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- 2 Mr. Warden, it's probably over to you. I
- 3 want to turn to Exhibit Number 38.

4

5 (BRIEF PAUSE)

6

- 7 MR. BYRON WILLIAMS: Mr. Warden, you have
- 8 that, sir?
- 9 MR. VINCE WARDEN: I do, yes.
- 10 MR. BYRON WILLIAMS: And if you -- if you
- 11 draw your -- your mind back in time, you'll recall that
- 12 we had a discussion on the transcripts at page 961 and
- 13 962, in the context of cap -- major capital projects,
- 14 such as Wuskwatim, and -- and I had posed two (2)
- 15 questions to you: Had you had an independent consultant
- 16 looking at what other major electricity generating
- 17 utilities are doing? Or had you done a review of best
- 18 practices from other major utilities?
- 19 You'll accept that, sir?
- MR. VINCE WARDEN: Yes.
- MR. BYRON WILLIAMS: And your -- your
- 22 answer, and again, just, if you're looking for a
- 23 reference, it's page 961 and 2 at lines -- start at line
- 24 23 was, you haven't done a review -- independent review
- 25 in recent years, but that you had participated in surveys

1 conducted by others. And you had been advised that your

- 2 practices were in accordance with best practices.
- 3 You recall that, sir?
- 4 MR. VINCE WARDEN: I do.
- 5 MR. BYRON WILLIAMS: And in terms of the
- 6 reference that you were making, in terms of surveys done
- 7 by other, am I correct in suggesting to you that it's the
- 8 survey that's attached to Exhibit Manitoba Hydro-38, the
- 9 Deloitte & Touche survey, sir?
- Is that the one?
- 11 MR. VINCE WARDEN: Yes, that was the
- 12 survey that I was recalling at the time of my earlier
- 13 testimony.
- 14 MR. BYRON WILLIAMS: Apart from the
- 15 Deloitte & Touche study, are there other best practice
- 16 reviews, in terms of capital expen -- expenditure, that
- 17 Manitoba Hydro has been involved in, that you're aware
- of, subsequent to Deloitte & Touche, sir?
- MR. VINCE WARDEN: Well, I am aware that
- 20 the Crown Corporation's counsel reviews our capital
- 21 expenditures every year as part of their mandate, and in
- 22 so doing they have compared our practices to other
- 23 jurisdictions and have informed me that our practices
- 24 are, in fact, in conformance with best practices.
- 25 MR. BYRON WILLIAMS: And that's written

- 1 somewhere, sir?
- 2 MR. VINCE WARDEN: That isn't written
- 3 anywhere. That's information that I was provided
- 4 verbally.
- 5 MR. BYRON WILLIAMS: And in terms of
- 6 Deloitte & Touche, would I be right in suggesting to you
- 7 that it's a -- it was a 2002 review, sir?
- 8 MR. VINCE WARDEN: Yes.
- 9 MR. BYRON WILLIAMS: And I don't have a
- 10 lot of questions on it, but I do have a few questions.
- 11 And I do want to point out that Mr. Peters was wrong. He
- 12 said that there was only one (1) coloured exhibit, then
- 13 two (2), but I believe the Deloitte & Touche exhibit is a
- 14 very pretty blue.
- Would you agree with me, Mr. Warden?
- 16 MR. VINCE WARDEN: I see some yellow in
- 17 there, too.
- MR. BYRON WILLIAMS: You'll agree with me
- 19 that Mr. Peters was, again, wrong, sir? You may not
- 20 think that's relevant.
- 21 MR. VINCE WARDEN: I -- I wouldn't go
- 22 that far, no.
- MR. BYRON WILLIAMS: That's fine. I'm
- 24 not sure that was a relevant question.
- I wonder if I could turn your attention to

page 12 of the Deloitte & Touche study. And you'll see

1

22

2.3

24

25

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2
     on the less -- left-hand side that the subject matter --
 3
     this is also -- we're referring to number 12 on the --
     the best practice side. And you'll see that there is a -
 4
 5
     - a suggestion that significant OM&A projects are
 6
     analyzed and prior -- prioritized.
 7
                    Do you see that, sir?
 8
                    MR. VINCE WARDEN:
                                       Yes.
 9
                    MR. BYRON WILLIAMS:
                                          And I want to just
10
     draw your attention to the right-hand side, "Observations
11
     from Interviews", to the last -- I'm not sure if we'll
     call it a bullet or a dash, but I'm -- I'm going to read
12
     it to you and then you can confirm if I've read it
13
     correctly, first of all.
14
15
                    You'll see the last one on the bottom
16
     right is:
17
                       "One (1) of the participants defined a
18
                       corporate OM&A envelope annually [in
19
                       brackets] (i.e. in addition to the
20
                       business unit OM&A envelopes).
21
                       Business units prepare business cases
```

for OM&A initiatives and compete for

that overall OM&A spending on projects

is analyzed prior -- prioritized from a

This ensures

this corporate OM&A pool.

```
1 cross-business unit perspective."
```

- Did I read that correctly, first of all,
- 3 sir?
- 4 MR. VINCE WARDEN: Yes.
- 5 MR. BYRON WILLIAMS: And I just want to
- 6 ask you -- they -- they're speaking of one (1) of the
- 7 participants -- would I be correct in suggesting that
- 8 this is not Manitoba Hydro's practice, sir?
- 9 MR. VINCE WARDEN: Well, I can't confirm
- 10 whether or not they were referring to Manitoba Hydro in
- 11 this response. Manitoba Hydro does, in fact, have a
- 12 process which does segregate a certain amount of funds,
- as a contingency, within the President and CEO's account,
- 14 which is drawn down during the year as priorities do
- 15 arise, so it could be interpreted to be a practice of
- 16 Manitoba Hydro.
- 17 MR. BYRON WILLIAMS: We'll come to the
- 18 contingency in -- in a minute, sir, because I think that
- 19 probably refers to -- to something on page 7 of this
- 20 study.
- But in terms of -- are you -- what I'm
- 22 referring to is a corporate OM&A envelope, a global
- 23 amount that -- that the -- that the respective business
- 24 lines have to compete for.
- And is it your evidence that -- that

1	Manitoba Hydro does that?
2	MR. VINCE WARDEN: Well, the observations
3	are open to some interpretation, but to the extent that
4	we employ at Manitoba Hydro a top-down/bottom-up type
5	process it could be interpreted that we do in fact
6	provide a corporate envelope annually which is disbursed
7	throughout the business units through the process of top-
8	down/bottom-up.
9	MR. BYRON WILLIAMS: I'll reflect on that
10	for a second, sir. If you could go to page 6 of the
11	study.
12	
13	(BRIEF PAUSE)
14	
15	MR. BYRON WILLIAMS: And, I'll refer you
16	to Best Practice Number 2 and the right-hand column,
17	"Observations from Interviews."
18	You'll see the second bullet there is
19	that:
20	"One (1) of the participants conducts
21	annual benchmarking to compare
22	indicators such as revenue to capital
23	expenditures and capital expenditures
24	to total assets to peers in its
25	industry. This is used as additional

1	input to determining the capital
2	envelope."
3	Now is that Manitoba Hydro's practice,
4	sir?
5	MR. VINCE WARDEN: No, we don't do that
6	as a matter of course, so I would say they're not
7	referring to Manitoba Hydro in this instance.
8	MR. BYRON WILLIAMS: Now and you'd
9	referred earlier to contingencies, and I want to ask you
10	to flip over to the next page, to page 7 and strat
11	you'll see on the left-hand side, number 3 being
12	Strategic Reserves.
13	Do you see that, Mr. Warden?
14	MR. VINCE WARDEN: I do.
15	MR. BYRON WILLIAMS: And on the right-hand
16	side, and again I'll read the first two bullets to you:
17	"Half of the participants incorporate
18	the concept of a strategic reserve into
19	their budget to provide the
20	organization with reserve funds for
21	unplanned projects and also to help
22	reduce the amount of padding built into
23	the business unit budgets.
24	The participants noted reserves that
25	range from 6 to 10 percent of the

1	overall budget."
2	Do you see that, sir?
3	MR. VINCE WARDEN: Yes, I do. And that
4	may be a better fit with the contingency reference that I
5	that I mentioned earlier.
6	MR. BYRON WILLIAMS: Okay. And and
7	just so just to go back to that, Mr. Warden, in terms
8	of the overall corporate OM&A envelope that we talked
9	about previously, that's not really what Manitoba Hydro
10	does.
11	Do you agree with that?
12	MR. VINCE WARDEN: Well, no. No, I
13	wouldn't agree with that.
14	MR. BYRON WILLIAMS: Okay, okay. In
15	terms of the strategic reserve referenced here, you'll
16	it says it reserves range from 6 to 10 percent of the
17	overall budget what's the magnitude of the president
18	and CEO's contingency reserve? Just so I understand it,
19	sir.
20	MR. VINCE WARDEN: Well, it would be more
21	in the 2 to 3 percent range.
22	
23	(BRIEF PAUSE)
24	
25	MR. BYRON WILLIAMS: I may come back to

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1 this in a -- in a second, Mr. Warden, or I may not.
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- 2 Mr. Derksen, I'm -- I -- I hopefully --
- 3 I'm doing -- staying true to the words of short-snappers.
- 4 Exhibit 35 -- I may hear a demur from the -- from the
- 5 Vice-Chair there.
- Exhibit 35, Mr. Derksen, do you have that,
- 7 sir?
- 8 MR. WILLY DERKSEN: Yes, sir, I do.
- 9 MR. BYRON WILLIAMS: And, I have a favour
- 10 to ask of you from Mr. Harper. What this does is -- as I
- 11 understand it -- is summarize the year-over-year
- 12 increases of EFTs required to meet operating and
- 13 maintenance requirements that are charged to 0 -- O&A
- 14 expenses.
- Is that right, sir?
- MR. WILLY DERKSEN: Yes, sir.
- MR. BYRON WILLIAMS: And I just wanted to
- 18 direct your attention to the 2007/'08 forecast. You'll
- 19 see that there's thirty-nine (39) positions associated
- 20 with power supply in that forecast, sir?
- MR. WILLY DERKSEN: Yes.
- MR. BYRON WILLIAMS: For those thirty-
- 23 nine (39) positions would you be able to provide a
- 24 further breakdown by business unit within power supply?
- Do you understand what I'm -- so --

1	MR. WILLY DERKSEN: Yes, power supply is
2	a business unit so I presume it's by division that you're
3	looking
4	MR. BYRON WILLIAMS: That was actually
5	the yes, by division, sir.
6	MR. WILLY DERKSEN: Yes, I could do that
7	
8	UNDERTAKING NO. 60: Manitoba Hydro to provide
9	Coalition with a further
10	breakdown by business unit
11	within power supply
12	
13	CONTINUED BY MR. BYRON WILLIAMS:
14	MR. BYRON WILLIAMS: And I don't want to
15	burden you too much, but when just, again, just
16	looking at the '07/'08 forecast for transmission and
17	distribution, could you also provide a breakdown for
18	those fifty (50) positions by division as well, sir?
19	MR. WILLY DERKSEN: Yes, sir.
20	
21	UNDERTAKING NO. 61: Manitoba Hydro to provide
22	Coalition with a breakdown of
23	the fifty (50) positions by
24	division in the '07/'08
25	forecast for transmission and

1	distribution
2	
3	CONTINUED BY MR. BYRON WILLIAMS:
4	MR. BYRON WILLIAMS: Mr. Derksen, it's
5	probably still you. Now I'm really rolling on my short-
6	snappers. Exhibit 36.
7	And as I understand this answer, sir,
8	Manitoba Hydo Hydro's estimating, that of the current
9	two hundred (200) unfilled EFTs somewhere between one
10	hundred and twenty-five (125) and a hundred and fifty
11	(150) of the EFT vacancies are are a result of
12	difficulties in recruiting.
13	Is that a fair statement, sir?
14	MR. WILLY DERKSEN: That's the response,
15	yes.
16	MR. BYRON WILLIAMS: What I'm trying to -
17	- to get at, Mr. Derksen, when you're forecasting or
18	preparing a budget for a pending year, do you assume that
19	all EFTs will be full, or do you have an assumption that
20	a certain percentage will will remain vacant, sir?
21	MR. WILLY DERKSEN: There's an assumption
22	that, of the vacancies that exist they will be
23	attempts to fill them throughout the year, and so the
24	budgets reflect what they actually expect to happen
2.5	throughout the year. So some will remain vacant. There

- 1 will be some vacancies, partial vacancies, and some will
- 2 be filled.
- 3 MR. BYRON WILLIAMS: And I just want to
- 4 make it concrete so -- so I understand, Mr. Derksen, how
- 5 this works practically.
- 6 Let's assume that Manitoba Hydro, leaving
- 7 aside Centra, is -- is looking at lets say, ballpark,
- 8 five thousand (5000) EFTs.
- 9 Is -- is that fair?
- MR. WILLY DERKSEN: Yes.
- 11 MR. BYRON WILLIAMS: When you're foreca -
- 12 or preparing the budget for the pending year, would you
- assume any vacancy rate for those EFTs? For example, a 1
- 14 percent vacancy rate.
- MR. WILLY DERKSEN: What -- what happens
- 16 in each division is that they do look at their current
- 17 staff complement, as well as their requirements, and the
- 18 track record that they have of -- of attracting any new
- increases that they have and they do embed a vacancy
- 20 factor, given past experience. And as well, they look
- 21 at, practically speaking, what time frame it's likely
- 22 that they could hire new -- new recruits.
- MR. BYRON WILLIAMS: So at the -- and if
- 24 I'm misstating, you'll correct me -- at the divisional
- level there's a vacancy factor embedded.

1	Is that right, sir?
2	MR. WILLY DERKSEN: Typically there is,
3	but it would be based upon that particular division's
4	experience. So it's it's very individual.
5	What I'm trying to say is that there's no
6	corporate mandated vacancy factor to embed into your
7	budgets. Division managers have the obligation to
8	prepare estimates themselves of of what they will be
9	spending throughout the year and embedded in that is
10	is a vacancy factor.
11	MR. BYRON WILLIAMS: So when it gets up
12	to the corporate level, just so I understand, so at the
13	- as you bring it up there's a vacancy factor embedded?
14	We'll do it in two (2) steps.
15	MR. WILLY DERKSEN: Yes.
16	MR. BYRON WILLIAMS: At the corporate
17	level, you're not making any additional adjustments?
18	You're you're recognizing at the divisional level that
19	they have put in an a vacancy factor?
20	MR. WILLY DERKSEN: Yes, that's correct.
21	
22	(BRIEF PAUSE)
23	
24	MR. BYRON WILLIAMS: When you calculated
25	the range between one hundred and twenty-five (125) and

- 1 one hundred and fifty (150) being associated with
- 2 difficulties in recruiting, would I be wrong in
- 3 suggesting that the Corporation otherwise would have
- 4 expected there to be in -- in this year, perhaps fifty
- 5 (50) to seventy-five (75), rather than two hundred (200)
- 6 vacancies?
- 7 MR. WILLY DERKSEN: I think you'll have
- 8 to repeat that one for me, sir.
- 9 MR. BYRON WILLIAMS: There's two hundred
- 10 (200) vacancies in -- in the year in question, is that
- 11 right, sir? Unfilled?
- 12 MR. WILLY DERKSEN: That's correct.
- 13 MR. BYRON WILLIAMS: Yeah. And of those
- 14 two hundred (200) unfilled EFTs, the Corporation has
- 15 estimated that one hundred and twenty-five (125) to one
- 16 hundred and fifty (150) are rel -- related to
- 17 difficulties in recruiting, correct?
- MR. WILLY DERKSEN: Yes.
- 19 MR. BYRON WILLIAMS: So that leaves
- 20 another fifty (50) to seventy-five (75) that are not
- 21 associated with difficulties in recruiting.
- Is that fair? That's the Corporation's
- 23 estimate.
- MR. WILLY DERKSEN: That would be the
- 25 compliment of the one twenty five (125) to one fifty

- 1 (150), yes.
- 2 MR. BYRON WILLIAMS: Would the -- would
- 3 it be fair to say that those fifty (50) to seventy-five
- 4 (75) were anticipated vacancies?
- 5 MR. WILLY DERKSEN: At the time of
- 6 budgeting, I don't think so, no.
- 7 MR. BYRON WILLIAMS: Okay. Thank you for
- 8 that.
- 9 Mr. Kuczek, a very quick question on
- 10 Exhibit Number 30. That was just a response about --
- 11 that's related to the Smart Meter Project, Mr. Kuczek.
- Do you have that, sir?
- MR. LLOYD KUCZEK: Yes.
- MR. BYRON WILLIAMS: A lot of paper
- 15 shuffling for one (1) or -- one (1) simple question. I
- 16 hope, two (2) questions.
- 17 You'll recall that this information -- or
- 18 this undertaking flows from a suggestion in the Appendix
- 19 B of the Acumen Research Group report that there was a
- 20 gap in customer data between November 2005 and April
- 21 2006.
- Do you recall that, sir?
- MR. LLOYD KUCZEK: Correct. Yes, I do.
- MR. BYRON WILLIAMS: And as I understand
- 25 the -- the answer, Manitoba Hydro has indicated that --

- 1 that there is no gap in its data and it's also -- when it
- 2 reviewed the data forwarded to Acumen there was a -- that
- 3 information was also complete.
- 4 Is that right, sir?
- 5 MR. LLOYD KUCZEK: Yes. And we've
- 6 actually contacted them and they've agreed they have the
- 7 data and it was a mistake on their part and we just
- 8 didn't pick it up when we were -- when we reviewed the
- 9 report.
- 10 MR. BYRON WILLIAMS: Okay. Are they
- 11 going to -- to redo the report using that information,
- 12 sir?
- 13 MR. LLOYD KUCZEK: We didn't ask them to
- 14 redo the report, but they offered to re -- to look at the
- 15 data to make sure that it didn't change any of the
- 16 results.
- MR. ROBERT MAYER: Are we going to hear
- 18 about that? I was concerned about that particular aspect
- 19 of that study as well.
- If it does change the results how are we
- 21 going to find out about that?
- MR. LLOYD KUCZEK: Ms. Ramage...?
- MS. PATTI RAMAGE: We could -- it depends
- 24 on the timing, if it's in the -- within the timing of
- 25 this Hearing we can certainly advise or we could, if Mr.

- 1 Kuczek advises me down the road, if we've all gone home
- 2 by the time he gets that information, I could certainly
- 3 just provide it to the Board in -- in due course.
- 4 THE CHAIRPERSON: Mr. Kuczek, you are
- 5 saying that they don't think it will affect the results?
- MR. LLOYD KUCZEK: I suspect not, no.
- 7 And maybe what we could do is that if there -- it -- if
- 8 it does affect the results, then we should offer to
- 9 provide that information, and if there's no issue then --
- 10 if you don't hear from us, there's no issue.
- 11 MR. ROBERT MAYER: I should indicate, Mr.
- 12 Kuczek, the reason for my concern is not only was I
- 13 surprised at some of those results, but some people I
- 14 have shared that information with, one (1) of whom being
- 15 a participant in -- who had actually had the Smart Meter,
- 16 was somewhat surprised as well.
- 17 And it just didn't make sense unless the
- 18 people who were in the experimental group were incredibly
- 19 efficient environmentalists, because they didn't have the
- 20 -- they didn't have the tools with which to determine how
- 21 they can adjust or what -- which of their pieces of
- 22 equipment took the -- took the most power.
- In any event that's my concern, because
- 24 I'm really interested in the Smart Meter Project; there
- 25 are a number of people that I know are interested in the

- 1 Smart Meter Project. If the results are changed -- if --
- 2 if somebody would advise the Board, I am sure that I can
- 3 convince somebody here to advise -- to let me know.
- 4 MR. LLOYD KUCZEK: Maybe just to add a
- 5 comment. I wasn't actually surprised with the results.
- 6 I -- I didn't think providing that information,
- 7 necessarily, to customers was going to have a long term
- 8 or a significant impact on our customers. If -- because
- 9 our customers already are living in an environment where
- 10 they know about a lot of the opportunities, because we're
- 11 always talking about it in the media and various --
- 12 various venues.
- So, if you go to a different region and
- 14 there is no DSM initiative, or there's not an aggressive
- 15 DSM initiative, I would suggest that you would expect to
- 16 see some -- some impacts. So, in Manitoba we didn't see
- 17 those and that -- that was my conclusion and so that
- 18 didn't really surprise me.
- I was surprised that the experimental
- 20 group actually reduced their consumption more than the
- 21 control group. But, again, small number -- right?
- MS. SUSAN PROVEN: But, Mr. Kuczek,
- 23 wasn't there -- there was also an education component to
- 24 this, and both groups received that education, right?
- 25 So it wasn't all about the meter. It was

- 1 also about the information -- the advance information.
- 2 Does that tell you something?
- MR. LLOYD KUCZEK: Yeah, it -- it does,
- 4 actually. It tells you that the more top of mind the --
- 5 the energy-efficient opportunities are for a consumer,
- 6 the more likely they are going to participate in those
- 7 opportunities.
- 8 So, again, you know, another problem we
- 9 had with the -- the pilot was that we had trouble getting
- 10 consumers. So we were kind of concerned about, Do we
- 11 have a biased group here to start with, right? Whether
- 12 they were in the control group or the experimental group,
- 13 they all wanted to participate in this; and a very small
- 14 number.
- 15 So they were, you know -- so even though
- 16 we did achieve some savings through that program, I --
- 17 I'd be concerned about whether or not we would realize
- 18 that in the mass market because, again, that bias
- 19 possibly with that group.
- If we had consumers lined up to
- 21 participate in a program, might be a little different,
- 22 but we really struggled even to get those customers to
- 23 sign up.
- MR. ROBERT MAYER: And I think we're all
- 25 agreed that the reason -- or at least one (1) of the

- 1 reasons for that was the requirement for payment in
- 2 advance, had to come off your budget and that -- that
- 3 pre-payment of the -- of the meter, I -- I would suggest,
- 4 and I think you would agree with me -- was probably the
- 5 major barrier to getting a larger number of people to
- 6 become involved.
- 7 MR. LLOYD KUCZEK: I think that's true,
- 8 too.
- 9 MS. SUSAN PROVEN: And just another
- 10 thought -- I'm wondering if maybe a different approach
- 11 next time. I don't know how much you work in school
- 12 situations, but maybe you could go into a classroom and
- 13 divide the classroom in half and give half the -- like
- 14 just starting with a group that are fairly uniform and
- 15 have maybe no desire in terms of conservation, and make
- 16 it into a project where a high school classroom actually
- 17 studies the differences.
- Would that be possible?
- 19 MR. LLOYD KUCZEK: It -- it could be. I
- 20 -- I'm leaning towards, given where the technology is
- 21 going -- these meters are fairly expensive. They're
- 22 about a hundred and fifty dollars (\$150) a unit.
- 23 And with the technology coming with the
- 24 AMI meters and if we end up going down that path and if
- 25 you could get that information to consumers -- and I know

1 not all consumers have Internet, but considerable number

- 2 do -- I think it might be a better approach to wait for
- 3 that technology to come, 'cause I don't think it's that
- 4 far off.
- 5 And then if you look at the cost
- 6 differences between what you can capture there, by
- 7 providing this information, compared to these -- these
- 8 monitors. I also did get some feedback on the monitors;
- 9 that they were useful. Couple of staff I had try them
- 10 and one (1) of the comments I got back was that the most
- 11 interesting thing, after a little while, was just the
- 12 temperature that you're getting on the monitor.
- 13 Another individual said that the wife
- 14 wanted to put it off to the side because it wasn't an
- 15 attractive unit, you know.
- I don't know if you've seen it. I should
- 17 have brought one (1) here. We've got one (1).
- But I think the new -- the way to go, in
- 19 my opinion, is to see if the same AMI technology works
- 20 with some controls, with some end uses, and I think we
- 21 could achieve a lot that way. And, as well, inform
- 22 customers about what their usage is.
- MS. SUSAN PROVEN: Okay, thank you.

24

25 CONTINUED BY MR. BYRON WILLIAMS:

- 1 MR. BYRON WILLIAMS: Mr. Kuczek, just to
- 2 follow up on this.
- 3 Has Acumen advised you how long it will do
- 4 -- how long it will take to review and see if this
- 5 information would have made a difference?
- 6 MR. LLOYD KUCZEK: I only got an email
- 7 from my staff tell -- informing me they were going to
- 8 look at it, and it didn't have a timeframe on it. But I
- 9 can check.
- 10 MR. BYRON WILLIAMS: And the -- in terms
- of the pro -- or the -- the study, itself, the results
- 12 were obviously of interest to my clients as well.
- So, if you would certainly agree to, if
- 14 you receive the results during the course of the Hearing,
- 15 provide them to the Coalition -- well, to all parties --
- 16 and even if it's after the hearing, certainly the -- the
- 17 Coalition would be interested in receiving the results,
- 18 sir.
- That would be appreciated. You'll agree
- 20 to that?
- MR. LLOYD KUCZEK: Yes.
- MR. BYRON WILLIAMS: Just turning to
- 23 Exhibit Number 34 -- I'm not sure if this is you, Mr.
- 24 Warden, or -- or who it is. It's referring to the Hay
- 25 Group comparison of labour rates and overtime policies

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1 study.
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- MR. VINCE WARDEN: Yes, we have it here.
- 3 MR. BYRON WILLIAMS: And I thank you for
- 4 your answer to this. It's appreciated by my client, sir.
- I just want to, at a very high level,
- 6 review what -- what the -- what the study was aimed at
- 7 doing, as I understand it anyways.
- 8 Would I be correct in saying that the Hay
- 9 Group identified three (3) positions within Hydro 1 being
- 10 field operations manager, design engineer and then power
- 11 line maintainer and then sought information from a number
- 12 of other utilities, including Manitoba Hydro, with regard
- 13 to the best matching or most comparable other positions?
- Would that be fair, sir?
- MR. VINCE WARDEN: That's correct, yes.
- 16 MR. BYRON WILLIAMS: And would I also be
- 17 correct in suggesting, too, that what the Hay Group did
- 18 for these three (3) positions were look at hourly wage
- 19 rate minimum, hourly wage rate maximum, as well as
- 20 overtime policies?
- 21 Would that be fair, sir?
- MR. VINCE WARDEN: Yes.
- MR. BYRON WILLIAMS: And I just have,
- 24 again, a simple request from my clients, you -- you've
- 25 kindly provided the -- for -- where -- where the best

Τ	matching positions from Hydro fit within the minimum wage	
2	percentile and also the maximum percentage.	
3	For these the best matching positions	
4	from Hydro for these three (3) positions, would Hydro be	
5	prepared to provide the actual hourly wage rate minimum,	
6	and the hourly wage rate maximum that was provided to the	
7	Hay Group?	
8	MR. VINCE WARDEN: Sure, we can do that.	
9	MR. BYRON WILLIAMS: Okay. And for these	
10	three (3) positions as well, if you would also indicate	
11	whether or not overtime is applicable for these three (3	
12	positions.	
13	That was part of the inquiry of the Hay	
14	Group as well so would you do that, sir?	
15	MR. VINCE WARDEN: Yes.	
16	MR. BYRON WILLIAMS: So to use the magic	
17	words for the transcript, that's an undertaking?	
18	MR. VINCE WARDEN: Yes, it's an	
19	undertaking.	
20		
21	UNDERTAKING NO. 62: Manitoba Hydro to provide	
22	Coalition the actual hourly	
23	wage rate minimum, and the	
24	hourly wage rate maximum that	
25	was provided to the Hay Group	

1	regarding field operations	
2	manager, design engineer, and	
3	power line maintainer. Also	
4	indicate whether or not	
5	overtime is applicable for	
6	these three (3) positions	
7		
8	CONTINUED BY MR. BYRON WILLIAMS:	
9	MR. BYRON WILLIAMS: Again, Mr. Warden,	
LO	will I'll draw your attention to Exhibit Number 40	
L1	which is a reference to the Hydro 1 Distribution	
L2	Benchmarking Study.	
L3	Do you have that, sir?	
L 4	MR. VINCE WARDEN: Yes.	
L5	MR. BYRON WILLIAMS: And again, my	
L 6	clients thank you for for the response to this. I se	
L 7	that this study was dated October 24th, 2007, can you	
L 8	indicate when it was received by Manitoba Hydro?	
L 9	Do you have that information, sir?	
20	MR. VINCE WARDEN: I I don't have that	
21	information readily available. We can we can find	
22	that out, if you like.	
23	MR. BYRON WILLIAMS: I'd appreciate that.	
24	Now, and again, I'm not going to spend much time on this	
25	study but at a high level, you'll agree that it it	

- 1 looked at comparative information between Hydro 1 and a
- 2 number of other utilities including Manitoba Hydro on
- 3 issues such as cost matrix, asset replacement rates,
- 4 reliability and safety.
- 5 Would that be fair, sir?
- 6 MR. VINCE WARDEN: Yes.
- 7 MR. BYRON WILLIAMS: And in terms of the
- 8 cost matrix, some of the things it looked at were
- 9 spending per pole kilometre, spending per gross asset
- 10 value and spending per customer.
- 11 Will you accept that subject to check,
- 12 sir? I -- I realize you don't have the study right in
- 13 front of you.
- MR. VINCE WARDEN: I'll accept that, yes.
- MR. BYRON WILLIAMS: And I see from your
- 16 response to this undertaking that -- that Manitoba Hydro
- 17 is unable to provide the -- it's actual -- indicate which
- 18 firm it is, within the study, given some confidentiality
- 19 concerns.
- Is that correct, sir?
- MR. VINCE WARDEN: Yes.
- MR. BYRON WILLIAMS: And my clients
- 23 accept that, but I'm going to ask you and I've posed this
- 24 question to My Friend, Ms. Ramage, offline.
- You'll accept, subject to check, that --

- 1 that in addition to providing specific information on
- 2 certain matrix to the -- to the -- with regard to
- 3 individual companies, there's also information available
- 4 in terms of which -- which quartile a firm appeared in,
- 5 in terms of its -- its ranking?
- 6 MR. VINCE WARDEN: Yes.
- 7 MR. BYRON WILLIAMS: And again, I don't
- 8 mean to go through -- I'm going to ask you to consider,
- 9 on behalf of Manitoba Hydro, whether it would be able to
- 10 or be prepared to provide its quartile ranking for -- I'm
- 11 going to give you just some -- the tables relating to
- 12 spending per pole kilometre, which are Table C3 through
- 13 C5; tables relating to gross asset value, which are Table
- 14 C6 through C8; and tables relating to cost per customer,
- which are Table C12 through C14.
- 16 And again, I understand you have to check
- 17 with those who conducted the site so will you at least
- 18 review that, Mr. Warden, and -- and see whether you can
- 19 assist my clients?
- MR. VINCE WARDEN: To be clear, Mr.
- 21 Williams, you are looking for the specific information as
- 22 it relates to Manitoba Hydro for those measures?
- MR. BYRON WILLIAMS: Yes, and I'm not
- looking for the actual information, sir, merely the
- 25 quartile in which it -- it was ranked. So rather than

1	the specific data or which	firm it was, which quartile in
2	which Manitoba Hydro was ra	nked. Do you have that, sir?
3	MR. VINCE WA	RDEN: Yes, we can undertake
4	to do that.	
5	MR. BYRON WI	LLIAMS: And just to be clear
6	in the undertaking, because	you you won't be clear
7	whether you can get permiss.	ion from the the study, so
8	you're going to undertake to	o review whether you can get
9	permission. MR. VINCE WAR	RDEN: Yes.
10	MR. BYRON WI	LLIAMS: Is that fair, sir?
11	MR. VINCE WA	RDEN: I agree, yes.
12		
13	UNDERTAKING NO. 63:	Manitoba Hydro to provide
14		Coalition quartile ranking
15		for the tables relating to
16		spending per pole kilometre,
17		which are Table C3 through
18		C5; tables relating to gross
19		asset value, which are Table
20		C6 through C8; and tables
21		relating to cost per
22		customer, which are Table C12
23		through C14
24		

MS. PATTI RAMAGE: Mr. Williams, the

25

- 1 benefit of asking me ahead of time is we've already made
- 2 the request, So hopefully we'll get back to you this
- 3 morning.
- 4 MR. BYRON WILLIAMS: And again, none of
- 5 us knows what the answers are, so we're -- this is just
- 6 to put better information on the record.
- 7 Mr. Chairman, I haven't had a chance to
- 8 really review Undertaking Number 46, even though Ms.
- 9 Fernandes was kind enough to provide that, so subject to
- 10 any questions I may have on that, that's -- that
- 11 concludes the Coalition's questions in terms of
- 12 undertakings.
- THE CHAIRPERSON: Okay, Mr. Williams.
- 14 And if you have some questions on Exhibit 46, you can let
- 15 us know. We will fit you back in.
- 16 Ms. McCaffrey, for MIPUG, do you have any
- 17 questions in the panel?

18

- 19 RE-CROSS-EXAMINATION BY MS. TAMARA MCCAFFREY
- 20 MS. TAMARA MCCAFFREY: Because the other
- 21 counsel does such a thorough job, I really have
- 22 essentially nothing -- nothing to add, but I would want
- 23 to do one (1) follow-up to this discussion that you just
- 24 had with Mr. Williams.
- The Hydro 1 study: it indicates in

- 1 Exhibit 40, that the survey was primarily used for
- 2 discovery and points to areas of opportunity where one
- 3 (1) utility may have better practices than another.
- I just -- in terms of that, this was a
- 5 study that was commissioned by Hydro 1, but would
- 6 Manitoba Hydro similarly, and have they, perhaps,
- 7 commissioned certain studies of other utilities in order
- 8 for them to benefit from the experience of other
- 9 utilities? And does Manitoba Hydro think that's a
- 10 valuable exercise?
- 11 MR. VINCE WARDEN: We -- we have not
- 12 commissioned any such surveys in recent times. Two (2)
- 13 reasons, I guess. The cost -- cost of -- of doing so is
- 14 typically quite high to -- to engage a independent
- 15 consultant to conduct a survey of this type.
- 16 Secondly, we are finding that other
- 17 utilities are less and less forthcoming with information,
- 18 where -- a lot of utilities are in a competitive market
- 19 today, and do not release information as they have in the
- 20 past -- as willingly as they have in the past.
- MS. TAMARA MCCAFFREY: Thank you, Mr.
- 22 Warden. So there's some difficulty, I guess, some
- 23 barriers to commissioning independent and formal studies.
- 24 But is it Manitoba Hydro's practice to -- to consider
- other utilities and with a view to benefiting, perhaps,

- 1 from the experience of others?
- MR. VINCE WARDEN: We do, of course,
- 3 compare ourselves to other utilities at a very high
- 4 level. We have found that the major benefit of
- 5 comparisons though is to compare ourselves to ourselves;
- 6 that is, if we look at how our costs are trending over
- 7 time that is more of a valuable indicator to us than --
- 8 than trying to analyse whether utilities are doing --
- 9 there's always difficulties in benchmarking with other
- 10 utilities because of different practices and customs and
- 11 the way the costs are classified.
- 12 So to do to that kind of a -- of review
- 13 properly, it does require a considerable investment of
- 14 time and dollars.
- 15 MS. TAMARA MCCAFFREY: And just so that
- 16 we're on the same page, though, Mr. Warden, a progressive
- 17 utility such as Manitoba Hydro, though, probably keeps
- 18 itself informed to a certain extent as to what's
- 19 happening in other jurisdictions and when you hear a good
- 20 idea, it's something that the Utility would obviously
- 21 look at if they thought it might be a good fit for the
- 22 Utility and even in a less formal way.
- MR. VINCE WARDEN: Yeah, absolutely. And
- 24 we -- we're members of the Canadian Electrical
- 25 Association, the Canadian Gas Association, and we meet on

1 a regular basis with our counterparts and other utilities

- 2 and exchange ideas on a regular basis as well.
- 3 MS. TAMARA MCCAFFREY: Thank you very
- 4 much, sir. That completes my questions.
- 5 THE CHAIRPERSON: Mr. Warden, on Exhibit
- 6 Number 46, just one question, just to remind the Board.
- 7 When you are talking about actual and
- 8 forecast OM&A expenditures for any particular year, that,
- 9 of course, is after the amount that has been capitalized,
- 10 correct?
- 11 MR. VINCE WARDEN: That's correct.
- 12 THE CHAIRPERSON: With respect to the
- 13 capitalization, if you just remind us, have any of the
- 14 policies of the Corporation changed in the last few years
- with respect to capitalization?
- 16 MR. VINCE WARDEN: Not in a significant
- 17 way. We have revised overhead rates -- as Mr. Derksen
- 18 has referred to from time-to-time -- overhead and
- 19 employed benefit capitalization rates, but the
- 20 capitalization policies have not changed significantly.
- 21 We do though -- with international financial reporting
- 22 standards on the horizon -- we do see some quite
- 23 significant changes coming very soon that could have a
- 24 very material impact on our cost of operations.
- THE CHAIRPERSON: Have you completed any

- 1 reviews or analyses of the potential effects of the
- 2 change that is coming?
- MR. VINCE WARDEN: We -- as we speak, we
- 4 have a request for proposal out to -- for assistance in
- 5 that area. We -- it is a major change and speaking of
- 6 talking to other utilities, it's one that is of concern
- 7 to all utilities across Canada; the changes that are
- 8 coming on the horizon with IFRs, and it's a major issue.
- 9 We're -- our Board, our Audit Committee is taking it very
- 10 seriously, and we will be studying this very closely over
- 11 the coming months.
- 12 THE CHAIRPERSON: The potential is,
- 13 presumably, when you say "major implications" would be
- 14 reduced net income forecasts, is that correct?
- MR. VINCE WARDEN: Yes, that would be the
- 16 direction it would go. And -- and it does relate to the
- 17 capitalization issue that -- that there's very strict
- 18 restrictions on -- on what can be capitalized and what
- 19 should be charged to operations in a given year. And
- 20 indications we have is that it will be more charged to
- 21 operations than -- than in previous years.
- THE CHAIRPERSON: That is the same sort
- 23 of issue with respect to deferred charges too, is it not?
- 24 MR. VINCE WARDEN: Yes, all regulatory
- 25 assets and liabilities will not be allowed under IFRs and

1 the extent we can defer charges in the future is -- isn't

- 2 an open question at this point in time.
- 3 THE CHAIRPERSON: I am not going to make
- 4 any comment on it, but you are aware that the Board in
- 5 recent past orders have linked, if you like,
- 6 capitalization and deferred charges accounting with the
- 7 concept of the equity ratio, with respect to the, how do
- 8 you put it, the adequacy of the debt/equity target.
- 9 MR. VINCE WARDEN: Yes, and I absolutely
- 10 agree with that that it's another risk faced by the
- 11 Corporation. That is another reason why we have to have
- 12 an adequate level of retained earnings.
- 13 THE CHAIRPERSON: Thank you, Mr. Warden.
- Mr. Buhr, do you have any follow-up
- 15 questions for this Panel?
- MR. DOUG BUHR: No, Mr. Chairman.
- 17 THE CHAIRPERSON: Mr. Gange...?
- MR. BILL GANGE: No, I have no further
- 19 questions, Mr. Chair.
- THE CHAIRPERSON: Mr. Peters, maybe it
- 21 would be good for us to take our break now. When we come
- 22 back we can determine whether we are ready to release the
- 23 Panel or not or whether Mr. Williams has further
- 24 questions.
- MR. BYRON WILLIAMS: I probably have one

- 1 (1) or two (2) questions on Exhibit 46 which I could ask
- 2 right now, Mr. Chairman.
- THE CHAIRPERSON: Please, go ahead.

4

- 5 RE-RE-CROSS-EXAMINATION BY MR. BYRON WILLIAMS:
- 6 MR. BYRON WILLIAMS: Thank you for this.
- 7 I guess this was prepared by you, Mr. Derksen, or by your
- 8 able team, is that right, sir?
- 9 MR. WILLY DERKSEN: Yes.
- 10 MR. BYRON WILLIAMS: Obviously, one of
- 11 the adjustments here, apart from Centra, was the
- 12 adjustment for subsidiaries, is that correct, sir?
- MR. WILLY DERKSEN: Yes.
- 14 MR. BYRON WILLIAMS: And in the -- and
- 15 this -- this adjustment focuses on the 2002/'03 year and
- 16 I guess my question to you is: If we look farther up at
- 17 2003/'04 and moving to the future, are there any, in
- 18 terms of the rebuttal evidence on page 5 of Manitoba
- 19 Hydro's evidence, are there any more adjustments for
- 20 subsidiaries that -- that might need to take -- to be
- 21 reflected, sir?
- MR. WILLY DERKSEN: The Table MH-1 for
- 23 OM&A costs that's included in the rebuttal evidence for
- '03/'04 through '06/'07 does include the subsidiary costs
- 25 in both the IFF and the actuals.

1 So there is really no adjustment necessary

- 2 in order to make the comparative.
- 3 MR. BYRON WILLIAMS: Okay. So it was --
- 4 it's really the 2002/'03 year that some adjustments were
- 5 required for, sir?
- MR. WILLY DERKSEN: Yes, that's correct.
- 7 Mr. Warden pointed out that the bottom line on this
- 8 response, Exhibit Number 46, is net of subsidiaries
- 9 whereas the 03/04 to 06/07 do include the
- 10 subsidiaries.
- 11 MR. BYRON WILLIAMS: But they included
- 12 both in the -- the forecast and the -- target in the
- 13 actual?
- 14 MR. WILLY DERKSEN: Yes, that's correct.
- MR. BYRON WILLIAMS: And -- and just to
- 16 make sure I understand, so if I look at that table, the
- 17 target will include -- oh excuse me, we're not talking
- 18 targets, we're talking forecast in actual.
- 19 The forecast in actual will all -- will
- 20 include subsidiaries? There'll be --
- MR. WILLY DERKSEN: Yes, that's correct.
- MR. BYRON WILLIAMS: Thank you for that.
- 23 I have no further questions, Mr. Chair.
- THE CHAIRPERSON: Thank you, Mr.
- 25 Williams.

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1 MS. SUSAN PROVEN: I just had one (1)
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- 2 more question of Mr. Kuczek before, of course, the panel
- 3 goes.
- 4 And that had to do with -- I think it was
- 5 Tab 40 under Mr. Peters' blue book. It's back to this
- 6 affordable energy fund. You had said when you were
- 7 reporting on the Island Lake pilot -- pilot project that
- 8 the materials had arrived and then there was no report.
- 9 There was no more information after that
- 10 point. So I just wondered, when did the materials
- 11 arrive? Like when did they get the materials?
- 12 MR. LLOYD KUCZEK: We shipped them up
- 13 last March over the winter roads.
- MS. SUSAN PROVEN: So they've had the
- 15 materials for a year, and -- but there was nothing more
- 16 to report? What -- what does that mean? Like, what do
- 17 you do about that?
- MR. LLOYD KUCZEK: Well -- well, us,
- 19 nothing, actually, at this point because that pilot is
- 20 being managed by Science Technology and Energy and Mines,
- 21 the Government department that we're working with.
- 22 So they're managing that project and it --
- 23 it's one (1) of the hurdles with that particular customer
- 24 segment, and we're working directly ourselves with some
- 25 others and we're hoping not to have the same -- same

- 1 hurdles, but we likely will in some areas, but it's a
- 2 challenge.
- MS. SUSAN PROVEN: Yeah, I -- I
- 4 understand the challenge, but I hope it doesn't send the
- 5 wrong signal. I guess I just, you know, because we -- we
- 6 have nothing to go on then in terms of that particular
- 7 segment of the -- well, that particular customer that
- 8 you'd like to get some results with.
- 9 MR. LLOYD KUCZEK: Yes, it's probably --
- 10 my best guess is we'll see more -- some retrofits with
- 11 some of the other communities earlier than we will with
- 12 that community.
- But we're still working or this Government
- 14 department is still working with them to try to get
- 15 things moving.
- 16 MS. SUSAN PROVEN: So how did you choose
- 17 that community in the first place? Like is there some
- 18 kind of testing that goes into who you're going to give
- 19 the materials to or were they the first to come forward?
- 20 MR. LLOYD KUCZEK: They were a remote
- 21 community and in discussions with this Government
- 22 department, we decided that we would try something there.
- 23 And we have been trying a few things with
- some other groups but not necessarily through the lower
- 25 income program design concept. Just, you know, trying to

- 1 encourage them to participate in the Power Smart
- 2 programs.
- And we had some successes. For example,
- 4 one (1) First Nation community worked with us and a
- 5 retailer and was able to get the insulation from us at no
- 6 cost, and they got the blower from the -- the retailer in
- 7 their area.
- 8 And they provided the labour, the First
- 9 Nation community. So they were able to accomplish that
- 10 without putting any dollars into it, and they retrofitted
- 11 a number of homes. So that worked very well.
- So -- I'm not sure I've answered your
- 13 question but...
- MS. SUSAN PROVEN: I'm just -- I guess
- 15 I'm just struggling with how you move these things
- 16 forward and -- and maybe it was the choice of the
- 17 community or the partners, who was involved as partners.
- Is that what you're telling me, that you
- 19 have to weigh a lot of different factors before you can
- 20 be assured success?
- MR. LLOYD KUCZEK: Yeah, that -- that
- 22 particular pilot started with a -- just an energy-
- 23 efficient initiative, and then we were working with the
- 24 Island Lake Tribal Council, and it grew from just energy
- 25 efficiency to they -- they wanted to look at a bigger

- 1 picture.
- 2 And so we got diverted into what -- what
- 3 can be done in terms of economic development. And it
- 4 went from a fairly small project to something that was
- 5 really likely unrealistic and quite expensive, where you
- 6 would develop some companies in the area and whatnot to
- 7 do various things and so that got diverted, and then
- 8 we're trying to get it back on track and just get the
- 9 energy efficiency done now again.
- MS. SUSAN PROVEN: Okay, thank you.
- MR. ROBERT MAYER: Mr. Kuczek, just to
- 12 followup, can you tell this Board, with any degree of
- 13 certainty, where those materials are right now?
- 14 MR. LLOYD KUCZEK: Well, with a degree of
- 15 certainty, I asked my staff to check, and I haven't heard
- 16 back. So that -- that -- I couldn't tell you for
- 17 certain, but I can tell you that we stored some material
- 18 in Hydro facilities. And there's -- the only ones that
- 19 I'm somewhat concerned about are -- we -- there's a
- 20 couple of trailers up there that we have and we stored
- 21 them in there as well.
- 22 And so there's some risk of theft, and we
- 23 knew that at the time, so we -- we asked our district guy
- 24 to check, and I haven't heard back.
- MR. ROBERT MAYER: Thank you.

- 1 THE CHAIRPERSON: Mr. Peters, do you have
- 2 any further, given the couple other exhibits after you
- 3 finish?
- 4 MR. BOB PETERS: Mr. Chairman, I -- I do
- 5 not. I can alert the Board that in prior discussions
- 6 with Ms. Ramage, she would like to have some re-
- 7 examination of this panel, and that would just mean
- 8 whether the Board wants to take the break to discuss any
- 9 aspects and come back and see if there's any more
- 10 questions of the panel, or whether the Board is satisfied
- 11 that the questions are now concluded and then she would
- 12 do her re-direct.
- 13 THE CHAIRPERSON: I think we're fine at
- 14 this stage.
- Ms. Ramage, do you have any re-direct?

16

- 17 RE-DIRECT EXAMINATION BY MS. PATTI RAMAGE:
- MS. PATTI RAMAGE: Very, very short
- 19 question for Mr. Warden.
- 20 And that is, Mr. Warden -- this is
- 21 following up on Mr. Mayer's and your discussion yesterday
- 22 -- is natural gas a safe fuel for home heating?
- MR. VINCE WARDEN: Yes. Both natural gas
- 24 and electricity are very safe energy sources for home
- 25 heating. Most incidents with natural gas have been

- 1 attributed to errors by contractors or others when
- 2 excavating or digging close to a natural gas distribution
- 3 line, or to natural gas furnaces or appliances not being
- 4 properly maintained.
- 5 This is the reason that Manitoba Hydro has
- 6 a widely-publicized Call-Before-You-Dig Program and a 24-
- 7 hour Burner Tip Program that responds immediately to any
- 8 issues homeowners may have with their gas appliances.
- 9 Both the Call-Before-You-Dig and the
- 10 Burner Tip Program have been very successful.
- 11 Thank you.
- MR. ROBERT MAYER: If I might just follow
- 13 up on that. I -- I'm not going where you think I might.
- 14 Are there any significant differences in
- 15 safety between natural gas and propane?

16

17 (BRIEF PAUSE)

18

- MR. VINCE WARDEN: Mr. Mayer, I really
- 20 don't think I'm qualified to answer that question.
- 21 Anybody else?
- THE CHAIRPERSON: Well, one of the
- 23 significant differences -- I can pipe up -- is related to
- 24 how it's delivered. Like natural gas is mainly delivered
- 25 through pipelines, but in some of the Northern

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1
     communities, it's basically by -- almost like tanker
 2
     trailers -- storage devices -- which is a whole different
 3
     kettle of fish.
 4
 5
                           (BRIEF PAUSE)
 6
 7
                    THE CHAIRPERSON:
                                       That it, Ms. Ramage?
 8
                    MS. PATTI RAMAGE:
                                        That was it. That was
9
     just something we wanted to clarify on the record.
10
                    THE CHAIRPERSON:
                                       Now, Mr. Warden is
11
     continuing with the next panel, correct?
12
                    MS. PATTI RAMAGE:
                                        That is correct.
13
                    THE CHAIRPERSON: Because one (1) of the
14
     issues that just arose was this comment when we get into
15
     issues of the accounting policies and concept of
16
     potential change because the Board, in the process, is
17
     quite reliant, of course, on the forecast that Manitoba
     Hydro put forward. And it relates to the debt/equity
18
     ratio and the whole rest.
19
20
                    So, leaving that aside, I think we're fine
21
     with the concept that Mr. Warden continue with the next
22
    panel.
2.3
                                        Both Mr. Warden and
                    MS. PATTI RAMAGE:
24
     Mr. Surminski will be on the next panel in terms of
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25

carryover.

- 1 THE CHAIRPERSON: Very good, then. So,
- 2 Mr. Peters, I think we'll take our break now and that
- 3 will provide Mr. Ramage and Hydro an opportunity to
- 4 change panels.
- 5 And we just want to express our
- 6 appreciation to the panel for your contributions to the
- 7 hearing today. Thank you very much.

8

- 9 --- Upon recessing at 10:17 a.m.
- 10 --- Upon resuming at 10:47 a.m.

11

- 12 THE CHAIRPERSON: Okay, folks. We'll get
- 13 back at it and see we have a -- a new -- a new panel with
- 14 a few new faces and some old ones.
- Before we get there, Ms. McCaffrey had
- 16 distributed a paper that isn't evidence for this hearing
- 17 but may be helpful to all of us. Ms. McCaffrey.
- MS. TAMARA MCCAFFREY: Thank you very
- 19 much, Mr. Chair. This is just further to MIPUG's
- 20 commitment to the Board to keep the Board and everybody
- 21 else informed of evidence as it is developing for the
- 22 second hearing.
- I've provided a -- a summary that Peter
- 24 Ostergaard who will be a witness that MIPUG will be
- 25 calling in the second hearing on the new industrial rate,

- 1 just to provide a sort of a brief summary of the process
- 2 that they experienced in British Columbia.
- 3 He was involved in a couple of respects,
- 4 one of which is Chairman of the BCUC. So the purpose of
- 5 this is not to form part of evidence in this General Rate
- 6 Application. As you can see from the cover letter, it's
- 7 consistent with what I indicated in our motion in
- 8 January.
- 9 Mr. Ostergaard isn't available to give
- 10 evidence until July, and this doesn't form opinion
- 11 evidence in any event.
- 12 It's just a summary of the types of things
- 13 that were looked at in British Columbia that we think
- 14 will be relevant that the Board would want to consider
- 15 prior to making any decisions on the new industrial
- 16 proposal.
- So I just take this opportunity to give
- 18 everyone a copy at this time. Thanks.
- THE CHAIRPERSON: Thank you, Ms.
- 20 McCaffrey.
- Okay, Ms. Ramage, if you wouldn't mind
- 22 introducing the new panel we'll swear in those that
- 23 haven't been sworn in yet.
- MS. PATTI RAMAGE: Yes, thank you, Mr.
- 25 Chair. You'll see that in addition to Mr. Warden and Mr.

- 1 Surminski, we've now brought in for the cost of service 2 panel, Mr. Wiens and Mr. Thomas. 3 And prior to their being sworn, I could also maybe indicate that our back row has diminished 4 5 considerably, but Ms. Flynn and Ms. Fernandes are still 6 back there. We've added to the back row Marnie Arnal and 7 Louella Harms who will be assisting the Cost of Service 8 panel. 9 And with that, perhaps, Mr. Gaudreau could 10 swear the two (2) new witnesses. 11 12 MANITOBA HYDRO COST OF SERVICE AND RATE DESIGN PANEL: 13 KURT ROBIN WIENS, Sworn 14 CHIC THOMAS, Sworn 15 VINCE WARDEN, Resumed 16 HAROLD SURMINSKI, Resumed 17 EXAMINATION-IN-CHIEF BY MS. PATTI RAMAGE: 18 19 MS. PATTI RAMAGE: Mr. Wiens, could you
- 22 Chairman, members of the Public Utilities Board,

20

21

23 Intervenors and colleagues. My name is Kurt Robin Wiens.

state your name and responsibilities at Manitoba Hydro?

MR. ROBIN WIENS: Yes. Good morning, Mr.

- 24 I've been employed with Manitoba Hydro since January of
- 25 1989. From June of 1989 until December of 2002, I was

- 1 the Manager of the Rates Department. I am currently
- 2 Division Manager of Rates and Regulatory Affairs.
- In that capacity, I have responsibility
- 4 for supervising the development of electricity and gas
- 5 rates, cost of service analysis, load research and for
- 6 electric service extension policy. I have overall
- 7 responsibilities for services in support of Manitoba
- 8 Hydro's regulatory compliance and proceedings.
- 9 I hold a Master's degree in economics from
- 10 the University of Manitoba. I have appeared before this
- 11 Board in support of Hydro's general rate applications in
- 12 years going back to 1990 and through to 2004, and in the
- 13 Status Update proceeding of 2002 and the Cost of Service
- 14 and Generic Review in 2005/2006.
- I have also appeared before this Board in
- 16 support of applications for specific rate offerings
- 17 including surplus energy and earlier similar programs and
- 18 Manitoba Hydro's curtailable rate offerings as well.
- 19 MS. PATTI RAMAGE: Mr. Wiens, which
- 20 aspects of Manitoba Hydro's 2008/2009 General Rate
- 21 Application were prepared by you or under your direction?
- MR. ROBIN WIENS: I had senior
- 23 responsibility for General Rate Application and all
- 24 supporting documents including appendices and responses
- 25 to Information Requests, but with particular emphasis on

- 1 rate design and cost of service matters, including the
- 2 development of the rate and terms of application for
- 3 large, new or expansion loads.
- In addition, Tab 12 of the application,
- 5 which includes responses to specific Public Utilities
- 6 Board directives and previous orders was prepared by me
- 7 or under my direction.
- I coordinated the preparation of rebuttal
- 9 to the testimony of Mr. Harper on behalf of the
- 10 Coalition, Messrs Osler and Bowman on behalf of MIPUG,
- 11 and Mr. Turnek (phonetic) on behalf of RCM/TREE. And I
- 12 prepared or directed rebuttal insofar as it directed
- 13 matters of rate design or cost of service.
- 14 MS. PATTI RAMAGE: Mr. Wiens, at the
- 15 January 28th, 2008 MIPUG motion hearing, Ms. McCaffrey
- 16 advised the Board that new industry that would be
- 17 potentially affected by the second tier of the proposed
- 18 General Service Large rate -- I think we've referred to
- 19 it as the new industrial rate in these proceedings --
- 20 that that second tier was unlikely to emerge during the
- 21 2008/2009 fiscal year.
- 22 Can you comment on that?
- MR. ROBIN WIENS: Yes, I can. On pages
- 24 34 and 35 of the transcript of the January 28th motion
- 25 hearing, Ms. McCaffrey indicated that there would be no

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1 incremental new large industrial customers to be added
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- 2 during the upcoming fiscal year that might have been
- 3 affected by that proposal.
- The precise words were on page 35:
- 5 "There's no evidence that new major
- 6 industrial assets are being built in
- 7 Manitoba in this time frame."
- 8 I believe that the point of that assertion
- 9 was that there is no urgency to approve the proposed rate
- 10 because there would be no load in the new year term to
- 11 which it might apply.
- We don't take issue with Ms. McCaffrey's
- 13 assertion, that no new major industrial assets would be
- 14 added during the upcoming fiscal year. However, load has
- 15 been added at existing customer facilities since December
- 16 the 31st, 2007; approximately 25 megawatts of load which
- was expected to add approximately 200 gigawatt hours of
- 18 energy above the baseline amounts as of December 31st,
- 19 2007.
- 20 And the revenue that's associated with
- 21 that anticipated load, between the existing rate and the
- 22 proposed second tier of the rate, is expected to be about
- 23 \$6.6 million a year.
- The significance of the December 31, 2007,
- 25 date is that Manitoba Hydro's General Rate Application

1 anticipated the establishment of baselines based on loads

- 2 established prior to that date.
- From Appendix 10 of our application on
- 4 page 10 of the application filed August 1st, 2007, the
- 5 baseline load that would be eligible for the embedded
- 6 cost base portion of the rate was defined as maximum
- 7 twelve (12) consecutive month aggregated energy
- 8 consumption -- consecutive twelve (12) month aggregated
- 9 energy consumption during the previous three (3) calendar
- 10 years.
- 11 At the time of the filing, Manitoba Hydro
- 12 was anticipating that if approved, the rate would be
- implemented April 1st, 2008. That would mean that any
- 14 load above baseline added after December 31, 2007, would
- 15 be subject to the second tier of the new rate.
- 16 That December 31, 2007, end date is also
- 17 specifically referenced in Appendix 60 of the material
- 18 filed by Manitoba Hydro to support its application. And
- 19 in the Information Request responses -- pardon me.
- On page 2 in Appendix 60, the last line of
- 21 the second paragraph, under Section 2.1, that's -- that's
- 22 the reference in Appendix 60. And, as well, it was
- 23 specifically referenced in the response to MIPUG IR to
- 24 Manitoba Hydro First Round Number 34.
- MS. PATTI RAMAGE: Thank you for that

- 1 clarification, Mr. Wiens.
- 2 Do you have any comments with respect to
- 3 the pre-filed evidence of Mr. Weiss -- that Mr. Steven
- 4 Weiss, with respect to bill payment assistance or special
- 5 rates for low-income customers?
- 6 MR. ROBIN WIENS: Yes, I do. I simply --
- 7 I don't believe that this evidence is relevant in the
- 8 current proceeding. The Public Utilities Board has
- 9 received and reviewed very similar evidence from Mr.
- 10 Weiss during the recent Centra General Rate Application
- 11 hearing.
- 12 And I believe that the PUB did consider
- 13 that evidence. But in the end it ruled that the rates,
- 14 as proposed by Centra in that proceeding, were just and
- 15 reasonable.
- The Board did direct that Centra was to
- 17 undertake and fund the demand side management programming
- 18 directed at low-income customers, in particular, a
- 19 furnace replacement program which Manitoba Hydro is now
- 20 in the process of implementing.
- I acknowledge that there is a tradition of
- 22 rate payer funded support to bill affordability in some
- 23 United States jurisdictions.
- However, I note, on the basis of the
- 25 evidence filed by Mr. Weiss in the current proceeding,

- 1 that over half (1/2) of the energy affordability
- 2 assistance in the US is provided by the US federal
- 3 taxpayer.
- 4 There is no similar tradition in Canadian
- 5 jurisdictions. In fact, some jurisdictions have
- 6 explicitly ruled out the type of programming that Mr.
- 7 Weiss is recommending.
- 8 And finally, with respect to Mr. Weiss'
- 9 assertions that such assistance would be revenue neutral,
- 10 or perhaps even better, with regard to billing and
- 11 collection costs, I would have to say I'm skeptical of
- 12 that.
- 13 However, nevertheless, as previously
- 14 stated, I don't believe this evidence is relevant in the
- 15 current proceeding.
- 16 MS. PATTI RAMAGE: Thank you, Mr. Wiens.
- 17 And now, Mr. Thomas, if I could ask you to state your
- 18 name and responsibilities at Manitoba Hydro.
- MR. CHIC THOMAS: Good morning, Mr. Chair
- 20 and Board Members. My name is Chic Thomas. I'm the
- 21 Manager of Electric Rates and Regulatory Department.
- 22 As such, I am responsible for the
- 23 preparation of the Cost of Service Study service study as
- 24 well as rate design. I'm also responsible for overseeing
- 25 other inputs from our department, such as the annual

- 1 survey of Canadian electricity bills and reports to the
- 2 Public Utilities Board, such as the report on the Surplus
- 3 Energy Program.
- 4 I have a Bachelor -- Bachelor of Arts
- 5 degree from the University of Manitoba as well as being a
- 6 Certified Management Accountant.
- 7 MS. PATTI RAMAGE: Thank you. Could you
- 8 please highlight the cost of service studies included in
- 9 this Application?
- 10 MR. CHIC THOMAS: The Application
- 11 contains a per -- perspective Cost of Service Study for
- 12 fiscal year ending 2008. This study was prepared
- 13 consistent with the changes directed in Order 117/'06,
- 14 which resulted from the cost of service methodology
- 15 review in August of 2006. The 2008 study includes
- 16 several significant changes that were directed in that
- 17 order.
- The first change in the study is that only
- one (1) export class versus two (2) were implemented,
- 20 where costs allocated to this class are on the same basis
- 21 as domestic customers. In the PCOS '08, or the Cost of
- 22 Service Study for '08, significantly more generation and
- 23 transmission costs are directly assigned to this single
- 24 export class, including such costs as trading desks, MAPP
- 25 and MISO fees, thermal fuel costs, and DSM costs, which

- 1 were previously assigned to the domestic classes.
- 2 Also as directed, transmission costs are
- 3 allocated entirely on the basis of demand. In the
- 4 previous study in '06, those lines that served the export
- 5 market were allocated on the basis of energy, with all
- 6 other transmission costs allocated on the basis of
- 7 demand.
- Finally, generation costs are allocated on
- 9 the basis of marginally cost-weighted energies using
- 10 twelve (12) Surplus Energy Program time periods rather
- 11 than the four (4) originally proposed.
- MS. PATTI RAMAGE: And turning to rates,
- 13 could you please highlight the major changes in --
- 14 contained in this Application pertaining to rate design?
- 15 MR. CHIC THOMAS: Manitoba Hydro is
- 16 proposing a 2.9 percent across the board increase to all
- domestic classes with the exception of area and roadway
- 18 lighting, which we are proposing a 1 percent rate
- 19 increase. In terms of specific rate design, the
- 20 following changes in this Application have been proposed.
- 21 First, for the residential class, Manitoba
- 22 Hydro is proposing an -- an inverted rate, where the tail
- 23 block rate is greater than the first block. While the
- 24 inversion in this application is nominal, at the 900
- 25 kilowatt hour threshold, it allows Manitoba Hydro the

- 1 flexibility in future applications to increase the tail
- 2 block portion of the rate to send a more appropriate
- 3 price signal to customers.
- 4 Second, the rate proposal includes
- 5 consolidation of the General Service Small non-demand --
- 6 General Service Small demand, pardon me, and General
- 7 Service Medium classes. While full consolidation will be
- 8 completed in future application, this Application has
- 9 started the process.
- This entails a proposed block structure
- 11 for the medium class similar to the small demand class.
- 12 Medium customers currently only pay a single energy rate.
- 13 To up -- excuse me -- to offset the revenue increase from
- 14 the energy portion of the medium rate, a block demand
- 15 charge is proposed similar to small -- to the small
- 16 demand class, where the 50 kVA is exempt. This change
- 17 alleviates the immediate concern that at higher loads,
- 18 medium customers would pay approximately a hundred
- 19 dollars (\$100) less than small demand customers.
- 20 Future applications will -- future
- 21 applications will address the other changes needed for
- 22 full consolidation, primarily equalization of the energy
- 23 block rates between the small demand and medium classes
- 24 and -- and the harmonizing of the winter ratchet, which
- 25 is currently applicable only to the medium class.

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1 Finally, Manitoba Hydro is proposing a new
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- 2 rate for General Service Larges new and expanded loads.
- 3 While there has been extensive discussion already on this
- 4 proposed rate to date, in summary this rate proposes to
- 5 limit large industrial energy consumption at heritage
- 6 rates within a baseline amount, with amounts exceeding
- 7 the baseline to be charged an energy rate based on the
- 8 marginal costs to serve those customers.
- 9 In addition, customers can apply for
- 10 baseline increases based on economic exemption criteria.
- 11 However, review of this provision has been severed from
- 12 the current proceeding and will be discussed in a
- 13 separate hearing as directed by the Board's Order '08 --
- 14 08/'08, issued on February firth -- February 5th, 2008.
- 15 MS. PATTI RAMAGE: Are there any other
- 16 rate changes proposed in this Application?
- 17 MR. CHIC THOMAS: Yes. A few minor
- 18 changes include on the short-term power rate, we have
- 19 changed the terms and condition on this rate. We're
- 20 proposing to allow customers to use approximately one hun
- 21 -- one thousand (1,000) kilowatt hours per month during
- 22 the winter months of December, January, and February for
- 23 security reasons.
- 24 Second, a revision is being proposed
- 25 regarding the calculation of billing demands such that

- 1 customers will be charged a minimum demand charge in all
- 2 months, except those winter months of December, January,
- 3 and February.
- 4 On the Curtailable Rates Program, Manitoba
- 5 Hydro is requesting a minimal change to the notice of
- 6 provision by customers for anticipated pla --plant
- 7 shutdowns from forty-eight (48) hours to twenty-four (24)
- 8 hours notice.
- 9 Finally, on the Surplus Energy Program,
- 10 Manitoba Hydro is requesting to extend the terms and
- 11 condition of this program to March 31, 2013.
- MS. PATTI RAMAGE: Thank you, Mr. Thomas.
- 13 And with that, I believe the next step in the process, we
- 14 can turn this panel over to Mr. Peters and make them
- 15 available for cross-examination.

16

17 (BRIEF PAUSE)

- 19 THE CHAIRPERSON: So you have received
- 20 your call, Mr. Peters.
- MR. BOB PETERS: My wake-up call. Thank
- 22 you. Mr. Chairman, earlier this week I distributed
- 23 electronically to all counsel and representatives a book
- 24 of documents that I would probably use with this panel.
- I also circulated it the first day we met

- 1 this week in hard copy to those who wanted the hard copy,
- 2 and to others I even gave an electronic copy, and that's
- 3 also available.
- It will be noted as being bound with a
- 5 green cover and, as some have noticed, it is somewhat
- 6 reduced in size to the first book of documents that was
- 7 circulated.
- For the purposes of the record, Mr.
- 9 Chairman, and subject to any comments or objections from
- 10 other counsel, I would propose that it be marked as PUB
- 11 Exhibit 13.

12

13 --- EXHIBIT NO. PUB-13: Book of documents

- 15 MR. BOB PETERS: And before I leave that
- 16 topic, I will acknowledge that there are some documents
- in here which were prepared based on information that was
- 18 filed, and I don't want them to be assumed that all the
- 19 documents in Exhibit 13 are prepared by Manitoba Hydro,
- 20 or even accepted by them. And they will certainly have
- 21 an opportunity to explain to the Board any concerns or
- 22 issues they have with it when we get to them.
- So if that's acceptable to the parties, I
- 24 would keep it as PUB Exhibit 13.
- The Board will note that, probably, for

- 1 ease in reference, in terms of the numbers of the tabs,
- 2 the numbering started at fifty-one (51) and went through
- 3 to -- looks like seventy-one (71) -- yes.
- 4 MR. ROBERT MAYER: I was wondering what
- 5 happened to forty-eight (48), forty-nine (49) and fifty
- 6 (50).
- 7 MR. BOB PETERS: Embarrassingly, Mr. Vice
- 8 Chair, the -- the other tabs were not used because it
- 9 would have made it difficult to bind and it would have
- 10 been a problem in the production stage. So -- so it was
- 11 a conscious decision to start at fifty-one (51).
- 12 So, if that's acceptable, Mr. Chairman,
- 13 I'll proceed with my questioning of the panel.

- 15 CROSS-EXAMINATION BY MR. BOB PETERS:
- 16 MR. BOB PETERS: Mr. Thomas and Mr.
- 17 Wiens, you've been eminently patient in the back of the
- 18 Hearing, so let's start with -- with you two (2)
- 19 gentlemen.
- Would you agree, from a starting
- 21 perspective, that the Cost of Service Study is Manitoba
- 22 Hydro's method of allocating the Utility's costs to the
- 23 various classes of customers that it serves?
- MR. CHIC THOMAS: Yes, that's correct.
- MR. BOB PETERS: And your purpose in

- 1 doing that, Mr. Thomas, is to determine a fair sharing of
- 2 the Utility's revenue requirement among the customer
- 3 classes?
- 4 MR. CHIC THOMAS: Yes.
- 5 MR. BOB PETERS: And when I say "a fair
- 6 sharing," would you agree that it would be an objectably
- 7 -- an objectively fair sharing, rather than a
- 8 subjectively fair sharing methodology?
- 9 MR. CHIC THOMAS: I'd agree with that.
- 10 MR. BOB PETERS: And in agreeing to that,
- 11 that's not to say there aren't subjective decisions that
- 12 go into the Cost of Service Study, but the essence of the
- 13 Cost of Service Study is to provide some objective way of
- 14 assessing which customer classes pay how much of the
- 15 Utility's costs?
- MR. CHIC THOMAS: Yes.
- 17 MR. BOB PETERS: And it would be fair to
- 18 say that doing a Cost of Service Study is -- is a labour-
- 19 intensive task, correct?
- MR. CHIC THOMAS: Yes.
- 21 MR. BOB PETERS: It's a major task that
- 22 you do every year.
- MR. CHIC THOMAS: Most every year, yes.
- MR. BOB PETERS: And when you say that,
- 25 Mr. Thomas, then maybe you can explain to the Board why

- 1 Manitoba Hydro isn't using the Cost of Service Study in
- 2 this General Rate Application to justify differentiated
- 3 rate increases between different customer classes.
- 4 MR. ROBIN WIENS: I think, Mr. Peters, we
- 5 have put on the record in Manitoba Hydro's rebuttal
- 6 evidence, the rationale used by Manitoba Hydro to
- 7 determine the class rate increases and to determine that
- 8 at this time it was most appropriate to go with what is
- 9 substantially a -- an across-the-board increase of 2.9
- 10 percent for the classes.
- We -- we had considered, firstly, that
- 12 given the deficiency in reserves that we -- we've
- 13 identified, that there is essentially no class that is
- 14 really paying its -- its full cost of service. On a pre-
- 15 export basis, there is no class that is paying its full
- 16 cost of service.
- 17 And finally given the direction received
- 18 from this Board that they were going to consider a
- 19 marginal costing as well in -- as well as the traditional
- 20 embedded Cost of Service Study -- although we acknowledge
- 21 that the Board has not indicated what weight it intends
- 22 to apply to that -- but that gives -- that gives a
- 23 somewhat different perspective on the class rate
- 24 increases that would be appropriate.
- In addition, although Manitoba Hydro's

- 1 filed its Cost of Service Study to be -- we believe in
- 2 compliant with the directives received from the Board in
- 3 Board Order 117/'06, it is not in -- that methodology has
- 4 not been tested until the current proceeding. So in
- 5 light of all of that -- those matters, Manitoba Hydro
- 6 determined that it would be most appropriate to propose
- 7 what is substantially an across-the-board rate increase.
- 8 MR. BOB PETERS: Thank you, Mr. Wiens.
- 9 You'd acknowledge, sir, that prior to the last General
- 10 Rate Application by Manitoba Hydro, the Utility used the
- 11 Cost of Service Study to justify, at least in part, rate
- 12 increases of different amounts to different rate classes.
- MR. ROBIN WIENS: Mr. Peters, we're going
- 14 back to the -- to the 2004 Hearing.
- 15 MR. BOB PETERS: I was going back prior
- 16 to the last GRA. I meant prior to the 2004 General Rate
- 17 Application.
- MR. ROBIN WIENS: Yes, that's correct.
- MR. BOB PETERS: All right. What you
- 20 were going to correct me on, Mr. Wiens, was that at the
- 21 2004 GRA, whatever your application was, the Board Order
- 22 was an across-the-board increase of 5 percent initially
- 23 for all classes.
- MR. ROBIN WIENS: Yes.
- MR. BOB PETERS: And that was followed up

- 1 again by a conditional increase of 2.25 percent that was
- 2 subsequently granted based on Hydro's filings for again
- 3 all rate classes.
- 4 MR. ROBIN WIENS: Correct.
- 5 MR. BOB PETERS: And the March 1st, 2007
- 6 interim increase, which is being sought to be finalized
- 7 by Manitoba Hydro, was also applied equally to all rate
- 8 classes at 2.25 percent.
- 9 MR. ROBIN WIENS: With the exception that
- 10 there was no increase proposed or approved for the street
- 11 lighting class.
- 12 MR. BOB PETERS: Thank you. Can we turn
- 13 to Document 52, please, in the book of documents and
- 14 you'll find the Proof of Revenue. It's the same one that
- 15 was duplicated in the -- in the earlier book of
- 16 documents.

17

18 (BRIEF PAUSE)

- MR. BOB PETERS: It'll be found at, I
- 21 believe, fifty-one (51). And I think at fifty-two (52)
- 22 is now the...
- MR. ROBIN WIENS: Well, you may have been
- 24 right in some books but not in mine.
- MR. BOB PETERS: My apologies. If you

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1
     can locate the -- the Proof of Revenue doc --
 2
                    MR. ROBIN WIENS:
                                       I have that. I have
 3
     that under Tab 51.
                                      All right, my apologies.
 4
                    MR. BOB PETERS:
 5
    The label -- or the index and, maybe, most of the books
 6
    have 52. I'm not sure why we gave you a special book
 7
    but...
 8
 9
                           (BRIEF PAUSE)
10
11
                    MR. BOB PETERS:
                                      I attempted to review
12
     this -- and I appreciate Mr. Warden is also available to
    help stick-handle us through here -- but when we looked
13
14
    at the Proof of Revenue with the other panel it would be
15
     fair to conclude that from general consumers, the
16
    Corporation would receive $1.060 billion at the rates
    that are currently in place; those rates being including
17
     the interim rates from March of 2007.
18
19
                    MR. CHIC THOMAS:
                                       That's correct.
20
                    MR. BOB PETERS: And if we follow that
21
    general consumers line across towards the middle of the
22
    page, what, in essence, your revenue requirement panel
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that -- that preceded you was asking of this Board was

approval of expenses that would be -- that -- of \$1.090

billion of -- of revenues.

2.3

24

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1 MR. CHIC THOMAS: Yes.
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- MR. BOB PETERS: And that excludes the
- 3 export revenues, correct, Mr. Thomas?
- 4 MR. CHIC THOMAS: Yes, that's correct.
- 5 MR. BOB PETERS: The last four (4) lines
- 6 on the Proof of Revenue document are not anticipated
- 7 additional revenues in this application.
- 8 Is that correct?
- 9 MR. ROBIN WIENS: Yes, we would -- those
- 10 are anticipated revenues for this application.
- 11 MR. BOB PETERS: Well, let's -- let's
- 12 talk about the -- the diesel full cost. What you're
- 13 seeking here is -- is in essence additional monies as a
- 14 result of the increase to grid rates that would be
- 15 applicable to the diesel community?
- 16 MR. CHIC THOMAS: Yes, and that's
- 17 applicable on the first 2,000 kilowatt hours per month.
- MR. BOB PETERS: And -- and that makes up
- 19 the -- the revenue difference? And that makes up the .1
- 20 percent increase total in the diesel full cost rate?
- MR. CHIC THOMAS: Yes.
- MR. BOB PETERS: Briefly explain the
- 23 miscellaneous revenue and adjustments, then, that -- that
- 24 are done to -- to gain an additional one hundred and
- 25 ninety-one thousand dollars (\$191,000) over the -- the

- 1 previous expected revenues.
- 2 MR. CHIC THOMAS: That's -- yeah, miss --
- 3 miscellaneous revenue occurred for late payment fees and
- 4 disconnection fees even and the sort of things like that.
- 5 Basically non-energy type -- type fees.
- THE CHAIRPERSON: That includes the pole
- 7 rentals?
- 8 MR. CHIC THOMAS: No, Mr. Chairman.

- 10 CONTINUED BY MR. BOB PETERS:
- MR. BOB PETERS: The pole rentals would
- 12 have been found under the other income -- under the other
- income on the financial statements.
- 14 Would that be correct? On the IFF for
- 15 example?
- 16 MR. CHIC THOMAS: I'm sorry, Mr. Peters.
- 17 I missed that.
- MR. BOB PETERS: I -- I was just
- 19 suggesting -- and maybe Mr. Warden can help us -- that
- 20 pole rental income, as an example, would have been found
- 21 on the IFF statements under -- under other revenues?
- MR. VINCE WARDEN: You're correct, Mr.
- 23 Peters.
- MR. BOB PETERS: All right. Well, then
- let's turn, still with this document, to the General

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1 Service Large additional revenue. And you'll agree, as a
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- 2 starting point, that there was no such rate in existence
- 3 in your fiscal 2008?
- 4 MR. CHIC THOMAS: Yes.
- 5 MR. BOB PETERS: And there isn't to-date?
- 6 MR. CHIC THOMAS: That's right.
- 7 MR. BOB PETERS: And so there was no
- 8 energy-intensive above-baseline rate charged to any
- 9 customers for the purposes of the revenues calculated in
- 10 your fiscal 2008?
- MR. CHIC THOMAS: Yes.
- 12 MR. BOB PETERS: I wasn't sure if Mr.
- 13 Wiens was -- was parsing words with Ms. McCaffrey, but
- there is no realistic prospect of any new energy-
- 15 intensive load customer coming to Manitoba in fiscal
- 16 2008, correct?
- 17 MR. ROBIN WIENS: That would be correct.
- 18 No energy-intensive new customer.
- MR. BOB PETERS: All right. And -- and I
- 20 -- my question was 2000 -- your fiscal 2008, Mr. Wiens.
- 21 I'm going to repeat the question and ask you to agree
- 22 that there is no realistic probability of an energy-
- 23 intensive industry customer, new to Manitoba, coming in
- 24 your fiscal 2009?
- MR. ROBIN WIENS: Well, one cannot be

- 1 quite as sure but our -- our outlook, our expectation, is
- 2 that there will be none in the 2008/2009 year. However,
- 3 as I noted in my direct, we have had load expansion, in
- 4 fact, in the current fiscal year which is expected to
- 5 last, of course, into the next fiscal year.
- 6 MR. BOB PETERS: I'll come to that, Mr.
- 7 Wiens. But before I do, would you then tell the Board
- 8 that it is your expectation that the probability of a new
- 9 industry coming to Manitoba, that would be considered an
- 10 energy intensive industry, would be in your fiscal 2010?
- 11 MR. ROBIN WIENS: I believe that's
- 12 correct.
- 13 MR. BOB PETERS: That's what Manitoba
- 14 Hydro is forecasting and planning on?
- MR. ROBIN WIENS: Yes.
- 16 MR. BOB PETERS: All right. So if we're
- 17 back to this Proof of Revenue in the book of documents,
- 18 the -- would you agree with me that the energy -- not the
- 19 revenue, but the energy -- which is assumed to be in the
- 20 General Service Large additional revenue line is already
- 21 included in the GS Large total energy that is used to
- 22 derive the \$277.1 million from GS Large in the middle of
- 23 the page?
- MR. ROBIN WIENS: Yes, it is.
- MR. BOB PETERS: So you're telling the

- 1 Board that if -- if Manitoba's industrial customers used
- 2 the same amount of energy that you forecast, you'll be
- 3 charging part of that energy at one (1) rate and part of
- 4 it at another rate?
- 5 MR. ROBIN WIENS: Yes, that would be
- 6 generally true, although that's not quite mathematically
- 7 true in this Proof of Revenue.
- 8 MR. BOB PETERS: And it's not
- 9 mathematically true in this Proof of Revenue because
- 10 those numbers aren't going to come to fruition based on
- 11 your best estimate at in this point in time?
- 12 MR. ROBIN WIENS: Well, that is true
- 13 today. It was not true at the time that this was
- 14 prepared. And just by -- by way of explanation, that
- 15 line "GS Large additional revenue" refers to the energy
- 16 that we anticipated would be above baseline, which as you
- 17 state correctly, is included in the figures above.
- 18 But it is the difference between the
- 19 proposed rate in the second tier and the proposed rate in
- 20 the first tier.
- MR. BOB PETERS: Okay, put another way so
- 22 I understand it, Mr. Wiens, and hopefully the Board will
- 23 understand my explanation, is that for the gigawatt hour
- 24 that is -- that is used by this energy-intensive
- 25 industry, some of that is being charged at what you've

- 1 called the "heritage rate" and some will be charged at
- 2 the above-baseline rate. And the above-baseline rate
- 3 portion is -- is just the subtraction of the first rate
- 4 from that?
- 5 MR. ROBIN WIENS: I think if I followed
- 6 you, I think that's correct.
- 7 MR. BOB PETERS: I think my head got
- 8 ahead of my mouth on that, but I have -- what you're
- 9 saying is it is the same energy and it's being reflected
- 10 in two (2) different lines because in one (1) line it's
- 11 charged at a certain rate and then the balance is charged
- 12 at a differential between your marginal rate and your
- 13 heritage rate?
- MR. ROBIN WIENS: Correct.
- MR. BOB PETERS: And I wasn't suggesting,
- 16 and I hope it wasn't taken that way, Mr. Wiens, that --
- 17 that there was any impropriety with the preparation of
- 18 the Proof of Revenue and what may have been your
- 19 assumptions when they were initially prepared.
- I think in your direct evidence to Ms.
- 21 Ramage you've just now changed that GS Large additional
- 22 revenue number that if this Board was to approve your
- 23 application as filed, and if it was to be approved for
- 24 next Monday -- to be effective next -- April 1st -- you
- 25 would expect, in the fiscal 2009 test year, to make an

- 1 additional \$6.6 million, not 15 or 14.6 million?
- MR. ROBIN WIENS: That would be correct,
- 3 except it would be next Tuesday.
- 4 MR. BOB PETERS: It's a leap year, I
- 5 forgot.
- 6 Would it be correct to say that when you
- 7 prepared this Proof of Revenue, you anticipated the above
- 8 baseline or the new industry rate to be charged to two
- 9 (2) different types of load?
- 10 One (1) would be new load coming to
- 11 Manitoba, for whatever reason. That was one (1) of them.
- 12 And the second was existing Manitoba customers increasing
- 13 their load.
- 14 MR. ROBIN WIENS: Mr. Peters, it's all
- 15 new load coming to Manitoba; whether it's existing
- 16 customer or new customer, it's new load.
- I believe, in this -- in the forecast,
- 18 though, we were not anticipating new customers. We were
- 19 anticipating new load materializing from existing
- 20 customers.
- MR. BOB PETERS: All right, well we'll
- 22 leave it at new load from existing customers is what --
- 23 what drove this Proof of Revenue.
- MR. ROBIN WIENS: That's correct.
- MR. BOB PETERS: And if you were to

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1 revise it -- prepare it today, Mr. Wiens, that $14.6
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- 2 million number would be reduced down to \$6.6 million?
- MR. ROBIN WIENS: That's correct.

4

5 (BRIEF PAUSE)

- 7 MR. BOB PETERS: The point you can,
- 8 perhaps, clarify for us -- and Mr. Warden may be our
- 9 bridge to the -- to the last panel.
- 10 But when we look at the Proof of Revenue
- and we see the bottom line number, \$1.086 billion,
- 12 you've located that as revenue calculated for current '07
- 13 rates?
- MR. ROBIN WIENS: Yes.
- 15 MR. BOB PETERS: You'll acknowledge that
- 16 that GS Large additional revenue of 15 million has not
- 17 materialized and won't?
- 18 MR. ROBIN WIENS: Correct. Well, not all
- 19 of it. Most of it will not.
- MR. BOB PETERS: None of it will, will
- 21 it?
- MR. ROBIN WIENS: We're talking about
- 23 2007/2008?
- MR. BOB PETERS: I was -- I'm -- I'm
- 25 actually looking, yes, in the current fiscal year of

- 1 2008.
- 2 MR. ROBIN WIENS: Yes, some of it has
- 3 materialized.
- 4 MR. BOB PETERS: Some of the \$15 million
- 5 of General Service Large additional revenue has
- 6 materialized?
- 7 MR. ROBIN WIENS: Not the -- not that
- 8 amount of revenue, Mr. Peters. But we believe, and what
- 9 our information tells us is that additional load, over
- and above the baseline as defined at December 31st, 2007,
- 11 has materialized during the first three (3) months of
- 12 2008 -- calendar 2008.
- And, of course, the 6.6 million is an
- 14 annualized number, and this is only three (3) months, so
- 15 it would not be that much. But there would be some.
- 16 MR. BOB PETERS: I think where I lost you
- or maybe myself, Mr. Wiens, was the General Service Large
- 18 additional revenue number is derived by charging the
- 19 difference between the marginal rate and the heritage
- 20 rate.
- Do I have that right?
- MR. ROBIN WIENS: That is correct.
- MR. BOB PETERS: Well, if that is correct
- 24 and you -- you don't have Board approval for the new
- 25 marginal rate, as I'm now calling it, there would be zero

- 1 income and zero revenue for the GS Large additional
- 2 revenue showing in that column.
- 3 Any revenue from -- from existing
- 4 customers' expansions would be covered or captured in the
- 5 -- in the lines above, half-way up the page?
- 6 MR. ROBIN WIENS: Well, from the
- 7 perspective of a rate actually charged, yes, of course,
- 8 that is correct. But from the perspective of doing this
- 9 Proof of Revenue is the perspective I was taking, that
- 10 there -- there is some load that we would have
- 11 anticipated having applied the higher rate to that has
- 12 materialized that would be included in a Proof of Revenue
- 13 document.
- Obviously, it's not going to materialize
- 15 as revenue until the rate is approved.
- 16 MR. BOB PETERS: And -- and so we can
- 17 quantify that for the Board, Mr. Wiens, to see what we're
- 18 -- we're splitting hairs over, that was the 25 megawatts
- 19 of new load which, on an annual basis, you projected to
- 20 be 200 gigawatt hours?
- MR. ROBIN WIENS: Yeah, that's a fairly
- 22 big hair.
- MR. BOB PETERS: Okay. But -- but, it's
- 24 -- but we're talking from December, now, through to the
- 25 end of March.

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1 And that makes the hair a little smaller?
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- 2 MR. ROBIN WIENS: It's -- well, it splits
- 3 the big hair, yeah. Yeah, January, February, and March.
- 4 MR. BOB PETERS: And so what would have
- 5 been that load for January, February and March that would
- 6 have been new load that would have attracted the new
- 7 rate, had it been approved?
- 8 MR. ROBIN WIENS: That is -- that's what
- 9 we believe, yes.
- MR. BOB PETERS: Yeah. And can you
- 11 quantify how much that would be? How many gigawatt
- 12 hours?
- MR. ROBIN WIENS: Off the top of my head,
- 14 I cannot. But I can say that very little above baseline
- 15 in January, somewhat more in February and the full amount
- 16 in March.
- 17 MR. BOB PETERS: Could I divide the 200
- 18 megawatts by -- by twelve (12) and take that as a rough
- 19 average for what -- what those months would have been for
- 20 February and March?
- MR. ROBIN WIENS: No. It would be
- 22 probably be -- it would probably be more equivalent to
- 23 say one -- one a half $(1 \ 1/2)$ months of incremental load
- 24 over the three (3) month period.
- MR. BOB PETERS: All right. Let's use

- 1 that but that -- that brings us to the bottom line. The
- 2 1.086 billion is going to be lower than that by -- it
- 3 could be as much as \$10 million.
- 4 MR. ROBIN WIENS: Oh, easily \$10 million,
- 5 yes.
- 6 MR. BOB PETERS: Okay, \$12 million lower.
- 7 MR. ROBIN WIENS: That would be closer.
- 8 MR. BOB PETERS: All right. And if it's
- 9 lowered by \$12 million --
- 10 MR. ROBERT MAYER: Anybody want to bid
- 11 fifteen (15)? Where we going here?
- MR. BOB PETERS: He wouldn't go that far
- 13 with me.
- 14 But the -- but the \$1.086 billion of
- 15 calculated revenue at March 2007 rates will be reduced by
- 16 approximately \$12 million, correct?
- MR. ROBIN WIENS: Probably fourteen (14),
- 18 Mr. Peters.
- MR. BOB PETERS: Thank -- thank you for
- 20 the precision, and that was the number -- I -- I
- 21 appreciate that, Mr. Wiens, as a ballpark figure.
- So having said that, then the correct
- 23 number when the Board goes back to the IFF found at Tab
- 24 10 of the book of documents that Mr. Warden was -- was
- using, and look at the IFF found on page 38, numbered

- 1 page 38, which is near the back of the IFF document.
- 2 It's at Tab 10.
- 3 I'm looking at the 2009 test year. And
- 4 I'm seeing that general consumers' revenue at approved
- 5 rates is forecast to be 1.086 billion, and I take it that
- 6 number lines up with the Proof of Revenue number.
- 7 MR. ROBIN WIENS: It -- it appears to --
- 8 to do that, yes.
- 9 MR. BOB PETERS: And what you're telling
- 10 the Board is you expect it's going to be lower than that
- in 2009 by maybe as much as \$14 million.

12

13 (BRIEF PAUSE)

- MR. ROBIN WIENS: Well, Mr. Peters, we'll
- 16 have to take the question again, please.
- 17 MR. BOB PETERS: Let me come at it this
- 18 way. The -- what -- in fiscal 2009, on the IFF document
- 19 found at Tab 10 of PUB Exhibit 12, what should be the
- 20 general consumers' revenue at approved rates number based
- 21 on the information you've now given us?
- 22 MR. ROBIN WIENS: Well it would be minus
- 23 the General Service Large additional revenue if you're
- 24 talking -- at approved rates, because we don't have
- another approved rate.

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1 But when we did -- when we did this Proof
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- 2 of Revenue, we -- we wanted to compare existing rates
- 3 with forecast rates. So we assumed that it was in place
- 4 in order to make the comparison.
- 5 So, if you're following along that line,
- 6 you'd take \$14 million out of it.
- 7 MR. BOB PETERS: All right. I think -- I
- 8 think that's clear and I appreciate that, Mr. Wiens.
- 9 I'm going to come back, certainly, to a
- 10 number of those matters, but perhaps it will be helpful
- 11 to the Board if we just take a step back and we look at
- 12 the Cost of Service Study a bit further.
- 13 The Proof of Revenue that we've just
- 14 looked at shows domestic consumers' revenues, but not the
- 15 export revenues, correct?
- MR. CHIC THOMAS: Yes.
- MR. BOB PETERS: And export revenues
- 18 together with the domestic revenues will show up in the
- 19 Cost of Service Study.
- MR. CHIC THOMAS: Yes, that's right.
- MR. BOB PETERS: It was mentioned in --
- 22 mentioned in your direct evidence through Ms. Ramage,
- 23 that the Cost of Service Study and the methodology that
- 24 goes into it was the subject of a separate hearing and
- 25 review by this Board leading up to Order 117/'06?

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1 MR. CHIC THOMAS: Yeah.
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- MR. BOB PETERS: Prior to that, there was
- 3 some consideration that the Cost of Service Study had
- 4 been in a state of flux?
- 5 Would you agree with that?
- MR. CHIC THOMAS: Those -- those were the
- 7 Board's words, yes.
- MR. BOB PETERS: I wasn't attributing
- 9 them to you but -- but there were some issues surrounding
- 10 the Cost of Service Study that needed to be examined
- 11 according to the Board, and the Board held a hearing to
- 12 do that?
- MR. CHIC THOMAS: Correct.
- MR. BOB PETERS: In your book of
- 15 documents you'll have an extract from Board Order
- 16 117/'06?
- MR. CHIC THOMAS: That's our Tab 52, yes.
- MR. BOB PETERS: You saw me dancing
- 19 around that and I'll check these at the break. It -- it
- 20 may be in Tab 53 of some of the others and, again, my
- 21 sincere apologies.
- But you've now located an extract from
- Order 117/'06 in the book of documents, and that was an
- 24 Order that this Board issued August 2nd of 2006, correct?
- MR. CHIC THOMAS: Yes.

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1 MR. BOB PETERS: Let's just move through
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- 2 this document. In the Order that the Board gave, the
- 3 Board wanted there to be a single export class, as
- 4 previously there was no export class, correct?
- 5 MR. CHIC THOMAS: In our 2006 proposed
- 6 Cost of Service Study there was, in fact, two (2) export
- 7 classes proposed.
- 8 MR. BOB PETERS: In the -- in the Board's
- 9 approved cost of service methodology, there had never
- 10 been an export class, correct?
- MR. CHIC THOMAS: Yes.
- MR. BOB PETERS: And Manitoba Hydro
- 13 proposed, in its filing leading up to Order 117/'06, to
- 14 establish not one (1) but two (2) export classes as
- 15 you've mentioned?
- 16 MR. CHIC THOMAS: Yes.
- MR. BOB PETERS: That suggestion or
- 18 proposal from Manitoba Hydro wasn't accepted in total as
- 19 the Board went to one (1) export class?
- MR. CHIC THOMAS: Yes, that's correct.
- MR. BOB PETERS: And the Board indicated
- 22 that Hydro should allocate costs against export revenues
- 23 to reach a new calculation of what was going to be the --
- 24 the net export revenues, correct?
- MR. CHIC THOMAS: Yes.

```
1
                    MR. BOB PETERS: And the Board indicates,
     as we look at the extract from Board Order 117/'06 on the
 2
 3
     second -- 1(b) actually of the -- of the operative part,
     that the costs including direct, indirect, fixed, and
 4
 5
    variable costs are to be allocated to the export customer
 6
     class in a manner that reflects cost causation similar to
 7
     the methodologies applied to domestic customer classes,
 8
     correct?
 9
                    MR. CHIC THOMAS:
                                       That was the intent,
10
    yes.
11
                    MR. BOB PETERS:
                                      All right. And that
12
    would include export, trading desk costs, and those costs
    related to the MAPP and the MISO affiliations of Manitoba
13
    Hydro, and those were assigned to the export class?
14
15
                    MR. CHIC THOMAS:
                                       They were.
16
                    MR. BOB PETERS:
                                      The export trading desk
    costs were 13 million and the MAPP, MISO, National Energy
17
    Board costs were in the range of 7 million?
18
                    MR. CHIC THOMAS:
19
                                       We're just locating
20
    that document but, subject to check, I'll accept that.
2.1
     It sounds reasonable.
2.2
23
                           (BRIEF PAUSE)
24
25
                    MR. CHIC THOMAS: Yes, we have that.
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1
                    MR. BOB PETERS: And purchased power
 2
     costs, including wind, of $134 million were -- were also
 3
     allocated to the export class?
                    MR. CHIC THOMAS:
 4
                                       Yes.
 5
                    MR. BOB PETERS: And then thermal costs,
 6
    according to the Board's Order, were to be assigned to
     exports as well, correct -- thermal plant costs?
 7
 8
                    MR. CHIC THOMAS:
                                       That was a matter of
 9
     interpretation. We interpreted it as the thermal fuel
10
    costs.
11
                    MR. BOB PETERS: Well, then you --
12
                    MR. ROBERT MAYER:
                                        That's not what it
13
     says.
14
15
    CONTINUED BY MR. BOB PETERS:
                    MR. BOB PETERS: Well, let's just explore
16
    that if I could with you, Mr. Thomas.
17
18
                    There were discussions during the hearing
    as to the plant costs to run the thermal and there were
19
20
    variable costs and there were fixed costs, correct?
21
                    MR. CHIC THOMAS:
                                       Yes.
2.2
                    MR. BOB PETERS: And in -- in this
2.3
    example what -- what Manitoba Hydro has done is you've
```

included -- have you included all fuel costs?

MR. CHIC THOMAS:

Yes.

24

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1 MR. BOB PETERS: And also interest on the
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- 2 plant?
- 3 MR. CHIC THOMAS: No.
- 4 MR. BOB PETERS: Depreciation costs?
- 5 MR. CHIC THOMAS: No.
- 6 MR. BOB PETERS: OM&A costs on the plant?
- 7 MR. CHIC THOMAS: Negative. Other than
- 8 fuel, of course --
- 9 MR. BOB PETERS: Yes.
- 10 MR. CHIC THOMAS: -- which would be
- 11 considered...
- MR. BOB PETERS: Yes. Appreciate that.
- 13 And when we talk fuel, we're talking about coal and gas?
- MR. CHIC THOMAS: Yes.
- MR. BOB PETERS: Can you clarify the
- 16 amount that was assigned? Was it 23 million or 12
- 17 million? It seems to be -- I have some confusion on
- 18 that.
- MR. CHIC THOMAS: Where are you getting
- 20 this 12 million?
- MR. BOB PETERS: I was --
- MR. CHIC THOMAS: My document says
- 23 twenty-three (23).
- MR. BOB PETERS: All right. I was
- 25 looking at Schedule B-1 which is also in the book of

- 1 documents.
- 2 MR. ROBERT MAYER: We've got the same one
- 3 as you have.

4

- 5 CONTINUED BY MR. BOB PETERS:
- 6 MR. BOB PETERS: I have it at Tab 56 of
- 7 the book of documents. Just an extract from your Cost of
- 8 Service Study, and it may be at that tab or the next one
- 9 if your book is different, Mr. Thomas.
- MR. BYRON WILLIAMS: Tab 55 for those
- 11 with the different book.
- MR. ROBIN WIENS: Can you give us page
- 13 reference within that tab?

- 15 CONTINUED BY MR. BOB PETERS:
- 16 MR. BOB PETERS: I -- I was simply
- 17 looking at Schedule B-1 which unfortunately it doesn't
- 18 have -- doesn't have it -- it says page 18 at the bottom,
- 19 and I'm looking at the footnote underneath the schedule,
- 20 and I -- I think there's thermal costs there of
- 21 \$12 million.
- MR. CHIC THOMAS: Oh, I see that, yes.
- MR. BOB PETERS: And can you -- the
- 24 number was 23 million, it's your recollection, Mr.
- 25 Thomas?

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1 MR. CHIC THOMAS: Yes, it is.
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- 2 MR. BOB PETERS: And then maybe you can -
- 3 can you, at this time, clarify what the 12 million
- 4 refers to on the cost of service Schedule B-1?
- 5 MR. CHIC THOMAS: Right offhand, I
- 6 cannot. I'll have to probably undertake to -- if this
- 7 was a misprint prior to its release or what, but I'll
- 8 have to double-check on that number, Mr. Peters.
- 9 MR. BOB PETERS: Can Manitoba Hydro
- 10 quantify the -- the financing costs on the thermal plant
- 11 plus the depreciation and the OM&A costs, other than
- 12 fuel?
- 13 MR. CHIC THOMAS: Yes, I believe we had
- 14 stated that either in our -- in our Cost of Service Study
- or in our letter in April of '07, relating to the changes
- 16 made to the Cost of Service Study that the total thermal
- 17 plant was approximately 69 million, subject to check.
- 18 MR. BOB PETERS: And can you explain the
- 19 Corporation's views as to why it would not be appropriate
- 20 or preferred to -- to include in those thermal costs
- 21 things like interest appreciation and other OM&A costs?
- MR. ROBIN WIENS: Oh, yes, Mr. Peters.
- 23 The thermal plant in Manitoba is built and designed to
- 24 provide reliability to the domestic customers. When it
- 25 becomes economic to do so, the plants will be dispatched

- 1 to support export sales. The cost of -- of dispatching
- 2 the plants to support export sales is the fuel cost.
- 3 So the export class does bear a share of
- 4 the thermal plant costs other than fuel but only in
- 5 proportion to its load. In other words, the rest of the
- 6 thermal plant costs were treated as a pool resource.
- 7 MR. ROBERT MAYER: Mr. Wiens, I recall
- 8 reading something where Hydro admitted that they didn't
- 9 do what they were ordered to do, and you explained why
- 10 and it's -- the explanation sounds very similar to what
- 11 you've just told us. But my concern is is this was not a
- 12 misinterpretation.
- 13 You didn't agree with what we did, you
- 14 didn't do what we told you to do, and you've explained
- 15 why and that's really where we're at, isn't it?
- 16 MR. ROBIN WIENS: Well, yes. I -- I
- 17 accept your description of it, Mr. Mayer.

- 19 CONTINUED BY MR. BOB PETERS:
- MR. BOB PETERS: And I suppose, Mr.
- 21 Wiens, when you answered an earlier question of mine, you
- 22 said that the Cost of Service Study really hadn't been --
- 23 been tested in a public forum. This is one of those
- 24 aspects where the Corporation is saying it needs to be
- 25 considered before any final use would be made of the Cost

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of Service Study for any differential rate adjustments.
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- 2 MR. VINCE WARDEN: I wonder --
- 3 MR. CHIC THOMAS: That's fair.
- 4 MR. VINCE WARDEN: Sorry, I wonder if I
- 5 can maybe jump in on that last response, Mr. Mayer. The
- 6 -- and we had a fair bit if discussion on this internally
- 7 and we certainly didn't ignore what the Board was
- 8 ordering in this directive.
- 9 There -- there was though some
- 10 interpretation around that directive because it does --
- 11 if you read on in that same Part B of the Order, it does
- 12 say:
- "And other costs that are directly
- 14 attributable to export sales."
- So there -- by that we asked ourselves,
- 16 Well does that mean that we should only be attributing
- 17 costs that are directly attributable to export sales to
- 18 the export class?
- So we came to the conclusion, Well, it
- 20 probably doesn't mean that all costs of the thermal plant
- 21 should be allocated. So I didn't want to leave the
- 22 impression we were ignoring the Order. There was some
- 23 interpretation required on this, and we concluded that
- 24 apportioning those costs of the thermal plants was the --
- 25 the correct interpretation.

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1 MR. ROBERT MAYER: That is the
2 incredulous way of reading when you have a specificity
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- 3 set out that the full thermal plant cost and then
- 4 anything in addition that would ordinarily be -- I don't
- 5 -- I'm not suggesting for a moment that we -- we're
- 6 always right and that you guys might be wrong.
- 7 My suggestion is, is that would be
- 8 virtually impossible to misinterpret, and let's call a
- 9 spade a spade. You didn't agree with what we did.
- 10 You've made your argument for it. I'm not sure that
- 11 you're wrong. In fact, I have some sympathy for that
- 12 argument. But this is not a misinterpretation.
- MR. VINCE WARDEN: Well, Mr. Mayer, I can
- 14 honestly tell you that it was -- if the Board intended
- 15 that full thermal plant costs be included, it was a
- 16 misinterpretation on my part.
- 17 MR. ROBERT MAYER: Thank you.

- 19 CONTINUED BY MR. BOB PETERS:
- MR. BOB PETERS: Can we -- can we take
- 21 that -- can we just take it further to say, What would be
- the impact if the full \$69 million of all thermal plant
- 23 costs would have been included in the export class?
- 24 What would be the impact of that? Can you
- 25 -- can you help us with that?

- 1 MR. CHIC THOMAS: There would be less
- 2 cost in the generation pool to be shared by all classes.
- 3 So the -- the net export revenue that would be allocated
- 4 to all customers, after that, would be in addition to
- 5 that \$23 million of thermal costs.
- It's already in there about -- I think I'd
- 7 said 69 million actually. I think that was the '06
- 8 number. It's a little bit higher, and I'll double check
- 9 that number for you, Mr. Peters.
- 10 But -- but yes, it would reduce the
- 11 generation pool and decrease the amount of net export
- 12 revenues available.
- 13 MR. BOB PETERS: That \$69 million or
- 14 whatever the updated number was, that -- that already
- 15 includes the 23 million of fuel?
- 16 MR. CHIC THOMAS: Yes, that's right.
- 17 MR. BOB PETERS: So there would be an
- 18 approximate \$46 million of additional costs allocated to
- 19 the export class, and those costs would be taken out of
- 20 the generation cost pool.
- MR. CHIC THOMAS: Yes.
- MR. BOB PETERS: And that'll have the
- 23 impact then of -- at the end of the day, leaving the
- 24 Corporation with less net export revenue to allocate back
- 25 to -- to all customer classes.

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1
                    MR. CHIC THOMAS:
                                       Yes.
 2
                    MR. BOB PETERS: All right. Got your
 3
    point. On a related point, when calculating exports
     served from generation pool, the Corporation deducts 100
 4
 5
    percent of the thermal generation costs, correct?
 6
                    MR. CHIC THOMAS: No, that includes all -
 7
     - all thermal output.
 8
9
                          (BRIEF PAUSE)
10
11
                    MR. BOB PETERS: I'm just checking page
12
     11 of the -- of the Cost of Service Study, and it was 100
    percent of the energy served from thermal.
13
                    MR. CHIC THOMAS: Yes, that's what I
14
15
    think I was trying to say.
16
                    MR. BOB PETERS:
                                    All right. But Manitoba
    Hydro does not deduct 100 percent of the -- the thermal
17
    costs from export.
18
19
                    MR. CHIC THOMAS: That's right. Only the
20
     thermal fuel costs.
21
                    MR. BOB PETERS: In terms of water
22
    rentals, the Board's Order 117 of '06 was to deduct the
2.3
    water rental costs from the export revenues as well,
24
    correct?
25
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MR. CHIC THOMAS:

Yes.

1	MR. BOB PETERS: And in that case the
2	Corporation deducted, is it \$21 million of water rental
3	costs?
4	
5	(BRIEF PAUSE)
6	
7	MR. CHIC THOMAS: Again, there is some
8	confusion, Mr. Peters, of there's a number that's
9	shown on that I believe it was Tab 55, our our
LO	book, Tab 55. And it has one (1) number, and I'm just
L1	not sure what the correct number is.
L2	MR. BOB PETERS: Okay, and and again,
L3	you'll undertake to provide the Board with the correct
L 4	number?
L5	MR. CHIC THOMAS: I will indeed.
L 6	
L7	UNDERTAKING NO. 64: Manitoba Hydro to determine
L8	for Board the amount of water
L 9	rental costs deducted and to
20	verify the quantity as well
21	as the rate
22	
23	MR. ROBIN WIENS: Mr. Peters, I can say
24	with respect to principal, to the to the amount of
25	energy in the study which was attributed to the export

- 1 class, the amount which was hydraulically generated will
- 2 include water rentals along with all the other costs
- 3 associated with hydraulic generation.

- 5 CONTINUED BY MR. BOB PETERS:
- 6 MR. BOB PETERS: And it's just a question
- 7 then of quantifying it if you could help us with that
- 8 number, we'd appreciate that.
- 9 Will your undertaking show the Board what
- 10 hydraulic generation quantity was used?
- 11 MR. CHIC THOMAS: For water rentals or --
- MR. BOB PETERS: Yes.
- 13 MR. CHIC THOMAS: -- total -- for the --
- 14 MR. BOB PETERS: I was looking at the
- 15 page 11 of your cost-of-service study and -- and saw that
- 16 there was 4,524 gigawatt hours of energy generated, and I
- 17 had multiplied that by the -- the water rental rate to
- 18 come up with a different number than you showed.
- 19 And -- I just wondered if you could verify
- 20 the quantity as well as the rate?
- MR. CHIC THOMAS: Yes. We'll undertake
- 22 to verify that.
- MR. BOB PETERS: All right. Thank you.
- 24 In -- in turning to DSM costs, \$25 million in 2007/'08
- 25 are assigned to exports.

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1 Is that correct?
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- 2 MR. CHIC THOMAS: Yes.
- MR. BOB PETERS: And that's 100 percent
- 4 of the total annual demand side management costs?
- 5 MR. CHIC THOMAS: For that year, yes.
- 6 MR. BOB PETERS: And then Manitoba Hydro
- 7 deducted 1,350 gigawatt hours of energy of DSM savings
- 8 from the export sales volumes?
- 9 MR. CHIC THOMAS: That's correct.
- 10 MR. BOB PETERS: And that would further
- 11 reduce the generation costs that are then assigned over
- 12 to exports?
- MR. CHIC THOMAS: Yes.
- MR. BOB PETERS: Now, when you did that,
- 15 you'll acknowledge that Manitoba Hydro still has to
- 16 generate the 1,350 gigawatt hours, hydraulically?
- 17 MR. CHIC THOMAS: Yes. Just by where of
- 18 -- way of clarification on that, after deducting 100
- 19 percent of imports and thermal, there is only one (1)
- 20 other place it could come from and that was hydraulic
- 21 generation.
- MR. BOB PETERS: In the cost allocation
- 23 process, Mr. Thomas, the domestic load is shown net of
- 24 DSM load?
- MR. CHIC THOMAS: Yes.

1	MR. BOB PETERS: And if DSM is to be
2	treated as an energy savings, then that DSM load should
3	be added to domestic load as a line item, should it not?
4	MR. ROBIN WIENS: That's not the way we
5	interpreted it, Mr. Peters. We interpret it that the DSM
6	expenditures, in effect, release that energy from a
7	domestic requirement and made it available to be
8	exported, which is, in fact, the argument on which was
9	based the determination that DSM expenditures should be
10	assigned to the export class.
11	In other words, if the energy was freed
12	up, it was made available to export and therefore was
13	exported and the cost of it was the cost of the DSM.
14	MR. BOB PETERS: I guess you're you're
15	acknowledging implicitly then, Mr. Wiens, that there may
16	be another way to look at it, but that wasn't the way
17	done by Manitoba Hydro?
18	MR. ROBIN WIENS: Yes.
19	MR. BOB PETERS: What would be the net
20	effect of adding DSM load to domestic load, doing it a
21	different way?
22	
23	(BRIEF PAUSE)
24	
25	MR. ROBIN WIENS: Well, directionally, it

- 1 would -- would have the same effect as the method that we
- 2 used. I cannot -- I cannot state, with any kind of
- 3 certainty, whether it would be similar in degree or how
- 4 much it would vary.
- 5 MR. BOB PETERS: All right, we'll --
- 6 we'll leave it at that. I want to turn still with the
- 7 Board Order and just cover off a couple of quick points
- 8 before lunch.
- 9 In the Board Order 117 of '06, Item number
- 10 1(c) was for the Corporation to use twelve (12) surplus
- 11 energy periods for the allocation of generation/energy-
- 12 related costs and, Mr. Thomas, I think you told us in
- 13 your direct evidence that's exactly what you did?
- MR. CHIC THOMAS: Yes.
- 15 MR. BOB PETERS: Would it be fair --
- 16 would it be fair to say that while you used twelve (12)
- 17 time periods, Hydro may have changed the assignments of
- 18 exports to the various time periods as between the 2005
- 19 Cost of Service study and the 2007/'08?
- 20 MR. CHIC THOMAS: I don't think we did an
- '05 study, Mr. Peters. There was an '06 study.
- MR. BOB PETERS: Correct, the '06 study
- 23 from about April of '06?
- MR. CHIC THOMAS: And could you repeat
- 25 your question again?

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MR. BOB PETERS: Did Hydro change the --
```

- 2 the assignments of exports to the various time periods?
- MR. ROBIN WIENS: Well, it is possible
- 4 although I haven't gone back and verified that the --
- 5 that the relative energy was different in the '08 study
- 6 than it was in the '06 study, because typically we use
- 7 the most recent year's experience on which to base our
- 8 forecast.
- 9 So if it was different in the most recent
- 10 year's experience then it would have been different. I
- 11 cannot imagine that it would have been very materially
- 12 different though.
- MR. BOB PETERS: Well then, I'll just
- 14 leave you with these references. At the '08 Study, page
- 15 61 compared to the '06 Study, page 12 -- when you look at
- 16 peak, off-peak, and shoulder -- there appear to be
- 17 significant, in my words, changes in the assignment of
- 18 exports to those various time periods.
- 19 And if you could undertake to consider
- 20 whether that was a conscious decision and if so, why. Or
- 21 was it, as Mr. Wiens says, just a reflection on what the
- 22 actual experience was in the year preceding the -- the
- 23 Cost of Service Study?
- 24 MR. CHIC THOMAS: Sure, we could do that
- 25 but if you could just give me those references again,

```
1
    please?
 2
                    MR. BOB PETERS: From my -- if I can -- I
 3
     believe it's the -- the peak costs, prospective Cost of
     Service Study '08, page 61 and that was compared to the
 4
 5
     prospective Cost of Service Study '06, page 12 and that
 6
     should help narrow the search.
 7
                    MR. CHIC THOMAS:
                                       Thank you.
 8
 9
     --- UNDERTAKING NO. 65:
                                 Manitoba Hydro to indicate to
10
                                 Coalition why there were
11
                                 changes to peak, off-peak,
                                 and shoulder between the
12
13
                                 prospective Cost of Service
14
                                 Study '08, page 61, and
15
                                 prospective Cost of Service
16
                                 Study '06, page 12
17
     CONTINUED BY MR. BOB PETERS:
18
19
                       MR. BOB PETERS:
                                         In the time
20
     remaining, the uniform rate adjustment, according to the
21
     Board Order item number 1(d) from Order 117 of '06 was to
22
     be deducted from export revenues, correct?
2.3
                                       Yes, and we had been
                    MR. CHIC THOMAS:
24
     doing that previously as well.
25
                    MR. BOB PETERS: And it's quantified at
```

approximately \$17 million as being the impact of the

```
2
     legislation to charge postage stamp electricity rates?
 3
                    MR. CHIC THOMAS:
                                       Yeah.
 4
                    MR. BOB PETERS:
                                      Does Manitoba Hydro
 5
     reduce the export revenues or increase the class costs to
 6
     the various classes in this Cost of Service Study?
 7
 8
                           (BRIEF PAUSE)
9
10
                    MR. CHIC THOMAS:
                                       Yes.
11
                    MR. BOB PETERS:
                                      It's an interesting
12
     answer, but I don't think it's the right one.
13
                    Just to put it in perspective, Mr. Thomas,
     and, sorry, I -- 14.7 million of that $17 million uniform
14
15
     rate adjustment came out of the residential customer
16
     classes?
17
                    MR. CHIC THOMAS: Yes.
```

- MR. BOB PETERS: There's no longer a Zone
- 19 3 and a Zone 2 residential class for rural and remote
- 20 communities?

- MR. CHIC THOMAS: Yes, that's right.
- MR. BOB PETERS: All right. And so while
- 23 you attribute 14.7 million, would it be fair to say
- 24 that's -- that number -- the precision of that number is
- 25 -- is not as accurate as it was at the time the

```
1
     legislation was enacted?
 2
                    MR. CHIC THOMAS:
                                      That's fair.
 3
                                     You don't track Zone 1
                    MR. BOB PETERS:
    and Zone 2 revenues and costs specifically anymore?
 4
 5
                    MR. CHIC THOMAS:
                                       Yes.
 6
                    MR. BOB PETERS: You -- you do track them
 7
    or you don't?
 8
                    MR. CHIC THOMAS:
                                       No.
 9
                    MR. BOB PETERS: You don't track them?
10
                    MR. CHIC THOMAS: Yeah, we don't track
11
     them.
12
                    MR. BOB PETERS:
                                      I got you, I got you.
13
    And so, when you don't track them, but you've -- you've
    now taken 17 million and you deducted that from the
14
    export revenues, you told the Board, correct?
15
16
                    MR. CHIC THOMAS:
17
                    MR. BOB PETERS: But when it came to
     dealing with -- how did you deal with it in the Cost of
18
     Service Study for the residential customers?
19
20
                    Did you deduct that $14.7 million from the
21
    export revenues, or did you increase the class costs by
22
    that amount?
23
                    MR. CHIC THOMAS: We added it to the
```

25

24

revenues.

1	(BRIEF PAUSE)
2	
3	MR. BOB PETERS: All right. I'll look at
4	that with you, perhaps, after the lunch recess, Mr.
5	Chairman. And I'll I'll if parties are comfortable
6	leaving their their green book of documents at hand,
7	I'm going to see if I have surplus copies to put us all
8	in the same hymnbook on that, Mr. Chairman. I'm not sure
9	I can, but I'll try.
10	THE CHAIRPERSON: I think, by the way, we
11	have the same numbering system as you have.
12	Okay, thanks everyone. See you back at
13	1:15.
14	
15	Upon recessing at 12:01 p.m.
16	Upon resuming at 1:21 p.m.
17	
18	THE CHAIRPERSON: Okay. Welcome back.
19	Ms. Ramage?
20	MS. PATTI RAMAGE: Yes, good afternoon.
21	Manitoba Hydro is in a position to respond to two (2) of
22	the undertakings it gave to Mr. Peters this morning. So
23	to move things along I thought we would ask Mr. Wiens and
24	Mr. Thomas to address those.
25	THE CHAIRPERSON: Very good.

```
1 MR. CHIC THOMAS: Yeah. Further to what
```

- 2 we were discussing this morning, there was a -- there was
- 3 some questions on the difference between the -- the water
- 4 costs and the thermal costs on Schedule B-1 in the '08
- 5 study and how that was different from the other numbers
- 6 that I thought were correct.
- 7 And upon further review of Schedule B-1,
- 8 the footnote on the bottom is referencing what Manitoba
- 9 Hydro's recommended version was -- what Manitoba Hydro's
- 10 recommended version was as opposed to the interpretation
- 11 of 117/'06.
- 12 So for example, if we look at the thermal
- 13 cost of \$12 million, well, what Manitoba Hydro's
- 14 recommended version did was took 50 percent of brand and
- 15 thermal and applied that to the export costs. In
- 16 accordance with 117/'06, we applied 100 percent.
- So if you take the 12 million and double
- 18 it, we're back to the -- and it was the same -- and it
- 19 was the same thing with the water rentals as well. We
- 20 applied -- we would have applied \$21 million of water
- 21 rentals to the export class. With the changes directed
- in Board Order 117/'06 that number is 16 million.
- 23 Did -- did that get -- clarify those two
- 24 (2) things, Mr. Peters?
- 25 MR. BOB PETERS: It -- it clarifies them

1 fully from my perspective, Mr. Thomas. I do appreciate

- 2 that, and I'm sorry if I contributed to the confusion
- 3 with that footnote.
- MS. PATTI RAMAGE: And before we go on, I
- 5 thought I should also, for the record, just introduce
- 6 Mike Dudar has joined us and he is in the back row if --
- 7 we're -- we're slowly going to fill that up over the next
- 8 few days.
- 9 THE CHAIRPERSON: Thank you.
- MR. ROBERT MAYER: We won't be here in
- 11 the next few days.
- 12 THE CHAIRPERSON: Okay, Mr. Peters...?

- 14 CONTINUED BY MR. BOB PETERS:
- 15 MR. BOB PETERS: Mr. Chairman, if I -- if
- 16 I could be afforded a moment. One person who Manitoba
- 17 Hydro hasn't thanked, at least on the record, and I will,
- 18 is Brenda Wallace. I hope she's listening in the
- 19 backroom.
- Perhaps an angel to help me out, Ms.
- 21 Wallace took the initiative on her own to print out
- 22 sufficient copies of the book of documents so that now
- 23 everybody has the same version and we're all, literally,
- 24 on the same page in our -- in our books. That would not
- 25 have been possible without -- without her, again, over

- 1 and above efforts, which we've seen before. But here's
- 2 another example of them.
- On a critical note, she didn't use the
- 4 green covers that I did, and I guess -- I guess I'll have
- 5 to take that up with her. But -- but she did have some
- 6 blue covers on hers, and -- but they are numbered
- 7 correctly. And that will greatly assist, certainly, the
- 8 record and those who also are following the transcript.
- 9 I will indicate that the copies we're now
- 10 working from are the same as the electronic copy that had
- 11 been circulated so that -- my error has been corrected by
- 12 Ms. Wallace and I -- I greatly appreciated that.

- 14 CONTINUED BY MR. BOB PETERS:
- MR. BOB PETERS: Mr. Chairman, before
- 16 lunch I was in the book of documents at Tab 53 looking at
- 17 Order Number 117 of '06 and -- and running down a
- 18 checklist.
- 19 And I left off with 1-E of the Board Order
- 20 from 117/'06 on page 76 of the Order, where Hydro was to
- 21 include the diesel class in the Cost of Service Study.
- Mr. Thomas, that was done, correct?
- MR. CHIC THOMAS: Yes, and it's always
- 24 been included in the Cost of Service Study.
- MR. BOB PETERS: Fair enough. But now it

- 1 was included such that it would receive a -- a share of
- 2 the net export revenue?
- MR. CHIC THOMAS: Yes, that's correct.
- 4 MR. BOB PETERS: And the reason it didn't
- 5 receive a share of the net exports previously was what?
- 6 MR. CHIC THOMAS: The primary reason was
- 7 because previously we were allocating our export revenues
- 8 on the basis of generation and transmission costs. Our
- 9 isolated diesel communities, of course, didn't -- didn't
- 10 participate in those costs so, thus, were not afforded
- 11 any of the export revenues.
- 12 MR. BOB PETERS: But now because they
- 13 have been included in the -- in the Cost of Service Study
- 14 as a full participating class, if I might, they are
- 15 allocated a share of the net export revenues?
- 16 MR. CHIC THOMAS: Notwithstanding the --
- 17 the unexecuted agreement, yes. We thought that was the -
- 18 the fairest way to do it.
- 19 MR. BOB PETERS: I know the issue of the
- 20 un -- the agreement has been raised probably ad nauseam
- 21 at this point.
- But the assumptions Hydro is making in the
- 23 filing before the Board is that the terms and conditions
- 24 and the impacts of that agreement will come to fruition
- 25 and are included as if it had been signed?

```
1
                    MR. CHIC THOMAS: Yes, that's correct.
 2
                    MR. BOB PETERS: And just to highlight
 3
     the point for the Board, maybe we'll just flip ahead to
     Document 56 in the book of documents, which is PUB
 4
 5
    Exhibit 13.
 6
                    There's a column -- on the lefthand
7
    column, we go down to the diesel line and follow that
 8
    diesel column across to Column 5, called "Net Export
 9
    Revenue."
10
                    Manitoba Hydro, in this Cost of Service
11
     Study, is allocating $1.544 million to the diesel class,
12
     correct?
13
                    MR. CHIC THOMAS: Yes.
14
                    MR. BOB PETERS: And that $1.544 million
15
     is of net export revenue?
16
                    MR. CHIC THOMAS:
                                       That's correct.
17
                    MR. BOB PETERS: And can you tell the
    Board what Manitoba Hydro's going to do with that $1.544
18
    million, because it's not going to the -- to the class to
19
20
     reduce rates, is it?
21
22
                           (BRIEF PAUSE)
23
24
                    MR. ROBERT MAYER:
                                        I'm assuming some of
25
     it will reduce rates for the full cost payers, isn't --
```

```
1
     will it not?
 2
                    MR. VINCE WARDEN: Yes, Mr. Peters.
                                                           Ιn
 3
     accordance with the agreement -- the unsigned agreement -
     - there is a buildup deficiency that had been accumulated
 4
 5
     to March 31st, 2004. It goes back a ways.
 6
                    But that accumulated deficit is being
 7
     amortized over an approximate period of ten (10) years
 8
     and is -- is being amortized through this credit that
 9
     comes through on export revenues.
10
11
     CONTINUED BY MR. BOB PETERS:
12
                    MR. BOB PETERS:
                                      In -- in non-accounting
13
     terms, that deficit is being paid off by this export
14
     credit allocation of $1.544 million?
15
                    MR. VINCE WARDEN:
                                        Yes.
16
                    MR. BOB PETERS:
                                      And it will continue to
17
     do so for the next approximate ten (10) or eleven (11)
     years until that deficiency has been paid in full?
18
19
                    MR. VINCE WARDEN:
                                        Yes, at the time the
20
     agreement was -- or the minutes of settlement, as they
21
     were called then, at the time they were negotiated it was
22
     estimated that it would take approximately ten (10) years
2.3
     for that to be -- for that accumulation to be
```

25

24

extinguished.

1	(BRIEF PAUSE)
2	
3	MR. BOB PETERS: Would it be correct, Mr.
4	Warden, for the Board to assume that after that
5	deficiency, which was of the magnitude of \$18 to 20
6	million, if I recall, that was after that deficiency
7	had been fully amortized and paid off from the net export
8	credits, the money would then be available to be directly
9	applied to the class costs and, therefore, would reduce
L 0	costs incurred and the and the rates that would be
L1	charged to that community.
L2	MR. VINCE WARDEN: Yes, Mr. Peters. Ms.
L3	Ramage reminded me that we are under a confidentiality
L 4	agreement with respect to that agreement, but I think I
L5	can say yes, that is the intent after the that amount
L 6	is is repaid.
L7	
L8	(BRIEF PAUSE)
L 9	
20	MR. BOB PETERS: Back to Board Order
21	117/'06, at Tab 53 of the book of documents, the next
22	item was for Hydro to allocate the net export revenue to
23	domestic customer classes using the methodology
24	recommended by Manitoba Hydro.
25	Before we get there, you will agree with

```
1 me, conceptually, that before the Board order, the money
```

- 2 that was considered net export revenue by the Utility was
- 3 of -- of a greater amount than would be the result of
- 4 creating the export class?

5

6 (BRIEF PAUSE)

- 8 MR. CHIC THOMAS: If you're comparing it
- 9 to our -- what Manitoba Hydro had recommended, yes, I
- 10 would agree with that.
- MR. BOB PETERS: And you'd agree with
- 12 that, Mr. Thomas, because under the Hydro-recommended
- 13 method, not as many costs were being charged to the
- 14 export class per se and, therefore, the net export
- 15 revenue was a greater amount?
- 16 MR. CHIC THOMAS: That's fair, yes.
- 17 MR. BOB PETERS: And even if we wind the
- 18 clock back further, to 2003 or earlier, when there was no
- 19 export class, the net export revenue number was even a
- 20 larger number than when -- than after a class has been
- 21 developed for exports?
- MR. CHIC THOMAS: Yes, that's true. We
- 23 were only giving the export class some portion of
- 24 variable costs.
- MR. BOB PETERS: Now, when the Board

- 1 indicates in Item 1(f), on page 76 of their Order
- 2 117/'06, for the Corporation to allocate net export
- 3 revenues to the other classes based on Hydro's
- 4 recommended method, Hydro's recommended method was
- 5 different than the way it used to be done, correct?
- 6 MR. CHIC THOMAS: Yeah, as I just
- 7 mentioned a little while ago, we used to allocate net
- 8 export revenues on the basis of generation and
- 9 transmission costs.
- 10 And we had discussed this extensively in -
- in our Cost of Service Methodology Review, and we had
- 12 proposed to allocate those costs to -- on the basis of
- 13 all allocated costs, not just the generation and
- 14 transmission system.
- 15 MR. BOB PETERS: All right, but -- but if
- 16 you allocate on basis of generation and transmission, the
- only costs you're not including in that mix then are
- 18 distribution costs, correct?
- MR. CHIC THOMAS: Distribution costs and
- 20 what -- what we call "subtransmission" costs, and some
- 21 customer costs, as well.
- MR. BOB PETERS: And those distribution
- 23 costs as well as some of the subtransmission costs, those
- 24 are predominantly incurred costs to serve the residential
- 25 class.

```
1 Do you agree?
```

- 2 MR. CHIC THOMAS: Well, not just the
- 3 residential class, but from our medium customers down
- 4 they can all be served off the subtransmission system,
- 5 and even some of our larger customers can be served off
- 6 the subtransmission system.
- 7 MR. BOB PETERS: All right, leaving
- 8 subtransmission aside for a minute, the distribution
- 9 costs are primarily incurred by the Utility to serve
- 10 residential customers?
- 11 MR. CHIC THOMAS: And General Service
- 12 Small, yes, and mediums as well, so...
- MR. BOB PETERS: All right. We're going
- 14 to come to -- to that, and you'll show the Board that in
- 15 a few -- in a few minutes, Mr. Thomas.
- 16 The effect of -- of that change was to
- 17 give a greater percentage of the net export revenue to
- 18 the residential class than before the -- the revision.
- 19 Would that -- do you agree with that?
- MR. CHIC THOMAS: They got more according
- 21 to that allocation, yes.
- MR. BOB PETERS: They got a higher
- 23 percentage?
- MR. CHIC THOMAS: A higher percentage,
- 25 yes.

```
1
                    MR. BOB PETERS: Yeah, leaving aside what
 2
     actual dollar amount there was, they would get a higher
     percentage under the -- the methodology in 117/'06 than
 3
     had previously been used?
 4
 5
                    MR. CHIC THOMAS:
                                       Yes.
 6
 7
                           (BRIEF PAUSE)
 8
 9
                    MR. BOB PETERS:
                                      Also in the Board Order
10
     was a request for Hydro to include supplemental
11
     information, including marginal cost information and the
12
     allocation of notional environmental emission costs,
13
     correct?
14
                    MR. ROBIN WIENS:
                                      Yes.
15
                    MR. BOB PETERS:
                                      In this proceeding, Mr.
16
     Wiens, you did file some marginal cost information as
     well as earnings deficiency information, as you've called
17
18
     it, correct?
19
                    MR. ROBIN WIENS:
                                       Yes.
20
                    MR. BOB PETERS:
                                      Would it be correct that
21
     you did not file any discreet document or filing related
     to notional environmental emissions costs?
22
2.3
                    MR. ROBIN WIENS:
                                       We did not file any
24
     document that specifically identified environmental
25
     costs. But our marginal costs, as discussed with the
```

- 1 previous panel, do include some provision for
- 2 environmental costs.
- 3 MR. BOB PETERS: And the provision for
- 4 environmental costs was a number, that Mr. Surminski
- 5 wouldn't tell me, that is included in export price
- 6 assumptions.
- 7 MR. ROBIN WIENS: That's correct.
- 8 MR. BOB PETERS: And by not -- by -- by
- 9 indicating -- including an indication that environmental
- 10 emissions costs are inherently included in your forecast
- of future exports, and then by using your future export
- 12 forecasts to help determine marginal costs, that's the
- 13 Corporation's way of -- of incorporating emissions costs
- 14 into -- into future rates.
- MR. ROBIN WIENS: Yes.
- 16 MR. BOB PETERS: But the only future rate
- 17 in which it's included would be the rate that is for the
- 18 energy-intensive industries.
- MR. ROBIN WIENS: The only rate for which
- 20 marginal costs are actually applied, that is correct, Mr.
- 21 Peters. It's the energy-intensive industry. But the
- 22 marginal cost is also a benchmark in terms of -- in terms
- of pricing signals when we're discussing any of the other
- 24 classes.
- MR. BOB PETERS: All right. Let's turn

```
1 to page -- sorry -- to document at Tab 54 of the book of
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- 2 documents, Mr. Wiens. It's document 54 of PUB Exhibit
- 3 13.
- This is -- this is the Corporation's
- 5 filing of marginal cost information, correct?
- 6 MR. ROBIN WIENS: That is correct.
- 7 MR. BOB PETERS: And in it, you have a
- 8 column that is Generation Marginal Cost. It's second
- 9 from the -- well, third column, I guess, from the left.
- MR. ROBIN WIENS: Yes.
- MR. BOB PETERS: And what you've done
- 12 here is Manitoba Hydro has calculated the marginal cost
- 13 for each class -- essentially took the energy and then
- 14 multiplied it by that marginal cost figure.
- MR. ROBIN WIENS: Yes.
- 16 MR. BOB PETERS: And that marginal cost
- 17 figure was in the order of 5.5 cents?
- 18 MR. ROBIN WIENS: Yes.
- MR. BOB PETERS: Because you -- because
- 20 Manitoba Hydro has done this for all of the rate classes,
- 21 does that suggest that Manitoba Hydro wants to move to a
- 22 marginal cost for all rate classes?
- MR. ROBIN WIENS: No, it does not.
- MR. BOB PETERS: Why did you do it for
- 25 all rate classes then?

- 1 MR. ROBIN WIENS: Because we were
- 2 directed by the Board to file supplemental marginal cost
- 3 information.
- 4 MR. BOB PETERS: Can you explain to the
- 5 Board, then -- if we look at the third column from the
- 6 left in terms of the -- the marginal cost of generation,
- 7 you also do similar calculations for transmission and
- 8 sub-transmission on the bottom half of the chart -- of
- 9 the page -- correct?
- MR. ROBIN WIENS: Mr. Peters, we -- we
- 11 have a -- we have an amount for transmission marginal
- 12 costs in the top half of the page. We also have an
- 13 amount for distribution marginal cost at the top half of
- 14 the page.
- So they're covered in both halves of the
- 16 page.
- MR. BOB PETERS: And when you do it in
- 18 that fashion, you come up with some revenue-to-cost
- 19 ratios in the far right-hand column.
- 20 What do those generally reflect and would
- 21 indicate to the Board?
- MR. ROBIN WIENS: Well, they -- they
- 23 reflect exactly what's stated. They -- they take the --
- 24 the class revenue the same as was forecast in the
- 25 embedded Cost of Service Study. And they take the

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1 marginal cost calculated for each class, and they provide
```

- 2 a revenue-to-cost coverage ratio based on marginal cost
- 3 because marginal cost is, I think, all cases, higher than
- 4 embedded costs on which the revenues are based. Then
- 5 you're going to have a revenue-to-cost ratio for all
- 6 classes combined, which is less than 100 percent.
- 7 You'll see at the top half of the page on
- 8 the far right side that it's about 71 percent.
- 9 MR. BOB PETERS: Maybe I jumped ahead of
- 10 myself when I -- I was going to come to it later, Mr.
- 11 Wiens, but when we talk marginal cost, are you talking
- 12 the -- in the Cost of Service Study, the cost of the last
- 13 unit of energy produced and delivered by Hydro to the --
- 14 to the common bus for each of those classes?
- 15 That's your estimate of that?
- MR. ROBIN WIENS: Well, there are
- 17 different -- different elements in marginal costs are
- 18 estimated differently.
- 19 For generation, which is the second column
- 20 on the right. That is the actual energy delivered to --
- 21 the actual energy at generation for the domestic classes,
- 22 multiplied by the estimated marginal cost for the year
- 23 2008/2009, which is the near -- near year, the first year
- 24 in our marginal cost estimates.
- MR. BOB PETERS: What you're

- 1 demonstrating though with this -- this chart then, Mr.
- 2 Wiens, is that the residential class, using your marginal
- 3 costing for not only generation, but distribution and
- 4 transmission, is only paying 72.8 percent of its marginal
- 5 costs as a class.
- 6 MR. ROBIN WIENS: Based on the costs that
- 7 are shown in the top half of the page, yes.
- 8 MR. BOB PETERS: Why doesn't Manitoba
- 9 Hydro assign any costs to the export class on this -- on
- 10 this Appendix 11.2 found at Tab 54 of the book of
- 11 documents?
- MR. ROBIN WIENS: I suppose if we were to
- do that, it would be the same unit marginal cost that we
- 14 have for the domestic classes. Why would we not have
- 15 done it? I -- I suspect because it's a totality.
- 16 The marginal cost is derived largely from
- 17 our estimated value of exports. Eight-five percent, if I
- 18 can be -- I can be corrected on that, is related to our
- 19 anticipated cost of exports.
- MR. BOB PETERS: Does that suggest that
- 21 the revenue-to-cost ratio, excuse me, for that class --
- 22 for an export class would then be one point zero (1.0)?
- MR. ROBIN WIENS: That would be the
- 24 expectation. Our forecast doesn't always absolutely jive
- 25 with reality, but that would -- that would be the expect

```
1
    -- expectation for the firm portion of ex -- export sales
 2
     certainly. It -- it should be very close, and the firm
 3
    portion is what would be -- the firm portion is what
     would be comparable to the type of service received by
 4
 5
    domestic customer classes.
 6
 7
                           (BRIEF PAUSE)
 8
 9
                    MR. BOB PETERS:
                                    Just to assist the Board
10
     further with the marginal cost, let's pick for -- for
11
     distribution on the -- on the table that you've got
12
     included here at PUB book of documents 54, the marginal
     cost for distribution includes $163 million of capital
13
14
    cost components?
15
                    MR. ROBIN WIENS:
                                       That's correct.
16
                    MR. BOB PETERS: And then 23 million for
     sub-transmission O&M?
17
18
                    MR. ROBIN WIENS: I -- I should say that
     the column at the top part of the table labelled,
19
20
     Distribution Marginal Cost, would also include sub-
21
    transmission.
22
                    Then going to the bottom of the table what
23
    we're showing here is simply the transmission, sub-
```

transmission, distribution, customer service, O&M costs,

from out of the 2008 study. They're taken directly from

24

- 1 the 2008 study. You may not recognize them because some
- of them we don't show explicitly in the study, but that's
- 3 where they're derived.
- And just to add to that, Mr. Peters,
- 5 they're used as a proxy for marginal cost. I'm -- I'm
- 6 not certain that you could say, with any degree of
- 7 certainty, that the cost of, for example, operating and
- 8 administrative costs of the distribution system varies
- 9 directly with the number of kilowatt hours because the
- 10 marginal unit may well actually be less. But that was
- 11 the best proxy we had available, and we didn't want to
- 12 ignore O&M costs in this determination.
- 13 MR. BOB PETERS: Mr. Wiens, help the
- 14 Board understand what the total would be then, and let's
- 15 pick the marginal cost for distribution. When I added it
- 16 up, I came up with \$324 million of costs that would be
- included in the marginal cost for distribution.
- 18 Are you -- can you agree that that's the
- 19 amount? And I got that including the capital costs, the
- 20 sub-transmission O&M, the distribution O&M, and customer
- 21 service costs.
- MR. ROBIN WIENS: You know, I haven't
- 23 added them up here, but -- but that -- I won't speak to
- 24 the number but that's the right procedure.
- 25 MR. BOB PETERS: You've learned not to

- 1 accept my math, and I will appreciate that. If I -- if
- 2 you do take it, subject to check, and -- and you add up
- 3 those components that I've given you, they come up to
- 4 approximately 17 percent of the total marginal cost shown
- 5 in the bottom right-hand, second last column of
- 6 \$1.9 billion. Would you accept that?
- I see you're not going to accept it.
- 8 You're going to do your own math and that's probably
- 9 fair.
- MR. ROBIN WIENS: You are bang on, Mr.
- 11 Peters.
- MR. BOB PETERS: All right.
- MR. ROBIN WIENS: This is going to be a
- 14 short afternoon.
- 15 MR. BOB PETERS: We're hoping. And that
- 16 \$1.9 billion, Mr. Wiens, unless I had a senior's moment,
- 17 I didn't hear your revenue requirement panel asking this
- 18 Board for \$1.9 billion of revenue.
- They were looking more of total embedded
- 20 costs in the range of \$1.6 billion, which would have been
- 21 used in your Cost of Service Study, correct?
- MR. ROBIN WIENS: That's what they were
- 23 asking for, but that was not what they were asking for
- 24 for general consumers which is what's included in here.
- MR. BOB PETERS: Okay. But the total

- 1 embedded costs -- if -- if we go down to the column on
- 2 the distribution, prospective Cost of Service Study '08.
- 3 That's going to be found at Document 55 in my book of
- 4 documents, and you'll have to flip to the second page, I
- 5 think, to find the numbers in the right-hand column, two
- 6 thirds of the way down the page.
- 7 I included sub-transmission of 76 million,
- 8 distribution plant of 298 million and distribution
- 9 service of 83 million, to come up with \$459.2 million
- 10 total, for total distribution costs in the prospective
- 11 cost of service '08 and...
- MR. ROBIN WIENS: Can you give me that
- 13 again, Mr. Peters?
- 14 MR. BOB PETERS: I took 76.6 million for
- 15 sub-transmission. I added that to 298.9 million for
- 16 distribution plant.
- MR. ROBIN WIENS: I don't think we have
- 18 the right reference, Mr. Peters.
- 19 MR. BOB PETERS: Oh, no. Looking at
- 20 Schedule E-1, page 2 of 2, --
- MR. ROBIN WIENS: E-1 -- where is that?
- 22 54 -- oh, I've got it, I've got it.
- Okay, here we are. Seventy-six (76) for
- 24 sub-transmission, two hundred and eight (208) for
- 25 distribution plant --

```
1
                    MR. BOB PETERS: No, two hundred and
 2
    ninety-eight (298).
 3
                    MR. ROBIN WIENS: -- plus seventy-eight
     (78) for distribution plant customer --
 4
 5
                    MR. BOB PETERS:
                                      Plus eighty -- plus
 6
    eighty-three point seven (83.7).
 7
                    MR. ROBIN WIENS: All right, I have that.
 8
                    MR. BOB PETERS: And I come up with
 9
     $459.2 million total distribution costs under PCOSS '08
10
    for --
11
                    MR. ROBIN WIENS: Four hundred and forty-
12
    eight (448)?
13
                    MR. BOB PETERS: Four fifty-nine (459).
14
                    MR. ROBIN WIENS: Maybe not so short.
15
16
                          (BRIEF PAUSE)
17
18
                    MR. ROBIN WIENS: Yeah, well, that --
    that would be fair. Yes, that -- that would be right,
19
20
    Mr. Peters.
21
                                    All right, thank you,
                    MR. BOB PETERS:
22
    and I'm sorry for dancing around. But let's just refocus
    here for the Board. Under the marginal cost calculation
2.3
     for distribution, you've agreed with me that the
24
```

distribution marginal costs are 17 percent of the total

- 1 \$1.9 billion, correct?
- 2 You've agreed with me on that already?
- MR. ROBIN WIENS: Yes. Yes, I have.
- 4 MR. BOB PETERS: And now if we go down to
- 5 the -- not the marginal costing but your embedded cost
- 6 study, the PCOSS '08, you come up with 23 percent of your
- 7 -- of your total embedded costs are related to
- 8 distribution?
- 9 MR. ROBIN WIENS: I -- I haven't. I'll
- 10 take that, subject to check.
- 11 MR. BOB PETERS: And -- and where we're
- 12 going with this is your total embedded costs were \$1.624
- 13 billion.
- MR. ROBIN WIENS: Yes, Mr. Peters, that -
- 15 that is correct. But again, I would caution you, that
- 16 1.6 includes all the costs that are allocated to all
- 17 customer classes including the export class.
- 18 The numbers here refer to the domestic
- 19 class only -- domestic classes only.
- 20 MR. BOB PETERS: The numbers for the
- 21 marginal costing is domestic classes only.
- MR. ROBIN WIENS: Yes.
- MR. BOB PETERS: All right. If I --
- MR. ROBIN WIENS: And the revenue
- 25 requirement is domestic classes only.

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1 MR. BOB PETERS: But then why --
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- MR. ROBIN WIENS: Gives you the \$1
- 3 billion approximate.
- 4 MR. BOB PETERS: All right. But then
- 5 let's just go to the totals then. The \$324 million is
- 6 less than the \$459 million found under the embedded cost
- 7 study.
- 8 MR. ROBIN WIENS: We -- we have agreed in
- 9 the marginal information we've got capital costs in the
- 10 top line, and we've got the O&M costs from the bottom
- 11 line for sub-transmission and distribution and customer
- 12 service. And that's 324 related to 459.
- 13 Well, marginal cost concept is not the
- 14 same as an embedded cost concept. This is looking
- 15 forward in time as to what the estimate of what it costs
- 16 us to accept another kilowatt -- in the case of the
- 17 capital costs to accept another kilowatt of load.
- And along with the actual O&M from the
- 19 embedded study, the embedded study includes the entire
- 20 existing system. They're -- they're not the same thing.
- MR. BOB PETERS: No.
- MR. ROBIN WIENS: And in this case, it
- 23 appears to be the case. Unlike the generation resource,
- 24 the marginal cost of accepting another kilowatt on the
- 25 distribution system is actually less than the embedded

- 1 cost.
- 2 And that's not a surprising result. That
- 3 -- that can happen in other places too.
- 4 MR. BOB PETERS: Okay. I appreciate that
- 5 explanation. Now let's look at the big numbers.
- Including in the embedded side, you told
- 7 me that the \$1.6 billion includes all the -- all the
- 8 costs that have been allocated including export.
- 9 MR. ROBIN WIENS: Yes.
- MR. BOB PETERS: And the 1.9 billion
- 11 doesn't.
- MR. ROBIN WIENS: That's right. It
- 13 includes the -- it includes the 24 million kilowatt hours
- 14 approximately at generation that serve domestic
- 15 customers.
- 16 MR. BOB PETERS: And if your revenue
- 17 requirement is only \$1.6 billion, Mr. Wiens, but you had
- 18 marginal rates that will recover \$1.9 billion, the
- 19 Corporation would over -- over-recover by some \$375
- 20 million.
- MR. ROBIN WIENS: Well again, because
- 22 we're talking about domestic customers only, it would
- 23 actually over-recover by something in the order of 800 --
- 24 \$850 million.
- MR. BOB PETERS: What -- but you've

- 1 taken --
- 2 MR. ROBIN WIENS: If -- even if we --
- 3 MR. BOB PETERS: -- off the export
- 4 considerations.
- 5 MR. ROBIN WIENS: Yeah, if we charged to
- 6 recover full marginal costs from every domestic customer.
- 7 MR. BOB PETERS: All right. And -- and
- 8 in the event Manitoba Hydro did that, what would Manitoba
- 9 Hydro would suggest would be the appropriate use of that
- 10 \$850 million of -- I'll call it surplus revenue recovered
- 11 through rates?
- 12 MR. VINCE WARDEN: Well, it would be a
- 13 nice circumstance, Mr. Peters. But, you know, obviously
- 14 under that scenario, we're talking significantly higher
- 15 rates in Manitoba. Probably dividends back to the
- 16 Province and the Province has some kind of a rebate low
- 17 income type program to provide that dividend to -- to
- 18 customers or do whatever they choose to do with that
- 19 dividend, I suppose.
- 20 But that would be likely -- the likely
- 21 scenario that would unfold if we went to full marginal
- 22 cost rates.
- MR. BOB PETERS: And then just to bring
- 24 us back to reality, Mr. Warden, is there any intention on
- 25 the Corporation's part to go to full marginal cost rates?

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1 MR. VINCE WARDEN: No.
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- 2 MR. BOB PETERS: The intention except for
- 3 the energy intensive industry is to remain with embedded
- 4 or the embedded cost of service determinations.
- 5 MR. VINCE WARDEN: Yes, it is.
- 6 MR. BOB PETERS: I want to turn to the
- 7 outstanding reports that were discussed in Board Order
- 8 117 of '06 and if we go back to Tab 53, Mr. Wiens, of the
- 9 revised book of documents, there's a listing under point
- 10 Number 4 of the Board -- Board order from page 77
- 11 indicating the following information reports are to be
- 12 filed by the Corporation.
- 13 And let's just go through those; 4(b)
- 14 sought a report and recommendations to phase out or
- 15 eliminate the declining block rate schedules, correct?
- 16 MR. ROBIN WIENS: Yes.
- MR. BOB PETERS: And what you have filed
- 18 before the Board, am I correct, Mr. Wiens, that for the
- 19 residential class -- and, I suppose, the General Service
- 20 Large -- there is an inverted rate proposal before the
- 21 Board?
- MR. ROBIN WIENS: Yes, that's correct.
- MR. BOB PETERS: Now, as I understood
- 24 your -- your direct evidence -- and actually, I think it
- 25 was Mr. Thomas, according to my notes -- indicated that

- 1 the -- the inversion -- and we'll see it when we get to
- 2 the numbers in the residential class -- is that the --
- 3 the last block of energy isn't priced that much higher
- 4 than the first block of energy?
- 5 MR. CHIC THOMAS: Yes, that's right.
- 6 MR. BOB PETERS: And would the Board
- 7 gather correctly, Mr. Thomas, from your evidence through
- 8 Ms. Ramage, that in the future Hydro would expect to ramp
- 9 up that second block and make the inversion even greater,
- 10 so that your second block of energy is at a higher -- a
- 11 much higher price than the first block?
- 12 MR. CHIC THOMAS: That's not my decision
- 13 to make, but that's what was in the direct, that -- that
- 14 it gives us the flexibility to do so.
- 15 MR. BOB PETERS: In the seasonal -- in
- 16 the seasonal rates for the residential class, that was
- 17 also inverted, was it not?
- MR. CHIC THOMAS: Yes, the same rate
- 19 applies.
- 20 MR. BOB PETERS: And the seasonal rate --
- 21 I -- I just wasn't sure from your -- from your evidence.
- You talked about "short-term power rate."
- 23 Was that relating to seasonal customers?
- 24 MR. CHIC THOMAS: No, that's a different
- 25 rate.

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1 MR. BOB PETERS: All right. So for the -
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- 2 for the seasonal customers, these are the ones that
- 3 would include recreational properties?
- 4 MR. CHIC THOMAS: Typically, yes.
- 5 MR. BOB PETERS: All right. And the
- 6 inversion for them is -- is the same, as you said, as --
- 7 as with the residential class?
- 8 MR. CHIC THOMAS: Yes, that's right.
- 9 MR. BOB PETERS: And the General Service
- 10 Small still has a declining rate block, correct?
- MR. CHIC THOMAS: Well, yes and no. I
- 12 mean it's a declining rate block, but you have to factor
- 13 in -- we have a declining rate block only because we have
- 14 a demand provision in there.
- 15 So to have an inversion on there and have
- 16 -- and still have a demand charge, would -- would create
- 17 quite a large inversion.
- MR. ROBIN WIENS: It's -- it's -- it is,
- 19 notionally and on appearances, a declining block rate
- 20 accompanied by an inverted rate for demand. In fact, for
- 21 virtually every customer, they do not get out of the
- 22 first energy block, nor do they pay demand charges.
- 23 MR. BOB PETERS: Let's show the Board
- that in your rate schedule at Tab 68 of the book of
- 25 documents. And let's turn -- let's turn first to the

```
1
     second page. It's actually numbered page 6 of 26 in the
 2
    bottom right.
 3
                    And you'll -- you'll recognize this as
     coming out of the proposed rate schedule, Mr. Thomas and
 4
 5
    Mr. Wiens?
 6
                    MR. CHIC THOMAS: Yes, that's right.
 7
                    MR. BOB PETERS: And let's start with the
 8
    General Service before I go back to residential.
9
                    But, while it has the appearance that the
10
     -- that the electricity gets cheaper the more you use,
11
    Mr. Wiens, you're telling us that that's really not the
12
    practical effect, because customers will also have to pay
13
     some billing demand after they get past the first 50 kVA?
14
                    MR. ROBIN WIENS:
                                      Yes.
15
                    MR. BOB PETERS:
                                      And getting past the
16
     first 50 kVA is relatively easily achieved, so they will
17
    be paying -- most customers will be paying a demand
18
     charge?
19
                                       Not so.
                                                In terms of
                    MR. ROBIN WIENS:
20
     customer numbers -- I don't have the numbers right in
21
     front of me, but I believe that in the General Service
22
     Small class, a total of some seventy thousand (70,000)
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24

2.3

customers...

25 (BRIEF PAUSE)

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1 MR. ROBIN WIENS: Is we -- we have sixty
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- 2 thousand (60,000) here, approximately. Only ten thousand
- 3 (10,000) ever get past 50 kVA.
- 4 MR. BOB PETERS: All right, those
- 5 customer numbers, for the Board's reference, are also
- 6 found at Tab 56 of the book of documents. The second
- 7 page in is called Schedule B-2.
- And there's a customer count that you've
- 9 used in your Cost of Service Study, which is probably
- 10 approximate to the number you're using now, Mr. Wiens?
- MR. ROBIN WIENS: It would be pretty
- 12 close.
- 13 MR. BOB PETERS: All right, so the -- so
- 14 -- so staying with the -- the General Service Small,
- 15 while there's no outwardly -- outward appearance of a --
- 16 of an inverted rate, you're suggesting in prior answers
- 17 that most customers will stay within the first block and
- 18 pay the highest rate for their entire consumption?
- 19 MR. ROBIN WIENS: Most of the non-demand
- 20 customers will not pass through the first block of 11,000
- 21 kilowatt hours. I -- the exact percentage escapes me
- 22 now, but it's in excess of 90 percent, I believe.
- MR. BOB PETERS: And a general
- 24 demographic description of the type of customers included
- 25 in the General Service Small would include what?

1 MR. ROBIN WIENS: I can't speak to their

- 2 age or sex or family status, Mr. Peters.
- MR. BOB PETERS: Okay. I used the word
- 4 demographics too -- too literally with you, Mr. Wiens.
- 5 But are these convenience stores; small,
- 6 little stores in strip malls; and the like?
- 7 MR. ROBIN WIENS: That would be a pretty
- 8 good description of them, res -- some restaurants,
- 9 smaller institutional facilities.
- 10 MR. BOB PETERS: What's the purpose of
- 11 having a last block of energy here at two point six five
- 12 (2.65) cents a kilowatt hour if it's not going to be --
- if it's not going to be required?
- 14 MR. ROBIN WIENS: Well, we have the rate
- 15 schedule for the small -- both non-demand and demand is
- 16 an integrated rate schedule. I -- I suppose we could --
- 17 we could provide two (2) separate rate schedules, of
- 18 which case it would not appear, because you will not get
- 19 to that last block unless you're paying a demand charge.
- MR. BOB PETERS: All right, we've got
- 21 your point. Turning back at a tab -- still in Tab 68 of
- 22 the book of documents, the residential rates that we
- 23 talked about previously.
- 24 I just want to show and demonstrate to the
- 25 Board that in this proposed rate, Mr. Wiens and Mr.

- 1 Thomas, you're -- you're proposing that the first block
- 2 of energy be this 900 kilowatt hours per month, at five
- 3 point nine eight (5.98) cents a kilowatt hour, correct?
- 4 MR. CHIC THOMAS: Yes.
- 5 MR. BOB PETERS: And that -- that first
- 6 rate block is a -- is a larger rate block, because last
- 7 time the Board saw this it was about 175 kilowatt hours
- 8 per month.
- 9 MR. CHIC THOMAS: That was in our
- 10 previous rate schedule, yes.
- MR. BOB PETERS: All right. So what
- 12 you're proposing is to raise the first block of energy at
- 13 a -- at a certain rate and that five ninety-eight (598),
- 14 that five point nine eight (5.98) cents is -- is
- 15 approximately what the rate was for the second block of
- 16 energy previously, correct?
- MR. CHIC THOMAS: Yeah, it's pretty
- 18 close.
- 19 MR. BOB PETERS: And when we say you have
- 20 an inverted rate, the second block of energy, you call it
- 21 the balance of the kilowatt hours, is at six point zero
- one (6.01) cents. That's a three (3) cent inversion
- 23 mathematically. Sorry, point...
- 24 MR. CHIC THOMAS: Three one-hundredths
- (.03) of a cent?

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1 MR. BOB PETERS: Yes, point zero three
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- 2 (.03) --
- 3 MR. CHIC THOMAS: Zero --
- 4 MR. BOB PETERS: -- of -- of a cent,
- 5 which is in essence is -- is, for practical purposes,
- 6 flat in terms of...
- 7 MR. CHIC THOMAS: I don't think I want to
- 8 touch that, but --
- 9 MR. BOB PETERS: All right.
- 10 MR. CHIC THOMAS: -- it's -- it's a
- 11 nominal inversion is what I used in my direct.
- MR. BOB PETERS: All right. You could
- 13 have made the inversion greater by adjusting the first
- 14 block of energy to a different number than 900 kilowatt
- 15 hours, correct?
- 16 MR. CHIC THOMAS: Yes, also remembering
- 17 the constraint of our 2.9 percent rate increase as -- as
- 18 well. But -- but, yes, you could still have the same
- 19 effect by juggling those two (2) rates.
- 20 MR. BOB PETERS: What was the magic with
- 21 900 kilowatt hours per month? And I ask it not to say
- 22 that it was magical.
- But what -- what led the Corporation to
- 24 conclude that would be the appropriate size for the first
- 25 block?

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1 MR. ROBIN WIENS: It's about the typical,
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- 2 or close to the average, usage by residential customers.
- 3 I would add, as well, it's the -- it's the number that
- 4 Hydro Quebec uses in its inverted residential rate.
- 5 MR. BOB PETERS: But I think Mr. Kuczek
- 6 told us that it wouldn't be the number that would be used
- 7 by the all-electric homeowners, in terms of what their
- 8 typical monthly consumption is, but this would simply be
- 9 the appliances and the lighting component of a natural
- 10 gas heated home?
- MR. ROBIN WIENS: That would be pretty
- 12 close.
- MR. BOB PETERS: The people who -- who
- 14 heat their home electrically would end up being in the
- 15 second block, at the higher cost for most of the
- 16 consumption?
- MR. ROBIN WIENS: In heating months they
- 18 would, and in the coldest months of the year it would
- 19 probably be most of their consumption.
- MR. BOB PETERS: While we were looking at
- 21 this document to talk about rate structures, if we flip
- 22 to page 11 of 26 -- as it's numbered in the book of
- 23 documents, Tab 68 -- the General Service Medium still has
- 24 a declining block structure as well, Mr. Wiens.
- Is that also offset by the demand charge?

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1 MR. ROBIN WIENS: Yes, because at the
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- 2 time we introduced at the -- at the front end of the
- 3 General Service Medium rate, the energy structure equal
- 4 to the General Service Small, we also introduced the
- 5 inverted demand rate -- zero, no charge for the first 50
- 6 kVA.
- 7 MR. BOB PETERS: The General Service
- 8 Large customers also have a new proposed rate, and I have
- 9 included that in Tab 63 of the book of documents. I
- 10 think it's going to receive special attention as we go
- 11 through this. But just so the Board can see what --
- 12 what's been talked about in the abstract form, let's put
- 13 some numbers to it.
- 14 Hydro's proposal is that baseline energy
- 15 be charged at two point five (2.5) cents a kilowatt hour,
- 16 correct?
- 17 MR. ROBIN WIENS: That is for the under
- 18 30 kV, the loads served on our distribution system, yes.
- 19 MR. BOB PETERS: All right. And if we --
- 20 if we go to the -- if we go to the -- the largest class,
- 21 exceeding 100 kV, the baseline energy is two point three
- 22 five (2.35) cents, as per your schedule?
- MR. ROBIN WIENS: Yes.
- MR. BOB PETERS: And maybe we should
- 25 stick with that, the subclass of exceeding 100 kV.

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1 That two point three five (2.35) cents
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- 2 that you call baseline energy, you also, I think, have
- 3 called that in your evidence a "heritage rate."
- Would I -- would that be correct?
- 5 MR. ROBIN WIENS: We may have done that.
- 6 That's -- that's a term that's used elsewhere to
- 7 designate the rate that applies to existing -- to energy
- 8 served out of existing resources. So technically,
- 9 they're not actually equivalent, but we thought it was a
- 10 name that people would recognize.
- MR. BOB PETERS: All right. So when we
- 12 get through this discussion, we can talk about baseline
- 13 energy rate or the heritage rate or the old rate meaning
- 14 the rate that was set based on embedded costs for this
- 15 class?
- 16 MR. ROBIN WIENS: That's technically the
- 17 best descriptor, the last one, Mr. Peters.
- MR. BOB PETERS: The last descriptor
- 19 being rates based on --
- MR. ROBIN WIENS: Based on embedded
- 21 costs.
- MR. BOB PETERS: -- embedded costs.
- MR. ROBIN WIENS: Yeah.
- MR. BOB PETERS: All right. And when the
- 25 Board looks at the specifics, we see here the energy

1 above baseline rate is five point six eight (5.68) cents

- 2 per kilowatt hour.
- And that would be for this -- for that
- 4 portion of the new energy intensive load that was above
- 5 the baseline, and did not qualify for any exemption?
- 6 MR. ROBIN WIENS: Correct.
- 7 MR. BOB PETERS: You're telling the Board
- 8 that the five point six eight (5.68) cents is determined
- 9 through the marginal cost proxies as put forward by
- 10 Manitoba Hydro?
- MR. ROBIN WIENS: Yes.

12

13 (BRIEF PAUSE)

14

- MR. BOB PETERS: In summary, when we look
- 16 to see the inverted rate structures, there are a couple
- 17 that are apparent on their face that they're inverted.
- 18 And in practical terms there are -- the
- 19 other classes are also resulting in inverted rate
- 20 structure primarily because of the demand component?
- MR. ROBIN WIENS: Exclusively because of
- the demand component.
- MR. BOB PETERS: Would it be correct for
- 24 the Board to assume that going forward, Manitoba Hydro,
- 25 if it applies for future rate increases, will want to

- 1 increase the energy component of the rates as opposed to
- 2 the demand component of the rates?
- MR. ROBIN WIENS: Well, that will be up
- 4 to those to decide at that future time. But right now
- 5 that, I believe, is actually an expressed intent of
- 6 Manitoba Hydro.
- 7 MR. BOB PETERS: One of the reports in
- 8 Board Order 117/'06 that was asked for from Tab 53 of the
- 9 book of documents, was a report and recommendations with
- 10 respect to re-balancing demand and energy charges, Mr.
- 11 Wiens, correct?
- MR. ROBIN WIENS: Yes.
- 13 MR. BOB PETERS: Would I also be correct
- 14 that in response to that directive, Manitoba Hydro filed
- 15 a report that it had previously filed with the Board with
- 16 some updating in it?
- 17 MR. ROBIN WIENS: I -- I think that would
- 18 be correct.
- MR. BOB PETERS: And -- and to put this
- 20 in perspective before the Board, would you agree with me
- 21 that Manitoba Hydro's demand charges to its General
- 22 Service customers over-collects from them the costs that
- 23 are incurred for demand-related matters?

24

25 (BRIEF PAUSE)

1

- 2 MR. ROBIN WIENS: Mr. Peters, I'm -- I'm
- 3 referring to your Tab 56, second page in and unit costs
- 4 per kVA is the embedded cost as determined in the Cost of
- 5 Service Study. I would say that your assertion is
- 6 generally true but not entirely true.
- 7 MR. BOB PETERS: I thought the only
- 8 exception might be the General Service Large less than 30
- 9 kVA.
- 10 MR. ROBIN WIENS: That is correct.
- 11 MR. BOB PETERS: And so except for the
- 12 General Service Large less than 30 kVA, the demand
- 13 charges that you put out to your customers are bringing
- 14 in revenues that exceed the actual costs that Manitoba
- 15 Hydro spends on the demand component of their service.
- 16 MR. ROBIN WIENS: Based on the Cost of
- 17 Service Study, yes.
- MR. BOB PETERS: All right. Does your
- 19 qualification of being based on the Cost of Service Study
- 20 suggest that there's a better measure for that?
- MR. ROBIN WIENS: For embedded costs
- 22 today, we don't have a better measure.
- MR. BOB PETERS: Would you agree that by
- 24 charging -- by overcharging in the demand charges, that
- 25 sends the wrong signal in terms of energy consumption to

- 1 consumers?
- MR. ROBIN WIENS: Well, here you're
- 3 getting closer to the heart, Mr. Peters, of the
- 4 qualification that I was implying a moment ago.
- 5 From an economist's perspective, you would
- 6 base the cost on -- and -- and you brought up the
- 7 economist perspective when you said price signals. You
- 8 would base it on marginal cost. So you would get a
- 9 different answer.
- 10 I take the view that as you proceed --
- 11 drill down further into the Cost of Service Study that --
- 12 the Cost of Service Study is intended to provide you
- 13 principally with a global look at what is the appropriate
- 14 cost to allocate to each class.
- 15 We do look at the elements in the rate
- 16 structure and see how -- how close we are as well. But I
- 17 would say that you -- once you get down into looking at
- 18 the rates and rate structure itself, you also want to
- 19 consider marginal cost, not only embedded cost.
- You may want to limit your total revenue
- 21 overall or your total revenue from each class to what
- 22 shows up in this Cost of Service Study as a benchmark.
- But you may want to look at how you design
- 24 your rates within that as -- as being perhaps less
- 25 closely tied to your embedded cost and looking at other

- 1 considerations.
- I guess that -- that's what I was getting
- 3 at.
- 4 MR. BOB PETERS: Has that been a
- 5 conscious effort of the Corporation to try to -- to look
- 6 at demand energy balances from -- through marginal cost-
- 7 coloured glasses?
- MR. ROBIN WIENS: I don't say -- I'm not
- 9 saying that we tie it specifically to that, but -- but
- 10 that -- that needs to be a consideration.
- MR. BOB PETERS: Let's turn, Mr. Wiens,
- 12 to book of document, Tab 69. This is a response to
- 13 PUB/Manitoba Hydro First Round Question 13(b) where the
- 14 demand energy balances were looked at. And let's pick on
- 15 General Service Large greater than 100 kVA or kVA at the
- 16 bottom left-hand column.
- 17 The allocated demand costs work out to two
- 18 point -- sorry, two dollars and twenty-one cents (\$2.21)
- in my review of the materials, for kVA, but the revenue
- 20 that comes back exceeds that, correct?
- MR. ROBIN WIENS: That is correct.
- MR. BOB PETERS: And that there was an
- 23 exception that you noted and it's -- it's also
- 24 demonstrated on the -- on the sheet that we should have.
- By saying that, does Manitoba Hydro

- 1 believe that its customers are aware that the demand
- 2 charge is bringing in more revenue than the -- the costs
- 3 allocated?
- 4 MR. ROBIN WIENS: The customers who
- 5 follow these proceedings would very likely be aware. I'm
- 6 not sure that the bulk of the customers would be.
- 7 MR. BOB PETERS: It seems that the
- 8 revenue-to-cost percentage -- and let's stick with the
- 9 General Service Large greater than a hundred (100) -- at
- 10 244 percent is a significant imbalance, particularly when
- 11 the energy side shows the opposite, where the energy
- 12 costs aren't fully recovering the allocated costs.
- MR. ROBIN WIENS: Okay, Mr. Peters. I'm
- 14 -- I'm going to agree with you that it is an imbalance,
- 15 and it certainly looks significant on this page. But I'd
- 16 like to put a little bit of context around that as well.
- 17 The energy costs that are in that number
- 18 are based on the sum of the embedded generation costs --
- 19 100 percent of the generation costs -- which, of course,
- 20 includes the gross costs of generation less whatever
- 21 export revenue may be applied to it.
- The demand rate or the demand costs --
- 23 allocated costs -- are based only on transmission.
- Now, prior to 2006, you will recall that
- 25 we allocated generation costs on a different basis than

- 1 we're doing today. We allocated approximately 38 to 40
- 2 percent, I believe, of generation costs as being demand-
- 3 related.
- Today we tie them to time-differentiated
- 5 energy, so there is a bit of a peak consideration in
- 6 there, but it's based on energy.
- 7 So the five dollars and forty cents
- 8 (\$5.40) that you see as the revenue, at the time that
- 9 rate was actually established would have related to a
- 10 different grouping of costs, other than the two dollars
- 11 and twenty-one cents (\$2.21).
- 12 So, yes, I agree with you. If we are
- 13 going to recover all of our generation costs based on
- 14 energy charges, then the remaining demand-related costs
- 15 for this class are about two dollars and twenty-one cents
- 16 (\$2.21), and it's well below the demand charge that
- 17 they're being charged today.
- That's a legacy charge.
- MR. BOB PETERS: Your answer suggests to
- 20 the Board, Mr. Wiens, that if you had to re-calculate
- 21 that demand March '07 rate revenue using revised figures,
- 22 it wouldn't be the five forty (540). It would be -- it
- 23 would be lower than that, so the imbalance wouldn't be as
- 24 great.
- MR. ROBIN WIENS: Well, the rate is still

- 1 set at five forty (540), and that's why the comparison is
- 2 made that way.
- But if we were to have a wholesale
- 4 redesign of rates based on current cost of service
- 5 methodology, there would be -- there would probably be
- 6 some significant changes made, or at least established as
- 7 targets.
- 8 MR. BOB PETERS: And when you talk about
- 9 a "wholesale redesigning of rates," one (1) method to do
- 10 that would be -- it could be done in a way that is
- 11 revenue-neutral to the Corporation -- to Manitoba Hydro.
- 12 MR. ROBIN WIENS: Yes, it could.
- MR. BOB PETERS: It wouldn't necessarily
- 14 be revenue-neutral to the customers.
- 15 MR. ROBIN WIENS: It would certainly not.
- 16 MR. BOB PETERS: There would be winners,
- 17 there would be losers in the vernacular.
- MR. ROBIN WIENS: Yes.
- MR. BOB PETERS: The losers having to pay
- 20 more on their bill as a result of the rebalancing of
- 21 demand and energy costs.
- MR. ROBIN WIENS: The losers would be
- 23 those customers that had a load factor higher than
- 24 average, which means that they use more energy per kVA
- 25 relative to the average.

- 1 MR. BOB PETERS: Could it be said today,
- 2 Mr. Wiens, that those customers with the below average
- 3 load factor are, in essence, subsidizing the customers
- 4 with above average load factors?
- 5 MR. ROBIN WIENS: I -- I don't like to
- 6 use that term because the rates are what they are. And
- 7 they're based in significant part on history, and some of
- 8 that history is changing and the rates haven't caught up
- 9 with it. But that -- for these cust -- for this customer
- 10 class today, a lower demand charge could certainly be
- 11 justified in light of the current Cost of Service Study.
- I -- I will point out though, and this may
- 13 be more circumstance, coincidence, than anything else,
- 14 but if you look at the marginal cost of transmission, it
- 15 is not a lot different from that five dollars and forty
- 16 cents (\$5.40).
- 17 MR. BOB PETERS: And the Board will find
- 18 that from a previous document that we looked at that I --
- 19 that escapes me right now in terms of number.
- 20 MR. ROBIN WIENS: I think it was fifty-
- 21 four (54), Mr. Peters. So we're basing our -- our
- 22 transmission marginal cost here on a number that is
- 23 sixty-seven dollars and seventy-five cents (\$67.75) per
- 24 kilowatt. So I think if you allow for a certain amount
- 25 of diversity and then divide by twelve (12), you will not

- 1 be far off the five dollars and forty cents (\$5.40).
- MR. BOB PETERS: You're ahead of me too
- 3 far here, Mr. Wiens. I got to reign you back. Show me
- 4 please on book of document, Tab 54 which was Appendix
- 5 11.2 where you've come up with your marginal cost
- 6 calculation for transmission, and how you just came up
- 7 with those numbers.
- 8 MR. ROBIN WIENS: Well, the unit marginal
- 9 cost for transmission is shown in footnote Number 3. I -
- 10 I am referring to Tab 54, the second page. No, it is
- 11 Tab 54. In my book, it is Tab 53.
- MR. BOB PETERS: Continue, Mr. Wiens,
- 13 please.
- 14 MR. ROBIN WIENS: Now you'll look at the
- 15 footnote Number 3, at the bottom of the page, and it is
- 16 indicating for 2008/2009 transmission marginal cost is
- 17 sixty-seven dollars and seventy-five cents (\$67.75) per
- 18 kWCP for General Service Large over a hundred (100) kV.
- 19 CP refers to "coincident peak."
- You probably have a diversity factor in
- 21 the order of a 110 percent, so it would be maybe 10
- 22 percent lower than that on a -- on a billed kVA basis, 10
- 23 percent lower than that. So if you divide that by twelve
- 24 (12), you're probably looking at somewhere around five
- 25 dollars (\$5).

1	(BRIEF PAUSE)
2	
3	MR. BOB PETERS: Mr. Wiens, when we
4	looked last at marginal cost a few minutes ago, I tried
5	to get you to agree with me that if you use marginal
6	costing you would over recover from what your embedded
7	cost of service tells you your costs are.
8	And I think your answer in my summary was,
9	yes, it would mathematically, but it's an entirely
10	different methodology.
11	MR. ROBIN WIENS: Yes, that's right.
12	MR. BOB PETERS: And then the and ther
13	the issue that arises from that is what do you do with
14	the with the windfall.
15	MR. ROBIN WIENS: The policymakers decide
16	that.
17	MR. BOB PETERS: All right.
18	MR. ROBIN WIENS: My my point here,
19	only, is, Mr. Peters, that the the comparison of the -
20	- today's rate and the embedded cost, I I think you
21	have to look at a lot more than that.
22	If if there was a concern in rate
23	design that we were very short of transmission capacity
24	and it was a problem, you might want to consider not
25	collecting any more revenue, but balancing how you

- 1 collect it towards the transmission side. So you might
- 2 want to have a price close to marginal cost, or at least
- 3 above embedded cost for demand.
- 4 Conversely, if there is a concern more
- 5 about conserving energy than conserving capacity, maybe
- 6 the two twenty-one (221) is even too high.
- 7 MR. BOB PETERS: You were wearing you
- 8 economist's hat there for a minute, Mr. Wiens.
- 9 You're -- you're suggesting that by
- 10 adjusting energy, as opposed to capacity costs or demand
- 11 costs, that you can send the signals that, from a policy
- 12 perspective, the Corporation would want to send?
- 13 MR. ROBIN WIENS: That's -- that's
- 14 correct.
- 15 MR. BOB PETERS: I want to turn to the
- 16 next directive from Board Order 117/'06, and that was
- 17 Directive 4(d), where the Board was looking for a report
- 18 and recommendations to introduce inverted rates for
- 19 large-volume consumption customers, including winter
- 20 ratchet considerations.
- 21 When I deal with -- with this directive
- 22 from the Board, this actually was a suggestion that came
- 23 out of -- was it the 2005 NERA report?
- Do you recall that?
- 25 MR. ROBIN WIENS: Yes, we did look at

1 both inverted and time-of-use rates in that report. 2 MR. BOB PETERS: From the filing before 3 the Board, the only express inverted rate for the largevolume consumption customer relates to the General 4 5 Service Large and the above baseline energy charge that 6 we talked about? 7 MR. ROBIN WIENS: That's correct. 8 MR. BOB PETERS: What consideration is 9 included with respect to the winter ratchet in that rate, 10 if any? 11 MR. ROBIN WIENS: Nothing has changed, 12 Mr. Peters. Is there a plan to -- to 13 MR. BOB PETERS: 14 make any changes or consider changes relative to the 15 winter ratchet? 16 17 (BRIEF PAUSE) 18 19 MR. ROBIN WIENS: Mr. Peters, I think 20 we've said in the past that if we were going to change 21 the winter ratchet, that we need to have some sort of 22 pricing mechanism that allows us to accomplish something along the same lines. Most likely that would be a time-2.3 24 of-use rate that could capture the same considerations

through an energy charge, rather than through a demand

25

- 1 charge or a ratchet.
- MR. BOB PETERS: When we talk "winter
- 3 ratchet," let's just remind the Board that that's a
- 4 mechanism that's to help recover demand costs of the
- 5 Corporation?
- 6 MR. ROBIN WIENS: Yes, it's a mechanism
- 7 that is intended to recognize that some types of loads
- 8 impose -- impose a higher cost. Some types of demands
- 9 impose a higher cost if the demand is concentrated, for
- 10 example, in the coldest months of the year.
- 11 MR. BOB PETERS: You need to have
- 12 capacity to take the electricity to those customers that
- 13 are putting that higher demand on the Company?
- 14 MR. ROBIN WIENS: Well, the distribution
- 15 system particularly is a winter-peaking distribution
- 16 system throughout most of Manitoba Hydro service
- 17 territory. And if the -- if you design for the winter
- 18 loads, you have adequate capacity for the rest of the
- 19 year.
- So historically, Manitoba Hydro, and many,
- 21 many other utilities, have set minimum billing demand
- 22 based on some percentage of what demand was in that month
- 23 so that customers who may be highly skewed toward the
- 24 winter months and, say, go away for the months of May to
- 25 October, that the ratchet will recognize in those months

- 1 the fact that these customers were most active in the
- 2 months where capacity is most likely to be constrained.
- 3 MR. BOB PETERS: You want to exact the
- 4 greatest amount of recovery of capacity costs through the
- 5 demand charge to those customers who are incurring it?
- 6 MR. ROBIN WIENS: Yes.
- 7 MR. BOB PETERS: And the way it's
- 8 presently done is that those demand rates that we saw
- 9 when we looked at the rate schedules are set, and a
- 10 consumer will pay either the demand based on their actual
- 11 billing, but they'll pay no less than 70 percent of what
- 12 their demand is billed in the highest month of winter
- 13 demand.
- MR. ROBIN WIENS: Their highest demand is
- 15 established during the months of December, January and
- 16 February.
- MR. BOB PETERS: And the highest demand
- 18 in December, January or February will set the bar, if you
- 19 will, as to what the ratchet will come down to 70 percent
- 20 of that for the months where they don't incur over the
- 21 actual 70 percent amount.
- MR. ROBIN WIENS: Yes, in the rest of the
- 23 months of the year if their demand falls below -- their
- 24 actual demand falls below 70 percent, they will be billed
- on the basis of 70 percent.

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1 MR. BOB PETERS: So, conceptually again,
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- 2 it's the customers who are driving capacity costs to
- 3 Manitoba Hydro who are going to have to pay for that, not
- 4 only in the winter months, but in the summer months by
- 5 paying a much higher demand than they're actually using
- 6 in those months.
- 7 MR. ROBIN WIENS: Yes, that's true, if
- 8 they fall below the 70 percent.
- 9 MR. BOB PETERS: The ratchet used to be
- 10 80 percent and it was ratcheted down to 70 percent?
- MR. ROBIN WIENS: Yes.
- 12 MR. BOB PETERS: Was there not an
- 13 intention on Manitoba Hydro's side to -- to eliminate it
- 14 totally?
- MR. ROBIN WIENS: At one (1) point a
- 16 number of years ago, we were looking at phasing the
- 17 ratchet out and phasing in seasonally differentiated
- 18 demand and energy rates.
- MR. BOB PETERS: Where's Manitoba Hydro
- 20 at in that consideration?
- MR. ROBIN WIENS: Well, it's still
- 22 something that we do want to look at, but we have not got
- 23 a concrete proposal as of yet.
- MR. BOB PETERS: I'll take that as still
- 25 studying it.

1	(BRIEF PAUSE)
2	
3	MR. BOB PETERS: Still a work in progress
4	to study?
5	MR. ROBIN WIENS: It it is, Mr.
6	Peters. We we do have concerns about moving away from
7	the ratchet without bringing on an alternate rate
8	structure that is going to achieve the same thing.
9	Some parts of our distribution system are
10	tight today, and we would not want well, we can't
11	guarantee it will happen. We would not want to let
12	demand run away on those until we've either got an
13	alternative an alternative price signal in place, or
14	the distribution has been strengthened.
15	MR. BOB PETERS: Wouldn't the impact on
16	the Manitoba Hydro bottom line be relatively modest by
17	eliminating the ratchet?
18	MR. ROBIN WIENS: Mr. Peters, you're
19	correct, but the bottom line impact is is not the
20	principal consideration here.
21	MR. BOB PETERS: Okay. I I
22	MR. ROBIN WIENS: And if our worst fears
23	came to be realized, then there would be a bottom line
24	impact in the future that could be considerably more than
25	what the ratchet revenue is giving today.

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1 MR. BOB PETERS: The ratchet revenue is
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- what order of magnitude -- \$3 million?
- MR. ROBIN WIENS: It's \$3 million;
- 4 possibly less.
- 5 MR. BOB PETERS: Mr. Wiens, when I --
- 6 when I reflect on your answer to me about those who cause
- 7 the distribution system and the capacity requirements
- 8 that are needed to be served in the winter months to have
- 9 to pay for it through the ratchet, doesn't that same
- 10 logic apply to residential customers because their demand
- 11 is generally winter weighted?
- 12 MR. ROBIN WIENS: In some parts of our
- 13 system it is. And -- and -- and yes, you are correct in
- 14 that the same logic might apply, but we don't have demand
- 15 charges for residential customers.
- 16 And for this -- given the size of the
- 17 loads that most of our residential customers, it's
- 18 probably not worthwhile doing it.
- MR. BOB PETERS: It's worthwhile rolling
- 20 it into the energy charge?
- MR. ROBIN WIENS: That's what we do, and
- 22 if we had a seasonal energy charge, that could help us
- 23 get the same signal to the residential customers as well.
- MR. BOB PETERS: All right, a seasonal
- 25 energy charge, just conceptually, is where one (1) season

- 1 is priced more expensively than the other?
- 2 MR. ROBIN WIENS: Yes.
- MR. BOB PETERS: And for Manitoba, the
- 4 season where there's white ground covering would be more
- 5 expensive than when it's green.
- 6 MR. ROBIN WIENS: In most of our service
- 7 area, Mr. Peters, not all of it.
- 8 MR. ROBERT MAYER: But certainly where I
- 9 come from, where I don't even have an option to deal with
- 10 my heat --
- MR. ROBIN WIENS: Very definitely, Mr.
- 12 Mayer, where you come from.
- MR. ROBERT MAYER: And we're -- we're now
- 14 getting into an area that is of particular concern to me,
- of course, because -- we're not going there yet, I take
- 16 it. This is a concept in the future -- these variable
- 17 rates per season.
- MR. ROBIN WIENS: We're not there yet,
- 19 Mr. Mayer.

20

- 21 CONTINUED BY MR. BOB PETERS:
- MR. BOB PETERS: We're also not at the
- 23 point where time-of-use rates for nonresidential
- 24 customers, particularly large volume customers, is a
- 25 consideration that's before this Board?

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1 MR. ROBIN WIENS: It's not a
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- 2 consideration for this Board at this time.
- MR. BOB PETERS: And that was a matter
- 4 that was in tab of doc -- or book of documents, Tab 53,
- 5 item number 4(e) was from this Board wondering if there
- 6 would be a report and recommendations to establish time-
- 7 of-use rates for nonresidential customers, particularly
- 8 large volume customers.
- 9 And you're saying that it's not before
- 10 this Board. Is it being studied by Manitoba Hydro?
- 11 MR. ROBIN WIENS: Mr. Peters, what we --
- 12 we did not file a specific proposal with respect to time-
- 13 of-use rates, but we did file some information which
- 14 suggested that we -- we need to give that some
- 15 consideration.
- 16 MR. BOB PETERS: Would you agree that
- 17 time-of-use rates, particularly for the large volume
- 18 customers, would allow Manitoba Hydro to maximize its
- 19 export revenues?
- 20 MR. ROBIN WIENS: That would be
- 21 directionally true.
- MR. BOB PETERS: And it would be
- 23 directionally true because it would allow domestic
- 24 customers access to cheap power during non-peak times?
- MR. ROBIN WIENS: "Cheap" is a relative

- 1 term, Mr. Peters. It -- it would allow them to have to -
- 2 to access power at a -- at a more advantageous rate
- 3 during the off-peak than during the on-peak.
- 4 MR. BOB PETERS: And that follows through
- 5 that that would then free up more electricity, perhaps at
- 6 the -- at -- in the peak times, where Manitoba Hydro
- 7 could export it for -- for its highest value?
- MR. ROBIN WIENS: Mr. Peters, that --
- 9 again, that is directionally correct. It would depend on
- 10 the ability of those facing that type of a rate schedule
- 11 to respond to it. Some may be able to respond to it in
- 12 large degree; some may not be able to respond at all.
- MR. BOB PETERS: Has that been studied by
- 14 the Corporation, or can you -- can you -- I mean, I
- 15 appreciate you've raised both sides of the issue, but do
- 16 we know whether any of the large volume customers would
- 17 find that advantageous?
- 18 Have you surveyed them or asked them?
- MR. ROBIN WIENS: No, we have not. You
- 20 know, just off the -- just -- just with -- with available
- 21 information, you know, there are some customers who
- 22 operate round the clock. So, in order for them to be
- 23 able to take advantage of a rate like this, they would
- 24 have to build in some ex -- extra capacity to be able to
- 25 run at a higher -- higher rate of energy consumption

- 1 during the off peak.
- 2 For those customers who may operate on
- 3 only one (1) or two (2) shifts, they would have to have
- 4 the flexibility to move their loads, and that would
- 5 depend on their conditions of -- of, you know, how they -
- 6 how they manage their other inputs to production
- 7 including their labour.
- 8 So there would have to be some -- in -- in
- 9 order to be able to identify that, there would have to be
- 10 some significant discussion with the customers who might
- 11 be able to take advantage of it.
- MR. BOB PETERS: And I appreciate those -
- 13 those parameters you put on it, Mr. Wiens, but it would
- 14 really be for the customer to roll up its collective
- 15 sleeves and figure out what would be best for them if
- 16 there were time-of-use rates.
- 17 MR. ROBIN WIENS: Well, if the time-of-
- 18 use rates were put in place tomorrow, or on Tuesday, yes,
- 19 the -- the customer would see that and they would say,
- 20 Well now I have to make some changes. But we -- we don't
- 21 know whether the customers -- whether and to what extent
- 22 the customers are able to make those changes today.
- MR. BOB PETERS: And you're not studying
- 24 that from the sounds of things either.
- MR. ROBIN WIENS: We certainly intend to

- 1 -- to be more vigorous about it, but we -- we are -- we
- 2 are not actively studying it right now.
- MR. BOB PETERS: How long would it take
- 4 to -- to study that and bring that back for discussion or
- 5 perhaps implementation of a time-of-use rate for the non-
- 6 residential customers, particularly the large volume
- 7 ones?
- 8 MR. ROBIN WIENS: I think we've provided
- 9 some estimates of that in our filing, and we were talking
- in the range of twelve (12) to eighteen (18) months.
- I might add, Mr. Peters, that another
- 12 constraint on the extent to which time-of-use rates can
- 13 be beneficial for Manitoba Hydro and its customers is the
- 14 extent to which the transmission lines may or may not be
- 15 full loaded.
- In years past, and not that many years
- 17 past, we were looking at some significant periods in
- 18 which the transmission lines were loaded in the off-peak.
- 19 As domestic load grows, it becomes -- you
- 20 have less to export, so the constraints may not be in
- 21 place for the duration that they have been in the past.
- Three (3) or four (4) years ago we had
- 23 some considerable debate over whether time-of-use rates
- 24 would be beneficial at all. More recently, the stars
- 25 seem to be aligning that it might be something that we

- 1 want to take a much closer look at.
- 2 MR. BOB PETERS: Does that answer imply
- 3 that time-of-use rates would be adjusted around when
- 4 Manitoba Hydro finds it has capacity to export during
- 5 peak time?
- MR. ROBIN WIENS: That -- that would be a
- 7 more specialized type of rate that -- my guess would be
- 8 that you wouldn't necessarily have a lot of interest in
- 9 it. Most time-of-use rates designed for large customers,
- 10 or any customers for that matter; if they are looking at
- 11 two (2) or three (3) possibly three (3) major time
- 12 periods during the day and perhaps a couple or four (4)
- 13 season, are just that; they're firm rates, and the
- 14 customer has an expectation that that rate is going to be
- 15 available.
- 16 There are types of rate design that --
- 17 that could take that into consideration, they're more
- 18 specialized and they are likely to be fewer customers who
- 19 are willing or able to take advantage of them, and I'm
- 20 thinking of things like real-time pricing.
- MR. BOB PETERS: Real-time pricing is a
- 22 logical extension of time-of-use rates?
- MR. ROBIN WIENS: Well, you have extreme
- 24 sports and then you have extreme time-of-use rates;
- 25 that's RTP.

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1 MR. BOB PETERS: Okay, I've got your
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- 2 point. Let's try to finish before the afternoon recess,
- 3 three (3) more matters.
- In Board Order 117/'06, Directive 4F, the
- 5 Board was inquiring about a report with respect to
- 6 consultations with the City of Winnipeg concerning
- 7 customer accounts and overall cost allocations to the
- 8 street lighting customer class.
- 9 That had to do with the area and roadway
- 10 lighting customer class of which the City is a major
- 11 customer.
- 12 MR. CHIC THOMAS: Yes, and we have had
- 13 consultation with the City. We met last summer. They
- 14 had provided us some additional Information Requests that
- 15 -- that they wanted to know and we had met over that,
- 16 and have -- have more requests that we are fielding for
- 17 the City of Winnipeg and plan to meet again this summer
- 18 at a mutually agreeable time.
- 19 MR. BOB PETERS: The essence of this
- 20 concern is that, in round numbers, the City of Winnipeg
- 21 believes it's currently being over-charged approximately
- four hundred thousand dollars (\$400,000) based on the
- 23 Cost of Service Study for area and roadway lighting?
- MR. DOUG BUHR: Excuse me, that's six
- 25 (6).

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1 MR. BOB PETERS: Clarify the amount for
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- 2 us, Mr. Thomas, that you believe is in -- in dispute.
- 3 MR. CHIC THOMAS: What was the exact
- 4 number you were quoting again? I'm sorry, I got
- 5 distracted.
- 6 MR. BOB PETERS: Let's start with -- in -
- 7 in this application that's before the Board in the
- 8 Proof of Revenue document, the area and roadway lighting,
- 9 if your application was approved for a 1 percent
- 10 increase, would see an additional two hundred thousand
- 11 dollars (\$200,000) being charged to that class, correct?
- 12 MR. CHIC THOMAS: That's correct.
- 13 MR. BOB PETERS: And one (1) of the
- 14 concerns that the City of Winnipeg has raised is that,
- 15 Hold on there, before you even think of charging a 1
- 16 percent increase, what about the fact that our revenue-
- 17 to-cost ratio, we're already paying more than our
- 18 embedded costs at this point in time?
- MR. CHIC THOMAS: That's the primary
- 20 contention, yes.
- MR. BOB PETERS: And is that -- is that
- 22 additional amount that the City says they're paying over
- 23 their embedded costs, currently, is that six hundred
- 24 thousand (600,000)?
- MR. CHIC THOMAS: Subject to check, I

```
1
     think that's correct, yes.
 2
                    MR. DOUG BUHR: If I can assist, if you
 3
     look at my questions or the City of Winnipeg questions to
 4
     Hydro 1-3(d):
 5
                       "The City pays approximately six
 6
                       hundred and twenty thousand (620,000)
 7
                       per year more than revenues required to
 8
                       yield an RCC of 100 percent."
 9
10
     CONTINUED BY MR. BOB PETERS:
11
                    MR. BOB PETERS:
                                      So it's no longer
12
     subject to check, it's been checked? Thank you, Mr.
13
     Buhr. And I'm sure you'll hear more of that, although
14
     not today.
15
                    Can -- and I -- and I appreciate we may be
16
     sensitive to negotiations that are ongoing and -- and
     I'll leave it for Mr. Buhr to -- to delve into the depth
17
18
     he chooses to that, but when -- when Manitoba Hydro and
19
     the City are talking about that, Manitoba Hydro's got a
20
     problem because their Cost of Service Study has
21
     traditionally shown that the area and roadway lighting
22
     class is being allocated on a basis where its revenue-to-
2.3
     cost coverage ratio is -- puts it outside the zone of
```

MR. CHIC THOMAS:

That's what past

24

25

reasonableness.

- 1 results have shown, yes.
- MR. BOB PETERS: And that's what current
- 3 results show?
- 4 MR. CHIC THOMAS: At one-o-five point
- 5 eight (105.8), yes, that's correct.
- 6 MR. BOB PETERS: And -- and -- all right,
- 7 we'll come to that. But one-o-five point eight (105.8)
- 8 just puts you on the outside of the zone of
- 9 reasonableness is what you're suggesting?
- 10 MR. CHIC THOMAS: Yeah, that current zone
- of reasonableness is currently ninety-five (95) to one-o-
- 12 five (105).
- MR. BOB PETERS: And so the negotiations
- 14 are ongoing or the consultations are ongoing. It strikes
- 15 me that meeting once a year isn't exactly an intense
- 16 negotiation or discussion.
- 17 MR. CHIC THOMAS: I won't characterize it
- one (1) way or the other, Mr. Peters, but -- but
- 19 certainly you can appreciate the fact that Mr. Buhr and
- 20 his people are busy, and Manitoba Hydro and their people
- 21 are busy, and finding a time that's agreeable to all
- 22 parties can be sometimes very difficult.
- MR. BOB PETERS: All right. Well, we'll
- 24 -- before we leave this, there is no report forthcoming.
- 25 Your response to this directive is -- is -- appears to be

```
1
     simply, We've had at least one (1) meeting, we've had
 2
     some questions, and even though we've gone that far, we
 3
     think that a 1 percent increase would be appropriate for
 4
     the area and roadway lighting.
 5
 6
                           (BRIEF PAUSE)
 7
 8
                    MR. VINCE WARDEN:
                                         Yes.
 9
                    MR. BOB PETERS:
                                      And --
10
                    MR. ROBIN WIENS:
                                       Mr. -- Mr. Peters, I --
11
     I would like -- I would like to add here that the City of
12
     Winnipeg and Mr. Buhr can choose to characterize this the
     way he would like, but Manitoba Hydro and the City of
13
14
     Winnipeg, the -- the consultation that has occurred, to
15
     date, has been on a wider range of matters than just what
16
     is in here.
17
                    MR. ROBERT MAYER:
                                        Mr. Wiens, the area
     and roadway lighting portion of this discussion, how much
18
     of that relates solely to the City of Winnipeg or -- and
19
20
     in other words, what percentage of it comes from the City
21
     of Winnipeg and what from the rest of the province?
22
                    MR. CHIC THOMAS:
                                       Mr. Mayer, the
```

information that we have, and again, we're relying on old

zonal distinctions, but given that that's a fair

approximation, we estimate that about 68 percent is

2.3

24

25

- 1 related to Zone 1. Now, there's a small portion of that
- 2 which is related to the Department of Highways, but the
- 3 bulk of that would be the City of Winnipeg.
- 4 MR. ROBERT MAYER: Thank you.

5

- 6 CONTINUED BY MR. BOB PETERS:
- 7 MR. BOB PETERS: Does Manitoba Hydro
- 8 agree that it has applied different rate design
- 9 principles in this application dealing with area and
- 10 roadway lighting than it has with all other customer
- 11 classes?
- 12 MR. CHIC THOMAS: We also have a flat
- 13 rate water heating rate as well, which is how we bill the
- 14 City of Winnipeg. Each -- each light is on a flat rate
- 15 as opposed to an energy rate.
- MR. BOB PETERS: Okay.
- 17 MR. CHIC THOMAS: Sorry, did I
- 18 misunderstand yet again?
- MR. BOB PETERS: I -- I heard something
- 20 flying overhead, and I just wasn't sure what it was. But
- 21 let me start over.
- When -- when the Board looks at the Proof
- of Revenue at Tab 52, they go down the right-hand column,
- 24 and they see that you're sticking to this approximate
- 25 2.8/2.9 percent overall increase that your revenue

- 1 requirement panel spoke of.
- 2 And yet out jumps the 1 percent for area
- 3 and roadway lighting, which implies you've used different
- 4 rate design principles in establishing a rate increase
- 5 for this class than you have for every other class.
- 6 MR. CHIC THOMAS: Well, I think it's also
- 7 in recognition of the fact that our -- that our revenue
- 8 cost coverage ratios have been -- have shown results in
- 9 the past that are above that zone of reasonableness. So
- 10 within the constraints of our rate increase proposed, we
- 11 -- we decided that 1 percent might be appropriate.
- MR. BOB PETERS: Well, to keep Ms.
- 13 McCaffrey away from the microphone, what -- how can you
- 14 say that when the General Service Large greater than 100
- 15 KV class has traditionally likewise been outside the zone
- 16 of reasonableness on this -- on the -- indicating their -
- 17 their revenues exceed their costs, and yet in this
- 18 Application, not only did they get the 2.9 percent
- 19 increase, but they also get introduced to marginal cost
- 20 rates?
- MR. ROBIN WIENS: Mr. Peters, in the case
- 22 of the area and roadway lighting class, we -- we have a
- 23 number that comes out of the Cost of Service Study that
- 24 is the methodology to which we were directed. That's
- 25 105.8.

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But we've also looked at other ratios, and
```

- 2 these ratios are marginal costs being one. What did the
- 3 RCCs look at before export allocations? We did an
- 4 analysis of what the RCCs would look at if we were to
- 5 recover the entire reserve deficiency -- in other words,
- 6 to go to 25 percent equity in this particular year.
- 7 And the difference between, I think, the
- 8 large industrials and the street lights is that whichever
- 9 one of those methods you look at, the street lights are
- 10 near the top of the range, or at it.
- MR. BOB PETERS: I'm going to come back
- 12 to the RCC discussion after the break.
- But before we -- we ask for the break,
- 14 would -- would it be correct observation for the Board to
- 15 conclude that the area and roadway lighting class gets a
- 16 lower percentage allocation of net export revenues than
- 17 do other classes?
- MR. CHIC THOMAS: Yes.
- MR. BOB PETERS: And to demonstrate that,
- 20 Mr. Thomas, if we look at Tab 56 of the book of
- 21 documents, and we look at the first page in that --
- 22 that's Schedule B-1, even though it's identified as page
- 23 18 only on it -- and we look at area and roadway lighting
- 24 under Column Number 5.
- It appears that of all of the net export

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1 revenue, eight hundred and ninety-two thousand dollars
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- 2 (\$892,000) gets credited or -- credited to the area and
- 3 roadway lighting class?
- 4 MR. CHIC THOMAS: That's the number, yes.
- 5 MR. BOB PETERS: And that's based on
- 6 total costs in Column 1 of about \$19.6 million, correct?
- 7 MR. CHIC THOMAS: That's the total
- 8 allocated -- or the total allocated and direct costs. As
- 9 we've discussed in previous proceedings, export revenues
- 10 are only allocated on allocated costs.
- 11 With the -- with the area and roadway
- 12 lighting class, because we can identify specifically the
- 13 -- the end-use costs of that class, they do not get a
- 14 portion of the export revenue.
- 15 MR. BOB PETERS: Okay. I just want to
- 16 make sure the Board's going to follow that, because I --
- 17 I looked at area and roadway lighting and then I compared
- 18 it to diesel -- not because Mr. Anderson's not here.
- 19 But I see -- I see the diesel cost of
- 20 service -- the costs are about \$11.5 million, correct?
- MR. CHIC THOMAS: Yes.
- MR. BOB PETERS: And they're getting
- 23 \$1.54 million of net export credit?
- MR. CHIC THOMAS: Yes.
- MR. BOB PETERS: And when we go to the

- 1 area and roadway lighting, their costs are almost twice -
- 2 or not quite, but twice as much.
- 3 And yet they're only getting almost -- a
- 4 little bit more than half (1/2) the allocation of export
- 5 revenue?
- 6 MR. CHIC THOMAS: Yes, that --
- 7 MR. BOB PETERS: Is -- is -- that's
- 8 correct?
- 9 MR. CHIC THOMAS: That's -- that's
- 10 correct.
- MR. BOB PETERS: And the answer you're
- 12 telling the Board is because not only are there allocated
- 13 costs to the area and roadway lighting, but there are
- 14 other direct costs?
- 15 MR. CHIC THOMAS: Disproportionately,
- 16 compared to other classes, more direct costs to the area
- 17 and roadway lighting class.
- 18 MR. BOB PETERS: Could you provide a
- 19 written breakdown of that \$19.6 million to show where
- 20 that disproportion comes in, in terms of what allocations
- 21 are the generation/transmission/distribution allocations,
- 22 as per other classes, and which ones are the -- the ones
- 23 that stick out differently?
- 24 MR. CHIC THOMAS: Yes, we can do that.
- 25 As a matter of fact -- yeah, yes. We'll undertake to do

```
1
     that, Mr. Peters.
 2
 3
     --- UNDERTAKING NO. 66:
                                 Manitoba Hydro to provide
                                 Board a written breakdown of
 4
 5
                                 the $19.6 million to show
 6
                                 what allocations are the
 7
                                 generation/ transmission/
 8
                                 distribution allocations, as
 9
                                 per other classes, and which
10
                                 ones are the ones that stick
11
                                 out differently for roadway
12
                                 and area lighting
13
14
     CONTINUED BY MR. BOB PETERS:
15
                    MR. BOB PETERS:
                                      I want to ask about the
16
     -- the report the Board requested --
17
                    MR. CHIC THOMAS: Excuse me, Mr. Peters,
     just - just so we're clear on that undertaking are you
18
19
     looking just for the area and roadway lighting class or
     all classes?
20
21
                    MR. BOB PETERS:
                                      No, just area and
22
     roadway lighting.
2.3
                    MR. CHIC THOMAS:
                                       Thank you.
24
                    THE CHAIRPERSON:
                                       Maybe, Mr. Peters,
25
    before you go on we might as well take our break now?
```

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1
                    MR. BOB PETERS: Fair enough.
                                                     Thank you,
 2
     Mr. Chairman.
 3
     --- Upon recessing at 2:56 p.m.
 4
 5
     --- Upon resuming at 3:20 p.m.
 6
 7
                                       Okay, folks.
                    THE CHAIRPERSON:
 8
     could get underway again, because we will have to shut
9
     down at 4:00 again, with travel arrangements.
10
11
     CONTINUED BY MR. BOB PETERS:
12
                    MR. BOB PETERS:
                                      Thank you, Mr. Chairman.
13
     I wanted to conclude on two (2) other aspects of Order
14
     177/'06, which was found at Tab 53 of the book of
15
     documents.
16
                    The Board's directive on 4(h) was to
     report with respect to consultations with MKO and federal
17
     government with respect to MKO's proposal for additional
18
     sharing of net export revenue and MKO communities' rates
19
20
     should be reduced to remove certain mitigation costs.
21
                    Do you recall this directive?
2.2
                    MR. ROBIN WIENS:
                                        I do, Mr. Peters.
2.3
                    MR. BOB PETERS:
                                      And briefly, Mr. Wiens,
     the -- the essence of this came out of -- out of the
24
25
     General Rate Application and the Cost of Service Review.
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1 There was a suggestion from my -- from MKO
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- 2 that there should be additional sharing of net export
- 3 revenues.
- 4 Do you remember that?
- 5 MR. ROBIN WIENS: I do recall it.
- 6 MR. BOB PETERS: And the premise for that
- 7 request was what?
- 8 MR. ROBIN WIENS: As I understand it, the
- 9 premise for that request was that some of these
- 10 communities had been affected by the development of the
- 11 waterways, and mitigation payments had been made in
- 12 respect of those impacts.
- 13 As I understand it, Mr. Anderson didn't
- 14 feel that the people in those communities should have the
- 15 mitigation portion of the rate included in the charges to
- 16 them. That is my understanding.
- 17 MR. BOB PETERS: All right. And put
- 18 another way, and maybe in my words, if the mitigation
- 19 costs are going to certain beneficiaries, they shouldn't
- 20 be funding what they're receiving.
- 21 That was another way to look at it?
- MR. ROBIN WIENS: At a very high level,
- 23 yes, understanding, of course, that there are a small
- 24 portion of the customers in Manitoba who are funding
- 25 those mitigation costs. But the mitigation costs are all

- 1 -- or the mitigation payments are all going to that
- 2 relatively small number of communities.
- MR. BOB PETERS: Has there been any
- 4 quantification of this -- of this theory, in terms of
- 5 what that would impact on rates?
- What would the rate impact be?
- 7 MR. ROBIN WIENS: Well, Mr. Peters, we
- 8 have not done that. I suspect it would be a pretty small
- 9 number, but we have not done that. We attempted to
- 10 initiate the consultation, but we were not successful.
- MR. BOB PETERS: So, no further steps
- 12 have been taken by Manitoba Hydro with respect to that?
- MR. ROBIN WIENS: No, sir.
- MR. BOB PETERS: Can you indicate why the
- 15 consultations never occurred?
- MR. ROBIN WIENS: No, sir, I can't. I
- 17 can only say that we communicated with the -- the parties
- 18 identified in the directive, and we suggested meeting,
- 19 and we did not get a response.
- MR. BOB PETERS: All right. So while you
- 21 don't know the reasons the meeting never took place, it's
- 22 -- you're not -- you're not under any confidentiality
- 23 agreement or otherwise to explain to the Board that
- 24 attempts were made, but it never came to fruition for
- 25 even the first step?

1 MR. ROBIN WIENS: We didn't meet on it,

- 2 Mr. Peters, so we couldn't have signed any
- 3 confidentiality agreements.
- 4 MR. BOB PETERS: No, I gathered that, but
- 5 not until your second-last answer to me.
- The last item in Board Order 117/'06 that
- 7 I wanted to just update the Board on was a report on
- 8 recommendations with respect to customer class
- 9 consolidation options and appropriate rate differentials
- 10 for various customer subclasses.
- Do you recall this recommendation?
- MR. ROBIN WIENS: Yes.
- MR. BOB PETERS: And, Mr. Thomas, you've
- 14 indicated that the General Service Small demand class and
- 15 the General Service Medium are lining up to be
- 16 consolidated, but at this point in time are not yet
- 17 consolidated?
- MR. CHIC THOMAS: Yes, I did.
- MR. BOB PETERS: Does that answer imply
- 20 that there will be a consolidation of these classes in --
- 21 in a future rate application?
- MR. CHIC THOMAS: Either a future
- 23 application or further applications, yes.
- MR. BOB PETERS: And can you indicate to
- 25 the Board, is it the -- do you need further additional

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1 rate increases to streamline this process, or is there
```

- 2 some other impediment to doing it earlier?
- 3 MR. CHIC THOMAS: Yeah, it's just based
- 4 on the rate increases that we're proposing on a year --
- 5 or with each application.
- 6 MR. BOB PETERS: And is the consolidation
- 7 amongst -- or between General Service Small demand and
- 8 General Service Medium the only consolidation that's
- 9 being examined by Manitoba Hydro?
- 10 MR. ROBIN WIENS: At this time, yes.
- 11 MR. BOB PETERS: I want to turn to a new
- 12 topic, and that -- that will be a discussion more of the
- 13 Prospective Cost of Service Study for '08.
- 14 And the reason it's a Proc -- a
- 15 Prospective Cost of Service Study is -- is based on
- 16 anticipated future costs and revenues, correct?
- 17 MR. CHIC THOMAS: That's right.
- 18 MR. BOB PETERS: And one of the reasons
- 19 you do it is to find out from a corporate perspective how
- 20 the costs are being allocated amongst the various
- 21 customer classes that you have and to provide the
- 22 Corporation with some reference point as to whether its
- 23 rates are fair?
- MR. CHIC THOMAS: Yes, that's -- that's
- 25 right.

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1 MR. BOB PETERS: In terms of the process,
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- 2 we're not going to go through that in any detail of
- 3 significance, but all the costs are first functionalised
- 4 into ostensibly five (5) main groups.
- 5 Would you agree?
- 6 MR. CHIC THOMAS: Yes.
- 7 MR. BOB PETERS: And those groups are
- 8 generation, transmission, subtransmission, distribution
- 9 plant, and customer services, correct?
- 10 MR. CHIC THOMAS: Yes, that's right.
- 11 MR. BOB PETERS: And I think we heard
- 12 earlier customer services is also known as distribution
- 13 services?
- MR. CHIC THOMAS: Yes.
- MR. BOB PETERS: All right. And to that
- 16 end, every time Manitoba Hydro incurs a cost, somebody
- 17 has to figure out what function that cost will go into,
- 18 correct?
- 19 MR. CHIC THOMAS: That's what Ms. Arnal
- 20 is studiously learning at the moment, yes.
- MR. BOB PETERS: Maybe she should be over
- 22 here helping me.
- Once the costs are put into their five (5)
- 24 functions, they then have to then be classified?
- MR. CHIC THOMAS: Yes.

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1
                    MR. BOB PETERS: And skipping through
 2
     that process, which would -- would take longer to do than
 3
     -- than we need to today, the classified costs then get
     allocated to the respective customer classes?
 5
                    MR. CHIC THOMAS:
                                       Yes, that's right.
 6
                    MR. BOB PETERS:
                                    And the end result is a
 7
     revenue-to-cost ratio theory where if costs equal the
 8
     revenues, it'll -- it'll be a ratio of one point zero
9
     (1.0)?
10
                    MR. CHIC THOMAS:
                                       Yes.
11
                    MR. BOB PETERS: And what we do know is
12
    that when Manitoba Hydro proposes a rate increase to
     recover its revenue requirement, they want to recover
13
14
     100 percent of that revenue requirement from their
15
    customer classes?
16
                    MR. CHIC THOMAS:
                                       Yes.
17
18
                          (BRIEF PAUSE)
19
20
                    MR. BOB PETERS: If we turn to Tab 55 of
21
    the book of documents and look at Schedule E-1, page 2
22
    of 2, we've already seen that the -- that the costs of
2.3
    the Corporation that we're talking about total $1.625
24
    billion, correct?
25
                    MR. CHIC THOMAS:
                                       Yes.
```

1	MR. BOB PETERS: And if we turn to book
2	of document Tab 56, that \$1.625 billion is carried
3	forward to the bottom of Column 1 as being the total cost
4	without consideration for exports?
5	MR. CHIC THOMAS: Yes.
6	MR. BOB PETERS: Now, there's a component
7	assigned to exports, but these are direct assignments at
8	this point, and they total \$190 million, correct?
9	
LO	(BRIEF PAUSE)
L1	
L2	MR. CHIC THOMAS: Yes.
L3	MR. BOB PETERS: Wondering, Mr. Thomas,
L 4	if, as a result of your oral response to an undertaking
L 5	earlier that dealt with the source of the numbers under
L 6	the chart being the Manitoba Hydro recommended
L 7	methodology, do any of those numbers need to now be
L 8	corrected?
L 9	
20	(BRIEF PAUSE)
21	
22	MR. CHIC THOMAS: As I tried to explain
23	earlier, Mr. Peters, those numbers underneath are from
24	the old methodology just as a comparison purpose in this
25	schedule. So under the old methodology those numbers

1	would be correct.
2	
3	(BRIEF PAUSE)
4	
5	MR. BOB PETERS: Don't want to do math or
6	the microphone, Mr. Thomas, but I I thought those
7	numbers underneath the Schedule B-1 totaled \$190 million,
8	which is the amount that I see directly allocated to
9	export. And that number would be would be incorrect,
10	because it was based on a previous methodology.
11	Have I misinterpreted that? We'll do the
12	quick math here as well, but maybe you've done it.
13	MR. CHIC THOMAS: Yeah, the math is right
14	for those costs underneath there. So, Column 1 so
15	what was your earlier question, just to make sure we're
16	not getting mixed up here?
17	MR. BOB PETERS: All right, and and
18	let's let's be clear, the Board is clear, so the Board
19	will be clear that export number of 190 million in Column
20	1 is the sum total of the items mentioned in the
21	footnote?
22	MR. CHIC THOMAS: Yes.
23	MR. BOB PETERS: But the footnote relates
24	to a methodology that Manitoba Hydro was recommending to
25	the Board, correct?

```
1
                    MR. CHIC THOMAS:
                                       That's correct.
 2
                    MR. BOB PETERS: And it doesn't contain
 3
    all of the costs, then, that would otherwise be allocated
 4
     to exports.
 5
                    MR. CHIC THOMAS:
                                       Yes, that were that --
 6
    that were directed in 117/'06, and I think that's what
7
    Column 4 is trying to show.
 8
                    MR. BOB PETERS:
                                    All right, I'll give you
9
     a moment with Ms. Arnal. She...
10
11
                           (BRIEF PAUSE)
12
13
                    MR. CHIC THOMAS: I think I've been
14
     cleared up by my understudy.
15
                    MR. BOB PETERS: Better to be cleared up
16
    than replaced.
17
                    MR. CHIC THOMAS: So far.
18
                    MR. BOB PETERS: I told you she should be
     on this side of the room.
19
                    But why don't you -- why don't you explain
20
21
     -- you understand the -- the concern we have, Mr. Thomas,
22
     is that we're looking at the export number and wondering
2.3
     if it was calculated on an old methodology or Hydro's
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interpretation of the newest methodology?

MR. CHIC THOMAS:

The -- the first column

24

25

- 1 is just basically trying to explain how those costs would
- 2 have looked under a previous methodology. So there isn't
- 3 a direct relationship to make up this schedule relative
- 4 to the other one. So this is first the variable costs
- 5 and such that are -- are explained below.
- And then as we go further, again it's that
- 7 column 4 that we're attempting to introduce those extra
- 8 costs that we're introducing with 117/'06. Now, the two
- 9 (2) aren't -- unfortunately, it doesn't come out clearly
- 10 in this, but the two (2) aren't directly related because
- 11 there are some parts of column 1 that are related to the
- 12 final column 8, but unfortunately, there's not a -- a
- 13 clear way to explain this.
- 14 MR. BOB PETERS: All right. But I -- I
- 15 think I know where you're headed, and we'll come to the
- 16 additional export allocations and we'll see if that'll --
- 17 that'll help clear it up.
- This won't be quite as a sophisticated an
- 19 explanation as I'm sure Ms. Arnal had given you, but what
- 20 you lose on the swings in column 1, you make up on the
- 21 merry-go-round in column 4, and it all balances out in
- 22 column -- column 6 -- sorry 7, you're right, total costs.
- MR. CHIC THOMAS: Yes, I like your words a
- 24 lot better, Mr. Peters.
- MR. BOB PETERS: Well, but in essence,

- 1 what you're telling the Board is that you tried to show
- 2 what it would have looked like previously, but there were
- 3 some -- some things that have been ordered that have
- 4 changed. You've tried to reflect those ordered changes in
- 5 column number 4.
- And when column 1 and column 4 are added
- 7 together at the bottom of column 7 for the export
- 8 customer, there's \$386.2 million of costs attributed to
- 9 the export class?
- MR. CHIC THOMAS: Yes, that's correct.
- 11 Thank you.
- MR. BOB PETERS: All right.

13

14 (BRIEF PAUSE)

15

- 16 MR. BOB PETERS: Any clarifications or are
- 17 we still okay?
- MR. CHIC THOMAS: Yeah, we're -- we're
- 19 good so far.
- 20 MR. BOB PETERS: All right. Column 2 on
- 21 the book of documents, Tab 56 shows class revenue. You
- 22 told the Board before the afternoon recess, that that
- 23 class revenue number has had some of the classes inflated
- 24 by the amount that Hydro estimates is the uniform rate
- 25 adjustment?

```
1 MR. CHIC THOMAS: Yes, that's right.
```

- 2 MR. BOB PETERS: So when the Board looks
- 3 at it and says the class revenue for residential customers
- 4 is \$433 million, that includes approximately fourteen
- 5 point seven (14.7) for the uniform rate adjustment?
- 6 MR. CHIC THOMAS: That sounds about right,
- 7 yes.
- 8 MR. BOB PETERS: And likewise for the
- 9 General Service Small, there's one point seven (1.7)
- 10 million included in -- in that class?
- 11 MR. CHIC THOMAS: All except the one point
- 12 seven (1.7). I don't have that number at hand, but sure.
- MR. BOB PETERS: All right. The total
- 14 revenue line -- column, I should say -- the total revenue
- 15 also includes the net income, does it not?
- 16 MR. CHIC THOMAS: No, it's in the cost,
- 17 not the revenue.
- 18 MR. BOB PETERS: So it's included in
- 19 column 1?
- MR. CHIC THOMAS: Yeah.
- MR. BOB PETERS: And the export revenue
- 22 number of \$551 million is a -- a record number that was
- 23 coming through from IFF-06-3?
- MR. CHIC THOMAS: Yes, that's correct.
- 25 MR. BOB PETERS: And that was the -- that

- 1 was because the prospective Cost of Service Study for '08
- 2 was done before IFF '07 was prepared.
- 3 MR. CHIC THOMAS: Yes.
- 4 MR. BOB PETERS: Column 3 in this schedule
- 5 assumes there was no export revenue, correct?
- 6 MR. CHIC THOMAS: Not that there was no
- 7 export revenue, it's just before export revenue is
- 8 allocated.
- 9 MR. BOB PETERS: Okay, maybe that's a
- 10 better way to think of it because what you're showing the
- 11 Board is without any export revenue being allocated to the
- 12 class, the residential class doesn't even cover 75 percent
- 13 of its allocated costs.
- MR. CHIC PETERS: Yes.
- 15 MR. BOB PETERS: And if the Board wanted
- 16 to, in one (1) stroke of the pen, bring the revenue-to-
- 17 cost ratio of that class up to one point zero (1.0),
- 18 there'd have to be a 25 percent rate increase.
- MR. ROBIN WIENS: That's a 33 percent rate
- 20 increase, to go from seventy-five (75) to a hundred (100),
- 21 Mr. Peters.
- MR. BOB PETERS: You are correct, but
- 23 you'd have to make up that -- that shortfall in the RCC --
- MR. CHIC THOMAS: In the absence of export
- 25 revenue, yes.

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1
                   MR. BOB PETERS: In column 4, it removes
 2
    that $195 million from the various classes that relates to
 3
    the amounts assigned to the export class, correct?
                   MR. CHIC THOMAS:
 4
 5
                   MR. BOB PETERS:
                                     And so, does this show
 6
    the Board where, under previous methodologies, the costs
 7
    would have been found that are now being removed from
 8
    those classes and put over to the export class?
                   MR. CHIC THOMAS:
9
                                       Yes.
10
11
                          (BRIEF PAUSE)
12
13
                   MR. BOB PETERS: And the basis on which
14
    you take out the export costs from those various customer
15
    classes is based on the energy consumption basis for
16
    generation plus the transmission capacity usage.
17
                   That's your test as to how you would
    allocate -- how you would remove the cost for export.
18
19
                   MR. CHIC THOMAS:
                                       Yes. All the export-
20
    related -- all the export costs do come from the
21
    generation and transmission functions.
22
                   MR. BOB PETERS:
                                     And the point that we
2.3
    tried to make earlier - maybe a little too lightly and we
    shouldn't - is that the $195 million found at the bottom
24
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of column 4 is in addition to the \$190.6 million found in

25

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1
    column 1; all of which end up being the costs that go to
 2
    the export class.
 3
                   MR. CHIC THOMAS:
                                      Yes.
 4
                   MR. BOB PETERS: And those -- the column 1
 5
    export costs would be considered -- the column 1 export
    class would be considered of the variable cost nature.
 6
 7
                   MR. CHIC THOMAS: Yes, that's right.
 8
                   MR. BOB PETERS: And if we take the $551
9
    million of export revenues and back out the 190 million
10
    and then back out the 195 million, you're left with $165
11
    million of net export revenue.
12
                   MR. CHIC THOMAS: That's right.
13
                   MR. BOB PETERS: And it's that $165
14
    million that is then shared with the domestic classes
15
    based on the percentage share of those class's total
16
    costs.
17
                   MR. CHIC THOMAS: Total allocated costs,
18
    yes.
19
20
                          (BRIEF PAUSE)
2.1
2.2
                   MR. BOB PETERS: If we look specifically
23
    to the residential class, they receive $70 million of the
24
    net export revenue that's now determined by the revised
25
    cost of service methodology.
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1 MR. CHIC THOMAS: Yes, that's correct.
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- 2 MR. BOB PETERS: And the General Service
- 3 Large -- just to go to the other end of the spectrum --
- 4 received \$24 million of net export credit at this point.
- 5 MR. CHIC THOMAS: The over 100 kV
- 6 customer, yes.
- 7 MR. BOB PETERS: Yes, the over 100 kV
- 8 customer class -- sub-class.
- 9 Then column 6, for the Board's benefit,
- 10 simply adds together the class revenues together with the
- 11 net export credit revenue and provides a total revenue
- 12 number.
- MR. CHIC THOMAS: Yes, that's right.
- 14 MR. BOB PETERS: That total revenue number
- 15 is then compared against the total costs, which would be
- 16 column 1 less column 4, and that's determined in column
- 17 number 7.
- MR. CHIC THOMAS: Yes.
- MR. BOB PETERS: Comparing column 6 to 7
- 20 gives you a ratio or a percentage and that percentage is
- 21 shown in column 8.
- MR. CHIC THOMAS: That's right.
- MR. BOB PETERS: And it shows that
- 24 residential customers are only paying, under this system,
- 25 96.4 percent of their allocated costs.

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1 MR. CHIC THOMAS: Yes.
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- 2 MR. BOB PETERS: But you told the Board
- 3 about the zone of reasonableness before the break and the
- 4 zone of reasonableness is a -- is, in essence, a margin of
- 5 error.
- 6 Would you agree that the zone of
- 7 reasonableness would be considered a margin of error?
- 8 MR. CHIC THOMAS: A margin of error, sure,
- 9 or just because it isn't an exact science, we...
- 10 MR. BOB PETERS: You have a range from
- 11 between point nine five (.95) to one point zero five
- 12 (1.05) in terms of a ratio that the Corporation says under
- 13 strict Cost of Service methodology is an acceptable range.
- MR. CHIC THOMAS: Yes.
- 15 MR. BOB PETERS: Now, does that zone of
- 16 reasonableness change when the Corporation introduces
- 17 marginal costing in addition to embedded costing or does
- 18 the zone of reasonableness remain the same?
- MR. ROBIN WIENS: Mr. Peters, the -- the
- 20 zone of reasonableness is in place in an embedded cost
- 21 study for a number of reasons, and one of them is that it
- 22 recognizes the fact that we are dealing with costs that
- 23 are common, and it's not an exact science, in terms of how
- 24 you're going allocate those to the customer classes.
- There are, in addition, items that may vary

- 1 from year to year around -- around a trend; the load
- 2 factor which does enter into -- which has an effect to the
- 3 Cost of Service of classes can change, so it deals with
- 4 that as well.
- 5 And finally, a 95 to 105 percent revenue
- 6 cost coverage ratio suggests that cost is a paramount
- 7 condition in terms of the revenue that you're going to
- 8 collect from classes. But it does provide a little bit of
- 9 leeway if there are other, for example, policy related
- 10 variables that -- that a regulator or a utility may want
- 11 to consider.
- But I would say there's not -- given --
- 13 given the variability of the other information, there's
- 14 not a lot of policy room in a 95 to 105 percent revenue
- 15 cost coverage ratio.
- 16 THE CHAIRPERSON: Rather than calling it
- 17 margin of error, would a better word be sort of like the
- 18 concept of tolerance?
- MR. ROBIN WIENS: I would use that, yes,
- 20 concept, yeah, tolerance. Now, if you -- if you go to --
- 21 if you go to marginal cost, do you still need to have a
- 22 tolerance? Probably, yes. If you went to pure marginal
- 23 cost, we're not really sure. We're not going to forecast
- 24 precisely what the marginal cost is, so -- and we're not
- 25 going to forecast precisely what the class loads are and

- 1 the shares of it are. So there is room for some tolerance
- 2 -- for some tolerance there.
- But more likely in this type of a venue,
- 4 you're not going to go to a pure marginal cost type of
- 5 methodology of recovering cost.
- There are jurisdictions, some in the United
- 7 States, where marginal cost figures prominently in the
- 8 Cost of Service but it's in a ratio sense that, for
- 9 example, if -- if a revenue cost ratio of -- of the
- 10 general consumers revenue-to-marginal cost ratio was, say,
- 11 70 percent, that your target would be to collect
- 12 70 percent of marginal cost from every customer class.
- 13 And they would -- of course, if you had tolerances in the
- 14 embedded study before, you're really collecting embedded
- 15 costs but allocated on a marginal cost basis. So, you
- 16 would still want to have a concept of tolerance in place.
- So, you might have, by analogy, if you were
- 18 targeting at 70 percent you might want to have, say,
- 19 sixty-seven (67) to seventy-three (73) would be roughly
- 20 equivalent to ninety-five (95) to one-o-five (105).
- MR. BOB PETERS: Does the inclusion of the
- 22 revenue from the energy intensive industry rate for the
- 23 General Service Large greater than 100 kV cause the
- 24 revenue-to-cost ratio for that subclass to then go further
- 25 above the 105 percent upper limit on the zone of

- 1 reasonableness?
- 2 MR. ROBIN WIENS: Yes, it would.
- MR. BOB PETERS: Perhaps significantly
- 4 more above that.
- 5 MR. ROBIN WIENS: Well, it would depend on
- 6 the ratio of revenue that would be collected via that
- 7 mechanism to the revenue that was being collected by the
- 8 embedded cost rate.
- 9 In the initial years I would see it as not
- 10 being significant, but, over time, it could become
- 11 significant.
- MR. BOB PETERS: There's no suggestion
- 13 from Manitoba Hydro to -- to change the zone of
- 14 reasonableness for any of the classes, is there?
- 15 MR. ROBIN WIENS: We haven't discussed
- 16 that.
- MR. BOB PETERS: What the Board can see
- 18 with us when we look at book of documents, Tab 57, is some
- 19 various revenue-to-cost coverages over the years and over
- 20 different methodologies.
- 21 And I appreciate this wasn't a document
- 22 prepared by Manitoba Hydro, but it was an attempt to
- 23 reproduce the various revenue-to-cost ratio results. And
- 24 you will see the first column from the prospective Cost of
- 25 Service Study '08, that would have been the last column of

1 Schedule B-1 found at Tab 56 of the book of documents,

- 2 correct?
- 3 MR. CHIC THOMAS: Yes.
- 4 MR. BOB PETERS: And, subject to the
- 5 accuracy of reproducing them, this appears to be the
- 6 revenue-to-cost coverages from the various methodologies
- 7 and reports previously done by Manitoba Hydro and/or NERA?
- 8 MR. CHIC THOMAS: They look reasonable,
- 9 yeah, subject to check.
- MR. BOB PETERS: And -- and you won't have
- 11 to check the next one (1) at Tab 58 of the book of
- 12 documents, because you prepared it, but it was an historic
- 13 view of the revenue-to-cost coverage ratios over the years
- 14 requested, correct?
- MR. CHIC THOMAS: Yes.
- 16 MR. BOB PETERS: And all throughout these
- 17 last two (2) documents we've looked at, both at Tab 57 and
- 18 Tab 58 of the book of documents, there have been some
- 19 methodology changes along the way, correct?
- MR. CHIC THOMAS: Yes.
- MR. BOB PETERS: And some have been
- 22 significant, some have been minor tinkering.
- MR. CHIC THOMAS: That's a good way to put
- 24 it, yes.
- MR. BOB PETERS: But leaving that all

- 1 aside, is it an inescapable conclusion that the
- 2 residential class still recovers about 95 percent of its
- 3 allocated costs, and General Service Small is between one-
- 4 o-five (105) and one-o-eight (108), General Service Medium
- 5 is pretty close to unity, and General Service Large
- 6 greater than 100 kV is somewhere in the 105 to 110 percent
- 7 range?
- 8 MR. CHIC THOMAS: You could characterize
- 9 it like that, sure.
- 10 MR. BOB PETERS: And would it be fair to
- 11 say that if the zone of reasonableness and the revenue-to-
- 12 cost coverage ratio is going to be looked at, the only way
- 13 to get class RCCs closer to unity would be differential
- 14 rate increases?
- 15 MR. CHIC THOMAS: That's fair.
- 16 MR. BOB PETERS: Turning to Tab 59 of the
- 17 book of documents -- again a -- a prepared document, not
- 18 by Manitoba Hydro, but based on information -- if the
- 19 Board were to look at each class's recovery of costs on a
- 20 dollars or cents per kilowatt hour basis, I'm suggesting
- 21 you would see the results as found in the book of
- 22 documents at Tab 59.
- 23 MR. CHIC THOMAS: Subject to check, I'll
- 24 accept that.
- 25 MR. BOB PETERS: And if we look at the

- 1 residential class, the costs for the residential class
- 2 found in the PCOSS '08 column with Order 117/'06 involved,
- 3 show that the residential class costs are about eight (8)
- 4 cents a kilowatt hour.
- 5 MR. CHIC THOMAS: Yes.
- 6 MR. BOB PETERS: And if you -- if you
- 7 slide across, you see that the residential class actual
- 8 revenue is about six point six (6.6) cents a kilowatt
- 9 hour, correct?
- MR. CHIC THOMAS: Yes.
- 11 MR. BOB PETERS: And, therefore, the one
- 12 point (1.) -- sorry, the one point four (1.4) cent
- 13 difference will have to be made up to keep Manitoba Hydro
- 14 whole by some other customer class.
- MR. CHIC THOMAS: Yes.
- 16 MR. BOB PETERS: And part of that subsidy
- 17 is recovered by way of export credit?
- MR. CHIC THOMAS: Yes.
- MR. BOB PETERS: But, if there are no
- 20 export credits, then the document that's prepared here at
- 21 Tab 59 would set out the amount of the subsidy that would
- 22 be needed for the residential class.
- MR. CHIC THOMAS: Yes.
- MR. BOB PETERS: Let me put it another way
- 25 -- that -- that if the net export -- no -- if the average

- 1 of the export prices fell by 2.1 percent per kil -- two
- 2 point one (2.1) cents per kilowatt hour, then there'd be
- 3 no net export revenue to allocate amongst the customer
- 4 classes.
- 5 MR. CHIC THOMAS: I'm not sure I follow,
- 6 Mr. Peters.
- 7 MR. BOB PETERS: If we take the
- 8 Corporation as having 7,700 gigawatt hours of export
- 9 capability -- and Mr. Surminski, although he's trying to
- 10 keep a low profile, would -- would be able to correct us -
- 11 and there was \$162 million of net export revenue, that
- 12 would end up showing that an average price reduction of
- 13 two point one (2.1) cents per kilowatt hour will wipe out
- 14 the net export revenue that's attributed back to the
- 15 classes.
- MR. CHIC THOMAS: Yes.
- MR. BOB PETERS: So, to that extent, the
- 18 price of export sales is a significant factor in the class
- 19 RCCs, as developed by this Cost of Service Study.
- 20 MR. CHIC THOMAS: That would be fair, yes.
- MR. BOB PETERS: Maybe by way of another
- 22 example, if the export prices were lower, such that there
- 23 was only \$115 million of net export revenue rather than
- 24 165 million, the residential class's revenue-to-cost-
- 25 coverage ratio would fall from ninety-six point four

- 1 (96.4) down to about ninety-two point three (92.3) --
- 2 about 10 percent of the expected price.
- MR. ROBIN WIENS: Mr. Peters, that's not
- 4 true. We'd have to do the -- we'd have to actually do the
- 5 math in order to -- to come up to what it would be. If
- 6 the net export revenue were reduced, the cost base would
- 7 also be reduced.
- 8 MR. BOB PETERS: Just -- maybe we're --
- 9 I'm -- I'm off the rails with you right there, and I'll
- 10 interrupt if I don't get a complaint from your counsel.
- 11 You're assuming that if net export revenue
- 12 is reduced, the costs are reduced. I'm assuming the net
- 13 export price that Mr. Surminski can get is reduced, but
- 14 the costs are not reduced.
- 15 MR. ROBIN WIENS: We would still have a
- 16 situation where that would affect every class, not just
- 17 the residential class. So, if you put it back to a base
- 18 of 100 percent, then the residential RCC would not fall as
- 19 low, I believe, as -- as you stated earlier.
- MR. BOB PETERS: Well, I'm -- I'm going to
- 21 agree with you, Mr. Wiens, that the other class RCCs would
- 22 likewise be affected. I wasn't suggesting it was only the
- 23 residential class that would bear the 100 percent of that.
- 24 But for the General Service Large
- 25 customers, we see -- we see, at Tab 56 of the book of

- 1 documents, that the General Service Large over 100 kV has
- 2 a revenue-to-cost coverage ratio right now of one-o-eight
- 3 point seven (108.7), correct?
- 4 MR. CHIC THOMAS: Again on the over one
- 5 hundred (100), yes.
- MR. BOB PETERS: Yes, on that sub-class.
- 7 And I'm suggesting that if the export prices were lower,
- 8 resulting in a lower net export revenue -- and I picked
- 9 115 million rather than 165 million, as included -- then
- 10 the RCC for that sub-class would fall from one-o-eight
- 11 point seven (108.7) down to one-o-six (106).
- 12 And Mr. Wiens isn't -- I just want to see
- 13 if, conceptually, that -- that follows, without being
- 14 specific on the math at this point.
- MR. ROBIN WIENS: Well -- well, yes, it
- 16 will decline, but I -- directionally, that's correct, but
- 17 I -- I have to think this -- this through, because
- 18 regardless of what happens to export prices, we are still
- 19 going to produce a cost of service result at -- for total
- 20 general consumers is 100 percent.
- So, yes, there is less revenue. But if
- 22 there is less revenue, then there is less net income being
- 23 earned by Manitoba Hydro, so that will affect the costs as
- 24 well.
- 25 MR. BOB PETERS: And I'm not -- I'm not

- 1 arguing that that income wouldn't fall, because I think,
- 2 logically, it would have to fall, Mr. -- Mr. Wiens.
- MR. ROBIN WIENS: But that's the other
- 4 side of the equation. That's what you have to consider as
- 5 well.
- 6 MR. BOB PETERS: Well, Mr. Chairman, this
- 7 might be an appropriate time for us to consider that.
- 8 We'll -- we'll have an opportunity to pick it up here when
- 9 we reconvene.
- 10 MR. ROBERT MAYER: And when we reconvene,
- 11 for how long?
- MR. BOB PETERS: Mr. Chairman, I'm just --
- 13 THE CHAIRPERSON: April the 10th, I
- 14 believe.
- MR. BOB PETERS: Yes, I just wanted to
- 16 make sure that I wasn't putting the wrong date in. April
- 17 the 10th is our -- is the time we will meet. I will speak
- 18 to counsel because I expect I will be -- be most of the
- 19 day on the 10th with my questions, and then hand it off
- 20 either late in the day or first thing in the following
- 21 morning.
- THE CHAIRPERSON: Thank you, Mr. Peters.
- Ms. Ramage, you have got three (3) more
- 24 exhibits?
- MS. PATTI RAMAGE: Yes, before we close,

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1
    we have Manitoba Hydro Undertaking 56, which we suggest be
 2
    Manitoba Hydro Exhibit 47, then Undertaking 57 be Exhibit
 3
    MH-48, and finally, Undertaking 53, which we suggest be
 4
    Exhibit MH-49.
 5
                   THE CHAIRPERSON:
                                      Thank you.
 6
7
    --- EXHIBIT NO. MH-47:
                                Response to Undertaking 56
 8
9
    --- EXHIBIT NO. MH-48:
                                Response to Undertaking 57
10
11
    --- EXHIBIT NO. MH-49: Response to Undertaking 53
12
13
                   THE CHAIRPERSON: Okay, then. Well, we
14
    will stand down now, and we will come back together again,
    God willing, on April the 10th.
15
16
17
                       (WITNESSES RETIRE)
18
    --- Upon adjourning at 4:00 p.m.
19
20
21
    Certified correct,
22
2.3
24
    Cheryl Lavigne
25
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