

## MANITOBA PUBLIC UTILITIES BOARD

Re: MANITOBA HYDRO

GENERAL RATE APPLICATION

2012/13 AND 2013/14

Before Board Panel:

Regis Gosselin - Board Chairman

Raymond Lafond - Board Member

Larry Soldier - Board Member

HELD AT:

Public Utilities Board

400, 330 Portage Avenue

Winnipeg, Manitoba

January 11, 2013

Pages 3143 to 3324



					3144
1			APPEARANCE	ES	
2	Bob Peters			)Board Counsel	
3					
4	Patti Ramage			)Manitoba Hydro	
5	Odette Fernandes			)	
6					
7	Byron Williams			)CAC (Manitoba)	
8					
9	William Gange			) GAC	
10	Peter Miller			)	
11					
12	Antoine Hacault	(np)		)MIPUG	
13					
14	Michael Anderson	(np)		) MKO	
15					
16	Denise Pambrun	(np)		)City of Winnipeg	
17					
18					
19					
20					
21					
22					
23					
24					
25					

		3145
1	TABLE OF CONTENTS	
2	Page	No.
3	List of Exhibits	3146
4	List of Undertakings	3147
5		
6	MANITOBA HYDRO PANEL 4 - DSM, RESUMED:	
7	DARREN RAINKIE, Resumed	
8	ROBIN WIENS, Resumed	
9	LOIS MORRISON, Resumed	
10		
11	Continued Cross-examination by Mr. Byron Williams	3153
12	Cross-examination by Mr. William Gange	3242
13		
14	Certificate of Transcript	3324
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		

				3146
1		LIST OF EXHIBITS		
2	Exhibit No.	Description	Page	No.
3	CAC-10	2012 integrated resource plan		
4		of BC Hydro		3150
5	CAC-11	One (1) page excerpt of Hydro		
6		bill containing consumption		
7		history		3150
8	MH-66	Response to Undertaking 52		3222
9	MH-67	Response to Undertaking 43		3222
10	GAC-5	List of documents		3247
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
21				
22				
23				
24				
25				

			3147
1		LIST OF UNDERTAKINGS	
2	No.	Description Pa	ge No.
3	66	Manitoba Hydro to verify whether	
4		the assumption for the 2012 load	
5		forecast for the residential sect	or,
6		in terms of the nominal electrici	ty
7		price increase, was 2 percent, as	
8		presented on page 56 of the load	
9		forecast, or whether it was another	er
10		figure	3204
11	67	Manitoba Hydro to provide the data	a
12		in support of the analysis on whe	ther
13		to date there has been a	
14		statistically significant	
15		relationship between general serv	ice
16		customer's demand and price change	es;
17		a narrative of Hydro's analysis;	and
18		the data from any statistical tes	ts
19		that Manitoba Hydro may have empl	oyed
20		in concluding that there was not	a
21		statistically significant	
22		relationship between price and	
23		general service customer demand	3214
24			
25			

1		LIST OF UNDERTAKINGS (Con't)	3148
2	No.	-	No.
3	68	Manitoba Hydro to file detailed MRC	.,
4		RIM, and LUC calculations, including	g
5		all assumptions that were considere	ed
6		as part of the calculations, for bo	th
7		instantaneous electric and tankless	
8		natural gas water heaters	3218
9	69	Manitoba Hydro to file the detailed	l
10		MRC calculation, the RIM test, and	
11		the LUC results for the Water &	
12		Energy Saver Program	3219
13	70	Manitoba Hydro to revisit	
14		RCM/TREE/Manitoba Hydro	
15		Interrogatory 1-68 from the	
16		2010/2012 GRA, Section A,	
17		residential customers, and provide	
18		an update if possible	3246
19	71	Manitoba Hydro to check on	
20		GAC/Manitoba Hydro Second Round	
21		Number 3D and E, the reasons for	
22		not disclosing material in the	
23		Excel spreadsheet form	3252
24			
25			

			1
			3149
1		LIST OF UNDERTAKINGS (Con't)	
2	No.	Description Page	No.
3	72	Manitoba Hydro to provide the payba	ıck
4		for converting from an electric wat	er
5		tank to side-vent natural gas	3272
6	73	Manitoba Hydro to provide an exampl	.e
7		of a payback period for one (1) typ	е
8		of customer and one (1) type of	
9		industry	3307
10	74	Manitoba Hydro to provide details	
11		on the Province of Manitoba's	
12		geothermal program	3309
13	75	Manitoba Hydro to provide a	
14		breakdown of the components of its	
15		GHG estimate	3320
16			
17			
18			
19			
20			
21			
22			
23			
24			
25			

3150 --- Upon commencing at 9:00 a.m. 2 3 THE CHAIRPERSON: Good morning I believe we have some documents to enter everyone. into the record. 6 MR. BYRON WILLIAMS: Yes, and I've chatted with My Friend, Ms. Fernandes, from Hydro, and 7 my understanding is they have no objections to these being admitted as exhibits. 10 There is an excerpt from the 2012 11 integrated resource plan of British Columbia Hydro --12 or BC Hydro -- a draft integrated resource plan which 13 we would suggest be marked as CAC Exhibit 10. 14 15 --- EXHIBIT NO. CAC-10: 2012 integrated resource 16 plan of BC Hydro 17 18 MR. BYRON WILLIAMS: And as CAC Exhibit 19 11, we would suggest you mark a one (1) page excerpt from a Hydro bill. That will be the document with a 21 consumption history at the top left-hand corner and the 22 blue and black graph, in terms of consumption. 23 24 --- EXHIBIT NO. CAC-11: One (1) page excerpt of 25 Hydro bill containing

	3151
1	consumption history
2	
3	MR. BYRON WILLIAMS: Mr. Chair, just
4	there's a little bit of people sorting things out here.
5	Just for the panel's information, I had all I'm only
6	going to make brief reference to CAC Exhibit 9, which
7	is the one we handed out yesterday.
8	And I had also asked you to have at hand
9	CAC-8, and I'll only be making one (1) reference to
10	that one. But it's one you may want want to have at
11	hand. So Monsieur Lafond, that's CAC-8, which is the
12	supporting materials from January 8th. We won't get to
13	that for about twenty (20) minutes or so, twenty-five
14	(25) minutes, but that might be one you'll want to have
15	at at hand.
16	And before I start my cross, I believe
17	that Manitoba Hydro has a few things they'd like to
18	say.
19	
20	MANITOBA HYDRO PANEL 4 - DSM, RESUMED:
21	DARREN RAINKIE, Resumed
22	ROBIN WIENS, Resumed
23	LOIS MORRISON, Resumed
24	
25	MS. ODETTE FERNANDES: Thank you, Mr.

- 1 Williams. Mr. Chairman, Ms. Morrison has been looking
- 2 through some of her documents as a result of a
- 3 discussion yesterday on the record with Mr. Williams,
- 4 and she would like to make a couple of corrections to
- 5 the record just to ensure that Manitoba Hydro's
- 6 position is clear.
- 7 THE CHAIRPERSON: Ms. Morrison, good
- 8 morning.
- 9 MS. LOIS MORRISON: Good morning.
- 10 Thank you very much. I -- I'd just like to mention
- 11 that during our discussion yesterday with Mr. Williams
- 12 regarding the target market for the low-income program,
- 13 we had discussed at length our response to
- 14 CAC/GAC/MANITOBA HYDRO-1-11C, where we referenced that
- 15 there are approximately twenty-five thousand (25,000)
- 16 electrically heated homes that were single detached or
- 17 multi attached meeting the Low-income Cutoff-125.
- 18 And as a res -- and through that
- 19 discussion we -- I had misstated that the 7 percent of
- 20 customers reporting that their insulations levels were
- 21 fair or poor. The 7 percent was actually the number of
- 22 electrically heated homes with fair or poor insulation.
- 23 So the math should have actually been done at 7 percent
- 24 against the seventy-four thousand (74,000).
- So the actual number of homes meeting

3153 the LICO-125 cutoff with fair or poor insulation would be five thousand three hundred and fifty-nine (5,359) homes which would represent the potential target. 3 Also in our discussions yesterday -- I'm 4 sorry, if you'll give me a moment just to close up that book -- we had talked at length regarding Manitoba Hydro's response to CAC/GAC/MANITOBA HYDRO-1-6, which 7 was page 29 in CAC's Exhibit 6, I believe... 9 CONTINUED CROSS-EXAMINATION BY MR. BYRON WILLIAMS: 10 11 MR. BYRON WILLIAMS: Exhibit 9. 12 MS. LOIS MORRISON: Exhibit 9, sorry, 13 and in that discussion, towards the end we had -- after 14 dis -- distinguishing that two (2) of the programs had 15 really been discontinued or were not included as a 16 result of design require -- redesign requirements, or 17 deficiencies in delivery design, Mr. Williams made a 18 reference that that meant that the seven (7) items 19 identified in the response were the only ones that had been screened out solely because of economic -- not 21 meeting the economic tests. 22 And I thought it would be more 23 appropriate to -- to state that -- or a more -- more accurate representation to state that really tho --24 25 those -- what we included there were ones that we had

- 1 reviewed up until that time. Part of -- we have staff,
- 2 as I mentioned, that have a tech -- we have a technical
- 3 engineering group that reviews ongoing technologies
- 4 entering the market, constantly looking for what might
- 5 be the new emerging technology that might be coming
- 6 onto the marketplace that might suit Manitoba Hydro's
- 7 commercial -- or suit their market sectors.
- 8 So we're regularly looking on a day-to-
- 9 day basis. It's part of the integrated work that they
- 10 do. And so there's a number of items that they're
- 11 looking at. So it's not that we normally keep a
- 12 detailed list of technologies that have been looked at,
- 13 haven't been looked at, that have passed at MRC or have
- 14 -- you know, would suit our marketplace.
- For example, we have more recently --
- 16 since this analysis was undertaken, we've -- we've
- 17 looked at items that we detailed in the rebuttal
- 18 related to hot-water heat pumps. And we also have
- 19 looked at solar domestic water heating. So there's a
- 20 number of items that we have looked at. We've looked
- 21 at whether they're economic in the Manitoba
- 22 marketplace, whether they're a viable opportunity in
- 23 the Manitoba marketplace. And we do this on a day-to-
- 24 day basis, which is why it's difficult for us to sit
- 25 down.

- 1 And -- and it's interspersed throughout
- 2 our entire technical group. We have lighting
- 3 specialists, HVAC specialists, envelope specialists, in
- 4 terms of engineering support. And then in addition to
- 5 that, we have our marketing specialists that are
- 6 looking at unique markets and what other utilities are
- 7 offering. So we're -- we're regularly looking at what
- 8 the opportunities would be.
- 9 So to sit down and detail the entire
- 10 list or -- or to compile it in one (1) spot and say
- 11 what's the status of that at any one (1) time is -- is
- 12 difficult. So what we were trying to do is -- is
- 13 demonstrate that we are looking at these measures and
- 14 that we do it on a regular basis.
- 15 The -- the measures that were included
- 16 there was a submission that had been provided during
- 17 the last rate ap -- rate hearing. And so we have
- 18 looked at other ones since then and that would offer --
- 19 we hoped had off -- would offer, but we're still
- 20 monitoring them.
- 21 THE CHAIRPERSON: I have a follow-up
- 22 question in relation to one (1) of the items that was
- 23 shed, I guess, as a possibility. And that was the on-
- 24 demand water heater. And it surprised me that -- given
- 25 that it's very popular in other jurisdictions, it

- 1 surprised me that it failed so clearly in the MRC test.
- 2 Like it was zero point five (0.5), I think. It's --
- 3 these heaters are in regular use all over the world.
- And I'm just wondering, why it is in
- 5 Manitoba that it would be so -- such a marginal
- 6 potential application?
- 7 MS. LOIS MORRISON: Are -- are you
- 8 referring to a direct -- a demand control water heater,
- 9 or are you referring to the solar domestic water
- 10 heating, or are you referring --
- 11 THE CHAIRPERSON: Referring to the
- 12 small water heaters that exist in Europe and so on,
- 13 where there's no tank, basically. The water is heated
- 14 immediately.
- 15 MS. LOIS MORRISON: Tankless water
- 16 heaters. We have looked at them. It's just that the
- 17 incremental cost of them is so high and -- for the
- 18 installation, so. And the -- although the savings are
- 19 attractive on the electric side, the -- the greatest
- 20 concern is the coincidence with our peak. So although
- 21 the energy savings are occurring, when they come on
- 22 coincides quite drastically with our peak. And so
- 23 there's no peak savings that would then contribute to
- 24 the benefit of that energy unit.
- 25 So as I mentioned, our marginal value is

- 1 based on an -- on a winter/summer differential energy
- 2 value. It also has a capacity impact and a -- summer
- 3 and winter. And so when you look at how that energy is
- 4 used and what the change occurs going from what -- what
- 5 that new technology does to our system and how it
- 6 interacts with our system, there's no benefit on that -
- 7 that technology at a capacity perspective, because it
- 8 -- it actually would increase our capacity requirement,
- 9 because when do people use water?
- 10 Pretty much around our peak time is when
- 11 they would be turning on their hot water. They come
- 12 home. They start to make supper. They turn on the hot
- 13 water. The hot water tank kicks in, because it's an
- 14 instantaneous water heating source.
- THE CHAIRPERSON: I'm sorry. I quess
- 16 the followup -- the follow-up question is: I guess
- 17 you're looking at the lens. It just occurs to me now
- 18 that you're looking at the world from the lens -- using
- 19 the electricity lens. But if you look at the world
- 20 from the gas lens, they paint a different picture,
- 21 because the capacity issue is not an issue in the gas
- 22 world.
- I mean, it wouldn't be an issue if I
- 24 turn on my gas heater at six o'clock, or at least I
- 25 draw water at six o'clock in the evening. It's not a

- 1 capacity issue for gas, is it?
- MS. LOIS MORRISON: It is one (1) of
- 3 the measures that we're looking at under our gas DSM --
- 4 THE CHAIRPERSON: Okay.
- 5 MS. LOIS MORRISON: -- initiatives. It
- $\delta$  also still has a very high installed cost. And so it -
- 7 when you look at the savings, given that the gas
- 8 prices are so low, the savings are -- the marginal
- 9 value is calculated differently for the gas side of the
- 10 business.
- 11 There isn't a -- it -- it's really on
- 12 avoiding gas purchases. So then it's really tied to
- 13 the primary gas price. And so as the primary gas
- 14 prices is relatively low compare -- and the savings are
- 15 -- the -- there are savings, but those savings aren't
- 16 large enough to offset that upfront capital cost
- 17 associated with the installation. So it does make it
- 18 difficult.
- 19 I would have to go back. I, off the top
- 20 of head, do not recall what the MRC for the gas
- 21 tankless is. I would have to go back and take a look
- 22 at that. Is that something that you would like us to
- 23 go and find?
- 24 THE CHAIRPERSON: No, I trust your -- I
- 25 trust your data on that. I'm just -- but I'm trying to

- 1 understand, from the standpoint of DSM, do you look at
- 2 DSM comprehensively, electricity and gas together?
- 3 Or is it just -- so, looking at the two
- 4 (2) areas separately?
- 5 MS. LOIS MORRISON: When we're looking
- 6 at DSM, we're looking at creating the efficient use of
- 7 energy in that facility or through that operation
- 8 regardless of whether they're using gas or electricity.
- 9 As I testified before, we don't use fuel switching
- 10 within the DSM plan. So we wouldn't -- within the DSM
- 11 construct, we have not looked at incenting people to
- 12 choose natural gas over electricity in order to reduce
- 13 electricity consumption. We've always looked at
- 14 creating the most energy -- the most efficient use of
- 15 that energy source.
- 16 And so when we -- so when we design a
- 17 program, we design the Home Insulation Program, we have
- 18 a program that targets the most energy-efficient use of
- 19 natural gas and electricity in all homes. Right? So
- 20 it's regardless of whether you have an electrically
- 21 heated or a natural-gas-heated home, we are encouraging
- 22 that you -- we offer one (1) program.
- 23 So we don't have a program that targets
- 24 electrically heated customers and natural-gas-heated
- 25 customers. We have one (1) program, and that's an

- 1 integrated program. So we -- but as I said, we don't
- 2 encourage fuel switching between as part of the DSM
- 3 initiative.
- 4 MR. RAYMOND LAFOND: One (1) of the
- 5 comments I think I heard earlier was that one (1) of
- 6 the big values of export was that it would displace the
- 7 use of coal for the production of electricity in the
- 8 regions we're exporting in.
- 9 In this case, fuel switching from
- 10 electricity to gas would help displace the electricity
- 11 generated by coal, for instance, in the US, would it
- 12 not?
- MS. LOIS MORRISON: Yes, and as we
- 14 outlined in our fuel switching report, that is the
- 15 situation.
- 16 MR. RAYMOND LAFOND: That is the
- 17 situation. On the other hand, we do not try to move
- 18 customers from electricity to gas here in Manitoba?
- 19 MS. LOIS MORRISON: We're trying to
- 20 help them make the best decision for them economically.
- 21 We try -- and that's why we are taking the approach to
- 22 begin with, by educating them so that they have a
- 23 better understanding. I think the price fluctuations
- 24 that we saw riding up to 2008, the increase, the
- 25 overall increase that we're seeing in natural gas

- 1 pricing, created a market where customers were no
- 2 longer feeling confident in having natural gas as their
- 3 fuel source.
- And so what we're attempting to do now
- 5 is to basically stop that change that was occurring, or
- 6 at least mitigate it. And we think that the best way
- 7 to do that right now is really to work with the people
- 8 that are making the decisions, which would be the home
- 9 builders and that in those -- those areas I identified
- 10 yesterday, and better educating our customers so that
- 11 they can make decisions that are best suited to them.
- 12 Whether or not we would go out and start
- 13 incenting customers to choose to -- to convert, like,
- 14 to actively convert from electric heat to natural gas
- 15 heat isn't something -- although, we've -- we've
- 16 considered it, we've -- we look at it. We -- we
- 17 mentioned in our report it's something we may look at
- 18 in the future, to encourage them not to switch to -- to
- 19 electric, more so as our -- our -- our direction before
- 20 we more so to keep people from switching to electric
- 21 from natural gas.
- But it's, more so, we'll try to make
- 23 sure that we have customers get the information that
- 24 they need. We aren't actively going to go out and,
- 25 say, if you have electric heat, knock on your door and

- 1 say, Hi, would you like to have natural gas? What we -
- 2 we would rather be doing is making sure you have all
- 3 the information you need so that the time when you go
- 4 to say make a furn -- a heating system change, you can
- 5 make that decision at time. Well, maybe now I should
- 6 consider gas, or I like -- I'll stay with electric
- 7 because the cost -- maybe I'll consider gas, these are
- 8 the costs associated with it. Am I willing to bear
- 9 that?
- 10 So at this point in time, we want to
- 11 encourage people to make the fuel choice that's best
- 12 for them, given all the factors that would have
- 13 influenced their choice. It includes capital cost and
- 14 the operating cost. We want to try to stop the -- or
- 15 mitigate the increase that we've seen in areas that we
- 16 believe is more so a fallout of past market behaviours
- 17 or market information. But we aren't, at this point in
- 18 time, encour -- or considering incentives to convert
- 19 customers from electricity to natural gas.
- 20 MR. RAYMOND LAFOND: I understand your
- 21 comments. On the other hand, Manitoba Hydro is very
- 22 active, in terms of promoting changes to codes, et
- 23 cetera, to save energy. In terms of new constructions
- 24 though, the issues would be quite separate -- quite
- 25 different than from trying to convince someone to

- 1 switch from electricity to the gas when it's a brand
- 2 new home that's being built.
- In other words, if Manitoba Hydro is
- 4 very active in -- in trying to -- to modify codes so
- 5 that it -- building codes, why does not Manitoba Hydro
- 6 lobby government, lobby builders to simply build new
- 7 houses with gas rather than electricity?
- 8 MS. LOIS MORRISON: That's actually
- 9 part of our strategy, is to specifically work with
- 10 builders in those areas. We've been actually
- 11 participating in builder meetings. We regularly meet -
- 12 our -- our energy services group regularly meets with
- 13 builders and developers, because we have to extend
- 14 service to those developments, obviously.
- And so as part of those meetings that
- 16 are going on -- we've had a couple now, and there's a
- 17 couple queuing up probably this -- there's a few this
- 18 month -- two (2) -- two (2) this month, I think, where
- 19 we are actually going to be meeting with the builders
- 20 and explaining to them again -- we've -- we've met with
- 21 them in the past -- and explaining to them again, and
- 22 trying to -- to better understand, How do we make it
- 23 via -- more attractive for you to install the natural
- 24 gas equipment in the homes?
- So we've worked with the developers so

- 1 that the -- we want to make sure that the gas system is
- 2 in the development and then make sure that we are then
- 3 connecting with the homebuilders to ensure that the
- 4 homebuilders are also putting in the appliances so that
- 5 it's connected to the system.
- 6 So we're working with those
- 7 organizations and with the Manitoba Home Builders'
- 8 Association. We'll be working with them and working --
- 9 doing some advertising through their orga -- their --
- 10 their magazines and their communication tools to better
- 11 inform the developers, the builders, and the homebuyers
- 12 so that when the homebuyer is saying, Well, why are you
- 13 putting -- why do I have electric?
- 14 Right now it's not a -- it's not
- 15 necessarily a consi -- as much of a consideration as my
- 16 granite countertops and my -- my walk-in closet and --
- 17 and all these other things that customers are looking
- 18 at when they're building a new home. So we're working
- 19 at it, trying to come in at all the points of the
- 20 delivery channel to better education them and to inform
- 21 them so that they are making the right decisions.
- We've also -- we'll be looking at our
- 23 policies and -- and -- as to how we can influence the
- 24 builders and developers from a policy side, in terms of
- 25 our service extensions. So we're looking at where

- 1 there might be opportunities.
- 2 MR. RAYMOND LAFOND: Would not a three
- 3 thousand (3,000) or five thousand dollar (\$5,000) fee -
- 4 connection fee for electricity -- new electricity
- 5 homes using electric -- electricity for space heating
- 6 do the trick?
- 7 MS. LOIS MORRISON: We are -- that's
- 8 actually one (1) of the components of the allowances
- 9 that we're looking at as to whether or not we -- we
- 10 should be revisiting that. We did previously revisit
- 11 that and did make a -- about -- I can't quite remember
- 12 how many years ago, but a few years ago we realigned
- 13 our service extension policy allowances such that if
- 14 you're building an electrically heated home, you got an
- 15 allowance of approximately three (3) to four thousand
- 16 dollars (\$4,000) once that house connected.
- 17 So the cus -- so the developer pays to
- 18 have the service extended. Once the load is connected,
- 19 they would have gotten an allowance to recognize that
- 20 over the course of time, we would be recovering a
- 21 component of that investment through the rate base. So
- 22 there was an allowance put in place for that.
- 23 And so it -- regardless of where you
- 24 were in the province, if you connected an electric
- 25 home, you got that allowance. If you connected a home

- 1 that had natural gas as your heating system and,
- 2 therefore, a lower electric load, you got a lower
- 3 amount, around eight hundred dollars (\$1,800).
- So what we done about two (2) to three
- 5 (3) years ago is we changed it so regardless of -- if
- 6 you were adjacent to gas or if you were close to gas or
- 7 have access to gas, your allowance is the same
- 8 regardless of whether you're installing in electric-
- 9 heated house or in a natural-gas-heated house, period.
- 10 So there wasn't this -- this -- almost
- 11 an incentive -- a reverse incentive in place to put in
- 12 electric heat. So we've removed that and -- and
- 13 levelized the playing field there, in terms of fuel
- 14 choice, from that perspective. Now we're revisiting
- 15 our policies again to see what -- what other options
- 16 are there available to -- to create the right signals.

- 18 CONTINUED BY MR. BYRON WILLIAMS:
- 19 MR. BYRON WILLIAMS: Thank you. And I
- 20 -- I thank the Board members for the questions, which
- 21 allowed me to work my calculator.
- Ms. Morrison, just in terms, before I
- 23 get to what I'd planned to discuss today, in terms of
- 24 your correction of the -- the record, just in terms of
- 25 the target population for LIEEP, in terms of housing

- 1 that Manitoba Hydro has determined based up on its
- 2 residential survey to be lacking in insulation, I
- 3 understand you say it's -- it's 7 percent of the
- 4 population of seventy-four thousand, fifty-seven
- 5 (74,057)?
- 6 MS. LOIS MORRISON: That is correct.
- 7 MR. BYRON WILLIAMS: So subject to
- 8 check, roughly five thousand one hundred and eighty-
- 9 four (5,184) low-income homes?
- 10 MS. LOIS MORRISON: No. Oh, are you
- 11 referring to single detached in that calculation or --
- MR. BYRON WILLIAMS: Well -- well, I'm
- 13 just -- yes. Yes, roughly 7 percent times seventy-four
- 14 (74), in -- in terms of single detached homes, we're
- 15 talking roughly five thousand, one hundred and eighty-
- 16 four (5,184) homes?
- MS. LOIS MORRISON: My calculator does
- 18 something a little bit different. But it's five (5) --
- 19 it's -- it's a little -- it's five thousand, three
- 20 hundred and fifty-seven (5,357).
- 21 MR. BYRON WILLIAMS: Okay. And if I
- 22 were trying to back out the percentage of all-electric
- 23 homes from that population, I'd be getting what,
- 24 eighteen hundred and twenty-two (1,822)?
- MS. LOIS MORRISON: No. That's where I

3168 got confused in the math, also. 2 MR. BYRON WILLIAMS: Oh, those are all 3 all-electric? MS. LOIS MORRISON: Those were all allelectric. 6 MR. BYRON WILLIAMS: So five thousand, three hundred and fifty-seven (5,357) target low-income homes, single detached homes? 9 MS. LOIS MORRISON: Yes, that are all-10 electric. MR. BYRON WILLIAMS: And then in 11 addition to that, there would be three thousand (3,000) 13 target First Nation homes? 14 MS. LOIS MORRISON: That is correct. 15 MR. BYRON WILLIAMS: And in terms of the rental -- target rental homes, that figure would be, Ms. Morrison...? 17 18 19 (BRIEF PAUSE) 20 21 MS. LOIS MORRISON: Sorry for the 22 delay. It's getting all those qualifiers onto the 23 number. Nine hundred and eighty-eight (988) single 24 detached, multi attached, excluding apartments, rentals with fair to poor insulation requirements that are

3169 electrically heated. 2 MR. BYRON WILLIAMS: And in terms of 3 apartments, any targets, rental? MS. LOIS MORRISON: At this point in 4 time, we have no target specifically set for the rentals that are in apartments. As I mentioned previously with the LIEEP program, we are -- apartments 7 don't quality for the Low Income Energy Efficiency But we work closely with Manitoba Home --10 Manitoba Housing to help them bring in a number of the 11 low cost/no cost measures. And we are also, as I als -- mentioned, we are working on possible other options 13 that might help that sector in the near future. 14 MR. BYRON WILLIAMS: Thank you for 15 that. And -- and so in terms of Hydro's estimates of 16 low-income persons living in apartments, somewhere 17 between seventeen (17) and eighteen thousand (18,000) 18 persons? 19 Seventeen (17) -- if you want to go to page 22 of CAC Exhibit 9. 21 22 (BRIEF PAUSE) 23 24 MR. BYRON WILLIAMS: And I'm suggesting to you that Hydro's estimate of renters living -- low-

3170 income renters living in apartments is somewhere between seventeen (17) and eighteen thousand (18,000)? 3 MS. LOIS MORRISON: That is correct. MR. BYRON WILLIAMS: And that's the group for which LIEEP currently has no target? 6 7 (BRIEF PAUSE) MS. LOIS MORRISON: The seventeen (17) 9 to eighteen thousand (18,000) would represent all fuel 10 11 sources. 12 MR. BYRON WILLIAMS: So 34 percent of 13 that. Okay, that's -- forget -- I'll scratch that. 14 Now, let's leave apartments out -- out of the equation 15 for a second. 16 If we look at the -- the figures you've given -- given me, in terms of First Nation housing of 17 18 three thousand (3,000), in terms of owned homes of five 19 thousand three hundred and fifty-seven (5,357), and in terms of rentals of -- with your careful wording of 21 nine hundred and eighty-eight (988), we've got, based 22 upon Hydro's estimates, nine thousand, three hundred 23 and forty-five (9,345) target homes? 24 25 (BRIEF PAUSE)

```
3171
                  MS. LOIS MORRISON: That is correct.
1
2
                  MR. BYRON WILLIAMS: And if we turn to
   page 21 of CAC Exhibit 9, under "LIEEP," towards the
3
   bottom of the page, we'll see that Manitoba Hydro is
   targeting reaching thirty-three hundred (3,300) of
   those homes by March 2017?
7
                          (BRIEF PAUSE)
9
10
                  MS. LOIS MORRISON: Sorry for the
11
   delay, Mr. Williams. I was just wanting to confirm
12
   that it included all of those components. My concern
13
   was that it didn't include the apartment -- sorry, the
   rental units. It includes our targets for single --
14
15
   individually owned homes, First Nation homes, and the
16
   rental single detached/multi attached, yes.
17
                  MR. BYRON WILLIAMS: So we are
18
   comparing, first of all, apples to apples?
19
                  MS. LOIS MORRISON: Yes, it appears to
20
   be so.
21
                  MR. BYRON WILLIAMS: And so by March of
22
   2017, in terms of the target low-income population,
23
   Hydro is expecting to reach roughly 35 percent?
24
25
                          (BRIEF PAUSE)
```

3172 MS. LOIS MORRISON: It's not directly

- 2 comparable, because the thirty-three hundred (3,300)
- 3 target is out of all twenty (20) -- out of all single
- 4 attached -- low-income single detached/multi attached
- 5 customers. because it would include where we can't
- 6 install insulation because maybe their insulation
- 7 levels are already at an appropriate level.
- 8 So it's not directly thirty-five (35);
- 9 35 percent would be actually over-representing our
- 10 anticipated penetration rate.
- 11 MR. BYRON WILLIAMS: So and -- and I
- 12 thank you for the clarity. So what I'm understanding
- 13 is if we look at the target of nine thousand, three
- 14 hundred and forty-five (9,345), that is the target to
- 15 insulate the family of low-income homes that your
- 16 assessment suggests could be upgraded, correct?
- 17 MS. LOIS MORRISON: That is correct.
- 18 MR. BYRON WILLIAMS: And when we look
- 19 at the figure of thirty-three hundred (3,300), that
- 20 includes both the target population requiring
- 21 insulation -- excuse me, let me back up.
- That includes homes you're intending to
- 23 insulate, but not all the homes within that thirty-
- 24 three hundred (3,300) are going to be insulated. They
- 25 may have more modest upgrades?

- 1 MS. LOIS MORRISON: Yes, so more
- 2 appropriately, you would compare the thirty-three
- 3 hundred (3,300) to the twenty-five thousand (25,000) or
- 4 the -- the larger number of homes in total to say --
- 5 because, yes. So of the thirty-three hundred (3,300),
- 6 a portion of those homes will be insulated because they
- 7 will require insulation. A portion of those homes may
- 8 only get the low cost/no cost measures installed,
- 9 because they don't require increased insulation levels.
- 10 MR. BYRON WILLIAMS: And so the target
- 11 penetration rate for homes requiring -- low-income
- 12 homes -- I'll -- backing up.
- 13 All-electric low-income homes requiring
- 14 insulation by 2017 would be less than 35 percent?
- 15 Sorry, the targeted participation would be less than 35
- 16 percent?
- MS. LOIS MORRISON: It's -- we would
- 18 hope that in reaching those thirty-three hundred
- 19 (3,300) customers, they would all be the ones that we
- 20 are targeting, in terms of having need for increased
- 21 insulation. However, we know in actuality we will have
- 22 customers participating who will not need that.
- 23 So we will be targeting that -- our --
- 24 we -- we would like to have all thirty-three hundred
- 25 (3,300) be ones that we reach that really need it, but

- 1 recognizing that we won't realize that.
- MR. BYRON WILLIAMS: Turning, just
- 3 again in follow-up of your -- your information this
- 4 morning, to page 30 of CAC-9. We see there the list of
- 5 seven (7) measures screened out by the MRC test
- 6 provided in response to an RCM/TREE information
- 7 request, agreed?
- MS. LOIS MORRISON: Yes.
- 9 MR. BYRON WILLIAMS: And what you told
- 10 us this morning is that subsequent to the screening out
- 11 of these seven (7), there are a number of measures --
- 12 you listed two (2) or three (3) -- that have -- have
- 13 subsequently been screened out?
- 14 MS. LOIS MORRISON: Yes, there's more
- 15 than two (2) or three (3). And the difficultly would
- 16 be providing, in a timely manner, a comprehensive
- 17 listing of all the measures we look at on a regular
- 18 basis.
- 19 MR. BYRON WILLIAMS: Okay. Thank you.
- 20 Now, I -- I wasn't rude yesterday, but I did interrupt
- 21 you at the end of your evidence. Mr. Gange is heckling
- 22 me. But I did interrupt you just at the end of your
- 23 evidence. We had discussed RIM. But you were -- you
- 24 were explaining to me the use of the LUC. And I'm
- 25 going to provide you with what I understood you to --

- 1 to be saying, in terms of the LUC in assisting you to
- 2 assess your portfolio. And if I've got it inaccurate,
- 3 you'll correct me.
- And -- and focussing on -- on
- 5 residential, am I correct in suggesting to you that --
- 6 let's assume a one point three (1.3) cent per kilowatt
- 7 hour differential between the residential rate proposed
- 8 for Hydro of April 2013 of seven point two (7.2) cents
- 9 per kilowatt and its estimated marginal costs of eight
- 10 point five (8.5) cents per kilowatt hour.
- 11 With that assumption, am I correct in
- 12 understanding that you would have some trepidation in
- 13 recommending a program with an LUC of two (2) or two
- 14 and a half (2 1/2) cents per kilowatt hour?
- MS. LOIS MORRISON: Actually, I could
- 16 still recommend a program that had an LUC of two (2) or
- 17 two and a half (2 1/2) cents a kilowatt hour. As I --
- 18 as I described yesterday, the -- the -- we -- we look
- 19 at the -- the marginal value at eight point five (8.5)
- 20 cents is a -- is a representation to provide context to
- 21 what the appro -- the -- the value of -- of those
- 22 energy savings are over a thirty (30) year time period
- 23 in our system. And Mr. Miles is much better at
- 24 describing what that is.
- But what the eight point five (8.5)

- 1 cents a kilowatt hour represents is those -- a -- a
- 2 levelization of the benefits over one (1) kilowatt hour
- 3 per year for thirty (30) years, assuming a uniform
- 4 representation of -- of energy consumption, which we
- 5 know our system doesn't have, we know our -- our
- 6 savings don't have.
- 7 But what it does is it's bringing in --
- 8 bringing together the -- the winter energy, the summer
- 9 energy and the winter capacity and ener -- and summer
- 10 capacity components in a level -- in -- in a uniform
- 11 way to give us an approximation.
- So what we do is we recognize though
- 13 that that is the benefit to the Corporation and to --
- 14 to the ratepayer. And so when we're running -- when
- 15 we're designing a program -- and -- and we should
- 16 probably speak to this in terms of programs versus
- 17 portfolio or the overall planning.
- So when we're designing a program, once
- 19 -- once the technology has been demonstrated to -- to
- 20 pass the MRC, as we discussed in quite a bit of detail,
- 21 the program developer or the program coordinator will
- 22 look at what's the best way to reach this market. And
- 23 in it, as I've mentioned, they look at all of the
- 24 tests, because the program has to -- and -- and this is
- 25 where is has to -- has to pass the TRC or the modified

- 1 TRC if there are additional non -- non-energy --
- 2 measurable non-energy benefits available. So the
- 3 program has to pass TRC.
- Then what we're doing is we're trying to
- 5 design a program that would appropriately allocate the
- 6 investment between the beneficiary, being the
- 7 participating customer, and the Utility and the
- 8 ratepayer without necessarily adversely burdening the
- 9 nonparticipant, who is either a nonparticipant by
- 10 choice or by the fact that he's already participated
- 11 and has diminishing available opportunities to
- 12 participate as he goes into the future.
- So that's what we're doing when we're
- 14 doing our design. We're looking at trying to create
- 15 that balance. And the best way to -- and we're
- 16 recognizing the best way to reach the market in that
- 17 design and who's going to pay. So there -- there's a
- 18 couple of components that are coming into that
- 19 analysis, and that's why we look at all of the tests
- 20 when we're doing the design.
- 21 It's not a process where you say, Okay,
- 22 well, we've -- we've looked at this test. Now let's
- 23 design a program. Now we'll look at how we're going to
- 24 -- so it passes TRC. Now we're going to look at how
- 25 we're going to allocate costs out.

- 1 It's through the process of designing
- 2 the program and when you come up with program delivery
- 3 options and that, that you're identifying what the
- 4 program costs would be, you're identifying what
- 5 possible incentives might be. And then you're putting
- 6 it into the benefit/cost models that we use, and out
- 7 comes the benefit/cost tests.
- 8 And then you look at it and go, Okay,
- 9 does that meet our thresholds? We think this is the
- 10 best approach for that market. Is it meeting -- how --
- 11 how does it present, in terms of TRC, levelized utility
- 12 cost? And if it comes in at a levelized utility cost
- 13 of greater than one point three (1.3), and say it comes
- 14 in at two (2), which is that differential between what
- 15 the ratepayer is already receiving in terms of the
- 16 domestic rates and the additional benefit. So that's
- 17 representing the incremental benefit that they can take
- 18 advantage of.
- 19 If it comes in at, say, two (2), it
- 20 doesn't immediately go -- get pushed to the side as not
- 21 being a viable program. What we do then is we also
- 22 look at, as I mentioned, the rate impact measure test,
- 23 which is taking into consideration at a more detailed
- 24 level the -- the differ -- differentiation between that
- 25 value as to when those energy savings are occurring.

- 1 So if we have more energy savings occurring during the
- 2 winter, there's more value. And so that would then
- 3 come in on the benefits stream.
- 4 So it's -- although you can -- you can
- 5 look at the LUC, but the LUC should be compared in --
- 6 in context along with looking at the rate impact
- 7 measure. The rate impact measure test tells us --
- 8 because, case in point, the Home Insulation Program has
- 9 a levelized utility cost which is greater than that
- 10 differential, but it has -- it's not anticipated to
- 11 have an impa -- a negative impact on our rates -- long-
- 12 term impact on our rates because of the fact that it
- 13 has greater savings potential during the summer --
- 14 winter months.
- So that's really how we're looking at
- 16 it. Does that help?
- 17 MR. BYRON WILLIAMS: Yes. And I just -
- 18 I don't want to ask many more on this, but I just
- 19 want to kind of follow -- follow this example through
- 20 one (1) more step.
- 21 And it sounds to me like we're talking
- 22 not at the portfolio level, but at the program design
- 23 level.
- 24 MS. LOIS MORRISON: Yes. What I
- 25 described right now is at the program design level.

24

25

PUB - MANITOBA HYDRO GRA 01-11-2013 3180 MR. BYRON WILLIAMS: 1 So we are not screened out by the MRC. We make it through TRC. differential is more based upon LUC. Is -- is -- let's 3 say it's two (2), as compared to the one point three (1.3) we've been talking about. And then you get to RIM, and it's point nine (.9). 7 What do I do? MS. LOIS MORRISON: You take it to your 9 division manager. 10 MR. BYRON WILLIAMS: So if the RIM is one point one (1.1), you don't go to your division 11 12 manager, but if it's point nine (.9) --13 MS. LOIS MORRISON: No. 14 MR. BYRON WILLIAMS: -- you do. 15 MS. LOIS MORRISON: Sorry. You come --16 what we -- what we do is we're looking at it, trying to 17 have a comprehensive portfolio, which is why, when 18 we're doing our annual planning we -- there's two (2) 19 things that we would do. 20 The first thing is, is there a different 21 way that we can design that program and still achieve 22 those energy savings and have less of an impact on the

ratepayer? It's a -- it's a question you have to ask

yourself, because we have a financial responsibility to

our ratepayer. So is there -- is there another way we

- 1 can approach that market? That's just part of good
- 2 business practices, is to see if there's a more
- 3 efficient way to reach that market.
- If this is the best way to reach the
- 5 market and it's a market that we need to be in -- we
- 6 feel that as part of our portfolio, in order to have a
- 7 com -- a well-rounded, comprehensive portfolio, and we
- 8 have other programs within that portfolio that offset
- 9 that -- then it would be a program that we would
- 10 entertain.
- 11 MR. BYRON WILLIAMS: And so moving from
- 12 program design to portfolio, what we agreed yesterday
- 13 was if the portfolio is at less than one (1) for RIM --
- MS. LOIS MORRISON: M-hm.
- MR. BYRON WILLIAMS: -- then we've got
- 16 problems.
- MS. LOIS MORRISON: If the --
- 18 MR. BYRON WILLIAMS: I believe your
- 19 evidence yesterday was you'd have a hard time
- 20 recommending that.
- 21 MS. LOIS MORRISON: I -- not that I
- 22 would have a hard time recommending it; I would have a
- 23 hard time selling it. Again, it's a business case
- 24 practice. Now, then at that point what we would want
- 25 to do is take a closer look as to what degree that has

- 1 -- of an impact that has on the ratepayer. So if we
- 2 were at a point where the overall portfolio had a rate
- 3 impact measure of point nine-five (.95), to what extent
- 4 would that put upward pressure on the rates? That's
- 5 the type of discussion we would then enter into.
- 6 MR. BYRON WILLIAMS: Okay. Thank you
- 7 for that. Just a few last questions, not about the
- 8 numbers within LIEEP, but about the information that
- 9 you used to identify the -- the target population of
- 10 customers who are at LIEEP or lower and also those in
- 11 need of insulation, okay. Do -- just in terms of data
- 12 sources.
- So in -- my understanding from your
- 14 discussion -- our discussion yesterday was that in
- 15 developing the leaf -- LIEEP assessment, both the total
- 16 LICO-125 population and the target population in need
- 17 of insulation, one (1) primary source was the 2009
- 18 Hydro residential survey. The -- I'll get to the First
- 19 Nations in a minute.
- 20 But that was one (1) of your sources?
- 21 MS. LOIS MORRISON: Yes, that's
- 22 correct.
- 23 MR. BYRON WILLIAMS: And another source
- 24 was your discussions with individual First Nation
- 25 housing representatives?

- 1 MS. LOIS MORRISON: For the First
- 2 Nation numbers we looked at our billing system to
- 3 determine the number of residential households. We
- 4 then spoke with -- with representative from the
- 5 community, the band housing coordinators, to augment
- 6 our targets.
- 7 MR. BYRON WILLIAMS: And so you would
- 8 have had detailed discussions with the housing
- 9 coordinators for all sixty-three (63) First Nations?
- 10 MS. LOIS MORRISON: The first-cut
- 11 target, as I mentioned, was approximately 20 percent
- 12 was our estimate. Then, as I mentioned, that as we
- 13 work with the individual communities, we are adjusting
- 14 that estimate either up or down, based -- in terms of
- 15 number of houses.
- And so as we go forward, there's some
- 17 communities where we're identifying more than what we
- 18 had initially had thought was 20 percent, but then
- 19 other communities we may not be. We have not --
- 20 although we have contacted all sixty-three (63)
- 21 communities, we have not had in-depth, detailed
- 22 discussions with each community's housing coordinator
- 23 at this time.
- MR. BYRON WILLIAMS: Ballpark, Ms.
- 25 Morrison, have you spoken to -- detailed discussions

```
3184
   with more than half of the housing coordinators or
   less?
 3
                          (BRIEF PAUSE)
 5
 6
                  THE CHAIRPERSON: I wonder if we could
   maybe -- perhaps we could stand down for two (2)
 7
   minutes. I need to consult with Mr. Peters. So it
   gives you more time to look through your documents.
   Okay. So let's stand down for just two (2) minutes.
10
11
   --- Upon recessing at 9:54 a.m.
13
   --- Upon resuming at 10:00 a.m.
14
15
                  MR. BYRON WILLIAMS: Mr. Chair, I
16 believe that you're...
17
                  THE CHAIRPERSON: Thank you. Please go
18
  ahead.
19
                  MS. LOIS MORRISON: Thank --
20
   CONTINUED BY MR. BYRON WILLIAMS:
21
22
                  MR. BYRON WILLIAMS: Do you remember my
23 question, Ms. Morrison?
24
                  MS. LOIS MORRISON: Well, it -- I
   apologize. But, yes, it was so long ago. The three
```

- 1 thousand (3,000) First Nation homes that we have
- 2 targeted to complete is, as we mention, a high-level
- 3 estimate based on an approximation of 20 percent of the
- 4 fourteen thousand (14,000) homes.
- Now, we have completed, for all sixty-
- 6 three (63) of the First Nation homes -- sorry, of the
- 7 sixty-three (63) First Nation homes (sic), there are
- 8 seven (7) that we have not done detailed walkthroughs
- 9 or discussions with the housing coordinators. And
- 10 there are three (3) that were flooded that are -- will
- 11 all be getting new homes and will therefore not be
- 12 addressed through this program at all.
- So given what we've been seeing, there
- 14 have been some puts and takes, but we have not yet
- 15 finalized what that number will be. But it is still
- 16 coming in around that three thousand (3,000) mark.
- 17 MR. BYRON WILLIAMS: Thank you for
- 18 that. And just a final question, in terms of the --
- 19 the LIEEP area. In terms of, again, developing its
- 20 assessment of the -- the population and the -- the
- 21 target market, would it be fair to say that CMHC data,
- 22 such -- such as the CMHC assessment of Manitoba
- 23 households in core housing needs, has not been a
- 24 primary component of your information?
- MS. LOIS MORRISON: You are correct.

- 1 MR. BYRON WILLIAMS: And -- and just
- 2 for greater clarity, you would not have relied upon the
- 3 -- the CMHC Housing in Canada Online database or its
- 4 rental market reviews?
- 5 MS. LOIS MORRISON: Not in det -- det -
- 6 not in determining the targets, no.
- 7 MR. BYRON WILLIAMS: Thank you. I want
- 8 to turn to a -- a -- an area that we -- we canvassed
- 9 very briefly yesterday, and -- and that is the subject
- 10 of independent evaluations. And I'll let you get your
- 11 notes, Ms. Morrison.
- Just in terms of simplistic definitions,
- 13 can we divide independent evaluations into -- into two
- 14 (2) types, one (1) being an impact evaluation and one
- 15 (1) being a process evaluation? Are those terms you
- 16 can work with?
- MS. LOIS MORRISON: Yes.
- 18 MR. BYRON WILLIAMS: And when we talk
- 19 about an independent impact evaluation, that would be
- 20 an effort to provide an outside review of a programs
- 21 accomplishments, numerically or otherwise?
- MS. LOIS MORRISON: Yes, it would
- 23 identify energy savings, cost effectiveness, yes.
- 24 MR. BYRON WILLIAMS: And when we talk
- 25 about a process evaluation, that would be targeted at

3187 providing an independent review of the program's operations: its strengths and its -- and its weaknesses and areas of potential -- for potential improvement, 3 agreed? 5 MS. LOIS MORRISON: That is correct. MR. BYRON WILLIAMS: And certainly in -6 7 - you'll agree with me that in the last general rate application, Manitoba Hydro -- and I'm sure you have your action plan at -- at hand. But Manitoba -- I could probably share it with you. 10 11 12 (BRIEF PAUSE) 13 14 MR. BYRON WILLIAMS: If you are looking 15 for a reference, it's page 10, Ms. Morrison. 16 not in the materials before the -- the panel. 17 In its action plan relating to DSM filed 18 in the last general rate application, Manitoba Hydro 19 had indicated that you intended to hire a third party to conduct an evaluation of one (1) of your Power Smart 21 programs during that upcoming year. 22 Do you recall that? 23 MS. LOIS MORRISON: Yes. 24 MR. BYRON WILLIAMS: And I take it that 25 was done?

- 1 MS. LOIS MORRISON: No, we did not
- 2 complete that.
- 3 MR. BYRON WILLIAMS: So since the --
- 4 the 2010/'11 general rate application, there have not
- 5 been ind -- independent evaluations of the specific --
- 6 any of the specific programs of Manitoba Hydro?
- 7 MS. LOIS MORRISON: You may recall that
- 8 the 2010/'11 rate application did take a little longer
- 9 than normal applications.
- 10 MR. BYRON WILLIAMS: Absolutely.
- 11 MS. LOIS MORRISON: And so the time
- 12 period that we're looking at is a little bit shorter
- 13 than a two (2) year period. And what we had mentioned,
- 14 that we were at that time reviewing the potential do
- 15 so. And what has happened is, I have to admit, it's
- 16 related to staffing resources. The individual that had
- 17 been tasked with that went to a new position, and it
- 18 took us time to backfill that position. And other
- 19 resources were then allocated to managing the contract
- 20 with our DSM market potential study, which I can attest
- 21 is a very large undertaking, in terms of managing that
- 22 contract and the process.
- So in terms of resources, they've been
- 24 allocated in other areas. It's still one (1) of the
- 25 areas that we will be looking at whether there's

3189 opportunities. 2 MR. BYRON WILLIAMS: We're just moving along, Ms. Morrison. That cut my work. If we could 3 just turn your attention to CAC Exhibit 10, which is the excerpt from the BC Hydro draft 2012 integrated resource plan. 7 (BRIEF PAUSE) 9 10 MR. BYRON WILLIAMS: And by the looks, Ms. Morrison, of that thick document that you have 11 12 there, you've got the whole plan there? 13 MS. LOIS MORRISON: Yes. 14 MR. BYRON WILLIAMS: Just in terms of 15 the BC Hydro's -- this small excerpt from its draft DSM 16 implementation plan, and directing your attention to 17 the -- under Section 2.2 on the second page, just in --18 in describing -- to -- to back up, Ms. Morrison, on the next page there's a couple of tables, Table 5 and Table 20 6. 21 Do you see those? 22 MS. LOIS MORRISON: Yes. 23 MR. BYRON WILLIAMS: And when we look 24 under Section 2.2, what it tells us is that those 25 tables are estimates of the energy and capacity -- ca -

- 1 capacity savings estimated for the DSM plan at
- 2 roughly the ten (10) year mark, or 2021, agreed?
- MS. LOIS MORRISON: Yes.
- 4 MR. BYRON WILLIAMS: And certainly, in
- 5 the draft DSM plan we can agree, as well, that BC
- 6 Hydro's planning to -- to deliver an increasing volume
- 7 of energy and capacity savings over a twenty (20) year
- 8 period, agreed?
- 9 MS. LOIS MORRISON: Agreed.
- MR. BYRON WILLIAMS: And --
- 11 MS. LOIS MORRISON: Actually, it's
- 12 identified here as a ten (10) year period, not a twenty
- 13 (20) year period.
- 14 MR. BYRON WILLIAMS: Fair enough. Now,
- 15 certainly in -- in terms of the action plan, in terms
- 16 of DSM that Manitoba Hydro presented in the last
- 17 general rate application, it indicated it was going to
- 18 undertake a detailed comparison of its programming to
- 19 BC Hydro's programming, correct?
- 20 MS. LOIS MORRISON: Yes. We said that
- 21 we would be using a more appropriate benchmark for us,
- 22 which would be looking at other juris -- what other
- 23 jurisdictions, such as BC Hydro, have to offer, in
- 24 terms of programming.
- MR. BYRON WILLIAMS: And that was an

- 1 activity that you've undertaken?
- 2 MS. LOIS MORRISON: We have looked at
- 3 what programs BC Hydro offers compared to ours, and
- 4 where are some of the differences and where are some of
- 5 the opportunities.
- 6 MR. BYRON WILLIAMS: And just -- just
- 7 in terms of the energy savings presented in Table 5 and
- 8 Table 6, it's a draft document, but would they be
- 9 consistent with your understanding of BC Hydro's plans?
- MS. LOIS MORRISON: Yes.
- MR. BYRON WILLIAMS: Ms. Morrison, in -
- 12 in terms of their propo -- anticipated cumulative
- 13 energy savings, one (1) -- one (1) line item caught my
- 14 client's eyes was -- which was with regard to the
- 15 residential customer and rate structures.
- 16 And you're aware, Ms. Morrison, that BC
- 17 Hydro has implemented an inverted rate for residential
- 18 customers?
- 19 MS. LOIS MORRISON: Yes, they've
- 20 implemented a conservation rate.
- 21 MR. BYRON WILLIAMS: And would I be
- 22 correct in suggesting to you that this table suggests
- 23 that in terms of their, in quotation marks,
- 24 "conservation rates," they are expecting both
- 25 cumulative energy and capacity savings, in -- in terms

- 1 of rate structure, from the commercial and industrial
- 2 sectors, but they're not -- they're not planning, at
- 3 least in this information, for savings from the
- 4 residential structure -- the residential customers, in
- 5 terms of rate structure?
- 6 MS. LOIS MORRISON: Actually, they are
- 7 anticipating savings, and they have projected them.
- 8 The way it works is that -- or the way they are
- 9 approaching it is the savings are identified based upon
- 10 the fact that the actual rate was implemented, not
- 11 taking future savings as a result of just increasing
- 12 rates, unless they do a fundamental change again to the
- 13 structure.
- So similar to conser -- other
- 15 initiatives, what they've done is those savings are
- 16 saved already, so they would not be reported in future-
- 17 going savings. Like they -- they've already basically
- 18 identified those as claimed savings within their
- 19 activity to date, might be a better way to describe it,
- 20 similar to how we do it with our programs to date. We
- 21 look going forward. They -- going forward, unless they
- 22 plan a fundamental structural change to their rate
- 23 again, they are not going to be adding new savings as a
- 24 result of the rate.
- MR. BYRON WILLIAMS: That's very

3193 helpful. So in terms of -- why the difference between residential and -- as compared to commercial and industrial? Are you aware? 3 MS. LOIS MORRISON: Those are rates 4 that are yet to be implemented. 6 MR. BYRON WILLIAMS: And in terms of their estimates in terms of savings, are -- are you aware of what they are for the residential? 9 MS. LOIS MORRISON: Approximately 500 10 gigawatt hours. 11 12 (BRIEF PAUSE) 13 14 MR. BYRON WILLIAMS: That's very 15 helpful. Thank you. Ms. Morrison, if we can turn to 16 CAC Exhibit 11? 17 18 (BRIEF PAUSE) 19 20 MR. BYRON WILLIAMS: You'll -- you'll 21 agree with me that -- that this appears to be an 22 excerpt from someone's bill? 23 MS. LOIS MORRISON: Agreed. 24 MR. BYRON WILLIAMS: And at the top we see consumption for this particular household -- let's 25

- 1 call it the Williams household -- for both electricity
- 2 and for natural gas?
- MS. LOIS MORRISON: Yes.
- 4 MR. BYRON WILLIAMS: And what Manitoba
- 5 Hydro provides to its -- its ratepayers, in terms of
- 6 information, is a comparison month by month in terms of
- 7 -- between the current year and the previous year, in
- 8 terms of consumption?
- 9 Is -- is that correct?
- 10 MS. LOIS MORRISON: On the mailed
- 11 bills, yes. There's more detail available with the
- 12 MyBill option.
- 13 MR. BYRON WILLIAMS: And that's
- 14 fabulous. And -- and can you detail to a small degree
- 15 -- apparently the -- the Chair will know this but I may
- 16 not -- in terms of what's on the MyBill?
- MS. LOIS MORRISON: I can't recall but
- 18 -- specifically. I think it's around two (2) -- two
- 19 (2) or three (3) years of detail that you can do
- 20 comparisons with.
- 21 MR. BYRON WILLIAMS: Now, Ms. Morrison,
- 22 if -- if -- and just going to back to the residential
- 23 customers who receive it by paper as opposed to
- 24 electronically, they would get this kind of information
- 25 every second month, is this right, or would they get it

- 1 each month?
- MS. LOIS MORRISON: If they're on
- 3 monthly billing, they would get it every month, and it
- 4 would include the estimated value for the month if it
- 5 was an estimated read.
- 6 MR. BYRON WILLIAMS: Now, in -- in
- 7 terms of the information Hydro provides, would it be
- 8 fair to say that one (1) thing it doesn't provide is an
- 9 expla -- explanation of the reasons associated with
- 10 changes in month to month consumption?
- MS. LOIS MORRISON: We don't provide
- 12 that on the bill, no.
- 13 MR. BYRON WILLIAMS: So if -- if, for
- 14 example, I was trying to get insight into, you know,
- 15 why my bill in November was higher than my bill in --
- 16 in October, you'll agree with me that one (1) thing
- 17 that would be helpful would be to know how much of that
- 18 would be weather related and how much of it would be
- 19 related to my -- my own consumption?
- 20 MS. LOIS MORRISON: Some customers may
- 21 be interested in having that type of information.
- MR. BYRON WILLIAMS: And based upon
- 23 your knowledge of the marketplace, you'd agree with me
- 24 that there are services out there where customers can
- 25 get a -- an explanation of the variance from month to

- 1 month, in terms of how much is related to weather and
- 2 how much is related to their personal choices?
- 3 MS. LOIS MORRISON: Are -- are --
- 4 MR. BYRON WILLIAMS: Are you -- sorry,
- 5 Ms. Morrison, I'll -- I'll let you answer, and then if
- 6 you want me to ask to question...
- 7 MS. LOIS MORRISON: Talking in a more -
- 8 in a more broad sense, if a customer has a concern or
- 9 -- or wants to have a better idea as to what the
- 10 weather impact is on their bill month to month, they
- 11 can call -- they can contact our contact centre, they
- 12 can email us, and we would provide that information
- 13 with descriptors as to what the impact of, possibly,
- 14 weather was. That's information that we provide
- 15 through our contact centre on a relatively regular
- 16 basis, especially during the winter months. We tell
- 17 them what the degree -- differences in degree day
- 18 heatings were so they can better answer customers'
- 19 inquiries.
- 20 MR. BYRON WILLIAMS: I quess what I was
- 21 asking Ms. -- Ms. Morrison, are you familiar with the
- 22 offerings in the market place by firms such as OPower,
- 23 or NEST, or Energy -- Energy Star?
- MS. LOIS MORRISON: Yes, we're well
- 25 aware of them.

- 1 MR. BYRON WILLIAMS: And would I be
- 2 accurate in suggesting to you that if I was a
- 3 subscriber to, for example, NEST, I would be able to
- 4 get a report comparing my consumption in this month to
- 5 my consumption in the previous months and telling me
- 6 how much of it was weather related -- the changes and
- 7 how much of it were related to the efficiency with
- 8 which I -- I manage my home resources?
- 9 MS. LOIS MORRISON: I'm not familiar as
- 10 -- sorry, I'm not as familiar with the NEST offering.
- 11 But I understand that there are service providers out
- 12 there who will provide that level of information and
- 13 then also provide a comparison to your neighbour or
- 14 your -- your -- your -- I quess -- your -- your
- 15 neighbour who is somewhat like you. It may not be your
- 16 direct neighbour.
- MR. BYRON WILLIAMS: And so what you're
- 18 telling my client is that there are services out there
- 19 by which a consumer can get insight into the average
- 20 usage of comparable houses of a comparable size, and
- 21 also insight into the usage of efficient homes of a
- 22 comparable size?
- 23 MS. LOIS MORRISON: They -- the -- the
- 24 service offerings vary. But, yes, that's one (1) of
- 25 the things that can be provided at a significant -- at

- 1 a cost.
- 2 MR. BYRON WILLIAMS: And leaving aside
- 3 issues of cost for the moment, can we agree that for --
- 4 for the consumer who wishes to be conscious of their
- 5 choices and the consequences of their choices, this
- 6 type of information could be of some utility?
- 7 MS. LOIS MORRISON: Yes.
- 8 MR. BYRON WILLIAMS: Now, just --
- 9 that's the residential marketplace. I'm curious, in
- 10 terms of your offerings or the type of billing
- 11 information that you provide to commercial operations,
- 12 would a businessman or woman seeking information on
- 13 their -- the reasons for the variations in their --
- 14 their monthly usage pattern, would they be able to get
- 15 that type of information from their Hydro bill?
- 16 Do you offer an OPower or a NEST or
- 17 Energy Star-type service to your commercial clients,
- 18 ratepayers?
- 19 MS. LOIS MORRISON: We don't offer a
- 20 comparable service to the commercial customers. We do
- 21 offer, on a fee-for-service basis, access to EnerTrend,
- 22 which is a service to industrial customers, large
- 23 customers, where they can monitor their own energy
- 24 consumption on a day-to-day, minute-to-minute level.
- 25 They pay for that service and they can -- it helps them

- 1 manage their own loads.
- 2 MR. BYRON WILLIAMS: And if we crystal-
- 3 ball-gaze Manitoba Hydro three (3) or four (4) years
- 4 out, are these type of NEST-type services or OPower-
- 5 type services, are they ones that we can reasonably
- 6 contemplate being in Manitoba Hydro's futures?
- 7 MS. LOIS MORRISON: It's one (1) of the
- 8 initiatives that I mentioned. When I -- when I spoke
- 9 earlier today about initiatives that we've investigated
- 10 and we've looked at the costing of, which we, although
- 11 Mr. Byr -- Mr. Williams would have liked to of us not
- 12 talk about costing, we do look at the costing of these
- 13 initiatives. And at this point in time, that
- 14 initiative doesn't pass the MRC.
- However, it is one (1) of the ones that
- 16 we're keep on -- on the -- the non-existent list, or
- 17 the list of measures that we're continuing to watch
- 18 for.
- MR. BYRON WILLIAMS: And don't
- 20 misunderstand my client's intentions. We -- we'll be
- 21 talking about cost a fair bit in this hearing, perhaps
- 22 more with Mr. Rainkie.
- 23 In -- in terms of your investigations of
- 24 this particular type of offering, and I correct in
- 25 suggesting you've talked to one (1) vendor?

3200 MS. LOIS MORRISON: Yes, we talked to 1 one (1) vendor who has a significant market share. And based upon their proposals as to what could be achieved 3 in the marketplace, we've done a -- an -- an analysis of the benefit at this time. 6 MR. BYRON WILLIAMS: I'm going to be 7 turning to CAC Exhibit 8. And, Mr. Chair, I think we'll be done quite soon, so I -- I'd suggest that unless someone urgently needs a break, that we just move on through, subject to your guidance. 10 11 THE CHAIRPERSON: Agreed. 12 13 CONTINUED BY MR. BYRON WILLIAMS: 14 MR. BYRON WILLIAMS: So CAC Exhibit 8 15 is the supporting materials from January 8th, so that's 16 -- and page 45 so -- is the... 17 18 (BRIEF PAUSE) 19 20 MR. BYRON WILLIAMS: Page 45 should 21 have an excerpt -- or the response to CAC-1-58. And 22 we'll come to that in just one (1) second. The other 23 thing, Ms. Morrison, I don't think you need, but if you 24 wanted to have available, I just have a couple questions about your load forecast.

3201 1 The -- you can probably accept this information subject to check, but the -- the page that I would be referring to in your 2012 load forecast is 3 page 56. And I -- I don't think the panel needs that -- that page, but certainly that's the page. 6 7 (BRIEF PAUSE) 9 MR. BYRON WILLIAMS: Now, Ms. Morrison, 10 if I was to look in -- deep into your load forecast at page 56, would I be correct in -- in suggesting to you 11 12 that in terms of electricity prices for the residential 13 customer forecast, you -- your assumption was that the 14 nominal electricity price was forecast to increase by 2 15 percent in 2012/'13, 3.5 percent per year until 16 2023/'24, and then increase by 2 percent nominally per 17 year throughout the rest of the forecast period? 18 MS. LOIS MORRISON: That is correct. 19 MR. BYRON WILLIAMS: And as Mr. Rainkie and I discussed yesterday, we can agree that the actual 21 interim increases for 2012/'13 are higher than the --22 the 2 per -- 2 percent in this forecast assumption, 23 correct? 24 MS. LOIS MORRISON: That is correct. 25 MR. BYRON WILLIAMS: And in terms of

3202 the moving out beyond the -- the 2013/'14 year to the subsequent years, '14/'15, throughout the rest of the forecast, we can also agree that the indicated increase 3 is 3.95 percent as compared to the assumptions we've discussed in -- in the 2012 load forecast? 6 7 (BRIEF PAUSE) 9 MR. DARREN RAINKIE: Sorry, Mr. 10 Williams, I was sidebarring with our legal counsel on an outstanding undertaking just when you needed my --11 12 MR. BYRON WILLIAMS: You weren't -- you 13 weren't --14 MR. DARREN RAINKIE: -- assistance. 15 MR. BYRON WILLIAMS: You weren't 16 listening to me, Mr. Rainkie. I hope you're the only one in the room. 17 18 MR. DARREN RAINKIE: Good thing we can 19 have a bit of levity, anyway, in this process. I think we were talking about this yesterday, Mr. Peters -- Mr. 21 Williams, sorry -- is that I assume this was prepared before IFF12. IFF12 has indicative rate increases of 22 23 3.95 percent from 2014/'15 to 2031/'32. I think this had 3 1/2 percent rate increases to 2023/'24 and then 2 24 25 percent thereafter.

3203 So just for clarity, it's -- it's a 1 differential between 3 1/2 percent and 3.95 percent up to 2023/'24, and then a differential between 3.95 and 2 3 percent thereafter, just -- just for clarity for the record. 6 MR. BYRON WILLIAMS: That's fabulous. And I was going to kind of walk through that, but 7 you've done it more elegantly than I did -- would have, Mr. Rainkie. So I thank you for that. 10 And the other difference, of course, would be for the 2012/'13 year, where, rather than the 11 nominal forecast of 2 percent, the actual interim granted to date are -- are in the range of 4.5 percent? 13 14 15 (BRIEF PAUSE) 16 17 MR. BYRON WILLIAMS: Mr. Rainkie, if 18 you look for -- on the assumptions, you'll see a 2 19 percent. 20 21 (BRIEF PAUSE) 22 23 MR. DARREN RAINKIE: Mr. Williams, I'm 24 -- I'm struggling here a bit because we've had 3 1/2 25 percent rate increase assumption in our past two (2)

- 1 forecasts for 2012/'13. So I'm struggling where that 2
- 2 percent comes from in the load forecast that you were
- 3 chatting with Ms. -- Ms. Morrison about, unless I'm
- 4 missing something here. We've -- we've had 3 1/2
- 5 percent in our forecast for '12/'13 for a while.
- 6 MR. BYRON WILLIAMS: I was struggling,
- 7 as well, Mr. Rainkie. But it -- it's your number,
- 8 right? It's not -- it's not --
- 9 MR. DARREN RAINKIE: It's our number.
- 10 But I think we're going to have to look at the context
- 11 of that particular line, Mr. Williams, because it
- 12 doesn't afford with my memory.
- 13 MR. BYRON WILLIAMS: So -- so, Ms.
- 14 Morrison, I'm going to ask you by way of undertaking to
- 15 double-check whether the assumption for the 2012 load
- 16 forecast for the -- for resident -- for the residential
- 17 sector, in terms of the nominal electricity price
- 18 increase, was 2 percent, as presented on page 56 of the
- 19 load forecast, or -- or whether it was some other
- 20 figure.
- 21 Would you undertake to do so?
- MS. LOIS MORRISON: Yes, we'll verify
- 23 that number for you.
- 24
- 25 --- UNDERTAKING NO. 66: Manitoba Hydro to verify

1	3205 whether the assumption for
2	the 2012 load forecast for
3	the residential sector, in
4	terms of the nominal
5	electricity price increase,
6	was 2 percent, as presented
7	on page 56 of the load
8	forecast, or whether it was
9	another figure
10	
11	CONTINUED BY MR. BYRON WILLIAMS:
12	MR. BYRON WILLIAMS: Now, Ms Ms.
13	Morrison, just for the purposes of our discussion
14	because the aim of this part of the discussion is to
15	understand how proposed rate increases may affect the
16	residential load forecast.
17	So could we, for the purposes of our
18	discussion, assume the figures that you've presented
19	here?
20	MS. LOIS MORRISON: Yes.
21	MR. BYRON WILLIAMS: And then taking
22	the information that Mr. Rainkie has has provided
23	and you have provided of the as opposed to what's
24	presented in this load forecast, if we were to plug in
25	for 2013 excuse me, for 2012/'13, 4.5 percent, and

3206 then for all subse -- and then for 2013 to plug in 3.5 percent, and then for all subsequent years to plug in 3.95 percent. 3 And focussing solely on Hydro's estimate on the -- of the growth in the residential load, all other things being equal, would we expect the load forecast for residential customers to diminish? 7 8 9 (BRIEF PAUSE) 10 11 THE CHAIRPERSON: Mr. Williams, what 12 document are you reading from, please? 13 MR. BYRON WILLIAMS: Mr. Chair, I was 14 referring to the 2012 electric load forecast, and on 15 page 56. And if the panel -- I'm not sure -- I -- I 16 could provide my -- my single version. I don't think I require it anymore if you -- or if you wish to look it 17 18 I apologize, I -- I didn't provide it. 19 20 (BRIEF PAUSE) 21 22 MS. ODETTE FERNANDES: Mr. Chairman, if 23 it would assist you, it is Attachment 1 to Manitoba 24 Hydro's submission for interim rates effective 25 September 1st. So it should be in that package of

3207 materials. 2 MR. BYRON WILLIAMS: Thank you, Ms. 3 Fernandes. 5 (BRIEF PAUSE) 6 7 MR. BYRON WILLIAMS: Mr. Chair, the -the heading should say, "Assumptions," on page 56, if -- and we -- we were referring about halfway down the 10 page to electricity prices. 11 12 (BRIEF PAUSE) 13 14 MR. BYRON WILLIAMS: Okay. Okay. Mr. 15 Chair, when we're ready, if you... 16 THE CHAIRPERSON: We are ready. Thank 17 you. 18 MR. BYRON WILLIAMS: And let me 19 apologize to the panel again for not providing. 20 MS. LOIS MORRISON: So, Mr. Williams, 21 what you were asking is if -- if all things were held 22 constant, if the electricity prices were to go up, 23 would we see -- what change would we see in our 24 residential forecast for electricity. 25 So, the way our model is set up is it's

- 1 based on the ratio of pri -- of gas, the price of gas
- 2 to electricity, because our electricity prices have
- 3 been so increm -- slightly incremental, in terms of the
- 4 increasing amount that we haven't, in our modelling,
- 5 been able to identify specific price-elasticity to
- 6 electricity, because its been very minor -- very
- 7 stable, uniform type of approach to the increases to
- 8 the rates; whereas, gas does, as we know, move around
- 9 quite a bit.
- 10 So, if you held everything constant and
- 11 recognize there are a number of inputs to our -- our
- 12 model for our load forecast, and the natural gas price
- 13 were to stay constant and electricity prices were to go
- 14 up, therefore, creating a greater differential between
- 15 the two (2), we would see some change in our elec --
- 16 our electric load forecast. We would of course see few
- 17 -- we would anticipate fewer people installing elec --
- 18 electric heat, so that would drop our load forecast.
- 19
- 20 CONTINUED BY MR. BYRON WILLIAMS:
- 21 MR. BYRON WILLIAMS: And we'll thank
- 22 you for that.
- 23 You would see fewer people installing
- 24 electric heat. Would your model anticipate, as well,
- 25 that residential customers, whether using electricity

3209 for lighting or for heating, would also react to price increases by dampening their demand? 3 (BRIEF PAUSE) 5 MS. LOIS MORRISON: That is only used for the fuel competition for space heat and water heat, that factor. But I will mention that because of the way our -- as mentioned, we do incorporate improvements to codes and standards and that within our residential 10 11 forecast, so the average use is still going down to 12 recognize -- for certain components or of certain end-13 uses, to recognize improvements to standards. But no, it does not reflect a 14 15 behavioural reduction in activity as a result of a -of a price signal, specifically. 16 17 MR. BYRON WILLIAMS: And I may have a 18 question for Mr. Wiens, in -- in just a second but let 19 me just stay with the load forecast relating to residential customers for one (1) -- one (1) more 21 second. 22 Ms. Morrison, do we also have in the 23 natural gas market -- is the price of natural gas 24 stable, as compared to the time of your forecast? 25 it -- is it higher? Where has natural gas gone since

PUB - MANITOBA HYDRO GRA 01-11-2013 3210 your -- your -- your forecast? You've described to me that you're modelling a relationship between natural gas and electricity prices, at least to some mall degree, and I'm trying to understand directionally where natural gas has gone. 6 MS. LOIS MORRISON: Although we can't provide you with our price forecast for natural gas, the price forecast that was used in this model reflects the current market, per se. 10 MR. BYRON WILLIAMS: So, in terms of 11 the relationship between electricity and -- and natural 12 gas, reflect -- reflect in this forecast, gas has 13 stayed the same, and -- and assuming Hydro gets what it's looking for, electricity, the -- the price 14 15 increases related to that electricity would have 16 increased, as compared to the assumptions in this 17 forecast? 18 MS. LOIS MORRISON: Theoretically, yes. 19 I can't tell you the -- the degree of change. 20 21 (BRIEF PAUSE) 22 23 MR. BYRON WILLIAMS: Let me ponder

24 that; and I'll see if I have any questions for you on

25 this point, Mr. Wiens.

3211 1 I want to turn to the Manitoba Hydro's forecast of general service customers as related -- or set out in CAC/MH 1-58, which would be page 45. Oh, 3 Exhibit CAC-8. 5 6 (BRIEF PAUSE) MR. BYRON WILLIAMS: In terms of the load forecast of Manitoba Hydro, as it relates to general service customers, Ms. Morrison, would I be 10 correct in suggesting to you that your econometric 11 12 models do not inc -- envision or include a -- a 13 relation -- an expectation that changes in electricity 14 prices would -- would have an impact in terms of 15 choices -- or in terms of demand from general service 16 customers? 17 18 (BRIEF PAUSE) 19 20 MS. LOIS MORRISON: In doing the 21 analysis to identify the components that most greatly 22 impact customer con -- consumption in that category, 23 the ones that drive it -- the -- basically, the 24 items that fall out of the analysis that have the greatest impact would be the ones noted in -- in the

- 1 response to the IR, which is the number of customers,
- 2 and Manitoba's GDP. Those factors have more of an
- 3 influence on how much a commercial customer uses, or
- 4 how many new commercial customers are coming onto our
- 5 system, than the electricity prices.
- 6 Primarily again, it's going to come from
- 7 the fact that -- that it's -- it's -- we've had such
- 8 uniform gradual-based rate increases that to -- to look
- 9 at our experience in the marketplace doesn't drive out
- 10 those as being the indicators. Essentially, when you
- 11 look at the behaviour of those customer groups, those
- 12 customer groups are primarily driven more so by GDP and
- 13 the number of residential customers.
- 14 MR. BYRON WILLIAMS: But to drive down
- 15 to the bones, in terms of your economic -- econom --
- 16 econometric modelling for THE general service
- 17 customers, am I correct in suggesting to you that you
- 18 do not model the reaction of customers in terms of
- 19 their demand to price signals?
- 20 MS. LOIS MORRISON: You're correct.
- 21 MR. BYRON WILLIAMS: So, with regard to
- 22 the general service customers and the 2012 load
- 23 forecast, there would not be any expectation built into
- 24 the econometric modelling that demand would be dampened
- 25 by price increases?

3213 MS. LOIS MORRISON: 1 That is correct. 2 MR. BYRON WILLIAMS: Ms. Morrison, in -- in terms of your response to CAC First Round 1-58, 3 you make it clear that Manitoba Hydro has explored the -- whether to date there has been a statistically significant relationship between general service 7 customer's demand and price changes. 8 Hydro's done that analysis? 9 MS. LOIS MORRISON: Yes. 10 MR. BYRON WILLIAMS: And your 11 conclusion to date is there -- that there is not a 12 statistically significant relationship, based upon the 13 ana -- based upon information from 1990 to -- to date? 14 MS. LOIS MORRISON: That is correct. 15 MR. BYRON WILLIAMS: And if my clients 16 are interested in -- in exploring Manitoba Hydro's reasoning be -- behind this conclusion, would it be 17 18 possible for Manitoba Hydro to undertake to provide the 19 data in support of that analysis, a narrative of Hydro's analysis and the data from any statistical 21 tests that Manitoba Hydro may have employed in con --22 in concluding that there was not a statistically 23 significant relationship between price and general 24 service customer demand? 25

	3214
1	(BRIEF PAUSE)
2	
3	MS. LOIS MORRISON: Yes, Mr. Williams,
4	we can undertake to do so.
5	
6	UNDERTAKING NO. 67: Manitoba Hydro to provide
7	the data in support of the
8	analysis on whether to date
9	there has been a
10	statistically significant
11	relationship between
12	general service customer's
13	demand and price changes; a
14	narrative of Hydro's
15	analysis; and the data from
16	any statistical tests that
17	Manitoba Hydro may have
18	employed in concluding that
19	there was not a
20	statistically significant
21	relationship between price
22	and general service
23	customer demand
24	
25	CONTINUED BY MR. BYRON WILLIAMS:

3215 MR. BYRON WILLIAMS: Now -- and -- and 1 I thank you for that. And has Manitoba Hydro done a similar analysis for residential customers, in terms of 3 whether there was a statistically significant relationship between price and demand? 6 (BRIEF PAUSE) 9 MS. LOIS MORRISON: As mentioned, we 10 use the price differential to determine the number of customers following by fuel choice -- by fuel source. 11 12 It's not how we approach the per household consumption, 13 so we -- to -- we can't tie it to the kilowatt the same 14 way that we do the commercial sector analysis. So it 15 would be a little more difficult to try and -- and provide you with something that would be in a similar 17 context. 18 MR. BYRON WILLIAMS: And just -- and --19 and I -- I thank Manitoba Hydro for -- for their undertaking. And just to conclude, in terms of the 21 general service customers, the logic flowing from the 22 econometric models that Manitoba Hydro currently 23 employs for their load forecast, as it relates to 24 general service customers, would be that, all other things being equal, a 5 percent rate increase would not

3216 be expected to influence general service mass market load any more than a 2 percent rate increase? 3 (BRIEF PAUSE) 5 6 MS. LOIS MORRISON: Mr. Williams, theoretically, based on your hypothetical situation, 7 obviously we would anticipate it to be -- there to be some measure of influence. However, based on our data analysis to date, all of our regression analysis to 10 date, the -- that weather impact has not been 11 significant enough to denote -- sorry, the -- the price 13 impact has not been significant enough to denote. 14 So I would not agree that it is -- that 15 it -- that it wouldn't present a change, but I'm saying 16 that in amongst all the other things that are affecting 17 the con -- the -- the forecast for commercial sector, 18 it's small. 19 MR. BYRON WILLIAMS: And just to follow through one (1) -- one (1) more step though, what I was 21 asking is: Are you modelling it, the impact? 22 And I think your -- your answer is no. 23 MS. LOIS MORRISON: No, it's not 24 specifically being modelled. 25 MR. BYRON WILLIAMS: Mr. Chair and

- 1 members of the panel, I thank the panel for their time.
- 2 And Ms. Morrison, I thank you for your time. And in
- 3 particular, the information you brought up this morning
- 4 to -- to clarify the record from yesterday is -- is
- 5 sincerely appreciated.
- 6 Mr. Chairman, I have some obligations at
- 7 the University of Winnipeg that I -- that I'm late in
- 8 fulfilling. So I'm -- I'm asking the -- I'm going to be
- 9 excusing myself for the res -- remainder of the day.
- 10 THE CHAIRPERSON: Thank you, Mr.
- 11 Williams, all the best with that undertaking. And I
- 12 hope you can make it to the University fairly quickly.
- 13 I wonder, before we recess, if I could ask Manitoba
- 14 Hydro to undertake a couple of things.
- 15 The first thing is to -- to file a
- 16 detailed -- with respect to the instantaneous electric
- 17 water heaters, I wonder if you could undertake to file
- 18 detailed MRC, RIM, and LUC calculations for that
- 19 option, including all of your assumptions that were
- 20 considered as part of the calculations.
- 21 And the second undertaking is with
- 22 respect to the Water & Energy Saver Program, whether
- 23 you could undertake to file the detailed MRC
- 24 calculation, the RIM test, and the LUC results for that
- 25 particular option.

3218 MS. LOIS MORRISON: We -- we can do so. 1 The -- the measure analysis for the Water & Energy Saver Program are included in our programs already, so it would be in -- but we can provide it in -- in -- in its own detail. 6 THE CHAIRPERSON: Okay. 7 MS. LOIS MORRISON: Sorry, one (1) question. You're referring to instantaneous electric water heaters, or are you referring to the tankless 10 natural gas water heaters? 11 THE CHAIRPERSON: Well, I think -- my 12 interest is the tankless gas ones in particular. 13 MS. LOIS MORRISON: Okav. 14 THE CHAIRPERSON: But have you -- have 15 you got -- I think I understood you to say there's a 16 separate set of results for electricity? 17 MS. LOIS MORRISON: Yes. 18 THE CHAIRPERSON: Why don't you si --19 could you undertake to file those as well please? 20 MS. LOIS MORRISON: Yes. 21 22 --- UNDERTAKING NO. 68: Manitoba Hydro to file 23 detailed MRC, RIM, and LUC 24 calculations, including all 25 assumptions that were

	3219
1	considered as part of the
2	calculations, for both
3	instantaneous electric and
4	tankless natural gas water
5	heaters
6	
7	UNDERTAKING NO. 69: Manitoba Hydro to file the
8	detailed MRC calculation,
9	the RIM test, and the LUC
10	results for the Water &
11	Energy Saver Program
12	
13	THE CHAIRPERSON: Now, just just one
14	(1) set last set of questions in relation to the
15	the energy efficiency fund. According to the annual
16	report of March 31st, 2012, there was 20 million still
17	available in that fund.
18	And my question was whether or not all
19	of those funds have been allocated already to future
20	projects?
21	MS. LOIS MORRISON: Yes, the fund has
22	been fully committed, which means that those funds have
23	been allocated to or specifically earmarked for
24	individual projects. So although the dollars may not
25	be spent in the sense that the dollars have left the
1	

- 1 building, they have been put to the side and allocated
- 2 to support specific initiatives.
- 3 THE CHAIRPERSON: As a consequence,
- 4 some potential applications that might yield some, for
- 5 example, compelling public policy gains, basically,
- 6 they would not be able to access the -- the fund for
- 7 the time being, because the fund is fully allocated?
- 8 MS. LOIS MORRISON: Yes. However,
- 9 there are two (2) options that remain available, one
- 10 (1) being either making a redistri -- either
- 11 redistributing within the fund and recognizing that --
- 12 for example, when we allocate money within the fund, we
- 13 allocated money to support to ecoENERGY Program, and we
- 14 made an estimate of what we would need to do so to
- 15 support that fund.
- 16 If the participation doesn't make full
- 17 use of that, there's dollars left over that can be
- 18 reallocated within the fund to other initiatives. And
- 19 we have done that to support -- once -- once the
- 20 project is done, if it didn't use all the money that
- 21 was allocated we -- we move it back into being
- 22 available to other projects.
- The other option, as we discussed
- 24 earlier, is that the board of Manitoba Hydro, in
- 25 consultation with the Minister, can input new funds.

```
3221
 1
                   THE CHAIRPERSON: I quess, you know,
   looking at the options available to this panel, I mean,
   one (1) option that's available would be for this panel
 3
   to allocate a portion of the allocated rates, or the
   awarded rates, to supplement the fund?
 6
                   MS. LOIS MORRISON: I believe I need a
 7
   legal opinion on that.
 8
 9
                          (BRIEF PAUSE)
10
11
                   THE CHAIRPERSON: I'm not looking for
12
   an answer right now, but -- but perhaps you could
13
   consider that during the -- the break, the recess, and
  -- and I will reflect on whether I want to pursue that
14
15
   anymore. So let's recess for ten (10) minutes.
16
17
   --- Upon recessing at 10:58 a.m.
18
   --- Upon resuming at 11:18 a.m.
19
20
                   THE CHAIRPERSON: I believe everyone is
21
   in position. We have some documents to -- to
22
   recognize.
23
                   MS. ODETTE FERNANDES: Thank you, Mr.
24 Chairman. The first document is a response to
   Undertaking number 52, taken at transcript page 2,439.
```

3222 And it was with respect to sourcing the residential consumption data in various major Canadian cities for homes that are non-electric. That would be Manitoba Hydro Exhibit number 66. 5 6 --- EXHIBIT NO. MH-66: Response to Undertaking 52 7 MS. ODETTE FERNANDES: And we also have a response to Undertaking number 43, taken at transcript page 2,124. And that was for Manitoba Hydro 10 to provide either written materials or the link to 11 12 recent decisions by the ASA -- IASB regarding the 13 interim standard for rate-regulated accounting. And that would be Manitoba Hydro Exhibit number 67. 14 15 16 --- EXHIBIT NO. MH-67: Response to Undertaking 43 17 18 THE CHAIRPERSON: Thank you. Before we 19 -- I'm sorry... 20 MS. ODETTE FERNANDES: Sorry. Just one 21 (1) more. This morning there was an undertaking taken 22 with respect to the discrepancy between the 4.5 percent 23 rate increase and the 2 percent referenced in the load 24 forecast at page 56. Mr. Rainkie would like to speak

25 to that.

- 1 MR. DARREN RAINKIE: Thanks, Mr.
- 2 Chairman. It's too bad that Mr. Williams isn't here to
- 3 hear it, but I'm sure he will -- he'll review the
- 4 transcript. I think it was an issue -- I'm not sure
- 5 I'd call it a discrepancy -- an issue of timing.
- The load forecast, of course, is one (1)
- 7 of the documents in our planning cycle that gets done
- 8 early in the process. So that load forecast, I think,
- 9 was finished in about April of 2012. And at that
- 10 point, the people in the load forecasting area, they --
- 11 what they would have known is that there was a 2
- 12 percent interim rate increase on April 1st, 2012. It
- 13 wasn't until June of -- June 15th that we filed the
- 14 rate application asking for the further 2.5 percent on
- 15 September 1, 2012. So it's really a matter of timing.
- 16 Hopefully that's clear.
- 17 THE CHAIRPERSON: Thank you. Monsieur
- 18 Lafond has some questions of Ms. Morrison.
- 19 MR. RAYMOND LAFOND: Essentially, just
- 20 before the break there was a fairly lengthy discussion
- 21 on the issue of -- of the relationship between
- 22 consumption by residential consumers as well as
- 23 commercial consumers with -- with the price of -- of
- 24 the product.
- 25 Would you say that growth due to

- 1 immigration, for instance, assuming immigration would
- 2 continue at between fifteen (15) to twenty thousand
- 3 (20,000) persons a year, be a much more important
- 4 factor?
- 5 MS. LOIS MORRISON: It's an important
- 6 factor in our overall forecast, and it -- that's what's
- 7 been denoted. When you look at how we do our forecasts
- 8 for the residential sector, it's driven by the number
- 9 of customers, which would be significantly influenced
- 10 by the immigration.
- 11 And it also significantly infacts --
- 12 significantly impacts our forecast for the commercial
- 13 sector, because those people come. They build houses.
- 14 They need to take their kids to school somewhere. They
- 15 work somewhere. And that then drives more commercial
- 16 buildings and more -- so the number of people is a --
- 17 is a very significant component of our forecast.
- 18 MR. RAYMOND LAFOND: So number of
- 19 people and real GDP growth would be a more important
- 20 factor than just the fact that the price is increasing
- 21 at a higher rate than inflation?
- MS. LOIS MORRISON: What we found is
- 23 that those two (2) components have more of an in --
- 24 appear to have more of an influence within driving out
- 25 that change that we observe in the past. So, yes, they

- 1 -- there may be some influence as a result of price
- 2 response. However, that is lost -- it -- it's not
- 3 significant enough to be observed within the other --
- 4 the other factors over -- override it basically.
- 5 MR. RAYMOND LAFOND: Yesterday, Mr.
- 6 Williams referred to yourself as being -- as thinking
- 7 that RIM was king. And I'm sure for Mr. Rainkie it's
- 8 the net income that's king, while for Mr. Schultz it's
- 9 cash that's king.
- 10 But that being said, this paper here
- 11 from SEE Action, the State and Local Energy Efficiency
- 12 Action Network, says in terms of DSM:
- "It is important to design programs
- 14 in ways that reduce program costs and
- to maximize customer participation."
- 16 So they view this as the two (2) most
- 17 important factors. So that being said, and to satisfy
- 18 the three (3) kings in the empire, would you not think
- 19 that focussing, for instance, by going door to door or
- 20 other means, firstly and mostly on the programs that
- 21 bring the highest value or the greatest reduction of
- 22 cost and -- and, therefore, at the same time doing
- 23 that, you would maximize customer participation.
- 24 Would that not be the best alternate --
- 25 alternative to pursue in the short run?

- 1 MS. LOIS MORRISON: Well, I would
- 2 disagree that RIM is king. I never agreed to that.
- 3 MR. RAYMOND LAFOND: I said you alluded
- 4 to the fact that --
- 5 MS. LOIS MORRISON: He alluded to that,
- 6 yes. When we are looking at a del -- a delivery
- 7 mechanism for a program, one (1) option is door to
- 8 door. And when we're doing our design we're trying to
- 9 find the most cost-effective way to reach customers.
- 10 And for some of those initiatives it might be door to
- 11 door.
- 12 But when we do do that we try to cross-
- 13 sell all of our programs. What I'll do is I'll go back
- 14 to the ecoENERGY program that the federal government
- 15 supported, which was an in-home audit program. And
- 16 under that program, you would have an in-home -- you
- 17 would have an auditor come to your home and identify
- 18 opportunities for energy efficiency upgrades. And
- 19 there were certain conditions that had to be met for
- 20 the federal government's programs.
- 21 But then what we did is, because we were
- 22 one (1) of the service agencies, we added on to what we
- 23 wanted done. So while they're in the home, we wanted
- 24 them -- they were to identify opportunities for
- 25 improvement for the customer. But what we did is we

- 1 cross -- we cross-sold programs. So while they're in
- 2 there talking about the ecoENERGY initiative, we wanted
- 3 them to talk about the Home Insulation Program. We
- 4 wanted to talk to them about water savings
- 5 opportunities.
- 6 MR. RAYMOND LAFOND: Okay. I hear you.
- 7 However, your budgets are limited. So therefore, with
- 8 a certain amount of budget, it seems to me that going
- 9 out, for instance, to visit firstly all the identified
- 10 electrically heating -- heated houses, space heating
- 11 and water heating, and -- and approaching them very
- 12 specifically for more insulation, which is a very
- 13 beneficial program, would be the alternative to -- in
- 14 the short run to meet -- to get the most out of your
- 15 budget and, secondly, to increase the participation
- 16 rate by not looking at everything, but looking at that
- 17 one (1) particular factor, while the others would
- 18 remain incidental, because your budgets are limited in
- 19 -- in any one (1) year.
- 20 MS. LOIS MORRISON: The actual door-to-
- 21 door approach is actually one (1) of the most expensive
- 22 ways of delivering the programs. We -- you -- you --
- 23 we tend to be much target -- I agree that if we are
- 24 doing that type of approach, we should be focussing on
- 25 the areas. When you're -- but the difficulty with that

- 1 is that the electrically heated customers are not in,
- 2 traditionally, in the high-density areas. So door-to-
- 3 door opportunities are usually less expensive when
- 4 you're in a high-density area.
- 5 So when you start getting into low-
- 6 density areas and having to go door to door, your cost
- 7 to delivery increases. For example, at -- going back
- 8 to the ecoENERGY program, one (1) of the items that we
- 9 funded through the Affordable Energy Fund program was
- 10 the cost of travel for energy auditors to go to
- 11 outlying areas.
- 12 There were two (2) other service
- 13 organizations in Manitoba providing the audit services.
- 14 However, they focussed in the high-density areas,
- 15 whereas Manitoba Hydro took the position that we wanted
- 16 all customers in Manitoba to be able to equally access
- 17 these programs. And we used the Affordable Energy Fund
- 18 dollars to pay for that component of the audit, the
- 19 actual travel component.
- 20 So we could look at that. And we do
- 21 look at that when we're designing a program, as to what
- 22 the most effective way is to reach that market. One
- 23 (1) of the -- actually, one (1) of the most cost-
- 24 effective ways that we have found to date is working
- 25 with our trade allies and our contractors.

- 1 So when we're wanting a program to go
- 2 out to customers, they're the ones that are selling the
- 3 -- the product at the time the customer needs that
- 4 change out. Installations a little different. But if
- 5 a renovation contractor is talking to a customer, at
- 6 that time, they can up-sell them to the insulation --
- 7 to the higher level of insulation.
- 8 So it's capturing that opportunity at
- 9 the right moment, whereas going door to door, we may
- 10 not be capturing that opportunity at the point the
- 11 customer is willing to make that investment. And so we
- 12 work very closely with all of the trade allies -- so
- 13 all the HVAC, furnace, and heating system installers --
- 14 so that they are actually acting as our sales agents.
- 15 And they -- it's a win/win/win situation: the customer
- 16 is getting a product that's more energy efficient; the
- 17 contractor is getting an up-sell, in terms of the
- 18 product; and we're getting the energy savings.
- MR. RAYMOND LAFOND: I hear you. I'll
- 20 ask the question more generally in the sense that how
- 21 would you -- how does Hydro ensure that it gets the
- 22 most benefits from its limited budgets? In other
- 23 words, get to the programs that are most beneficial for
- 24 the customer and for Manitoba Hydro?
- 25 MS. LOIS MORRISON: I think it -- I

- 1 think we maybe need to turn it around in that we pursue
- 2 all economic opportunities and develop a program to
- 3 pursue those economic opportunities. And we aren't
- 4 limiting the budget in the sense of if it's economic to
- 5 pursue it, we try to find the best way to reach those
- 6 savings within what has deemed to be economic to
- 7 invest. All right?
- 8 So we would look at -- case in point, we
- 9 would look at an opportunity, that if we are looking at
- 10 a program design, one (1) of the things, as I
- 11 mentioned, we would -- we would look at is, is door-to-
- 12 door targeted delivery an option? What's the cost?
- 13 What's it going to cost for us to deliver that program?
- 14 Is that the best way to do it? Can we do piggybacking
- 15 and -- it's part of the analysis that goes into the
- 16 design -- the detailed design at that level.
- But we -- so -- so we're trying to
- 18 maximize the dollars that we have already identified as
- 19 being what's economic for the Utility to invest in.
- 20 MR. RAYMOND LAFOND: And your three (3)
- 21 kings are satisfied with that?
- MS. LOIS MORRISON: So far, they
- 23 haven't complained.
- 24 MR. RAYMOND LAFOND: My last question
- 25 is: In terms of future technology, is it possible, or

- 1 do you view as it being possible in the next little
- 2 while, the possibility of Manitoba Hydro being able to
- 3 control, for instance, the water heaters in the homes,
- 4 in the sense that when you heat -- you hit a peak
- 5 period, you could essentially dictate that water
- 6 heaters don't go up for fifteen (15) minutes in certain
- 7 areas or -- versus other areas, so as to reduce that
- 8 peak demand.
- 9 In other words -- and I'm using your
- 10 water heaters as an example, but there could be some
- 11 other appliances or whatever, and especially in
- 12 commercial buildings.
- 13 MS. LOIS MORRISON: So in commercial
- 14 buildings, we have programs in place, not in the sense
- 15 of us controlling the load, but we have programs in
- 16 place that help customers install demand control
- 17 systems which help them manage their peaking, which
- 18 will of course benefit us. And we do provide
- 19 incentives for that.
- 20 In terms of direct load control
- 21 initiatives, we have looked at it. Right now, the
- 22 demand component on it's own hasn't been attractive,
- 23 but it's one of the items that we do continue to go
- 24 back and look at. So, yes, we do look at that one. It
- 25 is one that is on our radar. There is some

- 1 infrastructure that we'd require to support that in
- 2 place, some communication infrastructure that we don't
- 3 currently have in place.
- 4 MR. RAYMOND LAFOND: Thank you.
- 5 MR. LARRY SOLDIER: Ms. Morrison, when
- 6 we were, I guess, involved in our initial orientation,
- 7 I was -- we were -- I was told -- or, we were told, a
- 8 story about a senior in -- in the core area huddled in
- 9 the back room, cold and -- because he was living in a
- 10 drafty home that required insulation. And his energy
- 11 costs were twenty-five hundred (2,500) because he was
- 12 living -- he had an oil-fired furnace. And for the
- 13 sake of a -- some insulation and maybe a -- and maybe
- 14 some assistance in firing -- in acquiring a high-
- 15 efficiency furnace, he would reduce his energy costs by
- 16 four hundred dollar -- to -- say, to four hundred
- 17 dollars (\$400).
- 18 When -- when I heard your testimony at
- 19 the beginning, I -- I thought, well, the likelihood of
- 20 me finding that person was not very likely. But after
- 21 listening to Mr. Williams's probing questions, there's
- 22 -- I guess, there may be sections of the population
- 23 that wouldn't receive your power -- Power Smart
- 24 initiatives because they don't qualify.
- MS. LOIS MORRISON: Well, the

- 1 individual that you describe, although it is an oil
- 2 furnace, we -- through the Affordable Energy Fund would
- 3 -- we would support installing insulation, and we would
- 4 assist them with the purchase of -- not cover the
- 5 entire cost of, but assist in the purchase of -- a
- 6 high-efficiency oil furnace.
- 7 So they would qualify if they met the
- 8 income qualification, which you've identified that they
- 9 would likely, and if they owned their home. Yes, they
- 10 would qualify.
- MR. LARRY SOLDIER: But if they didn't
- 12 -- if they didn't and there -- there's an opportunity
- 13 that they may not qualify?
- 14 MS. LOIS MORRISON: Well, again, it
- 15 comes back down to who owns the home. If it's a
- 16 Manitoba Housing rental, then we would work with them
- 17 and they would get the upgrade. We -- we're really in
- 18 the position where we are attempting to work quite
- 19 closely with those targeted customers and try to -- to
- 20 make sure that they can access the programs that are
- 21 available.
- MR. LARRY SOLDIER: I guess the other
- 23 part of the -- the story was the fact that the
- 24 individual was sick at a greater -- was sick more times
- 25 than -- than the normal person, because they're living

- 1 in this cold, drafty home and are -- are using their
- 2 limited resources to -- to heat their home.
- 3 And that by working with the healthcare
- 4 field, where this individual may -- may end up in going
- 5 to the hospital for three (3) or four (4) days, costing
- 6 the healthcare system a thousand to fifteen hundred
- 7 dollars (\$1,500) a day, depending on where -- where
- 8 they are, that there was more efficient use if -- if we
- 9 -- if we would provide that program using the -- the
- 10 healthcare model.
- 11 MS. LOIS MORRISON: That was one of the
- 12 underlying premises behind the creation of the
- 13 Affordable Energy Fund, which does support us going
- 14 into low-income homes and helps us basically get over
- 15 one of the major barriers, which is the ability of that
- 16 individual to get the upfront funding to participate in
- 17 the insulation upgrade.
- 18 So the -- the Affordable Energy Fund
- 19 program was set up through the Winter Heating Cost
- 20 Control Act, that that funding was set aside to
- 21 increase the ability of people to access these energy
- 22 efficiency opportunities that, due to circumstances
- 23 such as low-income and not have -- having those funds
- 24 or being located in other areas of the province, they
- 25 would be able to access these same energy efficiency

- 1 opportunities as other individuals.
- 2 So when you look at the individual who,
- 3 in your case that you describe, would participate in
- 4 the program, we -- they -- if they met the criteria,
- 5 for the most part, we -- we were -- we are trying very
- 6 hard to work with the ten -- the landlords, where the
- 7 landlords are either social hous -- it's social housing
- 8 of some sort, either non-profit organization or
- 9 Manitoba Housing.
- 10 And the indi -- and the homes that are
- 11 owned by low-income customers, who are unable to keep
- 12 the up -- maintain the uptake of their -- upkeep of
- 13 their home, those individuals, we're -- we're removing
- 14 the barriers to participate by removing that
- 15 requirement to have the upfront cost. And that's --
- 16 that's in that anal -- that's -- that's why those
- 17 additional subsidies dollars were put in place by the
- 18 Winter Heating Cost Control Act.
- 19 MR. LARRY SOLDIER: Now, in developing
- 20 your marketing mat -- material -- I'm involved with the
- 21 healthcare organization and part of the -- the staff
- 22 that we have are dealing -- going into the home to do
- 23 an assessment, and part of their overall assessment is
- 24 to -- to review the environment that the -- the patient
- 25 or the client lives in to verify whether or not they

3236 have access to fresh food, and -- and so on. But they also look at the home environment; whether or not there's issues with the -- with heating or -- but they 3 may not necessarily have the tools to adequately assess whether or not that individual has proper heating. Do you have any -- have you geared any 6 materials say to the healthcare professional, if they 7 were to go in and to -- try and assess -- or try and assess the client in -- in dealing with his health issues, and looking at the -- like -- say like a 10 11 checklist? 12 13 (BRIEF PAUSE) 14 15 MS. LOIS MORRISON: We haven't 16 specifically identified a checklist for the -- someone as you described, a healthcare individual who's working 17 18 in the home -- or visiting the home. But what we have 19 done, is we work very closely with community groups that -- such as what you've described, or agencies, to 21 try and get them to -- to know about the program as 22 much as possible, and then provide brochures so that if 23 they're aware of what program is offered then they may 24 think that this is someone that they can refer to the program, and then we'll send someone out to do all that

- 1 assessment.
- 2 But really what we want them to do, or
- 3 what we would really like to have happen with the
- 4 individual you describe, is that that healthcare worker
- 5 connects them with us, so that we can get our advisor
- 6 in there to take a look at what opportunities there are
- 7 to improve their -- their -- the envelope of the
- 8 home, and the energy efficiency of their home. So our
- 9 approach is more so that.
- 10 I -- I think our biggest concern would
- 11 be that healthcare -- that healthcare advisor who's
- 12 working in the home has so many other things they hae
- 13 to identify. If they can just simply say, This home
- 14 looks like it needs extra insulation, it seems drafty,
- 15 it seems this, that alone should be enough to trigger
- 16 them to refer them to our program, and then we can send
- 17 someone out.
- 18 MR. LARRY SOLDIER: I guess I -- I
- 19 don't know if there's -- if there's a way you can
- 20 develop some material that can highlight that to the
- 21 healthcare professional. Sometimes you know that
- 22 certain programs exist, but you -- you don't really
- 23 know how to access them. And -- and I'm not sure if
- 24 there's some kind of a marketing program you can I
- 25 guess piggyback on, or -- or find that can get that

- 1 materials through that -- to the healthcare
- 2 professional?
- MS. LOIS MORRISON: Most definitely.
- 4 If there was a number of agencies that we aren't
- 5 already working -- any agency that we're not already
- 6 working with, we would be able to provide them with
- 7 information to basically say, If you have someone in
- 8 your constituency that you're working with who needs
- 9 help in terms of the -- improving the -- what they
- 10 might see as being an inefficient house, or apart -- or
- 11 multi -- or rural house, or such, to basically give us
- 12 a call. Really, all we need to get into their hands is
- 13 our phone number to make the connection for us.
- 14 And -- but, yeah, we -- we can look at
- 15 that, definitely. We have -- we can provide you with
- 16 copies of literature that we have that we provide to
- 17 the partner organizations that we work with, and maybe
- 18 that might better demonstrate what we're doing with the
- 19 partner organizations. And we'd be very happy if you'd
- 20 pass it onto the organization you're referring to.
- 21 MR. LARRY SOLDIER: And -- and at this
- 22 time I was involved with the First Nations some years
- 23 back, and it was -- when we looked at the various
- 24 programs that were offered by Manitoba Hydro, and then
- 25 when -- when we looked at it and we looked at the

- 1 criteria, we found out we didn't qualify. And I'm now
- 2 hap -- I'm very happy to see that you have found a way
- 3 to -- to assist First Nation communities with their
- 4 housing needs.
- 5 And -- and I know the difficulties you
- 6 may -- you have with -- with working with First Nation
- 7 communities, because their issues regarding housing are
- 8 a lot greater than -- than the -- putting in some
- 9 insulation into the home. So, there's other issues
- 10 that I guess preventing you from being more active in
- 11 the community because those issues are not easy to
- 12 solve, and I just want to commend you on -- on the --
- 13 on that portion --
- 14 MS. LOIS MORRISON: Thank you very
- 15 much.
- 16 MR. RAYMOND LAFOND: Can I piggyback on
- 17 my member colleague's comments. Is there a very close
- 18 relationship with, for instance, the Department of
- 19 Family Services between -- between yourselves and the
- 20 Department of Family Service?
- 21 MS. LOIS MORRISON: We work with both
- 22 Family Services, Manitoba Housing, and EIA; Employment
- 23 Income Assistance.
- 24 MR. RAYMOND LAFOND: So, some employees
- 25 of Family Services, or a certain agency, would actually

- 1 phone you up or -- and say, You know, this person needs
- 2 to be helped.
- Is that what happens?
- 4 MS. LOIS MORRISON: They would refer
- 5 that customer to our -- our -- basically our small
- 6 contact centre that -- we have staff on phones that
- 7 take calls, so if that -- if there's someone in the
- 8 Family Services group that identifies a customer that
- 9 could be a potential candidate, they basically can send
- 10 that customer to those staff that deal directly with
- 11 the customer, and they will work with -- there's --
- 12 there's a greater involvement in terms of helping that
- 13 customer through the process also; more so then what
- 14 you would see with our other initiatives.
- MR. RAYMOND LAFOND: I guess my concern
- 16 is more the fact that -- the approach of referring the
- 17 customer -- or telling the customer to call or to go
- 18 and see Manitoba Hydro rather then a Manitoba Hydro --
- 19 rather that -- that employee from Family Services, or
- 20 whichever agency, would rather phone Manitoba Hydro and
- 21 say, There's a need there and when could an employee of
- 22 Manitoba Hydro go and meet the people and do something?
- 23 Because that's a lot more proactive.
- 24 MS. LOIS MORRISON: As I mentioned
- 25 previously, we -- we have two (2) approaches. We have

- 1 -- we have where we actively go out working with
- 2 community groups to build participation in the program.
- 3 And then we also have the referrals.
- 4 The only concern that I would have
- 5 regarding that and -- and the Family Services person
- 6 might also, is related to, we need to speak to the
- 7 customer too, and the Family Services group may not be
- 8 quite as comfortable with the -- in terms of the
- 9 privacy information of sending us to that homeowners --
- 10 or that customers location without really creating the
- 11 connection between -- between Manitoba Hydro and the
- 12 customer.
- So, the issue is that if Family Services
- 14 is calling Hydro and sending Hydro to that location,
- 15 what we need is them to create the connection between
- 16 us and the customer, or else there's too many
- 17 opportunities for a disconnect that we would be
- 18 somewhat at risk with. We -- I -- it -- it's
- 19 concerning, and -- and -- the -- the relationship that
- 20 we have with those agencies has been working quite well
- 21 in terms of creating that connection.
- 22 THE CHAIRPERSON: Thank you. I believe
- 23 that we're ready to turn the microphone over to Mr.
- 24 Gange.

- 1 CROSS-EXAMINATION BY MR. WILLIAM GANGE:
- MR. WILLIAM GANGE: Thank you, Mr.
- 3 Chair. Mr. Chair, Ms. Morrison, I've already mentioned
- 4 to you, I apologize if -- if I go over some items that
- 5 were taken -- or that -- that -- for consideration over
- 6 the past couple of days while I was not here, and --
- 7 and I would ask for your indulgence on -- on that.
- 8 The first point: Mr. Williams provided
- 9 to you Exhibit 10, which is the BC Hydro Appendix 9A.
- 10 Do you have that in front of you, Ms. Morrison?
- 11 MS. LOIS MORRISON: Yes, I do. Thank
- 12 you.
- 13 MR. WILLIAM GANGE: Thank you. And
- 14 Mr. Williams commenced the questioning on this by
- 15 asking you whether the residential rate in BC Hydro was
- 16 subject to an inverted rate.
- Do you recall that?
- MS. LOIS MORRISON: Yes, I do.
- 19 MR. WILLIAM GANGE: And you responded
- 20 by saying it's a conservation rate. Is there a
- 21 difference?
- MS. LOIS MORRISON: No, that's just
- 23 branding.
- 24 MR. WILLIAM GANGE: Okay. That's
- 25 branding. So -- and -- and the -- the -- my note was

3243 that the inclined rate has -- had provided a savings of 55 gigawatt hours under the residential heading? 3 MS. LOIS MORRISON: You're referring to BC Hydro's projection of what those -- the energy savings associated with that conver -- that inclining rate is? The projection is 500 gigawatt hours, as the -- the result of that -- implementing that structural change to the rate. 9 MR. WILLIAM GANGE: I -- I'm sorry, 10 that -- I like that answer better. So -- and -- and I take it that although the -- the projection that 11 12 Manitoba Hydro would be expected to make for an 13 inclined rate would be -- would differ, but one (1) 14 would expect that there would be a DSM saving projected 15 by way of an inclined rate. 16 Is that correct? 17 18 (BRIEF PAUSE) 19 20 MR. ROBIN WIENS: Mr. Gange, as -- as 21 we discussed with Mr. Williams, you would anticipate 22 that there would be some -- or -- or with yourself, 23 actually, earlier -- that there would be some impact. 24 That impact is going to depend of course on factors 25 such as price elasticity, which as we went through with

- 1 Mr. Williams, does not appear to be that significant.
- 2 And it would appear on the -- we're also dependent on
- 3 the degree of price differential between the initial
- 4 block and the -- the tail block or the conservation
- 5 block of the rate.
- 6 So, whether or not you could get a
- 7 similar proportionate response as BC, my -- my quess
- 8 is, given Manitoba Hydro's marginal rates and marginal
- 9 costs relative to British Columbia's, it probably
- 10 wouldn't be as great, unfortunately.
- MR. WILLIAM GANGE: Yes. Thank you,
- 12 Mr. Wiens. And -- and I -- I attempted to be very
- 13 careful in my question by not attempting to make it a
- 14 pro rata comparison, but simply to state that one would
- 15 expect that there would be some sort of savings. And -
- 16 and I take it that your answer is "yes", you just
- 17 don't know how -- how much, because it would depend, to
- 18 a great degree, upon the rate design?
- 19 MR. ROBIN WIENS: That's correct.
- MR. WILLIAM GANGE: Okay. Thank you.
- 21 And -- and, Mr. Wiens, thank you for raising the issue
- 22 of price elasticities. In the last hearing, the
- 23 2010/2012 GRA, that RCM/TREE provided -- or posed an
- 24 interrogatory at number 68, and Manitoba Hydro provided
- 25 its response, which I believe that Mr. Williams

3245 included in -- in his -- one (1) of his exhibits. I'd just like to -- to put that on -- or I'll -- I'll make mention of it: RCM/TREE Manitoba Hydro 3 Undertaking First Round 68. And it -- the -- the question that was raised was: 6 "Please provide any and all priceelasticity studies in the possession or control of Manitoba Hydro, whether 9 or not done specifically for Manitoba 10 Hydro, regarding long and/or short-11 term price elasticities for 12 residential customers as a whole." 13 And the answer, Mr. Wiens, which 14 probably came out under your supervision, was that 15 Manitoba Hydro does not have any price-elasticity --16 elasticity studies done specifically for Manitoba Hyd -- Hydro residential customers. But then you went on to 17 18 give a several paragraph answer. 19 Would it be possible to get an undertaking from you to revisit the undertaking that 21 was given -- or pardon me, the -- the IR that was given 22 in the 2012 GRA and -- and update that? 23 MR. ROBIN WIENS: I don't expect I 24 would have much to update, but we can take another look 25 at it.

3246 1 MR. WILLIAM GANGE: Yes, thank you. And if you don't, that's -- that's fine if you -- if your -- if your answer is simply going to be, There 3 isn't anything that I can say. But -- but if it is possible, that would be great. 6 7 (BRIEF PAUSE) 9 MR. ROBIN WIENS: So, yes, we could 10 take a -- we can take a look at that again. And if there is something that we can provide you, we will. 11 12 MR. WILLIAM GANGE: Thank you very 13 much. Ms. Morrison, I'm going to -- thank you. The undertaking will be for Manitoba Hydro to revisit 14 15 RCM/TREE/Manitoba Hydro Interrogatory 1-68 from the 2010/2012 GRA, Section A, residential customers, and 16 provide an update if possible. 17 18 19 --- UNDERTAKING NO. 70: Manitoba Hydro to revisit 20 RCM/TREE/Manitoba Hydro 21 Interrogatory 1-68 from the 22 2010/2012 GRA, Section A, 23 residential customers, and 24 provide an update if 25 possible

- 1 CONTINUED BY MR. WILLIAM GANGE:
- 2 MR. WILLIAM GANGE: Ms. Morrison, I'm
- 3 going to refer for the next few minutes to the economic
- 4 load and environmental impacts of fuel switching in
- 5 Manitoba, which is I -- I believe Appendix 26 to the
- 6 filing.
- 7 Is that correct?
- 8 MS. LOIS MORRISON: I'll take your
- 9 assessment on that.
- 10 MR. WILLIAM GANGE: Okay, thank you.
- 11 And, Mr. Singh, I have provided to you a list of
- 12 documents which will be marked as Green Action Centre
- 13 number 5. Thank you. The Board has that? Thank you.

14

15 --- EXHIBIT NO. GAC-5: List of documents

- 17 CONTINUED BY MR. WILLIAM GANGE:
- 18 MR. WILLIAM GANGE: Ms. Morrison, if
- 19 you could turn to page 7 of Green Action Centre Exhibit
- 20 5.
- 21 Green Action Centre had asked an
- 22 interrogatory that, with respect to the fuel switching
- 23 report, that all work paper supporting the report would
- 24 be provide in Excel spreadsheet form. And the answer
- 25 was to refer to First Round 3A, which I've provided to

3248 you at pages 9 and 10 of Exhibit 5. 2 Do you see that? 3 Yes, I do. MS. LOIS MORRISON: MR. WILLIAM GANGE: In reference to -the -- it would appear at page 9, which is Interrogatory First Round number 3, that there are three (3) general objections to providing Excel 7 versions of spreadsheets. The first is that certain models used by 10 the Corporation are large and complex. The second one 11 is that certain spreadsheets contain significant 12 metadata. And the third one is that Manitoba Hydro 13 notes that some of the material may be subject to 14 intellectual property. 15 With respect to Second Round IR number 2, do -- can you advise which of the objections apply 17 to the working papers? 18 MS. LOIS MORRISON: The first two (2). 19 MR. WILLIAM GANGE: The first two (2). So not the intellectual property, but the -- the 21 complexity and the metadata? 22 MS. LOIS MORRISON: Yes. 23 MR. WILLIAM GANGE: Okay. Thank you. And then at page 8, continuing -- this is continuing on 24

the same theme. We had asked for the working papers

3249 with respect to the net economic impact 2011 energy forecasts. Again -- and you might take a brief -- or a quick look at 'A' to 'I'. 3 Are any of those items covered in 'A' to 4 5 'I' subject to intellectual property? 6 7 (BRIEF PAUSE) 9 MS. LOIS MORRISON: I don't believe they are. I think they're all related to the first two 10 11 (2) items. 12 MR. WILLIAM GANGE: Okay. And so when 13 -- when your department was looking at answering undertaking -- IR number Second Round 3, would you have 14 15 looked at each one of these, 'A to 'I', to say, Well, 16 can we release Excel spreadsheets with respect to, for 17 instance, the net economic impact that's referred to on 18 page 28 of the report? Would you have looked at them 19 individually and said, Well, let's -- let's assess whether or not we can release them? 21 MS. LOIS MORRISON: I would have to 22 double check again, but I can tell -- if you want to go 23 through the list right now I can tell you specifically 24 what the issues are for each of them but --25 MR. WILLIAM GANGE: Oh, okay --

3250 MS. LOIS MORRISON: 1 -- but --2 MR. WILLIAM GANGE: Okay, let's -let's -- if you can. That -- that would be helpful for 3 -- for me. 5 MS. LOIS MORRISON: Okay. 'A' would be both the first two (2) items, because it would --7 anything that's related to how the data comes together is within the spreadsheets, and the spreadsheets and -and -- are very complex and they're linked in multiple cases. So -- so maybe for expedi -- to make this move 10 a little quicker. 11 12 So anything that relates to the -- to 13 the dollar values is tied to our avoided cost, or our 14 marginal cost values, and our gas price forecast. 15 Those are both confidential pieces of information that 16 we would not provide and are embedded in the -- the 17 spreadsheets that we're working with. 18 And so -- and then the items -- so any 19 of those items, such as the impact of -- so -- so for Item I, Item B -- Item C is the tables related to the 21 forecast attributed to fuel switching. That's a 22 complex calculation. It involves a number of different 23 pieces of information that are actually coming from our 24 load forecasting modelling. The -- I would have to -- related to the 25

- 1 ones for the GHG impacts, I would have to double check
- 2 that. The net impact of fuel switching to geothermal
- 3 net financial impact which would be 'F', 'G', 'H', and
- 4 'I', are all those same components. They include --
- 5 they're both -- they're components of the same complex
- 6 spreadsheets and they all have the dollars attached to
- 7 them that we cannot release that are embedded within
- 8 those spreadsheets.
- 9 MR. WILLIAM GANGE: Thank you. So the
- 10 only ones that you'd have to double check would be
- 11 what, 'D' --
- 12 MS. LOIS MORRISON: 'D' and 'E'.
- MR. WILLIAM GANGE: -- and 'E'? And --
- 14 and will you do so?
- MS. LOIS MORRISON: Yes.
- MR. WILLIAM GANGE: Thank you.
- MS. LOIS MORRISON: We'll -- we'll take
- 18 that as an undertaking.
- 19 MR. WILLIAM GANGE: So the -- the
- 20 undertaking, to help the court reporter, is that
- 21 Manitoba Hydro will -- will check on GAC/Manitoba Hydro
- 22 Second Round Number 3D and E, the reasons for not
- 23 disclosing material in the Excel spreadsheet form.
- 24 Thank you.

```
3252
    --- UNDERTAKING NO. 71: Manitoba Hydro will check
 2
                                on GAC/Manitoba Hydro
                                Second Round Number 3D and
 3
                                E, the reasons for not
 5
                                disclosing material in the
 6
                                Excel spreadsheet form
                   MS. LOIS MORRISON:
                                        Yes.
 9
                   MR. RAYMOND LAFOND: And, Mr. Gange, if
   I can intervene.
10
11
                  MR. WILLIAM GANGE:
                                        Yes.
12
                   MR. RAYMOND LAFOND:
                                        Why would you say
13
   that the natural gas price forecast is confidential?
   Because it's a forecast in the future, and I do not
14
15
   think that Manitoba Hydro has any real impact on future
16
   prices, whatever they may be. Like very little impact
   on -- if any, on the market.
17
18
                   MS. LOIS MORRISON: I'm not the expert
19
    in this area but I do believe that that component is
    something that goes into -- is a component of our
21
    forecasting that goes into the marginal -- into the --
22
   sorry, the export price forecast.
23
24
                          (BRIEF PAUSE)
25
```

3253 1 MS. LOIS MORRISON: Yes, I'm getting a nod that that is the accurate interpretation. 3 MR. RAYMOND LAFOND: But anyone who's importing electricity from Manitoba Hydro has it's own theory on what they think future prices are going to be. In other words, whether or not you think the inflation -- or Manitoba Hydro thinks the inflation 7 rate is going to average, for instance, 1.5 percent over the next twenty (20) years, if some import in the 10 US -- US thinks it's going to be more like 2 percent, 11 it has no influence. I mean, it's just an opinion. 12 13 (BRIEF PAUSE) 14 15 MS. ODETTE FERNANDES: Maybe I'll jump 16 in here. Mr. Cormie could speak to this a little bit better then I could, but I think the issue is that 17 18 you've -- you've hit it when you've said, It's their 19 theory and we have our theory and we don't want them to know our theory, because when we go into negotiations, 21 that could have a detrimental impact on what we can achieve for our customers. 22 23 MR. RAYMOND LAFOND: Well, again, I 24 will revisit that question. Every single bank in Canada which do compete with one another are not in the

- 1 monopoly type situation, they do their forecast and
- 2 they publish their forecast in terms of interest rates.
- 3 But that has no -- that's no -- that's not an issue.
- 4 Whether they're going to be lending a hundred billion
- 5 dollars to BC or whomever, that really is not at the
- 6 issue, because they all bid on -- based on that actual
- 7 scenario at that particular time. Whatever they
- 8 forecasted in terms of what interest rates were going
- 9 to be in two (2) years, five (5) years or ten (10) or
- 10 fifteen (15) years is -- is not an issue in terms of
- 11 competition.

12

13 (BRIEF PAUSE)

- MS. PATTI RAMAGE: Mr. Lafond, I'm just
- 16 going to suggest -- I think your question is -- it's a
- 17 very good question, but it's one that Mr. Cormie can
- 18 address best in the electric industry, which is a
- 19 little more of an illiquid industry and so it's the --
- 20 the parties in the industry don't share that type of
- 21 industry. But I think it would be best to let Mr.
- 22 Cormie be the one -- you'll get your best answer and
- 23 understand the best from Mr. Cormie.
- 24 MR. RAYMOND LAFOND: Thank you.
- MR. WILLIAM GANGE: Mr. Chair, I'm not

3255 going to be lengthy this afternoon, but I am going to be more then five (5) minutes. So perhaps it would be an appropriate time for lunch. The morning did whiz 3 by, but if we could come back after lunch and -- and I will not take the entire afternoon. 6 THE CHAIRPERSON: Okay. We -- let's recess now and we will resume our proceedings at one o'clock. 9 --- Upon recessing at 12:04 p.m. 10 11 --- Upon resuming at 1:05 p.m. 12 13 THE CHAIRPERSON: I believe everyone's 14 in position. Do we have any documents that we need to 15 acknowledge? MS. ODETTE FERNANDES: Not at this 16 time. But as you can see, we have brought Mr. Cormie 17 18 back in further, with respect to the conversation we 19 were having before lunch regarding why Manitoba Hydro's gas price forecast are considered confidential. So I will turn the mic over to Mr. Cormie. 21 22 23 DAVID CORMIE, Resumed 24 25 THE CHAIRPERSON: Welcome, Mr. Cormie.

3256 I'm sure you probably had other things you wanted to do instead of being before us, but I'm pleased that you're here. Thank you very much for attending. 3 MR. DAVID CORMIE: Yeah, I'm pleased to 4 come back. 6 (BRIEF PAUSE) MR. RAYMOND LAFOND: 9 The question 10 before lunch was essentially because a few times this morning and -- or at least once this morning and maybe 11 yesterday, the comment was made that some information 13 could not be divulged, and more particularly, the 14 natural gas forecasted prices -- future prices by 15 Manitoba Hydro. 16 And my comment was simply I did not know why this had to remain confidential, because whatever 17 18 the option of Manitoba Hydro is on future gas prices 19 has no actual real impact on market prices in North America. And I compared it essentially to all banks or many government agencies, including the Department of 21 Finance for the Government of Canada, come out with 22 23 opinions on what they think future interest rates or 24 inflation rates are going to be. And they're just 25 opinions.

- 1 Yes, they do they form part of a plan,
- 2 of your plan, and -- and also for us as panel members
- 3 to -- to consider in our reflection. But I can't see
- 4 why it is confidential, because it's an opinion that
- 5 has no bearing and -- and no influence on the par -- on
- 6 any markets and especially in this monopoly-type
- 7 situation here.
- 8 MR. DAVID CORMIE: Monsieur Lafond, I
- 9 would agree with you in a very liquid market, lots of
- 10 buyers and sellers, what -- what Manitoba Hydro thinks
- 11 doesn't affect the market price. But in the --
- 12 specifically speaking on the power side, we are not in
- 13 a liquid market. There are very few sellers like
- 14 Manitoba Hydro, and we only have a few customers. And
- 15 -- and so how we value our products is highly
- 16 commercially sensitive, especially when we're still in
- 17 the process of -- of negotiating long-term contracts.
- 18 And for example, we have completed the
- 19 negotiations with Minnesota Power and Wisconsin Public
- 20 Service for 350 megawatts of the 1,100 megawatts that
- 21 Manitoba Hydro intends to take to market. So there's
- 22 still over 700 megawatts that still has to be committed
- 23 under contract.
- 24 And -- and ultimately, we go through
- 25 those negotiations, and the last thing that we talk

- 1 about is price. And, you know, they -- essentially, we
- 2 have a ballpark price up to that point in time. But
- 3 finally, the -- the deal ends up being all about price.
- 4 And to the extent that a buyer can -- can use what
- 5 Manitoba Hydro sold the product to other customers for
- 6 can be used against Manitoba Hydro to -- to reduce the
- 7 price on the -- on these on negotiations -- ongoing
- 8 negotiations.
- 9 So -- so that's -- that's the commercial
- 10 sensitivity that we have. There's also the issue of
- 11 customer sensitivity, mainly doing -- dealing with the
- 12 contracts that we've already negotiated. These
- 13 companies are investor-owned utilities. They have SEC
- 14 filings. Their stock price is tied to the view of the
- 15 market and whether this transaction is good for the
- 16 company or not. And so these customers want to be very
- 17 careful how they bring this information to market.
- 18 It -- ultimately, the -- they will
- 19 probably have to release that -- that power price, but
- 20 they want to do it in a -- in a manner that is -- is
- 21 controlled and it's done in -- in context. And so we
- 22 have to respect that they have their -- their business
- 23 needs. And -- and some of the reason that we want to
- 24 keep the prices for our -- our contracts confidential
- 25 is because it's -- it's their information as well that

- 1 has to be kept confidential. They acquire power from
- 2 many companies, not just Manitoba Hydro and so -- and
- 3 they do that through a competitive process.
- 4 And if they are paying Manitoba Hydro a
- 5 premium price because they feel that Manitoba Hydro's
- 6 product is a premium product, but the market learns
- 7 that that price -- only learns about the price without
- 8 knowing the quality of the product, then they may be
- 9 hurt, because now all their other bidders for that
- 10 product will -- will pro -- will push the price up. So
- 11 being in a competitive process and keeping the prices
- 12 confidential is important to them.
- 13 MR. RAYMOND LAFOND: Can I interrupt?
- 14 I -- I agree with your reasoning of the last few
- 15 issues, in terms of current contracts in place and in
- 16 terms of -- of contracts or possible contracts or term
- 17 sheets you are currently negotiating.
- I was referring to your opinion as to
- 19 what future natural gas prices were going to be --
- 20 like, in two (2) years, five (5) years, ten (10) years.
- 21 I mean, these are strictly opinions. And I cannot see
- 22 at all why a customer of Manitoba in the -- of Manitoba
- 23 in -- in the USA, for instance, would be influenced by
- 24 that, because they have their own analysis, their own
- 25 opinions of what future natural gas prices are going to

PUB - MANITOBA HYDRO GRA 01-11-2013 3260 be. 2 So to me, I don't understand the relationship. But I do understand your arguments, in 3 terms of current contracts which the -- your customers do not want to divulge or the terms sheets you're in the process of negotiating. I -- I give that some merit. But in terms of you -- what you think the gas 7 prices are going to be in ten (10) years or fifteen (15) years from now, I have much difficultly with that. 10 MR. DAVID CORMIE: Yeah, and I -- and I 11 -- I was speaking essentially to the electricity price forecast into which each of our consultants puts in 12 13 their own view of the natural gas price, and it -- it 14 becomes one of the inputs into that forecast. 15 With regard to Manitoba Hydro's view of -- of what the gas prices, you know, that -- that --17 it's probably much less of a sensitive nature and --18 MR. RAYMOND LAFOND: And that was the 19 specific issue at hand this morning. So therefore, it's not an issue, the confidentiality of Manitoba 21 Hydro's opinion of future gas prices? 22 23 (BRIEF PAUSE) 24

MR. DAVID CORMIE: Yes, Mr. Lafond,

- 1 Manitoba Hydro's electricity price forecast is affected
- 2 by the -- the consultants' view. In addition to that,
- 3 when Manitoba Hydro is -- is in the negotiations, I
- 4 think the -- we believe that the customer is also
- 5 looking at what Manitoba Hydro views the forward price
- 6 of electricity as a function of natural gas. And so by
- 7 -- by keeping our view of natural gas prices
- 8 confidential, it enhances our ability to negotiate the
- 9 best possible price. I think it's a lesser factor, but
- 10 it is -- it is something that we -- that we want to
- 11 keep confidential.
- 12 MR. RAYMOND LAFOND: Again, I hear you.
- 13 However, I am not convinced that the fact that the
- 14 Toronto Dominion Bank has an opinion that rates are
- 15 going to be such and such in two (2) years and five (5)
- $16\,$  years from now that when I go and borrow from one (1) -
- 17 for one (1) of my clients, that it's going to have
- 18 any impact on what he's going to pay.
- 19 It's going to be whatever -- whatever it
- 20 is at that time and whatever is beneficial for both
- 21 parties, regardless of what the person forecasted, in
- 22 ter -- forecasted in terms of interest rates for the
- 23 future.
- 24 MR. DAVID CORMIE: And I -- and I agree
- 25 with you. In -- in the context of a -- of a liquid

3262 market, many buyers and sellers, the market price is what it is. But in this case, where it's a -- it's a bilateral negotiation in a very limited market, the --3 the forward views of the buyer and the seller are very important. And to the extent that we were to reveal our view of long-term natural gas prices, it can have an effect on what the customer thinks that Manitoba 7 Hydro is willing to -- willing to pay -- or is prepared to accept for the -- for the sale of our electricity. 10 So in the context of -- of interest 11 rates and -- and those other factors -- items, I -- I 12 agree with you. But I -- I think in our -- our specific 13 instance, we have to be very, very careful. And -- and 14 we try to keep all these assumptions about the future 15 very close to our chest so that we are not, at any -at any time, putting our negotiating position at risk. 16 17 The -- the consequences are just -- you 18 know, for a -- for a twenty (20) year contract in --19 that ultimately might be worth \$2 1/2 billion, any 20 detraction from that because we ended up letting slip 21 something can have huge impacts for the ratepayer. 22 MR. RAYMOND LAFOND: Thank you. 23 24 (BRIEF PAUSE) 25

3263 THE CHAIRPERSON: Thank you very much, Mr. Cormie, for attending. I'm -- I'm not sure, unless Mr. Gange has other questions, I would --3 MR. WILLIAM GANGE: I have no questions that would require Mr. Cormie to stay. I know he wants to but... 7 MR. DAVID CORMIE: I can go and get on my snowshoes and head home. Thank you. 9 10 (WITNESS STANDS DOWN) 11 12 THE CHAIRPERSON: Thank you very much, 13 Mr. Cormie, for attending. Back to you, Mr. Gange. 14 MR. WILLIAM GANGE: Thank you much --15 very much, Mr. Chair. 16 CONTINUED BY MR. WILLIAM GANGE: 17 18 MR. WILLIAM GANGE: Ms. Morrison, I'm 19 going to go through a number of -- of the IRs that Green Action Centre submitted with respect to the fuel 21 switching report, and they are set out in Exhibit 5. 22 I'm going to start at page 11. 23 And in -- in the answer to Second Round 24 6, Manitoba Hydro said: 25 "In the new home construction market,

	3264
1	most builders offer a standard cost
2	for heating systems whether the
3	customer requests a standard natural
4	gas or electric heating system and
5	regardless of whether the builder can
6	install one (1) system at a lower
7	cost."
8	In I I just need to understand
9	that answer better than I do at at present. And
10	so the the commentary there, as I'm reading it, is
11	that that the cost of the heating system is built
12	into the price and it's it's just a standard price.
13	MS. LOIS MORRISON: When the builder is
14	off has has a number of models of houses that
15	they offer, that model is the base model. So if a
16	customer comes along and says, I want to have you
17	install a they they'll come along and they'll
18	say, I would like to buy-up to the granite countertops,
19	or I would and then the builder will add on prices.
20	Sometimes they'll give you small credits
21	if you decide to make a change that essentially is
22	say, for example you say, I'm going to have someone
23	else do my kitchen for me. They'll give you a minor
24	credit for that amount. They won't give you the full
25	credit. It's it's how much they have to deviate

- 1 they -- they take into consideration that they have to
- 2 deviate from their normal practice in installing the
- 3 house.
- 4 So in terms of a heating system, they
- 5 would likely say, The base model is 'X', and we are
- 6 installing this -- this package. And if you want to
- 7 change that package, we're not necessarily going to
- 8 give you a credit for making that adjustment,
- 9 especially since they may feel or deem that they are
- 10 incurring costs by having to deviate from their normal
- 11 practice.
- So if they're used to building house X,
- 13 house X, house X, and you come along and say, Hey, I
- 14 want 'X' with -- with a little bit of, you know, option
- 15 3, there -- there's an -- there's a deviation to their
- 16 normal -- to their -- to their structured process. And
- 17 so they would not necessarily adjust their pricing.
- 18 Your base model is your base model. So they may not
- 19 adjust that component.
- 20 And that's what we were hearing more so
- 21 from the builders, is that it has to be more of a
- 22 fundamental change for them to -- to adjust their
- 23 pricing.
- 24 MR. WILLIAM GANGE: But when I read
- 25 this -- the answer isn't suggesting that a customer

- 1 does not have an ability to order a standard natural
- 2 gas heating system?
- 3 MS. LOIS MORRISON: That is correct.
- 4 MR. WILLIAM GANGE: But from Manitoba
- 5 Hydro's experience, are you saying that the base system
- 6 is probably going to be an electric heating system?
- 7 MS. LOIS MORRISON: It depends on the
- 8 builder. It depends on -- we're not saying that the
- 9 base mod -- system is going to be electric. We're
- 10 saying that if you're asking -- that if the builder's
- 11 base system is electric, they are not going to likely
- 12 give you a -- they're not -- they're -- what we're
- 13 referring to is, if -- if you look in the report, the
- 14 price that we put for a -- a retrofit installation of
- 15 an electric furnace was che -- the electric furnace was
- 16 less expensive than the natural gas furnace. But in
- 17 the new home construction market, if a customer were to
- 18 ask for an electric furnace instead of a natural gas
- 19 furnace, they wouldn't likely get a cost reduction.
- 20 That was more -- so -- so what we're
- 21 describing is -- is how -- why those prices, between
- 22 the two (2) tables of retrofit and new construction,
- 23 differ.
- 24 MR. WILLIAM GANGE: Gotcha. Okay.
- 25 Then if you turn to page 12 of Exhibit 5, the

3267 commentary that is made there is that: 2 "In Manitoba new residential 3 construction market, virtually all homes are constructed with electric 5 hot water heaters due to cost considerations." 6 And -- and you make the comment that: "It is observed in the new home 9 construction industry homebuilders 10 and homeowners install electric hot 11 water tanks and avoid the additional 12 cost of constructing a chimney solely 13 for the purpose of venting the 14 conventional natural gas water 15 heater." 16 That's -- that's the result of your review of the industry. Is that correct? 17 18 MS. LOIS MORRISON: That is correct. 19 MR. WILLIAM GANGE: The -- but do I --I have it right -- or do I have it right that a side-21 vented natural gas water heater would not require the 22 construction of a chimney? 23 MS. LOIS MORRISON: That is correct, 24 but a side-vent or power-vent water tank -- natural gas water tank is more expensive than the electric water

3268 tank. And when you're purchasing a new home, it's less of an involvement per -- that's a smaller component of the decision-making when a customer is purchasing a new 3 home. So they are -- the builder is likely the one making that decision. 6 MR. RAYMOND LAFOND: What is the difference in price? Like is it 50 percent more, 100 7 percent more, 200 percent more? 9 10 (BRIEF PAUSE) 11 12 MS. LOIS MORRISON: Sorry. The 13 difference price, as we noted in the report on page 12, 14 is that for a side-vent natural gas watered heater, on 15 average -- recognizing that, you know, depending if you 16 get your three (3) quotes you might get a better price -- is about one thousand, seven hundred and fifty 17 18 dollars (\$1,750), compared to a conventional water 19 heater, which is about nine hundred dollars (\$900) on average. So it's almost double. 20 21 MR. RAYMOND LAFOND: Sorry, a thousand versus nine hundred (900)? 22 23 MS. LOIS MORRISON: One thousand, seven 24 hundred and fifty (1,750) verus nine hundred (900). 25

- 1 CONTINUED BY MR. WILLIAM GANGE:
- 2 MR. WILLIAM GANGE: And then at page
- 3 13, which was a response to under -- IR 2-7, you -- you
- 4 deal with the issue of the -- the payback period for --
- 5 for the two (2) possible natural gas heaters.
- Is that correct?
- 7 MS. LOIS MORRISON: That is correct.
- 8 MR. WILLIAM GANGE: And so with respect
- 9 to the difference in price for an electric water heater
- 10 compared to a conventional natural gas water heater,
- 11 that difference in price is recaptured in the first
- 12 year?
- MS. LOIS MORRISON: If they're choosing
- 14 a natural gas water heater over an electric water
- 15 heater? Is that your question?
- MR. WILLIAM GANGE: Yes.
- MS. LOIS MORRISON: Could you please
- 18 rep --
- 19 MR. WILLIAM GANGE: Yes. I'm reading
- 20 at -- at the end of -- of -- of bullet 3. The payback
- 21 period --
- MS. LOIS MORRISON: Yeah.
- 23 MR. WILLIAM GANGE: -- of purchasing a
- 24 conventional natural gas water tank is less than one
- 25 (1) year.

3270 1 MS. LOIS MORRISON: Yes, I agree. I was just trying to make sure I had your comparison correctly so I could answer it correctly. 3 MR. WILLIAM GANGE: And -- and then the second part of this undertaking was if one had to install a chimney sleeve, the payback period would be three and a half (3 1/2) years? 7 8 MS. LOIS MORRISON: That is correct. 9 MR. WILLIAM GANGE: Did -- and I quess this was our fault. Did we -- I quess we did not ask 10 you what the payback period would be for a side-vented 11 12 natural gas water heater. 13 But -- but from -- from this, if the 14 difference is nine hundred dollars (\$900), do I take it 15 that that's -- that the payback period would be less 16 than -- less than two (2) years? 17 18 (BRIEF PAUSE) 19 20 MR. WILLIAM GANGE: And you know, Ms. 21 Morrison, if -- if -- if that's an unfair question and 22 -- and you want to take that by the way of an 23 undertaking, I'd be happy to -- to speed things along 24 in that way. 25 MS. LOIS MORRISON: Well, we -- we can

3271 talk just generally, but we can give you specific payback on it. 3 MR. WILLIAM GANGE: Okay. MS. LOIS MORRISON: But you're looking at a seven hundred and fifty dollar (\$750) incremental 6 cost? 7 MR. WILLIAM GANGE: Yes. MS. LOIS MORRISON: To eight hundred 9 (800) -- for the natu -- side vent versus the electric water tank? 10 11 MR. WILLIAM GANGE: Yes. 12 MS. LOIS MORRISON: And you're looking 13 still at only -- you know, this is rough calculations. You're looking at about a hundred (100) -- roughly a 14 15 hundred dollars (\$100) a year difference in the 16 operating cost. So it wouldn't be only two (2) years. 17 It would be more than two (2) years. 18 MR. WILLIAM GANGE: But --19 MS. LOIS MORRISON: But we will, as an undertaking, give you the exact calculated amount. 21 MR. WILLIAM GANGE: So -- so... 22 MS. LOIS MORRISON: Manitoba Hydro will 23 provide you with the payback for converting from a

electric water tank to a side-vent natural gas.

24

```
3272
   --- UNDERTAKING NO. 72: Manitoba Hydro to provide
2
                                the payback for converting
                                from an electric water tank
3
                                to side-vent natural gas
5
   CONTINUED BY MR. WILLIAM GANGE:
7
                  MR. WILLIAM GANGE: At page 14 of the
   fuel switching -- or, pardon me, at page 14 of Exhibit
   5, I've reproduced Second Round 12 of Green Action
10
   Centre. And in that IR response, you've provided the
11
   total number of existing homes in gas-available areas
   and advised that of the existing homes, approximately
13
   two hundred and thirty-seven thousand (237,000) are
   natural-gas-heated homes, and -- and currently a
14
15
   hundred and fifty-three (153) or a hundred and fifty-
   four thousand (154,000) are electric space heating
17
  homes.
18
                  Is that correct?
19
                          (BRIEF PAUSE)
20
21
22
                  MS. LOIS MORRISON: That is correct.
23
                  MR. WILLIAM GANGE: Is that gap
24
   expected to widen or shrink over the next ten (10)
25
  years?
```

- 1 MS. LOIS MORRISON: I believe we
- 2 outlined that there was anticipated to be a increased
- 3 number of electrically heated homes.
- 4 MR. WILLIAM GANGE: Thank you. And
- 5 then at page 15, as part of the fuel switching report,
- 6 the -- the request was made to identify the number of
- 7 existing residential customers with gas water heating
- 8 converting to electric tank-type water heating. And --
- 9 and so you provided that for the period 2011 to 2031.
- 10 And that's what that chart represents,
- 11 is that correct, Ms. Morrison?
- 12 MS. LOIS MORRISON: That is correct.
- MR. WILLIAM GANGE: So that on -- on an
- 14 annual basis, as -- as many as -- well, in 2024/'25
- 15 you've got fifty-six hundred (5,600) homes switching to
- 16 water heat?
- MS. LOIS MORRISON: Switching to
- 18 electric water heat.
- 19 MR. WILLIAM GANGE: Yes, I'm sorry,
- 20 switching to electric heat -- water -- water heat. And
- 21 it's -- it's this -- this switching that is part of the
- 22 concern of the fuel switching report.
- Is that correct?
- 24 MS. LOIS MORRISON: This is a component
- 25 of it where it's happening in existing homes. We're --

- 1 we recognize that there's more of an opportunity here
- 2 to help customers understand the benefits of remaining
- 3 with a conventional natural gas water tank.
- 4 MR. WILLIAM GANGE: At pages 16 and 17,
- 5 I've reproduced Undertaking Second Round 12, which
- 6 shows the number of new residential customers in gas-
- 7 available areas that are forecast to select electric
- 8 space heating each year. And that seems to be pretty
- 9 consistent between a high of 48 percent and a low of 43
- 10 percent.
- 11 So that these are -- this is your
- 12 estimate of those people that have the option to have
- 13 gas but chose to have electric space heat.
- I -- I'm accurately stating that, am I?
- 15 MS. LOIS MORRISON: It's our estimate
- 16 of people that we think might potentially be able to
- 17 access -- economically access elect -- natural gas. We
- 18 recognize that there -- this includes a number of
- 19 apartments where the -- there -- as I
- 20 mentioned in -- in the report and in some of the
- 21 responses to IRs, that there is a disconnect where cust
- 22 -- where the property manager may lik -- prefer to push
- 23 the costs of the heating component to the tenant and
- 24 have them bear the ris -- the -- they -- they would
- 25 then control the consumption of the heat and then also

- 1 bear the cost associated with that. So the -- it puts
- 2 less -- less of a risk onto the property manager.
- And so there are -- there is that in
- 4 that number is -- is the anticipate that there will be
- 5 electrically heated apartments.
- 6 MR. WILLIAM GANGE: And -- and in the
- 7 paragraph entitled "ii", you've stated that the average
- 8 increase in electric use is 1,119 kilowatts per year,
- 9 that that's being added to the Manitoba load pursuant
- 10 to this type of situation?
- MS. LOIS MORRISON: Yes, and that would
- 12 reflect the blend of single detached, multi attached,
- 13 and apartments.
- 14 MR. WILLIAM GANGE: Thank you. At page
- 15 18, which is a reproduction of Undertaking Second Round
- 16 15, GAC had ak -- asked the number and percentage of
- 17 new customers with access to natural gas choosing to
- 18 use electricity for space and/or water heating by class
- 19 for each year.
- 20 And your response was that 54 percent of
- 21 the thirty-six fifty-four (3,654) new customers in
- 22 natural-gas-available areas per year would be stall --
- 23 installing electricity for space heating. Again,
- 24 that's -- that is going to result in a significant
- 25 increase to the Manitoba electrical load.

- 1 Would you agree with that?
- 2 MS. LOIS MORRISON: That would have
- 3 already occurred. This is our -- our estimation based
- 4 upon what we've observed, in terms of households
- 5 connected to our system. So these ones have already,
- 6 essentially, entered into the -- into the grid.
- 7 MR. WILLIAM GANGE: I -- I'm sorry, Ms.
- B Morrison. I didn't word that very -- very well, that
- 9 this is during the period of 2000 to 2011.
- 10 So that -- this number is -- is -- isn't
- 11 speculative; it's a pretty good calculation of what has
- 12 happened over the past decade?
- MS. LOIS MORRISON: Yes, recognizing
- 14 that we did not ask these customers specifically, Did
- 15 you choose natural gas over -- or, Did you choose
- 16 electricity over natural gas and were you close to --
- 17 economically close to natural gas service?
- 18 It's our best estimation based on our
- 19 billing system information, which shows, for areas that
- 20 we know to have gas service, the number of new
- 21 electrically heated houses that connect it. So it's a
- 22 -- it's a good estimation.
- 23 MR. WILLIAM GANGE: And -- and then
- 24 similarly, in -- at page 19, which is the next portion
- 25 of -- of Second Round 15, this time 'D', that -- that

- 1 your estimation with respect to the -- the increase in
- 2 the load growth during the past decade is about 17.8
- 3 gigawatt hours?
- 4 MS. LOIS MORRISON: That's our
- 5 estimation as to what's occurred, yes.
- 6 MR. WILLIAM GANGE: That's with respect
- 7 to the -- the load growth as a result of space heating,
- 8 correct?
- 9 MS. LOIS MORRISON: Yes.
- 10 MR. WILLIAM GANGE: And then with
- 11 respect to the load growth increase as a result of
- 12 electric water heating, there's an additional 10.5
- 13 gigawatt hours that has been added to the Manitoba
- 14 load?
- 15 MS. LOIS MORRISON: That is correct.
- 16 MR. WILLIAM GANGE: And then finally,
- 17 with respect to Second Round 15E, we had asked you the
- 18 number of existing customers switching from electricity
- 19 to gas for space and/or water heating and the resulting
- 20 electrical gigawatt hours annual load reduction. And
- 21 your answer was that the number of customers converting
- 22 the other way, from electricity to natural gas heating,
- 23 is estimated to be negligible.
- Is that correct? And that -- that's
- 25 been your experience?

3278 1 MS. LOIS MORRISON: During that period of time that was outlined, there was -- in our analysis, we did do an estimation of people converting 3 from -- services going from electricity to natural gas, and then going from natural gas to electricity, and for space heating purposes. 7 And maybe to put it into context, it was kind of like three hundred (300) to -- from natural gas to electricity and thirty (30) going from electricity 10 and natural gas, to net out at two hundred and seventy 11 (270). Maybe that's the best way to -- so the numbers we presented in the -- in -- in our analysis were based 13 on the two seventy (270), the net number. 14 MR. WILLIAM GANGE: Thank you. 15 go to page 4 of Exhibit 5, which is a portion of the 16 executive summary, and under the heading, "Manitoba Fuel Choice Trends and Impacts," the report says that: 17 18 "For example, virtually 100 percent 19 of the new home market is installing 20 electric water heaters." 21 That's -- after surveying the industry, 22 the conclusion that you came to is that -- that 23 virtually everybody -- all of the builders are -- are putting in electric water heaters. 24

Is that correct?

- 1 MS. LOIS MORRISON: That is correct.
- 2 And it's a trend that's also been observed in other
- 3 areas of Canada.
- 4 MR. WILLIAM GANGE: Yes. And -- and
- 5 I'm -- I'm going to go over some things that Mr. Lafond
- 6 started with this morning but I -- they're in my notes,
- 7 so I've got to do it.
- 8 And that is that -- would you agree with
- 9 me that -- that one (1) of the reasons why new home
- 10 builders install electric water heaters is it's cheaper
- 11 for them, in terms of their cost of construction?
- MS. LOIS MORRISON: Yes.
- 13 MR. WILLIAM GANGE: And Manitoba Hydro,
- 14 as a result of this fuel study, would recognize that a
- 15 very significant part of the load growth in Manitoba is
- 16 this trend of electric space heat -- or electric water
- 17 heaters?
- 18 MS. LOIS MORRISON: That is correct.
- 19 MR. WILLIAM GANGE: And would all --
- 20 would Manitoba Hydro, as a result of the -- the fuel
- 21 study, have come to the conclusion that that is an
- 22 unnecessary and -- and -- unnecessary and avoidable
- 23 increase of -- of the Manitoba load growth?
- MS. LOIS MORRISON: We did look at that
- 25 sector, and there was a concern with that sector. Now,

3280 in terms of new homes and the water heating component, we feel that the -- when you look at the economics -and we did look at the comparison of what options might 3 be available, in terms of the new homes. 5 So in a new home, we doubt that you would be able to influence the homebuilder to build a 7 chimney solely for the purposes of installing a natural -- a conventional natural gas water tank, because that now tak -- that now -- now we're talking square footage 10 in the house. We're talking -- so -- so fundamentally, the -- the more square feet they can ac -- they can 11 12 maximize in the house, the better that they can sell -the more attractive the house is to the customers. 13 14 So in terms of having them now install a 15 chimney solely for the purposes of the water tank, 16 we're getting into something that they -- they were really not going to be probably very interested in. 17 However, we did look at the options of, well, what is -18 19 - what is the economics when you compare now an electric water tank to the side vent? And we did do 21 that analysis, and it is presented in the report in 22 Section 5.2, page 31. 23 24 (BRIEF PAUSE)

```
3281
1
                  MS. LOIS MORRISON: Where we do look at
   from the integrated --
3
                  MR. WILLIAM GANGE: Ms. Morrison, if
   you could just hang on for one (1) second, I note that
   I had -- I had completely misled Mr. Singh by telling
   him that there wouldn't be any references. And so the
   panel members are --- that -- it's Appendix 26, and Ms.
7
   Morrison has referred to page 31 of Appendix 26.
9
10
                          (BRIEF PAUSE)
11
12
                  MR. WILLIAM GANGE: I -- I apologize,
13
   that -- that's my fault, I should have...
14
                  MR. RAYMOND LAFOND: Which page?
15
                  MR. WILLIAM GANGE: Page 31, Mr.
   Lafond.
16
17
18
                          (BRIEF PAUSE)
19
20
                  MS. LOIS MORRISON: So I'm -- the rest
21
   of my comments may not have necessarily needed us to
22
   look to this to a great extent. I was merely going to
23
   state that we do recognize that these are -- that there
24
   are other options that we might wish to entertain with
25
   the builder. However, the -- the economics that would
```

- 1 go behind that discussion with the builder would be
- 2 different than looking at the economics that have been
- 3 presented in the materials that you've provided as part
- 4 of your filing.
- 5 So we're recog -- we would recognize
- 6 that from the customer's perspective, installing a
- 7 side-vent heater -- water heater, there is that --
- 8 there is more of a cost associated with it because of
- 9 that upfront initial cost for the -- the unit
- 10 itself.
- So we're -- we're as part of our
- 12 strategy then, I mentioned that we are working -- we
- 13 are intending to work with and have begun working with
- 14 the homebuilders and the developers to ensure that the
- 15 -- that they are ins -- that they are making gas
- 16 available where it's economic to the customer. And
- 17 we're hoping to work with them to have them better
- 18 understand what the -- the benefits are to the customer
- 19 and to -- to -- to the -- overall to installing natural
- 20 gas appliances.
- 21
- 22 CONTINUED BY MR. WILLIAM GANGE:
- 23 MR. WILLIAM GANGE: Thank you. On page
- 24 31, you do make the comment that customers are better
- 25 positioned economically when using electricity for

- 1 water heating due to the high upfront capital cost of
- 2 the side-vent natural gas tank. But --
- MS. LOIS MORRISON: Sorry, they're --
- 4 they're better off -- if their choices are to install a
- 5 -- a -- if they have the option of maintaining a
- 6 conventional tank, then they're better off to have a
- 7 natural gas conventional tank. However, if their
- 8 option is -- is a comparison between electric water
- 9 heat and a side-vent natural gas tank, when you do that
- 10 comparison, that -- which is what you traditionally see
- 11 in a brand new home -- because the conventional tank
- 12 isn't on the table to be the choice; the -- the
- 13 customer isn't normally given that as an option -- the
- 14 customer would have to pay that incremental cost. And
- 15 then they were -- then they are -- now their -- their
- 16 savings aren't necessarily offsetting it -- offsetting
- 17 that incremental cost.
- Does that make sense?
- 19 MR. WILLIAM GANGE: Yes, of course it
- 20 does. Thank you. The -- has Hydro developed any plans
- 21 or -- or conducted any studies of -- of what it would
- 22 cost Hydro to -- to subsidize the installation of side
- 23 natural -- side-venting natural gas water heaters?
- 24 MS. LOIS MORRISON: Specifically in
- 25 regards to new home construction?

3284 MR. WILLIAM GANGE: 1 Yes. 2 MS. LOIS MORRISON: No, we have not had that level of discussion with home -- that would be a 3 level of discussion we would have to have with homebuilders specifically to see what point -- if we were to go down that path, our -- our preference, of 7 course, would be to move the market -- again, you're looking at a -- at program design. What would be the least amount of money we would have to incur on the ratepayers' basis in order to move in that direction? 10 11 So our initial discussion will be: 12 can we do? Right now, what do the builders need to 13 have us do, in terms of intervention, to get them to move in that direction? And those discussions are 14 15 going to be having -- being held in the next little while. And -- and some of that discussion is what 16 17 we're having, as I mentioned, with the developer 18 meetings that we -- we're, as part of our regularly 19 scheduled developer meetings, where we meet with the developers and speak to them about service extension 21 needs and the plans for the next year going forward. 22 We're piggybacking onto those meetings with discussions 23 on what do they need to see, or what -- what are the 24 drivers for them? What do we need to do in order to get them to move in this direction?

- 1 MR. WILLIAM GANGE: Thank you. But I
- 2 take it from that that -- that one of the things that
- 3 Manitoba Hydro is planning on doing is attempting to
- 4 develop ideas for moving builders in -- in the
- 5 direction of using natural gas water heaters?
- 6 MS. LOIS MORRISON: Yes. Our primary
- 7 focus to begin with, though, will be specifically on
- 8 the space heating, because in terms of a -- it has a
- 9 significant impact. And so we will talk maybe -- we
- 10 will talk to both items, with a very strong focus on
- 11 the heating com -- space heating component to begin
- 12 with.
- 13 MR. WILLIAM GANGE: And -- and I
- 14 understand your comment that -- that space heating has
- 15 a significant impact. But those numbers that we read
- 16 about the impacts of -- of natural gas versus
- 17 electrical water heaters, the electrical water heaters
- 18 had a pretty significant impact upon the load growth as
- 19 well.
- Wouldn't you agree with that?
- 21 MS. LOIS MORRISON: Yes, they do. Part
- 22 of that is -- sorry, yes, they do. That is with the
- 23 new customers. You're right.

24

25 (BRIEF PAUSE)

3286 1 2 MR. WILLIAM GANGE: And -- and on page 4 -- so continuing on in that same -- under the same 3 heading, "Manitoba Fuel Choice Trends and Impacts," your prediction is that, overall, space and water heating contributes to a 3 percent load growth during 7 the period of 2011 to 2031. 8 Is -- am I reading that chart properly? 9 MS. LOIS MORRISON: Yes. estimating that -- that 3 percent of the load -- 3 10 percent of -- of our current forecast growth is 11 12 residing as -- is a result of increases in the electric 13 space and water heating. 14 MR. WILLIAM GANGE: At page 6 of the --15 of Exhibit 5, I've included the last page of the 16 executive summary of -- of Appendix 26. And the second-last paragraph reads: 17 18 "Given the economic drivers from a 19 customer's perspective, it is 20 unlikely that the Manitoba market 21 will experience any overwhelming 22 shift in space heating from natural 23 gas to electricity, provided 24 customers are informed on their 25 choices."

3287 Is -- is Manitoba Hydro simply -- or is 1 it -- is it limiting its approach here to information, the education of -- of customers? 3 MS. LOIS MORRISON: No. What we're 4 doing is, to begin with, our strategy is to look at providing customers with information to help them make 7 informed decisions. This is particularly important for existing customers who may be contemplating the idea that, Oh, well, my furnace has died, I should look to 10 installing electric instead. Or -- and then working --11 so it's not specifically only targeting customers. 12 That's one (1) aspect. 13 The other aspect is, as I mentioned, is 14 dealing partic -- is dealing one (1) on one (1) with 15 developers and builders. And as I testified to earlier 16 today, part of that is including looking at our current 17 policies, in terms of service extent -- sorry, service 18 extensions, to see: Can we better align the signals to 19 encourage builders and home -- and developers to make 20 sure that natural gas appliances are installed to 21 better serve cust -- the end user? 22 Oh, and -- and as we alluded to in our -23 - in the last paragraph of the executive summary, those aren't the only things. Those -- that's where we're 24 25 starting right now. We'll be monitoring how well this

3288 -- this achieves our objectives and to see how well it's received in the marketplace. And if -- if we feel that it's -- it's not serving Manitoba Hydro and not 3 serving the customer base, we will revisit. 5 MR. WILLIAM GANGE: But I take it from that last paragraph on page 6 of Exhibit 5, where it 7 says: 8 "The -- the Corporation prefers to 9 use market intervention mechanisms, 10 such as education, direct financial 11 incentives, rate design options, to 12 influence the market." 13 That -- that your department is in the 14 process, or at least in the planning process, of 15 attempting to put together various initiatives to 16 assist -- and this may be the wrong word, but I'll use 17 it anyways -- proper choices with respect to fuel 18 choice? 19 MS. LOIS MORRISON: We ha -- are putting -- we are in the process of developing a 21 strategy, and that strategy is going to evolve over 22 time. The first steps of that strategy are as I have 23 identified. And it's -- what we're staying there --24 saying there is that we are not opposed to exploring 25 those as options. But at this point in time, the first

PUB - MANITOBA HYDRO GRA 01-11-2013 3289 steps we're taking are as we -- as I have outlined. 2 MR. WILLIAM GANGE: Do you see the fuel switching study as -- as part of that process? 3 4 MS. LOIS MORRISON: Do you mean the fuel switching report was the first step in --6 MR. WILLIAM GANGE: Yes. 7 MS. LOIS MORRISON: -- identifying that? 9 MR. WILLIAM GANGE: Yes, that's --10 that's what I'm trying to get at. 11 MS. LOIS MORRISON: Okay. Yes. The 12 fuel switching report was the first step in identifying 13 what the issues were. 14 MR. WILLIAM GANGE: Was the information 15 that was gathered in the -- in the fuel switching 16 report, did it -- did it assist Manitoba Hydro, in terms of clarifying how much of an issue this -- this 17 18 trend has become? 19 In other words, did -- did -- was Manitoba Hydro aware that the switching from natural 21 gas to electricity was causing a 3 percent load growth? 22 MS. LOIS MORRISON: Manitoba Hydro was 23 aware that it was causing load growth.

quantification of that did arise out of the preparation

24

25 of the report.

3290 1 MR. WILLIAM GANGE: Thank you. One (1) of the things that -- that you've mentioned -- and I --I think that we marked this as an exhibit, this 3 brochure, but I don't remember what exhibit number it was. THE CHAIRPERSON: I believe it's 20, 6 number 20. 7 MR. WILLIAM GANGE: Thank you, Mr. 9 Chair. 10 CONTINUED BY MR. WILLIAM GANGE: 11 MR. WILLIAM GANGE: So this was the --12 13 the brochure entitled, "Replacing your Furnace or Water 14 Heater," and -- and I think that you introduced it an awfully long time ago in this Hearing, but it's -- it's 15 part of your -- your department's process to inform 17 customers. 18 Is that correct? 19 MS. LOIS MORRISON: Yes. We provided it as an example of one (1) of the pieces of literature 21 that has been prepared in order to better inform 22 customers. 23 MR. WILLIAM GANGE: Could you look at 24 the -- on the inside, or where it says, "Space heating 25 lifetime cost," that -- that section.

3291 MS. LOIS MORRISON: 1 Yes. 2 MR. WILLIAM GANGE: Are those numbers, the twenty-five (25) year cost to run -- so the orange 3 numbers -- are they based on today's rate, or are they based on a projection of what electrical rates are predicted to rise as -- as has been set out in this 7 Hearing? 8 MS. LOIS MORRISON: They are based on today's rate, or -- sorry, yes, today's current rate. As we've testified before, we -- although we have a 10 projection, or what -- what Mr. Rainkie has, I guess, 11 12 has -- has deemed to be -- what did you call them? --13 indicative rates; those have not yet been approved and 14 would not be prudent to then be putting into a 15 literature doc -- into a document that we're providing 16 to customers saying, This is what it's going to cost. 17 So what we've done -- and -- and we've identified that 18 this is today's rates and it's just... 19 MR. WILLIAM GANGE: Although, would you agree with me, that it certainly would be a more 21 powerful presentation if one were to use the indicative 22 rates, and -- and disclose it as indicative rates? 23 24 (BRIEF PAUSE) 25

3292 1 MS. LOIS MORRISON: Mr. Gange, the gas rates are also today's gas rates, and for us to put -put forward to the public a projection as to what we 3 think is going to happen with primary gas -- natural gas rates and then not have it happen, we really aren't comfort doing so. It -- we think -- and -- and I'll be honest here, I'm quite pleased with this, that it -- it does quite well demonstrate the difference between the -- the life-cycle cost of an electrically heated -- of a house electric furn -- heated with an electric 10 11 furnace versus a natural gas furnace. 12 MR. WILLIAM GANGE: Thank you. The --13 the other thing that is on here is a section on the back, the back centre, where it says, "did you know." 14 15 And this section deals with -- a couple of the items 16 deal with -- with greenhouse gas emissions. 17 Do you see that --18 MS. LOIS MORRISON: Yes. 19 MR. WILLIAM GANGE: -- Ms. Morrison? Did -- did your department give any consideration to 21 providing more information on -- on the -- the cost 22 that -- that results from the greenhouse gas reduction? 23 24 (BRIEF PAUSE) 25

- 1 MS. LOIS MORRISON: We -- we looked at
- 2 this as a -- as a promotional item to try and resonate
- 3 with the majority of customers. And from our -- from
- 4 our research into what's driving most customers'
- 5 decisions, the majority of the customers' decisions are
- 6 being based primarily on economics.
- 7 And what we are trying to do is cor --
- 8 essentially correct a misconception that might be that
- 9 it's cheaper to heat with electricity than natural gas,
- 10 and we're trying to help customers better understand.
- 11 But we recognize and -- that some customers may want
- 12 that information about what the true impact is, in
- 13 terms of the environmental -- you know, looking at the
- 14 global versus local analysis, and that's why that
- 15 information was also included in the brochure.
- 16 MR. WILLIAM GANGE: Would there be any
- 17 way, Ms. Morrison, of -- of produc -- of providing a
- 18 link to the fuel-switching report, so that those
- 19 customers that you have that are more interested in --
- 20 in environmental issues than necessarily cost issues
- 21 could -- could obtain further information, as you've
- 22 set out in the -- in the fuel-switching report?
- 23 MS. LOIS MORRISON: We could place a
- 24 link on our website from the -- you'll note at the
- 25 bottom of the centre panel on the back page there that

```
3294
   we do state:
2
                      "For more information go to
3
                      hydro.mb.ca/heating."
                   We could also provide a link from that
   site to the fuel-switching report. That's --
6
                   MR. WILLIAM GANGE:
                                       Okay.
                   MS. LOIS MORRISON: -- that's no
7
   problem at all --
9
                   MR. WILLIAM GANGE: Thank you.
10
    just a suggestion that Professor Miller has in terms of
11
   how he think it -- that that brochure could be
12
   improved.
13
                   If I could just have a second.
14
15
                         (BRIEF PAUSE)
16
17
                   MR. WILLIAM GANGE: Ms. Morrison, thank
18
   you, that's -- those are my questions with respect to
   the -- the fuel-switching report. I -- I guess what I
   take from that is that in future hearings we're going
21
   to hear more from the DSM panel, with respect to what
22
   measures have been developed with respect to dealing
23 with the fuel-switching issue.
24
                   Now, I'm going to tread on some -- some
25 other thin ice in terms of things that have already
```

- 1 been discussed, and that's the -- the tests. And I
- 2 understand that Mr. Peters has asked you a number of
- 3 questions about that, and I understand that the -- that
- 4 Mr. Williams did as well. So I -- I'm hoping that we
- 5 can go fairly quickly and you won't have to go into
- 6 significant detail. But there's just a little bit of a
- 7 different emphasis, in terms of the questions that I'm
- 8 going to put to you. So, I apologize for that, but I -
- 9 I do have to do that.
- 10 The -- Appendix F -- or Appendix 7.1 of
- 11 the Power Smart plan -- well, it's Appendix F of the
- 12 2011 Power Smart plan. And I don't think you need to
- 13 look at it. It just lists the six (6) tests that are
- 14 employed by Manitoba Hydro.
- 15 Can you tell me that from memory?
- MS. LOIS MORRISON: Yes.
- 17 MR. WILLIAM GANGE: Thank you. And --
- 18 and with respect to the TRC, and RIM, and probably the
- 19 MRC, those tests make mention of avoided costs.
- 20 Cur -- that's correct?
- 21 MS. LOIS MORRISON: Yes, that's
- 22 correct.
- 23 MR. WILLIAM GANGE: Exactly what is
- 24 "avoided cost"?
- MS. LOIS MORRISON: Well, in -- in

- 1 terms of the definition that Manitoba Hydro uses in --
- 2 it's the marginal benefits that the system receives by
- 3 reducing energy consumption low -- in the domestic
- 4 market.
- 5 MR. WILLIAM GANGE: And -- and the
- 6 components, would they -- would they be the marginal
- 7 generation, the transmission, and the distribution
- 8 costs, and line losses?
- 9 MS. LOIS MORRISON: It would include
- 10 the deferral of transmission and distribution
- 11 infrastructure, the benefit of deferring in --
- 12 investment in dis -- distribution and transmission.
- 13 And it would include a value for the generation
- 14 component, which I would turn any further questions
- 15 related to how that's calculated to my colleagues,
- 16 either Mr. -- to Mr. Miles, when he returns. And those
- 17 values are presented at generation, which would include
- 18 a component for loss -- line losses, et cetera.
- 19 MR. WILLIAM GANGE: Yes, thank you.
- 20 And I understand that Mr. Miles will be -- will be
- 21 back. And I'm not -- I don't intend today to quiz you
- 22 with respect to numbers. I'm just asking about general
- 23 concepts.
- 24 Can -- can you tell me this though: Are
- 25 the marginal costs -- are they -- are they long-term,

3297 reflecting the cost of meeting increased loads over many years, or are they short-run marginal costs reflecting only the change in costs in the current 3 4 year? 5 6 (BRIEF PAUSE) MS. LOIS MORRISON: Long run. 9 MR. WILLIAM GANGE: Thank you. And I'll -- I'll ask -- there's a couple of questions I do 10 11 have about -- about how those are calculated, and I'll 12 ask those of Mr. Miles later. 13 Can you tell me this, Ms. Morrison: 14 -- do Hydro's estimates of marginal generation costs 15 vary amongst the seasons? 16 MS. LOIS MORRISON: There's a value attributed to winter/summer energy and on-peak and off-17 18 peak capacity -- sorry, on -- winter capacity and 19 summer capacity. Any further detail into that would have to be present -- asked of Mr. Miles. 21 MR. WILLIAM GANGE: Okay. Thank you. Then I will do that and I'll skip half a page there. 22 23 24 (BRIEF PAUSE) 25

3298 MR. WILLIAM GANGE: And -- and you may 1 have answered many of these questions previously and it's part of the problem of me not being here, but -so, if we can go through them -- I -- I don't want to drag this out. 6 But, the MRC is -- is -- is the starting point, is that correct, of -- of screening a measure? 7 8 MS. LOIS MORRISON: Yes, that is 9 correct. 10 11 (BRIEF PAUSE) 12 13 MR. WILLIAM GANGE: And -- and, 14 essentially, the MRC compares the costs of a DSM 15 measure with its benefits in reducing costs to Manitoba 16 Hydro and to its customers. 17 Is that correct? 18 MS. LOIS MORRISON: The MRC compares 19 the cost -- sorry, the benefits of -- of reducing the energy consumption, and also includes, in its 21 calculation, where obtainable, measurable non-energy 22 benefits, such as reduction in water consumption, 23 compares those benefits to the costs of installing that 24 measure. And if it's -- if it's an incremental cost, being that it's comparison -- I'm going to either --

- 1 I'm either going to install the more efficient version
- 2 of the technology, or to the full cost if it's a
- 3 resource acquisition; I'm going to now go and undertake
- 4 an insulation project.
- 5 MR. WILLIAM GANGE: Once that analysis
- 6 has been done, do I have it right that -- that -- that
- 7 you also apply the other tests to -- to this particular
- 8 program?
- 9 MS. LOIS MORRISON: The -- the MRC is
- 10 screening the tech -- is the technology or the measure.
- 11 So, it's -- it's -- yeah, it's two (2) steps. One (1)
- 12 is, is this a viable technology measure product? Is
- 13 this something that adds value to the system and to the
- 14 customer? At that point, we dec -- we determine:
- 15 Should we design a program around it? So, is it viable
- 16 now to design a program around this technology? That's
- 17 when we look at the other tests, in combination.
- 18 MR. WILLIAM GANGE: Thank you. So it's
- 19 -- it's -- the other tests are -- are dealing with the
- 20 program, not the individual measure?
- 21 MS. LOIS MORRISON: That is correct.
- 22 MR. WILLIAM GANGE: Okay. And -- and
- 23 in terms of -- of the analysis of the -- of the
- 24 program, the benefits include -- that you're looking at
- 25 -- include avoided costs plus any other savings to

PUB - MANITOBA HYDRO GRA 01-11-2013 3300 customers and -- for instance, less frequent replacement of light bulbs, or savings in water bills? 3 MS. LOIS MORRISON: If we're able to quantify the non-energy benefits, we will include them. And they may include items such as you mentioned. we've been able to identify a water bill savings, that will be incorporated. If there's other items that we 7 can identify specifically to that measure, then we will incor -- incorporate those. 10 MR. WILLIAM GANGE: And the program is 11 -- one (1) of the analysis is the total resource cost. 12 Is that correct? That -- that test, the total resource cost test? 13 14 MS. LOIS MORRISON: Yes. 15 MR. WILLIAM GANGE: If a program passes the total resource cost test, do you ensure that it'll 17 be included in the Power Smart port -- portfolio? 18 19 (BRIEF PAUSE) 20 21 MS. LOIS MORRISON: If in -- maybe it's 22 a better way of saying it that the program must pass the TRC test in order for it to be included in the 23

MR. WILLIAM GANGE: Okay. Now -- but

24

25

portfolio.

- 1 then there's -- there are other tests, the levelized
- 2 utility cost, the LUC; the participant payback period;
- 3 and the rate impact measure, the RIM test.
- 4 Those are also used to analyze the
- 5 program?
- 6 MS. LOIS MORRISON: They are used in
- 7 the development of the program. So when we're -- when
- 8 we are developing a program, we're keeping in mind that
- 9 we would -- that we're trying to balance that
- 10 investment between the customer and the Utility in
- 11 order to get the most out of the -- to get -- to get as
- 12 many installations as possible, recognizing, you know,
- 13 that we're designing the program to address market
- 14 barriers.
- So I -- I think, as I described this
- 16 morning, it's not that we design a program -- or -- or
- 17 it's not that we run it through the TRC test and then
- 18 run it through the other tests. What we're doing is
- 19 we're designing a program and recognizing, what's the
- 20 best way that we think -- what are the options that we
- 21 could do to pursue this program? What does that look
- 22 like, in terms of -- of the marketplace? What does that
- 23 look like, in terms of participation? What does that
- 24 look like, in terms of -- of cost to -- to being that
- 25 to market?

- 1 Those factors all then go into our cost
- 2 effectiveness test model, and then out comes a -- those
- 3 -- those cost effectiveness tests come out of -- as a
- 4 result of that design. We may then -- depending on how
- 5 the tests look, we may decide to make some adjustments,
- 6 because maybe we could increase participation if we
- 7 choose a different approach. We've done that with some
- 8 of our program designs, that we've -- we've pushed it a
- 9 little further.
- 10 The best example I have is the Water &
- 11 Energy Saver Program, where, when we first started that
- 12 whole design concept, we thought of a -- we -- we
- 13 thought we would go along the more traditional approach
- 14 of a retailer incentive. So at the till, when you go
- 15 to buy, it you get a -- an instant rebate.
- 16 But when we started looking into some of
- 17 the more -- whether -- we started looking at whether or
- 18 not the models, like the -- the units that had the
- 19 lower gallons per minute, the qualifying models, they
- 20 weren't on the shelf. So us having a program that
- 21 didn't -- that -- that provided an incentive for a
- 22 product that wasn't on the shelf wasn't going to get us
- 23 where we wanted to be.
- 24 So then we looked at it again and we
- 25 thought, Okay, well we're looking at the metrics, can

3303 we go a little farther, what are some of the other options? So we looked at whether or not we could do -well, maybe we could set it up where the -- the 3 customer could buy it online. Well, then we started looking at the metrics a little farther, and we thought, Well, we -- we could actually give it away online. 7 So we -- we kept going through those iterations to see what made sense to maximize the -the reach within the marketplace, recognizing there 10 were still barriers in the marketplace. And then what 11 12 was still cost effective from both the Utility and --13 and the ratepayer's perspective? 14 And so it -- that's all that goes into 15 the design of a program. And so that's why you -- you 16 may find that I struggle with trying to say how we use 17 the tests. It's not a simple matter of saying, Well, 18 it passed this test, so now it goes to this test, now 19 it goes to this test. We're -- we're looking at all of these components when we're designing a program. 21 22 (BRIEF PAUSE) 23 24 MR. WILLIAM GANGE: And -- and you may 25 have answered it in -- in that answer, in -- that --

- 1 that you just gave, but I'll ask this anyways. Do --
- 2 do you have any estimate of the extent -- or do you
- 3 have any experience of the extent to which
- 4 participation would rise in programs if Manitoba Hydro
- 5 paid 100 percent of the incremental cost?
- 6 And -- and the reason that I said you
- 7 may have answered it is because you said that if you
- 8 went online you could give it away. So I'm taking it
- 9 that -- that in that situation you were absorbing 100
- 10 percent of the incremental cost.
- 11 MS. LOIS MORRISON: There are a number
- 12 of programs, such as that one, where we are covering
- 13 off 100 percent of the incremental cost. The low-
- 14 income program. When we first launched our Home
- 15 Insulation Program, our incentive offering for attic
- 16 insulation was approximately eight-five (85) to 90
- 17 percent of the incremental -- of -- of the cost of --
- 18 of the -- the actual insulation. So -- so if you're a
- 19 do-it-yourselfer, you could basically do it almost for
- 20 free.
- 21 So we have experience with it, and we --
- 22 we are gauging it when we are making our design as to
- 23 how to best manage it. And it's not always a case of
- 24 paying for the -- the measure. There -- there's other
- 25 market barriers that you have to address in order to

- 1 get the measure in place. And we look at that when
- 2 we're -- when we're developing and designing a program.
- 3 We're looking at all the market
- 4 barriers. And -- and as I mentioned some of them as --
- 5 how -- what's our shelf space -- what's our percentage
- 6 of shelf space? Do we have contractors in the market
- 7 that can actually install that measure, or -- or are
- 8 they familiar with it? So maybe we have to invest in
- 9 some capacity building. These are all components that
- 10 go into the design.
- 11 MR. WILLIAM GANGE: And -- and what
- 12 about this? Do -- do you have specific assumptions
- 13 about participation rates as a function of the payback
- 14 period?
- MS. LOIS MORRISON: That depends on a
- 16 number of factors in the marketplace. It depends on
- 17 which market we're dealing with. We do make
- 18 assumptions based around what we think is acceptable.
- 19 And we have some broad assumptions or -- or rules of
- 20 thumb that we use when we're working with customers.
- 21 But there -- there may be rules of thumb, but they're
- 22 based on interactions with the different customer
- 23 groups.
- 24 Commercial customers will accept a low -
- 25 a shorter payback period. They won't go for a ten

- 1 (10) year payback period on an installation in most
- 2 cases. There might be the odd -- here, I'm going to
- 3 put all my qualifiers on it. It's really unique to the
- 4 type of measure also. So if it's a product that has a
- 5 really long life, they might be willing to go up to
- 6 five (5) years.
- 7 So if it's -- say they're going to
- 8 invest in a chiller, and we can work together so that
- 9 their payback is within five (5) years, because that
- 10 equipment has such a long life, they might be willing
- 11 to entertain that. However, a lighting application --
- 12 a lighting installation, they might not be willing to
- 13 take it. So they'll take a one (1) to two (2) year
- 14 payback, or a two (2) to three (3) year payback.
- 15 Industrial customers, a much shorter payback period.
- 16 So these are things that we take into
- 17 consideration when we're designing the program.
- 18 Residential customers are usually willing to take a
- 19 little longer payback period, depending on what we're
- 20 talking about. Again, it comes to the life of the --
- 21 the type of equipment we're looking at.
- 22 MR. WILLIAM GANGE: Those assumptions,
- 23 would you be able to -- would -- would you be able to -
- 24 to specify them by way of an undertaking? Is that
- 25 possible?

```
3307
 1
                  MS. LOIS MORRISON: I could give you an
   example. But to give you all of them -- again, it
   comes down to -- it's -- it's a very -- we have a
 3
   number of programs. We have a number of technologies.
   We have a number of markets that we deal with.
   could give you an example of what we use for a customer
 7
   or for a technology or a program, but I don't think --
 8
                  MR. WILLIAM GANGE:
                                       That'd be great.
                  MS. LOIS MORRISON: -- yeah, okay.
 9
10
                  MR. WILLIAM GANGE: That'd be great if
   you did that. So you'll undertake to give me one (1) -
11
12
   - one (1) example --
13
                  MS. LOIS MORRISON:
                                       Okay.
14
                  MR. WILLIAM GANGE: -- of -- of
15
   assumptions with respect to the payback period of -- of
16
   one (1) type of customer and one (1) type of industry.
17
   Thank you.
18
19
   --- UNDERTAKING NO. 73: Manitoba Hydro to provide
20
                                an example of a payback
21
                                period for one (1) type of
22
                                customer and one (1) type
23
                                of industry
24
25
                  MR. WILLIAM GANGE: I'm -- I'm getting
```

- 1 very close, Mr. Chair. I just need to talk to
- 2 Professor Miller for a very short period of time. I
- 3 don't think we even need a break. I'll just...

- 5 CONTINUED BY MR. WILLIAM GANGE:
- 6 MR. WILLIAM GANGE: Ms. Morrison, can
- 7 you advise me of this: Does the province subsidize
- 8 geothermal installation in the province?
- 9 MS. LOIS MORRISON: The Province of
- 10 Manitoba does have a geothermal incent -- tax credit
- 11 for supporting geothermal installations, yes.
- 12 MR. WILLIAM GANGE: And is it -- is it
- 13 a one size fit -- fits all, or are there different
- 14 subsidies depending upon where you live? For instance,
- 15 are you close to natural gas, are you in an all-
- 16 electric area.
- Do you know the answer to that?
- MS. LOIS MORRISON: I'm a little rusty
- 19 on all the specific details of that program. However,
- 20 I do recall -- and we could clarify that as an
- 21 undertaking so that I do get this right -- that there
- 22 is a difference for units that are installed in gas-
- 23 serviced areas.
- As an undertaking, we will provide
- 25 details on the Province of Manitoba's geothermal

3309 1 program. 2 3 --- UNDERTAKING NO. 74: Manitoba Hydro to provide details on the Province of 4 5 Manitoba's geothermal 6 program 7 CONTINUED BY MR. WILLIAM GANGE: 9 MR. WILLIAM GANGE: In the DSM programs do you target the -- those -- those consumers, low-10 11 income consumers, that might be most in need of DSM? 12 MS. LOIS MORRISON: We have a well-13 established Low Income Energy Efficiency Program that is specifically targeted to aid those customers who 14 15 would be in the classification of low -- meet the LICO-16 125 cutoff. 17 MR. WILLIAM GANGE: What about with 18 respect to electric heat customers? Do you target 19 electric heat customers for the possibility of using 20 geothermal? 21 22 (BRIEF PAUSE) 23 24 MS. LOIS MORRISON: With our 25 Residential Earth Power Loan, we focus our promotions

3310 in the electric service territory. 2 3 (BRIEF PAUSE) 5 MR. WILLIAM GANGE: During Mr. Thomson's appearance, Ms. Morrison, I -- I don't -- I don't remember if you were --7 8 MS. LOIS MORRISON: Could -- sorry, could I interrupt? I need to add one (1) component to the -- the geothermal. 10 11 MR. WILLIAM GANGE: All right, all 12 right. 13 MS. LOIS MORRISON: We also -- we have 14 a commercial geothermal program that is available to 15 customers in electric service territory only. 16 MR. WILLIAM GANGE: I'm sorry, I -- I was being such a smart aleck, I didn't -- I didn't 17 18 quite focus on you there. Could you repeat that? 19 MS. LOIS MORRISON: We have a -- our -we do have, under our commercial program, geothermal 21 options focussed only -- only electric heat customers 22 are qualified to participate. 23 MR. WILLIAM GANGE: Thank you. Mr. 24 Wiens, earlier in the -- in the day, I believe that 25 there was some discussion about whether rates had --

- 1 upward rates had an influence on commercial customers
- 2 and -- and their use of -- or consumption of
- 3 electricity. And -- and there was suggestion that
- 4 there -- that commercial customers may not be as
- 5 sensitive to upward pressure of rates.
- 6 Has that been your experience?
- 7 MR. ROBIN WIENS: All customers would
- 8 have some -- all cat -- there would be customers in all
- 9 categories of customer -- residential, commercial,
- 10 industrial -- who have sensitivity. And their
- 11 sensitivity is going to depend on a lot of other things
- 12 as well, their degree of sensitivity.
- 13 Commercial -- for commercial customers,
- 14 many of our small commercial customers, electricity is
- 15 one of dozens or hundreds of inputs that go into their
- 16 business, and in many cases it's a small part of it, so
- 17 they're not likely to have the same level of
- 18 sensitivity as other customers for whom electricity is
- 19 more important as a -- as a share, and -- or for whom
- 20 there are fewer substitutes available to them.
- 21 But, in the context of DSM, one (1) of
- 22 the substitutes that's available to all groups of our
- 23 customers is conservation programming offered by
- 24 Manitoba Hydro.
- MR. WILLIAM GANGE: And my recollection

- 1 of another fascinating hearing that we had, the Energy
- 2 Intensive Rate Application, was that during that
- 3 hearing one (1) of the -- one (1) of the large
- 4 intensive users came and gave evidence of -- of the
- 5 substantial amount of DSM measures that had been
- 6 introduced to its plant.
- 7 Do you recall that? I -- I -- we don't
- 8 need to get into the -- well, we cant get into the --
- 9 the name of the customer, but do you -- do you recall
- 10 that kind of evidence being brought forward?
- MR. ROBIN WIENS: I don't recall the
- 12 specific customer or even the specific examples, but I
- 13 do recall that there was some discussion of that
- 14 customers participation, yes.
- MR. WILLIAM GANGE: Yes, thank you.
- 16 Ms. Morrison, I just have a couple more questions and
- 17 that is: During the -- Mr. Thompson's presentation, he
- 18 made a comment that Manitoba Hydro does not intend to
- 19 engage in DSM that provides upward pressure on rates.
- 20 Does that sound like something that
- 21 would be consistent with Manitoba Hydro's philosophy?
- MS. LOIS MORRISON: I believe his
- 23 statement was that, given our current financial
- 24 position, any new DSM programs have a sound business
- 25 case, and that DSM should reduce the upward pressure on

- 1 rates, not increase it. I don't believe that was a --
- 2 a specific delineation that it -- that we were not
- 3 going to be -- that we were doing anything other than
- 4 what we've been doing to date which is -- generally, as
- 5 I described before; we look at it -- there's program
- 6 level analysis and then there's portfolio level
- 7 analysis. And if we can provide a program that has
- 8 good business case, and is in line with what we want to
- 9 achieve overall, and as a whole, our GSM initiative is
- 10 not putting upward pressure on rates, I don't see -- I
- 11 -- I think that's very much in line with our
- 12 objectives.
- 13 MR. WILLIAM GANGE: Thank you. And is
- 14 -- is that where the RIM test comes into play, in terms
- 15 of attempting to provide an analysis as to whether
- 16 there's going to be an upward pressure on rates?
- 17 MS. LOIS MORRISON: The RIM test would
- 18 provide us with a -- an indication that it's having --
- 19 that it may have an im -- that -- that it's likely to
- 20 have an upward pressure, or have some influence on our
- 21 rates. And -- but as I mentioned, it's used as part of
- 22 the overall discussion and the overall analysis of the
- 23 program.
- 24 MR. WILLIAM GANGE: Mr. Rainkie, just
- 25 to help justify your attendance today, does Manitoba

PUB - MANITOBA HYDRO GRA 01-11-2013 3314 Hydro apply a RIM test to new dam construction? 2 MS. LOIS MORRISON: I think the missing component in that would be the loss of foregone revenue 3 that would be a component of the RIM test, and building a new generation station would not have that component. 6 MR. WILLIAM GANGE: So -- so the answer is "no"? 7 It's --8 MS. LOIS MORRISON: I don't think it's 9 -- it's an applicable test. It's --10 MR. WILLIAM GANGE: -- possible? Okay, 11 thank you. 12 MS. LOIS MORRISON: -- not appropriate. 13 MR. WILLIAM GANGE: Thank you. 14 MS. LOIS MORRISON: Sorry. Just for 15 the record, if -- if I could clarify; I may have 16 misspoken earlier on regarding when Mr. Gange asked me about the components of the avoided costs. I want to 17 18 clarify, when I had spoken to it, I had talked about 19 the components being the deferral of transmission and 20 distribution infrastructure. However, I -- the -- the 21 -- and this can again be clarified by Mr. Miles when he

- 22 returns, our generation marginal cost component is no
- 23 longer tied to cost related to the deferral of
- 24 generation, but rather to the marginal value of the
- capacity and energy on the export market. Thank you.

3315 1 MR. DARREN RAINKIE: Mr. Gange, I could be the highest person here relative to the time that I 3 speak today. I think the question you're asking is going to of course get into the NFAAT process that is planned but certainly there will be information in that 7 filing on the financial impacts and rate impacts of new dams, but certainly nothing that we're prepared to discuss today. But -- but I just -- I'll just leave 10 you with that thought. 11 12 (BRIEF PAUSE) 13 14 MR. WILLIAM GANGE: Mr. Chair, thank 15 you. Those are my questions. Thank you, Ms. Morrison. 16 MR. ROBIN WIENS: Mr. Gange, just 17 before we retire this conversation, I want to improve 18 my load factor too here. 19 You had reminded me just a few moments ago about a MIPUG member that came and spoke about 21 their extensive participation, and just -- in light of 22 the fact that there may be some misunderstanding about 23 the level of participation of large industrials, and in 24 particular those who are members of MIPUG, that -- that certainly -- that -- that was an example, but certainly

- 1 most of the others are active participants as well.
- 2 And I -- I'm not able to go into
- 3 details, but I -- I didn't want any misunderstanding
- 4 being left that large industrials, and in particular
- 5 MIPUG members, weren't participants in Manitoba Hydro's
- 6 DSM program, because they are.
- 7 MR. WILLIAM GANGE: Thank you, Mr.
- 8 Wiens. That -- I mean, that was always -- that was my
- 9 understanding as well, and -- and so I'm glad that you
- 10 -- that -- that you put that on, 'cause that's helpful.
- 11 Thank you.
- 12 MR. RAYMOND LAFOND: I -- I would like
- 13 to try and connect a few dots here. Last night reasing
- 14 -- reading an article in my magazine, The Economist,
- 15 and -- and let me quote just one (1) paragraph. It
- 16 said that:
- "At it's peak in 1998 coal prov..."
- We're talking of the US here:
- "Coal provided 60 percent of
- 20 America's electricity. Even in 2010
- 21 when the shale gas boom was well
- 22 under way, it still accounted for 42
- percent. By the middle of 2012
- though, gas and coal were roughly
- neck and neck, each with around a

```
3317
                      third of the power generation."
1
2
                   So that being -- that being said, when I
   -- when -- when we look at Exhibit 20 here, and it
3
   says:
5
                      "Manitoba Hydro exports surplus
 6
                      hydro-electricity to provinces and
                      states that -- and states that would
                      otherwise burn fossil fuels like
                      coal."
9
10
                   My understanding is that, in fact -- and
11
   -- and please correct me if I'm wrong, Manitoba Hydro
12
   would displace very little coal fuel in the US, because
13
   coal operates at a certain base level and gas comes in
14
   to -- to supplement this base. And when Manitoba Hydro
15
   does export it's usually at the times when they're
16
   closer to peak than at the very low base, and therefore
   they displace gas and not coal. And I would assume
17
18
   that is also the major reason why Mr. Cormie says that
19
   he is -- it is gas prices in terms of Manitoba Hydro's
   forecasts are so sensitive.
20
21
22
                          (BRIEF PAUSE)
23
24
                   MS. LOIS MORRISON: Again, I will admit
25
    I am not an engineer and I do not work in that area, so
```

3318 I would prefer to -- your -- your question has quite a bit of value; however, it would be best served to be answered by either Mr. Cormie or Mr. Miles. 3 Okav. Fine. 4 MR. RAYMOND LAFOND: If -- and if that's the case, on page 54 of the annual report, the very last paragraph on that page, it says: 7 "The overall Power Smart Program is expected to reduce greenhouse gas 9 emissions by over 2 1/2 million 10 tonnes annually while providing 11 Manitobans with lower energy bills." There's \$2.5 million tonne -- 2.5 12 13 million tonnes of greenhouse gas emissions; would that be based on emissions produced by coal or gas, and if 14 15 it's a combination, in what ratios? 16 MS. LOIS MORRISON: It's -- it is based on the -- a combination of both of those factors. 17 18 we do is we take a factor -- some of that is actual --19 there's two (2) parts. Some of it is natural gas reduction in Manitoba. And so that is direct reduction 21 of GHGs as a result of reduction in natural gas burned 22 and consumed in Manitoba. The other component is indirect GHG benefits that would be realized as a 23 24 result of our exports. 25 Now, from -- what we do to report that

3319 number is we take our energy savings and are essentially multiplying it by a factor that we are provided by individuals in the power -- power supply group that provide us with that factor. So --5 MR. RAYMOND LAFOND: And my question is whether that factor is based on displacing coal or gas? MS. LOIS MORRISON: The factor would 7 have to be provided by Mr. Miles or -- and -- and I believe it's a combination, but they would be the ones to be -- to answer that. 10 11 MR. RAYMOND LAFOND: So we will hear 12 about -- we will hear about that next week. 13 MS. LOIS MORRISON: Yes. 14 15 (BRIEF PAUSE) 16 17 MS. LOIS MORRISON: Actually, what we 18 could do is refer to Manitoba Hydro's response to PUB/MH-1-104B. And in there we state: 19 20 "Today, a more conservative estimate 21 of 0.75 kg per kilowatt hour is assumed. This reflects the 22 23 displacement of a mixture of fossil 24 fuel resources and a variety of technologies and efficiencies." 25

```
3320
                   If -- if you would like more detail than
 1
   this, that would have to be provided by my peers.
 3
                   MR. RAYMOND LAFOND: The only, I guess,
  detail I want is the dif -- is the proportion of gas
   versus coal that has been used in the calculation.
 6
                  MS. LOIS MORRISON: Okay.
 7
                          (BRIEF PAUSE)
 9
10
                   MR. RAYMOND LAFOND: And again that's
11
   because the formula that would have been used prior to
12
   2010, when 62 percent in 2010 was used was produced by
13
   coal in the US, and it's now down to one-third (1/3).
14
   That's got to have changed over the last couple of
15
   years.
16
                   MS. LOIS MORRISON: We'll take that as
17
   an undertaking, to provide a breakdown, or -- of the
18
   components of our GHG estimate.
19
20 --- UNDERTAKING NO. 75: Manitoba Hydro to provide a
21
                                breakdown of the components
22
                                of its GHG estimate
23
24
                       (PANEL STANDS DOWN)
25
```

- 1 THE CHAIRPERSON: Thank you. Before I
- 2 ask Mr. Peters to talk about the evolution of next
- 3 week, I wonder if there are any documents that we need
- 4 to acknowledge or recognize? No?
- 5 MS. ODETTE FERNANDES: No.
- THE CHAIRPERSON: There being none, I
- 7 would ask that Mr. Peters to talk about how next week
- 8 is going to evolve.
- 9 MR. BOB PETERS: Yes, thank you, sir.
- 10 I believe I began the week by handing out a new
- 11 calendar to everybody. And in case we're doing a
- 12 report card, it's so far been 100 percent accurate --
- 13 accurate. And not only have I been able to deliver,
- 14 Mr. Chairman and Board members, this hearing within
- 15 time budget this week, we're actually early today. And
- 16 as a benefit --
- 17 MR. WILLIAM GANGE: You're welcome, Mr.
- 18 Peters.
- 19 MR. BOB PETERS: -- as a benefit -- I
- 20 see, now they come out -- as a benefit, Mr. Chairman
- 21 and Board members, we've also been able to cancel the -
- 22 the Board's intended sitting on -- on Saturday of
- 23 this week, as the DSM panel is now concluded and
- 24 Manitoba Hydro's revenue requirement panel is -- is not
- 25 available.

- 1 But next week, to answer your question
- 2 directly, it will be -- it will be a week dealing with
- 3 revenue requirements issues from Manitoba Hydro, and
- 4 those revenue requirements issue include depreciation.
- 5 The present plan is that on Monday, Mr. Kennedy will be
- 6 with us, and he will be -- continue to be examined by
- 7 Mr. Hacault. And there may be undertakings that other
- 8 parties have that they want clarified with Mr. Kennedy
- 9 while he is here.
- 10 When Mr. Kennedy is complete in his
- 11 testimony, Manitoba Hydro's revenue requirement panel
- 12 will -- will be seated in its entirety, and Mr.
- 13 Williams will be asking questions related to revenue
- 14 requirement issues.
- 15 I should indicate on the 15th of
- 16 January, which is Tuesday, MIPUG has asked for the
- 17 opportunity to have two (2) of its members attend and
- 18 provide relative brief presentations. I believe it
- 19 works best for the Board and for MIPUG that those be
- 20 held perhaps first thing on Tuesday morning the 15th.
- 21 And I'll endeavour to arrange that with Mr. Hacault
- 22 over the weekend.
- 23 Then turning to next Wednesday, the date
- 24 has been fixed for the testimony of Mr. Chernick, and
- 25 he will be examined in direct by, perhaps both Mr.

3323

- 1 Gange and Mr. Williams, or alternatively they'll divide
- 2 up the work. Oh, I'm sorry, Mr. Chernick will be
- 3 examined by -- by Mr. Gange in -- in direct and then
- 4 he'll be available to be cross-examined.
- 5 The next day will be Mr. Dunsky, who has
- 6 been sponsored by a joint -- jointly by two (2) of the
- 7 Intervenors. So his evidence will occur on Thursday.
- And to the extent that we need to
- 9 continue on revenue requirement matters, we have Friday
- 10 the 18th available. And I do say with reluctance, I
- 11 know the weekend date on Saturday is available at least
- 12 for perhaps a half a day, but we'll have to see how the
- 13 week unfolds with that.
- 14 The -- the overriding factor, Mr.
- 15 Chairman, is to see whether or not we could complete
- 16 the revenue requirement evidence and then the
- 17 Intervenor evidence in a time that will permit closing
- 18 submission to still occur before the 24th of January.
- 19 And I'm not confident that will be the case at this
- 20 point in time, but if -- if it can't be we'll have some
- 21 alternate dates for closing submissions for the Board
- 22 to consider.
- 23 One (1) last note, while we're forward-
- 24 planning: On January 22nd, parties should be aware
- 25 that the Hearing will commence at approximately 10:30

3324 on January 22nd to facilitate availability of the Board. 3 So, Mr. Chairman, next week we can expect Mr. Kennedy here on Monday morning, followed by the revenue requirement panel, and on Tuesday will be some presenters from MIPUG, on Wednesday will be Mr. Chernick, on Thursday Mr. Dunsky, and Friday we'll continue with revenue requirement. So, subject to any questions of yourself 10 and any other parties, that concludes my overview of 11 the intended plans next week. 12 THE CHAIRPERSON: There being no other 13 questions, I believe that we're adjourned for today. And so we'll see -- we'll see you, those few who are 14 15 going to be here on Monday, we'll see you on Monday. 16 Thank you very much. Have a good 17 weekend. 18 19 --- Upon adjourning at 2:41 p.m. 20 21 Certified correct, 22 23 24 Cheryl Lavigne, Ms. 25

25 1111111051		01 11 2010	1496 3323 31	
\$	3216:20	3318 <b>:</b> 9	14/'15	3180:4,18
\$1,500	3218:7	<b>1/3</b> 3320:13	3202:2	3184:7,10
3234:7	3219:14		<b>15</b> 3224:2	3186:14
	3220:10	<b>1:05</b> 3255 <b>:</b> 11		3188:13
\$1,750	3221:3	<b>10</b> 3150:13	3231:6	3194:18,1
3268:18	3222:21	3187:15	3254:10	3201:14,1
\$1,800	3223:6,15	3189:4	3260:9	,22
3166:3	3226:7,22	3190:2,12	3273:5	3202:24
<b>6100</b> 2071 15	3227:17,19	3221:15	3275:16	3203:3,12
<b>\$100</b> 3271 <b>:</b> 15	,21	3242:9	3276:25	18,25
<b>\$2</b> 3262 <b>:</b> 19	3228:8,23	3248:1	<b>153</b> 3272:15	3204:1,18
<b>32.5</b> 3318:12	3230:10	3254:9	154,000	3205:6
	3243:13	3259:20	3272:16	3208:15
\$4,000	3245:1	3260:8		3216:2
3165:16	3261:16,17	3272:24	<b>1-58</b> 3211:3	3220:9
<b>\$400</b> 3232:17	3264:6	3306:1	3213:3	3222:23
	3269:25		<b>15E</b> 3277:17	3223:11
\$5,000	3279:9	<b>10.5</b> 3277:12		3224:23
3165:3	3281:4	10:00	<b>15th</b> 3223:13	3225:16
<b>750</b> 3271:5	3287:12,14	3184:13	3322:15,20	3228:12
	3290:1,20		<b>16</b> 3274:4	3240:25
\$ <b>900</b> 3268:19	3299:11	10:30	1 60 0140 15	3248:16,1
3270:14	3300:11	3323:25	<b>1-68</b> 3148:15	<b>,</b> 19
	3306:13	10:58	3246:15,21	3249:11
0	3307:11,12	3221:17	17	3250:6
<b>0.5</b> 3156:2	,16,21,22	<b>100</b> 3268:7	3169:17 <b>,</b> 19	3253:10
<b>TF</b> 2210 01	3310:9		3170:2,9	3254:9
<b>).75</b> 3319:21	3311:21	3271:14	3274:4	3259:20
	3312:3	3278:18	<b>17.8</b> 3277:2	3261:15
1	3316:15	3304:5,9,1		3266:22
L 3146:5	3323:23	3 3321:12	<b>18</b> 3275:15	3269:5
3149:7,8	1,100	<b>11</b> 3143:23	18,000	3270:16
3150:19,24	3257:20	3150:19	3169:17	3271:16,1
3151:9		3193:16	3170:2,10	3299:11
3155:10,11	<b>1,119</b> 3275:8	3263:22		3306:13,1
,22 3158:2	1,750	11:18	<b>18th</b> 3323:10	3318:9,19
3159:22,25	3268:24		<b>19</b> 3276:24	3322:17
3160:4,5		3221:18		3323:6
3165:8	1,822	<b>12</b> 3266:25	<b>1990</b> 3213:13	2,124
3176:2	3167:24	3268:13	<b>1998</b> 3316:17	3222:10
3179:20	<b>1.1</b> 3180:11	3272:9	<b>1st</b> 3206:25	
3181:13		3274:5		2,439
3182:17,20	<b>1.3</b> 3175:6	12/'13	3223:12	3221:25
3186:14,15	3178:13	3204:5		2,500
3187:20	3180:5		2	3232:11
3188:24	<b>1.5</b> 3253:8	12:04	<b>2</b> 3147:7	
3191:13	1/2	3255:10	3153:14	2.2
3195:8,16	•	<b>125</b> 3309:16	3159:4	3189:17,2
3197:24	3175:14,17		3163:18	<b>2.5</b> 3223:14
3199:7,15,	3202:24	<b>13</b> 3269:3	3166:4	3318:12
25	3203:2,24	<b>14</b> 3272:7,8	3174:12 <b>,</b> 15	
	3204:4	14,000	3175:13,14	<b>2:41</b> 3324 <b>:</b> 1
3200:2,22 I			•	
3200:2,22 3206:23	3262:19 3270:7	3185:4	,16,17	<b>20</b> 3151:13

3183:11,18	<b>2013</b> 3143:23		<b>3146</b> 3145:3	3222 <b>:</b> 22
3185:3	3175:8	3	<b>3147</b> 3145:4	<b>400</b> 3143 <b>:</b> 21
3190:7,13	3205:25	<b>3</b> 3165:15		
3219:16	3206:1	3166:5	3150	<b>42</b> 3316:22
3253:9 3262:18	2013/14	3174:12,15	3146:4,7	<b>43</b> 3146:9
3290:6,7	3143:8	3185:10 3194:19	<b>3153</b> 3145:11	3222:9,16
3317:3	2013/'14	3199:3	<b>31st</b> 3219:16	3274 <b>:</b> 9
20,000	3202:1	3202:24	<b>3204</b> 3147:10	45
3224:3	2014/'15	3203:2,24	<b>3214</b> 3147:23	3200:16,20 3211:3
<b>200</b> 3268:8	3202:23	3204:4		
	2017	3225:18 3230:20	<b>3218</b> 3148:8	<b>48</b> 3274:9
<b>2000</b> 3276:9	3171:6,22	3230:20 3234:5	<b>3219</b> 3148:12	
<b>2008</b> 3160:24	3173:14	3248:6,7	3222	5
<b>2009</b> 3182:17	<b>2021</b> 3190:2	3249:14	3146:8,9	<b>5</b> 3167:18
<b>2010</b> 3316:20	2023/'24	3265:15	<b>3242</b> 3145:12	3189:19 3191:7
3320:12	3201:16	3268:16	<b>3246</b> 3148:18	3215:25
2010/'11	3202:24	3269:20 3270:7	<b>3247</b> 3146:10	3247:13,20
3188:4,8	3203:3	3286:6,10		3248:1
2010/2012	2024/'25	3289:21	<b>3252</b> 3148:23	3254:9
3148:16	3273:14	3306:14	<b>3272</b> 3149:5	3255 <b>:</b> 2 3259 <b>:</b> 20
3244:23	<b>2031</b> 3273:9	<b>3,000</b> 3165:3	<b>330</b> 3143:21	3261:15
3246:16,22	3286:7	3168:12	<b>3307</b> 3149:9	3263:21
<b>2011</b> 3249:1	2031/'32	3170:18	<b>3309</b> 3149:12	3266:25
3273:9	3202:23	3185:1,16		3272:9
3276:9	<b>21</b> 3171:3	<b>3,300</b> 3171:5	<b>3320</b> 3149:15	3278:15 3286:15
3286:7 3295:12	<b>22</b> 3169:20	3172:2,19,	<b>3324</b> 3143:24	3288:6
		24 3173:3,5,1	3145:14	3306:6,9
<b>2012</b> 3146:3 3147:4	<b>22nd</b> 3323:24 3324:1	9,25	<b>34</b> 3170:12	5,184
3147:4 3150:10,15		3,654	<b>35</b> 3171:23	3167:9,16
3189:5	<b>237,000</b> 3272:13	3275:21	3172:8,9	5,357
3201:3		<b>3.5</b> 3201:15	3173:14,15	3167:20
3202:5	<b>24th</b> 3323:18	3206:1	<b>350</b> 3257:20	3168:7
3204:15	<b>25</b> 3151:14		<b>3A</b> 3247:25	3170:19
3205:2 3206:14	3291:3	<b>3.95</b> 3202:4,23		<b>5,359</b> 3153:2
3212:22	25,000	3202:4,23	<b>3D</b> 3148:21 3251:22	5,600
3219:16	3152:15	3206:3	3252:3	3273:15
3223:9,12,	3173:3	<b>30</b> 3174:4		<b>5.2</b> 3280:22
15 3245:22	<b>26</b> 3247:5	3175:22	4	
3316:23	3281:7,8	3176:3	<b>4</b> 3145:6	<b>50</b> 3268:7
2012/13	3286:16	3278:9	3151:20	<b>500</b> 3193:9
3143:8	<b>2-7</b> 3269:3	<b>300</b> 3278:8	3199:3	3243 <b>:</b> 6
2012/'13	270	<b>31</b> 3280:22	3234:5	<b>52</b> 3146:8
3201:15,21	3278:11,13	3281:8,15	3278:15 3286:3	3221:25
3203:11 3204:1	<b>28</b> 3249:18	3282:24		3222 <b>:</b> 6
3205:25	<b>29</b> 3153:8	<b>3143</b> 3143:24	<b>4.5</b> 3203:13 3205:25	<b>54</b> 3275:20
-			3203:25	3318:5

FOB MANITODA	A HIDRO GRA	01 11 2015	rage 3327 01	
<b>55</b> 3243:2	<b>700</b> 3257:22	3170:21	3186:21	3316:1
<b>56</b> 3147:8	<b>71</b> 3148:19	<b>9A</b> 3242:9	According	actively
3201:4,11	3252:1		3219:15	3161:14,24
3204:18	<b>TO</b> 0140 0			3241:1
3205:7	<b>72</b> 3149:3	A	accounted	
3206:15	3272:1	a.m 3150:1	3316:22	activity
3207:8	<b>73</b> 3149:6	3184:12,13	accounting	3191:1
3222:24	3307:19	3221:17,18	3222:13	3192:19 3209:15
	<b>74</b> 3149:10	ability	accurate	3209:13
6	3167:14	3234:15,21	3153:24	actual
	3309:3	3261:8	3197:2	3152:25
<b>6</b> 3153:8		3266:1	3253:2	3192:10
3189:20	74,000	<b>able</b> 3197:3	3321:12,13	3201:20
3191:8	3152:24	3198:14		3203:12
3263:24	74,057	3208:5	accurately	3227:20
3286:14	3167:5	3220:6	3274:14	3228:19
3288:6 3295:13	<b>75</b> 2140 12	3228:16	achieve	3254:6
	<b>75</b> 3149:13	3231:2	3180:21	3256:19
<b>60</b> 3316:19	3320:20	3234:25	3253:22	3304:18
<b>62</b> 3320:12		3238:6	3313:9	3318:18
	8	3274:16	achieved	actuality
<b>63</b> 3183:9,20	<b>8</b> 3200:7,14	3280:6	3200:3	3173:21
3185:6,7	3248:24	3300:3,6	3200:3	1 - 77
<b>66</b> 3147:3	8.5	3306:23	achieves	actually
3204:25	3175:10,19	3316:2	3288:1	3152:21,23
3222:4	,25	3321:13,21	acknowledge	3157:8
<b>67</b> 3147:11			3255:15	3163:8,10, 19 3165:8
3214:6	<b>800</b> 3271:9	Absolutely	3321:4	3172:9
3214:6	<b>85</b> 3304:16	3188:10		3175:15
		absorbing	acquire	3190:11
<b>68</b> 3148:3	8th 3151:12	3304:9	3259:1	3192:6
3218:22	3200:15	<b>ac</b> 3280:11	acquiring	3227:21
3244:24			3232:14	3228:23
3245:4	9	accept	acquisition	3229:14
<b>69</b> 3148:9	<b>9</b> 3151:6	3201:1	3299:3	3239:25
3219:7	3153:11,12	3262:9		3243:23
	3169:20	3305:24	Act 3234:20	3250:23
7	3171:3	acceptable	3235:18	3303:6
7	3180:6,12	3305:18	acting	3305:7
,	3248:1,5	access	3229:14	3319:17
3152:19,21	9,345	3166:7	action	3321:15
,23 3153:18	3170:23	3198:21	3187:9,17	<b>add</b> 3264:19
	3172:14	3220:6	3190:15	3310:9
3167:3,13 3174:5,11		3228:16	3225:11,12	3310:9
31/4:3,11	<b>9:00</b> 3150:1	3233:20	3247:12,19	added
3247:19	<b>9:54</b> 3184:12	3234:21,25	,21	3226:22
	<b>90</b> 3304:16	3236:1	3263:20	3275:9
<b>7.1</b> 3295:10		3237:23	3272:9	3277:13
<b>7.2</b> 3175:8	900	3274:17		adding
	3268:22,24	3275:17	active	3192:23
<b>70</b> 3148:13	<b>95</b> 3182:3		3162:22	
3246:19		accomplishme nts	3163:4	<b>addition</b> 3155 <b>:</b> 4
	<b>988</b> 3168:23	nts	3239:10	3133:4

11111111021	111110 0141		1490 0020 01	
3168:12	3308:7	3226:2	3230:18	3214:8,15
3261:2		-14	3238:5	3215:3,14
additional	advised	ahead	3242:3	3216:10
	3272:12	3184:18	3258:12	3218:2
3177:1	advisor	<b>aid</b> 3309:14	3276:3,5	3230:15
3178:16	3237:5,11	aim 3205:14	3294:25	3259:24
3235:17	affect		-1- 0160 11	3278:3,12
3267:11	3205:15	<b>ak</b> 3275:16	<b>als</b> 3169:11	3280:21
3277:12	3257:11	aleck	alternate	3293:14
address	3237:11	3310:17	3225:24	3299:5,23
3254:18	affected		3323:21	3300:11
3301:13	3261:1	align	alternative	3313:6,7,
3304:25	affecting	3287:18	3225:25	5,22
addressed	3216:16	all-electric	3227:13	
3185:12		3167:22		analyze
3103:12	afford	3168:3	alternativel	3301:4
<b>adds</b> 3299:13	3204:12	3173:13	<b>y</b> 3323:1	and/or
adequately	Affordable		<b>am</b> 3162:8	3245:10
3236:4	3228:9,17	allies	3175:5,11	3275:18
	3233:2	3228:25	3212:17	3277:19
adjacent	3234:13,18	3229:12	3255:1	Anderson
3166:6		allocate	3261:13	3144:14
adjourned	afternoon	3177:5,25	3274:14	3144:14
3324:13	3255:1,5	3220 <b>:</b> 12	3286:8	annual
	against	3221:4		3180:18
adjourning	3152:24		3317:25	3219:15
3324:19	3258:6	allocated	America	3273:14
adjust		3188:19,24	3256:20	3277:20
3265:17,19	agencies	3219:19,23	America's	3318:5
,22	3226:22	3220:1,7,1	3316:20	annually
	3236:20	3,21		3318:10
adjusting	3238:4	3221:4	amongst	3310:10
3183:13	3241:20	allowance	3216:16	answer
adjustment	3256:21	3165:15,19	3297:15	3196:5,18
3265:8	agency	,22,25	amount	3216:22
	3238:5	3166:7	3166:3	3221:12
adjustments	3239:25		3208:4	3243:10
3302:5	3240:20	allowances	3227:8	3244:16
admit		3165:8,13	3264:24	3245:13,1
3188:15	agents	allowed	3271:20	3246:3
3317:24	3229:14	3166:21	3284:9	3247:24
admitted	<b>ago</b> 3165:12	alluded	3312:5	3254:22
3150:9	3166:5			3263:23
3130:9	3184:25	3226:3,5	<b>ana</b> 3213:13	3264:9
advantage	3290:15	3287:22	<b>anal</b> 3235:16	3265:25
3178:18	3315:20	alone		3270:3
adversely		3237:15	analysis	3277:21
3177:8	agreed	already	3147:12,17	3303:25
	3174:7	3172:7	3154:16	3308:17
advertising	3181:12	3177:10	3177:19	3314:6
3164:9	3187:4	3178:15	3200:4	3319:10
advise	3190:2,8,9	3170:13	3211:21,24	3322:1
3248:16	3193:23	3218:3	3213:8,19,	answered
2210.10	3200:11		20	
		3219:19		3298:2

3304:7   3207:19   3249:15   3252:19   3252:19   3252:19   3252:19   3252:19   3249:13   3295:8   appro   3317:25   3308:16   3249:13   anticipate   3194:15   approach   3161:9   as   3243:21   3224:24   3181:1   3187:3   3243:21   3224:24   3181:1   3187:3   3275:4   3244:1,2   3208:7   3188:24,25   3275:4   3244:1,2   3208:7   3188:24,25   3275:10   3310:6   3237:9   1,14   as   3191:12   appearance   3227:21,24   3228:2,6,1   3191:12   appearance   3227:21,24   3228:2,6,1   as   3191:12   appearance   3240:16   3231:7   3273:2   3144:1   3302:7,13   3272:11   appearance   3240:25   3276:19   as   3192:7   3171:19   3240:25   3276:19   3240:25   3276:19   as   3194:12   appearance   3227:211   appearance   3227:211   appearance   3227:211   appearance   3227:21   approaches   3276:19   3276:19   as   3192:7   3171:19   3240:25   3276:19   3240:25   3276:19   as   3192:15   3281:7,8   appropriate   3158:15   3281:7,8   appropriate   3158:15   3281:7,8   appropriate   3153:23   3161:24   3250:7,12   applances   3190:21   3230:3   3238:4   3250:7,12   applances   3190:21   3230:3   3238:4   3250:7,12   applances   3164:4   3250:7,12   applances   3177:5   arguments   3260:21   annway   3202:19   3282:20   3177:5   arguments   3260:21   annway   3202:19   3202:19   3202:19   3202:19   3202:19   3207:10   3207:21   annway   3202:19   3202:19   3207:21   annway   3202:19   annway   3202:19   annway   3207:10	3172:16 3182:15 3185:20,22 3235:23 3237:1 3247:9 sist 3206:23 3233:4,5 3239:3 3288:16 3289:16 sistance 3202:14 3232:14 3232:14 3239:23 sisting
3304:7   3207:19   3217:5   3252:19   3252:19   3252:19   3252:19   3252:19   3249:13   3249:13   3249:15   3175:21   3175:21   3162:15   3172:10   310:6   3237:9   1,14   3191:12   326:16   3237:9   1,14   3191:12   3273:2   3144:1   3302:7,13   3272:11   3302:7,13   3272:11   3193:21   3193:21   3193:21   3193:21   3193:21   3193:21   3240:25   3276:19   3193:21   3144:12   3266:16   3153:23   3161:24   3158:15   3163:10   3171:18   3253:3   3161:24   3172:7   3162:17	3182:15 3185:20,22 3235:23 3237:1 3247:9 sist 3206:23 3233:4,5 3239:3 3288:16 3289:16 sistance 3202:14 3232:14 3239:23
3318:3         3242:4         3291:12         3217:5         3308:16           answering         3295:8         appro         3317:25           anticipate         apparently         3194:15         approach         3160:21         3162:15           3208:17,24         3194:15         approach         3160:21         3162:15         as           3243:21         3224:24         3181:1         3187:3         3188:24,25           3275:4         3244:1,2         3208:7         3188:24,25           3172:10         appearance         3227:21,24         3228:2,6,1         as           319:12         appearance         3227:21,24         3228:2,6,1         as           319:10         3310:6         3237:9         1,14         as           319:12         Appearance         3227:21,24         3228:2,6,1         as           319:12         Appearance         3227:21,24         3228:2,6,1         as           319:12         Appearance         3227:21,24         3228:2,6,1         as           319:12         Appearance         3227:11         3231:7         3276:19         as           319:12         Appearance         3240:16         3231:7         3276:19	3185:20,22 3235:23 3237:1 3247:9 sist 3206:23 3233:4,5 3239:3 3288:16 3289:16 sistance 3202:14 3232:14 3239:23
answering     3281:12     3295:8     appro     3317:25       anticipate     3194:15     approach     3161:9     as       3208:17,24     3194:15     approach     3161:9     as       3243:21     3224:24     3181:1     3163:10       3275:4     3244:1,2     3208:7     3188:24,25       3172:10     appearance     3227:21,24     3228:2,6,1       3179:10     3310:6     3237:9     1,14       3191:12     Appearance     3240:16     3231:7       3273:2     3144:1     3287:2     3234:24       anticipating     3191:12     3292:7     3240:16     3231:7       3192:7     3171:19     3240:25     3275:22     3234:24       3193:21     appears     3276:19     as       314:12     appears     3192:9     327:211     as       3206:17     3242:9     3227:21     as       3206:17     3247:5     appropriate     3158:15       3190:21     3281:7,8     3153:23     3161:24       3253:3     apples     3153:23     3161:24       3253:3     317:18     325:3     323:1       anything     317:18     325:3     323:1       313:3     3164:4     329:5 <td>3235:23 3237:1 3247:9 sist 3206:23 3233:4,5 3239:3 3288:16 3289:16 sistance 3202:14 3232:14 3232:23</td>	3235:23 3237:1 3247:9 sist 3206:23 3233:4,5 3239:3 3288:16 3289:16 sistance 3202:14 3232:14 3232:23
answering         3249:13         3295:8         appro         3317:25           anticipate         apparently         3175:21         areas         3159:4           3208:17,24         3194:15         approach         3161:9         as           3216:8         appear         3160:21         3162:15         3162:15           3243:21         3224:24         3181:1         3187:3         3188:24,25           3275:4         3244:1,2         3208:7         3188:24,25           3172:10         appearance         3227:21,24         3228:2,6,1           3179:10         3310:6         3237:9         1,14           3191:12         APPEARANCES         3240:16         3231:7           3273:2         3144:1         302:7,13         3272:11           anticipating         3193:21         3240:25         3274:7         as           3192:7         3171:19         3240:25         3276:19         as           3144:12         Appendix         approaching         3279:3         as           3206:17         3247:5         3227:11         aren't           3221:15         3247:5         320:11         3172:7         3161:24           3253:3	3237:1 3247:9 sist 3206:23 3233:4,5 3239:3 3288:16 3289:16 sistance 3202:14 3232:14 3232:23
anticipate     apparently     3175:21     areas 3159:4       3208:17,24     3194:15     approach     3160:21     3162:15       3216:8     appear     3160:21     3163:10       3243:21     3224:24     3181:1     3187:3       3275:4     3244:1,2     3208:7     3188:24,25       anticipated     3248:5     3215:12     3227:25       3172:10     appearance     3227:21,24     3228:2,6,1       3179:10     3310:6     3237:9     1,14       3191:12     Appearances     3240:16     3231:7       3273:2     3144:1     3302:7,13     327:211       anticipating     appears     3171:19     3240:25     3275:22       3144:12     appears     3240:25     3276:19     as       3144:12     appears     3192:9     3308:23       3206:17     3247:5     3227:11     as       3206:17     3247:5     approaching     3279:3     aren't       3221:15     3281:7,8     appropriate     3153:23     3161:24       3253:3     3190:21     3230:3     aren't       3253:3     3171:18     3255:3     3238:4     aren't       3250:7,12     appliances     3313:3     3164:4     appropriatel	3247:9 sist 3206:23 3233:4,5 3239:3 3288:16 3289:16 sistance 3202:14 3232:14 3239:23
anticipate       3194:15       approach       3161:9       as         3208:17,24       3216:8       3160:21       3162:15       3162:15         3243:21       3224:24       3178:10       3163:10       3187:3         3275:4       3244:1,2       3208:7       3188:24,25         3172:10       appearance       3227:21,24       3228:2,6,1       327:25         3179:10       3310:6       3237:9       1,14       as         3191:12       APPEARANCES       3240:16       3231:7       3234:24         3192:7       3144:1       3302:7,13       3272:11       as         3192:7       3171:19       3240:25       3275:22       3275:22         3144:12       Appendix       3pproaches       3275:22       3276:19       as         3144:12       Appendix       3192:9       3206:19       as         3206:17       3247:5       3227:11       3158:15         3206:17       3286:16       3153:23       3161:24         3253:3       3295:10,11       3172:7       3162:17         3246:4       3250:7,12       3291:18       3255:3       3238:4         3250:7,12       3291:18       3255:3       3238:4	3206:23 3233:4,5 3239:3 3288:16 3289:16 <b>sistance</b> 3202:14 3232:14 3232:23
3208:17,24 3216:8 3216:8 3243:21 3224:24 3275:4 3248:5 3215:12 3227:25 3172:10 3191:12 3191:12 3192:7 3111:19 3192:7 3114:12 3193:21 3240:25 3174:10 3193:21 3208:7 3218:24 3228:2,6,1 3231:7 3237:2 3240:16 3237:9 31,14 3231:7 3273:2 3144:1 3287:2 3240:16 3237:9 31,14 327:10 321:11 3227:11 3227:25 3234:24 3231:7 3228:2,6,1 3231:7 3237:2 3240:16 3231:7 3227:21 3231:7 3227:21 3227:22 3276:19 3279:3 328:23 3279:3 328:23 3279:3 328:23 3279:3 328:23 3279:3 328:23 328:23 328:23 328:4 3253:3 3238:4 3250:7,12 3292:5 3202:19 3202:19	3206:23 3233:4,5 3239:3 3288:16 3289:16 <b>sistance</b> 3202:14 3232:14 3232:23
3216:8 3243:21 3243:21 3275:4 3244:1,2 3248:5 3215:12 3227:25 3172:10 3191:12 3191:12 3273:2  anticipating 3192:7  Antoine 3194:12  3193:21  Appendix 3194:12  Appendix 3194:12  Appendix 3192:7  Antoine 3247:5 3247:5 3247:5 3247:5 3247:5 3247:5 3247:1  3221:15 3227:25 3240:16 3231:7 3227:25 3240:16 3231:7 3227:21 3227:21 3227:25 3240:16 3231:7 3227:21 3227:21 3227:21 3227:25 3240:16 3231:7 3227:21 3221:15 3221:10 3221:10 3221:10 3222:1	3233:4,5 3239:3 3288:16 3289:16 sistance 3202:14 3232:14 3239:23
3243:21     3224:24     3181:1     3187:3       3275:4     3244:1,2     3208:7     3188:24,25       3172:10     appearance     3227:21,24     3228:2,6,1       3179:10     3310:6     3237:9     1,14       3191:12     APPEARANCES     3240:16     3231:7       3273:2     3144:1     3287:2     3234:24       anticipating     appears     3274:7     3272:11       anticipating     appears     3274:7     as       3171:19     3240:25     3275:22     3276:19       3144:12     appendix     3192:9     3308:23       3206:17     3247:5     3227:11     aren't       3206:17     3247:5     3253:3     3161:24       3253:3     3295:10,11     3172:7     3162:17       3246:4     3295:10,11     3190:21     3230:3     As       3246:4     3291:18     3314:12     3283:16     3287:24     as       313:3     3164:4     3231:11     3287:24     3292:5       3202:19     3282:20     3177:5     arguments	3239:3 3288:16 3289:16 sistance 3202:14 3232:14 3239:23
3275:4     3244:1,2     3208:7     3188:24,25       anticipated     3215:12     3227:25     3227:25       3172:10     appearance     3227:21,24     3228:2,6,1     as       3179:10     3310:6     3237:9     1,14     as       3191:12     appearances     3240:16     3231:7     3234:24       3273:2     3144:1     3287:2     3234:24     3272:11       anticipating     appears     3274:7     3272:11     as       3192:7     3171:19     3240:25     3276:19     as       3144:12     appendix     approaching     3279:3     as       3192:9     3206:17     3247:5     3227:11     as       3206:17     3247:5     appropriate     3158:15       3206:17     3286:16     3153:23     3161:24       3253:3     3295:10,11     3172:7     3162:17       3246:4     3295:10,11     3255:3     3238:4       3246:4     3250:7,12     3291:18     3245:12       313:3     3164:4     3231:11     3287:24     3287:24       3202:19     3282:20     3177:5     arguments	3288:16 3289:16 sistance 3202:14 3232:14 3239:23
anticipated       3248:5       3215:12       3227:25         3172:10       appearance       3227:21,24       3228:2,6,1         3179:10       3310:6       3237:9       1,14         3191:12       APPEARANCES       3240:16       3231:7         3273:2       3144:1       3287:2       3234:24         anticipating       appears       3272:11       3272:11         3192:7       appears       3240:25       3275:22         3171:19       3240:25       3276:19       as         3144:12       Appendix       approaching       3279:3       as         3206:17       3242:9       3227:11       aren't       as         3206:17       3247:5       appropriate       3158:15       aren't         3221:15       3286:16       3153:23       3161:24       3158:15         anyone       3295:10,11       3172:7       3162:17       3230:3       As         3246:4       3253:3       3238:4       3238:4       3238:4       3238:16         325:3       3171:18       3255:3       3238:4       328:16         325:7:12       appliances       3287:24       3287:24       3292:5         3313:3 <td< th=""><td>3289:16 sistance 3202:14 3232:14 3239:23</td></td<>	3289:16 sistance 3202:14 3232:14 3239:23
3172:10       appearance       3227:21,24       3228:2,6,1         3179:10       3310:6       3237:9       1,14         3191:12       APPEARANCES       3240:16       3231:7         3273:2       3144:1       3287:2       3234:24         anticipating       3192:7       327:11       327:11         appears       3240:25       3275:22         3144:12       3240:25       3276:19       327:3         anymore       3242:9       3192:9       3308:23         3206:17       3247:5       3227:11       328:17         3206:17       3281:7,8       3295:10,11       3153:23       3161:24         3253:3       3295:10,11       3172:7       3162:17         3246:4       3295:10,11       3255:3       3238:4       3230:3         3246:4       3250:7,12       3164:4       3287:24       3287:24         3313:3       3164:4       3231:11       327:15       3292:5         3202:19       3202:19       3177:5       3200:3	sistance 3202:14 3232:14 3239:23
3179:10 3191:12 3273:2  APPEARANCES 3144:1  3287:2 3202:7,13  3272:11  appears 3171:19 3192:7  Antoine 3193:21  Appendix 3242:9 3247:5 3221:15  Appendix 3247:5 3281:7,8 3295:10,11  3253:3  anything 3246:4 3250:7,12 3313:3  anyway 3202:19  3310:6  3237:9 3240:16 3234:24 32302:7,13 3272:11  3287:2 3202:11  3247:7 3247:5 3276:19 3277:11  approaching 3279:3 3276:19 3279:3 3276:19 3279:3 3276:19 3279:3 3279:3 3276:19 3279:3 3276:19 3279:3 3276:19 3282:20  3276:19 3279:3 3276:19 3279:3 3276:19 3279:3 3276:19 3279:3 3276:19 3279:3 3276:19 3279:3 3276:19 3279:3 3276:19 3279:3 3276:19 3279:3 3276:19 3279:3 3276:19 3279:3 3276:19 3279:3 3276:19 3279:3 3276:19 3276:19 3282:20 3283:16 3283:16 3283:16 3287:24 3292:5 3200:3	3202:14 3232:14 3239:23
3191:12       3273:2       3240:16       3231:7         3273:2       3144:1       3287:2       3234:24         anticipating       3192:7       3171:19       3272:11         Antoine       3193:21       3240:25       3275:22         3144:12       329endix       329:3       3276:19         3242:9       3247:5       327:11       3281:7         3206:17       3247:5       3227:11       3158:15         3221:15       3281:7,8       3297:31       3162:17         3253:3       3295:10,11       3172:7       3162:17         3253:3       3171:18       3255:3       3238:4         3246:4       3250:7,12       3164:4       3231:11       3287:24         3313:3       3164:4       3231:11       3282:20       3177:5       3292:5	3232:14 3239:23
3273:2  anticipating 3192:7  Antoine 3144:12  Appendix 3192:9 3242:9 3227:11  3221:15  anyone 3286:16 3295:10,11  apples 31246:4 3250:7,12 3313:3  anyway 3202:19  3244:1  3287:2 3302:7,13  3277:21 3274:7 3277:22 3276:19 3276:10 3276:10 3276:10 3276:10 3276:10 3276:10 3276:10 3276:10 3276:10 3276:10 32	3239:23
anticipating       appears       3302:7,13       3272:11         3192:7       appears       3240:25       3275:22         Antoine       3193:21       approaches       3276:19         3144:12       appendix       approaching       3279:3         anymore       3242:9       3192:9       3308:23         3206:17       3247:5       appropriate       3158:15         3221:15       3281:7,8       appropriate       3158:15         anyone       3286:16       3153:23       3161:24         3253:3       3295:10,11       3172:7       3162:17         3190:21       3230:3       As         3246:4       3171:18       3255:3       3238:4         3250:7,12       appliances       3287:24       3287:24         3313:3       3164:4       y 3173:2       3292:5         anyway       3202:19       3282:20       3177:5       arguments	
anticipating       appears       3274:7       as         3192:7       3171:19       3240:25       3275:22       3276:19       as         3144:12       Appendix       approaching       3279:3       as         anymore       3242:9       3192:9       3308:23       as         3206:17       3247:5       approaching       3279:3       as         3206:17       3247:5       aren't       aren't       3158:15         3221:15       3281:7,8       appropriate       3158:15       3161:24         3253:3       3295:10,11       3172:7       3162:17       3230:3       As         3246:4       3295:10,11       3190:21       3230:3       As         3246:4       3250:7,12       3281:18       3281:12       3287:24       as         3313:3       3164:4       y 3173:2       3292:5       arguments         anyway       3202:19       3282:20       3177:5       arguments	sisting
Antoine       3171:19       approaches       3275:22         3144:12       Appendix       approaching       3276:19         anymore       3242:9       3192:9       3308:23         3221:15       3247:5       appropriate       3158:15         anyone       3286:16       3153:23       3161:24         3253:3       3295:10,11       3172:7       3162:17         3246:4       3295:10,11       3190:21       3230:3       As         3246:4       3250:7,12       appliances       314:12       3283:16         3313:3       3164:4       3231:11       3287:24       3292:5         anyway       3231:11       3282:20       3177:5       arguments	Sisting
Antoine	_
3144:12       Appendix       approaching       3279:3         anymore       3242:9       3192:9       3308:23         3206:17       3247:5       3227:11       aren't         3221:15       3281:7,8       appropriate       3158:15         anyone       3286:16       3153:23       3161:24         3253:3       3295:10,11       3172:7       3162:17         3190:21       3230:3       As         3246:4       3250:7,12       3190:21       3238:4         3255:3       3238:4       3283:16         3250:7,12       appliances       3287:24       3287:24         3313:3       3164:4       y 3173:2       3292:5         anyway       3282:20       3177:5       arguments	3175:1
anymore       3242:9       3192:9       3308:23         3206:17       3247:5       aren't         3221:15       3281:7,8       appropriate       3158:15         anyone       3295:10,11       3172:7       3162:17         3253:3       apples       3190:21       3230:3       As         3246:4       3250:7,12       appliances       3283:16       3287:24       as         313:3       3164:4       y 3173:2       3292:5       arguments         3202:19       3282:20       3177:5       arguments	sociated
anymore       3242:9       3227:11       aren't         3206:17       3281:7,8       appropriate       3158:15         anyone       3295:10,11       3172:7       3162:17         3295:10,11       3190:21       3230:3       3230:3         anything       3246:4       3255:3       3238:4         3250:7,12       appliances       3283:16         3171:18       3287:24       3287:24         3231:11       3231:11       3277:5         anyway       3282:20       3177:5       arguments	3158:17
3206:17     3247:5       3221:15     3281:7,8     appropriate       3286:16     3153:23     3161:24       3253:3     3295:10,11     3172:7     3162:17       anything     3246:4     3255:3     3238:4       3250:7,12     appliances     3283:16       3313:3     3164:4     y 3173:2       anyway     3231:11     3282:20       3202:19     3260:3	3162:8
anyone       3286:16       3153:23       3161:24         3253:3       3295:10,11       3172:7       3162:17         anything       3246:4       3255:3       3238:4         3250:7,12       appliances       3164:4       3287:24         3313:3       3231:11       3287:24         anyway       3231:11       3287:5         3202:19       3287:24       3292:5	3195:9
anyone       3286:16       3153:23       3161:24         3253:3       3295:10,11       3172:7       3162:17         anything       3246:4       3250:7,12       3230:3       3238:4         3250:7,12       3164:4       3287:24       3287:24         3173:2       3292:5         3202:19       3282:20       3177:5       3282:20	3243:5
3253:3  anything 3246:4 3250:7,12 3164:4 3231:11 3172:7 3190:21 3230:3 3238:4 3238:4 3314:12 3283:16 3287:24 3295:10,11 3172:7 3190:21 3230:3 3238:4 3238:4 321:12 3287:24 3287:24 3292:5 3177:5 3162:17 3190:21 3230:3 As 3270:33	3275:1
anything     apples     3190:21     3230:3     As       3246:4     3250:7,12     appliances     3164:4     3287:24       3313:3     3164:4     y 3173:2       anyway     3231:11     3282:20     3177:5     arguments	3282:8
anything     3171:18     3255:3     3238:4       3246:4     3250:7,12     appliances     3283:16       3313:3     3164:4     appropriatel     3287:24       anyway     3231:11     3282:20     3177:5     arguments       3202:19     3260:3	
3246:4 3250:7,12 3313:3  appliances 3164:4 3231:11 3282:20  3314:12 3283:16 3287:24 3292:5  arguments 3202:19	sociation
3250:7,12 appliances 3313:3 3164:4 y 3173:2  anyway 3202:19 3282:20 appropriatel 3287:24 3292:5  arguments 3260:3	3164:8
3313:3  anyway 3202:19  3164:4 3231:11 3282:20  3177:5  3292:5  arguments 3260:3	sume
anyway 3231:11 3282:20 3177:5 arguments	3175:6
3282:20 3177.3 arguments	3202:21
3287:20 <b>approved</b> 3260:3	3205:18
	3317:17
anyways applicable 3291:13 arise as	sumed
3288:17 3314.9 approximate1 3289:24	3319 <b>:</b> 22
3304:1	3319.22
ap 3155:17   application   3165:15	suming
3143:7 3183:11	3176:3
aparo   Sisoro   Sisoro   article	3210:13
3167.0,10 3272.12 3316:14	3224:1
apartment   Sidolaro   3304.16   Aca 2222.12   as	sumption
3171:13 3190:17 3304:16 ASA 3222:12 43	3147:4
3223:14   aside 3198:2	3175:11
3306:11 approximatio 3234:20	3173:11 3201:13 <b>,</b> 22
n 31/6:11	3201:13,22 3203:25
3185:3	3203:25
,10	J_UI.TJ
3220:4 3223:0 12 assess	3205•1
3175:2 as	3205:1
	3205:1 sumptions
	sumptions
assessment	sumptions 3148:5

PUB - MANITOBA	A HIDRO GRA	01-11-2013	Page 3330 0.	1 3370
3207 <b>:</b> 8	audit	3221:5	3167:1	bearing
3210:16	3226:15	3221.3	3170:21	3257:5
3217:19	3228:13,18	aware	3180:3	
3217:19	3220:13,10	3191:16	3183:14	become
3262:14	auditor	3193:3,8	3185:3	3289:18
	3226:17	3196:25		becomes
3305:12,18	auditors	3236:23	3192:9	
,19	3228:10	3289:20,23	3195:22	3260:14
3306:22	3220:10	3323:24	3200:3	begin
3307:15	augment	<b>away</b> 3303:6	3208:1	3160:22
attached	3183:5	3304:8	3213:12,13	3285:7,11
3152:17	availability		3216:7,9	3287:5
3168:24	3324:1	awfully	3254:6	beginning
3171:16	3324.1	3290:15	3276:3,18	3232 <b>:</b> 19
3172:4	available		3278:12	3232:19
3251:6	3166:16	В	3291:4,5,8	begun
3275:12	3177:2,11	backfill	3293:6	3282:13
311	3194:11		3305:18,22	behaviour
Attachment	3200:24	3188:18	3318:14,16	3212 <b>:</b> 11
3206:23	3219:17	backing	3319:6	
attempted	3220:9,22	3173:12	basically	behavioural
3244:12	3221:2,3	<b>bad</b> 3223:2	3156:13	3209:15
attempting	3233:21		3161:5	behaviours
3161:4	3274:7	balance	3192:17	3162:16
3233:18	3280:4	3177:15	3211:23	1 1
3244:13	3282:16	3301:9	3220:5	behind
3285:3	3310:14	ball-gaze	3225:4	3213:17
3288:15	3311:20,22	3199:3	3234:14	3234:12
3313:15	3321:25	1 1.1 1	3238:7,11	3282:1
	3323:4,10,	ballpark	3240:5,9	believe
attend	11	3183:24	3304:19	3150:4
3322:17	Avenue	3258:2	basis	3151:16
attendance	3143:21	<b>band</b> 3183:5	3154:9,24	3153:8
3313:25		<b>bank</b> 3253:24	3155:14	3162:16
attending	average	3261:14	3174:18	3181:18
3256:3	3197:19		3196:16	3184:16
3263:2,13	3209:11	banks	3198:21	3221:6,20
3203:2,13	3253:8	3256:20	3273:14	3241:22
attention	3268:15,20 3275:7	barriers	3284:10	3244:25
3189:4,16		3234:15		3247:5
attest	avoid	3235:14	BC 3146:4	3249:9
3188:20	3267:11	3301:14	3150:12,16	3252:19
	avoidable	3303:11	3189:5,15	3255:13
attic	3279:22	3304:25	3190:5,19,	3261:4
3304:15		3305:4	23	3273:1
attractive	avoided	<b>base</b> 3165:21	3191:3,9,1	3290:6
3156:19	3250:13		6	3310:24
3163:23	3295:19,24	3264:15 3265:5,18	3242:9,15	3312:22
3231:22	3299:25	· ·	3243:4	3313:1
3280:13	3314:17	3266:5,9,1 1 3288:4	3244:7	3319:9
attributed	avoiding	3317:13,14	3254:5	3321:10
3250:21	3158:12	,16	<b>bear</b> 3162:8	3322:18
3297:17	awarded		3274:24	3324:13
]	4.142464	<b>based</b> 3157:1	3275:1	benchmark
				1

FOB MANITODA	A HIDNO GNA	01 11 2013	rage 3331 O	
3190:21	3322:19	<b>bit</b> 3151:4	<b>break</b> 3200:9	3310:3
beneficial	better	3167:18	3221:13	3315:12
3227:13	3160:23	3176:20	3223:20	3317:22
		3188:12	3308:3	3319:15
3229:23	3161:10	3199:21		3320:8
3261:20	3163:22	3202:19	breakdown	3322:18
beneficiary	3164:10,20	3203:24	3149:14	
3177:6	3175:23	3208:9	3320:17,21	briefly
benefit	3192:19	3253:16	<b>brief</b> 3151:6	3186:9
	3196:9,18	3265:14	3168:19	bring
3156:24	3238:18	3295:6	3169:22	3169:10
3157:6	3243:10	3318:2	3170:7,25	3225:21
3176:13	3253:17	3310:2	3171:8,25	3258:17
3178:16,17	3264:9	black	3184:4	
3200:5	3268:16	3150:22	3187:12	bringing
3231:18	3280:12	blend	3189:8	3176:7,8
3296:11	3282:17,24	3275 <b>:</b> 12	3193:12,18	British
3321:16,19	3283:4,6	3273.12	3200:18	3150:11
,20	3287:18,21	block	3200:18	3244:9
benefit/cost	3290:21	3244:4,5		
3178:6,7	3293:10	<b>blue</b> 3150:22	3202:7	<b>broad</b> 3196:8
·	3300:22	<b>Dide</b> 3130.22	3203:15,21	3305:19
benefits	harrand	board	3206:9,20	brochure
3176:2	beyond	3143:3,13,	3207:5,12	3290:4,13
3177:2	3202:1	14,15,16,2	3209:4	3293:17
3179:3	<b>bid</b> 3254:6	0 3144:2	3210:21	3294:11
3229:22	bidders	3166:20	3211:6,18	
3274:2		3220:24	3214:1	brochures
3282:18	3259:9	3247:13	3215 <b>:</b> 7	3236:22
3296:2	biggest	3321:14,21	3216:4	brought
3298:15,19	3237:10	3322:19	3221:9	3217:3
,22,23	bilateral	3323:21	3236:13	3255:17
3299:24	3262:3	3324:2	3243:18	3312:10
3300:4		Doordia	3246:7	
3318:23	<b>bill</b> 3146:6	Board's	3249:2,7	budget
best 3160:20	3150:20,25	3321:22	3252:24	3227:8,15
	3193:22	<b>Bob</b> 3144:2	3253:13	3230:4
3161:6,11	3195:12,15	3321:9,19	3254:13	3321:15
3162:11	3196:10	hanaa	3256:7	budgets
3176:22	3198:15	bones	3260:23	3227:7,18
3177:15,16	3300:6	3212:15	3262:24	3229:22
3178:10	h:11:	<b>book</b> 3153:6	3268:10	
3181:4	billing	<b>boom</b> 3316:21	3270:18	<b>build</b> 3163:6
3217:11	3183:2	DOOM 3310:21	3272:20	3224:13
3225:24	3195:3	borrow	3280:24	3241:2
3230:5,14	3198:10	3261:16	3281:10,18	3280:6
3254:18,21	3276:19	bottom	3285:25	builder
,22,23	billion	3171:4	3291:24	3163:11
3261:9	3254:4	3171:4 3293:25	3292:24	3264:5,13,
3276:18	3262:19	3293:23	3294:15	3264:5,13, 19 3266:8
3278:11		<b>brand</b> 3163:1	3297:6,24	
3301:20	bills	3283:11	3298:11	3268:4
3302:10	3194:11	hmandi	3300:19	3281:25
3304:23	3300:2	branding	3303:22	3282:1
3318:2	3318:11	3242:23,25	3309:22	builders
			3303.22	

	11 111 21(0 0141	01 11 2010		
3161:9	<b>buyer</b> 3258:4	22	CAC-1-58	3157:2,7,8
3163:6,10,	3262:4	3196:4,20	3200:21	,21 3158:1
13,19		3197:1,17		3176:9,10
3164:11,24	buyers	3198:2,8	CAC-8	3189:25
3264:1	3257:10	3199:2,19	3151:9,11	3190:1,7
3265:21	3262:1	3200:6,13,	3211:4	3191:25
3278:23	buy-up	14,20	<b>CAC-9</b> 3174:4	3297:18,19
3279:10	3264:18	3201:9,19,		3305:9
3284:12		25	<b>CAC's</b> 3153:8	3314:25
3285:4	<b>Byr</b> 3199:11	3202:12,15	calculated	
3287:15,19	Byron 3144:7	3203:6,17	3158:9	capital
	3145:11	3204:6,13	3271:20	3158:16
builder's	3150:6,18	3205:11,12	3296:15	3162:13
3266:10	3151:3	,21	3297:11	3283:1
Builders	3153:10,11	3206:13		capturing
3164:7	3166:18,19	3200:13	calculation	3229:8,10
	3167:7,12,	4,18	3148:10	•
building	21	3208:20,21	3167:11	<b>card</b> 3321:12
3163:5	3168:2,6,1		3217:24	careful
3164:18	1,15	3209:17	3219:8	3170:20
3165:14	3169:2,14,	3210:10,23	3250:22	3244:13
3220:1	24	3211:8	3276:11	3258:17
3265:12	3170:4,12	3212:14,21	3298:21	3262:13
3305:9	3171:2,17,	3213:2,10,	3320:5	
3314:4	21	15 3214:25	calculations	<b>case</b> 3160:9
buildings	3172:11,18	3215:1,18	3148:4,6	3179:8
3224:16	3173:10	3216:19,25	3217:18,20	3181:23
3231:12,14	3174:2,9,1		3218:24	3230:8
	9 3179:17		3219:2	3235:3
<b>built</b> 3163:2		<b>ca</b> 3189:25	3271:13	3262:2
3212:23	3180:1,10,			3304:23
3264:11	14	<b>CAC</b> 3144:7	calculator	3312:25
<b>bulbs</b> 3300:2	3181:11,15	3150:13,18	3166:21	3313:8
	,18	3151:6	3167:17	3318:5
bullet	3182:6,23	3169:20	calendar	3321:11
3269:20	3183:7,24	3171:3	3321:11	3323:19
burdening	3184:15,21	3189:4		cases
3177:8	,22	3193:16	Canada	3250:10
	3185:17	3200:7,14	3186:3	
<b>burn</b> 3317:8	3186:1,7,1	3213:3	3253:25	3306:2
burned	8,24	CAC/GAC/	3256:22	3311:16
3318:21	3187:6,14,	MANITOBA	3279:3	<b>cash</b> 3225:9
	24	3152 <b>:</b> 14	Canadian	<b>cat</b> 3311:8
business	3188:3,10		3222:2	Cat 3311:0
3158:10	3189:2,10,	3153:7	2222.2	categories
3181:2,23	14,23	CAC/MH	cancel	3311:9
3258:22	3190:4,10,	3211:3	3321:21	category
3311:16	14,25	CAC-10	candidate	3211:22
3312:24	3191:6,11,	3146:3	3240:9	2411.44
3313:8	21 3192:25			caught
businessman	3193:6,14,	3150:15	cant 3312:8	3191:13
	20,24	CAC-11	canvassed	cause
3198•12	20,21			
3198:12	3194:4,13,	3146:5		
3198:12 <b>buy</b> 3302:15 3303:4		3146:5 3150:24	3186:8	3316:10 causing

FUD MANITUD.	A IIIDNO GNA	01 11 2013	rage 3333 01	
3289:21,23	3315:14	changed	choice	classificati
<b>cent</b> 3175:6	Chairman	3166:5	3162:11,13	<b>on</b> 3309:15
	3143:14	3320:14	3166:14	<b>clear</b> 3152:6
centre	3152:1	changes	3177:10	3213:4
3196:11,15	3206:22	3147:16	3215:11	3223:16
3240:6	3217 <b>:</b> 6	3162:22	3278:17	
3247:12,19	3221:24	3195:10	3283:12	clearly
,21	3223:2	3197:6	3286:4	3156:1
3263:20	3321:14 <b>,</b> 20	3211:13	3288:18	client
3272:10	3323:15	3213:7	choices	3197:18
3292:14	3324:3	3214:13	3196:2	3235:25
3293:25	CHAIRPERSON		3198:5	3236:9
cents		channel	3211:15	clients
3175:8,10,	3150:3	3164:20	3283:4	3198:17
14,17,20	3152:7	chart	3286:25	3213:15
3176:1	3155:21 3156:11	3273:10	3288:17	3261:17
certain	3157:15	3286:8	choose	3201:17
3209:12	3158:4,24	chatted		client's
3226:19	3184:6,17	3150:7	3159:12 3161:13	3191:14
3227:8	3200:11		3276:15	3199:20
3231:6	3206:11	chatting		<b>close</b> 3153:5
3237:22	3207:16	3204:3	3302:7	3166:6
3239:25	3217:10	<b>che</b> 3266:15	choosing	3239:17
3248:9,11	3218:6,11,		3269:13	3262:15
3317:13	14,18	cheaper	3275:17	3276:16,17
	3219:13	3279:10	chose	3308:1,15
certainly	3220:3	3293:9	3274:13	·
3187:6	3221:1,11,	check		closely
3190:4,15	20 3222:18	3148:19	circumstance	3169:9
3201:5	3223:17	3167:8	<b>s</b> 3234:22	3229:12
3291:20	3241:22	3201:2	cities	3233:19
3315:6,8,2	3255:6,13,	3249:22	3222:2	3236:19
5	25	3251:1,10,	<b>City</b> 3144:16	closer
Certificate	3263:1,12	21 3252:1	_	3181:25
3145:14	3290:6	checklist	claimed	3317:16
Certified	3321:1,6	3236:11,16	3192:18	closet
3324:21	3324:12		clarified	3164:16
	ah an ma	Chernick	3314:21	
cetera	change	3322:24	3322:8	closing
3162:23	3157:4	3323:2		3323:17,21
3296:18	3161:5 3162:4	3324:7	clarify	CMHC
Chair 3151:3		Cheryl	3217:4	3185:21,22
3184:15	3192:12,22	3324:24	3308:20	3186:3
3194:15	3207:23 3208:15	chest	3314:15,18	coal
3200:7	3210:19	3262:15	clarifying	
3206:13	3210:19		3289:17	3160:7,11
3207:7,15	3216:15	chiller	clarity	3316:17,19
3216:25	3224:25	3306:8	3172:12	,24
3242:3	3243:8	chimney	3172:12	3317:9,12, 13,17
3254:25	3264:21	3267:12,22		
3263:15	3265:7,22	3270:6	3203:1,4	3318:14
3290:9	3297:3	3280:7,15	class	3319:6 3320:5,13
3308:1	3231.3		3275:18	3320:3,13

3163:4,5 3209:10  coincidence 3156:20  coincides 3156:22  cold 3232:9 3234:1  colleagues 3296:15  colleague's 3239:17  Columbia 3150:11  Columbia's 3244:9  com 3181:7 3285:11	3323:25  commenced 3242:14  commencing 3150:1  commend 3239:12  comment 3256:12,16 3267:7 3282:24 3285:14 3312:18  commentary 3264:10 3267:1  comments 3160:5 3162:21 3239:17 3281:21	3239:3,7  community 3183:5 3236:19 3239:11 3241:2  community's 3183:22  companies 3258:13 3259:2  company 3258:16  comparable 3172:2 3197:20,22 3198:20  compare 3158:14	compelling     3220:5  compete     3253:25  competition     3209:7     3254:11  competitive     3259:3,11  compile     3155:10  complained     3230:23  complete     3185:2     3188:2     3322:10     3323:15	3149:14 3165:8 3171:12 3176:10 3177:18 3209:12 3211:21 3224:23 3251:4,5 3296:6 3303:20 3305:9 3314:17,19 3320:18,21  comprehensiv e 3174:16 3180:17 3181:7 comprehensiv
3163:4,5 3209:10  coincidence 3156:20  coincides 3156:22  cold 3232:9 3234:1  colleagues 3296:15  colleague's 3239:17  Columbia 3150:11  Columbia's 3244:9  com 3181:7 3285:11  combination 3299:17 3318:15,17	3242:14  commencing 3150:1  commend 3239:12  comment 3256:12,16 3267:7 3282:24 3285:14 3312:18  commentary 3264:10 3267:1  comments 3160:5 3162:21 3239:17	3183:5 3236:19 3239:11 3241:2  community's 3183:22  companies 3258:13 3259:2  company 3258:16  comparable 3172:2 3197:20,22 3198:20  compare 3158:14	<pre>compete     3253:25 competition     3209:7     3254:11 competitive     3259:3,11 compile     3155:10 complained     3230:23 complete     3185:2     3188:2     3322:10</pre>	3171:12 3176:10 3177:18 3209:12 3211:21 3224:23 3251:4,5 3296:6 3303:20 3305:9 3314:17,19 3320:18,21 comprehensiv e 3174:16 3180:17 3181:7
3163:4,5 3209:10  coincidence 3156:20  coincides 3156:22  cold 3232:9 3234:1  colleagues 3296:15  colleague's 3239:17  Columbia 3150:11  Columbia's 3244:9  com 3181:7 3285:11  combination 3299:17 3318:15,17	3242:14  commencing 3150:1  commend 3239:12  comment 3256:12,16 3267:7 3282:24 3285:14 3312:18  commentary 3264:10 3267:1  comments 3160:5 3162:21 3239:17	3183:5 3236:19 3239:11 3241:2  community's 3183:22  companies 3258:13 3259:2  company 3258:16  comparable 3172:2 3197:20,22 3198:20  compare 3158:14	3253:25  competition 3209:7 3254:11  competitive 3259:3,11  compile 3155:10  complained 3230:23  complete 3185:2 3188:2 3322:10	3176:10 3177:18 3209:12 3211:21 3224:23 3251:4,5 3296:6 3303:20 3305:9 3314:17,19 3320:18,21 comprehensiv e 3174:16 3180:17 3181:7
coincidence	commencing     3150:1  commend     3239:12  comment     3256:12,16     3267:7     3282:24     3285:14     3312:18  commentary     3264:10     3267:1  comments     3160:5     3162:21     3239:17	3236:19 3239:11 3241:2  community's 3183:22  companies 3258:13 3259:2  company 3258:16  comparable 3172:2 3197:20,22 3198:20  compare 3158:14	3253:25  competition 3209:7 3254:11  competitive 3259:3,11  compile 3155:10  complained 3230:23  complete 3185:2 3188:2 3322:10	3177:18 3209:12 3211:21 3224:23 3251:4,5 3296:6 3303:20 3305:9 3314:17,19 3320:18,21  comprehensiv e 3174:16 3180:17 3181:7
coincidence	3150:1  commend 3239:12  comment 3256:12,16 3267:7 3282:24 3285:14 3312:18  commentary 3264:10 3267:1  comments 3160:5 3162:21 3239:17	3239:11 3241:2 community's 3183:22 companies 3258:13 3259:2 company 3258:16 comparable 3172:2 3197:20,22 3198:20 compare 3158:14	<pre>competition     3209:7     3254:11  competitive     3259:3,11  compile     3155:10  complained     3230:23  complete     3185:2     3188:2     3322:10</pre>	3209:12 3211:21 3224:23 3251:4,5 3296:6 3303:20 3305:9 3314:17,19 3320:18,21  comprehensiv e 3174:16 3180:17 3181:7
3156:20  coincides 3156:22  cold 3232:9 3234:1  colleagues 3296:15  colleague's 3239:17  Columbia 3150:11  Columbia's 3244:9  com 3181:7 3285:11  combination 3299:17 3318:15,17	commend 3239:12  comment 3256:12,16 3267:7 3282:24 3285:14 3312:18  commentary 3264:10 3267:1  comments 3160:5 3162:21 3239:17	3241:2  community's 3183:22  companies 3258:13 3259:2  company 3258:16  comparable 3172:2 3197:20,22 3198:20  compare 3158:14	3209:7 3254:11 competitive 3259:3,11 compile 3155:10 complained 3230:23 complete 3185:2 3188:2 3322:10	3211:21 3224:23 3251:4,5 3296:6 3303:20 3305:9 3314:17,19 3320:18,21 comprehensiv e 3174:16 3180:17 3181:7
coincides	3239:12  comment  3256:12,16 3267:7 3282:24 3285:14 3312:18  commentary 3264:10 3267:1  comments 3160:5 3162:21 3239:17	<pre>community's      3183:22 companies      3258:13      3259:2 company      3258:16 comparable      3172:2      3197:20,22      3198:20 compare      3158:14</pre>	3254:11  competitive 3259:3,11  compile 3155:10  complained 3230:23  complete 3185:2 3188:2 3322:10	3224:23 3251:4,5 3296:6 3303:20 3305:9 3314:17,19 3320:18,21 comprehensiv e 3174:16 3180:17 3181:7
coincides	3239:12  comment  3256:12,16 3267:7 3282:24 3285:14 3312:18  commentary 3264:10 3267:1  comments 3160:5 3162:21 3239:17	3183:22  companies 3258:13 3259:2  company 3258:16  comparable 3172:2 3197:20,22 3198:20  compare 3158:14	<pre>competitive     3259:3,11 compile     3155:10 complained     3230:23 complete     3185:2     3188:2     3322:10</pre>	3251:4,5 3296:6 3303:20 3305:9 3314:17,19 3320:18,21  comprehensiv e 3174:16 3180:17 3181:7
cold 3232:9     3234:1  colleagues     3296:15  colleague's     3239:17  Columbia     3150:11  Columbia's     3244:9  com 3181:7     3285:11  combination     3299:17     3318:15,17	256:12,16 3267:7 3282:24 3285:14 3312:18  commentary 3264:10 3267:1  comments 3160:5 3162:21 3239:17	<pre>companies     3258:13     3259:2 company     3258:16 comparable     3172:2     3197:20,22     3198:20 compare     3158:14</pre>	3259:3,11  compile     3155:10  complained     3230:23  complete     3185:2     3188:2     3322:10	3296:6 3303:20 3305:9 3314:17,19 3320:18,21 comprehensiv e 3174:16 3180:17 3181:7
cold 3232:9     3234:1  colleagues     3296:15  colleague's     3239:17  Columbia     3150:11  Columbia's     3244:9  com 3181:7     3285:11  combination     3299:17     3318:15,17	3256:12,16 3267:7 3282:24 3285:14 3312:18  commentary 3264:10 3267:1  comments 3160:5 3162:21 3239:17	3258:13 3259:2 company 3258:16 comparable 3172:2 3197:20,22 3198:20 compare 3158:14	3259:3,11  compile     3155:10  complained     3230:23  complete     3185:2     3188:2     3322:10	3303:20 3305:9 3314:17,19 3320:18,21 comprehensiv e 3174:16 3180:17 3181:7
3234:1  colleagues 3296:15  colleague's 3239:17  Columbia 3150:11  Columbia's 3244:9  com 3181:7 3285:11  combination 3299:17 3318:15,17	3267:7 3282:24 3285:14 3312:18  commentary 3264:10 3267:1  comments 3160:5 3162:21 3239:17	3258:13 3259:2 company 3258:16 comparable 3172:2 3197:20,22 3198:20 compare 3158:14	<pre>compile     3155:10  complained     3230:23  complete     3185:2     3188:2     3322:10</pre>	3305:9 3314:17,19 3320:18,21 comprehensiv e 3174:16 3180:17 3181:7
colleagues     3296:15  colleague's     3239:17  Columbia     3150:11  Columbia's     3244:9  com 3181:7     3285:11  combination     3299:17     3318:15,17	3282:24 3285:14 3312:18 <b>commentary</b> 3264:10 3267:1 <b>comments</b> 3160:5 3162:21 3239:17	3259:2  company 3258:16  comparable 3172:2 3197:20,22 3198:20  compare 3158:14	3155:10  complained 3230:23  complete 3185:2 3188:2 3322:10	3314:17,19 3320:18,21 comprehensiv e 3174:16 3180:17 3181:7
3296:15  colleague's 3239:17  Columbia 3150:11  Columbia's 3244:9  com 3181:7 3285:11  combination 3299:17 3318:15,17	3285:14 3312:18 commentary 3264:10 3267:1 comments 3160:5 3162:21 3239:17	<pre>company     3258:16  comparable     3172:2     3197:20,22     3198:20  compare     3158:14</pre>	complained 3230:23 complete 3185:2 3188:2 3322:10	3314:17,19 3320:18,21 comprehensiv e 3174:16 3180:17 3181:7
<pre>colleague's     3239:17  Columbia     3150:11  Columbia's     3244:9  com    3181:7     3285:11  combination     3299:17     3318:15,17</pre>	3312:18  commentary 3264:10 3267:1  comments 3160:5 3162:21 3239:17	3258:16  comparable     3172:2     3197:20,22     3198:20  compare     3158:14	3230:23  complete 3185:2 3188:2 3322:10	3320:18,21 comprehensiv e 3174:16 3180:17 3181:7
3239:17  Columbia 3150:11  Columbia's 3244:9  com 3181:7 3285:11  combination 3299:17 3318:15,17	commentary 3264:10 3267:1  comments 3160:5 3162:21 3239:17	<pre>comparable     3172:2     3197:20,22     3198:20 compare     3158:14</pre>	3230:23  complete 3185:2 3188:2 3322:10	comprehensiv e 3174:16 3180:17 3181:7
3239:17  Columbia 3150:11  Columbia's 3244:9  com 3181:7 3285:11  combination 3299:17 3318:15,17	3264:10 3267:1 comments 3160:5 3162:21 3239:17	3172:2 3197:20,22 3198:20 compare 3158:14	complete 3185:2 3188:2 3322:10	<b>e</b> 3174:16 3180:17 3181:7
Columbia 3150:11 Columbia's 3244:9 com 3181:7 3285:11 combination 3299:17 3318:15,17	3264:10 3267:1 comments 3160:5 3162:21 3239:17	3172:2 3197:20,22 3198:20 compare 3158:14	3185:2 3188:2 3322:10	3180:17 3181:7
3150:11  Columbia's 3244:9  com 3181:7 3285:11  combination 3299:17 3318:15,17	3267:1  comments 3160:5 3162:21 3239:17	3197:20,22 3198:20 compare 3158:14	3188:2 3322:10	3181:7
Columbia's     3244:9  com 3181:7     3285:11  combination     3299:17     3318:15,17	comments 3160:5 3162:21 3239:17	3198:20 <b>compare</b> 3158:14	3322:10	
Columbia's     3244:9  com 3181:7     3285:11  combination     3299:17     3318:15,17	3160:5 3162:21 3239:17	<b>compare</b> 3158:14		comprehensi
3244:9  com 3181:7 3285:11  combination 3299:17 3318:15,17	3162:21 3239:17	3158:14	3323 <b>:</b> 15	COMPTEHENSTV
com 3181:7 3285:11 combination 3299:17 3318:15,17	3239:17		<del></del>	<b>ely</b> 3159:2
3285:11  combination 3299:17 3318:15,17			completed	_
combination 3299:17 3318:15,17	2221.21	3173:2	3185:5	con 3211:22
3299:17 3318:15,17	3401;41	3280:19	3257:18	3213:21
3299:17 3318:15,17	commercial	compared		3216:17
3318:15,17	3154:7	3179:5	completely	concept
	3192:1	3180:4	3281:5	3302:12
0013.3	3193:2	3191:3	complex	
	3198:11,17	3193:2	3248:10	concepts
comes	,20	3202:4	3250:9,22	3296:23
3178:7,12,	3212:3,4	3209:24	3251:5	concern
13,19	3215:14	3210:16		3156:20
3204:2	3216:17	3256:20	complexity	3171:12
3233:15	3223:23	3268:18	3248:21	3196:8
3250:7	3224:12,15	3269:10	component	3237:10
3264:16	3231:12,13		3165:21	3240:15
3302:2	3258:9	compares	3185:24	3241:4
3306:20	3305:24	3298:14,18	3224:17	3273:22
3307:3	3310:14,20	,23	3228:18,19	3279:25
3313:14	3311:1,4,9	comparing	3231:22	concerning
3317:13	,13,14	3171:18	3252:19,20	3241:19
comfort		3197:4	3265:19	
3292:6	commercially		3268:2	conclude
comfortable	3257:16	comparison	3273:24	3215:20
comfortable	committed	3190:18	3274:23	concluded
3241:8	3219:22	3194:6	3280:1	3321:23
coming	3257 <b>:</b> 22	3197:13	3285:11	
3154:5		3244:14	3296:14,18	concludes
3177:18	communicatio	3270:2	3310:9	3324:10
3185:16	<b>n</b> 3164:10	3280:3	3314:3,4,5	concluding
3212:4	3232:2	3283:8,10	,22	3147:20
3250:23	communities	3298:25	3318:22	3213:22
commence	3183:13,17	comparisons	gomponents	3214:18
Commerce	,19,21	3194:20	components	

FOD MANITOD	HIDNO GNA	01 11 2013	raye 3333 0.	
conclusion	3198:4	3154:4	3274:25	3269:1
3213:11,17			3296:3	3272:6
3278:22	consequence	constituency	3298:20,22	3282:22
3279:21	3220:3	3238:8	3311:2	3290:11
	consequences	construct		3308:5
conditions	3198:5	3159:11	Con't 3148:1	3309:8
3226:19	3262:17		3149:1	
conduct		constructed	contact	continuing
3187:20	conser	3267:4	3196:11,15	3199:17
	3192:14	constructing	3240:6	3248:24
conducted	conservation	3267:12		3286:3
3283:21	3191:20,24		contacted	contract
confident	3242:20	construction	3183:20	3188:19,22
3161:2	3244:4	3263:25	contain	3257:23
3323:19	3311:23	3266:17,22	3248:11	3262:18
		3267:3,9,2		
confidential	conservative	2 3279:11	containing	contractor
3250 <b>:</b> 15	3319:20	3283:25	3146:6	3229:5 <b>,</b> 17
3252 <b>:</b> 13	consi	3314:1	3150:25	contractors
3255:20	3164:15	construction	contemplate	3228:25
3256:17		<b>s</b> 3162:23	3199:6	3305:6
3257:4	consider			
3258:24	3162:6,7	consult	contemplatin	contracts
3259:1,12	3221:13	3184:8	<b>g</b> 3287:8	3257:17
3261:8,11	3257:3	consultants	CONTENTS	3258:12,24
confidential	3323:22	3260:12	3145:1	3259:15,16
ity	consideratio	3261:2	context	3260:4
3260:20	<b>n</b> 3164:15	consultation	3175:20	contribute
6:	3178:23	3220:25	3179:6	3156:23
confirm	3242:5	3220.23	3204:10	contributes
3171:11	3265:1	consumed	3215:17	3286:6
confused	3292:20	3318:22	3258:21	3200:0
3168:1	3306:17	consumer	3261:25	control
connect	consideratio	3197:19	3262:10	3156:8
3276:21	ns 3267:6	3198:4	3278:7	3231:3,16,
3316:13			3311:21	20 3234:20
	considered	consumers		3235:18
connected	3148:5	3223:22,23	continue	3245:8
3164:5	3161:16	3309:10,11	3224:2	3274:25
3165:16,18	3217:20	consumption	3231:23	controlled
,24,25	3219:1	3146:6	3322:6	3258:21
3276:5	3255:20	3150:21,22	3323:9	
connecting	considering	3151:1	3324:8	controlling
3164:3	3162:18	3159:13	Continued	3231:15
0-0-10		3176:4	3145:11	conventional
connection	consistent	3193:25	3153:10	3267:14
3165:4	3191:9	3194:8	3166:18	3268:18
3238:13	3274:9	3195:10,19	3184:21	3269:10,24
3241:11,15	3312:21	3197:4,5	3200:13	3274:3
,21	constant	3198:24	3205:11	3280:8
connects	3207:22	3211:22	3208:20	3283:6,7,1
3237:5	3208:10,13	3215:12	3214:25	1
conscious	constantly	3222:2	3247:1,17	0021102
CONSCIOUS	Constantly	3223:22	3263:17	conver
	<u> </u>			

FOB MANITODA	I IIIDNO GNA	01 11 2013	rage 3330 0.	
3243:5	3248:10	14 3169:11	3178:4	3166:16
	3288:8	3173:8	3225:14	3177:14
conversation		3178:12	3232:11,15	3241:15
3255:18	correct	3179:9	3244:9	
3315:17	3167:6	3186:23	3265:10	created
convert	3168:14	3198:1,3	3274:23	3161:1
3161:13,14	3170:3	3199:21	3295:19	creating
3162:18	3171:1	3225:22	3296:8,25	3159:6,14
	3172:16,17	3228:6,10,	3297:2,3,1	3208:14
converting	3175:3,5,1	23	4	3241:10,21
3149:4	1 3182:22	3230:12,13	3298:14,15	
3271:23	3185:25	3230:12,13	,23	creation
3272:2	3187:5	3233:3	,23 3299:25	3234:12
3273:8	3190:19			credit
3277:21	3191:22	3235:15,18	3314:17	3264:24,25
3278:3	3194:9	3250:13,14	counsel	3265:8
convince	3199:24	3264:1,7,1	3144:2	3308:10
3162:25	3201:11,18	1 3266:19	3202:10	
	,23,24	3267:5,12	countertops	credits
convinced	3211:11	3271:6,16	=	3264:20
3261:13	3212:17,20	3275:1	3164:16 3264:18	criteria
coordinator	3213:1,14	3279:11	3264:18	3235:4
3176:21	3243:16	3282:8,9	couple	3239:1
3183:22	3244:19	3283:1,14,	3152:4	3237.1
	3247:7	17 <b>,</b> 22	3163:16,17	cross
coordinators	3266:3	3290:25	3177:18	3151:16
3183:5,9	3267:17,18	3291:3,16	3189:19	3226:12
3184:1	,23	3292:9,21	3200:24	3227:1
3185:9	3269:6,7	3293:20	3217:14	Cross-
copies	3270:8	3295:24	3242:6	examinatio
3238:16	3270:0	3297:1	3292:15	
3230.10	3273:11,12	3298:19,24	3297:10	<b>n</b>
<b>cor</b> 3293:7	,23	3299:2	3312:16	3145:11,12
core 3185:23	3277:8,15,	3300:11,13	3320:14	3153:10
3232:8	24 3278:25	<b>,</b> 16		3242:1
	3279:1,18	3301:2,24	course	cross-
Cormie	3290:18	3302:1,3	3165:20	examined
3253:16	3293:8	3303:12	3203:10	3323:4
3254:17,22		3304:5,10,	3208:16	
,23	3295:20,22	13,17	3223:6	cross-sold
3255:17,21	3298:7,9,1	3314:22,23	3231:18	3227:1
,23,25	7 3299:21		3243:24	crystal
3256:4	3300:12	cost/no	3283:19	3199:2
3257:8	3317:11	3169:11	3284:7	cumulative
3260:10,25	3324:21	3173:8	3315:5	
3261:24	correction	cost-	court	3191:12,25
3263:2,5,7	3166:24	effective	3251:20	<b>Cur</b> 3295:20
,13	gorroctions	3226:9		curious
3317:18	corrections		<b>cover</b> 3233:4	
3318:3	3152:4	costing	covered	3198:9
dorne.	correctly	3199:10,12	3249:4	current
corner	3270:3	3234:5		3194:7
3150:21	<b>cost</b> 3156:17	costs 3162:8	covering	3210:9
Corporation		3175:9	3304:12	3259:15
3176:13	3158:6,16	3177:25	create	3260:4
	3162:7,13,			

3286:11	3152:20	3298 <b>:</b> 16	3250:7	deals
3287:16	3159:24,25	3300:1	database	3292:15
3291:9	3160:18	3305:20,24		
3297:3	3161:1,10,	3306:15,18	3186:3	<b>dec</b> 3299:14
3312:23	13,23	3309:14,18	<b>date</b> 3147:13	decade
currently	3162:19	<b>,</b> 19	3192:19,20	3276:12
3170:5	3164:17	3310:15,21	3203:13	3277:2
3215:22	3172:5	3311:1,4,7	3213:5,11,	decide
3213:22	3173:19 <b>,</b> 22	,8,13,14,1	13 3214:8	3264:21
3252:3	3182:10	8 <b>,</b> 23	3216:10,11	3302:5
3272:14	3191:18	3312:14	3228:24	
3272:14	3192:4	customer's	3313:4	decision
<b>cus</b> 3165:17	3194:23	3147:16	3322:23	3160:20
cust 3274:21	3195:20,24	3213:7	3323:11	3162:5
3287:21	3196:18	3213:7 3214:12	dates	3268:5
	3198:20,22	3214:12	3323:21	decision-
customer	,23 3206:7	3286:19		making
3147:23	3208:25	3200:19	DAVID	3268:3
3149:8	3209:20	<b>cut</b> 3189:3	3255:23	
3177:7	3211:2,10,	cutoff	3256:4	decisions
3191:15	16	3153:1	3257 <b>:</b> 8	3161:8,11
3196:8	3212:1,4,1	3309:16	3260:10,25	3164:21
3201:13	3,17,18,22		3261:24	3222:12
3211:22	3215:3,11,	Cutoff-125	3263:7	3287:7
3212:3,11,	21,24	3152:17	day	3293:5
12 3213:24	3224:9	<b>cycle</b> 3223:7	3154:9,24	<b>deem</b> 3265:9
3214:23	3226:9	•	3196:17	
3225:15,23	3228:1,16		3217:9	deemed
3226:25	3229:2	D	3234:7	3230:6
3229:3,5,1	3231:16	<b>dam</b> 3314:1	3310:24	3291:12
1,15,24	3233:19	dampened	3323:5,12	<b>deep</b> 3201:10
3240:5,8,1	3235:11	3212:24	·	deferral
0,11,13,17	3241:10		<b>days</b> 3234:5	3296:10
3241:7,12,	3245:12 <b>,</b> 17	dampening	3242:6	3314:19,23
16 3258:11	3246:16,23	3209:2	day-to	
3259:22	3253:22	<b>dams</b> 3315:8	3154:8,23	deferring
3261:4	3257:14	DADDEN	4 4	3296:11
3262:7	3258:5,16	<b>DARREN</b> 3145:7	<b>day-to-day</b> 3198:24	deficiencies
3264:3,16	3260:4	3145:7	3190:24	3153:17
3265:25	3273:7	3202:9,14,	<b>deal</b> 3240:10	
3266:17	3274:2,6	18 3203:23	3258:3	definitely
3268:3	3275:17,21	3204:9	3269:4	3238:3,15
3282:16,18	3276:14	3223:1	3292:16	definition
3283:13,14	3277:18,21	3315:1	3307 <b>:</b> 5	3296:1
3288:4	3280:13	2212:1	dealing	4.61.111
3299:14	3282:24	data	3235:22	definitions
3301:10	3285:23	3147:11,18	3236:9	3186:12
3303:4	3286:24	3158:25	3258:11	degree
3305:22	3287:3,6,8	3182:11	3287:14	3181:25
3307:6,16,	,11	3185:21	3294:22	3194:14
22 3311:9	3290:17,22	3213:19,20	3299:19	3196:17
3312:9,12	3291:16	3214:7,15	3305:17	3210:4,19
customers	3293:3,4,5	3216:9	3322:2	3244:3,18
3148:17	,10,11,19	3222:2		
-			<u>.</u>	

			Tage 3330 01	
3311:12	3249:13	3159:16,17	25 3185:8	development
<b>del</b> 3226:6	3256:21	3177:5,14,	3190:18	3164:2
der 3220.0	3288:13	17,20,23	3217:16,18	3301:7
delay	3292:20	3179:22,25	,23	developments
3168:22	department's	3180:21	3218:23	3163:14
3171:11	3290:16	3181:12	3219:8	3103:14
delineation		3225:13	3230:16	deviate
3313:2	depend	3226:8	details	3264:25
	3243:24	3230:10,16	3149:10	3265:2,10
deliver	3244:17	3244:18	3308:19,25	deviation
3190:6	3311:11	3284:8	3309:4	3265:15
3230:13	dependent	3288:11	3316:3	
3321:13	3244:2	3299:15,16		dictate
delivering		3301:16	determine	3231:5
3227:22	depending	3302:4,12	3183:3	<b>died</b> 3287:9
delivery	3234:7	3303:15	3215:10	<b>dif</b> 3320:4
3153:17	3268:15	3304:22	3299:14	
3164:20	3302:4	3305:10	determined	differ
3178:2	3306:19 3308:14	designing	3167:1	3178:24
3226:6	3308:14	3176:15,18	determining	3243:13
3228:7	depends	3178:1	3186:6	3266:23
3230:12	3266:7,8	3228:21	2100:0	difference
	3305:15 <b>,</b> 16	3301:13,19	detraction	3193:1
demand	depreciation	3303:20	3262:20	3203:10
3147:16,23	3322:4	3305:2	detrimental	3242:21
3155:24		3306:17	3253:21	3268:7,13
3156:8	describe	designs		3269:9,11
3209:2	3192:19	3302:8	develop	3270:14
3211:15	3233:1		3230:2	3271:15
3212:19,24	3235:3	<b>det</b> 3186:5	3237:20	3292:8
3213:7,24	3237:4	detached	3285:4	3308:22
3214:13,23 3215:5	described	3152:16	developed	differences
3231:8,16,	3175:18	3167:11,14	3283:20	3191:4
22	3179:25	3168:8,24	3294:22	3196:17
22	3210:1	3275 <b>:</b> 12	developer	
demonstrate	3236:17,20	4-4-4/	3165:17	different
3155:13	3301:15	detached/ multi	3176:21	3157:20
3238:18	3313:5		3284:17,19	3162:25
3292:8	describing	3171:16	•	3167:18
demonstrated	3175:24	3172:4	developers	3180:20
3176:19	3189:18	detail	3163:13,25	3229:4
Denise	3266:21	3155:9	3164:11,24	3250:22
	Description	3176:20	3282:14	3282:2
3144:16	3146:2	3194:11,14	3284:20 3287:15,19	3295:7
denote	3146:2	,19 3218:5		3302:7
3216:12,13	3147:2	3295:6	developing	3305:22 3308:13
denoted	3146:2	3297:19	3182:15	
3224:7		3320:1,4	3185:19	differential
	descriptors	detailed	3235:19	3157:1
density	3196:13	3148:3,9	3288:20	3175:7
3228:6	design	3154:12,17	3301:8	3178:14
department	3153:16,17	3178:23	3305:2	3179:10
3239:18,20		3183:8,21,		3180:3

3203:2,3	disagree	3317:12,17	3166:3	double
3208:14	3226:2	displacement	3219:24,25	3249:22
3215:10		_	3220:17	3251:1,10
3244:3	disclose	3319:23	3228:18	3268 <b>:</b> 20
	3291:22	displacing	3230:18	
differentiat	disclosing	3319:6	3232:17	double-check
ion	3148:22	4: - 1: : - 1:	3234:7	3204:15
3178:24	3251:23	distinguishi	3235:17	<b>doubt</b> 3280:5
differently	3252:5	<b>ng</b> 3153:14	3251:6	Ī
3158:9		distribution	3254:5	dozens
	disconnect	3296:7,10,	3268:18,19	3311:15
difficult	3241:17	12 3314:20	3270:14	draft
3154:24	3274:21	divide	3271:15	3150:12
3155:12	discontinued			3189:5,15
3158:18	3153:15	3186:13	domestic	3190:5
3215:15	4:	3323:1	3154:19	3191:8
difficulties	discrepancy	division	3156:9	4 C1
3239:5	3222:22	3180:9,11	3178:16	drafty
difficultly	3223:5	divulge	3296:3	3232:10
- 1	discuss	3260:5	Dominion	3234:1
3174:15	3166:23	3200:3	3261:14	3237:14
3260:9	3315:9	divulged		<b>drag</b> 3298:5
difficulty	discussed	3256:13	done 3152:23	drastically
3227:25	3152:13	<b>doc</b> 3291:15	3166:4	3156:22
diminish	3174:23		3185:8	
3206:7	3174:23	document	3187:25	<b>draw</b> 3157:25
	3201:20	3150:20	3192:15	drive
diminishing	3201:20	3189:11	3200:4,8	3211:23
3177:11	3220:23	3191:8	3203:8	3212:9,14
direct	3243:21	3206:12	3213:8	
3156:8	3295:1	3221:24	3215:2	driven
3197:16		3291:15	3220:19,20	3212:12
3231:20	discussion	documents	3223:7	3224:8
3288:10	3152:3,11,	3146:10	3226:23	drivers
3318:20	19 3153:13	3150:4	3236:19	3284:24
3322:25	3182:5,14	3152:2	3245:9,16	3286:18
3323:3	3205:13,14	3184:9	3258:21	drives
	,18	3221:21	3291:17	
directing	3223:20	3223:7	3299:6 3302:7	3224:15
3189:16	3282:1	3247:12,15	3302:7	driving
direction	3284:3,4,1	3255:14	<b>door</b> 3161:25	3224:24
3161:19	1,16	3321:3	3225:19	3293:4
3284:10,14	3310:25	do-it-	3226:7,8,1	<b>drop</b> 3208:18
,25 3285:5	3312:13		0,11	_
directionall	3313:22	yourselfer	3227:21	<b>DSM</b> 3145:6
	discussions	3304:19	3228:3,6	3151:20
<b>y</b> 3210:4	3153:4	dollar	3229:9	3158:3
directly	3182:24	3165:3	3230:12	3159:1,2,6
3172:1,8	3183:8,22,	3232:16	door-to	,10 3160:2
3240:10	25 3185:9	3250:13	3227:20	3187:17
3322:2	3284:14,22	3271:5	3227.20	3188:20
dis 3153:14		dollars	3230:11	3189:15
3296:12	displace	3165:16		3190:1,5,1
	3160:6,10	2102:10	<b>dots</b> 3316:13	6 3225:12

PUB - MANITUBA	A DIDRO GRA	01-11-2013	Page 3340 01	_ 3370
3243:14	3228:8	3169:8	elec	electrically
3294:21	00000	3197:7	3208:15 <b>,</b> 17	3152:16,22
3298:14	econom	3219:15		3159:20,24
3309:9,11	3212:15	3225:11	elect	3165:14
3311:21	econometric	3226:18	3274:17	3169:1
3312:5,19,	3211:11	3232:15	electric	3227:10
24,25	3212:16,24	3234:22,25	3148:7	3228:1
3316:6	3215:22	3237:8	3149:4	3273:3
3321:23		3309:13	3156:19	3275:5
	economic		3161:14,19	3276:21
<b>due</b> 3223:25	3153:20,21	efficient	,20,25	3292:9
3234:22	3154:21	3159:6,14	3162:6	
3267:5	3212:15	3181:3	3164:13	electricity
3283:1	3230:2,3,4	3197:21	3165:5,24	3147:6
Dunsky	,6,19	3229:16	3166:2,8,1	3157:19
3323:5	3247:3	3234:8	2	3159:2,8,1
3324:7	3249:1,17	3299:1	3168:5,10	2,13,19
	3282:16	effort	3206:14	3160:7,10,
during	3286:18	3186:20		18 3162:19
3152:11	economically	3100:20	3208:16,18	3163:1,7
3155:16	3160:20	<b>EIA</b> 3239:22	,24	3165:4,5
3179:1,13	3274:17	<b>eight</b> 3166:3	3217:16	3194:1
3187:21		_	3218:8	3201:12,14
3196:16	3276:17	3175:9,19,	3219:3	3204:17
3221:13	3282:25	25 3271:8	3254:18	3205:5
3276:9	economics	eighteen	3264:4	3207:10,22
3277:2	3280:2,19	3167:24	3266:6,9,1	,24
3278:1	3281:25	3169:17	1,15,18	3208:2,6,1
3286:6	3282:2	3170:2,10	3267:4,10,	3,25
3310:5	3293:6	·	25	3210:3,11,
3312:2,17		eight-five	3269:9,14	14,15
0012127	Economist	3304:16	3271:9,24	3211:13
	3316:14	eighty	3272:3,16	3212:5
E	educating	3167:8,15	3273:8,18,	
earlier	3160:22		20	3218:16
3160:5	3161:10	eighty-eight	3274:7,13	3253:4
3199:9		3168:23	3275:8	3260:11
3220:24	education	3170:21	3277 <b>:</b> 12	3261:1,6
3243:23	3164:20	either	3278:20,24	3262:9
3287:15	3287:3	3177:9	3279:10 <b>,</b> 16	3275:18,23
3310:24	3288:10	3183:14	3280:20	3276:16
3314:16	effect	3220:10	3283:8	3277:18,22
2000.0	3262:7	3222:11	3286:12	3278:4,5,9
early 3223:8	66	3235:7,8	3287:10	3282:25
3321:15	effective	3296:16	3292:10	3286:23
earmarked	3206:24	3298:25	3308:16	3289:21
3219:23	3228:22,24	3299:1	3309:18,19	3293:9
Easth.	3303:12	3318:3	3310:1,15,	3311:3,14,
Earth	effectivenes		21	18 3316:20
3309:25	<b>s</b> 3186:23	elasticities		electronical
<b>easy</b> 3239:11	3302:2,3	3244:22	electrical	ly 3194:24
ecoENERGY		3245:11	3275:25	_
	efficiencies	elasticity	3277:20	elegantly
3220:13	3319 <b>:</b> 25	_	3285 <b>:</b> 17	3203:8
2226.11	3313.23	3243:25		0200.0
3226:14 3227:2	efficiency	3243:25 3245:7,16	3291:5	<b>else</b> 3241:16

3264:23       15 3162:23       3261:8       especially         email       3163:12       3169:8       3196:16       3231:11         3196:12       3175:22       3164:3       3257:6,1         embedded       3178:25       3229:21       3265:9         3250:16       3179:1       3282:14       3222:10         3180:22       3186:23       3180:26       3223:19         3184:5       3189:25       3182:5       3256:10,         asisions       3190:7       3191:7,13,       3276:6       3258:1         3318:9,13,       25 3196:23       3196:16       3256:9         asisions       3180:22       3282:14       3223:19         3256:10,       3256:10,       3256:10,         asisions       3190:7       3276:6       3258:1         3190:7       3191:7,13,       3276:6       3260:11         3260:11       3264:21	3156:12  evaluation 3186:14,15 ,19,25 3187:20  evaluations 3186:10,13 3188:5  evening
email       3169:8       3152:5       3231:11         3196:12       3175:22       3164:3       3257:6,1         a250:16       3178:25       3282:14       3265:9         3251:7       3180:22       3282:14       essentiall         a300:16       3212:10       3231:5         emerging       3186:23       a182:5       3231:5         a3189:25       3182:5       3256:10         a318:9,13       25 3196:23       3276:6       3260:11         3188:17       3198:17       3264:21	evaluation 3186:14,15 ,19,25 3187:20 evaluations 3186:10,13 3188:5 evening
3196:12     3169:8     3175:22     3164:3     3257:6,1       embedded     3176:4,8,9     329:21     3265:9       3250:16     3178:25     3282:14     3231:11       3251:7     3179:1     3282:14     3265:9       emerging     3180:22     3180:22     3231:11       3180:22     3180:22     3282:14     3212:10       3189:25     3182:5     3231:5       emissions     3190:7     3182:5     3256:10       3292:16     3191:7,13,     3276:6     3258:1       3318:9,13,     25 3196:23     3198:17,23     21 326:10       entering     3260:11     3264:21	3186:14,15 ,19,25 3187:20 evaluations 3186:10,13 3188:5 evening
embedded       3175:22       3164:3       3257:6,1         3250:16       3178:25       3229:21       3265:9         3251:7       3179:1       3282:14       3212:10         emerging       3186:23       3186:23       323:19         3189:25       3182:5       3256:10         emissions       3190:7       3258:1         3318:9,13,       25 3196:23       3276:6       3260:11         3264:21	3186:14,15 ,19,25 3187:20 evaluations 3186:10,13 3188:5 evening
embedded       3176:4,8,9       329:21       3265:9         3250:16       3178:25       3282:14       essentiall         3251:7       3180:22       320:16       3212:10         3186:23       3186:23       3182:5       3231:5         emissions       3190:7       3256:10       3256:10         3318:9,13       25 3196:23       3276:6       3260:11         3264:21	,19,25 3187:20 evaluations 3186:10,13 3188:5 evening
3250:16     3178:25     3282:14     essentiall       3251:7     3180:22     3282:14     3212:10       emerging     3186:23     enter 3150:4     3223:19       3189:25     3189:25     3182:5     3256:10       emissions     3190:7     entered     3258:1       3318:9,13,     25 3196:23     3276:6     3260:11       3188:17,23     entering     3264:21	evaluations 3186:10,13 3188:5 evening
emerging     3180:22       3180:22     3180:22       3180:25     3182:5       emissions     3190:7       3292:16     3191:7,13,       3318:9,13,     25 3196:23       14     3198:17,23       entering     3212:10       3223:19       3223:19       3231:5       3256:10,       entered     3258:1       3260:11       3264:21	evaluations 3186:10,13 3188:5 evening
emerging     3180:22       3154:5     3186:23       emissions     3189:25       3292:16     3191:7,13,       3318:9,13,     25 3196:23       14     3198:17,23       enter 3150:4     3223:19       3256:10,       entered     3258:1       3260:11       3264:21	3186:10,13 3188:5 evening
3154:5  emissions 3292:16 3318:9,13, 14  3186:23 3189:25 3182:5 3231:5 3256:10, entered 3276:6 3260:11 3264:21	3188:5 <b>evening</b>
emissions     3189:25     3182:5     3256:10       3292:16     3191:7,13     3276:6     3260:11       3318:9,13     25 3196:23     3198:17,23     23 264:21	evening
3190:7 3292:16 3191:7,13, 318:9,13, 25 3196:23 14  3198:17,23  entered 3258:1 3260:11 3264:21	evening
3292:16 3191:7,13, 3276:6 3260:11 3264:21	_
3318:9,13, 25 3196:23 14 3198:17 23 <b>entering</b> 3264:21	3157:25
1 14   3108.17 22   entering	
3154.4 3276:6	everybody
emphasis 3217:22 3154:4 3276:6 3293:8	3278:23
3295:7 3218:2 <b>entertain</b> 3298:14	3321:11
3219:11,15   3191.10	everyone
3225:11 3281:24	3150:4
3225:18 3226:18 3306:11 <b>establishe</b>	ad 3221:20
employed 3228:9,10, entire 3309:13	
314/:19	everyone's
$\begin{bmatrix} 3213:21 & 3229:16.18 \end{bmatrix} \xrightarrow{3133:2,9} \begin{bmatrix} 3140.15 \end{bmatrix}$	3255:13
3214:18 3232:10,15 3255:5 3149:15 3169:25	everything
3295:14 3233:2 3183:12.	3208:10
employee   3234:13,18   entirety   3185:3	3227:16
3240.10 21 ,21,25 3322:12 3206:4	evidence
3237:8 entitled 3220:14	3174:21,23
employees 3243:4 3275:7 3274:12,	
3239:24 3249:1 3290:13 3304:2	3312:4,10
Employment 3296:3 3319:20	3323:7,16,
3297:17 envelope 3320:18,	
3298:20 3155:3	1 - 1
3302.11	evolution
3215:23 3309:13 <b>environment</b> 3175:9	3321:2
encour 3312:1 3235:24 3190:1	evolve
3162:18 3314:25 3236:2 3195:4,5	3288:21
3318:11 3277:23 encourage 3310:1 environmenta	3321:8
SSI9:1   estimates	
9161 10   energy   3169:15	<b>exact</b> 3271:20
3161:18 3293:13,20 3170:22	32/1:20
3189:25 and 3189:25 and 3189:25	Exactly
3211:12 3193:7	3295:23
encouraging	examined
3159:21 3198:21 <b>equal</b> 3206:6 3215:25 <b>estimating</b>	
endeavour engage 3286-10	3322:0,23
3322:21 3312:19 equally	
3228:16 estimation	0
2217.25 equation	
energy 3170:14 22	3154:15
3148:12   engineering   3277:1,5	
3156:21,24 3154:3 <b>equipment</b> 3278:3	3195:14
3157:1,3 3155:4 3163:24 <b>et</b> 3162:22	3197:3
3159:7,14, enhances 3306:10,21 3296:18	3220:5,12
	3228:7

PUB - MANITOBA	A HIDRO GRA	01-11-2013	Page 3342 01	_ 33/6
3231:10	3242:9	3212:9	3304:2,3	3185:21
3257:10	3247:15,19	3266:5	3323:8	3190:14
			3323:0	
3264:22	3248:1	3277:25	extra	3195:8
3278:18	3263:21	3286:21	3237:14	3199:21
3290:20	3266:25	3304:3,21	0101 14	fairly
3302:10	3272 <b>:</b> 8	3311:6	<b>eyes</b> 3191:14	3217 <b>:</b> 12
3307:2,6,1	3278:15	expert		3223:20
2,20	3286:15	3252:18	F	3295:5
3315:25	3288:6		fabulous	
examples	3290:3,4	<b>expla</b> 3195:9	3194:14	<b>fall</b> 3211:24
3312:12	3317:3	explaining	3203:6	fallout
	exhibits	3163:20,21		3162:16
Excel	3145:3	3174:24	facilitate	
3148:23	3146:1		3324:1	familiar
3247:24	3150:9	explanation	facility	3196:21
3248:7	3245:1	3195:9,25	3159:7	3197:9,10
3249:16	3243:1	explored		3305:8
3251:23	exist	3213:4	<b>fact</b> 3177:10	family
3252:6	3156:12		3179:12	3172:15
	3237:22	exploring	3192:10	3239:19,20
excerpt		3213:16	3212 <b>:</b> 7	·
3146:5	existing	3288:24	3224:20	,22,25
3150:10,19	3272:11,12	export	3226:4	3240:8,19
,24	3273:7,25	3160:6	3233:23	3241:5,7,1
3189:5,15	3277:18		3240:16	3
3193:22	3287:8	3252:22	3261:13	farther
3200:21	expect	3314:25	3315:22	3303:1,5
excluding	3206:6	3317:15	3317:10	
3168:24	3243:14	exporting	3317:10	fascinating
3100:24		3160:8	factor	3312:1
excuse	3244:15		3209:8	fault
3172:21	3245:23	exports	3224:4,6,2	3270:10
3205:25	3324:4	3317:5	0 3227:17	3270:10
	expectation	3318:24	3261:9	5201.15
excusing	3211:13	extend	3315:18	federal
3217:9	3212:23	3163:13	3318:18	3226:14,20
executive		3103.13	3319:2,4,6	<b>fee</b> 3165:3,4
3278:16	expected	extended	,7 3323:14	1ee 3103.3,4
3286:16	3216:1	3165:18		fee-for-
3287:23	3243:12	extension	factors	service
	3272:24	3165:13	3162:12	3198:21
exhibit	3318:8	3165:13	3212:2	<b>faal</b> 0101 C
3146:2	expecting	3284:20	3225:4,17	<b>feel</b> 3181:6
3150:13,15	3171:23	extensions	3243:24	3259:5
,18,24	3191:24	3164:25	3262:11	3265:9
3151:6	J191: Z4	3287:18	3302:1	3280:2
3153:8,11,	expedi		3305:16	3288:2
12 3169:20	3250:10	extensive	3318:17	feeling
3171:3	expensive	3315:21		3161:2
3189:4	<del>-</del>	extent	failed	
3193:16	3227:21	3182:3	3156:1	feet 3280:11
3200:7,14	3228:3	3258:4	fair	Fernandes
3211:4	3266:16	3262:5	3152:21,22	3144:5
3222:4,6,1	3267:25	3281:22	3153:1	3150:7
4,16	experience	3287:17	3168:25	3151:25
	<u>-</u>	J201.11	J100.20	3131:23
-				

	MANTIODA	IIIDNO GNA	01 11 2015	rage 3343 01	
32	06:22	3218:19,22	3239:3,6	focussing	3254 <b>:</b> 8
	07:3	3219:7	3242:8	3175:4	3256:14
	21:23		3245:4	3206:4	3261:21,22
	22:8,20	filed	3247:25	3225:19	
	53:15	3187:17	3248:6,9,1	3227:24	forecasting
	55:16	3223:13	8,19	3227.24	3223:10
	21:5	filing	3249:10	followup	3250:24
33	21:3	3247 <b>:</b> 6	3250:6	3157:16	3252:21
fewe	r	3282:4		follow-up	forecasts
32	08:17,23	3315:7	3269:11	3155 <b>:</b> 21	3204:1
33	11:20		3288:22,25		3224:7
fiel	٦.	filings	3289:5,12	3157:16	3249:2
	-	3258:14	3302:11	3174:3	
	66:13	final	3304:14	<b>food</b> 3236:1	3317:20
32	34:4	3185:18	3322:20	faatama	foregone
fift	een	3103:10	first-cut	footage	3314:3
32	24:2	finalized	3183:10	3280:9	fammat
32	31:6	3185:15		forecast	forget
32	34:6	finally	firstly	3147:5,9	3170:13
	54:10	_	3225:20	3200:25	<b>form</b> 3148:23
	60:8	3258:3	3227:9	3201:3,10,	3247:24
		3277:16	<b>fit</b> 3308:13	13,14,17,2	3251:23
fift	_	Finance		2 3202:3,5	3252:6
	68:17,24	3256:22	<b>fits</b> 3308:13	3203:12	3257:1
	71:5	6:	<b>five</b> 3153:2	3204:2,5,1	
32	72:15	financial	3156:2	6,19	formula
fift	y-four	3180:24	3165:3	3205:2,8,1	3320:11
	75:21	3251:3	3167:8,15,	6,24	forty-five
		3288:10	18,19	3206:7,14	3170:23
	y-nine	3312:23	3168:6	3200:7,14	3172:14
31	53:2	3315 <b>:</b> 7	3170:18		
fift	y-seven	finding	3175:10,19	3208:12,16	forward
	67:4,20	3232:20	,25 3254:9	<b>,</b> 18	3183:16
	68:7		· ·	3209:11,19	3192:21
	70:19	<b>fine</b> 3246:2	3255:2	,24	3261:5
		3318:4	3259:20	3210:1,7,8	3262:4
fift	y-six	finished	3261:15	,12,17	3284:21
32	73:15	3223:9	3306:6,9	3211:2,9	3292:3
fift	y-three		fixed	3212:23	3312:10
	72:15	firing	3322:24	3215:23	3323:23
52	72.13	3232:14	flooded	3216 <b>:</b> 17	fossil
figu		firms		3222:24	3317:8
31	47:10	3196:22	3185:10	3223:6,8	3319:23
31	68:16		flowing	3224:6,12,	3319:23
31	72:19	first	3215:21	17	fourteen
32	04:20	3168:13	fluctuations	3250:14 <b>,</b> 21	3185:4
32	05:9	3170:17		3252:13,14	<b>free</b> 3304:20
figu		3171:15,18	3160:23	,22	11ee 3304.20
_	70:16	3180:20	focus	3254:1,2	frequent
_		3182:18,24	3285:7,10	3255:20	3300:1
32	05:18	3183:1,9	3309:25	3260:12,14	<b>fresh</b> 3236:1
file		3185:1,6,7	3310:18	3261:1	
31	48:3,9	3213:3		3274:7	Friday
	17:15,17	3217:15	focussed	3286:11	3323:9
, 2		3221:24	3228:14	forecasted	3324:7
, –			3310:21		

FOB MANITODA	A IIIDNO GNA	01 11 2015	rage 3344 01	
Friend	3233:2	3148:20	3283:19	<b>,</b> 25
3150:7	3234:13,18	3251:21	3284:1	3161:2,14,
front	fundamental	3252:2	3285:1,13	21
3242:10	3192:12,22	GAC-5	3286:2,14	3162:1,6,7
	3265:22	3146:10	3288:5	<b>,</b> 19
<b>fuel</b> 3159:9		3247:15	3289:2,6,9	3163:1,7,2
3160:2,9,1	fundamentall		,14	4 3164:1
4 3161:3	<b>y</b> 3280:10	<b>gains</b> 3220:5	3290:1,8,1	3166:1,6,7
3162:11	funded	gallons	1,12,23	3194:2
3166:13	3228:9	3302:19	3291:2,19	3208:1,8,1
3170:10 3209:7	funding	<b>Gange</b> 3144:9	3292:1,12,	2
3215:11	3234:16,20	3145:12	19 3293:16	3209:23,25
3247:4,22		3174:21	3294:6,9,1 7	3210:3,5,7
3250:21	funds	3241:24	3295:17 <b>,</b> 23	,12 3218:10,12
3250:21	3219:19,22	3242:1,2,1	3296:5,19	3219:4
3263:20	3220:25	3,19,24	3297:9,21	3250:14
3272:8	3234:23	3243:9,20	3298:1,13	3252:13
3273:5,22	furn 3162:4	3244:11,20	3299:5,18,	3255:20
3278:17	3292:10	3246:1,12	22	3256:14,18
3279:14,20	furnace	3247:1,2,1	3300:10,15	3259:19,25
3286:4	3229:13	0,17,18	,25	3260:7,13,
3288:17	3232:12,15	3248:4,19,	3303:24	16,21
3289:2,5,1	3233:2,6	23	3305:11	3261:6 <b>,</b> 7
2,15	3266:15,16	3249:12,25	3306:22	3262:6
3317:12	,18,19	3250:2	3307:8,10,	3264:4
3319:24	3287 <b>:</b> 9	3251:9,13,	14 <b>,</b> 25	3266:2,16,
fuels 3317:8	3290:13	16,19	3308:5,6,1	18
	3292:11	3252:9,11	2	3267:14,21
fuel-	future	3254:25	3309:8,9,1	,24
switching	3161:18	3263:3,4,1	7	3268:14
3293:18,22	3169:13	3,14,17,18	3310:5,11,	3269:5,10,
3294:5,19,	3177:12	3265:24 3266:4,24	16,23	14,24
23	3192:11,16	3267:19	3311:25	3270:12
fulfilling	3219:19	3269:1,2,8	3312:15	3271:24
3217:8	3230:25	,16,19,23	3313:13,24	3272:4
<b>full</b> 3220:16	3252:14,15	3270:4,9,2	3314:6,10,	3273:7 3274:3,6,1
3264:24	3253:5	0	13,16 3315:1,14,	3,17
3299:2	3256:14,18	3271:3,7,1	16 3316:7	3275:17
fully	,23	1,18,21	3321:17	3276:15,16
3219:22	3259:19,25	3272:6,7,2	3323:1,3	,17,20
3220:7	3260:21	3		3277:19,22
	3261:23	3273:4,13,	<b>gap</b> 3272:23	3278:4,5,8
function	3262:14	19 3274:4	<b>gas</b> 3148:8	,10 3280:8
3261:6	3294:20	3275:6,14	3149:5	3282:15,20
3305:13	futures	3276:7,23	3157:20,21	3283:2,7,9
fund	3199:6	3277:6,10,	,24	,23
3219:15 <b>,</b> 17		16 3278:14	3158:1,3,7	3285:5,16
,21	G	3279:4,13,	,9,12,13,2	3286:23
3220:6,7,1	GAC 3144:9	19	0	3287:20
1,12,15,18	3275:16	3281:3,12,	3159:2,8,1	3289:21
3221:5		15	2,19	3292:1,2,4
3228:9,17	GAC/Manitoba	3282:22,23	3160:10,18	,5,11,16,2

FOD M	7111110011	IIIDNO GNA	01 11 2015	rage 3343 01	
2 329	3:9	3251:2	3266:24	3292:16,22	3322:7,21
	15,22	3308:8,10,	gotten	3318:8,13	hae 3237:12
l .	21,24	11,25	3165:19	<b>grid</b> 3276:6	
	13,17	3309:5,20		-	half
,19		3310:10,14	government	group 3154:3	3175:14,17
3318:		,20	3163:6	3155:2 3163:12	3184:1
14,19		gets 3210:13	3226:14 3256:21,22	3163:12	3270:7 3297:22
3319:		3223:7	·	3240:8	3323:12
3320:	4	3229:21	government's	3241:7	
gas-		getting	3226:20	3319:4	halfway
avail	able	3167:23	<b>GRA</b> 3148:16		3207:9
3272:	11	3168:22	3244:23	groups	hand
gathere	ed	3185:11	3245:22	3212:11,12	3151:8,11,
3289:		3228:5	3246:16,22	3236:19	15 3160:17
	_	3229:16,17	gradual-	3241:2 3305:23	3162:21
gauging		,18 3253:1	based	3303:23	3187:9
3304:	22	3280:16	3212:8		3260:19
GDP		3307:25		growth	handed
3212:		<b>GHG</b> 3149:15	granite	3206:5	3151:7
3224:	19	3251:1	3164:16	3223:25	
geared		3318:23	3264:18	3224:19	<b>handing</b> 3321:10
3236:	6	3320:18,22	granted	3277:2,7,1	3321:10
general			3203:13	1	hands
3143:		<b>GHGs</b> 3318:21	graph	3279:15,23	3238:12
	15,23	gigawatt	3150:22	3285:18 3286:6,11	hang 3281:4
3147.	-	3193:10		3289:21,23	_
3188:		3243:2,6	great	•	hap 3239:2
3190:		3277:3,13,	3244:10,18	<b>GSM</b> 3313:9	happen
3211:		20	3246:5	guess	3237:3
15	_,_,,	given	3281:22 3307:8,10	3155:23	3292:4,5
	16,22	3155:24	·	3157 <b>:</b> 15 <b>,</b> 16	happened
3213:		3158:7	greater	3196:20	3188:15
3214:	12,22	3162:12	3178:13	3197:14	3276:12
3215:	21,24	3170:17	3179:9,13	3221:1	
3216:	1	3185:13	3186:2	3232:6,22	happens
3248:	7	3244:8	3208:14	3233:22	3240:3
3296:	22	3245:21	3233:24	3237:18,25	happy
general	.ly	3283:13	3239:8	3239:10	3238:19
3229:	_	3286:18	3240:12	3240:15	3239:2
3271:		3312:23	greatest	3244:7	3270:23
3313:		gives 3184:9	3156:19	3270:9,10	hard
		<b>glad</b> 3316:9	3211:25	3291:11	3181:19,22
generat		grau 3310.9	3225:21	3294:19	,23 3235:6
		global	greatly	3320:3	haven't
generat		3293:14	3211:21	guidance	3154 <b>:</b> 13
3296:		gone 3209:25	Green	3200:10	3208:4
	97:14	3210:5			3230:23
3314:		Gosselin	3247:12,19 ,21	Н	3236:15
24 33	17:1	3143:14	,21 3263:20	ha 3288:19	
geother	mal		3272:9		having
3149:	12	Gotcha		Hacault	3161:2
			greenhouse	3144:12	3173:20

PUB - MANITOB	A HIDRO GRA	01-11-2013	Page 3346 01	L 3370
3195:21	3231 <b>:</b> 4	3165:5	3250:3	3161 <b>:</b> 8
3228:6	3231:4	3166:1	3316:10	3163:2
3234:23	3273:16,18	3209:1		3164:7,18
3254.25	,20	3203.1	helping	3165:14,25
3265:19	3274:13,25	3227:10,11	3240:12	
			helps	3169:9
3280:14	3279:16	3234:19	3198:25	3179:8
3284:15,17	3283:9	3235:18	3234:14	3197:8
3302:20	3293:9	3236:3,5		3226:17,23
3313:18	3309:18,19	3264:2,4,1	he's 3177:10	3227:3
head 3158:20	3310:21	1 3265:4	3261:18	3232:10
3263:8	heated	3266:2,6	<b>Hey</b> 3265:13	3233:9,15
heading	3152:16,22	3272:16		3234:1,2
_	3156:13	3273:7,8	<b>Hi</b> 3162:1	3235:13,22
3207:8	3159:21,24	3274:8,23	<b>high</b> 3156:17	3236:2,18
3243:2	3165:14	3275:18,23	3158:6	3237:8,12,
3278:16	3166:9	3277:7,12,	3232:14	13 3239:9
3286:4	3169:1	19 <b>,</b> 22	3274:9	3263:8,25
health	3227:10	3278:6	3274.9	3266:17
3236:9	3228:1	3280:1	3203:1	3267:8
	3273:3	3283:1	high-density	3268:1,4
healthcare	3275:5	3285:8,11,	3228:2,4,1	3278:19
3234:3,6,1	3276:21	14	4	3279:9
0 3235:21	3270:21	3286:6,13,	high-	3280:5
3236:7,17	3292:9,10	22 3290:24	-	3283:11,25
3237:4,11,	heater	haatinaa	efficiency	3284:3
21 3238:1	3155:24	heatings	3233:6	3287:19
hear 3223:3	3156:8	3196:18	higher	3304:14
3227:6	3157:24	heckling	3195:15	h
3229:19	3267:15 <b>,</b> 21	3174:21	3201:21	homebuilder
3261:12	3268:14,19	<b>held</b> 3143:19	3209:25	3280:6
3294:21	3269:9,10,	3207:21	3224:21	homebuilders
3319:11,12	14,15		3229:7	3164:3,4
	3270:12	3208:10 3284:15		3267:9
heard 3160:5	3282:7		highest	3282:14
3232:18	3290:14	3322:20	3225:21	3284:5
hearing	<b>1 1</b>	he'll 3223:3	3315:2	1 1
3155:17	heaters	3323:4	high-level	homebuyer
3199:21	3148:8	help	3185:2	3164:12
3244:22	3156:3,12,	3160:10,20		homebuyers
3265:20	16 3217:17	3160:10,20	highlight	3164:11
3290:15	3218:9,10		3237:20	homeowners
3291:7	3219:5	3179:16	highly	
3312:1,3	3231:3,6,1	3231:16,17	3257:15	3241:9
3321:14	0 3267:5	3238:9	<b>1.</b>	3267:10
3321:14	3269:5	3251:20	hire 3187:19	homes
3323:23	3278:20,24	3274:2	history	3152:16,22
hearings	3279:10,17	3287:6	3146:7	,25 3153:3
3294:20	3283:23	3293:10	3150:21	3159 <b>:</b> 19
heat 3154:18	3285:5,17	3313:25	3151:1	3163:24
3161:14,15	heating	helped		3165:5
	3154:19	3240:2	hit 3231:4	3167:9,14,
,25	1 0101010	I I	3253:18	16,23
3166:12	3156•10			10,23
	3156:10 3157:14	helpful	home 3157:12	
3208:18,24 3209:7	3156:10 3157:14 3162:4	helpful 3193:1,15 3195:17	home 3157:12 3159:17,21	3168:8,13, 16

3170:18,23
3171:6,15   3172:15,22   3165:16   3173:3,5,1   21   3222:3   3166:9   3232:11,16   3213:4,18,   3322:3   3173:4,6,7   3238:10,11   3226:3,12,   3254:4   3218:22   3292:3   3185:1,4,6   13   3268:17,19   3219:7   3197:21   3222:3   3222:3   3270:14   3220:24   3222:4,10,   3231:3   3292:10   3271:5,8,1   14 3228:15   3232:11,   3233:10   3271:5,8,1   14 3228:15   3232:1,2   4   4   4,15   3222:1,24   3233:10   3231:2   3270:14   3222:1,24   3235:10   3193:25   3272:13,15   3238:24   4   4,17   3228:15   3238:24   4   4,17   3273:15   3238:24   4   4,17   3273:15   3238:24   4   4,17   3273:15   3238:24   4   4,17   3273:3,15,   3231:2   3278:8,10   3240:18,20   4,317:25   3280:1,4   3276:4   4   4   4   4   5   4   4   4   4
3172:15,22
3166:19 3173:4,6,7 ,11,12,13 3185:1,4,6 13 3185:1,4,6 3185:1,4,6 3280:10,12 329:10 3292:10 329
3173:4,6,7, 11,12,13 3185:1,4,6 7,11 3280:10,12 329:10 329:10 3270:14 3229:10,11 3234:14 3235:10 3234:14 3235:10 3234:14 3235:10 3234:14 3235:10 3234:14 3235:10 3231:3 3232:11 3234:14 3235:10 3231:3 3232:11 3234:14 3235:10 3193:25 3231:3 3292:10 3271:5,8,1 3234:14 3222:4,10, 3231:2 321:3 3236:10 3292:10 3271:5,8,1 3232:1,24 3229:21,24 3235:10 3193:25 3272:13,15 3238:24 329:21,24 3235:10 3193:25 3272:13,15 3238:24 9lectr. 3272:11,12 3215:12 3278:8,10 3240:18,20 y 3317  households hundreds ,22 Hydro's 3273:3,15, 3183:3 3311:15 3241:11,14 3242:9,15 3185:23 3280:1,4 3276:4 houses 3292:7 hope 3173:18 3183:15 329:13 3244:24 3153:7 hope 3173:18 3183:15 Byd 3245:16 3246:14,15 3189:1 3202:16 3197:20 Hydro 3143:6 324:12 3190:6 3217:12 3224:13 3144:4 3248:12 3190:6 3155:19 3264:14 3145:6 3255:12 3199:6 3155:19 3266:25 3148:3,9,1 3256:15,18 3213:8 3203:16 3166:25 3148:3,9,1 3259:2,4 3255:1 hospital
3185:1,4,6 7,11 3185:1,4,6 7,11 3197:21 3280:10,12 3292:3 3213:3 3292:10 3211:5,8,1 3238:14 3222:4,10, 3221:4,10, 3231:3 3234:14 3235:10 3193:25 3272:13,15 3238:24 3212:24 3153:7 3267:4 3194:1 3272:11,12 3215:12 3278:8,10 3240:18,20   4,15 3272:11,12 3215:12 3278:8,10 3240:18,20   4,17 3273:3,15, 3183:3 3211:5 3241:11,14 3273:3,15, 3183:3 3211:5 3241:11,14 3273:3,15, 3183:3 3211:5 3241:11,14 3273:3,15, 3183:3 321:15 3241:11,14 3273:3,15, 3183:3 321:15 3241:11,14 3273:3,15, 3183:3 321:15 3241:11,14 3273:3,15, 3183:3 321:15 3241:11,14 3273:3,15, 3183:3 321:15 3241:11,14 3273:3,15, 3183:3 321:15 3241:11,14 3152:5 3280:1,4 3272:13,15 3244:24,13 3152:5 3280:1,4 3183:15 3229:13 3144:4 3248:12 3153:7 4 4 4 1
3185:1,4,6 ,7,11 3197:21 3280:10,12 ,22,24 3220:24 3152:1. 3231:3 3292:10 3270:14 3222:4,10, 3231:3 3292:10 3271:5,8,1 3292:1,24 3222:4,10, 3235:10 3193:25 3272:13,15 3231:2 3272:11,12 3215:12 3278:8,1 3292:1,24 321:3 329:10 3272:11,12 3215:12 3278:8,1 3222:4,10, 3229:21,24 3153:7 3295:1 3231:2 hydro- 3267:4 3272:11,12 3215:12 3278:8,10 3240:18,20 y 3317 ,14,17 households hundreds ,22 Hydro's 3273:3,15, 3183:3 3311:15 3241:11,14 3147:1 25 3280:1,4 3276:4 houses 3292:7 3163:7 hope 3173:18 3202:16 3292:7 hope 3173:18 3202:16 3217:12 324:13 324:14 324:13 324:14 hoped 3277:10 324:14 324:13 324:14 324:13 324:14 324:13 3144:4 3248:12 3199:6 3155:19 3264:14 3146:4,5 3276:21 3147:3,11, 53253:4,7 3211:1 hoping 3166:25 3147:3,11, 53253:4,7 3211:1 hoping 3169:10 3149:3,6,1 3258:5,6 3244:8 3295:5 hospital
3280:10,12 3197:21 3197:21 3222:3 3292:10 3270:14 3222:4,10, 3231:3 3292:10 3271:5,8,1 3232:1,24 3235:10 3235:10 3193:25 3267:4 3194:1 3215:12 3278:8,10 3240:18,20 3273:3,15, 3280:1,4 3273:3,15, 3280:1,4 3273:3,15, 3280:1,4 3273:3,15 3280:1,4 3273:1,1 3280
13   13   13   13   13   13   13   13
3222:3         3292:10         3271:5,8,1         14 3228:15         3153:7           3231:3         household         4,15         3229:21,24         hydro-           3235:10         3193:25         3272:13,15         3238:24         hydro-           3267:4         3194:1         3273:15         3238:24         y 3317           14,17         households         hundreds         ,22         Hydro's           3273:3,15,         3183:3         3311:15         3242:9,15         3152:5           3280:1,4         3276:4         hurt 3259:9         3243:12         3153:7           honest         houses         3229:13         3245:3,8,1         3153:7           hope 3173:18         3183:15         Hydro 3143:6         3245:3,8,1         3169:1           3202:16         3197:20         Hydro 3143:6         3248:12         3190:6           3155:19         3224:13         3144:4         3248:12         3199:6           3155:19         3264:14         3145:6         3251:21         3199:6           3157:10         3145:6         3251:21         3199:6           3157:10         3145:6         3251:21         3206:4           3159:6         3147:3,11
3231:3 3234:14 household 3272:13,15 3229:21,24 3235:10 3193:25 3272:13,15 3238:24 3272:11,12 3215:12 3278:8,10 3240:18,20 y 3317 households hundreds 3273:3,15, 3183:3 3311:15 3241:11,14 3147:1 3280:1,4 households hundreds 3292:7 honest 3292:7 hope 3173:18 3202:16 3217:12 3224:13 3224:13 3224:13 3224:13 3224:13 3224:13 3224:13 3241:11,14 3147:1 3147:1 3147:1 3147:1 3147:1 3147:1 3147:1 3147:1 3147:1 3149:1 3241:1 3149:1 3241:1 3149:1 3241:1 3147:1 3149:1 3241:1 3149:1 3149:1 3241:1 3149:1 3241:1 3149:1 3241:1 3149:1 3241:1 3149:1 3241:1 3149:1 3241:1 3149:1 3241:1 3149:1 3241:1 3149:1 3241:1 3149:1 3241:1 3149:1 3241:1 3149:1 3241:1 3149:1 3241:1 3149:1 3241:1 3149:1 3241:1 3149:1 3241:1 3149:1 3241:1 3149:1 3241:1 3149:1 325:1 3169:1 3169:1 3149:1 325:1 325:1 326:
3234:14         household         4,15         3229:21,24         hydro-electric           3235:10         3193:25         3272:13,15         3231:2         hydro-electric           3267:4         3194:1         3273:15         3238:24         y 3317           3272:11,12         3215:12         3278:8,10         3240:18,20         y 3317           ,14,17         households         hundreds         ,22         Hydro's           3273:3,15,         3183:3         3311:15         3241:11,14         3147:1'           3280:1,4         3276:4         hurt 3259:9         3243:12         3153:7           honest         houses         3299:13         3245:3,8,1         3154:6           3292:7         3163:7         3245:3,8,1         3169:1           3202:16         3197:20         3143:6         3246:14,15         3189:1           3202:16         3197:20         3144:4         3248:12         3190:6           3217:12         324:13         3144:4         3248:12         3190:6           3155:19         3264:14         3145:6         3251:21         319:6           3155:19         3264:1         3147:3,11         5 3253:4,7         3206:4           4hopefu
3267:4       3194:1       3273:15       3238:24       electr.         3272:11,12       3215:12       3278:8,10       3240:18,20       y 3317         ,14,17       households       hundreds       ,22       Hydro's         3273:3,15,       3183:3       3311:15       3241:11,14       3147:17         25       3185:23       3276:4       hurt 3259:9       3243:12       3153:7         honest       houses       HVAC 3155:3       3244:24       3154:6         3292:7       3163:7       Hydro 3143:6       3246:14,15       3169:1         3202:16       3197:20       Hydro 3143:6       3246:14,15       3189:1         3217:12       3224:13       3144:4       3248:12       3191:9         hoped       3264:14       3145:6       3251:21       3199:6         3155:19       3264:14       3146:4,5       3251:21       3199:6         3155:19       326:11       3147:3,11       5 3253:4,7       3206:4         Hopefully       3166:25       3148:3,9,1       3257:10,14       20 321         hoping       3169:10       3,14,19,20       ,21       3243:4         3282:17       3170:17       3149:3,6,1       3258:5,6
3272:11,12 3215:12 3278:8,10 3240:18,20 <b>y</b> 3317  ,14,17 households ,22 Hydro's  3273:3,15,  3183:3 3311:15 3242:9,15 3152:5  3280:1,4 3276:4 hurt 3259:9 3243:12 3153:7 honest houses  3292:7 3163:7 Hydro's 3229:13 3245:3,8,1 3169:1 3202:16 3197:20 Hydro 3143:6 3246:14,15 3189:1 3217:12 3224:13 3247:10 3248:12 3190:6 3155:19 3264:14 3146:4,5 3259:1 3166:25 3148:3,9,1 3256:15,18 3293:16 hoping 3169:10 3149:3,6,1 3259:2,4 3259:1  3269:14 hospital  3183:5,8,2 3184:14 3269:8 hospital
,14,17         households         hundreds         ,22         Hydro's           3273:3,15,         3183:3         3311:15         3241:11,14         3147:1           25         3185:23         hurt 3259:9         3243:12         3152:5           3280:1,4         3276:4         hurt 3259:9         3243:12         3153:7           honest         houses         HVAC 3155:3         3244:24         3154:6           3292:7         3163:7         3229:13         3245:3,8,1         3169:1           hope 3173:18         3183:15         Hyd 3245:16         3246:14,15         3169:1           3202:16         3197:20         Hydro 3143:6         3246:14,15         3189:1           3217:12         3224:13         3144:4         3248:12         3190:6           3155:19         3264:14         3145:6         3251:21         3199:6           3155:19         3264:14         3146:4,5         3252:1,2,1         3206:4           Hopefully         3166:25         3147:3,11,         5 3253:4,7         3211:1           hoping         3169:10         3,14,19,20         ,21         3243:4           3295:4         3182:25         0,13         3259:2,4         3259:2,4
3273:3,15, 25 3280:1,4 3183:3 3311:15 3242:9,15 3152:5 3280:1,4 3276:4  3292:7  3163:7  3292:7  3163:7  3292:16 3197:20 3217:12 3224:13 3144:4 324:12 3190:6 3217:12 3224:13 3144:4 3248:12 3190:6 3155:19 3264:14 3166:25 3148:3,9,1 326:15,18 3292:7  3166:25 3148:3,9,1 3292:10 3169:10 3149:3,6,1 3295:4  3295:4  3183:3 3311:15 3241:11,14 3147:1 3147:1 3147:1 3142:9,15 3242:9,15 3153:7 3244:24 3153:7 3244:24 3153:7 3244:24 3159:10 3149:10 3149:10 3149:10 3149:10 3149:3,6,1 3258:5,6 3244:8 3259:2,4 3159:5 3169:10 3169:10 3149:3,6,1 3259:2,4 3259:5 3259:5
3273:3,15, 25 3183:3 3311:15 3241:11,14 3147:1 3147:1 3282:17 3295:4 hospital 3183:3 3311:15 3242:9,15 3152:5 3280:1,4 3276:4 hurt 3259:9 3243:12 3153:7 horest 3292:7 houses 3292:13 3244:24 3154:6 3292:13 3245:3,8,1 3169:1 3245:16 3246:14,15 3189:1 3170:2 324:13 3144:4 3248:12 3191:9 326:4 3155:19 3264:14 3146:4,5 3252:1,2,1 3206:4 3276:21 3147:3,11, 5 3253:4,7 3211:1 hoping 3166:25 3148:3,9,1 3256:15,18 3213:8 3295:4 3182:25 0,13 3261:3,5 3259:2,4 3259:5 hospital
25     3185:23     3276:4     hurt 3259:9     3242:9,15     3152:5       honest     houses     HVAC 3155:3     3244:24     3154:6       3292:7     3163:7     3229:13     3245:3,8,1     3169:1       hope 3173:18     3197:20     Hydro 3143:6     3246:14,15     3189:1       3202:16     3197:20     Hydro 3143:6     3248:12     3190:6       3217:12     3224:13     3144:4     3248:12     3191:9       hoped     3264:14     3145:6     3251:21     3199:6       3155:19     3276:21     3147:3,11,     5 3253:4,7     3211:1       Hopefully     3166:25     3148:3,9,1     3256:15,18     3213:8       3223:16     3169:10     3,14,19,20     ,21     3243:4       hoping     3169:10     3,14,19,20     ,21     3243:4       3295:4     3182:25     0,13     3259:2,4     3259:2,4       hospital     3183:5,8,2     3150:7,11,     3261:3,5     3261:3,5       3262:8
honest         houses         HVAC 3155:3         3244:24         3153:7           hope 3173:18         3163:7         Hyd 3245:16         3246:14,15         3169:1           3202:16         3197:20         Hydro 3143:6         3248:12         3190:6           3217:12         3224:13         3144:4         3248:12         3191:9           hoped         3264:14         3276:21         3145:6         3251:21         3199:6           3147:3,11,         5 3253:4,7         3211:1         3206:4           hoping         3166:25         3148:3,9,1         3257:10,14         3213:8           3282:17         3169:10         3,14,19,20         ,21         3243:4           3295:4         3182:25         0,13         3259:2,4         3255:1           hospital         3183:5,8,2         3150:7,11,         3261:3,5         3259:5
honest       houses       3292:7       3163:7       3229:13       3245:3,8,1       3169:1         hope       3173:18       3183:15       Hyd       3245:16       3246:14,15       3189:1         3202:16       3197:20       Hydro       3143:6       3248:12       3190:6         3217:12       3224:13       3144:4       3248:12       3191:9         hoped       3264:14       3145:6       3251:21       3199:6         3155:19       3264:14       3146:4,5       3252:1,2,1       3206:4         Hopefully       3276:21       3147:3,11,       5 3253:4,7       3211:1         hoping       3166:25       3148:3,9,1       3256:15,18       3213:8         3282:17       3169:10       3,14,19,20       21       3243:4         3295:4       3182:25       0,13       3259:2,4       3259:2,4         hospital       3183:5,8,2       3150:7,11,       3261:3,5       3259:5
3292:7       3163:7         hope 3173:18       3183:15       Hyd 3245:16       3246:14,15       3189:1         3202:16       3197:20       Hydro 3143:6       ,19,20       3190:6         3217:12       3224:13       3144:4       3248:12       3191:9         hoped       3264:14       3145:6       3251:21       3199:6         3145:19       3276:21       3147:3,11,       5 3253:4,7       3206:4         Hopefully       323:16       3166:25       3148:3,9,1       3257:10,14       3213:8         3282:17       3169:10       3,14,19,20       ,21       3243:4         3295:4       3182:25       0,13       3259:2,4       3259:2,4         hospital       3183:5,8,2       3150:7,11,       3262:8       3262:8
hope       3173:18       3183:15       Hyd       3245:16       3246:14,15       3189:1         3202:16       3197:20       324:13       3143:6       19,20       3190:6         3217:12       3224:13       3144:4       3248:12       3191:9         hoped       3264:14       3145:6       3251:21       3199:6         3155:19       3264:14       3146:4,5       3252:1,2,1       3206:4         Hopefully       3276:21       3147:3,11,       5 3253:4,7       3211:1         3223:16       3166:25       3148:3,9,1       3256:15,18       3213:8         hoping       3169:10       3,14,19,20       ,21       3243:4         3295:4       3182:25       0,13       3258:5,6       3244:8         3295:4       3183:5,8,2       3150:7,11,       3261:3,5       3259:5         hospital       3183:5,8,2       3150:7,11,       3262:8       3262:8
3202:16 3217:12 3224:13 3227:10 3155:19 3264:14 3276:21 3147:3,11, 3256:15,18 3213:8 3223:16 3282:17 3295:4 3183:5,8,2 3189:1 3143:6 3143:6 3144:4 3248:12 3190:6 3248:12 3199:6 3252:1,2,1 3206:4 3147:3,11, 5 3253:4,7 3211:1 3213:8 3256:15,18 3213:8 3248:3,9,1 3257:10,14 20 321 3243:4 3295:4 3183:5,8,2 3183:5,8,2 3150:7,11, 3261:3,5 3259:5
3217:12  hoped 3155:19  324:13 3144:4 3248:12 3191:9 3155:19  3166:21 3147:3,11, 3252:1,2,1 3206:4 3147:3,11, 3256:15,18 3213:8 3166:25 3148:3,9,1 3257:10,14 3282:17 3282:17 3295:4 3182:25 3183:5,8,2 3150:7,11, 3261:3,5 3259:5 3259:5
hoped       3227:10       3141:4       3251:21       3191:9         3155:19       3264:14       3146:4,5       3252:1,2,1       3206:4         Hopefully       323:16       3147:3,11,       5 3253:4,7       3211:1         323:16       3166:25       3148:3,9,1       3257:10,14       20 321         hoping       3169:10       3,14,19,20       ,21       3243:4         3295:4       3182:25       0,13       3259:2,4       3259:2,4         hospital       3183:5,8,2       3150:7,11,       3261:3,5       3259:5
hoped       3264:14       3145:6       3251:21       3199:6         3155:19       3276:21       3146:4,5       3252:1,2,1       3206:4         Hopefully       housing       19       3256:15,18       3213:8         3203:16       3166:25       3148:3,9,1       3257:10,14       20 321         hoping       3169:10       3,14,19,20       ,21       3243:4         3295:4       3170:17       3149:3,6,1       3258:5,6       3244:8         3295:4       3182:25       0,13       3259:2,4       3255:1         hospital       3183:5,8,2       3150:7,11,       3261:3,5       3259:5
3155:19  3276:21  3140:4,5  3147:3,11,  5 3253:4,7  3211:1  323:16  hoping  3166:25  3148:3,9,1  3257:10,14  20 321  3282:17  3295:4  3182:25  3183:5,8,2  3150:7,11,  3261:3,5  3262:8
Hopefully     3147:3,11,     3253:17     3211:1       3223:16     19     3256:15,18     3213:8       3166:25     3148:3,9,1     3257:10,14     20 321       hoping     3169:10     3,14,19,20     ,21     3243:4       3282:17     3170:17     3149:3,6,1     3258:5,6     3244:8       3295:4     3182:25     0,13     3259:2,4     3255:1       hospital     3183:5,8,2     3150:7,11,     3261:3,5     3259:5
3223:16     housing     19     3250:13,18     3213:8       hoping     3166:25     3148:3,9,1     3257:10,14     20 321       3282:17     3170:17     3149:3,6,1     3258:5,6     3244:8       3295:4     3182:25     0,13     3259:2,4     3255:1       hospital     3183:5,8,2     3150:7,11,     3261:3,5     3259:5       3295:4     3259:5     3259:5
hoping     3166:25     3148:3,9,1     3237:10,14     20 321       3169:10     3,14,19,20     ,21     3243:4       3282:17     3170:17     3149:3,6,1     3258:5,6     3244:8       3295:4     3182:25     0,13     3259:2,4     3255:1       hospital     3183:5,8,2     3150:7,11,     3261:3,5     3259:5       3295:4     3259:5     3259:5     3259:5
3282:17 3170:17 3149:3,6,1 3258:5,6 3244:8 3295:4 3182:25 0,13 3259:2,4 3255:1 hospital 3183:5,8,2 3150:7,11, 3261:3,5 3259:5
3295:4  3182:25  3183:5,8,2  3150:7,11,  3261:3,5  3259:5  3262:8
hospital 3183:5,8,2 3150:7,11, 3261:3,5 3259:5
hospital 3231.04.1 12.16.20.2 3262.8
$\frac{1}{2}$
3271.22
3200.3
3270.12 20
2207.5 10
3285.3
not-water 3175.8 3287:1 3310.1
3154:18 huddled 3182:18 3288:3 3281:2
hour 3232:8 3187:8,18 3289:16,20 3322:1
3175:7,10, huge 3262:21 3188.6 ,22
14,17 3189:5 3295:14 hypothet
3176:1,2   Mindred   3190:16,23   3296:1   3216:7
3319:21 3153:2 3191:3,17 3298:16 <u>3191:3,17</u>
hours 3166:3 3194:5 3304:4 I
3193:10 3195:7 3307:19 TASB 322
22/2:2 6 3198:15 3309:3
3243.2,6 3277:3,13, 3170:19,21 3199:3 3311:24 ice 3294
20 3204:25 3312:18 <b>I'd</b> 3152
3210:13

	TIANTIODA	I IIIDNO GNA	01 11 2015	rage 3340 OI	
316	66 <b>:</b> 23	3253:15	3279 <b>:</b> 5	3278:17	3304:15
316	67 <b>:</b> 23	3288:16	3281:20	3285:16	incentives
320	00:8	3292:6	3289:10	3286:4	3162:18
322	23:5	3297:10,11	3292:7	3315 <b>:</b> 7	3178:5
324	15:2	,22 3304:1	3294:24	implementati	3231:19
327	70:23	3308:3	3295:4,7	on 3189:16	
	3196:9	3315:9	3296:21,22	on 3109:10	3288:11
1	3190.9	3322:21	3298:25	implemented	incidental
		illiquid	3299:1,3	3191:17,20	3227:18
ideas	<b>3</b> 285:4	3254:19	3304:8	3192:10	inclined
ident	tified		3306:2	3193:5	3243:1,13,
	53:19	<b>im</b> 3313:19	3307:25	implementing	15
1	51:9	I'm 3151:5	3308:18	3243:7	-
	90:12	3153:4	3310:16		inclining
	92:9,18	3156:4	3316:2,9	import	3243:5
1	27:9	3157:15	3317:11	3253:9	include
	30:18	3158:25	3323:2 <b>,</b> 19	important	3171:13
ı	33:8	3167:12	immediately	3224:3,5,1	3172:5
	36:16	3169:24	3156:14	9	3195:4
	38:23	3172:12	3178:20	3225:13 <b>,</b> 17	3211:12
	91:17	3174:24		3259:12	3251:4
		3187:8	immigration	3262:5	3296:9,13,
	tifies	3197:9,10	3224:1,10	3287:7	17
324	10:8	3197:9,10	<b>impa</b> 3179:11	3311:19	3299:24,25
ident	tify	3200:6	_		3300:4,5
	32:9	3203:23,24	impact	importing	3322:4
1	36:23	3204:1,3,1	3157:2	3253:4	
1	08:5	4 3206:15	3178:22	improve	included
	11:21	3210:4	3179:6,7,1	3237:7	3153:15,25
	26:17,24	3216:15	1,12	3315:17	3155:15
	37:13	3217:7,8	3180:22	improved	3171:12
327	73:6	3221:11	3182:1,3	3294:12	3218:3
330	00:6,8	3222:19	3186:14,19		3245:1
4 مد ما الد	tifying	3223:3,4	3196:10,13	improvement	3286:15
1		3225:7	3211:14,22	3187:3	3293:15
1	78:3,4	3231:9	,25	3226:25	3300:17,23
1	33:17	3235:20	3216:11,13	improvements	includes
328	39:7,12	3237:23	,21	3209:9,13	3162:13
IFF12	2	3239:1,2	3243:23,24	•	3171:14
320	02:22	3243:9	3249:1,17	improving	3172:20,22
   ii 32	275:7	3246:13	3250:19	3238:9	3274:18
		3247:2	3251:2,3	inaccurate	3298:20
	3151:9	3252:18	3252:15,16	3175:2	including
ı	52:6,7	3253:1	3253:21	inc 3211:12	3148:4
	70:13	3254:15,25	3256:19	inc 3211:12	3217:19
	73:12	3256:1,2,4	3261:18	incent	3217:13
	32:18	3263:2,18,	3285:9,15,	3308:10	3256:21
	36:10	22	18 3293:12	incenting	3287:16
	96:5	3264:10,22	3301:3	3159:11	
	10:24	3269:19	impacts	3161:13	income
	26:13	3273:19	3224:12		3169:8
1	29:19	3274:14	3247:4	incentive	3170:1
	15:2	3276:7	3251:1	3166:11	3225:8
324			3262:21	3302:14,21	3233:8

	HIDRO GRA	01-11-2013	Page 3349 01	
3239:23	increm	3299:20	inform	3160:3
3304:14	3208:3		3164:11,20	3199:14
3309:11,13		individually	3290:16,21	3227:2
incor 3300:9	incremental	3171:15 3249:19	information	3313:9
Incor 5500:9	3156:17	3249:19		initiatives
incorporate	3178:17	individuals	3151:5	
3209:9	3208:3	3235:1,13	3161:23	3158:5
3300:9	3271:5	3319:3	3162:3,17	3192:15 3199:8,9,1
incorporated	3283:14,17	indulgence	3174:3,6	3199:0,9,1
3300:7	3298:24	3242:7	3182:8	3220:2,18
	3304:5,10, 13,17		3185:24 3192:3	3226:10
increase	•	industrial		3231:21
3147:7	incur 3284:9	3192:1	3194:6,24 3195:7,21	3232:24
3157:8	incurring	3193:3	3196:12,14	3240:14
3160:24,25	3265:10	3198:22	3197:12	3288:15
3162:15		3306:15	3198:6,11,	
3201:14,16	<pre>ind 3188:5</pre>	3311:10	12,15	input
3202:3	independent	industrials	3201:2	3220:25
3203:25	3186:10,13	3315:23	3205:22	inputs
3204:18	,19 3187:1	3316:4	3213:13	3208:11
3205:5	3188:5	industry	3217:3	3260:14
3215:25	in-donth	3149:9	3238:7	3311:15
3216:2	<pre>in-depth 3183:21</pre>	3254:18,19	3241:9	
3222:23		,20,21	3250:15,23	inquiries
3223:12	<b>indi</b> 3235:10	3267:9,17	3256:12	3196:19
3227:15 3234:21	indicate	3278:21	3258:17,25	ins 3282:15
3275:8,25	3322:15	3307:16,23	3276:19	inside
3275:8,25			3287:2,6	3290:24
3277:1,11	indicated	inefficient	3289:14	
3302:6	3187:19	3238:10	3292:21	insight
3313:1	3190:17	infacts	3293:12,15	3195:14
	3202:3	3224:11	,21 3294 <b>:</b> 2	3197:19,21
increased	indication	:61-+:	3315:6	install
3173:9,20	3313:18	inflation	:	3163:23
3210:16	indicative	3224:21	informed	3172:6
3273:2	3202:22	3253:7	3286:24 3287:7	3231:16
3297:1	3291:13,21	3256:24	3201:1	3264:6,17
increases	,22	influence	infrastructu	3267:10
3201:21		3164:23	re	3270:6
3202:22,24	indicators	3212:3	3232:1,2	3279:10
3205:15	3212:10	3216:1,9	3296:11	3280:14
3208:7	indirect	3224:24	3314:20	3283:4
3209:2	3318:23	3225:1	in-home	3299:1
3210:15		3253:11	3226:15,16	3305:7
3212:8,25	individual	3257:5	· I	installation
3228:7	3182:24	3280:6	initial	3156:18
3286:12	3183:13	3288:12	3232:6	3158:17
increasing	3188:16	3311:1	3244:3	3266:14
3190:6	3219:24	3313:20	3282:9	3283:22
3190:0	3233:1,24 3234:4,16	influenced	3284:11	3306:1,12
3208:4	3234:4,16	3162:13	initially	3308:8
3224:20		3224:9	3183:18	
7221.20	3236:5,17 3237:4	3259:23	initiative	installation
	5457:4		IIII CIA CIVE	

3301:12   insulation   3152:22   3305:22   3191:17   3241:18   3153:1   interacts   3153:1   3158:6   3159:17   3157:6   invest   3223:7,19   0.3258   3287:20   3168:25   interest   3230:7,19   0.3258   3287:20   3168:25   interest   3230:7,19   0.3258   3287:20   3168:25   interest   3230:7,19   0.3258   3260:1   3306:8   3366:8   3269:4   3292:13   3179:8   3256:23   3306:8   3369:4   3292:13   3179:8   3256:23   investigated   3299:13   3179:8   3260:1   3262:10   investigated   3299:13   3282:10,13   3213:16   3263:13   3263:23   3232:10,13   3213:16   3263:23   3232:10,13   3213:16   3263:23   3260:1   3263:23   3260:1   3263:23   3260:1   3263:23   3260:1   3263:23   3260:1   3263:23   3260:1   3263:23   3260:1   3263:23   3260:1   3263:23   3260:1   3263:23   3260:1   3263:23   3260:1   3263:23   3260:1   3263:2   3260:1   3263:2   3260:1   3263:3   3260:1   3260:	FOD MANI	TODA TITORO GRA	01 11 2015	rage 3330 01	
1	<b>s</b> 3229:4	3173:6	3199:20	3312:6	3158:1
1	3301:12			: a	3223:4,5,2
installed   3153:1   interacts   3242:16   3253:1   3243:1   3243:1   3243:1   3243:1   3243:1   3253:1   3273:1   3243:1   3253:1   3273:1   3233:1   3253:1   3230:7,19   0.3258   3283:1   3230:7,19   0.3258   3283:1   3308:22   3173:6,21   3254:2,8   3306:8   3269:4   3229:13   3179:8   3254:2,8   3269:4   3229:13   3179:8   3261:22   3199:9   3229:4   3229:1   3199:9   3229:4   3229:1   3229:6,7   3195:21   3195:21   3233:3   3229:6,7   3195:21   3233:3   3229:6,7   3195:21   3233:3   3229:6,7   3195:21   3293:9   3233:3   3232:10,13   3213:16   3165:21   3226:3   3275:23   3234:17   3293:19   3299:11   1.3249   3299:11   3299:11   3299:11   3299:11   3299:11   3299:11   3299:11   3299:11   3299:11   3299:11   3299:11   3299:11   3299:12   3299:11   3229:12   3229:21   3					1 3241:13
Section   Sect			3305:22		3244:21
315816   315917   315716   invest   323017,19   0.3258   323017,29   0.3258   323017,29   0.3258   3308122   317216,21   325412,8   330518   326011   325512   325112   3255123   316812   3255123   325112   3255123   325112   3255123   325112   3255123   325112   3255123   325113   325113   3255123   325113   325113   3255123   325113   325113   3255123   325113   325113   3255123   325113   325113   3255123   325113   3255123   325113   3255123   325113   3255123   325113   3255123   3255123   3255123   3255113   3255123   3255113   3255123   3255113   3255123   3255113   3255123   3255113   3255123   3255123   3255113   3255123   325513   325512			interacts	3242:16	3253 <b>:</b> 17
3193:8   3167:2   3168:25   328:12   3305:8   3366:8   3369:4   329:13   3173:6,21   329:13   3173:6,21   329:13   3173:7,9,1   3254:2,8   3306:8   3369:4   329:13   3179:8   3266:22   3199:9   3294:2   3199:9   3294:2   3199:9   3294:2   3199:9   3294:2   3199:9   3294:2   3199:9   3294:2   3199:9   3294:2   3199:9   3294:2   3199:9   3294:2   3199:9   3294:2   3208:17,23   3229:6,7   3195:21   3303:3   3229:10,13   3213:16   3208:17,23   3223:10,13   3213:16   3208:17,23   3223:17   3223:19   3229:11   3249:3   3229:11   3249:3   3229:11   3249:3   3229:11   3249:3   3229:11   3249:3   3229:11   3249:3   3229:11   3249:3   3229:11   3249:3   3229:11   3249:3   3229:13   3229:13   3301:10   3229:3   3229:13   3229:13   3301:10   3229:3   3229:3   3221:3			3157:6	invest	3254:3,6,1
3287:20   3168:25   318:12   3305:8   3260:1   3281:12   3306:8   3269:1   329:13   3173:6,21   3254:2,8   319:9   3294:2   319:9   3294:2   319:9   3294:2   319:1   3166:8   3227:3,12   3262:10   investigatio   investigatio   328:11,17   3262:10   investigatio   investigatio   328:13   326:23   3208:17,23   3229:6,7   3195:21   investment   319:23   investment   319:23   323:33:3   3232:10,13   3213:16   3208:25,6   3233:3   3232:10,13   3213:16   3165:21   3236:3   3275:23   3234:17   3273:19   3229:11   1 3249   3200:7   3278:19   3239:9   3209:12   329:11   1 3249   3200:7   3299:4   3201:21   3301:10   3289:1   3298:23   ,18   3202:13   3301:10   3289:1   3298:23   ,18   3202:13   3258:13   item 319   3224:1   integrated   interpretati   involved   3222:3   3225:19   3146:3   3150:11,12   3249:24   3249:17   3189:5   3244:24   3249:17   3189:5   3248:6   involvement   3322:3   3350:13   3248:14,20   329:23   3259:23   3259:23   3259:23   3262:13   3248:6   involvement   3302:15   3229:13   3150:19   3248:6   involvement   3302:15   3229:13   3150:19   3160:11   3229:13   3240:12   3240:12   3231:2   3259:23   3259:23   3150:10   3229:13   3300:1   3248:14,20   3299:14   3249:14   3229:13   3227:10   3302:15   3318:19   3160:19   3174:20,22   3211:2   3249:14   3229:13   3300:15   3229:13   3310:9   3248:15   3229:13   3249:14   3229:13   3300:15   3229:13   3300:1   3248:14,20   3218:8   3324:11   Intervence   3316:15   3300:15   3229:13   3300:1   3248:14   3229:13   3229:10   3329:22   3355:10   3374:21   3266:23   3266:18   intended   3172:12   3226:13   3300:1   3248:14   3229:13   3300:15   3228:13   3323:7   3228:23   3300:1   3248:14   3229:13   3300:1   3248:14   3229:13   3300:1   3248:14   3229:13   3300:1   3248:14   3229:13   3300:1   3248:14   3229:13   3300:1   3248:14   3229:13   3300:1   3248:14   3229:13   3300:1   3248:14   3229:13   3300:1   3249:14   3229:14   3229:14   3229:14   3229:14   3229:14   3229:14   3229:14   3229:14   3229:14   3229:14   3229:14   3229:14   3229:14   3229:1				3230:7,19	0 3258:10
3308:12   3172:6,21   3248:12   3306:28   3269:4					3260:19,20
installers         3173:7,9,1         3254:2,8         investigated         3289:1           3229:13         3179:8         3256:23         3199:9         329:12           installing         3182:11,17         3262:10         investigatio         issues           3166:8         3227:3,12         interested         ns 3199:23         3322:4           3208:17,23         3233:3         3222:10,13         3213:16         3165:21         3296:3           3275:23         3234:17         3293:19         3177:6         329:13         323:13           3200:7         3239:9         interim         3296:12         323:29:11         1 3249           3287:10         3304:15,16         3203:12         3301:10         3289:12           3287:10         3304:15,16         3203:12         3301:10         3289:13           3287:10         3304:15,16         3223:12         3258:13         item 323:23:12           3150:11,1         3223:12         325:13         325:13         item 323:23:12           3225:19         3156:11,12         interropator         3238:22         3235:22         3235:22         3235:22         3235:22         3235:22         3225:23         3225:23         3225:23         3225:23 </td <td>3308:22</td> <td></td> <td></td> <td></td> <td>· ·</td>	3308:22				· ·
3229:13   4,21   326:22   3199:9   329:23	installers	· · ·	· ·		
installing         319:8         3262:10         investigatio           3166:8         3227:3,12         interested         ns 3199:23         3322:4           3208:17,23         3229:6,7         3195:21         investment         3162:2           3233:3         3232:10,13         3213:16         3165:21         3236:3           3275:23         3234:17         3293:19         3177:6         3233:7           3278:19         3237:14         3229:11         3229:11         3229:11         3231:10         3228:61,10         323:91           3280:7         3299:4         3201:21         3301:10         3228:11         329:12         3259:11           3282:6,19         3299:4         3203:12         3301:10         3228:11         3226:21         3259:1           3287:10         3304:15,16         3203:12         investor-         3293:2         3289:1           3298:23         ,18         3206:24         owned         3222:3           3225:19         3146:3         3223:12         involved         3250:2           3225:19         3146:3         323:2         3235:2         3235:20         3236:2           3229:13         325:1         324:1         324:1				_	
State		3179:8		3199:9	
3166:8         3227:3,12         interested         ns 3199:23         issues           3208:17,23         3229:6,7         3195:21         investment         3198:3           3233:3         3232:10,13         3213:16         3165:21         3236:3           3275:23         3234:17         3293:19         3167:21         3236:3           3280:7         3233:9         3239:19         3229:11         1 3249           3280:7         3239:9         3201:21         3301:10         3289:11           3287:10         3304:15,16         3206:24         owned         3322:3           3289:23         ,18         3206:24         owned         3322:3           instance         insulations         3223:12         involved         3223:2           3224:1         integrated         on 3253:2         3235:20         items           3227:9         3146:3         interpretati         involved         325:12           3233:8         ,15 3154:9         3146:3         3235:20         items           3239:18         ,15 3154:9         3246:15,21         3240:12         3268:2         3155:1           3259:23         3281:2         3247:22         3248:6         involvee	_	3182:11,17	3262:10	investigatio	3322:4
3208:17,23         3229:6,7         3195:21         investment         3198:3           3233:3         3232:10,13         3213:16         3165:21         3236:3           3275:23         3234:17         3293:19         3177:6         3239:1         3239:11         13249           3280:7         3239:9         interim         3296:12         3259:1         3259:1           3287:10         3304:15,16         3203:22         3201:21         3301:10         3289:1           3299:23         ,18         3206:24         owned         3322:3           3160:11         3152:20         interpretati         involved         3250:2           3227:9         3146:3         3150:11,12         3235:20         items           3227:9         3146:3         3150:11,12         3233:2         3235:20         items           3233:18         3160:1         324:2         324:24         3240:12         3238:2         3153:1           3233:8         328:1         3244:24         3240:1         326:2         3155:1           3255:23         3281:2         3247:22         326:2         3155:2           3255:23         3281:2         3247:22         326:2         3155:2 <td></td> <td></td> <td>interested</td> <td></td> <td>issues</td>			interested		issues
3233:3   3232:10,13   3213:16   3168:21   3236:3   3236:2,6   3233:3   3280:17   3293:19   3177:6   3239:7   3278:19   3237:14   3293:19   3296:12   3299:7   3282:6,19   3299:4   3201:21   3301:10   3289:1   3298:23   ,18   3206:24   owned   3222:3   owned   3222:3   owned   3222:3   owned   3222:3   owned   3222:3   3258:1   owned   3222:13   3258:1   owned   3223:6   3293:2   owned   3223:6   3293:2   owned   3223:1   owned   3225:19   owned   3232:6   3293:2   owned   3223:6   3293:2   owned   3223:6   3293:2   owned   3223:1   owned   3232:6   3293:2   owned   3233:2   owned   3233:2   owned   3232:6   3293:2   owned   3233:2   owned   3248:15   owned   3248:14   owned   3248:14   owned   3248:15   owned   3248:15   owned   3248:15   owned   o	3208:17,2	3229:6,7			3162:24
3265:2,6         3233:3         3280:17         3155:21         3236:3           3275:23         3234:17         3293:19         3177:6         3239:1           3280:7         3239:9         329:1         1 3249           3282:6,19         329:4         3201:21         3301:10         3289:1           3282:7:0         3304:15,16         3203:12         investor-         3293:2           3298:23         ,18         3206:24         owned         3322:3           instance         insulations         3222:13         3258:13         item 319           3160:11         3152:20         interpretati         3232:6         3293:2           3227:9         3146:3         3235:20         items           3227:9         3150:11,12         interpretati         3238:22         3153:1           3239:18         3160:11         3160:1         3244:24         3240:12         326:2         3153:1           3249:17         3189:5         3246:15,21         3268:2         3155:1         326:2         3155:2           3259:23         3281:2         3247:22         3268:2         321:2         3268:2         321:2           320:13         3248:14,20         3248:6	3233:3	3232:10,13			3198:3
3275:23         3234:17         3293:19         3277:1         3278:19         3239:1         1 3239:1         3239:1         1 3249:1         1 3249:1         1 3249:1         1 3249:1         1 3249:1         3296:12         3259:1         3259:1         3259:1         3259:1         3259:1         3259:1         3259:1         3259:1         3259:1         3289:2         3328:2         3328:2         3328:2         328:2	3265:2,6	3233:3			3236:3,10
3278:19         3237:14         3239:9         3206:12         3296:12         3299:1         3299:2         329	3275:23	3234:17			3239:7,9,1
3282:6,19   3299:4   3201:21   3301:10   3289:12   3287:10   3304:15,16   3203:12   investor- 3293:2   3298:23   ,18   3206:24   owned   3322:3   item 319   3160:11   3152:20   interpretati on 3253:2   3232:6   3293:2   3224:1   integrated on 3253:2   3235:20   items 3232:13   3233:3   3150:11,12   interrogator 3233:20   items 3239:18   3160:11   3160:1   3244:24   3240:12   3249:17   3160:1   3244:24   3240:12   3253:8   3281:2   3247:22   3268:2   3153:1   3249:47   3189:5   3246:15,21   3268:2   3259:23   3281:2   3247:22   3268:2   3250:22   3211:2   3259:23   3248:14   20   interrupt   3250:22   3231:2   3249:44   3249:4   3249	3278:19	3237:14		3229:11	1 3249:24
3287:10   3304:15,16   3203:12   3208:23   3298:23   ,18   3206:24   owned   3322:33   3258:13   item 319   3258:13   3258:13   item 319   3258:19   3160:11   3152:20   interpretati   3232:6   3293:2   3225:19   3146:3   3150:11,12   interrogator   3233:33   3150:11,12   interrogator   3238:22   3153:13   3239:18   3160:1   3244:24   3249:17   3160:1   3244:24   3249:17   3169:1   3246:15,21   3268:2   3155:2   3259:23   3281:2   3247:22   3268:2   3259:23   3281:2   3247:22   3268:2   3259:23   3248:14   3249:5   3249:15   3248:15   3259:13   3248:14   3249:5   3174:20,22   IR 3212:1   3249:4   3300:1   3296:21   3259:13   3228:18   3155:1   3259:13   32248:15   3259:13   3248:15   3259:13   3248:15   3259:13   3248:15   3259:13   3248:15   3259:13   3248:15   3259:13   3249:14   19 326   3288:1   3219:3   intended   3155:1   intervene   3219:3   intending   323:17   3187:19   3219:3   intending   323:17   3187:19   325:21   3249:21   3249:21   3249:21   3249:21   3249:21   3259:22   3259	3280:7	3239:9		3296:12	3259:15
3298:23	3282:6,19	3299:4		3301:10	3289:13
3298:23         ,18         3206:24 3222:13 3222:13 3223:12         owned 3258:13         3322:33           instance         insulations 3150:21         3222:13 3223:12         3258:13         item 319 3250:2           3224:1 3225:19         integrated 3160:11 3231:3         interrogator 3238:22         3232:20 3238:22         items 3238:22           3231:3 3239:18         3150:11,12 3160:1         interrogator 3244:24         3238:22         3153:1           3249:17         3189:5         3246:15,21 3249:24         3240:12 3249:24         3240:12 3268:2         3155:2 3211:2           3259:23         intellectual 3200:1         interrupt 3248:14,20         3248:14,20         interrupt 3250:22         3231:2           3300:1         3248:14,20         interrupt 3174:20,22         IR 3212:1         3242:4           3302:15         3296:21         3174:20,22         IR 3212:1         3249:4           3302:15         3296:21         interspersed         3248:15         3250:2         3249:1           3148:7         intended         3155:1         3272:10         3228:1         3299:1           3217:16         3321:22         325:20         3263:19         3274:21         3274:21         iteratio           3218:8         3221:1         3223:1	3287:10	3304:15,16		investor-	3293:20
instance         insulations         3222:13 and 3223:12         3258:13         item 319           3160:11 and 3152:20         3152:20         interpretati on 3253:2         3232:6 and 3293:2         3293:2           3227:9 and 3150:11,12 and 3231:3         3150:11,12 and 323:2         3235:20 and 3293:2         3153:1           3231:3 and 323:18 and 3160:1 and 3244:24 and 3249:17 and 3160:1 and 3244:24 and 3240:12 and 3240:12 and 3249:17 and 3249:17 and 3249:17 and 3249:2         3246:15,21 and 3240:12 and 3268:2 and 3155:2         3253:8 and 3249:12 and 3248:6 and 3268:2 and 3155:2         3211:2 and 3248:6 and 3268:2 and 3269:1 and 3269:2 and 3269:2 and 3269:2 and 3269:3 an	3298:23	,18	3206:24		3322:3,14
3160:11   3152:20   interpretati   involved   3250:2   3293:2   3225:19   3146:3   3150:11,12   interrogator   3235:20   items   3239:18   3150:11,12   y 3148:15   3244:24   3240:12   3255:2   3235:20   items   3239:18   3160:1   3244:24   3240:12   3268:2   3155:1   3253:8   3281:2   3246:15,21   3268:2   3155:2   3259:23   3281:2   3248:6   involves   3228:8   3262:13   intellectual   3300:1   3248:14,20   3248:14   3249:5   3174:20,22   IR 3212:1   3242:4   3249:4   instant   intend   3259:13   3248:15   3259:13   3248:15   3259:13   3248:15   3259:13   3248:15   3259:13   3248:15   3250:2   3231:2   3249:4   instant   intend   3155:1   3263:19   3263:19   3272:10   3292:1   3272:10   3292:1   3217:16   3321:22   3252:10   3274:21   iteration   3217:16   3321:22   3252:10   3274:21   iteration   3219:3   intending   3323:17   3158:11   itili   intending   3259:23   3282:13   3223:2   it's 315   3266:18   intends   3287:10   3257:21   3284:13   3265:25   24   insulate   intensive   3288:9   3265:25   24   intendiced   intentions   3290:14   3245:13   3245:14   3155:1   3263:19   3255:2   3266:18   intends   intervention   3283:12,13   3156:2   insulate   intensive   3288:9   3276:10   3155:1   3155:1   3155:1   3265:25   24   intendiced   intentions   3290:14   3245:14   3245:14   3245:14   3246:14   3265:25   24   intendiced   intentions   3290:14   3245:14	instance	: 1 - + :			2101.12
3224:1         integrated         interpretati         3232:6         3293:2           3227:9         3146:3         3235:20         items           3231:3         ,15 3154:9         3148:15         3238:22         3153:1           3239:18         3160:1         3244:24         3240:12         ,20           3253:8         3281:2         3247:22         3268:2         3155:2           3259:23         3281:2         3247:22         3248:6         3250:22         3231:2           3300:1         3248:14,20         3248:6         3250:22         3231:2           3300:1         3248:14,20         3174:20,22         IR 3212:1         3249:4           instant         intend         3310:9         3248:15         3250:2         3249:4           instantaneou         312:18         interspersed         3249:14         19 326           instantaneou         3157:14         3187:19         3252:10         3272:10         3292:1           3215:16         3321:22         3252:10         3274:21         iteratio           3219:3         intending         3323:17         3158:11         it'11           instead         3172:22         3282:13         3232:2 <t< td=""><td></td><td></td><td>3223:12</td><td></td><td></td></t<>			3223:12		
integrated   3146:3   3146:3   3146:3   3146:3   3146:3   3153:1   3238:22   3153:1   3238:18   3150:11,12   3244:24   3249:17   3189:5   3246:15,21   3268:2   3215:2   3215:2   3225:8   3225:8   3227:2   3247:22   3248:6   3226:13   3248:14,20   3248:14   3249:5   3249:1   3249:		3132:20	interpretati		
3227:9     3146:3     3150:11,12     3238:22     3153:1       3231:3     ,15 3154:9     y 3148:15     3238:22     3153:1       3239:18     3160:1     3244:24     3240:12     ,20       3249:17     3189:5     3246:15,21     3268:2     3155:2       3253:8     3281:2     3247:22     3268:2     3211:2       3259:23     3281:2     3248:6     3250:22     3228:8       3300:1     3248:14,20     3174:20,22     3245:21     3245:21       3308:14     3249:5     3174:20,22     3248:15     3249:4       instant     intend     3310:9     3248:15     3250:6       3302:15     3296:21     3155:1     3249:4     19 326       instantaneou     3157:14     3187:19     3157:14     329:13     3272:10     3292:1       3218:8     3324:11     Intervene     3250:2     320:5     320:5       3218:8     3324:11     Intervenor     3158:11     300:5       3256:2     3282:13     323:17     3158:11     3158:11       instead     3172:22     Intervenor     316:15     330:1       3266:18     intends     intervention     3246:4     3155:1       326:10     3257:21     3284:13		integrated	_		3293;2
3231:3     3150:11,12     y 3148:15     3153:12       3239:18     3160:1     3244:24     3240:12     ,20       3253:8     3281:2     3246:15,21     3268:2     3155:2       3259:23     3281:2     3248:6     involves     3228:8       3300:1     3248:14,20     3259:23     3259:22     3231:2       3308:14     3249:5     3174:20,22     TR 3212:1     3249:4       instant     intend     3310:9     3248:15     3249:14       instantaneou     3312:18     interspersed     3269:3     3285:1       instantaneou     3187:19     3155:1     3272:10     3292:1       3217:16     3321:22     3252:10     3274:21     iteratio       3218:8     3324:11     Intervene     3323:17     isn't     3303:9       instead     3172:22     Intervenor     3161:15     3300:1       3256:2     3282:13     323:7     3223:2     it's 315       3266:18     intends     intervention     3246:4     3154:1       3287:10     3257:21     3284:13     3265:25     24       insulate     intensive     3288:9     3265:25     24       insulated     intentions     3290:14     3215:1     3215:1					items
3239:18		3150:11,12	_	3238:22	3153:18
3249:17     3160:1     3244:24     3240:12     3155:2       3253:8     3281:2     3247:22     3268:2     3155:2       3259:23     intellectual     3248:6     involves     3228:8       3300:1     3248:14,20     3174:20,22     IR 3212:1     3242:4       3308:14     3249:5     3174:20,22     IR 3212:1     3249:4       instant     intend     3310:9     3248:15     3250:6       3302:15     3296:21     3310:9     3249:14     19 326       instantaneou     3312:18     interspersed     3269:3     3285:1       3157:14     3187:19     3187:19     3272:10     3292:1       3218:8     3324:11     Intervene     3274:21     iteratio       3219:3     intending     323:17     3158:11     3158:11       instead     3172:22     3282:13     323:7     323:2     it's 315       3266:18     3282:13     323:7     323:2     it's 315       3266:18     intends     3287:10     3284:13     3265:25     24       insulate     intensive     3284:13     3285:12     3283:12,13     3156:2       insulated     intentions     3290:14     3287:21     3287:21     3287:21		,15 3154:9	_	involvement	3154:10,17
3253:8     3189:5     3246:15,21     3268:2     3155:2       3259:23     3281:2     3247:22     3248:6     involves     3228:8       3300:1     3248:14,20     3249:5     3174:20,22     IR 3212:1     3249:4       3308:14     3249:5     3174:20,22     IR 3212:1     3249:4       instant     intend     3310:9     3248:15     3250:6       3302:15     3296:21     3249:14     19 326       instantaneou     3312:18     interspersed     3269:3     3285:1       3157:14     3187:19     3272:10     3292:1       3218:8     3321:22     3252:10     3274:21     iteratio       3218:8     3324:11     Intervenor     3303:9       3219:3     intending     323:17     3158:11     it'll       instead     3172:22     3282:13     323:7     3223:2     it's 315       3266:18     3257:21     3284:13     3265:25     24       3287:10     3257:21     3284:13     3265:25     24       insulate     intensive     3288:9     3276:10     3155:1       insulated     intentions     3290:14     3290:14		3160:1		3240:12	<b>,</b> 20
3259:23     3281:2     3247:22     3248:6     involves     3228:8       3262:13     intellectual     3248:14,20     3249:5     3249:5     3249:1     3249:4       3308:14     3249:5     3174:20,22     IR 3212:1     3242:4       instant     intend     3259:13     3245:21     3249:4       3302:15     3296:21     3219:18     3248:15     3250:6       instantaneou     3312:18     interspersed     3269:3     3285:1       3157:14     3187:19     3187:19     3272:10     3292:1       3217:16     3321:22     3252:10     3274:21     iteratio       3218:8     3324:11     Intervenor     3274:21     iteratio       3219:3     intending     323:17     3158:11     310:1       instead     3172:22     Intervenor     3158:11     3300:1       3256:2     3282:13     323:7     3223:2     it's 315       3266:18     3257:21     3284:13     3265:25     24       insulate     intensive     3288:9     3276:10     3155:1       insulated     intentions     3290:14     3290:14		3189:5			3155:22
3262:13         intellectual         3248:6         3250:22         3231:2           3300:1         3248:14,20         3174:20,22         IR 3212:1         3242:4           3308:14         3249:5         3174:20,22         IR 3212:1         3249:4           instant         intend         3259:13         3245:21         3249:4           3302:15         3296:21         3249:14         19 326           instantaneou         3312:18         interspersed         3269:3         3285:1           3157:14         3187:19         3187:19         3272:10         3292:1           3217:16         3321:22         3252:10         3274:21         iteratio           3218:8         3324:11         Intervenor         303:9           3219:3         intending         323:17         3158:11         it'll           instead         3172:22         Intervenors         3161:15         3300:1           3256:2         3282:13         323:7         3223:2         it's 315           3266:18         intends         3284:13         3246:4         3154:9           327:10         3257:21         3284:13         3265:25         24           insulate         intensive         <		3281:2			3211:24
3300:1         3248:14,20         interrupt         3230:22         3231:2           3308:14         3249:5         3174:20,22         IR 3212:1         3242:4           instant         intend         3310:9         3245:21         3249:4           3302:15         3296:21         3296:21         3249:14         19 326           instantaneou         3312:18         interspersed         3269:3         3285:1           s 3148:7         3187:19         3187:19         3272:10         3292:1           3217:16         3321:22         3252:10         3274:21         iteratio           3218:8         3324:11         Intervenor         3274:21         iteratio           3219:3         intending         323:17         3158:11         3158:11           instead         3172:22         Intervenors         3161:15         3300:1           3256:2         3282:13         3223:2         it's 315           3266:18         3287:10         3257:21         3284:13         3246:4         3154:9           3172:15,23         3312:2,4         intervention         3283:12,13         3155:1           3172:15,23         3312:2,4         introduced         issue         3157:1		intellectual	3248:6		3228:8
3308:14     3249:5     3174:20,22     IR 3212:1     3242:4       instant     intend     3259:13     3248:15     3249:4       3302:15     3296:21     3296:21     3249:14     19 326       instantaneou     3312:18     interspersed     3269:3     3285:1       3157:14     3187:19     3187:19     3272:10     3292:1       3217:16     3321:22     3252:10     3274:21     iteratio       3218:8     3324:11     Intervenor     3274:21     iteratio       3219:3     intending     323:17     3158:11     3303:9       instead     3172:22     Intervenors     3161:15     3300:1       3256:2     3282:13     3323:7     3223:2     it's 315       3266:18     intends     intervention     3246:4     3154:9       3287:10     3257:21     3284:13     3265:25     24       insulate     intensive     3288:9     3283:12,13     3155:1       3172:15,23     3312:2,4     introduced     issue     3157:1       insulated     intentions     3290:14     3157:1			interrupt	3250 <b>:</b> 22	3231:23
instant         intend         3259:13         3245:21         3249:4           3302:15         3296:21         3310:9         3248:15         3250:6           instantaneou         3312:18         interspersed         3249:14         19 326           instantaneou         intended         3155:1         3269:3         3285:1           3157:14         3187:19         3187:19         3272:10         3292:1           3217:16         3321:22         3252:10         3274:21         iteratio           3218:8         3324:11         Intervenor         3303:9           3219:3         intending         3323:17         3158:11         3300:1           instead         3172:22         Intervenors         3161:15         3300:1           3256:2         3282:13         323:7         3223:2         it's 315           3266:18         intends         3284:13         3246:4         3154:9           3287:10         3257:21         3284:13         3276:10         3155:1           3172:15,23         3312:2,4         introduced         3283:12,13         3156:2           insulated         intentions         3290:14         3157:1			_	IR 3212:1	3242:4
instant         intend         3310:9         3248:15         3250:6           instantaneou         3312:18         interspersed         3249:14         19 326           instantaneou         intended         3155:1         3269:3         3285:1           3157:14         3187:19         intervene         IRS 3263:19         3292:1           3217:16         3321:22         3252:10         3274:21         iteratio           3218:8         3324:11         Intervenor         isn't         3303:9           instead         3172:22         Intervenors         3161:15         3300:1           3256:2         3282:13         323:7         3223:2         it's 315           3266:18         intends         intervention         3246:4         3154:9           3287:10         3257:21         3284:13         3265:25         24           insulate         intensive         3288:9         3283:12,13         3155:1           insulated         intentions         3290:14         3157:01.03         3158:1	3300.14			3245:21	3249:4,11
3302:15       3296:21         instantaneou       3312:18         instantaneou       intended         3157:14       3187:19         3217:16       3321:22         3218:8       324:11         3219:3       intending         instead       3172:22         326:18       3282:13         3282:13       323:7         326:18       3287:10         3287:10       3257:21         insulate       intensive         3172:15,23       3312:2,4         insulated       intentions         insulated       intentions	instant	intend		3248:15	3250:6,18,
instantaneou       3148:7       intended       3155:1       3269:3       3292:1         3157:14       3187:19       3252:10       3274:21       3300:5         3217:16       3321:22       3252:10       3274:21       iteratio         3218:8       3324:11       Intervenor       323:17       isn't       3303:9         instead       3172:22       Intervenors       3161:15       3300:1         3256:2       3282:13       323:7       3223:2       it's 315         3266:18       intends       intervention       3246:4       3154:9         3287:10       3257:21       3284:13       3265:25       24         insulate       intensive       3288:9       3276:10       3155:1         3172:15,23       3312:2,4       introduced       issue       3157:1         insulated       intentions       3290:14       3157:21	3302:15	3296:21		3249:14	19 3262:11
s 3148:7       intended       3155:1       3272:10       3292:1         3157:14       3187:19       intervene       3252:10       3274:21       3300:5         3218:8       3324:11       Intervenor       3274:21       iteratio         3219:3       intending       3323:17       3158:11       3303:9         instead       3172:22       Intervenors       3161:15       3300:1         3256:2       3282:13       3323:7       3223:2       it's 315         3266:18       intends       3257:21       3284:13       3246:4       3154:9         3287:10       3257:21       3284:13       3276:10       3155:1         3172:15,23       3312:2,4       introduced       3283:12,13       3156:2         insulate       intentions       3290:14       issue       3157:1	instantane	3312:18	_	3269:3	3285:10
3157:14       3187:19       intervene       3252:10       3274:21       3300:5         3217:16       3321:22       3252:10       3274:21       iteration         3218:8       3324:11       Intervenor       3303:9         3219:3       intending       3323:17       3158:11       310:11         instead       3172:22       Intervenors       3161:15       3300:1         3256:2       3282:13       3323:7       3223:2       it's 315         3266:18       intends       3246:4       3246:4       3154:9         3287:10       3257:21       3284:13       3276:10       3155:1         3172:15,23       3312:2,4       introduced       3283:12,13       3156:2         insulate       intentions       3290:14       3157:01.03       3158:1			3155:1	3272:10	3292:15
3217:16       3321:22       3252:10       3274:21       iteratio         3218:8       3324:11       Intervenor       3323:17       isn't       3303:9         3219:3       intending       3323:17       3158:11       310:11         instead       3172:22       Intervenors       3161:15       3300:1         3256:2       3282:13       3323:7       3223:2       it's 315         3266:18       intends       intervention       3246:4       3154:9         3287:10       3257:21       3284:13       3276:10       3155:1         3172:15,23       3312:2,4       introduced       3283:12,13       3156:2         insulated       intentions       3290:14       3157:01.03       3158:1			intervene	TD- 2262-10	3300:5,7
3218:8       3324:11       Intervenor       3323:17       isn't       3303:9         instead       3172:22       Intervenors       3161:15       3300:1         3256:2       3282:13       3323:7       3223:2       it's 315         3266:18       intends       intervention       3246:4       3154:9         3287:10       3257:21       3284:13       3276:10       3155:1         insulate       intensive       3288:9       3276:10       3155:1         3172:15,23       3312:2,4       introduced       issue       3157:1         insulated       intentions       3290:14       3157:01.03       3158:1			3252:10		iterations
3219:3     intending     3323:17     isn't     is18:11     it'll       instead     3172:22     Intervenors     3161:15     3300:1       3256:2     3282:13     3323:7     3223:2     it's 315       3266:18     intends     intervention     3246:4     3154:9       3287:10     3257:21     3284:13     3265:25     24       insulate     intensive     3288:9     3276:10     3155:1       3172:15,23     3312:2,4     introduced     issue     3157:1       insulated     intentions     3290:14     3157:01.03     3158:1			<b>.</b>	32/4:21	
instead       3172:22       Intervenors       3161:15       3300:1         3256:2       3282:13       3323:7       3223:2       it's 315         3266:18       intends       intervention       3246:4       3154:9         3287:10       3257:21       3284:13       3265:25       24         insulate       intensive       3288:9       3276:10       3155:1         3172:15,23       3312:2,4       introduced       issue       3157:1         insulated       intentions       3290:14       3157:01.03       3158:1				isn't	
3256:2 3282:13 3323:7 3223:2 it's 315 3266:18 intends 3287:10 3257:21 3284:13 3265:25 24 insulate intensive 3288:9 3276:10 3155:1 3172:15,23 3312:2,4 introduced insulated intentions 3290:14 issue 3157:1	3217.3		3323:17	3158:11	it'll
3266:18 3287:10  intends 3287:21  insulate 3172:15,23  intensive 3172:21,4  intensive 3288:9  3283:12,13 3265:25 3283:12,13 3156:2 3157:1  introduced 3290:14  issue 3157:01.03 3158:1			Intervenors	3161:15	3300:16
3266:18       intends       3246:4       3154:9         3287:10       3257:21       3284:13       3265:25       24         insulate       intensive       3288:9       3276:10       3155:1         3172:15,23       3312:2,4       introduced       3290:14       issue       3157:01.03         insulated       intentions       3290:14       3157:01.03       3158:1		3282:13	3323:7	3223:2	<b>it's</b> 3151:10
insulate     intensive     3284:13     3265:25     24       3172:15,23     intensive     3288:9     3283:12,13     3156:2       insulated     intentions     3290:14     issue     3157:1       3158:1     3158:1		intends	intervention	3246:4	3154:9,11,
insulate     intensive     3288:9     3276:10     3155:1       3172:15,23     3312:2,4     introduced     3290:14     issue     3157:1       insulated     3158:1	3287:10	3257:21		3265:25	
3172:15,23 3312:2,4 introduced intentions 3290:14 3283:12,13 3156:2 3157:1 3158:1	insulate	inhane:		3276:10	3155:1,25
insulated intentions 3290:14 issue 3157:1		2 2		3283:12,13	3156:2,16
intentions   3290:14   3157.01.00   3158:1		3312:2,4		i ss116	3157:13,25
31/2:24		intentions	3290:14		3158:11,12
	31/2:24			J101.21,2J	,

FOD	1111111111001.	IIIDNO GNA	01 11 2015	rage 3331 01	
315	59:20	3281:7	jump 3253:15	3143 <b>:</b> 15	3187:7,18
	61:17,22	3282:16		3151:11	3190:16
	63:1	3287:11	June 3223:13	3160:4,16	3219:14
	64:5,14	3288:2,3,2	juris	3162:20	3230:24
	67:3,18,	3	3190:22	3165:2	3244:22
	3168:22	3290:6,15		3223:18,19	3257 <b>:</b> 25
	72:1,8	3291:16,18	jurisdiction	3224:18	3259:14
	73:17	3293:9	<b>s</b> 3155:25	3225:5	3286:15
	76:7	3295:11	3190:23	3226:3	3287 <b>:</b> 23
	77:21	3296:2	justify	3227:6	3288:6
	78:1	3298:3,24,	3313:25	3229:19	3316:13
1	79:4,10	25		3230:20,24	3318:6
	80:4,6,1	3299:2,11,	K	3232:4	3320:14
2,2		18,19		3239:16,24	3323:23
	81:5,23	3300:21	Kennedy	3240:15	
	37 <b>:</b> 15	3301:16,17	3322:5,8,1	3252:9,12	<b>late</b> 3217:7
	88:15,24	3303:17	0 3324:4	3253:3,23	later
	90:11	3304:23	<b>kg</b> 3319:21	3254:15,24	3297:12
	91:8	3306:3,4,7	kicks	3256:9	launched
	94:18	3307:3		3257 <b>:</b> 8	
	99:7	3311:16	3157:13	3259:13	3304:14
1	03:1	3313:18,19	kids 3224:14	3260:18,25	Lavigne
	04:7,8,9	,21	kilowatt	3261:12	3324:24
	07:25	3314:7,8,9	3175:6,9,1	3262:22	<b>leaf</b> 3182:15
1	10:14	3316:17	0,14,17	3268:6,21	<b>rear</b> 5102.15
1	12:6,7	3317:15	3176:1,2	3279:5	learns
	15:12	3318:15,16	3215:13	3281:14,16	3259:6,7
1	16:18,23	3319:9	3319:21	3316:12	least
1	23:2,15	3320:13		3318:4	3157:24
	24:5,8	3321:12	kilowatts	3319:5,11	3161:6
	25:2,7,8		3275:8	3320:3,10	3192:3
	29:8,15	I've 3150:6	king	·	3210:3
	30:4,15	3175:2	3225:7,8,9	landlords	3256:11
	31:22,23	3176:23	3226:2	3235:6,7	3284:9
	33:15	3242:3		large	3288:14
	35:7	3247:25	kings	3158:16	3323:11
324	41:18	3272:9	3225:18	3188:21	
	42:20	3274:5	3230:21	3198:22	leave
325	52:14	3279:7	kitchen	3248:10	3170:14
	53:4,10,	3286:15	3264:23	3312:3	3315:9
	, 18		knock	3315:23	leaving
325	54:16,17	J	3161:25	3316:4	3198:2
,19	9 3257:4	January	3101:23	larger	left-hand
	58:21,25	3143:23	knowledge	3173:4	
	60:17,20	3151:12	3195:23	31/3:4	3150:21
326	61:9,17,	3200:15	known	Larry	legal
	3262:2	3322:16	3223:11	3143:16	3202:10
326	64:12,25	3323:18,24		3232:5	3221:7
326	68:1,20	3324:1		3233:11,22	lending
1	73:21,25	<b>joint</b> 3323:6	L	3235:19	3254:4
1	74:15	JULIIC 3323:6	lacking	3237:18	
327	76:11,18	jointly	3167:2	3238:21	length
1	1,22	3323:6	Lafond	<b>last</b> 3155:17	3152:13
327	79:2,10			3182:7	3153:6
	,			0102.1	

OB - MANITOBA	TITUNU GRA	U1-11-2U13	Page 3352 O.	
lengthy	levelized	3229:22	3229:4	3285:18
3223:20	3166:13	3234:2	3231:1	3286:6,10
3255:1	3178:11,12	3262:3	3250:11	3289:21,2
lens	3179:9	limiting	3252:16	3315:18
3157:17,18	3301:1	3230:4	3253:16	loads 3199:
· ·	levels	3287:2	3254:19	3297:1
,19,20		3207:2	3265:14	
less	3152:20	line 3191:13	3284:15	Loan 3309:2
3173:14,15	3172:7	3204:11	3295:6	<b>lobby</b> 3163:
3180:22	3173:9	3296:8,18	3302:9	_
3181:13	levity	3313:8,11	3303:1,5	local
3184:2	3202:19	link 3222:11	3306:19	3225:11
3228:3	<b>LICO</b> 3309:15	3293:18,24	3308:18	3293:14
3260:17	<b>LICO</b> 3309.13	3294:4	3317:12	located
3266:16	LICO-125	3294:4		3234:24
3268:1	3153:1	linked	live 3308:14	
3269:24	3182:16	3250:9	lives	location
3270:15,16	LIEEP	liquid	3235:25	3241:10,1
3275:2	3166:25	3257:9,13	living	logic
3300:1	3169:7	3261:25	_	3215:21
1	3170:5		3169:16,25 3170:1	
lesser	3171:3	list		LOIS 3145:9
3261:9	3182:8,10,	3145:3,4	3232:9,12	3151:23
let's	15 3185:19	3146:1,10	3233:25	3152:9
3170:14	15 3185:19	3147:1	load	3153:12
3175:6	life	3148:1	3147:4,8	3156:7,15
3177:22	3306:5,10,	3149:1	3165:18	3158:2,5
3180:3	20	3154:12	3166:2	3159:5
3184:10	life-cycle	3155:10	3200:25	3160:13,1
3193:25	3292:9	3174:4	3201:3,10	3163:8
3221:15		3199:16,17	3202:5	3165:7
3249:19	lifetime	3247:11,15	3204:2,15,	3167:6,10
3250:2,3	3290:25	3249:23	19	17 <b>,</b> 25
3255:6	light 3300:2	listed	3205:2,7,1	3168:4,9,
	3315:21	3174:12	6,24	4,21
letting			3206:5,6,1	3169:4
3262:20	lighting	listening	4	3170:3,9
level 3172:7	3155:2	3202:16	3208:12,16	3171:1,10
3176:10	3209:1	3232:21	<b>,</b> 18	19
3178:24	3306:11,12	listing	3209:19	3172:1,1
3179:22,23	lik 3274:22	3174:17	3211:9	3173:1,1
, 25			3212:22	3174:8,1
3197:12	likelihood	lists	3215:23	3175:15
3198:24	3232:19	3295:13	3216:2	3179:24
3229:7	likely	literature	3222:23	3180:8,13
3230:16	3232:20	3238:16	3223:6,8,1	15
3284:3,4	3233:9	3290:20	0	3181:14,
3311:17	3265:5	3291:15	3231:15,20	,21
3313:6	3266:11,19		3247:4	3182:21
3315:23	3268:4	little	3250:24	3183:1,1
3317:13	3311:17	3151:4	3275:9,25	3184:19,
	3313:17	3167:18,19	3277:2,7,1	3185:25
levelization		3188:8,12	1,14,20	3186:5,1
3176:2	limited	3215:15	3279:15,23	22
	3227:7,18	1	52/9.15,25	

	1111111111001	A HIDNO GNA	01 11 2010		
3187	7:5,23	22	3310:8,13,	3302:19	3231:17
	8:1,7,1	3249:9,21	19 3312:22	3318:11	3304:23
1	. ,	3250:1,5	3313:17	low-income	
3189	9:13,22	3251:12,15	3314:2,8,1	3152:12,17	manager 3180:9,12
3190	0:3,9,1	<b>,</b> 17	2,14	3152:12,17	3274:22
1,20	)	3252:8,18	3317:24	3167:9	3274:22
3191	1:2,10,	3253:1	3318:16	3169:16	
19 3	3192:6	3264:13	3319:7,13,	3171:22	managing
3193	3:4,9,2	3266:3,7	17	3171:22	3188:19,21
3		3267:18,23	3320:6,16	3172:4,13	Manitoba
3194	4:3,10,	3268:12,23	<b>long</b> 3179:11	3234:14,23	3143:3,6,2
17		3269:7,13,	3184:25	3235:11	2 3144:4,7
3195	5:2,11,	17,22	3245:10		3145:6
20		3270:1,8,2	3290:15	LUC	3147:3,11,
3196	6:3,7,2	5	3297:8	3148:4,11	19
4		3271:4,8,1	3306:5,10	3174:24	3148:3,9,1
	7:9,23	2,19,22		3175:1,13,	3 <b>,</b> 19
	3:7,19	3272:22	longer	16 3179:5	3149:3,6,1
3199		3273:1,12,	3161:2	3180:3	0,13
3200		17,24	3188:8	3217:18,24	3151:17,20
1	1:18,24	3274:15	3306:19	3218:23	3152:5
l .	4:22	3275:11	3314:23	3219:9	3153:6
	5:20	3276:2,13	long-term	3301:2	3154:6,21,
l .	7:20	3277:4,9,1	3257 <b>:</b> 17	lunch	23 3156:5
3209		5 3278:1	3262:6	3255:3,4,1	3160:18
	0:6,18	3279:1,12,	3296:25	9 3256:10	3162:21
	1:20	18,24	loss 3296:18		3163:3,5
l .	2:20	3281:1,20	3314:3		3164:7
	3:1,9,1	3283:3,24		magazine	3167:1
	214:3	3284:2	losses	3316:14	3169:9,10
3215		3285:6,21	3296:8,18		3171:4
	6:6,23	3286:9	lost 3225:2	magazines	3185:22
1	8:1,7,1	3287:4		3164:10	3187:8,9,1
	7,20 9:21	3288:19	lot 3239:8	mailed	8 3188:6
3219		3289:4,7,1	3240:23	3194:10	3190:16
3221		1,22 3290:19	3311:11		3194:4
	4:5,22	3290:19	<b>lots</b> 3257:9	mainly	3199:3,6
	6:1,5	3292:1,18	low	3258:11	3204:25
	7:20	3293:1,23	3158:8,14	maintain	3206:23
	9:25	3294:7	3169:8,11,	3235:12	3211:1,9
	0:22	3295:16,21	25 3173:8	maintaining	3213:4,16,
	1:13	,25 3296:9	3228:5	3283:5	18,21
	2:25	3297:8,16	3274:9		3214:6,17
	3:14	3298:8,18	3296:3	major 3222:2	3215:2,19,
	4:11	3299:9,21	3304:13	3234:15	22 3217:13
	6 <b>:</b> 15	3300:3,14,	3305:24	3317:18	3218:22 3219:7
3238		21 3301:6	3309:10,13	majority	3219:7
	9:14,21	3304:11	<b>,</b> 15	3293:3,5	3220:24 3222:3,10,
	0:4,24	3305:15	3317:16	mall 3210:3	14
	2:11,18	3307:1,9,1	lower 3166:2	MGII 3210:3	3228:13,15
	3243:3	3	3182:10	manage	,16
3247		3308:9,18	3264:6	3197:8	3229:24
3248	3:3,18,	3309:12,24	J204.0	3199:1	J227•24
	, -,				

<u> </u>	111111111001	A HIDNO GNA	01 11 2013	rage 3334 01	
3	3231:2	3316:5	3188:20	3235:20	3259:8
	3233:16	3317:5,11,	3196:22	3237:20	3265:9,18
	3235:9	14,19	3200:2	3248:13	3274 <b>:</b> 22
	3238:24	3318:20,22	3209:23	3251:23	3281:21
	3239:22	3319:18	3210:9	3252:5	3287:8
	3240:18,20	3320:20	3216:1		3288:16
	22	3321:24	3228:22	materials	3293:11
	3241:11	3322:3,11	3252:17	3151:12	3298:1
	3243:12		3256:19	3187:16	3300:5
	3244:8,24	Manitobans	3257:9,11,	3200:15	3302:4,5
	3245:3,8,9	3318:11	13,21	3207:1	3303:16,24
	15,16	Manitoba's	3258:15,17	3222:11	3304:7
	3246:14,19	3149:11	3259:6	3236:7	3305:21
	3247:5	3212:2	3262:1,3	3238:1	3311:4
	3248:12	3308:25	3263:25	3282:3	3313:19
	3251:21	3309:5	3266:17	<b>math</b> 3152:23	3314:15
	3252:1,15		3267:3	3168:1	3315:22
	3253:4,7	manner	3278:19		3322:7
1	3255:19	3174:16	3284:7	matter	
	3256:15,18	3258:20	3286:20	3223:15	maybe
	3257:10,14	March	3288:9,12	3303:17	3162:5,7
	21	3171:6,21	3296:4	matters	3172:6
	3258:5 <b>,</b> 6	3219:16	3301:13,25	3323:9	3184:7
	3259:2,4,5		3304:25		3230:1
	22	marginal	3304.23	maximize	3232:13
	3260:15,20	3156:5,25	7 3314:25	3225:15,23	3238:17
	3260:13,20	3158:8		3230:18	3250:10
	3262:7	3175:9,19	marketing	3280:12	3253:15
	3263:24	3244:8	3155:5	3303:9	3256:11
1	3265:24	3250:14	3235:20	<b>may</b> 3147:19	3278:7,11
	3267:2	3252:21	3237:24	3151:10	3285:9
	3271:22	3296:2,6,2	marketplace	3161:17	3300:21
	3271:22 3272:1	5	3154:6,14,	3172:25	3302:6
		3297:2,14	22,23	3173:7	3303:3
	3275:9,25 3277:13	3314:22,24	3195:23	3183:19	3305:8
		mark 3150:19	3198:9	3188:7	mean 3157:23
	3278:16	3185:16	3200:4	3194:15	3221:2
	3279:13,15	3190:2	3212:9	3195:20	3253:11
	20,23		3288:2	3197:15	3259:21
	3285:3 3286:4,20	marked	3301:22	3205:15	3289:4
	•	3150:13	3303:10,11	3209:17	3316:8
	3287:1	3247:12	3305:16	3213:21	3310.0
	3288:3	3290:3	3303.10	3214:17	means
	289:16,20	market	markets	3219:24	3219:22
	22	3152:12	3155:6	3225:1	3225:20
	3295:14	3154:4,7	3257:6	3229:9	meant
	3296:1	3161:1	3307:5	3232:22	3153:18
	3298:15	3162:16,17	marks	3233:13	
	3304:4	3176:22	3191:23	3234:4	measurable
	3307:19	3177:16		3236:4,23	3177:2
	3308:10	3178:10	mass 3216:1	3239:6	3298:21
	3309:3	3181:1,3,5	mat 3235:20	3241:7	measure
	3311:24	3185:21		3248:13	3178:22
	3312:18,21	3186:4	material	3252:16	3179:7
3	3313:25		3148:22	5-52.10	

	A HIDRO GRA	01-11-2013	Page 3333 O.	
3182:3	3166:20	3302:25	minute-to-	3212:16,24
3216:9	3217:1	3303:5	minute	3216:21
3218:2	3257:2			3250:24
3298:7,15,	3237:2	<b>MH-66</b> 3146:8	3198:24	3230:24
24	3315:24	3222:6	MIPUG	models
3299:10,12	3315:24	<b>MH-67</b> 3146:9	3144:12	3178:6
· ·		3222:16	3315:20,24	3211:12
,20 3300:8 3301:3	3321:14,21		3316:5	3215:22
3301:3	3322 <b>:</b> 17	<b>M-hm</b> 3181:14	3322:16,19	3248:9
	memory	mic 3255:21	3324:6	3264:14
3305:1,7	3204:12		misconceptio	3302:18,19
3306:4	3295:15	Michael	_	modest
measures	mention	3144:14	<b>n</b> 3293:8	3172:25
3155:13,15	3152:10	microphone	misled	
3158:3	3185:2	3241:23	3281:5	modified
3169:11	3209:8		missing	3176:25
3173:8	3245:3	middle	3204:4	modify
3174:5,11,	3295:19	3316:23	3314:2	3163:4
17 3199:17	3293:19	Miles	3314:2	
3294:22	mentioned	3175:23	misspoken	moment
3312:5	3154:2	3296:16,20	3314:16	3153:5
	3156:25	3297:12,20	misstated	3198:3
mechanism	3161:17	3314:21	3152:19	3229:9
3226:7	3169:6,12	3318:3		moments
mechanisms	3176:23	3319:8	misunderstan	3315:19
3288:9	3178:22		<b>d</b> 3199:20	
meet 3163:11	3183:11,12	Miller	misunderstan	Monday
3178:9	3188:13	3144:10	ding	3322:5
3227:14	3199:8	3294:10	3315:22	3324:4,15
3240:22	3209:9	3308:2	3316:3	money
3284:19	3215:9	million		3220:12,13
3309:15	3230:11	3219:16	mitigate	,20 3284:9
3309:13	3240:24	3318:9,12,	3161:6	
meeting	3242:3	13	3162:15	monitor
3152:17,25	3274:20		mixture	3198:23
3153:21	3282:12	mind 3301:8	3319:23	monitoring
3163:19	3284:17	Minister		3155:20
3178:10	3287:13	3220:25	<b>MKO</b> 3144:14	3287:25
3297:1	3290:2	Minnesota	<b>mod</b> 3266:9	monopoly
meetings	3300:5	3257:19		3254 <b>:</b> 1
3163:11,15	3305:4		model	
3284:18,19	3313:21	minor 3208:6	3207:25	monopoly-
,22	merely	3264:23	3208:12,24	type
	3281:22	minute	3210:8	3257:6
meets		3182:19	3212:18	Monsieur
3163:12	merit 3260:7	3302:19	3234:10	3151:11
megawatts	met 3163:20		3264:15	3223:17
3257:20,22	3226:19	minutes	3265:5,18 3302:2	3257:8
member	3233:7	3151:13,14		
	3235:4	3184:8,10	modelled	month
3143:15,16		3221:15	3216:24	3163:18
3239:17 3315:20	metadata	3231:6	modelling	3194:6,25
3313:40	3248:12,21	3247:3	3208:4	3195:1,3,4
members	metrics	3255:2	3210:2	,10,25
			JZ 1 U • Z	3196:1,10

	-			
3197:4	25	3230:22	1,22	3156:1
	3184:19,23	3231:13	3290:19	3158:20
monthly	,24	3232:5,25	3291:1,8	3174:5
3195:3	3185:25	3233:14	3292:1,18,	3176:20
3198:14	3186:5,11,	3234:11	19	3180:2
months	17,22	3236:15	3293:1,17,	
3179:14	3187:5,15,	3238:3	23	3217:18,23
3196:16	23	3239:14,21	3294:7,17	3218:23
3197:5	3188:1,7,1	3240:4,24	3295:16,21	
morning	1	3242:3,10,	,25 3296 <b>:</b> 9	
_	3189:3,11,	11,18,22	3297:8,13,	
3150:3	13,18,22	3243:3	16	18 3299:9
3152:8,9	3190:3,9,1	3246:13	3298:8,18	
3174:4,10	1,20	3247:2,8,1	3299:9,21	multi
3217:3	3191:2,10,	8	3300:3,14,	3152:17
3222:21	11,16,19	3248:3,18,	21 3301:6	3168:24
3255:3	3192:6	22	3304:11	3238:11
3256:11	3193:4,9,1	3249:9,21	3305:15	3275:12
3260:19	5,23	3250:1,5	3307:1,9,1	multiple
3279:6	3194:3,10,	3251:12,15	3	3250:9
3301:16	17,21	,17	3308:6,9,1	
3322:20	3195:2,11,	3252:8,18	8	multiplying
3324:4	20	3253:1	3309:12,24	3319:2
Morrison	3196:3,5,7	3263:18	3310:6,8,1	MyBill
3145:9	,21,24	3264:13	3,19	3194:12 <b>,</b> 16
3151:23	3197:9,23	3264:13	3312:16,22	
3152:1,7,9	3197:9,23	3260:3,7	3312:10,22	myself
3153:12	3199:7	3268:12,23	3314:2,8,1	3217:9
3156:7,15	3200:1,23	3269:7,13,	2,14	
3158:2,5	3200:1,23		3315:15	N
3159:5	24	17,22	3317:24	narrative
3160:13,19		3270:1,8,2		3147:17
3163:8	3204:3,14, 22	1,25 3271:4,8,1	3318:16 3319:7,13,	3213:19
3165:7	3205:13,20		17	3214:14
3166:22	3205:13,20	2,19,22		
3167:6,10,		3272:22	3320:6,16	Nation
17,25	3209:6,22	3273:1,11,	mostly	3168:13
3168:4,9,1	3210:6,18	12,17,24	3225:20	3170:17
4,17,21	3211:10,20	3274:15	move 3160:17	3171:15
3169:4	3212:20	3275:11	3200:10	3182:24
3170:3,9	3213:1,2,9	3276:2,8,1	3208:8	3183:2
3170:3,3	,14 3214:3	3	3220:21	3185:1,6,7
19	3215:9	3277:4,9,1	3250:21	3239:3,6
3172:1,17	3216:6,23	5 3278:1	3284:7,10,	Nations
3172:1,17	3217:2	3279:1,12,	14,25	3182:19
3173:1,17	3218:1,7,1	18,24	-	3183:9
3175:15	3,17,20	3281:1,3,8	moving	3238:22
3179:24	3219:21	,20	3181:11	
3180:8,13,	3220:8	3283:3,24	3189:2	<b>natu</b> 3271:9
15	3221:6	3284:2	3202:1	natural
3181:14,17	3223:18	3285:6,21	3285:4	3148:8
,21	3224:5,22	3286:9	MRC	3149:5
3182:21	3226:1,5	3287:4	3148:3,10	3159:12,19
3183:1,10,	3227:20	3288:19	3154:13	3160:25
3103:1,10,	3229:25	3289:4,7,1	3134:13	

3194:2   necessarily   3170:21,22   328:13   3211:25   October   3195:14   3209:23,25   3164:15   3170:21,22   3209:23,25   3164:15   3170:21,22   3268:13   3211:25   October   3195:14   3268:19,22   3186:11   3288:10   3266:7,17   ,24   3283:16   3270:14   3279:6   3144:5   3255:13   3255:13   3255:13   3255:13   3255:13   3255:13   3255:13   3255:13   3255:13   3255:13   3255:13   3255:13   3255:13   3265:14   3293:20   nine-five   3155:12   3255:13   3255:19,25   neck 3316:25   nod 3253:2   nod 3253:2   3315:8   3221:22   3255:14   3266:1,16,   negliable   3147:6   3144:12,14   3266:1,16,   negliable   3147:6   3266:1,16,   against   nominal   3266:1,16,   against   negotiate   nominally   3269:5,10,   3258:12   3201:14   316:21   3195:12   326:18   3201:14   326:16   3221:3   3315:8   326:18   326:18   326:18   326:18   326:18   326:19   326:18   326:1	PUB - MANITUBA	A DIDRO GRA	01-11-2013	Page 335/ 01	_ 33/6
21   3166:9   3272:14   3157:4,   3293:24   3157:4,   3163:23   3166:1   3260:17   3166:1   3260:17   3166:13   316:13   3208:12   3208:12   3164:15   3172:13   3166:13   3209:23,25   3164:15   3172:13   3166:13   3209:23,25   3164:15   3172:13   3266:13   3195:16   3219:4   3283:16   3219:4   3283:16   3270:14   3293:20   3166:11   3283:16   3270:14   3293:20   3166:13   3255:18   3255:18   3255:18   3255:19   3266:13   3293:20   3166:11   3147:5   3256:14   3293:20   3182:3   3305:18   3221:2   3266:13   3266:13   3266:13   3266:13   3266:14   3279:20   3182:3   3305:18   3222:6   3266:13   3266:14   3279:20   3182:3   3305:18   3222:6   3266:13   3266:14   3277:23   3266:14   3277:23   3266:14   3277:23   3203:12   766   3266:14   3277:23   3203:12   766   3266:14   766   3266:14   766   3266:14   766   3266:14   766   3266:14   766   3266:14   766   3266:15   766   3266:14   3277:24   3266:6   3205:4   3186:21   3190:22   3271:24   3259:17   3266:6   3266:13   3266:14   3277:22   3277:23   3266:6   3222:3   3277:14   3266:6   3222:3   3277:14   3266:6   3222:3   3277:14   3266:6   3222:3   3277:14   3266:16   3222:3   3266:11   3266:16   3222:3   3266:11   3266:16   3222:3   3266:11   3266:16   3222:3   3266:11   3266:16   3222:3   3266:10   3266:11	3161.2 14	3159.21 24	3225.12	note 3242.25	occurs
3162:1,19   3272:14   night   3293:24   o'clock   3157:25   3166:1   3260:17   3316:13   noted   3255:8   3208:23   3260:17   3316:13   3211:25   3255:8   3208:23,25   3164:15   3170:21,22   3268:13   3195:14   3260:17   3170:21,22   3268:13   3195:14   3260:17   3236:4   3268:19,22   3248:13   3195:14   3281:21   3270:14   3281:21   3283:20   nine-five   3157:22   3260:13   3283:16   3293:20   nine-five   3159:15   3255:8   3260:13   3260:16,7   3262:6   3179:11   3260:6   3147:6   3260:16,7   3260:16,7   3260:16   3277:23   3201:14   3260:6   3277:23   3201:14   3260:6   3260:11,16   3277:23   3201:14   3260:6   3260:14   3260:16   3260:12   3260:12   3260:13   3260:12   3260:13   3260:14   3260:6   3270:12   3255:17   3260:12   3255:17   3260:13   3250:17   3277:24   3250:17   3260:16   3277:24   3250:17   3260:16   3277:24   3250:17   3260:16   3227:3   3280:7   3277:24   3260:16   3227:3   3280:7   3277:27   3260:16   3227:3   3280:7   3277:27   3260:16   3227:3   3280:7   3277:27   3260:16   3227:3   3280:7   3277:27   3260:16   3227:3   3280:7   3277:27   3260:16   3227:3   3280:7   3277:27   3260:16   3220:7   3277:27   3260:16   3220:7   3277:27   3260:16   3220:7   3277:27   3260:16   3220:7   3277:27   3260:16   3220:7   3277:27   3260:16   3220:7   3277:27   3260:16   3220:7   3277:27   3260:16   3220:7   3277:27   3260:16   3220:7   3277:27   3260:16   3220:7   3277:27   3260:16   3220:7   3277:27   3260:16   3220:7   3277:27   3260:16   3220:7   3277:27   3260:16   3220:7   3277:2   3280:7					
3163:23			<b>NFAAT</b> 3315:5		
Nature   3316:13   3260:17   3316:13   3157:22   3293:23,25   3164:15   3177:21   3293:23,25   3164:15   3177:13   3177:13   3177:13   3172:13   3186:11   3281:10   3281:21   3293:20   3281:12   3293:20   3186:14   3293:20   3182:3   3315:8   3221:25   3206:13   3293:20   nine-five   3315:8   3221:25   3260:13   3260:13   negative   nominal   3260:16,7   3260:16   3277:23   3201:14   3344:12,14   3225:8   3201:14   3244:12,14   3225:8   3201:14   3260:16   3277:23   3201:14   3244:12,14   3321:5   3260:13   3260:18   3201:14   3144:12,14   3321:5   3260:13   3260:18   3201:14   3144:12,14   3321:5   3260:13   3260:18   3201:14   3146:12   3190:22   3260:13   3260:16   3277:23   3201:16   0   0   0   0   0   0   0   0   0		5272.14	night		
319412   necessarily   nine 3168:23   3211:25   3208:12   3208:12   3208:12   3210:25,7,7   3177:8   3170:21,22   3268:13   3195:14   3195:14   3218:10   3265:7,17   ,24   3288:16   3270:14   3279:6   3144:5   3258:13   3258:13   3258:13   3258:13   3268:13   3196:11   odd 3306   3258:13   3258:13   3268:19,22   3248:13   3268:19,22   3248:13   3268:19,22   3248:13   3268:19,22   3248:13   3258:13   3256:14   3293:20   nine-five   nothing   3151:23   3256:14   3293:20   nine-five   3315:8   3221:23   3266:13   angative   3169:15   nod 3253:2   nod 3253:2   3266:13   angative   3147:6   angative   3208:14   ,16   angative   3266:1,16   angative   3208:12   angative   3208:12   angative   3208:14   ,16   angative   3155:16   angative   3268:14   angative   3208:12   angative   3208:12   angative   3208:22   angative   3208:22   angative   3268:14   angative   3208:24   angative   3268:14   angative   3268:14   angative   3208:24   angative   3268:14   angative   3268:14   angative   3268:14   angative   3268:14   angative   3257:17   angative   3257:17   angative   3257:17   angative   3257:17   angative   3257:17   angative   3257:17   angative   3268:16   angative   3221:2   angative   3221:2   angative   3221:2   angative			_		3157:24,25
3208:12   necessarily   3170:21,22   3268:13   3195:14     3209:23,25   3164:15   3170:21,22   3268:13   3195:14     3210:2,5,7   3177:8   3180:6,12   3186:11   odette     3218:10   3265:7,17   ,24   3279:6   3144:5     3219:4   3281:21   3270:14   3279:6   3144:5     3255:13   3283:16   3270:14   3279:6   3144:5     3255:14   3293:20   nine-five   3315:8   3221:2     3255:19,25   neck 3316:25   nod 3253:2   3155:15   3253:1     3260:13   negative   nominal   3262:6   3179:1   3203:12   ,16   offer     3266:1,16   3277:23   3203:12   ,16   offer     3267:14,21   negotiate   3204:17   numerically   3155:16     3269:5,10   3258:12   3201:16   o   0     3270:12   3257:17   3262:16   3222:3   3313:12     3270:12   3257:17   none 3321:6   3248:7,16   3266:1     3270:24   3259:17   none-electric   3222:3   3238:1   3313:12     3277:22   negotiation   non-energy   3313:12   offering   3277:22   negotiation   3298:21   3207:2   3298:21   3208:20   3298:21   3208:20   3298:21   3208:21   3222:3   3208:20   3298:21   3208:21   3222:3   3208:20   3227:3   3208:20   3227:3   3228:5,16   3227:3   3238:1   3313:2   offering   3288:29   3288:7,8   3288:7,8   3288:7,9   3288:10   3319:20   obtainable   offering   3298:21   3298:21   3399:4   16   3233:25   occurred   3298:21   3327:5   occurred   3298:21   numarl-gasavailable   3249:1,17   3265:12,3   3288:13   3316:25   occurring   3298:10   normally   3225:12,3   3288:13   3318:8   3225:12   natural-gasavailable   3275:12,3   3286:13   3286:12   occurring   occurring   occurring   3286:12   natural-gasavailable   3275:12   3276:13   3276:13   3276:25   occurring   3286:12   natural-gasavailable   3276:12   327	1	3260:17			3255:8
3209:23,25   3164:15   3170:17,22   3268:13   3195:16     3210:2,5,7   3177:8   3172:13   3180:6,12   3186:11     3218:10   3265:7,17   ,24   3279:6   3144:5     3219:4   3281:16   3270:14   3279:6   3144:5     3255:13   3283:16   nine-five   3279:6   3144:5     3255:14   3293:20   nine-five   3155:18     3260:13   neck 3316:25   nod 3253:2   November   3222:8     3260:13   negative   nod 3253:2   November   3225:18     3260:13   negligible   3147:6   3195:15   3253:11     3260:14, 16   3277:23   3203:12   ,16   offer     3266:1, 16   3277:23   3203:12   ,16   offer     3267:14, 21   negotiate   3204:17   numerically   3159:12     3268:14   negotiate   3205:4   3186:21   3199:14     3268:14   negotiating   nomially   3255:17   3271:24   3259:17   3271:24   3259:17   3271:24   3259:17   3274:3,17   3262:16   3222:3   3288:1   3213:2     3276:15, 16   negotiation   non-energy   3313:12   offered   3277:22   3278:4,5,8   3283:20   ,10   3257:19,25   3293:21   3300:4   3293:21   3203:25   3293:21   3203:25   3293:21   3203:25   3293:21   3203:25   3293:21   3203:25   3293:21   3203:25   3293:21   3203:25   3203		necessarily			October
3210:2,5,7				3268:13	
318   318   318   318   318   318   328				notes	
3218:10   3265:7,17   3281:21   3270:14   3279:6   3144:5   3270:14   3279:6   3144:5   3270:14   3279:6   3144:5   3270:14   3279:6   3144:5   3270:14   3279:6   3144:5   3270:14   3279:6   3151:22   3260:6   3220:3   3315:8   3221:23   3206:25   3260:13   3261:6,7   negative   nominal   np   3262:6   3179:11   nominal   3262:6   3179:11   3266:14   3277:23   3203:12   ,16   offer   3267:14,21   3261:8   3204:17   3208:14   3208:14   3208:14   3208:12   ,16   offer   3155:18   3269:5,10,   3258:12   3201:16   o   o   o   o   o   o   o   o   o					<b>odd</b> 3306:2
3219:4   3281:21   3270:14   3279:6   3144:5   3252:13   3283:16   3270:14   3279:6   3151:22   3255:14   3293:20   nine-five   3151:23   3255:14   3293:20   nine-five   3151:23   3255:14   3222:28   3260:13   neck 3316:25   nod 3253:2   November   3222:8   3260:13   negative   3147:6   np   3255:14   3203:12   nominal   np   3255:14   3206:11,6   3277:23   3201:14   ,16   offer   3155:18   3225:14   3206:11,6   3277:23   3201:14   ,16   offer   3155:18   3206:11,6   3266:1,16					Odette
3255:13   3283:16   3270:14   nothing   3256:12   3256:13   3266:25   nock 3316:25   nod 3253:2   3195:15   3253:18   3220:22:8,	1				3144:5
3256:14   3293:20   nine-five   3315:18   3206:22   3259:19,25   negative   nominal   np   3255:16   3262:6   3179:11   nominal   np   3255:16   3266:1,16   negotiate   3207:23   3203:12   negotiate   3206:14   3275:24   3261:8   3201:14   3144:12,14   3255:16   3266:1,16   negotiate   3204:17   numerically   3155:18   3268:14   negotiated   nominally   3269:5,10   3258:12   3201:16   O   objections   3266:1,14   3271:24   3259:17   none 3321:6   3268:7,14   3259:17   3271:24   3259:17   none 3321:6   3288:7,17   3276:15,16   negotiation   3262:3   3222:3   3288:1   3311:2   3277:22   3257:17   none-electric   3236:23   3288:1   3311:2   3277:22   3257:19,25   3280:7,8   3258:7,8   3288:19   3288:19   3288:19   3288:19   3288:19   3288:10   3197:13,15   non-profit   3286:22   3287:20   NEST 3196:23   3298:21   3163:14   3293:9   non-profit   3298:10   3198:16   3293:27   normal   3293:27   normal   3293:27   normal   3293:27   normal   3277:5   3277:5   normal   3277:5   3277:5   3278:10,13   normal   3278:10   3168:2   3278:10,13   normal   3277:5   3278:10,13   normal   3278:10   3168:2   3278:10,13   normal   3278:10   3168:2   3278:10,13   normal   3278:10   3168:2   3278:10,13   normal   3278:10   3278:10,13   3278:10   3278:10,13   3278:10   3278:10,13   3278:10   3278:10,13   3278:10   3278:10,13   3278:10   3278:10,13   3278:10   3278:10   3278:10,13   3278:10   3278:10   3278:10,13   3278:10   3278:10,13   3278:1			3270:14		3151:25
3259:19,25   neck 3316:25   neck 3316:25   ned 3253:2   nod 3253:2   3195:15   3225:18   3260:16   3264:3   negligible 3266:1,16, 3277:23   3203:12   ,16   offer 3268:14   negotiate 3204:17   numerically 3269:5,10, 3258:12   nominally 3269:5,10, 3258:12   nominally 3270:12   3257:17   3262:16   3222:3   3292:17   3276:15,16   negotiation 3262:3   3177:22   3277:22   3287:17   3262:3   3277:22   3278:4,5,8   3288:29   3288:29   3288:29   3288:29   3288:29   3288:29   3288:29   3288:29   3288:29   3288:29   3288:29   3288:29   3288:29   3288:29   3288:20   328			nine-five	-	3206:22
negative   negative   nominal   nomi			3182:3	3315:8	
3261:6,7         negative         nominal         3253:15         3253:15           3262:6         3179:11         nominal         3147:6         3144:12,14         3253:15           3266:1,16,         3277:23         3201:14         3144:12,14         3253:15           18         3267:14,21         negotiate         3204:17         numerically         3155:16           3268:14         negotiated         3205:4         3186:21         3190:22           3269:5,10,         3258:12         3201:16         0         ,21           3270:12         3257:17         3258:12         3201:16         0         ,21           3271:24         3259:17         non 3177:1         objections         3264:1           3274:3,17         3260:6         non-electric         3248:7,16         3236:2           3275:17         3262:16         3222:3         3288:1         3311:2           3275:17         3262:16         3223:3         322:3         3217:6         3197:10           3277:22         negotiations         3253:20         3177:1,2         obligations         3155:7           3280:7,8         3282:19         3253:20         non-existent         3298:21         3197:10	· ·	neck 3316:25	2052 0	November	3222:8,20
Name		negative	nod 3253:2	3195:15	
3264:3   3266:1,16,   3277:23   3201:14   3144:12,14   3153:15   3267:14,21   3261:8   3204:17   3205:4   3186:21   3159:22   3268:14   3269:5,10,   3258:12   3201:16   0   0   0   0   0   0   0   0   0	· ·	_	nominal		
3206:1,16,   3277:23   3201:14   ,16     3148:12,14     3203:12     3203:12     3203:12     3203:12     3155:18   3267:14,21   3261:8   3204:17   3186:21   3190:23   3190:23   3269:5,10,   3258:12   3201:16   O			3147:6	_	
18			3201:14	· ·	
3267:14,21   3261:8   3204:17   3186:21   3159:22   3159:22   3268:14   negotiated   nominally   3268:5,10, 3258:12   3201:16   O   O   O   O   O   O   O   O   O		3277 <b>:</b> 23	3203:12	,16	
3201.14,21   3261:8   3205:4   3186:21   3199:22   3199:22   3270:12   3257:17   3262:16   3222:3   3288:1   3311:23   3275:17   3262:16   3222:3   3288:1   3311:23   3275:17   3262:16   3222:3   3288:1   3311:23   3275:17   3262:16   3222:3   3288:1   3311:23   3275:17   3262:16   3222:3   3288:1   3311:23   3275:17   3262:16   3222:3   3288:1   3311:23   3275:17   3262:16   3222:3   3288:1   3311:23   3275:17   3262:16   3222:3   3288:1   3311:23   3275:17   3262:16   3222:3   3288:1   3311:23   3275:27   3277:22   negotiations   3298:21   3217:6   3197:10   3257:19,25   3257:19,25   3257:19,25   3261:3   non-existent   3293:21   3293:21   3298:21   3298:21   3298:21   3197:24   3298:21   3197:24   3298:21   3197:24   3298:21   3197:24   3298:21   3197:24   3298:20   3197:3,10   3188:9   3233:7,18   3298:20   3197:3,10   3188:9   3233:7,18   3298:20   3198:16   3233:25   00ccur   3198:16   3293:21   3199:4   16   3275:22   3251:2,3   3263:13   3156:21   3168:2   3277:5   3283:16   3277:5   3277:5   3277:5   3277:5   3277:5   3277:5   3277:5   3277:5   3277:5   3277:5   3277:5   3277:5   3277:5   3277:5   3277:5	-	negotiate	3204:17	numerically	3155:18,19
3268:14   3269:5,10,   3258:12   3201:16   O   O   O   O		3261:8	3205:4	_	
3269:5,10,   3258:12   3201:16   O					
14,24         negotiating         non 3177:1         objections         3264:1,           3270:124         3257:17         3259:17         3150:8         3248:7,16         3236:23           3272:4         3259:17         3260:6         non-electric         objectives         3236:23           3275:17         3262:16         3222:3         3288:1         3311:23           3275:17         3262:3         3177:1,2         obligations         3155:7           3277:22         negotiations         3298:21         3217:6         3197:10           3280:7,8         3253:20         non-existent         3293:21         3301:4           3280:7,8         3258:7,8         3199:16         3293:21         3304:15           3282:19         3261:3         nonparticipa nt 3177:9         3298:21         3197:24           3285:5,16         3197:13,15         non-profit         3163:14         3196:22           3287:20         NEST 3196:23         normal         3231:3         3216:8           3293:9         308:16         3233:25         3233:25         3233:7,18         3191:3           3293:9         308:16         3233:25         3265:2,10         3276:3         3276:3           31		_	_		3198:16,19
3270:12         negotiating 3257:17         non 3177:1         3150:8         offered 3236:22           3271:24         3259:17         none 3321:6         3248:7,16         3236:22           3272:4         3260:6         non-electric 322:3         3288:1         3311:23           3275:17         3262:16         3222:3         3288:1         3311:23           3275:17         3262:3         3177:1,2         3288:1         3311:23           3276:15,16         negotiation 3298:21         3298:21         3217:6         3197:16           3277:22         negotiations 3298:21         320:4         obtain 3199:16         3199:16           3280:7,8         3253:20         non-existent 3293:21         3293:21         300:4           3282:19         3261:3         nonparticipa nt 3177:9         3298:21         3199:16           3285:5,16         3197:13,15         3197:24         3163:14         3197:22           3287:20         NEST 3196:23         normal 323:25         3216:8         3191:3           3293:9         320:4,11         3198:16         3233:25         323:27,18         3158:16           318:19,21         3199:4         16         3276:3         3276:3         3277:5         3283:16 <td></td> <td>3258:12</td> <td>3201:16</td> <td></td> <td></td>		3258:12	3201:16		
3271:24         3259:17         3259:17         3248:7,16         3248:7,16         3236:23           3274:3,17         3262:16         3222:3         3288:1         3238:24           3275:17         3262:16         3222:3         3288:1         3311:23           3276:15,16         negotiation         non-energy         3313:12         offering           ,17         3262:3         3177:1,2         obligations         3155:7           3277:22         negotiations         3298:21         3217:6         3197:10           3280:7,8         3253:20         non-existent         3293:21         300:4           3280:7,8         3258:7,8         3199:16         obtain         3298:21         3197:10           3283:2,7,9         neighbour         nt 3177:9         obviously         3197:24           3286:22         ,16         3235:8         3216:8         3197:24           3287:20         NEST 3196:23         3197:3,10         3188:9         3233:7,18         3191:3           3293:9         NEST-type         3265:2,10,         3276:3         3276:3         3276:3           318:9,21         natural-gas-         net 3225:8         normally         occurring         offsetting	· ·	negotiating	<b>non</b> 3177:1	=	3264:1,15
3272:4 3274:3,17 3260:6 3262:16 3222:3 3288:1 3211:23 3275:17 3276:15,16 negotiation 3262:3 3277:22 3278:4,5,8 3253:20 3280:7,8 3280:7,8 3282:19 3281:7,10 3281:7,10 3283:2,7,9 ,23 neighbour 3285:5,16 3197:13,15 3286:22 3287:20 NEST 3196:23 3287:20 3292:4,11 3293:9 3308:15 3199:4 natural-gas- available 3275:22 natural-gas- Natura		3257 <b>:</b> 17	nono 3321.6		offered
3272:4 3274:3,17 3275:17 3276:15,16 3262:16 3262:3 3277:22 3278:4,5,8 3253:20 3280:7,8 3282:19 3283:2,7,9 3283:2,7,9 3285:5,16 3286:22 3287:20 3287:20 3287:20 3283:2,7,9 3285:5,16 3286:22 3287:20 329:24,11 3293:9 3289:20 3292:4,11 3293:9 3308:15 319:21 3198:16 3233:25 3265:2,10, 16 3275:22 3278:10,13 North 318:25 3283:12 0obigations 3155:7 3297:21 0obtain 3293:21 0obtainable 3298:21 3196:22 3197:24 0obviously 3198:16 3235:8 3216:8 3219:3 0offset 3283:10 3188:9 3233:7,18 3188:9 3233:7,18 3188:9 3237:5 3283:10 0occurred 3283:16 3277:5 3283:16 3277:5 3283:16 3277:5 3283:16 3161:5 3283:13 3178:25 3249:25		3259:17	11011e 3321.0	3248:7,16	3236:23
3275:17 3275:17 3275:17 3276:15,16 negotiation ,17 3262:3 negotiations 3277:22 3278:4,5,8 ,10 3257:19,25 3282:19 3283:2,7,9 ,23 3285:5,16 3197:13,15 3286:22 ,16 3287:20 3292:4,11 3293:9 3287:20 3292:4,11 3293:9 3287:3,10 3293:21 0btain 3293:21 0btainable 3298:21 0btainable 3298:21 0btainable 3298:21 3196:22 3197:24 0bviously 3198:16 3235:8 3216:8 3216:8 3216:8 3219:3 0ccur 3198:16 3233:25 0ccur 3198:16 3233:25 0ccur 3198:16 3233:25 0ccur 3198:16 3233:25 0ccur 3198:16 3277:5 3283:16 3277:5 3283:16 3277:5 3283:16 316:5 3283:16 3178:25 3249:25 3249:25		3260:6		objectives	3238:24
3276:15,16		3262:16	3222:3	-	3311:23
3277:13,16   3262:3   3177:1,2   3298:21   3197:16   3197:16   3298:21   3298:21   3298:21   3197:16   3199:24   3280:7,8   3258:7,8   3261:3   non-existent   3298:21   3298:21   3298:21   3298:21   3298:21   3298:21   3196:22   3285:5,16   3286:22   ,16   3285:8   3216:8   3298:20   3197:3,10   3292:4,11   3198:16   3293:21   3198:16   3293:21   3198:16   3293:21   3198:16   3293:21   3198:16   3293:21   3198:16   3233:25   3292:4,11   3198:16   3233:25   3292:4,11   3198:16   3233:25   3293:21   3198:16   3233:25   3293:21   3198:16   3233:25   3293:21   3198:16   3233:25   3293:21   3198:16   3233:25   3293:21   3198:16   3233:25   3293:21   3198:16   3233:25   3293:21   3181:8   3293:21   3181:8   3293:21   3181:8   3293:21   3181:8   3293:21   3181:8   3293:21   3181:8   3293:21   3181:8   3293:21   3181:8   3293:21   3181:8   3293:21   3181:8   3293:21   3181:8   3293:21   3181:8   3293:21   329		negotiation	non-energy		
3277:22         negotiations         3298:21         3217:6         3197:10           3278:4,5,8         3253:20         3293:21         3199:22           3280:7,8         3258:7,8         3293:21         3304:15           3282:19         3261:3         non-existent         3298:21         3199:16           3283:2,7,9         neighbour         nt 3177:9         obtainable         3197:22           3285:5,16         3197:13,15         non-profit         3163:14         3198:16           3287:20         NEST 3196:23         normal         3216:8         offers           3292:4,11         3198:16         3233:25         3199:3         occur           3293:9         3308:15         3199:4         3276:3         3276:3         3277:5           318:19,21         net 3225:8         normally         3276:3         3277:5         offsetting           3275:22         3251:2,3         3278:10,13         3156:21         3168:2           3275:22         3278:10,13         North         3178:25         3249:25           3249:25         3278:10,13         3256:19         3278:25         3249:25		=			_
3278:4,5,8     3253:20     320:4     3199:24       3280:7,8     3257:19,25     3199:16     3293:21     3304:15       3282:19     3261:3     non-existent     3298:21     3196:22       3285:5,16     3197:13,15     non-profit     3298:21     3197:24       3287:20     NEST 3196:23     non-profit     3188:9     3216:8     3191:3       3292:4,11     3198:16     3233:25     323:7,18     3198:16       3293:9     NEST-type     3265:2,10,     3276:3     3276:3       338:19,21     3199:4     3154:11     3277:5     3283:16       natural-gas-available     3275:22     3278:10,13     North     3178:25     3211:3       natural-gas-natural-gas-available     3278:10,13     North     3178:25     3249:25       Notwork     3256:19     3256:19     3249:25		3202:3		-	
3253:20 3280:7,8 3280:7,8 3282:19 3283:2,7,9 ,23 3285:5,16 3287:20 3287:20 3287:20 3288:2,7,9 ,23 3285:5,16 3286:22 3287:20 3287:20 3287:20 3287:20 3288:21 3197:13,15 3288:22 3287:20 3287:21 3288:20 3292:4,11 3293:9 3304:15 3298:21 3196:22 3199:4 3235:8 3236:18 3236:18 3236:21 3276:3 3277:5 3283:16 3277:5 3283:16 3277:5 3283:16 3277:5 3283:16 3277:5 3283:16 3277:5 3283:16 3277:5 3283:16 3277:5 3283:16 3277:5 3283:16 3277:5 3283:16 329:25 329:25 329:21 3168:2		negotiations		3217:6	
3280:7,8     3251:19,25     3199:16     3293:21     obtainable     3196:22       3282:19     3261:3     nonparticipa     3298:21     3196:22       3285:5,16     3197:13,15     non-profit     3163:14     3198:16       3287:20     NEST 3196:23     normal     3197:3,10     3188:9     323:7,18     3191:3       3293:9     3198:16     3233:25     323:7,18     3158:16       338:19,21     3199:4     3265:2,10,     3276:3     3277:5     3181:8       natural-gas-available     3249:1,17     3283:13     3156:21     3168:2       natural-gas-available     3278:10,13     North     3178:25     3249:25       natural-gas-available     3278:10,13     North     3178:25     3249:25		3253:20		obtain	
3280:7,8     3258:7,8     3199:16     obtainable     3196:22       3282:19     3261:3     nonparticipa     3298:21     3196:22       3285:5,16     3197:13,15     non-profit     3163:14     3198:16       3287:20     NEST 3196:23     3197:3,10     3188:9     3216:8     3191:3       3292:4,11     3198:16     3233:25     occur     3158:16       3293:9     NEST-type     3265:2,10,     3276:3     3277:5     3181:8       3318:19,21     net 3225:8     normally     3277:5     occurring     3283:16       natural-gas-available     3275:22     3278:10,13     North     3156:21     3168:2       natural-gas-natural-gas-available     3278:10,13     North     3178:25     3249:25       Network     3256:19     3276:19     3282:1		3257:19,25		3293:21	3304:15
3283:2,7,9       neighbour       nt 3177:9       3298:21       3196:22         3285:5,16       3197:13,15       non-profit       3163:14       3216:8       3198:10         3287:20       NEST 3196:23       normal       3235:8       3216:8       3191:3         3292:4,11       3198:16       3233:25       3233:7,18       3233:7,18       3158:16         3293:9       3308:15       3199:4       3265:2,10,       3276:3       3276:3       3181:8         3318:19,21       net 3225:8       normally       3277:5       0ccurred       3283:16         natural-gas-available       3249:1,17       3283:13       3156:21       3168:2         3275:22       3278:10,13       North       3178:25       3249:25         Notwork       3256:19       3256:19       3249:25		3258:7,8	3199:16		offerings
3283:2,7,9     neighbour     3298:21       3285:5,16     3197:13,15     non-profit     3163:14       3287:20     NEST 3196:23     3197:3,10     3188:9       3292:4,11     3198:16     3233:25       3308:15     3199:4     3265:2,10,       natural-gas-available     3249:1,17     3251:2,3       3275:22     3278:10,13     North       3283:25     3298:21       3197:24     3198:16       3235:8     3216:8       3233:25     3277:18       3276:3     3276:3       3277:5     3283:16       3277:5     3181:8       3277:5     3168:2       3278:10,13     3178:25       3278:10,13     3278:25       3249:25		3261:3	nonparticipa		3196:22
3285:5,16 3286:22 3287:20 3289:20 3292:4,11 3293:9 3308:15 3318:19,21  natural-gas- available 3275:22  natural-gas- Natura		neighbour		3298:21	3197:24
3285:5,16     3286:22     3163:14       3287:20     NEST 3196:23     3235:8     3216:8       3289:20     3197:3,10     3188:9     323:7,18       3293:9     3198:16     3233:25     3233:7,18       3318:19,21     3199:4     3265:2,10,     3276:3       3181:8     3277:5     3283:16       3275:22     3249:1,17     3154:11     3156:21       3275:22     3278:10,13     North     3178:25       3276:19     3249:25	· ·			obviously	3198:10
3287:20     NEST 3196:23     normal     3216:8     3191:3       3289:20     3197:3,10     3188:9     3233:25     occur     3158:16       3293:9     3308:15     3199:4     3265:2,10,     3276:3     3181:8       3318:19,21     3199:4     3276:3     3277:5     occurred     3181:8       natural-gas-available     3249:1,17     3251:2,3     3283:13     3161:5     3168:2       natural-gas-natural-gas-available     3278:10,13     North     3178:25     3249:25       North     3256:19     3250:20     3249:25	·		_	3163:14	
3289:20     3197:3,10     3188:9     3323:7,18     occur       3292:4,11     3198:16     3233:25     3233:7,18     3158:16       3308:15     NEST-type     3265:2,10,     3276:3     3276:3       3318:19,21     3199:4     16     3277:5     0ffsetting       natural-gas-available     3249:1,17     3154:11     3156:21     3168:2       3275:22     3278:10,13     North     3178:25     3249:25       Notwork     3256:19     3250:19     3250:29			3235:8	3216:8	
3289:20 3197:3,10 3198:16 3293:9 3308:15 3318:19,21  natural-gas- available 3275:22 natural-gas- natural-gas- Network  3197:3,10 3188:9 3233:25 3233:25 3265:2,10, 3276:3 3276:3 3277:5 3283:16 3277:5  occurred 3276:3 3277:5  occurring 3283:16 3283:16 3168:2 3211:3 3278:25 3249:25	1		normal	occur	3191:3
3292:4,11 3293:9 3308:15 3318:19,21  natural-gas- available 3275:22  natural-gas- natural-gas- Network  3198:16  3233:25 3265:2,10, 3276:3 3277:5  normally 3283:16 3277:5  occurred 3277:5  occurred 3277:5  occurring 3158:16 3277:5  occurring 3156:21 3168:2 3168:2 3278:10,13 North 3278:25 3249:25					offset
3293:9     3308:15     3265:2,10,     3276:3     3276:3       3318:19,21     3199:4     16     3277:5     offsetting and setting and se	·	3198:16		JJZJ:/,IØ	3158:16
3318:19,21  natural-gas- available 3275:22 natural-gas- natural-gas- Network  3199:4  16 3276:3 3277:5  normally 3154:11 3283:18  3283:18  3275:22 3283:13 3161:5 3211:3 3249:25		NEST-type		occurred	3181:8
natural-gas-     net 3225:8     normally     3277:5     3283:16       available     3249:1,17     3154:11     3156:21     3156:21       3275:22     3278:10,13     North     3178:25     3211:3       natural-gas-     3256:19     3256:19     3278:25		==		3276:3	offcotting
natural-gas-     3249:1,17     3154:11     occurring       3275:22     3251:2,3     3283:13     3156:21     3168:2       natural-gas-     North     3178:25     3211:3       3256:19     3256:19     3249:25	3318:19,21			3277:5	
available     3249:1,17     3154:11     3156:21     3168:2       3275:22     3278:10,13     North     3168:2       natural-gas-     Network     3256:19     3178:25     3249:25	natural-gas-		_	occurring	3283:16
3275:22 natural-gas- Network 3278:10,13 North 3161:5 3168:2 3161:5 3211:3 3249:25	available			-	<b>Oh</b> 3167:10
natural-gas-   3278:10,13   North   3178:25   3249:25	3275:22		3283:13		3168:2
Network 3256·19 349:25		3278:10,13	North		3211:3
I DOSTON I I TOTAL I (1/1/2) I	_	Network	3256:19		3249:25
neaced 917311	heated	-		J1 / J • 1	

		01 11 1010		
3287:9,22	online	3241 <b>:</b> 17	3238:20	3170:18
3323:2	3186:3	opportunity	organization	3171:15
oil 3233:1,6	3303:4,7		-	3233:9
011 3233:1,6	3304:8	3154:22	<b>s</b> 3164:7	3235:11
oil-fired		3229:8,10	3228:13	
3232:12	on-peak	3230:9	3238:17,19	owns 3233:15
-1 2150 4	3297:17	3233:12	orientation	
okay 3158:4	onto 3154:6	3274:1	3232:6	P
3167:21	3168:22	3322 <b>:</b> 17		p.m
3170:13	3212:4	opposed	others	3255:10,11
3174:19	3238:20	3194:23	3227 <b>:</b> 17	3324:19
3177:21	3275:2	3205:23	3316:1	3324.19
3178:8	3273.2	3288:24	otherwise	package
3182:6,11	3204:22	3200.24	3186:21	3206:25
3184:10	operates	option	3317:8	3265:6,7
3207:14	3317:13	3194:12	3317:0	2145 2
3218:6,13		3217:19 <b>,</b> 25	ours 3191:3	<b>page</b> 3145:2
3227:6	operating	3220:23	outlined	3146:2,5
3242:24	3162:14	3221:3	3160:14	3147:2,8
3244:20	3271:16	3226:7		3148:2
3247:10	operation	3230:12	3273:2	3149:2
3248:23	3159:7	3256 <b>:</b> 18	3278:2	3150:19,24
3249:12,25		3265 <b>:</b> 14	3289:1	3153:8
3250:2,5	operations	3274:12	outlying	3169:20
3255:6	3187:2	3283:5,8,1	3228:11	3171:3,4
3266:24	3198:11	3		3174:4
3271:3	opinion		outside	3187:15
3271:3	3221:7	options	3186:20	3189:17,19
	3253:11	3166:15	outstanding	3200:16,20
3294:6	3257:4	3169:12	3202:11	3201:2,4,5
3297:21	3259:18	3178:3		,11
3299:22	3260:21	3220:9	overall	3204 <b>:</b> 18
3300:25	3260:21	3221:2	3160:25	3205:7
3302:25	3201:14	3280:3,18	3176:17	3206:15
3307:9,13	opinions	3281:24	3182:2	3207:8,10
3314:10	3256:23,25	3288:11,25	3224:6	3211:3
3318:4	3259:21,25	3301:20	3235:23	3221:25
3320:6	0.00	3303:2	3282:19	3221:23
ones	OPower	3310:21	3286:5	3247:19
3153:19,25	3196:22		3313:9 <b>,</b> 22	3247:19
3155:19,25	3198:16	orange	3318:7	
3173:18	3199:4	3291:3	00	3249:18
31/3:19,25	opportunitie	order	over-	3263:22
3199:5,15	s 3155:8	3159:12	representi	3266:25
1	3165:1	3181:6	<b>ng</b> 3172:9	3268:13
3218:12	3177:11	3266:1	override	3269:2
3229:2	3189:1	3284:10,24	3225:4	3272:7,8
3251:1,10	3191:5	·		3273:5
3276:5	3226:18,24	3290:21	overriding	3275:14
3319:9	3220:10,24	3300:23	3323:14	3276:24
one-third		3301:11	overview	3278:15
3320:13	3228:3	3304:25	3324:10	3280:22
	3230:2,3	<b>orga</b> 3164:9		3281:8,14,
ongoing	3234:22	_	overwhelming	15 3282:23
3154:3	3235:1	organization	3286:21	3286:2,14,
3258:7	3237:6	3235:8,21	owned	15 3288:6
	1		Owner	

FOD		I IIIDNO GNA	01 11 2015	rage 3339 0.	
329	93:25	3272:8	3324:10	3214:1	3259:4
	97:22			3215:7	3304:24
	18:5,6	partic	partner	3216:4	
	·	3287:14	3238:17,19	3221:9	<b>pays</b> 3165:17
page		participant	party	3236:13	peak
	43:24	3301:2	3187:19	3243:18	3156:20,22
	48:1			3246:7	,23
32	74:4	participants	<b>pass</b> 3176:20,25	3249:7	3157:10
paid	3304:5	3316:1,5	· ·	3252:24	3231:4,8
	_	participate	3177:3	3253:13	3297:18
pain	57:20	3177:12	3199:14 3238:20	3254:13	3316:17
313	37:20	3234:16		3256:7	3317:16
Pamb	run	3235:3,14	3300:22	3260:23	peaking
314	44:16	3310:22	passed	3262:24	
pane	,	participated	3154:13	3268:10	3231:17
-	43:13	3177:10	3303:18	3270:18	peers 3320:2
	45:6		passes	3272:20	penetration
	51:20	participatin	3177:24	3280:24	3172:10
	87:16	<b>g</b> 3163:11	3300:15	3281:10,18	3172:10
		3173:22		3285:25	
	01:4 06:15	3177:7	<b>past</b> 3162:16	3291:24	people
	07:19	participatio	3163:21	3292:24	3151:4
		n 3173:15	3203:25	3294:15	3157:9
	17:1		3224:25	3297:6,24	3159:11
	21:2,3	3220:16	3242:6	3298:11	3161:7,20
_	57:2	3225:15,23	3276:12	3300:19	3162:11
	81:7	3227:15	3277 <b>:</b> 2	3303:22	3208:17 <b>,</b> 23
	93:25	3241:2	<b>path</b> 3284:6	3309:22	3223:10
	94:21	3301:23	_	3310:3	3224:13,16
	20:24	3302:6	patient	3315:12	<b>,</b> 19
	21:23,24	3304:4	3235:24	3317:22	3234:21
	22:11	3305:13	pattern	3317:22	3240:22
332	24:5	3312:14	3198:14	3320:8	3274:12,10
pane:	l's	3315:21,23			3278:3
315	51:5	particular	Patti 3144:4	<b>pay</b> 3177:17	
2220		3193:25	3254:15	3198:25	per
pape	94:23	3199:24	PAUSE	3228:18	3175:6,9,1
		3204:11	3168:19	3261:18	0,14
	25:10 47:23	3217:3,25	3169:22	3262:8	3176:3
324	47:23	3218:12	3170:7,25	3283:14	3201:15,10
pape	rs	3227:17	3171:8,25	payback	,22 3210:9
324	48:17,25	3254:7	3184:4	3149:3,7	3215:12
nar	3257:5	3299:7	3187:12	3269:4,20	3268:2
par	3237.3	3315:24	3189:8	3270:6,11,	3275:8,22
	graph	3316:4	3193:12,18	15	3302:19
324	45:18		3200:18	3271:2,23	3319:21
32	75:7	particularly	3200:10	3271:2,23	percent
328	86:17	3256:13	3201:7	3301:2	3147:7
328	87:23	3287:7	3202:7	3301:2	3152:19,2
328	88:6	parties	3205:15,21		,23
332	16:15	3254:20	3200:9,20	3306:1,9,1	3167:3,13
332	18:6	3261:21	3207:3,12	4,15,19	3170 <b>:</b> 12
pard	on	3322:8	3210:21	3307:15,20	3171:23
-	45:21	3323:24	3210:21	paying	3172:9
324	10.41		3211:0,10		

PUB - MANTTOB.	A HIDRO GRA	01-11-2013	Page 3360 of	_ 3370
3173:14,16	3278:1	3290:20	<b>plug</b> 3205:24	3185:20
3183:11,18	3286:7		3206:1,2	3232:22
3185:3	3301:2	piggyback	·	
3201:15,16	3305:14,25	3237:25	<b>plus</b> 3299:25	<b>port</b> 3300:17
,22	3306:1,15,	3239:16	<b>point</b> 3156:2	Portage
3202:4,23,	19	piggybacking	3162:10,17	3143:21
24,25	3307:15,21	3230:14	3169:4	
3203:2,4,1	3308:2	3284:22	3175:6,8,1	<pre>portfolio 3175:2</pre>
2,13,19,25		<b>plan</b> 3146:3	0,19,25	3176:17
3204:2,5,1	permit	3150:11,12	3178:13	3179:22
8	3323:17	,16	3179:8	3180:17
3205:6,25	person	3159:10	3180:4,6,1	3181:6,7,8
3206:2,3	3232:20	3187:9,17	1,12	,12,13
3215:25	3233:25	3189:6,12,	3181:24	3182:2
3216:2	3240:1	16	3182:2,3	3300:17,24
3222:22,23	3241:5	3190:1,5,1	3199:13	3313:6
3223:12,14	3261:21	5 3192:22	3210:25	
3253:8,10	3315:2	3257:1,2	3223:10	portion
3268:7,8	personal	3295:11,12	3229:10	3173:6,7
3274:9,10	3196:2	3322:5	3230:8	3221:4
3275:20			3242:8	3239:13
3278:18	persons	planned	3258:2	3276:24
3286:6,10,	3169:16,18	3166:23	3284:5	3278:15
11 3289:21	3224:3	3315:6	3288:25	posed
3304:5,10,	perspective	planning	3298:7	3244:23
13,17	3157:7	3176:17	3299:14	position
3316:19,23	3166:14	3180:18	3323:20	3152:6
3320:12	3282:6	3190:6	points	3188:17,18
3321:12	3286:19	3192:2	3164:19	3221:21
percentage	3303:13	3223:7	1:-:	3228:15
3167:22	Peter	3285:3	policies	3233:18
3275:16	3144:10	3288:14	3164:23	3255:14
3305:5		3323:24	3166:15 3287:17	3262:16
	Peters	<b>plans</b> 3191:9	3207:17	3312:24
perhaps	3144:2	3283:20	policy	
3184:7	3184:8	3284:21	3164:24	positioned
3199:21 3221:12	3202:20	3324:11	3165:13	3282:25
3255:2	3295:2		3220:5	possession
3322:20,25	3321:2,7,9	<b>plant</b> 3312:6	ponder	3245:7
3323:12	,18,19	<b>play</b> 3313:14	3210:23	possibility
	philosophy	playing		3155:23
period	3312:21	3166:13	poor	3231:2
3149:7	phone		3152:21,22 3153:1	3309:19
3166:9	3238:13	please	3153:1	
3175:22	3240:1,20	3184:17	3100:23	possible
3188:12,13		3206:12	popular	3148:18
3190:8,12,	phones	3218:19	3155:25	3169:12
13 3201:17	3240:6	3245:6	population	3178:5
3231:5	picture	3269:17	3166:25	3213:18
3269:4,21	3157:20	3317:11	3167:4,23	3230:25
3270:6,11,	nieges	pleased	3171:22	3231:1
15 3273:9	<pre>pieces    3250:15,23</pre>	3256:2,4	3172:20	3236:22
3276:9	3230:13,23	3292:7	3182:9,16	3245:19
		1		

		· <del></del>		
3246:5,17,	3284:6	preventing	elasticity	3245:14
25 3259:16	prefers	3239:10	3208:5	3256:1
3261:9	3288:8	previous	3245:15	3258:19
3269:5		3194:7	prices	3260:17
3301:12	premises	3197:5	3158:8,14	3266:6
3306:25	3234:12		3201:12	3280:17
3314:10	premium	previously	3207:12	3295:18
possibly	3259:5,6	3165:10	3207:10,22	probing
3196:13		3169:7	3210:3	3232:21
	preparation	3240:25	3210:3	
potential	3289:24	3298:2	3211:14	problem
3153:3	prepared	<b>pri</b> 3208:1	3252:16	3294:8
3156:6	3202:21		3253:5	3298:3
3179:13	3262:8	price	3256:14,18	problems
3187:3	3290:21	3147:7,16,	,19	3181:16
3188:14,20	3315:8	22 3158:13	3258:24	
3220:4		3160:23	3259:11,19	proceedings
3240:9	present	3201:14	,25	3255:7
potentially	3178:11	3204:17	,25 3260:8,16,	process
3274:16	3216:15	3205:5	21 3261:7	3177:21
	3264:9	3208:1,12	3262:6	3178:1
power	3297:20	3209:1,16,	3264:19	3186:15,25
3187:20	3322:5	23	3264:19	3188:22
3232:23	presentation	3210:7,8,1	3317:19	3202:19
3257:12,19	3291:21	4	3317:19	3223:8
3258:19	3312:17	3212:19,25	pricing	3240:13
3259:1		3213:7 <b>,</b> 23	3161:1	3257:17
3295:11,12	presentation	3214:13,21	3265:17,23	3259:3,11
3300:17	<b>s</b> 3322:18	3215:5 <b>,</b> 10	primarily	3260:6
3309:25	presented	3216:12	3212:6,12	3265:16
3317:1	3147:8	3223:23	3293:6	3288:14,20
3318:7	3190:16	3224:20		3289:3
3319:3	3191:7	3225:1	primary	3290:16
powerful	3204:18	3243:25	3158:13	3315:5
3291:21	3205:6,18,	3244:3,22	3182:17	
	24 3278:12	3245:6,11	3185:24	produc
power-vent	3280:21	3250:14	3285:6	3293:17
3267:24	3282:3	3252:13,22	3292:4	produced
practice	3296:17	3255:20	prior	3318:14
3181:24	presenters	3257:11	3320:11	3320:12
3265:2,11	3324:6	3258:1,2,3		
·	JJ24:0	,7,14,19	privacy	product
practices	pressure	3259:5,7,1	3241:9	3223:24
3181:2	3182:4	0	<b>pro</b> 3244:14	3229:3,16,
predicted	3311:5	3260:11,13	3259:10	18 3258:5
3291:6	3312:19,25	3261:1,5,9		3259:6,8,1
prediction	3313:10,16	3262:1	proactive	0 3299:12
3286:5	,20	3264:12	3240:23	3302:22
	pretty	3266:14	probably	3306:4
prefer	3157:10	3268:7,13,	3163:17	production
3274:22	3274:8	16	3176:16	3160:7
3318:1	3274:0	3269:9,11	3187:10	products
preference	3285:18	price-	3201:1	3257:15

TOD MANITODA	A HIDNO GNA	01 11 2013	raye 3302 0.	
professional	20	3291:5,11	3214 <b>:</b> 6	3248:7
3236:7	3303:15,20	3292:3	3215:16	3287:6
3237:21	3304:14,15		3218:4	3291:15
3238:2	3305:2	projects	3222:11	3292:21
	3306:17	3219:20,24	3231:18	3293:17
Professor	3307:7	3220:22	3231:10	3318:10
3294:10	3308:19	promoting	3234:3	
3308:2	3309:1,6,1	3162:22	3238:6,15,	province
program	3		16 3245:6	3149:11
3148:12	3310:14,20	promotional	3246:11,17	3165:24
3149:12	3313:5,7,2	3293:2	· ·	3234:24
3152:12		promotions	,24	3308:7,8,9
	3 3316:6	3309:25	3247:24	<b>,</b> 25 3309:4
3159:17,18	3318:7		3250:16	provinces
,22,23,25	programming	proper	3271:23	3317:6
3160:1	3190:18,19	3236:5	3272:1	3317:0
3169:7,9	,24	3288:17	3294:4	prudent
3175:13,16	3311:23	properly	3307:19	3291:14
3176:15,18		3286:8	3308:24	PUB/
,21,24	programs		3309:3	·
3177:3,5,2	3153:14	property	3313:7,15,	MH-1-104B
3	3176:16	3248:14,20	18 3319 <b>:</b> 4	3319:19
3178:2,4,2	3181:8	3249:5	3320:17,20	public
1	3186:20	3274:22	3322:18	3143:3,20
3179:8,22,	3187:21	3275:2	provided	3220:5
25 3180:21	3188:6	nrono	3155:16	3257:19
3181:9,12	3191:3	<b>propo</b>	3174:6	3292:3
3185:12	3192:20	3191:12	3174:0	
3217 <b>:</b> 22	3218:3	proportion		publish
3218:3	3225:13,20	3320:4	3205:22,23	3254:2
3219:11	3226:13,20		3242:8	pumps
3220:13	3227:1,22	proportionat	3243:1	3154:18
3225:14	3228:17	<b>e</b> 3244:7	3244:23,24	
3226:7,14,	3229:23	proposals	3247:11,25	purchase
15,16	3231:14,15	3200:3	3272:10	3233:4,5
3227:3,13	3233:20		3273:9	purchases
3228:8,9,2	3237:22	proposed	3282:3	3158:12
1 3229:1	3238:24	3175:7	3286:23	
3230:2,10,	3304:4,12	3205:15	3290:19	purchasing
13	3307:4	<b>prov</b> 3316:17	3302:21	3268:1,3
3234:9,19	3309:9	n norri do	3316 <b>:</b> 19	3269:23
3235:4	3312:24	provide	3319:3,8	purpose
3236:21,23		3147:11	3320:2	3267:13
,25	program's	3148:17	providers	
3237:16,24	3187:1	3149:3,6,1	3197:11	purposes
3237:10,24	project	0,13		3205:13 <b>,</b> 17
3284:8	3220:20	3174:25	provides	3278:6
3299:8,15,	3299:4	3175:20	3194:5	3280:7 <b>,</b> 15
		3186:20	3195:7	pursuant
16,20,24	projected	3195:8,11	3312:19	3275 <b>:</b> 9
3300:10,15	3192:7	3196:12,14	providing	J2 / J . J
,22	3243:14	3197:12,13	3174:16	pursue
3301:5,7,8	projection	3198:11		3221:14
,13,16,19,	3243:4,6,1	3206:16,18	3187:1	3225:25
21		3210:7	3207:19	3230:1,3,5
3302:8,11,	1	3213:18	3228:13	·

FOB MANITOB.	A HIDRO GRA	01 11 2015	rage 3303 0.	2370
3301:21	3218:8	3241:8,20	3178:22	3191 <b>:</b> 24
	3219:18	3292:7,8	3179:6,7	3192:12
<b>push</b> 3259:10	3229:20	3310:18	3182:2	3193:4
3274:22	3230:24	3318:1	3187:7,18	3206:24
pushed	3244:13		3188:4,8	3208:8
3178:20	3245:5	<b>quiz</b> 3296:21	3190:17	3221:4,5
3302:8	3253:24	quotation	3191:15,17	3244:8
puts 3185:14	3254:16,17	3191:23	,20	3254:2,8
3260:12	3256:9	quote	3192:1,5,1	3256:23,24
3275:1	3269:15	3316:15	0,22,24	3261:14,22
	3270:21		3202:22,24	3262:11
putting	3315:4	quotes	3203:25	3291:5,13,
3164:4,13	3318:1	3268:16	3205:15	18 <b>,</b> 22
3178:5	3319:5		3212:8	3292:2,5
3239:8	3322:1	R	3215:25	3305:13
3262:16	questioning	radar	3216:2	3310:25
3278:24	3242:14	3231:25	3222:23	3311:1,5
3288:20			3223:12,14	3312:19
3291:14	questions	Rainkie	3224:21	3313:1,10,
3313:10	3166:20	3145:7	3227:16	16,21
	3182:7	3151:21	3242:15,16	rather
Q	3200:25	3199:22	,20	3162:2
qualificatio	3210:24	3201:19	3243:1,6,8	3163:7
n 3233:8	3219:14	3202:9,14,	,13,15	3203:11
1:6:4	3223:18	16,18	3244:5,18	3240:18,19
qualified	3232:21	3203:9,17, 23	3253:8	,20
3310:22	3263:3,4	3204:7,9	3288:11	3314:24
qualifiers	3294:18	3204:7,9	3291:4,9	
3168:22	3295:3,7	3203:22	3301:3	ratio 3208:1
3306:3	3296:14	3223:1	3312:2	ratios
qualify	3297:10 3298:2	3225:7	3315:7	3318:15
3232:24	3298:2	3291:11	ratepayer	Raymond
3233:7,10,	3312:16	3313:24	3176:14	3143:15
13 3239:1	3313:13	3315:1	3177:8	3160:4,16
	3324:9,13		3178:15	3162:20
qualifying	3324.3,13	raised	3180:23,25	3165:2
3302:19	queuing	3245:5	3182:1	3223:19
quality	3163:17	raising	3262:21	3224:18
3169:8	<b>quick</b> 3249:3	3244:21	ratepayers	3225:5
3259:8	quicker	Ramage	3194:5	3226:3
quantificati	3250:11	3144:4	3198:18	3227:6
on 3289:24		3254:15	3284:10	3229:19
	quickly		ratepayer's	3230:20,24
quantify	3217 <b>:</b> 12	range	ratepayer's 3303:13	3232:4
3300:4	3295:5	3203:13	3303:13	3239:16,24
question	quite	rata 3244:14	rate-	3240:15
3155:22	3156:22	rate 3143:7	regulated	3252:9,12
3157:16	3162:24	3155:17	3222:13	3253:3,23
3180:23	3165:11	3165:21	rates	3254:24
3184:23	3176:20	3172:10	3178:16	3256:9
3185:18	3200:8	3172:10	3179:11,12	3259:13
3196:6	3208:9	3175:11	3182:4	3260:18
3209:18	3233:18	3113.1		3261:12

DIGI-TRAN INC. 1-800-663-4915 or 1-403-276-7611 Serving Clients Across Canada

FOD MA		IIIDNO GNA		rage 3304 01	
3262:	22	realize	3308:20	3311 <b>:</b> 25	3153:18
3268:		3174:1	3312:7,9,1		3187:15
3281:			1,13	recommend	3248:4
3316:		realized		3175:16	
3318:		3318:23	recaptured	recommending	referenced
3319:		reallocated	3269:11	3175:13	3152:14
	•	3220:18	receive	3181:20,22	3222:23
3320:	3,10		3194:23	· ·	references
RCM/TRE	E	really	3232:23	record	3281:6
3174:	6	3153:15,24		3150:5	
3244:	23	3158:11,12	received	3152:3,5	referrals
3245:	3	3161:7	3288:2	3166:24	3241:3
RCM/TRE	E /	3173:25	receives	3203:5	referred
-	-	3179:15	3296:2	3217:4	3225:6
Manit		3223:15	3290.2	3314:15	3249:17
3148:		3233:17	receiving	recovering	3281:8
3246:	15,20	3237:2,3,2	3178:15	3165:20	3201:0
<b>Re</b> 3143	:6	2 3238:12	recent	3163:20	referring
		3241:10	3222:12	redesign	3156:8,9,1
reach	0.0	3254:5		3153:16	0,11
3171:		3280:17	recently	redistri	3167:11
3173:		3292:5	3154:15	3220:10	3201:3
3176:		3306:3,5	recess	3220:10	3206:14
3177:		•	3217:13	redistributi	3207:9
3181:		reasing	3221:13,15	<b>ng</b> 3220:11	3218:8,9
3226:		3316:13	3255:7	reduce	3238:20
3228:		reason	3233:7		3240:16
3230:		3258:23	recessing	3159:12	3243:3
3303:	10	3304:6	3184:12	3225:14	3259:18
reachin	σ	3317:18	3221:17	3231:7	3266:13
3171:	_		3255:10	3232:15	
3173:	-	reasonably	recog 3282:5	3258:6	reflect
		3199:5	1ecog 3202.3	3312:25	3209:14
react 3	209:1	reasoning	recognize	3318:8	3210:12
reaction	n	3213:17	3165:19	reducing	3221:14
3212:	18	3259:14	3176:12	3296:3	3275:12
			3208:11	3298:15 <b>,</b> 19	reflecting
reading		reasons	3209:12,13		3297:1,3
3206:		3148:21	3221:22	reduction	
3264:		3195:9	3274:1,18	3209:15	reflection
3269:		3198:13	3279:14	3225:21	3257:3
3286:		3251:22	3281:23	3266:19	reflects
3316:	14	3252:4	3282:5	3277:20	3210:8
reads		3279:9	3293:11	3292:22	3319:22
3286:	17	rebate	3321:4	3298:22	
	- '	3302:15		3318:20,21	regard
ready			recognizing	refer	3191:14
3207:	-	rebuttal	3174:1	3236:24	3212:21
3241:	23	3154:17	3177:16	3237:16	3260:15
real 32	24:19	recall	3220:11	3240:4	regarding
3252:		3158:20	3268:15	3247:3,25	3152:12
3256:		3187:22	3276:13	3319:18	3153:6
		3188:7	3301:12,19		3222:12
realign		3194:17	3303:10	reference	3239:7
3165:	12	3242:17	recollection	3151:6,9	3241:5
		~~ 12 • 1 I			

FOD MA	MILLODA	IIIDNO GNA	T	rage 3303 OI	3370
3245:1		3155:22	renovation	represent	requiring
3255:1	L 9	3211:13	3229:5	3153:3	3172:20
3314:1	L 6	3219:14	rental	3170:10	3173:11,13
regardle	ess	relationship	3168:16	representati	res 3152:18
3159:8	3,20	3147:15,22	3169:3	on 3153:24	3217:9
3165:2	23	3210:2,11	3171:14,16	3175:20	
3166:5	5,8	3213:6,12,	3186:4	3176:4	research
3261:2	21	23	3233:16		3293:4
3264:5	5	3214:11,21	rentals	representati	resident
regards		3215:5	3168:24	<b>ve</b> 3183:4	3204:16
3283:2	25	3223:21	3160:24	representati	residential
		3239:18	3170:20	ves	3147:5
regions		3241:19	31/0:20	3182:25	3148:17
3160:8	3	3260:3	renters	roprosonting	3167:2
Regis		relative	3169:25	representing 3178:17	3175:5,7
3143:1	1 4	3244:9	3170:1	31/8:1/	3182:18
		3315:2	rep 3269:18	represents	3183:3
regressi		3322:18		3176:1	3191:15,17
3216:1	L 0		repeat	3273:10	3192:4
regular		relatively	3310:18	reproduced	3193:2,8
3155:1	L 4	3158:14	replacement	3272 <b>:</b> 9	3194:22
3156:3		3196:15	3300:2	3274:5	3198:9
3174:1		release			3201:12
3196:1		3249:16,20	Replacing	reproduction	3201:12
		3251:7	3290:13	3275:15	3204:16
regular	_	3258:19	report	request	3206:5,7
3154:8		3230.13	3160:14	3174:7	3207:24
3155:7		relied	3161:17	3273:6	3207:24
3163:1		3186:2	3197:4	3273.0	3209:10,20
3284:1	L 8	reluctance	3219:16	requests	3212:13
related		3323:10	3247:23	3264:3	3212:13
3154:1	L8		3249:18	require	3222:1
3188:1		remain	3263:21	3153:16	3223:22
3195:1		3220:9	3266:13	3173:7,9	3224:8
3196:1		3227:18	3268:13	3206:17	3242:15
3197:6	•	3256:17	3273:5,22	3232:1	
3210:1		remainder	3274:20	3263:5	3243:2 3245:12,13
3211:2		3217:9	3278:17	3267:21	3246:16,23
3241:6	5		3280:21		3267:2
3249:1		remaining	3289:5,12,	required	3273:7
3250:7	7,20,	3274:2	16,25	3232:10	3274:6
25 329		remember	3293:18,22	requirement	3306:18
3314:2		3165:11	3294:5,19	3157:8	3309:25
3322:1	L3	3184:22	3318:6,25	3235:15	
		3290:4	3321:12	3321:24	3311:9
relates		3310:7		3322:11,14	residing
3211:9			reported	3323:9,16	3286:12
3215:2		reminded	3192:16	3324:5,8	resonate
3250:1	12	3315:19	reporter	·	3293:2
relating	3	removed	3251:20	requirements	
3187:1	L7	3166:12		3153:16	resource
3209:1	L9	removing	reporting	3168:25	3146:3
relation		3235:13,14	3152:20	3322:3,4	3150:11,12
relation	.1	5255.15,14			,15 3189:6

result       1,13       3275:2         resources       3153:16       3323:9,16       3324:5,8       ROBIN 3145:8         3188:16,19       3192:11,24       324:5,8       3151:22       sak         ,23 3197:8       3209:15       reverse       3243:20       sak         3234:2       3225:1       3166:11       3244:19       sak         3319:24       3243:7       review       3245:23       sak         respect       3267:16       3186:20       3246:9       33         3217:16,22       3275:24       3187:1       3311:7       sat         3222:1,22       3279:14,20       3235:24       3315:16       sat         3248:15       3286:12       3267:17       room 3202:17       3232:9         3249:1,16       3318:21,24       reviewed       3232:9       sat         3255:18       3154:1       rough       3271:13       3232:9         3269:8       3277:19       reviewing       3167:8,13,       3167:8,13,         3277:1,6,1       3148:11       reviews       3167:8,13,       3167:8,13,	308:18  S e 3232:13 e 3262:9
result       1,13       3275:2         resources       3153:16       3323:9,16       3324:5,8       ROBIN 3145:8         3188:16,19       3192:11,24       324:5,8       3151:22       sak         ,23 3197:8       3209:15       reverse       3243:20       sak         3234:2       3225:1       3166:11       3244:19       sak         3319:24       3243:7       review       3245:23       sak         respect       3267:16       3186:20       3246:9       33         3217:16,22       3275:24       3187:1       3311:7       sat         3222:1,22       3279:14,20       3235:24       3315:16       sat         3248:15       3286:12       3267:17       room 3202:17       3232:9         3249:1,16       3318:21,24       reviewed       3232:9       sat         3255:18       3154:1       rough       3271:13       3232:9         3269:8       3277:19       reviewing       3167:8,13,       3167:8,13,         3277:1,6,1       3148:11       reviews       3167:8,13,       3167:8,13,	8 e 3232:13 e 3262:9 es 229:14 isfied 230:21 isfy 225:17 urday 321:22
result       1,13       3275:2         resources       3153:16       3323:9,16       3324:5,8       3151:22       sak         3188:16,19       3192:11,24       324:5,8       3151:22       sak         ,23 3197:8       3209:15       reverse       3243:20       sak         3234:2       3225:1       3166:11       3244:19       sak         3319:24       3243:7       review       3245:23       sak         respect       3267:16       3186:20       3246:9       33         3217:16,22       3275:24       3187:1       3311:7       sat         3222:1,22       3277:7,11       3223:3       3312:11       33         3247:22       3286:12       3235:24       3315:16       sat         3249:1,16       3302:4       3267:17       room 3202:17       32         3255:18       318:21,24       reviewed       3232:9       sat         3258:22       3277:19       reviewing       3271:13       32         3269:8       3277:19       3188:14       roughly       sav         3277:1,6,1       3148:11       reviews       3167:8,13,       15,24	8 e 3232:13 e 3262:9 es 229:14 isfied 230:21 isfy 225:17 urday 321:22
resources         3153:16         3323:9,16         ROBIN 3145:8           3188:16,19         3192:11,24         324:5,8         3151:22         324:20           3234:2         329:15         reverse         3243:20         sale           3319:24         3243:7         review         3245:23         sale           3217:16,22         3267:16         3186:20         3246:9         3311:7           3222:1,22         3277:7,11         3223:3         3312:11         3312:11           3247:22         3279:14,20         3235:24         3215:16         3235:24           3249:1,16         3302:4         3267:17         room 3202:17         3232:9           3255:18         3318:21,24         reviewed         3232:9         sat           3263:20         3277:19         reviewing         3271:13         3           3269:8         3277:1,6,1         3148:11         reviews         3167:8,13,           3277:1,6,1         3148:11         reviews         3167:8,13,	e 3232:13 e 3262:9 es 229:14 isfied 230:21 isfy 225:17 urday 321:22
resources       3153:16       3324:5,8       ROBIN 3145:8         3188:16,19       3192:11,24       3243:20       3243:20         ,23 3197:8       3209:15       3243:20       3243:20         3234:2       3225:1       3166:11       3244:19       3245:23         3319:24       3243:7       3245:23       3246:9       3246:9         3217:16,22       3275:24       3187:1       3311:7       3312:11         3222:1,22       3277:7,11       3223:3       3315:16       321:11         3247:22       3286:12       3235:24       3215:16       321:11         3249:1,16       3202:4       3267:17       room 3202:17       3232:9         3255:18       318:21,24       reviewed       3232:9       3232:9         3263:20       3277:19       reviewing       3271:13       3271:13         3269:8       3277:19       3188:14       roughly       3271:13         3277:1,6,1       3148:11       reviews       3167:8,13,	e 3232:13 e 3262:9 es 229:14 isfied 230:21 isfy 225:17 urday 321:22
3188:16,19       3192:11,24       3151:22       sak         ,23 3197:8       3209:15       3243:20       3243:20         3234:2       3225:1       3166:11       3244:19       sal         3319:24       3243:7       review       3245:23       sal         respect       3275:24       3186:20       3246:9       3311:7       sat         3222:1,22       3277:7,11       3223:3       3312:11       3322:11       3323:21       3235:24       3315:16       sat         3248:15       3286:12       3267:17       room 3202:17       3232:9       sat         3255:18       3318:21,24       reviewed       3232:9       sat         3258:22       resulting       3188:14       rough       3271:13       3271:13         3269:8       3277:19       3188:14       roughly       sav         3277:1,6,1       3148:11       reviews       3167:8,13,	e 3262:9 es 229:14 isfied 230:21 isfy 225:17 urday 321:22
3234:2     3225:1     3166:11     3244:19     sale       3319:24     3243:7     3245:23     sale       respect     3267:16     3186:20     3246:9     3231:7       3217:16,22     3275:24     3187:1     3311:7     sat       3222:1,22     3279:14,20     3233:3     3312:11     3232:1       3247:22     3286:12     3235:24     3235:24     sat       3249:1,16     3302:4     3267:17     room 3202:17     3232:9       3255:18     3318:21,24     reviewed     3232:9     sat       3258:22     resulting     3154:1     rough     3271:13       3269:8     3277:19     reviewing     3271:13     33       3277:1,6,1     3148:11     reviews     3167:8,13,       4     3167:8,13,     3171:0.2	es 229:14 isfied 230:21 isfy 225:17 urday 321:22
3234:2     3225:1     3166:11     3244:19       3319:24     3243:7     3245:23     3246:9       3217:16,22     3275:24     3186:20     3311:7       3222:1,22     3277:7,11     3223:3     3312:11       3247:22     3286:12     3235:24     3315:16       3249:1,16     3302:4     3267:17     room 3202:17       3255:18     3318:21,24     reviewed     3232:9       3258:22     resulting     3154:1     rough       3269:8     3277:19     reviewing     3271:13       3269:8     3188:14     roughly       3277:1,6,1     3148:11     reviews	es 229:14 isfied 230:21 isfy 225:17 urday 321:22
respect       3267:16       3246:9       3246:9         3217:16,22       3275:24       3186:20       3311:7       3311:7         3222:1,22       3277:7,11       3223:3       3312:11       3323:11         3247:22       3286:12       3235:24       3315:16       sat.         3249:1,16       3302:4       3267:17       room 3202:17       3232:9         3255:18       3318:21,24       reviewed       3232:9       sat.         3258:22       resulting       3154:1       rough       3271:13       3332:11         3269:8       3277:19       reviewing       3167:8,13,       3167:8,13,         3277:1,6,1       3148:11       reviews       3167:8,13,	229:14  isfied 230:21  isfy 225:17  urday 321:22
respect       3267:16       3186:20       3246:9       3311:7         3217:16,22       3277:7,11       3187:1       3312:11       3312:11         3247:22       3279:14,20       3235:24       3315:16         3249:1,16       3286:12       3267:17       room 3202:17         3255:18       3318:21,24       reviewed       3232:9         3258:22       resulting       3154:1       rough         3269:8       3277:19       reviewing       3271:13       3271:13         3277:1,6,1       3148:11       reviews       3167:8,13,         3277:1,2,2       3171:03       3271:13       3271:13	isfied 230:21 isfy 225:17 urday 321:22
3217:16,22 3277:7,11 3222:1,22 3247:22 3248:15 3249:1,16 3255:18 3255:18 3263:20 3269:8 3277:1,6,1 3275:24 3223:3 3235:24 3235:24 3267:17 room 3202:17 3232:9 reviewed 3154:1 rough 3271:13 3232:9 Sattanainainainainainainainainainainainainai	230:21 isfy 225:17 urday 321:22
3222:1,22     3277:1,11     3223:3     3312:11     33247:12       3247:22     3286:12     3235:24     3315:16     sat.       3249:1,16     3318:21,24     reviewed     3232:9     sat.       3255:18     318:21,24     reviewed     3232:9     sat.       3263:20     3277:19     reviewing     3271:13     3271:13       3269:8     3188:14     roughly     sav.       3277:1,6,1     3148:11     reviews     3167:8,13,       3286:12     3277:1,0,1     3267:17     3277:10	230:21 isfy 225:17 urday 321:22
3247:22     3279:14,20     3235:24     3315:16       3248:15     3286:12     3267:17     room 3202:17       3249:1,16     3318:21,24     reviewed     3232:9       3255:18     3154:1     rough       3263:20     3277:19     reviewing     3271:13       3269:8     3188:14     roughly       3277:1,6,1     3148:11     reviews     3167:8,13,       3277:1,0,1     3167:8,13,     3171:03	isfy 225:17 urday 321:22
3248:15 3249:1,16 3255:18 3258:22 3267:17 3249:1,16 3258:22 3267:17 3232:9 3232:9 3252:17 3232:9 3252:17 3232:9 3252:17 3232:9 3252:17 3232:9 3252:17 3232:9 3252:17 3232:9 3252:17 3232:9 3252:17 3232:9 3252:17 3252	225:17 <b>urday</b> 321:22
3249:1,16 3255:18 3255:18 3258:22 3263:20 3269:8 3277:1,6,1 3148:11 3302:4 32132:9 323	urday 321:22
3255:18 3258:22 3263:20 3269:8 3277:1,6,1 3148:11 3218:21,24 3154:1 3154:1 3271:13	321:22
3258:22 resulting 3154:1 rough 3271:13	321:22
3263:20 3277:19 reviewing 3271:13 3. 3269:8 results 3188:14 roughly save 3167:8,13, 3148:11 reviews 3167:8,13,	
3269:8 results 3188:14 roughly save 3167:8,13, 15 3171 03	
3277:1,6,1 reviews 3167:8,13, 3148:11 reviews 3167:8,13, 3167:8,13	
3148:11   reviews   15 3171 33   saw	<b>e</b> 3162:23
	ed
3217:24 3154:3	192:16
3218:16 3186:4	
3219:10   revisit   3316.04	_
3292:22 31/8:13	148:12
3165·10 Round	217:22
3245.20 3148:20 3:	218:3
3246.14.19 3213:3	219:11
Resumed 3253.24 3245:4 3.	302:11
	ing
3242:19 ,9 3248:6,15 32	243:14
3151:20,21 <b>revisiting</b> 3249:14	
122,25	ings
3255:23   3100:14   3252:3	156:18,21
	23
3160.24 3272.9	158:7,8,1
3274:5	<b>,</b> 15
3275:15	175:22
3276:25	176:6
32//•1/	178:25
	179:1,13
retire	180:22
0 3225:2 3217:18,24 rules 3	186:23
3218:23 3305:19,21	190:1,7
1 -	191:7,13,
3206:14,22 3225:7	-
I recurred I recurred I 2201.2	192:3,7,9
3319:18 3296:16 3295:18 3297:0	11,15,17,
responses 3314.22 3301:3 3201:17.19 1:	8,23
3274:21 3313:14,17 3301:17,18 33	193:7
reveal 3314:1,4 running 33	227:4
responsibili 3262:5 ris 3274:24 3176:14 3:	229:18
revenue rural 33	230:6
rest 3201:17 3314:3 rise 3291:6 3238.11 33	243:1,5
	244:15

DIGI-TRAN INC. 1-800-663-4915 or 1-403-276-7611 Serving Clients Across Canada

r OD	MANTIODA	IIIDKO GKA	01 11 2015	rage 3307 01	_ 3370
328	33:16	3281:4	3229:2	3214:12,22	3311:19
329	99:25	3294:13	1 2226 25	3215:21,24	-1 - 1 01FF 00
330	00:2,6		send 3236:25	3216:1	<b>shed</b> 3155:23
	19:1	second-last	3237:16	3226:22	sheets
	3160:24	3286:17	3240:9	3228:12	3259:17
saw 3	3100:24	secondly	sending	3239:20	3260:5
scena	ario	3227:15	3241:9,14	3257:20	shelf
325	54:7	section	senior	3276:17 <b>,</b> 20	3302:20,22
sched	duled	3148:16	3232:8	3284:20	3305:5,6
	34:19	3189:17,24		3287:17	
		3246:16,22	sense 3196:8	3310:1 <b>,</b> 15	shift
schoo		3280:22	3219:25	serviced	3286:22
322	24:14	3290:25	3229:20	3308:23	short
Schul	Ltz	3292:13,15	3230:4		3225:25
322	25:8	sections	3231:4,14	services	3227:14
scrat	ch		3283:18 3303:9	3163:12	3245:10
	70:13	3232:22	3303:9	3195:24	3308:2
		sector	sensitive	3197:18	shorter
scree		3147:5	3257:16	3199:4,5	3188:12
	53:20	3169:13	3260:17	3228:13	3305:25
	74:5,13	3204:17	3311:5	3239:19,22	3306:15
318	30:2	3205:3	3317:20	<b>,</b> 25	
scree	ening	3215:14	sensitivity	3240:8,19	short-run
317	74:10	3216:17	3258:10,11	3241:5,7,1	3297:2
329	98:7	3224:8,13	3311:10,11	3 3278:4	<b>shows</b> 3274:6
329	99:10	3279:25	,12,18	serving	3276:19
<b>se</b> 32	210.0	sectors		3288:3,4	shrink
<b>SE</b> 32	210.9	3154:7	separate	seven	3272 <b>:</b> 24
seasc	ons	3192:2	3162:24	3153:18	32/2:24
329	97:15	cocina	3218:16	3174:5,11	<b>si</b> 3218:18
seate	ed	<b>seeing</b> 3160:25	separately	3175:8	<b>sic</b> 3185:7
332	22:12	3185:13	3159:4	3185:8	
			September	3268:17,23	<b>sick</b> 3233:24
SEC 3	3258:13	seeking	3206:25	3271:5	sidebarring
secon	nd	3198:12	3223:15	seventeen	3202:10
314	18:20	seems 3227:8		3169:17,19	side-vent
317	70:15	3237:14,15	serve	3170:2,9	3149:5
318	39:17	3274:8	3287:21	·	3267:24
	94:25	<b>seen</b> 3162:15	served	seventy	3268:14
	00:22	<b>Seen</b> 3102.13	3318:2	3278:10,13	3271:24
	9:18,21	select	service	seventy-four	3272:4
_	17:21	3274:7	3147:15,23	3152:24	3282:7
	18:10,15	<b>sell</b> 3226:13	3163:14	3167:4,13	3283:2,9
	19:14	3280:12	3164:25	several	side-vented
	51:22		3165:13,18	3245:18	3270:11
	52:3	seller	3197:11,24		
	53:23	3262:4	3198:17,20	shale	side-venting
.7 ( ) ( )				2216.21	3283:23
	70:5	sellers	,22,25	3316:21	3203.23
327	70:5 72:9	<b>sellers</b> 3257:10,13	,22,25 3211:2,10,	share	signal
327 327	70:5 72:9 74:5				
327 327 327	70:5 72:9 74:5 75:15	3257:10,13 3262:1	3211:2,10,	share	<b>signal</b> 3209:16
327 327 327 327	70:5 72:9 74:5	3257:10,13	3211:2,10, 15	<b>share</b> 3187:10	signal

PUB = MANITUB	A HIDRO GRA	01-11-2013	Page 3368 OI	_ 3370
2212.10	2171.14.16	2020-02	21.00.21	2077-7 10
3212:19	3171:14,16	3232:23	3168:21	3277:7,19
3287:18	3172:3,4	3295:11,12	3171:10,13	3278:6
significant	3206:16	3300:17	3173:15	3279:16
3147:14,21	3253:24	3310:17	3180:15	3285:8,11,
3197:25	3275:12	3318:7	3185:6	14
3200:2	<b>sir</b> 3321:9	snowshoes	3196:4	3286:5,13,
3213:6,12,		3263:8	3197:10	22 3290:24
23	<b>sit</b> 3154:24		3202:9,21	3305:5,6
3214:10,20	3155:9	social	3216:12	speak
3215:4	<b>site</b> 3294:5	3235:7	3218:7	3176:16
3216:12,13		solar	3222:19,20	3222:24
3224:17	sitting	3154:19	3243:9	3241:6
3225:3	3321:22	3156:9	3252:22	3253:16
3244:1	situation		3268:12,21	3284:20
3248:11	3160:15,17	<b>sold</b> 3258:5	3273:19	3315:3
	3216:7	Soldier	3276:7	3313:3
3275:24	3229:15	3143:16	3283:3	speaking
3279:15	3254:1	3232:5	3285:22	3257:12
3285:9,15,	3257:7	3232:3	3287:17	3260:11
18 3295:6	3275:10	3235:11,22	3291:9	specialists
significantl	3304:9	3237:18	3297:18	3155:3,5
У		3237:10	3298:19	
3224:9,11,	six	3230.21	3310:8,16	specific
12	3157:24,25	solely	3314:14	3188:5,6
	3295:13	3153:20	3323:2	3208:5
similar	<b>sixty</b> 3185:5	3206:4		3220:2
3192:14,20	_	3267:12	<b>sort</b> 3235:8	3260:19
3215:3,16	sixty-three	3280:7,15	3244:15	3262:12
3244:7	3183:9,20	solve	sorting	3271:1
similarly	3185:7	3239:12	3151:4	3305:12
3276:24	size	3239:12		3308:19
	3197:20,22	someone	sound	3312:12
simple	3308:13	3162:25	3312:20,24	3313:2
3303:17		3200:9	sounds	
simplistic	<b>skip</b> 3297:22	3236:16,24	3179:21	specifically
3186:12	sleeve	<b>,</b> 25		3163:9
	3270 • 6	3237:17	source	3169:5
simply	0270.0	3238:7	3157:14	3194:18
3163:6	slightly	3240:7	3159:15	3209:16
3237:13	3208:3	3264:22	3161:3	3216:24
3244:14	<b>slip</b> 3262:20	someone's	3182:17,23	3219:23
3246:3	_	3193:22	3215:11	3227:12
3256:16	small		sources	3236:16
3287:1	3156:12	somewhat	3170:11	3245:9,16
sincerely	3189:15	3197:15	3182:12,20	3249:23
3217:5	3194:14	3241:18		3257:12
Ci mark	3216:18	somewhere	sourcing	3276:14
Singh	3240:5	3169:16	3222:1	3283:24
3247:11	3264:20	3170:1	<b>space</b> 3165:5	3284:5
3281:5	3311:14,16	3224:14,15	3209:7	3285:7
single	smaller	344:14,15	3227:10	3287:11
3152:16	3268:2	sorry	3272:16	3300:8
3167:11,14		3153:5,12	3274:8,13	3309:14
3168:8,23	smart	3157:15	3275:18,23	specify
	3187:20		22.0.10,20	

OD MANITOD	A HIDRO GNA (		rage 3309 OI	. 3370
3306:24	standpoint	3214:10,20	structures	3150:13,19
speculative	3159:1	3215:4	3191:15	3200:8
3276:11	STANDS	status	struggle	3254:16
	3263:10	3155:11	3303:16	suggesting
speed	3320:24			3169:24
3270:23		<b>stay</b> 3162:6	struggling	3175:5
spent	<b>Star</b> 3196:23	3208:13	3203:24	3191:22
3219:25	start	3209:19	3204:1,6	3197:22
	3151:16	3263:5	studies	3199:25
<b>spoke</b> 3183:4	3157:12	stayed	3245:7,16	3201:11
3199:8	3161:12	3210:13	3283:21	3211:11
3315:20	3228:5			3212:17
spoken	3263:22	staying	subject	3265:25
3183:25		3288:23	3167:7	
3314:18	started	<b>step</b> 3179:20	3186:9	suggestion
	3279:6	3216:20	3200:10	3294:10
sponsored	3302:11,16	3289:5,12	3201:2	3311:3
3323:6	<b>,</b> 17 3303 <b>:</b> 4		3242:16	suggests
<b>spot</b> 3155:10	starting	steps	3248:13	3172:16
	3287:25	3288:22	3249:5	3191:22
spreadsheet	3298:6	3289:1	3324:9	
3148:23		3299:11	submission	suit
3247:24	Star-type	stock	3155:16	3154:6,7,
3251:23	3198:17	3258:14	3206:24	4
3252:6	state	-1 2161 5	3323:18	suited
spreadsheets	3153:23,24	<b>stop</b> 3161:5		3161:11
3248:8,11	3225:11	3162:14	submissions	
3249:16	3244:14	<b>story</b> 3232:8	3323:21	summary
3250:8,17	3281:23	3233:23	submitted	3278:16
3251:6,8	3294:1		3263:20	3286:16
	3319:19	strategy		3287:23
square		3163:9	subscriber	summer
3280:9,11	stated	3282:12	3197:3	3157:2
stable	3275:7	3287:5	<b>subse</b> 3206:1	3176:8,9
3208:7	statement	3288:21,22		3179:13
3209:24	3312:23	stream	subsequent	3297:19
<b>staff</b> 3154:1		3179:3	3174:10	
	states		3202:2	supervision
3235:21	3317:7	strengths	3206:2	3245:14
3240:6,10	stating	3187:2	subsequently	supper
staffing	3274:14	strictly	3174:13	3157:12
3188:16		3259:21	, . , .	
stall	station	strong	subsidies	supplement
3275:22	3314:5	3285:10	3235:17	3221:5
3213:22	statistical	3203:10	3308:14	3317:14
stand	3147:18	structural	subsidize	supply
3184:7,10	3213:20	3192:22	3283:22	3319:3
standard	3214:16	3243:7	3308:7	
3222:13	abatiatia-11	structure	aubatanti - 1	support
3264:1,3,1	statisticall	3192:1,4,5	substantial	3147:12
2 3266:1	У		3312:5	3155:4
2 3200:1	3147:14,21	,13	substitutes	3213:19
standards	3213:5,12,	structured	3311:20,22	3214:7
3209:10,13	22	3265:16		3220:2,13,
			suggest	

	A HIDRO GRA	01-11-2013	Page 33/0 01	
15 <b>,</b> 19	2,15,20	talked	3182:9,16	3272:24
3232:1	2,13,20		3183:11	3305:25
	system	3153:6		3303:23
3233:3	3157:5,6	3199:25	3185:21	tenant
3234:13	3162:4	3200:1	3227:23	3274:23
supported	3164:1,5	3314:18	3309:10,18	1 1 2007 02
3226:15	3166:1	talking	targeted	tend 3227:23
	3175:23	3167:15	3173:15	<b>ter</b> 3261:22
supporting	3176:5	3179:21	3185:2	2170 10
3151:12	3183:2	3180:5	3186:25	term 3179:12
3200:15	3212:5	3196:7	3230:12	3245:11
3247:23	3229:13	3190:7	3233:19	3259:16
3308:11	3234:6		3309:14	terms 3147:6
<b>sure</b> 3161:23		3202:20	3309:14	3150:22
3162:2	3264:4,6,1	3227:2	targeting	3155:4
	1 3265:4	3229:5	3171:5	3162:22,23
3164:1,2	3266:2,5,6	3280:9,10	3173:20,23	3164:24
3187:8	,9,11	3306:20	3287:11	3166:13,22
3206:15	3276:5,19	3316:18		
3223:3,4	3296:2	tank 3149:5	targets	,23,24,25
3225:7	3299:13	3156:13	3159:18,23	3167:14
3233:20	systems	3150:13	3169:3	3168:15
3237:23	3231:17		3171:14	3169:2,15
3256:1		3267:24,25	3183:6	3170:17 <b>,</b> 18
3263:2	3264:2	3268:1	3186:6	<b>,</b> 20
3270:2		3269:24	tasked	3171:22
3287:20	T	3271:10,24		3173:20
_	table 3145:1	3272:3	3188:17	3175:1
surplus	3189:19	3274:3	<b>tax</b> 3308:10	3176:16
3317:5	3191:7,8,2	3280:8,15,	<b></b> 0154 0	3178:11 <b>,</b> 15
surprised	2 3283:12	20	tech 3154:2	3182:11
3155:24	2 3203.12	3283:2,6,7	3299:10	3183:14
3156:1	tables	,9,11	technical	3185:18,19
	3189:19,25	tankless	3154:2	3186:12,15
survey	3250:20		3155:2	3188:21,23
3167:2	3266:22	3148:7		3189:14
3182:18		3156:15	technologies	3190:15,24
surveying	tail 3244:4	3158:21	3154:3,12	·
3278:21	<b>tak</b> 3280:9	3218:9,12	3307:4	3191:7,12,
3270.21	1 -1 1	3219:4	3319:25	23,25
switch	taking	tanks	technology	3192:5
3161:18	3160:21	3267:11	3154:5	3193:1,6,7
3163:1	3178:23		3157:5,7	3194:5,6,8
switching	3192:11	tank-type		,16 3195:7
_	3205:21	3273:8	3176:19	3196:1
3159:9	3289:1	target	3230:25	3198:10
3160:2,9,1	3304:8	3152:12	3299:2,10,	3199:23
4 3161:20	talk	3152:12	12,16	3201:12 <b>,</b> 25
3247:4,22	3186:18,24	3166:25	3307:7	3204:17
3250:21	3199:12		ten	3205:4
3251:2		3168:7,13,	3190:2,12	3208:3
3263:21	3227:3,4	16 3169:5	3221:15	3210:10
3272:8	3257:25	3170:5,23	3235:6	3211:8,14,
3273:5,15,	3271:1	3171:22	3254:9	15
17,20,21,2	3285:9,10	3172:3,13,		3212:15,18
2 3277:18	3308:1	14,20	3259:20	3213:3
3289:3,5,1	3321:2,7	3173:10	3260:8	3215:3,20
, -, -				3413:3,40

3230:25 3231:20 3238:9 3240:12 3241:8,21 3254:2,8,1 0 3259:15,16 3260:4,5,7 3261:22 3265:4 3276:4 3279:11 3280:1,4,1 4 3284:13 3285:8 3287:17 3289:17 3293:13 3294:10,25 3296:1 3299:23 3301:22,23	3322:11,24  tests  3147:18 3153:21 3176:24 3177:19 3178:7 3213:21 3214:16 3295:1,13, 19 3299:7,17, 19 3301:1,18 3302:3,5 3303:17  thank  3151:25 3152:10 3166:19,20 3169:14 3172:12 3174:19	3273:4 3275:14 3278:14 3282:23 3283:20 3285:1 3290:1,8 3292:12 3294:9,17 3295:17 3296:19 3297:9,21 3299:18 3307:17 3310:23 3312:15 3313:13 3314:11,13 ,25 3315:14,15 3316:7,11 3321:1,9 3324:16	3223:16 3224:6 3225:8,9 3229:16 3235:15,16 3240:23 3242:22,24 3244:19 3246:2 3249:17 3250:7,21 3254:3 3258:9 3265:20 3267:16 3268:2 3270:15,21 3273:10 3275:9,24 3277:4,6,2	3185:11 3208:14 3225:22 3227:7 3260:19 3317:16 <b>there's</b> 3151:4 3154:10,19 3156:13,23 3157:6 3163:16,17 3174:14 3177:17 3179:2 3180:18 3181:2 3183:16 3188:25 3189:19 3194:11 3218:15
3229:17 3230:25 3231:20 3238:9 3240:12 3241:8,21 3254:2,8,1 0 3259:15,16 3260:4,5,7 3261:22 3265:4 3276:4 3279:11 3280:1,4,1 4 3284:13 3285:8 3287:17 3289:17 3293:13 3294:10,25 3295:7 3296:1 3299:23 3301:22,23	148ts 3147:18 3153:21 3176:24 3177:19 3178:7 3213:21 3214:16 3295:1,13, 19 3299:7,17, 19 3301:1,18 3302:3,5 3303:17  14ank 3151:25 3152:10 3166:19,20 3169:14 3172:12 3174:19	3275:14 3278:14 3282:23 3283:20 3285:1 3290:1,8 3292:12 3294:9,17 3295:17 3296:19 3297:9,21 3299:18 3307:17 3310:23 3312:15 3313:13 3314:11,13 ,25 3315:14,15 3316:7,11 3321:1,9	3224:6 3225:8,9 3229:16 3235:15,16 3240:23 3242:22,24 3244:19 3246:2 3249:17 3250:7,21 3254:3 3258:9 3265:20 3267:16 3268:2 3270:15,21 3273:10 3275:9,24 3277:4,6,2 4 3278:11,21	3208:14 3225:22 3227:7 3260:19 3317:16  there's 3151:4 3154:10,19 3156:13,23 3157:6 3163:16,17 3174:14 3177:17 3179:2 3180:18 3181:2 3183:16 3188:25 3189:19 3194:11
3230:25 3231:20 3238:9 3240:12 3241:8,21 3254:2,8,1 0 3259:15,16 3260:4,5,7 3261:22 3265:4 3276:4 3279:11 3280:1,4,1 4 3284:13 3285:8 3287:17 3289:17 3293:13 3294:10,25 3295:7 3296:1 3299:23 3301:22,23	3147:18 3153:21 3176:24 3177:19 3178:7 3213:21 3214:16 3295:1,13, 19 3299:7,17, 19 3301:1,18 3302:3,5 3303:17  thank 3151:25 3152:10 3166:19,20 3169:14 3172:12 3174:19	3278:14 3282:23 3283:20 3285:1 3290:1,8 3292:12 3294:9,17 3295:17 3296:19 3297:9,21 3299:18 3307:17 3310:23 3312:15 3313:13 3314:11,13 ,25 3315:14,15 3316:7,11 3321:1,9	3225:8,9 3229:16 3235:15,16 3240:23 3242:22,24 3244:19 3246:2 3249:17 3250:7,21 3254:3 3258:9 3265:20 3267:16 3268:2 3270:15,21 3273:10 3275:9,24 3277:4,6,2 4 3278:11,21	3225:22 3227:7 3260:19 3317:16  there's 3151:4 3154:10,19 3156:13,23 3157:6 3163:16,17 3174:14 3177:17 3179:2 3180:18 3181:2 3183:16 3188:25 3189:19 3194:11
3231:20 3238:9 3240:12 3241:8,21 3254:2,8,1 0 3259:15,16 3260:4,5,7 3261:22 3265:4 3276:4 3279:11 3280:1,4,1 4 3284:13 3285:8 3287:17 3289:17 3293:13 3294:10,25 3295:7 3296:1 3299:23 3301:22,23	3153:21 3176:24 3177:19 3178:7 3213:21 3214:16 3295:1,13, 19 3299:7,17, 19 3301:1,18 3302:3,5 3303:17 <b>thank</b> 3151:25 3152:10 3166:19,20 3169:14 3172:12 3174:19	3282:23 3283:20 3285:1 3290:1,8 3292:12 3294:9,17 3295:17 3296:19 3297:9,21 3299:18 3307:17 3310:23 3312:15 3313:13 3314:11,13 ,25 3315:14,15 3316:7,11 3321:1,9	3229:16 3235:15,16 3240:23 3242:22,24 3244:19 3246:2 3249:17 3250:7,21 3254:3 3258:9 3265:20 3267:16 3268:2 3270:15,21 3273:10 3275:9,24 3277:4,6,2 4 3278:11,21	3227:7 3260:19 3317:16  there's 3151:4 3154:10,19 3156:13,23 3157:6 3163:16,17 3174:14 3177:17 3179:2 3180:18 3181:2 3183:16 3188:25 3189:19 3194:11
3238:9 3240:12 3241:8,21 3254:2,8,1 0 3259:15,16 3260:4,5,7 3261:22 3265:4 3276:4 3279:11 3280:1,4,1 4 3284:13 3285:8 3287:17 3289:17 3293:13 3294:10,25 3295:7 3296:1 3299:23 3301:22,23	3176:24 3177:19 3178:7 3213:21 3214:16 3295:1,13, 19 3299:7,17, 19 3301:1,18 3302:3,5 3303:17  thank 3151:25 3152:10 3166:19,20 3169:14 3172:12 3174:19	3283:20 3285:1 3290:1,8 3292:12 3294:9,17 3295:17 3296:19 3297:9,21 3299:18 3307:17 3310:23 3312:15 3313:13 3314:11,13 ,25 3315:14,15 3316:7,11 3321:1,9	3235:15,16 3240:23 3242:22,24 3244:19 3246:2 3249:17 3250:7,21 3254:3 3258:9 3265:20 3267:16 3268:2 3270:15,21 3273:10 3275:9,24 3277:4,6,2 4 3278:11,21	3260:19 3317:16 there's 3151:4 3154:10,19 3156:13,23 3157:6 3163:16,17 3174:14 3177:17 3179:2 3180:18 3181:2 3183:16 3188:25 3189:19 3194:11
3240:12 3241:8,21 3254:2,8,1 0 3259:15,16 3260:4,5,7 3261:22 3265:4 3276:4 3279:11 3280:1,4,1 4 3284:13 3285:8 3287:17 3289:17 3293:13 3294:10,25 3295:7 3296:1 3299:23 3301:22,23	3176:24 3177:19 3178:7 3213:21 3214:16 3295:1,13, 19 3299:7,17, 19 3301:1,18 3302:3,5 3303:17  thank 3151:25 3152:10 3166:19,20 3169:14 3172:12 3174:19	3285:1 3290:1,8 3292:12 3294:9,17 3295:17 3296:19 3297:9,21 3299:18 3307:17 3310:23 3312:15 3313:13 3314:11,13 ,25 3315:14,15 3316:7,11 3321:1,9	3240:23 3242:22,24 3244:19 3246:2 3249:17 3250:7,21 3254:3 3258:9 3265:20 3267:16 3268:2 3270:15,21 3273:10 3275:9,24 3277:4,6,2 4 3278:11,21	3317:16  there's  3151:4  3154:10,19  3156:13,23  3157:6  3163:16,17  3174:14  3177:17  3179:2  3180:18  3181:2  3183:16  3188:25  3189:19  3194:11
3241:8,21 3254:2,8,1 0 3259:15,16 3260:4,5,7 3261:22 3265:4 3276:4 3279:11 3280:1,4,1 4 3284:13 3285:8 3287:17 3289:17 3293:13 3294:10,25 3295:7 3296:1 3299:23 3301:22,23	3177:19 3178:7 3213:21 3214:16 3295:1,13, 19 3299:7,17, 19 3301:1,18 3302:3,5 3303:17  thank 3151:25 3152:10 3166:19,20 3169:14 3172:12 3174:19	3290:1,8 3292:12 3294:9,17 3295:17 3296:19 3297:9,21 3299:18 3307:17 3310:23 3312:15 3313:13 3314:11,13 ,25 3315:14,15 3316:7,11 3321:1,9	3242:22,24 3244:19 3246:2 3249:17 3250:7,21 3254:3 3258:9 3265:20 3267:16 3268:2 3270:15,21 3273:10 3275:9,24 3277:4,6,2 4 3278:11,21	there's  3151:4  3154:10,19  3156:13,23  3157:6  3163:16,17  3174:14  3177:17  3179:2  3180:18  3181:2  3183:16  3188:25  3189:19  3194:11
3254:2,8,1 0 3259:15,16 3260:4,5,7 3261:22 3265:4 3276:4 3279:11 3280:1,4,1 4 3284:13 3285:8 3287:17 3289:17 3293:13 3294:10,25 3295:7 3296:1 3299:23 3301:22,23	3178:7 3213:21 3214:16 3295:1,13, 19 3299:7,17, 19 3301:1,18 3302:3,5 3303:17  thank 3151:25 3152:10 3166:19,20 3169:14 3172:12 3174:19	3292:12 3294:9,17 3295:17 3296:19 3297:9,21 3299:18 3307:17 3310:23 3312:15 3313:13 3314:11,13 ,25 3315:14,15 3316:7,11 3321:1,9	3244:19 3246:2 3249:17 3250:7,21 3254:3 3258:9 3265:20 3267:16 3268:2 3270:15,21 3273:10 3275:9,24 3277:4,6,2 4 3278:11,21	3151:4 3154:10,19 3156:13,23 3157:6 3163:16,17 3174:14 3177:17 3179:2 3180:18 3181:2 3183:16 3188:25 3189:19 3194:11
0 3259:15,16 3260:4,5,7 3261:22 3265:4 3276:4 3279:11 3280:1,4,1 4 3284:13 3285:8 3287:17 3289:17 3293:13 3294:10,25 3295:7 3296:1 3299:23 3301:22,23	3213:21 3214:16 3295:1,13, 19 3299:7,17, 19 3301:1,18 3302:3,5 3303:17 <b>thank</b> 3151:25 3152:10 3166:19,20 3169:14 3172:12 3174:19	3294:9,17 3295:17 3296:19 3297:9,21 3299:18 3307:17 3310:23 3312:15 3313:13 3314:11,13 ,25 3315:14,15 3316:7,11 3321:1,9	3246:2 3249:17 3250:7,21 3254:3 3258:9 3265:20 3267:16 3268:2 3270:15,21 3273:10 3275:9,24 3277:4,6,2 4 3278:11,21	3151:4 3154:10,19 3156:13,23 3157:6 3163:16,17 3174:14 3177:17 3179:2 3180:18 3181:2 3183:16 3188:25 3189:19 3194:11
3259:15,16 3260:4,5,7 3261:22 3265:4 3276:4 3279:11 3280:1,4,1 4 3284:13 3285:8 3287:17 3289:17 3293:13 3294:10,25 3295:7 3296:1 3299:23 3301:22,23	3214:16 3295:1,13, 19 3299:7,17, 19 3301:1,18 3302:3,5 3303:17 <b>thank</b> 3151:25 3152:10 3166:19,20 3169:14 3172:12 3174:19	3295:17 3296:19 3297:9,21 3299:18 3307:17 3310:23 3312:15 3313:13 3314:11,13 ,25 3315:14,15 3316:7,11 3321:1,9	3249:17 3250:7,21 3254:3 3258:9 3265:20 3267:16 3268:2 3270:15,21 3273:10 3275:9,24 3277:4,6,2 4 3278:11,21	3154:10,19 3156:13,23 3157:6 3163:16,17 3174:14 3177:17 3179:2 3180:18 3181:2 3183:16 3188:25 3189:19 3194:11
3260:4,5,7 3261:22 3265:4 3276:4 3279:11 3280:1,4,1 4 3284:13 3285:8 3287:17 3289:17 3293:13 3294:10,25 3295:7 3296:1 3299:23 3301:22,23	3295:1,13, 19 3299:7,17, 19 3301:1,18 3302:3,5 3303:17 <b>thank</b> 3151:25 3152:10 3166:19,20 3169:14 3172:12 3174:19	3296:19 3297:9,21 3299:18 3307:17 3310:23 3312:15 3313:13 3314:11,13 ,25 3315:14,15 3316:7,11 3321:1,9	3250:7,21 3254:3 3258:9 3265:20 3267:16 3268:2 3270:15,21 3273:10 3275:9,24 3277:4,6,2 4 3278:11,21	3156:13,23 3157:6 3163:16,17 3174:14 3177:17 3179:2 3180:18 3181:2 3183:16 3188:25 3189:19 3194:11
3260:4,5,7 3261:22 3265:4 3276:4 3279:11 3280:1,4,1 4 3284:13 3285:8 3287:17 3289:17 3293:13 3294:10,25 3295:7 3296:1 3299:23 3301:22,23	19 3299:7,17, 19 3301:1,18 3302:3,5 3303:17  thank 3151:25 3152:10 3166:19,20 3169:14 3172:12 3174:19	3296:19 3297:9,21 3299:18 3307:17 3310:23 3312:15 3313:13 3314:11,13 ,25 3315:14,15 3316:7,11 3321:1,9	3250:7,21 3254:3 3258:9 3265:20 3267:16 3268:2 3270:15,21 3273:10 3275:9,24 3277:4,6,2 4 3278:11,21	3157:6 3163:16,17 3174:14 3177:17 3179:2 3180:18 3181:2 3183:16 3188:25 3189:19 3194:11
3261:22 3265:4 3276:4 3279:11 3280:1,4,1 4 3284:13 3285:8 3287:17 3289:17 3293:13 3294:10,25 3295:7 3296:1 3299:23 3301:22,23	3299:7,17, 19 3301:1,18 3302:3,5 3303:17  thank 3151:25 3152:10 3166:19,20 3169:14 3172:12 3174:19	3297:9,21 3299:18 3307:17 3310:23 3312:15 3313:13 3314:11,13 ,25 3315:14,15 3316:7,11 3321:1,9	3254:3 3258:9 3265:20 3267:16 3268:2 3270:15,21 3273:10 3275:9,24 3277:4,6,2 4 3278:11,21	3163:16,17 3174:14 3177:17 3179:2 3180:18 3181:2 3183:16 3188:25 3189:19 3194:11
3265:4 3276:4 3279:11 3280:1,4,1 4 3284:13 3285:8 3287:17 3289:17 3293:13 3294:10,25 3295:7 3296:1 3299:23 3301:22,23	19 3301:1,18 3302:3,5 3303:17  thank 3151:25 3152:10 3166:19,20 3169:14 3172:12 3174:19	3299:18 3307:17 3310:23 3312:15 3313:13 3314:11,13 ,25 3315:14,15 3316:7,11 3321:1,9	3258:9 3265:20 3267:16 3268:2 3270:15,21 3273:10 3275:9,24 3277:4,6,2 4 3278:11,21	3174:14 3177:17 3179:2 3180:18 3181:2 3183:16 3188:25 3189:19 3194:11
3276:4 3279:11 3280:1,4,1 4 3284:13 3285:8 3287:17 3289:17 3293:13 3294:10,25 3295:7 3296:1 3299:23 3301:22,23	3301:1,18 3302:3,5 3303:17 <b>thank</b> 3151:25 3152:10 3166:19,20 3169:14 3172:12 3174:19	3307:17 3310:23 3312:15 3313:13 3314:11,13 ,25 3315:14,15 3316:7,11 3321:1,9	3265:20 3267:16 3268:2 3270:15,21 3273:10 3275:9,24 3277:4,6,2 4 3278:11,21	3177:17 3179:2 3180:18 3181:2 3183:16 3188:25 3189:19 3194:11
3279:11 3280:1,4,1 4 3284:13 3285:8 3287:17 3289:17 3293:13 3294:10,25 3295:7 3296:1 3299:23 3301:22,23	3302:3,5 3303:17 <b>thank</b> 3151:25 3152:10 3166:19,20 3169:14 3172:12 3174:19	3310:23 3312:15 3313:13 3314:11,13 ,25 3315:14,15 3316:7,11 3321:1,9	3267:16 3268:2 3270:15,21 3273:10 3275:9,24 3277:4,6,2 4 3278:11,21	3179:2 3180:18 3181:2 3183:16 3188:25 3189:19 3194:11
3280:1,4,1 4 3284:13 3285:8 3287:17 3289:17 3293:13 3294:10,25 3295:7 3296:1 3299:23 3301:22,23	3303:17  thank  3151:25 3152:10 3166:19,20 3169:14 3172:12 3174:19	3312:15 3313:13 3314:11,13 ,25 3315:14,15 3316:7,11 3321:1,9	3268:2 3270:15,21 3273:10 3275:9,24 3277:4,6,2 4 3278:11,21	3180:18 3181:2 3183:16 3188:25 3189:19 3194:11
4 3284:13 3285:8 3287:17 3289:17 3293:13 3294:10,25 3295:7 3296:1 3299:23 3301:22,23	thank 3151:25 3152:10 3166:19,20 3169:14 3172:12 3174:19	3313:13 3314:11,13 ,25 3315:14,15 3316:7,11 3321:1,9	3270:15,21 3273:10 3275:9,24 3277:4,6,2 4 3278:11,21	3181:2 3183:16 3188:25 3189:19 3194:11
3285:8 3287:17 3289:17 3293:13 3294:10,25 3295:7 3296:1 3299:23 3301:22,23	3151:25 3152:10 3166:19,20 3169:14 3172:12 3174:19	3314:11,13 ,25 3315:14,15 3316:7,11 3321:1,9	3273:10 3275:9,24 3277:4,6,2 4 3278:11,21	3183:16 3188:25 3189:19 3194:11
3287:17 3289:17 3293:13 3294:10,25 3295:7 3296:1 3299:23 3301:22,23	3151:25 3152:10 3166:19,20 3169:14 3172:12 3174:19	,25 3315:14,15 3316:7,11 3321:1,9	3275:9,24 3277:4,6,2 4 3278:11,21	3188:25 3189:19 3194:11
3289:17 3293:13 3294:10,25 3295:7 3296:1 3299:23 3301:22,23	3152:10 3166:19,20 3169:14 3172:12 3174:19	3315:14,15 3316:7,11 3321:1,9	3277:4,6,2 4 3278:11,21	3188:25 3189:19 3194:11
3293:13 3294:10,25 3295:7 3296:1 3299:23 3301:22,23	3166:19,20 3169:14 3172:12 3174:19	3316:7,11 3321:1,9	4 3278:11,21	3189:19 3194:11
3294:10,25 3295:7 3296:1 3299:23 3301:22,23	3169:14 3172:12 3174:19	3321:1,9	3278:11,21	3194:11
3295:7 3296:1 3299:23 3301:22,23	3172:12 3174:19	· ·	·	
3296:1 3299:23 3301:22,23	3174:19	3324:16		
3299:23 3301:22,23			3279:2	3220:13
3301:22,23	2100 6	Thanks	3281:13	3232:21
	3182:6	3223:1	3287:12,24	3233:12
	3184:17,19	3223:1	3289:9,10	3236:3
,24	3185:17	That'd	3293:14	
3313:14	3186:7	3307:8,10	3294:5,7,9	3237:19,24
3317:19	3193:15	that's	,18	3239:9
	3203:9		3295:1,20,	3240:7,11,
territory	3207:2,16	3151:11	21 3296:15	12,21
3310:1,15	3208:21	3159:25	3299:16	3241:16
test 3148:10	3215:2,19	3160:21	3303:14,15	3257:21
3156:1	3217:1,2,1	3162:11	3311:22	3258:10
3174:5	0 3221:23	3163:2,8	3313:11	3265:15
3177:22	3222:18	3165:7	3316:10	3274:1
3178:22	3223:17	3167:25	3318:5	3277:12
3179:7	3232:4	3170:4,13		3295:6
3217:24	3239:14	3177:13,19	3320:10,14	3297:10,16
		3178:16	theme	3300:7
3219:9	3241:22	3179:15	3248:25	3301:1
3300:12,13	3242:2,11,	3181:1	*heamati == 1.1	3304:24
,16,23	13	3182:4,21	theoreticall	3313:5,6,1
3301:3,17	3244:11,20	3187:15	<b>y</b> 3210:18	6
3302:2	,21	3192:25	3216:7	3318:12,19
3303:18,19	3246:1,12,	3193:14	theory	
3313:14,17	13	3194:13	3253:5,19,	they'd
3314:1,4,9	3247:10,13	3196:14	20	3151:17
testified	3248:23	3197:24		they'll
3159:9	3251:9,16,	3198:9	thereafter	3264:17,20
3287:15	24 3254:24	3200:15	3202:25	,23
3291:10	3256:3		3203:4	,23 3306:13
3431:10	3262:22	3201:5	therefore	3306:13
testimony	3263:1,8,1	3203:6	3166:2	3323:1
3232:18	2,14	3221:3	2100:2	they're

FOB MANITOE	BA HIDRO GRA	01 11 2013	rage 3372 0.	
3154:10,21	8,24	3313:25	3228:10,19	3230:17
,22 3159:8	·	3315:3,9	· ·	3235:5
3164:18	<b>tho</b> 3153:24	3319:20	<b>TRC</b> 3176:25	3270:2
3192:2	Thompson's	3321:15	3177:1,3,2	3289:10
3195:2	3312:17	3324:13	4 3178:11	3293:7,10
		3324:13	3180:2	· ·
3226:23	Thomson's	today's	3295:18	3301:9
3227:1	3310:6	3291:4,9,1	3300:23	3303:16
3229:2	thousand	8 3292:2	3301:17	Tuesday
3233:25	3152:15,24	<b>.</b>	L	3322:16,20
3236:23	3152:15,24	tonne	tread	3324:5
3249:10	3165:3,15	3318:12	3294:24	
3250:9		tonnes	trend	turn
3251:5	3167:4,8,1	3318:10,13	3279:2,16	3157:12,24
3254:4	5,19	·	3289:18	3171:2
3256:24	3168:6,12	tools		3186:8
3265:12	3169:17	3164:10	Trends	3189:4
3266:12	3170:2,10,	3236:4	3278:17	3193:15
3269:13	18,19,22	top 3150:21	3286:4	3211:1
3279:6	3172:13	3158:19	trepidation	3230:1
3283:3,4,6	3173:3	3193:24	3175:12	3241:23
3305:21	3185:1,4,1			3247:19
3306:7	6 3224:2	Toronto	trick 3165:6	3255:21
3311:17	3234:6	3261:14	trigger	3266:25
3317:15	3268:17,21	total 3173:4	3237:15	3296:14
	,23	3182:15		turning
they've	3272:13,16	3272:11	<b>true</b> 3293:12	
3188:23	thresholds	3300:11,12	trust	3157:11
3191:19	3178:9	,16	3158:24,25	3174:2
3192:15,17			·	3200:7
thick	throughout	towards	try	3322:23
3189:11	3155:1	3153:13	3160:17,21	twenty
	3201:17	3171:3	3161:22	3151:13
thin 3294:25	3202:2	trade	3162:14	3172:3
third	thumb	3228:25	3215:15	3190:7,12
3187:19	3305:20,21	3229:12	3226:12	3224:2
3248:12	3303.20,21		3230:5	3253:9
3317:1	Thursday	traditional	3233:19	3262:18
	3323:7	3302:13	3236:8,21	
thirty	3324:7	traditionall	3262:14	twenty-five
3172:23	tie 3215:13	<b>y</b> 3228:2	3293:2	3151:13
3175:22		3283:10	3316:13	3152:15
3176:3	tied 3158:12		trying	3173:3
3278:9	3250:13	transaction	3155:12	3232:11
thirty-five	3258:14	3258:15	3158:25	3291:3
3172:8	3314:23	transcript	3160:19	twenty-two
	till 3302:14	3145:14	3162:25	3167:24
thirty-seven		3221:25	3163:4,22	
3272:13	timely	3222:10	3164:19	type
thirty-six	3174:16	3223:4	3167:22	3149:7,8
3275:21	today		3167:22	3182:5
	3166:23	transmission		3195:21
thirty-three	3199:9	3296:7,10,	3180:16	3198:6,10,
3171:5	3287:16	12 3314:19	3195:14	15
3172:2,19	3296:21	travel	3210:4	3199:4,5,2
3173:2,5,1	3230.21		3226:8	4 3208:7

FOD	THINTIODII	IIIDNO GNA	01 11 2015	rage 3373 OI	. 3370
32:	27:24	3213:18	3176:3,10	3180:3	
	54:1,20	3214:4	3208:7	3184:12,13	
	75:10	3217:14,17	3212:8	3186:2	value
	06:4,21	,23		3192:9	3156:25
	07:16,21	3218:19	unique	3195:22	3157:2
, 2:		3299:3	3155:6	3200:3	3158:9
		3307:11	3306:3	3213:12,13	3175:19,21
type			unit 3156:24	3221:17,18	3178:25
31	86:14	undertaken	3282:9	3244:18	3179:2
		3154:16	units	3255:10,11	3195:4
	U	3191:1		3276:4	3225:21
ulti	mately	undertaking	3171:14	3285:18	3257:15
	57:24	3146:8,9	3302:18	3308:14	3296:13
	58:18	3188:21	3308:22	3324:19	3297:16
	62:19	3202:11	University		3299:13
		3204:14,25	3217:7,12	up-sell	3314:24
unab		3214:6	unless	3229:6,17	3318:2
32:	35:11	3215:20	3192:12,21	uptake	
unde	rlying	3217:11,21	3200:9	3235:12	values
32	34:12	3218:22	3200:9		3160:6
		3219:7	3263:2	upward	3250:13,14
	rstand	3221:25		3182:4	3296:17
	59:1	3222:6,9,1	unlikely	3311:1,5	variance
	62:20	6,21	3286:20	3312:19,25	3195:25
	63:22	3245:4,20	unnecessary	3313:10,16	
	67:3	3246:14,19	3279:22	,20	variations
	97:11	3249:14		urgently	3198:13
	05:15	3251:18,20	upcoming	3200:9	variety
	10:4 54:23	3252:1	3187:21	<b>USA</b> 3259:23	3319:24
	60:2,3	3270:5,23	update		various
	·	3271:20	3148:18	usage	
	64:8	3272:1	3245:22,24	3197:20,21	3222:2
	74:2 82:18	3274:5	3246:17,24	3198:14	3238:23
	85:14	3275:15	upfront	user 3287:21	3288:15
	93:10	3306:24	_		<b>vary</b> 3197:24
	95:2,3	3307:19	3158:16	users 3312:4	3297:15
	•	3308:21,24	3234:16	usually	vendor
321	96:20	3309:3	3235:15	3228:3	3199:25
	rstandin	3320:17,20	3282:9 3283:1	3306:18	3200:2
g	3150:8	undertakings	3203:1	3317:15	
31	60:23	3145:4	upgrade	utilities	<b>vent</b> 3271:9
31	72:12	3147:1	3233:17	3143:3,20	3280:20
31	75:12	3148:1	3234:17	3155:6	vented
31	82:13	3149:1	upgraded	3258:13	3267:21
31	91:9	3322:7	3172:16		
	16:9			utility	venting
33	17:10	unfair	upgrades	3177:7	3267:13
unde	rstood	3270:21	3172:25	3178:11,12	verify
	74:25	unfolds	3226:18	3179:9	3147:3
	18:15	3323:13	upkeep	3198:6	3204:22,25
			3235:12	3230:19	3235:25
	rtake	unfortunatel		3301:2,10	version
	90:18	<b>y</b> 3244:10	upon 3150:1	3303:12	3206:16
_ ^ ^	04:21	uniform	3170:22	l l	2∠U0:10

111111111111111111111111111111111111111	ii iii bito citti	01 11 2010		
3299:1	watch	weather	25 3165:9	3321:11,15
versions	3199:17	3195:18	3166:14	3323:23
3248:8	water	3196:1,10,	3167:14	3324:13
	3148:8,11	14 3197:6	3176:14,15	we've
versus	3149:4	3216:11	,18	3154:16,20
3176:16	3154:19	website	3177:4,13,	3159:13
3231:7	3155:24	3293:24	14,15,20,2	3161:15,16
3268:22	3156:8,9,1		3,24,25	3162:15
3271:9	2,13,15	we'd 3232:1	3179:15,21	3163:10,16
3285:16	3157:9,11,	3238:19	3180:16,18	,20,25
3292:11	13,14,25	Wednesday	3183:17	3164:22
3293:14	3209:7	3322:23	3188:12	3166:12
3320:5	3217:17,22	3324:6	3189:2	3170:21
verus	3218:2,9,1		3196:24	3177:22
3268:24	0	week 3319:12	3199:16,17	3180:5
<b>via</b> 3163:23	3219:4,10	3321:3,7,1	3204:10	3181:15
V1a 3163:23	3227:4,11	0,15,23	3207:15	3185:13
viable	3231:3,5,1	3322:1,2	3226:8	3199:9,10
3154:22	0	3323:13	3228:21	3200:4
3178:21	3267:5,11,	3324:3,11	3229:1,18	3202:4
3299:12,15	14,21,24,2	weekend	3230:17	3203:24
view 3225:16	5 3268:18	3322:22	3233:17	3204:4
3231:1	3269:9,10,	3323:11	3235:13	3212:7
3258:14	14,24	3324:17	3238:5,18	3258:12
3260:13,15	3270:12	welcome	3241:23	3276:4
3261:2,7	3271:10,24		3244:2	3291:10,17
3262:6	3272:3	3255:25	3250:17	3300:6
3202:0	3273:7,8,1	3321:17	3257:16	3302:7,8
<b>views</b> 3261:5	6,18,20	we'll	3265:7	3313:4
3262:4	3274:3	3161:22	3266:8,9,1	3321:21
virtually	3275:18	3164:8,22	2,20	
3267:3	3277:12,19	3171:4	3273:25	whatever
3278:18,23	3278:20,24	3177:23	3280:9,10,	3231:11
	3279:10,16	3199:20	16	3252:16
<b>visit</b> 3227:9	3280:1,8,1	3200:8,22	3282:5,11,	3254:7
visiting	5,20	3204:22	17	3256:17
3236:18	3282:7	3208:21	3284:17,18	3261:19,20
volume	3283:1,8,2	3236:25	<b>,</b> 22	whereas
	3	3251:17	3287:4,24	3208:8
3190:6	3285:5,17	3287 <b>:</b> 25	3288:23	3228:15
	3286:5,13	3320:16	3289:1	3229:9
<u> </u>	3290 <b>:</b> 13	3323:12,20	3291:15	whether
walk 3203:7	3298:22	3324:7,14,	3293:10	3147:3,9,1
walk-in	3300:2,6	15	3294:20	2
3164:16	3302:10	well-rounded	3300:3	3154:21,22
3104:10		3181:7	3301:7,8,9	3159:8,20
walkthroughs	watered		,13,18,19	3159:0,20
3185:8	3268:14	we're 3154:8	3302:25	3165:9
wasn't	ways 3225:14	3155:7,19	3303:19,20	3166:8
3166:10	3227:22	3158:3	3305:2,3,1	3188:25
3174:20	3228:24	3159:5,6	7,20	3188:25
3223:13	weaknesses	3160:8,19,	3306:17,19	3204:15,15
3302:22	weaknesses 3187:2	25 3161:4	,21 3315:8	3203:1,8
JJUL • ZZ	210/:2	3164:6,18,	3316:18	3200:23

3213:5	3310:24	,14	3172:11,18	3212:14,21
3214:8	3311:7	3290:1,8,1	3173:10	3213:2,10,
3215:4	3312:11	1,12,23	3174:2,9,1	15
3217:22	3315:16	3291:2,19	9 3179:17	3214:3,25
3217:22	3316:8	3292:12,19	3180:1,10,	3214:3,23
3221:14		3293:16	14	3216:6,19,
3235:25	William	3294:6,9,1	3181:11,15	25 3217:11
3235.25	3144:9	7	,18	3223:2
3242:15	3145:12	3295:17 <b>,</b> 23	3182:6,23	3225:6
3242:13	3242:1,2,1	3296:5,19	3183:7,24	3242:8,14
3245:8	3,19,24	3297:9,21	3184:15,21	3243:21
3249:20	3243:9	3298:1,13	,22	3244:1,25
3253:6	3244:11,20		3185:17	3295:4
3253:6	3246:1,12	3299:5,18, 22		3322:13
	3247:1,2,1	3300:10,15	3186:1,7,1	
3258:15	0,17,18		8,24	3323:1
3264:2,5	3248:4,19,	<b>,</b> 25	3187:6,14,	Williams's
3302:17	23	3303:24	24	3232:21
3303:2	3249:12 <b>,</b> 25	3305:11	3188:3,10	willing
3310:25	3250:2	3306:22	3189:2,10,	3162:8
3313:15	3251:9,13,	3307:8,10,	14,23	
3319:6	16,19	14,25	3190:4,10,	3229:11 3262:8
3323:15	3252:11	3308:5,6,1	14,25	
whichever	3254:25	2	3191:6,11,	3306:5,10,
3240:20	3263:4,14,	3309:8,9,1	21 3192:25	12,18
1	17,18	7	3193:6,14,	win/win/win
whiz 3255:3	3265:24	3310:5,11,	20,24	3229:15
whole	3266:4,24	16,23	3194:1,4,1	Winnipeg
3189:12	3267:19	3311:25	3,21	= =
3245:12	3269:1,2,8	3312:15	3195:6,13,	3143:22
3302:12	,16,19,23	3313:13,24	22	3144:16
3313:9	3270:4,9,2	3314:6,10,	3196:4,20	3217:7
	0	13 3315:14	3197:1,17	winter
whom	3271:3,7,1	3316:7	3198:2,8	3157:3
3311:18,19	1,18,21	3321:17	3199:2,11,	3176:8,9
whomever	3272:6,7,2	Williams	19	3179:2,14
3254:5	3272.07772	3144:7	3200:6,13,	3196:16
bala	3273:4,13,	3145:11	14,20	3234:19
who's	19 3274:4	3150:6,18	3201:9,19,	3235:18
3177:17	3275:6,14	3151:3	25	3297:18
3236:17	3276:7,23	3152:1,3,1	3202:10,12	/
3237:11	3277:6,10,	1	,15,21	winter/
3253:3	16 3278:14	3153:10,11	3203:6,17,	summer
widen	3279:4,13,	,17	23	3157:1
3272:24	19	3166:18,19	3204:6,11,	3297:17
<b>17</b>		· ·	13	Wisconsin
Wiens 3145:8	3281:3,12,	3167:7,12,	3205:11,12	3257:19
3151:22	15 3282:22,23	21	<b>,</b> 21	
3209:18		3168:2,6,1	3206:11,13	wish 3206:17
3210:25	3283:19	1,15	3207:2,7,1	3281:24
3243:20	3284:1	3169:2,14,	4,18,20	wishes
3244:12,19	3285:1,13	24	3208:20,21	3198:4
,21	3286:2,14	3170:4,12	3209:17	WITHNESS
3245:13,23	3288:5	3171:2,11,	3210:10,23	WITNESS
3246:9	3289:2,6,9	17,21	3211:8	3263:10
	l	<u> </u>		

FOB MANITODA	A HIDNO GNA	01 11 2013	rage 3370 OI 3370
woman	works 3192:8	yourselves	
3198:12	3322:19	3239:19	
wonder	world 3156:3	you've	
3184:6	3157:18,19	3170:16	
3217:13,17	,22	3189:12	
3321:3	worth	3191:1	
wondering	3262:19	3199:25	
3156:4	written	3203:8	
wording	3222:11	3205:18	
3170:20		3210:1	
	wrong	3233:8	
work 3154:9	3288:16	3236:20 3253:18	
3161:7	3317:11	3272:10	
3163:9		3272:10	
3166:21	Y	3275:13	
3169:9	yesterday	3282:3	
3183:13	3151:7	3290:2	
3186:16	3152:3,11	3290:2	
3189:3	3153:4	5275.21	
3224:15	3161:10		
3229:12	3174:20	Z	
3233:16,18	3175:18	<b>zero</b> 3156:2	
3235:6	3181:12,19		
3236:19	3182:14		
3238:17	3186:9		
3239:21	3201:20		
3240:11	3202:20		
3247:23	3217:4		
3282:13,17	3225:5		
3306:8	3256:12		
3317:25	210E.14		
3323:2	<b>yet</b> 3185:14		
worked	3193:5 3291:13		
3163:25			
worker	<pre>yield 3220:4</pre>		
3237:4	you'll		
working	3151:14		
3164:6,8,1	3153:5		
8 3169:12	3175:3		
3228:24	3187:7		
3234:3	3193:20		
3234:3	3195:16		
3230:17	3203:18		
3238:5,6,8	3254:22		
3239:6	3293:24		
3241:1,20	3307:11		
3248:17,25	yourself		
3250:17	3180:24		
3282:12,13	3225:6		
3287:10	3243:22		
3305:20	3324:9		
		=	