

MANITOBA PUBLIC UTILITIES BOARD

Re: MANITOBA HYDRO

GENERAL RATE APPLICATION

2012/13 AND 2013/14

Before Board Panel:

Regis Gosselin - Board Chairman

Raymond Lafond - Board Member

Larry Soldier - Board Member

HELD AT:

Public Utilities Board

400, 330 Portage Avenue

Winnipeg, Manitoba

January 7, 2013

Pages 2087 to 2384



			2088
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22			
23			
24			
25			

1	2089 TABLE OF CONTENTS
2	Page No.
3	List of Exhibits 2090
4	List of Undertakings 2091
5	List of ondertakings 2091
6	MANITOBA HYDRO PANEL 2 - REVENUE REQUIREMENT, RESUMED:
	VINCE WARDEN, Resumed
8	DARREN RAINKIE, Resumed
9	DAVID CORMIE, Resumed
10	TERRY MILES, Resumed
11	THAT TITLES, RESUMED
	Continued Cross-examination by Mr. Bob Peters 2110
13	
	Certificate of Transcript 2384
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	

1		IICH OF FYHIDING	2090
		LIST OF EXHIBITS	
2	Exhibit No.	-	Page No.
3	MH-38	MIPUG Round 1 IRs	2097
4	MH-39	PUB Round 1 IRs	2097
5	MH-40	PUB Round 2 IRs	2097
6	MH-41	Response to Undertaking 9	2097
7	MH-42	Response to Undertaking 11	2097
8	MH-43	Response to Undertaking 12	2098
9	MH-44	Response to Undertaking 15	2098
10	MH-45	Response to Undertaking 18	2098
11	MH-46	Response to Undertaking 19	2098
12	MH-47	Response to Undertaking 20	2098
13	MH-48	Response to Undertaking 30	2099
14	MH-49	Response to Undertaking 31	2099
15	MH-50	Response to Undertaking 33	2099
16	MH-51	Response to Undertaking 35	2099
17	MH-52	Response to Undertaking 39	2099
18	MH-53	Response to Undertaking 40	2100
19	MH-54	Response to undertaking at	
20		transcript page 1,583	2100
21	MH-55	PUB/MH I-42	2100
22	MH-56	MIPUG/MH I-35A	2100
23	MH-57	Response to Undertaking 32	2227
24	MH-58	Response to Undertaking 35	2228
25	MH-59	Response to Undertaking 36	2228

				2091
1		LIST OF EXHIBITS (Con't)		
2	Exhibit No.	Description	Page	No.
3	MH-60	CV of Manfred Schultz		2228
4	MH-61	Response to Undertaking 26		2327
5	MH-62	Response to Undertaking 37		2328
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
21				
22				
23				
24				
25				

			2092
1		LIST OF UNDERTAKINGS	
2	No.	Description Page	No.
3	42	Manitoba Hydro to provide the unit	
4		costs of all existing generating	
5		stations on Manitoba Hydro's system	2110
6	43	Manitoba Hydro provide the written	
7		material from IASB related to their	
8		interim standard for rate regulated	
9		accounting or a link to the	
10		information	2124
11	44	Manitoba Hydro to provide the advice	е
12		or the pressure or strong	
13		recommendations by external auditor	S
14		with respect to Manitoba Hydro's	
15		accounting practices	2134
16	45	Manitoba Hydro to indicate the	
17		additional amortization expenses in	
18		the two (2) test years, as between	
19		the IFF11-2 and IFF12	2191
20			
21			
22			
23			
24			
25			

			2093
1		LIST OF UNDERTAKINGS (Con't)	
2	No.	Description Page No	•
3	46	Manitoba Hydro to provide a breakdown	
4		of the increase from the 7.8 billion	
5		for Conawapa to the 10.2 billion	
6		current estimate; and Keeyask from	
7		5.6 to 6.2 billion; and to indicate	
8		if, in Conawapa, there was a two (2)	
9		year change, or whether it was only	
10		one (1) year 22	59
11	47	Manitoba Hydro to provide a	
12		explanation of the escalation in	
13		costs for Wuskwatim from the first	
14		estimate through to the final cost;	
15		and provide an explanation of how the	
16		management reserve was derived; and	
17		to indicate what level of reliability	
18		they have that the current capital	
19		estimates are going to be accurate on	
20		in-service date 22	63
21	48	Manitoba Hydro to provide a	
22		description of what north/south	
23		transmission additions are 22	76
24			
25			

		2094
1	LIST OF UND	ERTAKINGS (Con't)
2	No. Descrip	tion Page No.
3	49 Manitoba	Hydro to advise the Board as
4	to what p	rovisions are made for
5	repaying '	the debt associated with
6	WPLP	2363
7	50 Manitoba M	Hydro to provide an
8	explanation	on of the partner's capital
9	line item	on the balance sheet,
10	focussing	on 2022 and 2023 2383
11		
12		
13		
14		
15		
16		
17		
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1 --- Upon commencing at 9:04 a.m.

- 3 THE CHAIRPERSON: Good morning,
- 4 everyone. I believe that we're ready to start. Well,
- 5 on behalf of the other panel members, I offer you
- 6 greetings for the two -- for the year 2013. All the
- 7 best to you and your family for the coming year.
- 8 And I believe the January grind is now
- 9 starting. So I turn it over to you, Ms. Ramage.
- 10 MS. PATTI RAMAGE: Yes, thank you and -
- 11 and happy New Year, Mr. Chairman, Mr. Soldier, and
- 12 Mr. Lafond. Before we begin, I just wanted to offer
- 13 our condolences to Mr. Lafond on behalf of the Manitoba
- 14 Hydro panel. It was -- hopefully the new year will --
- 15 well, we can all start fresh, but I know it was a tough
- 16 holiday season for your family.
- We have filed this morning -- it also
- 18 appears it was a tough holiday season for a few Hydro
- 19 employees, and they appeared to have worked fairly hard
- 20 on an entirely different level. But we've got a number
- 21 of filings this morning. I thought I'd just very
- 22 briefly walk through them.
- 23 I'm not intending, as I normally would,
- 24 to walk through each -- each one of the exhibits. But
- 25 we've handed out this morning a list called, "Exhibits

- 1 filed January 7th." I'm not intending to make that an
- 2 exhibit itself. It's just instructional.
- 3 But just to make sure everybody knows
- 4 what they've received in the package this morning, the
- 5 first box on that list, it says, "MIPUG Pre-ask 12," at
- 6 the top line. You have a binder called, "Intervenor
- 7 pre-asks." In your Intervenor pre-ask binder, MIPUG
- 8 Pre-ask 12 should follow the MIPUG Pre-ask 1 to 6; 7
- 9 through 11 have not been filed yet, but we're putting
- 10 12 in. So that's where that first tab should go.
- The next group of tabs are numbered 2
- 12 through 6, I believe it is -- 2 through 8. And they
- 13 should go -- if you have that Intervenor binder -- to
- 14 the very back of the binder, the last tab you would
- 15 currently have is CAC/Manitoba Hydro Pre-ask 1. The
- 16 remainder of those tabs, 2 through 8, would get filed
- 17 in that binder at that point.
- 18 That takes care of the first box on that
- 19 list. The next groupings are revised IFF12 IRs.
- 20 Manitoba Hydro was -- requested to update various IRs
- 21 for the IFF12 information. So these are done in groups.
- 22 But -- and -- this is -- I don't prepose to walk
- 23 through each one. But the first group are MIPUG Round
- 24 1 IRs, and we're preposing they be marked Exhibit 38.

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2097
   --- EXHIBIT NO. MH-38: MIPUG Round 1 IRs
3
                 MS. PATTI RAMAGE: The next group are
  PUB -- all PUB Round 1 IRs and it will be marked as a
5 group, Exhibit 39.
6
7 --- EXHIBIT NO. MH-39: PUB Round 1 IRs
8
9
                  MS. PATTI RAMAGE: The next grouping is
10 PUB Round 2 IRs. And there's nine (9), I believe,
11 Second Round IRs of the PUB. They will be marked
12 Exhibit 40, and that's twenty-four (24) pages.
13
14 --- EXHIBIT NO. MH-40: PUB Round 2 IRs
15
16
                 MS. PATTI RAMAGE: Following that is a
17 series of undertakings, and it's Undertaking 9, marked
18 as Exhibit 41.
19
20 --- EXHIBIT NO. MH-41: Response to Undertaking 9
21
22
                 MS. PATTI RAMAGE: Eleven (11) as 42.
23
24 --- EXHIBIT NO. MH-42: Response to Undertaking 11
25
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2098
                 MS. PATTI RAMAGE: Undertaking 12 as
1
2 Exhibit 43.
3
4 --- EXHIBIT NO. MH-43: Response to Undertaking 12
5
6
                 MS. PATTI RAMAGE: Undertaking 15 is
7 Exhibit 44.
8
9 --- EXHIBIT NO. MH-44: Response to Undertaking 15
10
11
                 MS. PATTI RAMAGE: And then on the
12 backside of that instructional page, we go through
13 Undertaking 18 is Exhibit 45.
14
15 --- EXHIBIT NO. MH-45: Response to Undertaking 18
16
17
                MS. PATTI RAMAGE: Nineteen (19) is
18 Exhibit 46.
19
20 --- EXHIBIT NO. MH-46: Response to Undertaking 19
21
                MS. PATTI RAMAGE: Undertaking 20 is
22
23 Exhibit 47.
24
25 --- EXHIBIT NO. MH-47: Response to Undertaking 20
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2099
                MS. PATTI RAMAGE: Undertaking 30 is
1
2 Exhibit 48.
3
4 --- EXHIBIT NO. MH-48: Response to Undertaking 30
5
6
                MS. PATTI RAMAGE: Undertaking 31 is
7 Exhibit 49.
8
9 --- EXHIBIT NO. MH-49: Response to Undertaking 31
10
11
                MS. PATTI RAMAGE: Undertaking number
12 33 is Exhibit 50.
13
14 --- EXHIBIT NO. MH-50: Response to Undertaking 33
15
16
                MS. PATTI RAMAGE: Undertaking 35 is
17 marked as Exhibit 51.
18
19 --- EXHIBIT NO. MH-51: Response to Undertaking 35
20
                 MS. PATTI RAMAGE: Undertaking 39 is
21
22 marked as Exhibit 52.
23
24 --- EXHIBIT NO. MH-52: Response to Undertaking 39
25
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2100 MS. PATTI RAMAGE: Undertaking 40 is 1 2 marked as Exhibit 53. 3 --- EXHIBIT NO. MH-53: Response to Undertaking 40 5 6 MS. PATTI RAMAGE: And I should mention that Manitoba Hydro has marked all these on your copies, so that's why I'm going as fast as I am. There was a undertaking given at transcript page 1,583. It was not marked as a undertaking but that -- so it's an 10 11 un-numbered undertaking. It is included as Exhibit 12 number 54. 13 14 --- EXHIBIT NO. MH-54: Response to undertaking at 15 transcript page 1,583 16 17 MS. PATTI RAMAGE: And then we have an 18 update to -- two (2) additional updates. That's PUB Manitoba Hydro First Round 42 updated is now Exhibit 55. 20 21 22 --- EXHIBIT NO. MH-55: PUB/MH I-42 23 24 MS. PATTI RAMAGE: And MIPUG/Manitoba Hydro First Round 35A is Exhibit 56.

2101 --- EXHIBIT NO. MH-56: MIPUG/MH I-35A 2 3 MS. PATTI RAMAGE: And that's the package of materials that we've filed this morning. And Mr. Warden -- was -- wished to speak to one of the undertakings, so if we could do that just before we get 7 underway. 8 9 MANITOBA HYDRO PANEL 2 - REVENUE REQUIREMENT, RESUMED: 10 VINCE WARDEN, Resumed 11 DARREN RAINKIE, Resumed 12 DAVID CORMIE, Resumed 13 TERRY MILES, Resumed 14 15 MR. VINCE WARDEN: Yes, good morning 16 Mr. Chair, members of the Board, ladies and gentlemen. 17 The undertaking that I wan -- wish to speak to was 18 actually Undertaking number 1. And that is we were 19 requested to provide the estimated in-service cost per kilowatt hour for Pointe du Bois. 21 And I did want to speak to it, because whenever we do provide the unit costs of generating 22 23 stations, it always has to be qualified, in terms of 24 the year in which we are expressing those costs. And 25 with in the case Pointe du Bois, the in-service --

- 1 schedule in-service date for the powerhouse and
- 2 transmission isn't until 2030. So we want to be
- 3 careful when we express the unit cost so that it's
- 4 expressed in some common dollars.
- 5 So what we've done is we've calculated
- 6 the unit cost for Pointe du Bois and then -- then
- 7 brought it back to 2012 dollars. And on that basis,
- 8 it's seven point eight (7.8) cents per kilowatt hour.
- 9 And maybe just for comparison purposes, because we've
- 10 done that for all the generating stations -- or at
- 11 least for the Wuskwatim, Keeyask, Conawapa generating
- 12 stations -- putting it in common 2012 dollars for
- 13 comparison purposes, maybe I'll put those on the record
- 14 at this time as well.
- So, as I mentioned, seven point eight
- 16 (7.8) cents per kilowatt hour for Point du Bois.
- 17 Conawapa would be seven point zero (7.0) cents;
- 18 Keeyask, seven point five (7.5) cents; and Wuskwatim,
- 19 seven point three (7.3) cents. Now, I think we had
- 20 some slightly different numbers on the record
- 21 previously, but this for the -- for this purpose, all
- 22 of those unit costs are in 2012 cents per kilowatt
- 23 hour. Thank you.
- 24 MR. RAYMOND LAFOND: Thank you. First
- 25 of all, thank you for your wishes, Mrs. Ramage. And

- 1 thank you all for having accepted to essentially end
- 2 the hearings just before Christmas. I have to tell you
- 3 that when I got the call at ten (10) after 8:00, I was
- 4 all ready to come. And, of course, I wanted to call my
- 5 five (5) children and spe -- see my mom's body for the
- 6 last time and spend some time with my sisters and
- 7 brothers. So I thank you very much for having accepted
- 8 to do that.
- 9 Now, back to business. Mr. Warden, in
- 10 terms of the costs you've just indicated, these would
- 11 include, of course, amortization or depreciation, would
- 12 include financing costs, would include the operation.
- 13 Does it include any overheads from Manitoba Hydro?
- 14 MR. VINCE WARDEN: Yes, thank you, Mr.
- 15 Lafond, for that question. And I should have clarified
- 16 that. That is the capital cost only, which include the
- 17 cost of -- of building the -- the powerhouse, or the
- 18 powerhouse and transmission. But it does not include
- 19 operating costs. So it excludes operating and
- 20 maintenance costs and water rental. So it's only the
- 21 capital costs which would reflect the interest and
- 22 depreciation.
- 23 And the interest, by the way, is -- is -
- 24 the -- the unit costs are very sensitive to the
- 25 interest rate that we assume for calculating these unit

- 1 -- unit costs. So the interest rate that was used for
- 2 this purpose was 6 percent.
- 3 MR. RAYMOND LAFOND: And the
- 4 depreciation amounts would be based on the old formula
- 5 or the new formulas? Or the ones being proposed, I
- 6 should say.
- 7 MR. VINCE WARDEN: Well, they would be
- 8 -- the depreciation would be based on a -- a straight-
- 9 line amortization of depreciation of per -- with a
- 10 sixty-seven (67) year life.
- MR. RAYMOND LAFOND: How many years?
- 12 I'm sorry.
- MR. VINCE WARDEN: Sixty-seven (67)
- 14 years, which we've used as the average life for all
- 15 components of the generating station.
- 16 MR. RAYMOND LAFOND: Thank you.
- 17 THE CHAIRPERSON: I'm afraid I'm lost.
- 18 So it doesn't include operating costs, but wh -- where
- 19 does depreciation come into the equation?
- 20 MR. VINCE WARDEN: Sorry, the -- the
- 21 operating costs we're referring to are the -- the wages
- 22 and salaries, the -- the costs of people operating the
- 23 plants and --
- THE CHAIRPERSON: Okay.
- 25 MR. VINCE WARDEN: -- but it includes

- 1 depreciation in financing costs --
- THE CHAIRPERSON: I see.
- 3 MR. VINCE WARDEN: -- associated with -
- 4 with that investment.
- 5 THE CHAIRPERSON: Okay.
- 6 MR. RAYMOND LAFOND: I would imagine
- 7 that internally you would do some allo -- you -- you
- 8 would do some analysis, in terms of the main -- well,
- 9 the direct -- well, it's fairly simple, the direct
- 10 maintenance and operation, but also an allocation of
- 11 overheads. Would you do that?
- 12 MR. VINCE WARDEN: Yes. Yes, we would
- 13 do an allocation of overheads. They typically get
- 14 included in -- in what we would refer to as the
- 15 operating costs of -- of the plant. We've -- in the
- 16 past, we've used a -- a rough -- for -- for purposes --
- 17 I shouldn't say rough, but it's for purposes of doing
- 18 our an --analysis, we've used 1 percent as the ope --
- 19 representative of the operating cost of -- of the
- 20 plant, which would include associated water rentals.
- 21 MR. RAYMOND LAFOND: So the operating
- 22 cost would be 1 percent of the -- for instance, the
- 23 seven point zero (7.0) cents for Conawapa?
- 24 MR. VINCE WARDEN: No, actually, what
- 25 we would do -- and we could do that if -- if you would

- 1 like to have that number expr -- the operating costs
- 2 included. What we would do, instead of using a -- a
- 3 rate of 6 percent for purposes of the calculation, we
- 4 would use a rate of 7 percent, which would be all
- 5 inclusive of operating costs.
- 6 MR. RAYMOND LAFOND: I see. For -- I
- 7 would imagine that internally you would have for every
- 8 project, whether it would be Great Falls, Long Pru --
- 9 Long Spruce, or Slave Falls, or whichever -- Limestone,
- 10 you would know your costs of production for every one
- 11 of them, in terms of, of course, capital cost and
- 12 transmission, but also maintenance and operation and
- 13 also allocation of overheads.
- 14 Would it be possible to get an analysis
- 15 of all your sources of production and your cost and
- 16 allocation? I mean -- and I'm not talking of a fifty
- 17 (50) page document. I'm talking of one (1) or two (2)
- 18 pages here.
- 19 MR. VINCE WARDEN: Yes, we can do that
- 20 for the existing generating stations, for those that in
- 21 service currently, yes.
- MR. RAYMOND LAFOND: Because it would
- 23 help us to understand to the comparison between a
- 24 facility built twenty (20) years ago, fifteen (15)
- 25 years ago, and today and in the future.

- 1 MR. VINCE WARDEN: Yes. And, you know,
- 2 I could have also given you Limestone, which, in the
- 3 2012 cost per kilowatt hour comparison, was one point
- 4 eight (1.8) cents. So the one point eight (1.8) cents
- 5 would be comparable to the seven point eight (7.8)
- 6 cents for Pointe du Bois.
- But, Mr. Lafond, in response to your --
- 8 your question though, we will take an undertaking to
- 9 provide the operating costs of all existing generating
- 10 stations on Manitoba Hydro's system at this time.
- MR. RAYMOND LAFOND: And to the point,
- 12 for instance, total expenses of -- except for the
- 13 distribution, but transmission coming in, et cetera,
- 14 would be all included?
- THE CHAIRPERSON: Now, some of these
- 16 questions as you're going -- will appreciate will be
- 17 germane to a future NFAAT process. Now, I guess one
- 18 (1) of my interests, looking forward -- not today, but
- 19 looking forward -- would be trying to establish what
- 20 the returns have been on some of those dams over time,
- 21 because I think that gives a better picture of the
- 22 economic reality of those investments.
- 23 And so I guess what I'm trying to
- 24 understand is, for example, Wuskwatim is not going to
- 25 be profitable initially. And that should be factored

- 1 into a picture of what the potential return might be
- 2 from Wuskwatim over time, given that in the initial
- 3 years it probably won't be profitable venture.
- What I'm trying to get at -- and this is
- 5 not for today -- I think we need to understand what
- 6 kind of return we can expect if you're going to be
- 7 making these kinds of investments. What's the
- 8 potential return on -- over time for some of these
- 9 structures, net of all costs? So in any case, it's not
- 10 for today.
- 11 Do we have any other -- do you have any
- 12 questions? No.
- 13 MR. VINCE WARDEN: Can I just -- sorry,
- 14 just to be clear on that last undertaking for Mr.
- 15 Lafond, the allocation of transmission would be a
- 16 little bit more difficult. We'd have to make a lot of
- 17 assumptions to allocate transmission to the generating
- 18 station.
- 19 So I think, if it's okay with you, maybe
- 20 as a starting point, we can give you the operating
- 21 costs for each generating station. And then you can
- 22 make -- make a determination at that point whether it
- 23 meets your -- your needs.
- 24 MR. RAYMOND LAFOND: Well, I -- I think
- 25 I -- I would agree with that. But somehow, at the end

- 1 of the line, I would like to have -- see all expenses.
- 2 And those that cannot be allocated easily without any
- 3 kind of arbitrary assumptions -- just in total for all
- 4 the plant so that we can see the total expenses of
- 5 Manitoba Hydro as best as they can be allocated by
- 6 source of generation, and then those that cannot be
- 7 allocated, that at least we see in total.
- MR. VINCE WARDEN: Yeah. And -- and,
- 9 Mr. Lafond, now I think we're getting into the cost of
- 10 service study a little bit, because that's what the
- 11 cost of service study does. It shows the cost of
- 12 generation, transmission, distribution, administration,
- 13 breaks that out and shows what kind of -- how that
- 14 compares to the -- the revenues that are being received
- 15 for -- applicable to those -- those costs -- recovery
- 16 of those costs.
- 17 But that'll be clear in the cost of
- 18 service study, which will be another proceeding. I
- 19 will ensure though that, for purposes of this
- 20 undertaking, that you -- you are totally aware of what
- 21 the costs of generating stations are, including all
- 22 costs that are allocated to those generation station,
- 23 all overheads.
- MR. RAYMOND LAFOND: I'll accept that.

2110 1 (BRIEF PAUSE) 2 3 MR. VINCE WARDEN: Yes, I think the undertaking is that Manitoba Hydro will provide the costs -- unit costs of all existing generating stations on Manitoba Hydro's system. 7 --- UNDERTAKING NO. 42: Manitoba Hydro to provide 9 the unit costs of all 10 existing generating 11 stations on Manitoba 12 Hydro's system 13 14 CONTINUED CROSS-EXAMINATION BY MR. BOB PETERS: 15 MR. BOB PETERS: Thank you, Mr. 16 Chairman. I too wish all gathered and listening the best of the new year. Mr. Warden, in an effort to 17 18 assist the Board with your last undertaking, did your calculation of in-service costs include any allocation of internally generated funds? 21 MR. VINCE WARDEN: No, it did not. 22 MR. BOB PETERS: So it assumed the full 23 capital costs for purposes of interest and 24 depreciation? 25 MR. VINCE WARDEN: That's correct, Mr.

2111 Peters. 2 MR. BOB PETERS: And in terms of bringing the calculation back to 2012, as you indicated 3 Manitoba Hydro has done, can you explain to the Board how you did that, how Manitoba Hydro did that? 6 7 (BRIEF PAUSE) 9 MR. VINCE WARDEN: So we have for -- in the case of Pointe du Bois powerhouse and transmission, 10 we have an in-service cost of \$1.6 billion, I believe 11 12 is the number. Just one (1) minute please, Mr. Peters. 13 I just want to confirm that. 14 15 (BRIEF PAUSE) 16 17 MR. VINCE WARDEN: Yes, Mr. Peters. 18 just wanted to confirm that -- that in-service cost. 19 So the in-service cost of Pointe du Bois, including 20 transmission, is 1.6 billion. We simply took a present 21 value of that number back to -- sorry, back up a step. 22 We -- we determined what the annualized 23 payment is necessary to -- to amortize that capital 24 cost over a sixty-seven (67) year life; looked at the 25 annual generation that comes out of Pointe du Bois,

- 1 which is 900 gigawatt hours; came up with an in-service
- 2 cost of eleven point one (11.1) cents per kilowatt
- 3 hour. So that's in-service in two (2) thou -- in the
- 4 year 2030. And then present value, that eleven point
- 5 one (11.1) cents to 2012.
- 6 MR. BOB PETERS: Was the provincial
- 7 debt guarantee fee included in your calculation, Mr.
- 8 Warden?
- 9 MR. VINCE WARDEN: Yes, the -- we --
- 10 again, we used an assumption of 6 percent interest,
- 11 which would include the debt guarantee fee.
- MR. BOB PETERS: Five (5) percent long
- 13 term, plus 1 percent provincial debt guarantee fee?
- 14 MR. VINCE WARDEN: That's right. And
- 15 for this purpose, you know, we used 6 percent across
- 16 all -- for all generating stations and -- yeah.
- 17 Although not precisely what our current borrowing costs
- 18 are, it -- it's very close.
- 19 MR. BOB PETERS: And as I understood
- 20 your undertaking to Board member Lafond, you're going
- 21 to provide the detailed calculation of in-service costs
- 22 and bring them to 2012 for all of the generating
- 23 stations of Manitoba Hydro?
- MR. VINCE WARDEN: Yes, we will show
- 25 the current operating costs for the fourteen (14)

2113 generating station -- hydraulic generating stations that we currently have on the system. I guess that's fifteen (15) with Wuskwatim, actually. 3 4 MR. BOB PETERS: And when you say, "operating costs," but do you also mean the in-service unit cost of energy that's going to be produced by each of those stations? 7 MR. VINCE WARDEN: Yes, that's right. 9 10 (BRIEF PAUSE) 11 12 MR. BOB PETERS: And I just want the 13 Board to be aware, Mr. Warden, that when you used a 6 14 percent interest calculation to -- to bring the present value back to 2012, that's an approximate interest 15 16 rate, not -- not based necessarily on what actual 17 interest rates will be for the particular station? 18 MR. VINCE WARDEN: Yes, that's right. 19 It -- it was used to represent what the interest rates -- we, you know, don't know, of course, what the interest costs will be in 2030. But -- but for 21 22 purposes of comparing one (1) generating station to --23 to the other, we used the same rate across -- across 24 all. 25 It's just that your MR. BOB PETERS:

- 1 IFF12 used -- shows a higher interest rate going
- 2 forward than -- than what you've just indicated. But
- 3 you're rounding it to provide a comparison based on --
- 4 MR. VINCE WARDEN: Yeah, this is -- for
- 5 a scenario analysis purposes, as long as we're using a
- 6 consistent rate which is representative, yeah, that's
- 7 considered -- that's what we did.
- 8 MR. BOB PETERS: Thank you, Mr. Warden.
- 9 Mr. Chairman, if that completes the undertakings, and I
- 10 -- I would like to step back and do some procedural
- 11 housekeeping matters that I -- that I -- if the Board
- 12 would indulge me, please.
- 13 Earlier this morning -- there is an
- 14 orange or coral-type colour calendar of the month of
- 15 January of 2013 provided to the Board and also to
- 16 counsel. This is a copy of a calendar that had been
- 17 circulated in December after counsel had met. And I
- 18 wanted to run the Board through it. And, also, I will
- 19 invite counsel who participated in the meeting, if they
- 20 have any points to make that I have failed to make,
- 21 that they're welcome to -- to get to the microphone and
- 22 -- and provide them to the Board.
- 23 The concern of -- of the Board, Mr.
- 24 Chairman and Board members and all parties, is that the
- 25 Board's availability to conclude this General Rate

- 1 Application was prescribed by the -- the dates that had
- 2 been previously provided. We were looking, once we
- 3 were underway of the hearing -- and I think we've sat
- 4 for seven (7) days already -- to see how the -- the
- 5 hearing would unfold.
- 6 So what the Board sees in front of them,
- 7 starting today, Manitoba Hydro's revenue requirement
- 8 panel is back. And, quite frankly, the revenue
- 9 requirement panel will be -- will be the panel that
- 10 Manitoba Hydro brings back and forth to fill in the
- 11 dates as required.
- 12 You will see, starting tomorrow, that
- 13 there will be a new panel before the Board to
- 14 accommodate Manitoba Hydro's witnesses. The rates
- 15 panel, speaking primarily on rates issues as well as
- 16 diesel, will be available for a couple of days. And
- 17 not only the Board, but all other parties will ask
- 18 their questions of that panel and complete that panel.
- 19 It's envisioned that Manitoba Hydro's
- 20 demand-side management witnesses will be available
- 21 starting on the 3rd of January. And it was hoped that
- 22 the DSM panel would be concluded certainly before the
- 23 Intervenor witnesses come the following week.
- 24 So the DSM panel was -- is slated for
- 25 Thursday/Friday. And we boldly also indicated that it

- 1 would be available on Saturday, because the Board had
- 2 indicated an availability to sit on Saturdays if
- 3 required. I should indicate that one (1) of Manitoba
- 4 Hydro's witnesses -- I believe, Mr. Miles -- will not
- 5 be available on that date. So we will have to work
- 6 around that issue.
- 7 Next week, Mr. Kennedy will return on
- 8 the Monday. He has a number of undertakings that have
- 9 -- I shouldn't call them undertakings. While there are
- 10 some undertakings that I haven't checked to see which
- 11 ones are answered -- filed this morning, there also
- 12 were some pre-ask questions over the holiday season
- 13 that our friends from MIPUG had advanced. And there
- 14 were also some undertakings to CAC/MSOS.
- I believe Mr. Kennedy's evidence will
- 16 conclude in one (1) day, and that will include
- 17 primarily MIPUG's questioning and possibly some -- some
- 18 questions from CAC. The revenue requirement panel
- 19 would be called back to fill in the time on the 15th of
- 20 January.
- 21 And then on the 16th and the 17th, we
- 22 would proceed to Intervenor witnesses. We would expect
- 23 Mr. Chernick would take all day on the 16th. The day
- 24 will also include presentations just after the lunch
- 25 hour by, I believe, two (2) representatives of MIPUG

- 1 that would like to come and address the Board with a
- 2 presentation. That isn't expected to be lengthy, but
- 3 that would take place right after lunch.
- 4 MR. ANTOINE HACAULT: Mr. Peters, on
- 5 that, it may be that the presenters would be the day
- 6 before. But I'll speak to you further on that.
- 7 MR. BOB PETERS: Yes, thank you, Mr.
- 8 Hacault. On the 17th of January, it's envisioned and
- 9 scheduled that Mr. Dunsky will be in town to testify on
- 10 behalf of the Consumers Association of Canada (Manitoba
- 11 Chapter) as well as testifying on behalf of the Green
- 12 Action Centre.
- And following his testimony on the 17th,
- 14 it's envisioned that the revenue requirement panel
- 15 would be available again on the 18th, and perhaps even
- 16 the 19th, should that be required and requested by the
- 17 Board. It's envisioned that the following week, to the
- 18 extent only needed, it would clean up with any further
- 19 questions of the revenue requirement panel and also to
- 20 deal with MIPUG's witness evidence.
- I've kept only a rough scorecard, Mr.
- 22 Chairman, and the schedule does include a couple of
- 23 extra days -- maybe as many as two (2), up to three (3)
- 24 days -- that are before you that -- that, based on the
- 25 time estimates, we will not need. So I'm optimistic

- 1 that the evidence certainly can be finished within the
- 2 calendar shown to you.
- 3 The complication becomes, quite frankly,
- 4 the Board's availability and counsel's availability on
- 5 dealing with closing submissions. Counsel has repeated
- 6 their request that they be allowed some opportunity
- 7 following the close of evidence to collect their
- 8 thoughts, to review transcripts and documents,
- 9 undertakings and responses, to provide closing
- 10 submissions.
- 11 And Manitoba Hydro also would prefer at
- 12 least one (1) clear day after hearing from Intervenors
- 13 to ensure that their closing submissions join all
- 14 issues and provide Manitoba Hydro's response to that.
- So I put this before the Board today. I
- 16 will caucus with the Board and find out the Board's
- 17 availability in February for closing submissions. And
- 18 I do recognize that it is limited. And that being the
- 19 case, that may dictate whether -- whether we sit later
- 20 some evenings and whether the weekend dates that are
- 21 prescribed will, in fact, be used.
- 22 So with those comments, Mr. Chairman,
- 23 we'll -- we'll keep our hand on the pulse of the
- 24 schedule. And we'll -- we'll work to make sure that we
- 25 conclude the schedule in the availability of the Board,

2119 as well as the parties. If I've left any comments out that counsel wish to provide, I'd invite them to jump on the microphone before I continue. 3 4 5 (BRIEF PAUSE) 6 7 CONTINUED BY MR. BOB PETERS: 8 MR. BOB PETERS: All right. Hearing 9 none, I want to turn to Mr. Warden and Mr. Rainkie. And hopefully they didn't re-gift Board counsel's 10 11 Volume II of the book of documents, PUB Exhibit 14. 12 Tab 17, Mr. Rainkie, is approximately where we 13 concluded. Yourself and Mr. Warden were providing 14 responses to the Board. 15 We had dealt with some issues, 16 particularly the impact on retained earnings. 17 think we came to common ground that Manitoba Hydro, in 18 the test years, was not proposing to write off rate-19 regulated assets against retained earnings. That would be a matter that the Corporation is contemplating doing 21 in fiscal -- in -- in the fiscal years following the 22 two (2) test years of this General Rate Application. 23 Have I got that right? 24 MR. DARREN RAINKIE: You have, Mr.

And just maybe one (1) piece of information

25

Peters.

- 1 for the Board that happened subsequent to the last day
- 2 of the hearing, is that the International Accounting
- 3 Standards Board was meeting, I think, between Dece -- I
- 4 want to say December 13 and 17. And it took to about
- 5 December 20th to get some information on what happened
- 6 at the meeting, at least to us.
- 7 And they indicated that they are
- 8 proceeding with looking at an interim standard with
- 9 respect to rate-regulated accounting. Just -- we'll
- 10 caution the Board once again that just -- that's their
- 11 plan. If -- if they develop an interim standard, it
- 12 would be exposed for public comment. And so you're
- 13 never quite sure if it's actually going to get to
- 14 fruition or not. But I don't think we had that
- 15 information when we last spoke.
- 16 But they now have decided to go down
- 17 that path of an interim rate-regulated accounting
- 18 standard, which may mean that we never have to write
- 19 off those assets. I'll just leave it at that, Mr.
- 20 Peters.
- 21 MR. BOB PETERS: Well, no, I think --
- 22 thank you for your last comment, or your last sentence,
- 23 Mr. Rainkie, because what you're telling the Board is,
- 24 for certain, rate-regulated accounting is permitted
- 25 during the two (2) test years that are before this

- 1 Board?
- MR. DARREN RAINKIE: That's right,
- 3 because we've decided that we're going to defer any
- 4 implementation of IFRS to 2014/'15. So that would
- 5 bring that outside of the test years, Mr. Peters.
- MR. BOB PETERS: And what you're
- 7 telling the Board is while it is certain that -- that
- 8 rate-regulated accounting is not -- is going to be
- 9 permitted during the two (2) test years, it may be
- 10 permitted longer, depending on the International
- 11 Accounting Standards Board?
- MR. DARREN RAINKIE: Yes, one (1) of
- 13 the -- one (1) of the options in front of the Board is
- 14 to grandfather existing practices for -- for a company
- 15 -- for -- sorry, for countries that are trans --
- 16 transitioning to IFRS until they develop a final
- 17 standard. And the best information that we have right
- 18 now is that they wouldn't develop a final standard
- 19 until 2016 at the very earliest, I think.
- 20 So if the interim standard is exposed
- 21 and approved by the International Board, then there
- 22 would be at least, you know, a temporary period that we
- 23 would be able to maintain rate-regulated accounting.
- 24 And then we'll go through the process again with the
- 25 final standard. They'll develop one. They'll expose

- 1 it and see what the public comments are. And they'll
- 2 either decide to finalize it or not.
- 3 So it's -- it looks like we have a few
- 4 more years of this continuing question, based on the
- 5 information we have right now.
- 6 MR. BOB PETERS: I was going to make
- 7 some flippant comment about lawyers always being blamed
- 8 for delays, Mr. Rainkie, but I think this one the
- 9 accountants... What -- what you're telling the Board
- 10 -- when you say, "grandfathered," does that -- does
- 11 that potentially mean that, for Manitoba Hydro, who has
- 12 used rate-regulated accounting, the grandfathering
- 13 could continue in perpetuity?
- MR. DARREN RAINKIE: Well, I'm not sure
- 15 in perpetuity. I think the -- the grandfathering, the
- 16 reason it would be called an interim standard would be
- 17 that we would be allowed to continue our current
- 18 practices until they determined finally whether it's a
- 19 go or not.
- 20 So that may give us a couple more years,
- 21 until 2016. And then we'll have to see what happens,
- 22 in terms of the final project, Mr. Peters. As I said,
- 23 it's -- we're not able to predict whether the board
- 24 will approve this in the final stages or not.
- 25 But, you know, I think there's -- it's a

- 1 positive sign, I think, developing an interim standard.
- 2 But much like when this Board produces an interim
- 3 order, it says it's not the final order. It's the same
- 4 -- it's the same caution there, that even we get to
- 5 interim standard, it doesn't preclude them from
- 6 changing their mind in a final standard.
- 7 MR. BOB PETERS: Perhaps a good
- 8 analogy, Mr. Rainkie. Mr. Rainkie, would it be --
- 9 would it be possible for Manitoba Hydro to undertake to
- 10 file written communications respecting the most recent
- 11 decisions of the IASB with this Board?
- 12 MR. DARREN RAINKIE: I'm just -- I can
- 13 take that undertaking, Mr. Peters. I'm not sure if --
- 14 if the material -- this is just material from their
- 15 website. I'm not sure if it's copyrighted or not. But
- 16 if we can't provide the actual physical material, we
- 17 can certainly point you to the -- to the link. But I
- 18 just would have to check whether it's copyrighted and -
- 19 or not.
- 20 MR. BOB PETERS: Well, then plea --
- 21 please would -- that would be appreciated, I think, Mr.
- 22 Rainkie. Can you also indicate at this time to the
- 23 Board whether Manitoba Hydro has received any
- 24 information it can file with this Board from your
- 25 external auditors related to this issue?

2124 MR. DARREN RAINKIE: No, no additional 1 information. I think everybody's still digesting what came out of the International Accounting Standards Board meeting, Mr. Peters. So I think everybody is referencing that same one (1) or two (2) pages that's on the International Board's website that's saying that they've -- they're proceeding to develop an interim 7 standard. 9 MR. BOB PETERS: Thank you for that undertaking, Mr. Rainkie. And we'll await to see if 10 11 you can provide the written material from IASB related 12 to their interim standard for rate-regulated accounting 13 or whether you will only be able to provide the Board 14 with a link, and then the Board can access it from that 15 venue. 16 17 --- UNDERTAKING NO. 43: Manitoba Hydro provide the 18 written material from IASB related to their interim 19 20 standard for rate regulated 21 accounting or a link to the 22 information 23 24 CONTINUED BY MR. BOB PETERS: 25 MR. BOB PETERS: Mr. Rainkie, back at

- 1 Tab 17 of the book of documents, on page 194, maybe
- 2 just to close off on this topic -- and thank you for
- 3 that update -- in terms of the treatment of rate-
- 4 regulated assets and liabilities, what we see on pages
- 5 194 and 195 of PUB Exhibit 14 is that different
- 6 jurisdictions are treating the issue differently, as it
- 7 were, both respecting regulatory purposes as well as
- 8 external reporting purposes, sir?
- 9 MR. DARREN RAINKIE: Yes, Mr. Peters,
- 10 different jurisdictions have had -- developed different
- 11 approaches to this issue. But just -- just to make
- 12 sure we're clear, I think when I -- when I look through
- 13 the pages that have been reproduced here, probably in
- 14 most of the circumstances it hasn't resulted in dif --
- 15 differences between financial reporting and regulatory
- 16 reporting.
- 17 And it was just that last part of your
- 18 question I wanted to make sure we were clear on, is
- 19 that almost invariably -- and I -- I can't say that
- 20 I've looked at every jurisdiction across the country --
- 21 is that if a utility has moved, let's say, to US GAAP
- 22 for its financial reporting purposes, it has asked for
- 23 and almost invariably received approval from its requ -
- 24 regulator to use the same framework for -- for
- 25 regulatory purposes, so. There might be one (1) -- one

2126 (1) exception. I'm not sure about ATCO Electric and ATCO Gas. 3 But, you know, we talked about -- before the break about, you know, the principles about this. And I think the principle has been -- really, has developed into each ind -- individual utility looking at their circumstances, determining what makes sense for them and their customers, and then going to the -their respective board and asking for whatever they need, in terms of approvals. But I think there's been 10 a real push in the industry to tie -- to try to keep 11 12 one (1) set of books, if you like, between financial 13 reporting and regulatory report -- reporting. 14 So the information we've looked at and 15 my staff has looked at, when -- when companies have 16 changed their financial reporting framework they've asked their regulator to use that for -- for finan --17 18 for regulatory and rate-setting purposes just because of the confusion and cost of having two (2) sets of 20 books. 21 22 23 (BRIEF PAUSE) 24

MR. BOB PETERS: Mr. Rainkie and Mr.

- 1 Warden, would I be correct in suggesting that, as
- 2 initially filed, Manitoba Hydro's GRA based on IFF11-2,
- 3 accounting changes were a significant driver of the
- 4 rate increase requests?
- 5 MR. VINCE WARDEN: No, Mr. Peters, I
- 6 wouldn't agree with that. It's more so the -- the
- 7 situation in the export market that would drive rate
- 8 increases and -- or at least the rate increases we're
- 9 seeing, together with increased cost of maintenance
- 10 associated with the aging infrastructure issues. So,
- 11 no, accounting changes would not have been driving the
- 12 rate increase.
- MR. BOB PETERS: Well, let's just
- 14 explore that a bit further with the Board, Mr. Warden,
- 15 by turning to Tab 18 of the book of documents and
- 16 looking at Appendix 5.6 on page -- page 199 of PUB
- 17 Exhibit 14. And perhaps, Mr. Rainkie and Mr. Warden,
- 18 we can -- we can work through that by -- by -- let's
- 19 review with the Board the accounting changes that
- 20 Manitoba Hydro has already made. And let's start with
- 21 2009/'10.
- 22 Am I correct, gentlemen, that back in
- 23 twen -- in 2009/'10, Manitoba Hydro wrote off to
- 24 operating costs certain previously capitalized costs?
- MR. VINCE WARDEN: Yes.

- 1 MR. BOB PETERS: And they're listed
- 2 there as the stores overheads, executive costs, and
- 3 property taxes on facilities, correct?
- 4 MR. VINCE WARDEN: Correct.
- 5 MR. BOB PETERS: And -- and so that \$9
- 6 million back in '09/'10 became an additional revenue
- 7 requirement in Manitoba Hydro's cost of service?
- MR. VINCE WARDEN: Well, we -- you
- 9 know, we haven't talked cost of service yet, but yes,
- 10 that would -- that -- that additional -- that \$9
- 11 million would find its way into operations, whereas
- 12 previously it was charged to capital.
- MR. BOB PETERS: And likewise, these
- 14 planning -- there's a -- there's an item called
- 15 "intangible assets ineligible for capitalization". And
- 16 if memory serves -- and it might not -- Mr. Warden,
- 17 that related to planning studies?
- MR. DARREN RAINKIE: Yeah, that --
- 19 primarily planning studies. There was some, I think,
- 20 some write-off of IT costs as well, Mr. Peters, and
- 21 that. But the largest chunk was planning studies.
- MR. BOB PETERS: And that was no longer
- 23 eligible for capitalization, Mr. Rainkie?
- 24 MR. DARREN RAINKIE: That's right. We
- 25 made that change when the new -- the Canadian

- 1 accounting standard on goodwill and intangible assets
- 2 came into being.
- MR. BOB PETERS: And the
- 4 reclassification at the bottom part of the chart that
- 5 netted out to \$1.94 million, that again was Manitoba
- 6 Hydro's reclassification of -- of accounts and
- 7 expenses, Mr. Rainkie, that it decided to -- to bring
- 8 to the operating statement, as opposed to -- I suppose,
- 9 previously having it capitalized?
- 10 MR. DARREN RAINKIE: Well, Mr. Peters,
- 11 what we need to make sure of is that this -- this
- 12 particular schedule that we're looking on, on page 199,
- 13 is changes to operating costs, right? They're not all
- 14 of the accounting changes. This is just changes to
- 15 operating costs. And so, for instance, the
- 16 reclassification of the funding payments for the Town
- 17 of Gillam and schoo -- the Frontier School Division,
- 18 they would be moving from operating costs to capital
- 19 costs. So there's no income statement effect, if you
- 20 like, or revenue requirement effect of that particular
- 21 change.
- 22 Sorry, Mr. Peters. I said, "Capital
- 23 costs." That should be capital and other taxes.
- MR. BOB PETERS: Yes, thank you, Mr.
- 25 Rainkie, for the clarification. The -- the accounting

- 1 actions that were made back in '09/'10 was a conscious
- 2 effort by Manitoba Hydro to move away from what
- 3 Manitoba Hydro called "full-cost accounting," Mr.
- 4 Rainkie and Mr. Warden?
- 5 MR. DARREN RAINKIE: Well, the -- if
- 6 you're looking at 2009/'10, the stores overhead was
- 7 related to a new Canadian accounting standard for
- 8 inventories that came into being in that particular
- 9 fiscal year. And, you know, each year we do look at
- 10 our overhead capitalized and make adjustments. We look
- 11 at what's happening in the industry. So, yes, that --
- 12 that's probably the start of us looking at what was
- 13 happening in the utility industry and moving away from
- 14 -- moving away from full-cost accounting.
- 15 But there are -- mixed in here is also
- 16 some direct application of some new accounting
- 17 standards that came into being under Canadian GAAP
- 18 during that period, Mr. Peters.
- 19 MR. BOB PETERS: Would it also be
- 20 correct, Mr. Rainkie, that those accounting changes in
- 21 Canadian GAAP, it was also in anticipation of Manitoba
- 22 Hydro's expectations of IFRS requirements?
- 23 MR. DARREN RAINKIE: Well, not just
- 24 Manitoba Hydro's, but the Canadian Accounting Standards
- 25 Board. I mean, people are not making accounting

- 1 changes that are inconsistent with IFRS. Of course,
- 2 when -- and that goes with the stan -- the Canadian
- 3 standard-setters as well. They have been implementing
- 4 some of the IFRS sections early under Canadian GAAP.
- 5 And so all of the changes that are on this page are
- 6 consistent with, I think, IFRS in the end but are
- 7 permissible under Canadian accounting standards.
- 8 MR. BOB PETERS: It would have also
- 9 been permissible under Canadian accounting standards to
- 10 continue to capitalize some of those expenditures that
- 11 were brought to the operating statement, Mr. Rainkie?
- MR. DARREN RAINKIE: No, Mr. Peters,
- 13 I'm not sure I -- I share that perspective. As we've,
- 14 you know, talked about over the last seven (7) or eight
- 15 (8) days of the Hearing, there are some different
- 16 accounting practices in the utility industry. And in
- 17 my mind, when the accounting practices in the industry
- 18 changes, Canadian GAAP in the industry changes.
- 19 It -- when you look out and you do
- 20 research, as we do every year, into what's happening
- 21 and you see changes happen out there, you have to make
- 22 those changes. So -- ha -- when you go out and you do
- 23 surveys and you look at what's happening, either for
- 24 our normal business practice -- because we look at this
- 25 every year. As well, we've been looking at this very

- 1 -- in very much detail in the last number of years
- 2 because of IFRS has been impending for a number of
- 3 years.
- 4 When you get that information, overhead
- 5 is a -- is a accounting estimate just like
- 6 depreciation. And when you get that information, you
- 7 have to make changes. And that's, you know, what we've
- 8 essentially done over the last number of years, Mr.
- 9 Peters.
- 10 MR. VINCE WARDEN: I might just add to
- 11 that, Mr. Peters. We were getting pressure from our
- 12 external auditors as well. They were -- they had
- 13 expressed discomfort with some of our full-cost
- 14 accounting policies in the past. So we were strongly
- 15 encouraged to move in this direction by our external
- 16 auditors.
- MR. DARREN RAINKIE: Mr. Peters, you
- 18 might also recall that the Board, in Order 116/08, made
- 19 a recommendation to Manitoba Hydro that we look at our
- 20 overhead practices. And they actually, in that
- 21 recommendation, said that we should sit down and talk
- 22 with our IFRS advisors and -- as well as our external
- 23 auditors about this sit -- about the issues. So if you
- 24 go back to that order, you'll -- you'll see that
- 25 recommendation as well.

- 1 MR. BOB PETERS: Mr. Warden, where will
- 2 the Board see the recommendations, or the strong
- 3 recommendations, from the external auditors? That's
- 4 not contained in the financial report, is it?
- 5 MR. VINCE WARDEN: The financial
- 6 report, Mr. Peters?
- 7 MR. BOB PETERS: The -- the annual
- 8 report.
- 9 MR. VINCE WARDEN: Oh, the annual
- 10 report, sorry. No, it's not in the annual report. But
- 11 we certainly have received that from our external
- 12 auditors, both verbally and in some written
- 13 communication that we received from our external
- 14 auditors, as well as part of management.
- 15 Whether the external auditors would be
- 16 willing to put that on the record or not, I would have
- 17 to double check with them. But -- but that -- it is --
- 18 it is definitely there.
- 19 MR. BOB PETERS: Well, then could you
- 20 undertake to check with your external auditors and, to
- 21 the extent possible, provide to this Board the -- the
- 22 advice or the pressure or strong recommendations that
- 23 you've indicated have been made by them with respect to
- 24 Manitoba Hydro's accounting practices?
- MR. VINCE WARDEN: Yes, we'll undertake

2134 to do that, Mr. Peters. 2 3 Manitoba Hydro to provide --- UNDERTAKING NO. 44: the advice or the pressure 4 5 or strong recommendations 6 by external auditors with 7 respect to Manitoba Hydro's accounting practices 9 10 CONTINUED BY MR. BOB PETERS: 11 MR. BOB PETERS: Yes, thank you for 12 that, sir. Mr. Warden, were the expenditures necessary 13 for the capital projects to which they were originally 14 charged? 15 16 (BRIEF PAUSE) 17 18 MR. VINCE WARDEN: Yes, absolutely. 19 All expenditures by Manitoba Hydro are prudently incurred. What -- it's a question of whether or not 21 they would be charged to capital or operating. But, 22 yes, absolutely. 23 MR. BOB PETERS: And knowing that these 24 costs were no longer going to be capitalized, could 25 Manitoba Hydro have either cut out these expenses or

- 1 reduced them further?
- MR. VINCE WARDEN: No. No, it had
- 3 really nothing to do with the cost control part of our
- 4 business. Those costs, as I mentioned, were all
- 5 prudently incurred.
- 6 MR. BOB PETERS: So Manitoba Hydro's
- 7 only response was to then move these costs to the
- 8 operating statement?
- 9 MR. VINCE WARDEN: Yes, and -- and all
- 10 costs, whether they are capital or operating, are --
- 11 are subject to cost cons -- ongoing cost constraint
- 12 measures.
- MR. BOB PETERS: I was just thinking
- 14 further of Mr. Rainkie's comments this morning. Would
- 15 it be correct to conclude that until the International
- 16 Accounting Standards Board makes a final decision on
- 17 rate-regulated accounting, Manitoba Hydro's own
- 18 policies will not be finalized?
- 19 MR. VINCE WARDEN: Yes, our policies
- 20 will be consistent with the International Accounting
- 21 Standards Board. So that -- that's correct. We will
- 22 not finalize until we're clear on what that direction
- 23 is.
- 24 MR. BOB PETERS: And for regulatory
- 25 purposes, those policies will be influenced by the

2136 directives of this Board? 2 MR. VINCE WARDEN: Yes, to the extent that we have regulatory assets and liabilities, they 3 will be influenced by the direction of this Board, yes. 5 6 (BRIEF PAUSE) THE CHAIRPERSON: Could I ask a 9 question at this point? I -- you know, I'm looking at 10 page 199. And I recall a similar table that we -- we reviewed some days before this -- before today was --11 12 which -- which labelled some of the changes as being IF 13 -- IFRS-related changes -- I don't know if you recall 14 that table -- and identified some recent changes, even 15 some current changes that related to -- to IF -- IFRS. 16 And I guess the question is: Those will 17 stay in place, notwithstanding the fact that IFRS has 18 been kicked ahead? 19 MR. DARREN RAINKIE: Yes, I think we engaged, Mr. Chairman, you and I, a little bit on this 21 in one of the first few days of the hearings, that -that we use the term "IFRS related" to mean that they 22 wouldn't have to be unwound under IFRS. They were --24 they -- they were permissible and required under Canadian GAAP, but they're consistent, ultimately, with

- 1 IFRS.
- THE CHAIRPERSON: And -- and the fact
- 3 that the -- and the fact that IFRS has been delayed,
- 4 will -- will that entail further IFRS -- IFRS-related
- 5 changes in the coming couple of years?
- 6 MR. DARREN RAINKIE: Yes, Mr. Chairman.
- 7 In fact, I don't know if you can find it in your big
- 8 stack of documents that were just filed, but if you
- 9 look at Manitoba Hy -- Hydro Exhibit number 55, I think
- 10 it is, which was the update of PUB/Manitoba Hydro First
- 11 Round 42 Information Response, it will tell you, if you
- 12 look under the 2015 column, which is the current date
- 13 that we expect IFRS to be implemented for Manitoba
- 14 Hydro.
- If you go down the page, if you have it,
- 16 sir, it would be page 2 of 13. If you go under -- if
- 17 you go down underneath "IFRS changes" and you see the -
- 18 the line that says, "Adminis" -- "Admin in general,"
- 19 you'll -- and if you move over to the 2015 column,
- 20 you'll see that we're planning another re -- reduction
- 21 of overhead capitalized of about \$37 million,
- 22 commencing in 2014/'15.
- 23 And we -- in the original material that
- 24 was in the Application that -- you would have seen that
- 25 figure in the 2013/'14 column. But now that we've

- 1 deferred IFRS by one (1) year, that's been pushed into
- 2 2014/'15.
- 3 MR. RAYMOND LAFOND: That -- this \$37
- 4 million from 2015 would be, if I recall from reading
- 5 somewhere else, the 17 percent of overheads actually
- 6 cap -- being capitalized, versus 24 percent a few years
- 7 ago?
- MR. DARREN RAINKIE: We actually are
- 9 back at -- at a 20 percent overhead rate. But what
- 10 will happen under IFRS is that the overhead rate will
- 11 disappear in its entirety. That pool of cost will no
- 12 longer be -- be acceptable to be capitalized.
- 13 MR. RAYMOND LAFOND: I understand that.
- 14 But you -- you were at twenty-four (24), went down to
- 15 seventeen (17), and now back up to twenty (20)?
- 16 MR. DARREN RAINKIE: Yeah, it's -- we -
- 17 we -- that's true. It's a bit counterintuitive.
- 18 What -- what we did is we -- we could allocate overhead
- 19 in the company through two (2) -- on two (2) bases: one
- 20 (1) through our activity rates and one (1) through our
- 21 overhead rate.
- 22 So our activity rates are a buildup of
- 23 salaries and benefits and other costs in a particular
- 24 department. And then our overhead rates, we segregate
- 25 certain costs into our overhead pools and develop an

- 1 overhead rate to be applied.
- 2 So as part of our preparations, if you
- 3 like, to be IFRS compliant, what we did is we moved any
- 4 costs out of our activity rates that would no longer be
- 5 IFRS compliant into our overhead pool so that when we
- 6 do our comparative reporting, we -- we can track those
- 7 costs so that now all of -- all of the costs that will
- 8 no longer be eligible for capitalization have been
- 9 moved into our overhead pool.
- 10 And that resulted in rate increasing a
- 11 little bit again. It's kind of a counterintuitive
- 12 result. And you have to kind have almost been part of
- 13 the company to understand why.

- 15 CONTINUED BY MR. BOB PETERS:
- 16 MR. BOB PETERS: Mr. Rainkie, to assist
- 17 the Chairman in his deja vu moment, page 20 of Mr.
- 18 Warden's Exhibit Manitoba Hydro-15, it was a coil-bound
- 19 PowerPoint presentation that had slides on it. And I'm
- 20 just wondering if this was the -- this -- this is the
- 21 only chart I could think of that may have been
- 22 discussed previously with the Chairman. And I -- I may
- 23 be incorrect on that.
- 24 But does that not also depict some of
- 25 the same information that we're going over at this

- 1 time, sir?
- 2 MR. DARREN RAINKIE: Did you say page
- 3 20, Mr. Peters?
- 4 MR. BOB PETERS: Slide 20.
- 5 MR. DARREN RAINKIE: Yeah. Yeah, that
- 6 -- that has been updated for IFF12. But unfortunately,
- 7 we don't have the 2014/'15 year, which is where IFRS
- 8 would be implemented. But we do have this similar
- 9 chart in that PUB -- that revised PUB/Manitoba Hydro-1-
- 10 42 that we just looked at, Mr. Peters.
- MR. BOB PETERS: Yes. And -- and, Mr.
- 12 Rainkie, you'll note then -- the Chairman will note
- 13 that starting on page 200 of Board counsel's book of
- 14 documents is -- is a copy of Manitoba -- is a Public
- 15 Utilities Board Information Request First Round 42 to
- 16 Manitoba Hydro and the, then, response.
- 17 And Mr. Rainkie was obviously busy over
- 18 the Christmas recess, not just resolving the NHL
- 19 dispute, but filing a new document that contains the
- 20 updated information based on the current information
- 21 that Manitoba Hydro has.
- MR. DARREN RAINKIE: That's correct,
- 23 Mr. Peters. I -- I slept with this stuff under my
- 24 pillow.
- MR. BOB PETERS: Yes. You are under

- 1 oath. Mr. Rainkie, let's take the Board to -- let's
- 2 stay on page 199, because I think we can, with a sharp
- 3 pencil, show the Board exactly the point that you had
- 4 made with Board member Lafond and the Chairman.
- 5 Turning to 2010/2011, the actual
- 6 results, Mr. Rainkie, in addition to the changes made
- 7 in the previous year, Manitoba Hydro made an additional
- 8 \$19 million of items being charged to current expenses,
- 9 correct?
- 10 MR. DARREN RAINKIE: Yes, that's the
- 11 total of those three (3) changes you see there, Mr.
- 12 Peters.
- MR. BOB PETERS: Yes. And the three
- 14 (3) changes between fiscal '10 and fiscal '11 amounted
- 15 to \$19 million.
- 16 And, again, these were expenses that had
- 17 previously been capitalized by the Corporation?
- 18 MR. DARREN RAINKIE: That's correct.
- 19 Now they will be operating costs.
- 20 MR. BOB PETERS: And this time the
- 21 change was made in anticipation of IFRS?
- MR. DARREN RAINKIE: No, Mr. Peters, it
- 23 -- it -- this change, I think, resulted from us doing
- 24 our normal practise of looking at what's happening in
- 25 the utility industry, in terms of overhead capitalized

- 1 practices. Certainly we were taking a much more
- 2 comprehensive look at that issue because we were
- 3 getting ready for IFRS. But the changes that are made
- 4 here are not early implementation of IFRS; they are
- 5 just changes that are consistent with what we saw going
- 6 on in the utility industry in Canada under Canadian
- 7 General Accepted Accounting Principles.
- 8 As I mentioned to the Chairman a few
- 9 minutes ago, they won't have to be unwound when we move
- 10 to IFRS; they certainly are consistent with IFRS. But
- 11 they were driven by us looking at what's happening in
- 12 the industry and making a change. As I -- as I
- 13 mentioned, overhead is an accounting estimate, so when
- 14 you -- just like depreciation, when you find
- 15 information that's different than your current practise
- 16 you are required professionally to -- to implement
- 17 those changes.
- 18 MR. RAYMOND LAFOND: Could I assume
- 19 that, on that column, one (1) of the major elements of
- 20 this addition of \$29 million would be the \$11 million
- 21 for interest on common assets, facilities and
- 22 equipment, and that would correspond to the opening or
- 23 putting into service the new building?
- MR. DARREN RAINKIE: No, this -- this
- 25 would be -- it wasn't driven by the new building. What

2143 -- what it would be is all of our common assets that we have, all -- so it would be 360 Portage, it would be our Taylor Avenue, it would be warehouses, it would be 3 all common assets that we have across our whole 5 company. 6 MR. RAYMOND LAFOND: Thank you. 7 CONTINUED BY MR. BOB PETERS: 9 MR. BOB PETERS: Mr. Rainkie, would it 10 not also be correct that Manitoba Hydro could have continued to capitalize these expenses? 11 12 MR. DARREN RAINKIE: No, Mr. Peters, I 13 -- I don't -- I don't think so. As I just mentioned, 14 we -- we're doing infa -- surveys of what was happening 15 in the utility space and we found that other companies 16 weren't capitalizing these types of costs, and that 17 together with the review by our auditors, as Mr. Warden 18 mentioned, as well as, you know, taking into 19 consideration the previous views of this Board in terms of our capitalization practices, we decided to make 21 those changes under a Canadian GAAP. 22 So in my mind if they're -- if -- if 23 you're capitalizing these types of cost in the first 24 place because of industry practices, when those 25 industry practices change then in my mind Canadian GAAP

- 1 changes. You know, I -- I hope that -- that
- 2 perspective is clear, Mr. Peters, because it's an
- 3 important one. We can continue on this discussion if
- 4 it isn't clear.
- 5 MR. BOB PETERS: Well, if -- if the
- 6 Board directed, for rate-setting purposes, these items
- 7 should continue to be capitalized then that would be an
- 8 acceptable approach?
- 9 MR. DARREN RAINKIE: Are you -- are you
- 10 saying hypothetically that the Board would direct those
- 11 to be set up as a rate regulated asset? Is that --
- 12 MR. BOB PETERS: That's the -- that's
- 13 the premise of the question.
- 14 MR. VINCE WARDEN: I think then, Mr.
- 15 Peters, it would become a policy decision as to whether
- 16 or not we did that. And Manitoba Hydro -- as you know,
- 17 the Board has jurisdiction over rates, but not over
- 18 accounting policies. So although we look to this Board
- 19 to endorse our accounting policies, we don't look to
- 20 this Board to approve or set our accounting policies.
- 21 MR. BOB PETERS: And to the extent that
- 22 this Board determines that for rate-setting purposes
- 23 those expe -- those expenses should continue to be
- 24 capitalized to the projects that they were, then for
- 25 rate-setting purposes the -- the pol -- the accounting

- 1 policy would -- would reflect that.
- MR. VINCE WARDEN: Yes. And then we'd
- 3 have a decision to make if we didn't agree that those
- 4 costs should continue to be capitalized, and -- and
- 5 that's certainly the position we've come to, and if the
- 6 Board continued to be of the view that it should be
- 7 capitalized then we would have the situation where we
- 8 might require two (2) sets of books, which Mr. Rainkie
- 9 has indicated earlier where we would definitely attempt
- 10 to avoid at all costs.
- 11 MR. BOB PETERS: I think we've got that
- 12 position, so thank you, Mr. Warden, for your response.
- MR. DARREN RAINKIE: Mr. -- Mr. Peters,
- 14 sorry, I'm --
- MR. BOB PETERS: Yes, sir?
- 16 MR. DARREN RAINKIE: -- I -- I quess
- 17 I'm having trouble following some of the train of
- 18 thoughts. I don't disagree with what -- what Mr.
- 19 Warden said, but these changes were reviewed at the
- 20 last general rate application. I think by the time
- 21 that the end of the last GRA happened that we had
- 22 indicated we were making some of these changes. And
- 23 they were accepted by the Board for rate-setting in
- 24 Order 5/12. And they were consistent with the previous
- 25 directives of the Board in Order 116/08.

2146 So I'm -- I mean, it's an interesting 1 theoretical discussion that we had about what would happen if the Board directed otherwise but, to me, the 3 Board has looked at these changes and ruled on them. And -- and so I'm -- I'm having trouble with the source of the questioning, that the Board would unwind those at this point. 7 8 I understand it's a hypothetical question, but, you know, I just wanted to point out that we've -- we -- these -- these in -- these changes 10 have been out there for a number of years, and they 11 12 seem to have been accepted for rate-setting purpose thus far. 13 14 15 (BRIEF PAUSE) 16 17 MR. BOB PETERS: Mr. Rainkie, at the 18 last general rate application that you referenced, 19 there was a indication from Manitoba Hydro that a provision would be taken for another \$15 million of 21 other charges for IFRS-related changes for the 2013 22 fiscal year? 23 MR. DARREN RAINKIE: That's correct. 24 That's what the provision was at -- at that point in 25 time. I think it was 18 million one (1) year and 15 in

- 1 the next, but it was --
- MR. BOB PETERS: Well, if we -- thank
- 3 you, Mr. Rainkie. If the Board looks to the column on
- 4 page 199 under the 2012/'13 year, the Board will see
- 5 that the provision is -- isn't 15 million or 18; it's
- 6 17.1 plus 9.5 million now, another \$26.6 million, Mr.
- 7 Rainkie.
- 8 Have I got that right?
- 9 MR. DARREN RAINKIE: Well, Mr. Peters,
- 10 if we moved -- if we're moving to the 2012/'13 changes,
- 11 those are -- those are additional changes that we're
- 12 proposing -- well, that we are implementing in
- 13 2012/'13. So the original provision was never -- they
- 14 weren't contemplated at that point in time. I was
- 15 talking about the three (3) changes above, in terms of
- 16 the provision.
- 17 MR. BOB PETERS: Okay, I -- I've got
- 18 your point. What was taken as \$19 million in the
- 19 previous GRA, Manitoba Hydro was estimating back then
- 20 it was going to be 15 to \$18 million going forward?
- 21 MR. DARREN RAINKIE: That's correct.
- MR. BOB PETERS: All right. And then
- 23 now we see under the 2012/'13 column, there's an
- 24 additional \$26 million of expenses that the Board has
- 25 not, as you put it before, ruled on or considered,

- 1 correct?
- 2 MR. DARREN RAINKIE: That's right.
- 3 They couldn't have because they didn't have that
- 4 information until we filed this general rate
- 5 application.
- 6 MR. BOB PETERS: Well, Manitoba Hydro
- 7 didn't put it before the Board. You weren't aware of
- 8 it at the last general rate application, or that was a
- 9 decision made subsequent?
- 10 MR. DARREN RAINKIE: That's fair.
- 11 That's right.
- 12
- 13 (BRIEF PAUSE)
- 14
- 15 MR. BOB PETERS: And when we add the
- 16 17.1 and the \$9.5 million, Mr. Rainkie, to the previous
- 17 amounts, that generates the \$56 million of reduced
- 18 capitalization that is now put forward to the operating
- 19 statement?
- 20 MR. DARREN RAINKIE: That's right;
- 21 related to the overhead capitalized item.
- MR. BOB PETERS: And so, Mr. Warden,
- 23 back to you. I asked you earlier to agree that
- 24 accounting changes was contributing to the additional
- 25 revenue requirement. And it appears that there's \$26.6

2149 million of additional accounting changes that is contributing to additional revenue requirement? 3 MR. VINCE WARDEN: Yes, Mr. Peters, definitely contributing. I think your -- your proposition earlier though was that accounting changes were driving the rate increase, and I didn't agree with 7 that. 8 9 (BRIEF PAUSE) 10 11 MR. DARREN RAINKIE: Mr. Peters, I 12 mean, the other point perhaps we should make clear at 13 this point, is that there's another accounting change that we've made that we've talked about previous, and 14 that's the reduction in our service lives and the 15 direct reduction in depreciation expense, which, if you look at Manitoba Hydro Exhibit number 55, was a 17 18 reduction of expenses of 35 million in 2012 and we're 19 forecasting a reduction of expenses in 2013 of 40 million and 2014 of 44 million. 21 So just keeping in mind the sheet that 22 we're on is the changes in operating costs, but there 23 are other parts of our revenue requirement that are 24 impacted by accounting changes. And, in my mind, 25 depreciation and overhead are both accounting estimates

- 1 and they change over time, based on the information
- 2 that you have. And we should take into consideration
- 3 both of them in -- in thinking about our revenue
- 4 requirements and not get fixated just on operating
- 5 costs.
- 6 MR. BOB PETERS: But the point you're
- 7 making Mr. Rainkie, is that there are some offsets to
- 8 this increase; that's the -- that's the point you're
- 9 trying to make?
- 10 MR. DARREN RAINKIE: Yes, if you're
- 11 going to talk about accounting changes, let's make sure
- 12 that the Board is apprised of the full picture and not
- 13 just one (1) part of it, I suppose.
- 14 MR. BOB PETERS: And if we're talking
- 15 about the accounting changes relating to the operating
- 16 statements, we're -- we're dealing with a \$26.6 million
- 17 additional request for the test years?
- 18 MR. DARREN RAINKIE: Well, whether it's
- 19 an additional request, it's certainly an additional
- 20 cost, Mr. Peters. In our cost of service rate-setting
- 21 methodology, the -- the Board does not approve each
- 22 line of our cost, or doesn't approve our accounting
- 23 policies as Mr. Peters -- Mr. Warden indicated. What
- 24 the Board has usually done is look at our revenue
- 25 request and used cost as a guideline.

- 1 But -- but I think what we're -- we're
- 2 not accepting as a proposition that if costs increase
- 3 one dollar (\$1), rates increase one dollar (\$1). We --
- 4 we look at our financial targets on a go-forward basis
- 5 and make our rate proposals, but it's not a dollar for
- 6 dollar -- it's not like a rate-based rate of return
- 7 type of scenario, Mr. Peters, and that's I think what
- 8 we're trying to clarify here.
- 9 MR. BOB PETERS: Put another way,
- 10 Manitoba Hydro can point to offsets to increases to --
- 11 to come up with a net figure?
- 12 MR. DARREN RAINKIE: Yes. And there
- 13 also is some judgement in the amount of revenue
- 14 increase that we request, Mr. Peters. Just because a
- 15 cost goes up doesn't mean we necessarily have to
- 16 increase our rate -- rate -- rate increase. At least,
- 17 that's the way it's worked in this jurisdiction
- 18 historically.
- 19 MR. BOB PETERS: Maybe put another way,
- 20 Mr. Rainkie. If the Manitoba Hydro didn't come in
- 21 looking for an additional \$26.6 million of operating
- 22 costs then the net income that was initially filed
- 23 would have increased from -- would more than doubled
- 24 from the 20 million that you'd filed up to \$46 million.
- MR. DARREN RAINKIE: With that I guess

- 1 we get back to our previous discussion: Should we have
- 2 withheld the reduction in depreciation expense?
- MR. BOB PETERS: Well, is the only
- 4 reason it's including is to offset this amount?
- 5 MR. DARREN RAINKIE: No, no, Mr.
- 6 Peters. Both of these items, depreciation and
- 7 overhead, are accounting estimates and they are
- 8 reviewed each year by the Company and we make changes
- 9 based on the best information we have.
- 10 MR. VINCE WARDEN: And, Mr. Peters, I
- 11 think when it comes right down to it, as we've said
- 12 many times, when we apply for a rate increase to this
- 13 Board, we're balancing fiscal responsibility of
- 14 Manitoba Hydro with customer sensitivity. So,
- 15 regardless, I -- I believe the rate increase we -- is -
- 16 is -- to a large extent, and in fact historically at
- 17 Manitoba Hydro, the rate increase has been drive by --
- 18 more so, by customer sensitivity then as by fiscal
- 19 responsibility.
- 20 We've always, for most of the time --
- 21 years we've been before this Board, we've been striving
- 22 to attain that financial structure which we -- we
- 23 finally have achieved. But, going forward, we want to
- 24 make sure that financial structure is maintained, and
- 25 to maintain that we want to make sure that we have that

- 1 appropriate balance; that -- that the balance being
- 2 between fiscal responsibility/customer sensitivity.
- 3 MR. BOB PETERS: Mathematically, if the
- 4 operating costs were not increasing \$26.6 million, the
- 5 rate in -- the rate increase request before this Board
- 6 would be reduced by 2 percent?
- 7 MR. VINCE WARDEN: No, no, because we -
- 8 we think the rate increase that we're requesting
- 9 before this Board takes into full account customer
- 10 sensitivity. You can see from our financial forecast
- 11 that our ratios are going to be declining substantially
- 12 in -- over the next decade, and if we didn't have that
- 13 customer sensitivity in mind we'd be asking for a much
- 14 higher rate increase than we are today.
- MR. BOB PETERS: Well, just to close
- 16 that up then, Mr. Warden. Manitoba Hydro -- and it
- 17 was discussed when your depreciation consultant was
- 18 here -- Manitoba Hydro could remove net salvage value,
- 19 that \$55 million additional cost, and adopt that policy
- 20 early, if it so chose?
- MR. VINCE WARDEN: Mr. Peters,
- 22 depreciation -- and we'll be talking more about this
- 23 when our witness returns -- but depreciation is an
- 24 allocation of costs over future periods; recovery of --
- 25 of the capital costs over future periods. So we would

- 1 not be looking at retroactively adjusting depreciation
- 2 rates; that would just be contrary to all accounting
- 3 principles to be doing that.
- 4 MR. BOB PETERS: But you could early
- 5 adopt the issue of removing net salvage value from the
- 6 depreciation expense item? And that would be something
- 7 that wouldn't have to be unwound, or that wouldn't be
- 8 contrary to external audit --
- 9 MR. VINCE WARDEN: And -- and we are
- 10 proposing to do that, but in -- in conjunction with
- 11 going to ELG method -- methodology depreciation, which
- 12 largely offsets.
- 13 MR. BOB PETERS: The -- the point I was
- 14 getting across, or trying to, Mr. Warden, was that
- 15 those two (2) aren't linked together, other than
- 16 Manitoba Hydro choosing to introduce them at the same
- 17 time?
- 18 MR. VINCE WARDEN: Well, to some extent
- 19 they're linked together, because if we were to remove
- 20 net salvage value and -- and stay with ASL methodology,
- 21 we would be looking at a much greater level of
- 22 componentization of our assets than we have today. And
- 23 -- and that, in itself, would move us more towards the
- 24 ESL methodology of depreciation.
- So I think we'd end up at the same

- 1 place, essentially.
- MR. BOB PETERS: Let's move forward,
- 3 looking at the 2013/'14 column on page 199. On mine,
- 4 I've drawn a line under that \$9.690 million attributed
- 5 to building depreciation and operating costs.
- Is that the expense for the new office
- 7 tower?
- MR. DARREN RAINKIE: No, Mr. Peters,
- 9 that -- much like the interest on common assets, that's
- 10 the -- the depreciation part of -- of common assets and
- 11 op -- and the related operating costs. So it's all of
- 12 our common facilities; it's not related entirely to the
- 13 new head office.
- 14 MR. BOB PETERS: All right. The
- 15 request for -- for the fiscal '13 and the fiscal '14;
- 16 for fiscal '14 has now changed, Mr. Rainkie, and those
- 17 items starting with technical and soft skills training,
- 18 all the way down to fleet and stores administration,
- 19 there is an approximate \$37 million of additional costs
- 20 that have now been referred out to fiscal 2015,
- 21 correct?
- MR. DARREN RAINKIE: Yes, that change
- 23 would be made under IFRS now, in '14/'15.
- 24 MR. BOB PETERS: And that was the
- 25 number you drew to the Chairman's attention a short

- 1 while ago when you introduced him to Manitoba Hydro
- 2 Exhibit 55 on page 2, where you demonstrated that
- 3 additional IFRS changes for administration and general
- 4 would be \$37 million, out in that 2015 fiscal year?
- 5 MR. DARREN RAINKIE: Yes, those are the
- 6 same -- same costs, Mr. Peters.
- 7 MR. BOB PETERS: And when we look at
- 8 page 20 of Manitoba Hydro's Exhibit 15, which was the
- 9 presentation by Mr. Warden and yourself, Mr. Rainkie,
- 10 and others, the Board will also see that the rate-
- 11 regulated accounts, which, coincidentally I guess, also
- 12 total up to approximately \$37.6 million, those also are
- 13 going to be deferred out to a subsequent test year, out
- 14 to 2015, depending on what happens with the
- 15 International Accounting Standards Board's interim
- 16 ruling and exposure drafts?
- 17 MR. DARREN RAINKIE: You learn very
- 18 quickly, Mr. Peters. That's correct.

19

20 (BRIEF PAUSE)

- MR. RAYMOND LAFOND: Can I go back two
- 23 (2) -- two (2) seconds for the building depreciation
- 24 and operating costs? You said it is only partly to the
- 25 head office.

2157 1 Would that not be the major component? I mean, the building is what, amortized over fifty (50) And then the operating costs would be what, six 3 years? dollars (\$6) a square foot times 700,000 square feet? 5 MR. VINCE WARDEN: Mr. Lafond, to be clear on this though, we're only -- what we're removing 7 from capital and charging back to operating is -- is the portion of our buildings, and this is buildings across -- across the Corporation, the -- the portion of 10 those buildings that were used for capital purposes. 11 So all the -- to the extent that the building is used 12 for operating purposes, it would already be included in 13 depreciation expenses. Only that capital portion is 14 being removed here. 15 MR. RAYMOND LAFOND: The portion of the 16 depreciation that was capitalized? 17 MR. VINCE WARDEN: Correct. 18 19 (BRIEF PAUSE) 20 21 MR. RAYMOND LAFOND: And the IT 22 infrastructure and related support, \$17 million, comes about all of the sudden in 2012/2013. Is this because 23 24 of a replacement or -- or what? Like -- like that's an 25 additional amount to previous years in terms of IT

- 1 expenses?
- 2 MR. DARREN RAINKIE: No, it's -- it's
- 3 not a change in our operations. It's simply looking at
- 4 whether or not those types of costs are being
- 5 capitalized across the industry. And when we did that
- 6 research we found that other companies -- or the
- 7 utilities were not -- no longer capitalizing those
- 8 costs, or had never been capitalizing them, so we also
- 9 made that change, Mr. Lafond.
- 10 MR. RAYMOND LAFOND: Okay. Then I
- 11 understand that the IT infrastructure and related costs
- 12 prevly -- previously capitalized, that will not
- 13 capitalized in the future?
- 14 MR. DARREN RAINKIE: That's correct.
- MR. RAYMOND LAFOND: Thank you.

- 17 CONTINUED BY MR. BOB PETERS:
- 18 MR. BOB PETERS: Mr. Rainkie and Mr.
- 19 Warden, I just want -- before I leave the rate-
- 20 regulated accounts, the Board will see that Power Smart
- 21 programs is the major component, at \$32 million
- 22 approximately. The intention, if IFRS was adopted at
- 23 this point in time in the 2014 fiscal year, would be to
- 24 expense those items as opposed to capitalize them, or -
- 25 or depreciate them or amortize them over a ten (10)

- 1 year period?
- 2 MR. VINCE WARDEN: Correct.
- MR. BOB PETERS: And if the Corporation
- 4 was required to expense the IF -- I'm sorry, the
- 5 demand-side management expenses in the year incurred,
- 6 it would approximately equal the amount that's proposed
- 7 to be written off here, correct?
- 8 MR. VINCE WARDEN: Yes, approximately
- 9 tho -- those amounts equal each other.
- 10 MR. BOB PETERS: The new items that are
- 11 found on page 20 of your presentation at Manitoba Hydro
- 12 Exhibit 15, Mr. Warden, were expenses in the test years
- 13 related to pensions and a change in the discount rate.
- Do you recall that?
- MR. DARREN RAINKIE: I recall it very
- 16 vividly, Mr. Peters.
- MR. BOB PETERS: Well, \$8 million in
- 18 the first test year and 10 million in the second test
- 19 year, Mr. Rainkie, were being added in to the operating
- 20 statement, correct?
- 21 MR. DARREN RAINKIE: That's correct.
- 22 Added in to operating costs, Mr. Peters.
- 23 MR. BOB PETERS: All right. From
- 24 where?
- MR. DARREN RAINKIE: Well, as a result

- 1 in the -- of the change in the discount rate, our
- 2 pension obligation is now higher. So a reduction in
- 3 the pen -- in the pens -- in the discount rate
- 4 increases the obligation, and when you increase the
- 5 obligation you increase the -- the cost that you
- 6 recognize each year. So it's not coming from anywhere;
- 7 it's a change in the discount rate, which is -- is
- 8 resulting in increased current service costs.
- 9 Now, when you increase the discount rate
- 10 you also -- it also results in a actuarial loss on the
- 11 obs -- obligation. That actuarial loss would be
- 12 recognized in income under Canadian principles over the
- 13 rem -- remaining employee service life.
- 14 So those two (2) components will
- 15 increase expense on a go-forward basis. That -- what
- 16 seems like a simple change in a discount rate down will
- 17 result in quite a large increase in operating expense--
- 18 MR. RAYMOND LAFOND: Would I simply
- 19 summarize this on the basis of expected revenues from
- 20 investments are going to be less, so, therefore, we
- 21 need to meet the obligation through some other way?
- MR. VINCE WARDEN: We haven't really
- 23 changed our assumption with respect to a return on
- 24 investments. We think -- well, the people that manage
- 25 the investments think that we will return to the rate.

- 1 I believe it's 7 percent we're using in our assumption
- 2 for -- for overall return on the pension fund. We
- 3 think that -- or, again, the people that do this think
- 4 that it's going to return to that over the long-term.
- 5 MR. RAYMOND LAFOND: So why the
- 6 increase in obligation to -- to employees?
- 7 MR. DARREN RAINKIE: If you -- if you
- B think about a present-value calculation, Mr. Lafond, if
- 9 you reduce the discount rate, you get a high -- you
- 10 have a higher value, right? If you take a stream of
- 11 future -- what we're trying to do here is we're trying
- 12 to say, What are the future payments to employees? And
- 13 then you take a discount rate to figure out what the
- 14 current obligation is.
- 15 If you reduce the discount rate,
- 16 mathematically it increases the obligation. If you
- 17 increase the obligation and then you're take -- you're
- 18 taking that obligation and you're allocating it to each
- 19 year as the employees render service, then you're
- 20 increasing the cost.
- 21 MR. RAYMOND LAFOND: So what is that
- 22 discount rate being used now? Or the decrease from
- 23 what rate to what rate?
- 24 MR. DARREN RAINKIE: At the last fiscal
- 25 year it was reduced from $6\ 1/2$ percent to $5\ 1/4$

- 1 percent.
- THE CHAIRPERSON: Now, the actuarial
- 3 loss is not reflected here, obviously. This is just
- 4 the -- the operating loss, right? Or the -- pardon me,
- 5 the increased operational costs based on the discount
- 6 rate.
- 7 MR. DARREN RAINKIE: This figure takes
- 8 into consideration both the increase in current service
- 9 that we just talked about, as well as the fact that we
- 10 will amortize that actuarial loss over time. So -- so
- 11 this -- this figure is those two (2) -- those two (2)
- 12 figures, essentially.
- MR. RAYMOND LAFOND: So the number is
- 14 how much being amortized over how many years?
- MR. DARREN RAINKIE: Mr. Lafond, if you
- 16 look in our financial statements under note 18 -- let
- 17 me see if I can find it here. I think it's --
- 18 MR. VINCE WARDEN: Page 81 in Manitoba
- 19 Hydro's annual report.
- 20 MR. DARREN RAINKIE: If you --
- MR. RAYMOND LAFOND: Thank you. I have
- 22 that.
- 23 MR. DARREN RAINKIE: If you look at
- 24 page 80, you can -- and if you look under the Manitoba
- 25 Hydro pension fund column 2012 and you go down, you'll

- 1 see that there was an actuarial loss of \$137 million in
- 2 2011/'12. So that's the amount that we're talking
- 3 about.
- 4 So what we've done is we've calculated
- 5 the increase in current service and the amortization of
- 6 that loss, and we've -- because part -- part of our
- 7 employee benefits are capitalized, so we've -- you
- 8 know, made provision for that. And then the figure
- 9 that Mr. Peters was talking about is the net of that
- 10 that would go to our operating costs.
- 11 If you look on page 80 -- 81 as well, it
- 12 shows you all of the -- at the very bottom chart, it
- 13 shows you the var -- the various pension and benefit
- 14 assumptions that we've made.
- MR. BOB PETERS: Mr. Rainkie, was the
- 16 pension discount rate provided by your actuary?
- MR. DARREN RAINKIE: Yes, Mr. Peters,
- 18 it's provided by our actuary and it's based on
- 19 calculations, particularly -- a particular methodology
- 20 that's out on the marketplace.
- 21 MR. VINCE WARDEN: To be clear though,
- 22 they are management's best-estimate assumptions, and
- 23 the actuary provides advice to Manitoba Hydro as to
- 24 what assumptions to use. And we can choose to use
- 25 others if we -- if we decide to. However, this is --

- 1 this was in consultation with the actuary.
- MR. BOB PETERS: Why wouldn't you use
- 3 the same discount rate as you would for your present
- 4 valuing? Your generating stations, for example?
- 5 MR. DARREN RAINKIE: Mr. Peters the --
- 6 the reason there was a change in the discount rate was
- 7 there was a clarification by the Canadian Institute of
- 8 Actuaries late in our 2011/'12 fiscal year about how to
- 9 apply the discount rate. And previously, we have had a
- 10 discount rate that had both -- well, it was kind of a
- 11 weighted average between bonds and equity.
- 12 And the clarification from the Canadian
- 13 Institute of Actuaries -- and there were -- was
- 14 professional accountants that sat on this task force --
- 15 was that what you should be using is the yield, if you
- 16 like, on high quality bonds, which I think is
- 17 interpreted as being AA-rated bonds.
- 18 So this isn't a weighted average cost of
- 19 capital calculation. The clarification of the
- 20 accounting standards is that you're supposed to use a
- 21 bond yield and a high quality bond yield. And that's
- 22 what this a -- this 5.25 percent figure reflects.
- 23 MR. BOB PETERS: Just to finish up on
- 24 the accounting chang -- excuse me -- accounting
- 25 changes. If we're still on page 199, Mr. Rainkie and

- 1 Mr. Warden, of the book of documents, the bottom-line
- 2 number for the two (2) test years has now changed.
- And I suggest you can confirm to the
- 4 Board that the more accurate, current calculation is
- 5 now found on Manitoba Hydro Exhibit 55, filed this
- 6 morning?
- 7 MR. DARREN RAINKIE: That's correct.
- 8 That -- the new page that's equivalent to this is on
- 9 page 13 of 13 of that exhibit.
- 10 MR. BOB PETERS: And in the 2013 test
- 11 year, the total OM&A accounting changes for the test
- 12 year 2012/'13 is \$75 million and for the fiscal --
- 13 sorry, for the 2014 fiscal test year, it's \$78 million?
- 14 MR. DARREN RAINKIE: That's correct,
- 15 Mr. Peters.
- 16 MR. BOB PETERS: I apologize, Mr.
- 17 Rainkie. You -- you did your homework and you -- I see
- 18 on page 13 of 13, you've -- you've carried them forward
- 19 to the -- to the next fiscal year.
- 20 MR. DARREN RAINKIE: Yeah, we thought
- 21 that would be helpful and...
- MR. BOB PETERS: I think it is, and I
- 23 appreciate that, Mr. Rainkie. Mr. Chairman, this
- 24 might be an appropriate time for the morning recess.
- 25 I'll review my notes, but I suspect I'll be moving over

- 1 to finance expense when we get back.
- THE CHAIRPERSON: Thank you. Let's
- 3 take ten (10) minutes.

4

- 5 --- Upon recessing at 10:33 a.m
- 6 --- Upon resuming at 10:47 a.m.

- 8 CONTINUED BY MR. BOB PETERS:
- 9 MR. BOB PETERS: I -- just looking at
- 10 my notes -- and I'm sure the undertaking Mr. Warden
- 11 provided earlier will -- will clearly answer this.
- But, Mr. Warden, when you talked with
- 13 the -- with Board member Lafond about the in-service
- 14 unit costs of energy, depreciation for the plants was
- 15 based on sixty-seven (67) years, as I understood it?
- MR. VINCE WARDEN: Yes.
- MR. BOB PETERS: So that's -- is that a
- 18 1.3 percent --
- 19 MR. VINCE WARDEN: One point three-
- 20 three (1.33), I believe it is, yes.
- 21 MR. BOB PETERS: All right. And I'm
- 22 sure that the calculation will show that. The interest
- 23 rate, as I recorded it, was 5 percent plus 1 percent
- 24 provincial debt guarantee fee? Six (6) percent total?
- 25 MR. VINCE WARDEN: That's the

- 1 assumption that was used for this purpose, yes.
- 2 MR. BOB PETERS: Right. And whether
- 3 that's the actual interest rate or not, time will tell.
- 4 But for comparative purposes, you've -- you've used the
- 5 same interest rate?
- 6 MR. VINCE WARDEN: Correct, yes.
- 7 MR. BOB PETERS: And -- and then the
- 8 point I wasn't clear on was in terms of the discount
- 9 rate used to -- to bring back numbers or get numbers to
- 10 2012, what discount rate was used?
- MR. VINCE WARDEN: Mr. Peters, subject
- 12 to check, I believe we used...

13

14 (BRIEF PAUSE)

- 16 MR. VINCE WARDEN: Mr. Peters, rather
- 17 than put something on the record, I'm -- I'll just
- 18 confirm that.
- 19 MR. BOB PETERS: And you'll just
- 20 include that in your undertaking response would be
- 21 fine, Mr. Warden.
- MR. VINCE WARDEN: Yes, we'll do that.
- 23 MR. BOB PETERS: Yeah. All right. I'd
- 24 like to move to finance expense. And I see that Mr.
- 25 Schulz has joined the front table. And I'd perhaps ask

- 1 Mr. Singh to swear in Mr. Schulz, and I'll proceed with
- 2 my questions thereafter.

3

4 MANFRED SCHULZ, Sworn

- THE CHAIRPERSON: I wonder, before you
- 7 start -- welcome, Mr. Schulz. Could you enlighten us
- 8 about where you -- what you do at Hydro, just to
- 9 situate you in the org chart?
- 10 MR. MANFRED SCHULZ: Delighted to be
- 11 here, Mr. Chairman. And good morning to all members of
- 12 the panel and Intervenors. My name is Manny Schulz.
- 13 I'm curr -- currently the corporate treasurer for
- 14 Manitoba Hydro.
- 15 Perhaps by way of a more broader CV, if
- 16 you will, I have an architecture degree from the
- 17 University of Manitoba in 1981, followed up by an MBA
- 18 from -- from Man -- the University of Manitoba, also
- 19 from 1988. I'm a CMA in two (2) thou -- in 1995 and
- 20 became FCMA in 2009.
- I joined Manitoba Hydro in 2006 as
- 22 corporate controller. And then in 2008, Mr. Rainkie
- 23 and I did a rotation. He was previously the treasurer,
- 24 I was controller. And we did the rotation. I went
- 25 into the corporate treasurer role. I've been in that

- 1 role for approximately five (5) years.
- THE CHAIRPERSON: Thank you very much.
- 3 MR. MANFRED SCHULZ: Thank you.

- 5 CONTINUED BY MR. BOB PETERS:
- 6 MR. BOB PETERS: Welcome here, Mr.
- 7 Schulz. You can give your -- your colleagues on the
- 8 panel a -- a rest. I want to take the Board, as
- 9 quickly as you will, through the finance expense chart,
- 10 but to not gloss over it, because it's the second-
- 11 largest revenue requirement expense in this General
- 12 Rate Application.
- Isn't that correct?
- 14 MR. MANFRED SCHULZ: That's correct,
- 15 sir.
- 16 MR. BOB PETERS: And not only that, but
- 17 it's forecast to essentially double in about seven (7)
- 18 or eight (8) years as well?
- 19 MR. MANFRED SCHULZ: Finance expense
- 20 does certainly become a very major component of the
- 21 financial statements, moving forward.
- MR. BOB PETERS: Mr. Schulz, if you can
- 23 share a book of documents with your colleagues, Board
- 24 counsel's Exhibit 14, Volume II, Tab 19, and
- 25 particularly page 211 is perhaps where we can start

- 1 with the Board.
- 2 This response to an Information Request
- 3 posed summarizes the aspects of finance expense from
- 4 '07 up until the two (2) test years, correct?
- 5 MR. MANFRED SCHULZ: That's correct.
- 6 MR. BOB PETERS: And the Board will
- 7 note, and we should make that clear, that in IFF12, I
- 8 think the finance expense in the first test year before
- 9 this Board is 452 million, and in the second test year
- 10 it's 444 million. So the numbers are slightly
- 11 different from what is provided in this response.
- 12 But you'd agree that those are the
- 13 orders of magnitude, sir?
- 14 MR. MANFRED SCHULZ: I would agree.
- 15 MR. BOB PETERS: And when we look at
- 16 the gross interest paid to bond holders, Mr. Schulz,
- 17 can you explain to the Board what that -- what -- what
- 18 that's for?
- 19 MR. MANFRED SCHULZ: So the first line,
- 20 called, "Gross interest," is primarily composed of the
- 21 coupon payments that are made as part of our debt
- 22 portfolio. So the -- the representations there would
- 23 be for the interest payments made on our entire
- 24 portfolio of long-term debt, both US and Canadian
- 25 denominated.

- 1 MR. BOB PETERS: The debt appears
- 2 higher in the first test year as compared to the second
- 3 test year, at least in terms of the -- the finance
- 4 expense, Mr. Schulz.
- 5 Is that related to this component, the
- 6 gross interest on -- on the bonds?
- 7 MR. MANFRED SCHULZ: So I believe
- 8 you're referring to the numbers there moving from
- 9 approximately 513 million to 550 million. Is that what
- 10 you're referring to, Mr. Peters? And if so, that does
- 11 in fact reflect the increase in the gross interest
- 12 costs through the -- through the test years.
- 13 MR. BOB PETERS: When -- what's the --
- 14 what's the length of debt that Manitoba Hydro prefers
- 15 to issue?
- 16 MR. MANFRED SCHULZ: Well, I would
- 17 suggest that our debt-management strategy is a good
- 18 document. It's in Appendix 17 for those that would be
- 19 interested in reading that. We borrow throughout the
- 20 entire yield curve, both short-term debt as well as
- 21 long-term debt. Our basic financing strategy is to
- 22 take financing terms that are generally in excess of
- 23 ten (10) years, although we do occasionally take
- 24 shorter-term borrowings. So we're not heavily fixated
- 25 on one (1) particular term. We do move anywhere from

- 1 short-term debt, less than one (1) year, to debt that
- 2 may be forty (40) years in tenure.
- 3 MR. BOB PETERS: Does Manitoba Hydro
- 4 try to match the duration of the debt to the life
- 5 expectancy of the asset?
- 6 MR. MANFRED SCHULZ: We don't do it in
- 7 the same way that actuaries might have with an asset
- 8 liability matching, if you're familiar with that
- 9 concept. We do believe that with long-lived assets,
- 10 that it's appropriate to have long-lived liabilities,
- 11 particularly in the sense of the fixed-rate financing,
- 12 and that it's a prudent way of matching some of the
- 13 assets with the liabilities. So that is a
- 14 consideration that we do consider when we apply our
- 15 debt-management strategy decisions.
- 16 THE CHAIRPERSON: Sorry, Mr. Schulz,
- 17 you referred to another source of information that we
- 18 could read for -- whi -- which source did you refer to?
- MR. MANFRED SCHULZ: Yes, our debt-
- 20 management strategy. And it's in Appendix 17.
- 21
- 22 CONTINUED BY MR. BOB PETERS:
- 23 MR. BOB PETERS: Mr. Schulz, when the
- 24 Board has in front of it Manitoba Hydro's IFF12, which
- 25 was filed as Exhibit Manitoba Hydro number 9, on page

2173 37 it contained the electric operations financial forecast, which we call IFF Manitoba Hydro '12. 3 The finance expense in 2013 was approximately \$12 million higher in IFF12 than it was in IFF11-2. Would you be aware of that, sir? MR. MANFRED SCHULZ: 6 Yes. 7 MR. BOB PETERS: Okay. IFF11-2 was found at Tab 3, way back in Board counsel's documents if you needed a copy. 10 But are you able to, at this time, tell 11 the Board, with interest rates falling, why the finance expense went up as between those two (2) -- those two (2) IFFs? 13 14 15 (BRIEF PAUSE) 16 17 MR. MANFRED SCHULZ: The overall 18 finance expense is a function of a number of moving 19 parts. It's gross interest. It's -- I think you're -you're suggesting it's also sinking fund. It's in -capitalized interest. It's a number of different 21 22 factors that go into play. 23 The -- the numbers that you're seeing in 24 IFF12 on page 37 do show that for the fiscal year 2013,

that finance expense does move from four fifty-two

- 1 (452) to four forty-four (444) in the subsequent year.
- MR. BOB PETERS: Mr. Schulz, on page
- 3 211 of Board counsel's book of documents, for the two
- 4 (2) test years, 2013 and 2014, we are just going down
- 5 some of those line items.
- 6 Would you be able to undertake to revise
- 7 this Schedule 5.6.0 by -- by updating the two (2) test
- 8 year columns to -- to show the Board where the -- where
- 9 the changes have been as between IFF11-2 and IFF12?
- 10 MR. MANFRED SCHULZ: I don't believe
- 11 that an undertaking is required. It's actually -- I
- 12 think it was filed this morning as part of the
- 13 documents that were supplied to all members present
- 14 here. And I think that you would find that under
- 15 Exhibit 40 on that table of information that Ms. Ramage
- 16 brought forward. And it's PUB/MH Second Round 64.

17

18 (BRIEF PAUSE)

- 20 MR. BOB PETERS: Mr. Schulz, you've --
- 21 you've deftly managed to escape an undertaking. I've -
- 22 I've located the document that you referred to. And
- 23 I won't, on the microphone, compare the -- the two (2)
- 24 items. But I believe we can -- we can work with that
- 25 information. You've got the schedule updated, so we

- 1 thank you for that, sir.
- MR. MANFRED SCHULZ: You're welcome.
- MR. BOB PETERS: Mr. Schulz, in
- 4 addition to what you've told the Board related to gross
- 5 interest, we also see that the provincial debt
- 6 quarantee fee is recorded.
- 7 This is simply a function of the 1
- 8 percent provincial debt guarantee fee on both long-term
- 9 and short-term debt on the year-end balances of
- 10 Manitoba Hydro's debt?
- MR. MANFRED SCHULZ: That's correct.
- 12 And I think there's actually a schedule in tab 23 of
- 13 the book of documents -- the PUB book of documents that
- 14 describes the PGF calculation. But it's the -- the
- 15 general calculation, as you've described, is correct.
- 16 It's 1 percent of the outstanding advances at March 31.
- MR. BOB PETERS: Mr. Schulz, moving to
- 18 the amortization of the premiums or discounts and
- 19 transaction costs, can you explain what that item
- 20 represents?
- MR. MANFRED SCHULZ: Be happy to. It's
- 22 the -- when we're executing financing in the capital
- 23 markets, there are occasionally situations where the
- 24 arranged coupon rates are different than the -- the
- 25 rates that we would have from an all-in yield

- 1 perspective.
- 2 So the coupon rates are the ones that
- 3 reflected in gross interest. And any kind of discounts
- 4 and premiums associated with the financing are
- 5 amortized over the life of the -- the piece of debt in
- 6 that line item that you're describing there.
- 7 MR. BOB PETERS: We saw, Mr. Schulz, at
- 8 the -- at the front end of Manitoba Hydro's IFF12,
- 9 which was Manitoba Hydro Exhibit 9, there was a table
- 10 that Mr. Warden and Mr. Rainkie had taken us to, just -
- 11 just reflecting that interest rates long term and, I
- 12 think, short term had fallen since the -- since the
- 13 previous IFF. Do you -- you're aware of that
- 14 generally?
- MR. MANFRED SCHULZ: I agree.
- 16 MR. BOB PETERS: Does that suggest then
- 17 that debt is cheaper now than it was previously?
- MR. MANFRED SCHULZ: You know, since
- 19 the -- the economic downturn, primarily since 2008 and,
- 20 happily, coincidental to when I started as corporate
- 21 treasurer, the financing rates for long-term debt have
- 22 been steadily moving downward in the last number of
- 23 years. So if you were to compare our financing terms
- 24 this year at the present rate compared to where it was
- 25 even a year or two (2) ago, you would find it to be

- 1 less expensive.
- MR. BOB PETERS: Does that suggest that
- 3 Manitoba Hydro would be wise to try to renegotiate some
- 4 of its former debt with -- with more current debt, at
- 5 least try to get a lower interest rate now, compared to
- 6 what it may be locked into or had agreed to previously?
- 7 MR. MANFRED SCHULZ: Well, what you're
- 8 suggesting is the notion that perhaps some of the debt
- 9 is callable or we could refinance an -- existing rates
- 10 of debt. And -- and there is actually an -- an
- 11 Information Request on that matter that was raised. I
- 12 -- I don't have that immediately in front of me.
- But the reality is, is that our
- 14 financing that we've arranged thus far is not open to
- 15 renegotiation. We are fixed with what we already have
- 16 negotiated. The refinancing that we do have would be
- 17 when we have the periodic refinancings. And at that
- 18 time, we can take advantage of the lower rate --
- 19 interest rate environment.
- 20 MR. BOB PETERS: Just for the
- 21 completeness of the record, PUB/Manitoba Hydro First
- 22 Round 29A, I think, is the -- the Information Request
- 23 you referred to.
- In that, if you could take it, subject
- 25 to check, that you're commenting that the annual

- 1 report, note 12, does not provide for early redemption
- 2 or retirement with the exception of a couple of noted
- 3 issues. And one (1) of them was \$100 million of Hydro
- 4 bonds and a \$1.9 million mitigation bond.
- 5 Are you suggesting then that those are
- 6 the only two (2) bonds where there is an opportunity
- 7 for Manitoba Hydro to refinance at a lower rate?
- 8 MR. MANFRED SCHULZ: Those are the opp
- 9 -- only opportunities that are available within the
- 10 existing debt portfolio that we have to open up our
- 11 existing long-term debt pieces to refinance them, if
- 12 you will. Other than that, we are subject to the terms
- 13 and conditions of the pieces of debt that we've already
- 14 financed.
- MR. BOB PETERS: And those pieces of
- 16 debt contain penalties if you tried to refinance or
- 17 open them up?
- 18 MR. MANFRED SCHULZ: I don't think they
- 19 even allow for the opportunity to open them up.

20

21 (BRIEF PAUSE)

- MR. BOB PETERS: Does Manitoba Hydro
- 24 attempt to include that in its borrowings that is, a
- 25 -- a condition or a term that would allow for

- 1 renegotiation under certain circumstances?
- 2 MR. MANFRED SCHULZ: I'm not sure how
- 3 best to respond to that, because, as indicated, the
- 4 financing terms and conditions that we have in our debt
- 5 portfolio are not open -- are not callable and not
- 6 subject to reconsideration or early retirement and
- 7 renegotiation. Those -- those items are just not
- 8 available to us on the provincial advances.
- 9 MR. BOB PETERS: And -- and the point
- 10 that you are leading into is, when you call them
- 11 "provincial advances," is -- is it Manitoba Hydro or
- 12 the province that would end up negotiating that debt?
- MR. MANFRED SCHULZ: The long-term debt
- 14 is executed by the Province of Manitoba and advanced to
- 15 the Manitoba Hydro Electric Board. So the terms and
- 16 conditions on the original pieces of financing that the
- 17 province would undertake in the capital markets are not
- 18 open to being callable for early retirement purposes.
- 19 Therefore, that availability does not extend back to
- 20 us.
- 21 MR. BOB PETERS: Can you explain as we
- 22 go down on page 211, the next item, which is the inter-
- 23 company interest receivable?
- MR. MANFRED SCHULZ: Yes, that's
- 25 primarily associated with the interest receivable from

- 1 the primary subsidiary, which is Centra Gas.
- MR. BOB PETERS: And that's interest on
- 3 the debt advanced for Centra Gas or -- or negotiated
- 4 for Centra Gas?
- 5 MR. MANFRED SCHULZ: That's primarily
- 6 associated with the -- exactly, with the -- due to
- 7 parent that we provided short term, as well as the --
- 8 the other financing that we provide to Centra.
- 9 MR. BOB PETERS: Can you explain to the
- 10 Board the interest earned on the sinking fund and how
- 11 Manitoba Hydro gets to take that as a credit?
- 12 MR. MANFRED SCHULZ: Well, we have a
- 13 sinking fund as part of our statutory obligation. And
- 14 the earnings that we achieve on that sinking fund are
- 15 items that you can see here, coming in as a contra or
- 16 as a reduction to finance expense through these years.
- 17 So to the extent that we have the sinking fund and they
- 18 have earnings associated with them, we can recognize
- 19 those reductions in finance expense on that line, as
- 20 stated.
- 21 MR. BOB PETERS: And I don't recall the
- 22 size of the sinking fund at this time, do you?
- 23 MR. MANFRED SCHULZ: Yes, the sinking
- 24 fund has been steadily moving down. So, for instance,
- 25 in the 2007/'08 year, the fiscal year-end balance for

- 1 the sinking fund was \$718 million in Canadian
- 2 equivalent. And, for instance, at the actual for
- 3 2011/'12, it went down to 372 million. So there's been
- 4 a steady, sort of, movement down in the volume of that
- 5 sinking fund, which you can see reflected in the
- 6 amounts of credit that you're seeing coming back to
- 7 finance expense as well.
- 8 MR. RAYMOND LAFOND: Can I assume that
- 9 means as of this day in the future, we are incurring
- 10 debt without any sinking fund provisions?
- MR. MANFRED SCHULZ: No, we have a
- 12 statutory obligation to provide sinking fund
- 13 contributions. And it's based on 1 percent of the
- 14 gross debt at March 31 plus 4 percent of the sinking
- 15 fund balances at March 31. So we still have that
- 16 statutory obligation.
- 17 What has been happening, in terms of the
- 18 reduction in the volume in the sinking fund, is that
- 19 we've been able to make retirements out of the sinking
- 20 fund and -- and, as a result of that, been able to
- 21 reduce the overall balance. But every year, we still
- 22 have to make those contributions.
- 23 MR. RAYMOND LAFOND: This obligation
- 24 comes from the nego -- the terms and conditions of your
- 25 agree -- of your negotiations for debt, or is it part

- 1 of the Act, Manitoba Hydro Act?
- 2 MR. MANFRED SCHULZ: It's specified in
- 3 the Manitoba Hydro Act. And it's also described in the
- 4 notes to the financial statements too. I mean, we --
- 5 there is a sinking fund note there that you can
- 6 reference if you like.

- 8 CONTINUED BY MR. BOB PETERS:
- 9 MR. BOB PETERS: Does it follow, Mr.
- 10 Schulz, that in light of Manitoba Hydro's preferred
- 11 development plans, that this sinking fund is going to -
- 12 is going to increase significantly, going forward?
- 13 MR. MANFRED SCHULZ: I think our
- 14 intention is to keep our sinking fund balances to a
- 15 relatively minimal level. And the reason for that is
- 16 that the -- the returns in our sinking funds tend to be
- 17 slightly smaller than we have on our debt payment and
- 18 so there's a negative cost to carry associated with the
- 19 sinking funds.
- 20 So, our desire is to keep our sinking
- 21 funds to an overall minimal level. And so we are
- 22 moving the items out of the volumes that we have in the
- 23 sinking fund, making the retirements in accordance with
- 24 the availability that we have to draw out of the
- 25 sinking fund, but then basically moving up the sinking

- 1 fund based on the contributions. So, every year when
- 2 we make a contribution we'll put it in and try to keep
- 3 that down as much as possible.
- The benefit of the sinking fund, and
- 5 there's a number of them, but one (1) of them is -- and
- 6 Standard & Poor's for instance have noted this, is that
- 7 it's in a -- a form of enhanced liquidity, and at this
- 8 point in time, Standard & Poor's for instance,
- 9 considers that to be a positive rating characteristic.
- 10 So, we're balancing off a number of
- 11 factors, but we do see that the sinking fund overall
- 12 balances. We're trying to manage that so that while we
- 13 are maintaining the obligation under the Manitoba Hydro
- 14 Act, that we keep those balances at -- at manageable
- 15 but minimal levels if possible.
- 16 MR. RAYMOND LAFOND: So, the sinking
- 17 fund is all invested by the Province of Manitoba?
- 18 MR. MANFRED SCHULZ: Correct. Yeah,
- 19 the sinking fund is managed by the Province of
- 20 Manitoba.
- 21
- 22 CONTINUED BY MR. BOB PETERS:
- MR. BOB PETERS: Was there a
- 24 consideration of asking the province to remove the
- 25 sinking fund obligation on Manitoba Hydro?

- 1 MR. VINCE WARDEN: Yes, Mr. Peters. We
- 2 have talked about this at previous proceedings and the
- 3 province is aware that it's our intention or desire to
- 4 eliminate the sinking fund. It would require a change
- 5 to the Manitoba Hydro Act. It's one (1) of those
- 6 things the province hasn't acted on as yet, but they --
- 7 in the meantime though, as Mr. Schulz has indicated,
- 8 they have agreed to manage the sinking fund in such a
- 9 way as that the amount is minimized.
- 10 We do, as well -- and maybe perhaps Mr.
- 11 Schulz was getting to this, but we also use the sinking
- 12 fund as part of our Foreign Currency Exposure
- 13 Management Program. So it does -- as it's operating
- 14 today, it does serve a purpose for -- for Manitoba
- 15 Hydro.
- 16 MR. BOB PETERS: Just not sure I was
- 17 clear on the management at a minimal level. But the
- 18 requirement is still to fund it to the extent of 1
- 19 percent of year-end debt?
- 20 MR. VINCE WARDEN: It is, but we can --
- 21 we have some flexibility in how we draw it down. So
- 22 when we have a debt maturity, we can choose to remove
- 23 the maximum amount from the sinking fund for the
- 24 purpose of that debt repayment.
- MR. BOB PETERS: Mr. Schulz, can we

- 1 move down to the "interest allocated to construction"
- 2 line item; and can you explain to the Board what this
- 3 represents?
- 4 MR. MANFRED SCHULZ: Just as described,
- 5 it's the amount of interest capitalized. So, as our
- 6 capital projects move forward, they have interest
- 7 that's capitalized and this is the contra that comes to
- 8 that. So this is reduction in the gross finance
- 9 expense to reflect those amount that are being
- 10 capitalized.
- MR. BOB PETERS: If I understood that
- 12 answer, sir, the interest that is incurred on the
- 13 capital projects is removed from finance expense and
- 14 left as a capitalized expense?
- MR. MANFRED SCHULZ: No, the amounts
- 16 that are attributed to the capital projects are moved
- 17 out of the gross expense that we're seeing here on the
- 18 top line and capitalized, so that the amount that we're
- 19 recognizing on the income statement for finance
- 20 expenses reduce by that amount.
- 21 MR. VINCE WARDEN: Just to be clear,
- 22 and perhaps it is, but that's only while the project is
- 23 under construction. Once that project is placed in
- 24 service then the interest on that capital item is
- 25 reflected on the operating statement.

2186 MR. BOB PETERS: It comes back into the 1 top line expenses that Mr. Schulz was referring to? 3 MR. VINCE WARDEN: Yes. MR. BOB PETERS: Yeah. The corporate allocation, Mr. Schulz, can you explain that to the 6 Board? MR. MANFRED SCHULZ: That reflects the 7 interest on the Centra acquisition debt. 9 MR. BOB PETERS: For how many years is 10 that expected to -- to remain a -- an item? 11 12 (BRIEF PAUSE) 13 14 MR. MANFRED SCHULZ: The piece of debt 15 that was undertaken in 1999 was a thirty (30) year swap 16 arrangement. So the existing finance expense thereto pertaining will be moving forward to 2029. 17 18 expectation would be, however, that there would be a 19 refinancing after that point in time. 20 So in 2029 there would be a subsequent 21 refinancing. So after that point in time, there still 22 would be some measure of corporate allocation at that 23 point. 24 MR. RAYMOND LAFOND: Can you explain to 25 me the difference between this corporate allocation and

- 1 the intercompany interest receivable, which is also
- 2 from Centra Gas, essentially due to the intercompany
- 3 receivable, if I heard correctly?
- 4 MR. MANFRED SCHULZ: Yeah, so the --
- 5 due to parent, which we pro -- this is now speaking to
- 6 the intercompany interest receivable -- is largely
- 7 related to the short-term, due to parent, that we
- 8 provide to Centra Gas. And so then there is a refi --
- 9 the -- the financing charges that we recover from
- 10 Centra Gas as part of that subsidiarization comes back
- 11 to a reduction, as shown here, from the MH electric
- 12 purposes.
- MR. RAYMOND LAFOND: What's your rate
- 14 being charged for this short-term receivable?
- MR. MANFRED SCHULZ: The due to parent
- 16 is currently being charged at the three (3) month -- or
- 17 just one (1) sec.
- 18 It's being charged at the three (3)
- 19 month Canadian T-bill rate.
- 20 MR. RAYMOND LAFOND: And the other
- 21 corporate allocation?
- MR. MANFRED SCHULZ: The corporate
- 23 allocation was being char -- for the Centra acquisition
- 24 debt was -- it's approximately 6.4 percent. So it does
- 25 move around and it does -- in terms of the

2188 refinancings, you can see that there's a step change that occurred in the -- from 2009/'10 to '10/'11. 3 So there are some periodic refinancings that occur on that debt stream all the way out to 2029. So that's still largely a fixed rate piece of debt based on interest rate swaps that we have out there. 7 CONTINUED BY MR. BOB PETERS: 9 MR. BOB PETERS: Did I gather from your 10 answer related to the refu -- or the Centra acquisition debt, that that amount will -- will continue in 11 12 perpetuity? 13 MR. MANFRED SCHULZ: The response that 14 I provided was that there's the expectation that we 15 would be refinancing that stream of debt at the 16 conclusion of the interest rate swap which concludes in September of 2029. So again, I was just conferring 17 18 with Mr. Warden, but the expectation is that there 19 would be continuity in subsequent refinancing. 20 21 (BRIEF PAUSE) 22 23 MR. BOB PETERS: The last item is 24 "other amortizations"; to what does that relate? 25 The primary aspect MR. MANFRED SCHULZ:

- 1 to that is the -- the amortizations associated with the
- 2 Winnipeg Hydro obligation.
- 3 MR. BOB PETERS: And what is that
- 4 obligation?
- 5 MR. MANFRED SCHULZ: It's -- 16 million
- 6 per year is associated with the Winnipeg Hydro
- 7 obligation.
- 8 MR. RAYMOND LAFOND: For how many
- 9 years?
- 10 MR. MANFRED SCHULZ: In perpetuity.
- 11
- 12 CONTINUED BY MR. BOB PETERS:
- MR. BOB PETERS: What else will be
- 14 included in that amount, in that line item?
- 15 MR. MANFRED SCHULZ: There are a number
- 16 of other mitigation settlements that are associated
- 17 with those other amortizations.
- 18 MR. RAYMOND LAFOND: Like what, for
- 19 example?
- 20 MR. MANFRED SCHULZ: There would be
- 21 some associated with the northern flood agreements, a
- 22 number of other agreements with Nelson House, et
- 23 cetera. I mean, there are a number of assorted array
- 24 of -- of mitigation settlements that are in that line
- 25 item.

2190 1 2 (BRIEF PAUSE) 3 CONTINUED BY MR. BOB PETERS: 5 MR. BOB PETERS: Mr. Schulz, from what's included in page 211 of Board counsel's book of documents to Manitoba Hydro's Exhibit 40, it appears that these other amortizations have increased in the two (2) test years by about 3 million in the first test 10 year and 5 million in the second test year. 11 Have I got that right? 12 MR. MANFRED SCHULZ: That's correct. 13 MR. BOB PETERS: Can you indicate to 14 the Board what that relates to, what -- what the reason 15 for the increase is? 16 MR. MANFRED SCHULZ: It'll be subject to check, but my understanding is there were a number 17 18 of other mitigation settlements that -- new ones that came into place during that period of time and, in accordance with that, you have some changes in that line item. 21 22 23 (BRIEF PAUSE) 24 25 MR. BOB PETERS: Perhaps, you could --

2191 perhaps you could confer with Mr. Warden or undertake to indicate to the Board what those additional mitigation resolutions were? 3 MR. MANFRED SCHULZ: We'll take an 4 undertaking on that. 6 MR. BOB PETERS: All right. Thank you, sir. Mr. Schulz, you'll undertake to advise the Board as to the additional other amortization expenses in the two (2) test years, as between the IFF11-2 and IFF12? 10 MR. MANFRED SCHULZ: I agree. 11 MR. BOB PETERS: Thank you. 12 13 --- UNDERTAKING NO. 45: Manitoba Hydro to indicate 14 the additional amortization 15 expenses in the two (2) 16 test years, as between the 17 IFF11-2 and IFF1218 19 MR. RAYMOND LAFOND: Before we leave that page, if I remember correctly, about 2 billion of 21 the total, 9 billion, as of the end of March is US -debt in US denomination? 22 23 MR. MANFRED SCHULZ: That's correct. 24 MR. RAYMOND LAFOND: And in the future, are we looking at borrowing more in terms of US

- 1 denomination, or less? Like, what is the strategy?
- 2 MR. MANFRED SCHULZ: First of all, I
- 3 mean, from a debt-management strategy perspective we
- 4 always look to secure stable lowcost financing. So
- 5 cost effectiveness is always a key consideration for
- 6 us.
- 7 In terms of the denomination of the
- 8 piece of debt, if we have -- if there's a requirement
- 9 for a piece of debt, then the question is: Where can
- 10 we obtain the best cost effectiveness for that? So,
- 11 generally, that would be in the domestic Canadian
- 12 markets.
- However, though, we do occasionally find
- 14 situations where we can occur -- or to achieve US
- 15 borrowings on a global basis, and the swap it back to
- 16 Canada at rates that would be less expensive than
- 17 domestic issuance. So we will occasionally do that as
- 18 part of our overall financing strategies, again, in
- 19 keeping with the notion of having lowcost financing.
- 20 Occasionally though, we do keep some of
- 21 those dollars still resonant in US denominations. So
- 22 we wouldn't have made that swap and brought it back to
- 23 Canada, per se.
- In those scenarios, we leave those
- 25 dollars in -- denominated in US dollars as part of our

- 1 overall exposure management strategy; that we look to
- 2 balance off our US dollar inflows and outflows to
- 3 create the natural hedge. And -- and a good
- 4 description of that IR, I think you'll find under CAC-
- 5 MH Round 1 -- CAC 1-03 (phonetic). It provides a good
- 6 explanation of some of the strategy intent that we have
- 7 for that moving forward.
- 8 So in the IFF, we will -- as part of
- 9 strategy we will, depending on the amount of US dollar
- 10 inflows, primarily from US dollar denominated export
- 11 revenues, we will have some offsetting US dollar
- 12 interest payments that we will look to create that
- 13 balance so that we, in effect, create some inoculation
- 14 to our income statement from an exposure management
- 15 program.
- 16 So as we move forward with our actual
- 17 levels of US dollar debt and -- and US dollar revenues
- 18 and all of the other kinds of changes we do take a
- 19 close look at that; and at those points in times,
- 20 looking not only at the cost effectiveness of the US
- 21 debt, but also seeing where we are in the overall
- 22 balancing of our effects exposure (phonetic).
- 23 MR. RAYMOND LAFOND: I understand. So
- 24 you naturally, to use your expression, reduce your
- 25 exposure to exchange rates with the offsetting inflows?

- 1 MR. MANFRED SCHULZ: Exactly correct.
- 2 MR. RAYMOND LAFOND: Can Manitoba Hydro
- 3 actually borrow from another party than the Province of
- 4 Manitoba?
- 5 MR. MANFRED SCHULZ: The long-term debt
- 6 advances are all originated from the province of
- 7 Manitoba. And it's my understanding that that's --
- 8 that's the manner, from a long-term debt perspective,
- 9 that we have all of those advances, and that's the
- 10 protocol that we use.
- 11 For short-term debt, we do have the
- 12 jurisdiction under Manitoba Hydro Act to allow us to do
- 13 our short-term borrowing up to five hundred (500) dol -
- 14 \$500 million limit. And so that's what we can secure
- 15 on our own behalf in the financial markets. And -- and
- 16 that's something that we execute within the treasury
- 17 division. But on the long-term debt side, for all the
- 18 advances, they're executed by the Province of Manitoba.
- MR. RAYMOND LAFOND: How much of your
- 20 debt, for instance, today or last week, would be
- 21 invariable rates?
- MR. MANFRED SCHULZ: At December 31 it
- 23 was 16.2 percent floating rate debt.
- 24 MR. RAYMOND LAFOND: When inter -- when
- 25 interest rates are as low as they are now, you must

- 1 certainly be tempted on moving it all to long-term debt
- 2 because, though not everyone believes such, a lot of
- 3 people are expecting interest rates to go up, and your
- 4 actuaries and your pension plan to make a 7 percent
- 5 return?
- 6 MR. MANFRED SCHULZ: Well, just as a
- 7 little bit of a finesse to that I would agree with you,
- 8 generally, but also you have to keep in mind that
- 9 floating rate debt isn't necessarily short-term debt.
- 10 We can take out long-term debt that's floating. In
- 11 fact, we have pieces of floating rate debt that's
- 12 fifteen (15) years long.
- So just on the finesse of that, we have
- 14 that point -- 16.1 percent of floating rate debt the --
- 15 that's both short and long-term debt.
- 16 As a general protocol, we have as our
- 17 policy, our floating rate debt is not to exceed 30
- 18 percent, but we try and keep it within the target range
- 19 of 15 to 25 percent. In the last number of years we
- 20 had been closely watching that, as you would -- would
- 21 expect and we had been keeping that at a -- the bottom-
- 22 end of that range in large measure because we're seeing
- 23 the -- the long-term fixed financing coming in at
- 24 exceedingly low levels, too.
- 25 And in accordance with the earlier

- 1 question about asset liability matching and -- and
- 2 those kind of things, to the extent that we have long-
- 3 lived assets it seems very prudent for us to have long-
- 4 lived liabilities, particularly if we can lock them in
- 5 at fixed rates that are exceedingly affordable to
- 6 Manitoba Hydro.
- 7 MR. RAYMOND LAFOND: I understand very
- 8 well how variable or floating rates work on demand
- 9 loans type -- type. However, on a fifteen (15) year
- 10 fixed loan -- or, I guess, term -- a fixed term loan,
- 11 how would you -- how does that work?
- 12 MR. MANFRED SCHULZ: On a fixing --
- 13 fifteen (15) year floating?
- 14 MR. RAYMOND LAFOND: Yes. I mean, do
- 15 you revise the rate every year or every month or -- and
- 16 on what basis?
- 17 MR. MANFRED SCHULZ: So floating rate
- 18 Canadian debt, for instance, is -- and I'm just working
- 19 off memory here, but I believe that our fifteen (15)
- 20 year floating rate debt had a -- terms and conditions
- 21 of a three (3) month Bloomberg BA rate, plus a fixed
- 22 rate margin of around forty-eight (48) basis points,
- 23 and it gets refinanced -- or, it's subject to interest
- 24 rate resetting every six (6) months.
- So, I think on that particular stream of

- 1 debt, every six (6) months what happens is, is that
- 2 three (3) month Bloomberg BA rate becomes the variable
- 3 component. So whatever that ends up being -- like,
- 4 it's approximately 1.2 percent right now, so in say six
- 5 (6) months time if it goes to 1.3 percent then you take
- 6 that 1.3 and you add the forty-eight (48) basis points
- 7 and that becomes your rate for the next six (6) months.
- 8 So on the floating rate debt in that
- 9 particular case, it becomes reset on the quarterly --
- 10 or, in this case I think it's semi-annual reset rates.
- 11 So that's where it becomes floating.
- 12 So there's a fixed and a floating
- 13 component to that. And for the extra length of time
- 14 you'll often typically see that fixed-rate component
- 15 have a higher com -- a higher measure to it; in this
- 16 case I think it was around forty-eight (48) basis
- 17 points.
- 18 MR. RAYMOND LAFOND: Thank you for this
- 19 explanation, in that floating rates are not just on
- 20 short-term rates, and I think I have a good
- 21 understanding of what you just explained.
- 22 However, I come back to my first
- 23 question. And to -- with today's rates being as low as
- 24 they are, would you not be tempted to -- that 16
- 25 percent, to bring it down to just a few percentage

- 1 points, if at all, and fixing these rates on these
- 2 floating contracts?
- 3 MR. MANFRED SCHULZ: Well, I think as
- 4 part of our overall debt portfolio, you would see that
- 5 in fact our percentage of floating-rate debt has been
- 6 moving down through the years in accordance with that.
- 7 We can't just snap our fingers and have it happen over
- 8 night. So as part of an overall strategy you're seeing
- 9 us move towards the bottom end, if you will, of that
- 10 target range.
- 11 There's always still benefits with
- 12 floating rate debt. In some cases it comes in slightly
- 13 less expensive in the -- in the short-term. But as a
- 14 general measure, I would agree with you, from a
- 15 strategy perspective, that we are advocating for long-
- 16 term fixed rate financing; we think that's the
- 17 appropriate way to go.
- 18 MR. RAYMOND LAFOND: When you've eluded
- 19 to that getting down to the bottom of that range, what
- 20 is the bottom? Is it 10 percent? Or is it 5 percent,
- 21 or 2 percent?
- MR. MANFRED SCHULZ: It's 15 percent.
- 23 MR. RAYMOND LAFOND: And this is
- 24 established by Manitoba Hydro Board policy?
- MR. MANFRED SCHULZ: It's interesting

- 1 that you talk about this. This was heavily canvassed
- 2 at previous GRAs. The policy though for the floating
- 3 rate debt not to be lower than -- not to be higher than
- 4 30 percent is a long standing policy of Manitoba Hydro;
- 5 I think dating back to 1998. The target range has been
- 6 -- certainly as far as I can recall and Darren Rainkie
- 7 similarly so, and I'm sure Mr. Warden, as well -- the
- 8 target range has been in that range for quite a while.
- 9 The consideration is, perhaps, we could
- 10 move slightly below that, and there have been some
- 11 discussions on that. But at this point in time, we're
- 12 still -- you know, keeping to the target range of 15 to
- 13 25 percent.
- 14 MR. RAYMOND LAFOND: But, again, that
- 15 15 to 30 (sic) percent range is acce -- adopted by
- 16 Board policy or -- or who makes that decision?
- 17 MR. VINCE WARDEN: Yes, Mr. Lafond, it
- 18 is Manitoba Hydro Board policy.
- 19 MR. RAYMOND LAFOND: And revised every
- 20 two (2) years, or looked at and reviewed every two (2)
- 21 years, or so?
- MR. VINCE WARDEN: Well, as Mr. Schulz
- 23 indicated, it's been long standing board policy, so
- 24 that range has served us well. And over the -- the
- 25 long term, we've probably gravitated more towards 20

- 1 percent of floating rate debt, but given the
- 2 circumstances of today, we -- we've moved it down to
- 3 very close to the 15 percent.
- We haven't really seen an advantage to
- 5 going below that at this point in time. But if we did,
- 6 based on the analysis that Mr. Schulz and others in
- 7 treasury do, if we saw an advantage to moving below 15
- 8 percent then we would have to revise our policy and
- 9 take it to the Board, but that has not been presented
- 10 to our Board for many years as -- as a policy decision.
- MR. RAYMOND LAFOND: Thank you.
- 12 THE CHAIRPERSON: Just a follow-up
- 13 question. The underpinning logic of having fifteen
- 14 (15) as opposed to five (5) in the current environment,
- 15 what's -- what's the logic there? There must be some -
- 16 I can see variable rates, a floating rate being an
- 17 advantage in declining interest rate markets, but now
- 18 we're going -- we're probably heading back the other
- 19 way at some point, and I'm trying to understand what
- 20 the log -- what the -- what advantages does Manitoba
- 21 Hydro have from having 15 percent?
- MR. MANFRED SCHULZ: The floating rate
- 23 debt provides -- as you were saying, there are some
- 24 advantages to keeping some floating rate debt within
- 25 our port -- portfolio from an economic perspective.

- 1 It's interesting too though, that it was
- 2 a number of years ago we were commissioned to provide a
- 3 consulting report and it was produced by National Bank
- 4 Financial, whereby they looked at what should be the
- 5 optimal, or what should be the range for floating rate
- 6 debt within the portfolio. And as part of their
- 7 analysis, one (1) of the key considerations they also
- 8 looked at was that there was an interest rate hedging
- 9 in effect between short term -- there was a correlation
- 10 between short term interest rates and export pricing in
- 11 the MISO market.
- 12 And so, based on that analysis as well
- 13 as Monte Carlo simulation studies that they performed,
- 14 they came through with an assessment that the floating
- 15 rate portfolio for Manitoba Hydro should be between 14
- 16 and 27 percent.
- So, it's not just on the economics as
- 18 well; we're also seeing a hedging, if you will. So,
- 19 there is a benefit to the overall volatility of the
- 20 financial statements by having some interest rate
- 21 hedging against export pricing. So, that's another
- 22 component to it.
- But as a general overall debt-management
- 24 strategy, I agree with the propositions that are being
- 25 put forth here, that the weight of our portfolio has in

- 1 fact been moving more and more towards a higher level
- 2 of fixed-rate financing.
- 3 MR. VINCE WARDEN: And at this point in
- 4 time, there is a -- an advantage -- a differential that
- 5 is between short term. And if we look at one (1) year
- 6 versus thirty (30) year money, we're looking at
- 7 differential of close to hundred and twenty (120),
- 8 hundred and thirty (130) basis points.
- 9 So, they're -- you know, as along as the
- 10 rates stay low then there is an advantage to going at a
- 11 short term or keeping that rate variable. There's a
- 12 risk of course, associated with that, and that's what
- 13 we try to balance with the -- the range -- or with the
- 14 proportion of short term versus -- or floating versus
- 15 fixed-rate debt.
- 16 MR. RAYMOND LAFOND: I think that's one
- 17 (1) of the issues in -- in my mind, in that there is a
- 18 risk of doing such. And with a high level of retained
- 19 earnings, then you can afford to take that risk. But
- 20 retained earnings projected to come down to somewhere
- 21 between 10 and 13 percent, that becomes a bit more --
- 22 makes Manitoba Hydro a bit more vulnerable to rapidly
- 23 increasing rates, which would have been not forecasted.
- 24 MR. VINCE WARDEN: I absolutely agree,
- 25 Mr. Lafond. That's something we have to be always

- 1 cognizant of.
- 2
- 3 CONTINUED BY MR. BOB PETERS:
- 4 MR. BOB PETERS: Maybe, Mr. Warden,
- 5 just to conclude on this discussion, if the Board could
- 6 find Manitoba Hydro Exhibit 9, which was the IFF12
- 7 document, and refer to page 3 of that document, Mr.
- 8 Warden. I had understood -- I had understood Mr.
- 9 Schulz to be indicating that -- that, at this point in
- 10 time, Manitoba Hydro did not see an advantage to going
- 11 below 15 percent on its floating debt. And I was
- 12 wondering how Manitoba Hydro tested that.
- And, Mr. Warden, you may have answered
- 14 that question by saying that the basis point spread is
- 15 the test. And if the -- if the spread is sufficient,
- 16 while it carries a risk, that will allow Manitoba Hydro
- 17 the ability to test whether or not to stay with the
- 18 floating as opposed to looking to fix that debt.
- 19 Would that be a fair conclusion?
- 20 MR. MANFRED SCHULZ: Well, again, I
- 21 would suggest that Appendix 17, debt management
- 22 strategy, would be a good document to review on this
- 23 matter. But we do look at our mix within our debt
- 24 portfolio of Canadian and US and fixed and floating in
- 25 a balanced fashion.

- 1 A number of considerations come into
- 2 play. One (1) would be the -- the term spread, what
- 3 would be the difference between fixed and floating.
- 4 One (1) of the key considerations -- and, Mr. Lafond,
- 5 you -- I think you were sort of alluding to this -- is
- 6 just the interest rate risk as we're moving into higher
- 7 levels of gross debt that we're undertaking and having
- 8 the normal interest rate exposure associated with just
- 9 taking on new debt.
- 10 The -- the consideration that we are
- 11 actively looking at is to reduce the exposure on our
- 12 existing debt portfolio, in keeping with the overall
- 13 exposure we have on the new debt that's coming on. So
- 14 in keeping with that and -- and consistent with that,
- 15 we are starting to move the amount of floating rate
- 16 debt to a lower level within the target range in
- 17 recognition of the -- the fact that our overall
- 18 interest rate risk profile is something that we need to
- 19 really take a hard look at. It's not just on our
- 20 existing portfolio, but the new.
- So, Mr. Peters, one (1) of the things we
- 22 do look at is the term spread and the differential
- 23 between short- and long-term debt. But it's -- you
- 24 know, when we're looking at financing going out thirty
- 25 (30) years, we have to be careful that we don't take a

- 1 myopic view and just look at the here and now. We also
- 2 have to look at where the spreads have been in the
- 3 past.
- 4 And there have been situations where
- 5 short-term debt has been an inverted yield curve, where
- 6 it's been higher than the fixed-rate financings and
- 7 long-term debt. And so we just can't look at the
- 8 spread now, because we're looking at financing that we
- 9 want to take for thirty (30) years. And so we balance
- 10 off a number of factors, sort of all coincidentally.
- But to your point, Mr. Lafond and -- and
- 12 Mr. Chairman, we very closely look at the overall
- 13 interest rate risk profile. And that's why we have
- 14 been moving it down in a measured way, down to the
- 15 lower end of our target range. Will that circumstance
- 16 arise where we maybe go below that? That may happen
- 17 and -- and, as Mr. Warden suggested, you know, that's
- 18 something that we will be taking a look at, perhaps as
- 19 we move forward.
- 20 MR. RAYMOND LAFOND: I -- I would like
- 21 to add that -- or ask Manitoba Hydro if it's
- 22 considered, for instance, getting into interest swap
- 23 agreements whereby interest rates would be fixed even
- 24 before you start building in a project?
- 25 And -- and please let me explain. There

- 1 are some corporations who are doing that because they
- 2 know -- they -- they signed firm contracts for exports
- 3 or rentals or whatever. And then they know what their
- 4 revenues are going to be for the next twenty (20)
- 5 years, for instance. So, therefore, they immediately
- 6 fix their rates so that they can maintain that margin
- 7 and not be caught with fixed revenues for twenty (20)
- 8 years, but having no idea where their fixed costs are
- 9 going to be. And especially in projects, whether it's
- 10 building projects for rental purposes or whatever,
- 11 where the capital com -- component is major and -- and
- 12 makes a corporation very vulnerable.
- 13 MR. MANFRED SCHULZ: The use of
- 14 interest rate swaps is something that we do consider.
- 15 And -- but there is a cost to undertaking those --
- 16 those costs. And there's the forward points that you
- 17 have to take a look at.
- In a circumstance, for instance, where
- 19 we have seen in the last year or two (2) the overall
- 20 fixed-rate financing at the point of incurrence being
- 21 on the downward movement, to take a forward position
- 22 may end up costing us more.
- 23 So we're -- in the environment where we
- 24 see -- start to see a rapid escalation in the interest
- 25 rate environment, then we become more motivated to

- 1 undertake exactly the type of technical strategy that
- 2 you're -- you're discussing. And that's something that
- 3 the province, as well as Manitoba Hydro, would be
- 4 certainly looking at, in terms of locking down
- 5 financing as required.
- 6 MR. VINCE WARDEN: I might just add to
- 7 that, Mr. Lafond, that in the National Bank study that
- 8 was done for Manitoba Hydro, I believe it was three (3)
- 9 years ago now, it was interesting they did see a
- 10 correlation between prices on the export market and
- 11 interest rates.
- So, yes, it is important for us to lock
- 13 down as much as we can or should, where it's
- 14 appropriate to do so, with respect to our costs to the
- 15 extent that our revenues are fixed. But our rev -- a
- 16 lot of our -- approximately 50 percent of our revenues
- 17 on the export market thereabouts are -- are variable.
- 18 So the variable -- the variation of
- 19 those revenues, as this study indicated, is correlated,
- 20 to some extent, with interest rates. So there is that
- 21 -- that consideration, as well.
- MR. RAYMOND LAFOND: Thank you.
- 23 THE CHAIRPERSON: Could you walk me
- 24 through the -- how you finance, for example, Wuskwatim
- 25 -- Wuskwatim, you know, from the date of -- from the

- 1 date of which you start doing your prep work to the
- 2 point where, you know, the dam is operating, how that
- 3 was financed, in -- in general terms?
- 4 MR. MANFRED SCHULZ: Mr. Chairman, in -
- 5 in general terms, when we look at our overall
- 6 corporate financing, we look at it on a consolidated
- 7 basis. So in treasury, every day we look at what our
- 8 cash positions would be, in terms of our utilization of
- 9 -- of cash, cash burn for capital or operating
- 10 expenditures, as well as what we're receiving on an
- 11 incoming basis.
- 12 Based on that kind of a cash analysis on
- 13 a consolidated basis, that drives our decisions about
- 14 when we need to have additional cash coming in. At
- 15 that point in time, if we reach a situation where we
- 16 need to have an extra influx of cash, then we consider
- 17 going -- either taking a short-term debt or we take a
- 18 long-term debt.
- 19 We typically do not associate our actual
- 20 treasury financings with any one (1) particular project
- 21 and don't do specific borrowing. Not to say that we
- 22 can't, but in general measure, we borrow and look at
- 23 our cash management on a consolidated basis.
- 24 So with respect to Wuskwatim, we did not
- 25 take out any specific borrowings targeted -- identified

- 1 specifically for Wuskwatim. The debt that was
- 2 attributed to the project was due to -- the calculation
- 3 of that was derived as part of the agreements, in terms
- 4 of the -- the notional amounts of, you know, which
- 5 pieces of debt would be attributed to them.
- 6 But from an actual cashflow basis, we
- 7 don't have \$200 million increments that would go to
- 8 Wuskwatim. And -- and we don't leave that in a
- 9 separate bank account and just draw that down, because
- 10 we look at everything from a consolidated perspective,
- 11 in terms of our cash and sources and uses of cash.
- 12 THE CHAIRPERSON: So in terms of --
- 13 MR. VINCE WARDEN: Sorry, I was just
- 14 going to add to that a bit further. Every -- every
- 15 year we go to the province for Loan Act authority. So
- 16 there -- we actually get authority to borrow our
- 17 upcoming -- look at our upcoming requirements,
- 18 including such projects as Wuskwatim, Keeyask, all of
- 19 our capital requirements.
- 20 So we go through a process and identify
- 21 what our capital requirements are, look at what the --
- 22 our internally generated funds are, take into account
- 23 our current casp -- cash position, and then request
- 24 additional authority from the province. And they'll
- 25 actually have a Loan Act that identifies Manitoba

- 1 Hydro's requirements for the upcoming year.
- 2 So that could be in the order of \$2
- 3 billion, based on -- on the -- on the amount of
- 4 borrowing or constru -- capital con -- driven largely
- 5 by the amount of capital construction that we've got
- 6 going forward.
- 7 So in -- when Wuskwatim was constructed,
- 8 that would have been part of that Loan Act authority
- 9 that we would have had authorized by the province each
- 10 year.
- 11 THE CHAIRPERSON: The attribution of
- 12 interest cost during construction and after -- during
- 13 construction would be based on a formula that you use,
- 14 is that --
- MR. VINCE WARDEN: Yes, we have a
- 16 formula for capitalizing interest which is based on --
- 17 maybe I'll get Mr. Rainkie to just summarize how we --
- 18 how we derive that formula.
- 19 MR. DARREN RAINKIE: It's a -- it's a
- 20 calculation of the thirty (30) year borrowing cost at
- 21 the point in time where, as Mr. Schulz indicated, when
- 22 our debt line gets to \$200 million, we take it from a
- 23 floating rate to a fixed rate so we just look in the
- 24 market place or Mr. -- Mr. Schulz' staff look in the
- 25 marketplace at that point and determine what Manitoba

2211 Hydro's thirty (30) year borrowing cost would be at that point and that's what's attributed to the project. 3 MR. RAYMOND LAFOND: I'm sorry, you move from a floating rate to a fixed rate or floating -- floating term to a fixed term? 6 7 (BRIEF PAUSE) 9 MR. MANFRED SCHULZ: Just as a point of 10 clarification, are you asking for information on the interest capitalization rate or the long-term debt 11 12 that's attributed to the Wuskwatim project? 13 THE CHAIRPERSON: I think primarily the 14 -- not the capitalization rate but the other one and --15 and -- but the capitalization rate I think we should 16 probably understand that too. 17 MR. RAYMOND LAFOND: If I can add to 18 this, I can understand that when you look at your whole 19 debt structure you would say, Well, our average term is such and our average rate is such and is that what you 21 are charging on a new construction project; or rather, 22 taking what the -- the -- the current terms and rates 23 in the current markets to charge to that project? 24 MR. MANFRED SCHULZ: Okay, so just perhaps to provide some clarification and assistance,

- 1 there are two (2), I think, questions that are being
- 2 raised here. One (1) has to do with the interest
- 3 capitalization rate and how that's derived and then the
- 4 other one (1) was how is the -- what's the derivation
- 5 of the long-term debt issues to the Wuskwatim project.
- 6 So, if I could perhaps have the forbearance to answer
- 7 or at least start the -- the discussion on those two
- 8 (2) separate items.
- 9 So, on the first one (1) which is the
- 10 attribution of the long-term debt to the Wuskwatim
- 11 project, I think Mr. Rainkie provided the essence of
- 12 that answer. Is that we have a calculation of a
- 13 revolving line with the WPLP project and short-term
- 14 debt. And at that point in time when it reaches a
- 15 certain level, then we notionally assign, move it from
- 16 short-term to the fixed-rate financing. And we don't
- 17 actually go to the marketplace and secure \$200 million
- 18 of debt specifically for Wuskwatim but it is a notional
- 19 assessment of that based on contractual terms in the
- 20 agreements.
- 21 And I think one more thing, subject to
- 22 check, but I believe what we're looking at there is we
- 23 look at what the thirty (30) year financings would be
- 24 from the capital markets and we -- we look at what on
- 25 that particular day, what the long-term interest rates

- 1 would be on a notional piece of debt at that point in
- 2 time. And that's what we move forward into the
- 3 agreements into for the Wuskwatim project.
- With respect to the interest
- 5 capitalization rate and I see that Mr. Rainkie is
- 6 conferring with the back row but for the interest
- 7 capitalization rate, what we look at is the -- the
- 8 interest rate that will be in effect for that fiscal
- 9 year.
- 10 So, for the fiscal year that would be,
- 11 for say the '12/'13 year, that it would be the amount
- 12 of interest that would be -- the weighted average cost
- 13 of debt, if you will, during that fiscal year is part
- 14 of the IFRS adjustments that we now have. That that's
- 15 -- that's the amount of interest rate that's associated
- 16 to the interest capitalization calculations. And you
- 17 can see that coming in again as a contra to our overall
- 18 gross interest expense.
- 19 MR. DARREN RAINKIE: Maybe I'll just
- 20 try. We seem to be crossing each other's territories
- 21 here. We work closely together on this kind of stuff,
- 22 so --
- 23 MR. RAYMOND LAFOND: Well, you changed
- 24 jobs with one another, so.
- MR. DARREN RAINKIE: We did. It gets

- 1 kind of mixed up in your head after a while, who's
- 2 doing what. But when it comes to the -- the
- 3 capitalization rate, really, as Mr. Schulz described,
- 4 what -- what we're doing is we would take -- when --
- 5 when we're trying to determine a capitalization rate,
- 6 let's say, for 2013/'14, we would take our weighted --
- 7 we would look at our current debt portfolio. And then
- 8 we would look at the borrowings that we plan on making
- 9 in -- in that particular year.
- 10 And we would weight the rate between the
- 11 outstanding borrowings and the new borrowings so that
- 12 it's a weighted average rate under -- that's the
- 13 requirement under IFRS. So it's really just a weighted
- 14 average of the debt that's expected to be outstanding
- 15 in the -- in the particular year that we're calculating
- 16 the rate for, if that helps to clarify things.
- So -- so, sorry. You might have -- you
- 18 might have 8 billion worth of debt before the year in
- 19 question, and you might have plans to -- to borrow a
- 20 billion dollars worth of debt in the year in question.
- 21 So you're just weighting it between the 8 billion that
- 22 you have on -- you have in your -- you already have in
- 23 your portfolio, and the 1 billion that you plan on
- 24 issuing in the following year.
- 25 MR. RAYMOND LAFOND: I quess, I -- I

- 1 want to be clear on that. If, for instance, and --and
- 2 I'm going to use a very simplistic example, your
- 3 weighted average rate cost of interest was 5 percent
- 4 and you were building a brand new project and it could
- 5 all be done in the month of December of 2013. If a
- 6 major catastrophe happened in the world and rates went
- 7 up to 10 percent, would that new project be charged at
- 8 15 perc -- at 5 -- at 10 percent, or a weighted
- 9 average?
- 10 And I'll tell you why I'm saying this.
- 11 Like any project, usually when people look -- I mean,
- 12 if -- if, for instance, you want to build a new
- 13 building for rental purposes, you look at the financing
- 14 costs of -- of this new capital, and not an average
- 15 cost throughout the corporation. You understand my
- 16 question?
- MR. DARREN RAINKIE: Yes, I do. And --
- 18 and, as has been indicated, we do have the capability
- 19 of -- of -- of specifically attributing a debt issue to
- 20 a particular asset. But we haven't done that thus far.
- 21 Our policy has been to look -- manage our requirements
- 22 on an overall basis and use the weighted average cost.
- 23 Because our customers are going to have to pick up the
- 24 weighted average costs anyway, right? I mean, it's --
- 25 it's -- it doesn't -- if we act -- if we -- if we

- 1 change the way that we calculate interest cap on a
- 2 particular project, it doesn't change the bottom line
- 3 finance expense of the company. It's really just what
- 4 -- what project you're attributing costs to. And, thus
- 5 far, we have used the overall capitalization rate for
- 6 all of our projects.
- 7 MR. RAYMOND LAFOND: I accept that,
- 8 except in terms of future projections, it can ha -- it
- 9 can be a major factor in influencing as to whether or
- 10 not you go ahead with a certain project.
- MR. VINCE WARDEN: When we're looking
- 12 at whether or not we proceed with a certain project or
- 13 not, though, it's -- it's usually driven by -- by need.
- 14 So -- well, in fact, it's always driven by need at some
- 15 point. So if we're looking at Keeyask generating
- 16 station, for example, we need to -- we need new power
- 17 to supply the Manitoba load in that 2022 time frame.
- 18 So we'll look at the cost of finan -- financing
- 19 Keeyask, versus the cost of financing the alternative.
- 20 So we're always comparing to an alternative when we're
- 21 looking -- making an investment decision.
- 22 With respect to the -- the rate that we
- 23 capitalize, though -- and -- and there's really no
- 24 reason, if we were to go out and borrow specifically
- 25 for a project like Keeyask, a large project like

- 1 Keeyask, then -- then we could attribute that borrowing
- 2 directly to that -- to that project, as we did,
- 3 actually. When we go back in time, we did that for
- 4 Limestone. So we went out and specifically borrowed
- 5 for the Limestone generating station. We had a
- 6 specific interest capitalization rate that we used for
- 7 that -- for that project.
- 8 We chose not to do that with Wuskwatim,
- 9 because Wuskwatim, relative to some of our other
- 10 plants, was quite small. And -- and there were
- 11 agreements that we had with the -- our partner on that
- 12 as well, as to how the financing was to be charged to
- 13 the project.
- 14 But there's really no reason why we
- 15 couldn't do that -- we couldn't do that. We could
- 16 assign a specific borrowing to -- to a project.
- 17 THE CHAIRPERSON: I'm somewhat familiar
- 18 with the way in which MPIC and the province work with
- 19 respect to the investments, which is the flip-side of
- 20 where you are.
- Now, could you enlighten us about the
- 22 management of your borrowings? The relationship
- 23 between you and the province, within Manitoba --
- 24 between Manitoba Hydro and the province in term -- from
- 25 a -- from a day-to-day standpoint or a yearly

- 1 standpoint, how that works?
- 2 MR. MANFRED SCHULZ: As previously
- 3 indicated the long-term debt advances are issued by and
- 4 executed by the Province of Manitoba, however, we
- 5 provide them with the guidance in terms of which
- 6 particular term we want, which denomination we'd be
- 7 looking at, fixed versus floating, those are
- 8 determinations that we make.
- 9 Traditionally what happens is that out
- 10 of the treasury division, based on looking at the
- 11 cashes -- cash flows that occur on a daily basis, when
- 12 we reach a certain measure of cash requirement then a
- 13 recommendation will come out of treasury to the chief
- 14 financial officer for a recommendation to say, for
- 15 instance, we would like to secure a Canadian financing
- 16 for a term not to exceed 'X' amount of years with a
- 17 range of interest rates to be 'X' and 'Y' and then we
- 18 would get the approval from the chief financial
- 19 officer, provide that direction to the Province of
- 20 Manitoba, and then they would seek to execute that.
- In advance of that, however, there are
- 22 ongoing conversations that occur between treasury
- 23 division at Manitoba Hydro and the treasury division at
- 24 the Province of Manitoba and we have ongoing
- 25 discussions with them, as well as Manitoba Hydro has

- 1 with the capital markets. So in treasury, we have
- 2 capital market discussions with all of the different
- 3 financiers so that we know what happens on the pulse of
- 4 the capital markets on any point in time. We know what
- 5 the arbitrage is in terms of the cost effectiveness
- 6 between Canadian issuance versus US issuance. So we
- 7 keep a very close eye on that. But we do work with the
- 8 Province of Manitoba on such matters.
- 9 So for instance, on the US debt piece of
- 10 issuance, the size and quantum of that piece of debt is
- 11 traditionally very large, typically a minimum of \$500
- 12 million. So that whole quantum is too large for us to
- 13 -- for instance, to take on, so then we would work with
- 14 the Province of Manitoba and -- and this would be
- 15 understood and we work together in a collaborative
- 16 fashion to determine if there is an appetite for them
- 17 to take some of that financing, if we would take on
- 18 some of it. So we work in collaboration with the
- 19 treasury folks at the Province of Manitoba.
- 20 In terms of the actual working
- 21 relationship, I would say it's very good and it's very
- 22 close, but from a directional perspective we consider
- 23 that we provide them the direction and give them a
- 24 range so that as the capital markets move on any
- 25 particular day and they do move around so we give

- 1 them a range, let's say, we want the interest rate to
- 2 be between here and here, and then they go and they
- 3 execute that. So in terms of the working relationship
- 4 I would say it's very good, but we are the ones that
- 5 provide them the direction.
- In terms of MPIC, you know, I'm not in
- 7 depth familiar with the manner in which they -- they
- 8 handle their investments and their -- their working
- 9 groups and -- if you will. But from Manitoba Hydro's
- 10 perspective, we consider ourselves to be the
- 11 determinant of our debt portfolio.

- 13 CONTINUED BY MR. BOB PETERS:
- MR. BOB PETERS: If I could try to
- 15 finish up this area of finance expense before I request
- 16 the lunch recess. Let's turn to page 212 and 213 of
- 17 the book of documents at tab 19.
- This information, Mr. Schulz, is now --
- 19 is now going to be updated by IFF12 and the balance
- 20 sheet provided in that document, correct?
- 21 MR. MANFRED SCHULZ: Correct.
- MR. BOB PETERS: And if I read it
- 23 correctly, out by 2032, the net assets will go up to as
- 24 much as \$31 billion and the net debt would go up to
- 25 about \$28 billion.

2221 Would you accept that, subject to check? 1 2 MR. MANFRED SCHULZ: Subject to check. 3 MR. BOB PETERS: Okay. Turning to page 215 -- well, just before I do that, one thing that struck me on the -- on the net debt is that it's got a downward slope at some point in time. And I -- I always remember Mr. Warden telling me that, in essence, 7 debt is -- all debt is good debt and never paid off. Mr. Warden, help me out here. 10 Is -- even though debt eventually will go down for this Corporation? 11 12 MR. VINCE WARDEN: Yes. Not sure 13 whether I will see it or not, but... Yes, our good 14 debt/bad debt discussion goes back a few years, Mr. 15 Peters. But good debt is -- is debt that we borrow for 16 investment in new facilities, as -- as we do here. 17 But when we put a station like Conawapa 18 in -- in service and we start generating significant 19 revenues after the in-service date in Conawapa, and that's what we're seeing here, the revenues are 21 contributing towards a reduction in that debt. 22 MR. BOB PETERS: There's no major 23 projects planned right after Conawapa that are going to 24 keep driving that debt higher? 25 MR. VINCE WARDEN: No, that's right.

- 1 MR. BOB PETERS: And I'm sure you'll
- 2 see it, Mr. Warden. And we'll have that discussion.
- 3 If we turn to page 215, the only point on this document
- 4 -- this has also been updated by -- I think the Board
- 5 will find at page 2 of IFF-12, which is Manitoba Hydro
- 6 Exhibit 9, some of this information is -- is updated.
- 7 The most significant of which, Mr.
- 8 Warden, appears to be that the debt equity ratio -- I
- 9 was going to say bottoms out, maybe it tops out at 90
- 10 percent debt, 10 percent equity, out in 2022, around
- 11 that time?
- 12 MR. VINCE WARDEN: Yes, that's right,
- 13 Mr. Peters.
- 14 MR. BOB PETERS: And I know the -- the
- 15 debt equity ratios will -- will change from what's
- 16 depicted here. But I think the Board has that
- 17 information at least in summary form on page 2.
- 18 To respond to a question about the --
- 19 the interest rates, perhaps we can -- I guess en route
- 20 to getting there, page 216 of the book of documents,
- 21 Mr. Warden.
- Just remind the Board that back in 1992,
- 23 when Limestone was -- was being constructed, the debt
- 24 was 94 percent?
- MR. VINCE WARDEN: The debt ratio was

- 1 94 percent; 94 debt, 6 percent equity, yes.
- 2 MR. BOB PETERS: And in the drought
- 3 year of 2003 and '04, particularly '04, the debt equity
- 4 ratio -- the debt reached 87 percent with 13 percent
- 5 equity?
- 6 MR. VINCE WARDEN: Yes, that's right.
- 7 MR. BOB PETERS: If we follow that line
- 8 item across, Mr. Warden, not only do we see the large
- 9 net-income loss suffered by Manitoba Hydro, but the
- 10 DBRS bond rating didn't correspondingly take a downturn
- 11 at that point in time, did it?
- 12 MR. VINCE WARDEN: No, it didn't. And
- 13 that's why it's so important for Manitoba Hydro to keep
- 14 in -- in close contact with its rating agency. So they
- 15 always understand what our situation is, and that's a
- 16 good example of that.
- MR. BOB PETERS: And -- and that's
- 18 something you do on an annual basis?
- MR. VINCE WARDEN: We do.
- 20 MR. BOB PETERS: Perhaps you travel
- 21 there or they travel here?
- MR. VINCE WARDEN: Typically they
- 23 travel here. And it's -- it's really more than an
- 24 annual basis. We're -- we're in contact with them
- 25 whenever the need arises.

- 1 MR. BOB PETERS: Quarterly?
- MR. VINCE WARDEN: Formally on an
- 3 annual basis. But they don't hesitate to pick up the
- 4 phone and call us if they have a question.
- 5 MR. BOB PETERS: All right. Looking at
- 6 the interest sensitivity, which is on page 217, this
- 7 was prepared based on IFF11-2, correct?
- MR. DARREN RAINKIE: That's correct,
- 9 Mr. Peters.
- 10 MR. BOB PETERS: And what it shows the
- 11 Board, if we can cut to the chase, Mr. Rainkie, is that
- 12 if the interest rate increases at 1 percent and the
- 13 Board follows it over, there's going to be an extra
- 14 billion dollars of long-term debt needed.
- MR. DARREN RAINKIE: No, I think what
- 16 it's showing is our retained earnings would go down by
- 17 724 million, Mr. Peters.
- MR. BOB PETERS: You're -- you're ahead
- 19 of me on that, Mr. Rainkie. I was just looking at the
- 20 top lines. That the long-term debt issued would be
- 21 \$18.2 billion over a ten (10) year period, but if it
- 22 went up 1 percent on average, that would increase it by
- 23 a billion dollars?
- MR. DARREN RAINKIE: Yes, Mr. Peters, I
- 25 see where you're at now.

- 1 MR. BOB PETERS: All right. And what
- 2 you've done for the Board is you've gone right to the
- 3 bottom line, and you've -- you've shown that things
- 4 like interest capitalized or on assets during
- 5 construction would decrease, and the end result would
- 6 be when the netting is done, that net income would be
- 7 down as much as three-quarters of a billion dollars?
- MR. DARREN RAINKIE: Yes, the 725
- 9 million, yeah.
- 10 MR. BOB PETERS: And turning the page
- 11 to 218 just to conclude this area. If the interest
- 12 rate goes down 1 percent, then there's a benefit,
- 13 although not proportionally correct and directionally
- 14 correct, but not exactly the same magnitude, correct?
- MR. DARREN RAINKIE: Yes, it's pretty
- 16 close to the \$700 million figure. I mean --
- MR. BOB PETERS: And what does that
- 18 tell Manitoba Hydro -- or what should that tell the
- 19 Board, is that -- that the bottom line on your
- 20 calculations is tied into interest rate?
- 21 MR. VINCE WARDEN: Well, it's som --
- 22 it's intended to convey the -- the risk that Manitoba
- 23 Hydro fac -- faces with the change, plus or minus, in -
- 24 interest rates. I think it's as simple as that, Mr.
- 25 Peters.

- 1 MR. MANFRED SCHULZ: And I would also
- 2 offer that when we're looking at the retained earnings,
- 3 that further to the conversation I think Mr. Lafond had
- 4 with Mr. Hacault on day 1, that retained earnings are
- 5 not just to buffer against drought; that you can see
- 6 that here the interest rate risk that we do see as a
- 7 corporation that needs to be considered as part of our
- 8 retained earnings and our buffering that we have on our
- 9 debt-equity ratio.
- 10 MR. BOB PETERS: At the front end of
- 11 IFF12, page 3 of Manitoba Hydro Exhibit 9, Mr. Warden,
- 12 you set out that Manitoba Hydro had adjusted its long
- 13 term interest rates.
- 14 You recall that?
- MR. VINCE WARDEN: Yes, Mr. Peters.
- 16 Our assumption of long term interest rates, yes.
- MR. BOB PETERS: And so, that
- 18 assumption has already been built into IFF12?
- MR. VINCE WARDEN: Yes.
- 20 MR. BOB PETERS: And the resulting
- 21 impacts will be seen, particularly for Manitoba Hydro,
- 22 when they get -- when the Board looks at page 37 of the
- 23 IFF12?
- 24 MR. VINCE WARDEN: That's right.
- MR. BOB PETERS: All right, I think Mr.

2227 Chairman, recognizing the hour, this would be an appropriate time for me to stand down. Thank you. 3 THE CHAIRPERSON: I suggest we -- we recess and we restart the proceedings at one o'clock. 5 6 --- Upon recessing at 12:06 p.m. 7 --- Upon resuming at 1:02 p.m. 8 9 THE CHAIRPERSON: Good afternoon. Ι 10 believe we're ready to resume the proceedings. We have 11 some exhibits to acknowledge? MS. PATTI RAMAGE: Yes, we have -- I --12 13 I believe another four (4) have been distributed, the 14 first of which, which is -- we're suggesting be marked Manitoba Hydro Exhibit 57. And that is a response to 15 16 Manitoba Hydro Undertaking 32 regarding peer 17 information for the companies relied on by Gannett 18 Fleming for its currently approved life estimates. 19 20 --- EXHIBIT NO. MH-57: Response to Undertaking 32 21 22 MS. PATTI RAMAGE: The next, which --23 exhibit is Undertaking 35, which we suggest be marked 24 Exhibit 58. And that deals with Pointe du Bois, the retirements, and clarifying the vintage calculation.

2228 Again, that's Exhibit 58. 2 --- EXHIBIT NO. MH-58: Response to Undertaking 35 3 5 MS. PATTI RAMAGE: Exhibit 59 again was an undertaking which Mr. Kennedy took. That was Undertaking number 36. And that's the provision of two (2) detailed calculations using an example of investment installed in 1923 with a lifespan to 2063, 10 and detailed calculations assuming plant installed in 2013 with a lifespan to that same date. So again, 11 that's Undertaking 36 being marked as Manitoba Hydro Exhibit 59. 13 14 15 --- EXHIBIT NO. MH-59: Response to Undertaking 36 16 17 MS. PATTI RAMAGE: And then lastly, 18 Exhibit number 60 is Mr. Schulz's CV. 19 20 --- EXHIBIT NO. MH-60: CV of Manfred Schultz 21 22 CONTINUED BY MR. BOB PETERS: 23 MR. BOB PETERS: Thank you, Mr. 24 Chairman. I'd like to start this afternoon in my 25 discussions with respect to Manitoba Hydro's financial

- 1 targets. And to the panel, I don't want to repeat what
- 2 we've canvassed already, but one (1) of the three (3)
- 3 main financial targets used is the interest coverage
- 4 ratio.
- Isn't that correct, Mr. Warden?
- 6 MR. VINCE WARDEN: Yes, it is.
- 7 MR. BOB PETERS: And when we talk of
- 8 these financial targets, they become iterative
- 9 calculations that work into the IFF once they're set.
- 10 Wouldn't that also be correct?
- MR. VINCE WARDEN: Yes.
- MR. BOB PETERS: And so they do impact
- 13 again on the rate increases that are sought by Manitoba
- 14 Hydro?
- MR. VINCE WARDEN: They do.
- 16 MR. BOB PETERS: Now, the interest
- 17 coverage ratio is currently set at a ratio of one point
- 18 two-zero (1.20), Mr. Warden?
- 19 MR. VINCE WARDEN: That target is set
- 20 at one point two-zero, (1.20), yes.
- 21 MR. BOB PETERS: Was it -- was it lower
- 22 than that back in the mid-2000s?
- 23 MR. VINCE WARDEN: Yes, it was at one
- 24 point one-zero (1.10) at -- at one point.
- MR. BOB PETERS: In approximately 2005?

- 1 MR. VINCE WARDEN: That sounds right,
- 2 yes.
- 3 MR. BOB PETERS: All right. And the
- 4 essence of the interest coverage ratio is that Manitoba
- 5 Hydro wants to be able to pay 100 percent of the
- 6 interest on its current debt that's payable in the
- 7 year?
- MR. VINCE WARDEN: Yes, it's an
- 9 indication of the extent to which we are capable of
- 10 paying bond holders interest on -- on the money that is
- 11 loaned to us.
- 12 MR. BOB PETERS: And the ratio being
- 13 one point two-zero (1.20) suggests that there's 20
- 14 percent more than would be absolutely, positively
- 15 needed. So there's a bit of a cushion?
- 16 MR. VINCE WARDEN: It provides a -- a
- 17 measure of comfort, yes, recognizing that our net
- 18 income is subject to variation primarily due to water
- 19 conditions.
- 20 MR. BOB PETERS: What you're saying,
- 21 Mr. Warden, is that to the extent that this cushion of
- 22 20 percent isn't needed, the Corporation would expect
- 23 that it would end up in the net income of the
- 24 Corporation?
- 25 MR. VINCE WARDEN: Well --

2231 MR. BOB PETERS: If it wasn't needed to 1 pay a debt? MR. VINCE WARDEN: It -- it -- yes, it 3 will end up in the net income and -- and retained earnings of the Corporation to the extent that that, with the other ratios, are met. 7 MR. BOB PETERS: Well, it would be used -- the 20 percent cushion, if you -- if it wasn't needed in a particular year to pay the interest on 10 debt, it could be used to pay the cost of major capital 11 projects? 12 MR. VINCE WARDEN: 13 MR. BOB PETERS: And so that's 14 considered internally generated funds? MR. VINCE WARDEN: That's right. 15 16 MR. BOB PETERS: And if it wasn't used 17 in that capacity -- or even if it was used in that 18 capacity, I suppose -- it would still flow to the 19 bottom line as a contribution to net income? 20 MR. VINCE WARDEN: Yes. 21 MR. BOB PETERS: Turning to the capital 22 coverage ratio, this capital coverage ratio used to also be lower than its current rate, didn't it, Mr. 24 Warden? 25 MR. VINCE WARDEN: Actually, I think

- 1 it's been one point two-zero (1.20) for some time. I
- 2 don't recall it being lower than that.
- 3 MR. BOB PETERS: Mr. Warden, I'm not
- 4 sure much turns on it this time, but my -- my marginal
- 5 note to myself was that back in '07/'08 in the
- 6 corporate strategic plan, the capital coverage ratio
- 7 was one point zero (1.0) -- or was to be greater than
- 8 one point zero (1.0).
- 9 MR. VINCE WARDEN: Okay, yes, I'll
- 10 accept that Mr. Peters.
- 11 MR. BOB PETERS: And so in the last
- 12 general rate application before this Board, it was
- 13 increased to one point two-zero (1.20). Would you
- 14 accept that?
- MR. VINCE WARDEN: Yes, I will.
- 16 MR. BOB PETERS: And this is a amount
- 17 that is built into the IFF to provide Manitoba Hydro
- 18 with sufficient revenues from rates charged to
- 19 consumers to allow Manitoba Hydro to pay 100 percent of
- 20 the base capital expenditures each year?
- 21 MR. VINCE WARDEN: Yes. To the extent
- 22 that the ratio -- the capital coverage ratio is greater
- 23 than one (1), there'll be sufficient -- there'll be
- 24 funds that could be used to contribute for other
- 25 purposes.

- 1 MR. BOB PETERS: Right. And when we're
- 2 talking about paying off 100 percent of the base
- 3 capital each year, this is the type of capital, if I
- 4 might, that perhaps Mr. Hall was talking about, in
- 5 terms of some of the refurbishment of the distribution
- 6 system and the -- the capital program that the
- 7 Corporation undertakes on a regular basis?
- MR. VINCE WARDEN: Yes, it's referred
- 9 to as base capital by Manitoba Hydro, but "sustaining
- 10 capital" is another term that's used. It's -- it's
- 11 intended to sustain the current system and to provide
- 12 for -- well, more than that actually, because it does
- 13 provide for increased low growth or customer services.
- 14 MR. BOB PETERS: The base capital, what
- 15 we've also then now called the sustaining capital, that
- 16 excludes the major capital projects, correct?
- 17 MR. VINCE WARDEN: It excludes major
- 18 generation and transmission, yes.
- 19 MR. BOB PETERS: All right. And with
- 20 the capital coverage ratio set at one point two-zero
- 21 (1.20), that dollar amount is then iteratively built
- 22 into the IFF that Mr. Rainkie constructs?
- MR. VINCE WARDEN: Yes.
- 24 MR. BOB PETERS: And when it's set at
- 25 one point two-zero (1.20) there's a 20 percent cushion

2234 -- in my words, "cushion" -- that would be available again to apply to other matters as the Corporation determined? 3 MR. VINCE WARDEN: Yes. 5 6 (BRIEF PAUSE) MR. BOB PETERS: And would the Board be correct in understanding that, again, of that 20 percent cushion for the capital coverage ratio, those 10 monies could be applied on the major capital projects, 11 12 such as Keeyask, Conawapa, and Bipole 3? 13 MR. VINCE WARDEN: Yes, that's right. 14 MR. BOB PETERS: Those would also be 15 considered internally generated funds -- that is, that 16 extra 20 percent -- Mr. Warden? 17 MR. VINCE WARDEN: They -- they would, 18 yes. 19 MR. BOB PETERS: Does Manitoba Hydro acknowledge that with the 20 percent surplus built into 21 the capital coverage ratio and, I suppose, the 20 22 percent surplus built into the interest coverage ratio, 23 Manitoba Hydro's revenue requirement is increased over 24 what it would be if the targets were less? 25 MR. VINCE WARDEN: I think we have to

- 1 take into consideration not only the interest coverage
- 2 and capital coverage ratios, but also the -- the debt
- 3 ratio. So it could very -- we could have a situation
- 4 where the rate increases are being driven more so by
- 5 the dr -- debt ratio than they are by the other two (2)
- 6 ratios.
- 7 MR. BOB PETERS: Is that the case
- 8 before the Board in the two (2) test years?
- 9 MR. VINCE WARDEN: Well, there's a
- 10 balance. We certainly -- in -- in recent years, we
- 11 have tended to focus more so on the debt ratio than we
- 12 have on the other ratios, but they're all important
- 13 though. They're all measures that the rating agencies
- 14 look at. And, you know, they compare us to other --
- 15 other utilities in Canada. And, invariably, they'll --
- 16 they'll comment on the weakness -- the weakness of our
- 17 ratios compared to other utilities in Canada.
- So I think if we just strive for one (1)
- 19 -- one point zero (1.0) on both interest coverage and
- 20 capital coverage, we would probably run into some
- 21 difficulties with the credit rating agencies on that.
- MR. BOB PETERS: You have nothing in
- 23 writing from them that would confirm that from their
- 24 perspective?
- MR. VINCE WARDEN: Other than in the

- 1 rating reports as they -- they continue -- continually
- 2 refer to the -- the weak ratios of Manitoba Hydro
- 3 relative -- relative to other utilities.
- 4 MR. BOB PETERS: That's been a
- 5 longstanding comment by them, would that not be true?
- 6 MR. VINCE WARDEN: Yes. Yes, it is.
- 7 It has been.
- 8 MR. BOB PETERS: And perhaps to -- to
- 9 look at that point on page 220, at Board counsel's book
- 10 of documents is a restatement of IFF11-2, where the
- 11 capital coverage ratio is set at one point zero (1.0).
- 12 You've got that, do you?
- MR. VINCE WARDEN: Yes, I do.
- 14 MR. BOB PETERS: And to look at the
- 15 point, under 2013, the rate increase would be the same
- 16 as currently applied for. But in 2014, the rate
- 17 increase would be 0.10 percent if a capital coverage
- 18 ratio of one point zero (1.0) was used?
- 19 MR. VINCE WARDEN: That's right. And -
- 20 and that's why it's -- it's important to not look at
- 21 the ratios in isolation, because you can see on that
- 22 same exhibit -- or on the same page, the equity ratio
- 23 over that period of time drops as low as 6 per -- 6
- 24 percent by the end of the ten (10) year period.
- MR. BOB PETERS: But the Corporation is

- 1 prepared to allow it to fall as low as 10 percent in
- 2 its most current IFF. Isn't that correct?
- MR. VINCE WARDEN: Well, we -- we have
- 4 -- again, it comes back to what we talked about many
- 5 times, the -- that balance that we're trying to achieve
- 6 between customer sensitivity and fiscal responsibility.
- 7 And, yes, for a temporary period, we are allow --
- 8 allowing the ratios to weaken.
- 9 MR. BOB PETERS: And would it also be
- 10 correct though that on this -- on page 220, Manitoba
- 11 Hydro has simply done the iterative calculation of
- 12 reducing the capital coverage from one point two-zero
- 13 (1.20) down to one point zero (1.0), with no
- 14 adjustments to the -- to the other expense items?
- MR. VINCE WARDEN: Yes, that's just to
- 16 respond to this Information Request.
- 17 MR. BOB PETERS: All right. So this
- 18 doesn't include any other management decisions that
- 19 could be made if that was the reality, in terms of how
- 20 to manage the -- the losses or the -- the equity ratio?
- 21 MR. VINCE WARDEN: Yeah, I think it
- 22 points to the -- the fact that really you can't look at
- 23 one (1) ratio in isolation. You have to look at the
- 24 ratios together.
- 25 MR. RAYMOND LAFOND: Can I simply

- 1 intervene? And -- and I hear you when you talk about
- 2 Manitoba Hydro accepting that its equity ratio come
- 3 down temporarily. But the temporarily is twenty (20)
- 4 years. And it's really planned, rather than because of
- 5 an unforseen long drought or something to that effect.
- 6 MR. VINCE WARDEN: It is. Remember,
- 7 drought is built into the forecast though. So we -- we
- 8 -- assuming that we have average water flow conditions
- 9 over that twenty (20) year period, it -- a drought will
- 10 occur, and we will still get back to that 25 percent
- 11 equity at the end of that twenty (20) year period.
- 12 That's though -- that's what we keep
- 13 reiterating to the credit agencies, is that, yes, we
- 14 are entering this period of major capital investment,
- 15 our ratios will weaken, but they do recover. They do
- 16 recover and it's -- that's how. We have to keep
- 17 reinforcing that the ratios do recover with the
- 18 assumptions that we have built into the forecasts, of
- 19 course. And that assumes that there will be rate
- 20 increases along the way.

- 22 CONTINUED BY MR. BOB PETERS:
- 23 MR. BOB PETERS: What you're telling
- 24 the Board, Mr. Warden, is that the credit agencies are
- 25 comfortable with the decrease in the equity ratio and

- 1 the increase in the debt ratio that's forecast by
- 2 Manitoba Hydro?
- 3 MR. VINCE WARDEN: They -- they've
- 4 never gone so far as to say they were comfortable.
- 5 They have though accepted -- they accepted the reasons
- 6 why the ratios have -- have deteriorated or declined
- 7 the way they -- they have in the fore -- are projected
- 8 to in the forecast.
- 9 MR. BOB PETERS: Would the -- would the
- 10 rating agencies been made aware of the IFF12 filed, I
- 11 think, back on December 10th?
- MR. VINCE WARDEN: Just a moment.

13

14 (BRIEF PAUSE)

- 16 MR. VINCE WARDEN: Yeah, the timing is
- 17 such that when we reviewed our forecast with Moody's,
- 18 Standard & Poor's, we would have -- only have IFF11-2
- 19 at that time. However, DBRS would have received --
- 20 because they were here later, they would have received
- 21 IFF12. So we always review the most recent financial
- 22 forecast with the rating agencies.
- 23 MR. BOB PETERS: There's an expectation
- 24 by them that the equity ratio will deteriorate during
- 25 times of major capital construction?

- 1 MR. VINCE WARDEN: Yeah. Yes, they --
- 2 they accept that as a natural consequence of the major
- 3 capital investments that we're undertaking.
- 4 MR. BOB PETERS: Rate increases would
- 5 be just too punitive to try to maintain a capital
- 6 structure of 75/25 during the major capital program
- 7 that Manitoba Hydro is envisioning?
- MR. VINCE WARDEN: Yes, we would never
- 9 recommend rate increases that would be necessary to
- 10 maintain 75/25 throughout.
- 11 MR. BOB PETERS: We saw before lunch
- 12 that the -- that the -- during the Limestone years, we
- 13 saw the debt-equity ratio. We also saw what happened
- 14 during the drought in 2004.
- Would it be correct to conclude the that
- 16 the provincial debt guarantee fee is a major source of
- 17 comfort for all the rating agencies?
- MR. VINCE WARDEN: Oh, absolutely, yes.
- 19 They -- without -- not so much the fee, but the
- 20 quarantee of the province, yeah.
- 21 MR. BOB PETERS: I'm sorry, did I say -
- 22 if I -- if I said the fee, I meant the provincial
- 23 debt quarantee --
- MR. VINCE WARDEN: Yes.
- 25 MR. BOB PETERS: -- is of comfort to

- 1 the debt rating agencies because the province is
- 2 backing Hydro's debt.
- 3 MR. VINCE WARDEN: Yes, absolutely. We
- 4 wouldn't -- we wouldn't receive the favourable rating
- 5 we do without that guarantee.
- 6 MR. BOB PETERS: Does the position of
- 7 the debt rating agencies remain the same even if the
- 8 major generation is being advanced over Manitoba
- 9 Hydro's domestic requirements to serve an export load?
- 10 MR. VINCE WARDEN: They understand the
- 11 fact that it's necessary for Manitoba Hydro to
- 12 negotiate long-term firm contracts to -- to absorb the
- 13 large quantities of generation that comes on stream
- 14 when we build plants such as Keeyask and Conawapa. So
- 15 -- so, yes, they're -- they're accepting the fact that
- 16 the timing of those contracts and -- and the
- 17 commitments we have to make won't always coincide
- 18 exactly with the in-service date of those facilities.
- 19 MR. BOB PETERS: Manitoba Hydro's own
- 20 board of directors hasn't sought a stronger capital
- 21 structure when pre-building for export contracts, has
- 22 it?
- 23 MR. VINCE WARDEN: No. But, you know,
- 24 Manitoba Hydro's board of directors is -- is apprised
- 25 of Manitoba Hydro's financial position every month.

- 1 They're totally supportive of the financial structure
- 2 that we are -- that we have today and -- and what's
- 3 required to maintain that structure over the long term.
- 4 MR. RAYMOND LAFOND: They're
- 5 supportive. But there has to be quite a bit of concern
- 6 with the equity rate going down to 10 percent?
- 7 MR. VINCE WARDEN: Oh, yes. I wouldn't
- 8 say there -- they've absolutely expressed concern.
- 9 They realize, you know, there -- there's risk
- 10 associated with any investment program. And they're
- 11 fully cognizant of the risks that are -- are before us.

- 13 CONTINUED BY MR. BOB PETERS:
- MR. BOB PETERS: Maybe just to put
- 15 numbers on it in that last discussion with Board member
- 16 Lafond, if we turn to page 223 of the book of
- 17 documents, this IFF run, I'm sure, by Mr. Rainkie and
- 18 his colleagues, was -- was designed to show the Board
- 19 the type of rate increases that would be required in
- 20 order to achieve, at this point, an 80/20 debt equity.
- 21 And if we look down to the third line
- 22 from the bottom, we see that 20 percent equity ratio is
- 23 -- is maintained out through the planning horizon on --
- 24 on both page 223 and 224. But if we just look to the
- 25 two (2) test years, Mr. Warden, 2013 and 2014, the

- 1 increase in 2013 would be as requested at two (2) point
- 2 -- sorry, at three point five-seven (3.57).
- 3 But then for 2014 it goes up to close to
- 4 15 percent followed by another 15 percent rate increase
- 5 before it would flatten out, correct?
- 6 MR. VINCE WARDEN: Correct, yes.
- 7 MR. BOB PETERS: Why is it that it
- 8 wouldn't be feathered in, so to speak, as you did with
- 9 your IFF12? Why is it that -- that it maintains that
- 10 debt-equity ratio of 20 percent equity by the infusion
- 11 up front as opposed to more gradual throughout?
- MR. VINCE WARDEN: Well, I -- I think
- 13 that was just responding to the information request.
- 14 It -- it was -- I believe the information request is --
- MR. BOB PETERS: No, I -- I appreciate
- 16 -- I appreciate that, Mr. Warden. But wouldn't one
- 17 expect that the capital structure, once it got to 80/20
- 18 in the early years, would deteriorate from that and it
- 19 -- with -- without rate increases of some significance?
- 20 And it appears here, for the first ten
- 21 (10) years there's really no rate increases needed
- 22 after the first -- after 2015.
- 23 MR. VINCE WARDEN: Yeah, but it's got
- 24 an upfront 30 -- 30 percent rate increase, so.
- MR. BOB PETERS: So that -- you're just

2244 telling the Board that's sufficient to carry it? 2 MR. VINCE WARDEN: Yes. Yes, that's what this -- this demonstrates, yes. MR. BOB PETERS: And just to perhaps connect the dots to the IFF12 that Manitoba Hydro filed, Manitoba Hydro was accepting of the deterioration in the equity ratio and just used a mathematical formula to achieve a 75/25 at the end of the IFF, and that gave rise to the eighteen (18) years 10 at 3.95 percent rate increases? 11 MR. VINCE WARDEN: That's right. 12 13 (BRIEF PAUSE) 14 15 MR. BOB PETERS: I suppose if we turn 16 to page 226 in the book of documents, we'll see the same type of information, except the parameter was 17 18 changed to -- to get to a 25 percent equity ratio, which is really to maintain the 25 percent equity as it 20 currently has. 21 And here again, Mr. Warden, we can see 22 that in -- in 2014 we just need a little, modest 65 23 percent rate increase, and that would -- that would 24 tidy it over fairly handily for the -- for the planning

25

horizon?

- 1 MR. VINCE WARDEN: Yes, we wouldn't
- 2 have to appear before the Board again for quite a
- 3 while.
- 4 MR. BOB PETERS: Well, you'd come back
- 5 in 2015 to ask for a rate reduction, I would expect, of
- 6 21 percent?
- 7 MR. VINCE WARDEN: You know, this --
- 8 this was unadjusted for IFRS. And, you know, we have
- 9 that in 2013/'14. In this scenario we would have the
- 10 charge against retained earnings, which distorts this
- 11 somewhat. And as we talked about earlier this morning,
- 12 that's going to be pushed out, so.
- But, yes, with -- with that writeoff to
- 14 retained earnings that occurs in that year and under
- 15 the scenario that was requested here, that's the kype -
- 16 type of rate increases that we would see.
- MR. BOB PETERS: Your point was that
- 18 the \$241 million of rate-regulated assets won't be
- 19 written off against retained earnings in 2014?
- 20 MR. VINCE WARDEN: That's right.
- 21 MR. BOB PETERS: But your IFF12, I
- 22 believe the number was 225 million, approximately, that
- 23 would be written off and recovered over the planning
- 24 horizon of the IFF? That was built into IFF12?
- 25 MR. VINCE WARDEN: It was but with the

- 1 further work being done by the International Board, it
- 2 looks as Mr. Rainkie had indicated earlier, it's looks
- 3 like -- earliest we can expect any kind of a decision
- 4 now is 2016. So we'll be -- when we come back here
- 5 with IFF13, we'll be -- we'll be deferring that yet
- 6 again, or we'll have to make a decision as to how we
- 7 are going to handle the IFRS issue at that point in
- 8 time.
- 9 We do know at this point that it won't
- 10 be a charge against retained earnings in the 2014/'15
- 11 year, as we have currently in IFF12.
- 12 MR. BOB PETERS: What that really tells
- 13 the Board is that if the rate-regulated assets of
- 14 approximately \$225 million dollars are not written off,
- 15 even in 2014, following the test years, the 2.95
- 16 percent rate increase that's embedded in IFF12 could
- 17 mathematically be a lower number?
- 18 MR. VINCE WARDEN: It -- it could be
- 19 affected somewhat.
- 20 MR. BOB PETERS: But it would be
- 21 mathematically affected?
- MR. VINCE WARDEN: It would, although,
- 23 you have to remember, that's being amortized over a ten
- 24 (10) year period as well. So over the term of the
- 25 forecast, it's already reflected.

- 1 MR. BOB PETERS: In that second-last
- 2 answer, Mr. Warden, does the Board conclude that
- 3 Manitoba Hydro won't seek to impose equal life grouping
- 4 of depreciation in 2015?
- 5 MR. VINCE WARDEN: You know, it's --
- 6 that's a policy decision that we'll have to make, but
- 7 that would be my expectation, yes.
- 8 MR. BOB PETERS: Is it also your
- 9 expectation that the -- that Manitoba Hydro would not
- 10 seek to remove net salvage value from -- from the
- 11 depreciation expense in 2015 either?
- MR. VINCE WARDEN: Yes.
- MR. BOB PETERS: Your -- your view is
- 14 you would still tie equal life grouping with the net
- 15 salvage issue together and impose them in the same test
- 16 year?
- MR. VINCE WARDEN: Yes.
- 18 MR. BOB PETERS: Has that been a policy
- 19 decision by the Board, or is that one you would
- 20 recommend or where was that at?
- 21 MR. VINCE WARDEN: It was -- it would
- 22 be one that we would recommend. And -- and for the
- 23 reasons that we indicated earlier, absent the
- 24 implementation of IFRS, we'd be looking at an
- 25 accounting change with all kinds of retroactive

- 1 adjustments that would be necessary if we were to do it
- 2 without -- without IFRS.
- 3 MR. BOB PETERS: Can the Board take
- 4 from your -- from your answers to me, Mr. Warden, that
- 5 you'll be coming back to this Board following this
- 6 General Rate Application with Manitoba Hydro's proposal
- 7 as to how to deal with IFRS and accounting changes,
- 8 going forward?
- 9 MR. VINCE WARDEN: Yes. I -- I think,
- 10 again, as Mr. Rainkie indicated, this was something
- 11 that was late breaking and we didn't really become
- 12 apprised of, other than through the website informat --
- 13 the limited information that's available on the
- 14 website. So we'll have to study that further and make
- 15 a determination as to how we're going to present that,
- 16 going forward.
- 17 MR. BOB PETERS: All right. I'm going
- 18 to turn if I could, Mr. Chairman and Board members,
- 19 over to some capital expenditure items. And we've had
- 20 some discussion about this. But at page 229, under PUB
- 21 Exhibit 14, found under Tab 21, it sets out one of
- 22 Manitoba Hydro's responses to -- I think it's
- 23 Information Request First Round 93-A, with a chart
- 24 dealing with capital expenditures and the evolution of
- 25 those expenditures.

- 1 Mr. Warden, you're familiar with that?
- MR. VINCE WARDEN: Yes. Yes, I am.
- 3 MR. BOB PETERS: And I think mine's
- 4 marked up. I'm not sure if yours is. But -- I'm not
- 5 sure what's in the book.
- 6 Wuskwatim total project is now \$1.771
- 7 billion. Have I got that right? I think I took that
- 8 from CEF12.
- 9 MR. VINCE WARDEN: Yes, that would be
- 10 including transmission, I believe.
- MR. BOB PETERS: Yeah, the transmission
- 12 is \$329 million? Or maybe -- sorry.
- MR. VINCE WARDEN: Three twenty-three
- 14 (323), I think.
- MR. BOB PETERS: Okay, I'll accept
- 16 that. And the only -- the other ones of note, let's
- 17 just go down to Conawapa. Instead of 7.771 billion,
- 18 it's now 10.2 billion?
- MR. VINCE WARDEN: Yes.
- 20 MR. BOB PETERS: And then Keeyask has
- 21 gone from five point six (5.6), up to 6.2 billion?
- MR. VINCE WARDEN: Yes.
- MR. BOB PETERS: And I appreciate other
- 24 items have changed as well; I just haven't gone through
- 25 and -- and updated my notes. But those are certainly

01-07-2013 PUB - MANITOBA HYDRO GRA 2250 the major updates. Would that be correct? 2 MR. VINCE WARDEN: Yes, those would be the -- the major updates. 3 MR. BOB PETERS: When one looks at Wuskwatim as an example -- and I want to come to some questions on Wuskwatim later this afternoon -- the 7 total project costs, when one follows it through -- and let's go back to CEF03, if we can, Mr. Warden. 9 Was the intention in '03 to provide a 10 capital cost of the total project in-service at \$988 11 million? 12 13 (BRIEF PAUSE) 14 15 MR. BOB PETERS: That wasn't a trick question, so maybe I've asked it wrong. 17 Sorry, in -- in -- I MR. VINCE WARDEN: 18 -- I was just trying to confirm in -- in the CEF04, I 19 believe -- oh, yes. I'll -- I'll answer "yes" to that question, and maybe you can proceed. 21 MR. BOB PETERS: The point I'm getting 22 at, Mr. Warden, is what you're attempting to 23 demonstrate in your CEF is the in-service cost of the

MR. VINCE WARDEN: Yes, that's right.

24 project?

- 1 MR. BOB PETERS: When you snip the
- 2 ribbon, that's going to be the cost that's going to be
- 3 expected to be totally incurred?
- 4 MR. VINCE WARDEN: That's -- that's the
- 5 objective, yes.
- 6 MR. BOB PETERS: And that contains
- 7 forecasts of interest rates, forecasts of construction
- 8 costs? All of those things are built into it and
- 9 rolled into it?
- 10 MR. VINCE WARDEN: That's right.
- MR. BOB PETERS: So when we look at
- 12 Wuskwatim and only use it as an example, we can see
- 13 that what was forecast in '03, some ten (10) years
- 14 later that forecast was -- was considerably incorrect?
- MR. VINCE WARDEN: Well, it -- it was
- 16 revised upwards considerably, yes.
- 17 MR. BOB PETERS: You said it nicer than
- 18 I did. And -- and not -- not being pejorative at all,
- 19 Mr. Warden, but the -- there's got to be reasons that
- 20 that happened?
- 21 MR. VINCE WARDEN: Yes. Yes, and with
- 22 every capital expenditure forecast, if -- if a project
- 23 changes, management submits a -- a justification for
- 24 that change before it's approved.
- 25 MR. BOB PETERS: And some of those

- 1 increases in cost, presumably, are beyond the control
- 2 of Manitoba Hydro , and there may be some that are --
- 3 that are within the control of Manitoba Hydro?
- 4 MR. VINCE WARDEN: That's fair, yes.
- 5 MR. BOB PETERS: And so when we look at
- 6 Wuskwatim going from -- in my numbers, you know, from
- 7 900 million up to 1.8 billion, a doubling in cost, what
- 8 lessons does the Utility learn from that exercise that
- 9 it can apply going forward with its Conawapa and
- 10 Keeyask projects that are coming in?
- MR. VINCE WARDEN: Well, with Wuskwatim
- 12 there was definitely a lot going on in the construction
- 13 industry during that period of time: huge cost -- cost
- 14 escalation in materials, in contracts, competition for
- 15 labour, materials. So price escalation was -- was
- 16 commonplace in the market over -- over that period of
- 17 time when Wuskwatim was -- from the time Wuskwatim was
- 18 committed to the time it was ultimately placed in -- in
- 19 service.
- 20 We saw the exact opposite situation with
- 21 Limestone, where -- whereby we hit the -- the
- 22 marketplace just right. And rather than costing --
- 23 costing \$3 billion, as was originally estimated, it
- 24 came in at 1.5 billion or 1.4 billion. So it can go
- 25 the other way. But as you can see from the -- what's

- 1 on this page, because of the cost escalation that has
- 2 been experienced, it's affected all of our projects.
- 3 All of our projects have been affected upwards.
- 4 MR. BOB PETERS: Well, and I -- when I
- 5 look at Conawapa as an example, Mr. Warden, in three
- 6 (3) years it's gone from 6.3 billion to ten point two
- 7 (10.2), which is some, I suppose, 62 percent increase
- 8 in -- in costs in three (3) years.
- 9 MR. VINCE WARDEN: Yeah, some -- some
- 10 of that is -- is because of changing in-service date,
- 11 and so it's not totally related to cost -- cost
- 12 escalation. The later, of course, the in-service date,
- 13 the more it's going to cost just because it's another
- 14 year of escalation added to the -- to the project cost.
- MR. BOB PETERS: Well, it's another
- 16 year of carrying the costs.
- 17 MR. VINCE WARDEN: Yes, and escalation
- 18 on the -- on the cost of materials and input -- all the
- 19 input costs would have gone up.
- 20 MR. BOB PETERS: But the -- but as I
- 21 understood your previous answers, when Manitoba Hydro
- 22 provides a capital expenditure forecast it takes into
- 23 account a forecast for increases in labour and
- 24 materials, as well as the competition or lack thereof
- 25 in the -- in the construction industry?

- 1 MR. VINCE WARDEN: Yeah, that's right.
- 2 And assuming it goes into service in the year in which
- 3 was originally projected, that should hold. But if you
- 4 delay the -- the in-service date by a year, then
- 5 you've got one (1) more year of escalation that has to
- 6 be added onto -- onto that project cost.
- 7 MR. BOB PETERS: When Manitoba Hydro
- 8 says, "One (1) more year of escalation," you're talking
- 9 about escalation in the wages of -- of labourers or the
- 10 cost of materials?
- MR. VINCE WARDEN: Both of -- both of
- 12 those, yes. I mean, if you're -- a dollar today is not
- 13 -- is going to be -- going to be a dollar -- two (2)
- 14 or three (3) next year. So it's going to be likewise
- 15 with all of the input costs for -- for these
- 16 facilities.
- 17 MR. BOB PETERS: So the cost of
- 18 delaying the project's in-service will be one (1) of
- 19 the factors that isn't planned in the CEFs because you
- 20 have an in-service target date.
- 21 MR. VINCE WARDEN: That's right. And
- 22 that's what's not illustrated in this -- in this
- 23 particular table, is that the in-service dates for many
- 24 of these facilities would have changed and affected the
- 25 capital cost for that reason alone.

- 1 MR. BOB PETERS: And so let's exp --
- 2 let's explain to the Board. Why does the in-service
- 3 dates change for these projects, Mr. Warden?
- 4 MR. VINCE WARDEN: Well, there's a
- 5 number of different reasons: the length of time -- in
- 6 the case of Conawapa, the length of time it takes to
- 7 get all -- go through all regulatory and other
- 8 approvals, it just was not -- it's not physically
- 9 possible to put it into service before 2025.
- 10 MR. BOB PETERS: And I suppose that may
- 11 be a factor that Manitoba Hydro had more control over,
- 12 in terms of starting its regulatory approvals earlier?
- MR. VINCE WARDEN: Yes, the lead times
- 14 for these projects are -- seem to be getting longer
- 15 rather than shorter though. So we -- we do the best we
- 16 can, in terms of coming up with those lead times. And
- 17 in this instance it was longer than -- than we had
- 18 estimated.
- MR. BOB PETERS: And do the
- 20 counterparties with whom Mr. Cormie negotiates ever
- 21 request the in-service date or the commencement date of
- 22 the contract be pushed back a year or more?
- 23 MR. VINCE WARDEN: Maybe I'll let Mr.
- 24 Cormie answer that.
- MR. DAVID CORMIE: They haven't

- 1 requested that, but Manitoba Hydro knows that the in-
- 2 service dates to -- for the new generation on which
- 3 the contracts are conditioned are -- are uncertain.
- 4 And we negotiate the right to delay deliveries if -- if
- 5 necessary.
- 6 MR. BOB PETERS: I'm sorry, I maybe
- 7 didn't follow that as closely as I should have, Mr.
- 8 Cormie. But does the -- the term sheets certainly
- 9 don't bind Manitoba Hydro to a specific in-service
- 10 date, although the -- the term sheets may target an in-
- 11 service date.
- 12 Would that be fair?
- MR. DAVID CORMIE: The -- the term --
- 14 the contracts envision an -- a delivery date in which
- 15 electricity begins to flow. And Manitoba Hydro has the
- 16 option under the contracts to delay that date if there
- 17 is a delay in the -- in the start of construction of
- 18 the facility for regulatory reasons, for example. If
- 19 we don't get regulatory approval in time or if a
- 20 transmission is not built in time, then Manitoba Hydro
- 21 has the right to -- to delay the deliveries.
- MR. BOB PETERS: And with -- have any
- 23 of your contracts that have now been signed and are
- 24 pending, the delivery dates have been pushed back a
- 25 year on -- on one (1) of those?

2257 1 MR. DAVID CORMIE: No, we're still intending to deliver power under the contracts that we have according to the -- to the contract. We haven't 3 in -- we haven't exercised our right to delay, and it's -- it's still -- there's plenty of time to exercise that option, Mr. Peters. 7 MR. BOB PETERS: With -- Conawapa has been pushed back a year, in my terms, in the capital expenditure forecast. Have I got that right? 10 in-service date has been moved from Manitoba Hydro's fiscal '25 to Manitoba Hydro's fiscal '26? 11 12 MR. DAVID CORMIE: Yes, but none of 13 Manitoba Hydro's signed contracts are -- require 14 Conawapa. Only --15 MR. BOB PETERS: You're saying --16 MR. DAVID CORMIE: -- only --17 MR. BOB PETERS: -- they'll be serviced 18 out of Keeyask? 19 MR. DAVID CORMIE: Yes. 20 MR. BOB PETERS: And, Mr. Warden, back 21 to you. With -- with Conawapa being deferred a year, 22 when I look at the page 229 and I see 7.771 billion, 23 and then going up to 10.2 billion, the one (1) year 24 delay in in-service isn't the cause of the \$2 1/2 25 billion of additional costs on Conawapa, is it?

- 1 MR. VINCE WARDEN: Not totally. I
- 2 should be clear. Actually, between IFF11 and IFF12
- 3 there's actually a two (2) year delay, because in
- 4 IFF11, although we -- we were aware that it was --
- 5 Conawapa was delayed one (1) year in that forecast, we
- 6 decided -- or determ -- determine -- a determination
- 7 was made that there was sufficient contingency in the
- 8 forecast such that we wouldn't change the forecast at
- 9 that time.
- 10 When we got to IFF12, the -- the
- 11 forecast then reflected a full two (2) year delay in
- 12 the -- in the estimate. So that was a portion of the
- 13 delay almost -- or of the increase. The other large
- 14 component of that increase though was the provision of
- 15 a management reserve. So we ni -- we did not have a
- 16 management reserve in -- built into the forecast
- 17 before. And the concept of a management reserve is to
- 18 provide for unforeseen increases.
- 19 So we go through our estimating process
- 20 as we normally do. And then on top of that, which we
- 21 have not done with either Keeyask or Conawapa in the
- 22 past, we've added this -- this concept of a management
- 23 reserve, such that it should provide for any unforeseen
- 24 circumstances that might arise before the plant is
- 25 actually constructed.

2259 1 MR. BOB PETERS: Is this management reserve a new concept used by Manitoba Hydro? 3 MR. VINCE WARDEN: Yes, it is. MR. BOB PETERS: And can you file with the Board the breakdown of that management reserve, specifically with Conawapa and with, I guess, Keeyask? 7 MR. VINCE WARDEN: Yes. Yes, we can do that. 9 MR. BOB PETERS: And how much of -- how 10 much of the additional capital cost is attributed to 11 just the delay in in-service? Will that be shown on 12 that information? 13 MR. VINCE WARDEN: Yes, we'll -- we'll 14 take an undertaking to -- to breakdown the increase 15 from the 7.8 billion for Conawapa to the 10.2 billion 16 current estimate. 17 MR. BOB PETERS: Likewise, will you do 18 Keeyask from 5.6 to 6.2 billion? 19 MR. VINCE WARDEN: Yes, we can do that, as well. 20 21 22 --- UNDERTAKING NO. 46: Manitoba Hydro to provide a 23 breakdown of the increase 24 from the 7.8 billion for 25 Conawapa to the 10.2

		2260
	1	billion current estimate;
	2	and Keeyask from 5.6 to 6.2
	3	billion; and to indicate
	4	if, in Conawapa, there was
	5	a two (2) year change, or
	6	whether it was only one (1)
	7	year
	8	
	9	CONTINUED BY MR. BOB PETERS:
-	10	MR. BOB PETERS: And was there a
-	11	management reserve taken in the case of Wuskwatim?
-	12	MR. VINCE WARDEN: No.
-	13	MR. BOB PETERS: I'm just wondering,
-	14	when you take that undertaking, Mr. Warden, could you
	15	just double check your in-service dates on Conawapa to
	16	see if if there was the change, the two (2) year
-	17	change that you referenced, or whether it was only one
-	18	(1) year, just check that as well, please.
-	19	MR. RAYMOND LAFOND: What is the in-
2	20	service date of Keeyask?
2	21	MR. VINCE WARDEN: 2019. Yes, I can do
2	22	that, Mis Mr. Peters. But I I can tell you was a
2	23	two (2) year deferral in IFF12.
2	24	MR. RAYMOND LAFOND: If Keeyask is
2	25	is if Keeyask is has an in-service date of 2019,

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2261
   why does it incur so many costs in 2020 to 2022; like,
   well over a billion dollars?
3
                         (BRIEF PAUSE)
 5
 6
                   MR. DAVID CORMIE: M. Lafond, that
    first unit is in-service in the fall of 2019. And the
   subsequent units come in over the next while. So, it -
   - this doesn't -- the station doesn't come all into
   service at one point in time; it's spread out over --
10
11
   over two (2) years.
12
                   THE CHAIRPERSON:
                                      I quess a particular
13
   concern to me in this rate application is that fact
14
   that Wuskwatim came in considerably over-budget and
15
   later then expected. And I guess, you know, we can't -
    - in this rate application we are to some extend
17
   concerned about future costs, but clearly we're now
18
   expecting ratepayers to pay for the cost of the dam
19
   that just started operation where the costs are way
   higher than what had -- originally projected and -- and
21
    that included the operating costs.
22
                   So, I think we need to do some soul
23
    searching about what happened and why we are now
24
   expecting ratepayers to pay for that. I think we at
25
   least owe the ratepayers a fairly thorough explanation
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- 1 of what -- what happened and what, if any lessons we
- 2 can draw from that ex -- exercise. Because you know,
- 3 that's a lot of money off -- that's off base and we
- 4 expect people to pay for that now.
- 5 And it seems to me that we -- we need to
- 6 look back at what happened and -- and if only to -- to
- 7 explain to Manitobans that we did the very best that we
- 8 could under the circumstances. But I also think that
- 9 we owe it to them to -- to be in a position to say,
- 10 Okay, we've learned some lessons here and we're going
- 11 to apply them in the future to make sure that we don't
- 12 go off base on some of these even more significant
- 13 capital projects.
- 14 So, I quess my -- I quess, you know, if
- 15 we're going to be looking at -- my -- my question would
- 16 be: Would it be possible, if we're going to be looking
- 17 at what's happened with the projected costs for the two
- 18 (2) major dams that are being planned, would it be
- 19 possible also to look back and say, Okay, what happened
- 20 with respect to the previous construction project? It
- 21 seems to me that we should be able to examine what
- 22 happened. And -- and I don't know that we're looking
- 23 for detailed examination so much as we are looking for
- 24 an understanding of what happened with respect to the
- 25 progression and costs and the -- and the shift -- the

2263 shifting in the time-lines, all of which had a big impact in -- in the end results. 3 I wonder if -- could you undertake to do that please? 5 MR. VINCE WARDEN: Yes, Mr. Chairman. I actually thought we had something on the record in 7 that regard, but we're having difficulty just putting our hands on it. So, we -- we will undertake to provide a explanation of the escalation in costs from -10 - for Wuskwatim from the first estimate to the --11 through to the final cost. 12 13 --- UNDERTAKING NO. 47: Manitoba Hydro to provide a 14 explanation of the escalation in costs for 15 16 Wuskwatim from the first 17 estimate through to the 18 final cost; and provide an 19 explanation of how the 20 management reserve was 21 derived; and to indicate 22 what level of reliability 23 they have that the current 24 capital estimates are going 25 to be accurate on in-

2264 service date 1 2 3 THE CHAIRPERSON: Now, I realize that this is part of what you're talking about now in terms of, you know, including a management reserve and so on, but that obviously would be something that's been learned from the last exercise. So, that's the kind of 7 thing that I -- I think I would like to have addressed if possible. 10 MR. TERRY MILES: I would know, Mr. 11 Chairman, we did submit a response to an Information Request from CAC; it's Round 1 and it's Response 73C. And in there it's provided a high level description of 13 14 the changes in cost. That's CAC/MH Round 1 73C. 15 16 (BRIEF PAUSE) 17 18 THE CHAIRPERSON: I don't think I've 19 got the right one, but, nonetheless, why don't we agree that I'll take a look at what we have and then we can -20 21 - I can raise this as a topic later on. 22 MR. VINCE WARDEN: Yeah, that --23 that... 24 25 (BRIEF PAUSE)

2265 1 2 MR. VINCE WARDEN: Yes, Mr. Chairman, just to conclude on that, perhaps. We did look at 3 CAC/MH-73, and I think that's probably a little bit higher level than what you were looking for. will undertake to provide that in more detail than 7 what's -- what is provided there. 8 THE CHAIRPERSON: Thank you very much. 9 CONTINUED BY MR. BOB PETERS: 10 11 MR. BOB PETERS: Mr. Warden, how did 12 Manitoba Hydro determine that a management reserve 13 should be taken with respect to Conawapa? Well, I think it's 14 MR. VINCE WARDEN: 15 partly explained by page 229, Mr. Peters. Of course, 16 management is very concerned as well about the 17 escalating costs. And there was a complete re-estimate 18 of Conawapa, as I understand. And with that reestimate there were some un -- uncertainties that were still identified, and rather than being faced with 21 having to continually update this estimate, it was 22 determined that a management reserve, as is being used in other jurisdictions, is the prudent way to go with 23 24 this. 25 So -- so yeah, that's basically what was

2266 done in terms of --2 MR. BOB PETERS: And how did -- how did management set the -- the quantification of that level? 3 4 MR. VINCE WARDEN: Mr. Peters, perhaps it would be more efficient to include that in the undertaking that we have -- we've committed to. MR. BOB PETERS: Yes, thank you, sir. 7 Just while we're on this topic... 9 10 (BRIEF PAUSE) 11 MR. VINCE WARDEN: We'll -- we'll 12 13 capture that in the previous undertaking that we took with respect to providing an explanation of the 14 15 increases in -- in the capital cost estimate for 16 Conawapa and Keeyask, including an explanation of how 17 the management re -- reserve was derived. 18 MR. BOB PETERS: Mr. Warden, when I 19 look at page 229 in the book of documents and I write in my IFF12 column like I have, what level of 21 reliability does Manitoba Hydro now have that the 22 current capital estimates are going to be accurate on 23 in-service date? 24 25 (BRIEF PAUSE)

- 1 MR. VINCE WARDEN: We'll include that
- 2 as -- as part of the undertaking, Mr. Peters.
- 3 MR. BOB PETERS: All right. Thank you
- 4 for that.
- 5 Mr. Warden, I don't see any updated
- 6 number on account of Bipole 3. Can the Board interpret
- 7 that to mean that the most current capital forecast
- 8 cost of in-service of Bipole 3 is the \$3.3 billion?
- 9 MR. VINCE WARDEN: Yes.
- 10 MR. BOB PETERS: And does that include
- 11 mitigation and compensation, or is that just the -- the
- 12 metal and the wire, so to speak?
- MR. VINCE WARDEN: No, it does include
- 14 mitigation and compensation as well.
- 15 MR. BOB PETERS: And does that include
- 16 synchronous condensers, or not include synchronous
- 17 condensers, or do we know?
- 18 MR. VINCE WARDEN: It -- it does
- 19 include the con -- conversion equipment.
- 20 MR. BOB PETERS: There's been no
- 21 management reserve taken for that particular capital
- 22 expense item?
- 23 MR. VINCE WARDEN: No, there has not.
- 24 MR. BOB PETERS: Is it just Conawapa
- 25 that has a management reserve now?

2268 1 MR. VINCE WARDEN: No, Con -- Conawapa and Keeyask. MR. BOB PETERS: All right. And the 3 undertaking will show how big it is for Keeyask, correct? 6 MR. VINCE WARDEN: Yes. MR. BOB PETERS: Yeah. I don't want to 7 go through too many of the capital expenditures, other than I want to -- there's one (1) new topic that 10 appears, to me anyway, in the -- in the capital 11 expenditure forecast. 12 And, Mr. Chairman, the capital 13 expenditure forecast found on pages 220 -- sorry, 230, all the way through to 233 and following all the way 15 through to 237, they've been replaced by Capital 16 Expenditure Forecast '12 in amounts. 17 But there's a -- Mr. Warden, are you 18 able to explain, or perhaps Mr. Cormie, there's a north/south alternating current line as one of the projects? 20 21 22 (BRIEF PAUSE) 23 24 MR. DAVID CORMIE: Mr. Peters, when -at some point in time in the future, after Bipole 3 is

- 1 built, there's still insufficient north/south
- 2 transmission to serve Manitoba load on a firm basis.
- 3 And so additional north/south transmission from
- 4 Northern Manitoba to the south is needed and there's
- 5 funds in the capital expenditure forecast for that
- 6 additional transmission.
- 7 MR. BOB PETERS: \$318 million, correct?
- 8 Is that what I read?
- 9 MR. DAVID CORMIE: Yes.
- 10 MR. BOB PETERS: I guess I'm looking at
- 11 CEF11-2, Mr. Cormie, with you, but that may have been
- 12 revised in CEF12. I don't have that right in front of
- 13 me, but --
- 14 MR. RAYMOND LAFOND: I'm sorry, I need
- 15 to understand this. We're saying that eventually there
- 16 needs to be a Bipole 4?
- MR. DAVID CORMIE: Well, eventually
- 18 there -- as we develop the balance of the hydro
- 19 potential in Northern Manitoba more transmission will
- 20 be needed. Bipole 4, whether it's DC or AC, I believe
- 21 at this time it's planned to be AC transmission, not
- 22 additional DC transmission. So from my understanding,
- 23 we've -- once we've built Bipole 3 there will be no
- 24 additional DC built.
- MR. BOB PETERS: Maybe help me with

- 1 that, Mr. Cormie. As we sit here today, there is
- 2 sufficient north/south transmission to serve Manitoba
- 3 on a firm -- on a firm basis, correct?
- 4 MR. DAVID CORMIE: No, there's not;
- 5 that's why we're building Bipole 3.
- 6 MR. RAYMOND LAFOND: But when Bipole 3
- 7 has been built, there is sufficient to take care of the
- 8 two (2) next projects: Keeyask and Conawapa?
- 9 MR. DAVID CORMIE: There -- there is
- 10 sufficient transmission to bring northern generation
- 11 south. However, a portion of that energy will be
- 12 exported, and it's subject to curtailment rights. And
- 13 so if we have problems with -- with the DC system, we
- 14 can curtail our exports and -- and continue to serve
- 15 Manitoba load.
- 16 But as the Manitoba load grow --
- 17 continues to grow through the '20s and into the '30s,
- 18 we'll have to reinforce north/south transmission
- 19 further with AC upgrades so that we can continue to
- 20 serve Manitoba load on a firm basis. Right now, we
- 21 serve it on a firm basis because we have the right to
- 22 curtail exports.

- 24 CONTINUED BY MR. BOB PETERS:
- MR. BOB PETERS: Then I'm -- I'm not

- 1 understanding a previous answer you gave me. Manitoba
- 2 Hydro serves 100 percent of domestic load -- that is,
- 3 not-interruptible load -- on a firm basis?
- 4 MR. DAVID CORMIE: Yes.
- 5 MR. BOB PETERS: And with the addition
- 6 of Bipole 3, that will enhance the ability to serve
- 7 Manitoba's domestic load, will it not?
- 8 MR. DAVID CORMIE: Yes, until we get
- 9 into -- you know, I -- I'm not sure of the year; it's
- 10 in the capital expenditure forecast. But at -- in --
- 11 in 20 -- just a minute. Oh, I'm -- I stand corrected.
- 12 It does come in -- it is timed to come into service
- 13 with Conawapa.
- 14 MR. BOB PETERS: So that means that
- 15 because Conawapa Energy will be exported, you need some
- 16 more reliability transmission for Manitoba's domestic
- 17 load?
- MR. DAVID CORMIE: Yes, as the -- as
- 19 Conawapa comes into service we need more north/south
- 20 transmission to -- to serve firm load.
- 21 MR. RAYMOND LAFOND: And the total
- 22 estimated cost of that is three hundred and ninety-five
- 23 thousand (395,000) compared to what we're talking with
- 24 Bipole 3?
- MR. DAVID CORMIE: It's \$318 million.

- 1 Yes.
- 2 MR. RAYMOND LAFOND: I see three
- 3 hundred (300) -- I see three hundred and ninety-five
- 4 (395) in IFF12.

5

- 6 CONTINUED BY MR. BOB PETERS:
- 7 MR. BOB PETERS: Yeah, we have -- Mr.
- 8 Cormie and myself, sir, we're looking at Board
- 9 counsel's book of documents which had only the CEF11-2.

10

- But Mr. Cormie can confirm that in CEF12
- 12 the additional north/south transmission comes in at
- 13 \$396 million.
- 14 MR. DAVID CORMIE: Yes, I see that now,
- 15 yes.
- 16 MR. RAYMOND LAFOND: Why would it be,
- 17 like, 10 percent of the cost or 12 -- 15 percent of the
- 18 cost of Bipole 3?
- 19 MR. DAVID CORMIE: It -- it's not a new
- 20 transmission line all the way from northern Manitoba to
- 21 the south. It's incremental changes to the AC network.
- 22 So we do have AC transmission that -- that comes from
- 23 northern Manitoba to southern Manitoba, and so these
- 24 would be reinforcements.

2273 CONTINUED BY MR. BOB PETERS: 2 MR. BOB PETERS: It's a supplement to the HVDC system? 3 4 MR. DAVID CORMIE: No, it would be a supplement to the AC system, not the DC. 6 MR. BOB PETERS: Well, it would enhance the AC system as it currently is, but it would be 7 provided because the DC system isn't sufficiently 9 sized? 10 MR. DAVID CORMIE: Well, the DC will be 11 sized appropriately, but additional transmission 12 capability will be required. 13 MR. BOB PETERS: And the additional 14 transmission capability is required, but there's no new 15 generating stations? 16 MR. DAVID CORMIE: No, it's about 17 reliability. 18 MR. BOB PETERS: So it would bring 19 power from Northern Manitoba to allow for exporting through Southern Manitoba? 21 22 (BRIEF PAUSE) 23 24 MR. DAVID CORMIE: I -- I don't believe 25 so, Mr. Peters, because none of our -- our transmission

- 1 system isn't designed to serve the export sales. It --
- 2 all export contracts are curtailable for -- for
- 3 transmission. So none of our export sales have the
- 4 same reliability requirements as the Manitoba load
- 5 does.
- 6 They're not firm from a transmission
- 7 perspective. They trans -- in-transmission
- 8 interruptions are a reason for curtailment. So
- 9 although the energy can be sold, it can't be sold on
- 10 the same basis as it's sold to our domestic customers.
- MR. BOB PETERS: And, Mr. Cormie, I'm -
- 12 I apologize if I'm being obtuse on this, but I had
- 13 understood that Bipole 3, at least partially, was being
- 14 used for reliability upgrades to Manitoba, domestic
- 15 customers?
- 16 MR. DAVID CORMIE: Oh, it's comple --
- 17 it's required completely to serve Manitoba, but it
- 18 creates transmission so that energy can be sold on the
- 19 export market.
- 20 MR. BOB PETERS: And if reliability is
- 21 enhanced through the Bipole 3 project, why are further
- 22 enhancements needed of -- of the magnitude that we're
- 23 talking here, \$396 million?
- 24 MR. DAVID CORMIE: Because the Manitoba
- 25 load continues to grow, and it will outgrow the

- 1 capability of Bipole 3 to supply it on a reliable
- 2 basis, so additional transmission will be required.
- And, you know, given the amount of money
- 4 involved that far into the future, I suspect that these
- 5 are not significant projects, Mr. Peters.
- 6 MR. RAYMOND LAFOND: Can you explain to
- 7 me a wee bit technically what that involves? This
- 8 additional AC transmission is incremental to the three
- 9 (3) lines, Bipole 1, 2 and 3?
- 10 MR. DAVID CORMIE: Yes, they will be --
- 11 it is incremental.
- 12 MR. RAYMOND LAFOND: On the three (3)
- 13 lines?
- 14 MR. DAVID CORMIE: No, on the AC
- 15 network, not on the DC network.
- 16 MR. RAYMOND LAFOND: And what is the AC
- 17 network presently? Is it part of Bipole 1, Bipole 2,
- 18 or...?
- 19 MR. DAVID CORMIE: No, the -- the --
- 20 Manitoba Hydro's transmission system can be broken down
- 21 into high-voltage DC. And that's what we're all
- 22 familiar with. It's been in the news. But their --
- 23 most of the transmission system throughout the province
- 24 is not DC; it's AC. And there's a significant
- 25 $\,$ north/south transfer capability on the AC system, and -

2276 - and we will be enhancing that under this project. 2 MR. RAYMOND LAFOND: In, and again, not too many words, what kind of -- what's involved with 3 these enhancements? I mean, could you give me a wee bit of -- just for my own education here? 6 MR. DAVID CORMIE: Mr. Lafond, maybe we'll take that as a undertaking. We'll give you a 7 description of what north/south transmission additions 9 are. 10 MR. RAYMOND LAFOND: I'm not looking for something very lengthy. It's just something to 11 have an idea of what this all means so I have some 12 13 understanding. 14 15 --- UNDERTAKING NO. 48: Manitoba Hydro to provide a 16 description of what 17 north/south transmission 18 additions are 19 20 MR. TERRY MILES: Well, it could be as 21 simple as some additional extra lines connecting places where there's -- where there's gaps. It could be some 22 23 initial infrastructure, some transformers in that -- in 24 the north and in the south where there are bottlenecks, if you will, congestion points, as we've talked about

- 1 earlier, and from the north to the south. And there's
- 2 a number of places, as Mr. Cormie indicated.
- 3 We do have a -- a AC system going from
- 4 the north to the south. So these increments could be
- 5 part of that system. They could be part of the HVDC
- 6 system. They could be incremental to a number of
- 7 things. I think the key point though is that a
- 8 decision has not been made as to what the projects are
- 9 and when they will be made. The timing of them is with
- 10 the seventh unit of Conawapa. So it is out in '25/'26,
- 11 '26 time frame. So there is still time to do the
- 12 studies and the analysis around that. So the specific
- 13 details of what really is required will come with time,
- 14 from a transmission design perspective.
- I mean, I'm not a transmission design
- 16 engineer, but I do understand that those detailed
- 17 studies haven't been undertaken to determine exactly
- 18 what would have to be done for those incremental
- 19 things. But -- but it is that. It's additional lines,
- 20 some additional equipment. It's not like the HVDC
- 21 system, where they have a major converter station in
- 22 the north and the south associated with that.
- MR. RAYMOND LAFOND: So, it's
- 24 essentially additional lines -- lines, additional
- 25 equipment, filling in gaps, but on the current three

- 1 (3) Bipoles essentially. Attach to this or link to
- 2 that.
- 3 MR. TERRY MILES: It's not attached to
- 4 the Bipoles. It could be. There could be some
- 5 incremental improvements in the Bipoles. There could
- 6 be some incremental improvements in the AC. But the
- 7 Bipoles and the AC system are two (2) separate -- they
- 8 are two (2) separate systems and they operate
- 9 independently.
- MR. RAYMOND LAFOND: So it is,
- 11 essentially, a fourth system of lines coming through?
- 12 MR. TERRY MILES: There -- there is
- 13 already that AC link; but, in essence, yes. If that's
- 14 the case, yeah.
- MR. RAYMOND LAFOND: That's all I need.
- 16 Thank you.
- 17
- 18 CONTINUED BY MR. BOB PETERS:
- 19 MR. BOB PETERS: I think there's going
- 20 to be more specifics provided, so we'll leave the
- 21 undertaking as is. And Manitoba Hydro, if they could
- 22 just review it and decide if anything further is
- 23 needed. Would that be acceptable?
- 24 MR. TERRY MILES: I'm not sure there's
- 25 any specifics that we can provide at this time.

2279 MR. BOB PETERS: You could check that 1 and indicate in your response? 3 MR. TERRY MILES: I guess so, sure. MR. BOB PETERS: Mr. Cormie, Manitoba Hydro expects to export Conawapa energy under firm and dependable export contract terms, does it? 7 MR. DAVID CORMIE: Yes. MR. BOB PETERS: And can Manitoba Hydro 9 export Conawapa energy without Bipole 3? 10 MR. DAVID CORMIE: No. 11 MR. BOB PETERS: Can Manitoba Hydro 12 export Conawapa energy without the additional northwest 13 transmission project, or do you know at this point in 14 time? 15 MR. DAVID CORMIE: Yes, we can. 16 MR. BOB PETERS: You can export 17 Conawapa energy without this north/south project? 18 MR. DAVID CORMIE: I believe so. 19 MR. BOB PETERS: Okay. 20 THE CHAIRPERSON: I'm sorry, I lost you 21 along the way. North/south project, you were referring 22 to? 23 MR. BOB PETERS: The north/south, the 24 AC project, the one that's the \$396 million, Mr. 25 Chairman, that we were -- were talking about.

- 1 MR. TERRY MILES: Just -- just to
- 2 clarify, I think if characterized in the CEF as
- 3 additional north/south transmission. I think we should
- 4 be careful calling it the north/south AC project. It's
- 5 just additional north/south transmission. We don't
- 6 want to get that in the -- on the record that it's
- 7 specifically the AC line, just as nuance.

- 9 CONTINUED BY MR. BOB PETERS:
- 10 MR. BOB PETERS: Thank you Mr. Miles
- 11 for correcting me. Do you know, Mr. Miles, from your
- 12 previous answer, you're telling the Board that there
- 13 are really no capital project justification yet
- 14 prepared for that expenditure? Maybe Mr. Warden can
- 15 assist us.
- 16 I was asking Mr. Miles whether or not,
- 17 in light of his previous answer that the studies
- 18 haven't been done and the like, whether there is an
- 19 existing capital project justification form for the
- 20 additional north/south transmission?
- MR. VINCE WARDEN: Mr. Peters,
- 22 typically for a project to make its way into the
- 23 capital expenditure forecast, there is a CPJ, or -- or
- 24 a capital project justification. In this particular
- 25 case, though, this has been -- and I know we don't like

- 1 to use the term, but in this particular case it's been
- 2 put -- put in there as a placeholder. There -- and --
- 3 and, you know, part of our undertaking will explain why
- 4 that is necessary.
- 5 I do recall reading and -- and it's a
- 6 very technical issue, I believe, with respect to Bipole
- 7 3, that this north/south transmission AC is required in
- 8 conjunction, at some point in time. And that's about
- 9 as much as I know about it. But I -- I do know there
- 10 is a technical reason as to why that is required. In -
- 11 in our undertaking we will, perhaps, provide that.
- 12 Well, in fact, we will provide more -- more fulsome
- 13 justification for that, or expla -- explanation of
- 14 that.
- MR. BOB PETERS: All right. And just
- 16 to test -- make sure I'm clear, I had understood from
- 17 Mr. Cormie's previous answer that it was a reliability
- 18 issue, as opposed to, say, a -- a quality of power
- 19 issue.
- 20 Do you know that to be correct, or am I
- 21 -- am I making an -- an error in my assumption?
- MR. DAVID CORMIE: I think we should
- 23 leave that for the undertaking, Mr. Peters.
- 24 MR. BOB PETERS: Thank you for that,
- 25 sir. Would it -- maybe my last question: Would this

- 1 additional AC transmission be required if Bipole 3 was
- 2 on the east side of Manitoba?
- 3 MR. DAVID CORMIE: I think we'll have
- 4 to leave that to the undertaking, Mr. Peters.
- 5 MR. BOB PETERS: All right. Let --
- 6 it's the same undertaking and there's been some sub-
- 7 parts to it. And we'll -- we'll sort that out when we
- 8 get the response. So we'll just leave it as the
- 9 undertaking that was given and we'll be happy with
- 10 that.
- MR. RAYMOND LAFOND: Actually, I'd --
- 12 I'd like to ask two (2) more questions. I did allude
- 13 to this earlier on in the hearings. I -- I had a
- 14 question in regards to the timing of the projects,
- 15 Conawapa versus Keeyask. And -- and I'd like at this
- 16 time to rephrase this a bit differently.
- 17 Conawapa, the cost per megawatt is
- 18 something like \$6.2 million. I'm sorry, I have this
- 19 here somewhere. Like, it's about 30 -- 30 percent less
- 20 per megawatt hour to build Conawapa than both Keeyask
- 21 and Wuskwatim. So I have to wonder why there could
- 22 have been 66 percent more power for only 28 percent
- 23 more cost?
- 24 So why would have proceeded with that
- 25 type of timing? Why build Keeyask and -- and

2283 Wuskwatim, rather than just going and building Conawapa at a much cheaper cost per megawatt hour? 3 (BRIEF PAUSE) 5 6 MR. VINCE WARDEN: Well, Mr. Lafond, 7 both projects are required ultimately to serve the Manitoba load. So if we set that as -- as fundamental, then the -- the question becomes which is -- is the 10 most manageable project to serve -- the next plant in 11 the sequence to serve the Manitoba load? 12 So with a requirement in 2022, Keeyask 13 being the smaller of the two (2) plants at 695 14 megawatts, that will only serve -- serve the Manitoba 15 load for just over six (6) years. So Conawapa will be 16 required immediately in 2025 time frame. So you could -- we could build Conawapa first and then defer 17 18 Keeyask. But, you know, they're -- both plants are 19 required for -- for Manitoba load purposes. And Keeyask better fits the export sales contracts that 21 we've negotiated. 22 MR. RAYMOND LAFOND: I quess my second 23 question is, the projections are till 2032. So that's 24 twenty (20) years, and I -- I do see, of course, the projections for Keeyask and Conawapa. Certainly that

- 1 doesn't mean that capital ends forever after. There's
- 2 got to be some planning on some other projects and some
- 3 costs incurred before 2032, otherwise I'm hearing that
- 4 we will simply not need any other capital projects till
- 5 2042, '45, or '50, because the timeline on these are
- 6 like fifteen (15) years or so.
- 7 MR. TERRY MILES: Well, our power
- 8 resource plan as filed, Mr. Lafond -- goes out to
- 9 2047/'48. I think the 2000 of '12/'13, but -- the
- 10 2012/'13 plan I'm just -- happening to be looking at,
- 11 goes out to 2047/'48. Now, we do look at those in
- 12 terms of the planning process and -- and look out as to
- 13 when we need resources.
- 14 MR. RAYMOND LAFOND: I will look at
- 15 that. Thank you.
- MR. TERRY MILES: Okay.
- 17 MR. VINCE WARDEN: Just to -- sorry,
- 18 just a correction. I -- I think I said Keeyask would
- 19 serve the Manitoba load for about six (6) years. I
- 20 think it's -- it's more like nine (9) years that --
- 21 based on load growth of about 80 megawatts per -- per
- 22 year, so it's closer to nine (9) years.
- 23
- 24 CONTINUED BY MR. BOB PETERS:
- MR. BOB PETERS: I'd like to turn to

- 1 the other Bi-poles, Bi-poles 1 and 2. And in the
- 2 capital expenditure forecast 11-2, that's in Tab 21, it
- 3 shows that there's some major expenditures going in
- 4 place with respect to Bi-poles 1 and 2.
- 5 Have I got that correct?
- 6 MR. DAVID CORMIE: Yes.
- 7 MR. BOB PETERS: And I'm not sure if I
- 8 have the number correct, Mr. Cormie, but I thought from
- 9 2012 out to 2032 there's about \$1.3 billion being spent
- 10 on the -- on those two (2) lines, those existing to
- 11 Bipole lines.
- 12 Have I got that right?
- MR. DAVID CORMIE: Mr. Peters, I'm not
- 14 sure if it's correct to ascribe all the work to the
- 15 transmission lines then, per se, or if it's the
- 16 facilities at the converter stations.
- MR. BOB PETERS: Okay. And that --
- 18 that might be help -- so it might be more accurate to
- 19 categorize these as converter expenses?
- 20 MR. DAVID CORMIE: Converter station
- 21 expenses, yes.
- MR. BOB PETERS: What were the initial
- 23 in-service dates of Bipoles 1 and 2? Does anybody
- 24 recall?

2286 1 (BRIEF PAUSE) 2 3 MR. DAVID CORMIE: Kettle generating station initially ran AC, Mr. Peters, on the DC lines. The converter equipment came in shortly after that on Bipole 1, and Bipole 2 would have come into service in the late '70s coincident with the in-service of Long 7 Spruce. 9 MR. BOB PETERS: And what would be your 10 estimate then on the -- the Bipole 1 coming in-service even though it was used for AC out of Ket -- out of 11 12 Kettle? 13 MR. DAVID CORMIE: You know, I -- I 14 don't have the exact date, but it's probably around 15 1972 or '73 thereabouts. 16 MR. BOB PETERS: That's fine for my 17 purposes and thank you for that, Mr. Cormie. 18 And what about the in-service dates on 19 the converter facilities, do you know that? 20 MR. DAVID CORMIE: Well, those -- those 21 were the dates that I was referring to. The 22 transmission line went in initially and -- and it ran as AC -- as an AC line with the initial generation from 24 Kettle, and -- and subsequently it was converted to a

DC line. And in order to operate DCE then the

2287 converter facilities had to operate. 2 MR. BOB PETERS: Do you know the life expectancy of the upgraded converter facilities, Mr. 3 Cormie? 5 MR. DAVID CORMIE: No, I don't. 6 MR. BOB PETERS: And what about the 7 life expectancy of the transmission lines on... 8 9 (BRIEF PAUSE) 10 11 MR. VINCE WARDEN: Mr. Peters, that would be indicated in our depreciation study. We'd have to dig that out just to see what the remaining useful life estimate is, but we don't have that right -14 15 - readily. 16 MR. BOB PETERS: No, we'll check that. And if we require it, we'll get back to the Corporation 17 18 on that. 19 MR. VINCE WARDEN: Okay. 20 21 (BRIEF PAUSE) 22 23 MR. DAVID CORMIE: Mr. Peters, the 24 Dorsey converter station was put in service in 1968, 25 but it would have operated AC at that time. And -- and

- 1 then Bipole 2 would have come into service in 1977, and
- 2 it would have operated at DC from the get-go.
- 3 MR. BOB PETERS: Thank you for that.
- 4 Has Manitoba Hydro concluded that there will be no
- 5 additional energy or capacity revenue gains from these
- 6 upgrades on Bipoles 1 and 2?
- 7 MR. DAVID CORMIE: Well, I thi -- I --
- 8 I think those gains are included in the -- the numbers
- 9 that we attribute to Bipole 3, because the entire DC
- 10 system will run more efficiently as the average loading
- 11 on all -- on Bipole 1 and Bipole 2 decrease.
- MR. BOB PETERS: All right. So for
- 13 whatever gains there are, they've been just attributed
- 14 for -- to Bipole 3 as a matter of convenience?
- MR. DAVID CORMIE: Yes, the incremental
- 16 capacity that Bipole 3 supplies relieves Bipole 1 and
- 17 2, and that -- and the overall efficiency gains are
- 18 shown as additional capacity and energy available to
- 19 serve load.
- 20 MR. BOB PETERS: The issue of Pointe du
- 21 Bois is one that has been raised and questions posed.
- 22 I should just indicate at this time, with the
- 23 concurrence of my colleague, Ms. Ramage, that over the
- 24 holidays -- I think, more accurately last week or this
- 25 last weekend -- additional questions came from -- on

- 1 behalf of the Board were -- were posed as pre-ask
- 2 questions related to Point du Bois.
- And I don't propose to go into those on
- 4 the record at this point in time. I would accept those
- 5 as responses in writing when Manitoba Hydro gets to
- 6 them, unless there's some issues at this point in time.
- 7 MS. PATTI RAMAGE: I can only advise
- 8 the questions only came to my attention this morning,
- 9 so we haven't had an opportunity to fully review them
- 10 to -- to determine how they'll be responded to or -- or
- 11 exactly how long it'll take to respond to them.

- 13 CONTINUED BY MR. BOB PETERS:
- 14 MR. BOB PETERS: All right. Thank you.
- 15 I would turn -- and we've gone through quite a bit on
- 16 the power resource plan already, as it turns out. But
- 17 on page 246 of the book of documents, the last page in
- 18 Tab 22, there is a supply/demand balance chart that has
- 19 inferentially been referenced by Mr. Warden and, I
- 20 think, by the Chairman and Board member Lafond.
- 21 First of all, the purpose of the
- 22 supply/demand information is to provide a general
- 23 indication as to when Manitoba Hydro will be either
- 24 short on energy or short on capacity. Would that be --
- 25 would that be a fair conclusion?

2290 1 MR. TERRY MILES: Yes, that would be a fair conclusion, yes. Sorry. 3 MR. BOB PETERS: And in the -- Manitoba Hydro filed as Exhibit 11 an updated power resource plan, and that's one that Mr. Miles referred to just a few minutes ago. But when we look at page 246, and it's not in colour, but it depicts items that are circled, 7 in terms of dependable energy. 9 And the suggestion is that in 20 -- in 2009/'10, Manitoba Hydro could see itself short of 10 dependable energy in the year 2022/'23, Mr. Miles? 11 12 MR. TERRY MILES: That's correct. 13 MR. BOB PETERS: And then when it was 14 updated by the 2010/2011 power resource plan, the 15 energy shortage -- or dependable energy shortage jumped a year earlier, as early as 2021/'22? 16 17 MR. TERRY MILES: That's correct. 18 MR. BOB PETERS: And then in the 19 2011/2012 power resource plan, the dependable energy started surfacing in 2020 and 2021, correct? 20 21 MR. TERRY MILES: That's correct. 22 MR. BOB PETERS: Now, the Exhibit 11 23 that's been filed, the dependable energy shortage 24 doesn't occur now until 2022/'23, if I've got that

25

right?

2291 MR. TERRY MILES: That's correct. 1 2 MR. BOB PETERS: In terms of looking at 3 winter peaking capacity, as opposed to energy, capacity was a concern in the 2009 power resource plan out in the year 2025, correct, Mr. Miles? 6 MR. TERRY MILES: That's correct. MR. BOB PETERS: There was -- it shows 7 a shortage of 53 megawatt hour -- megawatts, sorry, of 9 capacity? 10 MR. TERRY MILES: Yeah, that's correct. 11 MR. BOB PETERS: Likewise, in the 12 intervening power resource plans, that winter peaking 13 capacity shortage and shortfall came forward. And in 2011/'12, it was evident in 2021/'22? 14 15 MR. TERRY MILES: That's correct. 16 MR. BOB PETERS: And under the new 17 power resource plan, the winter peaking shortage gets 18 pushed out to 2024/'25. Have I got that right? 19 MR. TERRY MILES: I think it's '25/'26 20 on my --21 MR. BOB PETERS: Okay. One of us is 22 right. Let's just... 23 MR. ANTOINE HACAULT: Page 17. 24 MR. BOB PETERS: Okay, sorry about 25 that. It's '25/'26. Can you indicate, Mr. Miles and

- 1 Mr. Cormie, if we were short that capacity this year
- 2 for some reason that Manitoba Hydro didn't forward plan
- 3 for, how would you meet that? What would be your
- 4 options?
- 5 MR. TERRY MILES: One of the things
- 6 that we do incorporate into the -- into the supply
- 7 demand when we do the power resource plan, is a 12
- 8 percent -- there's a 12 percent capacity reserve. So
- 9 that does allow for, as we move forward, if there is a
- 10 year out in the future that we are short out in time.
- 11 You know, one (1) year, two (2) years, as we move out.
- 12 For example this year, say, that was -- that was the
- 13 case. So from a planning perspective we make sure that
- 14 we have the system resources in -- in place to do that.
- 15 From a -- I guess at that -- at that
- 16 time, then, I guess there are potential to settle, if -
- 17 if that is required and we are in a position where we
- 18 need that capacity and we have the weather that
- 19 requires that. I believe in the short term, really
- 20 short term, if it was just sort of the operating time
- 21 frame that's there, there are provisions that we are
- 22 able to do to get that capacity from the marketplace,
- 23 et cetera, depending on how much it was. But some of
- 24 the minor shortfalls that are here are probably -- are
- 25 probably -- it's reasonable to consider that.

- 1 What we do consider is when there is --
- 2 as we go out in the planning horizon, and you'll see as
- 3 we go out in time, you'll see the -- it's not in colour
- 4 in the -- in the book of documents, but in the power
- 5 resource plan itself, it's in red. And we like to
- 6 think of a -- a -- you know, recurring shortfall in
- 7 capacity or energy out in time.
- 8 You might go out in time in -- in the
- 9 near term and be at one (1) or two (2) years. And you
- 10 might get one (1) year that's a shortfall, and then the
- 11 next year it isn't and so on. So we typically plan for
- 12 recurring shortfalls over the -- over the long term.
- MR. BOB PETERS: When you say that one
- 14 (1) of your options is -- well, one (1) of the -- one
- 15 (1) of the options is you've -- you've built in a
- 16 capacity reserve and that's what would be utilized,
- 17 because that capacity reserve is -- is Manitoba Hydro's
- 18 capacity reserve; it's not a MISO requirement, is it?
- 19 MR. TERRY MILES: No, that's a Manitoba
- 20 Hydro system reserve. That's correct.
- MR. BOB PETERS: All right. And then
- 22 another option is you could purchase either the energy,
- 23 the dependable energy, or you could purchase the
- 24 capacity from the market?
- MR. TERRY MILES: That would be

- 1 correct.
- MR. BOB PETERS: And the line items on
- 3 this table, Mr. Miles, do not include firm export
- 4 contract energy, do they?
- 5 MR. TERRY MILES: They do not. This is
- 6 solely meeting Manitoba load requirements, I believe.
- 7 No, actually, there is firm --
- 8 MR. BOB PETERS: What -- what I'm
- 9 suggesting is that if there were no firm exports, there
- 10 would be more surplus. Maybe I worded that wrong.
- MR. TERRY MILES: Yeah, these -- these
- 12 do include our firm commitments, and that's Manitoba
- 13 load and firm contracts. If there was no firm
- 14 contracts...
- So you're -- you're suggesting, Mr.
- 16 Peters, that if there were no firm contracts, that
- 17 these numbers could be lower? That's not necessarily
- 18 the case, because without the firm contracts, we don't
- 19 have the firm imports associated with those. And in
- 20 many cases there's offsetting -- actually, in a lot of
- 21 our contracts there's offsetting imports and exports.
- 22 MR. BOB PETERS: So your -- your cap --
- 23 your ability to serve on the exchange level would be
- 24 impacted when you have a diversity agreement, that may
- 25 impact and show up as a -- as a negative number in your

2295 capacity, for example, that is presently met through diversity? MR. DAVID CORMIE: Yes, that's correct, 3 Mr. Peters. Right now we have 500 megawatts of seasonal diversity. So that -- that defers the need to have additional capacity built in Manitoba. So you can't walk away from the export if you -- unless you're 7 prepared to walk away from the import. 9 10 (BRIEF PAUSE) 11 12 MR. BOB PETERS: Is it -- is it correct 13 that the power resource plans assume no new generation 14 for each specific plan? 15 MR. TERRY MILES: There is a -- in the power resource plans, there is a -- it's a table that 17 has no new generation, which doesn't add any new 18 generating resources out in time. It has existing 19 contracts, signed contracts, and existing contracts out in time. So -- and the resources that are committed to 21 you at the time. 22 So the table that we are looking at here 23 wouldn't have, say, Keeyask and Conawapa committed out 24 in -- in time. There's no new resources. 25 MR. BOB PETERS: I'm sorry, it includes

- 1 or excludes them?
- MR. TERRY MILES: It excludes them.
- MR. BOB PETERS: And so --
- 4 MR. RAYMOND LAFOND: I'm -- I'm,
- 5 therefore, looking at the power resource plan, page 35
- 6 and -- pages 35 and 36, the demand peak load.
- 7 MR. TERRY MILES: Mr. Lafond, could you
- 8 please tell me what year of the power resource plan
- 9 that you have? Just at the bottom it should 2011/'12
- 10 or 2012/'13, of the page, each page.
- 11 MR. RAYMOND LAFOND: 2012/'13.
- 12 MR. TERRY MILES: Okay, thank you.
- MR. RAYMOND LAFOND: And it's page 35 -
- 14 I'm looking at pages 35 and 36 of your Exhibit 11,
- 15 which I think you referred to earlier.
- 16 MR. TERRY MILES: Okay, I -- I have it
- 17 here.
- 18 MR. RAYMOND LAFOND: And I guess if we
- 19 look at the second page, just -- not for a lengthy
- 20 discussion, but just to put things in perspective.
- 21 When I look a that and I look at the peak demand and
- 22 what's coming in and over the dec -- up to 1947/'48. I
- 23 see that there is a substantial production from the
- 24 single-cycle gas turbine plant.
- Is this all existing, or is some of this

2297 additional? 2 MR. TERRY MILES: No, this is existing. 3 MR. RAYMOND LAFOND: Okay, thank you. MR. TERRY MILES: Now, the pages that you're looking at are alternative plan 1, which has -just -- just to note, there are in the back of -there's tables -- there's different -- there's tables for the different development plans that are listed in the power resource plan. 10 MR. RAYMOND LAFOND: Okay. 11 MR. TERRY MILES: So the tables that 12 we're looking at right now, at the top left, it says, 13 "Alternative development plan 1." So that's -- that's a plan that has Keeyask and a small interconnection. 14 15 And then beyond Keeyask, when we talked about -- I think Mr. Warden alluded to needing new resources out in the 27/28/29 time frame, those new resources in 17 18 this particular plan have been -- or the requirement 19 has been met with... 20 21 (BRIEF PAUSE) 22 23 MR. RAYMOND LAFOND: I don't mind 24 looking at alternative plan number 2 if you prefer. 25 MR. TERRY MILES: Yeah, what -- what

- 1 we're looking at here is, actually, this is the
- 2 capacity table. So this is indicating that we have
- 3 capacity being utilized by the thermal resources.
- 4 Those are the existing thermal resources that you see
- 5 under "Manitoba thermal plants." Is that what you are
- 6 referring to?
- 7 MR. RAYMOND LAFOND: Yes.
- 8 MR. TERRY MILES: Okay, that's correct
- 9 then.
- 10 MR. RAYMOND LAFOND: Now, can I
- 11 conclude from this that essentially after Conawapa and,
- 12 of course, some rerunning at Kelsey and Pointe du Bois,
- 13 which we've talked about, there are essentially no more
- 14 additional generation required, or new generation
- 15 required, until 1947/'48? And of course, that assumes
- 16 that the contracted exports are all over? In other
- 17 words, we have not negotiated new contracts?
- 18 MR. TERRY MILES: That's -- that's not
- 19 correct. After Conawapa, that's in this...

20

21 (BRIEF PAUSE)

- MR. TERRY MILES: So after Conawapa in
- 24 this plan, there'll be -- if we go -- I can take you to
- 25 another -- another page in the table here. But there

- 1 will be some thermal resources that -- new thermal
- 2 resources that will have been added after Conawapa for
- 3 -- for Manitoba load growth.
- 4 MR. RAYMOND LAFOND: So -- so under
- 5 plan alternative 2, when I look at the "new thermal
- 6 plants" line, it's not -- it's all new? It's not
- 7 existing?
- 8 MR. TERRY MILES: No, if you -- I'm
- 9 looking at page 36. If we look at page 36 --
- 10 MR. RAYMOND LAFOND: Sure, okay.
- 11 MR. TERRY MILES: -- you'll see
- 12 starting in 2040/'41. And there's -- under, "New
- 13 thermal plants," there's a line, "SCGT." And you'll
- 14 see two hundred and forty-six (246). You'll see
- 15 several of those. Those are 246 megawatt simple-cycle
- 16 generating units that are put in place out in time.
- MR. RAYMOND LAFOND: So that would be,
- 18 essentially, the only new additional generation station
- 19 besides, of course, the -- the Pointe du Bois fixing
- 20 and Kelsey rerunning?
- 21 MR. TERRY MILES: That's correct, in
- 22 this particular plan, yes.
- 23 MR. RAYMOND LAFOND: I don't think it's
- 24 very different from plan number 2 except that on plan
- 25 number 2, what I don't understand, there are no

- 1 contracted exports, but there are some on plan number
- 2 1?
- MR. TERRY MILES: That's correct. Plan
- 4 number 1, with Keeyask in place and the small -- on the
- 5 interconnection, we have the contracts associated with
- 6 -- with that. With Conawapa in place with the
- 7 alternative 2 plan, we have no currently negotiated
- 8 sales contracts or -- in -- in place for that.
- 9 It doesn't mean there won't be any at
- 10 the time. But right now, in the plan itself it's
- 11 assumed that there's no contract specifically
- 12 associated with that.
- 13 MR. RAYMOND LAFOND: I think I -- I
- 14 missed something here. There are some negotiated,
- 15 fixed, firm contracts for exports under plan 1 but none
- 16 under plan 2?
- 17 MR. TERRY MILES: That's correct.
- 18 MR. RAYMOND LAFOND: Aren't we talking
- 19 about existing contracts?
- 20 MR. TERRY MILES: Okay, let me -- let
- 21 me correct that. I guess that's beyond...
- MR. DAVID CORMIE: Well, the existing
- 23 contracts expire. And they're not renewed because we
- 24 don't have -- we don't have a transmission line built
- 25 in over -- over which to export the -- the additional

- 1 surplus.
- 2 MR. RAYMOND LAFOND: I'm trying to
- 3 understand the reasoning why they are included under
- 4 alternative 1 and not under alternal -- alternative 2
- 5 if there are existing firm export contracts.
- 6 MR. TERRY MILES: The existing firm
- 7 export contract -- they are existing firm export
- 8 contracts under alternative 2. Those are in place
- 9 until such time as we don't have the resource to serve
- 10 those contracts those contracts when those contracts do
- 11 -- do expire. So those will continue out to a point in
- 12 time.
- 13 Yeah, okay. Thanks. And they go out to
- 14 -- contracted exports, under alternative 1, go out to
- 15 2034/'25.
- MR. RAYMOND LAFOND: '34/'35, yes.
- 17 MR. TERRY MILES: That's correct.
- 18 And...
- 19 MR. RAYMOND LAFOND: They stop in
- 20 '25/'26 under proposed plan alternative 2?
- MR. TERRY MILES: That's correct.
- MR. RAYMOND LAFOND: What I don't
- 23 understand, if they are firm contracts in place, how
- 24 can we assume they're not there under alternative 2?
- MR. TERRY MILES: You mean beyond

- 1 '24/'25?
- 2 MR. RAYMOND LAFOND: Yes.
- 3 MR. TERRY MILES: Beyond '24/'25, we
- 4 don't have the firm surplus associated with those. And
- 5 those aren't negotiated contracts yet. Right now, we
- 6 have term sheets in place or contracts in place that
- 7 are negotiated. They're signed. And they extend out
- 8 in time.
- 9 So for this plan that we have, we're
- 10 assuming that if there's firm under available under the
- 11 plan itself, we will still assume that we can make some
- 12 of those sales out in time if that is available in
- 13 time, any surplus that is there. But right now, the
- 14 contracts are set to -- to expire at that point, in
- 15 '24/'25.
- 16 MR. RAYMOND LAFOND: So the difference,
- 17 going out to '35/'36 or thereabouts, is just projected?
- 18 It's -- these aren't signed contracts?
- 19 MR. TERRY MILES: That's correct. And
- 20 there won't be as much surplus available under
- 21 alternative 2 as there was under alternative 1.
- MR. RAYMOND LAFOND: And why is this
- 23 again?
- 24 MR. DAVID CORMIE: Monsieur Lafond, the
- 25 -- the arrangement we have with Minnesota Power is

- 1 conditional on the construction of Keeyask coming into
- 2 service in 2019, and the sale starts in the summer of
- 3 2020 and it's conditional on having an new
- 4 interconnection at that time. If Manitoba Hydro were
- 5 to choose not to build Keeyask those contracts
- 6 disappear. The only contracts that will remain are the
- 7 existing sale agreement with NSP that expires in
- 8 2024/'25.
- 9 So the alternative development plan
- 10 doesn't build a transmission line, doesn't provide new
- 11 hydraulic generation to the market in time to meet
- 12 these customers' needs. And so the alternative
- 13 development plan doesn't show any pro -- any contracts,
- 14 because we don't have any customers who are -- have
- 15 shown any interest in contracting that far out in time.
- If -- were we to build Conawapa in 2028,
- 17 there would be plenty of time to negotiate something
- 18 associated with that. But we will have lost the
- 19 opportunity to engage Minnesota Power; they would have
- 20 done something else to provide them with new resources.
- 21 And the Wisconsin transaction would -- would not occur
- 22 and Northern States Power would have replaced its
- 23 purchases from Manitoba Hydro that expire in 2025 with
- 24 some other -- other resource and so we would be -- kind
- 25 of starting from scratch under the alternative

- 1 development plan.
- 2 So we don't have any -- it -- it shows
- 3 up as surplus, but we don't have a con -- we don't have
- 4 customers. We've let those customers know that we're
- 5 not capable of meeting their needs and we may at some
- 6 $\,$ point in the time -- may at some point in the future be
- 7 able to come back to them, but we will have lost the
- 8 opportunity to engage them now.
- 9 MR. RAYMOND LAFOND: So can I conclude
- 10 in an oversimplistic fashion that you do have these
- 11 contracts; however, it's pending construction of new
- 12 facilities otherwise the contract does not come into
- 13 effect?
- 14 MR. DAVID CORMIE: That's correct.
- 15 They -- they're all conditional on Manitoba Hydro
- 16 choosing -- electing to -- to build and getting
- 17 regulatory approval for Bi-pole 3, Keeyask, Conawapa,
- 18 and the new interconnection.
- 19 MR. RAYMOND LAFOND: So, again, in an
- 20 oversimplistic fashion, the only new construction being
- 21 looked at are thermal plants between now and 2047,
- 22 assuming no exports -- not -- not in the current --
- 23 present, but no exports by the time we get to 2035 or
- 24 '40?
- 25 MR. TERRY MILES: I'm not sure I -- I

- 1 understood that. But you mean beyond the hydro
- 2 resources that we're developing, the other resources
- 3 that we're considering in the plans are thermal
- 4 resources, that's correct in these plans, yeah.
- 5 And in part it's because the time-frame
- 6 out in the future that we've put them out there and the
- 7 resources to -- to fulfill the plan and meet the load
- 8 to the lowest capital cost in -- in part, they don't
- 9 necessarily provide the most -- the overall most value,
- 10 as such. But out that far in time, as Mr. Cormie
- 11 indicated, we would look at that closer to the date as
- 12 we have the last number of years with Keeyask and
- 13 Conawapa, as things have changes over the last three
- 14 (3) or four (4) or five (5) years.
- MR. RAYMOND LAFOND: Thank you.

- 17 CONTINUED BY MR. BOB PETERS:
- 18 MR. BOB PETERS: Mr. Miles, Board
- 19 Member Lafond is on -- if he turns to page 17 of
- 20 Manitoba Hydro Exhibit 11, he's going to see the most
- 21 current supply/demand balances for the last three (3)
- 22 years that -- that I've initially included at page 250
- 23 -- sorry, at page 246 of the book of documents.
- Is that correct?
- 25 MR. TERRY MILES: That's correct.

2306 1 MR. BOB PETERS: And the supply/demand balance assumes that there are no new resources added 3 to the system over the years depicted. Is that also correct? 4 5 MR. TERRY MILES: That's correct. 6 MR. BOB PETERS: And are Manitoba 7 Hydro's, Mr. Cormie, diversity contracts conditional on firm export contracts being in place? 9 10 (BRIEF PAUSE) 11 12 MR. DAVID CORMIE: The 350 megawatt 13 seasonal diversity contract that was recently signed with Northern States Power is the stand -- is a -- is a 14 15 -- was one (1) of the five (5) contracts that were 16 signed. The 150 megawatt seasonal diversity contract that we have Great River -- with Great River Energy 17 18 that expires in 2014, we expect to roll that 19 transaction over, and it won't be tie -- it -- it will be -- it will be part of a similar diversity 21 arrangement. But they're not -- they're not -- only 22 the NSP is conditional upon the package. The Great River Energy is not conditional on a -- seasonal 24 diversity and -- contract is not conditional on any 25 other transaction.

- 1 MR. BOB PETERS: And, Mr. Miles, what
- 2 you're showing the Board on -- on page 17 of Exhibit
- 3 11, or on page 246 of Board counsel's book of
- 4 documents, is when there will be a dependable energy
- 5 shortfall and when there will be a dependable capa --
- 6 or, sorry, there'll be capacity shortfall, based on
- 7 Manitoba Hydro's most current forecast load growth?
- 8 MR. TERRY MILES: That's correct.
- 9 MR. BOB PETERS: And to the extent that
- 10 those assumptions are incorrect, then the information
- 11 on this table would likewise be incorrect, one (1) way
- 12 or the other?
- MR. TERRY MILES: Say to the extent
- 14 that they change, I guess, from year to year.
- MR. BOB PETERS: All right. Perhaps
- 16 you worded it better than I did. And when we talked
- 17 about the table on page 246 of Board counsel's book of
- 18 documents, the only export contract that's considered
- 19 in arriving at these figures would be the -- the NSP
- 20 375/325 (phonetic) arrangement, would that be correct?
- MR. TERRY MILES: No, that's not
- 22 correct.
- 23 MR. BOB PETERS: All right. Which
- 24 other ones are included?
- MR. TERRY MILES: It includes all

- 1 existing contracts that we have. It includes the GRE -
- 2 oh, in the 2011, page 246, it would include the --
- 3 all the existing contracts that we have in place that
- 4 extend out into that -- that time-frame, so our signed
- 5 contracts.
- 6 MR. BOB PETERS: It -- it includes the
- 7 ones with Minnesota Power and Wisconsin Public Service?

8

9 (BRIEF PAUSE)

10

- MR. TERRY MILES: No, it does not
- 12 include those -- yeah, you're correct.
- MR. BOB PETERS: Okay. Thank you.
- 14 MR. TERRY MILES: Because those are
- 15 tied to the new generation that we have.
- 16 MR. BOB PETERS: I missed your last
- 17 comment, Mr. Miles?
- 18 MR. TERRY MILES: I just said those are
- 19 tied to the new generation.
- 20 MR. BOB PETERS: Right. And, likewise,
- 21 that additional 125 megawatt sale to NSP is tied to new
- 22 generation, and therefore not included in these -- in
- 23 this chart?
- 24 MR. TERRY MILES: That's correct.

2309 1 (BRIEF PAUSE) 2 3 MR. BOB PETERS: I'm not sure if you can answer this as you sit there, Mr. Miles, but focussing on test year 13, in -- on page 256, why did the surplus energy decline as much as shown? If we 7 pick the 2012/'13 year and go down, it goes from a surplus of 2,155 gigawatt hours down to one thousand eight hundred and eighty-eight (1,888). And then it 10 drops further to one thousand eight hundred and twenty-11 six (1,826). 12 Are you following me, sir? 13 MR. TERRY MILES: You had said two 14 fifty-six (256), but it's two forty-six (246); is that 15 correct? You're on page 246? 16 MR. BOB PETERS: I'm on page 246, you 17 are correct. 18 MR. TERRY MILES: Okay. And so 19 2012/'13, is that where we are? 20 MR. BOB PETERS: Yes, I was just 21 picking that year and then working down the column on 22 the various power resource plans. 23 MR. TERRY MILES: Am I -- going from 24 2009/'10, 2010/'11, 2011/'12, that's changes in

Manitoba load growth. That would be reductions in

- 1 Manitoba load growth primarily, I believe.
- 2 MR. BOB PETERS: And what about in
- 3 2013/'14? Again, the -- the drop in surplus energy, is
- 4 that attributed to only Manitoba load growth, or is
- 5 that as a result of some other resource not being
- 6 available?
- 7 MR. TERRY MILES: You know, my back row
- 8 has just advised me there is a bit of a change, as
- 9 well: different wind assumptions between 2009/'10 and
- 10 2011/'12. I believe there's less wind in 2000 -- in
- 11 the forecast in 2011/'12 then there is in '09/'10,
- 12 which would reduce the surplus dependable energy
- 13 available.
- 14 So, increasing load growth would reduce
- 15 the surplus, and then the reduction in the potential
- 16 wind would reduce that further.
- MR. BOB PETERS: If we stay on the
- 18 2009/'10 line of energy and go over to 2014/'15 and the
- 19 year following that, there appears to be a significant
- 20 increase in surplus energy going from 1,231 gigawatt
- 21 hours up to 3,175 gigawatt hours.
- 22 Can you readily explain that Mr. Miles?
- 23 MR. TERRY MILES: I'm sorry, I don't
- 24 see those numbers. Are we still on the same table?
- MR. BOB PETERS: I'm at -- yes, I'm on

- 1 page 246 still.
- 2 MR. TERRY MILES: Okay.
- 3 MR. BOB PETERS: And I'm on the
- 4 2009/'10 line, but under fiscal '15 and fiscal '16.
- 5 And I'm seeing the dependable energy increase.
- 6 MR. TERRY MILES: Yeah, that's the NSP
- 7 self-supply under the new contract.
- 8 MR. BOB PETERS: I'm sorry, the NSP
- 9 self-supply?
- 10 MR. TERRY MILES: That's the NSP
- 11 supply. That comes from NSP, yeah.
- MR. BOB PETERS: And just help me with
- 13 that. What's the additional incremental supply that we
- 14 expect from NSP?
- MR. DAVID CORMIE: Mr. Peters, under
- 16 the existing contract it expires in 2015. And when we
- 17 go into the new contract, the new contract has some
- 18 additional energy available under adverse water
- 19 conditions, and we were able to reduce our export
- 20 obligation in the winter due to our call option. And
- 21 so that -- that, in affect, the -- our ability to buy
- 22 from NSP more then offsets our energy obligation to
- 23 them, and so that frees up surplus energy in the
- 24 Manitoba Hydro system.
- MR. BOB PETERS: Okay. I want to

- 1 conclude my questions in this area, if I can, before I
- 2 request the afternoon recess, just to talk about the
- 3 Brandon Coal Unit 5. And we've talked about it
- 4 already. So, this is a plant that was commissioned in
- 5 approximately 1958, would that be correct, Mr. Cormie?
- 6 MR. DAVID CORMIE: The station was
- 7 built in that time-frame; however, unit 5 came into
- 8 service 1969.
- 9 MR. BOB PETERS: Maybe explain the time
- 10 dely for --
- MR. DAVID CORMIE: Unit 5, that meant
- 12 there were four (4) units prior to that unit; it's one
- 13 (1) to four (4). And when I was a little boy, my
- 14 family lived in Brandon and my dad worked on that, so
- 15 I'm -- I was -- I was covered in coal dust all the
- 16 time. But yeah, those -- those small units have been
- 17 retired from service and removed and -- but the number
- 18 5 coal unit still is available and is still operating.
- 19 MR. BOB PETERS: And so it's economic
- 20 life span for unit 5 would be fifty (50) years? Do you
- 21 know? Or do I have to go to the depreciation study to
- 22 check that?
- 23 MR. DAVID CORMIE: Yeah, I think you're
- 24 right, Mr. Peters. It's in the order of fifty (50)
- 25 years.

- 1 MR. BOB PETERS: And since 19 -- since
- 2 2010, since January of 2010, Brandon unit 5 is only to
- 3 be used for emergencies as defined in the provincial
- 4 regulations.
- 5 Have I got that right?
- 6 MR. DAVID CORMIE: In addition to
- 7 emergencies, we are authorized to operate the station
- 8 to maintain proficiency. And so each year we schedule
- 9 generation in order to ensure that the facility is
- 10 functional and that the staff is trained and competent
- 11 to operate the station safely, so that if an emergency
- 12 were to occur, it can operate as -- as needed.
- MR. BOB PETERS: All right. So in
- 14 addition to emergencies, Manitoba Hydro can make sure
- 15 it has the necessary skills to fire it up and use it if
- 16 and when needed?
- MR. DAVID CORMIE: That's correct.
- MR. BOB PETERS: And the emergencies
- 19 are defined in regulation -- and I don't want to get
- 20 too legalistic here -- but it's -- it's really drought
- 21 or interruption of firm supply for Manitobans?
- 22 MR. DAVID CORMIE: yes, it -- it says,
- 23 "emergency and drought operation," Mr. Peters, in the
- 24 legislation.
- MR. BOB PETERS: Okay. And Manitoba

- 1 Hydro, each year, has to submit a report to the
- 2 Minister if it wants to fire it up for emergency or
- 3 drought reasons.
- 4 Have I got that right?
- 5 MR. DAVID CORMIE: Each -- each year we
- 6 provide the minister with a forecast of our anticipated
- 7 operations, yes.
- 8 MR. BOB PETERS: And that tells the
- 9 minister whether Manitoba Hydro anticipates having to
- 10 use Brandon unit 5 to meet domestic load?
- 11 MR. DAVID CORMIE: Generally that
- 12 forecast, because we don't anticipate any emergencies
- 13 and we -- and we can't anticipate emergency drought
- 14 conditions, generally is a forecast of the generation
- 15 needed to maintain proficiency.
- 16 MR. BOB PETERS: So the report you're
- 17 telling the Board that gets filed just indicates to the
- 18 government how often or for how long Manitoba Hydro
- 19 expects to -- to fire up Brandon unit number 5 for
- 20 proficiency reasons?
- 21 MR. DAVID CORMIE: Yeah, it -- it's a
- 22 schedule by month for the year showing the en -- the --
- 23 the number of hours that it will run and the number of
- 24 -- of gigawatt hours of generation that the station
- 25 will burn coal.

2315 MR. BOB PETERS: In Manitoba Hydro's 1 application, Mr. Warden, for April 1st, 2012, interim rate increases, there was a suggestion that Manitoba was experiencing low precipitation levels in the 5 province. 6 Do you recall that? 7 (BRIEF PAUSE) 9 10 MR. VINCE WARDEN: Yes, Mr. Peters, at the time the application was filed that was the case. 11 12 Yes. 13 MR. BOB PETERS: Did that result in a 14 report to the minister that Brandon unit 5 may be 15 needed in 2012? 16 MR. DAVID CORMIE: No, it didn't, Mr. 17 Peters. 18 MR. BOB PETERS: Why -- why didn't it? 19 MR. DAVID CORMIE: Because even under the worst -- our worst water flow assumptions Brandon 21 was not necessary to operate. 22 MR. BOB PETERS: The Board understands from the Power Resource Plan that Manitoba Hydro 24 intends to decommission the Brandon coal unit in 25 approximately 2019/'20?

2316 MR. TERRY MILES: I don't think we've 1 explicitly said "decommission". I think we don't expect -- we're not counting on its operation at this 3 time or from a planning perspective beyond 2019/'20, so its fate beyond 2020 -- 2020 is still, I quess, under consideration in terms of options as to what -- what to do with that plan. But from a planning perspective, 7 we're not counting on the coal generation at unit 5 beyond 2019/'20. 10 MR. BOB PETERS: I'm just wondering, in 11 light of that answer, Mr. Miles, Mr. Warden had told 12 the Board that in his financial report for the last 13 year-end there was an asset retirement obligation set up for Brandon coal unit 5, if I understand that 14 15 correctly. 16 Does that mean that even though the ARO is set up, that the plant may not be decommissioned at 17 18 that time? 19 20 (BRIEF PAUSE) 21 22 MR. TERRY MILES: I understand that the 23 ARO was set up for later than 2019/'20. 24 25 (BRIEF PAUSE)

2317 MR. BOB PETERS: We'll -- we'll check 1 that date in the financial annual report. 3 (BRIEF PAUSE) 5 6 MR. BOB PETERS: And I'm seeing it. It's -- 2024 is the -- is the date in which it could be decommissioned. Yeah, page 73 of the annual report under, "Note 15," if those who are following it want to 10 check that. 11 The point I'm coming to, Mr. Warden, Mr. Miles, is that there's no mandatory, prescribed sunset date on Brandon unit 5 in the legislation to Manitoba 13 Hydro's knowledge at this point in time? Would you be 14 15 aware of that? 16 MR. TERRY MILES: Under provincial legislation it's -- it's -- it affects our operations 17 18 under emergency conditions and drought. Under federal 19 legislation there is actually legislation, the new federal coal regulation that has come out that does 21 affect the operation of Brandon unit 5 beyond 2019. It's actually January 1st, 2020, and it reduces the 22 23 operation considerably. As -- as a --24 MR. BOB PETERS: I'm not sure the Board 25 is going to want to hear some -- some legal argument,

2318 but Ms. Fernandes was kind enough to confirm the regulation issue. But it's -- my understanding is, the regulation is not yet enacted. 3 Is that Manitoba Hydro's understanding, or do you -- are you even aware of that? 6 7 (BRIEF PAUSE) 9 MS. PATTI RAMAGE: We're going to have 10 to get back to you on that, Mr. Peters. But it is what 11 it is. 12 MR. BOB PETERS: Okay. I -- I can 13 provide you a copy at the break, Ms. Ramage, if you 14 want. 15 16 CONTINUED BY MR. BOB PETERS: 17 MR. BOB PETERS: But do you know what 18 the intensity of the carbon output is of the Brandon 19 plant? Is it -- is it less than 420 tonnes of CO2 per gigawatt hour of -- of energy? 21 22 (BRIEF PAUSE) 23 24 MR. DAVID CORMIE: It's probably double 25 that, Mr. Peters.

2319 MR. BOB PETERS: Is there, under the 1 existing -- under the regulation that -- that I am suggesting is not yet enacted, is there an opportunity 3 that it may -- Manitoba Hydro may be able to keep the facility as an emergency facility? Or are you not aware of that? MR. DAVID CORMIE: We -- we believe it 7 would be cost prohibitive to continue to operate the 9 station. 10 MR. BOB PETERS: Cost prohibitive in 11 what way, Mr. Cormie? 12 13 (BRIEF PAUSE) 14 15 MR. DAVID CORMIE: To get the emissions down to -- to below the four twenty (420), Mr. Peters. 17 So there would have to be something done to remove the 18 carbon from the emission stream. 19 20 (BRIEF PAUSE) 21 22 MR. BOB PETERS: I take it, Mr. Cormie, 23 that matter's been studied to some extent already by 24 Manitoba Hydro? 25 MR. DAVID CORMIE: Well, I believe the

- 1 four twenty (420) is the emissions that you would get
- 2 from a modern combustion turbine. So it would make
- 3 sense for Manitoba Hydro to -- to replace the station
- 4 with a -- with a new facility that does it directly,
- 5 rather than as a -- by -- by modification to an ancient
- 6 plant that has a limited life span. So, yes, we have
- 7 studied that.
- 8 MR. BOB PETERS: And I wonder if the
- 9 shortest way to circumvent the questions, Mr. Cormie,
- 10 is to provide the Board with the study that Manitoba
- 11 Hydro has as to whether or not Brandon coal can be
- 12 utilized as a stand-by unit?
- 13 MR. TERRY MILES: Mr. Peters, we -- we
- 14 do not have a study at this time. We're studying the
- 15 impact. The regulation just came out, so we are
- 16 reviewing the implications to us in terms of what that
- 17 means from operation as is, or whether operation under
- 18 some other format or with other emission controls, et
- 19 cetera.
- 20 MR. BOB PETERS: Do you know the
- 21 capacity factor of -- of the Brandon coal plant?
- MR. TERRY MILES: The actual operating
- 23 capacity factor?
- 24 MR. BOB PETERS: Yes, is it -- is it
- 25 operated at 9 percent capacity factor or less, which I

2321 think is the number under the le -- under the regulation? 3 (BRIEF PAUSE) 5 6 MR. TERRY MILES: I guess typically the 7 -- the capacity factor at Brandon is -- is less than that 9 percent, but the legis -- the regulation limits the actual operation of that plant to that under its current -- current conditions. 10 11 MR. RAYMOND LAFOND: Page 89 of your 12 annual report says that thermal production is .22 13 percent, so therefore one-fifth of 1 percent. 14 Is that what we're looking for? 15 MR. TERRY MILES: That's, I believe, 16 the percent of energy supply in the system, as opposed 17 to the capacity factor of the plant itself, so. 18 MR. BOB PETERS: I think with that 19 response, Mr. Chairman, I'm going to move to a new area after the break, so this might be an opportune time for an afternoon recess. 21 22 MR. RAYMOND LAFOND: Can I ask two (2) 23 questions before we break? Talking about the Brandon 24 coal plant, what also comes to mind is the fact when I 25 look at your resource plan in the long -- very long

- 1 term we're looking at a single cycle gas turbine
- 2 generation plant as opposed to a combined cycle.
- 3 And from the little I know is that
- 4 combined cycle is much more efficient and also much
- 5 gentler on the environment, so why would we be looking
- 6 at a single-cycle gas turbine plant?
- 7 MR. TERRY MILES: Depends on the need
- 8 out -- out in time. So whether it's simple cycle or
- 9 combined cycle is a function of how often you expect
- 10 the plant to operate. Yeah, a combined cycle is more
- 11 efficient if you're running it at a -- at, you know, 40
- 12 to 60 percent of the time, but if we need it less
- 13 amount of the time -- so, if we have average water
- 14 conditions as such, even out at that point in time we
- 15 may not need the -- that particular plant to run very
- 16 often.
- 17 So, out in time and because it's -- it's
- 18 far enough out in time, and we're just looking at the
- 19 capital cost and operations, we're -- we're looking at
- 20 that, so as we got closer to that point in time we'd
- 21 more specifically define what the system would need and
- 22 make the decision as to whether it's a simple cycle or
- 23 a combined cycle out in time. But that far out in time
- 24 in the planning horizon it's not having a significant
- 25 implication on our decisions, if you will, for that.

- 1 MR. RAYMOND LAFOND: And that's because
- 2 the cost, the capital cost, of a combined cycle plant
- 3 is substantially more than a single cycle one?
- 4 MR. TERRY MILES: Typically larger
- 5 capital cost with the benefit of a more efficient
- 6 operation, so lower fuel cost, lower variable cost,
- 7 yes.
- 8 MR. RAYMOND LAFOND: My next question
- 9 is: If we're looking at the gas -- the gas turbine
- 10 plant in the very long term, why do we not consider
- 11 that also in the short term?
- 12 And let me explain. For instance, we're
- 13 always looking at being able to meet peak demand. And
- 14 building hydro dams is very expensive just to meet
- 15 several days of peak demand or -- or thirty (30) days
- 16 of peak demand when we could have a gas turbine plant
- 17 that would take care of the peak demands for the thirty
- 18 (30) or forty (40) days required throughout the year
- 19 and only build the hydro dams when we get to a certain
- 20 level of usage of the -- of the thermal plants and then
- 21 build a hydro dam and simply park it for a while and --
- 22 and use it for emergency purposes.
- 23 And there are other advantages such as
- 24 security, because you can essentially build it in the
- 25 backyard of the City of Winnipeg. So what's the

- 1 response to that? It seems to be good for the future,
- 2 but not good for the present?
- 3 MR. TERRY MILES: I think we look at
- 4 the resources we have available to us at the various
- 5 time frames. I think in the present we look at the
- 6 resources we have, the economics around the resources
- 7 that we have. And our analysis has shown to date that,
- 8 sort of the path we're taking has been -- has been the
- 9 path to go ahead with.
- 10 If load grows we always keep those
- 11 resources in our -- in our back pocket. So, for
- 12 example -- and we keep our studies -- you know, we try
- 13 to keep them as current as possible as we need to. If
- 14 the load grows quickly and we need to install a gas
- 15 resource, if you will, something like that, you can
- 16 install them quickly, they have a much shorter time
- 17 frame with them that's there. And our hydro resources
- 18 do have some lead time to them, so we can't get them in
- 19 necessarily in certain time frames. So if load grows
- 20 faster than expected, we can put those types of
- 21 resources in -- in place that are there.
- It has been, I think, more recently in
- 23 our analysis we're -- we're looking more so at those
- 24 with the cost of gas and the high cost of hydro and
- 25 that, and we keep doing that, that's -- that's an

- 1 annual process that we look at all those things. So I
- 2 think the -- the short answer is, is that I believe we
- 3 do factor those in -- into our -- into our work when we
- 4 look at our long-term resource plans.
- 5 We also have in the short term the
- 6 ability to do things like import and that, we have our
- 7 -- our inter-ties with -- with the US at which point we
- 8 don't have to invest any capital dollars in necessarily
- 9 and we can rely on that back and forth and we do use
- 10 that as a thermal resource in our system right now. As
- 11 we go out in time, I mean, that changes and we look at
- 12 the benefits of that as well. So I think that's --
- 13 that's -- it's not that we don't consider them.
- 14 MR. RAYMOND LAFOND: I hear this though
- 15 I can still not reason why it would be so -- if it
- 16 would be economically viable to build a hydro plant
- 17 which, essentially, would operate -- or would be needed
- 18 only for forty (40) or sixty (60) days of the year as
- 19 opposed to a gas turbine plant.
- 20 MR. TERRY MILES: I guess with that in
- 21 mind, if we build a hydro plant in the surplus
- 22 capacity, we have the ability to make the long-term
- 23 firm sales associated with them. I think that is a
- 24 true benefit of the hydro resources that are there.
- 25 And I don't think -- you're not afforded the same value

PUB - MANITOBA HYDRO GRA 01-07-2013 2326 under the resource like that as you are with the -with the simple cycle unit or -- or a gas unit like that. 3 MR. RAYMOND LAFOND: I quess that's for the NFAAT. But that's assuming that exports are generating margins at -- of profit over the cost? 7 MR. TERRY MILES: We're continuing to do our analysis on those, yes. 9 THE CHAIRPERSON: Okay, thank -- thank 10 11 MR. VINCE WARDEN: If I might just add, 12 Mr. Lafond, if you're -- if you're only going to look 13 at it from a peak building for the next -- to serve the 14 next peak requirement, if -- then you would never --15 you would never build another hydro plant. You'd 16 always keep building for that next one (1) year of load 17 growth with -- and filling that in with -- with gas 18 combustion turbines. 19 So there -- there's no doubt that building hydraulic is building for the very long term. 21 MR. RAYMOND LAFOND: No, but I think --

- 22 I -- I hear you. However, I'm not sure about that
- 23 conclusion in the sense that you would build a gas
- plant which is much less expensive and use it to -- to 24
- the point whereby when you start using it too much,

- 1 then you do buy that hydro plant, and there -- you do
- 2 build that hydro plant.
- And, therefore, from day 1 it's already
- 4 using quite a bit of capacity. And you can shut down
- 5 the turbine plants and simply wait until you need it
- 6 eight (8), ten (10, twelve (12) years later as opposed
- 7 to a hydro dam, which, I mean, the costs are fixed.
- 8 THE CHAIRPERSON: I would think we
- 9 should take ten (10) minutes and have a coffee or a
- 10 drink or something. Thank you.

11

- 12 --- Upon recessing at 3:14 p.m.
- 13 --- Upon resuming at 3:31 p.m.

14

- THE CHAIRPERSON: I believe we're ready
- 16 to resume the proceedings. Ms. Ramage...?
- MS. PATTI RAMAGE: Yes, thank you, Mr.
- 18 Chair. We have two (2) more undertakings to file this
- 19 afternoon. The first is Undertaking number 26. And
- 20 that was the provision of the approximate capital cost
- 21 of a 250 megawatt CCT versus the 250 megawatt SCCCT.
- 22 And that undertaking number 26 we suggest be marked
- 23 Manitoba Hydro Exhibit 61.

24

25 --- EXHIBIT NO. MH-61: Response to Undertaking 26

2328 MS. PATTI RAMAGE: The next is Manitoba 1 Hydro Undertaking number 37, using Pointe du Bois as an example, what kind of premium would be paid for 3 reconstructing on the same site as a generating station that was previously constructed. And we're suggesting that be marked at Manitoba Hydro Exhibit Number 62. 7 --- EXHIBIT NO. MH-62: Response to Undertaking 37 9 10 MR. RAYMOND LAFOND: Exhibit 62, I'm sorry, I was distracted here, is the PUB/MH-1I-29? No, 11 12 don't think so. 13 MS. PATTI RAMAGE: No. Exhibit 62 is 14 Underterky -- Undertaking number 37, dealing with the 15 premium --16 MR. RAYMOND LAFOND: Oh, 37. 17 MS. PATTI RAMAGE: -- paper. 18 MR. RAYMOND LAFOND: Oh, yeah, I found 19 it here. 20 21 (BRIEF PAUSE) 22 23 MR. RAYMOND LAFOND: Had it combined 24 with 61. 25

- 1 CONTINUED BY MR. BOB PETERS:
- MR. BOB PETERS: Thank you, Mr.
- 3 Chairman. I would like to briefly, and this time I
- 4 mean it, turn to Tab 23 of the book of documents. And
- 5 on page 248 there is a schedule about payments to the
- 6 province and municipalities. I believe much of this
- 7 has been in some way discussed, canvassed, or reviewed.
- 8 And, Mr. Warden, this sents -- sets out
- 9 not only the historical, but the forecast payments that
- 10 will be made to the province and municipalities by
- 11 Manitoba Hydro, correct?
- MR. VINCE WARDEN: Yes.
- 13 MR. BOB PETERS: And to some extent
- 14 this schedule might change, but probably marginally, in
- 15 light of IFF12? Would you agree with that, or do you
- 16 think there's going to be any significant changes if --
- 17 if it was redone pursuant to IFF12?
- 18 MR. VINCE WARDEN: Well, the most
- 19 significant change would be in the -- because there has
- 20 been some shifting in -- in borrowing associated with
- 21 Conawapa primarily. The guarantee fee could -- could
- 22 change, going forward. Capital tax, likewise.
- MR. BOB PETERS: Are we talking a
- 24 significant amount?
- MR. VINCE WARDEN: Probably not real

- 1 significant, no.
- MR. BOB PETERS: All right. And when
- 3 we go across the top headings, the water rentals -- and
- 4 there is an -- there is, on page 251 of the same tab, a
- 5 -- an additional information request that provides the
- 6 detailed calculations.
- 7 But the source of Manitoba Hydro's
- 8 information is -- is based on the calculation
- 9 methodology that's prescribed by the Water Power Act?
- MR. VINCE WARDEN: Yes.
- MR. BOB PETERS: And it depends on the
- 12 actual hours generated in any particular year as to
- 13 what the water rental will be?
- 14 MR. VINCE WARDEN: Yes, that's right.
- MR. BOB PETERS: And when we get into
- 16 the future, past the two (2) test years, Mr. Warden,
- 17 Manitoba Hydro is assuming average water conditions.
- 18 So the fe -- the water rental rate will
- 19 -- will be based on -- on that estimation?
- 20 MR. VINCE WARDEN: Will be based on the
- 21 actual water conditions of -- of the day? Yes.
- MR. BOB PETERS: Yes.
- MR. VINCE WARDEN: Yes.
- 24 MR. BOB PETERS: The debt guarantee fee
- 25 -- and Mr. Schulz was -- reminded us that there was,

- 1 and there is on page 249, a detailed method for
- 2 calculation that I don't propose to go through.
- 3 But suffice it to say that the
- 4 provincial debt guarantee fee will increase in
- 5 proportion to the debt that Manitoba Hydro has
- 6 guaranteed by the province?
- 7 MR. VINCE WARDEN: Yes, that's right.
- 8 MR. BOB PETERS: The sinking fund
- 9 administration fee, I wasn't quite sure on this one,
- 10 but this appears that Manitoba Hydro pays the province
- 11 to administer the sinking fund?
- MR. VINCE WARDEN: Yes.
- MR. BOB PETERS: And in some years
- 14 you're paying -- is it just a rounding error, that it
- 15 rounds to either a million or to zero?
- 16 MR. VINCE WARDEN: It -- it is. It's
- 17 just rounding that makes it appear as though we're not
- 18 paying anything.
- 19 MR. BOB PETERS: The capital tax might
- 20 be an interesting one, Mr. Warden. This capital tax
- 21 that is charged is a provincial tax that's being phased
- 22 out for all provincial corporations except Crown
- 23 corporations?
- 24 MR. VINCE WARDEN: That's right.
- MR. BOB PETERS: Has it been phased

- 1 out, do you know? To your knowledge, has it --
- 2 MR. VINCE WARDEN: I -- I believe it
- 3 has, yes.
- 4 MR. BOB PETERS: And in terms of the --
- 5 the payroll tax, again a function of Manitoba Hydro's
- 6 wage and benefit payments to its employees, its O&M
- 7 costs?
- MR. VINCE WARDEN: Yes. Yes.
- 9 MR. BOB PETERS: The provincial
- 10 mitigation or settlement obligations have various items
- 11 inserted, including in 2013 there's a -- a \$9 million
- 12 obligation that -- that jumps out. And the footnote to
- 13 that suggests that there's only 9 million left to be
- 14 paid of the -- of the previous obligations that
- 15 Manitoba Hydro undertook?
- 16 MR. VINCE WARDEN: Yes, that's right.
- 17 MR. BOB PETERS: Manitoba Hydro pays
- 18 taxes to the City of Winnipeg for property taxes?
- MR. VINCE WARDEN: We do, yes.
- 20 MR. BOB PETERS: And in municipalities,
- 21 it's gifts in lieu of taxes?
- 22 MR. VINCE WARDEN: Grants in lieu of
- 23 taxes, yes.
- 24 MR. BOB PETERS: Grants in lieu of --
- 25 sorry, grants in lieu of taxes. I was trying to deduce

- 1 whether it is -- it is more than coincidence that the -
- 2 the provincial payment as a percentage of gross
- 3 revenue, you know, is in that 12 to 15 percent,
- 4 sometimes 16 percent range.
- 5 Is that more than a coincidence, or is
- 6 that just -- is that predetermined that that would be
- 7 the target range for the...
- MR. VINCE WARDEN: Mr. Peters, there's
- 9 -- there's no predetermined target range for that
- 10 percentage. So, yes, coincidence, I would say.
- 11 MR. BOB PETERS: And when we look at
- 12 provincial payments as a percentage of gross revenue of
- 13 whether they're, you know, close to 15 percent, would
- 14 you agree that that's akin to a dividend to the
- 15 province?
- 16 MR. VINCE WARDEN: Well, it's never
- 17 been referred to as a dividend. Other utilities in
- 18 Canada do have specific dividend provisions that are
- 19 made to the province. These are payments -- payments -
- 20 we -- we always referred to them as payments to the
- 21 province. And to the extend that, you know, you had
- 22 payments and dividends together, it's akin, akin to a
- 23 dividend. But -- but I'd hate to label it that,
- 24 because it's not that.
- MR. BOB PETERS: All right. Fair

- 1 enough. Is Manitoba Hydro aware of any of these current
- 2 payments being increased or decreased in the years
- 3 ahead?
- 4 MR. VINCE WARDEN: No.
- 5 MR. BOB PETERS: No discussion with
- 6 Manitoba Hydro respecting that?
- 7 MR. VINCE WARDEN: With the province,
- 8 no.
- 9
- 10 (BRIEF PAUSE)
- 11
- MR. BOB PETERS: Mr. Warden, Mr.
- 13 Rainkie was kind enough to update us about the IFRS
- 14 update. Have you any update for us respecting the non-
- 15 controlling interest line, the last line on the IFF to
- 16 talk about? I had understood that that was a matter
- 17 that was the subject of further negotiations if it
- 18 were.
- 19 MR. VINCE WARDEN: Yes. The -- the
- 20 most I can tell you at this time, Mr. Peters, is
- 21 they're discussions. Negotiations are ongoing, further
- 22 meetings scheduled for this week.
- 23 MR. BOB PETERS: Would it be fair, Mr.
- 24 Warden, that the arrangement and agreement with the
- 25 Wuskwatim Power Limited Partnership was to some extent

- 1 a blueprint for Manitoba Hydro related to it's Keeyask
- 2 development?
- 3 MR. VINCE WARDEN: Yes. Yes, that's
- 4 fair. It was considered to be a model that we would
- 5 consider using for -- for future development projects.
- 6 MR. BOB PETERS: Is it still the model
- 7 to be considered for future development projects?
- MR. VINCE WARDEN: No. No, I think,
- 9 based on the experience we've see with Wuskwatim, some
- 10 unforeseen circumstances that have necessitated
- 11 renegotiation, so. So, no, it's not a model we would
- 12 want to prescribe to for those other facilities.
- MR. BOB PETERS: Well, can I pin you
- 14 down on what was the unforeseen part of the
- 15 circumstances?
- 16 MR. VINCE WARDEN: Well, it's more so
- 17 on -- on the revenue side. The revenue -- the sharing
- 18 of revenues, in accordance with the formula that was --
- 19 was developed, have not materialized so -- or revenues
- 20 have not materialized as forecasted.
- 21 MR. RAYMOND LAFOND: By "revenues", we
- 22 are talking of net revenues or net income from the
- 23 generation of that plant?
- 24 MR. VINCE WARDEN: We're talking about
- 25 export revenues.

- 1 MR. RAYMOND LAFOND: The gross
- 2 revenues, rather than net income or net revenue after
- 3 expenses?
- 4 MR. VINCE WARDEN: Yeah, yes, yes.
- 5 It's -- it's the gross revenues from the export market.

- 7 CONTINUED BY MR. BOB PETERS:
- 8 MR. BOB PETERS: I'll follow that up
- 9 further Mr. Warden, but help -- help me with the
- 10 question and the answer that you just provided to Board
- 11 member Lafond. WPLP is being paid based on the formula
- 12 that was in the agreement. Would that be
- 13 correct, to start with?
- 14 MR. VINCE WARDEN: Yes, that's right.
- 15 MR. BOB PETERS: And the formula that
- 16 was in the agreement was going to pay WPLP on an
- 17 assumed basis that some of the energy would be pursuant
- 18 to a firm, dependable contract?
- MR. VINCE WARDEN: Yes.
- 20 MR. BOB PETERS: And some of it would
- 21 have been on the opportunity market, some of that would
- 22 have been on peak, some would have been off peak?
- MR. VINCE WARDEN: Correct.
- 24 MR. BOB PETERS: Whether or not
- 25 factually the energy was sold that way, WPLP was going

- 1 to be paid as if it was sold that way?
- MR. VINCE WARDEN: No. No, it was --
- 3 it was to be paid based on the actual revenues derived
- 4 on the market. So the firm -- the firm part of that
- 5 did not change materially, but the -- the opportunity
- 6 revenues, of course, have changed significantly.
- 7 MR. BOB PETERS: Well, there was no
- 8 firm long-term contract for the Wuskwatim Power though.
- 9 MR. VINCE WARDEN: No, but it was based
- 10 on firm -- long-term firm contr -- existing long-term
- 11 firm contracts that we would have had that --
- MR. BOB PETERS: And that's my -- maybe
- 13 I'm not asking it right or understanding it, Mr.
- 14 Warden. But WPLP is getting paid as if some of their
- 15 energy was sold for five (5) cents a kilowatt hour on
- 16 the export market.
- MR. VINCE WARDEN: Yes.
- MR. BOB PETERS: And they're getting
- 19 paid as if some of their energy was sold for three (3)
- 20 cents and for some of their energy sold at two (2)
- 21 cents.
- MR. VINCE WARDEN: In effect, yes.
- 23 MR. BOB PETERS: But we know that, in
- 24 my round numbers, that all of their energy is being
- 25 sold at approximately two and a half (2 1/2) cents a

- 1 kilowatt hour?
- MR. VINCE WARDEN: Well, you have to
- 3 make some assumptions --
- 4 MR. BOB PETERS: And I do. I make some
- 5 pretty bold ones that --
- 6 MR. VINCE WARDEN: Yeah.
- 7 MR. BOB PETERS: All I'm suggesting is
- 8 if there are no firm long-term contracts, all Manitoba
- 9 Hydro can do is sell it as, essentially, opportunity
- 10 energy -- whether that's firm, whether that's not firm
- 11 -- and maybe get the average between two (2) and three
- 12 (3) cents on it. And I said two point five (2.5) cents
- 13 a kilowatt hour.
- 14 MR. VINCE WARDEN: Well, I -- I think
- 15 you're, though, assuming that all Wuskwatim output is
- 16 being sold on the ex -- export market and...
- MR. BOB PETERS: You're going to
- 18 correct me on that assumption?
- 19 MR. VINCE WARDEN: I'm looking to my
- 20 cohorts here to say that's not the case.
- 21 MR. DAVID CORMIE: Well, I -- I think
- 22 we went through this before Christmas, and that was the
- 23 issue of whether Wuskwatim is needed to serve Manitoba
- 24 load now and whether it's appropriate to evaluate it at
- 25 the margin or as a -- as part of the average supply

- 1 portfolio that Manitoba Hydro has. And so it's -- it's
- 2 an issue of -- of debate, how you want to -- how you
- 3 want to evaluate the energy.
- 4 MR. BOB PETERS: Well, I thought Mr.
- 5 Miles showed us the supply balance showing that we --
- 6 we really don't need Wuskwatim this year in 2013.
- 7 MR. DAVID CORMIE: Oh, we do. We made
- 8 the decision we -- to build it. Had we not built it,
- 9 we would have been short this year. And subsequent
- 10 events, such as the addition of wind generation, has
- 11 created surpluses that have -- have created the -- the
- 12 surpluses that are shown. But we -- we need -- we need
- 13 Wuskwatim this year to serve the domestic load --
- MR. BOB PETERS: All right.
- MR. DAVID CORMIE: -- and our -- and
- 16 our firm export contracts.
- MR. BOB PETERS: Are you able to sell
- 18 all of the Wuskwatim output that is not used
- 19 domestically on the export market?
- MR. DAVID CORMIE: Yes.
- MR. BOB PETERS: And it's being sold on
- 22 the export market in the opportunity market?
- 23 MR. DAVID CORMIE: Yeah, but so is the
- 24 surplus that's being generated by the other generating
- 25 stations being sold on the export market. Limestone is

- 1 producing surplus energy that's going to the export
- 2 market.
- 3 MR. BOB PETERS: And that's because
- 4 there's no long-term firm agreement respecting that
- 5 output?
- 6 MR. DAVID CORMIE: No. Well, our hydro
- 7 system, by definition, produces 40 percent surplus.
- 8 And so 40 percent of every generating station on
- 9 average has surplus -- is surplus. So for that reason,
- 10 it's not fair -- it's not appropriate, from -- in my
- 11 perspective, to allo -- to charge a generating station
- 12 as being all surplus. It provides dependable and
- 13 surplus, and the allocation of revenue should reflect
- 14 that.
- MR. BOB PETERS: Well -- and I -- I
- 16 won't get into the debate on the record, in terms of
- 17 you -- it will be a matter for, I suppose, your counsel
- 18 to provide an argument.
- 19 But in -- in terms of paying WPLP, on
- 20 what volume are they getting paid?
- 21 MR. DAVID CORMIE: Well, the volume
- 22 that they're getting paid is based on the production of
- 23 the plant.
- 24 MR. BOB PETERS: And it that going to
- 25 be full production?

2341 MR. DAVID CORMIE: Full production for 1 this year? 3 MR. BOB PETERS: Well, I realize you've staged the in -- the in-service dates, but --5 MR. DAVID CORMIE: Well, yeah, for every megawatt hour, they're getting -- they're getting 7 paid, but -- and -- and the formula is based upon the -- the market price for electricity right now. MR. BOB PETERS: Okay, for every 10 megawatt being generated, they're getting paid. Are 11 they getting paid as if that energy was sold as firm long-term contract energy, or are they getting paid as 12 13 though it was opportunity energy? 14 MR. DAVID CORMIE: Because there were 15 no firm contracts signed subsequent to the date that 16 the partnership chose, there are no firm exports going to the partnership right now. But any new firm export 17 18 sale contracts will attract the firm rate associated 19 with that. 20 MR. BOB PETERS: Does that also apply 21 to the NSP arrangement that comes in, in 2015? 22 23 (BRIEF PAUSE) 24 25 MR. DAVID CORMIE: Yes, it does.

2342 MR. RAYMOND LAFOND: For clarification 1 purposes, the 40 percent referred to was 40 percent of revenues or 40 percent of production, kilowatt 3 production? 5 MR. DAVID CORMIE: Appro -approximately 40 percent of production at every 7 generating station in an average-water year is surplus. Only 60 percent of the average is -- is dependable 9 energy. 10 MR. RAYMOND LAFOND: But exports would 11 make up for -- wou -- would they make up 40 percent of 12 what's used in Manitoba or 40 percent of the total 13 generation, of which 40 percent would be exported or extraprovincial and 60 percent would be within? 14 15 MR. DAVID CORMIE: Assuming that all -all surplus is exported, it will make 40 percent of --40 percent of production will go to the export market. 17 18 19 CONTINUED BY MR. BOB PETERS: 20 MR. BOB PETERS: Mr. Warden, just help me with some of the -- the details. The -- as I 21 22 understood it, Nisichawayasihk -- I'll say NCN from 23 here on -- could have subscribed for up to 33 percent 24 interest in -- in the generating station? 25 MR. VINCE WARDEN: Yes, that's right.

2343 1 MR. BOB PETERS: And did they in fact do that? 3 MR. VINCE WARDEN: They are on that path. They have not absolutely committed to that yet. 5 MR. BOB PETERS: And Manitoba Hydro, as 6 the limited partner, would hold the balance? 7 MR. VINCE WARDEN: Yes, that's right. MR. BOB PETERS: I had understood that NCN had to make their election and the matter had to close when the first unit came in service, which I 10 thought was in July of 2012, from the previous 11 12 evidence. 13 Have I got that right, that the closing 14 took place in July of 2012, or was supposed to? 15 MR. VINCE WARDEN: The -- the first unit was in June, the end of June 2012. And -- and 17 there -- the provision whereby they would have to de --18 elect as to their percentage ownership has been 19 extended to July of 2013. 20 MR. BOB PETERS: What level of ownership does NCN have currently? 21 22 MR. VINCE WARDEN: Well, the assumption 23 is that it will be 33 percent, so. 24 MR. BOB PETERS: But at this point,

25

it's factually zero?

- 1 MR. VINCE WARDEN: No. No, actually,
- 2 they -- they've been provided advances from Manitoba
- 3 Hydro so -- so as to maintain their 30 -- 33 percent
- 4 level.
- 5 MR. BOB PETERS: So their 33 percent
- 6 level would be based on the CEF12 numbers, in terms of
- 7 what their contribution should be?
- 8 MR. VINCE WARDEN: Well, it would be
- 9 based on the actual expenditures for the generating
- 10 facility. So if CEF -- if -- if the costs come in
- 11 exactly as in accordance with CEF12, which we do expect
- 12 it will be close now, then, yes, it will be --
- 13 ultimately be based on CEF12.
- 14 MR. BYRON WILLIAMS: Would it follow
- 15 then, Mr. Warden, that Manitoba Hydro has advanced to
- 16 NCN 33 percent of the costs, as depicted on CEF12, for
- 17 Wuskwatim?
- MR. VINCE WARDEN: No, NCN has put in
- 19 some of their own -- their own funds. So Manitoba
- 20 Hydro has made up the balance by way of equity loans to
- 21 NCN to -- to bring it up to 33 percent.
- MR. BOB PETERS: How much money has NCN
- 23 put up of their own money?
- 24 MR. VINCE WARDEN: At this point in
- 25 time, it's approximately \$14 million.

2345 1 MR. BOB PETERS: And Manitoba Hydro's equity loans are in what approximate amount? In the order of a 3 MR. VINCE WARDEN: hundred million dollars, to date. 5 MR. RAYMOND LAFOND: What is your definition of a equity loan versus a loan? 7 MR. VINCE WARDEN: Well, it -- it is just that, the -- the per -- the amount required for NCN to maintain 33 percent equity interest in the -- in 10 the partnership. 11 12 CONTINUED BY MR. BOB PETERS: MR. BOB PETERS: 13 Just help me -- and 14 I'll -- we'll get to some of the documents, and that may cause me to rethink my questions. But if it's one-15 16 third (1/3) of the level of ownership, then they're 17 going to -- then the -- NCN is going to be required to 18 contribute one-third (1/3) of the capital costs? 19 MR. VINCE WARDEN: Well, not really. It -- the generating station itself is financed 75 21 percent debt, 25 percent equity. So their 33 percent 22 would be applied to the 25 percent equity portion. 23 MR. BOB PETERS: All right. Yes, I'm 24 standing corrected. So they're -- they're paying one-25 third (1/3) of the 25 percent equity and Manitoba Hydro

2346 is paying the balance of the 25 percent equity? 2 MR. VINCE WARDEN: Yes, that's right. 3 (BRIEF PAUSE) 5 6 MR. BOB PETERS: Does NCN pay interest 7 on the loan for Manitoba Hydro? MR. VINCE WARDEN: Yes. 8 9 MR. BOB PETERS: Do -- does NCN have to 10 pay interest on the loan when WPLP is operating at a 11 loss for the first number of years? 12 MR. VINCE WARDEN: To the extent that 13 there are cash calls to maintain that equity --14 required equity ratio, yes, they would pay interest on 15 those cash calls. MR. BOB PETERS: And those cash calls 16 17 would be advanced by Manitoba Hydro? 18 MR. VINCE WARDEN: Yes, they would. 19 MR. BOB PETERS: Has that happened? 20 MR. VINCE WARDEN: I should say the 21 agreement is -- provides for that to happen, but that 22 has not happened yet, no. 23 MR. BOB PETERS: That's still a matter 24 of negotiations? 25 MR. VINCE WARDEN: Yes, I expect

2347 negotiations will alter that somewhat. MR. BOB PETERS: If -- the agreement as 2 structured, Mr. Warden, if interest wasn't paid on the 3 loan, would the equity share decrease? 5 MR. VINCE WARDEN: Yes. Yes, there would be -- ultimately their -- their share would 7 decrease, yes. 8 9 (BRIEF PAUSE) 10 11 MR. BOB PETERS: Is Manitoba Hydro prepared to advance all of the rest of the outstanding 13 monies to ensure that NCN has a one-third (1/3) equity 14 interest? MR. VINCE WARDEN: No. 15 That is -- that is the issue we're facing, because those advances would 17 be of an order of magnitude that would put the partner 18 in an almost impossible situation to repay those 19 advances. 20 MR. BOB PETERS: So the -- the rough calculations of this plant would require just over \$400 21 22 million of equity to be contributed, to keep a 75/25 23 debt-equity structure. And if NCN is to contribute 24 one-third (1/3) of that, they're -- the expectation would be they would, under the current arrangement,

2348 fund \$140 million. Is that approximately...? MR. VINCE WARDEN: Those numbers are 2 3 approximately correct, yes. MR. BOB PETERS: And of that 140 million the -- the NCN counterparty has advanced 10 percent of that, or 14 million. 7 MR. VINCE WARDEN: To date, yes. MR. BOB PETERS: And Manitoba Hydro has 9 advanced to NCN another hundred million? 10 MR. VINCE WARDEN: Yes. 11 MR. BOB PETERS: And so the balance of 26 million is the matter in -- in discussion? 13 MR. VINCE WARDEN: Well, no, the 14 agreement provides that NCN has to put in a minimum 15 amount of cash. So they -- they -- you know, they would not be able to -- if -- if they wanted to acquire 17 33 percent, there's a certain minimum threshold they 18 must invest to achieve that. 19 MR. BOB PETERS: What's Manitoba Hydro's maximum contribution to that equity loan? 21 22 (BRIEF PAUSE) 23 24 MR. VINCE WARDEN: Mr. Peters, we're -actually, we would be very close to the maximum at this

- 1 point in time. I believe, subject to check, the
- 2 agreement provides that NCN must contribute a minimum
- 3 of \$33 million of their own cash by the date of
- 4 declaration of their interest. So at a hundred
- 5 million, we're -- we're pretty much at the maximum now,
- 6 in accordance with the agreement.
- 7 MR. BOB PETERS: And is Manitoba Hydro
- 8 aware of the source of that \$33 million of cash that
- 9 has to be contributed by your counterparty?
- MR. VINCE WARDEN: Well, we've been
- 11 having some discussions with them and there is a --
- 12 yes, we're -- we are aware where they -- that they do
- 13 contemplate getting the -- the funds from a trust --
- 14 the trust agreement that's currently set up.

15

16 (BRIEF PAUSE)

- MR. BOB PETERS: The way the agreement
- 19 is structured, Mr. Warden, should NCN choose to fund no
- 20 more money, their 33 percent interest would be reduced.
- 21 Is that -- is that the consequence?
- MR. VINCE WARDEN: Yes.
- MR. BOB PETERS: Okay, and Manitoba
- 24 Hydro would pick up the balance?
- MR. VINCE WARDEN: Yes.

- 1 MR. BOB PETERS: Mr. Warden, in the
- 2 book of documents, starting on page 256 is the WPLP
- 3 IFF11-2. And the Board should be aware, and may have
- 4 had on their chair a copy of Manitoba Hydro Exhibit 34,
- 5 which is an exhibit which was filed before we recessed
- 6 for Christmas. And Mr. Rainkie, I think, provided us
- 7 with a projected operating statement for WPLP
- 8 consistent with IFF12.
- 9 MR. DARREN RAINKIE: I recall that, Mr.
- 10 Peters. I'm trying to locate it in my paper. I
- 11 started losing the paper war about three (3) or four
- 12 (4) hearing days ago.
- MR. BOB PETERS: Do you need a copy? I
- 14 have an extra, Mr. Rainkie. Or else if you -- if you
- 15 can't locate one --
- 16 MR. DARREN RAINKIE: I think Mr. Warden
- 17 located one right now, Mr. Peters.
- 18 MR. BOB PETERS: All right. I just
- 19 want the Board and -- and let me understand, the IFF,
- 20 Mr. Warden, that you tasked Mr. Rainkie to prepare is
- 21 prepared in the accordance with the current agreement
- 22 as signed as between Manitoba Hydro and WPLP?
- MR. VINCE WARDEN: Yes.
- 24 MR. BOB PETERS: And you've cautioned
- 25 the Board that they shouldn't -- this may not be the

- 1 reality that goes forward, because there may be some
- 2 renegotiation?
- 3 MR. VINCE WARDEN: I probably even
- 4 stated it stronger than that, Mr. Peters. It won't be
- 5 the reality.
- 6 MR. BOB PETERS: And when we look at
- 7 the financial ratios on either page 2 of 7 of Manitoba
- 8 Hydro Exhibit 34, or we can look at page 256 of Board
- 9 counsel's book of documents, there's an effort to hold
- 10 the -- the debt-equity ratio at 75/25 at some point in
- 11 time, correct?
- 12 MR. VINCE WARDEN: Yes, there is
- 13 provision for the debt-equity ratio to deteriorate to a
- 14 maximum debt ratio of eighty-five (85) for the first
- 15 ten (10) years of operation.
- 16 MR. BOB PETERS: And that's shown, to
- 17 some extent, on -- on both of these documents?
- 18 MR. VINCE WARDEN: Yes.
- 19 MR. BOB PETERS: My question is that --
- 20 let's look particularly on -- on Manitoba Hydro Exhibit
- 21 34 on page 2 of 7, when the debt ratio was held at 85
- 22 percent for the first ten (10) years. And I see above
- 23 it, the net income is -- is negative.
- Who's paying the cash call to keep the
- 25 debt -- to keep that -- that debt ratio at eighty-five

2352 (85)? 2 MR. VINCE WARDEN: Well, that is -that is one (1) of the major issues. Manitoba Hydro 3 would be advancing funds to NCN in order for them to maintain their -- their ratio. And those cash calls would be significant. 7 (BRIEF PAUSE) 9 10 MR. BOB PETERS: If there was a cash 11 call, Mr. Warden, what percent of that cash call is 12 Manitoba Hydro's responsibility to meet? 13 MR. VINCE WARDEN: It would be --14 excuse me. Assuming that NCN has a 33 percent 15 ownership, it would be 67 percent of that total. 16 MR. BOB PETERS: And to calculate the 17 significant cash call that you -- that you referenced, 18 would we need only look to the net income line and do the calculation as to what additional amount of -- of revenue or income would be needed to keep the net 21 income line positive at least at an 85 percent capital 22 structure? 23 24 (BRIEF PAUSE) 25

2353 1 MR. BOB PETERS: Let me rephrase the question. I may have asked it incorrectly. If we're looking at Manitoba Hydro Exhibit 34, page 2 of 7, and 3 we see on the bottom line of financial ratios a point in time when 85 percent is maintained. If we look above that 85 percent number, and let's pick 2015 as 7 the year, there's a \$65 million loss. 8 Would -- would it be correct in my way of thinking that the cash call that year would be \$65 million? 10 11 MR. VINCE WARDEN: No, it would be in excess of \$65 million, because zero net income would 13 not maintain the debt ratio at that level. 14 MR. BOB PETERS: All right. You'd have 15 to -- you'd have to factor in the previous losses and -16 - and make those good before you can --17 MR. VINCE WARDEN: Yes, there's a 18 compounding effect. 19 MR. BOB PETERS: All right, I -- I was 20 -- I see that now. Thank you. 21 22 (BRIEF PAUSE) 23 24 MR. BOB PETERS: Mr. Warden, on -- we

had gone through, before the afternoon recess, that the

- 1 capital cost of Wuskwatim was approximately \$1.8
- 2 billion?
- 3 MR. VINCE WARDEN: Yes.
- 4 MR. BOB PETERS: And then when I look
- 5 at the IFF11-2, on the balance sheet on page 4 of 12 in
- 6 my book of documents -- it'll be found on page 258. If
- 7 you can -- I'll just let you get oriented to page 258,
- 8 Board counsel's book of documents, which is Exhibit PUB
- 9 14. It's found under Tab 24.
- 10 MR. VINCE WARDEN: Yes, we have it
- 11 here.
- 12 MR. BOB PETERS: The plant in-service
- 13 is shown as \$1.337 billion.
- MR. VINCE WARDEN: Yes.
- MR. BOB PETERS: And I'm wondering why
- 16 that isn't the full \$1.8 billion?
- 17 MR. VINCE WARDEN: Yeah, the -- if you
- 18 look under "Current and other assets," the transmission
- 19 line is included as part of other assets. So that's...
- 20 MR. BOB PETERS: Does the end -- does
- 21 the WPLP ownership extend to the necessary transmission
- 22 for Wuskwatim?
- 23 MR. VINCE WARDEN: No. No, the
- 24 ownership only pertains to the generating station.
- MR. BOB PETERS: And then why would

2355 transmission -- transmission show up as a current asset if it's not owned by the partnership? 3 MR. VINCE WARDEN: Well, it's really intended to show under "Other assets". And in -- in determining the debt-equity ratio, that -- that's excluded from the calculation. So it's here to indicate that those costs are to be recovered over the 7 -- over -- through the income statement. So it's kind of a -- a reconciliation, so to speak, between the balance sheet and the income statement, because the 10 11 income statement reflects the costs of transmission. 12 13 (BRIEF PAUSE) 14 MR. BOB PETERS: And if I -- where --15 where will I find that transmission charge in the 17 operating statement -- or that transmission revenue, I 18 suppose? 19 MR. VINCE WARDEN: The -- the charge would be under "Depreciation and amortization." So the 21 cost of -- of the transmission, the -- the tariff, so 22 to speak, for the use of that transmission would be 23 recovered through the "Depreciation and amortization" 24 line. 25 MR. BOB PETERS: All right. So the

2356 "Current and other asset" line that you've shown us on the balance sheet, is that solely transmission? 3 MR. VINCE WARDEN: I'm sorry, Mr. Peters, would you just repeat? 5 MR. BOB PETERS: Yes, sir. I'm looking at the "Current and other asset" line that you drew our attention to on the balance sheet. 7 MR. VINCE WARDEN: Yeah. 8 9 MR. BOB PETERS: I'm on page 258. I'm 10 just wanting to find out if that relates solely to transmission, or is there some other current or other 11 12 asset included in that -- in that amount. 13 14 (BRIEF PAUSE) 15 16 MR. VINCE WARDEN: If you'll just give 17 us a second, I'll confirm that, Mr. Peters. 18 19 (BRIEF PAUSE) 20 MR. BOB PETERS: It wasn't meant as a 21 22 trick question. I -- I go back --23 MR. VINCE WARDEN: Yeah. No, I --24 MR. BOB PETERS: -- to your CEF and I 25 see that transmission was two ninety-eight (298) on

2357 your CEF11. 2 MR. VINCE WARDEN: Yes. 3 MR. BOB PETERS: So I suspect that "Current and other assets" is transmission only. 5 MR. VINCE WARDEN: It -- it is. We 6 just had that confirmed. 7 MR. BOB PETERS: Yeah, okay. Thank you for that. On the liability side of the balance sheet -- and I'm looking on page 258 -- we see that the longterm debt was at \$998 million for what is a \$1.8 10 11 billion asset capital project. 12 MR. VINCE WARDEN: Yes. 13 MR. BOB PETERS: When I look at the 14 updated Exhibit 34, that amount has been increased 15 somewhat considerably. 16 17 (BRIEF PAUSE) 18 19 MR. BOB PETERS: And the plant inservice is -- I'm sorry. The long-term debt of a -- of 21 a billion dollars against an asset or a capital project 22 of one point eight (1.8), where's the rest of the -- of 23 the debt? 24 25 (BRIEF PAUSE)

2358 MR. VINCE WARDEN: Well, it looks like 1 between the presentation and 11-2, and the Exhibit 34, there -- there's a change in presentation such that the 3 long term debt includes the transmission as well. 5 MR. BOB PETERS: Should it? 6 MR. VINCE WARDEN: Yes, yes, that's the 7 case. So that -- that does include -- and it's just a presentation difference here, really. But it -- it's -- the same principle applies. The -- the financing is 10 75 percent debt for the generating facility with the transmission going in as -- as the difference. 11 12 MR. BOB PETERS: So the long-term debt 13 should be 75 percent of the -- of the in-service asset? 14 MR. VINCE WARDEN: That's right. 15 MR. BOB PETERS: And it's not depicted 16 that way on IFF11-2, but it is on IFF12? 17 MR. VINCE WARDEN: Well, it should be 18 on 11-2 as well. The only difference, I believe, is 19 that whereas 11-2 segregates out the -- the 20 transmission line separately, the transmission line 21 debt is included under long-term debt on Exhibit --22 MR. RAYMOND LAFOND: If I can 23 intervene, essentially un -- under page 258, long-term 24 debt does not -- it is eight (8) -- nine hundred and

ninety-eight thousand (998,000), but there's a lot of

- 1 current and other liabilities of three twenty-seven
- 2 (327), which have, essentially, been reduced by a few
- 3 hundred million dollars on the page 4 of 7 of Exhibit
- 4 34.
- 5 MR. VINCE WARDEN: Yeah, so it's been
- 6 consolidated into one line, yeah.

- 8 CONTINUED BY MR. BOB PETERS:
- 9 MR. BOB PETERS: Thank you for that.
- 10 Mr. Warden, WPLP does not use the transmission for
- 11 free, does it?
- 12 MR. VINCE WARDEN: No. No, in fact --
- MR. BOB PETERS: Is the -- is the --
- 14 sorry.
- MR. VINCE WARDEN: No, I was just going
- 16 to say the -- the transmission co -- the cost of
- 17 transmission is totally recovered from WPLP over its
- 18 service life.
- 19 MR. BOB PETERS: Is the cost of
- 20 transmission equal to the depreciated -- the annual
- 21 depreciation amount --
- MR. VINCE WARDEN: Plus the --
- 23 MR. BOB PETERS: -- or is there a
- 24 tariff?
- MR. VINCE WARDEN: No, it's equal to

2360 the depreciation plus the related financing costs. 2 MR. BOB PETERS: And, again, that's shared between WPLP and Manitoba Hydro based on their interest, their equity interest? 5 MR. VINCE WARDEN: That's right. 6 MR. RAYMOND LAFOND: Would it also 7 include operating and maintenance costs --8 MR. VINCE WARDEN: Yes, it would. 9 MR. RAYMOND LAFOND: -- of that 10 transmission line? 11 MR. VINCE WARDEN: Yes, it would. 12 13 CONTINUED BY MR. BOB PETERS: 14 MR. BOB PETERS: When we look at 15 Exhibit 34, Mr. Warden, still on the balance sheet, and we look at that long-term debt item that you've confirmed includes the transmission debt, it appears to 17 18 remain relatively constant going out into the future. 19 Is -- does that suggest it doesn't get paid down? 21 22 (BRIEF PAUSE) 23 24 MR. VINCE WARDEN: Mr. Peters, the -the assumption that is used here is this -- we take a

- 1 thirty (30) year debt for -- to finance the -- the
- 2 project. And so it would remain constant throughout
- 3 the period that we're reviewing on the -- on this
- 4 particular schedule, on the balance sheet. So there
- 5 would be no paydown in that thirty (30) year period.
- 6 MR. RAYMOND LAFOND: Is that project
- 7 the thirty (30) debt would all be fixed interest rates,
- 8 or partly floating?
- 9 MR. VINCE WARDEN: It would be all
- 10 fixed.
- MR. RAYMOND LAFOND: At what rate?
- 12
- 13 (BRIEF PAUSE)
- 14
- MR. VINCE WARDEN: Yeah, there were --
- 16 you know, there were various tranches of debt taken out
- 17 during construction so there's -- the rate would be in
- 18 and around 5 percent, 5.5.
- 19
- 20 CONTINUED BY MR. BOB PETERS:
- 21 MR. BOB PETERS: Is the debt ever paid
- 22 off, Mr. Warden? I didn't follow that answer you gave
- 23 me. In thirty (30) years it appears that it stays
- 24 constant but is the debt ever paid off?
- 25

	2362
1	(BRIEF PAUSE)
2	
3	MR. VINCE WARDEN: I think it would be
4	not too dissimilar from Manitoba Hydro's debt. There
5	is because we're looking at a facility that has a
6	hundred (100) year life, there would be an assumption
7	that the debt would be refinanced upon at the end of
8	that thirty (30) years.
9	MR. RAYMOND LAFOND: Can I go back to
10	my previous question, the interest rate of 5 to 5 $1/2$
11	(5.5) percent, would that include the provincial
12	guarantee fee?
13	MR. VINCE WARDEN: Yes, it would.
14	
15	(BRIEF PAUSE)
16	
17	CONTINUED BY MR. BOB PETERS
18	MR. BOB PETERS: Sorry, the debt
19	doesn't get paid off over the term of the agreement?
20	It's interest only, is that what I'm understanding?
21	
22	(BRIEF PAUSE)
23	
24	MR. VINCE WARDEN: You know, I'd have
25	to look at the covenants on that, Mr. Peters, to see

2363 actually when -- there'd -- there'd be provision for refinancing at year thirty (30) but at what point the debt would be considered repaid, I'd -- I'd have to look into that. 5 MR. BOB PETERS: You'll undertake to -to advise the Board with respect to the debt on the 7 WPLP arrangement? 8 MR. VINCE WARDEN: Yes, yes. We'll undertake to look at what provisions are made for 10 repaying the debt associated with the WPLP. 11 12 --- UNDERTAKING NO. 49: Manitoba Hydro to advise 13 the Board as to what 14 provisions are made for 15 repaying the debt 16 associated with WPLP 17 18 CONTINUED BY MR. BOB PETERS: 19 MR. BOB PETERS: Are you able, by looking at the operating statement and the balance 21 sheet, Mr. Warden, to indicate on what number 22 depreciation expense is based? Asked another way. 23 Is it based on the \$1.8 billion major 24 capital project or is it based on the \$1.3 billion

value, excluding the transmission?

- 1 MR. VINCE WARDEN: No, the transmission
- 2 would be included in the depreciation expense.
- 3 Depreciation and amortization, as well as in finance
- 4 expense. And to a smaller extent, lesser extent, in
- 5 operating and administrative expense.
- 6 MR. BOB PETERS: But finance costs are
- 7 only calculated -- I thought that it was only 1.3
- 8 billion out of a \$1.8 billion project?
- 9 MR. VINCE WARDEN: No, no. The finance
- 10 expense would be applicable to the cost of financing
- 11 the transmission line as well.
- 12 MR. RAYMOND LAFOND: The -- the cash
- 13 flow generated from the depreciation and net income
- 14 when it does happen, would it essentially all be used
- 15 to reduce debt or is a portion going back to the equity
- 16 holders?
- MR. VINCE WARDEN: Mr. Lafond, that's
- 18 just something that we're going to have to confirm with
- 19 that undertaking. We'll -- we'll do that.

20

21 (BRIEF PAUSE)

- 23 CONTINUED BY MR. BOB PETERS:
- 24 MR. BOB PETERS: Mr. Warden, when the
- 25 Board sees the partnership capital declining on the

2365 balance sheet, is that to reflect dividends paid by WPLP? 3 (BRIEF PAUSE) 5 6 MR. VINCE WARDEN: No, Mr. Peters, dividends would not be affecting the partner's capital. That would be ref -- reflecting the losses that are -that they would be diluting the -- the losses would be diluting the partner's capital. So -- so that's what 10 11 we'd be seeing with that partner's capital declining. 12 MR. BOB PETERS: I thought that might 13 have been a dividend to reflect an advance on expected 14 net income? 15 MR. VINCE WARDEN: An advance by the 16 partnership? 17 MR. BOB PETERS: Yes. Or Manitoba 18 Hydro. 19 MR. VINCE WARDEN: Yeah -- no, that -any advances that would be provided prior to the 21 partnership being able to sustain a dividend would be 22 advanced by Manitoba Hydro in accordance with the 23 agreement. And there'd be a requirement for the 24 partners to repay any of those advances. 25

2366 1 (BRIEF PAUSE) 2 3 MR. RAYMOND LAFOND: I'm sorry, I'm not sure I follow this. If I look at, for instance, 2032, the partnership is generating an income of \$74 million, yet its capital only comes up by -- sorry, it goes down 7 by \$7 million. So something has to be happening because net income is added to partner's capital, so then it has to be a distribution, in my opinion. So 10 maybe that could be part of the undertaking. 11 12 (BRIEF PAUSE) 13 14 MR. VINCE WARDEN: Yes, Mr. Lafond, I 15 think what's happening there is once you get in -- once 16 we get into profitability, then -- then in fact the 17 dividends are paid from the partnership. I think, in a 18 response to Mr. Peters's earlier question through, the 19 -- the question wa -- at least how I interpret it was that when the partnership is -- is not profitable, is 21 there a provision for dividends to be paid. And, yes, 22 there is, but they're in the way of a loan, a dividend 23 loan, which must be repaid later. 24 So that was -- that was not the reason 25 for the partner's capital declining in the -- in the

- 1 early years.
- 2 MR. RAYMOND LAFOND: So the dividend
- 3 would be paid in years of losses and -- which would
- 4 reduce the capital, partner's capital, but it would
- 5 become a loan fro -- or -- or monies borrowed from the
- 6 partners?
- 7 MR. VINCE WARDEN: No, it would be a
- 8 loan from Manitoba Hydro.
- 9 MR. RAYMOND LAFOND: Yes. Sorry, yes.
- 10 MR. VINCE WARDEN: Yeah, that's right.
- 11
- 12 CONTINUED BY MR. BOB PETERS:
- MR. BOB PETERS: Mr. Warden, I suppose
- 14 dealing with Manitoba Hydro Exhibit 34 and looking at
- 15 the -- the operating statement prepared in accordance
- 16 with the current agreement, we see a \$43 million loss
- 17 in the first test year of 2013, and a \$74 million loss
- 18 in 2014, correct?
- MR. VINCE WARDEN: Correct.
- 20 MR. BOB PETERS: Those losses that are
- 21 shown here are flowed through to Manitoba Hydro's
- 22 operating statement and Manitoba Hydro's net income?
- 23 MR. VINCE WARDEN: Well, they're -- the
- 24 operations of the -- the partnership are consolidated
- 25 into Manitoba Hydro's financial statements, yes. And -

- 1 and --
- 2 MR. BOB PETERS: So these losses reduce
- 3 the net income of Manitoba Hydro?
- 4 MR. VINCE WARDEN: To the extent that
- 5 the losses are real, but that gets back to an earlier
- 6 discussion. This is based on the formula for deriving
- 7 the revenues. Now, they -- they're -- the question is
- 8 whether some of those rev -- some of the revenues, if
- 9 you were to attribute them to Wuskwatim as to where
- 10 those kilowatt hours actually flowed, the revenues
- 11 could be different than what is displayed here.
- This is just based on the formula in
- 13 accordance with the agreement. So the --
- 14 MR. BOB PETERS: But wouldn't -- let me
- 15 ask it this way though, Mr. Warden. I had thought --
- 16 and maybe Mr. Cormie will jump in here, that the
- 17 revenues attributed to the partnership would be deemed
- 18 to be more than what would actually be realized by
- 19 Manitoba Hydro.
- 20 MR. VINCE WARDEN: No. No, that's not
- 21 the case. The revenues that are attributed to the
- 22 partnership I'm not -- I don't want to say they're
- 23 less, but they're different than -- than what would be
- 24 recorded in the consolidated financial statements of
- 25 Manitoba Hydro. This -- this statement would be used

2369 to determine the non-controlling interest line on Manitoba Hydro's consolidated financial statements. 3 (BRIEF PAUSE) 5 6 MR. RAYMOND LAFOND: Can I -- I think the comment you made has added an -- another question The partner's capital between 2013 and 2014 does reduce by about the \$74 million net deficit or --10 of operation, but the following year there's a \$65 11 million loss, but the partner's capital only reduces by 12 about \$20 million. 13 In that in regards to revenue allocation 14 because of the agreement, or is that really because the 15 dividend has been paid and it becomes a load due to 16 Manitoba Hydro? 17 MR. VINCE WARDEN: The -- it's a little 18 bit complicated because the partner's capital is 19 comprised of the two (2) partners, NCN and -- and Manitoba Hydro. So Manitoba Hydro would be putting the 21 funding necessary to maintain its 67 percent equity 22 level, whereas the other partner wouldn't necessarily 23 be doing that. So it gets a little bit --24 MR. RAYMOND LAFOND: So what I'm hearing is there would be some added capital

PUB - MANITOBA HYDRO GRA 01-07-2013 2370 contributions by Manitoba Hydro over the years? 2 MR. VINCE WARDEN: Yes, absolutely. Yes. 3 4 CONTINUED BY MR. BOB PETERS: 6 MR. BOB PETERS: Mr. Warden, I still need help, but if you could turn to Exhibit 34 and we 7 look at the operating statement. And let's pick the first test year, 2013. Revenues are attributed at \$26 10 million and that's -- that's to represent the revenues 11 from the sale of the electricity that flows out of 12 Wuskwatim generating station? 13 MR. VINCE WARDEN: In accordance with 14 the formula, yes. 15 MR. BOB PETERS: That's not in quarter 16 -- not in accordance with what factually occurs? 17 MR. VINCE WARDEN: That's right. 18 MR. BOB PETERS: Manitoba Hydro doesn't 19 -- does it record factually what happens with the electrons that come out of that --21 MR. VINCE WARDEN: No. 22 MR. BOB PETERS: So you have to make 23 some assumptions? 24 MR. VINCE WARDEN: No, we -- we -- it -

- the revenue -- we know how much the rev -- or the --

- 1 the production is, it's metered, and then we assign
- 2 revenue based on -- on the formula in the agreement,
- 3 so.
- 4 MR. BOB PETERS: And -- and I had
- 5 understood and -- and I'll have to re-read what Mr.
- 6 Cormie told me, but on peak, the partnership gets paid
- 7 Manitoba Hydro's average price on long term dependable
- 8 sales and imports. That's for on-peak energy?
- 9 MR. VINCE WARDEN: Yes, long term.
- 10 Now, that's contracts negotiated since 2006. So --
- MR. BOB PETERS: But it doesn't apply
- 12 to any of the on peak Wuskwatim energy? Does that
- 13 definition apply or not apply factually to the
- 14 Wuskwatim arrangement?
- MR. DAVID CORMIE: It would apply to
- 16 the -- to the -- to any new contract that was signed
- 17 subsequent to 2006. And -- and there aren't any and
- 18 there won't be any until -- until 2015 when the -- the
- 19 NSP sale extension occurs, or if we were to negotiate a
- 20 new contract between now and that -- that date. So,
- 21 it's -- it's -- the revenue formula is reflecting just
- 22 the opportunity rates now.
- 23 MR. BOB PETERS: So, even if energy was
- 24 sold from Wuskwatim on-peak, the partnership only
- 25 received off-peak opportunity prices?

2372 1 MR. DAVID CORMIE: It's on-peak and it's opportunity prices. 3 MR. BOB PETERS: I think what you're telling -- telling the Board, Mr. Cormie, is that whether it's on-peak or off-peak, it's -- the formula is now turning out a number that's the same because 7 there are no long term firm contracts? 8 MR. DAVID CORMIE: Yes. 9 10 (BRIEF PAUSE) 11 12 MR. BOB PETERS: And so, Mr. Warden, 13 when we look at the operating statement and we see \$26 million of revenue for the 2013 year, that's pursuant 15 to the formula, what does Manitoba Hydro say it 16 factually was in 2013? 17 MR. VINCE WARDEN: We don't. 18 MR. BOB PETERS: Because it's not over, 19 or because you can't --20 MR. VINCE WARDEN: No, no, no. Because 21 it's -- we don't attribute revenue specifically to a 22 generating station; it just comes in as part of the 23 generation mix that's available for sale on the markets 24 that we sell into. 25 MR. BOB PETERS: And the cost that you

- 1 show as expenses on the operating statement, those are
- 2 real costs that Manitoba Hydro has -- has incurred?
- MR. VINCE WARDEN: Yes, they are but,
- 4 again, as defined within the agreement.
- 5 MR. BOB PETERS: All right. So the
- 6 operating and main -- operating and administrative
- 7 expense shown at \$6 million, that doesn't contain all
- 8 of Manitoba Hydro's O&M expenses?
- 9 MR. VINCE WARDEN: Well, it's
- 10 definitely intended to, but there is a -- it's
- 11 prescribed how cost will be allocated. But the
- 12 intention is to capture all the costs of operating the
- 13 -- the generating station.
- MR. BOB PETERS: Well, against that
- 15 intention and if that's carried through then the
- 16 expenses are real; whether cash expenses are not,
- 17 they're real expenses?
- MR. VINCE WARDEN: Yes.
- 19 MR. BOB PETERS: And so, the loss --
- 20 are you saying the loss isn't real? The \$43 million
- 21 isn't a real loss?
- MR. VINCE WARDEN: Well, it's real in
- 23 accordance with the agreement.
- 24 MR. BOB PETERS: And what is it in
- 25 reality?

2374 MR. VINCE WARDEN: Well, I'm saying that 1 we -- we don't attribute revenue specifically to a generating station. So you can make different 3 assumptions and say, Well, all this went to the domestic market and we're getting seven (7) cents per kilowatt hour for this rather than two and a half (2 7 1/2) or three (3) cents, so -- but it depends on your assumptions. 9 MR. BOB PETERS: Or it all went to the 10 off-peak opportunity market and you got two (2) cents. 11 MR. VINCE WARDEN: But we know that's 12 not happening because Mr. Cormie this -- you know, some 13 of it's being used domestically, so. 14 15 (BRIEF PAUSE) 16 17 MR. BOB PETERS: Just before I leave 18 those cost items, Mr. Warden; head office costs and 19 overheads are not included in the amounts that are charged through to the partnership? 21 MR. VINCE WARDEN: There is provision 22 in the agreement for some overheads, Mr. Peters, but 23 I'm not sure that we specifically identified those to 24 be head office costs. But there -- there is provision

25

for administrative costs.

2375 1 (BRIEF PAUSE) 2 3 MR. BOB PETERS: Let's turn while we're on this subject to page 268 of the book of documents, please. That's found under Tab 25, Mr. Warden. 6 This is a response that Manitoba Hydro 7 provided to CAC in its interrogatory in the First Round, number 15A. Do you have that? 9 MR. VINCE WARDEN: Yes, I do. 10 MR. BOB PETERS: And this is to 11 estimate the impacts of Wuskwatim on net income, the 12 discussion we were just having. And if I read the 13 Information Request correctly, Manitoba Hydro is 14 suggesting in this response that under IFF11-2 in 15 2012/'13 the impact on the -- on net income was \$106 million, related to Wuskwatim? 16 17 18 (BRIEF PAUSE) 19 20 MR. VINCE WARDEN: Mr. Peters, I'm not 21 sure where you're getting the 106 million from? 22 MR. BOB PETERS: I'm sorry. I'm on 23 page 268. 24 MR. VINCE WARDEN: Oh. 25 MR. BOB PETERS: And I'm looking at the

2376 column for IFF11-2 on the right-hand side of the page. 2 MR. VINCE WARDEN: Yes, I see that now. 3 MR. BOB PETERS: And so on the first test year, there's \$106 million of expenses attributed to Wuskwatim, and there's 117 million attributed in the second test year? 7 MR. VINCE WARDEN: Yes, I see that. MR. BOB PETERS: Those, again, are real costs that will be impacting Manitoba Hydro's net income? 10 11 MR. VINCE WARDEN: Yes, they will. 12 MR. BOB PETERS: And what I note on 13 this sheet, Mr. Warden, is that the projected capital costs -- and let's stay with IFF11-2, shows \$1.672 14 15 billion? 16 MR. VINCE WARDEN: Yes. 17 MR. BOB PETERS: But the finance 18 expense is not calculated based on \$1.672 billion, is 19 it? 20 21 (BRIEF PAUSE) 22 23 MR. VINCE WARDEN: It should be, Mr. 24 Peters. Oh, I'm -- I'm sorry. The -- in this particular -- yes, it's -- it's based on one point six

2377

- 1 seven two (1.672) less internally generated funds that
- 2 -- that we assumed for the project.
- 3 MR. BOB PETERS: Okay. What was the
- 4 amount of internally generated funds? Or maybe we --
- 5 we can come to that in the -- the information.
- 6 But what -- what you're showing here is
- 7 that on the \$1.672 billion of in-service costs as
- 8 forecast in IFF11-2, Manitoba Hydro has deducted an
- 9 amount that it notionally attributes from internally
- 10 generated funds that have been previously talked about
- 11 in these proceedings?
- MR. VINCE WARDEN: Correct.
- MR. BOB PETERS: Manitoba Hydro doesn't
- 14 track it, per se, but it's a notional calculation.
- Would I have that right?
- 16 MR. VINCE WARDEN: That's right.

17

18 (BRIEF PAUSE)

19

- 20 MR. BOB PETERS: If we turn, Mr.
- 21 Warden, to page 274 of the book of documents. We see a
- 22 response to PUB Second Round Question 50B. And I take
- 23 it this is the notional calculation as to the
- 24 internally generated funds that Manitoba Hydro -- I'll
- 25 use the word "notionally" again -- attributes to the

2378

- 1 Wuskwatim project?
- 2 MR. VINCE WARDEN: Yes.
- 3 MR. BOB PETERS: And in this particular
- 4 case, the -- if we go down to line item number 9,
- 5 Manitoba Hydro has determined that the total surplus
- 6 cashflow from operations that it can attribute to
- 7 Wuskwatim capital is \$481 million?
- MR. VINCE WARDEN: Yes.
- 9 MR. BOB PETERS: And that only leaves
- 10 then the 1.2 billion for financing by way of the long-
- 11 term debt?
- MR. VINCE WARDEN: Yes
- 13 MR. BOB PETERS: Ang, again, Manitoba
- 14 Hydro doesn't do this calculation for each of its
- 15 projects. This was done after the fact, making some
- 16 assumptions as contained in this chart?
- MR. VINCE WARDEN: That's correct.
- 18 MR. BOB PETERS: All right. Is the
- 19 same formula used for all other major capital projects?
- 20 Can you indicate that, Mr. Warden?
- 21 MR. VINCE WARDEN: No. No, there's
- 22 really no reason to do that for the other projects.
- 23 This is -- we're doing this for Wuskwatim just because
- 24 of the nature of -- of this project.
- MR. BOB PETERS: Can the Board expect

2379 that Manitoba Hydro is going to keep a separate financial statement for the Keeyask project and the Conawapa project if Manitoba Hydro goes into 3 partnership with anybody on them? 5 MR. VINCE WARDEN: Yes. Yes, we would. 6 MR. BOB PETERS: And so for those projects you'll have to do another calculation akin to the one you did on Wuskwatim here to determine what --10 MR. VINCE WARDEN: No --11 MR. BOB PETERS: -- internally generated funds are going to be allocated? 13 MR. VINCE WARDEN: No, this was really 14 done more so for -- for this forum. It has no impact 15 on the -- on the partnership. 16 17 (BRIEF PAUSE) 18 19 MR. BOB PETERS: Mr. Warden, I'm not going to prolong it on the record, but back on page 21 268, to the extent that the expenses are shown here are 22 -- for Wuskwatim, under IFF11-2, are greater than 23 what's shown on the WPLP IFF12, those additional costs 24 again flow to Manitoba Hydro and are impacting on 25 Manitoba Hydro's net income?

2380 1 MR. VINCE WARDEN: Yes, to the extent that the -- the expenses are greater than what is provided for in the agreement, then that would -- that 3 would flow to Manitoba Hydro. I'm just trying to think of a circumstance where that would occur though, because the agreement was structured so as to capture 7 all the costs of operations. 8 9 (BRIEF PAUSE) 10 11 MR. BOB PETERS: Mr. Warden, I'm just trying to sort out a discrepancy here on the operating 13 statement at Manitoba Hydro Exhibit 34. Costs are 14 shown at \$69 million in the first test year, and then 15 on page 268 of Board counsel's book of documents 16 they're shown as \$106 million. 17 And I'm just wondering what number was 18 embedded into IFF12 put together by Manitoba Hydro? 19 MR. VINCE WARDEN: Sorry, I'm -- I'm --I didn't follow that, Mr. Peters. I wonder if you could just state that again. 21 22 MR. BOB PETERS: Yes, I will. If you 23 have Manitoba Hydro's Exhibit 34 at hand. And I look 24 to the 2013 test year, and I see ex -- I see expenses 25 of about 69 million shown.

2381 1 MR. VINCE WARDEN: Yes, I see that. 2 MR. BOB PETERS: And when I go to page 268 of Board counsel's book of documents I see a number 3 that's \$106 million for those expenses and I'm wondering why the two (2) don't correlate. 6 7 (BRIEF PAUSE) 9 MR. VINCE WARDEN: We're look -- yeah, we're looking at IFF11-2, I believe, on page 268 versus 10 11 IFF12. And there was a different phasing in of -- of 12 the -- of the units that assumed in IFF11-2 that didn't 13 occur, so -- so IFF12 updates for that, so I think that 14 the -- the major difference. 15 If you look at the first full year of 16 in-service on Exhibit 34, so -- so the total is 118 million there for the first full year of in-service. 17 18 And if you look at -- compare that to 2013/'14 the 19 first full year of in-service, 117 million, so they're almost identical. 20 21 MR. BOB PETERS: So the explanation is 22 simply the staging of the in-service of the units? 23 MR. VINCE WARDEN: Yes. 24 MR. BOB PETERS: Thank you. Mr. Warden, I think you and Board member Lafond were on

2382 this point and I'm -- if you're still on Exhibit 34 and we turn to the operating statement for -- let's pick 2023. On 2023 I see a forecast net income of \$2 3 million. 5 MR. VINCE WARDEN: 6 MR. BOB PETERS: Now if we flip to the 7 -- let's flip to the balance sheet and let's look at 2022 and 2023, respecting partner's capital. And partner's capital goes from \$177 million in 2022 up to 10 \$322 million one (1) year later with a net income of \$2 11 million. And I'm not following how that -- how that 12 happens. 13 14 (BRIEF PAUSE) 15 16 MR. VINCE WARDEN: Yes, Mr. Peters, Mr. Rainkie just pointed out that's the year in which 17 18 there's the 85 percent equity -- or debt ratio that is 19 -- converts to 75 percent debt rate -- debt, so there's a -- an infusion of capital required in that year. 21 MR. BOB PETERS: Should I expect to 22 find that on the cash flow statement, Mr. Warden? 23 24 (BRIEF PAUSE) 25

2383 1 MR. VINCE WARDEN: I would think you could expect to see it there, but I'm --3 MR. BOB PETERS: So that's going to be part of your undertaking, is that what you're telling You're going to -- you're going to help explain that to -- to me and set me straight on that? 7 MR. VINCE WARDEN: Yes, we will. MR. BOB PETERS: Okay. I think -- I think, Mr. Chairman, this might be an appropriate time to -- in addition to the previous undertakings, Mr. 10 Warden is going to provide an explanation to the Board 11 12 as to the partner's capital line item on the balance 13 sheet, and I have highlighted two (2) years for him to focus on, 2022 and 2023. And we'll -- we'll have a 14 15 better understanding once he answers that question. 16 Thank you. 17 18 --- UNDERTAKING NO. 50: Manitoba Hydro to provide 19 an explanation of the 20 partner's capital line item 21 on the balance sheet, 22 focussing on 2022 and 2023 23 24 MR. BOB PETERS: And with that, Mr. 25 Chairman, subject to any questions the Board may have,

2384 I will stand down and I will remind the Board that tomorrow morning we will have new witnesses before the 3 Board relating to Manitoba Hydro's rates, and I believe 4 also a little bit on the diesel issue, if -- to the extent there's questions. Thank you. THE CHAIRPERSON: If there is no 6 business to attend to, then I would adjourn the proceedings, and we'll see some of you tomorrow morning at nine o'clock. Thank you. 10 11 --- Upon adjourning at 4:54 p.m. 12 13 14 15 Certified Correct, 16 17 18 19 20 21 Cheryl Lavigne, Ms. 22 23 24 25

PUB - MANITOB.	A HYDRO GRA	01-07-2013	Page 2385 (of 2463
\$	2210:22	2373:7	2106:17	2297:5,13
\$1 2151:3	2212:17	\$6.2 2282:18	2107:18	2300:2,4,1
\$1.3 2285:9	\$225 2246:14	\$65	2111:12	5
2363:24	\$241 2245:18	2353:7,9,1	2112:13 2113:22	2301:4,14 2302:21
\$1.337		2 2369:10	2113:22	2302:21
2354:13	\$26 2147:24 2370:9	\$69 2380:14	2118:12	2307:11
\$1.6 2111:11	2370:9		2119:25	2312:13
·		\$7 2366:7	2121:12,13	
\$1.672	\$26.6 2147:6 2148:25	\$700 2225:16	2124:5	2326:16
2376:14,18 2377:7	2150:16	\$718 2181:1	2125:25 2126:1,12	2327:3 2352:3
	2151:21	\$74 2366:5	2128:1,12	2382:3
\$1.771	2153:4	2367:17	2142:19	
2249:6	\$28 2220:25	2369:9	2146:25	1,231 2310:20
\$1.8	\$29 2142 : 20	\$75 2165:12	2150:13	
2354:1,16			2166:23	1,583
2357:10 2363:23	\$3 2252:23	\$78 2165 : 13	2171:25	2090:20 2100:9,15
2364:8	\$3.3 2267:8	\$8 2159:17	2172:1 2175:7,16	l ·
\$1.9 2178:4	\$31 2220:24	\$9 2128:5,10	2178:3	1,826 2309:11
·	\$318 2269:7	2332:11	2181:13	
\$1.94 2129:5	2271:25	\$9.5 2148:16	2183:5	1,888 2309:9
\$100 2178:3	\$32 2158:21	\$9.690	2184:5,18	1.0 2232:7,8
\$106 2375:15		2155:4	2187:17	2235:19
2376:4	\$322 2382:10	\$988 2250:10	2193:5 2201:7	2236:11,18
2380:16	\$329 2249:12		2202:5,17	2237:13
2381:4	\$33 2349:3,8	\$998 2357:10	2204:2,4,2	1.10 2229:24
\$11 2142:20	\$37 2137:21		1 2208:20	1.2 2197:4
\$12 2173:4	2138:3	0	2212:2,4,9	2378:10
\$137 2163:1	2155:19	0.10 2236:17	2214:23 2224:12,22	1.20
	2156:4	03 2250:9	2224:12,22	2229:18,20
\$14 2344:25	\$37.6	2251:13	2226:4	2230:13
\$140 2348:1	2156:12	04 2223:3	2229:2	2232:1,13 2233:21,25
\$15 2146:20	\$396 2272:13	07 2170:4	2232:23	2233:21,23
\$17 2157:22	2274:23	07/'08	2235:18	1.3 2166:18
\$177 2382 : 9	2279:24	2232:5	2237:23 2254:5,8,1	2197:5,6
	\$400 2347:21	09/'10	8 2256:25	2364:7
\$18 2147:20	\$43 2367:16	2128:6	2257:23	1.33 2166:20
\$18.2	2373:20	2130:1	2258:5	
2224:21	\$46 2151:24	2310:11	2260:6,18	1.4 2252:24
\$19			2264:12,14 2268:9	1.5 2252:24
2141:8,15	\$481 2378:7	1	2275:9,17	1.6 2111:20
2147:18	\$500 2194:14	1 2090:3,4	2285:1,4,2	1.672 2377:1
\$2 2210:2	2219:11	2093:10	3	1.8 2107:4
2257:24	\$55 2153:19	2096:8,15,	2286:6,10	2252:7
2382:3,10	\$56 2148:17	24 2097:1,4,7	2288:6,11,	2357:22
\$20 2369:12	\$6 2157:4	2101:18	16 2292:11 2293:9,10,	1/2 2161:25
\$200 2209:7	•	2105:18,22	14,15	2257:24

PUB - MANITOB	A HYDRO GRA	01-07-2013	Page 2386 c	of 2463
2337:25	2096:9	2169:24	2305:19	1st 2315:2
2362:10	2097:22,24	2201:15	2307:2	2317:22
2374:7	2141:14	2248:21	17.1 2147:6	1
1/3	2290:4,22	2348:6	2148:16	2
2345:16,18	2296:14	2354:9		
,25	2305:20	14/'15	17th 2116:21	2 2089:6
2347:13,24	2307:3	2155:23	2117:8,13	2090:5 2092:18
	11.1		18 2090:10	2093:18
1/4 2161:25	2112:2,5	140 2348:4	2098:13,15	2096:11,12
1:02 2227:7		15 2090:9	2127:15	,16
10 2103:3	11-2 2285:2	2098:6,9	2146:25	2097:10,14
2141:14	2358:2,18,	2106:24	2147:5	2100:18
2158:25	19	2113:3	2162:16	2101:9
2159:18	116/08	2146:25	2244:9	2106:17
2166:3	2132:18	2147:5,20	18th 2117:15	2112:3
2171:23	2145:25	2156:8		2116:25
2198:20	117 2376:5	2159:12	19 2090:11	2117:23
2202:21	2381:19	2195:12,19	2098:17,20	2119:22
2215:7,8	118 2381:16	2196:9,13,	2169:24 2220:17	2120:25
2222:10		19 2198:22	2313:1	2121:9
2224:21	12 2090:8	2199:12,15		2124:5
2236:24	2096:5,8,1	2200:3,7,1	1923 2228:9	2126:19
2237:1	0 2098:1,4	4,21 2203:11	194 2125:1,5	2137:16
2242:6	2173:2	2203:11	·	2138:19
2243:21	2178:1	2213:8	1947/'48	2145:8
2246:24	2268:16	2272:17	2296:22 2298:15	2153:6
2251:13	2272:17	2284:6		2154:15
2272:17	2292:7,8	2311:4	195 2125:5	2156:2,23 2160:14
2327:6,9	2327:6 2333:3	2317:9	1958 2312:5	2162:11
2348:5	2354:5	2333:3,13		2165:2
2351:15,22		150 2306:16	1968 2287:24	2168:19
10.2 2093:5	12/'13		1969 2312:8	2170:4
2249:18	2213:11	15A 2375:8	1972 2286:15	2173:12,13
2253:7	2284:9	15th 2116:19		2174:4,7,2
2257:23	12:06 2227:6	16 0100.5	1977 2288:1	3 2176:25
2259:15,25	120 2202:7	16 2189:5 2197:24	1981 2168:17	2178:6
10/'11		2311:4	1988 2168:19	2190:9
2188:2	125 2308:21	2333:4		2191:9,15,
10:33 2166:5	13 2120:4		199 2127:16	20 2198:21
	2137:16	16.1 2195:14	2129:12	2199:20
10:47 2166:6	2155:15	16.2 2194:23	2136:10	2206:19
100 2230:5	2165:9,18	16th	2141:2	2212:1,8
2232:19	2202:21	2116:21,23	2147:4 2155:3	2222:5,17
2233:2	2223:4		2164:25	2228:8
2271:2	2309:5	17 2119:12		2235:5,8
2362:6	130 2202:8	2120:4	1992 2222:22	2242:25 2243:1
1-03 2193:5	14 2112:25	2125:1	1995 2168:19	2243:1
		2138:5,15	1000 0100.5	2258:3,11
106 2375:21	2119:11 2125:5	2171:18	1998 2199:5	2260:5,16,
10th 2239:11	2127:17	2172:20	1999 2186:15	23 2261:11
11 2090:7	2155:15,16	2203:21 2291:23	19th 2117:16	2262:18
== 2000.7	2100.10,10	2231:23		

2283:14, 4, 1 2000 2284:9 2285:9 2242:25 2226:11 2003 2223:3 2343:11,14 2244:22 2283:13 2262:11 2004 2240:14 1,17 2004 2240:14 2012/13 2246:15 2382:8,14 2292:21 2005 2229:25 2012/13 2366:18 2366:18 2367:18 2022/23 2297:24 2006 2168:21 2217:22 2371:10,17 2004 2240:14 2299:5,24, 2371:10,17 2147:4,10, 25 2007/08 13,23 2121:4 2382:3,14 2301:4,8,2 2008 2168:22 2284:10 2301:4,8,2 2008 2168:22 2284:10 2301:4,8,2 2302:21 2370:21 2302:21 2302:21 2303:21 2303:31 2209:7,19 2309:7,19 2	PUB - MANITOBA	A HYDRO GRA	01-07-2013	Page 2387 c	of 2463
2278:7,8 2290:9 2149:18 2165:13 2291:14	2270:8	2271:11	2112:5,22	2014 2149:20	2021/'22
2282:12 2283:13 0.23 200 2140:13 2000 2284:9 2310:10 2310:10 2315:2,15 2285:9 2282:10 2286:6 2288:1,6,1 1,17 2292:11 2293:9 2297:24 2293:9 2297:24 2293:9 2297:24 2293:9 2297:24 2293:9 2297:24 2293:9 2297:24 2300:4,8,2 0,24 2176:19 2300:4,8,2 0,24 2176:19 2300:21 2300:4,8,2 0,24 2371:10,17 2147:4,10, 25 25 2007/'08 2300:7,16 2300:4,8,2 0,24 2176:19 2300:4,8,2 0,24 2176:19 2300:21 2300:24	2275:9,17	2283:24	2113:15	2158:23	2290:16
2283:13 2000 2284:9 2285:9 2242:25 2216:17 2222:16:17 2222:16:17 2222:16:17 2222:16:17 2222:16:17 2222:16:17 2222:16:17 2222:16:17 2222:11 2003 2223:3 2343:11,14 2244:22 2283:12 2283:12 2292:11 2005 2229:25 2012/13 2246:15 2383:14 2299:39 2006 2168:21 2012/13 2367:18 2022/23 2299:5 2297:24 2371:10,17 2147:4,10, 25 22030:7,16 2180:25 2165:12 2137:22 2383:14 2300:14,8,2 2008 2168:22 2296:10,11 2330:24 2302:21 2291:4 2309:7,19 2302:21 2291:4 2309:7,19 2309:7,19 2303:31 2303:18 2291:18 2303:16 2337:20,25 2338:14 2330:16 2337:20,25 2338:14 2330:16 2337:20,25 2338:14 2330:16 2339:24 2317:21 2383:14 2330:18 2291:18 2339:24 2349:15 2339:24 2319:9,18 2165:10 2341:5 2330:9,18 2165:10 2310:9,18 2165:10 2247:4,11 2382:32 2009/11 2215:5 2338:14 2309:24 2214:4 2331:16 2246:4 2230:23 2209:12 2209:12 2214:5 2239:14 2239:24 2228:11 2311:16 2188:4, 2209:24 2218:15 2231:4 2231:5 2230:24 2228:11 2331:16 212:4 2309:24 2228:11 2331:16 212:4 2239:24 2228:11 2331:16 212:4 2239:24 2228:11 2331:16 212:4 2239:24 2228:11 2331:16 212:4 2239:24 2228:11 2331:16 212:4 2239:24 2228:11 2331:16 212:4 2239:24 2228:11 2331:16 212:4 2239:24 2228:11 2331:16 2339:24 2228:11 2331:16 212:4 2239:24 2228:11 2331:16 212:4 2239:24 2239:17 2222:17 2239:17 2222:17 2239:17 2222:17 2239:17 2222:17 2239:17 2222:17 2239:17 2222:17 2239:17 2222:17 2239:17 2222:17 2239:17 223	2278:7,8	2290:9	2149:18	2165:13	2291:14
2283:14	2282:12	200 2140·13		2174:4	2022 2094:10
2285:1,4,1 2004 2284:1 2285:1 2243:3 2261:1 2235:1 2235:1 2235:1 2235:1 2235:1 2235:1 2235:1 2235:1 2235:1 2245:1 2246:1 2382:8; 2237:1 2005 2229:2 2006 2168:21 2207:24 2299:5,24, 2371:10,17 2147:4,10, 25 2205:1				2236:16	
0,23					
2288:1, 6,1 1,17 2004 2240:14 2012/13 2246:15 2383:14 2299:11 2005 2229:25 2087:8 2306:18 2306:18 2299:5 2299:5 2297:24 2371:10,17 2147:4,10, 15 2302:24 2300:7,16 2202/28 2206:15 22012/13 2369:8 2290:11 22013/4,8,2 2008 2168:22 2296:10,11 2138:2 2024 2317 2302:21 2209 2168:20 2375:15 2301:4,8,2 2009 2168:20 2375:15 2301:18 2291:18 2301:22 2009 2168:20 2375:15 2301:8 2291:18 2301:6 2337:20,25 2127:21,23 2338:11 2130:6 2337:20,25 2338:11 2330:24 2290:10 2146:21 2243:22 2208:23 2309:10 2146:21 2243:22 2208:23 2309:10 2331:5 2330:24 2310:9,18 2245:5 2338:13 2309:19 2309:24 2310:9,18 2245:5 2338:13 2200:24 2310:9,18 2245:5 2338:13 2300:24 2246:10 2247:4,11 2009:247:4,11 2009:247:4,11 2009:247:4,11 2009:247:4,11 2009:247:4,11 2309:24 2215:5 2338:14 2216:15 2227:4 2246:10 2247:4,11 2309:24 2215:5 2338:16 2010 2313:2 2174:4 2341:21 2208:2303 2200:24 2216:15 2236:15 2209:12 2236:15 2236:15 2236:15 2236:15 2236:15 2236:15 2236:15 2236:15 2236:15 2236:15 2236:15 2236:15 2236:15 2236:15 2236:15 2236:17 2246:4 2236:15 2236:17 2246:4 2236:15 2236:17 2246:4 2236:15 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2236:17 2246:4 2236:17 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4 2236:17 2246:4		2310:10	-		
2288:1, 6,16 1,17 1,17 2004 2240:14 2012/13 2246:15 2306:18 2308:14, 2299:5299:524 2371:10,17 2147:4,10, 25 2300:7,16 2300:7,16 2300:25 226:12 2317:22 2382:3, 2300:7,16 2301:4, 8, 2 2008 2168:22 2296:10,11 2138:2 2024/23 2302:21 2008 2168:22 2296:10,11 2138:2 2024/25 2302:21 2009 2168:20 2375:15 2310:18 2330:18 2331:22 2009 2168:20 2375:15 2310:18 2330:28 2337:20,25 217:21,23 2114:15 2033:81 2330:6 2327:16 2339:24 2146:21 2245:20 2299:10 2376:61 2245:10 2245:10 2299:10 2376:61 2299:10 2376:61 2299:10 2246:10 2299:10 2246:10 2299:10 2246:10 2299:10 2246:10 2299:10 2246:10 2299:10 2246:10 2299:10 2246:10 2299:10 2246:10 2299:10 2246:10 2299:10 2246:10 2299:10 2246:10 2299:10 2246:10 2299:10 2246:10 2299:10 2246:10 2299:10 2246:10 2299:10 2246:10 2299:10 2246:10 2299:10 2246:10 2299:10 2246:10 2246:10 2246:10 2299:10 2246:10 2246:10 2246:10 2299:10 2246:10		2003 2223:3			
1,1/ 2005 229:25 2087:8 236:18 2383:14 2293:9 2297:24 2371:10,17 2147:4,10, 25 2300:7,16 2300:8 2180:25 2284:10 2137:22 2383:14 2302:21 2165:12 2137:22 2383:14 2302:21 2165:12 2296:10,11 2138:2 2024/25 2302:21 2176:19 2309:7,19 2140:7 2024/25 2321:8 2291:4 2012/2013 2330:16 2009 2168:20 2375:15 2310:18 2330:16 2337:20,25 2127:21,23 2136:12 2333:11 2351:7,21 2188:2 214:15 2353:3 2290:10 2146:21 2243:22 2208:2333:13 2309:24 2149:19 2245:5 2330:14 2309:24 2311:4 2309:24 2336:5 2330:20 2311:2 2309:24 2336:5 2330:20 2328:4 2330:10 2330:10 2330:2		2004 2240.14	,16		2382:8,9
2293:9 2006 2158:21 2012/13 2369:8 2290:11 2299:5,24 2371:10,17 2147:4,10 2012/13 2137:22 2382:3,1 2301:4,8,2 2008 2168:22 2284:10 2137:22 2383:14 2371:16 2296:10,11 2140:7 2246:10 2291:18 2302:21 2176:19 2309:7,19 2140:7 2246:10 2291:18 2301:22 2291:4 2012/2013 2310:18 2301:8 2301:8 2301:8 2301:8 2301:8 2301:18 2301:8 2301:18			2012/13		2383:14,22
2297:24		2005 2229:25	2087:8		2022/123
2299:5,24, 2007/08		2006 2168:21	2012/:13		
25		2371:10,17	· ·		
2300:7,16 2180:25 2165:12 2121:4 2382:34, 2301:4,8,2 2008 2168:22 2284:10 2133:22 2383:14, 2302:21 2302:21 2309:7,19 2140:7 2246:10 2301:18 2291:18 2330:16 2337:20,25 2217:21,23 2215:23 2215:22 2338:11 230:6 2355:3 2290:10 2144:5 2353:3 2290:10 236:21 2309:24 2310:9,18 236:15 2338:15 2309:24 2310:4 2310:18 2291:5 2383:15 2309:24 2310:4 2309:24 2311:4 2309:24 2311:4 2309:24 2311:4 2309:24 2311:4 2309:24 236:15 2309:24 2309:24 236:15 2309:24 2309:24 236:15 2309:24 228:11 2309:24 228:11 2309:24 228:11 2309:24 228:11 2309:24 228:11 2309:24 2241:25 2008:22,25 2290:14 2332:11 2246:4 2283:23 2208:23 2309:19 2309:24 2236:15 2311:4 2309:24 2236:15 2311:4 2309:24 2236:15 2311:4 2309:24 2236:15 2311:4 2309:24 2236:15 2311:4 2309:24 2236:15 2311:4 2309:24 2236:15 2311:4 2309:24 2236:15 2311:4 2309:24 2236:15 2311:4 2309:24 2236:15 2311:4 2309:24 2236:15 2311:4 2309:24 2236:15 2016 2121:19 2113:21 2209:24 2339:11 2246:4 2283:23 2309:24 2339:6 2019 2284:3 2339:6 2309:24 2309:25		2007/:08			2023 2094:10
2301:4,6,2		•	-		-
0,24 2008 2168:22 2296:10,11 2140:7 2204/25 2309:71.19 2246:10 2246:10 2291:18 2375:15 2310:18 2291:18 2291:4 2012/2013 2310:18 2291:18 2337:20,25 2127:21,23 2013 2087:23 2137:12,19 2025 2255 2338:11 2130:6 2095:6 2155:20 2291:5 2309:19 2309:24 2146:21 2243:22 2208 2303 2369:19 2309:24 2146:21 2243:22 2247:4,11 2383:5 2311:4 22155:5 2353:6 22010/211 2215:5 2353:13 2010/211 2215:5 2353:6 2010/211 2228:11 2371:18 2168:17 2246:15 2247:4,11 2186:17 2246:15 2246:15 2215:5 2353:6 2030 2102 2246:15 2209:14 2246:15 2247:4,11 2186:17 2246:15 2246:15 2246:15 2246:15 2246:15 2246:16 2247:4,11 2186:17 2186:4,12 2283:16 228	1				2383:14,22
2302:21 2009 2168:20 2375:15 2246:10 2291:18 2301:18 2301:18 2301:18 2301:18 2303:18 2201:4 2012/2013 2157:23 2137:12,19 2283:16 2337:20,25 2388:11 2351:7,21 2188:2 2291:10 2146:21 2243:22 2028 2303:23 2369:19 2309:24 2149:19 2245:5 2388:13 2311:4 2173:3,24 2311:16 2388:3 2311:4 2274:4,11 2388:3 2311:4 2274:4,11 2388:13 2010 2313:2 2174:4 2341:21 2188:4, 2299:10 2146:21 2245:5 2029 2338:31 2311:4 2173:3,24 2311:16 2186:17 2309:24 2215:5 2335:6 2000/11 2215:5 2353:6 2000/11 2228:11 2371:18 2112:4 2299:12 2098:22,25 2290:14 2332:11 2246:4 2283:23 2216:24 2238:23 2216:24 2238:23 2220 2288:3 2216:24 2238:31 2246:4 2288:3 2288:3 2216:24 2238:3 2236:15 2236:15 2236:15 2236:15 2236:14 2236:15 2236:15 2236:15 2236:4 2236:15 2236:15 2236:15 2236:15 2236:14 2236:15 2236:15 2236:15 2236:14 2236:15 2236:15 2236:14 2236:15 2236:15 2236:15 2236:14 2236:15 2236:15 2236:14 2236:15					2024 2317:7
2321:22 2009 2168:20 2375:15 2246:10 2301:18 2291:18 2337:18 2291:4 2012/2013 2310:18 2291:18 2303:8 2337:20,25 2127:21,23 20157:23 2137:12,19 2025 2255 2338:11 2130:6 2095:6 2155:20 2291:5 2353:3 2290:10 2146:21 2243:22 2028 2303 2369:19 2309:24 2149:19 2247:4,11 2309:24 2381:5 2311:4 2173:3,24 2311:16 2186:17 2,155 239:8 2010 2313:2 2174:4 2341:21 2186:17 2,155 238:12 2010/11 2215:5 2353:6 2030 2102 2.95 2246:15 2010/2011 2242:25 2016 212:19 2113:24 2.95 2246:15 2010/2011 2242:25 2016 212:19 2032 2220 2099:12 2141:5 2243:1 237:18 2112:4 2.95 2246:15 2010/2011 2242:25 2016 212:19 2032 220 2099:12 2141:5		2176:19	2309:7,19		2024/125
2327:18 2291:4 2012/2013 2015 2330:16 2330:16 2009/'10 2157:23 2015 2025 2255 2338:11 2130:6 2095:6 2155:20 2291:5 2283:16 2351:7,21 2188:2 2114:15 2155:20 2291:5 2303:23 2359:19 2309:24 2149:19 2245:5 2028 2303 2381:5 2311:4 2173:3,24 2311:16 2186:17 2383:13 2010 2313:2 2174:4 2341:21 2186:17 2,155 2309:8 2010/'11 2215:5 2353:6 2030 2102 2.5 238:12 2010/2011 2242:25 2353:6 2030 2102 2.95 2246:15 2010/2011 2242:25 2353:6 2030 2102 2.95 2246:15 2010/2011 2242:25 2016 2121:19 2113:21 20 2090:12 2141:5 2243:1 2246:4 2283:23 206:24 2011 2308:2 2339:6 2019 2284:3 2139:17 2011/12 236:8 2303:2	2321:22	2009 2168:20	2375:15		•
2330:16 2009/'10 2157:23 2015 237:20,25 2338:11 2130:6 2095:6 2155:20 2291:5 2353:3 2290:10 2146:21 2243:22 2028 2303 2374:6,10 2310:9,18 2311:4 2173:3,24 2311:16 2188:4 2283:13 2293:13 2290:10 2247:4,11 2186:17 2383:13 2010/'11 2215:5 2353:6 2000/'11 2215:5 2353:6 2000/'11 2228:11 2371:18 2112:4 2283:22 2028 2303 2028 2303 2000/'11 2215:5 2353:6 2000/'11 2215:5 2353:6 2000/'11 2228:11 2371:18 2112:4 2236:15 2228:11 2246:4 2213:21 2246:4 2233:23 2290:14 2339:6 2019 2284:3 2285:9 2286:4 2285:9 2351:24 2163:2 2369:8 2303:2 22036:4 2215:24 2215:24 2215:24 2215:24 2215:24 2215:24 2215:24 2215:24 2215:24 2215:24 2215:24 2215:24 2215:24 2215:24 2215:25 2201/'12 2236:4	2327:18	2291:4	2012/2013	2310:18	
2337:20,25 2338:11 2351:7,21 2353:3 2369:19 2374:6,10 2381:5 2388:13 2,155 2309:8 2,155 2309:8 2,155 2309:12 2,155 2309:14 2,155 2309:12 2,155 2309:14 2,155 2309:12 2,155 2309:14 2,155 2309:12 2,155 2309:14 2,155 2309:14 2,155 2309:14 2,155 2309:14 2,155 2309:14 2,155 2309:14 2,155 2309:14 2,155 2309:14 2,155 2309:14 2,155 2309:14 2,155 2309:15 2,155 2309:14 2,155 2309:24 2,155 2309:24 2,155 2309:24 2,155 2309:24 2,155 2309:24 2,155 2309:24 2,155 2309:24 2,155 2309:24 2,155 2309:24 2,155 2300:24 2,155 200	2330:16	2009/:10		2015	
2338:11 2351:7,21 2353:3 2369:19 2374:6,10 2381:5 2383:13 2019:9,18 2311:4 2130:6 2149:19 2245:5 2383:13 2010:9,18 2155:20 2247:4,11 2188:4; 2173:3,24 214:15 2155:20 2299:10 2247:4,11 2188:4; 2165:10 2247:4,11 2188:4; 2173:3,24 2311:16 2188:4; 2174:4 2341:21 2188:4; 2188:4; 21755:2309:8 2010:2313:2 2174:4 2341:21 2188:4; 2165:10 2247:4,11 2188:4; 2165:10 2247:4,11 2188:4; 2165:10 2247:4,11 2188:4; 2188:4; 2195:246:15 2010/211 2215:5 2353:6 2030:2102 2215:5 2353:6 2030:2102 2211:19 212:4 2236:15 2010/2011 2242:25 2016:24:15 2010/2011 2242:25 2106:24 2138:9,15 2138:9,15 2139:17 2140:3,4 2163:2 2164:8 2370:9 2343:19 2260:21,25 2286:4 2151:24 2164:8 2370:9 236:4 2159:11 2296:9 2309:24 2315:25 2206:4,7 2309:24 2318:2 2296:9 2206:4,7 2309:24 2318:2 2296:9 2201/2012 2231:8 2201/2012 2231:8 2201/2012 2234:9,16, 20,21 2238:3,9,1	2337:20,25				
2351:7,21 2353:3 2369:19 2374:6,10 2381:5 2383:13 2010 2313:2 2010/11 2309:24 2155:20 2243:22 2028 2303 2245:5 2383:13 2010 2313:2 2155:20 2243:22 2028 2303 2245:5 2383:13 2010 2313:2 2174:4 2341:21 2309:24 228:11 2309:24 228:11 2309:24 228:11 2371:18 2112:4 2.95 2246:15 2010/2011 2242:25 2098:22,25 2290:14 2332:11 2010/212 2011 2308:2 2098:22,25 2141:5 2234:19 214:5 2236:15 2332:11 2246:4 2238:3,9,1 2260:24,7 2230:13,22 2291:14 2236:15 2369:8 2370:9 2317:21 2309:24 228:11 2309:24 2339:6 2019 2246:4 2236:5 2016 2121:19 213:21 2246:4 2283:23 2246:4 2283:23 2286:3 2286:3 2286:3 2286:3 2286:3 2286:3 2286:3 2286:3 2286:3 2286:4 2283:23 2286:17 2366:4 2181:3 2370:9 2317:21 2301:15 2301:15 2301:15 2301:15 2301:15 2301:15 2301:15 2301:15 2301:15 2301:15 2301:15 2301:15 2302:20 2047 2304 2284 2233:25 2234:9,16, 20,21 2238:3,9,1 2102:7,12, 2245:9 2317:22 2088 2303 2247:4,11 2293:12 2124:21 2231:8 22026:4,7 2309:24 2315:25 2200:19 2155:3 2200:245:9 2317:25 2200:20 2047 2304 2284:9,16, 20,21 2238:3,9,1 2102:7,12, 2246:9 2245:5 2214:6 2155:4 231:16 2215:5 215:20 2247:4,11 2218:17 2218:4,7 2311:16 2211:19 2218:4,7 2311:16 231:16 231:11 2303:22 233:23 2016:11 2303:23 2016:11 2303:23 2016:11 2303:23 2016:12 2016:21 2016:2					
2353:3 2369:19 2374:6,10 2309:24 2310:9,18 2381:5 2383:13 2010 2313:2 2174:4 2173:3,24 2311:16 2381:2 2010/'11 2309:24 2310:40/'11 2309:24 2311:4 2233:25 2010/'11 2309:24 2311:4 2215:5 2353:6 2010/'11 2309:24 2215:5 2353:6 2010/'11 2309:24 2215:5 2353:6 2010/'11 2309:24 2215:5 2353:6 2010/'11 2309:24 2215:5 2353:6 2010/'11 2309:24 2215:5 2353:6 2010/'11 2309:24 2236:15 2016 2121:19 213:21 2098:22,25 2290:14 2332:11 2246:4 2283:23 2246:4 2138:9,15 2139:17 2011/'12 2367:17 2140:3,4 2163:2 2164:8 2159:11 2296:9 2164:8 2159:11 2296:9 2206:4,7 2230:13,22 2296:9 2206:4,7 2230:13,22 2231:8 2011/2012 2214:6 2214:6 2243:2 2244:25 2012 2243:1 2246:4 2288:23 230:24 2316:4,9,2 2316:4,9,2 2323:25 2290:19 2234:9,16, 20,21 2238:3,9,1 2012 2246:9 2317:22 2028 2303 2247:4,11 2246:17 2246:17 2246:4 2284:9 2366:4 2370:9 2317:21 2301:15 2301:15 2301:15 2301:15 2301:15 2301:16 2020 2261:1 2042 2284:9 2047 2304 2047 2304 2047 2304 2047 2304 2047 2304 2047 2304 2047 2304 2047 2304 2047 2304					
2374:6,10 2381:5 2383:13 2010 2313:2 2174:4 2173:3,24 2311:16 2247:4,11 2173:3,24 2311:16 2341:21 2188:4,3 2174:4 2341:21 2188:4,3 2188:4,3 2195 2246:15 2010/2011 20 2090:12 2098:22,25 2090:14 2016:24 2138:9,15 2138:9,15 2139:17 2163:2 2174:4 2242:25 2138:9,15 2139:17 2163:2 2174:4 2242:25 2243:1 2242:25 2243:1 2246:4 2233:23 2246:4 2236:15 2243:1 2246:4 2233:23 2246:4 2233:25 2236:36 2236:36 2370:9 2317:21 2301:15 2301:15 2301:15 2301:15 2301:15 2301:15 2301:15 2301:15 2301:15 2301:15 2301:15 2301:15 2301:15 2301:15 2301:15 2301:15 2301:15 2301:16 2301:1					
2310:9,18 2310:9,18 2311:4 2311:4 2311:4 2311:4 2311:4 2311:16 23247:4,11 2311:16 2311:11 231:11 2012:11 2012:11 2012:11 2012:11 2012:11 2012:11 2012:11 2012:11 2012:11 2012:		2309:24			2028 2303:16
2383:13 2383:13 2,155 2309:8 2010 2313:2 2010/'11 2215:5 2.5 2338:12 2.95 2246:15 2010/2011 20 2090:12 2098:22,25 2141:5 2290:14 2138:9,15 2139:17 2140:3,4 2156:8 2159:11 2156:8 2159:11 2199:25 2206:4,7 2230:13,22 2231:8 2238:3,9,1 2311:4 2173:3,24 2174:4 2241:4 22341:21 2235:36 2030 2102 228:11 2236:15 2242:25 2016 2121:19 2032 2220 2046:4 2233:21 2246:4 2233:21 2246:4 2233:21 2246:4 2283:23 2285:9 2285:9 2366:4 2370:9 2367:17 2261:7 2366:4 2371:18 2112:4 213:21 2032 2220 2046:4 2233:25 2290:14 2339:6 2019 2284:3 2285:9 2366:4 2369:8 2370:9 2317:21 2301:15 2301:15 2372:14,16 2380:24 2380:24 2013/14 2087:8 2013/14 2087:8 2013/14 2087:8 2013/14 2087:8 2013/14 2087:8 2013/14 2020 2261:1 2299:12 2040/'41 2299:12 2031:8 2033:25 2290:19 2137:25 2290:20 2047/'48 2284:9,16 20,21 2238:3,9,1 2102:7,12, 2245:9 2317:22 206:4,9,2 206:4,9,2 2316:5 2284:9,6	· ·	2310:9,18			2029
2,155 2309:8 2010 2313:2 2174:4 2341:21 2188:4; 2,155 2338:12 2010/i1 2215:5 2353:6 2030 2102 2,95 2246:15 2010/2011 2242:25 2016 2121:19 2113:21 20 2090:12 2141:5 2243:1 2122:21 2032 2220 2098:22,25 2290:14 2332:11 2246:4 2283:23 2106:24 2011 2308:2 2343:19 2260:21,25 2284:3 2138:9,15 2011/12 2367:17 2260:21,25 2285:9 2139:17 2011/12 2369:8 2303:2 2034/25 2151:24 2163:2 2369:8 2303:2 2034/25 2156:8 2181:3 2372:14,16 2380:24 2019/20 2035 2304 2199:25 2309:24 2087:8 2315:25 2040/41 209:12 2231:8 2011/2012 2037:25 2290:20 2047 2304 2023:25 2290:19 21		2311:4			2186:17,20
2,155 2309:8 2010/'11 2215:5 2333:6 2030 2102 2.5 2338:12 2309:24 2236:15 2371:18 2112:4 2.95 2246:15 2010/2011 2242:25 2016 2121:19 213:21 20 2090:12 2141:5 2243:1 2122:21 2032 2220 2006:24 2011 2308:2 2339:6 2019 2284:3 2138:9,15 2317:12 236:15 2260:21,25 2285:9 2139:17 2011/'12 2367:17 2261:7 236:4 2151:24 2164:8 2370:9 2303:2 2034/'25 2156:8 2181:3 2372:14,16 2380:24 2317:21 2301:15 2199:25 2296:9 2309:24 2315:25 2316:4,9,2 2315:25 2230:13,22 2290:19 2013/14 2020 2261:1 2040/'41 2299:12 2233:25 2290:19 2155:3 2303:3 2047/'48 2238:3,9,1 2012:7,12, 2245:9 2317:22 2047/'48	2383:13	2010 2313•2	•		2188:4,17
2.5 2338:12 2010/11 2309:24 2228:11 2371:18 2112:4 2.95 2246:15 2010/2011 2242:25 2016 2121:19 2113:21 20 2090:12 2141:5 2243:1 2122:21 2032 2220 2098:22,25 2290:14 2332:11 2246:4 2283:23 2106:24 2011 2308:2 2339:6 2019 2284:3 2138:9,15 2011/'12 2367:17 2261:7 2366:4 2140:3,4 2163:2 2369:8 2303:2 2034/'25 2151:24 2164:8 2370:9 2317:21 2301:15 2156:8 2181:3 2372:14,16 2380:24 2315:25 2315:25 2206:4,7 2309:24 2310:10,11 2087:8 3 2040/'41 2231:8 2011/2012 2137:25 2290:20 2042 2284 2234:9,16, 20,21 2102:7,12, 2245:9 2317:22 2047/'48 2238:3,9,1 20102:7,12, 2245:9	2,155 2309:8				2030 2102.2
2.95 2246:15 2010/2011 2236:15 2016 2121:19 2113:21 20 2090:12 2141:5 2243:1 2246:4 2283:23 2106:24 2011 2308:2 2339:6 2019 2284:3 2139:17 2011/'12 2367:17 2261:7 2366:4 2151:24 2163:2 2369:8 2303:2 2034/'25 2156:8 2181:3 2370:9 2317:21 2301:15 2199:25 2296:9 2380:24 2315:25 2040/'41 2299:14 2309:24 2307:14 2087:8 2016:4,9,2 2040/'41 2230:13,22 2290:19 2013/'14 2020 2261:1 2042 2284 2231:8 2011/2012 2137:25 2290:20 2047 2304 2234:9,16, 20,21 2155:3 2303:3 2047/'48 2238:3,9,1 2102:7,12, 2245:9 2317:22 2047/'48	2.5 2338:12		2228:11		
20 2090:12 2010/2011 2242:25 2016 2121:19 20 990:12 2141:5 2243:1 2122:21 2232:20 2098:22,25 2290:14 2332:11 2246:4 2283:23 2106:24 2011 2308:2 2339:6 2019 2284:3 2139:17 2011/'12 2367:17 2261:7 2366:4 2140:3,4 2163:2 2369:8 2303:2 2034/'25 2151:24 2164:8 2370:9 2317:21 2301:15 2156:8 2181:3 2372:14,16 2380:24 2019/'20 2035 2304 2199:25 2296:9 2315:25 2316:4,9,2 2316:4,9,2 2040/'41 2231:8 2011/2012 2013/'14 2020 2261:1 2042 2284 2234:9,16, 20,21 2155:3 2303:3 2047 2304 2238:3,9,1 2102:7,12, 2245:9 2317:22 2047/'48		2309:24	2236:15		
20 2090:12 2141:3 2243:1 2246:4 2283:23 2006:24 2011 2308:2 2332:11 2019 2284:3 2139:17 2011/12 2367:17 2261:7 2366:4 2140:3,4 2163:2 2369:8 2303:2 2034/'25 2151:24 2164:8 2370:9 2317:21 2301:15 2156:8 2181:3 2372:14,16 2380:24 2315:25 2206:4,7 2309:24 2315:25 2316:4,9,2 2231:8 2011/2012 2013/'14 2020 2261:1 2233:25 2290:19 2137:25 2290:20 2234:9,16, 20,21 2102:7,12, 2155:3 2303:3 2012 2102:7,12, 2245:9 2317:22	2.95 2246:15	2010/2011	2242:25		
2016:24 2138:9,15 2139:17 2140:3,4 2151:24 2156:8 2159:11 2199:25 2206:4,7 2230:13,22 2231:8 22011/2012 2339:6 2343:19 2367:17 2369:8 2370:9 2317:21 2301:15 2301:15 2301:15 2301:14 2309:24 2309:24 2319:14 2019/20 2315:25 2019/20 2315:25 2019/20 2315:25 2019/20 2315:25 2040/41 2087:8 2013/14 2087:8 2013/14 2087:8 2013/14 2087:8 2013/14 2087:8 2013/14 2020 2261:1 2042 2284 2047 2304 2047 2304 2047 2304 2047 2304 2047/48 2048:9,16 2049:12 2047 2304	20 2090:12	2141:5	2243:1		
2011 2308:2 2138:9,15 2139:17 2140:3,4 2151:24 2156:8 2159:11 2291:14 2296:9 2309:24 2230:13,22 2231:8 2233:25 2234:9,16, 20,21 2238:3,9,1 2011 2308:2 2245:9 2260:21,25 2260:21,25 2260:4,7 2369:8 2343:19 2260:21,25 2366:4 2343:19 2260:21,25 2366:4 2369:8 2370:9 2317:21 2317:21 231:5 2301:15 2315:25 2315:25 2316:4,9,2 2316:4 2316:5 2316:4 2299:12 2047 2304 2047 2304 2047 2304 2047 2304 2047 2304 2047 2304 2047 2304 2047 2304 2047 2304	2098:22,25	2290:14	2332:11	2246:4	
2138:9,15 2139:17 2140:3,4 2151:24 2151:24 2156:8 2159:11 2296:9 2206:4,7 2230:13,22 2231:8 2233:25 2234:9,16, 20,21 2238:3,9,1 2011/'12 2343:19 2367:17 2366:4 2369:8 2370:9 2317:21 2301:15 2372:14,16 2380:24 2372:14,16 2380:24 2013/14 2087:8 2011/2012 2087:8 2013/14 2020 2261:1 2040/'41 2299:12 2040/'41 2299:12 2041:6 2303:3 2214:6 2303:3 2214:6 2303:3 2214:6 2231:202:7,12, 2231:3 2245:9 2317:22	2106:24	2011 2308:2	2339:6	2019	
2139:17 2140:3,4 2163:2 2151:24 2156:8 2159:11 2299:25 2230:13,22 2231:8 2233:25 2231:8 2233:25 2234:9,16, 20,21 2238:3,9,1 2163:2 2163:2 2369:8 2370:9 2370:9 2372:14,16 2380:24 2370:9 2317:21 2301:15 2301:15 2301:15 2317:21 2301:15 2315:25 2315:25 2316:4,9,2 3 2013/14 2087:8 2013/14 2020 2261:1 2137:25 2290:20 2047 2304 2284 2290:19 2102:7,12, 2245:9 2317:22 2034/'25 2303:2 2317:21 2301:15 2301:15 2303:2 2317:21 2301:15 2301:15 2303:2 2317:21 2301:15 2303:2 2317:21 2301:15 2303:2 2317:21 2301:15 2303:2 2317:21 2301:15 2303:2 2317:21 2301:15 2303:2 2317:21 2301:15 2303:2 2315:25 2315:25 2316:4,9,2 2316:4 2316:4,9,2 2316:4,9,2 2316:4 2316:4,9,2 2316:4,9,2 2316:4 2316:4,9,2 2316:4 2316:4,9,2 2316:4 2316:4,9,2 2316:4 2316:4,9,2 2316:4,9,2 2316:4 2316:4,9,2 2316:4 2316:4,9,2 2316:4 2316:4,9,2 2316:4 2316:4,9,2 2316:4 2316:4,9,2 2316:4 2316:4,9,2 2316:4 2316:4,9,2 2316:4 2316:4,9,2 2316:4 2316:4,9,2 2316:4 2316:4,9,2 2316:4 2316:4,9,2 2316:4 2316:4,9,2 2316:4 2316:4,9,2 2316:4 2316:4,9,2 2316:4 2316:4,9,2 2316:4 2316:4,9,2 2316:4 2316:4,9,2 2316:4 2316:4,9,2 2316:4 2316:4 2316:4 2316:4 2316:4 2316:4 2316:4 2316:4 2316:4 2316:4 2316:4 2316:4 2316:4 2316:4 2316:4 2316:4 2316:4	· ·				
2151:24					
2181:3 2156:8 2159:11 2291:14 2296:9 2300:13,22 231:8 2231:8 2233:25 2234:9,16, 20,21 2238:3,9,1 2181:3 2272:14,16 2372:14,16 2380:24 2019/'20 2315:25 2315:25 2316:4,9,2 2316:4,9,2 3 2013/14 2020 2261:1 2299:12 2047 2304 2214:6 2316:5 2245:9 2317:22 2317:22 2301:13 2316:13 2019/'20 2315:25 2316:4,9,2 2316:4	· · · · · · · · · · · · · · · · · · ·				
2291:14 2159:11 2296:9 2306:4,7 2230:13,22 2311:8 2233:25 2234:9,16, 20,21 2238:3,9,1 2291:14 2290:19 2380:24 2013/15 2013/14 2013/14 2013/15 2013/16:4,9,2 2042 2284 2047 2304 2047/148 2047/148 2047/148 2047/148				2317:21	2301:15
2296:9 2199:25 2206:4,7 2230:13,22 231:8 2233:25 2234:9,16, 20,21 2238:3,9,1 2296:9 2313/14 2315:25 2316:4,9,2 3 2040/'41 2299:12 2013/14 2013/'14 2137:25 2290:20 2214:6 2214:6 2231:8 2214:6 22245:9 2315:25 2316:4,9,2 3 2040/'41 2299:12 2316:4,9,2 3 2040/'41 2299:12 2316:4,9,2 3 2047/'48 2299:12 2042 2284 2047 2304 2047/'48 2284:9,2			-	2019/'20	2035 2304:23
2309:24 2206:4,7 2230:13,22 2310:10,11 2231:8 2233:25 2234:9,16, 20,21 2310:7,12, 2310:10,11 2013/14 2013/14 2013/14 2013/14 2013/14 2013/14 2013/14 2013/14 2013/14 2013/14 2137:25 2290:20 2047 2304 2047/148 22316:5 2316:4,9,2 3 2042 2284 2047 2304 2047/148 22316:5 2316:4,9,2 2042 2284 2042 2284 2047 2304 2047/148 2047/148 2047/148			2380:24	2315:25	2040/+41
2230:13,22 2231:8 2233:25 2234:9,16, 20,21 2238:3,9,1 2310:10,11 2013/'14 2020 2261:1 2042 2284 2047 2304 2012 2214:6 2214:6 2214:6 2217,12, 2018 2316:5 2284:9,12				2316:4,9,2	•
2231:8 2233:25 2234:9,16, 20,21 2238:3,9,1 2011/2012 2102:7,12, 2013/'14 2137:25 2137:25 2290:20 22042 2284 2047 2304 2015:3 2214:6 2214:6 22245:9 2317:22 2062 2261:1 2047 2304 2047/'48 2284:9,1			2087:8	3	
2233:25			2013/'14	2020 2261:1	2042 2284:5
2234:9,16, 20,21 2238:3,9,1 2102:7,12, 2102:					2047 2304:21
20,21 2102:7,12, 2214:6 2316:5 2284:9,1 2317:22 2317:22			2155:3		2047/149
2238:3,9,1 2102:7,12, 2245:9 2317:22			2214:6		· ·
1 00 0107 0 1 1 00 0 0	•		2245:9	2317:22	
1 1 2242.22 2021 2200.20	1 2242:22	22 2107:3	2310:3	2021 2290.20	2063 2228:9
2243:10 2111:3 2381:18	2243:10	2111:3	2381:18	2230.20	

PUB - MANITOB.	A HYDRO GRA	01-07-2013	Page 2388 (of 2463
2087 2087:24	2090:24,25	2244:18,19	2197:2	300 2272:3
2090 2089:3	2091:3	2257:11	2203:7	30s 2270:17
2091 2089:4	223	2345:21,22	2207:8	31 2090:14
	2242:16,24	,25 2346:1 2375:5	2226:11 2229:2	2099:6,9
2097	224 2242:24		2234:12	2175:16
2090:3,4,5	225 2245:22	25/'26 2277:10	2253:6,8	2181:14,15
		2291:19,25	2254:14	2194:22
2098 2090:8,9,1	2259 2093:10	2301:20	2267:6,8	32 2090:23
0,11,12	226 2244:16	250 2305:22	2268 : 25 2269 : 23	2227:16,20
2099	2263 2093:20	2327:21	2270:5,6	323 2249:14
2099 2090:13,14	2276 2093 : 23	251 2330:4	2271:6,24	327 2359 : 2
,15,16,17	229 2248:20		2272:18	33 2090:15
20s 2270:17	2257:22	256 2309:5,14	2274:13,21	2099:12,14
	2265:15	2309:5,14	2275:1,9,1	2342:23
20th 2120:5	2266:19	2351:8	2 2278:1 2279:9	2343:23
21 2245:6	23 2175:12	258 2354:6,7	2279:9	2344:3,5,1
2248:21	2329:4	2356:9	2282:1	6,21
2285:2	230 2268:13	2357:9	2288:9,14,	2345:9,21
2100		2358:23	16 2304:17	2348:17 2349:20
2090:18,20	2327 2091:4	26 2091:4	2305:14,21	2352:14
,21,22	2328 2091:5	2257:11	2337:19 2338:12	
211 2169:25	233 2268:14	2277:11	2350:12	330 2087:21
2174:3 2179:22	2363 2094:6	2327:19,22	2374:7	34 2350:4
21/9:22	237 2268:15	,25 2348:12	3,175	2351:8,21 2353:3
			2310:21	2357:14
2110 2089:12 2092:5	2383 2094:10	268	3.57 2243 : 2	2358:2
	2384 2087:24	2375:4,23 2379:21		2359:4
212 2220:16	2089:14	2380:15	3.95 2244:10	2360:15
2124 2092:10	24 2097:12	2381:3,10	3:14 2327 : 12	2367:14 2370:7
213 2220:16	2138:6,14 2354:9	27 2201:16	3:31 2327 : 13	2380:13,23
2134 2092:15		27/'28/'29	30 2090:13	2381:16
215 2221:4	24/'25	2297:17	2099:1,4	2382:1
2222:3	2302:1,3,1 5	274 2377:21	2186:15	34/'35
216 2222:20	246 2289:17		2195:17 2199:4,15	2301:16
217 2224:6	2290:6	28 2282:22	2202:6	35
	2299:14,15	298 2356 : 25	2204:25	2090:16,24
218 2225:11	2305:23	29A 2177:22	2205:9	2099:16,19 2149:18
2191 2092:19	2307:3,17		2210:20	2227:23
22 2289:18	2308:2 2309:14,15	3	2211:1 2212:23	2228:3
2321:12	,16 2311:1	3 2117:23	2243:24	2296:5,6,1
220 2236:9		2141:11,14	2282:19	3,14
2237:10	248 2329:5	2147:15 2173:8	2323:15,18	35/'36
2268:13	249 2331:1	2173:0	2344:3	2302:17
2227 2090:23	25 2195:19	2190:9	2361:1,5,7 ,23 2362:8	350 2306:12
2228	2199:13	2196:21	,23 2362:8 2363:2	35A 2100:25
	2238:10		200.2	331 2100.23

PUB - MANITOB.	A HYDRO GRA	01-07-2013	Page 2389 o	f 2463
36 2090:25	400 2087:21	2198:20	550 2171:9	695 2283:13
2228:7,12,	41 2097:18	2200:14	56 2100:25	
15		2215:3,8		7
2296:6,14	42 2092:3	2305:14	57 2227:15	7 2087:23
2299:9	2097:22 2100:19	2306:15	58 2227:24	2096:8
360 2143:2	2110:19	2312:3,7,1	2228:1	2106:4
37 2091:5	2137:11	1,18,20 2313:2	59 2228:5,13	2115:4
2173:1,24	2140:10,15	2313:2		2131:14
2226:22		2314:10,13		2161:1
2328:2,8,1	420 2318:19	2316:8,14	6	2169:17
4,16	2319:16	2317:13,21	6 2096:8,12	2195:4
372 2181:3	2320:1	2337:15	2104:2	2351:7,21
3/2 2181:3	43 2092:6	2361:18	2106:3	2353:3
375/325	2098:2	2362:10	2112:10,15 2113:13	2359:3
2307:20	2124:17	5.25 2164:22	2161:25	2374:5
38 2096:24	44 2092:11		2161:23	7.0 2102:17
	2098:7	5.5 2361:18	2196:24	2105:23
39 2090:17	2134:3	2362:11	2197:1,5,7	7.3 2102:19
2097:5 2099:21,24	2149:20	5.6 2093:7	2223:1	
	444 2170:10	2127:16	2236:23	7.5 2102:18
395 2272:4	2174:1	2249:21	2283:15	7.771
395,000		2259:18	2284:19	2249:17
2271:23	45 2092:16	2260:2	6.2 2093:7	2257:22
3rd 2115:21	2098:13	5.6.0 2174:7	2249:21	7.8 2093:4
JIU 2115.21	2191:13 2284:5	F/10 014F 04	2259:18	2102:8,16
		5/12 2145:24	2260:2	2107:5
4	452 2170:9	50 2094:7	6.3 2253 : 6	2259:15,24
4 2181:14	2174:1	2099:12		700,000
2227:13	46 2093:3	2106:17	6.4 2187:24	2157:4
2269:16,20	2098:18	2157:2	60 2228:18	
2305:14 2312:12,13	2259:22	2207:16	2322:12	70s 2286:7
2350:12	47 2093:11	2284:5 2312:20,24	2325:18	724 2224:17
2354:5	2098:23	2312:20,24	2342:8,14	725 2225:8
2359:3	2263:13		61 2327:23	
	48 2093:21	500 2194:13	2328:24	73 2286:15
4:54 2384:11	2099:2	2295:4	60 0050.7	2317:8
40 2090:18	2196:22	50B 2377:22	62 2253:7 2328:6,10,	73C
2097:12	2197:6,16	51 2099:17	13	2264:12,14
2100:1,4	2276:15			75 2345:20
2149:19	49 2094:3	513 2171:9	64 2174:16	2358:10,13
2172:2	2099:7	52 2099:22	65 2244:22	2382:19
2174:15 2190:7	2363:12	53 2100:2	66 2282 : 22	75/25
2304:24	2000.12	2291:8		2240:6,10
2322:11	5	54 2100:12	67	2244:8
2323:18			2104:10,13 2111:24	2347:22
2325:18	5 2103:5	55 2100:20	2111:24 2166:15	2351:10
2340:7,8	2112:12 2161:25	2137:9	2352:15	7th 2096:1
2342:2,3,6	2166:23	2149:17	2369:21	
,11,12,13,	2169:1	2156:2		
16,17	2190:10	2165:5	69 2380:25	8
/	2190:10			

PUB - MANITUB.	II III DICO GIGI	01-07-2013	Page 2390 (JI 2405
8 2096:12,16	2358 : 25	16,24,25	2373:23	accurate
2131:15	2550.25	2277:3		2093:19
			according	
2169:18	A	2278:6,7,1	2257:3	2165:4
2214:18,21	a.m 2095:1	3 2279:24	account	2263:25
2327:6	2166:5,6	2280:4,7		2266:22
2358:24		2281:7	2153:9	2285:18
8:00 2103:3	AA-rated	2282:1	2209:9,22	accurately
	2164:17	2286:4,11,	2253:23	2288:24
80 2162:24	ability	23 2287:25	2267:6	
2163:11	2203:17	acce 2199:15	accountants	achieve
2284:21	2271:6	acce 2177.13	2122:9	2180:14
80/20	2294:23	accept	2164:14	2192:14
2242:20		2109:24		2237:5
2242:20	2311:21	2216:7	accounting	2242:20
2243:17	2325:6,22	2221:1	2092:9,15	2244:8
81 2162:18	able 2121:23	2232:10,14	2120:2,9,1	2348:18
2163:11	2122:23	2240:2	7,24	
85	2124:13	2249:15	2121:8,11,	achieved
	2173:10	2289:4	23 2122:12	2152:23
2351:14,21	2174:6		2124:3,12,	acknowledge
2352:1,21	2181:19,20	acceptable	21	2227:11
2353:5,6	2230:5	2138:12	2127:3,11,	2234:20
2382:18	2262:21	2144:8	19	
87 2223:4	2268:18	2278:23	2129:1,14,	acquire
	2292:22	accepted	25	2348:16
89 2321:11		2103:1,7	2130:3,7,1	acquisition
	2304:7	2142:7	4,16,20,24	2186:8
9	2311:19	2145:23	,25	2187:23
9 2090:6	2319:4	2145.25	2131:7,9,1	2188:10
2097:10,17	2323:13	2239:5	6,17	2100.10
,20	2339:17	2239:3		across
2172:25	2348:16	accepting	2132:5,14	2112:15
2172:25	2363:19	2151:2	2133:24	2113:23
	2365:21	2238:2	2134:8	2125:20
2191:21	absent	2241:15	2135:16,17	2143:4
2203:6	2247:23	2244:6	,20	2154:14
2222:6			2142:7,13	2157:9
2226:11	absolutely	access	2144:18,19	2158:5
2284:20,22	2134:18,22	2124:14	,20,25	2223:8
2320:25	2202:24	accommodate	2148:24	2330:3
2321:8	2230:14	2115:14	2149:1,5,1	
2332:13	2240:18	200242	3,24,25	act 2182:1,3
2378:4	2241:3	accordance	2150:11,15	2183:14
9.5 2147:6	2242:8	2182:23	,22 2152 : 7	2184:5
	2343:4	2190:20	2154:2	2194:12
9:04 2095:1	2370:2	2195:25	2156:15	2209:15,25
90 2222:9	absorb	2198:6	2164:20,24	2210:8
	2241:12	2335:18	2165:11	2215:25
900 2112:1		2344:11	2247:25	2330:9
2252:7	AC	2349:6	2248:7	acted 2184:6
93-A 2248:23	2269:20,21	2350:21	accounts	
	2270:19	2365:22		Action
94 2222:24	2272:21,22	2367:15	2129:6	2117:12
2223:1	2273:5,7	2368:13	2156:11	actions
998,000	2275:8,14,	2370:13,16	2158:20	

PUB - MANITOB.	A HIDRO GRA	01-07-2013	Page 2391 (JI 2403
2130:1	actuaries	2257:25	2331:11	2311:18
actively	2164:8,13	2259:10	administrati	advice
2204:11	2172:7	2269:3,6,2	on 2109:12	2092:11
	2195:4	2,24	2155:18	2133:22
activity	actuary	2272:12	2156:3	2134:4
2138:20,22	2163:16,18	2273:11,13	2331:9	2163:23
2139:4	,23 2164:1	2275 : 2 , 8		
actual	•	2276:21	administrati	advise
2113:16	add 2132:10	2277:19,20	ve 2364:5	2094:3
2123:16	2148:15	,24	2373:6	2191:7
2141:5	2197:6	2279:12	2374:25	2289:7
2167:3	2205:21	2280:3,5,2	adopt	2363:6,12
2181:2	2207:6	0 2282:1	2153:19	advised
2193:16	2209:14	2288:5,18,	2154:5	2310:8
2208:19	2211:17	25 2295:6		
2209:6	2295:17	2297:1	adopted	advisors
2219:20	2326:11	2298:14	2158:22	2132:22
2320:22	added	2299:18	2199:15	advocating
2321:9	2159:19,22	2300:25	advance	2198:15
2330:12,21	2253:14	2308:21	2218:21	affect
2337:3	2254:6	2311:13,18	2347:12	
2344:9	2258:22	2330:5	2365:13,15	2311:21 2317:21
	2299:2	2352:19		2317;21
actually	2306:2	2379:23	advanced	affected
2101:18	2366:8	additions	2116:13	2246:19,21
2105:24	2369:7,25	2093:23	2179:14	2253:2,3
2113:3	•	2276:8,18	2180:3	2254:24
2120:13	addition	·	2241:8	affecting
2132:20	2141:6	address	2344:15	2365:7
2138:5,8	2142:20	2117:1	2346:17	2303:7
2174:11	2175:4	addressed	2348:5,9	affects
2175:12	2271:5	2264:8	2365:22	2317:17
2177:10	2313:6,14		advances	afford
2194:3	2339:10	adjourn	2175:16	2202:19
2209:16,25	2383:10	2384:7	2179:8,11	
2212:17	additional	adjourning	2194:6,9,1	affordable
2217:3	2092:17	2384:11	8 2218:3	2196:5
2231:25	2100:18		2344:2	afforded
2233:12	2124:1	adjusted	2347:16,19	2325:25
2258:2,3,2	2128:6,10	2226:12	2365:20,24	
5 2263:6	2141:7	adjusting		afraid
2282:11	2147:11,24	2154:1	advancing	2104:17
2294:7,20	2148:24	adiuatmanta	2352:4	afternoon
2298:1	2149:1,2	adjustments	advantage	2227:9
2317:19,22	2150:17,19	2130:10	2177:18	2228:24
2344:1	2151:21	2213:14	2200:4,7,1	2250:6
2348:25	2153:19	2237:14	7	2312:2
2363:1	2155:19	2248:1	2202:4,10	2321:21
2368:10,18	2156:3	Admin	2203:10	2327:19
actuarial	2157:25	2137:18	advantages	2353:25
2160:10,11	2191:2,8,1	Adminis	2200:20,24	
2162:2,10	4 2208:14	2137:18	2323:23	against
2163:1	2209:24		۷۵۷۵;۷۵	2119:19
		administer	adverse	2201:21

PUB - MANITUB	A HIDRO GRA	01-07-2013	Page 2392 (01 2403
2226:5	2205:23	2122:17	2092:17	amounts
2245:10,19	2209:3		2103:11	2104:4
2246:10	2212:20	allowing	2104:9	2148:17
2357:21	2213:3	2237:8	2163:5	2159:9
2373:14	2217:11	allude	2175:18	2181:6
	ahead	2282:12	2191:8,14	2185:15
agencies		alluded	2355:20,23	2209:4
2235:13,21	2136:18	2297:16	2364:3	2268:16
2238:13,24	2216:10		amortization	2374:19
2239:10,22	2224:18	alluding		
2240:17	2324:9	2204:5	s 2188:24	analogy
2241:1,7	2334:3	alone	2189:1,17	2123:8
agency	akin	2254:25	2190:8	analysis
2223:14	2333:14,22		amortize	2105:8,18
aging	2379:8	already	2111:23	2106:14
2127:10	all-in	2115:4	2158:25	2114:5
2127.10	2175:25	2127:20	2162:10	2200:6
ago		2157:12	amortized	2201:7,12
2106:24,25	allo 2105:7	2177:15	2157:2	2208:12
2138:7	2340:11	2178:13	2162:14	2277:12
2142:9	allocate	2214:22	2176:5	2324:7,23
2156:1	2108:17	2226:18	2246:23	2326:8
2176:25	2138:18	2229:2	2240.23	ancient
2201:2		2246:25	amount	2320:5
2207:9	allocated	2278:13	2151:13	
2290:6	2109:2,5,7	2289:16	2152:4	Anderson
2350:12	,22 2185:1	2312:4	2157:25	2088:14
agreed	2373:11	2319:23	2159:6	Ang 2378:13
2177:6	2379:12	2327:3	2163:2	_
2184:8	allocating	alter 2347:1	2184:9,23	annual
	2161:18	alternal	2185:5,9,1	2111:25
agreement	allocation	2301:4	8,20	2133:7,9,1
2294:24	2105:10,13	2301:4	2188:11	0 2162:19
2303:7	2105:10,15	alternating	2189:14	2177:25
2334:24	2108:15,16	2268:19	2193:9	2223:18,24
2336:12,16	2110:19	alternative	2204:15	2224:3
2340:4	2153:24	2216:19,20	2210:3,5	2317:2,8
2346:21	2186:5,22,	2297:5,13,	2213:11,15	2321:12
2347:2	25	24 2299:5	2218:16	2325:1
2348:14 2349:2,6,1	2187:21,23	2300:7	2232:16	2359:20
4,18	2340:13	2301:4,8,1	2233:21	annualized
2350:21	2369:13	4,20,24	2275:3	2111:22
2362:19		2302:21	2322:13	answer
2365:23	allow	2303:9,12,	2329:24	2166:11
2367:16	2178:19,25	25	2345:2,8	2185:12
2368:13	2194:12		2348:15	2188:10
2369:14	2203:16	am 2100:8	2352:19	2212:6,12
2371:2	2232:19	2127:22	2356:12	2247:2
2371:2	2237:1,7	2249:2	2357:14	2250:19
2374:22	2273:19	2281:20,21	2359:21	2255:24
2380:3,6	2292:9	2309:23	2377:4,9	2271:1
	allowed	2319:2	amounted	2280:12,17
agreements	2118:6	amortization	2141:14	2281:17
2189:21,22				2201.1

PUB - MANITOB.	A HIDRO GRA	01-07-2013	Page 2393 (JI 2403
2309:4	appears	2371:11,13	2155:19	2316:16,23
2316:11	2095:18	,15	2327:20	
2325:2	2148:25	·	2345:2	arranged
2336:10	2171:1	appreciate		2175:24
2361:22	2190:7	2107:16	approximatel	2177:14
	2222:8	2165:23	y 2119:12	arrangement
answered	2243:20	2243:15,16	2156:12	2186:16
2116:11	2268:10	2249:23	2158:22	2302:25
2203:13	2310:19	appreciated	2159:6,8	2306:21
answers	2310:19	2123:21	2169:1	2307:20
2248:4	2360:17		2171:9	2334:24
2253:21		apprised	2173:4	2341:21
2383:15	2361:23	2150:12	2187:24	2347:25
	Appendix	2241:24	2197:4	2363:7
anticipate	2127:16	2248:12	2207:16	2371:14
2314:12,13	2171:18	Appro 2342:5	2229:25	23/1.14
anticipated	2172:20		2245:22	array
2314:6	2203:21	approach	2246:14	2189:23
		2144:8	2312:5	arriving
anticipates	appetite	approaches	2315:25	2307:19
2314:9	2219:16	2125:11	2337:25	
anticipation	applicable		2342:6	ascribe
2130:21	2109:15	appropriate	2344:25	2285:14
2141:21	2364:10	2153:1	2348:1,3	ASL 2154:20
	application	2165:24	2354:1	
Antoine	2087:7	2172:10		aspect
2088:12	2115:1	2198:17	April 2315:2	2188:25
2117:4	2119:22	2207:14	arbitrage	aspects
2291:23	2119:22	2227:2	2219:5	2170:3
anybody	2137:24	2338:24	arbitrary	
2285:23	2137:24	2340:10	2109:3	assessment
2379:4	2146:18	2383:9	2109:3	2201:14
	2148:5,8	appropriatel	architecture	2212:19
anything	2169:12	y 2273:11	2168:16	asset
2278:22	2232:12		area 2220:15	2144:11
2331:18	2248:6	approval	2225:11	2172:5,7
anyway		2125:23	2312:1	2196:1
2215:24	2261:13,16	2218:18	2321:19	2215:20
2268:10	2315:2,11	2256:19		2316:13
	applied	2304:17	aren't	2355:1
anywhere	2139:1	approvals	2154:15	2356:1,6,1
2160:6	2234:11	2126:10	2300:18	2
2171:25	2236:16	2255:8,12	2302:5,18	2357:11,21
apologize	2345:22	·	2371:17	2358:13
2165:16	applies	approve	argument	
2274:12	2358:9	2122:24	2317:25	assets
appear		2144:20	2340:18	2119:19
2245:2	apply	2150:21,22		2120:19
2331:17	2152:12	approved	arise	2125:4
2331:1/	2164:9	2121:21	2205:16	2128:15
APPEARANCES	2172:14	2227:18	2258:24	2129:1
2088:1	2234:2	2251:24	arises	2136:3
appeared	2252:9	200000:00+0	2223:25	2142:21
2095:19	2262:11	<pre>approximate 2113:15</pre>		2143:1,4
	2341:20	2112:12	ARO	2154:22

PUB - MANITOBA	A HYDRO GRA	01-07-2013	Page 2394 (DI 2463
2155:9,10	2103:25	ATCO	audit 2154:8	2288:10
2172:9,13	2142:18	2126:1,2		2322:13
2172:3,13	2142:10	2120:1,2	auditors	2330:17
2220:23	2295:13	Attach	2092:13	2330:17
2220:23	2301:24	2278:1	2123:25	2340:9
		attached	2132:12,16	
2245:18	2302:11		,23	2342:8
2246:13	assumed	2278:3	2133:3,12,	2371:7
2354:18,19	2110:22	attain	14,15,20	average-
2355:4	2300:11	2152:22	2134:6	water
2357:4	2336:17	attempt	2143:17	2342:7
assign	2377:2	2145:9	. 15	
2212:15	2381:12		authority	avoid
2217:16		2178:24	2209:15,16	2145:10
2371:1	assumes	attempting	,24 2210:8	await
	2238:19	2250:22	authorized	2124:10
assist	2298:15	attend	2210:9	
2110:18	2306:2	2384:7	2313:7	aware
2139:16	assuming	∠384:/		2109:20
2280:15	2228:10	attention	availability	
assistance	2238:8	2155:25	2114:25	2148:7
2211:25	2254:2	2289:8	2116:2	2173:5
	2302:10	2356:7	2118:4,17,	2176:13
associate	2304:22		25 2179:19	2184:3
2208:19	2326:5	attract	2182:24	2239:10
associated	2330:17	2341:18	available	2258:4
2094:5	2338:15	attribute	2115:16,20	2317:15
2105:3,20	2342:15	2217:1	2116:1,5	2318:5
2103:3,20		2288:9	2117:15	2319:6
2176:4	2352:14	2368:9	2177:13	2334:1
2170.4	assumption	2372:21	2179:8	2349:8,12
2179.23	2112:10	2374:2		2350:3
2182:18	2160:23	2378:6	2234:1	
	2161:1		2248:13	away
2189:1,6,1	2167:1	attributed	2288:18	2130:2,13,
6,21	2226:16,18	2155:4	2302:10,12	14
2202:12	2281:21	2185:16	,20	2295:7,8
2204:8	2338:18	2209:2,5	2310:6,13	
2213:15	2343:22	2211:2,12	2311:18	В
2242:10	2360:25	2259:10	2312:18	BA 2196:21
2277:22	2362:6	2288:13	2324:4	2197:2
2294:19		2310:4	2372:23	
2300:5,12	assumptions	2368:17,21	Avenue	backing
2302:4	2108:17	2370:9	2087:21	2241:2
2303:18	2109:3	2376:4,5	2143:3	backside
2325:23	2163:14,22	attributes		2098:12
2329:20	,24		average	
2341:18	2238:18	2377:9,25	2104:14	backyard
2363:10,16	2307:10	attributing	2164:11,18	2323:25
Association	2310:9	2215:19	2211:19,20	balance
2117:10	2315:20	2216:4	2213:12	2094:9
	2338:3	attribution	2214:12,14	2153:1
assorted	2370:23		2215:3,9,1	2180:25
2189:23	2374:4,8	2210:11	4,22,24	2181:21
assume	2378:16	2212:10	2224:22	2193:2,13
			2238:8	

PUB - MANITOB.	A HYDRO GRA	01-07-2013	Page 2395	of 2463
2202:13	2150:1	2233:7	2245:22	2283:20
2205:9	2152:9	2269:2	2249:10	2307:16
2220:19	2162:5	2270:3,20,	2250:19	2383:15
2235:10	2163:18	21 2271:3	2269:20	beyond
2237:5	2166:15	2274:10	2273:24	2252:1
2269:18	2181:13	2275:2	2279:18	2297:15
2289:18	2183:1	2336:17	2281:6	2300:21
2306:2	2188:6	became	2292:19	2301:25
2339:5	2200:6	2128:6	2294:6	2302:3
2343:6	2201:12	2168:20	2310:1,10	2305:1
2344:20	2208:12		2319:7,25	2316:4,5,9
2346:1	2210:3,13,	become	2321:15	2317:21
2348:11	16 2212:19	2144:15	2325:2	
2349:24	2218:10	2169:20	2327:15	billion
2354:5	2224:7	2206:25	2329:6	2093:4,5,7
2355:10	2284:21	2229:8	2332:2	2111:11,20
2356:2,7	2307:6	2248:11	2349:1	2191:20,21 2210:3
2357:8	2330:8,19,	2367:5	2358:18	2210:3
2360:15	20 2335:9	becomes	2381:10	,21,23
2361:4	2336:11	2118:3	2384:3	2220:24,25
2363:20	2337:3,9	2197:2,7,9	believes	2224:14,21
2365:1	2340:22	,11	2195:2	,23 2225:7
2382:7 2383:12,21	2341:7 2344:6,9,1	2202:21	benefit	2249:7,17,
	3 2360:3	2283:9	2163:13	18,21
balanced	2363:22,23	2369:15	2183:4	2252:7,23,
2203:25	,24	begin	2201:19	24 2253:6
balances	2368:6,12	2095:12	2225:12	2257:22,23
2175:9	2371:2	begins	2323:5	,25
2181:15	2376:18,25	2256 : 15	2325:24	2259:15,18
2182:14			2332:6	,24
2183:12,14	bases	behalf	benefits	2260:1,3
2305:21	2138:19	2095:5,13	2138:23	2261:2
balancing	basic	2117:10,11	2136:23	2267:8
2152:13	2171:21	2194:15	2198:11	2285:9
2183:10	basically	2289:1	2325:12	2354:2,13,
2193:10	2182:25	believe		16
	2265:25	2095:4,8	besides	2357:11,21
bank 2201:3		2096:12	2299:19	2363:23,24
2207:7	basis 2102:7	2097:10	best 2095:7	2364:8
2209:9	2151:4	2111:11	2109:5	2376:15,18
base 2232:20	2160:15,19	2116:4,15,	2110:17	2377:7
2233:2,9,1	2192:15	25 2152 : 15	2121:17	2378:10
4	2196:16,22	2161:1	2152:9	bind 2256:9
2262:3,12	2197:6,16 2202:8	2166:20	2179:3	binder
based	2203:14	2167:12	2192:10	2096:6,7,1
2104:4,8	2208:7,11,	2171:7	2255:15	3,14,17
2113:16	13,23	2172:9	2262:7	
2114:3	2209:6	2174:10,24	best-	Bipole
2117:24	2215:22	2196:19	estimate	2234:12
2122:4	2218:11	2207:8	2163:22	2267:6,8
2127:2	2223:18,24	2212:22		2268:25
2140:20	2224:3	2227:10,13	better	2269:16,20
		2243:14	2107:21	, 23

2317:24

2320:10

2336:10

2354:8

2350:3,19,

25 2351:8

2363:6,13

2364:25

2372:4

2378:25

2380:15

2381:3,25

2150:12,21

2152:13,21

2153:5,9

2156:10

2158:20

2165:4

2166:13

2172:24

,17

2169:8,23

2170:1,6,9

,24

blamed

2122:7

Bloomberg

2196:21

2197:2

blueprint

board

2335:1

2087:3,13,

14,15,16,2

21

22

22

2145:11,15

2147:2,17,

2148:6,15,

2150:6,14

2151:9,19

2153:3,15

2154:4,13

2152:3

2146:17

2222:1,14

2223:2,7,1

2224:1,5,1

2225:1,10,

2226:10,17

2228:22,23

2229:7,12,

16,21,25

,20,25

7,20

0,18

17

PUB - MANITOB	A HYDRO GRA	01-07-2013	Page 2397 d	of 2463
2230:3,12,	2269:7,10,	2318:12,16	2356:5,9,2	2288:21
20	25	,17	1,24	2289:2
2231:1,7,1	2270:24,25	2319:1,10,	2357:3,7,1	2298:12
3,16,21	2271:5,14	22	3,19	2299:19
2232:3,11,	2272:6,7	2320:8,20,	2358:5,12,	2328:2
16	2273:1,2,6	24 2321:18	15	
2233:1,14,	,13,18	2329:1,2,1	2359:8,9,1	bold 2338:5
19,24	2274:11,20	3,23	3,19,23	boldly
2234:8,14,	2278:18,19	2330:2,11,	2360:2,13,	2115:25
19	2279:1,4,8	15,22,24	14	bond 2164:21
2235:7,22	,11,16,19,	2331:8,13,	2361:20,21	2170:16
2236:4,8,1	23	19 , 25	2362:17,18	2178:4
4,25	2280:9,10	2332:4,9,1	2363:5,18,	2223:10
2237:9,17	2281:15,24	7,20,24	19	2230:10
2238:22,23	2282:5	2333:11,25	2364:6,23,	bonds
2239:9,23	2284:24,25	2334:5,12,	24	
2240:4,11,	2285:7,17,	23	2365:12,17	2164:11,16
21,25	22	2335:6,13	2367:12,13	,17 2171:6 2178:4,6
2241:6,19	2286:9,16	2336:7,8,1	,20	
2242:13,14	2287:2,6,1	5,20,24	2368:2,14	book 2119:11
2243:7,15,	6	2337:7,12,	2370:5,6,1	2125:1
25	2288:3,12,	18,23	5,18,22	2127:15
2244:4,15	20	2338:4,7,1 7	2371:4,11, 23	2140:13
2245:4,17,	2289:13,14 2290:3,13,	2339:4,14,	2372:3,12,	2165:1
2246:12,20	18,22	17,21	18,25	2169:23
2240:12,20	2291:2,7,1	2340:3,15,	2373:5,14,	2174:3
3,18	1,16,21,24	24	19,24	2175:13 2190:6
2248:3,17	2293:13,21	2341:3,9,2	2374:9,17	2220:17
2249:3,11,	2294:2,8,2	0	2375:3,10,	2222:20
15,20,23	2	2342:19,20	22,25	2236:9
2250:4,15,	2295:12,25	2343:1,5,8	2376:3,8,1	2242:16
21	2296:3	,20,24	2,17	2244:16
2251:1,6,1	2305:17,18	2344:5,22	2377:3,13,	2249:5
1,17,25	2306:1,6	2345:1,12,	20	2266:19
2252:5	2307:1,9,1	13,23	2378:3,9,1	2272:9
2253:4,15,	5,23	2346:6,9,1	3,18,25	2289:17
20	2308:6,13,	6,19,23	2379:7,11,	2293:4
2254:7,17	16,20	2347:2,11,	19	2305:23
2255:1,10,	2309:3,16,	20	2380:11,22	2307:3,17
19	20	2348:4,8,1	2381:2,21,	2329:4
2256:6,22	2310:2,17,	1,19	24	2350:2
2257:7,15,	25	2349:7,18,	2382:6,21	2351:9
17,20	2311:3,8,1	23	2383:3,8,2	2354:6,8
2259:1,4,9	2,25	2350:1,13,	4	2375:4
,17 2260:9,10,	2312:9,19	18,24 2351:6,16,	body 2103:5	2377:21
13	2313:1,13, 18,25	2351:6,16,	Bois	2380:15
2265:10,11	2314:8,16	2352:10,16	2101:20,25	2381:3
2266:2,7,1	2315:1,13,	2352:10,10	2102:6,16	books
8	18,22	19,24	2107:6	2126:12,20
2267:3,10,	2316:10	2354:4,12,	2111:10,19	2145:8
15,20,24	2317:1,6,2	15,20,25	, 25	borrow
2268:3,7	4	2355:15,25	2227:24	2171:19
	l .			

2268:22

2273:22

2283:4

2286:1

2295:10

2287:9,21

2167:9

2197:25

2270:10

2273:18

2344:21

boy 2312:13

brand 2215:4

2312:3,14

2313:2

Brandon

2265:4

2116:14

calculate

2216:1

CAC/MSOS

2326:13,16

2157:8,10

,20

buildup

buildings

2352:16	2333:18	2325:22	2262:13	2216:23
calculate	d Canadian	2327:4	2263:24	capitalized
2102:5	2128:25	capital	2266:15,22	2127:24
2163:4	2130:7,17,	2093:18	2267:7,21	2129:9
2364:7	21,24	2094:8	2268:8,10,	2130:10
2376:18		2103:16,21	12,15	2134:24
	Ω 10	2103:10,21	2269:5	2134:24
calculati	ng ,9,16 2136:25	2110:23	2271:10	2138:6,12
2103:25	2142:6	2110:23	2280:13,19	2141:17,25
2214:15	2142.0	2128:12	,23,24	2144:7,24
calculati		2120:12	2284:1,4	2145:4,7
2106:3	2164:7,12	,23	2285:2	2148:21
2110:19		2134:13,21	2305:8	2157:16
2111:3	2170:24	2134:13,21	2322:19	2158:5,12,
2112:7,		2153:10	2323:2,5	13 2163:7
2113:14		2157:7,10,	2325:8	2173:21
2161:8	2192:11	13 2164:19	2327:20	2185:5,7,1
2164:19		2175:22	2329:22	0,14,18
2165:4	2218:15	2173:22	2331:19 , 20	2225:4
2166:22		2179:17	2345:18	
2175:14		16,24	2352:21	capitalizing
2209:2	canvassed	2206:11	2354:1	2143:16,23
2210:20	2199:1	2208:11	2357:11 , 21	2158:7,8
2212:12	2229:2	2209:19,21	2363:24	2210:16
2227:25	2320.7	2210:4,5	2364:25	capture
2237:11		2210:4,5	2365:7,10,	2266:13
2330:8	2216:1	2212:24	11	2373:12
2331:2	2294:22		2366:6,8,2	2380:6
2352:19		2219:1,2,4 ,24	5 2367:4	
2355:6	capa 2307:5	2231:10,21	2369:8,11,	carbon
2377:14	,23 capability	,22	18 , 25	2318:18
2378:14	, = -	2232:6,20,	2376:13	2319:18
2379:8	2273:12,14	2232:6,20,	2378:7 , 19	care 2096:18
	2275 • 1 . 25	2233:3,6,9	2382:8,9,2	2270:7
calculati	ons	,10,14,15,	0	2323:17
2163:19			2383:12,20	
2213:16		16,20 2234:10,11	capitalizati	careful
2225:20		,21	-	2102:3
2228:8,	10 capacity	2235:2,20	on 2128:15,23	2204:25
2229:9	2231:17,18	2235:2,20		2280:4
2330:6	2288:5,16,	2237:12	2139:8	Carlo
2347:21	18 2289:24	2238:14	2143:20 2148:18	2201:13
calendar	2291:3,9,1	2239:25		
2114:14	_	2239:23	2211:11,14 ,15 2212:3	carried
2118:2	2292:1,8,1	2241:20	2213:5,7,1	2165:18 2373:15
	8,22	2243:17	6 2214:3,5	23/3:13
callable	2293:7,16,	2243:17	2214:3,5	carries
2177:9	17,18,24	2250:10	2216:5	2203:16
2179:5,	2295:1,6	2251:22	ZZ1/;0	carry
Canada	2298:2,3	2251:22	capitalize	2182:18
2117:10	2307:6	2254:25	2131:10	2244:1
2142:6	2320:21,23	2257:8	2143:11	
2192:16	,23 ,25	2259:10	2158:24	carrying
2235:15	,17 2321:7,17	2239.10		2253:16

2095:11

2110:16

2117:22

2118:22

2136:20

2137:6

2140:12

2139:17,22

2114:9,24

2107:4,6

2112:2,5

,21,25

0

certain

2338:12

2337:15,20

2374:5,7,1

catastrophe

2215:6

categorize

2285:19

2118:16

Callells

caught

2327:8,15

2384:6

2164:24

2093:9

2128:25

2129:21

chang

change

,14,15

14

2137:5,17

2141:6,11,

2142:3,5,1

7 2143:21

2145:19,22

2146:4,10,

2144:1

PUB - MANITOBA	HIDRO GRA	01-07-2013	Page 2401 (JI 2463
21	2187:9	choosing	2227:25	2343:13
2147:10,11	charging	2154:16	clean	CMA 2168:19
, 15	2157:7	2304:16	2117:18	
2148:24	2211:21	chose		co 2359:16
2149:1,5,2	chart 2129:4	2153:20	clear	CO2 2318:19
2,24	2139:21	2217:8	2108:14 2109:17	coal
2150:11,15 2152:8	2139:21	2341:16	2118:12	2312:3,15,
2152:8	2163:12	Christmas	2125:12,18	18 2314:25
2164:25	2168:9	2103:2	2135:22	2315:24
2165:11	2169:9	2140:18	2144:2,4	2316:8,14
2174:9	2248:23	2338:22	2149:12	2317:20
2190:20	2289:18	2350:6	2157:6	2320:11,21
2193:18	2308:23	chunk	2163:21	2321:24
2248:7	2378:16	2128:21	2167:8	coffee
2251:23	chase		2170:7	2327:9
2264:14	2224:11	circled	2184:17	
2272:21		2290:7	2185:21	cognizant 2203:1
2305:13	cheaper	circulated	2215:1	2242:11
2309:24	2176:17 2283:2	2114:17	2258:2	
2325:11		circumstance	2281:16	cohorts
2329:16	check	2205:15	clearly	2338:20
changing	2123:18	2206:18	2166:11	coil-bound
2123:6	2133:17,20	2380:5	2261:17	2139:18
2253:10	2167:12		close	coincide
Chapter	2177:25	circumstance	2112:18	2241:17
2117:11	2190:17 2212:22	s 2125:14 2126:7	2118:7	
	2212:22	2126:7	2125:2	coincidence
char 2187:23	2260:15,18	2200:2	2153:15	2333:1,5,1
characterist	2279:1	2258:24	2193:19	0
ic 2183:9	2287:16	2262:8	2200:3	coincident
characterize	2312:22	2335:10,15	2202:7	2286:7
d 2280:2	2317:1,10	circumvent	2219:7,22	coincidental
ah a mara	2349:1	2320:9	2223:14	2176:20
charge 2211:23	checked		2225:16 2243:3	coincidental
2211:23	2116:10	City 2088:16	2333:13	ly 2156:11
2245:10		2323:25	2343:10	2205:10
2340:11	Chernick	2332:18	2344:12	
2355:16,19	2116:23	clarificatio	2348:25	collaboratio
charged	Cheryl	n 2129:25	-11	n 2219:18
2128:12	2384:21	2164:7,12,	closely 2195:20	collaborativ
2128:12	chief	19	2205:12	e 2219:15
2141:8	2218:13,18	2211:10,25	2213:21	colleague
2187:14,16	children	2342:1	2256:7	2288:23
,18 2215:7	2103:5	clarified		
2217:12		2103:15	closer	colleagues
2232:18	choose	clarify	2284:22 2305:11	2169:7,23 2242:18
2331:21	2163:24	2151:8	2322:20	
2374:20	2184:22	2214:16		collect
charges	2303:5 2349:19	2280:2	closing	2118:7
2146:21	Z343:13	clarifying	2118:5,9,1	colour
		CIGITIYING	3,17	

PUB - MANITOBA	II III DIO GIUI	01-07-2013	Page 2402 0	
2114:14	coming	2102:4,12	2106:23	comprehensiv
2290:7	2095:7	2119:17	2107:3	e 2142:2
2293:3	2107:13	2142:21	2114:3	e 2142;2
2293.3		2143:1,4	2114.5	comprised
column	2137:5	-	compensation	2369:19
2137:12,19	2160:6	2155:9,10,	2267:11,14	con 2210:4
, 25	2180:15	12	competent	
2142:19	2181:6	commonplace	2313:10	2267:19
2147:3,23	2195:23	2252:16	2313:10	2268:1
2155:3	2204:13		competition	2304:3
2162:25	2208:14	communicatio	2252:14	Conawapa
2266:20	2213:17	n 2133:13	2253:24	2093:5,8
2309:21	2248:5	communicatio	comple	2102:11,17
2376:1	2252:10	ns 2123:10	-	2105:23
	2255:16		2274:16	2221:17,19
columns	2278:11	companies	complete	,23
2174:8	2286:10	2126:15	2115:18	2234:12
com 2197:15	2296:22	2143:15	2265:17	2241:14
2206:11	2303:1	2158:6		2249:17
	2317:11	2227:17	completely	2252:9
combined	commencement	company	2274:17	2253:5
2322:2,4,9	2255:21	2121:14	completeness	2255:6
,10,23	2233:21	2138:19	2177:21	2257:7,14,
2323:2	commencing	2139:13	completes	21,25
2328:23	2095:1	2143:5	_	2258:5,21
combustion	2137:22	2152:8	2114:9	2259:6,15,
2320:2	comment	2179:23	compliant	259:6,15,
2326:18	2120:12,22	2216:3	2139:3,5	2260:4,15
	2120:12,22		complicated	2265:13,18
comes	2235:16	comparable	2369:18	2265:13,16
2111:25	2236:5	2107:5	2309:10	
2152:11		comparative	complication	2267:24
2157:22	2308:17 2369:7	2139:6	2118:3	2268:1
2181:24	2369:7	2167:4	component	2270:8
2185:7	commenting		2157:1	2271:13,15
2186:1	2177:25	compare	2157:1	,19
2187:10	comments	2174:23	2169:21	2277:10
2198:12	2118:22	2176:23	2171:5	2279:5,9,1
2214:2		2235:14		2,17
2237:4	2119:1	2381:18	2197:3,13,	2282:15,17
2241:13	2122:1 2135:14	compared	14 2201:22 2206:11	,20
2271:19	2135:14	2171:2	I	2283:1,15,
2272:12,22	commissioned	2176:24	2258:14	17,25
2311:11	2201:2	2177:5	componentiza	2295:23
2321:24	2312:4	2235:17	tion	2298:11,19
2341:21	commitments	2271:23	2154:22	,23 2299:2
2366:6		2211.23	gamma===±=	2300:6
2372:22	2241:17 2294:12	compares	components	2303:16
comfort	ZZJ4:1Z	2109:14	2104:15	2304:17
2230:17	committed	comparing	2160:14	2305:13
2240:17,25	2252:18	2113:22	composed	2329:21
ZZ4U:1/,Z3	2266:6	2216:20	2170:20	2379:3
comfortable	2295:20,23		compounding	concept
2238:25	2343:4	comparison	2353:18	2172:9
2239:4	common	2102:9,13	2333:18	2258:17,22
	COMMICH			2200.11,22

PUB - MANITOBA	A HIDRO GRA	01-07-2013	Page 2403 (01 2403
2259:2	2178:13	2349:21	2136:25	Con't 2091:1
	2179:4,16		2142:5,10	2093:1
concern	2181:24	consider	2145:24	2094:1
2114:23	2196:20	2172:14	2204:14	
2242:5,8	2230:19	2206:14	2350:8	contact
2261:13	2230:19	2208:16	2330.0	2223:14,24
2291:4		2219:22	consolidated	contain
concerned	2311:19	2220:10	2208:6,13,	2178:16
2261:17	2314:14	2292:25	23 2209:10	
	2317:18	2293:1	2359:6	2373:7
2265:16	2321:10	2323:10	2367:24	contained
conclude	2322:14	2325:13	2368:24	2133:4
2114:25	2330:17,21	2335:5	2369:2	2173:1
2116:16	condolences			2378:16
2118:25	2095:13	considerably	constant	
2135:15		2251:14,16	2360:18	contains
2203:5	confer	2261:14	2361:2,24	2140:19
2225:11	2191:1	2317:23	constraint	2251:6
2240:15	conferring	2357:15	2135:11	contemplate
2247:2	2188:17	consideratio	2100.11	2349:13
2265:3	2213:6	n 2143:19	constru	
2298:11			2210:4	contemplated
2304:9	confirm	2150:2	constructed	2147:14
	2111:13,18	2162:8	2210:7	contemplatin
2312:1	2165:3	2172:14	2222:23	g 2119:20
concluded	2167:18	2183:24	2258:25	y 2113.20
2115:22	2235:23	2192:5		CONTENTS
2119:13	2250:18	2199:9	2328:5	2089:1
2288:4	2272:11	2204:10	construction	contingency
	2318:1	2207:21	2185:1,23	2258:7
concludes	2356:17	2235:1	2210:5,12,	2230:1
2188:16	2364:18	2316:6	13 2211:21	continually
conclusion		consideratio	2225:5	2236:1
2188:16	confirmed	ns 2201:7	2239:25	2265:21
2203:19	2357:6	2204:1,4	2251:7	
2289:25	2360:17	2204:1,4	2252:12	continue
2290:2	confusion	considered	2253:25	2119:3
2326:23	2126:19	2114:7	2256:17	2122:13,17
2320.23	2120.19	2147:25	2262:20	2131:10
concurrence	congestion	2205:22	2303:1	2144:3,7,2
2288:23	2276:25	2226:7		3 2145:4
condensers	conjunction	2231:14	2304:11,20	2188:11
2267:16,17	2154:10	2234:15	2361:17	2236:1
·	2281:8	2307:18	constructs	2270:14,19
condition	2201:0	2335:4,7	2233:22	2301:11
2178:25	connect	2363:4,7	consultant	2319:8
conditional	2244:5			continued
	connecting	considering	2153:17	2089:12
2303:1,3	_	2305:3	consultation	2110:14
2304:15	2276:21	considers	2164:1	
2306:7,22,	cons 2135:11	2183:9		2119:7
23,24	gonggi oug	2100.9	consulting	2124:24
conditioned	conscious	consistent	2201:3	2134:10
2256:3	2130:1	2114:6	consumers	2139:15
	consequence	2131:6	2117:10	2143:8,11
conditions	compaquence	=====	Z11/:10	
	2240:2	2135:20	2232:19	2145:6

TOD MANI.	IODA IIIDRO GRA	01 07 2013	rage 2404 (
2158:17	contract	2371:10	2286:24	2282:3
2166:8	2255:22	2372:7		2285:6,8,1
2169:5	2257:3		converter	3,20
2172:22	2279:6	contractual 2212:19	2277:21	2286:3,13,
2182:8	2294:4	2212:19	2285:16,19	17 , 20
2183:22	2300:11	contrary	,20 2286:5,19	2287:4,5,2
2188:8	2301:7	2154:2,8	·	3
2189:12	2304:12	contribute	2287:1,3,2 4	2288:7,15
2190:4	2306:13,16	2232:24	4	2292:1
2203:3	,24	2345:18	converts	2295:3
2220:13	2307:18	2347:23	2382:19	2300:22
2228:22	2311:7,16,	2349:2	convey	2302:24
2238:22	17 2336:18		2225:22	2304:14
2242:13	2337:8	contributed		2305:10
2260:9	2341:12	2347:22	copies	2306:7,12
2265:10	2371:16,20	2349:9	2100:8	2311:15
2270:24	contracted	contributing	copy 2114:16	2312:5,6,1
2272:6	2298:16	2148:24	2140:14	1,23
2273:1	2300:1	2149:2,4	2173:9	2313:6,17,
2278:18	2301:14	2221:21	2318:13	22
2280:9	2301:14		2350:4,13	2314:5,11,
2284:24	contracting	contribution		21
2289:13	2303:15	2183:2	copyrighted	2315:16,19
2305:17	contracts	2231:19	2123:15,18	2318:24
2318:16	2198:2	2344:7	coral-type	2319:7,11,
2329:1	2206:2	2348:20	2114:14	15,22,25
2336:7	2241:12,16	contribution	Cormie	2320:9
2342:19	,21	s	2089:9	2338:21
2345:12	2252:14	2181:13,22	2101:12	2339:7,15,
2359:8	2256:3,14,	2183:1	2255:20,24	20,23
2360:13	16,23	2370:1	,25	2340:6,21
2361:20	2257:2,13	control	2256:8,13	2341:1,5,1
2362:17	2274:2	2135:3	2257:1,12,	4,25
2363:18	2283:20	2252:1,3	16,19	2342:5,15
2364:23	2294:13,14	2255:11	2261:6	2368:16
2367:12	,16,18,21		2268:18,24	2371:6,15
2370:5	2295:19	controller	2269:9,11,	2372:1,4,8
continues	2298:17	2168:22,24	17	2374:12
2270:17	2300:5,8,1	controlling	2270:1,4,9	Cormie's
2274:25	5,19,23	2334:15	2271:4,8,1	2281:17
	2301:5,8,1		8,25	
continuing	0,23	controls	2272:8,11,	corporate
2122:4	2302:5,6,1	2320:18	14,19	2168:13,22
2326:7	4,18	convenience	2273:4,10,	, 25
continuity	2303:5,6,1	2288:14	16,24	2176:20
2188:19	3 2304:11	conversation	2274:11,16	2186:4,22,
contr	2306:7,8,1	2226:3	,24	25
2337:10	5		2275:10,14	2187:21,22
	2308:1,3,5	conversation	,19 2276:6	2208:6
contra	2337:11	s 2218:22	2277:2	2232 : 6
2180:15	2338:8	conversion	2279:4,7,1	corporation
2185:7	2339:16	2267:19	0,15,18	2119:20
2213:17	2341:15,18		2281:22	2141:17
		converted		

corporations 2298:8,19 2223:10 2271:22 2149:22 2206:1 2299:21 cost 2093:14 2272:17,18 2150:5 2331:22,23 21 cost 2093:14 2272:17,23 2151:2,22 210:25 230:17,21 210:3:6,17 230:83:2 2153:4,2 210:27:1,22 2304:14 2106:11,15 2322:19 19 2130:20 25 2109:9,11 2324:24 2157:3 2140:22 2307:8,20 211:11,18 2327:20 1258:48 2143:10 2308:12,24 212:2 2355:21 2160:8 2147:21 2312:5 212:6:19 236:10 216:14 2147:21 231:5 212:2 2355:21 216:5 216:5 2143:10 2308:12,24 212:2 2355:16,19 216:15 216:15 2147:21 231:5 212:6:19 236:10 216:15 217:12 2148:1 231:17 217:19 2373:11 217:19 2372:12 2171:12 215:17	PUB - MANITOB.	A HYDRO GRA	01-07-2013	Page 2405 c	2403
2159:3 2270:3 2281:20 2207:19 2255:1,11, 2129:13, 2215:15 2285:5,8,1 correlated 2207:19 13,14,18 ,18,19,22 2215:15 2280:12,17 2201:9 17,25 2135:4,7, 2230:22,24 ,20,21 2207:10 2259:10 2253:13,14 2231:5,5 2231:7,5,6 correspond 2261:18 2138:23,2 2231:2 2242:2 2263:11,18 2139:4,7, 2234:2 2236:25 2294:1 correspondin 2266:15 2143:16 2277:17 2298:8,19 2223:10 2271:12 2149:22 2263:12 2299:21 cost 2093:14 2272:17,18 2150:5 2293:12,2 2200:11 2200:19 2200:19 2253:12 2215:14,2 2215:14,2 2215:14,2 2215:15,2 2215:14,2 2215:15,2 2215:14,2 2215	2157 • 9	2269.7	2381 • 5	2252•1 7 1	2127•24
2206:12 2281:20 2207:19 13,14,18 ,18,19,22 221:11 4 2207:19 13,14,18 ,18,19,22 226:7 2290:12,17 2207:10 2259:10 2259:11 2259:31 2 2259:11 2259:31 2 2259:31					
2215:15 2285:5,8,1 correlation 2254:6,10, 2134:24 2221:11 4 correlation 2254:6,10, 2134:24 2262:11 2290:12,17 2201:9 17,25 2135:4,7, 2230:22,24 ,20,21 2201:10 2259:10 0 0 2259:10 2253:37 ,10,15 2142:22 2263:11,18 2139:4,7, 2234:2 2293:20 2263:25 2294:1 correspondin 2266:15 2143:16 2287:17 2298:8,19 2223:10 2271:22 2149:22 2263:12 2300:3,17, 2101:19 2222:10 2271:22 2149:22 2263:12 2300:3,17, 2101:19 2222:10 2271:22 2149:22 2262:17, 2300:3,17, 2101:19 2222:10 2271:22 2149:22 2150:5 2102:3, 6 2283:2 2155:4,2 2202:19 2103:16,17 2305:8 25 2271:1,22 2304:14 2106:11,15 2322:19 19 2105:19,22 2319:8,10 2155:5,1 2100:25 2300:4,4 2107:3 2323:2,5,6 2156:6,2 2158:4,8 2149:49 2163:10 2308:12,24 2107:3 2324:24 2157:3 2308:12,24 2109:9,11, 2324:24 2157:3 2160:8 2308:12,24 2112:2 2355:21 2160:8 2361:13,23 2309:15,17 2113:6 2359:16,19 2163:10 2165:17,14 2368:14 2369:15 2128:7,9 2373:11 2155:12 2321:11 2326:13 2321:17 2129:13:6 2369:13 2369:15,17 2136:18 2336:13,23 2336:13,23 2336:14 2366:12 2366:12 2366:13 2366:13 2366:13 2366:13 2366:14 2366:14 2366:14 2366:14 2366:14 2366:14 2366:14 2366:15 2366:15 2366:16 2366					•
2221:11			2207:19		
2228:7			correlation		
2230:22,24					
2231:5					
2233:7			2207:10		-
2234:2 2236:25 2236:17 2287:17 2295:3,12 2299:8,19 2206:1 2331:22,23 206:1 2331:22,23 21 2300:3,17, 2101:19 2202:17,23 231:02,23 21 2300:3,17, 2101:19 2202:17,23 231:22,23 21 210:25 2302:19 2102:3,6 22103:6,17 2102:5 2302:19 2105:19,22 2128:3,4 2303:4,4 2106:11,15 2132:5,12 2128:3,4 2306:4,5 2140:22 2307:8,20, 2111:11,18 2327:20 2141:9,18 22 2141:9,18 22 2141:9,18 22 2141:9,18 22 2141:9,18 22 2141:19,18 23 215:2,12 216:19 216:18 216:18 2336:13,23 2138:18 2159:11 2156:18 2336:13,23 2159:11 2156:7,14 2338:18 2159:17 2156:7,14 2338:18 2159:2,7,2 2353:1 2169:7,14 2366:15 2375:11 2150:20 2271:12 2250:1 224:18 229:21 221:11 222:19 222:19 222:19 2235:21 2235:38 224:21 224:19 225:11 222:19 225:11 222:19 220:11 222:19 2353:8 226:12 226:12 225:12 225:12 225:13 222:19 226:17 223:10 2264:14 2264:17,23 2264:17 2264:17 2264:17 2264:14 214:19 2264:17,23 2264:14 214:19 2264:17 2264:14 2264:17 2262:17 2262			correspond		
2236:25 2294:1 correspondin 2266:15 2143:16 2287:17 2295:3,12 gly 2267:18 2145:4,11 2290:11 2290:11 2206:1 2300:3,17, 21 2101:19 2282:17,23 2151:2,22 215:12,22 2102:3,6 2283:2 2153:4,2 2102:3,6 2283:2 2153:4,2 2102:3,6 2283:2 2153:4,2 2102:3,6 2283:2 2153:4,2 2102:3,6 2283:2 2153:4,2 2102:3,6 2283:2 2153:4,2 2102:3,6 2283:2 2153:4,2 2102:3,6 2283:2 2153:4,2 2102:3,6 2283:2 2153:4,2 2102:3,6 2283:2 2153:4,2 2107:1,2 2305:8 25 2127:1,22 2304:14 2106:11,15 2322:19 19 19 2128:3,4 2305:4,24 2107:3 2323:2,5,6 2156:6,2 2157:3 2135:15,21 2306:4,5 17 2326:6 2158:4,8 2140:22 2307:8,20 2111:11,18 2327:20 12159:2 21419;18 22 119,24 2355:21 2160:5 2146:23 2309:15,17 2113:6 2359:16,19 2163:10 2146:23 2309:15,17 2113:6 2359:16,19 2163:10 2146:21 2312:5 2126:19 2344:10 2312:5 2126:19 2344:10 2312:5 2126:19 2347:18 2206:8,1 2155:18 2336:13,23 2135:3,11 2374:18 2206:8,1 2155:16 2355:11 2156:20,22 2252:22,23 2250:7 2250:7 2250:7 2250:7 2250:7 2250:7 2250:7 2250:7 2260:15 2200:20,21 2260:11 2160:15 2101:22,24 2250:17 2260:11 2200:15,1 2200:17,1		· · · · · ·	2142:22		
2287:17 2295:3,12 2223:10 2277:8 2145:4,11					
corporations 2298:8,19 2223:10 2271:22 2149:22 206:1 2301:22,23 2300:3,17, 2101:19 2282:17,23 2150:5 231:22,23 21 2102:3,6 2283:2 2153:4,2 210:25 2302:19 2105:19,22 2319:8,10 2155:5,1 2127:1,22 2304:14 2106:11,15 2302:19 19 2130:20 25 2109:9,11 2322:19 19 2135:15,21 2306:4,5 17 2326:6 2158:4,8 2140:22 2307:8,20, 2111:11,18 2327:20 1 2159:2 2143:10 2308:12,24 2112:2 2355:21 2160:8 2144:19,18 22 19.24 235:1 2160:8 2144:19,28 23 230:15,17 2113:6 2359:16,19 216:16,2 2146:23 230:15,17 213:6 235:11 216:15 216:19 236:10 216:14 2148:1 231:15 212:19 237:12 217:19 237:16 225:22			=		
Comporations 2299:21 2293:14 2272:17,18 2150:5 2231:22,23 2300:3,17, 2101:19 2282:17,23 2151:2,22 2251:17,22 2151:2,22 2251:17,22 2251:17,22 2251:17,22 2251:17,22 2251:17,22 2251:17,22 2251:17,22 2251:17,22 2251:17,22 2251:17,22 2304:14 2106:11,15 2322:19 19 2128:3,4 2205:4,24, 2107:3 2323:2,5,6 2156:6,2 2135:15,21 2306:4,5 17 2326:6 2158:4,8 2140:22 2307:8,20, 2111:11,18 2327:20 1 2159:2 2141:9,18 22 2141:9,18 22 2141:9,18 22 2141:11,18 2355:21 2160:8 2144:10 2308:12,24 2112:2 2355:21 2162:5 2146:23 2309:15,17 2113:6 2359:16,19 2163:10 2147:21 2313:5 2126:19 2364:10 2166:14 2155:21 2329:11 2127:9 2372:25 2171:12 2155:11 2338:18 2138:11 2374:18 2206:8,11 2158:14 2348:3 2138:11 2374:18 2206:8,11 2159:2,7,2 2351:11 2250:20,22 2252:22,23 2266:19 2251:8 2250:17 2222:15:14,2 2206:22 2257:25 2251:14 2238:17 2167:6 2377:12 2153:19 2253:8,11 2276:20 2266:19 2266:19 2266:19 2266:19 2266:19 2276:22 2255:22,23 2266:19 2266:19 2375:13 2275:19 2275:29 2275:25 227	2287:17	2295:3,12			2145:4,10
2206:1 2299:21 cost 2093:14 2272:17,18 2250:15 2331:22,23 230:3,17, 2101:19 2282:17,23 2151:2,22 2102:3,6 2283:2 2153:4,25 2101:25 2302:19 2105:19,22 2319:8,10 2155:5,17 2128:3,4 2305:4,24 2106:11,15 2322:19 19 2128:3,4 2305:4,24 2107:3 2323:2,5,6 2156:6,22 2135:15,21 2306:4,5 17 2326:6 2158:4,8 2140:22 2307:8,20, 2111:11,18 2327:20 1259:25 2141:19,18 22 214:19,18 22 214:23 2309:15,17 213:6 2359:16,19 216:16 216:14 2313:17 2127:9 2372:25 2371:12 2155:21 2329:11 2128:7,9 2373:11 2175:19 2156:18 2336:13,23 2135:3,11 2206:22 2215:14,2 2255:17,14 2367:18,19 2151:15 2206:22 2216:4 2215:14,2 2315:16 2275:12 2337:12 2159:17,14 2367:18,19 2151:15 2206:22 2215:44,2 2215:13,14 2209:24 2251:8 2251:2 2225:12,23 2206:11 2220:20,21 2220:20,21 2220:21 2220:21 2220:23 2225:13,14 2222:5,10 2226:15 2220:23 2225:13,14 2229:5,10 2233:16 correctly 2207:24 2225:18,19 2237:21 2225:7,21 2233:16 correctly 2237:21 2237:21 2233:27	corporations	2298:8,19	2223:10	2271:22	2149:22
2331:22,23	_	2299:21	cost 2093:14	2272:17,18	2150:5
correct 21 2102:3,6 2283:2 2153:4,2 2110:25 2302:19 2103:16,17 2305:8 25 2127:1,22 2304:14 2106:11,15 232:19 19 2128:3,4 2305:4,24, 2107:3 2323:2,5,6 2156:6,2 2130:20 25 2109:9,11, 2324:4 2157:3 2135:15,21 2306:4,5 17 2326:6 2158:4,8 2140:22 2307:8,20, 2111:11,18 2327:20 1 2159:2 2143:10 2308:12,24 2112:2 2355:21 2160:8 2146:23 2309:15,17 2113:6 2359:16,19 2166:14 2148:1 2312:5 2126:19 2364:10 2166:14 2148:1 2313:17 2127:9 2372:25 2171:12 2156:18 2336:13,23 2135:31 2206:19 237:11 2156:18 2157:17 238:18 213:11 200:12 207:14 2158:14 236:11 2150:20 225:22,23 225:17		2300:3,17,		2282:17,23	2151:2,22
correct 2301:17,21 2103:16,17 2305:8 25 2110:25 2302:19 2105:19,22 2319:8,10 2155:5,1: 2127:1,22 2304:14 2106:11,15 2322:19 19 2130:20 25 2109:9,11, 2323:2,5,6 2156:6,2. 2135:15,21 2306:4,5 17 2326:6 2158:4,8 2140:22 2307:8,20, 2111:11,18 2327:20 1 2159:2 2143:10 2308:12,24 2112:2 2355:21 2162:5 2146:23 2309:15,17 2113:6 2359:16,19 2163:10 2147:21 2312:5 2126:19 2364:10 2166:14 2148:1 2313:17 2127:9 2372:25 2171:12 2155:21 2322:11 2126:19 2364:10 2166:14 2157:17 2338:18 2138:11 206:19 2374:18 2206:8,1 2157:17 2338:18 2138:11 costing 2206:14 2158:14 2348:3 2143:23 2206:24 2215:14<	2331.22,23	21		2283:2	2153:4,24,
2110:25 2127:1,22 2304:14 2106:11,15 2322:19 19 2128:3,4 2305:4,24, 2130:20 25 2135:15,21 2306:4,5 17 2326:6 2327:20 1 1259:2,2 2141:9,18 22 2141:9,18 22 2143:10 2308:12,24 2111:11,18 2335:12 2308:12,24 2111:11,18 2343:10 2308:15,17 2113:6 2355:21 236:45 2146:23 2309:15,17 2113:6 2359:16,19 2166:14 2148:1 2313:17 2127:9 2372:25 2171:12 2155:21 239:11 2158:14 2158:14 238:18 236:13,23 215:11 2159:2,7,2 235:11 2159:2,7,2 235:11 2165:7,14 236:18 236:13,23 2165:7,14 237:12 235:11 2165:7,14 237:12 235:11 2165:7,14 237:12 235:11 2165:7,14 237:12 235:18 2165:7,14 237:12 235:18 236:13,14 2169:13,14 217:12 218:18 2190:12 220:20,21 2224:7,8 2225:13,14 2229:5,10 2233:16 227:11 2220:20,21 2224:7,8 2225:13,14 2229:5,10 2233:16 2233:16 2233:16 2233:16 2233:16 2233:16 2233:16 2233:16 2237:21 2240:15 2236:15 2220:23 235:13 2226:12 2235:23 2235:7,12 2236:15 2220:23 2237:21 2237:21 2237:21 2237:21 2233:16 2233:16 2233:16 2233:16 2233:16 2233:16 2233:16 2233:16 2237:2,10 229:5,10 2235:23 225:12 2241:8,29 225:22 2373:2,10 229:5,10 2237:2,10 229:5,10 2237:2,10 229:5,10 2237:2,10 220:5,10 2237:2,10 220:5,10 2237:2,10 220:5,10 2237:2,10 220:5,10 2237:2,10 220:5,10 2237:2,10 220:5,10 2237:2,10 220:5,10 2237:2,10 220:5,10 2237:2,10 220:5,10 2237:2,10 220:5,10 2237:2,10 220:5,10 2237:12 220:23 2251:22 221:18,29 2251:23 221:18,29 2251:23 221:11 2220:23 2237:2,10 220:17,20 221:17,21 2237:2,10 220:17,20 221:17,21 2237:2,10 2230:12 2240:15 2230:10 2230:10 2230:10 2230:10 2230:10 2230:10 2231:10 2232:10 2232:10 2232:10 2232:10 2232:10 2232:10 2232:10 2232:10	correct	2301:17,21	-	2305:8	25
2127:1,22 2128:3,4 2305:4,24, 2130:20 25 2135:15,21 2306:4,5 2140:22 2307:8,20, 2111:11,18 2327:20 2141:9,18 22 2141:9,18 22 2142:21 2143:10 2308:12,24 2112:2 2309:9,11, 2326:6 2158:4,8, 2354:1 2160:8 2143:10 2308:12,24 2112:2 2355:21 2162:5 2162:5 2162:9 2148:1 2148:1 2313:17 2127:9 2372:25 2175:12 2155:21 2329:11 2128:7,9 2373:11 2155:21 2155:21 2329:11 2128:7,9 2373:11 2155:21 2155:21 238:18 238:18 2138:11 2158:14 2348:3 2143:23 2206:22 2207:14 2159:2,7,2 0,21 2155:7,14 2367:18,19 2151:15 2165:7,14 2367:18,19 2151:15 2169:13,14 2378:17 2160:5 2175:11,15 2183:18 2190:12 2345:24 2191:23 2202:22 2257:25 2216:19 2202:20,21 2224:7,8 2225:13,14 2229:5,10 2233:16 2237:21 2224:7,8 2227:2,10 2237:21 2224:7,8 2227:2,10 2224:5,6 2375:13 2255:12 2226:12 2237:2,10 2220:5 2226:12 2237:2,10 2226:5 2226:12 2226:12 2237:2,10 2226:5 2226:12 2226:12 2237:2,10 2226:5 2226:12 2225:12 2226:12 2237:2,10 2226:5 2226:12 2225:12 2226:12 2237:2,10 2226:5 2226:12 2225:12 2226:12 2237:2,10 2226:5 2226:12 2237:2,10 2226:5 2226:12 2225:12 2237:2,10 2226:5 2226:12 2225:12 2226:12 2237:2,10 2226:5 2226:12 2225:12 2237:2,10 2226:5 2226:12 2225:12 2237:2,10 2226:5 2237:2,10 2226:5 2237:2,10 2226:5 2237:2,10 2226:5 2237:2,10 2226:5 2237:2,10 2226:5 2237:2,10 2226:5 2226:12 2225:12 2237:2,10 2226:5 2237:2,10 2226:5 2237:2,10 2226:5 2237:2,10 2226:5 2237:2,10 2226:5 2226:12 2226:12 2226:12 2226:12 2226:12 2237:2,10 2226:5 2237:2,10 2226:5 2237:2,10 2226:5 2237:2,10 2226:5 2237:2,10 2237	2110:25			2319:8,10	2155:5,11,
2128:3,4 2130:20 25 2109:9,11, 2324:24 2157:3 2109:9,11, 2326:6 2158:4,8 2140:22 2307:8,20, 2111:11,18 2327:20 2141:9,18 2143:10 2308:12,24 2112:2 2146:23 2309:15,17 2113:6 2355:21 2166:14 2148:1 2312:5 2126:19 2364:10 2166:14 2148:1 2313:17 2127:9 2372:5 2171:12 2155:21 2156:18 2336:13,23 2135:3,11 2157:17 2338:18 2138:11 2159:2,7,2 2353:11 2150:20,22 225:22,23 225:22,23 225:7,14 2167:6 2377:12 2153:19 2169:13,14 2378:17 2160:5 2175:11,15 2183:18 2271:11 2182:18 2190:12 224:7,8 2220:20,21 224:7,8 2225:10 2233:16 2237:20 2112:17,21 235:36 216:6,2 2353:4 2354:1 2327:20 1 2159:2,7 2 216:4 216:20 210:22 2257:25 2175:11,15 2183:18 2271:11 2345:24 2191:23 220:20,21 228:11 2220:20,21 228:11 2220:20,21 228:11 2220:20,21 228:11 2220:20,21 228:11 2220:20,21 228:11 2220:20,21 228:11 2220:20,21 228:11 2220:20,21 228:11 2220:20,21 228:11 2221:11 2223:16 2233:16 2233:16 2237:20 211:11,21,20 221:11 2220:20,20,21 228:11 2220:20,20,21 228:11 2220:20,20,21 228:11 2220:20,20,21 228:11 2233:16 2233:16 2233:16 2237:20 210:25,20 2155:21 2210:25 220:20,23 2237:20 1 2156:6,2 2353:4 2354:1 23220:20,20 1 2159:25 2307:20 2 2353:6 216:15 220:23 220:23 237:20 210:11,17 2240:15 220:23 220:23 220:23 220:20,23 220:21,20 220:23 220:20,23 220:20,23 220:21,23 220:10,23 2237:20 211:11,21 2240:15 2220:23 2250:12 220:20,23 220:20,23 2237:20 210:12,20 210:15,9,1 2330:12,10 2237:21 2220:20 220:20 2375:13 2220:20,25 2237:21 2220:20 2375:13 2237:20 210:25,20 211:10,20 210:15,9,1 2330:16 2237:10 2237:21 2237:20 2210:25 2237:20 2210:25 2237:20 2210:25 2237:20 2237:20 2237:20 2237:20 2210:25 2237:20	2127:1,22	2304:14	· ·	2322:19	19
2130:20	2128:3,4				2156:6,24
2135:15,21	2130:20				
2140:22 2141:9,18 2141:9,18 2143:10 2308:12,24 2112:2 2355:21 2162:5 2146:23 2309:15,17 2113:6 2147:21 2312:5 2126:19 2372:25 2176:18 2155:21 2336:13,23 2155:17 2156:18 2336:13,23 2157:17 2156:18 2338:18 2157:17 238:18 2159:27,2 2353:8 2165:7,14 2367:18,19 2165:7,14 2367:18,19 2169:13,14 2170:4,5 2175:11,15 2183:18 2271:11 2182:18 2190:12 229:5,10 2231:6 2222:27,28 2226:12 2237:2,10 2237:2,10 2243:5,6 2235:13 2237:20 2111:11,18 2327:20 2160:8 2111:11,18 2327:20 2354:11 2162:5 2111:12 2355:21 2359:16,19 2359:16,19 2364:10 2372:25 2373:11 2175:19 2373:11 2175:19 2373:11 2175:19 2373:11 2175:19 2374:18 2206:22 2251:14,2 2206:22 2251:18 2159:27 2251:11 2150:20,22 2251:18 2159:27 2251:11 2160:15 2161:20 2162:22 2257:25 2175:11,15 2183:18 2271:11 2182:18 2192:5,10 2233:16 220:20,21 2280:11 2210:12,20 2215:1,15 2220:23 2255:7,12 2220:23 2216:18,19 2215:3,15, 2223:10 2237:2,10 2237:2,10 2240:15 2220:23 2251:2 2251:2 2251:2 2251:2 2374:18,2	2135:15,21	2306:4,5			2158:4,8,1
2141:9,18 2143:10 2308:12,24 2112:2 2355:21 2160:8 2146:23 2309:15,17 2113:6 2359:16,19 2364:10 2166:14 2148:1 2313:17 2127:9 2372:25 2171:12 2155:21 2329:11 2156:18 2336:13,23 2135:3,11 2157:17 2338:18 2157:17 2338:18 2143:23 2206:22 2215:14,2 2359:27,2 0,21 2353:8 2165:7,14 2367:18,19 2165:7,14 2367:18,19 2165:7,14 2379:17 2156:18 2377:12 2155:21 2215:11,15 2368:18 236:18,19 2161:20 2151:11,15 2183:18 2277:11 2182:18 2190:12 2271:11 2182:18 2190:12 2271:11 2220:20,21 2235:36 2221:11 2224:7,8 2225:13,14 2229:5,10 2233:16 2237:2,10 2237:21 2240:15 2243:5,6 2316:15 2255:12 2243:5,6 2375:13 2255:2 2250:10 2255:15 2250:1 2255:15 2250:1 2255:15 2250:1 2255:15 2250:1 2255:15 2161:20 210:22,24 2265:17,22 2265:17,22 2265:17,22 2265:17,22 2265:17,22 2265:17,22 2265:17,22 2374:18,22 227:7,2 2374:18 2215:13,14 2229:5,10 2233:16 2243:5,6 2316:15 2220:23 2251:2 2374:18,22 2257:25 2250:10,23 2251:2 2257:25 2374:18,22 2373:2,10 2240:15 2220:23 2255:25 2250:10,23 2251:2 2257:25 2374:18,23 2250:10,23 2250:10,23 2250:10,23 2374:18,23 2374:18,23 2374:18,23 2374:18,23 2374:18,23 2374:18,23 2374:18,23	2140:22				1 2159:22
2143:10 2308:12,24 2112:2 2146:23 2309:15,17 2113:6 2359:16,19 2163:10 2147:21 2312:5 2126:19 2372:25 2171:12 2155:21 2329:11 2128:7,9 2373:11 2175:19 2156:18 2336:13,23 2135:3,11 2175:19 2156:18 2336:13,23 2135:3,11 2175:19 2156:18 2318:18 2138:11 2159:2,7,2 2351:11 2159:2,7,2 2351:11 2150:20,22 2252:22,23 2216:4 2377:12 2153:19 2163:0 2163:10 2216:14,12 2159:2,7,2 2351:11 2150:20,22 2252:22,23 2250:7 2165:7,14 238:15 2169:13,14 2378:17 2160:5 2175:11,15 2183:18 2271:11 2182:18 2271:11 2190:12 2345:24 2191:23 220:20,21 2280:11 2224:7,8 2225:13,14 2229:5,10 2233:16 2234:9 2237:2,10 2237:2,10 2240:15 2220:23 2251:2 2251:2 2251:2 2251:2 2251:2 2265:17 2266:15 2260:1 2226:15,10 2237:2,10 2240:15 2220:2 2255:12 2250:10 2250:1 2251:2 2374:18,19 2375:13 2251:2 2374:18,19 2375:13 2251:2 2374:18,19 2375:13 2251:2 2374:18,29	2141:9,18				
2146:23 2147:21 2131:5 2147:21 2131:5 2126:19 2372:25 2171:12 2155:21 2329:11 2155:21 2338:18 2157:17 2159:2,7,2 2351:11 2169:13,14 2169:13,14 2170:4,5 2170:4,5 2170:14,5 2170:12 2187:9 2372:25 2171:12 2373:11 2175:19 2374:18 2206:8,19 2374:18 2206:8,19 2374:18 2206:8,19 2374:18 2206:8,19 2207:14 2158:14 2158:14 235:31 2150:20,22 2252:22,23 2216:4 2251:8 2169:13,14 2378:17 2160:5 2175:11,15 2183:18 2190:12 2215:14 2215:24 2215:24 2215:24 2215:24 2221:11 2345:24 2190:12 2215:13,14 2220:20,21 2224:7,8 2224:7,8 2225:13,14 2229:5,10 2233:16 2234:9 2237:2,10 2237:21 2240:15 2240:15 2240:15 2240:15 2243:5,6 2316:15 2250:1 2250:2 2250:2 2250:2 2359:16,19 2364:10 2364:10 2364:10 2364:10 2364:10 2364:10 2364:10 2364:10 2375:11 2128:7,9 2373:11 2175:19 2374:18 2206:8,19 2374:18 2206:22 2257:25 2252:22,23 2216:4 2206:22 2252:22,23 2251:4 2252:22,23 2251:4 2252:22,23 2252:22,23 2252:22,23 2252:22,23 2250:2 2252:22,23 2250:2 2252:22,23 2250:2 2252:22,23 2250:2 2252:22,23 2250:2 2252:22,23 2250:1 2253:19 2216:18 2200:22 2257:25 226:17,12 226:17,	2143:10				
2147:21	2146:23				
2148:1 2313:17 2127:9 2372:25 2171:12 2155:21 2329:11 2128:7,9 2373:11 2175:19 2156:18 2336:13,23 2135:3,11 2374:18 2206:8,16 2157:17 2338:18 2138:11 2206:22 2207:14 2159:2,7,2 2351:11 2150:20,22 2252:22,23 2216:4 2169:13,14 2378:17 2160:5 2169:13,14 2378:17 2160:5 2169:13,14 2345:24 2271:11 2182:18 2190:12 2345:24 2192:5,10 220:20,21 2280:11 2220:20,21 2280:11 2220:20,21 2280:11 2220:20,21 2280:11 2220:20,21 2281:10 2233:16 2237:2,10 2233:16 2243:5,6 2316:15 2220:1 2240:5					
2155:21					
2156:18					
2157:17 2158:14 2158:14 2159:2,7,2 0,21 2353:8 2351:11 2150:20,22 2252:22,23 2250:7 2165:7,14 2169:13,14 2170:4,5 2183:18 2190:12 2191:23 2191:23 2191:23 2191:23 2202:24:7,8 2229:5,10 2229:5,10 2233:16 2234:9 2235:13 2235:13 2238:18 2143:23 2206:22 2252:22,23 2216:4 2250:7 2255:22,23 2250:7 2260:5 2151:15 2153:19 2151:15 2163:19 2160:5 2161:20 2101:22,24 2102:22 2257:25 2175:11,15 2183:18 2271:11 2345:24 2192:5,10 2193:20 2104:1,18, 2263:9,11 2202:20,21 2280:11 2202:20,21 2280:11 2210:12,20 2105:1,15 2284:3 2229:5,10 2233:16 2234:9 2187:3 2216:18,19 2216:18,19 2210:15,9,1 2240:15 2220:23 2237:2,10 2240:15 2220:21 2251:2 2251:2 2252:22,23 2216:4 2255:22,23 2250:7 2255:22,23 2250:7 2255:22,23 2250:7 2250:10 2255:13,14 2263:11 2216:12,20 2104:1,18, 2263:9,11 2216:1,15 2284:3 2216:18,19 2216:18,19 2210:5,9,1 2332:7 2360:1,7 2360:1,7 2373:2,15 2250:1 2250:1 2250:10,23 2251:2 2274:18,25					
2158:14 2159:2,7,2 0,21 2253:8 2165:7,14 2367:18,19 2151:15 206:22 2252:2,23 2250:7 2165:7,14 2367:18,19 2151:15 2093:13 2253:8,14 2170:4,5 2175:11,15 2183:18 2190:12 2191:23 2191:23 2191:23 2191:23 2191:23 2191:23 2191:23 2191:23 2194:1 2220:20,21 2220:21,11 2220:20,21 2220:21,21 2220:20,21 2220:21,21 2220:20,21 2220:21,21 2220:20,21 2220:20,21 2220:20,21 2220:20,21 2220:20,21 2220:20,21 2220:20,21 2220:20,21 2220:20,21 2220:20,21 2220:20,21 2220:20,21 2220:20,21 2220:20,21 2220:20,21 2220:20,21 2220:20,21 2220:20,21 2233:16 correction 2211:1 220:12,20 2105:11,5 2284:3 2215:14,2 2210:12,20 2103:10,12 2103:10,12 2104:1,18, 2263:9,19 2206:15 21,22 2265:17 2220:20,21 2280:11 2210:12,20 2105:1,15 2284:3 2215:3,15, 2210:12,20 2108:9,21 2109:15,16 2345:18 2237:2,10 2237:2,10 2240:15 2220:23 2216:18,19 2210:2,20 2210:2,21 2210:5,9,1 2360:1,7 2373:2,10 2243:5,6 2375:13 2250:10,23 2251:2 2373:2,10 2373:2,10 2260:5					
2159:2,7,2 0,21 2353:8 2165:7,14 2367:18,19 2151:15 2151:15 2093:13 2253:8,19 2169:13,14 2378:17 2160:5 2170:4,5 2384:15 2161:20 2164:18 2170:14,5 2183:18 2271:11 2345:24 2190:12 2345:24 2191:23 2194:1 2220:20,21 2220:20,21 2220:21 2220:21 2220:23 2250:22,23 2250:7 2216:4 2251:8 2299:5,10 2233:16 2234:9 2237:2,10 2240:15 2250:1 2250:20,22 2250:22,23 2250:22,23 2250:7 2250:20,22 2253:8,10 2253:8,10 2253:8,10 2210:12 210:12,20 210:12,20 210:12,20 221:11 2224:18 2221:11 2224:18 2221:11 2224:18 2229:5,10 2233:16 2233:16 2233:16 2234:9 2237:2,10 2240:15 2220:23 2251:2 2216:18,19 2251:2 220:20,21 2220:20,21 2220:20,21 2237:2,10 2237:2,10 2240:15 2220:23 2251:2 2216:14 2252:22,23 2250:2 2251:2 2252:22,23 2250:1 2209:313 2209:313 2253:8,10 2255:12 2210:12,20 2210:12,2				_	
0,21 2353:8 25 2252:22,23 2250:7 2165:7,14 2367:18,19 2151:15 2093:13 2253:8,10 2169:13,14 2378:17 2160:5 2101:22,24 19 2254:3 2170:4,5 2384:15 2161:20 2102:22 2257:25 2175:11,15 2164:18 2103:10,12 2261:1,1 2183:18 2271:11 2182:18 19,20,21 19,21 2190:12 2345:24 2192:5,10 2104:1,18 2262:17,2 2191:23 206:15 2104:1,18 2263:9,1 2194:1 220:20,21 2280:11 210:12,20 2265:17 2220:20,21 2280:11 210:12,20 2105:1,15 2284:3 2225:13,14 2284:18 2210:12,20 2105:1,15 2327:7 2229:5,10 221:1 221:1 0 2107:9 2332:7 2233:16 221:1 221:1 221:1 237:2 235:7,1 2237:2,10 219:20 221:1 210:5,9,1 236:17 235:7,1 2240:15 2250:1 2250:1 2375:13 2250:10,23					
2165:7,14 2167:6 2377:12 2169:13,14 2170:4,5 2175:11,15 2183:18 2190:12 2191:23 2194:1 2220:20,21 2224:7,8 2225:13,14 2229:5,10 2233:16 2237:2,10 2240:15 2250:1 2250:1 2250:1 2250:1 2250:1 2251:8 2151:15 2153:19 2153:19 2151:25 2153:19 2151:25 2153:19 2151:25 2153:19 2151:25 2153:19 2160:5 2101:22,24 2102:22 2257:25 2102:22 2257:25 2102:22 2257:25 2102:22 2257:25 2102:22 2257:25 2102:22 2257:25 2102:22 2257:25 2102:22 2257:25 2102:22 2257:25 2102:22 2257:25 2102:22 2257:25 2102:22 2261:1,1 2192:5,10 2192:5,10 2210:12,20 2104:1,18, 2263:9,19 2104:1,18, 2263:9,19 2105:1,15 2284:3 2102:22 2251:8 2101:22,24 2251:8 2101:22,24 2251:8 2101:22,24 2251:8 2101:22,24 2251:8 2101:22,24 2251:8 2101:22,24 2251:8 2101:22,24 2251:8 2102:22 2257:25 2102:22 2257:25 2102:22 2261:1,1 2262:17,2 2263:9,19 2210:12,20 2105:1,15 2284:3 2102:22 2265:17 2265:17 2210:12,20 2105:1,15 2284:3 2102:22 2265:17 2265:17 2210:12,20 2105:1,15 2237:7 2240:15 2250:13,15 2250:10,23 2250:10,23 2251:2 2251:8				2252:22,23	
2167:6 2169:13,14 2169:13,14 2170:4,5 2175:11,15 2183:18 2190:12 2191:23 2194:1 2220:20,21 2224:7,8 2225:13,14 2229:5,10 2233:16 2237:20 2233:16 2237:20 2233:16 2237:20 2240:15 2237:20 2240:15 2237:20 2240:15 2240:15 2250:1 2240:15 2250:1 2250:1 2250:1 2260:15 2210:12,20 231:10 2210:12,20 231:10 2210:12,20 2373:2,10 2210:12,20 2373:2,10 2210:12,20 231:10 2210:12,20 2373:2,10 237				costs 2092·4	
2169:13,14 2170:4,5 2175:11,15 2183:18 2190:12 2291:23 2291:11 2220:20,21 2220:20,21 2224:7,8 2229:5,10 2229:5,10 2233:16 2233:16 2233:16 2234:9 2240:15 2240:15 2250:1 2240:15 2250:1 2250:1 2250:1 2250:1 2260:17 2271:11 2375:13 2101:22,24 2102:22 2257:25 2103:10,12 2103:10,12 2103:10,12 2103:10,12 2103:10,12 2103:10,12 2103:10,12 2104:1,18, 2266:17,2 2266:17,2 2266:17,2 2266:17,2 2266:17,2 2266:17,2 2266:17,2 2266:17,2 2266:17,2 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:13,15 2210:12,20 2210:13,15 2210:12,20 2210:13,15 2210:12,20 2210:13,15 2210:13					
2170:4,5 2175:11,15 2183:18 2190:12 2191:23 2194:1 2220:20,21 2224:7,8 2225:13,14 2229:5,10 2233:16 2234:9 2237:2,10 2240:15 2240:15 2250:1 2250:1 2260:5 2161:20 2164:18 2103:10,12 2103:10,12 2103:10,12 2103:10,12 2103:10,12 2103:10,12 2103:10,12 2103:10,12 2103:10,12 2104:1,18, 2261:1,15 2262:17,20 2206:15 2210:12,20 2206:15 2210:12,20 2211:1 2210:12,20 2211:1 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:13,15 2210:12,20 2210:12,20 2210:13,15 2210:12,20 2210:13,15 2210:12,20 2210:13,15 2210:12,20 2210:13,15					
2175:11,15 2183:18 2190:12 2191:23 2194:1 2220:20,21 2224:7,8 2229:5,10 2233:16 2234:9 2237:2,10 2240:15 2243:5,6 2250:1 2250:1 2250:1 2250:1 2250:12 2261:1,17 2164:18 2182:18 2192:5,10 2192:5,10 2193:20 2104:1,18, 2262:17,2 2104:1,18, 2263:9,18 2103:10,12 219,20,21, 219,20,21, 220:21,11 220:25,10 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:12,20 2210:13,14 2213:12 2216:18,19 2215:3,15, 2216:18,19 2219:5 2210:5,9,1 2210:5,9,1 2360:1,7 2360:1,7 2373:2,12 2374:18,2					
2183:18 2190:12 2345:24 220:20,21 2220:20,21 2224:7,8 2229:5,10 2233:16 2234:9 2237:2,10 2240:15 2243:5,6 2250:1 2250:1 2250:1 2260:17 2250:1 2260:17 2260:17 2270:20,21 2280:11 2284:18 229:5,10 2284:18 2210:12,20 2374:18,20 2374:18,20	1	2304:13			
2190:12 2191:23 2194:1 2220:20,21 2224:7,8 2229:5,10 2233:16 2234:9 2237:2,10 2240:15 2240:15 2240:15 2240:15 2250:1 2250:1		corrected			
2191:23 2194:1 220:20,21 2224:7,8 2229:5,10 2233:16 2234:9 2237:2,10 2240:15 2240:15 2240:15 2250:1 2250:1 2265:17 2210:12,20 2104:1,18, 2263:9,19 2206:15 2210:12,20 2105:1,15 2210:12,20 2106:1,5,1 0 2107:9 2108:9,21 2109:15,16 2345:18 2215:3,15, 22 2109:15,16 2345:18 2216:18,19 2219:5 2210:12,20 2355:7,12 2360:1,7 2360:1,7 2373:2,12 2250:10,23 2251:2 2375:13 2251:2		2271:11			
2194:1		2345:24	· ·		
2220:20,21 2224:7,8 2225:13,14 2229:5,10 2233:16 2234:9 2237:2,10 2240:15 2240:15 2240:15 2250:1 2260:13 2210:12,20 2105:1,15 22106:1,5,1 2106:1,5,1 2107:9 2108:9,21 2109:15,16 2109:15,16 2245:18 2216:18,19 2219:5 2210:12,20 2345:18 2216:18,19 2219:5 2210:12,20 2345:18 2210:12,20 2346:10,20 2345:18 2210:12,20 2346:10,20 2345:18 2210:12,20 2346:10,20 2345:18 2210:12,20 2346:10,20 2345:18 2210:12,20 2345:18 2210:12,20 2345:18 2210:12,20 2345:18 2210:12,20 2345:18 2210:12,20 2345:18 2210:12,20 2346:10,20 2345:18 2210:12,20 2346:10,20 2345:18 2210:12,20 2346:10,20 2346:10,20 2375:13 2250:10,23 2374:18,20 2374:18,20		correcting			
2224:7,8 2210:12,20 2225:13,14 2284:18 2229:5,10 2213:12 2233:16 2187:3 2237:2,10 2191:20 2240:15 220:23 2243:5,6 2316:15 2250:1 2375:13 2251:2 2106:1,5,1 2107:9 2332:7 2108:9,21 2344:10,3 2109:15,16 2345:18 2210:12,20 2109:15,16 2210:12,20 2355:7,13 2210:12,20 210:10,23 2210:12,20 2360:1,7 2210:12,20 2112:17,21 2373:2,12 2210:12,20 2210:10,23 2112:17,21 2373:2,12 2210:12,20 2210:10,23 2112:17,21 2374:18,2		_			
2225:13,14 2229:5,10 2233:16 2234:9 2237:2,10 2240:15 2243:5,6 2250:1 2250:1 2267:20 2275:13 2284:18 2213:12 2213:12 22108:9,21 2109:15,16 22109:15,16 22109:15,16 22109:15,16 22109:15,16 2210:5,9,1 2210:5,9,1 2210:5,9,1 2210:5,9,1 2210:5,9,1 2210:5,9,1 2211:1 2213:12 2215:3,15, 22109:15,16 2345:18 2216:18,19 2219:5 2210:5,9,1 2210:5,9,1 22112:17,21 2373:2,12 2374:18,2		2200:11	2210:12,20		
2229:5,10 2233:16 2234:9 2237:2,10 2240:15 2243:5,6 2250:1 22515:12 2215:3,15, 22 2215:3,15, 22 2108:9,21 2344:10,1 2345:18 2216:18,19 2219:5 2219:5 2231:10 2250:10,23 2250:10,23 2251:2 2108:9,21 2344:10,1 2344:10,1 2345:18 2345:18 2316:15 2216:18,19 2219:5 2210:5,9,1 2360:1,7 2373:2,12 2373:2,12 2374:18,2		correction	2211:1		
2233:16		2284:18			
2234:9 2237:2,10 2240:15 2243:5,6 2250:1 2250:1 226:18,19 2110:5,9,1 2360:1,7 2360:1,7 2250:10 2250:10,23 2251:2 2216:18,19 2110:5,9,1 2360:1,7 2360:1,7 2373:2,12 2373:2,12 2373:2,12	· ·	correctly	2215:3,15,		
2237:2,10 2240:15 2243:5,6 2250:1 2250:1 2216:18,19 2219:5 2210:5,9,1 2210:5,9,1 2236:1,7 2236:1,7 2231:10 2250:10,23 2250:10,23 2251:2 2374:18,2		-	22		
2240:15 2240:15 2243:5,6 2250:1 2250:10,23 2373:2,12 2374:18,2			2216:18,19		2355:7,11
2240:15 2243:5,6 2250:1 2250:10,23 2251:2 2316:15 2273:21 2373:2,12 2373:2,12 2374:18,2			2219:5		2360:1,7
2243:5,6 2250:1 2250:1 2375:13 2251:2 2112:17,21 2373:2,12 2374:18,2					2364:6
2250:1 2375:13 2251:2 ,25 2374:18,2	1				2373:2,12
2201.2		2375:13	· ·	, 25	2374:18,24
2208:5 correlate 2113:5,21 ,25	2268:5	correlate	2201.2	2113:5,21	, 25

105 11111105	A HIDRO GRA	01-07-2013	Page 2406 G	JI 2405
2376:9,14	2176:2	2213:20	2106:21	2326:2
2377:7	2170.2	2213.20	2113:2	2520.2
	course	Crown		
2379:23	2103:4,11	2331:22	2168:13	D
2380:7,13	2106:11	curr 2168:13	2187:16	dad 2312:14
counsel	2113:20	Cull 2100:13	2227:18	, . ,
2088:2	2131:1	Currency	2229:17	daily
2114:16,17	2202:12	2184:12	2236:16	2218:11
,19 2118:5	2238:19		2244:20	dam 2208:2
2119:2	2253:12	current	2246:11	2261:18
2340:17	2265:15	2093:6,18	2273:7	2323:21
	2283:24	2112:17,25	2300:7	2327:7
counsel's	2298:12,15	2122:17	2343:21	
2118:4	2299:19	2136:15	2349:14	dams 2107:20
2119:10	2337:6	2137:12	curtail	2262:18
2140:13	2557.0	2140:20	2270:14,22	2323:14,19
2169:24	covenants	2141:8	22/0.14,22	Darren
2173:8	2362:25	2142:15	curtailable	2089:8
2174:3	coverage	2160:8	2274:2	2101:11
2190:6	2229:3,17	2161:14	curtailment	2119:24
2236:9	2230:4	2162:8	2270:12	2121:2,12
2272:9		2163:5		· · · · · · · · · · · · · · · · · · ·
2307:3,17	2231:22	2165:4	2274:8	2122:14
2351:9	2232:6,22	2177:4	curve	2123:12
2354:8	2233:20	2200:14	2171:20	2124:1
2380:15	2234:10,21	2209:23	2205:5	2125:9
2381:3	,22	2211:22,23	cushion	2128:18,24
	2235:1,2,1	2214:7		2129:10
counterintui	9,20	2230:6	2230:15,21	2130:5,23
tive	2236:11,17	2231:23	2231:8	2131:12
2138:17	2237:12	2233:11	2233:25	2132:17
2139:11	covered	2237:2	2234:1,10	2136:19
counterparti	2312:15	2259:16	customer	2137:6
es 2255:20		2260:1	2152:14,18	2138:8,16
es 2233.20	CPJ 2280:23	2263:23	2153:9,13	2140:2,5,2
counterparty	create	2266:22	2233:13	2
2348:5	2193:3,12,	2267:7	2237:6	2141:10,18
2349:9	13	2268:19		, 22
counting			customers	2142:24
2316:3,8	created	2277:25	2126:8	2143:12
2310:3,0	2339:11	2304:22	2215:23	2144:9
countries	creates	2305:21	2274:10,15	2145:13,16
2121:15	2274:18	2307:7	2303:12,14	2146:23
country		2321:10	2304:4	2147:9,21
2125:20	credit	2324:13	cut 2134:25	2148:2,10,
2123:20	2180:11	2334:1	2224:11	20 2149:11
couple	2181:6	2347:25	ZZZ4:11	2150:10,18
2115:16	2235:21	2350:21	CV 2091:3	2151:12,25
2117:22	2238:13,24	2354:18	2168:15	2151:12,23
2122:20	Cross-	2355:1	2228:18,20	2155:8,22
2137:5	examinatio	2356:1,6,1	cycle	2156:5,17
2178:2		1 2357:4	2322:1,2,4	2158:2,14
2011757	n 2089:12	2359:1		2159:15,21
coupon	2110:14	2367:16	,8,9,10,22	,25
2170:21	crossing	currently	,23	
2175:24		2096:15	2323:2,3	2161:7,24
		2070.13		

FOB MANITO	BA III DRO GRA	01 07 2013	- rage 2407 (J1 2105
2162:7,15,	DAVID 2089:9	2116:16,23	2340:16	14,18
20,23	2101:12	2117:5		2213:1,13
2163:17	2255:25	2118:12	debt 2094:5	2214:7,14,
2164:5	2256:13	2120:12	2112:7,11,	18,20
2165:7,14,		2181:9	13 2166:24	2215:19
20 2199:6	2257:1,12,	2208:7	2170:21,24	2213:19
	16,19		2171:1,14,	
2210:19	2261:6	2212:25	20,21	2219:9,10
2213:19,25	2268:24	2219:25	2172:1,4,1	2220:11,24
2215:17	2269:9,17	2226:4	9	2221:5,8,1
2224:8,15,	2270:4,9	2327:3	2175:5,8,9	0,14,15,21
24	2271:4,8,1	2330:21	, 10	,24
2225:8,15	8,25	days	2176:5,17,	2222:8,10,
2350:9,16	2272:14,19	2115:4,16	21	15,23,25
date 2093:20	2273:4,10,	2117:23,24	2177:4,8,1	2223:1,3,4
2102:1	16,24	2131:15	0	2224:14,20
2116:5	2274:16,24	2136:11,21	2178:10,11	2230:6
2137:12	2275:10,14	2323:15,18	,13,16	2231:2,10
2207:25	,19 2276:6	2325:18	2179:4,12,	2235:2,5,1
2208:1	2279:7,10,	2350:12	13 2180:3	1 2239:1
2221:19	15,18		2181:10,14	2240:16,23
2228:11	2281:22	day-to-day	,25	2241:1,2,7
2241:18	2282:3	2217:25	2182:17	2242:20
2253:10,12	2285:6,13,	DBRS 2223:10	2184:19,22	2330:24
2254:4,20	20	2239:19	,24	2331:4,5
2255:21	2286:3,13,		2186:8,14	2345:21
2256:10,11	20	DC	2187:24	2351:14,21
,14,16	2287:5,23	2269:20,22	2188:4,5,1	, 25
2257:10	2288:7,15	,24	1,15	2353:13
2260:20,25	2295:3	2270:13	2191:22	2357:10,20
2264:1	2300:22	2273:5,8,1	2192:8,9	,23
2266:23	2302:24	0	2192:0,3	2358:4,10,
2286:14	2304:14	2275:15,21	2194:5,8,1	12,21,24
2305:11	2306:12	,24	1,17,20,23	2360:16,17
2317:2,7,1	2311:15	2286:4,25	2195:1,9,1	2361:1,7,1
3 2324:7	2312:6,11,	2288:2,9	0,11,14,15	6,21,24
2341:15	23	DCE 2286:25	,17	2362:4,7,1
2345:4	2313:6,17,		2196:18,20	8
2348:7	22	de 2343:17	2196:16,20	2363:3,6,1
2349:3	2314:5,11,	deal 2117:20	2197:1,8	0,15
2349:3	21	2248:7	2 2199:3	2364:15
23/1:20	2315:16,19	doslina	22199:3	2378:11
dates	2318:24	dealing 2118:5	24 2201:6	2382:18 , 19
2115:1,11	2319:7,15,		2202:15	debt/bad
2118:20	25 2338:21	2150:16	2202:13	2221:14
2254:23	2339:7,15,	2248:24	,21,23	ZZZ1;14
2255:3	20,23	2328:14	2204:7,9,1	debt-equity
2256:2,24	2340:6,21	2367:14	2,13,16,23	2226:9
2260:15	2341:1,5,1	deals	2,13,16,23	2240:13
2285:23	4,25	2227:24	2203:3,7	2243:10
2286:18,21	2342:5,15	dealt	2200:17,10	2347:23
2341:4	2371:15	2119:15	2210:22	2351:10,13
dating	2372:1,8		2210:22	2355:5
2199:5	day	debate	2212:5,10,	debt-
		2339:2	2212.3,10,	

		T	T 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
management	2239:6	definitely	2159:5	2358:15
2171:17	declining	2133:18	demonstrate	depicts
2172:15	2153:11	2145:9	2250:23	2290:7
2192:3	2200:17	2149:4		
2201:23	2364:25	2252:12	demonstrated	depreciate
dec 2296:22	2365:11	2373:10	2156:2	2158:25
44-	2366:25	definition	demonstrates	depreciated
decade	decommission	2340:7	2244:3	2359:20
2153:12	2315:24	2345:6	Denise	depreciation
Dece 2120:3	2315:24	2371:13	2088:16	2103:11,22
December		deftly		2104:4,8,9
2114:17	decommission	2174:21	denominated	,19 2105:1
2120:4,5	ed 2316:17		2170:25	2110:24
2194:22	2317:8	degree	2192:25	2132:6
2215:5	decrease	2168:16	2193:10	2142:14
2239:11	2161:22	deja 2139:17	denomination	2149:16,25
	2225:5	_	2191:22	2152:2,6
decide	2238:25	delay 2254:4	2192:1,7	2153:17,22
2122:2	2288:11	2256:4,16,	2218:6	, 23
2163:25	2347:4,7	17,21	denomination	2154:1,6,1
2278:22		2257:4,24	s 2192:21	1,24
decided	decreased 2334:2	2258:3,11, 13 2259:11		2155:5,10
2120:16	2334;2	13 2239:11	department	2156:23
2121:3	deduce	delayed	2138:24	2157:13,16
2129:7	2332:25	2137:3	dependable	2166:14
2143:20	deducted	2258:5	2279:6	2247:4,11
2258:6	2377:8	delaying	2290:8,11,	2287:12
decision		2254:18	15,19,23	2312:21
2135:16	deemed		2293:23	2355:20,23
2144:15	2368:17	delays	2307:4,5	2359:21
2145:3	defer 2121:3	2122:8	2310:12	2360:1
2148:9	2283:17	Delighted	2311:5	2363:22
2199:16	deferral	2168:10	2336:18	2364:2,3,1
2200:10	2260:23	deliver	2340:12	3
2216:21		2257:2	2342:8	depth 2220:7
2246:3,6	deferred		2371:7	derivation
2247:6,19	2138:1	deliveries	depending	2212:4
2277:8	2156:13	2256:4,21	2121:10	
2322:22	2257:21	delivery	2156:14	derive
2339:8	deferring	2256:14,24	2193:9	2210:18
decisions	2246:5	dely 2312:10	2292:23	derived
2123:11	defers	_	depends	2093:16
2172:15	2295:5	demand	2322:7	2209:3
2208:13		2196:8	2330:11	2212:3
2237:18	deficit	2292:7	2374:7	2263:21
2322:25	2369:9	2296:6,21		2266:17
declaration	define	2323:13,15	depict	2337:3
2349:4	2322:21	,16	2139:24	deriving
	defined	demands	depicted	2368:6
decline	2313:3,19	2323:17	2222:16	described
2309:6	, .		0000	aescribea
	2373:4	demand-side	2306:3 2344:16	2175:15

PUB - MANITOBA	A HIDRO GRA	01-07-2013	Page 2409 c	01 2403
2182:3	2220:11	2118:19	2105:9	2380:12
2185:4			2130:16	
2214:3	determinatio	diesel	2144:10	discussed
2214.5	n 2108:22	2115:16	2149:16	2139:22
describes	2248:15	2384:4	2149:10	2153:17
2175:14	2258:6	dif 2125:14	directed	2329:7
describing	determinatio		2144:6	discussing
2176:6	ns 2218:8	difference	2146:3	2207:2
	ns 2210:0	2186:25	direction	
description	determine	2204:3	2132:15	discussion
2090:2	2210:25	2302:16	2132:13	2144:3
2091:2	2214:5	2358:8,11,	2135:22	2146:2
2092:2	2219:16	18 2381:14	2218:19	2152:1
2093:2,22	2258:6	differences	2210:19	2203:5
2094:2	2265:12	2125:15	2219:23	2212:7
2193:4	2277:17		2220:3	2221:14
2264:13	2289:10	different	directional	2222:2
2276:8,16	2369:1	2095:20	2219:22	2242:15
design	2379:9	2102:20	directionall	2248:20
2277:14,15	determined	2125:5,10	y 2225:13	2296:20
	2111:22	2131:15	_	2334:5
designed	2111:22	2142:15	directives	2348:12
2242:18		2170:11	2136:1	2368:6
2274:1	2234:3	2173:21	2145:25	2375:12
desire	2265:22 2378:5	2175:24	directly	discussions
2182:20	2370:3	2219:2	2217:2	2199:11
2184:3	determines	2255:5	2320:4	2218:25
	2144:22	2297:7,8		2210:23
detail	determining	2299:24	directors	2228:25
2132:1	2126:7	2310:9	2241:20,24	2334:21
2265:6	2355:5	2368:11,23	disagree	2349:11
detailed		2374:3	2145:18	
2112:21	develop	2381:11		displayed
2228:8,10	2120:11	differential	disappear	2368:11
2262:23	2121:16,18	2202:4,7	2138:11	dispute
2277:16	,25 2124:7	2204:22	2303:6	2140:19
2330:6	2138:25		discomfort	
2331:1	2269:18	differently	2132:13	dissimilar
details	developed	2125:6	discount	2362:4
	2125:10	2282:16	2159:13	distorts
2277:13 2342:21	2126:6	difficult	2160:1,3,7	2245:10
2342;21	2335:19	2108:16	,9,16	distracted
deteriorate	41	difficulties	2161:9,13,	2328:11
2239:24	developing	2235:21	15,22	
2243:18	2123:1		2162:5	distributed
2351:13	2305:2	difficulty	2163:16	2227:13
deteriorated	development	2263:7	2164:3,6,9	distribution
2239:6	2182:11	dig 2287:13	,10	2107:13
	2297:8,13	_	2167:8,10	2107:13
deterioratio	2303:9,13	digesting		2233:5
n 2244:7	2304:1	2124:2	discounts	2366:9
determ	2335:2,5,7	diluting	2175:18	
2258:6	dictate	2365:9,10	2176:3	diversity
		· ·	discrepancy	2294:24
determinant		direct		

PUB - MANITOE	BA HYDRO GRA	01-07-2013	Page 2410 (of 2463
2295:2,5	2350:2	2266:1	2235:4	2130:18
2306:7,13,	2351:9,17	2277:18		2190:19
16,20,24	2354:6,8	2280:18	driver	2210:12
dividend	2375:4	2303:20	2127:3	2213:13
2333:14,17	2377:21	2319:17	drives	2225:4
,18,23	2380:15	2378:15	2208:13	2239:24
2365:13,21	2381:3	2379:14	driving	2240:6,12,
2366:22	dol 2194:13	Dorsey	2127:11	14 2252:13
2367:2		2287:24	2149:6	2361:17
2369:15	dollar		2221:24	dust 2312:15
	2151:3,5,6	dots 2244:5		4450 2512.15
dividends	2193:2,9,1	double	drop 2310:3	
2333:22	0,11,17	2133:17	drops	E
2365:1,7	2233:21	2169:17	2236:23	earlier
2366:17,21	2254:12,13	2260:15	2309:10	2114:13
division	dollars	2318:24	drought	2145:9
2129:17	2102:4,7,1	doubled	2223:2	2148:23
2194:17	2 2157:4	2151:23	2226:5	2149:5
2218:10,23	2192:21,25	2131:23	2238:5,7,9	2166:11
document	2214:20	doubling	2240:14	2195:25
2106:17	2224:14,23	2252 : 7	2313:20,23	2245:11
2140:17	2225:7	doubt	2314:3,13	2246:2
2171:18	2246:14	2326:19	2317:18	2247:23
2174:22	2261:2			2255:12
2203:7,22	2325:8	downturn	DSM	2277:1
2220:20	2345:4	2176:19	2115:22,24	2282:13
2222:3	2357:21	2223:10	du	2290:16
	2359:3	downward	2101:20,25	2296:15
documents	domestic	2176:22	2102:6,16	2366:18 2368:5
2118:8	2192:11,17	2206:21	2107:6	
2119:11	2241:9	2221:6	2111:10,19	earliest
2125:1	2271:2,7,1	dr 2235:5	, 25	2121:19
2127:15	6		2227:24	2246:3
2137:8	2274:10,14	drafts	2288:20	early 2131:4
2140:14	2314:10	2156:16	2289:2	2142:4
2165:1	2339:13	draw 2182:24	2298:12	2153:20
2169:23 2173:8	2374:5	2184:21	2299:19	2154:4
2173:0	domestically	2209:9	2328:2	2178:1
2174:3,13	2339:19	2262:2	due 2180:6	2179:6,18
2173:13	2374:13	drawn 2155:4	2187:2,5,7	2243:18
2220:17			,15 2209:2	2290:16
2222:20	done 2096:21	drew 2155:25	2230:18	2367:1
2236:10	2102:5,10	2356:6	2311:20	earned
2242:17	2111:4	drink	2369:15	2180:10
2244:16	2132:8	2327:10	Dunsky	
2266:19	2150:24		2117:9	earnings
2272:9	2163:4	drive 2127:7		2119:16,19
2289:17	2207:8	2152:17	duration	2180:14,18
2293:4	2215:5,20	driven	2172:4	2202:19,20
2305:23	2225:2,6	2142:11,25	during	2224:16
2307:4,18	2237:11	2210:4	2120:25	2226:2,4,8
2329:4	2246:1	2216:13,14	2121:9	2231:5
2345:14	2258:21			2245:10,14

	A HIDRO GRA	01-07-2013	Page 2411 (7= = 100
,19	2131:14	2139:8	2270:11	2168:7
2246:10	2169:18	2137.0	2271:15	2217:21
2240:10		eliminate		2217.21
easily	2309:9,10	2184:4	2274:9,18	ensure
2109:2	2327:6	else 2138:5	2279:5,9,1	2109:19
	2357:22		2,17	2118:13
east 2282:2	2358:24	2189:13	2288:5,18	2313:9
economic	eighteen	2303:20	2289:24	2347:13
2107:22	2244:9	2350:14	2290:8,11,	
2176:19		eluded	15,19,23	entail
2200:25	eighty-eight	2198:18	2291:3	2137:4
2312:19	2309:9		2293:7,22,	entering
	eighty-five	embedded	23 2294:4	2238:14
economically	2351:14,25	2246:16	2306:17,23	
2325:16	2331.14,23	2380:18	2307:4	entire
economics	either	emergencies	2309:6	2170:23
2201:17	2122:2	2313:3,7,1	2310:3,12,	2171:20
2324:6	2131:23	4,18	18,20	2288:9
	2134:25	4,18 2314:12	2311:5,18,	entirely
education	2208:17	Z314:1Z	22,23	_
2276:5	2247:11	emergency	2318:20	2095:20
effect	2258:21	2313:11,23	2321:16	2155:12
	2289:23	2314:2,13	2336:17,25	entirety
2129:19,20	2293:22	2317:18	· ·	2138:11
2193:13	2331:15	2319:5	2337:15,19	
2201:9	2351:7	2323:22	,20,24	environment
2213:8			2338:10	2177:19
2238:5	elect	emission	2339:3	2200:14
2304:13	2343:18	2319:18	2340:1	2206:23,25
2337:22	electing	2320:18	2341:11,12	2322:5
2353:18	2304:16	emissions	, 13 2342 : 9	envision
effectivenes	2304:10	2319:15	2371:8,12,	2256:14
s	election	2320:1	23	
_	2343:9	2320.1	engage	envisioned
2192:5,10	electric	employee	2303:19	2115:19
2193:20		2160:13	2304:8	2117:8,14,
2219:5	2126:1	2163:7	2304:0	17
effects	2173:1	employees	engaged	envisioning
2193:22	2179:15	2095:19	2136:20	2240:7
	2187:11		anginaan	2240:7
efficiency	electricity	2161:6,12,	engineer 2277:16	equal
2288:17	2256:15	19 2332:6	ZZ / /:16	2159:6,9
efficient	2341:8	en 2222:19	enhance	2247:3,14
2266:5	2370:11	2314:22	2271:6	2359:20,25
2322:4,11			2273:6	
2323:5	electrons	enacted	onhanas d	equation
	2370:20	2318:3	enhanced	2104:19
efficiently	elements	2319:3	2183:7	equipment
2288:10	2142:19	encouraged	2274:21	2142:22
effort		2132:15	enhancements	2267:19
2110:17	eleven		2274:22	2277:20,25
2130:17	2097:22	endorse	2276:4	2286:5
2351:9	2112:2,4	2144:19		
ZJJ1:3	ELG 2154:11	energy	enhancing	equity
eight	ELG ZIJ4.II	2113:6	2276:1	2164:11
2102:8,15	eligible	2166:14	enlighten	2222:8,10,
	2128:23			15

FOD M	1711/11/10/11	. IIIDKO GKA	01 07 2013	raye 2412 (2109
2223:	:1,3,5	2169:17	2320:18	2262:23	excuse
2236:	:22	2187:2	evaluate	examine	2164:24
2237:	:20	2277:24	2338:24	2262:21	2352:14
2238:	2,11,	2278:1,11	2339:3		execute
25 22	239:24	2298:11,13		example	2194:16
2242:	:6,20,	2299:18	evenings	2107:24	2218:20
	243:10	2323:24	2118:20	2164:4	2220:3
	:7,18,	2325:17	events	2189:19	
	344:20	2338:9	2339:10	2207:24	executed
	:2,6,9	2358:23		2215:2	2179:14
	22,25	2359:2	eventually	2216:16	2194:18
	:1,13,	2364:14	2221:10	2223:16	2218:4
14		establish	2269:15,17	2228:8	executing
	:4,13,	2107:19	everybody	2250:5	2175:22
	348:20		2096:3	2251:12	executive
2360:		established	2124:4	2253:5	2128:2
2364:		2198:24	everybody's	2256:18	2120:2
2369:		estimate	2124:2	2292:12	exercise
2382:	:18	2093:6,14		2295:1	2252:8
equival	lent	2132:5	everyone	2324:12 2328:3	2257:5
2165:	: 8	2142:13	2095:4	2320:3	2262:2
2181:	: 2	2258:12	2195:2	exceed	2264:7
error		2259:16	everything	2195:17	exercised
2281:	. 21	2260:1	2209:10	2218:16	2257:4
2331:		2263:10,17	evidence	exceedingly	exhibit
		2265:19,21	2116:15	2195:24	2090:2
escalat	_	2266:15	2117:20	2196:5	2090:2
2265:	:17	2286:10	2118:1,7	except	2091:2
escalat	tion	2287:14	2343:12	2107:12	2090:2,24
2093:	:12	2375:11		2216:8	,12,14,18,
2206:	24	estimated	evident	2244:17	20,24
	:14,15	2101:19	2291:14	2299:24	2098:2,4,7
	:1,12,	2252:23	evolution	2331:22	,9,13,15,1
14,17		2255:18	2248:24		8,20,23,25
	:5,8,9	2271:22	ex 2262:2	exception	2099:2,4,7
2263:	:9,15	estimates	2338:16	2126:1	,9,12,14,1
escape		2093:19	2380:24	2178:2	7,19,22,24
2174:	:21	2117:25		excess	2100:2,4,1
ESL 215	54.24	2149:25	exact	2171:22	1,14,19,22
ESE ZI	74:24	2152:7	2252:20	2353:12	,25 2101:1
especia	_	2227:18	2286:14	exchange	2119:11
2206:	: 9	2263:24	exactly	2193:25	2125:5
essence	e	2266:22	2141:3	2294:23	2127:17
2212:	:11	estimating	2180:6		2137:9
2221:	: 7	2147:19	2194:1	excluded	2139:18
2230:	: 4	2258:19	2207:1	2355:6	2149:17
2278:	:13		2225:14	excludes	2156:2,8
essenti	ially	estimation	2241:18	2103:19	2159:12
2103:	_	2330:19	2277:17	2233:16,17	2165:5,9
2103:		et 2107:13	2289:11	2296:1,2	2169:24
2152:		2189:22	2344:11	excluding	2172:25
2162:		2292:23	examination	2363:25	2174:15
2102.					2176:9

PUB = MANITUB	A HIDRO GRA	01-07-2013	Page 2413 C	71 2405
2190:7	2300:19,22	2261:18,24	, 10 2373:7	explain
2203:6	2301:5,6,7		2376:18	2111:4
2222:6	2303:7	expects		2170:17
2226:11	2308:1,3	2279:5	expenses	2175:17
2227:15,20	2311:16	2314:19	2092:17	2179:21
,23,24	2319:2	expenditure	2107:12	2180:9
2228:1,3,5	2337:10	2248:19	2109:1,4	
	2337:10	2251:22	2129:7	2185:2
,13,15,18,	exp 2255:1	2253:22	2134:25	2186:5,24
20 2236:22	expe 2144:23	2257:9	2141:8,16	2205:25
2248:21	_	2268:11,13	2143:11	2255:2
2290:4,22	expect	,16 2269:5	2144:23	2262:7
2296:14	2108:6		2147:24	2268:18
2305:20	2116:22	2271:10	2149:18,19	2275:6
2307:2	2137:13	2280:14,23	2157:13	2281:3
2327:23,25	2195:21	2285:2	2158:1	2310:22
2328:6,8,1	2230:22	expenditures	2159:5,12	2312:9
0,13	2243:17	2131:10	2185:20	2323:12
2350:4,5	2245:5	2134:12,19	2186:2	2383:5
2351:8,20	2246:3	2208:10	2191:8,15	explained
2353:3	2262:4	2232:20	2285:19,21	2197:21
2354:8	2306:18	2248:24,25	2336:3	2265:15
2357:14	2311:14	2268:8	2373:1,8,1	
2358:2,21	2316:3	2285:3	6,17	explanation
2359:3	2322:9	2344:9	2376:4	2093:12,15
2360:15	2344:11		2370:4	2094:8
2367:14	2346:25	expense		2193:6
2370:7	2378:25	2149:16	2380:2,24	2197:19
2380:13,23	2382:21	2152:2	2381:4	2261:25
2381:16	2383:2	2154:6	expensive	2263:9,14,
2382:1	2303:2	2155:6	2177:1	19
	expectancy	2158:24	2192:16	2266:14,16
exhibits	2172:5	2159:4	2198:13	2281:13
2089:3	2287:3,7	2160:15,17	2323:14	2381:21
2090:1	expectation	2166:1	2326:24	2383:11,19
2091:1	2186:18	2167:24	experience	
2095:24,25	2188:14,18	2169:9,11,	-	explicitly
2227:11	2239:23	19	2335:9	2316:2
existing	2239.23	2170:3,8	experienced	explore
2092:4	2347:7,9	2171:4	2253:2	2127:14
2106:20		2173:3,12,	experiencing	avnart
2107:9	expectations	18 , 25	2315:4	export
2110:5,10	2130:22	2180:16,19	2313:4	2127:7
2121:14	expected	2181:7	expire	2193:10
2177:9	2117:2	2185:9,13,	2300:23	2201:10,21
2178:10,11	2160:19	14,17	2301:11	2207:10,17
2186:16	2186:19	2186:16	2302:14	2241:9,21
2204:12,20	2214:14	2213:18	2303:23	2274:1,2,3
2280:19	2251:3	2216:3	expires	,19
2285:10		2220:15	2303:7	2279:5,6,9
2295:18,19	2261:15	2237:14		,12,16
2296:25	2324:20	2247:11	2306:18	2283:20
2297:2	2365:13	2267:22	2311:16	2294:3
2297:2	expecting	2363:22	expla	2295:7
2290:4	2195:3	2364:2,4,5	2281:13	2300:25
4433.1		2001.2,1,0		

OD MANII	OBA HIDRO GRA	01 07 2013	rage 2414 C	71 2403
2301:5,7	expressing	extra	2202:1	fall 2237:1
2306:8	2101:24	2117:23	2204:17	2261:7
2307:18		2197:13	2216:14	£-11
2311:19	expression	2208:16	2237:22	fallen
2335:25	2193:24	2224:13	2241:11,15	2176:12
2336:5	extend	2234:16	2261:13	falling
2337:16	2179:19	2276:21	2281:12	2173:11
2338:16	2261:16	2350:14	2321:24	Falls
2339:16,19	2302:7	extraprovinc	2343:1	2106:8,9
,22,25	2308:4	=	2359:12	
2340:1	2333:21	ial	2366:16	familiar
2341:17	2354:21	2342:14	2378:15	2172:8
2342:17	extended	eye 2219:7	factor	2217:17
exported	2343:19		2216:9	2220:7
2270:12		F	2255:11	2249:1
2271:15	extension	fac 2225:23	2320:21,23	2275:22
2342:13,16	2371:19		,25	family
	extent	faced	2321:7,17	2095:7,16
exporting	2117:18	2265:20	2325:3	2312:14
2273:19	2133:21	faces	2353:15	fashion
exports	2136:2	2225:23		2203:25
2206:2	2144:21	facilities	factored	2219:16
2270:14,22	2152:16		2107:25	2304:10,2
2294:9,21	2154:18	2128:3	factors	
2298:16	2157:11	2142:21	2173:22	fast 2100:8
2300:1,15	2180:17	2155:12	2183:11	faster
2301:14	2184:18	2221:16	2205:10	2324:20
2304:22,23	2196:2	2241:18	2254:19	
2326:5	2207:15,20	2254:16,24	factually	fate 2316:5
2341:16	2230:9,21	2285:16 2286:19	2336:25	favourable
2342:10	2231:5		2343:25	2241:4
expose	2232:21	2287:1,3 2304:12	2370:16,19	FCMA 2168:2
2121:25	2307:9,13	2304:12 2335:12	2370:10,19	FCMA 2108:2
	2319:23	2335:12	2371:13	fe 2330:18
exposed	2329:13	facility		feathered
2120:12	2334:25	2106:24	failed	2243:8
2121:20	2346:12	2256:18	2114:20	2243:0
exposure	2351:17	2313:9	fair 2148:10	February
2156:16	2364:4	2319:5	2203:19	2118:17
2184:12	2368:4	2320:4	2252:4	federal
2193:1,14,	2379:21	2344:10	2256:12	2317:18,2
22,25	2380:1	2358:10	2289:25	
2204:8,11,	2384:5	2362:5	2290:2	fee
13	external	facing	2333:25	2112:7,11
	2092:13	2347:16	2334:23	13 2166:2
expr 2106:1	2123:25		2335:4	2175:6,8
express	2125:25	fact 2118:21	2340:10	2240:16,1
2102:3	2132:12,15	2136:17		,22
	,22	2137:2,3,7	fairly	2329:21
expressed	2133:3,11,	2152:16	2095:19	2330:24
2102:4	13,15,20	2162:9	2105:9	2331:4,9
2132:13		2171:11	2244:24	2362:12
2242:8	2134:6 2154:8	2195:11	2261:25	feet 2157:4
	2134:0	2198:5		

Fernandes 2088:5 2318:1 fifteen 2106:24 2113:3 2195:12 2196:9,13, 19 2200:13	2315:11 2350:5 filing 2140:19 filings 2095:21 fill 2115:10	2178:14 2208:3 2345:20 financial 2125:15,22 2126:12,16	2212:16 2215:13 2216:18,19 2217:12 2218:15	2340:4 2341:11,15 ,16,17,18 2372:7
2318:1 fifteen 2106:24 2113:3 2195:12 2196:9,13,	filing 2140:19 filings 2095:21	2345:20 financial 2125:15,22	2216:18,19 2217:12	,16,17,18
fifteen 2106:24 2113:3 2195:12 2196:9,13,	2140:19 filings 2095:21	financial 2125:15,22	2217:12	
2106:24 2113:3 2195:12 2196:9,13,	2140:19 filings 2095:21	2125:15,22		2372:7
2106:24 2113:3 2195:12 2196:9,13,	filings 2095:21	2125:15,22	2218:15	
2113:3 2195:12 2196:9,13,	2095:21			first
2195:12 2196:9,13,			2219:17	2093:13
2196:9,13,	fill 2115.10	2133:4,5	2358:9	2096:5,10,
		2151:4	2360:1	18,23
19 2200:13	2116:19	2152:22,24	2364:10	2100:19,25
2284:6		2152:22,24	2378:10	2100:19,2
	filling	2162:16	financings	2136:21
fifty	2277:25	2169:21	2205:6	2137:10
2106:16	2326:17	2173:1	2208:20	2140:15
2157:2	final	2173:1	2212:23	2143:23
2312:20,24	2093:14	2194:15		2159:18
fifty-six	2121:16,18	2201:4,20	fine 2167:21	2170:8,19
2309:14	, 25	2218:14,18	2286:16	2171:2
	2122:22,24	2228:25	finesse	2177:21
fifty-two	2123:3,6	2229:3,8	2195:7,13	2190:9
2173:25	2135:16	2239:3,0		2192:2
figure	2263:11,18	2241:25	fingers	2197:22
2137:25	finalize	2242:1	2198:7	2212:9
2151:11	2122:2	2316:12	finish	2227:14
2161:13	2135:22	2317:2	2164:23	2243:20,22
2162:7,11		2351:7	2220:15	2248:23
2163:8	finalized	2353:4	finished	2261:7
2164:22	2135:18	2367:25	2118:1	2263:10,10
2225:16	finally	2368:24		2283:17
figures	2122:18	2369:2	fire 2313:15	2289:21
2162:12	2152:23	2379:2	2314:2,19	2327:19
2307:19			firm 2206:2	2343:10,1
	finan	financiers	2241:12	2346:11
file	2126:17	2219:3	2269:2	2351:14,2
2123:10,24	2216:18	financing	2270:3,20,	2367:17
2259:4	finance	2103:12	21	2370:9
2327:18	2166:1	2105:1	2271:3,20	2375:7
filed	2167:24	2171:21,22	2274:6	2376:3
2095:17	2169:9,19	2172:11	2279:5	2380:14
2096:1,9,1	2170:3,8	2175:22	2294:3,7,9	2381:15,1
6 2101:4	2171:3	2176:4,21,	,12,13,16,	, 19
2116:11	2173:3,11,	23 2177:14	18,19	fiscal
2127:2	18,25	2179:4,16	2300:15	2119:21
2137:8	2180:16,19	2180:8	2301:5,6,7	2130:9
2148:4	2181:7	2187:9	,23	2141:14
2151:22,24	2185:8,13,	2192:4,18,	2302:4,10	2146:22
2165:5	19 2186:16	19 2195:23	2306:8	2152:13,1
2172:25	2207:24	2198:16	2313:21	2152:13,1
2174:12	2216:3	2202:2	2325:23	2155:15,1
2239:10	2220:15	2204:24	2336:18	,20 2156:
2244:6	2361:1	2205:8	2337:4,8,1	2158:23
2284:8	2364:3,6,9	2206:20	0,11	2161:24
2290:4,23	2376:17	2207:5	2338:8,10	2164:8
2314:17	financed	2208:6	2339:16	2165:12,13

PUB - MANITOB.	A HYDRO GRA	01-07-2013	Page 2416 (of 2463
,19	2212:16	2315:20	2280:23	2323:18
2173:24	fixing	2364:13	2285:2	2325:18
2180:25	2196:12	2379:24	2307:7	forty-eight
2213:8,10,	2198:1	2380:4	2310:11	2196:22
13 2237:6	2299:19	2382:22	2314:6,12,	2197:6,16
2257:11		flowed	14 2329:9	i i
2311:4	flatten	2367:21	2377:8	forty-four
fits 2283:20	2243:5	2368:10	2382:3	2174:1
five 2102:18	fleet	flows	forecasted	forty-six
2103:5	2155:18	2218:11	2202:23	2299:14
2103.3	Fleming	2370:11	2335:20	2309:14
2169:1	2227:18		forecasting	forum
2194:13	61 11 11 1	focus	2149:19	2379:14
2200:14	flexibility	2235:11		C
2249:21	2184:21	2383:14	forecasts	forward
2305:14	flip	focussing	2238:18	2107:18,19
2306:15	2382:6,7	2094:10	2251:7	2114:2 2147:20
2337:15	flippant	2309:5	Foreign	2147:20
2338:12	2122:7	2383:22	2184:12	2152:23
five-seven		folks	forever	2152:23
2243:2	flip-side	2219:19	2284:1	2165:18
	2217:19			2169:21
fix 2203:18	floating	follow-up	form 2183:7	2174:16
2206:6	2194:23	2200:12	2222:17	2182:12
fixated	2195:9,10,	foot 2157:4	2280:19	2185:6
2150:4	11,14,17	footnote	Formally	2186:17
2171:24	2196:8,13,	2332:12	2224:2	2193:7,16
fixed	17,20		format	2205:19
2177:15	2197:8,11,	forbearance	2320:18	2206:16,21
2188:5	12,19	2212:6		2210:6
2195:23	2198:2,12	force	former	2213:2
2196:5,10,	2199:2	2164:14	2177:4	2248:8,16
21 2197:12	2200:1,16, 22,24	fore 2239:7	formula	2252:9
2198:16	22,24		2104:4	2291:13
2203:24	2201:3,14	forecast	2210:13,16	2292:2,9
2204:3	2203:11,18	2153:10	,18 2244:8	2329:22
2205:23	,24	2169:17	2335:18	2351:1
2206:7,8	2204:3,15	2173:2	2336:11,15	fourteen
2207:15	2210:23	2238:7	2341:7	2112:25
2210:23	2211:4,5	2239:1,8,1 7,22	2368:6,12	fourth
2211:4,5	2218:7	2246:25	2370:14 2371:2,21	2278:11
2218:7	2361:8	2251:13,14	2371:2,21	
2300:15	floating-	,22	2372:5,15	frame
2327:7	rate	2253:22,23		2216:17 2277:11
2361:7,10	2198:5	2257:9	formulas	2283:16
fixed-rate		2258:5,8,1	2104:5	2292:21
2172:11	flood	1,16	forth	2297:17
2197:14	2189:21	2267:7	2115:10	2324:17
2202:2,15	flow 2231:18	2268:11,13	2201:25	
2205:6	2238:8	, 16 2269:5	2325:9	frames
2206:20	2256:15	2271:10	forty 2172:2	2324:5,19

JB MANITODA	A HIDNO GNA	01 07 2013	rage 2417 C	71 2403
framework	function	2181:9	2142:7	2295:18
2125:24	2173:18	2191:24	2145:20	2299:16
2126:16	2175:7	2216:8	2146:18	2326:6
	2322:9	2261:17	2148:4,8	2328:4
frankly	2332:5	2262:11	2156:3	2339:24
2115:8		2268:25	2169:11	2340:8,11
2118:3	functional	2275:4	2175:15	2342:7,24
free 2359:11	2313:10	2292:10	2195:16	2344:9
frees	fund 2161:2	2304:6	2198:14	2345:20
2311:23	2162:25	2305:6	2201:23	2354:24
2311:23	2173:20	2324:1	2208:3,5,2	2358:10
fresh	2180:10,13	2330:16	2 2232:12	2366:5
2095:15	,14,17,22,	2335:5,7	2248:6	2370:12
friends	24	2360:18	2289:22	2372:22
2116:13	2181:1,5,1	2000.10		2373:13
2110:13	0,12,15,18		generally	2374:3
fro 2367:5	,20	G	2171:22	
front 2115:6	2182:5,11,	GAAP 2125:21	2176:14	generation
2121:13	14,23,25	2130:17,21	2192:11	2109:6,12
2167:25	2183:1,4,1	2131:4,18	2195:8	22 2111:2
2172:24	1,17,19,25	2136:25	2314:11,14	2233:18
2172:24	2184:4,8,1	2143:21,25	generated	2241:8,13
2170:8	2,18,23	GAC 2088:9	2110:20	2256:2
2226:10	2331:8,11		2209:22	2270:10
	2348:1	gains	2231:14	2286:23
2243:11 2269:12	2349:19	2288:5,8,1	2234:15	2295:13,1
2209:12		3,17	2330:12	2298:14
Frontier	fundamental	Gange 2088:9	2339:24	2299:18
2129:17	2283:8	_	2341:10	2303:11
fruition	funding	Gannett	2364:13	2308:15,1
2120:14	2129:16	2227:17	2377:1,4,1	,22 2313:
	2369:21	gaps 2276:22	0,24	2314:14,2
fuel 2323:6		2277:25	2379:12	2316:8
fulfill	funds	0106 0		2322:2
2305:7	2110:20	gas 2126:2	generates	2335:23
	2182:16,19	2180:1,3,4	2148:17	2339:10
full 2110:22	,21	2187:2,8,1	generating	2342:13
2150:12	2209:22	0 2296:24	2092:4	2372:23
2153:9	2231:14	2322:1,6	2101:22	gentlemen
2258:11	2232:24	2323:9,16	2102:10,11	2101:16
2340:25	2234:15	2324:14,24	2104:15	2127:22
2341:1	2269:5	2325:19	2106:20	
2354:16	2344:19	2326:2,17,	2107:9	gentler
2381:15,17	2349:13	23	2108:17,21	2322:5
, 19	2352:4	gather	2109:21	germane
full-cost	2377:1,4,1	2188:9	2110:5,10	2107:17
2130:3,14	0,24		2112:16,22	
2130:3711	2379:12	gathered	2113:1,22	get-go
	future	2110:16	2164:4	2288:2
£11		general	2216:15	gets 2180:1
_	2106:25		2210.10	
2242:11	2106:25 2107:17	2087:7	2217.5	2196:23
_	2107:17	2087:7 2114:25	2217:5 2221:18	
2242:11 2289:9	2107:17 2153:24,25		2221:18	2210:22
	2107:17	2114:25		

PUB = MANITUBA	A HIDRO GRA	01=07=2013	Page 2418 0	71 2405
2291:17	gone 2225:2	2173:19	2107:17,23	hands 2263:8
2314:17	2239:4	2175:4	2113:2	
2368:5	2249:21,24	2176:3	2136:16	happen
2369:23		2170.3	2145:16	2131:21
	2253:6,19			2138:10
2371:6	2289:15	2185:8,17	2151:25	2146:3
getting	2353:25	2204:7	2156:11	2198:7
2109:9	goodwill	2213:18	2196:10	2205:16
2132:11	2129:1	2333:2,12	2214:25	2346:21
2142:3	G 1	2336:1,5	2222:19	2364:14
2154:14	Gosselin	ground	2259:6	,
2184:11	2087:14	2119:17	2261:12,15	happened
2198:19	government		2262:14	2120:1,5
2205:22	2314:18	group	2269:10	2145:21
2222:20	CD3 0107 0	2096:11,23	2279:3	2215:6
2250:21	GRA 2127:2	2097:3,5	2283:22	2240:13
2255:14	2145:21	grouping	2292:15,16	2251:20
2304:16	2147:19	2097:9	2296:18	2261:23
2337:14,18	gradual	2247:3,14	2300:21	2262:1,6,1
2340:20,22	2243:11	·	2307:14	7,19,22,24
2341:6,10,		groupings	2316:5	2346:19,22
11,12	grandfather	2096:19	2321:6	happens
2349:13	2121:14	groups	2325:20	2122:21
2374:5	grandfathere	2096:21	2326:4	2156:14
2375:21	d 2122:10	2220:9	guidance	2197:1
	grandfatheri	grow	2218:5	2218:9
gifts	_	2270:16,17		2219:3
2332:21	ng 2122:12,15	2270:16,17	guideline	2370:19
gigawatt	2122:12,13	22/4:23	2150 : 25	2382:12
2112:1	grants	grows		
2309:8	2332:22,24	2324:10,14	Н	happily
2310:20,21	, 25	,19	ha 2131:22	2176:20
2314:24	GRAs 2199:2	growth	2216:8	happy
2318:20		2233:13		2095:11
0:11	gravitated	2284:21	Hacault	2175:21
Gillam	2199:25	2299:3	2088:12	2282:9
2129:17	GRE 2308:1	2307:7	2117:4,8	hand 2005.10
given 2100:9		2309:25	2226:4	hard 2095:19 2204:19
2107:2	Great 2106:8	2310:1,4,1	2291:23	
2108:2	2306:17,22	4 2326:17	half 2337:25	hate 2333:23
2200:1	greater		2374:6	haven't
2275:3	2154:21	guarantee	Hall 2233:4	2116:10
2282:9	2232:7,22	2112:7,11,		2128:9
gives	2379:22	13 2166:24	hand 2118:23	2160:22
2107:21	2380:2	2175:6,8	2380:23	2200:4
	Green	2240:16,20	handed	2215:20
global	2117:11	,23 2241:5	2095:25	2249:24
2192:15		2329:21		2255:25
gloss	greetings	2330:24	handily	2257:3,4
2169:10	2095:6	2331:4	2244:24	2277:17
go-forward	grind 2095:8	2362:12	handle	2280:18
2151:4	_	guaranteed	2220:8	2289:9
2151:4	gross	2331:6	2246:7	having
2100:13	2170:16,20	guess		2103:1,7
	2171:6,11	3		2103:1,/

PUB = MANITUBA	A HIDNO GNA	01-07-2013	Page 2419 (
2126:19	held 2087:19	hit 2252:21	2189:22	25
2129:9	2351:21	hold 2254:3	housekeeping	2137:9,10,
2145:17	help 2106:23	2343:6	2114:11	14
2146:5	2221:9	2343:6		2140:16,21
2192:19	2269:25	2331:9	huge 2252:13	2141:7
2200:13,21	2285:18	holders	hundred	2143:10
2201:20	2311:12	2170:16	2194:13	2144:16
2204:7	2336:9	2230:10	2202:7,8	2146:19
2206:8	2342:20	2364:16	2271:22	2147:19
2263:7	2345:13	holiday	2272:3	2148:6
2265:21	2370:7	2095:16,18	2299:14	2149:17
2303:3	2383:5	2116:12	2309:9,10	2151:10,20
2314:9			2345:4	2152:14,17
2322:24	helpful	holidays	2348:9	2153:16,18
2349:11	2165:21	2288:24	2349:4	2154:16
2375:12	helps	homework	2358:24	2156:1
head 2155:13	2214:16	2165:17	2359:3	2159:11
2156:25		hope 2144:1	2362:6	2162:25
2214:1	he's 2305:20	nope 2144:1		2163:23
2374:18,24	hesitate	hoped	HVDC 2273:3	2165:5
	2224:3	2115:21	2277:5,20	2168:8,14,
heading	high 2161:9	hopefully	Hy 2137:9	21 2171:14
2200:18	2164:16,21	2095:14	hydraulic	2172:3,25
headings	2202:18	2119:10	2113:1	2173:2
2330:3	2264:13		2303:11	2176:9
hear 2238:1	2324:24	horizon	2326:20	2177:3,21
2317:25		2242:23		2178:3,7,2
2325:14	higher	2244:25	hydro 2087:6	3
2326:22	2114:1	2245:24	2088:4	2179:11,15
	2153:14	2293:2	2089:6	2180:11
heard 2187:3	2160:2	2322:24	2092:3,6,1	2182:1,3
hearing	2161:10	hour 2101:20	1,16	2183:13,25
2115:3,5	2171:2	2102:8,16,	2093:3,11,	2184:5,15
2118:12	2173:4	23 2107:3	21	2189:2,6 2191:13
2119:8	2197:15	2112:3	2094:3,7 2095:14,18	2194:2,12
2120:2	2199:3	2116:25	2096:14,18	
2131:15	2202:1	2227:1	2100:7,19,	2198:24
2284:3	2204:6 2205:6	2282:20	25 2101:9	2199:4,18
2350:12	2221:24	2283:2	2103:13	2200:21
2369:25	2261:24	2291:8	2109:13	2201:15
hearings	2265:5	2318:20	2110:4,8	2202:22
2103:2		2337:15	2111:4,5	2203:6,10,
2136:21	highlighted	2338:1,13	2112:23	12,16
2282:13	2383:13	2341:6	2115:10	2205:21
	high-voltage	2374:6	2118:11	2207:3,8
heavily	2275:21	hours 2112:1	2119:17	2217:24
2171:24	historical	2309:8	2122:11	2218:23,25
2199:1		2310:21	2123:9,23	2222:5
hedge 2193:3	2329:9	2314:23,24	2124:17	2223:9,13
hedging	historically	2330:12	2127:20,23	2225:18,23
2201:8,18,	2151:18	2368:10	2130:2,3	2226:11,12
2201:0,10,	2152:16	House	2132:19	,21
			2134:3,19,	2227:15,16
			-, -,	

PUB - MANITOB	A HYDRO GRA	01-07-2013	Page 2420 (of 2463
2228:12	2331:5,10	2134:7	IASB 2092:7	2354:5
2229:14	2332:15,17	2135:6,17	2123:11	2358:16
2230:5	2334:1,6	2156:8	2124:11,18	2375:14
2232:17,19	2335:1	2162:19	I'd 2095:21	2376:1,14
2233:9	2338:9	2172:24	2119:2	2377:8
2234:19	2339:1	2175:10	2167:23,25	2379:22
2236:2	2340:6	2176:8	2228:24	2381:10,12
2237:11	2343:5	2182:10	2282:11,12	IFF12
2238:2	2344:3,15,	2190:7	,15	2092:19
2239:2	20 2345:25	2210:1	2284:25	2096:19,21
2240:7	2346:7,17	2211:1	2333:23	2114:1
2241:11	2347:11	2220:9	2362:24	2140:6
2244:5,6	2348:8	2228:25	2363:3	2170:7
2247:3,9	2349:7,24	2234:23		2172:24
2252:2,3	2350:4,22	2241:2,9,1	idea 2206:8 2276:12	2173:4,24
2253:21	2351:8,20	9,24,25	22/6:12	2174:9
2254:7	2352:3	2248:6,22	identical	2176:8
2255:11	2353:3	2257:10,11	2381:20	2191:9,17
2256:1,9,1	2360:3 2363:12	,13 2275:20	identified	2203:6
5,20 2259:2,22	2365:12	2275:20	2136:14	2220:19
2263:13	2367:8,14	2306:7	2208:25	2226:11,18
2265:13	2368:3,19,	2300:7	2265:20	, 23
2266:21	25	2307:7	2374:23	2239:10,21
2269:18	2369:16,20	2317:14		2243:9
2271:2	2370:1,18	2318:4	identifies	2244:5
2276:15	2372:15	2330:7	2209:25	2245:21,24
2278:21	2373:2	2332:5	identify	2246:11,16
2279:5,8,1	2375:6,13	2345:1	2209:20	2258:2,10
1 2288:4	2377:8,13,	2348:20	IFF 2173:2	2260:23
2289:5,23	24	2352:12	2176:13	2266:20
2290:4,10	2378:5,14	2362:4	2193:8	2272:4
2292:2	2379:1,3,2	2367:21,22	2229:9	2329:15,17 2350:8
2293:20	4	, 25 2369:2	2232:17	2358:16
2303:4,23	2380:4,13,	2371:7	2233:22	2379:23
2304:15	18 2383:18	2373:8	2237:2	2380:18
2305:1,20	Hydro-1	2376:9	2242:17	2381:11,13
2311:24	2140:9	2379:25	2244:9	
2313:14		2380:23	2245:24	IFF-12
2314:1,9,1	Hydro-15	2384:3	2334:15	2222:5
8 2315:23	2139:18	hypothetical	2350:19	IFF13 2246:5
2319:4,24	Hydro's	2146:8	IFF11	IFFs 2173:13
2320:3,11	2092:5,14	hypothetical	2258:2,4	
2323:14,19	2107:10	ly 2144:10	IFF11-2	IFRS
,21	2110:6,12	1y 2144:10	2092:19	2121:4,16
2324:17,24	2115:7,14,			2130:22
2325:16,21	19 2116:4	I	2127:2 2173:5,7	2131:1,4,6
2326:15	2118:14	I-35A	2173:3,7	2132:2,22
2320:13	2127:2	2090:22	2191:9,17	2136:15,17
,23	2128:7	2101:1	2224:7	,22,23
2328:2,6	2129:6	I-42 2090:21	2236:10	2137:1,3,4
2329:11	2130:22,24	2100:22	2239:18	,13,17 2138:1,10
2330:17	2133:24		2350:3	2139:3,5
				۷۱۵۶:۵,۵

PUB - MANITOR	SA HIDRO GRA	01-07-2013	Page 2421 0	1 2403
2140:7	2123:12,13	2328:10	implementati	2308:2,12
2141:21	,15 2126:1	2337:13	on 2121:4	2358:7
2142:3,4,1	2131:13	2338:7,19	2142:4	2360:7
0 2155:23	2136:9	2345:23		2362:11
2156:3	2139:19	2343:23	2247:24	
			implemented	included
2158:22	2145:14,17	2354:15	2137:13	2100:11
2213:14	2146:1,5	2356:3,5,9	2140:8	2105:14
2214:13	2159:4	2357:9,20		2106:2
2245:8	2166:10,21	2362:20	implementing	2107:14
2246:7	2167:17	2366:3	2131:3	2112:7
2247:24	2168:13,19	2368:22	2147:12	2157:12
2248:2,7	2179:2	2369:24	implication	2189:14
2334:13	2196:18	2374:1,23	2322:25	2190:6
IFRS-related	2199:7	2375:20,22		2261:21
2136:13	2200:19	, 25	implications	2288:8
2137:4	2211:3	2376:24	2320:16	2301:3
2146:21	2215:2,10	2379:19	import	2305:22
2140:21	2217:17	2380:4,11,	2295:8	
II 2119:11	2220:6	17,19	2325:6	2307:24
2169:24	2222:1	2381:4		2308:22
I'11 2102:13	2232:3	2382:1,11	important	2354:19
	2240:21	2383:2	2144:3	2356:12
2109:24	2242:17		2207:12	2358:21
2117:6	2248:17	imagine	2223:13	2364:2
2120:19	2249:4	2105:6	2235:12	2374:19
2165:25	2250:21	2106:7	2236:20	includes
2167:17	2256:6	immediately	:	2104:25
2168:1	2260:13	2177:12	imports	2295:25
2210:17	2269:10,14	2206:5	2294:19,21	2307:25
2213:19	2270:25	2283:16	2371:8	2308:1,6
2215:10			impose	2358:4
2232:9	2271:9,11	impact	2247:3,15	2360:17
2249:15	2274:11,12	2119:16		
2250:19	2276:10	2229:12	impossible	including
2255:23	2277:15	2263:2	2347:18	2109:21
2264:20	2278:24	2294:25	improvements	2111:19
2336:8	2279:20	2320:15	2278:5,6	2152:4
2342:22	2281:16	2375:15		2209:18
2345:14	2282:18	2379:14	include	2249:10
2354:7	2284:3,10	:	2103:11,12	2264:5
2356:17	2285:7,13	impacted	,13,16,18	2266:16
2371:5	2294:8	2149:24	2104:18	2332:11
2377:24	2295:25	2294:24	2105:20	
	2296:4,14	impacting	2110:19	inclusive
illustrated	2299:8	2376:9	2112:11	2106:5
2254:22	2301:2	2379:24	2116:16,24	income
I'm 2095:23	2304:25		2117:22	2129:19
2096:1	2309:3,16	impacts	2167:20	2151:22
2100:8	2310:23,25	2226:21	2178:24	2160:12
2104:12,17	2311:3,5,8	2375:11	2237:18	2185:19
2104:12,17	2312:15	impending	2266:5	2193:14
	2316:10	2132:2	2267:1,10,	
2107:23	2317:6,11,		13,15,16,1	2225:6
2108:4 2117:25		implement	9	2230:18,23
1 /11/25				
2122:14	24 2321:19 2326:22	2142:16	2294:3,12	2231:4,19 2335:22

FOB MANITOB	A HIDRO GRA	01 07 2013	rage 2422	<u> </u>
2336:2	2246:16	2277:4	2247:23	2092:10
2351:23	2253:7		2248:10	2096:21
2352:18,20	2258:13,14	incur 2261:1	2277:2	2119:25
,21	2259:14,23	incurred	2287:12	2120:5,15
2353:12	2310:20	2134:20	2305:11	2121:17
2355:8,10,	2311:5	2135:5		2122:5
11 2364:13	2331:4	2159:5	indicates	2123:24
2365:14		2185:12	2314:17	2124:2,22
2366:5,8	increased	2251:3	indicating	2126:14
2367:22	2127:9	2284:3	2203:9	2132:4,6
2368:3	2151:23	2373:2	2298:2	2137:11
2375:11,15	2160:8			2139:25
2376:10	2162:5	incurrence	indication	2140:15,20
2370:10	2190:8	2206:20	2146:19	2140:15,20
2379:23	2232:13	incurring	2230:9	2142:13
·	2233:13	2181:9	2289:23	2150:1
incoming	2234:23		individual	2150:1
2208:11	2334:2	ind 2126:6	2126:6	2152:9
inconsistent	2357:14	independentl		2170:2
2131:1	increases	y 2278:9	indulge	
	2127:8	_	2114:12	2174:15,25
incorporate	2151:10	indicate	industry	2177:11,22
2292:6	2151:10	2092:16	2126:11	2211:10
incorrect	2160:4	2093:7,17	2130:11,13	2220:18
2139:23	2224:12	2116:3	2131:16,17	2222:6,17
2251:14		2123:22	,18	2227:17
2307:10,11	2229:13 2235:4	2190:13	2141:25	2237:16
		2191:2,13	2142:6,12	2243:13,14
incorrectly	2238:20	2260:3	2143:24,25	2244:17
2353:2	2240:4,9	2263:21	2158:5	2248:13,23
increase	2242:19	2279:2	2252:13	2259:12
2093:4	2243:19,21	2288:22	2253:25	2264:11
2127:4,12	2244:10	2291:25		2289:22
2149:6	2245:16	2355:7	ineligible	2307:10
2150:8	2252:1	2363:21	2128:15	2330:5,8
2151:2,3,1	2253:23	2378:20	infa 2143:14	2375:13
4,16	2258:18	indicated		2377:5
2152:12,15	2266:15	2103:10	inferentiall	infrastructu
,17	2315:3	2111:3	y 2289:19	re 2127:10
2153:5,8,1	increasing	2114:2	inflows	2157:22
4	2139:10	2115:25	2193:2,10,	2158:11
2160:4,5,9	2153:4	2116:2	25	2276:23
,15,17	2161:20	2120:2		
2161:6,17	2202:23	2120:7	influenced	infusion
2161:6,17	2310:14	2133:23	2135:25	2243:10
2162:8		2145:9,22	2136:4	2382:20
	incremental	2179:3	influencing	initial
2171:11	2272:21	2179:3	2216:9	2108:2
2182:12	2275:8,11			2276:23
2190:15	2277:6,18	2199:23	influx	2285:22
2224:22	2278:5,6	2207:19	2208:16	2286:23
2236:15,17	2288:15	2210:21	informat	
2239:1	2311:13	2215:18	2248:12	initially
2243:1,4,2	increments	2218:3		2107:25
4 2244:23	2209:7	2246:2	information	2127:2
L				

PUB - MANITOBA	A III DIO GIA	01-07-2013	Page 2423 C	<u> </u>
2151:22	2181:2	2194:24	10 15 16	2110:20
2286:4,22	2183:6,8	2194;24	,12,15,16, 18 2215:3	2209:22
·		intercompany		
2305:22	2194:20	2187:1,2,6	2216:1	2231:14
inoculation	2196:18	interconnect	2217:6	2234:15
2193:13	2205:22		2218:17	2377:1,4,9
	2206:5,18	ion	2220:1	, 24
input	2215:1,12	2297:14	2222:19	2379:11
2253:18,19	2218:15	2300:5	2224:6,12	Internationa
2254:15	2219:9,13	2303:4	2225:4,11,	1 2120:2
inserted	2255:17	2304:18	20,24	2121:10,21
2332:11	2323:12	interest	2226:6,13,	2124:3,6
in-service	2366:4	2103:21,23	16	2135:15,20
	instead	,25 2104:1	2229:3,16	2156:15
2093:20	2106:2	2110:23	2230:4,6,1	2246:1
2101:19,25	2249:17	2112:10	0 2231:9	
2102:1		2113:14,15	2234:22	interpret
2110:19	Institute	,17,19,21	2235:1,19	2267:6
2111:11,18	2164:7,13	2114:1	2251:7	2366:19
,19	instructiona	2142:21	2303:15	interpreted
2112:1,3,2	1 2096:2	2155:9	2334:15	2164:17
1 2113:5	2098:12	2166:22	2342:24	
2166:13		2167:3,5	2345:9	interrogator
2221:19	insufficient	2170:16,20	2346:6,10,	y 2375:7
2241:18	2269:1	,23	14	interruption
2250:10,23	intangible	2171:6,11	2347:3,14	2313:21
2253:10,12	2128:15	2173:11,19	2349:4,20	
2254:4,18,	2129:1	,21 2175:5	2360:4	interruption
20,23		2176:3,11	2361:7	s 2274:8
2255:2,21	intended	2177:5,19	2362:10,20	inter-ties
2256:9	2225:22	2179:23,25	2369:1	2325:7
2257:10,24	2233:11	2180:2,10	interested	
2259:11	2355:4	2185:1,5,6	2171:19	intervene
2260:15,25	2373:10	,12,24		2238:1
2261:7	intending	2186:8	interesting	2358:23
2266:23	2095:23	2187:1,6	2146:1	intervening
2267:8	2096:1	2188:6,16	2198:25	2291:12
2285:23	2257:2	2193:12	2201:1	Intervenor
2286:7,10,	:	2194:25	2207:9	
18 2341:4	intends 2315:24	2195:3	2331:20	2096:6,7,1 3 2115:23
2354:12	2313:24	2196:23	interests	
2358:13	intensity	2200:17	2107:18	2116:22
2377:7	2318:18	2201:8,10,		Intervenors
2381:16,17	intent	201.0,10,	interim	2118:12
,19,22	2193:6	2204:6,8,1	2092:8	2168:12
install		8	2120:8,11,	in-
2324:14,16	intention	2205:13,22	17 2121:20	transmissi
· ·	2158:22	,23	2122:16	on 2274:7
installed	2182:14	2206:14,24	2123:1,2,5	011 22/4:/
2228:9,10	2184:3	2207:11,20	2124:7,12,	introduce
instance	2250:9	2210:12,16	19 2156:15	2154:16
2105:22	2373:12,15	2210:12,10	2315:2	introduced
2107:12	inter	2212:2,25	internally	2156:1
2129:15	2179:22	2213:4,6,8	2105:7	
2180:24			2106:7	invariable

PUB - MANIT	OBA HYDRO GRA	01-07-2013	Page 2424 d	of 2463
2194:21	2169:13	2128:14	2115:19	2215:24,25
invariably	2195:9	2148:21	2117:8,14,	2216:3,13,
2125:19,23	2229:5	2154:6	17 2120:13	14 2219:21
2235:15,25	2230:22	2175:19	2122:3,18,	2220:4
	2237:2	2176:6	23,25	2221:5
inventories	2254:19	2179:22	2123:3,4,1	2223:13,23
2130:8	2257:24	2185:2,24	5,18	2224:16
inverted	2273:8	2186:10	2127:6	2225:15,21
2205:5	2274:1	2188:23	2133:10	,22,24
invest	2293:11	2189:14,25	2134:20	2230:8
	2354:16	2190:21	2138:16,17	2232:1
2325:8	2373:20,21	2223:8	2139:11	2233:8,10,
2348:18	isolation	2267:22	2144:2	24 2236:20
invested	2236:21	2360:16	2146:1,8	2238:4,16
2183:17	2237:23	2378:4	2147:5	2241:11
investment		2383:12,20	2150:18,19	
2105:4	issuance	items 2141:8	2151:5,6,1	2246:2,25
2216:21	2192:17	2144:6	7 2152:4	2247:5
2221:16	2219:6,10	2152:6	2155:11,12	
2228:9	issue 2116:6	2155:17	2158:2,3	2249:18
2238:14	2123:25	2158:24	2160:6,7	2251:24
2242:10	2125:6,11	2159:10	2161:1,4	2253:2,6,1
	2142:2	2174:5,24	2162:17	1,13,15
investments	2154:5	2179:7	2163:18	2254:14
2107:22	2171:15	2180:15	2165:13	2255:8
2108:7	2215:19	2182:22	2169:10,17	· ·
2160:20,24	2246:7	2212:8	2170:10	2261:10
, 25	2247:15	2237:14	2171:18	2264:12,13
2217:19	2281:6,18,	2248:19	2172:10,12	
2220:8	19 2288:20	2249:24	,20	2269:20,21
2240:3	2318:2	2290:7	2173:19,20	2270:12
invite	2338:23	2294:2	,21	2271:9,25
2114:19	2339:2	2332:10	2174:11,16	
2119:2	2347:16	2374:18	2175:14,16	2273:2,16 2274:10,16
involved	2384:4	iterative	,21 2181:13	,17
2275:4	issued	2229:8	2182:2,3	, ₁ , 2275:22,24
2276:3	2218:3	2237:11	2182:2,3	2276:11
	2224:20		2184:3,5,1	2277:19,20
involves		iteratively	3 2185:5	,23 2278:3
2275:7	issues	2233:21	2187:18,24	2280:4,6
IR 2193:4	2115:15	it'll	2189:5	2281:1,5
	2118:14	2190:16	2194:7	2282:6,19
IRs	2119:15	2289:11	2196:23	2284:20,22
2090:3,4,5		2354:6	2197:4,10	2285:14,15
2096:19,20		i+1a 2006.2	2198:22,25	2286:14
,24	2178:3	it's 2096:2	2199:23	2290:11
2097:1,4,7	2202:17 2212:5	2097:17 2100:10	2201:1,17	2291:19,25
,10,11,14			2201:1,17	2292:25
isn't 2102:2	2289:6 2352:3	2102:3,8 2103:20	2205:6,21	2293:3,5,1
2117:2	2332:3	2103:20	2206:9	8 2295:16
2144:4	issuing	2103:9,17	2207:13	2296:13
2147:5	2214:24	2108:9,19	2210:19	2299:6,23
2164:18	item 2094:9		2214:12,13	2300:10
	1 Lem 2094:9	2113:25	2214:12,13	2300:10

2318:2,24 2313:2 2317:22 24,25 2317:14 2322:8,17, 22,24 2325:13 2325:13 2325:13 2327:3 2331:16 2332:1 2333:16 2333:17 16 2333:17 16 2333:17 17 16 2333:17 18 2333:17 19 2333:17 19 2333:17 2333:17 2333:17 2343:17 2343:17 2343:17 2343:17 2343:17 2343:15 2344:25 2344:25 2344:25 2344:25 2358:7,8,1 2359:5,25 2362:20 2369:17 2373:1,21 2373:1,21 2333:12 236:10 236:17 2373:1,21 2333:12 2373:12 2373:12 2373:1,2,5 2373:14 2317:22 2374:13 2376:25 2377:14 2317:22 2376:25 2377:14 2155:6,10 2226:3,12, 2226:3,12, 2276:22 2277:23 2276:22 2277:23 2276:22 2276:23 2276:23 2276:23 2276:23 2276:24 2276:24 2276:24 2276:22 2276:25 2276:26,12 2276:26,21 2276:26,22 2276:26,22 2276:27,11		111111111111111111111111111111111111111	HIDNO GNA	01 07 2013	rage 2425 (JI 2105
2303:3	23	302.18	2305•22	2093•6	2102•8.16.	2158•9.10.
2304:11			2000.22			
2305:15 January 2216:15,19 2337:15 216:13,1 2312:12,19 2087:23 2234:12 2342:3 ,21 2313:20 2216:115 2249:20 2374:6 2181:8,23 2314:21 2216:20 2252:10 2262:21 2217:7,17, 2115:21 2252:10 2252:10 2262:8,17, 2116:20 2257:18 2293:18 2247:25 2187:13,2 2252:8,17, 2217:2 24,25 2317:14 2193:23 2266:16 2332:1 2194:2,19 2337:15 2270:8 2332:21 2168:21 2270:8 2270:2 2283:16,22 2168:21 2283:12,18 2295:6,18 2295:6,18 2295:7,30 2188:13 2266:16 2332:1 2194:2,19 2333:16,22 2167:25 2268:25,20 2208:25,20	I			· ·		
2309:14 2087:23 2281:12,19 2087:23 2234:12 2342:3 ,21 ,21 ,24 2095:8 2241:14 2368:10 2166:13 ,21 ,21 ,21 ,21 ,21 ,21 ,21 ,21 ,21 ,21 ,21 ,22	1		J			
2312:12,19	1		January			-
2312:12,19 2096:1 2241:14 2368:10 2314:21 2317:7,17, 2115:21 2217:7,17, 2116:20 2257:18 2227:21 2318:2,24 2313:20 217:8 2259:6,18 2247:25 2189:8,18 2247:25 2189:23 2217:14 2199:23 2311:16 2270:8 2332:12 2297:3 2331:16 2270:8 2333:16,22 216:125 2283:12,18 2283:12,18 2295:23 2338:24 2339:1,21 2340:10 2343:11,14 2300:4 2343:25 2344:25 2344:25 2344:25 2344:25 2344:25 2344:25 2344:25 2344:25 2344:25 2344:25 2344:25 2344:25 2344:25 2344:25 2344:25 2344:25 2344:25 2344:25 2344:25 2345:15 2368:16 2358:1 2358:10 2268:2,0 2368:16 2358:1 2258:20 2289:15 2379:2 2371:1,21 225:20 2289:15 2379:2 2289:12 2290:15 2379:2 2371:1,21 215:17 2371:1,21 215:20 2228:6 2377:14 215:17 216:15 216:15 2286:2,0 2286:2,0 2286:2,0 2369:17 2371:1,21 225:20 2228:6 2377:14 215:17 216:15 216:15 220:16:7 226:16 226:11 226:20 2266:16 2286:11 2266:20 2369:17 2371:1,21 225:20 2228:6 2305:12 2101:16 2242:4,16 2266:18 2286:11 246:25 229:15 229:15 229:15 229:15 229:15 229:16:7 228:11 229:11 2	1		2087:23	· ·		· ·
7,44 2313:20 214:14 2398:10 249:20 2374:6 2181:8,23 2314:21 2317:7,17, 2115:21 2257:18 2252:10 2258:21 2293:18 2247:25 2187:13,2 2258:21 2247:25 2187:13,2 2258:21 2247:25 2187:13,2 2258:21 2247:25 2187:13,2 2258:21 2247:25 2187:13,2 2258:21 2247:25 2187:13,2 2258:21 2247:25 2187:13,2 2258:21 2247:25 2187:13,2 2258:21 2247:25 2187:13,2 2258:21 2247:25 2288:21 2247:25 2288:21 2247:25 2288:21 2247:25 2288:21 2247:25 2288:21 2247:25 2288:21 2247:25 2288:21 2247:25 2288:21 2247:25	1					
2313:20 2314:21 2317:7,17, 2115:21 2325:18 2318:2,24 2318:2,24 2318:2,24 2317:7,27, 2317:22 247:25 2189:8,18 2259:6,18 2247:25 2189:8,18 2259:6,18 2247:25 2319:12 2322:8,17, 2317:22 24,25 2332:1 2193:23 2325:13 2325:13 2325:13 2325:13 2325:13 2321:16 2332:12 2333:16 2332:12 2333:16 2332:12 2333:16 2332:12 2333:16 2332:12 2333:16 2332:12 2333:16 2332:12 2333:16 2332:12 2333:16 2332:12 2333:16 2332:12 2333:14 2268:18 2283:12,18 2283:13,19 16 2333:14 2339:1,21 2343:25 2344:25 2344:25 2344:25 2344:25 2344:25 2344:25 2344:25 2344:25 2344:25 2344:25 2359:23 235:13 2290:15 2368:16 2332:12 2379:2 2379:2 2379:2 2379:2 2379:2 2379:1,2,5 2369:17 2371:1,21 225:20 2369:17 2371:1,21 225:20 2379:14 2116:15 2379:2 2379:12 2379:1,2,5 2379:14 2116:15 2116:15 2106:6,22 2270:6 2280:13,19 2270:7 2371:1,21 225:20 2377:14 215:20 2377:14 215:20 2377:14 215:20 2377:14 215:20 2377:14 215:20 2377:14 215:20 2377:14 215:20 2377:14 215:20 2377:14 215:20 2377:14 215:20 2377:14 215:20 2377:14 215:20 2377:14 215:20 2377:14 215:20 2377:14 215:20 2377:14 215:20 2377:14 215:20 2377:14 215:20 2377:14 215:5:4 2265:23 24 2200:7 231:13,17 2200:4 2286:3,12, 2100:70,11 2288:8,14 2290:77 2288:13 2200:7 2211:31 2200:42 2288:6,18 2290:72 2288:13 2200:7 2214:14 2288:7,10						
2314:14					2374:6	· ·
2317:7,17, 2116:20 2259:18 2193:18 2193:18 2186:24 2253:24 2117:8 2256:21 2247:25 2187:13,2 247:25 2187:13,2 247:25 2189:8,18 2325:6,18 2247:25 2189:8,18 2322:6,17, 2317:22 24,25 2317:14 2393:23 2325:13 jobs 2213:24 2266:16 2332:1 2194:2,19 2333:16 2333:16 2166:21 2282:15,20 2333:16,22 2167:25 ,25 L 2196:7,14 2335:1,11, judgment ,20,25 2333:23 ,19 219:1,11 2336:5 2151:13 2284:18 labelled 2200:11 2339:1,21 2300:4 2297:14,15 2296:16 2339:1,21 2297:14,15 2296:16 2339:1,21 2204:4 2335:15 2388:16 2300:4 2297:14,15 2253:23 2211:3,17 2253:23 2211:3,17 2253:23 2211:3,17 2253:23 2211:3,17 2253:23 2211:3,17 2253:23 2211:3,17 2253:23 2211:3,17 2253:23 2211:3,17 2253:23 2211:3,17 2253:15 2207:7,22 237:1,21 2125:20 2379:2 labourers 2233:21 2299:20 2379:1 2101:16 2260:19,2 2377:14 2125:20 2298:12 2101:16 2269:14 2270:6 2277:14 2125:20 2286:3 12 216:17 216:15 216:17 216:15 2104:3,11, 21337:25 2237:14 2125:6,10 2286:3,12, 2101:16 2277:28:10,11 2125:20 2277:23 2211:3 2277:24 228:11 216:15 2104:3,11, 2275:6,12 216:17 216:15 2104:3,11, 2275:6,12 216:17 216:15 2106:6,21 2270:2,24 228:11 216:15 2106:6,21 2270:2,24 228:11 216:15 2106:6,21 2270:2,24 228:11 216:15 2106:6,21 2270:2,24 228:11 216:15 2106:6,21 2270:2,24 2277:24 228:11 216:15 2106:6,21 2270:2,24 228:11 216:15 2106:6,22 2270:2,24 2277:2 2277:2 228:11 220:20:24 2277:2 228:11 216:15 2106:6,22 2270:2,24 2277:2 228:11 216:15 2106:6,22 2270:2,24 2277:2 228:11 216:15 2106:6,22 2270:2,24 228:11 216:15 2106:6,22 2270:2,26 2277:2,26 2277:2,26 228:11 220:20:20:20:20:20:20:20:20:20:20:20:20:					kinds 2108:7	
229 2318:2,24 2317:8 2259:6,18 2247:25 2189:8,18 231:12 2260:2,20, 24,25 2317:14 219:19,2 2325:13 jobs 2213:24 2266:16 2332:1 2194:2,19 2325:33 ioined 2228:15,20 2333:16,22 2167:25 ,25						
2318:2,24 2313:2 2259:6,18 2317:14 2191:19,2 224:25 2327:13 2325:13 2325:13 2325:13 2266:2,16 2332:1 2332:1 2194:2,19 2333:16 2332:21 20ined 2282:15,20 2283:12,18 2196:7,14 2195:33 2283:14,18 2333:16,22 2167:25 ,25 L 2188:18,2 2333:14,11 2303:14 2298:18 2333:23 ,19 2333:14,21 2333:14 2299:23 2333:23 ,19 2333:14,21 2343:11,14 2300:4 2339:1,21 2343:11,14 2300:4 2333:25 2344:25 2344:25 2304:17 2252:15 2207:7,22 2245:15 2207:7,22 2235:23 2344:25 2368:16 2305:12 2304:17 2253:23 2211:3,17 2253:23 2211:3,17 2253:23 2211:3,17 2253:23 2211:3,17 2253:23 2211:3,17 2253:23 2256:15 2207:7,22 226:3 2358:7,8,1 2332:12 2299:20 2201:16 2242:4,16 2369:17 2125:20 2229:20 2101:16 2242:4,16 2237:25 2237:25 2270:7,22 2237:1,2,17 2125:20 2228:6 2102:24 2270:6 2237:25 2270:7,21 2237:1,2,1 2125:20 2226:3 2266:3,12 2206:6,22 2270:2,16 2226:3 2226:						2187:13,20
2322:8,17, 2317:22 24,25 2317:14 2193:23 224,25 2317:14 2193:23 2325:13 jobs 2213:24 2266:16 2332:1 2194:2,19 2270:8 2270:8 2270:8 2270:8 2292:15,20 2196:7,14 2333:1,11, judgement ,20,25 2333:23 ,19 14,15 2295:23 2136:12 2200:11 2200:11 22333:1,21 Judgement ,20,25 2333:23 ,19 14,15 2244:18 2300:4 2295:23 2136:12 2200:14 2200:14 2343:25 ,19 2303:1,5 2252:15 2207:7,22 2344:25 jump 2119:2 2304:17 2253:23 2211:3,17 2253:23 2211:3,17 2253:23 2211:3,17 2253:23 2201:16 224:45 225:15 2207:7,22 2345:15 2368:16 2305:12 labourers 2213:23 2216:7 2255:15 2207:7,22 2355:2,3,6 jumped 2335:1 2254:9 2214:25 2299:20 226:3 226:3 2299:20 226:16 2209:15 lack 2253:24 226:3 226:3 2299:20 226:16 2209:16 2277:25 2270:6 2277:21 2373:9,10, 2194:12 215:20 2228:6 2005:12,13 2270:6 2277:24 2277:6 2277:24 2277:6 2277:24 2277:6 2277:24 2277:25 2277:77 2288:13 2204:4 2299:20 226:17 2277:25						· ·
22,24	23	322:8,17,		2260:2,20,	_	2191:19,24
2327:3	22	2,24	2317:22	24,25		2193:23
2331:16	23	325:13	jobs 2213:24	2266:16	2332:1	2194:2,19,
2331:16	23	327:3	ioin 2110.12	2268:2,4	kype 2245·15	24
2332:21	23	331:16	JOIN 2110:13	2270:8	,pc 2210.10	2196:7,14
2333:16,22	1		joined			
1	1		2167:25		L	2198:18,23
2335:1,11, 16 2336:5 2151:13 2284:18 2295:23 2136:12 2200:11 2202:16,2 2233:23 ,19 2202:16,2 2233:23 ,21 2202:16,2 2202:11,2 2202:14,15 2202:11,2 2202:15 2202:11,2 2202:15 2202:17 2253:23 2211:3,17 2253:23 2211:3,17 2253:23 2211:3,17 2253:24 2253:24 226:17 2203:15 2209:12 2209:12 2209:20 2309:17 2303:12 2209:20 2209:12	1		2168:21		label	
16 2336:5 2151:13 2284:18 2295:23 2136:12 2200:11, 22343:21, 2339:1, 21 2343:25 ,19 2300:4 2252:15 2207:7, 22 2344:25 2368:16 2305:12 2355:23 2211:3, 17 2255:23 2211:3, 17 2255:23 2211:3, 17 2255:23 2211:3, 17 2255:23 2211:3, 17 2255:23 2211:3, 17 2255:23 2211:3, 17 2255:23 2211:3, 17 2255:23 2211:3, 17 2255:23 2211:3, 17 2255:23 2211:3, 17 2255:23 2211:3, 17 2255:23 2211:3, 17 2255:23 2211:3, 17 2255:23 2211:3, 17 2255:23 2216:7 2255:23 2216:7 2255:23 2216:7 2255:23 2216:7 2255:23 2216:7 2255:23 2216:7 2255:23 2216:7 2255:23 2255					2333:23	· ·
2338:24 2339:1,21 2340:10 2343:25 ,19 2303:1,5 2344:25 2344:25 2345:15 2368:16 2305:12 2355:2,3,6 2358:7,8,1 2359:5,25 2362:20 2369:17 2373:1,21 2371:1,21 2373:1,21 2373:1,21 2373:1,21 2373:1,21 2373:1,21 2373:1,21 2373:2,5 2379:2 2379:2 2379:2 2399:20 2369:17 2379:2 2379:2 2379:12 2379:2 2371:1,21 2125:20 228:6 229:20 2379:12 2379:2 2374:13 2373:9,10, 2194:12 215:6,10 216:15 2106:6,21 2277:2,16 2277:2,2,16 2286:3,12, 2109:9,24 2109:9,24 2277:23 2271:19:1 215:20 228:13 228:20 2147:17 2280:13,19 2265:23 2147:17 2155:4 224 2280:13,19 2277:7 2141:4 2280:13,19 2277:7 2141:4 2280:13,19 2277:7 2141:4 2280:13,19 2277:7 2141:4 2280:13,19 2277:7 2141:4 2280:13,19 2277:7 2141:4 2280:47,7 2280:16 Ketcle 210:16,2 220:16,2 220:17 210:13,10 220:11,3,17 2275:6,12 2276:2,6,12 2276:2,6,12 2276:2,6,12 2276:2,6,12 2277:23 2281:13 Ketcle 210:16 2286:3,12, 210:17 211:20 2284:8,14 2296:4,7, 2281:13 Kicked 2136:12 210:20 21 211:3,17 220:21 210:16 220:17 2212:18 2290:24 Kilowatt 2101:20 211:20 229:7,10	1					
2339:1,21	1		2151:13			
2340:10	1		July		2136:12	
2343:25 2344:25 2344:25 2345:15 2368:16 2305:12 2355:2,3,6 2290:15 8 2358:7,8,1 2359:5,25 2362:20 2369:17 2373:1,21 2371:1,21 2371:1,21 2373:1,21 2373:1,2,5 2373:1,0 242:1,0,1,0,0,0,0,0,0,0,0,0,0,0,0,0,0,0,0,0	1	•	2343:11,14	· ·	labour	
2344:25 2344:25 2345:15 2368:16 2305:12 2355:2,3,6 2290:15 2358:7,8,1 2358:7,8,1 2359:5,25 2362:20 2369:17 2371:1,21 2372:1,2,5 2372:1,2,5 2372:1,2,5 2372:1,2,5 2372:1,2,5 2373:2,1 2253:23 2211:3,17 2252:20 2279:20 2371:1,21 2151:17 2151:17 2151:17 2125:20 22 2374:13 2376:25 2377:14 2125:20 210:16 2286:3,12, 210:16 2286:3,12, 210:16 2286:3,12, 210:16 2286:3,12, 210:16 2277:23 2276:24 2276:24 2276:24 2276:26 2286:3,12, 210:16 2276:26,6,21 2276:26,6,21 2276:26,6,21 2286:23 24 210:16:15 2106:6,22 2276:26,6,21 2276:26,6,21 2286:3,12, 210:17 210:16 2286:3,12, 210:17 210:16 2286:3,12, 210:17 210:16 2286:3,12, 210:17 210:16 2286:41 2286:11 210:16 2286:25 2377:14 2125:20 2286:3,12, 210:17 2125:20 2281:13 2281:13 2281:13 2289:20 2281:13 2289:20 2299:24 Keevask 210:20 21 211:3,17 2253:23 2211:3,17 2253:23 2211:3,17 2253:24 2211:3,17 2253:24 2201:7 2112:20 2281:13 2289:20 229:27:77 2141:4 2289:20 2299:7,10	1					
2345:15	1					· ·
2354:9 2355:2,3,6 ,8 2290:15 Second State 2335:1 2379:2 2379:2 2316:7 2226:3 2226:3 2237:25 2332:12 2299:20 2310:16 2242:4,16 2242:4,16 2369:17 2371:1,21 2371:1,21 2371:1,25 2372:1,2,5 18,21 2373:9,10, 2194:12 22374:13 2376:25 2377:14 2125:6,10 22 2377:14 2125:6,10 2116:15 216:15 2100:24 2101:16 2271:21 2119:1 2125:20 2286:3,12, 2110:16 2271:21 2119:1 2119:1 2125:20 2286:3,12, 2110:16 2271:21 2119:1 2125:20 214:25 228:6 228:6:11 2270:6 2270:7 210:15 220:24 210:15 210:15 210:15 210:15 2270:24 2270:6 2270:6 2270:6 2200:17 210:15 2270:24 2270:6 2270:6 2270:6 2270:6 2270:7 210:224 2270:6 2270:6 2270:6 2200:17 210:20 2270:24 2270:6 2270:6 2270:6 2200:17 2100:16 2270:24 2270:6 2270:6 2270:6 2200:17 210:20 2270:24 2270:6 2270:6 2270:6 2200:17 210:20 2270:24 2270:24 2270:24 2270:24 2270:24 2270:24 2270:24 2270:24 228:11 2270:20 2270:24 228:11 2270:20 227	1					
2355:2,3,6 ,8 2358:7,8,1 jumps 2359:5,25 2362:20 2369:17 2371:1,21 2372:1,2,5 ,18,21 2373:9,10, 22 2374:13 2373:9,10, 22 2377:14 2125:20 2377:14 2125:20 2377:14 2125:20 2377:14 2125:20 2377:14 2125:20 2377:14 2125:20 2377:14 2125:20 2377:14 2125:20 2377:14 2125:20 2377:14 2125:20 2377:14 2125:20 2377:14 2125:20 2377:14 2125:20 2377:14 2125:20 2377:14 2125:20 2377:14 2125:20 2377:14 2125:20 2377:14 2125:20 2286:3,12, 2102:24 2276:2,16 2277:2,16 2286:3,12, 2106:6,22 2276:2,6,10 2286:3,12, 2107:7,11 2277:23 2119:1 2125:20 2147:17 2155:4 2168:25 2174:21,22 2250:16 2264:18 2290:24 Kelsey 2299:20 Lafond 2201:16 2208:15 2209:12 2201:7 2209:12,13 2201:7 2102:24 2201:7 2102:24 2103:15 2277:23 2106:6,22 2276:2,6,6 2286:3,12, 2107:7,11 2277:23 2280:13,19 2201:7 2112:20 2284:8,14 2296:4,7,7 2141:4 2296:4,7,7 2141:4 2296:4,7,7 2141:4 2296:4,7,7 2141:8 2297:3,10 2298:7,10	1		2368:16			
Residence Section Se	1		iumped		2254:9	
No.	1			23/9:2	lack 2253:24	
5 2332:12 2299:20 2101:16 2242:4,16 2359:5,25 June 2343:16 Kennedy 2087:15 2260:19,2 2369:17 jurisdiction 2116:7 2095:12,13 2269:14 2371:1,21 2125:20 2228:6 2102:24 2270:6 2372:1,2,5 2144:17 Kennedy's 2103:15 2271:21 2373:9,10, 2194:12 2116:15 2104:3,11, 2275:6,12 2376:25 jurisdiction Ket 2286:11 16 16 2377:14 2125:6,10 2286:3,12, 2107:7,11 2276:2,6, 2119:1 justificatio 2286:3,12, 2109:9,24 2282:11 2155:4 2201:7 2109:9,24 2283:6,22 2147:17 2280:13,19 2204:4 2138:3,13 2289:20 2174:21,22 2250:16 2136:18 2142:18 1,13,18 2290:24 Keevask kilowatt 2157:5,15, 23 2290:24 Keevask 2101:20 21				Kelsey		
2359:5,25 2362:20 2369:17 2371:1,21 2372:1,2,5 ,18,21 2373:9,10, 22 2374:13 2376:25 2377:14 2119:1 2119:1 2125:20 2147:17 2125:20 2268:13 2286:3,12, 2116:7 2286:3,12, 2210:224 2282:6 Rennedy's 2116:15 2104:3,11, 2277:6,12 2276:2,6,10 2286:3,12, 219:12 219:20 Rettle 2286:3,12, 210:24 210:24 2276:2,6,21 2276:2,6,21 2286:3,12, 210:29:20 24 210:29:20 24 210:29:20 24 210:20 228:13 229:20 228:6 Rennedy's 210:24 220:15 210:24 220:16 220:16 220:16 220:16 220:17 220:16 220:17 220:17 220:17 220:18:13 220:17 220:17 220:18:3,13 2289:20 224:8,14 2277:7 2280:13,19 2280:13,19 229:24 210:20 2284:8,14 2277:7 2280:16 2264:18 2290:24 Recevask 210:20 211:20 2284:8,14 2277:7 2280:17 2142:18 2142:18 2143:6 2156:22 2297:3,10 2298:7,10		358:7,8,1		2298:12		
2359:5,25 2362:20 2363:16 2116:7 2087:15 2269:14 2270:6 2371:1,21 2125:20 2228:6 2102:24 2270:6 2373:1,2,5 2144:17 2151:17 2151:17 2194:12 22 2374:13 2376:25 2377:14 2125:6,10 2286:3,12, 219:1 219:1 215:20 2265:23 24 2108:15,24 2277:23 2278:10,1 2255:4 2280:13,19 2265:24 2276:2,6,	_		2332:12	2299:20	2101:16	
2362:20			June 2343·16		Lafond	
2369:17	23	362:20		_		2261:6
2371:1,21 2372:1,2,5 ,18,21 2373:9,10, 22 2374:13 2376:25 2377:14 T've 2117:21 2125:20 2125:23 2116:15 S 2116:15 S 2102:24 2103:15 2272:2,16 2275:6,12 2105:6,21 2105:6,21 2106:6,22 2286:3,12, 2107:7,11 2265:23 2119:1 2125:20 2147:17 2155:4 2168:25 2280:13,19 2280:13,19 2280:13 2281:13 Kennedy's 2103:15 2104:3,11, 2275:6,12 2105:6,21 2106:6,22 2106:6,22 2107:7,11 2108:15,24 2108:15,24 2108:15,24 2112:20 2282:11 2282:11 2282:11 2282:11 2282:11 2282:11 2282:11 2282:11 2282:11 2282:11 2283:6,22 2204:4 2138:3,13 2289:20 224:4 2168:25 2174:21,22 2250:16 2264:18 2290:24 Kennedy's 2102:24 2104:3,11, 2275:6,12 2105:6,21 2105:6,21 2106:6,22 2106:6,22 2106:6,22 2106:6,22 2106:6,22 2106:6,22 2106:6,22 2106:6,22 2106:6,22 2106:6,22 2106:6,22 2106:6,22 2106:6,22 2108:15,24 2108:15,24 2108:15,24 2282:11 2282:11 2282:11 2283:6,22 2284:8,14 2289:20 2296:4,7, 2136:18 2136:18 2136:18 2136:18 2156:22 23 2298:7,10	1		=			
Rennedy's 2103:15 2271:21 2272:2,16 2373:9,10 2194:12 216:15 2104:3,11 2275:6,12 2275:6,12 216:15 2105:6,21 2276:2,6,12 216:15 2105:6,21 2276:2,6,12 216:15 2105:6,21 216:6,22 2286:3,12 2107:7,11 2265:23 24 2108:15,24 2282:11 2125:20 2147:17 2155:4 2168:25 2174:21,22 2250:16 2264:18 2266:18 2266:22 2296:4,7,	23	371:1,21	2125:20	2228:6		2270:6
,18,21 2151:17 2194:12 2116:15 2104:3,11, 2272:2,16 ,22,2374:13 jurisdiction Ket 2286:11 16 2275:6,12 16 ,2377:14 2125:6,10 2286:3,12, 2106:6,22 2276:2,6, 2276:2,6, ,2377:14 2265:23 2286:3,12, 2107:7,11 2278:10,1 ,24 2125:20 2147:17 2280:13,19 2201:7 2109:9,24 2282:11 ,24 2201:7 212:20 2284:8,14 2289:20 ,24 2277:7 2141:4 2289:20 ,24 2281:13 2136:18 2136:22 2297:3,10 ,24 2281:13 2136:18 2156:22 2297:3,10 ,24 2297:3,10 2298:7,10	23	372:1,2,5	2144:17	Kennedv's		2271:21
2373:9,10, 22 2374:13 2376:25 2377:14 I've 2117:21 2125:6,10 2125:20 2147:17 2155:4 2168:25 2174:21,22 2250:16 2264:18 2290:24 Ket 2286:11 Kettle 2105:6,21 2106:6,22 2286:3,12, 2107:7,11 2200:277:23 2280:13,19 2201:7 2204:4 218:25 2275:6,12 16 2207:2,6, 2106:6,22 2107:7,11 2108:15,24 2109:9,24 2101:20 2282:11 2283:6,22 2284:8,14 2290:24 kicked 2136:18 2136:18 2136:18 2290:24 Keevask Kettle 2105:6,21 2105:6,21 2276:2,6, 0 2277:23 2278:10,1 2282:11 2282:11 2283:6,22 2284:8,14 2297:7,7 2141:4 2296:4,7, 2136:18 2136:18 2136:18 2136:18 2101:20 2157:5,15, 2298:7,10	, 1	.8,21	2151:17	_		2272:2,16
Tive 217:21 2265:23 2286:3,12, 2105:6,21 2276:2,6, 2277:23 2278:10,1 2265:23 2201:7 2125:6, 2288:31, 2125:6, 2288:3 2288:3 2288:3 2288:3 2288:3 2288:3 2388:3 2	23	373:9,10,	2194:12			2275:6,12,
2376:25 s Kettle 2106:6,22 2276:2,6,0 2377:14 2125:6,10 2286:3,12, 2107:7,11 2278:10,1 1've 2117:21 2265:23 key 2192:5 2109:9,24 2282:11 2125:20 n 2251:23 2201:7 2112:20 2283:6,22 2147:17 2280:13,19 2277:7 2141:4 2289:20 2174:21,22 2250:16 kicked 2136:18 2142:18 1,13,18 2290:24 Keevask kilowatt 2157:5,15, 2298:7,10	22	2 2374:13	iurisdiction	Ket 2286:11		16
2377:14 I've 2117:21 2125:6,10 2265:23 2119:1 2125:20 2147:17 2155:4 2168:25 2174:21,22 2250:16 2264:18 2290:24 Xeey 2192:5 2201:7 2204:4 2212:20 2201:7 2204:4 2277:7 2204:4 2277:7 2204:4 2277:7 2204:4 2277:7 2204:4 2277:7 2204:4 2277:7 2204:4 2277:7 2204:4 2277:7 2204:4 2277:7 2204:4 2277:7 2204:4 2277:7 2204:4 2277:7 2204:4 2277:7 2204:18 2277:7 2204:18 2206:4,7, 2207:23 2282:11 2282:11 2283:6,22 2284:8,14 2296:4,7, 2142:18 2136:18 2136:18 2136:18 2136:22 23 2297:3,10 23 2298:7,10	23	376:25	_	Kettle		2276:2,6,1
I've 2117:21 2265:23 24 2108:15,24 2282:11 2119:1 justificatio key 2192:5 2109:9,24 2283:6,22 2147:17 2280:13,19 2204:4 2138:3,13 2289:20 2174:21,22 2281:13 2281:13 2142:18 2296:4,7 2264:18 2290:24 2136:18 2156:22 2297:3,10 2290:24 Keevask 2101:20 21	23	377:14			· ·	0 2277:23
2108:17:21						2278:10,15
justificatio n 2251:23			2265:23			
n 2251:23	1		justificatio	key 2192:5		
2147:17 2155:4 2168:25 2174:21,22 2250:16 2264:18 2290:24 Keevask 2280:13,19 2204:4 2277:7 2138:3,13 2289:20 2296:4,7, 2142:18 2136:18 2136:18 2156:22 23 2297:3,10 2298:7,10	1		n 2251:23			
2155:4 2168:25 2174:21,22 2250:16 2264:18 2290:24 Keevask 2277:7 kicked 2141:4 2296:4,7, 1,13,18 2297:3,10 23 2101:20 21101:20 2111:4 21296:4,7, 21296:4,7, 2298:7,10	1			2204:4		
2168:25 2174:21,22 2250:16 2264:18 2290:24 Keevask 2281:13 kicked 2136:18 2142:18 2143:6 2297:3,10 2298:7,10	1			2277:7		
2174:21,22 2250:16 2264:18	1			kicked		
2250:16 2264:18 K 2290:24 Keevask 2101:20 2150:22 23 2298:7,10	1				2143:6	
2264:18	1			2130:10	2156:22	
1 //90:/4	1			kilowatt	2157:5,15,	
2299:4,10	22	290:24	Keeyask	2101:20	21	
						4499:4,10,

PUB = MANITUB	A HIDRO GRA	01-07-2013	Page 2426 C	71 2403
17,23	2108:14	2324:18	2255:5,6	2204:16
2300:13,18		2324:10	2233:3,6	
1	2110:18	leading	lengthy	2212:15
2301:2,16,	2120:1,15,	2179:10	2117:2	2263:22
19,22	22 2125:17	7	2276:11	2264:13
2302:2,16,	2131:14	learn	2296:19	2265:5
22,24	2132:1,8	2156:17		2266:3,20
2304:9,19	2145:20,21	2252:8	less 2160:20	2294:23
2305:15,19	2146:18	learned	2172:1	2323:20
2321:11,22	2148:8	2262:10	2177:1	2343:20
2323:1,8	2161:24	2264:7	2192:1,16	2344:4,6
2325:14	2176:22	2204:7	2198:13	2345:16
2326:4,12,	2188:23	least	2234:24	2353:13
21	2194:20	2102:11	2282:19	2369:22
2328:10,16	2195:19	2109:7	2310:10	2505.22
		2118:12	2318:19	levels
,18,23	2206:19	2120:6	2320:25	2183:15
2335:21	2232:11	2121:22		2193:17
2336:1,11	2242:15	2127:8	2321:7	2195:24
2342:1,10	2264:7		2322:12	2204:7
2345:5	2281:25	2151:16	2326:24	2315:4
2358:22	2288:24,25	2171:3	2368:23	
2360:6,9	2289:17	2177:5	2377:1	liabilities
2361:6,11	2305:12,13	2212:7	lesser	2125:4
2362:9	,21	2222:17	2364:4	2136:3
2364:12,17	2308:16	2261:25	2304:4	2172:10,13
2366:3,14	2316:12	2274:13	lessons	2196:4
2367:2,9	2334:15	2352:21	2252:8	2359:1
2369:6,24		2366:19	2262:1,10	
2381:25	lastly	_		liability
2301:23	2228:17	leave	let's	2172:8
large	late 2164:8	2120:19	2125:21	2196:1
2152:16		2158:19	2127:13,18	2357:8
2160:17	2248:11	2191:19	, 20 2141:1	lieu
2195:22	2286:7	2192:24	2150:11	2332:21,22
2216:25	later	2209:8	2155:2	'
2219:11,12	2118:19	2278:20	2166:2	,24,25
2223:8	2239:20	2281:23	2214:6	life
2241:13	2250:6	2282:4,8	2220:1,16	2104:10,14
	2251:14	2374:17	2249:16	2111:24
2258:13	2253:14		2250:8	2160:13
largely		leaves	2255:1,2	2172:4
2154:12	2261:15	2378:9	2291:22	2172:4
2187:6	2264:21	legal		
2188:5	2316:23	2317:25	2351:20	2227:18
2210:4	2327:6	2317:23	2353:6	2247:3,14
2210.4	2366:23	legalistic	2370:8	2287:2,7,1
larger	2382:10	2313:20	2375:3	4 2312:20
2323:4	Lavigne		2376:14	2320:6
largest	_	legis 2321:8	2382:2,7	2359:18
largest	2384:21	legislation	level	2362:6
2128:21	lawyers	2313:24		1: fo
2169:11	2122:7	2317:13,17	2093:17	lifespan
Larry		,19	2095:20	2228:9,11
2087:16	le 2321:1	, ± ³	2154:21	light
	lead	length	2182:15,21	2182:10
last 2096:14	2255:13,16	2171:14	2184:17	2280:17
2103:6		0107 10	2202:1,18	
2103.0		2197:13	2202.1/10	2316:11

	A HIDRO GRA	01-07-2013	Page 2427 C	71 2100
2329:15	2280:7	2110:16	2347:4	2121:10
	2286:22,23		2348:20	2128:22
likewise	,25 2294:2	little	2366:22,23	2134:24
2128:13		2108:16	· ·	
2254:14	2299:6,13	2109:10	2367:5,8	2138:12
2259:17	2300:24	2136:20	loaned	2139:4,8
2291:11	2303:10	2139:11	2230:11	2158:7
2307:11	2310:18	2195:7		2255:14,17
2308:20	2311:4	2244:22	loans 2196:9	long-lived
2329:22	2334:15	2265:4	2344:20	2172:9,10
	2352:18,21	2312:13	2345:2	
Limestone	2353:4	2322:3	locate	longstanding
2106:9	2354:19	2369:17,23	2350:10,15	2236:5
2107:2	2355:24	2384:4	· ·	long-term
2217:4,5	2356:1,6		located	2161:4
2222:23	2358:20	lived	2174:22	2170:24
2240:12	2359:6	2196:3,4	2350:17	2171:21
2252:21	2360:10	2312:14	lock 2196:4	2175:8
2339:25	2364:11	lives	2207:12	2176:21
limit	2369:1	2149:15		2178:11
2194:14	2378:4		locked	2179:11
	2383:12,20	load 2216:17	2177:6	2194:5,8,1
limited	lines	2241:9	locking	7
2118:18	2224:20	2269:2	2207:4	2195:1,10,
2248:13	2275:9,13	2270:15,16	log 2200:20	15,23
2320:6	2276:21	,20	-	2204:23
2334:25	2277:19,24	2271:2,3,7	logic	2205:7
2343:6	2278:11	,17,20	2200:13,15	2208:18
limits	2285:10,11	2274:4,25	long	2211:11
2321:8	,15 2286:4	2283:8,11,	2106:8,9	2212:5,10,
	2287:7	15 , 19	2112:12	25 2218:3
line 2094:9		2284:19,21	2112:12	2224:14,20
2096:6	link 2092:9	2288:19	2176:11	2241:12
2104:9	2123:17	2294:6,13	2195:12	2325:4,22
2109:1	2124:14,21	2296:6	2196:2,3	2337:8,10
2137:18	2278:1,13	2299:3	2198:2,3	2338:8
2150:22	linked	2305:7		2340:4
2155:4	2154:15,19	2307:7	2199:4,23, 25	2341:12
2170:19		2309:25	2226:12,16	2357:20
2174:5	liquidity	2310:1,4,1		2358:12,21
2176:6	2183:7	4 2314:10	2238:5 2242:3	,23
2180:19	list	2324:10,14		,23 2360:16
2185:2,18	2089:3,4	, 19	2286:7	Z300:10
2186:2	2090:1	2326:16	2289:11	losing
2189:14,24	2091:1	2338:24	2293:12	2350:11
2190:21	2092:1	2339:13	2314:18	loss
2210:22	2093:1	2369:15	2321:25	2160:10,11
2212:13	2094:1	loading	2323:10	2162:3,4,1
2216:2	2095:25	2288:10	2326:20	0 2163:1,6
2223:7	2096:5,19		2357:9	2223:9
2225:3,19		loan 2196:10	2358:4	2346:11
2231:19	listed	2209:15,25	2371:7,9	2353:7
2242:21	2128:1	2210:8	2372:7	2367:16,17
2268:19	2297:8	2345:6	2378:10	2369:11
2272:20	listening	2346:7,10	longer	2373:19,20
	9			2010.19,20

PUB - MANITUB	A HIDRO GRA	01-07-2013	Page 2428 C	<u> </u>
,21	2170:13	6 2241:8	2091:3	2094:3,7
, 21	2225:14	2250:1,3	2168:4,10	2095:13
losses		· ·		
2237:20	2274:22	2262:18	2169:3,14,	2096:20
2353:15	2347:17	2277:21	19	2100:7,19
2365:8,9	main 2105:8	2285:3	2170:5,14,	2101:9
2367:3,20	2229:3	2352:3	19	2103:13
2368:2,5	2373:6	2363:23	2171:7,16	2107:10
·		2378:19	2172:6,19	2109:5
lost 2104:17	maintain	2381:14	2173:6,17	2110:4,6,8
2279:20	2121:23	Man 2168:18	2174:10	,11
2303:18	2152 : 25	2100:10	2175:2,11,	2111:4,5
2304:7	2206:6	manage	21	2112:23
lot 2108:16	2240:5,10	2160:24	2176:15,18	2115:7,10,
2195:2	2242:3	2183:12	2177:7	14,19
2207:16	2244:19	2184:8	2178:8,18	2116:3
2252:12	2313:8	2215:21	2179:2,13,	2117:10
2262:3	2314:15	2237:20	24	2118:11,14
2294:20	2344:3	manageable	2180:5,12,	2119:17
	2345:9	_	23 2181:11	2122:11
2358:25	2346:13	2183:14	2182:2,13	2123:9,23
low 2194:25	2352:5	2283:10	2183:18	2124:17
2195:24	2353:13	managed	2185:4,15	2127:2,20,
2197:23	2369:21	2174:21	2186:7,14	23 2128:7
2202:10		2183:19	2187:4,15,	2129:5
2233:13	maintained		22	2130:2,3,2
2236:23	2152:24	management	2188:13,25	1,24
2237:1	2242:23	2093:16	2189:5,10,	2132:19
2315:4	2353:5	2115:20	15,20	2133:24
	maintaining	2133:14		
lowcost	2183:13	2159:5	2190:12,16	2134:3,7,1
2192:4,19		2172:20	2191:4,10,	9,25
lower	maintains	2184:13,17	23 2192:2	2135:6,17
2177:5,18	2243:9	2193:1,14	2194:1,5,2	2137:9,13
2178:7	maintenance	2203:21	2 2195:6	2139:18
2199:3	2103:20	2208:23	2196:12,17	2140:14,16
2204:16	2105:10	2217:22	2198:3,22,	,21 2141:7
2205:15	2106:12	2237:18	25 2200:22	2143:10
2229:21	2127:9	2251:23	2203:20	2144:16
2231:23	2360:7	2258:15,16	2206:13	2146:19
2232:2		,17,22	2208:4	2147:19
2246:17	major	2259:1,5	2211:9,24	2148:6
2294:17	2142:19	2260:11	2218:2	2149:17
2323:6	2157:1	2263:20	2220:21	2151:10,20
2323.0	2158:21	2264:5	2221:2	2152:14,17
lowest	2169:20	2265:12,16	2226:1	2153:16,18
2305:8	2206:11	, 22	2228:20	2154:16
lunch	2215:6	2266:3,17	Manitoba	2156:1,8
2116:24	2216:9	2267:21,25	2087:3,6,2	2159:11
2110:24	2221:22	management's	2 2088:4,7	2162:18,24
2220:16	2231:10	1 -	2089:6	2163:23
2240:16	2233:16,17	2163:22	2092:3,5,6	2165:5
224U:11	2234:11	mandatory	,11,14,16	2168:14,17
	2238:14	2317:12	2093:3,11,	,18,21
M	2239:25	Manfred	2093:3,11,	2171:14
magnitude	2240:2,6,1	Manired	∠⊥	2172:3,24,
	,-/=	<u> </u>	<u> </u>	<u> </u>

TOB MANITOL	SA HIDRO GRA	01-07-2013	Page 2429 C	
25 2173:2	2244:5,6	2319:4,24	2313:21	2341:8
2175:10	2247:3,9	2320:3,10		2342:17
2176:8,9	2248:6,22	2327:23	Manitoba's	2374:5,10
2177:3	2252:2,3	2328:1,6	2271:7,16	
2178:7,23	2253:21	2329:11	manner	marketplace
2179:11,14	2254:7	2330:7,17	2194:8	2163:20
,15	2255:11	2331:5,10	2220:7	2210:25
2180:11	2256:1,9,1	2332:5,15,	Manny	2212:17
2182:1,3,1	5,20	17	2168:12	2252:22
0	2257:10,11	2334:1,6		2292:22
2183:13,17	,13	2335:1	March	markets
,20,25	2259:2,22	2338:8,23	2175:16	2175:23
2184:5,14	2263:13	2339:1	2181:14,15	2179:17
2190:7	2265:12	2342:12	2191:21	2192:12
2191:13	2266:21	2343:5	margin	2194:15
2194:2,4,7	2269:2,4,1	2344:2,15,	2196:22	2200:17
,12,18	9	19	2206:6	2211:23
2196:6	2270:2,15,	2345:1,25	2338:25	2212:24
2198:24	16,20	2346:7,17		2219:1,4,2
2199:4,18	2271:1	2347:11	marginal	4 2372:23
2200:20	2272:20,23	2348:8,19	2232:4	match 2172:4
2201:15	2273:19,20	2349:7,23	marginally	
2202:22	2274:4,14,	2350:4,22	2329:14	matching
2203:6,10,	17,24	2351:7,20	margins	2172:8,12
12,16	2275:20	2352:3,12	2326:6	2196:1
2205:21	2276:15	2353:3		material
2207:3,8	2278:21	2360:3	marked	2092:7
2209:25	2279:4,8,1	2362:4	2096:24	2123:14,16
2210:25	1 2282:2	2363:12	2097:4,11,	2124:11,18
2216:17	2283:8,11,	2365:17,22	17	2137:23
2217:23,24	14,19	2367:8,14,	2099:17,22	materialized
2218:4,20,	2284:19	21,22,25	2100:2,7,1	2335:19,20
23,24,25	2288:4	2368:3,19,	0	•
2219:8,14,	2289:5,23	25	2227:14,23	materially
19 2220:9	2290:3,10	2369:2,16,	2228:12	2337:5
2222:5	2292:2	20	2249:4	materials
2223:9,13	2293:17,19	2370:1,18	2327:22	2101:4
2225:18,22	2294:6,12	2371:7	2328:6	2252:14 , 15
2226:11,12	2295:6 2298:5	2372:15 2373:2,8	market	2253:18,24
2227:15,16	2299:3	2375:2,8	2127:7	2254:10
2228:12,25	2303:4,23	2376:9	2201:11	mathematical
2229:13	2304:15	2377:8,13,	2207:10,17	2244:8
2230:4	2305:20	24	2210:24	
2232:17,19	2306:6	2378:5,13	2219:2	mathematical
2233:9	2307:7	2379:1,3,2	2252:16	ly 2153:3
2234:19,23	2309:25	4,25	2274:19	2161:16
2236:2	2310:1,4	2380:4,13,	2293:24	2246:17,21
2237:10	2311:24	18,23	2303:11	matter
2238:2	2313:14,25	2383:18	2336:5,21	2119:20
2239:2	2314:9,18	2384:3	2337:4,16	2177:11
2240:7	2315:1,3,2		2338:16	2203:23
2241:8,11,	3 2317:13	Manitobans	2339:19,22	2288:14
19,24,25	2318:4	2262:7	,25 2340:2	2334:16
	1			

PUB -	MANITOBA	HYDRO GRA	01-07-2013	Page 2430 (of 2463
234	10:17	2203:4	2276 : 12	2284:21	мн-38 2090:3
234	13:9	2205:16	2320:17	2291:8	2097:1
234	16:23	2210:17	meant	2295:4	MH-39 2090:4
234	18:12	2213:19	2240:22	member	2097:7
matte	re	2222:9	2312:11	2087:15,16	
	4:11	2242:14	2356:21	2112:20	MH-40 2090:5
1	9:8	2249:12	2550.21	2141:4	2097:14
ı	34:2	2250:16,20	meantime	2166:13	MH-41 2090:6
		2255:23	2184:7	2242:15	2097:20
matte		2256:6	measure	2289:20	
231	.9:23	2269:25	2186:22	2305:19	MH-42 2090:7
matur	ritv	2276:6	2195:22	2336:11	2097:24
ı	34:22	2280:14	2197:15	2381:25	MH-43 2090:8
		2281:25	2198:14		2098:4
maxin		2294:10	2208:22	members	
1	34:23	2312:9	2218:12	2095:5	MH-44 2090:9
	18:20,25	2337:12	2230:17	2101:16	2098:9
	19:5	2338:11		2114:24	MH-45
235	51:14	2366:10	measured	2168:11	2090:10
may 2	2117:5	2368:16	2205:14	2174:13	2098:15
_	.8:19	2377:4	measures	2248:18	MH-46
212	20:18	MBA 2168:17	2135:12	memory	_
212	21:9		2235:13	2128:16	2090:11
ı	22:20	mean 2106:16		2196:19	2098:20
213	39:21,22	2113:5	meet 2160:21		MH-47
ı	22:2	2120:18	2292:3	mention	2090:12
217	77:6	2122:11	2303:11	2100:6	2098:25
220	3:13	2130:25	2305:7	mentioned	MH-48
220	5:16	2136:22	2314:10	2102:15	2090:13
220	06:22	2146:1	2323:13,14 2352:12	2135:4	2099:4
225	52:2	2149:12	2352:12	2142:8,13	
225	55:10	2151:15	meeting	2143:13,18	MH-49
225	66:10	2157:2	2114:19	met 2114:17	2090:14
226	59:11	2182:4	2120:3,6		2099:9
	94:24	2189:23	2124:4	2231:6	MH-50
230	04:5,6	2192:3	2294:6	2295:1 2297:19	2090:15
231	5:14	2196:14	2304:5	2297:19	2099:14
231	.6:17	2215:11,24	meetings	metal	
231	9:4	2225:16	2334:22	2267:12	MH-51
232	22:15	2254:12	2334.22	metered	2090:16
234	15:15	2267:7	meets	2371:1	2099:19
235	50:3,25	2276:4	2108:23		MH-52
235	51:1	2277:15	megawatt	method	2090:17
	3:2	2284:1	2282:17,20	2154:11	2099:24
	33:25	2300:9	2283:2	2331:1	
		2301:25	2291:8	methodology	MH-53
maybe		2305:1	2299:15	2150:21	2090:18
	02:9,13	2316:16	2306:12,16	2154:11,20	2100:4
1	08:19	2325:11	2308:21	,24	MH-54
	.7:23	2327:7	2327:21	2163:19	2090:19
	.9:25	2329:4	2341:6,10	2330:9	2100:14
	25:1	means 2181:9	•		MH-55
	51:19	2271:14	megawatts	MH 2187:11	2090:21
	34:10		2283:14	2193:5	2070.21

PUB - MANITOBA	A HYDRO GRA	01-07-2013	Page 2431 d	of 2463

OB THINTIOE				<u> </u>
2100:22	1,25	2157 : 22	2382:4,9,1	,23 2097:1
MH-56	2298:8,18,	2158:21	0,11	2116:13,25
2090:22	23	2159:17,18	mind 2123:6	MIPUG/
2101:1	2299:8,11,	2163:1	2131:17	Manitoba
2101.1	21	2165:12,13	2143:22,25	
MH-57	2300:3,17,	2170:9,10	2143:22,23	2100:24
2090:23	20	2171:9	•	MIPUG/MH
2227:20	2301:6,17,	2173:4	2153:13 2195:8	2090:22
MH-58	21,25	2178:3,4		2101:1
2090:24	2302:3,19	2181:1,3	2202:17	MIPUG's
2228:3	2304:25	2189:5	2297:23	2116:17
	2305:18,25	2190:9,10	2321:24	
MH-59	2306:5	2194:14	2325:21	2117:20
2090:25	2307:1,8,1	2209:7	mine 2155:3	Mis 2260:22
2228:15	3,21,25	2210:22	mine's	MISO 2201:11
MH-60 2091:3	2308:11,14	2212:17		2293:18
2228:20	,17,18,24	2219:12	2249:3	2293:10
	2309:4,13,	2224:17	minimal	missed
MH-61 2091:4	18,23	2225:9,16	2182:15,21	2300:14
2327:25	2310:7,22,	2245:18,22	2183:15	2308:16
MH-62 2091:5	23	2246:14	2184:17	mitigation
2328:8	2311:2,6,1	2249:12	minimized	2178:4
	0	2250:11	2184:9	2189:16,24
Michael	2316:1,11,	2252:7	2104:9	2190:18
2088:14	22	2269:7	minimum	2190:18
microphone	2317:12,16	2271:25	2219:11	2267:11,14
2114:21	2320:13,22	2272:13	2348:14,17	2332:10
2119:3	2320:13,22	2274:23	2349:2	
2174:23	2322:7	2279:24	minister	mix 2203:23
	2322:7	2282:18	2314:2,6,9	2372:23
mid-2000s	2324:3	2331:15	2314:2,6,9	mixed
2229:22	2325:20	2332:11,13	2313:14	2130:15
Miles	2325:20	2344:25	Minnesota	2214:1
2089:10	2320:7	2344:23	2302:25	2214:1
2101:13		2343:4	2303:19	MKO 2088:14
2116:4	Miller	2347:22	2308:7	model
2264:10	2088:10		minor	2335:4,6,1
2276:20	million	,9,12	2292:24	1
2278:3,12,	2128:6,11	2349:3,5,8	2292:24	
24 2279:3	2129:5	2353:7,10,	minus	modern
2280:1,10,	2123:3	12 2357:10	2225:23	2320:2
11,16	2137.21	2359:3	minute	modest
2284:7,16	2141:8,15	2366:5,7	2111:12	2244:22
2290:1,5,1		2367:16,17	2271:11	
1,12,17,21	2142:20	2369:9,11,	22/1.11	modification
	2146:20,25	12 2370:10	minutes	2320:5
2291:1,5,6	2147:5,6,1	2372:14	2142:9	moment
,10,15,19,	8,20,24	2373:7,20	2166:3	2139:17
25 2292:5	2148:16,17	2375:16,21	2290:6	2239:12
2293:19,25	2149:1,18,	2376:4,5	2327:9	
2294:3,5,1	20 2150:16	2378:7	MIPUG	mom's 2103:
1 2295:15	2151:21,24	2380:14,16	2088:12	Monday
2296:2,7,1	2153:4,19	, 25		2116:8
2,16	2155:4,19	2381:4,17,	2090:3	2110.0
2297:2,4,1	2156:4,12	' ' '	2096:5,7,8	money 2202:6

100 111111100	A HIDRO GRA	01-07-2013	Page 2432 (
2230:10	2171:25	myopic	necessitated	2367:22
2262:3	2173:25	2205:1	2335:10	2368:3
2275:3	2185:1,6	2203:1	2333:10	2369:9
2344:22,23	2187:25	myself	negative	2375:11,15
		2232:5	2182:18	
2349:20	2193:16	2272:8	2294:25	2376:9
monies	2198:9		2351:23	2379:25
2234:11	2199:10		0101 04	2382:3,10
2347:13	2204:15	<u>N</u>	nego 2181:24	net-income
2367:5	2205:19	National	negotiate	2223:9
	2211:4	2201:3	2241:12	
Monsieur	2212:15	2207:7	2256:4	netted
2302:24	2213:2	natural	2303:17	2129:5
Monte	2219:24,25	2193:3	2371:19	netting
2201:13	2292:9,11	2240:2		2225:6
	2321:19		negotiated	
month	moved	naturally	2177:16	network
2114:14	2125:21	2193:24	2180:3	2272:21
2187:16,19	2139:3,9	nature	2283:21	2275:15,17
2196:15,21	2147:10	2378:24	2298:17	news 2275:22
2197:2	2147.10		2300:7,14	
2215:5	2200:2	NCN 2342:22	2302:5,7	NFAAT
2241:25	2257:10	2343:9,21	2371:10	2107:17
2314:22	2237:10	2344:16,18	negotiates	2326:5
months	movement	,21,22	2255:20	NHL 2140:18
2196:24	2181:4	2345:9,17		ni 2258:15
2197:1,5,7	2206:21	2346:6,9	negotiating	ni 2238:13
	moving	2347:13,23	2179:12	nicer
Moody's	2129:18	2348:5,9,1	negotiations	2251:17
2239:17	2130:13,14	4	2181:25	night 2198:8
morning	2147:10	2349:2,19	2334:17,21	_
2095:3,17,	2165:25	2352:4,14	2346:24	nine 2097:10
21,25	2169:21	2369:19	2347:1	2284:20,22
2096:4	2171:8	necessarily		2358:24
2101:4,15	2173:18	2113:16	Nelson	2384:9
2114:13	2175:10	2151:15	2189:22	Nineteen
2116:11	2176:27	2195:9	net 2108:9	2098:17
2135:14	2170:22	2294:17	2151:11,22	
2165:6,24	2182:22,25	2305:9	2153:18	ninety-eight
2168:11	2182:22,23	2324:19	2154:5,20	2356:25
2174:12	2193:7	2325:8	2163:9	2358:25
2245:11	2195:7	2369:22	2220:23,24	ninety-five
2289:8	2198:6		2221:5	2271:22
2384:2,8		necessary	2225:6	2272:3
·	2200:7 2202:1	2111:23	2230:17,23	
motivated		2134:12	2231:4,19	Nisichawayas
2206:25	2204:6	2240:9	2247:10,14	ihk
move 2130:2	2205:14	2241:11	2335:22	2342:22
2132:15	MPIC 2217:18	2248:1	2336:2	non 2334:14
2135:7	2220:6	2256:5	2351:23	
2137:19	municipaliti	2281:4	2352:18,20	non-
2142:9	_	2313:15	2353:12	controllin
2154:23	es	2315:21	2364:13	g 2369:1
2155:2	2329:6,10	2354:21	2365:14	none 2119:9
2167:24	2332:20	2369:21	2366:8	2257:12
2107.21			2500.0	2231.12

PUB - MANITUBA	A HIDRO GRA	01-07-2013	Page 2433 (01 2403
2273:25	2183:6	11 01	2095:5,12	2207.2 10
	2183:0	,11,21	·	2297:3,10
2274:3	notes	2161:6,14,	2226:2	2298:8
2300:15	2165:25	16,17,18	office	2299:10
nonetheless	2166:10	2180:13	2155:6,13	2300:20
2264:19	2182:4	2181:12,16	2156:25	2301:13
	2249:25	,23	2374:18,24	2308:13
normal		2183:13,25	· ·	2309:18
2131:24	nothing	2189:2,4,7	officer	2311:2,25
2141:24	2135:3	2311:20,22	2218:14,19	2313:25
2204:8	2235:22	2316:13	off-peak	2318:12
normally	not-	2332:12	2371:25	2326:9
2095:23	interrupti	obligations	2372:5	2341:9
2258:20	ble 2271:3	2332:10,14	2374:10	2349:23
2230.20	Die 22/1.5	2332:10,14		2357:7
north	notion	obs 2160:11	offset	2377:3
2276:24	2177:8	obtain	2152:4	2383:8
2277:1,4,2	2192:19	2192:10	offsets	-14 0104.4
2	notional	2192:10	2150:7	old 2104:4
north/south	2209:4	obtuse	2151:10	OM&A 2165:11
2093:22	2212:18	2274:12	2154:12	one-fifth
2268:19		obviously	2311:22	
2269:1,3	2213:1	2140:17	2311:22	2321:13
· · · · · · · · · · · · · · · · · · ·	2377:14,23		offsetting	ones 2104:5
2270:2,18	notionally	2162:3	2193:11,25	2116:11
2271:19	2212:15	2264:6	2294:20,21	2176:2
2272:12	2377:9,25	occasionally	oh 2133:9	2190:18
2275:25		2171:23	2240:18	2220:4
2276:8,17	notwithstand	2175:23		2249:16
2279:17,21	ing	2192:13,17	2242:7	2307:24
,23	2136:17	, 20	2250:19	2308:7
2280:3,4,5	np		2271:11	2338:5
,20 2281:7	2088:14,16	occur 2188:4	2274:16	
northern		2192:14	2308:2	one-third
2189:21	NSP 2303:7	2218:11,22	2328:16,18	2345:18
2269:4,19	2306:22	2238:10	2339:7	2347:13,24
2270:10	2307:19	2290:24	2375:24	one-zero
2272:20,23	2308:21	2303:21	2376:24	2229:24
2273:19	2311:6,8,1	2313:12	okay 2104:24	
2303:22	0,11,14,22	2380:5	2105:5	ongoing
2306:14	2341:21	2381:13	2108:19	2135:11
	2371:19	occurred	2147:17	2218:22,24
northwest	nuance	2188:2	2158:10	2334:21
2279:12	2280:7		2173:7	on-peak
note 2140:12	,	occurs	2211:24	2371:8,24
2162:16		2245:14	2221:3	2372:1,5
2170:7	0	2370:16	2232:9	
2170:7	O&M 2332:6	2371:19	2249:15	onto 2254:6
2182:5	2373:8	o'clock	2262:10,19	op 2155:11
2232:5	oath 2141:1	2227:4	2279:19	_
	Oatil 2141:1	2384:9	2279:19	ope 2105:18
2249:16	objective			open 2177:14
2297:6 2317:9	2251:5	Odette	2285:17	2178:10,17
. / < 1 / • U		2088:5	2287:19	,19
	ohliastics			
2376:12	obligation 2160:2,4,5	offer	2291:21,24 2296:12,16	2179:5,18

105 1111111051	A HIDRO GRA	01-07-2013	Page 2434 (· · ·
opening	2320:22	2304:8	2352:4	2181:21
2142 : 22	2346:10	2319:3		2182:21
2142;22	2350:7	2319:3	orders	2183:11
operate	2355:17		2170:13	
2278:8		2337:5	org 2168:9	2192:18
2286:25	2360:7	2338:9	Olg 2100.9	2193:1,21
2287:1	2363:20	2339:22	oriented	2198:4,8
2313:7,11,	2364:5	2341:13	2354:7	2201:19,23
12 2315:21	2367:15,22	2371:22,25		2204:12,17
2319:8	2370:8	2372:2	original	2205:12
2313:0	2372:13	2374:10	2137:23	2206:19
2325:17	2373:1,6,1	opposed	2147:13	2208:5
2323:17	2 2380:12	2129:8	2179:16	2213:17
operated	2382:2		originally	2215:22
2287:25		2158:24	2134:13	2216:5
2288:2	operation	2200:14	2252:23	2288:17
2320:25	2103:12	2203:18	2254:3	2305:9
	2105:10	2243:11	2261:20	
operating	2106:12	2281:18		over-budget
2103:19	2261:19	2291:3	originated	2261:14
2104:18,21	2313:23	2321:16	2194:6	overhead
, 22	2316:3	2322:2	others	2130:6,10
2105:15,19	2317:21,23	2325:19		2132:4,20
, 21	2320:17	2327:6	2156:10	2137:21
2106:1,5	2321:9	opposite	2163:25	2138:9,10,
2107:9	2323:6	2252:20	2200:6	18,21,24,2
2108:20	2351:15	2232:20	other's	5
2112:25	2369:10	optimal	2213:20	
2113:5		2201:5		2139:1,5,9
2127:24	operational		otherwise	2141:25
2129:8,13,	2162:5	optimistic	2146:3	2142:13
15,18	operations	2117:25	2284:3	2148:21
2131:11	2128:11	option	2304:12	2149:25
2134:21	2158:3	2256:16	ourselves	2152:7
2135:8,10	2173:1	2257:6	2220:10	overheads
2141:19	2314:7	2293:22		2103:13
2148:18	2317:17	2311:20	outflows	2105:13
2140:10	2322:19		2193:2	2106:13
2150:4,15	2367:24	options	outgrow	2109:23
	2378:6	2121:13	2274:25	2128:2
2151:21		2292:4	22/4.23	2120:2
2153:4	2380:7	2293:14,15	output	
2155:5,11	opinion	2316:6	2318:18	2374:19,22
2156:24	2366:9	orange	2338:15	oversimplist
2157:3,7,1	2170.0	2114:14	2339:18	ic
2	opp 2178:8		2340:5	2304:10,20
2159:19,22	opportune	order 2123:3		·
2160:17	2321:20	2132:18,24	outside	owe 2261:25
2162:4		2145:24,25	2121:5	2262:9
2163:10	opportunitie	2210:2	outstanding	owned 2355:2
2184:13	s 2178:9	2242:20	2175:16	
2185:25	opportunity	2286:25	2214:11,14	ownership
2208:2,9	2118:6	2312:24	2347:12	2343:18,21
2261:21	2178:6,19	2313:9		2345:16
2292:20	2289:9	2345:3	overall	2352:15
2312:18		2343:3	2161:2	2354:21,24
2012.10	2303:19	2341:11	2173:17	

JB MANITOB	A HIDNO GNA	01 07 2013	Fage 2433 C	71 2105
-	2244:16	4,19	2163:19	2094:8
P	2248:20	2340:20,22	2171:25	2365:7,1
p.m 2227:6,7	2253:1	2341:7,10,	2196:25	11
2327:12,13	2257:22	11,12	2197:9	2366:8,2
2384:11	2265:15	2347:3	2208:20	2367:4
2304:11	2266:19	2360:20	2212:25	2369:8,1
package	2289:17	2361:21,24	2214:9,15	18
2096:4	2290:6	2362:19	2215:20	2382:8,9
2101:4	2291:23	2365:1	2216:2	2383:12,
2306:22	2296:5,10,	2366:17,21	2218:6	
page 2089:2	13,19	2367:3	2219:25	partnershi
2090:2,20	2298:25	2369:15	2231:9	2334:25
2090:2,20	2299:9	2371:6	2254:23	2341:16,
2091:2	2305:19,22		2261:12	2345:10
2092:2	,23	Pambrun	2267:21	2355:2
2093:2	2307:2,3,1	2088:16	2280:24	2364:25
2094.2	7 2308:2	panel	2281:1	2365:16,
2100:9,15	2309:5,15,	2087:13	2297:18	2366:5,1
	16 2311:1	2089:6	2297:18	20 2367:
2106:17		2095:5,14		2368:17,
2125:1	2317:8	2101:9	2322:15 2330:12	2371:6,2
2127:16	2321:11	2115:8,9,1		2374:20
2129:12	2329:5	3,15,18,22	2361:4	2379:4,1
2131:5	2330:4	,24	2376:25	party 2194
2136:10	2331:1	2116:18	2378:3	
2137:15,16	2350:2	2117:14,19	particularly	past 2105:
2139:17	2351:7,8,2	2117:14,19	2119:16	2132:14
2140:2,13	1 2353:3	2169:8	2163:19	2205:3
2141:2	2354:5,6,7	2229:1	2169:25	2258:22
2147:4	2356:9	2229:1	2172:11	2330:16
2155:3	2357:9	paper	2196:4	path 2120:
2156:2,8	2358:23	2328:17	2223:3	2324:8,9
2159:11	2359:3	2350:10,11	2226:21	2343:4
2162:18,24	2375:4,23	parameter	2351:20	
2163:11	2376:1	2244:17		Patti 2088
2164:25	2377:21	2244.17	parties	2095:10
2165:8,9,1	2379:20	pardon	2114:24	2097:3,9
8 2169:25	2380:15	2162:4	2115:17	6,22
2172:25	2381:2,10	parent	2119:1	2098:1,6
2173:24	pages	2180:7	partly	1,17,22
2174:2	2087:24	2187:5,7,1	2156:24	2099:1,6
2179:22	2097:12	5	2265:15	1,16,21
2190:6	2106:18		2361:8	2100:1,6
2191:20	2124:5	park 2323:21	partner	7,24
2203:7	2125:4,13	partially	-	2101:3
2220:16	2268:13	2274:13	2217:11 2343:6	2227:12,
2221:3	2296:6,14			2228:5,1
2222:3,5,1	2297:4	participated	2347:17	2289:7
7,20		2114:19	2369:22	2318:9
2224:6	paid 2170:16	particular	partners	2327:17
2225:10	2221:8	2113:17	2365:24	2328:1,1
2226:11,22	2328:3	2129:12,20	2367:6	17
2236:9,22	2332:14	2130:8	2369:19	PAUSE 2110
2237:10	2336:11	2138:23	partner's	2111:7,1
2242:16,24	2337:1,3,1		Par crier 2	<u> </u>

	111111111011	IIIDKO GKA	01 07 2013	Fage 2430 (
21	13:10	2360:22	2332:5	2236:23	,20,22
	19:5	2361:13		2282:17,20	2236:17,24
1	26:23	2362:1,15,	pays 2331:10	2283:2	2237:1
1	34:16	22 2364:21	2332:17	2284:21	2238:10
1	36:6	2365:4	peak	2285:15	2242:6,22
1	46:15	2366:1,12	2296:6,21	2318:19	2243:4,10,
1	48:13	2369:4	2323:13,15	2345:8	24
	49:9	2372:10	,16,17	2374:5	2244:10,18
1	56:20	2374:15	2326:13,14	2377:14	,19,23
1	57:19	2375:1,18	2336:22	23//:14	2245:6
1	67:14	2376:21	2371:6,12	perc 2215:8	2246:16
	73:15	2377:18		percent	2253:7
1			peaking	2104:2	
1	74:18	2379:17	2291:3,12,	2105:18,22	2271:2
	78:21	2380:9	17	2106:3,4	2272:17
	86:12	2381:7	peer 2227:16	2112:10,12	2282:19,22
1	88:21	2382:14,24		,13,15	2292:8
1	90:2,23	pay 2230:5	pejorative	2113:14	2320:25
1	11:7	2231:2,9,1	2251:18	2138:5,6,9	2321:8,13,
	34:6	0 2232:19	pen 2160:3	2153:6	16 2322:12
	39:14	2261:18,24	_	2161:1,25	2333:3,4,1
	44:13	2262:4	penalties	2162:1	3 2340:7,8
	50:13	2336:16	2178:16	2164:22	2342:2,3,6
	61:4	2346:6,10,	pencil	2166:18,23	,8,11,12,1
	64:16,25	14	2141:3	,24	3,14,16,17
	66:10,25	payable	pending	2175:8,16	,23
	68:22	2230:6	2256:24	2181:13,14	2343:23
	73:22 83:4		2304:11	2184:19	2344:3,5,1 6,21
	86:1	paydown		2187:24	2345:9,21,
	87:9,21	2361:5	pens 2160:3	2194:23	22,25
	95:10	paying	pension	2195:4,14,	2346:1
1	97:21	2230:10	2160:2	18,19	2348:6,17
	98:21	2233:2	2161:2	2197:4,5,2	2349:20
1	06:10	2331:14,18	2162:25	5	2351:22
1	08:9	2340:19	2163:13,16	2198:20,21	2352:11,14
1	09:1	2345:24	2195:4	,22	,15,21
1	15:8	2346:1		2199:4,13,	2353:5,6
	16:20,25	2351:24	pensions	15	2358:10,13
1	17:4		2159:13	2200:1,3,8	2361:18
	18:7,22	payment	people	,21	2362:11
1	19:13,20	2111:23	2104:22	2201:16	2369:21
	21:4	2182:17	2130:25	2202:21	2382:18,19
1	28:21	2333:2	2160:24	2203:11	
1	34:10	payments	2161:3	2207:16	percentage
	41:23	2129:16	2195:3	2215:3,7,8	2197:25
	46:4	2161:12	2215:11	2222:10,24	2198:5
	47:9	2170:21,23	2262:4	2223:1,4	2333:2,10,
	48:22	2193:12	per 2101:19	2224:12,22	12 2343:18
	49:16	2329:5,9	2102:8,16,	2225:12	performed
	52:8,24	2332:6	2102:8,16,	2230:5,14,	2201:13
	53:22	2333:12,19		22 2231:8	
	55:13	,20,22	2107:3	2232:19	perhaps
	56:14,19	2334:2	2112:2	2232:13	2117:15
1	57:17,25	payroll	2189:6	2234:10,16	2123:7
	J1.11,4J	Palioti	2192:23	2201.10,10	

PUB - MANITOB	A HYDRO GRA	01-07-2013	Page 2437 of	2463
2127:17	perspective	2130:18,19	2169:5,6,1	2234:8,14,
2149:12	2131:13	2131:8,12	6 , 22	19
2167:25	2144:2	2132:9,11,	2170:6,15	2235:7,22
2168:15	2176:1	17	2171:1,10,	2236:4,8,
2169:25	2192:3	2133:1,6,7	13	4,25
2177:8	2194:8	, 19	2172:3,22,	2237:9,17
2184:10	2198:15	2134:1,10,	23 2173:7	2238:22,2
2185:22	2200:25	11,23	2174:2,20	2239:9,23
2190:25	2209:10	2135:6,13,	2175:3,17	2240:4,11
2191:1	2219:22	24	2176:7,16	21,25
2199:9	2220:10	2139:15,16	2177:2,20	2241:6,19
2205:18	2235:24	2140:3,4,1	2178:15,23	2242:13,1
2211:25	2274:7	0,11,23,25	2179:9,21	2243:7,15
2212:6	2277:14	2141:12,13	2180:2,9,2	25
2222:19	2292:13	,20,22	1 2182:8,9	2244:4,15
2223:20	2296:20	2143:8,9,1	2183:22,23	2245:4,17
2233:4	2316:4,7	2	2184:1,16,	21
2236:8	2340:11	2144:2,5,1	25 2185:11	2246:12,2
2244:4		2,15,21	2186:1,4,9	2247:1,8,
2265:3	pertaining	2145:11,13	2188:8,9,2	3,18
2266:4	2186:17	,15	3	2248:3,17
2268:18	pertains	2146:17	2189:3,12,	2249:3,11
2281:11	2354:24	2147:2,9,1	13	15,20,23
2307:15	Peter	7,22	2190:4,5,1	2250:4,15
		2148:6,15,	3,25	21
period	2088:10	22	2191:6,11	2251:1,6,
2121:22	Peters	2149:3,11	2203:3,4	1,17,25
2130:18	2088:2	2150:6,14,	2204:21	2252:5
2159:1	2089:12	20,23	2220:13,14	2253:4,15
2190:19	2110:14,15	2151:7,9,1	,22	20
2224:21	, 22	4,19	2221:3,15,	2254:7,17
2236:23,24	2111:1,2,1	2152:3,6,1	22	2255:1,10
2237:7	2,17	0	2222:1,13,	19
2238:9,11,	2112:6,12,	2153:3,15,	14	2256:6,22
14 2246:24	19	21	2223:2,7,1	2257:6,7,
2252:13,16	2113:4,12,	2154:4,13	7,20	5,17,20
2361:3,5	25 2114:8	2155:2,8,1	2224:1,5,9	2259:1,4,
periodic	2117:4,7	4,24	,10,17,18,	,17
2177:17	2119:7,8,2	2156:6,7,1	24	2260:9,10
2188:3	5	8	2225:1,10,	13,22
periods	2120:20,21	2158:17,18	17,25	2265:10,1
=	2121:5,6	2159:3,10,	2226:10,15	,15
2153:24,25	2122:6,22	16,17,22,2	,17,20,25	2266:2,4,
permissible	2123:7,13,	3	2228:22,23	,18
2131:7,9	20	2163:9,15,	2229:7,12,	2267:2,3,
0106 04	0104 4 0 0	1,	,,,,	,,,,,

17

3

2164:2,5,2

2165:10,15

2166:8,9,1

2167:2,7,1

1,16,19,23

,16,22

7,21

2124:4,9,2

4,25

2125:9

2126:25

3,20,22

22,24

2127:5,13

2128:1,5,1

2129:3,10,

16,21,25

2230:3,12,

2231:1,7,1

2232:3,10,

2233:1,14,

3,16,21

11,16

19,24

20

0,15,20,24

2268:3,7,2

2269:7,10,

2270:24,25

2273:1,2,6

2271:5,14

2272:6,7

25

2136:24

2120:24

perpetuity

2188:12

2189:10

2121:9,10

2122:13,15

permitted

PUB - MANITOB	A HIDRO GRA	01-07-2013	Page 2438 C	01 2403
,13,18,25	,16,17,25	15,20,25	2366:18	placeholder
2274:11,20	2319:1,10,	2355:15,25		2281:2
2275:5	16,22	2356:4,5,9	PGF 2175:14	
2278:18,19	2320:8,13,	,17,21,24	phased	places
2279:1,4,8	20,24	2357:3,7,1	2331:21,25	2276:21
,11,16,19,	2321:18	3,19	phasing	2277:2
23	2329:1,2,1	2358:5,12,	2381:11	plan 2120:11
2280:9,10,	3,23	15		2195:4
21	2330:2,11,	2359:8,9,1	phone 2224:4	2214:8,23
2281:15,23	15,22,24	3,19,23	phonetic	2232:6
, 24	2331:8,13,	2360:2,13,	2193:5,22	2284:8,10
2282:4,5	19,25	14,24	2307:20	2289:16
2284:24,25	2332:4,9,1	2361:20,21	physical	2290:5,14,
2285:7,13,	7,20,24	2362:17,18	2123:16	19
17,22	2333:8,11,	, 25		2291:4,17
2286:4,9,1	25	2363:5,18,	physically	2292:2,7
6	2334:5,12,	19	2255:8	2293:5,11
2287:2,6,1	20,23	2364:6,23,	pick 2215:23	2295:14
1,16,23	2335:6,13	24	2224:3	2296:5,8
2288:3,12,	2336:7,8,1	2365:6,12,	2309:7	2297:5,9,1 3,14,18,24
20 2289:13,14	5,20,24 2337:7,12,	17 2367:12,13	2349:24	2298:24
2290:3,13,	18,23	,20	2353:6	2299:5,22,
18,22	2338:4,7,1	2368:2,14	2370:8	24
2291:2,7,1	7	2370:5,6,1	2382:2	2300:1,3,7
1,16,21,24	2339:4,14,	5,18,22	picking	,10,15,16
2293:13,21	17,21	2371:4,11,	2309:21	2301:20
2294:2,8,1	2340:3,15,	23	picture	2302:9,11
6,22	24	2372:3,12,	2107:21	2303:9,13
2295:4,12,	2341:3,9,2	18 , 25	2107.21	2304:1
25 2296:3	0	2373:5,14,	2150:12	2305:7
2305:17,18	2342:19,20	19,24		2315:23
2306:1,6	2343:1,5,8	2374:9,17,	piece	2316:7
2307:1,9,1	,20,24	22	2119:25	2321:25
5,23	2344:5,22	2375:3,10,	2176:5 2186:14	planned
2308:6,13,	2345:1,12,	20,22,25	2188:14	2221:23
16,20	13,23	2376:3,8,1	2192:8,9	2238:4
2309:3,16,	2346:6,9,1	2,17,24	2213:1	2254:19
20 2310:2,17,	6,19,23 2347:2,11,	2377:3,13, 20	2219:9,10	2262:18
2510.2,17,	20	2378:3,9,1		2269:21
2311:3,8,1	2348:4,8,1	3,18,25	pieces	planning
2,15,25	1,19,24	2379:7,11,	2178:11,13 ,15	2128:14,17
2312:9,19,	2349:7,18,	19	,13 2179:16	,19,21
24	23	2380:11,20	2175:10	2137:20
2313:1,13,	2350:1,10,	,22	2209:5	2242:23
18,23,25	13,17,18,2	2381:2,21,		2244:24
2314:8,16	4	24	pillow	2245:23
2315:1,10,	2351:4,6,1	2382:6,16,	2140:24	2284:2,12
13,17,18,2	6,19	21	pin 2335:13	2292:13
2 2316:10	2352:10,16	2383:3,8,2	placed	2293:2
2317:1,6,2	2353:1,14,	4	2185:23	2316:4,7 2322:24
4	19,24	Peters's	2252:18	Z3ZZ:Z4
2318:10,12	2354:4,12,			

PUB - MANITUBA	HIIDNO GNA	01-07-2013	Page 2439 C	<u> </u>
-1	2114:12	2206:20	2102:6	2087:21
plans				
2182:11	2123:21	2208:2,15	2107:6	2143:2
2214:19	2205:25	2210:21,25	2111:10,19	portfolio
2291:12	2260:18	2211:2,9	, 25	2170:22,24
2295:13,16	2263:4	2212:14	2227:24	2178:10
2297:8	2296:8	2213:1	2288:20	2179:5
2305:3,4	2375:5	2216:15	2298:12	2198:4
2309:22	plenty	2219:4	2299:19	2200:25
2325:4	2257:5	2221:6	2328:2	2201:6,15,
plant	2303:17	2222:3	pointed	25 2203:24
ı -	2303.17	2223:11	2382:17	2204:12,20
2105:15,20	plus 2112:13	2229:17 , 20	2302.17	2214:7,23
2109:4	2147:6	, 24	points	·
2228:10	2166:23	2230:13	2114:20	2220:11
2258:24	2181:14	2232:1,7,8	2193:19	2339:1
2283:10	2196:21	,13	2196:22	portion
2296:24	2225:23	2233:20,25	2197:6,17	2157:8,9,1
2312:4	2359:22	2235:20,23	2198:1	3,15
2316:17	2360:1	2236:9,11,	2202:8	2258:12
2318:19		15,18	2206:16	2270:11
2320:6,21	pocket	2237:12,13	2237:22	2345:22
2321:9,17,	2324:11	2242:20	2276:25	2364:15
24	point	2242:20		
2322:2,6,1	2096:17	2245:1,2	pol 2144:25	posed 2170:3
0,15	2102:8,15,		policies	2288:21
2323:2,10,	16,17,18,1	2246:7,9	2132:14	2289:1
16	9 2105:23	2249:21	2135:18,19	position
2325:16,19	2107:3,4,5	2250:21	,25	2145:5,12
,21	,11	2253:6	2144:18,19	2206:21
2326:15,24	2108:20,22	2261:10	,20	2200:21
2327:1,2	2112:2,4	2268:25	2150:23	2241:6,25
2335:23	2112:2,4	2277:7	2130:23	2262:9
2340:23		2279:13	policy	
2347:21	2136:9	2281:8	2144:15	2292:17
2354:12	2141:3	2289:2,4,6	2145:1	positions
2357:19	2146:7,9,2	2301:11	2153:19	2208:8
	4	2302:14	2195:17	
plants	2147:14,18	2304:6	2198:24	positive
2104:23	2149:12,13	2317:11,14	2199:2,4,1	2123:1
2166:14	2150:6,8	2322:14,20	6,18,23	2183:9
2217:10	2151:10	2325:7	2200:8,10	2352:21
2241:14	2154:13	2326:25	2215:21	positively
2283:13,18	2158:23	2338:12	2247:6,18	2230:14
2298:5	2166:19	2343:24		
2299:6,13	2167:8	2344:24	pool 2138:11	possible
2304:21	2179:9	2349:1	2139:5,9	2106:14
2323:20	2183:8	2351:10	pools	2123:9
2327:5	2186:19,21	2353:4	2138:25	2133:21
	,23	2357:22		2183:3,15
play 2173:22	2195:14	2363:2	Poor's	2255:9
2204:2	2199:11	2376:25	2183:6,8	2262:16,19
plea 2123:20	2200:5,19	2382:1	2239:18	2264:9
_	2202:3		port 2200:25	2324:13
please	2203:9,14	Pointe		possibly
2111:12	2205:11	2101:20,25	Portage	

PUB - MANITUBA	. HIDRO GRA	01-07-2013	Page 2440 (DI 2403
2116:17	2143:20,24	2237:1	2132:11	2252:15
	,25	2280:14	2132:11	2341:8
potential		2295:8	2133:22	2371:7
2108:1,8	practise	2347:12		
2269:19	2141:24	2350:21	presumably	prices
2292:16	2142:15	2367:15	2252:1	2207:10
2310:15	pre-ask	2307:13	pretty	2371:25
potentially	2096:5,7,8	prepose	2225:15	2372:2
2122:11	,15	2096:22	2338:5	pricing
	2116:12	preposing	2349:5	2201:10,21
power	2289:1	2096:24		
2158:20			previous	primarily
2216:16	pre-asks	prescribe	2141:7	2115:15
2257:2	2096:7	2335:12	2143:19	2116:17
2273:19	pre-building	prescribed	2145:24	2128:19
2281:18	2241:21	2115:1	2147:19	2170:20
2282:22		2118:21	2148:16	2176:19
2284:7	precipitatio	2317:12	2149:14	2179:25
2289:16	n 2315:4	2330:9	2152:1	2180:5
2290:4,14,	precisely	2373:11	2157:25	2193:10
19	2112:17		2176:13	2211:13
2291:4,12,	1	present	2184:2	2230:18
17 2292:7	preclude	2111:20	2199:2	2310:1
2293:4	2123:5	2112:4	2253:21	2329:21
2295:13,16	predetermine	2113:14	2262:20	primary
2296:5,8	d 2333:6,9	2164:3	2266:13	2180:1
2297:9		2174:13	2271:1	2188:25
2302:25	predict	2176:24	2280:12,17	
2303:19,22	2122:23	2248:15	2281:17	principle
2306:14	prefer	2304:23	2332:14	2126:5
2308:7	2118:11	2324:2,5	2343:11	2358:9
2309:22	2297:24	presentation	2353:15	principles
2315:23	preferred	2117:2	2362:10	2126:4
2330:9	2182:10	2139:19	2383:10	2142:7
2334:25		2156:9	previously	2154:3
2337:8	prefers	2159:11	2102:21	2160:12
powerhouse	2171:14	2358:2,3,8	2115:2	
2102:1	premise	presentation	2127:24	prior
2103:17,18	2144:13	l	2128:12	2312:12
2111:10		s 2116:24	2129:9	2365:20
	premium	presented	2139:22	pro 2187:5
PowerPoint	2328:3,15	2200:9	2141:17	2303:13
2139:19	premiums	presenters	2158:12	probably
practice	2175:18	2117:5	2164:9	2108:3
2131:24	2176:4		2168:23	2125:13
practices	nron 2200-1	presently	2176:17	2130:12
2092:15	<pre>prep 2208:1</pre>	2275:17	2177:6	2199:25
2121:14	preparations	2295:1	2218:2	2200:18
	2139:2	present-	2328:5	2211:16
2122:18	prepare	value	2377:10	2235:20
2131:16,17	2350:20	2161:8		2265:4
2132:20			prevly	2286:14
2133:24	prepared	pressure	2158:12	2292:24,25
2134:8 2142:1	2224:7	2092:12	price	2318:24
Z14Z:1				2310.21

2329:14,25
2351:3 ly 2142:16 2262:20 ,22 2379:8 2119:2 problems proficiency 2274:21 project's 2123:16 2270:13 2313:8 2279:13,17 2254:18 ,17 procedural 2314:15,20 ,21,24 prolong 2133:21 2114:10 profile 2280:4,13, 2379:20 2134:3 proceed 2204:18 19,22,24 property 2178:1 216:12 236:6 2357:11,21 2332:18 2181:2 216:12 2326:6 2361:2,6 2187:8 2201:2 2250:20 profitabilit 2363:24 proportion 2201:2 proceeded y 2366:16 2377:2 2331:5 2218:5,1 proceeding 2107:25 2379:2,3 proportion 2219:23 2109:18 2108:3 projected proportional 2239:17 2124:7 program 2262:20 2248:6 2232:17 2184:2 2193:15 2262:21 proposals 2258:18
problems proficiency 2274:21 project's 2123:16 2270:13 2313:8 2279:13,17 2254:18 2124:11,7 procedural 2314:15,20 ,21,24 prolong 2133:21 2114:10 profile 2280:4,13, 2379:20 2134:3 proceed 2204:18 19,22,24 property 2178:1 216:22 2205:13 2283:10 2128:3 2180:8 216:12 236:6 2357:11,21 2332:18 2181:12 2250:20 profitabilit 236:24 proportion 2201:2 2250:20 profitable 2378:1,24 proportion 2201:2 2282:24 profitable 2378:1,24 proportional 2219:23 2109:18 2108:3 projected proposal 2232:17 2109:18 218:3 226:20 220:22 2248:6 2232:17 2184:2 2193:15 226:20 2248:6 2233:17 2248:6 2233:11 210:19 2233:6
270:13
Procedural 2313:8 214:15,20 2279:13,17 21,24 prolong 2133:21 2114:10 profile 2280:4,13, 2379:20 2134:3 proceed 2204:18 19,22,24 2283:10 2128:3 2180:8 2116:22 205:13 2283:10 2128:3 232:18 2181:12 2168:1 profit 2357:11,21 2332:18 2283:20 2128:3 2181:12 2250:20 profitabilit proceeded y 2366:16 2377:2 2331:5 2231:5 2218:5,1 2282:24 profitable proceeding 2107:25 2109:18 2108:3 2109:18 2108:3 2108:3 projected proceeding 2107:25 2379:2,3 ly 2225:13 2220:5 proportional 2219:23 2124:7 proceedings 2184:13 2124:7 program 2239:7 proceedings 2184:13 2254:3 2254:3 2151:5 2259:22 2289:24 proposal 2233:11, 24 2124:7 program 227:4,10 2233:6 237:16 2240:6 2302:17 2289:3 2258:18, 2259:22 2288:3 237:16 2240:6 2302:17 2289:3 2276:15 2259:22 2377:11 2242:10 233:6 237:13 proposed 2258:19 projects 2158:21 projections 2158:21 projections 226:25 projects projects project 2283:23,25 230:20 2305:9 2314:6 2283:23,25 230:20 2305:9 2276:15 233:11 2209:20 2258:19 prohibitive 239:8,10 project 235:11,26 220:20:20 230:20 230:20 226:25 project 236:9,10 214:12 230:10 236:18:12 230:10 2113:6 212:22 220:13 220:13 220:13 220:13 216:8 214:12 230:10 216:8 215:12 238:31:1 2200:13 213:6 220:3 220:3 220:3 220:3 220:3 220:0:9:18 214:15 230:2:10 233:11
procedural 2314:15,20 ,21,24 prolong 2133:21 2114:10 profile 2280:4,13, 2379:20 2134:3 proceed 2204:18 19,22,24 property 2178:1 2116:22 2205:13 2283:10 2128:3 2180:8 2168:1 profit 2367:11,21 2332:18 2181:12 2250:20 profit 2363:24 proportion 201:2 2250:20 profitabilit 2364:8 2202:14 2211:25 2282:24 profitable 2377:2 2331:5 2218:5,1 proceeding 2107:25 2379:2,3 ly 2225:13 2220:5 2109:18 2108:3 projected proposal 223:17 210:8 2366:20 220:20 2248:6 2250:9 proceedings 2184:13 2254:3 proposal 223:11 2184:2 2193:15 2261:20 2248:6 2250:9 proceedings 2184:13 2254:3 2151:5 2259:2
2114:10 profile 2280:4,13, 2379:20 2134:3 proceed 2204:18 19,22,24 property 2178:1 2116:22 2205:13 2283:10 2128:3 2180:8 216:12 236:6 235:11,21 2332:18 2181:12 2216:12 2326:6 2363:24 proportion 2201:2 2250:20 profitabilit 2364:8 2202:14 2211:25 2282:24 profitable 2377:2 2331:5 2218:5,1 2282:24 profitable 2379:2,3 ly 2225:13 2220:5 2109:18 2108:3 projected proportional 2219:23 2109:18 218:3 projected proposal 2232:17 2124:7 program 2239:7 proposals 2250:9 2184:2 2193:15 2261:20 2248:6 2250:9 2227:4,10 2233:6 2302:17 2289:3 2276:15 2377:11 2242:10 2350:7 2331:2 2276:15
proceed 2204:18 19,22,24 property 2178:1 2116:22 2205:13 2283:10 2128:3 2180:8 2168:1 profit 2357:11,21 2332:18 2181:12 2250:20 profitabilit 2363:24 proportion 2201:2 2282:24 profitable 2377:2 2331:5 2218:5,1 proceeding 2107:25 2379:2,3 1y 2225:13 2220:5 2109:18 2108:3 projected proposal 2232:17 2120:8 2366:20 2202:20 2248:6 225:18 2124:7 program 2239:7 proposal 2258:18, 2184:2 2193:15 2261:20 2258:18, 2184:2 2193:15 2261:20 2258:18, 2227:4,10 2233:6 230:17 2289:3 2276:15 2337:11 2242:10 2350:7 2331:2 2276:15 2376:13 programs projections 2104:5 2289:22 2107:17 228:2
2116:22
2168:1 2216:12 2216:12 2250:20 profitabilit 236:16 2282:24 proceeded y 2366:16 2377:2 2379:2,3 2109:18 2108:3 2109:18 2108:3 2109:18 2108:3 2109:18 2108:3 2109:18 2108:3 2109:18 2108:3 2109:28 2220:20 2248:6 2379:2,3 2109:18 2108:3 2108:3 2109:18 2108:3 2108:3 2109:18 2108:3 2108:3 2109:18 2108:3 2108:3 2109:18 2108:3 2108:3 2109:18 2108:3 2108:3 2109:20 220:20 2248:6 2250:9 2250:9 2248:6 2250:9 2258:18, 2258:18, 2258:18, 2261:20 2378:1,24 2298:2 2219:23 220:5 220:5 220:20 2248:6 2250:9 2258:18, 2258:18, 2258:18, 2261:20 2378:15 2259:22 2193:15 2262:17 2289:3 2276:15 2377:11 2242:10 2336:13 2376:13 2276:15 2276:15 2384:8 2109:20 2107:17 2121:24 2209:20 2262:25 2107:17 2121:24 2209:20 2262:25 2288:23 2288:23 2288:23 2288:23 2288:23 2288:23 2288:19 2288:19 2288:19 2288:19 2288:19 2288:19 2288:10 2288:10 2288:10 2288:13 219:18 2318:12 2318:12 2325:1 220:5 220:20 220:20 220:20 220:20 220:20 220:20 220:20 220:20 2216:8 2159:6 2303:10, 2305:9 2305:9 2306:10 2308:21 2308:21 2308:21 2308:21 2308:21 2308:31 219:18 2318:13 2318:13 2318:13 2318:13 2318:13 2318:13 2318:13 2320:10 2306:10 2144:24 2147:12 2340:18 2383:11, 210:18:12 2340:18 2383:11, 210:18:12 220:20 220:20:20 220:20:20 220:20:20 220:20:20:20:20 220:20:2
2216:12
2250:20 profitabilit 2364:8 2202:14 2211:25
proceeded y 2366:16 2377:2 2331:5 2211:25 2282:24 profitable 2378:1,24 proportional 2219:23 proceeding 2107:25 2379:2,3 ly 2225:13 2220:5 2109:18 2108:3 projected proposal 2232:17 2120:8 2366:20 2202:20 2248:6 2250:9 2124:7 program 2239:7 proposals 2258:18, 2184:2 2193:15 2261:20 2151:5 2259:22 2227:4,10 2233:6 2302:17 2289:3 2276:15 2377:11 2242:10 2350:7 2331:2 2278:25 2384:8 programs projections 2104:5 2289:22 2107:17 programs projections 2104:5 2303:10, 2225:19 projects projects proposing 2314:6 2258:19 prohibitive 2134:13 2119:18 2318:13 2284:12 2319:8,10 2144:24 2147:12 230:10
proceeded y 2366:16 2377:2 2331:5 2218:5,1 2282:24 profitable 2378:1,24 proportional 2219:23 2109:18 2108:3 projected proposal 2232:17 2120:8 2366:20 2202:20 2248:6 2250:9 2124:7 program 2254:3 2254:3 2259:22 2184:2 2193:15 2261:20 259:22 2227:4,10 2233:6 2262:17 proposals 2259:22 2377:16 2240:6 2302:17 2289:3 2276:15 2377:11 2242:10 2350:7 2331:2 2278:25 2384:8 programs projections 2216:8 2104:5 2289:22 2107:17 progression 2283:23,25 2301:20 2305:9 2258:19 prohibitive 2134:13 2119:18 2318:13 22355:1 project 2185:6,13, 2154:10 2340:18 213:6 212:22 2206:9,10 2149:5 2383:11,
2282:24 profitable 2378:1,24 proportional 2219:23 proceeding 2107:25 2379:2,3 ly 2225:13 2220:5 2109:18 2108:3 projected proposal 2232:17 2120:8 2366:20 2202:20 2248:6 2233:11, 2124:7 program 2239:7 proposals 2255:18 2184:2 2193:15 2261:20 2151:5 2259:22 2227:4,10 2233:6 2302:17 2289:3 2263:9,1 2377:11 2242:10 2350:7 2331:2 2276:15 2377:11 2242:10 2376:13 proposed 2281:11, process 2158:21 projections 2104:5 2289:22 2107:17 progression 2283:23,25 2301:20 2305:9 2258:19 prohibitive 2134:13 2119:18 2314:6 2258:19 project 2185:6,13, 2154:10 2383:11, produced 2106:8 206:9,10 2149:5 214:15
proceeding 2107:25 2379:2,3 ly 2225:13 2220:5 2109:18 2108:3 projected proposal 2232:17 2120:8 2366:20 2202:20 2248:6 2250:9 2124:7 program 2239:7 proposals 2258:18, 2184:2 2193:15 2261:20 2151:5 2259:22 2227:4,10 2233:6 2262:17 propose 18 2265:20 2377:11 2242:10 2350:7 2331:2 2276:15 2384:8 programs 2376:13 proposed 2281:11, process 2158:21 projections 2104:5 2289:22 2107:17 progression 2283:23,25 2301:20 2305:9 2258:19 prohibitive 2134:13 2119:18 231:16 2258:19 prohibitive 2134:13 2119:18 230:10 2235:1 project 2185:6,13, 2154:10 2340:18 2205:24 2206:9,10 2149:5 230:10 2235:12
2109:18
2120:8 2366:20 2202:20 2248:6 2250:9 program 2254:3 2261:20 2151:5 2259:22 2184:2 2193:15 2262:17 propose 2237:16 2240:6 2302:17 2289:3 2276:15 2384:8 programs 2158:21 projections 2104:5 2289:22 2107:17 progression 2262:25 projects projects projects 2263:9, 10 2258:19 2258:19 prohibitive 2134:13 219:18 230:10 2325:1 project 2132:1 project 2132:1 project 213:6 2201:3 2205:24 2209:18 2151:2 215:2 provided 2216:6 2201:3 2205:24 2216:6 2201:3 2205:24 2216:6 2216:6 2215:2 215:2 215:2 215:2 215:2
2124:7 program 2239:7 proposals 2250:9 2250:9
proceedings 2184:13 2254:3 proposals 2259:22 2184:2 2193:15 2261:20 2151:5 2259:22 2227:4,10 2233:6 2302:17 2289:3 2263:9,1 2377:16 2240:6 2302:17 2289:3 2276:15 2377:11 2242:10 2350:7 2331:2 2278:25 2384:8 programs projections 2104:5 2289:22 2107:17 2158:21 projections 216:8 2159:6 2303:10, 2209:20 2262:25 projects proposing 2314:6 2258:19 2319:8,10 214:24 219:18 2320:10 2325:1 project 2185:6,13, 2154:10 2340:18 213:6 220:13 216:8 2206:9,10 2149:5 2383:11, produced 2185:22,23 2206:9,10 2149:5 2149:5 2201:3 2185:22,23 2206:9,10 2149:5 2114:15 2205:24 2205:24 2216:6 2215:12
proceedings 2184:13 2254:3 2151:5 2259:22 2184:2 2193:15 2261:20 2263:9,1 2227:4,10 2233:6 2302:17 2289:3 2276:15 2377:11 2242:10 2350:7 2331:2 2278:25 2384:8 programs projections 2104:5 2289:22 2107:17 2158:21 projections 2104:5 2289:22 2207:20 2262:25 projects 2301:20 2305:9 2258:19 2262:25 projects proposing 2314:6 22325:1 project 2185:6,13, 219:18 2320:10 2325:1 project 2185:6,13, 2154:10 2383:11, produced 2106:8 2206:9,10 2149:5 2383:11, proposition 2149:5 214:15 215:2 produces 2205:24 2206:9,10 2149:5 2114:15
2184:2 2193:15 2261:20 2131:3 2263:9,1 2227:4,10 2233:6 2302:17 2289:3 2263:9,1 2377:11 2242:10 2350:7 2331:2 2276:15 2384:8 programs proposed 2281:11, process 2158:21 projections 2104:5 2289:22 2107:17 progression 2283:23,25 2301:20 2305:9 2209:20 2262:25 projects proposing 2314:6 2284:12 2319:8,10 2144:24 2119:18 2320:10 2325:1 project 2185:6,13, 2154:10 2340:18 213:6 2201:3 2185:22,23 2206:9,10 2149:5 2149:5 2201:3 2205:24 2206:9,10 2149:5 214:15 2205:24 2205:24 2216:6 2151:2 2115:2
2227:4,10 2233:6 2262:17 propose 18 2265: 2327:16 2240:6 2302:17 2289:3 2276:15 2377:11 2242:10 2350:7 2331:2 2278:25 2384:8 programs proposed 2281:11, process 2158:21 projections 2104:5 2289:22 2107:17 progression 2283:23,25 2301:20 2305:9 2209:20 2262:25 projects proposing 2314:6 2284:12 2319:8,10 2144:24 219:18 2320:10 2325:1 project 2185:6,13, 2154:10 2340:18 2113:6 2122:22 2206:9,10 2149:5 2149:5 2201:3 2185:22,23 2205:24 2216:6 2151:2 2115:2
2327:16 2240:6 2302:17 2289:3 2276:15 2377:11 2242:10 2350:7 2331:2 2276:15 2384:8 programs proposed 2281:11, process 2158:21 projections 2104:5 2289:22 2107:17 progression 2283:23,25 2301:20 2305:9 2209:20 projects projects proposing 2314:6 2284:12 2319:8,10 2144:24 219:18 2320:10 2325:1 project 2185:6,13, 2154:10 2340:18 213:6 2206:9,10 2149:5 2383:11, produced 2185:22,23 2209:18 2151:2 2114:15 produces 2205:24 2205:24 2216:6 2151:2 2115:2
2377:11 2242:10 2350:7 2331:2 2278:25 2384:8 programs 2158:21 projections 2104:5 2289:22 2107:17 2216:8 2159:6 2303:10,8 2209:20 2262:25 projects 2301:20 2305:9 2284:12 2319:8,10 2144:24 219:18 2320:10 2325:1 project 2185:6,13, 2154:10 2340:18 213:6 212:22 2206:9,10 2149:5 214:15 2201:3 2205:24 2206:0 2206:0 215:1:2 215:1:2
2384:8 programs 2376:13 proposed 2281:11, process 2158:21 projections 2104:5 2289:22 2107:17 progression 2283:23,25 2301:20 2305:9 2209:20 2262:25 projects proposing 2314:6 2284:12 2319:8,10 2144:24 2147:12 2320:10 2325:1 project 2185:6,13, 2154:10 2340:18 213:6 2201:3 2122:22 2206:9,10 2149:5 2383:11, produces 2205:24 2205:24 2216:6 2151:2 2115:2
process 2158:21 projections 2104:5 2289:22 2107:17 progression 2216:8 2159:6 2303:10, 20 2209:20 2262:25 projects proposing 2314:6 2258:19 prohibitive 2134:13 2119:18 2318:13 2284:12 2319:8,10 2144:24 2147:12 2340:18 2325:1 project 2185:6,13, 2154:10 2340:18 213:6 210:8 220:9:18 2149:5 214:15 2201:3 2205:24 2206:9,10 214:15 215:2 2205:24 2205:24 2216:6 215:2 2115:2
2107:17 2121:24 2209:20 2258:19 2283:23,25 2301:20 2305:9 258:19 2284:12 2319:8,10 2314:13 2319:8,10 2132:24 2325:1 2319:8,10 2132:24 2325:1 2319:8,10 2144:24 2325:1 2319:8,10 2144:24 2151:2 2340:18 2383:11, 2113:6 213:6 213:6 2201:3 2205:24 2216:8 2216:8 22159:6 2303:10,10 2305:9 2314:6 2119:18 2318:13 2320:10 2340:18 2383:11, 2383:11, 2383:11, 2113:6 2206:9,10 2149:5 2115:2
2121:24 progression 2283:23,25 2301:20 2305:9 2209:20 prohibitive 2134:13 2119:18 2318:13 2284:12 2319:8,10 2144:24 2147:12 2340:18 2325:1 project 2185:6,13, 2154:10 2383:11, produced 2106:8 2206:9,10 2149:5 2383:11, 2201:3 2185:22,23 2209:18 2151:2 2114:15 produces 2205:24 2216:6 2215:2 2115:2
2209:20 2262:25 projects proposing 2314:6 2258:19 prohibitive 2134:13 2119:18 2318:13 2284:12 2319:8,10 2144:24 2147:12 2320:10 2325:1 project 2185:6,13, 2154:10 2340:18 213:6 2106:8 16 proposition 2383:11, 213:6 2122:22 2206:9,10 2149:5 2149:5 2201:3 2205:24 2216:6 2151:2 2115:2
2209:20 projects proposing 2314:6 2258:19 prohibitive 2134:13 2119:18 2318:13 2284:12 2319:8,10 2144:24 2147:12 2320:10 2325:1 project 2185:6,13, 2154:10 2340:18 2383:11, 2383:11, 2383:11, 2201:3 2185:22,23 2206:9,10 2149:5 2114:15 2205:24 2205:24 2216:6 2151:2 2115:2
2284:12 2319:8,10 2134:13 2119:18 2320:10 2325:1 project 2185:6,13, 2154:10 2340:18 produced 2106:8 16 proposition 2383:11, 2113:6 2122:22 2206:9,10 2149:5 2114:15 2201:3 2185:22,23 2216:6 2151:2 2115:2
2325:1 project 2185:6,13, 2154:10 2383:11, produced 2106:8 2206:9,10 2149:5 2205:24 2205:24 2216:6 2205:24 2216:6
produced 2106:8 16 proposition 2149:5 provided 2201:3 2185:22,23 2206:9,10 2149:5 2114:15 2205:24 2205:24 2216:6 2151:2 2115:2
produced 2106:8 10 proposition 2113:6 2122:22 2206:9,10 2149:5 2201:3 2185:22,23 2209:18 2151:2 2205:24 2216:6 2115:2
2113:6 2122:22 2206:9,10 2149:5 2114:15 2205:24 2206:6 22149:5 215:2 2115:2
2201:3 2185:22,23 2209:18 2151:2 2114:15 2205:24 2216:6 2115:2
produces 2205:24 2216:6 2115:2
produces 2221.22 propositions 2162.16
2208:20 2221:23 propositions 2163:16,
2123:2 2209:2 2201:24 2166:11
2340:7 2211:2,12, 2233:16 protocol 2170:11
producing 21,23 2234:11 2194:10 2180:7
2340:1 2212:5,11, 2252:10 2195:16 2188:14
13 2213:3 2253:2,3 2212:11
220:20 220:20 2215:4,7,1 2255:3,14 provide
2262:13 2092:3,6,1 2264:13
$\begin{bmatrix} 2221.12 \end{bmatrix}$ $\begin{bmatrix} 2216:2,4,1 \end{bmatrix}$ $\begin{bmatrix} 2268:20 \end{bmatrix}$ $\begin{bmatrix} 1 \end{bmatrix}$ $\begin{bmatrix} 2265:7 \end{bmatrix}$
2321.12 0,12,25 2270:8 2093:3,11, 2273:8
2278:20
$\begin{bmatrix} 2311 & 1 & 216 & 1 & 2277 \cdot 8 & 1 & 2094 \cdot 7 & 1 & 2336 \cdot 10 \end{bmatrix}$
2342:3,4,6 2240:6 2282:14 2101:19,22 2344:2
,17 2371:1 2249:6 2250:7,10, 2283:7 2107:9 2350:6
professional 24 2251:22 2284:2,4 2110:4,8 2365:20
2164:14 2253:14 2335:5,7 2112:21 2375:7
2114:3,22

PUB = MANITUBA	IIIDIO GIA	01-07-2013	Page 2442 0	J1 2405
2380:3	2147:5,13,	2140:14	2138:1	2281:25
	16 2163:8	2308:7	2245:12	2282:14
provides	2228:7		2255:22	2283:9,23
2163:23	2258:14	pulse	2256:24	2323:8
2193:5	2327:20	2118:23	2257:8	2323:0
2200:23		2219:3		
2230:16	2343:17	punitive	2291:18	2351:19
2253:22	2351:13	2240:5	putting	2353:2
2330:5	2363:1	2240:5	2096:9	2356:22
2340:12	2366:21	purchase	2102:12	2362:10
2346:21	2374:21,24	2293:22,23	2142:23	2366:18,19
2348:14	provisions	purchases	2263:7	2368:7
2349:2	2094:4	2303:23	2369:20	2369:7
	2181:10	2303:23		2377:22
providing	2292:21	purpose		2383:15
2119:13	2333:18	2102:21	<u>Q</u>	questioning
2266:14	2363:9,14	2104:2	qualified	2116:17
province		2112:15	2101:23	2146:6
2179:12,14	Pru 2106:8	2146:12	quality	
,17	prudent	2167:1	2164:16,21	questions
2183:17,19	2172:12	2184:14,24	2281:18	2107:16
,24	2196:3	2289:21		2108:12
2184:3,6	2265:23	nm	quantificati	2115:18
2194:3,6,1		purposes	on 2266:3	2116:12,18
8 2207:3	prudently	2102:9,13	quantities	2117:19
2209:15,24	2134:19	2105:16,17	2241:13	2168:2
2210:9	2135:5	2106:3		2212:1
2217:18,23	PUB 2090:4,5	2109:19	quantum	2250:6
,24	2097:4,7,1	2110:23	2219:10,12	2282:12
2218:4,19,	0,11,14	2113:22	quarter	2288:21,25
24	2100:18	2114:5	2370:15	2289:2,8
2219:8,14,	2119:11	2125:7,8,2		2312:1
19 2240:20	2125:5	2,25	quarterly	2320:9
2241:1	2127:16	2126:18	2197:9	2321:23
2275:23	2140:9	2135:25	2224:1	2345:15
2315:5	2175:13	2144:6,22,	question	2383:25
2329:6,10	2248:20	25	2103:15	2384:5
2331:6,10	2354:8	2157:10,12	2107:8	quickly
2333:15,19	2377:22	2167:4	2122:4	2156:18
,21 2334:7		2179:18	2125:18	2169:9
· .	PUB/Manitoba	2187:12	2134:20	2324:14,16
provincial	2137:10	2206:10	2136:9,16	
2112:6,13	2140:9	2215:13	2144:13	quite 2115:8
2166:24	2177:21	2232:25	2146:9	2118:3
2175:5,8	PUB/MH	2283:19	2192:9	2120:13
2179:8,11	2090:21	2286:17	2196:1	2160:17
2240:16,22	2100:22	2323:22	2197:23	2199:8
2313:3	2174:16	2342:2	2200:13	2217:10
2317:16		pursuant	2203:14	2242:5
2331:4,21,	PUB/MH-1I-29	2329:17	2214:19,20	2245:2
22 2332:9	2328:11	2336:17	2215:16	2289:15
2333:2,12	public	2372:14	2222:18	2327:4
2362:11	2087:3,20		2224:4	2331:9
provision	2120:12	push 2126:11	2250:16,20	
2146:20,24	2122:1	pushed	2262:15	
2110,20,21				ı

		T		
	2161:7,24	2327:16,17	,9,16,25	2238:19
R	2162:7,15,	2328:1,13,	2161:9,13,	2240:4,9
Rainkie	20,23	17	15,22,23	2242:6,19
2089:8	2163:15,17		2162:6	2243:4,19,
2101:11	2164:5,25	ran	2163:16	21,24
2119:9,12,	2165:7,14,	2286:4,22	2164:3,6,9	2244:10,23
24 2120:23	17,20,23	range	,10	2245:5,16
2121:2,12	2168:22	2195:18,22	2166:23	2246:16
2121.2,12	2176:10	2198:10,19	2167:3,5,9	2248:6
2122:8,14	2199:6	2199:5,8,1	,10	2261:13,16
22	2210:17,19	2,15,24	2169:12	2315:3
2124:1,10,	2212:11	2201:5	2176:24	2330:18
25 2125:9	2213:5,19,	2202:13	2177:5,18,	2341:18
2126:25	25 2215:17	2204:16	19 2178:7	2361:11,17
2127:17	2224:8,11,	2205:15	2187:13,19	2362:10
2128:18,23	15,19,24	2218:17	2188:5,6,1	2382:19
,24	2225:8,15	2219:24	6 2194:23	
2129:7,10,	2233:22	2220:1	2195:9,11,	rate-based
25	2242:17	2333:4,7,9	14,17	2151:6
2130:4,5,2	2246:2	rapid	2196:15,17	ratepayers
0,23	2248:10	2206:24	,20,21,22,	2261:18,24
2131:11,12	2334:13	2200:24	24	, 25
2132:17	2350:6,9,1	rapidly	2197:2,7,8	rate-
2136:19	4,16,20	2202:22	2198:12,16	
2137:6	2382 : 17	rate 2087:7	2199:3	regulated
2138:8,16		2092:8	2200:1,16,	2120:9,17, 24
2139:16	Rainkie's	2103:25	17,22,24	
2140:2,5,1	2135:14	2104:1	2201:5,8,1	2121:8,23 2122:12
2,17,22	raise	2106:3,4	5,20	2124:12
2141:1,6,1	2264:21	2113:16,23	2202:11	2135:17
0,18,22	raised	2114:1,6,2	2204:6,8,1	2245:18
2142:24	2177:11	5	5 , 18	2245:18
2143:9,12	2212:2	2119:18,22	2205:13	2240.13
2144:9	2288:21	2124:20	2206:14,25	rates
2145:8,13,		2125:3	2210:23	2113:17,19
16	Ramage	2127:4,7,8	2211:4,11,	2115:14,15
2146:17,23	2088:4	,12	14,15,20	2138:20,22
2147:3,7,9	2095:9,10	2138:9,10,	2212:3	,24 2139:4
,21	2097:3,9,1	21	2213:5,7,8	2144:17
2148:2,10,	6,22	2139:1,10	, 15	2151:3
16,20	2098:1,6,1	2144:11	2214:3,5,1	2154:2
2149:11	1,17,22	2145:20	0,12,16	2173:11
2150:7,10,	2099:1,6,1	2146:18	2215:3	2175:24,25
18	1,16,21	2148:4,8	2216:5,22	2176:2,11,
2151:12,20	2100:1,6,1	2149:6	2217:6	21 2177:9
,25 2152:5	7,24	2151:5,6,1	2220:1	2192:16
2155:8,16,	2101:3	6	2224:12	2193:25
22	2102:25	2152:12,15	2225:12,20	2194:21,25
2156:5,9,1	2174:15	,17	2226:6	2195:3
7	2227:12,22	2153:5,8,1	2229:13	2196:5,8
2158:2,14,	2228:5,17	4 2156:10	2231:23	2197:10,19
18	2288:23	2158:19	2232:12	,20,23
2159:15,19	2289:7	2159:13	2235:4	2198:1
,21,25	2318:9,13	2160:1,3,7	2236:15,16	2200:16

PUB - MANITOBA HYDRO GRA	01-07-2013	Page 2444 of 2463
--------------------------	------------	-------------------

100 11111100	A HIDRO GRA	01-07-2013	Page 2444 (JI 2403
2201:10	,22	2187:13,20	2336:1	2341:3
2202:10,23	2235:3,5,1	2189:8,18	2342:1,10	
2205:23	1	2191:19,24	2345:5	realized
2206:6	2236:11,18	2193:23	2358:22	2368:18
2207:11,20	,22	2194:2,19,	2360:22	really
2211:22	2237:20,23	24	2361:6,11	2126:5
2211:22	2237:20,23	2196:7,14	2362:9	2135:3
2212:25	2239:1,24	2196:7,14	2364:12	2160:22
		2197:16		2200:4
2218:17	2240:13	•	2366:3	2204:19
2222:19	2242:22	2199:14,19	2367:2,9	2214:3,13
2225:24	2243:10	2200:11	2369:6,24	2214:3,13
2226:13,16	2244:7,18	2202:16	re 2087:6	2210.3,23
2232:18	2346:14	2205:20	2137:20	2223:23
2251:7	2351:10,13	2207:22	2265:18	2223:23
2361:7	,14,21,25	2211:3,17	2266:17	
2371:22	2352:5	2213:23	reach	2238:4
2384:3	2353:13	2214:25		2243:21
rate-setting	2355:5	2216:7	2208:15	2244:19
2126:18	2382:18	2237:25	2218:12	2246:12
2144:6,22,	ratios	2242:4	reached	2248:11
25 2145:23	2153:11	2260:19,24	2223:4	2277:13
2146:12	2222:15	2269:14	reaches	2280:13
2150:20	2231:6	2270:6	2212:14	2292:19
	2235:2,6,1	2271:21		2313:20
rather	2,17	2272:2,16	readily	2339:6
2167:16	2236:2,21	2275:6,12,	2287:15	2345:19
2211:21	2237:8,24	16	2310:22	2355:3
2238:4 2252:22	2238:15,17	2276:2,10	reading	2358:8
2252:22	2239:6	2277:23	2138:4	2369:14
2265:15	2351:7	2278:10,15	2171:19	2378:22 2379:13
	2353:4	2282:11	2281:5	23/9:13
2283:1	Raymond	2283:22		reason
2320:5 2336:2	2087:15	2284:14	ready 2095:4	2122:16
2374:6	2102:24	2296:4,11,	2103:4	2152:4
23/4:0		13,18	2142:3	2164:6
rating	2104:3,11, 16	2297:3,10,	2227:10	2182:15
2183:9	-	23	2327:15	2190:14
2223:10,14	2105:6,21 2106:6,22	2298:7,10	real 2126:11	2216:24
2235:13,21	2106:6,22	2299:4,10,	2329:25	2217:14
2236:1	2108:24	17,23	2368:5	2254:25
2239:10,22	2109:24	2300:13,18	2373:2,16,	2274:8
2240:17	2138:3,13	2301:2,16,	17,20,21,2	2281:10
2241:1,4,7	2142:18	19,22	2 2376:8	2292:2
ratio	2143:6	2302:2,16,	reality	2325:15
2222:8,25	2143:0	22 2304:9 , 19	2107:22	2340:9
2223:4	2157:15,21	·	2107:22	2366:24
2226:9	2158:10,15	2305:15	2237:19	2378:22
2229:4,17	2160:18	2321:11,22	2351:1,5	reasonable
2230:4,12	2161:5,21	2323:1,8	2373:25	2292:25
2231:22	2162:13,21	2325:14		
2232:6,22	2181:8,23	2326:4,21	realize	reasoning
2233:20	2183:16	2328:10,16 ,18,23	2242:9	2301:3
2234:10,21	2186:24	,18,23 2335:21	2264:3	reasons
	2100.21	Z333;ZI		

PUB - MANITOB	A HYDRO GRA	01-07-2013	Page 2445 (of 2463
2239:5	2353:25	2263:6	2317:22	2171:8,10
2247:23	recessed	2280:6	2369:11	2186:2
2251:19	2350:5	2289:4	reducing	2279:21
2255:5		2340:16	2237:12	2286:21
2256:18	recessing	2370:19		2298:6
2314:3,20	2166:5	2379:20	reduction	refi 2187:8
recall	2227:6	recorded	2137:20	
2132:18	2327:12	2166:23	2149:15,16	refinance
2136:10,13	reclassifica	2175:6	,18,19	2177:9
2138:4	tion	2368:24	2152:2	2178:7,11,
2159:14,15	2129:4,6,1		2160:2	16
2180:21	6	recover	2180:16	refinanced
2199:6		2187:9	2181:18	2196:23
2226:14	recognition 2204:17	2238:15,16	2185:8	2362:7
2232:2	2204:17	,17	2187:11	refinancing
2281:5	recognize	recovered	2221:21	2177:16
2285:24	2118:18	2245:23	2245:5	2186:19,21
2315:6	2160:6	2355:7,23	2310:15	2188:15,19
2350:9	2180:18	2359:17	reductions	2363:2
receivable	recognized	recovery	2180:19	
2179:23,25	2160:12	2109:15	2309:25	refinancings
2179:23,25		2153:24	re-estimate	2177:17
,14	recognizing		2265:17	2188:1,3
	2185:19	recurring		reflect
receive	2227:1	2293:6,12	ref 2365:8	2103:21
2241:4	2230:17	red 2293:5	refer	2145:1
received	recommend	redemption	2105:14	2171:11
2096:4	2240:9	2178:1	2172:18	2185:9
2109:14	2247:20,22		2203:7	2340:13
2123:23	recommendati	redone	2236:2	2365:1,13
2125:23	on	2329:17	reference	reflected
2133:11,13	2132:19,21	reduce	2182:6	2162:3
2239:19,20	,25	2161:9,15		2176:3
2371:25	2218:13,14	2181:21	referenced	2181:5
receiving		2185:20	2146:18	2185:25
2208:10	recommendati	2193:24	2260:17	2246:25
	ons	2204:11	2289:19	2258:11
recent	2092:13	2310:12,14	2352:17	
2123:10	2133:2,3,2	,16	referencing	reflecting
2136:14	2 2134:5	2311:19	2124:5	2176:11 2365:8
2235:10	reconciliati	2364:15	referred	2365:8
2239:21	on 2355:9	2367:4	2155:20	
recently	reconsiderat	2368:2	2172:17	reflects
2306:13	ion 2179:6	2369:9	2174:22	2164:22
2324:22		reduced	2177:23	2186:7
recess	reconstructi	2135:1	2233:8	2355:11
2140:18	ng 2328:4	2148:17	2290:5	refu 2188:10
2145:16	record	2153:6	2296:15	
2220:16	2102:13,20	2161:25	2333:17,20	refurbishmen
2227:4	2133:16	2349:20	2342:2	t 2233:5
2312:2	2167:17	2359:2	referring	regard
2321:21	2177:21	reduces	2104:21	2263:7
		TCGGCES	Z104.Z1	

PUB	_	MANITOBA	HYDRO	GRA	01
$\perp \cup \perp$				OIUI	0 1

	I		1496 2110	
regarding	reinforcing	20 2281:17	2177:3	2162:19
2227:16	2238:17	reliable	renegotiatio	2178:1
regardless	reiterating	2275:1	n 2177:15	2201:3
2152:15	2238:13		2179:1,7	2314:1,16
		relied	2335:11	2315:14
regards	relate	2227:17	2351:2	2316:12
2282:14	2188:24	relieves	2551.2	2317:2,8
2369:13	related	2288:16	renewed	2321:12
re-gift	2092:7	1 0205 0	2300:23	reporting
2119:10	2123:25	rely 2325:9	rental	2125:8,15,
Regis	2124:11,19	rem 2160:13	2103:20	16,22
2087:14	2128:17	remain	2206:10	2126:13,16
2007:14	2130:7	2186:10	2215:13	2139:6
regu 2125:23	2136:15,22	2241:7	2330:13,18	
regular	2148:21	2303:6	rentals	reports
2233:7	2155:11,12	2360:18	2105:20	2236:1
	2157:22	2361:2	2206:3	represent
regulated	2158:11		2330:3	2113:19
2092:8	2159:13	remainder	2330:3	2370:10
2119:19	2171:5	2096:16	repaid	representati
2124:20	2175:4	remaining	2363:3	ons
2125:4	2187:7	2160:13	2366:23	2170:22
2144:11	2188:10	2287:13	repay	
2156:11	2253:11		2347:18	representati
2158:20	2289:2	remember	2365:24	ve 2105:19
regulation	2335:1	2191:20		2114:6
2313:19	2360:1	2221:7	repaying	representati
2317:20	2375:16	2238:6	2094:5	ves
2318:2,3	relates	2246:23	2363:10,15	2116:25
2319:2	2190:14	remind	repayment	2110.23
2320:15	2356:10	2222:22	2184:24	represents
2321:2,8	2330:10	2384:1		2175:20
	relating	reminded	repeat	2185:3
regulations	2150:15	2330:25	2229:1	reproduced
2313:4	2384:3	2330:23	2356:4	2125:13
regulator	relationship	remove	repeated	
2125:24	2217:22	2153:18	2118:5	request
2126:17	2219:21	2154:19	rephrase	2118:6
regulatory	2220:3	2183:24	2282:16	2140:15
2125:7,15,		2184:22	2353:1	2150:17,19
25	relative	2247:10		,25
2126:13,18	2217:9	2319:17	replace	2151:14
2135:24	2236:3	removed	2320:3	2153:5
2136:3	relatively	2157:14	replaced	2155:15 2170:2
2255:7,12	2182:15	2185:13	2268:15	2170:2
2256:18,19	2360:18	2312:17	2303:22	2209:23
2304:17	reliability	removing		2209:23
	2093:17	2154:5	replacement	2220:15
reinforce	2263:22	2154:5	2157:24	2243:13,14
2270:18	2266:21	ZIJ/:0	report	2248:23
reinforcemen	2271:16	render	2126:13	2255:21
ts 2272:24	2273:17	2161:19	2133:4,6,8	2264:12
	2274:4,14,	renegotiate	,10	2312:2
	22/3,3/13/	_ccgccrate		Z31Z:Z

PUB -	MANITOBA	HYDRO GRA	01-07-2013	Page 2447	of 2463
233	30:5	2149:2,23	2191:3	2265:13	2327:25
237	75:13	2169:11	resolving	2266:14	2328:8
remie	ested	2184:18	2140:18	2281:6	2366:18
_	96:20	2192:8	2140.10	2285:4	2375:6,14
	01:19	2214:13	resonant	2363:6	2377:22
	7:16	2218:12	2192:21	respecting	responses
	13:1	2234:23	resource	2123:10	2118:9
1	15:15	2283:12	2284:8	2125:10	2119:14
1	66:1	2293:18	2289:16	2334:6,14	2248:22
		2297:18	2290:4,14,	2340:4	2289:5
_	esting	2326:14	19	2382:8	
215	53:8	2365:23	2291:4,12,		responsibili
reque	ests	requirements	17 2292:7	respective	ty
212	27:4	2130:22	2293:5	2126:9	2152:13,19
requi	ire	2150:4	2295:13,16	respond	2237:6
	15:8	2209:17,19	2296:5,8	2179:3	2352:12
	34:4	,21 2210:1	2297:9	2222:18	responsibili
	57:13	2215:21	2301:9	2237:16	ty/
	37:13 37:17	2241:9	2303:24	2289:11	customer
1	17:21	2274:4	2309:22	responded	2153:2
		2294:6	2310:5	2289:10	rest 2169:8
requi		requires	2315:23		2347:12
	.5:11	2292:19	2321:25	responding	2347:12
	.6:3		2324:15	2243:13	2337:22
	7:16	re-read	2325:4,10	response	restart
	36:24	2371:5	2326:1	2090:6,7,8	2227:4
	12:16	rerunning	resources	,9,10,11,1	
	59:4	2298:12	2284:13	2,13,14,15	
	74:11	2299:20	2292:14	,16,17,18,	
	7:5		2295:18,20	19,23,24,2	result
	12:3,19	research	,24	5 2091:4,5	2139:12
	73:12,14	2131:20	2297:16,17	2097:20,24	2159:25
1	74:17	2158:6	2298:3,4	2098:4,9,1	2160:17
	75:2 77:13	reserve	2299:1,2	5,20,25	2181:20
1	81:7,10	2093:16	2303:20	2099:4,9,1	2225:5 2310:5
	32:1	2258:15,16	2305:2,4,7	4,19,24	2310:3
1	33:7,16,	,17,23	2306:2	2100:4,14	2313.13
1	2292:17	2259:2,5	2324:4,6,1	2107:7	resulted
	98:14,15	2260:11	1,17,21	2118:14	2125:14
1	23:18	2263:20	2325:24	2135:7	2139:10
1	15:8,17	2264:5	respect	2137:11	2141:23
1	16:14	2265:12,22	2092:14	2140:16	resulting
	32:20	2266:17	2120:9	2145:12	2160:8
		2267:21,25	2133:23	2167:20	2226:20
_	rement	2292:8	2134:7	2170:2,11	results
	39:6	2293:16,17	2160:23	2188:13	
1)1:9	,18,20	2207:14	2227:15,20	2141:6
1	5:7,9	reset	2208:24	2228:3,15	
1	6:18	2197:9,10	2213:4	2264:11,12	2203:2
1	7:14,19	resetting	2216:22	2279:2	resume
1	28:7	2196:24	2217:19	2282:8	2227:10
	29:20 18:25		2228:25	2321:19 2324:1	2327:16
	10.23	resolutions	2262:20,24	2324:1	

2101:9,10, 11,12,13 2115:7,8 2116:18 2199:20 217:21 resuming 2128:6 2227:7 2327:13 2148:25 2199:20 2166:6 2227:7 2327:13 219:20 219:20 219:20 2249:20 219:20 219:20 2251:8,20 219:213 226:224:16 2224:16 2224:16 2228:6 2238:5 2200:8 2109:13 2246:10 2340:13 235:17 2369:13 2246:10 2340:13 235:17 2347:20 217:21 2269:12 2248:23 2212:13 2246:10 2340:13 235:17 2369:13 2370:25 2312:17 2371:2,21 2269:12 2371:2,21 2279:6,18 2316:13 2105:16,17 217:21 2239:17 2239:17 2347:20 2090:3,4,5 2096:23 2096:23 2097:1,4,7 2096:23 2097:1,4,7 210,11,14 2100:19,25 2096:23 2097:1,4,7 2096:13 2174:16 21	2104:22 2138:23 ale 2303:2,7 2308:21 2341:18 2370:11 2371:19 2372:23 ales 2274:1,3 2283:20 2300:8 2302:12 2325:23 2371:8 alvage 2153:18 2154:5,20 2247:10,15 at 2115:3 2164:14 aturday 2116:1
,9,10 2101:9 2145:19 rough si 2101:9,10, 2115:7,8 2152:8 2105:16,17 11,12,13 2116:18 2199:20 2117:21 2166:6 2128:6 2329:7 2347:20 2166:6 2129:20 round 2227:7 2148:25 2320:16 2090:3,4,5 2227:13 2149:2,23 2361:3 2097:1,4,7 si 219:16,19 2151:13 2096:23 2097:1,4,7 si 219:18,20 2169:11 2174:6 2100:19,25 2137:11 2224:16 2234:23 2196:15 2137:11 214:16 2224:16 2234:23 2196:15 2177:12 217:16 2231:4 2335:17 2096:19 2177:22 217:16 2245:10,14 2335:17 2096:19 2193:5 si 2246:10 2340:13 2199:19 2248:23 si 2246:10 2355:17 2269:12 237:28 si 2345:15 2355:17 2269:12 237:28 si 2312:17 2371:2,21	2303:2,7 2308:21 2341:18 2370:11 2371:19 2372:23 ales 2274:1,3 2283:20 2300:8 2302:12 2325:23 2371:8 alvage 2153:18 2154:5,20 2247:10,15 at 2115:3 2164:14 aturday
,9,10 2101:9 2145:19 rough si 2101:9,10, 2115:7,8 2152:8 2105:16,17 11,12,13 2116:18 2199:20 2117:21 2166:6 2128:6 2329:7 2347:20 2166:6 2129:20 reviewing 2090:3,4,5 2227:7 2148:25 2320:16 2096:23 2237:13 2150:3,24 reviewing 2096:23 2119:16,19 2151:13 2097:1,4,7 si 2202:18,20 2169:11 2174:6 2100:19,25 224:16 2234:23 2196:15 2137:11 2226:2,4,8 2288:5 2200:8 2140:15 2231:4 2335:17 2096:19 2174:16 2245:10,14 2335:17 2096:19 2193:5 2246:10 2340:13 2199:19 2248:23 2246:10 2340:13 2199:19 2248:23 2345:15 2355:17 2269:12 237:28 2345:15 237:2,21 2251:16 237:22 237:22 2178:2 2374:2 2251:2 2331:14,17	2303:2,7 2308:21 2341:18 2370:11 2371:19 2372:23 ales 2274:1,3 2283:20 2300:8 2302:12 2325:23 2371:8 alvage 2153:18 2154:5,20 2247:10,15 at 2115:3 2164:14 aturday
2101:9,10,	2303:2,7 2308:21 2341:18 2370:11 2371:19 2372:23 ales 2274:1,3 2283:20 2300:8 2302:12 2325:23 2371:8 alvage 2153:18 2154:5,20 2247:10,15 at 2115:3 2164:14 aturday
11,12,13 2116:18 2199:20 2105:16,17 resuming 2117:14,19 2239:17 2347:20 2166:6 2129:20 reviewing 2090:3,4,5 2327:13 2149:2,23 2320:16 2090:3,4,5 2327:13 2149:2,23 2361:3 2097:1,4,7 2119:16,19 2151:13 revise ,10,11,14 2202:18,20 2169:11 2174:6 2100:19,25 2224:16 2234:23 2200:8 2140:15 2231:4 2333:3,12 revised 2174:16 2231:4 2333:3,12 2096:19 2174:16 2245:10,14 2335:17 2096:19 2177:22 ,19 2336:2 2140:9 2193:5 2246:10 2340:13 2199:19 2248:23 rethink 2352:20 2251:16 2377:22 2345:15 2355:17 2269:12 2375:8 retired 2370:25 revolving 2377:22 si 2312:17 2371:2,21 ribbon 2114:3 si 2178:2 2374:2 right-hand 2331:15 2179:6,18 revenues right-hand 2331:15 2181:19 2193:11,17 rights route <	2308:21 2341:18 2370:11 2371:19 2372:23 ales 2274:1,3 2283:20 2300:8 2302:12 2325:23 2371:8 alvage 2153:18 2154:5,20 2247:10,15 at 2115:3 2164:14 aturday
resuming 2117:14,19 2239:17 2347:20 2166:6 2129:20 reviewing 2090:3,4,5 2327:13 2148:25 2320:16 2096:23 2321:16,19 2151:13 2097:1,4,7 sc 219:16,19 2151:13 revise ,10,11,14 2202:18,20 2169:11 2174:6 2100:19,25 2224:16 2234:23 2196:15 2137:11 2226:2,4,8 2288:5 2200:8 2140:15 2231:4 2333:3,12 revised 2174:16 2231:4 2335:17 2096:19 2177:22 ,19 236:2 2140:9 2193:5 2246:10 2340:13 2199:19 2248:23 2246:10 2352:20 2251:16 237:24 2345:15 2355:17 2269:12 237:28 retired 2370:25 220:11 237:22 2312:17 2371:2,21 revolving 237:22 3231:14 2178:2 2374:2 2251:2 2331:14,17 <th>2341:18 2370:11 2371:19 2372:23 ales 2274:1,3 2283:20 2300:8 2302:12 2325:23 2371:8 alvage 2153:18 2154:5,20 2247:10,15 at 2115:3 2164:14 aturday</th>	2341:18 2370:11 2371:19 2372:23 ales 2274:1,3 2283:20 2300:8 2302:12 2325:23 2371:8 alvage 2153:18 2154:5,20 2247:10,15 at 2115:3 2164:14 aturday
2128:6	2370:11 2371:19 2372:23 ales 2274:1,3 2283:20 2300:8 2302:12 2325:23 2371:8 alvage 2153:18 2154:5,20 2247:10,15 at 2115:3 2164:14 aturday
2166:6 2227:7 2327:13 2148:25 2149:2,23 2361:3 2090:3,4,5 2096:23 2097:1,4,7 2119:16,19 2151:13 2174:6 2224:16 2224:16 2224:16 2234:23 2200:8 2231:4 2224:16 2233:3,12 2224:10,14 2235:17 236:13 2097:1,4,7 210:11,14 210:19,25 2140:15 2137:11 2224:16 2233:3,12 2245:10,14 2335:17 2096:19 2140:9 2246:10 2340:13 2199:19 2246:10 2340:13 2199:19 2248:23 2246:10 2340:13 2199:19 2248:23 2264:12,14 2355:17 2369:13 retired 2370:25 2312:17 2371:2,21 2269:12 2375:8 2377:22 2312:17 2371:2,21 2179:6,18 2372:14,21 2179:6,18 2181:19 2193:11,17 retirements 2181:19 2193:11,17 2270:12 2222:19	2371:19 2372:23 ales 2274:1,3 2283:20 2300:8 2302:12 2325:23 2371:8 alvage 2153:18 2154:5,20 2247:10,15 at 2115:3 2164:14 aturday
2227:7 2148:25 2320:16 2090:3,4,5 2327:13 2149:2,23 2361:3 2096:23 retained 2150:3,24 2097:1,4,7 st 2119:16,19 2151:13 revise ,10,11,14 2202:18,20 2169:11 2174:6 2100:19,25 2224:16 2234:23 2196:15 2137:11 2226:2,4,8 2288:5 2200:8 2140:15 2231:4 2333:3,12 revised 2174:16 2245:10,14 2335:17 2096:19 2177:22 ,19 2336:2 2140:9 2193:5 2246:10 2340:13 2199:19 2248:23 rethink 2355:17 2269:12 2337:24 2345:15 2369:13 revolving 2375:8 retired 2370:25 2212:13 rounding retired 2372:14,21 ribbon 2114:3 3 2178:2 2374:2 2251:2 2331:14,17 2179:6,18 2109:14 2376:1 2331:15 retirements 2109:14 2109:12 2322:18	2372:23 ales 2274:1,3 2283:20 2300:8 2302:12 2325:23 2371:8 alvage 2153:18 2154:5,20 2247:10,15 at 2115:3 2164:14 aturday
retained	2274:1,3 2283:20 2300:8 2302:12 2325:23 2371:8 alvage 2153:18 2154:5,20 2247:10,15 at 2115:3 2164:14 aturday
retained 2150:3,24 2361:3 2097:1,4,7 si 2119:16,19 2151:13 revise ,10,11,14 2100:19,25 2224:16 2234:23 2196:15 2137:11 2226:2,4,8 2288:5 2200:8 2140:15 217:12 2231:4 2333:3,12 revised 2174:16 2177:22 217:22 217:22 2193:5 2140:19 2193:5 2248:23 2248:23 2248:23 2248:23 2248:23 2248:23 2248:23 2269:19 237:24 237:24 237:26 237:26 237:28 2269:12 237:28 2264:12,14 237:28 237:28 2269:12 237:28 237:28 237:28 237:28 221:21:3 revolving 237:22 237:28 237:22 221:21:3 rounding 2114:3 231:14,17 2251:2 2331:14,17 2331:14,17 2331:15 2331:15 2331:15 2331:15 2270:12 2270:12 2222:19 2222:19 222:19 222:19 222:19 222:19 222:19 222:19 222:19	2274:1,3 2283:20 2300:8 2302:12 2325:23 2371:8 alvage 2153:18 2154:5,20 2247:10,15 at 2115:3 2164:14 aturday
2119:16,19 2151:13 revise ,10,11,14 2202:18,20 2169:11 2174:6 2100:19,25 2224:16 2234:23 2196:15 2137:11 2226:2,4,8 2288:5 2200:8 2140:15 2231:4 2333:3,12 revised 2174:16 2245:10,14 2335:17 2096:19 2177:22 ,19 2336:2 2140:9 2193:5 2248:23 2246:10 2340:13 2199:19 2248:23 2264:12,14 2345:15 2355:17 2269:12 2375:8 2375:8 retired 2370:25 revolving 2375:8 2375:8 2312:17 2371:2,21 ribbon 2114:3 331:14,17 2179:6,18 2374:2 2251:2 2331:14,17 2179:6,18 2109:14 2376:1 2331:15 retirements 2193:11,17 rights route 3232:19	2283:20 2300:8 2302:12 2325:23 2371:8 alvage 2153:18 2154:5,20 2247:10,15 at 2115:3 2164:14 aturday
2202:18,20 2169:11 2174:6 2100:19,25 2224:16 2234:23 2196:15 2137:11 2226:2,4,8 2288:5 2200:8 2140:15 2231:4 2333:3,12 2174:16 2177:22 2245:10,14 2335:17 2096:19 2177:22 ,19 2340:13 2199:19 2248:23 2246:10 2340:13 2199:19 2248:23 2352:20 2251:16 237:24 237:24 2345:15 2369:13 2375:8 2375:8 retired 2370:25 2212:13 rounding 2312:17 2371:2,21 2212:13 rounding 2178:2 2374:2 2251:2 2331:14,17 2179:6,18 2109:14 2376:1 2331:15 retirements 2193:11,17 rights 231:15 2181:19 2193:11,17 rights 2270:12 222:19	2300:8 2302:12 2325:23 2371:8 alvage 2153:18 2154:5,20 2247:10,15 at 2115:3 2164:14 aturday
2224:16 2234:23 2196:15 2137:11 2226:2,4,8 2288:5 2200:8 2140:15 2231:4 2333:3,12 2174:16 2177:22 2245:10,14 2335:17 2096:19 2177:22 ,19 2340:13 2199:19 2248:23 2246:10 2340:13 2199:19 2248:23 2355:17 2269:12 2337:24 2345:15 2369:13 2375:8 retired 2370:25 2212:13 2375:8 2312:17 2371:2,21 2212:13 rounding retirement 2374:2 2251:2 2331:14,17 2179:6,18 2109:14 2376:1 2331:15 retirements 210:19 2193:11,17 rights route sights 2181:19 2193:11,17 2270:12 2222:19	2302:12 2325:23 2371:8 alvage 2153:18 2154:5,20 2247:10,15 at 2115:3 2164:14 aturday
2226:2,4,8 2288:5 2200:8 2140:15 2231:4 2333:3,12 2174:16 2245:10,14 2335:17 2096:19 2177:22 ,19 2336:2 2140:9 2193:5 2246:10 2340:13 2199:19 2248:23 2355:17 2355:17 2269:12 2337:24 2345:15 2369:13 2375:8 2375:8 retired 2370:25 revolving 2377:22 sa 2312:17 2371:2,21 2212:13 rounding 214:3 sa 2178:2 2374:2 2251:2 2331:14,17 sa 2179:6,18 2109:14 2376:1 rounds 2331:15 retirements 2181:19 2193:11,17 rights route sa 2270:12 2270:12 2222:19	2325:23 2371:8 alvage 2153:18 2154:5,20 2247:10,15 at 2115:3 2164:14 aturday
2231:4 2333:3,12 revised 2174:16 2245:10,14 2335:17 2096:19 2177:22 ,19 2336:2 2140:9 2193:5 2246:10 2340:13 2199:19 2248:23 2345:15 2355:17 2269:12 2337:24 2345:15 2369:13 2375:8 2375:8 retired 2370:25 2212:13 rounding 2312:17 2371:2,21 2212:13 rounding retirement 2374:2 2251:2 2331:14,17 2174:16 2193:14,21 2264:19 2193:5 2375:8 2375:8 2377:22 32 retirement 2372:14,21 2212:13 rounding 2114:3 32 217:12 2251:2 2331:14,17 2331:14,17 2376:1 2331:15 retirements 2181:19 2193:11,17 2270:12 2270:12 2222:19	2371:8 alvage 2153:18 2154:5,20 2247:10,15 at 2115:3 2164:14 aturday
2245:10,14 ,19 2336:2 2246:10 rethink 2345:15 retired 2370:25 2312:17 retirement 2178:2 2181:19 235:17 235:17 2369:13 2376:1 2371:2,21 2376:12 2376:12 2376:12 2376:12 2376:12 2377:22 2177:22 2193:5 2140:9 2193:5 2140:9 2248:23 2248:23 2248:23 2248:23 2248:23 2264:12,14 2337:24 2337:24 2337:24 2375:8 revolving 2377:22 rounding 2372:14,21 2212:13 rounding 2114:3 2331:14,17 rights 2331:15 retirements 2193:11,17 2270:12 2322:19	alvage 2153:18 2154:5,20 2247:10,15 at 2115:3 2164:14 aturday
,19 2336:2 2140:9 2248:23 2246:10 2340:13 2199:19 2248:23 rethink 2352:20 2251:16 2264:12,14 2345:15 2355:17 2269:12 237:24 2375:8 2375:8 2375:8 retired 2371:2,21 2212:13 rounding retirement 2372:14,21 ribbon 214:3 Same and a second an	2153:18 2154:5,20 2247:10,15 at 2115:3 2164:14 aturday
2246:10 2340:13 2140:9 2248:23 rethink 2352:20 2251:16 2337:24 2345:15 2369:13 2375:8 retired 2370:25 2212:13 2377:22 2312:17 2371:2,21 2212:13 rounding retirement 2374:2 2251:2 2331:14,17 2179:6,18 2109:14 2376:1 2331:15 retirements 2109:14 2376:1 2331:15 retirements 2193:11,17 2270:12 2322:19	2153:18 2154:5,20 2247:10,15 at 2115:3 2164:14 aturday
rethink 2352:20 2251:16 2337:24 2345:15 2369:13 2269:12 2375:8 retired 2370:25 revolving 2377:22 sc 2312:17 2371:2,21 2212:13 rounding retirement 2374:2 2251:2 2331:14,17 2178:2 2374:2 2251:2 2331:14,17 2179:6,18 revenues right-hand rounds sc 2316:13 2109:14 2376:1 2331:15 retirements 2193:11,17 rights route sc 2181:19 2270:12 2270:12 2222:19	2154:5,20 2247:10,15 at 2115:3 2164:14 aturday
2345:15 2345:15 2369:13 2370:25 2312:17 2371:2,21 2372:14,21 2178:2 2179:6,18 2316:13 2181:19 2355:17 2369:12 2269:12 22375:8 22377:22 2377:22 2212:13 2212:13 2214:3 2251:2 2251:2 2331:14,17 2251:2 2331:14,17 2376:1 23776:1	2247:10,15 at 2115:3 2164:14 aturday
2369:13 retired 2370:25 2312:17 retirement 2372:14,21 2179:6,18 2316:13 retirements 2181:19 2369:13 revolving 2377:22 2212:13 rounding 2114:3 2251:2 2251:2 2331:14,17 rights 2270:12 2375:8 2377:22 2377:22 2377:22 rounding 2114:3 2251:2 2331:14,17 2270:12 2331:15 retirements 2181:19	at 2115:3 2164:14 aturday
retired 2370:25 revolving 2377:22 standing retirement 2372:14,21 ribbon 2114:3 standing 2178:2 2374:2 2251:2 2331:14,17 2179:6,18 revenues right-hand rounds standing 2316:13 2109:14 2376:1 2331:15 retirements 2193:11,17 rights route standing 2181:19 2270:12 2270:12 2222:19	2164:14 aturday
2312:17 2371:2,21 2212:13 rounding retirement 2372:14,21 ribbon 2114:3 Sand 2178:2 2374:2 2251:2 2331:14,17 2179:6,18 revenues right-hand rounds sand 2316:13 2109:14 2376:1 2331:15 retirements 2193:11,17 rights route sand 2181:19 2270:12 2270:12 2222:19	aturday
retirement 2372:14,21 ribbon 2114:3 Standard 2178:2 2374:2 2251:2 2331:14,17 2179:6,18 revenues right-hand rounds Standard 2316:13 2109:14 2376:1 2331:15 retirements 2193:11,17 rights route standard 2181:19 2270:12 2270:12 2232:19	- 1
2178:2 2374:2 2251:2 2331:14,17 2179:6,18 2316:13 2109:14 2376:1 2331:15 retirements 2181:19 2193:11,17 2270:12 2232:19	- 1
2179:6,18 2316:13 retirements 2181:19 revenues right-hand 2376:1 2331:14,17 rights rounds 2331:15 rights route 2270:12	
2316:13 2109:14 2376:1 2331:15 retirements 2181:19 2193:11,17 2270:12 2322:19	
retirements 2181:19 2103.14 2376:1 2331:15 rights route 3222:19	aturdays
2181:19 2193:11,17 rights route same	2116:2
2181:19 2193:11,1/ 2270:12 2222:19	aw 2142:5
2182.23 2206:4,/ 22.22.13	2176:7
2102.20	2200:7
2227:25 2207:15,16 rise 2244:9 row 2213:6	2240:11,13
retroactive ,19 risk 2310:7	2252:20
2247.25 2221:19,20 2202:12.18 2216:4	
2232:18	CCCT
retroactive1 2335:18,19 2203:16	2327:21
y 2154:1 ,21,22,25 2204:6 18 ruling si	cenario
return 2336:2,5 2205:13 2156:16	2114:5
2108:1,6,8 2337:3,6 2225:22 run 2114:18	2151:7
2116.7 2342:3 2226.6 2235.20	2245:9,15
2368:7,8,1 2151:6 2368:7,8,1 2242:9 2242:17	cenarios
2160:23,25 0,17,21 2288:10 so	2192:24
2161:2,4 2370:9,10 2314:23	2192.24
2195:5 review 2242:11 2322:15 S (CGT 2299:13
returns 2118:8 River running so	chedule
2127:19 2306:17,23 2322:11	2102:1
2107:20 2143:17 2153:23	2117:22
2182:16 2165:25 2169:1	2118:24,25
2203:22	2129:12
rev 2207:15 2239:21 roll 2306:18 safely	1
2368:8 2278:22 rolled 2313:11	
2370:25 2289:9 2251:9 salaries	2174:7,25

PUB - MANITUB	A HIDRO GRA	01=07=2013	Page 2449 (01 2400
2314:22	0,23	2377:22	2311:7,9	2338:23
2329:5,14	2192:2		·	2339:13
2361:4	2194:1,5,2	second-last	sell 2338:9	
	2 2195:6	2247:1	2339:17	served
scheduled	2196:12,17	seconds	2372:24	2199:24
2117:9	2198:3,22,	2156:23	semi-annual	serves
2334:22	25 2199:22		2197:10	2128:16
schoo	2200:6,22	sections	0106 7	2271:2
2129:17	2203:9,20	2131:4	sense 2126:7	service
Cab and	2206:13	secure	2172:11	
School	2208:4	2192:4	2320:3	2106:21
2129:17	2210:21,24	2194:14	2326:23	2109:10,11
Schultz	2211:9,24	2212:17	sensitive	,18
2091:3	2214:3	2218:15	2103:24	2128:7,9
2228:20	2218:2	security	sensitivity	2142:23
Schulz	2220:18,21	2323:24	2152:14,18	2149:15
2167:25	2221:2	2323:24	2153:2,10,	2150:20
2167:25	2226:1	seeing	13 2224:6	2160:8,13
,10,12	2330:25	2127:9	2237:6	2161:19
1		2173:23	2237:0	2162:8
2169:3,7,1 4,19,22	Schulz's	2181:6	sentence	2163:5
	2228:18	2185:17	2120:22	2185:24
2170:5,14,	scorecard	2193:21	sents 2329:8	2221:18
16,19 2171:4,7,1	2117:21	2195:22		2252:19
6		2198:8	separate	2254:2
_	scratch	2201:18	2209:9	2255:9
2172:6,16, 19,23	2303:25	2221:20	2212:8	2256:2,11
2173:6,17	se 2192:23	2311:5	2278:7,8	2260:20
2173:0,17	2285:15	2317:6	2379:1	2261:10
20	2377:14	2365:11	separately	2264:1
2175:2,3,1	searching	seek 2218:20	2358:20	2271:12,19
1,17,21	2261:23	2247:3,10		2286:6
2176:7,15,	2201:23	·	September	2287:24
18 2177:7	season	seem 2146:12	2188:17	2288:1
2178:8,18	2095:16,18	2213:20	sequence	2303:2
2179:2,13,	2116:12	2255:14	2283:11	2308:7
24	seasonal	seems	series	2312:8,17
2180:5,12,	2295:5	2160:16	2097:17	2343:10 2357:20
23 2181:11	2306:13,16	2196:3	2097.17	2359:18
2182:2,10,	,23	2262:5,21	serve	2339:10
13 2183:18		2324:1	2184:14	serviced
2184:7,11,	sec 2187:17	seen 2137:24	2241:9	2257:17
25	second		2269:2	services
2185:4,15	2097:11	2200:4	2270:2,14,	2233:13
2186:2,5,7	2159:18	2206:19 2226:21	20,21	
,14	2169:10	2220:21	2271:6,20	sets 2126:19
2187:4,15,	2170:9	sees 2115:6	2274:1,17	2145:8
22	2171:2	2364:25	2283:7,10,	2248:21
2188:13,25	2174:16	segregate	11,14	2329:8
2189:5,10,	2190:10	2138:24	2284:19	settle
15,20	2283:22		2288:19	2292:16
2190:5,12,	2296:19	segregates	2294:23	
16	2356:17	2358:19	2301:9	settlement
2191:4,7,1	2376:6	self-supply	2326:13	2332:10

PUB - MANITOBA	A DIDRO GRA	01-07-2013	Page 2450 0	JI 2403
settlements	shifting	2212:13,16	2243:19	single-cycle
2189:16,24	2263:1	showed	significant	2296:24
2190:18	2329:20	2339:5	2127:3	2322:6
seven	short	ah assisas	2221:18	sinking
2102:8,15,	2155:25	showing	2222:7	2173:20
17,18,19	2176:12	2224:16	2262:12	2180:10,13
2105:23	2180:7	2307:2	2275:5,24	,14,17,22,
2107:5	2195:15	2314:22	2310:19	23
2115:4	2201:9,10	2339:5	2322:24	2181:1,5,1
2131:14	2202:5,11,	2377:6	2329:16,19	0,12,14,18
2169:17	14 2204:23	shown 2118:2	,24 2330:1	,19
2374:5	2289:24	2187:11	2352:6,17	2182:5,11,
2377:1	2290:10	2225:3	·	14,16,19,2
	2292:1,10,	2259:11	significantl	0,23,25
seventeen	19,20	2288:18	y 2182:12	2183:4,11,
2138:15	2323:11	2303:15	2337:6	16,19,25
seventh	2325:2,5	2309:6	similar	2184:4,8,1
2277:10	2323:2,3	2324:7	2136:10	1,23
		2339:12	2140:8	2331:8,11
several	shortage	2351:16	2306:20	
2299:15	2290:15,23	2354:13		sir 2125:8
2323:15	2291:8,13,	2356:1	similarly	2134:12
share	17	2367:21	2199:7	2137:16
2131:13	shorter	2373:7	simple	2140:1
2169:23	2255:15	2379:21,23	2105:9	2145:15
2347:4,6	2324:16	2380:14,16	2160:16	2169:15
·		,25	2225:24	2170:13
shared	shorter-term		2276:21	2173:5
2360:3	2171:24	shows	2322:8,22	2175:1
sharing	shortest	2109:11,13	2326:2	2185:12
2335:17	2320:9	2114:1	simple-cycle	2191:7
sharp 2141:2	shortfall	2163:12,13	2299:15	2266:7
	2291:13	2224:10		2272:8
sheet 2094:9	2293:6,10	2285:3	simplistic	2281:25
2149:21	2307:5,6	2291:7	2215:2	2309:12
2220:20	•	2304:2 2376:14	simply	2356:5
2354:5	shortfalls	23/0:14	2111:20	sisters
2355:10	2292:24	shut 2327:4	2158:3	2103:6
2356:2,7	2293:12	sic 2199:15	2160:18	sit 2116:2
2357:8	shortly		2175:7	2118:19
2360:15	2286:5	sign 2123:1	2237:11,25	
2361:4		signed	2284:4	2132:21,23 2270:1
2363:21	short-term	2206:2	2323:21	2309:4
2365:1	2171:20	2256:23	2327:5	
2376:13	2172:1	2257:13	2381:22	site 2328:4
2382:7	2175:9	2295:19		situate
2383:13,21	2187:7,14	2302:7,18	simulation	2168:9
sheets	2194:11,13	2306:13,16	2201:13	
2256:8,10	2195:9	2308:4	Singh 2168:1	situation
2302:6	2197:20	2341:15	single	2127:7
shift	2198:13	2350:22	2322:1	2145:7
2262:25	2205:5	2371:16	2323:3	2208:15
2202.20	2208:17	significance	2020.0	2223:15
		J-giirr roance		2235:3

FOB MANITOD	A HIDRO GRA	01 07 2013	rage 2431 C	
2252 : 20	2312:16	2172:16	2349:8	specified
2347:18	smaller	2209:13	sources	2182:2
situations	2182:17	2211:3	2106:15	spend 2103:6
2175:23	2283:13	2214:17	2209:11	_
2192:14	2364:4	2240:21		spent 2285:9
2205:4		2243:2	south 2269:4	spoke
	Smart	2249:12	2270:11	2120:15
six 2157:3 2166:24	2158:20	2250:17	2272:21 2276:24	spread
2196:24	snap 2198:7	2256:6	2270.24	2203:14,15
2197:1,4,7	snip 2251:1	2268:13 2269:14	2	2204:2,22
2249:21	_	2279:20		2205:8
2283:15	soft 2155:17	2282:18	southern	2261:10
2284:19	sold	2284:17	2272:23	
2309:11	2274:9,10,	2290:2	2273:20	spreads 2205:2
2376:25	18 2336:25	2291:8,24	space	2203:2
sixty	2337:1,15,	2295:25	2143:15	Spruce
2325:18	19,20,25	2305:23	span 2312:20	2106:9
	2338:16	2307:6	2320:6	2286:8
sixty-seven	2339:21,25	2310:23		square
2104:10,13	2341:11	2311:8	spe 2103:5	2157:4
2111:24	2371:24	2328:11	speak	stable
2166:15	Soldier	2332:25	2101:5,17,	2192:4
size 2180:22	2087:16	2356:3	21 2117:6	
2219:10	2095:11	2357:20	2243:8	stack 2137:8
sized	solely	2359:14	2267:12	staff
2273:9,11	2294:6	2362:18	2355:9,22	2126:15
	2356:2,10	2366:3,6	speaking	2210:24
skills	som 2225:21	2367:9 2375:22	2115:15	2313:10
2155:17 2313:15		2375:22	2187:5	staged
	somehow	2380:19	specific	2341:4
slated	2108:25		2208:21,25	
2115:24	somewhat	sort 2181:4	2217:6,16	stages
Slave 2106:9	2217:17	2204:5	2256:9	2122:24
slept	2245:11	2205:10	2277:12	staging
2140:23	2246:19	2282:7 2292:20	2295:14	2381:22
	2347:1	2324:8	2333:18	stan 2131:2
Slide 2140:4	2357:15	2380:12	specifically	stand 2227:2
slides	somewhere		2209:1	2271:11
2139:19	2138:5	sought	2212:18	2306:14
slightly	2202:20	2229:13	2215:19	2384:1
2102:20	2282:19	2241:20	2216:24	
2170:10	sorry	soul 2261:22	2217:4	standard
2182:17	2104:12,20	sounds	2259:6	2092:8
2198:12	2108:13	2230:1	2280:7	2120:8,11,
2199:10	2111:21		2300:11	18 2121:17,18
slope 2221:6	2121:15	source	2322:21	,20,25
stobe 7771:0	2129:22	2109:6 2146:5	2372:21	2122:16
small	2133:10	2146:5	2374:2,23	2123:1,5,6
2217:10	2145:14		specifics	
2217:10 2297:14 2300:4		2240:16 2330:7	specifics 2278:20,25	2124:8,12, 20 2129:1

PUB - MANITOB	A HYDRO GRA	01-07-2013	Page 2452 (of 2463
2183:6,8	2299:12	2277 : 21	2114:10	2241:21
2239:18	2303:25	2285:20	2188:1	2242:1,3
standards	2350:2	2286:4	stop 2301:19	2243:17
2120:3	starts	2287:24	3cop 2301.13	2347:23
2120:3	2303:2	2299:18	stores	2352:22
2124:3		2312:6	2128:2	structured
2130:17,24	state	2313:7,11	2130:6	2347:3
2131:7,9	2380:21	2314:24	2155:18	2349:19
2135:16,21	stated	2319:9	straight	2380:6
2156:15	2180:20	2320:3	2104:8	
2164:20	2351:4	2328:4	2383:6	structures
	statement	2340:8,11	atmatagi a	2108:9
standard-		2342:7,24	strategic 2232:6	studied
setters	2129:8,19 2131:11	2345:20	2232:0	2319:23
2131:3	2135:8	2354:24	strategies	2320:7
stand-by	2148:19	2370:12	2192:18	studies
2320:12	2159:20	2372:22	strategy	2128:17,19
standing	2185:19,25	2373:13	2171:17,21	,21
2199:4,23	2193:14	2374:3	2172:15,20	2201:13
2345:24	2350:7	stations	2192:1,3	2277:12,17
	2355:8,10,	2092:5	2193:1,6,9	2280:17
standpoint	11,17	2101:23	2198:8,15	2324:12
2217:25	2363:20	2102:10,12	2201:24	
2218:1	2367:15,22	2106:20	2203:22	studying
start	2368:25	2107:10	2207:1	2320:14
2095:4,15	2370:8	2109:21		stuff
2127:20	2372:13	2110:5,11	stream	2140:23
2130:12	2373:1	2112:16,23	2161:10	2213:21
2168:7	2379:2	2113:1,7	2188:4,15	sub 2282:6
2169:25	2380:13	2164:4	2196:25 2241:13	
2205:24	2382:2,22	2273:15	2319:18	subject
2206:24	statements	2285:16		2135:11
2208:1	2150:16	2339:25	strive	2167:11
2212:7	2162:16	statutory	2235:18	2177:24
2221:18	2169:21	2180:13	striving	2178:12
2228:24	2182:4	2181:12,16	2152:21	2179:6
2256:17	2201:20	stay 2136:17		2190:16
2326:25	2367:25	2141:2	strong	2196:23
2336:13	2368:24	2141:2	2092:12	2212:21
started	2369:2	2154:20	2133:2,22	2221:1,2
2176:20		2202:10	2134:5	2230:18
2261:19	States	2310:17	stronger	2270:12
2290:20	2303:22	2376:14	2241:20	2334:17
2350:11	2306:14		2351:4	2349:1 2375:4
starting	station	stays	strongly	2375:4 2383:25
2095:9	2104:15	2361:23	2132:14	
2108:20	2108:18,21	steadily		submissions
2106:20	2109:22	2176:22	struck	2118:5,10,
21 2140:13	2113:1,17,	2180:24	2221:5	13,17
21 2140:13	22 2216:16	steady	structure	submit
2204:15	2217:5	2181:4	2152:22,24	2264:11
2255:12	2221:17		2211:19	2314:1
2200,12	2261:9	step 2111:21	2240:6	

2120:1 2148:9 2127:1 2157:22 2366:4 2374:23 2233 225:21 2270 2242:1,5 2242:1,5 2290:20 ,8 2 2261:8 2294:9,15 231:18 2234:20,22 227:14 237:17 2338:7 2234:21 230:11 227:18 2234:21 230:11 227:14 237:17 2338:7 2244:15 2294:10 227:14 227:14 227:14 227:14 227:15 231:18 2234:20,22 227:15 2234:21 2234:20,22 227:16 227:16 227:16 227:17 2338:7 2234:21 230:11 227:16	:16 :5 :10 :6,12 :2 :6,11 :13 :3,5,7
2251:23 2327:22 demand 2309:3 2267 subscribed 2360:19 2289:18,22 2313:14 system 2342:23 suggested 2305:21 2317:24 2092 subsequent 2205:17 2306:1 2326:22 2107 2120:1 suggesting 2157:22 2366:4 2110 2148:9 2173:20 supportive 2374:23 2233 2174:1 2177:8 2242:1,5 surfacing 2270 2186:20 2178:5 suppose 2290:20 ,8 2 218:19 2294:9,15 2150:13 2234:20,22 2275 2339:9 2319:3 2231:18 2294:10 2277 2371:17 2338:7 2234:21 230:11 2277 subsequently 2375:14 2253:7 230:24,13, 2288 subsidiariza 2290:9 2340:17 2309:6,8 2293 subsidiary 2315:3 2355:18 230:31:23 231:23 subsidiary	:16 :5 :10 :6,12 :2 :6,11 :13 :3,5,7
subscribed 2360:19 2289:18,22 2313:14 system 2342:23 suggested 2305:21 2317:24 2092 subsequent 2205:17 2306:1 2326:22 2107 2120:1 suggesting 2157:22 2331:9 2110 2148:9 2127:1 2157:22 2374:23 213 2156:13 2173:20 supportive 2375:21 2233 2174:1 2177:8 2242:1,5 surfacing 2270 2186:20 2178:5 suppose 2290:20 ,8 2 2188:19 2227:14 2129:8 2290:20 ,8 2 2339:9 2319:3 2150:13 2234:20,22 2275 2341:15 2328:5 2231:18 2294:10 2277 2371:17 2338:7 2244:15 230:1 ,21 subsequently 2375:14 2253:7 20 230:4,13, 2278 subsidiariza 2290:9 2340:17 2310:3,12, 2288 subsidiary <	:5 :10 :6,12 :2 :6,11 :13 :3,5,7
subscribed 2342:23 suggested 2305:21 2317:24 2092 subsequent 2120:1 suggesting support 2331:9 2110 2148:9 2127:1 2157:22 2374:23 2233 2174:1 2177:8 2242:1,5 2375:21 2270 2186:20 2178:5 supportive 2375:21 2270 2188:19 2227:14 2129:8 surfacing 2275 2339:9 2319:3 2150:13 2234:20,22 225 2341:15 2328:5 2234:21 2301:1 2277 subsequently 2375:14 2253:7 20304:3 2278 subsidiariza 2290:9 2340:17 2309:6,8 2292 subsidiariza 2290:9 2340:17 2310:3,12, 230 subsidiary 2332:13 2164:20 239:24 232 subsidiary 2332:13 2164:20 239:24 232 subsidiary 2332:13 2164:20 239:24 232	:5 :10 :6,12 :2 :6,11 :13 :3,5,7
subsequent 2306:17 2306:12 2326:22 2092 subsequent suggesting support 2331:9 2110 2148:9 2127:1 2157:22 2374:23 2113 2156:13 2173:20 supportive 2375:21 2233 2174:1 2177:8 2242:1,5 surfacing 2270 2186:20 2178:5 suppose 2290:20 ,8 2275 2188:19 2227:14 2129:8 surplus 2275 2339:9 2319:3 2231:18 2234:20,22 2277 2341:15 2328:5 2234:21 2301:1 2277 subsequently 2375:14 2253:7 2302:4,13, 2278 subsidiariza 2290:9 2340:17 2309:6,8 2292 subsidiary 2315:3 2355:18 230:33,12, 230:6 subsidiary 230:13 2307:13 231:23 231:23 232:21 subsidiary 2332:13 2164:20 2339:24 232:25	:10 :6,12 :2 :6,11 :13 :3,5,7
subsequent 2205:17 suggesting 2331:9 2107 2148:9 2127:1 2157:22 2374:23 2113 2156:13 2173:20 supportive 2375:21 2233 2174:1 2177:8 2242:1,5 surfacing 2273 2186:20 2178:5 suppose 2290:20 ,8 2 2188:19 2227:14 219:8 surplus 2275 2339:9 2319:3 2231:18 2290:20 ,8 2 2341:15 2328:5 2231:18 2294:20,22 ,25 2371:17 2338:7 2234:21 2301:1 ,21 subsequently 2375:14 253:7 20 2304:3 2288 subsidiariza 2290:9 2340:17 2309:6,8 2292 subsidiariza 2315:3 2355:18 230:33,12, 230:3 subsidiary 2332:13 2164:20 2339:24 2325 substantial summarize 2343:14 2340:1,7,9 2340:1,7,9 substantial </th <th>:6,12 :2 :6,11 :13 :3,5,7</th>	:6,12 :2 :6,11 :13 :3,5,7
2120:1 suggesting support 2366:4 2110 2148:9 2127:1 2157:22 2374:23 213 2156:13 2173:20 supportive 2375:21 2233 2174:1 2177:8 2242:1,5 surfacing 2270 2186:20 2178:5 suppose 2290:20 ,8 2 2188:19 2227:14 2129:8 2290:20 ,8 2 2339:9 2319:3 2150:13 2234:20,22 ,25 2341:15 2328:5 2231:18 2294:10 2277 2371:17 2338:7 2244:15 2302:4,13, 2278 2375:14 2253:7 2302:4,13, 2278 subsequently 2375:14 2253:7 2309:6,8 2292 subsidiariza 2315:3 2355:18 2309:6,8 2292 subsidiariza 2315:3 2355:18 2311:23 2311:23 2311:23 subsidiary 2332:13 2164:20 2339:24 2325:21 2325 s	:2 :6,11 :13 :3,5,7
2148:9 2127:1 2157:22 2374:23 2133 2156:13 2173:20 supportive 2375:21 2233 2174:1 2177:8 2242:1,5 surfacing 2273 2186:20 2178:5 suppose 2290:20 ,8 2 2188:19 2227:14 2129:8 2290:20 ,8 2 2339:9 2319:3 2150:13 2234:20,22 25 2371:17 2338:7 2234:21 2294:10 2277 subsequently 2375:14 2253:7 2302:4,13, 2278 subsidiariza 2290:9 2340:17 2309:6,8 2292 subsidiariza 2315:3 2355:18 2309:6,8 2293 subsidiary 230:13 2367:13 231:23 231:23 subsidiary 2332:13 2164:20 239:24 239:24 substantial summarize 2160:19 sure 2096:3 ,12,13	:6,11 :13 :3,5,7
2156:13 2173:20 supportive 2375:21 2233 2174:1 2177:8 2242:1,5 surfacing 2273 2186:20 2178:5 suppose 2290:20 ,8 2 2188:19 2227:14 2129:8 surplus 2275 2339:9 2319:3 2231:18 2234:20,22 ,25 2341:15 2328:5 2234:21 2294:10 2277 2371:17 2338:7 2244:15 2302:4,13, 2278 subsequently 2286:24 suggestion 2255:10 2309:6,8 2292 subsidiariza 2290:9 2340:17 2309:6,8 2292 2187:10 suggests 2355:18 2310:3,12, 2306 subsidiary 2332:13 2164:20 2339:24 2321 2180:1 summarize 2343:14 2340:1,7,9 2325 substantial summarize 2343:14 2340:1,7,9 2340	:13 :3,5,7
2174:1 2186:20 2188:19 2261:8 2339:9 2341:15 2371:17 subsequently 2286:24 subsidiariza tion 2187:10 subsidiary 2180:1 substantial 2177:8 2242:1,5 suppose 2290:20 2290:20 3,8 2 2290:20 3,8 2 2290:20 3,8 2 2290:20 3,8 2 2290:20 3,8 2 2290:20 3,8 2 2290:20 3,8 2 2290:20 3,8 2 2275 2150:13 2234:20,22 2277 2244:15 2234:21 2244:15 2253:7 2244:15 2253:7 220 2304:3 2278 2290:9 2340:17 2355:18 2302:4,13, 2278 2302:4,13, 2278 2302:4,13, 2278 2302:4,13, 2278 2302:4,13, 2290:9 2340:17 2355:18 2367:13 2311:23 2311 2321 2321 2321 2321 232	:3,5,7
2186:20 2188:19 2227:14 2261:8 2339:9 2341:15 2371:17 subsequently 2286:24 subsidiariza tion 2187:10 subsidiary 2187:10 subsidiary 2180:1 substantial 2178:5 2227:14 22290:20 2129:8 2129:8 2150:13 2234:20,22 2234:20,22 2290:20 3,8 2 2290:20 3,8 2 2290:20 3,8 2 2290:20 3,8 2 2275 2244:15 2234:20,22 2277 2244:15 2230:13 2231:18 2234:21 2301:1 2301:1 2278 2302:4,13, 2288 2292 2340:17 2310:3,12, 2306 231:23 231:23 231:23 231:23 232:13 232:23 232	
2188:19 2261:8 2294:9,15 2339:9 2341:15 2371:17 238:7 238:7 2371:17 238:7 238:7 2244:15 22302:4,13, 2278 2286:24 suggestion 2290:9 2340:17 2315:3 2290:9 2340:17 2315:3 2315:3 2355:18 2309:6,8 2392:4 2306:18 2290:9 2340:17 2310:3,12, 2306 2311:23 2306 2311:23 2311:23 2311:23 2311:23 2321 2321	
2261:8 2339:9 2341:15 2328:5 2371:17 subsequently 2286:24 subsidiariza tion 2187:10 subsidiary 2180:1 substantial 2294:9,15 2319:3 2231:18 2234:20,22 2294:10 22301:1 2244:15 2253:7 2253:7 2253:7 220 2304:3 2290 2309:6,8 2299 2340:17 2310:3,12, 2306 2367:13 2306 2311:23 2311:23 2311:23 2321 2321 2321	
2339:9 2341:15 2328:5 2371:17 2338:7 2344:15 2375:14 2253:7 2302:4,13, 2288 2290:9 2340:17 2315:3 239:6,8 2292 231:18 2290:9 2302:4,13, 2288 2290:9 2340:17 2310:3,12, 2306 2187:10 suggests 2237:13 2302:4,13, 2288 2292 2302:13 231:23 2309:6,8 2292 231:18 2234:21 2301:1 2244:15 2302:4,13, 2278 2302:4,13, 2278 2302:4,13, 2302:4,13, 2309:6,8 2309:6,8 2310:3,12, 2306 2311:23 2311:23 2311:23 2311:23 2321 2321	:20,23
2341:15 2371:17 subsequently 2286:24 subsidiariza tion 2187:10 subsidiary 2180:1 substantial 2328:5 2334:21 2234:15 22301:1 2278 2200:9 2340:17 2300:4,13, 200:2304:3 2309:6,8 2290:9 2340:17 2355:18 2310:3,12, 2306 2311:23 2311:23 2311:23 2321 2322 2322	2 5 6
2371:17 subsequently 2286:24 subsidiariza tion 2187:10 subsidiary 2180:1 substantial 2338:7 2244:15 2253:7 2253:7 2255:10 2255:10 2309:6,8 2290:9 2340:17 2310:3,12, 2306 2311:23 2306 2311:23 2311:23 2311:23 2311:23 2321 2321 2322 2322 2343:14 2340:1,7,9 2340 2340:1,7,9 2340 2340:1,7,9 2340	:3,5,6
subsequently 2375:14 2253:7 2302:4,13, 20 2304:3 2288 subsidiariza tion 2315:3 2340:17 2310:3,12, 2306 subsidiary 2180:1 2230:13 2367:13 2311:23 2311:23 substantial 2332:13 2164:20 2339:24 2325 substantial 2160:19 sure 2096:3 ,12,13	7 11
2286:24 suggestion 2255:10 2309:6,8 2292 subsidiariza tion 2315:3 2355:18 2310:3,12, 2306 2187:10 suggests 2367:13 2311:23 2311 subsidiary 2180:1 2332:13 supposed 2325:21 2322 substantial summarize 2160:19 2343:14 2340:1,7,9 2340 sure 2096:3 ,12,13	•
subsidiariza tion 2290:9 2340:17 2310:3,12, 2306 2187:10 suggests 2367:13 2311:23 2311 subsidiary 2180:1 2332:13 supposed 2325:21 2322 substantial summarize 2160:19 2343:14 2340:1,7,9 2340 sure 2096:3 ,12,13	
subsidiariza tion 2315:3 2355:18 2310:3,12, 15,20 2187:10 suggests 2367:13 2311:23 2311 subsidiary 2180:1 2332:13 supposed 2325:21 2322 substantial 2343:14 2340:1,7,9 2340 supposed 2343:14 2340:1,7,9 2340 supposed 2343:14 2340:1,7,9 2340 supposed 2343:14 2340:1,7,9 2340	
\$\frac{150}{2187:10}\$ \$\frac{3367:13}{2367:13}\$ \$\frac{2311:23}{2311:23}\$ \$\frac{2311:23}{2321}\$ \$\frac{2230:13}{232:13}\$ \$\frac{2164:20}{2343:14}\$ \$\frac{2340:1}{2340:1},7,9\$ \$\frac{2325}{2340:1},7,9\$ \$\frac{2325}{2340:1}\$ \$\frac{2343:14}{2340:1}\$ \$\frac{2340:1}{2340:1},7,9\$ \$\frac{2340:1}{2340:1}\$	
subsidiary 2311:23 2180:1 2332:13 substantial summarize 2160:19 sure 2096:3 2311:23 2322:23 2340:1,7,9 <t< th=""><th></th></t<>	
subsidiary 2332:13 2164:20 2339:24 substantial 2160:19 2343:14 2340:1,7,9 sure 2096:3 ,12,13	
2180:1 substantial 2332:13 2164:20 2339:24 2340:1,7,9 2340:1,7,9 2340:1,7,9 2340:1,7,9 2340:1,7,9 2340:1,7,9	
substantial summarize 2343:14 2340:1,7,9 \$\frac{2}{340}:19\$ \$\frac{2}{340}:19\$ \$\frac{2}{340}:13\$	
2160:19 sure 2096:3 , 12, 13	
	• /
2296:23 2210:17 2118:24 2342:7,16 system	
substantial1 summarizes 2120:13 2378:5 2278	:8
y 2153:11 2170:3 2122:14 surpluses	
2323:3 2123:13,15 2339:11,12 T	
sudden summary 2125:12,18 surveys tab	
Success Surveys	:10,14
Summer 2129:11 211.23 2119	•
suffered 2303.2 2131:13 2143.14 2125	
2223:9 2150:11 suspect 2127	:15
suffice sunset 2152:24,25 2165:25 2169	:24
2331:3 2166:10,22 2275:4 2173	
sufficient supplement 2179:2 2357:3 2175	:12
2273:2,5 2184:16 sustain 2220	:17
2248 2233:11 2248	:21
2174.13 2221:12 2365:21 2285	:2
2222:1 2289	:18
2329	:4
2330	:4
supply 2249:4,5 swap 2186:15 2354	
sufficiently 2216:17 2262:11 2188:16 2375	:5
2273:8 2275:1 2271:9 2192:15,22 table	2089:1
suggest 2292:6 2278:24 2205:22 2136	
2165:3 2311:11,13 2279:3 2281:16 swaps 2188:6 2167	
2171:17 2313:21 2201:16 2206:14 2174	:10,14
2176:16 2321:16 2203:7,14 2203:7,14 2176	:10,14 :25
$\begin{bmatrix} 2177:2 \\ 2338:25 \\ 2299\cdot10 \end{bmatrix}$:10,14 :25 :15
2203:21 2339:5 Sworn 2168:4 2294	:10,14 :25 :15 :9

2143:18 2229:19 2243:20 2122:22 17,21 2161:18 2254:20 2246:23 2125:3 2291:1,6,1 2204:9 2256:10 2253:6 2141:25 2292:5 2208:17 targeted 233:7,9 2327:6,9 2141:19 2293:19,25 2211:22 2208:25 tend 2182:16 2157:25 2295:15 2295:15 2324:8 targets tended 2167:8 2296:2,7,1 229:1,3,8 2150:11 2151:4 2229:1,3,8 2176:23 2297:2,4,1 2299:7,4,1 2199:1 2235:24 2172:2 2179:4,15 2298:8,18, 2232:2 235:21 term 2112:13 2181:17,24 23 2334:16 2359:24 2136:22 2187:25 2299:8,11, 2126:3 tasked 2178:25 2199:25 21 2131:14 tasked 2178:25 229:38:1 219:25 21 2149:14 tax 239:22 2180:7 2207:4 2301:6,17, 220:26:19,19	PUB - MANITUE	DA HIDRO GRA	01-07-2013	Page 2454 (JI 2405
2307:11,17 2310:24 2329:23 2395:22 2297:7,11 2297:7,11 2297:7,11 2297:7,11 2298:10 2298:11 2298:11 2208:11,6 2198:10 2198:10 2198:10 2198:10 2198:10 2298:11 2208:11,6 2198:10 2198:10 2198:10 2198:10 2198:12 2166:3 2103:23 2278:3,12 2278:3,12 2204:16 2142:1 2205:15 2244:21 2106:11 2284:7,16 2142:1 2205:15 2244:21 2106:11 2284:7,16 2142:1 2205:15 2244:20 2111:2 2200:19 2206:10 2204:10 2204:16 2233:7,9 2208:17 2208:17 2208:17 2208:17 2208:17 2208:17 2208:17 2208:17 2208:17 2208:17 2211:22 2234:8 2208:25 2208:25 2211:22 2234:8 2208:25 2211:22 2234:8 2208:25 2211:22 2234:8 2229:9 2235:11 2198:12 2236:21 2150:11 2199:1 2299:1 2299:1 2351:15,22 2147:15 2294:5,11 2199:1 2299:1 2299:1 2151:4 2299:1 2151:4 2299:1 2151:4 2299:1 2151:4 2299:1 2151:4 2299:1 2299:1 2351:15,22 2147:15 2294:5,11 2199:1 2299:1 2151:4 2229:1 2238:1 216:12 2234:2 2208:25 2208:2	2295:16,22	2279:25	2237:7	2358:4	2213:20
2307:11,17 2321:23 2397:24 2372:7 2089:10 2372:7 2101:13 2297:7,11 2399:18 2199:18 2158:25 2101:23 2278:3,12, 24 2299:11,16 2199:18 2166:3 2103:10 24 2279:3 2298:16 2208:16 2208:16 2208:16 2236:24 2106:11 2284:7,16 2142:1 2205:15 2233:20 2111:2 2290:1,1,6;1 2204:19 2256:10 2251:13 2126:10 0,15,19 2204:19 2256:10 2251:13 2126:10 0,15,19 2204:19 2256:10 2251:13 2126:10 0,15,19 2204:12 2208:25 2208:25 2208:25 2208:25 2208:25 2208:25 2208:25 2208:25 2208:25 2208:25 2208:25 2208:25 2208:25 2208:25 2208:27 2209:11 2229:1,3,8 2229:7 2238:1	2298:2,25	2300:18	tempted	2362:19	TEDDY
2310:24 2329:23 2310:24 2378:17 2101:13 2378:17 2201:13 2378:17 2204:10 2264:10 2267:20 2276:20 2276:20 2276:20 2276:20 2276:20 2276:20 2278:31,12 2276:20 2278:31,12 2278:31,12 2278:31,12 2278:31,12 2278:31,12 2278:31,12 2278:31,12 2278:31,12 2278:31,12 2278:31,12 2278:31,12 2278:31,12 2278:31,12 2278:31,12 2278:31,12 2278:31,12 2279:32 2278:31,12 2279:32 2279:32 2279:32 2280:11 2284:71 2284:71 2284:71 2284:71 2284:71 2284:71 2284:71 2284:71 2292:11,12 2292:11,12 2292:11,12 2292:11,12 2292:11,12 2292:11,12 2292:11,12 2292:11,12 2292:11,12 2292:11,12 2292:11,12 2292:11,12 2292:11,12 2292:11,12 2292:11,12 2292:11,12 2292:11 2292:11 2292:11 2292:11 2292:11 2292:11 2292:11 2292:11 2292:11 2292:11 2292:12 2292:12	2307:11,17	2321:23	_	2371:7 , 9	
tables 2335:22,24 target 2158:25 terms 2276:20 2297:7,11 target 2158:18 2166:3 22096:11,16 2198:10 2171:23 2103:10 24 2278:3,12, 24 2278:3,12, 24 2278:3,12, 24 2279:19 2096:11,16 2199:5,8,1 2224:21 2106:11 2284:7,16 24 2279:19 2246:23 2105:18 2280:1 2280:1 2280:1 2281:13 2125:3 2290:1,12, 2290:1,12	2310:24	2329:23		2372:7	
tables target 2195:18 2158:25 2101:23 2276:20 tabs 2199:18 2166:3 2101:23 2276:20 22778:21 2096:11,16 2199:5,8,1 2244:21 2105:8 2280:11 2279:3 2280:11 taking 2 2204:16 2236:24 2106:11 2284:7,16 2281:11 2280:11 2281:7,16 2143:18 2229:19 2246:23 2122:12 17,21 201:1,12 2299:11,12,16;1 2204:9 2256:10 2251:13 216:10 0,15,19 2292:1,6,1 2208:17 targeted 233:7,6,9 2141:25 2293:19,25 2293:19,25 2211:22 2208:25 tend 2182:16 2157:25 2293:19,25 2293:19,25 2293:11 2276:20 2294:5,11 2176:12 2299:7 2214:19 2293:19,25 2293:19 2208:51 226:27 2293:19 2208:51 2229:71 2293:19 2293:19 2293:19 2293:19 2293:19 2293:19 2293:19 2293:19 2293:19 2293:		2335:22,24	2197:24	2378:11	
tabs 2195:18 2196:63 2101:23 2278:3,12,2 2096:11,16 2198:10 2171:23 2103:10 24 2279:3 taking 2 2204:16 2236:24 2106:11 2284:7,16 2142:1 2 2204:16 2236:24 2111:2 2299:10 2243:20 212:22 17,21 217,21 229:19 2246:23 2122:22 17,21 217,21 229:13 222:22 17,21 217,21 229:11 220:11 220:11 220:11,12 229:11,12 229:11,12 229:11,13 212:12 220:11,15 229:11,13 212:13 222:13 220:11,15 229:15		·	ten 2103:3		
2096:11,16	2297:7,11	_	2158:25		
taking 2198:10 2171:23 2103:10 24 2279:3 taking 2 2204:16 2224:21 2106:11 2284:7,16 2142:1 2205:15 2243:20 2111:2 2290:1,12, 2143:18 2229:19 2246:23 2122:22 17,21 2101:18 2254:20 2251:13 2126:10 0,15,19 2204:9 2256:10 2253:6 2141:25 2292:5 2208:17 targeted 2333:7,9 2327:6,9 2143:19 2293:19,25 2208:17 targeted 2351:15,22 2147:15 2294:5,11 211:22 2208:25 tended 2157:25 2295:15 talk 2132:21 2151:4 2235:11 217:3,22 2296:2,7,1 2199:1 2229:7 2234:24 tended 217:3,22 229:18,25 talked task 2164:14 217:25 219:14,15 2298:8,18,21 2312:26 2359:24 2136:22 2197:25 219:25 talked task 2164:14 217:6:11,12	tabs		2166:3		
taking 2199;5,8;1 2224;21 2105;8 2284;7;16 2142:1 2205:15 2236:24 2111:2 2291;1,12 2143:18 2229:19 2243:20 2111:2 2290:1,12, 2161:18 2229:19 2246:23 2122:22 17,21 2204:9 2256:10 2251:13 2125:3 2291:1,6,1 2208:17 targeted 2331:7,9 2327:6,9 2141:25 2292:5 2324:8 targets tend 2182:16 2157:25 2296:2,7,1 2150:11 2251:13 217:3,22 2,16 2150:11 2251:13 217:25 2295:15 234:8 targets tended 2167:8 2296:2,7,1 2199:1 2229:1,3,8 2234:24 2176:23 2297:2,4,1 2199:1 2234:24 2172:2 2179:4,15 2298:8,18, 2334:16 2350:21 term 2112:13 2181:17,24 2299:8,18, 2312:2 2350:20 2180:7 219:7 2300:3,17, 2126:	2096:11,16				
taking 2 2204:16 2236:24 2106:11 2290:1,12, 2143:18 2229:19 2243:20 212:22 17,21 1,21 2290:1,12, 21 2246:23 212:22 17,21 1,1,2, 12, 12, 12, 12, 12, 12, 12, 12, 1					
2142:1	_	2 2204:16		2106:11	2284:7,16
2143:18 229:19 2246:23 2125:22 17,21	_ ·	2205:15		2111:2	2290:1,12,
Zebi:18		2229:19		2122:22	17,21
2209:18		2254:20		2125:3	2291:1,6,1
2203:17 2203:17 2327:6,9 2141:25 2292:5 2211:22 2208:25 tend 2182:16 2157:25 2294:5,11 2294:5,11 2295:15 tended 2150:11 2292:1,3,8 2293:21 2271:3,2 2291:2,4,1 2299:1 2291:3,8 2297:2,4,1 2299:1 2299:2 2297:2,4,1 2299:1 2299:2 2297:2,4,1 2299:1 2299:2 2297:2,4,1 2299:1 2299:2 2297:2,4,1 2299:3 2297:2,4,1 2299:8,18, 2312:2 2355:21 term 2112:13 2181:17,24 23 2299:8,18, 2312:2 2355:21 term 2112:13 2181:17,24 23 2299:8,18, 2176:23 2299:8,18, 2176:25 2199:25 21 2209:8,18, 2176:11,12 2192:7 2300:3,17, 2182:9 2350:20 2180:7 2207:4 2301:6,17, 2131:14 tax 2329:22 2196:10 2208:3,5,8 21,25 2166:12 2331:19,20 2199:25 2201:9,10 2201:2,29 2301:2,29 2301:2,29 2301:2,29 2301:2,29 2301:2,29 2301:2,29 2301:2,29 2301:2,29 2301:3,19 2202:3,11, 2216:8 2307:8,13, 2297:15 2207:1 2332:18,21 2204:2,22 2219:5,20 21,25 2297:15 2207:1 2233:10 22257:2,2331:1,23 2207:1 2233:10 22257:2,23 2307:16 2243:3 2226:13,16 22257:1,26 2331:7,23 2377:10 2187:19 2242:3 2264:4 2311:2,6,11 2264:2,9 2233:2,4 2243:3 2246:24 2266:1 0 0 0 0 0 0 0 0 0	2204:9	2256:10		2126:10	0,15,19
2201:122 2208:25 2351:15,22 2147:15 2293:19,45 231:221 targets tend 2182:16 2157:25 2295:15 2150:11 2151:4 2235:11 2171:3,22 2,16 2199:1 2229:1,3,8 2334:24 235:11 2179:4,15 2298:8,18, 2229:7 2238:1 2172:2 2179:4,15 2298:8,18, 2312:2 2355:21 term 2112:13 2181:17,24 23 2334:16 2359:24 2136:22 2187:25 2299:8,11, 2126:3 task 2164:14 2176:11,12 2192:7 2300:30,17, 2128:9 2350:20 2180:7 2207:4 2301:6,17 2149:14 tax 2329:22 2196:10 2208:3,5,8 21,25 2149:14 tax 2329:22 2196:10 2208:3,5,8 21,25 2149:14 tax 2329:22 2198:16 2209:3,11, 2302:3,19 216:19 2331:19,20 2198:16 2209:3,11 2305:25 218:12 22211:2 2201:9,10	2205:18	2333:7,9		2141:25	2292:5
2211:22 2208:25 tend 2182:16 2167:15 2294:5,11 talk 2132:21 targets tended 2167:8 2296:2,7,1 2150:11 2229:1,3,8 2235:11 2171:3,22 2,16 229:7 2234:24 tenure 2178:12 1,25 2312:2 2355:21 term 2112:13 2181:17,24 23 2334:16 2359:24 2136:22 2187:25 2299:8,18, 2126:3 task 2164:14 2171:25 2196:20 20 2128:9 2350:20 2180:7 2207:4 2301:6,17, 2149:14 tax 2329:22 2198:16 2209:3,5,8 21,25 216:19 2331:19,20 2198:16 2209:3,11,230:23,19 230:23,19 216:12 2133:25 2201:9,10 221:1:22 2304:25 2237:4 2129:23 14 2218:5 2209:3,11,230:23,19 2237:4 2299:25 12 2211:22 2304:25 2237:4 2299:3 2201:9,10 221:22 230:25:25	2208:17	L		2143:19	2293:19,25
talk 2152:15 tangets 2295:15 2295:15 2150:11 2151:4 2151:4 2235:11 2171:3,22 2,16 2199:1 2229:1,3,8 2234:24 2176:23 2297:2,4,1 2238:1 tariff 2172:2 2179:4,15 2298:8,18, 2312:2 2355:21 term 2112:13 2181:17,24 23 2334:16 task 2164:14 2171:25 2191:25 21 talked task 2164:14 2178:25 2199:7 2300:3,17, 2128:9 2350:20 2180:7 2207:4 2301:6,17, 2149:14 tax 2329:22 2198:16 2209:3,11, 2302:3,19 2166:12 ,21 2332:5 2299:25 12 2211:22 2304:25 2184:2 taxes 2128:3 2202:5,11, 2216:8 2306:5 2237:4 219:23 14 2216:8 2307:6 2245:11 2332:18,21 2204:2,22 2219:5,20 21,25 2237:1 2332:18,21 2204:2,22 2219:5,20	2211:22	_	2351:15,22	2147:15	2294:5,11
talk 2132:21 targets tended 2167:8 2296:2,7,1 2150:11 2151:4 2235:11 2171:3,22 2216:23 2297:2,4,1 2199:1 2234:24 tenure 2178:12 1,25 2238:1 tariff 2172:2 2179:4,15 2298:8,18, 2312:2 2355:21 term 2112:13 2187:25 2299:8,11, 2334:16 2359:24 2136:22 2187:25 2299:8,11, 2126:3 tasked 2176:11,12 2192:7 2300:3,17, 2128:9 2350:20 2180:7 2207:4 2301:6,17, 2149:14 tax 2329:22 2196:10 2208:3,5,8 21,25 2166:19 2331:19,20 2199:25 12 2211:12 2304:25 2184:2 taxes 2128:3 2202:5,11, 2216:8 2307:4 2297:15 2237:4 2199:25 12 2211:12 2305:25 2297:15 2232:3 14 2218:5 2307:8,13,1 2297:15 2298:1 2200:2 221:5,10	2324:8	2208:25	tend 2182:16		•
2150:11 229:1,3,8 2235:11 2171:3,22 2,16 2297:2,4,1 2299:1 2229:1 2234:24 2172:2 2176:23 2298:8,18, 2312:2 2355:21 2136:22 2187:25 2299:8,11, 2182:2 2355:21 2181:17,24 23 2334:16 2359:24 2176:11,12 2192:7 2300:3,17, 2126:3 2486d 2178:25 2196:20 20 2180:7 2207:4 2301:6,17, 2131:14 2329:22 2198:16 2209:3,11, 2302:3,19 2166:12 ,21 2332:5 2201:9,10 2212:19 2305:25 2207:2,41 2237:4 2129:23 14 2219:25 21 2237:4 2129:23 14 2219:25 210	+-11 -0120.01	targets	+ d - d		
2199:1		2151:4			
2199:1 2234:24 tenure 2178:12 1,25 2298:8,18, 2312:2 2355:21 term 2112:13 2181:17,24 23 2334:16 2359:24 2136:22 2187:25 2299:8,11, 216:3 2182:9 2350:20 2180:7 2207:4 2301:6,17, 231:14 2332:2 2196:10 2208:3,5,8 21,25 2166:12 21 2331:19,20 2199:25 12 2211:22 2304:25 2184:2 2237:4 2129:3 2201:9,10 2211:22 2305:5 2227:15 2276:25 2332:5 2211:5,19 2202:3,6 2307:8,13, 2207:16 2298:13 2208:13 2208:13 2208:13 2208:13 2218:5 2218:6,16 2237:10 2187:19 2208:13,16 2226:13,16 2255:12,16 2311:2,6,11 216:14 2298:14 2218:5 2307:2332:5 2218:6,10 2255:12,16 2231:2,6,15 2216:14 2216:14 2233:10 2246:24 2216:14 2311:2,6,11 2216:14		2229:1,3,8	2235:11	· ·	'
2229:7 tariff 2172:2 2179:4,15 2298:8,18,8 2312:2 2355:21 2359:24 2136:22 2187:25 2299:8,11, 2334:16 2359:24 2136:22 2191:25 2299:8,11, 2126:3 task 2164:14 2171:25 219:27 2300:3,17, 2128:9 2350:20 2180:7 2207:4 2301:6,17, 2149:14 tax 2329:22 2198:16 2209:3,11, 2302:3,19 2166:12 ,21 2332:5 2199:25 12 2211:22 2304:25 2184:2 taxes 2128:3 2202:5,11, 2216:8 2306:5 2237:4 2129:23 14 2218:5 2307:8,13, 2245:11 2332:18,21 2204:2,22 2219:5,20 21,25 2297:15 73,25 2211:5,19 2220:3,6 2308:11,14 2307:16 2143:3 2218:6,16 2237:19 2309:13,18 2312:3 Tbill 2233:10 2255:8 2310:7,23 2377:10 2187:19 2246:4 2266:1			tenure		
2332:2 2334:16 2355:21 2355:21 236:22 2171:25 2191:25 21 2299:8,11, 2126:3 2128:9 2350:20 2180:7 2196:10 2106:12 216:12 216:12 2178:25 2196:20 2180:7 2181:14 2149:14 2149:14 2149:14 2149:15 216:10 2188:2 2178:25 2196:20 200:3,11, 2302:3,19,20 2199:25 21221:22 2304:25 2237:4 2232:3 2245:11 2232:18,21 2245:11 2232:18,21 2276:25 2297:15 2298:13 2307:16 2143:3 2307:16 2143:3 2377:10 2187:19 2242:3 238:11,22 226:44 217:23 228:6,10 2293:9,12 2293:24 2216:12 2216:29 2316:12 2276:25 2276:25 2276:25 2276:25 2276:25 2277:25 2277:25 2277:25 2277:25 2277:25 2277:26 2277:26 2277:27 2277:28 2277:29 2277:29 2277:29 2277:20 2277:2			2172:2		
2334:16 2359:24 2359:24 2171:25 2191:25 2191:25 2100:31,7, 2126:3 2128:9 2350:20 2350:20 2180:7 2207:4 2301:6,17, 2131:14 2149:14 2148:2329:22 2196:10 2208:3,5,8 21,25 2194:24 2166:12 21233:5 2201:9,10 2212:19 2305:25 2184:2 2166:12 21232:3 2184:2 2184:2 2187:25 2196:20 20 2301:6,17, 2102:3,18 2202:3,18 2202:3,19 2202:3,18 2202:3,19 2202:3,19 2202:3,18 2202:3,18 2202:3,19 2202:3,19 2202:3,18 2202:3,18 2202:3,18 2202:3,18 2202:3,18 2202:3,18 2202:3,18 2202:3,18 2202:3,18 2202:3,18 2202:3,18 2202:3,18 2202:3,18 2202:3,18 2202:3,18 2202:3,18 2202:3,18 2202:3,18 2202:3,19 2202:3,10 2202:3,10 2202:3,10 2202:3,10 2202:3,10 2202:3,10 2202:3,10 2202:3,10			1 0110 10	· ·	
talked task 2164:14 2171:25 2191:25 21 2126:3 tasked 2178:25 2196:20 20 2128:9 2350:20 2180:7 2207:4 2301:6,17, 2131:14 tax 2329:22 2198:16 2209:3,11, 2302:3,19 2162:9 2331:19,20 2199:25 2212:19 2305:25 2184:2 taxes 2128:3 2202:5,11, 2216:8 2306:5 2237:4 2199:23 14 2218:5 2307:8,13, 2245:11 2332:18,21 2204:2,22 2219:5,20 21,25 2276:25 ,23,25 2211:5,19 2220:3,6 2308:11,14 2298:13 2143:3 2217:24 2233:5 ,18,24 2312:3 T-bill 2233:10 2255:12,16 ,23 2377:10 2187:19 2246:3 2266:1 ,23 2147:15 2207:1 13 2281:1 2284:12 2311:2,6,1 talking technical 2246:24 2266:1 0 2155:1				· ·	
talked task 2164:14 2176:11,12 2192:7 2300:3,17, 2128:9 2350:20 2180:7 2207:4 2301:6,17, 2131:14 tax 2329:22 2198:16 2209:3,11, 2302:3,19 2162:9 231:19,20 2199:25 12 2211:22 2304:25 2184:2 taxes 2128:3 2202:5,11, 2216:8 2305:25 2184:2 taxes 2128:3 2202:5,11, 2216:8 2307:8,13, 2237:4 2129:23 14 2218:5 2307:8,13, 2245:11 2332:18,21 2204:2,22 2219:5,20 21,25 2297:15 2332:5 2211:5,19 2200:3,6 2308:11,14 2307:16 2312:3 2217:24 2233:5 ,18,24 2312:3 2143:3 226:13,16 2257:18 2309:13,18 2377:10 2187:19 2242:3 2266:1 ,23 2147:15 2207:1 213:28 2300:13,22 215:17 2256:8,10, 2279:6 2316:1,22 2153:22	2334:16	2359:24			
2126:3	talked	task 2164:14			
2128:9 2350:20 2180:7 2131:14 2149:14 2162:9 2331:19,20 2166:12 2201:9,10 2212:19 2332:5 2201:9,10 2216:8 2337:4 2245:11 2332:18,21 2276:25 2297:15 2297:15 2298:13 2307:16 2143:3 2307:16 2143:3 2307:10 218:6,17 218:6,16 2208:3,5,8 21,25 2200:23,11, 2302:3,19 2206:5,11, 2216:8 2306:5 2307:8,13, 2307:15 2297:15 2298:13 2307:16 2143:3 2307:16 2143:3 2204:2,22 2219:5,20 21,25 2209:3,11 2233:5 2211:5,19 2220:3,6 2308:11,14 2218:5 2307:8,13, 2307:16 2143:3 2218:6,16 2237:19 2309:13,18 2307:10 2187:19 2246:24 2218:6,16 2255:12,16 233:10 2257:8 2310:7,23 2377:10 2187:19 2246:24 2266:1 0 2106:16,17 2155:17 2256:8,10, 2279:6 2131:2,6,1 2281:6,10 2293:9,12 2291:2 2316:1,22 233:4 2254:8 2275:7 232:1			· ·		
2131:14 2149:14 2149:14 2162:9 2166:12 2184:2 2184:2 2184:2 2237:4 22245:11 2276:25 2297:15 2298:13 2307:16 2218:6,16 2211:5,19 2211:5,19 2211:5,19 2309:3,11, 2302:3,19 2305:25 2211:5,19 2212:19 2305:25 2211:5,19 2218:5 2297:15 2298:13 2307:16 2143:3 2312:3 2377:10 2187:19 2242:3 2246:14 218:5 2237:4 219:00:00:00:00:00:00:00:00:00:00:00:00:00					· ·
2149:14		2350:20			
218:16		tax 2329:22			
2166:12					•
2184:2 2237:4 2245:11 2276:25 2297:15 2298:13 2307:16 2312:3 2312:3 2377:10 2187:19 2246:24 218:5 2237:4 2218:5 2204:2,22 2219:5,20 221,25 2217:24 2233:5 2237:10 2216:8 2204:2,22 2219:5,20 221,25 2208:11,14 2233:5 2217:24 2233:5 2217:24 2233:5 2217:24 2233:10 2255:12,16 2309:13,18 2307:16 2187:19 2242:3 2257:8 2310:7,23 2377:10 2187:19 2242:3 2264:4 2311:2,6,1 2155:17 216:16,17 217:15 2207:1 218:6,10 2233:10 2257:8 2310:7,23 231:2,6,1 2256:8,10, 2279:6 2316:1,22 231:6,15 2253:20 2293:9,12 2291:2 2303:2,4 2254:8 2306:5 2307:8,13, 2209:13,18 2206:1 2207:19 2208:13,16 2237:19 2233:10 2257:8 2310:7,23 2310:7,23 2311:2,6,1 2256:8,10, 2279:6 2316:1,22 23		· ·			
2237:4 2245:11 2276:25 2277:15 2298:13 2307:16 2312:3 2377:10 2187:19 2242:3 2248:5 2237:10 2218:5 2201:5,19 2226:13,16 2233:10 2257:8 2310:7,23 2377:10 2187:19 2242:3 226:4:4 2218:5 2307:8,13, 2308:11,14 2233:5 ,18,24 2233:5 ,2309:13,18 2255:12,16 ,23 2218:6,16 2237:19 2309:13,18 2226:13,16 2257:8 2310:7,23 231:2,6,1 244:24 2266:1 0 2106:16,17 2155:17 2256:8,10, 2279:6 2316:1,22 247:15 2207:1 2281:6,10 2292:19,20 2290:8 2310:7,23 2320:16 2322:7 2322:1 2320:16 2322:7 2323:20 2324:3 2326:20 2344:6 2320:10			· ·		
2245:11 2332:18,21 2204:2,22 2219:5,20 2307:3,6 2297:15 2298:13 2217:24 2233:5 2309:13,18 2307:16 2143:3 2218:6,16 2237:19 2309:13,18 2312:3 T-bill 2242:3 2255:12,16 ,23 2377:10 2187:19 2242:3 2264:4 2311:2,6,1 216:16,17 2155:17 2256:8,10, 2279:6 2316:1,22 2150:14 2207:1 13 2281:1 2290:8 2320:13,22 2153:22 2233:2,4 2275:7 2322:1 230:16 232:7 2233:2,4 2254:8 2275:7 232:1 232:16,19 232:4 2254:8 2238:3 235:5 2340:16,19 2325:20 2271:23 2281:3 235:7 2326:20 2344:6 2326:7			2202:5,11,		
2276:25 ,23,25 2211:5,19 2220:3,6 2308:11,14 2297:15 2298:13 2217:24 2233:5 2309:13,18 2307:16 2143:3 2218:6,16 2237:19 2309:13,18 2312:3 T-bill 2233:10 2257:8 2310:7,23 2377:10 2187:19 2242:3 2264:4 2311:2,6,1 talking technical 2246:24 2266:1 0 2147:15 2207:1 2256:8,10, 2279:6 2316:1,22 2150:14 2281:6,10 2292:19,20 2290:8 2320:13,22 2163:2,9 2275:7 2322:1 230:16 2322:7 2233:2,4 2275:7 2322:1 230:16 2323:4 2254:8 temporarily 2323:10,11 2332:4 2324:3 2271:23 2271:23 236:20 2344:6 2326:7					
2297:15 723,23 2211:5,19 2220:3,6 2300:11,14 2298:13 2307:16 2143:3 2218:6,16 2237:19 2309:13,18 2312:3 T-bill 2233:10 2255:12,16 ,23 2377:10 2187:19 2242:3 2264:4 2311:2,6,1 talking technical 2246:24 2266:1 0 2147:15 2207:1 2256:8,10, 2279:6 2316:1,22 2150:14 2281:6,10 2292:19,20 2290:8 2320:13,22 2163:2,9 2275:7 2302:6 2316:6 2322:7 2233:2,4 2275:7 2322:1 2320:16 2323:4 2254:8 temporarily 2323:10,11 2332:4 2324:3 2264:4 2238:3 2326:20 2344:6 2326:7 2271:23 temporary 2357:10 2344:6 2326:7			2204:2,22		· ·
2298:13 Taylor 2217:24 2237:19 2309:13,18 2307:16 2143:3 2226:13,16 2255:12,16 ,23 2312:3 T-bill 2233:10 2257:8 2310:7,23 2377:10 2187:19 2242:3 2264:4 2311:2,6,1 talking technical 2246:24 2266:1 0 2106:16,17 2155:17 2256:8,10, 2279:6 2316:1,22 2147:15 2207:1 13 2281:1 2290:8 2320:13,22 2153:22 2291:9,20 2290:8 2320:13,22 2163:2,9 2275:7 2302:6 2316:6 2322:7 2233:2,4 2275:7 2322:1 2320:16 2323:4 2254:8 temporarily 2323:10,11 2332:4 2325:20 2271:23 2288:3 2326:20 2344:6 2326:7		,23,25	2211:5,19		
2307:16 2312:3 2377:10 talking 2143:3 2246:24 2255:12,16 2312:3,10 2242:3 2246:4 2155:17 2147:15 2150:14 2153:22 2163:2,9 2233:2,4 2256:8 2230:13,16 2233:10 2242:3 2246:24 2256:8,10, 2279:6 2316:1,22 2317:16 2292:19,20 2290:8 2320:13,22 2293:9,12 2290:8 2320:13,22 2293:9,12 2302:6 2322:7 2322:1 2322:1 2323:4 2254:8 2264:4 2238:3 2326:20 2344:6 2309:13,18 22309:13,18 22309:13,18 22309:13,18 22309:13,18 2246:24 2255:12,16 2257:8 2310:7,23 2311:2,6,1 0 2316:1,22 2317:16 2327:16 2327:10 2328:11 2332:4 2328:3		Taylor	2217:24		
2312:3 2377:10 2312:3 2377:10 2187:19 2242:3 2246:24 2266:1 2106:16,17 2147:15 2150:14 2250:15 2250:16 2310:7,23 2310:1,20 2		_	2218:6,16		· ·
2377:10 2187:19 2187:19 2242:3 2264:4 2311:2,6,1 2106:16,17 2155:17 2256:8,10, 2284:12 2317:16 2317:16 2292:19,20 2290:8 2320:13,22 2163:2,9 2233:2,4 2256:8 2293:9,12 2291:2 2302:6 2316:1,22 2317:16 2317:16 2322:7 2322:1 2322:7 2322:1 2323:2,4 2254:8 2264:4 2275:7 2322:1 2323:4 2324:3 2325:20 2326:7 2326:7			2226:13,16		
talking technical 2242:3 2266:1 0 2106:16,17 2155:17 2256:8,10, 2279:6 2316:1,22 2147:15 2207:1 13 2281:1 2284:12 2317:16 2150:14 2281:6,10 2292:19,20 2290:8 2320:13,22 2163:29 2293:9,12 2291:2 2321:6,15 2233:2,4 2275:7 2322:1 2320:16 2322:7 2254:8 temporarily 2323:10,11 2332:4 2324:3 2271:23 238:3 2325:5 2340:16,19 2325:20 2274:23 temporary 2357:10 2344:6 2326:7			2233:10		
2106:16,17 2147:15 2155:17 2150:14 2153:22 2163:2,9 2233:2,4 2256:8 2316:1,22 2317:16 2317:16 2292:19,20 2290:8 2320:13,22 2293:9,12 2302:6 2316:6 2316:6,15 2322:7 2322:1 2323:4 2254:8 2264:4 2238:3 2264:4 2271:23	23//:10	2187:19	2242:3		2311:2,6,1
2106:16,17 2147:15 2256:8,10, 2284:12 2317:16 2250:14 2281:6,10 2292:19,20 2290:8 2320:13,22 2163:2,9 2233:2,4 2256:8,10, 2293:9,12 2290:8 2320:13,22 232:7 232:1	talking	technical	2246:24	2266:1	· •
2147:15 2150:14 2281:6,10 2292:19,20 2163:2,9 2233:2,4 2254:8 2254:8 2264:4 2275:7 2238:3 226:20 2291:1 2284:12 2290:8 2290:8 2290:13,22 2291:2 2316:6 2322:7 2322:1 2320:16 2323:4 2323:4 2323:4 2325:5 2340:16,19 2325:20 2326:7 23274:23 2357:10	2106:16,17		2256:8,10,	2279:6	2316:1,22
2150:14 2153:22 2163:2,9 2233:2,4 2254:8 2264:4 2271:23 2281:6,10 2292:19,20 2293:9,12 2291:2 2316:6 2322:7 2322:1 2320:16 2323:4 2323:4 2323:10,11 2332:4 2324:3 2325:5 2340:16,19 2325:20 2326:7 23274:23 2357:10 2357:10	2147:15		13 2281:1	2284:12	
2153:22 2163:2,9 2233:2,4 2254:8 2264:4 2271:23 2293:9,12 2293:9,12 2316:6 2316:6 2322:7 2323:10,11 2332:4 2324:3 2325:5 2340:16,19 2325:20 23271:23 23271:0 2357:10			2292:19,20	2290:8	2320:13,22
2163:2,9 2233:2,4 2254:8 2264:4 2271:23 2271:23 2274:23 2302:6 2302:6 2316:6 2322:7 2322:1 2323:10,11 2332:4 2324:3 2325:5 2340:16,19 2325:20 2326:20 2344:6 2326:7		,		2291:2	2321:6,15
2233:2,4 2254:8 2264:4 2271:23 2271:23 2274:23 2274:23 2274:23 2275:7 2322:1 2320:16 2323:4 2323:4 2323:4 2323:4 2323:10,11 2332:4 2324:3 2325:5 2326:20 2344:6 2326:7		I =	· ·	2316:6	2322:7
2254:8 temporarily 2323:10,11 2332:4 2324:3 2325:20 2371:23 temporary 2357:10 2357:10 2320:15		2275:7		2320:16	2323:4
2264:4 238:3 2325:5 2340:16,19 2325:20 2371:23 temporary 2357:10 2357:10	· ·	temporarily		2332:4	2324:3
2271:23 temporary 2326:20 2344:6 2326:7				2340:16,19	2325:20
2274.23 temporary 2357.10 1				2344:6	2326:7
2121:22 territories test 2092:18				torritoria	tost 2002-10
	22,1,25	2121:22	2007.10	territories	test 2092:18

PUB - MANITOE	BA HYDRO GRA	01-07-2013	Page 2455 (of 2463
2119:18,22	2166:2	2132:7	2222:12	2305:4,25
2120:25	2169:2,3	2133:3	2223:6,13,	2306:5
2121:5,9	2175:1	2135:21	15 , 17	2307:8,18,
2150:17	2191:6,11	2138:1,17	2224:8	21 2308:24
2156:13	2197:18	2140:22	2226:24	2309:24
2159:12,18	2200:11	2141:10,18	2228:1,7,1	
2165:2,10,	2207:22	2142:15	2 2230:6	2313:17
11,13	2227:2	2144:12	2231:13,15	
2170:4,8,9	2228:23	2145:5	2233:10	2323:1
2171:2,3,1	2265:8	2146:23,24	2234:13	2324:17,25
2 2174:4,7	2266:7	2147:21	2236:4,19,	
2190:9,10	2267:3	2148:2,10,	20 2237:15	· ·
2191:9,16	2278:16	11,20	2238:12,16	-
2203:15,17	2280:10	2149:15	2239:1	2331:7,21,
2235:8	2281:24	2150:8	2244:1,2,1	
2242:25	2284:15	2151:7,17	1	2333:14
2246:15	2286:17	2155:9	2245:12,15	
2247:15	2288:3	2156:18	,20	2336:14
2281:16	2289:14	2157:24	2246:16,23	
2309:5	2296:12	2158:14	2247:6	2338:10,20
2330:16	2297:3	2159:6,21	2248:13	2339:24
2367:17 2370:9	2305:15 2308:13	2163:2,20	2250:25	2340:1,3
2376:4,6	2308:13	2164:21 2165:7,8,1	2251:2,4,1 0 2252:4	2342:25 2343:7
2380:14,0	2320:9	4	2254:1,21,	2346:2,23
	2327:10,17	2166:17,25	22 2262:3	2349:14
tested	2353:20	2160:17,23	2264:6,7,1	2351:16
2203:12	2357:7	2169:14	4	2354:19
testify	2359:9	2170:5,18	2265:4,25	2355:5
2117:9	2381:24	2175:11	2270:5	2358:6,14
testifying	2383:16	2179:24	2275:21	2360:2,5
2117:11	2384:5,9	2180:2,5	2278:13,15	2364:17
211/:11	·	2185:7,22	2279:24	2365:10
testimony	Thanks	2188:5	2281:8	2367:10
2117:13	2301:13	2190:12	2283:23	2368:20
thank	that'll	2191:23	2285:2	2370:10,15
2095:10	2109:17	2194:7,8,9	2286:16	, 17
2102:23,24	that's	,14,16	2290:5,12,	2371:8,10
, 25	2096:10	2195:10,11	17,21,23	2372:6,14,
2103:1,7,1	2097:12	, 15	2291:1,6,1	23 2373:15
4 2104:16	2100:8,18	2197:11	0,15	2374:11
2110:15	2101:3	2198:16	2292:21	2375:5
2114:8	2109:10	2201:21	2293:10,16	2377:16
2117:7	2110:25	2202:12,16	,19,20	2378:17
2120:22	2112:3,14	,25	2294:12,17	2381:4
2124:9	2113:2,6,8	2204:13	2295:3	2382:17
2125:2	,15,18	2205:13,17	2297:13	2383:3
2129:24	2114:6,7	2207:2	2298:8,18,	theoretical
2134:11	2120:10	2211:2,12	19 2299:21	2146:2
2143:6	2121:2	2212:3	2300:3,17, 21	thereabouts
2145:12	2124:5,6	2213:2,14, 15	2301:17,21	2207:17
2147:2	2128:24	2214:12,14	2302:17,21	2286:15
2158:15	2130:12	2221:22,14	2304:14	2200.10
2162:21	1	2221:20,25	2304:14	

2302:17	2255:4	2121:25	2345:16,25	2306:19
thereafter	2257 : 5	2122:1	thirty	tied 2225:20
2168:2	2258:3	2209:24	2186:15	2308:15,19
	2267:20	2235:15,16	2202:6,8	,21
there'd	2268:9,17,	2257:17	2204:24	
2363:1	18	2289:10	2205:9	till 2283:23
2365:23	2269:1,4	they're	2210:20	2284:4
therefore	2270:4	2114:21	2211:1	time-frame
2160:20	2273:14	2124:7	2212:23	2305:5
2179:19	2275:24	2128:1	2323:15,17	2308:4
2206:5	2276:22	2129:13	2361:1,5,7	2312:7
2296:5	2277:1	2136:25	,23 2362:8	
2308:22	2278:19,24	2143:22	2363:2	timeline
2321:13	2282:6	2154:19		2284:5
2327:3	2284:1	2194:19	tho 2159:9	time-lines
	2285:3,9	2202:9	thorough	2263:1
there'll	2289:6	2229:9	2261 : 25	
2232:23	2292:8	2235:12,13		today
2298:24	2294:20,21	2233:12,13	thou 2112:3	2106:25
2307:6	2295:24	2241:13	2168:19	2107:18
thereof	2297:7	0 2274:6	thoughts	2108:5,10
2253:24	2299:12,13	2283:18	2118:8	2115:7
	2300:11	2300:23	2145:18	2118:15
there's	2302:10			2136:11
2097:10	2310:10	2301:24	thousand	2153:14
2122:25	2317:12	2302:7	2271:23	2154:22
2126:10	2326:19	2304:15	2309:8,10	2184:14
2128:14	2329:16	2306:21	2358:25	2194:20
2129:19	2332:11,13	2333:13	three-	2200:2
2147:23	2333:8,9	2334:21	quarters	2242:2
2148:25	2340:4	2337:18	2225:7	2254:12
2149:13	2348:17	2340:22		2270:1
2175:12	2351:9	2341:6,10	threshold	today's
2181:3	2353:7,17	2345:16,24	2348:17	2197:23
2182:18	2358:3,25	2347:24	throughout	
2183:5	2361:17	2366:22	2171:19	tomorrow
2188:1,14	2369:10	2367:23	2215:15	2115:12
2192:8	2376:4,5	2368:7,22,	2240:10	2384:2,8
2197:12	2378:21	23 2373:17	2243:11	tonnes
2198:11	2382:18,19	2380:16	2275:23	2318:19
2202:11	2384:5	2381:19	2323:18	
2206:16		they've	2361:2	top 2096:6
2216:23	thereto	2096:4		2185:18
2217:14	2186:16	2124:7	Thursday/	2186:2
2221:22	thermal	2126:16	Friday	2224:20
2224:13	2298:3,4,5	2239:3	2115:25	2258:20
2225:12	2299:1,5,1	2242:8	thus 2146:13	2297:12
2230:13,15	3 2304:21	2268:15	2177:14	2330:3
2233:25	2305:3	2288:13	2215:20	topic 2125:2
2235:9	2321:12	2344:2	2215.20	2264:21
2239:23	2323:20			2266:8
2242:9	2325:10	thi 2288:7	tidy 2244:24	2268:9
2243:21		third	tie 2126:11	
2251:19	they'll	2242:21	2247:14	tops 2222:9
			221/•11	

PUB - MANITOBA	A HIDNO GNA	01-07-2013	Page 245/ 0	JI 2405
total	2274:7	2300:24	2183:2	2372:6
2107:12	transaction	2303:10	2195:18	turns 2232:4
2109:3,4,7		2354:18,21	2202:13	
2141:11	2175:19	2355:1,11,	2213:20	2289:16
2156:12	2303:21	16,17,21,2	2220:14	2305:19
2165:11	2306:19,25	2	2240:5	twelve
2166:24	transcript	2356:2,11,	2324:12	2327:6
2191:21	2089:14	25 2357:4		twen 2127:23
2249:6	2090:20	2358:4,11,	trying	twen 2127:23
2250:7,10	2100:9,15	20	2107:19,23	twenty
2271:21	•	2359:10,16	2108:4	2106:24
2342:12	transcripts	,17,20	2150:9	2138:15
2342:12	2118:8	2360:10,17	2151:8	2202:7
	transfer	2363:25	2154:14	2206:4,7
2378:5	2275:25		2161:11	2238:3,9,1
2381:16		2364:1,11	2183:12	1 2283:24
totally	transformers	travel	2200:19	2309:10
2109:20	2276:23	2223:20,21	2214:5	2319:16
2242:1	transitionin	, 23	2237:5	2320:1
2251:3	g 2121:16		2250:18	
2253:11	_	treasurer	2301:2	twenty-four
2258:1	transmission	2168:13,23	2332:25	2097:12
2359:17	2093:23	, 25	2350:10	2138:14
	2102:2	2176:21	2380:4,12	twenty-seven
tough	2103:18	treasury	•	2359:1
2095:15,18	2106:12	2194:16	turbine	2339:1
towards	2107:13	2200:7	2296:24	twenty-three
2154:23	2108:15,17	2208:7,20	2320:2	2249:13
2198:9	2109:12	2218:10,13	2322:1,6	two-zero
2199:25	2111:10,20	,22,23	2323:9,16	2229:18,20
2202:1	2233:18	2219:1,19	2325:19	2230:13
2221:21	2249:10,11	·	2327:5	2230:13
	2256:20	treating	turbines	· ·
tower 2155:7	2269:2,3,6	2125:6	2326:18	2233:20,25
town 2117:9	,19,21,22	treatment		2237:12
2129:16	2270:2,10,	2125:3	turn 2095:9	type 2151:7
	18		2119:9	2196:9
track 2139:6	2271:16,20	trick	2220:16	2207:1
2377:14	2272:12,20	2250:15	2222:3	2233:3
traditionall	,22	2356:22	2242:16	2242:19
y 2218:9	2273:11,14	tried	2244:15	2244:17
2219:11	,25	2178:16	2248:18	2245:16
2217.11	2274:3,6,1		2284:25	2282:25
train	8	trouble	2289:15	1
2145:17	2275:2,8,2	2145:17	2329:4	types
trained	0,23	2146:5	2370:7	2143:16,23
2313:10	2276:8,17	true 2138:17	2375:3	2158:4
	2277:14,15	2236:5	2377:20	2324:20
training	2277:14,13	2325:24	2382:2	typically
2155:17				2105:13
tranches	2280:3,5,2	trust	turning	2197:14
2361:16	0 2281:7	2349:13,14	2127:15	2208:19
2501.10	2282:1	try 2126:11	2141:5	2219:11
trans	2285:15	2172:4	2221:3	2223:22
2121:15	2286:22	2177:3,5	2225:10	2280:22
	2287:7	2111.010	2231:21	2200.22

PUB - MANITOB	A HYDRO GRA	01-07-2013	Page 2458 (of 2463
2293:11	2262:24	2099:1,4,6	2118:9	2295 : 7
2321:6	2269:22	,9,11,14,1	2327:18	un-numbered
2323:4	2271:1	6,19,21,24	2383:10	
	2276:13	2100:1,4,9	Underterky	2100:11
U	2318:2,4	,10,11,14	2328:14	unwind
ultimately	2337:13	2101:17,18	2320:14	2146:6
_	2362:20	2107:8	undertook	unwound
2136:25	2383:15	2108:14	2332:15	2136:23
2252:18	understands	2109:20	underway	2142:9
2283:7 2344:13	2315:22	2110:4,8,1	2101:7	2154:7
2347:6		8 2112:20	2115:3	
2347:0	understood	2123:13		upcoming
un 2265:19	2112:19	2124:10,17	unfold	2209:17
2358:23	2166:15	2134:3	2115:5	2210:1
unadjusted	2185:11	2166:10	unforeseen	update
2245:8	2203:8	2167:20	2258:18,23	2096:20
	2219:15	2174:11,21	2335:10,14	2100:18
uncertain	2253:21	2191:5,13	unforseen	2125:3
2256:3	2274:13	2204:7		2137:10
uncertaintie	2281:16	2206:15	2238:5	2265:21
s 2265:19	2305:1	2227:16,20	unfortunatel	2334:13,14
	2334:16	,23	y 2140:6	updated
underneath	2342:22	2228:3,6,7	unit 2092:3	2100:19
2137:17	2343:8	, 12 , 15	2101:22	2140:6,20
underpinning	2371:5	2240:3	2102:3,6,2	2174:25
2200:13	undertake	2259:14,22	2	2220:19
understand	2123:9	2260:14	2103:24,25	2222:4,6
2106:23	2133:20,25	2263:13	2103:21,23	2249:25
2100:23	2174:6	2266:6,13	2110:5,9	2247:25
2107:24	2179:17	2267:2	2113:6	2290:4,14
2138:13	2191:1,7	2268:4	2166:14	2357:14
2139:13	2207:1	2276:7,15	2261:7	
2146:8	2263:3,8	2278:21	2277:10	updates
2158:11	2265:6	2281:3,11,	2312:3,7,1	2100:18
2193:23	2363:5,9	23	1,12,18,20	2250:1,3
2196:7	undertaken	2282:4,6,9	2313:2	2381:13
2200:19	2186:15	2327:19,22	2314:10,19	updating
2211:16,18	2277:17	, 25	2315:14,24	2174:7
2215:15		2328:2,8,1	2316:8,14	upfront
2223:15	undertakes	4 2363:12	2317:13,21	2243:24
2241:10	2233:7	2364:19	2320:12	2243:24
2265:18	undertaking	2366:10	2326:2	upgraded
2269:15	2090:6,7,8	2383:4,18	2343:10,16	2287 : 3
2277:16	,9,10,11,1	undertakings	units 2261:8	upgrades
2299:25	2,13,14,15	2089:4	2299:16	2270:19
2301:3,23	,16,17,18,	2092:1	2312:12,16	2274:14
2316:14,22	19,23,24,2	2093:1	2312:12,16	2288:6
2350:19	5 2091:4,5	2094:1		
understandin	2097:17 , 20	2097:17	University	upon 2095:1
g 2190:17	,24	2101:6	2168:17,18	2166:5,6
2194:7	2000-1 4 6	2114:9	_	2227:6,7
	2098:1,4,6		unless	2206-22
2197:21	,9,13,15,2 0,22,25	2116:8,9,1 0,14	unless 2289:6	2306:22 2327:12,13

PUB - MANTTOB.	A HIDRO GRA	01-07-2013	Page 2459 (JI 2403
2341:7	valuing	2105:3,12,	6 , 25	2287:11,19
2362:7	2164:4	24 2106:19	2231:3,12,	
2384:11		2107:1	15,20,25	2326:11
	var 2163:13	2108:13	2232:9,15,	
upwards	variable	2109:8	21	,25
2251:16	2196:8	2110:3,21,	2233:8,17,	
2253:3	2197:2	25	23	,20,23
usage	2200:16	2111:9,17	2234:4,13,	
2323:20	2202:11	2112:9,14,	17 , 25	16,24
useful	2207:17,18	24	2235:9,25	2332:2,8,1
2287:14	2323:6	2113:8,18	2236:6,13,	
	variation	2114:4	19	2333:8,16
usually	2207:18	2127:5,25	2237:3,15,	
2150:24	2230:18	2128:4,8	21 2238:6	9
2215:11	2230:10	2132:10	2239:3,12,	2335:3,8,1
2216:13	various	2133:5,9,2	16	6 , 24
utilities	2096:20	5 2134:18	2240:1,8,1	2336:4,14,
2087:3,20	2163:13	2135:2,9,1	8,24	19,23
2140:15	2309:22	9 2136:2	2241:3,10,	2337:2,9,1
2158:7	2324:4	2144:14	23 2242:7	7 , 22
2235:15,17	2332:10	2145:2	2243:6,12,	2338:2,6,1
2236:3	2361:16	2149:3	23	4,19
2333:17	venture	2152:10	2244:2,11	2342:25
	2108:3	2153:7,21	2245:1,7,2	2343:3,7,1
utility		2154:9,18	0,25	5 , 22
2125:21 2126:6	venue	2157:5,17	2246:18,22	
2130:13	2124:15	2159:2,8	2247:5,12,	
2130:13	verbally	2160:22	17,21	2345:3,7,1
2131:10	2133:12	2162:18	2248:9	9
2141:25	versus	2163:21	2249:2,9,1	
2142.0	2138:6	2166:16,19	3,19,22	2,18,20,25
2252:8	2202:6,14	, 25	2250:2,17,	· ·
	2216:19	2167:6,11,	25	2348:2,7,1
utilization	2218:7	16,22	2251:4,10,	
2208:8	2219:6	2184:1,20	15,21	2349:10,22
utilized	2282:15	2185:21	2252:4,11	,25
2293:16	2327:21	2186:3	2253:9,17	2350:23
2298:3	2345:6	2199:17,22	2254:1,11,	2351:3,12,
2320:12	2381:10	2202:3,24	21	18
	viable	2207:6	2255:4,13, 23 2258:1	2352:2,13
	2325:16	2209:13	2259:3,7,1	2353:11,17 2354:3,10,
value		2210:15 2216:11	3,19	14,17,23
	view 2145:6	2221:12,25	2260:12,21	2355:3,19
2111:21 2112:4	2205:1	2221:12,25	2263:5	2356:3,8,1
2112:4	2247:13	2222:12,23	2264:22	6,23
2153:15	views	19,22	2265:2,14	2357:2,5,1
2154:5,20	2143:19	2224:2	2266:4,12	2337.2,3,1
2161:10		2225:21	2267:1,9,1	2358:1,6,1
2247:10	VINCE 2089:7	2226:15,19	3,18,23	4,17
2305:9	2101:10,15	,24	2268:1,6	2359:5,12,
2305:9	2103:14	2229:6,11,	2280:21	15,22,25
2363:25	2104:7,13,	15,19,23	2283:6	2360:5,8,1
2303.23	20,25	2230:1,8,1	2284:17	1,24
		2230.1,0,1	2207.11	1,47

PUB - MANITOE	BA HYDRO GRA	01-07-2013	Page 2460 (of 2463
2361:9,15		2149:3	23	2280:14,21
2362:3,13,	W	2150:23	2234:4,13,	2283:6
24 2363:8	wa 2366:19	2152:10	16,17,25	2284:17
2364:1,9,1		2153:7,16,	2235:9,25	2287:11 , 19
7	wage 2332:6	21	2236:6,13,	2289:19
2365:6,15,	wages	2154:9,14,	19	2297:16
19 2366:14	2104:21	18 2156:9	2237:3,15,	2315:2,10
2367:7,10,	2254:9	2157:5,17	21	2316:11
19,23	wait 2327:5	2158:19	2238:6,24	2317:11
2368:4,20		2159:2,8,1	2239:3,12,	2326:11
2369:17	walk	2 2160:22	16	2329:8,12,
2370:2,13,	2095:22,24	2162:18	2240:1,8,1	18,25
17,21,24	2096:22	2163:21	8,24	2330:10,14
2371:9	2207:23	2165:1	2241:3,10,	,16,20,23
2372:17,20	2295:7,8	2166:10,12	23	2331:7,12,
2373:3,9,1	wan 2101:17	,16,19,25	2242:7,25	16,20,24
8,22		2167:6,11,	2243:6,12,	2332:2,8,1
2374:1,11,	war 2350:11	16,21,22	16,23	6,19,22
21	Warden	2176:10	2244:2,11,	2333:8,16
2375:9,20,	2089:7	2184:1,20	21	2334:4,7,1
24	2101:5,10,	2185:21	2245:1,7,2	
2376:2,7,1	15	2186:3	0,25	2335:3,8,1
1,16,23	2103:9,14	2188:18	2246:18,22	
2377:12,16	2104:7,13,	2191:1	2247:2,5,1	2336:4,9,1
2378:2,8,1	20,25	2199:7,17,	2,17,21	4,19,23
2,17,21	2105:3,12,	22	2248:4,9	2337:2,9,1
2379:5,10,	24 2106:19	2202:3,24	2249:1,2,9	
13	2107:1	2203:4,8,1	,13,19,22	2338:2,6,1
2380:1,19	2108:13	3 2205:17	2250:2,8,1	4,19
2381:1,9,2	2109:8	2207:6	7,22,25	2342:20,25
3	2110:3,17,	2209:13	2251:4,10,	2343:3,7,1
2382:5,16	21,25	2210:15	15,19,21	5,22
2383:1,7	2111:9,17	2216:11	2252:4,11	2344:1,8,1
vintage	2112:8,9,1	2221:7,9,1	2253:5,9,1	5,18,24
2227:25	4,24	2,25	7	2345:3,7,1 9
vividly	2113:8,13,	2222:2,8,1	2254:1,11,	-
2159:16	18	2,21,25 2223:6,8,1	21 2255:3,4,1	2346:2,8,1 2,18,20,25
	2114:4,8	2,19,22	3,23	2,18,20,25
volatility	2119:9,13	2,19,22	2257:20	5
2201:19	2127:1,5,1	2225:21	2257:20	2348:2,7,1
volume	4,17,25	2226:11,15	2259:3,7,1	0,13,24
2119:11	2128:4,8,1	,19,24	3,19	2349:10,19
2169:24	6 2130:4	2229:5,6,1	2260:12,14	i '
2181:4,18	2132:10	1,15,18,19	,21 2263:5	2350:1,16,
2340:20,21	2133:1,5,9	,23	2264:22	20,23
volumes	2134:12,18	2230:1,8,1	2265:2,11,	2351:3,12,
2182:22	2134:12,16	6,21,25	14	18
	9 2136:2	2231:3,12,	2266:4,12,	2352:2,11,
vu 2139:17	2143:17	15,20,24,2	18	13
vulnerable	2144:14	5	2267:1,5,9	2353:11,17
2202:22	2145:2,12,	2232:3,9,1	,13,18,23	,24
2206:12	19 2148:22	5,21	2268:1,6,1	2354:3,10,
		2233:8,17,	7	14,17,23

PUB - MAN	NITOBA	HYDRO (GRA	01-07-2013	Page 2461	of 2463
2355:3,	19	2139:1	18	2117:17	2345:14	2240:3
2356:3,	8,1	warehous		2194:20	2363:8	2248:15
6,23		2143:3		2288:24	2364:19	2257:1
2357:2,	5,1	2143:3	3	2334:22	2383:14	2261:17
2		wasn't			2384:8	2262:10,15
2358:1,	6,1	2142:2	25	weekend	! 0005 4	,16,22
4,17	,	2167:8	3	2118:20	we're 2095:4	2263:7
2359:5,	10,	2231:1	1,8,1	2288:25	2096:9,24	2266:8
12,15,2		6 2250	0:15	weight	2104:21	2269:15
5		2331:9	9	2201:25	2109:9	2270:5
2360:5,	8.1	2347:3	3	2214:10	2114:5	2271:23
1,15,24		2356:2	21		2121:3	2272:8
2361:9,				weighted	2122:23	2274:22
22	10,	watching	-	2164:11,18	2125:12	2275:21
2362:3,	13	2195:2	20	2213:12	2127:8	2297:12
24	, 10,	water		2214:6,12,	2129:12	2298:1
2363:8,	21	2103:2	20	13	2135:22	2302:9
2364:1,		2105:2		2215:3,8,2	2137:20	2304:4
7,24	9,1	2230:1		2,24	2139:25	2304:4
	1 5	2238:8		weighting	2143:14	2305:2,3
2365:6,		2311:1		2214:21	2147:10,11	1
19 2366		2315:2			2149:18,22	2318:9
2367:7,		2322:1		welcome	2150:14,16	2320:14
13,19,2		2330:3		2114:21	2151:1,8	2321:14
2368:4,		3,17,1		2168:7	2152:13	2322:1,18,
20 2369				2169:6	2153:8	19
2370:2,		weak 223	36:2	2175:2	2157:6	2323:9,12
3,17,21	.,24	weaken		we'll	2161:1,11	2324:8,23
2371:9		2237:8	3	2118:23,24	2163:2	2326:7
2372:12	2, 1 /	2238:1		2120:9	2164:25	2327:15
,20	0 1			2121:24	2171:24	2328:5
2373:3,	9,1	weaknes		2122:21	2175:22	2331:17
8,22		2235:1	L 6	2124:10	2183:10,12	2335:24
2374:1,	· ,	weather		2133:25	2185:17,18	2347:16
18,21	0 0	2292:1	18	2153:22	2195:22	2348:24
2375:5,	9,2	website		2167:22	2199:11	2349:5,12
0,24	7 1			2183:2	2200:18	2353:2
2376:2,		2123:1		2191:4	2201:18	2361:3
1,13,16	-	2124:6 2248:1		2216:18	2202:6	2362:5
2377:12	2,16	2248:	12,14	2222:2	2204:6,7,2	2364:18
,21	0 1	we'd 210	08:16	2244:16	4 2205:8	2374:5
2378:2,		2145:2	2	2246:4,5,6	2206:23	2375:3
2,17,20		2153:1	13	2247:6	2208:10	2378:23
2379:5,	10,	2154:2	25	2248:14	2212:22	2381:9,10
13,19		2218:6	6	2259:13	2214:4,5,1	we've
2380:1,	· 11,	2247:2	24	2266:12	5	2095:20,25
19		2287:1	12	2267:1	2216:11,15	2101:4
2381:1,	9,4	2322:2	20	2270:18	,20	2102:5,9
3,25	16	2365:1	11	2276:7	2221:20	2104:14
2382:5,	το,	wee 2275	5•7	2278:20	2223:24	2105:15,16
22	7 1	2276:4		2282:3,7,8	2226:2	,18 2115:3
2383:1,	· / , ⊥			, 9	2227:10,14	2121:3
1		week 211		2287:16,17	2233:1	2126:14
Warden's		2116:	/	2317:1	2237:5	2131:13,25

		1		
2132:7	where's	wind	worded	2120:18
2137:25	2357:22	2310:9,10,	2294:10	2266:19
2145:5,11	whether	16 2339:10	2307:16	writeoff
2146:10	2093:9	Winnipeg	work 2116:5	2245:13
2149:14	2106:8	2087:22	2118:24	
2152:11,20	2108:22	2087:22	2127:18	write-off
,21	2118:19,20	2189:2,6	2174:24	2128:20
2163:4,6,7	2122:18,23	2323:25	2174.24	writing
,14	2123:18,23	2332:18	2208:1	2235:23
2177:14	2123:10,23	2332.10	2213:21	2289:5
2178:13	2124:13	winter	2213:21	
2181:19		2291:3,12,		written
2199:25	2134:20	17 2311:20	2219:7,13,	2092:6
2200:2	2135:10	wire 2267:12	15,18	2123:10
2210:5	2144:15	WIIE 2207.12	2229:9	2124:11,18
2229:2	2150:18	Wisconsin	2246:1	2133:12
2233:15	2158:4	2303:21	2285:14	2159:7
2248:19	2167:2	2308:7	2325:3	2245:19,23
2258:22	2203:17	wise 2177:3	worked	2246:14
2262:10	2206:9		2095:19	wrong
2266:6	2216:9,12	wish 2101:17	2151:17	2250:16
2269:23	2221:13	2110:16	2312:14	2294:10
2276:25	2260:6,17	2119:2		2234.10
2283:21	2269:20	wished	working	wrote
2289:15	2280:16,18	2101:5	2196:18	2127:23
2298:13	2314:9		2219:20	Wuskwatim
2304:4	2320:11,17	wishes	2220:3,8	2093:13
2305:6	2322:8,22	2102:25	2309:21	2102:11,18
2312:3	2333:1,13	withheld	works 2218:1	2107:24
2316:1	2336:24	2152:2	world 2215:6	2108:2
2335:9	2338:10,23		WOIIG 2213.0	2113:3
2349:10	,24 2368:8	witness	worst	2207:24,25
	2372:5	2117:20	2315:20	2207:24,23
wh 2104:18	2373:16	2153:23	worth	2209:1,8,1
whatever	whi 2172:18	witnesses	2214:18,20	8 2210:7
2126:9		2115:14,20		2211:12
2197:3	whichever	,23	wou 2342:11	2212:5,10,
2206:3,10	2106:9	2116:4,22	WPLP 2094:6	18 2213:3
2288:13	whole 2143:4	2384:2	2212:13	2217:8,9
	2211:18		2336:11,16	2249:6
whenever	2219:12	wonder	,25	2250:5,6
2101:22	1	2168:6	2337:14	2251:12
2223:25	whom 2255:20	2263:3	2340:19	2252:6,11,
whereas	who's 2214:1	2282:21	2346:10	17 2260:11
2128:11	2351:24	2320:8	2350:2,7,2	2261:14
2358:19	William	2380:20	2 2354:21	2263:10,16
2369:22		wondering	2359:10,17	
	2088:9	2139:20	2360:3	2282:21
whereby	Williams	2203:12	2360:3	2283:1
2201:4	2088:7	2260:13	16 2365:2	2334:25
2205:23	2344:14	2316:10		2335:9
2252:21	willing	2354:15	2379:23	2337:8
2326:25	willing	2380:17	write	2338:15,23
2343:17	2133:16	2381:5	2119:18	2339:6,13,
		2001.0		18 2344:17

PUB -	MANITOBA	. HYDRO GRA	01-07-2013	Page 2463 (of 2463
235	54:1,22	2379:8			
236	68:9	yours 2249:4			
	70:12				
	71:12,14	yourself			
, 24		2119:13			
I .	75:11,16	2156:9			
	76:5	you've			
1	78:1,7,2	2103:10			
3	79:9,22	2114:2			
23	19.9,22	2133:23			
		2165:18			
	<u>Y</u>	2167:4			
year-		2174:20,21			
	75:9	,25 2175:4,15			
	30:25	2173:4,13			
I .	34:19	2225:2,3			
23.	16:13	2236:12			
year:	ly	2254:5			
221	17:25	2293:15			
yet 2	2096:9	2341:3			
1	28:9	2350:24			
218	34:6	2356:1			
224	46:5	2360:16			
228	30:13				
230	02:5	Z			
231	18:3	zero 2102:17			
	19:3	2105:23			
	43:4	2232:7,8			
1	16:22	2235:19			
236	66:6	2236:11,18			
yield	d l	2237:13			
216	64:15 , 21	2331:15			
1	71:20	2343:25			
	75:25	2353:12			
220	05:5				
you'					
	32:24				
	37:19,20				
	40:12				
	62:25				
	67:19				
	91:7 93:4				
	93:4				
	22:1				
	48:5				
I .	93:2,3				
1	99:11,13				
,14					
235	56:16				
236	63:5				
1					