

MANITOBA PUBLIC UTILITIES BOARD

Re: 2016 PAYDAY LOAN REVIEW

Before Board Panel:

Karen Botting - Panel Chairperson

Regis Gosselin - Panel Member

Anita Neville - Panel Member

Susan Proven - Panel Member

Allan Morin - Panel Member

HELD AT:

Public Utilities Board

400, 330 Portage Avenue

Winnipeg, Manitoba

April 12, 2016

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1	APPEARA	NCES
2	Kathleen McCandless)Board Counsel
3		
4	Byron Williams)Coalition
5	Katrine Dilay)
6		
7	Stan Keyes)Canadian Payday
8)Loans Association
9		
10	Danielle Gaudreault (by phone))C11 A1 Financing
11)& Loans
12		
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22	JERRY BUCKLAND, Sworn (Qualified)	
23	CHRIS ROBINSON, Affirmed (Qualified)	
24	WAYNE SIMPSON, Sworn (Qualified)	
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Chronic Challenges

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5		Payday Lending in Manitoba: A Mature
6		Industry with Chronic Challenges
7	CAC-5	Pre-filed evidence of CAC, Tab 3, C.
8		Robinson, PhD, CFP, CPA, CA: An
9		Economic Analysis of the Payday Loan
10		Industry and Recommendation for
11		Regulation in Manitoba
12	CAC-6	Pre-filed evidence of CAC, Tab 4, W.
13		Simpson & K. Islam: A Profile of Payday
14		Loans Consumers Based on the 2014
15		Canadian Financial Capability Survey
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19		Financial Security.
20	CAC-8	Pre-filed evidence of CAC, Tab 6A, Z.
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5		Focus Group Two: Comparing Payday Loans	
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7	CAC-10	Pre-filed evidence of CAC, Tab 7, E.	
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11		Lenders in Manitoba.	
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1 --- Upon commencing at 9:30 a.m.

- 3 OPENING COMMENTS BY THE PANEL CHAIRPERSON:
- 4 THE PANEL CHAIRPERSON: Good morning,
- 5 ladies and gentlemen. My name is Karen Botting, and
- 6 I'm the vice-Chair of the Public Utilities Board and
- 7 today's panel Chair.
- 8 We are here today for the hearing of
- 9 the Public Utilities Board 2016 triennial payday loans
- 10 review. I'd like to introduce my fellow pale -- panel
- 11 members who are with me today.
- 12 On my immediate left is the Chair of
- 13 the Public Utilities Board, Mr. Reg -- Regis Gosselin.
- 14 To his left is the Honourable Anita Neville, and on my
- 15 right is Mr. Al Morin, and on my far right is Ms.
- 16 Susan Proven.
- 17 The Board is assisted in this review by
- 18 Board secretary Darren Christle, who's over there, and
- 19 Board counsel Kath -- Kathleen McCandless. Also with
- 20 -- with us today is Ms. Diana Villegas who will manage
- 21 our electronic document system.
- 22 I will also introduce Bob Keelaghan,
- 23 who's over there, who will act as our reporter.
- 24 Transcripts of his hearing will be recorded by Digi-
- 25 Tran and made available on our website.

1 We will begin the hearing on each

- 2 hearing date at 9:30 a.m. -- I noticed quite a few of
- 3 you were here for 9:00, so we were a little worried --
- 4 and adjourn at approximately 4:00 p.m. Each day will
- 5 include a mid-morning break, lunch, and a mid-
- 6 afternoon break.
- 7 Pursuant to Section 164 of the Consumer
- 8 Protection Act of Manitoba, the Board is required to
- 9 conduct this public review of specific aspects of
- 10 amounts charged to consumers respecting payday loan
- 11 transactions. And the Board is thereafter charged
- 12 with the responsibility of making a report to the
- 13 Government of Manitoba of consultations and this
- 14 panel's recommendations arising from the review.
- 15 Every this year, the Minister must
- 16 review the effectiveness of Part 18 of the Act and the
- 17 regulations under the same Part and decide (a) whether
- 18 to require a further review by the Board in accordance
- 19 with Section 164 of the Act, and (b) whether to
- 20 recommend changes to the payday loans provisions of
- 21 the Act or the regulations under Part 18.
- 22 By its letter that we received June
- 23 30th, 2015, the Minister responsible asked the Board
- 24 to review, no later than 2016, the maximum payday loan
- 25 limits.

- 1 The Board was specifically asked to
- 2 analyze the impacts of reducing the maximum allowable
- 3 rate that may be charged for a payday loan from
- 4 seventeen dollars (\$17) per one hundred (100) borrowed
- 5 to fifteen dollars (\$15) per one hundred (100)
- 6 borrowed, and the impacts of reducing the proportion
- 7 of a borrower's -- borrower's net pay, which is used
- 8 to determine the maximum loan amount from 30 percent
- 9 to 25 percent.
- In this hearing, of course, there is no
- 11 applicant, and, therefore, no onus of proof on any of
- 12 the participants. Further, the Board is making
- 13 recommendations in a report to government and not
- 14 setting the cost of credit or any of the related
- 15 aspects of fees chargeable for payday loan
- 16 transactions. The panel can make recommendations
- 17 about the regulation of payday lenders or payday loans
- 18 in addition to the mandatory requirements to be
- 19 addressed in our report.
- 20 A public notice of hearing was issued
- 21 with respect to this payday loans review, both in
- 22 Winnipeg and in a variety of pub -- provincial
- 23 publications on January 9th, 2016.
- 24 By Order 30/'16, Intervenor status was
- 25 granted to three (3) Intervenors:

- 1. A joint intervention of the
- 2 Consumer's Association of Canada, Manitoba branch;
- 3 Winnipeg Harvest; and Community Financial Counselling
- 4 services.
- 5 2. The Canadian Payday Loans
- 6 Association.
- 7 And 3. C11 A1 Financing & Loans.
- 8 We have received pre-filed evidence
- 9 from three (3) Intervenors, namely, the Coalition,
- 10 CPLA, and C11, as well as some additional information
- 11 sourced by the Board itself. The panel members have
- 12 had the opportunity to read what has been filed. All
- 13 such information, in accordance with the process
- 14 established for this review, has been circulated and
- 15 made available to all the Intervenors.
- 16 We will hear today from four (4)
- 17 presenters who may have some further questions of the
- 18 presenters -- and we may have some further questions
- 19 of the presenters, and the panel may interrupt you as
- 20 you're going through your presentations. To the
- 21 extent you can assist us in clarifying any matters, or
- 22 assist us in understanding a particular position or
- 23 rationale, we would be grateful. We thank you in
- 24 advance for your cooperation in this regard.
- 25 Following the presentations, we will

- 1 begin with the evidentiary portion of the hearing if
- 2 time permits later today. Upon completion of this
- 3 phase of the review, the panel will deliberate and
- 4 will make a written report to the Minister in
- 5 accordance with the requirements under the Consumer
- 6 Protection Act.
- 7 The report will be published on the
- 8 PUB's website when it is released, and will be
- 9 circulated to all Intervenors as well. The Manitoba
- 10 Ombudsman has issued privacy guidelines for
- 11 administrative tribunals. The PUB is mindful of its
- 12 obligations under these guidelines.
- 13 Its decisions in respect of this
- 14 hearing will be sensitive to the guidelines. Personal
- 15 information will not be disclosed unless it is
- 16 appropriate and necessary to do so. However, the PUB
- 17 advises its participants that these proceedings are
- 18 public, and that as a result, personal information
- 19 protections are reduced.
- 20 I now call on Ms. McCandless for
- 21 introductions, followed by the introductions by the
- 22 Intervenors. Ms. McCandless will then give her
- 23 introductory remarks, after which I will call on the
- 24 Intervenors to provide theirs.
- 25 We will then proceed with presentations

- 1 from the four (4) presenters.
- 2 Ms. McCandless...?
- MS. KATHLEEN MCCANDLESS: Thank you,
- 4 Madam Chair. Good morning. My name is Kathleen
- 5 McCandless, and I am counsel to the Board for this
- 6 2016 payday loans review. To my left is Grace
- 7 Wedlake, Accounting Advisor to the Board.
- 8 THE PANEL CHAIRPERSON: Thank you.
- 9 I'll call upon Consumer's Association of Canada, who
- 10 is the Coalition with Winnipeg Harvest, Community
- 11 Financial Counselling Services. Mr. Williams...?
- MR. BYRON WILLIAMS: Yes, and good
- 13 morning, members of the panel. And good morning to
- 14 our very eclectic crowd. I think we have
- 15 representatives from the payday lending industry, from
- 16 Manitoba Public Insurance, from a credit union, from
- 17 my poverty and law -- and the law class, and from the
- 18 Public Interest Law Centre, and a guest from the
- 19 United Kingdom.
- 20 So I -- I think it's a -- a great
- 21 crowd. To my right is my colleague Ms. Katrine Dilay,
- 22 soon to be Me. Dilay, based upon her -- the cheers in
- 23 the hallway I heard yesterday when I understood she
- 24 completed her CPLEDs successfully.
- THE PANEL CHAIRPERSON:

- 1 Congratulations to you. I'd like to call upon the
- 2 Payday Loans Association representative to introduce,
- 3 Mr. -- Honourable Stan Keyes.
- 4 MR. STAN KEYES: There it is. We had
- 5 that three (3) mic thing last year -- two(2) or three
- 6 (3) years ago.
- Good morning, Madam Chair. Stan Keyes.
- 8 I'm president of the Canadian Payday Loan Association.
- 9 This is my tenth year with the Association, and third
- 10 appearance at the -- these venerable hearings. And
- 11 joining me is our chairman -- our -- our -- rather,
- 12 our secretary of the board of directors and counsel to
- 13 the CPLA, Mr. Norman Bishop, who is also very familiar
- 14 with these hearings, as well. We look forward to
- 15 presenting our evidence. Thank you.
- 16 THE PANEL CHAIRPERSON: Thank you very
- 17 much, Mr. Keyes. Now, I'd like to let you know that
- 18 we have 'C' double -- C11 A1 Financing & Loans, who is
- 19 currently on the telephone by teleconference from
- 20 Thompson. It's Ms. Danielle Gaudreault.
- 21 Ms. Gaudreault, are you hearing us?
- 22 MS. DANIELLE GAUDREAULT (BY PHONE):
- 23 Yes, Madam Chair, I hear fine. Thank you.
- 24 THE PANEL CHAIRPERSON: And would you
- 25 like to just tell a little bit about yourself, or...

2.0

- 1 MS. DANIELLE GAUDREAULT (BY PHONE):
- 2 Absolutely. As you'd said, my name is Danielle
- 3 Gaudreault, and I'm speaking with you this morning on
- 4 behalf of C11 A1 Financing & Loans in Thompson.
- 5 We've been very pleased to participate
- 6 in the review of the regulations this year, and hope
- 7 that our Intervenor submissions and our responses to
- 8 the Information Requests have helped Board and
- 9 counsel, the Coalition, to provide insight into what
- 10 payday loan companies in Manitoba may be faced with.
- 11 And more specifically, maybe what we're faced with
- 12 here on a daily basis in Thompson.
- We will be available throughout your
- 14 proceedings, as well, to offer any further information
- 15 that may be beneficial or required by the panel.
- 16 Thank you.
- 17 THE PANEL CHAIRPERSON: Thank you very
- 18 much. Now, I'm going to go back to Ms. McCandless to
- 19 give opening comments from the Board as our Board
- 20 counsel.

- 22 OPENING COMMENTS BY BOARD COUNSEL:
- 23 MS. KATHLEEN MCCANDLESS: Thank you,
- 24 Madam Chair. Thank everyone -- thank you, everyone,
- 25 for your introductions. Madam Chair, thank you also

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21
   for outlining the specific purposes of this review.
   We expect to cover a lot of ground the next five (5)
   days, and I thank everyone for their cooperation in --
   in getting this together.
                  I would now ask to enter the following
 5
   exhibits in this review on behalf of the Board. The
   first will be Exhibit PUB-1, the notice of public
 7
   hearing, published January 9th, 2016.
 9
10 --- EXHIBIT NO. PUB-1: Notice of public hearing
11
                              published January 9th,
12
                               2016
13
14
                  MS. KATHLEEN MCCANDLESS: Second is
15
   Exhibit PUB-2, the Board's Rules of Practice and
16 Procedure.
17
18 --- EXHIBIT NO. PUB-2: Board's Rules of Practice
19
                              and Procedure
20
21
                  MS. KATHLEEN MCCANDLESS: Exhibit PUB-
   3, Board Order number 28/'16 dated March 1st, 2016.
22
23
24 --- EXHIBIT NO. PUB-3: Board Order number 28/'16
25
                               dated March 1st, 2016
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1
                  MS. KATHLEEN MCCANDLESS: Exhibit PUB-
 2 4, Board Order number 30/'16, dated March 8th, 2016.
 3
   --- EXHIBIT NO. PUB-4: Board Order number 30/'16
 5
                              dated March 8th, 2016
 6
 7
                  MS. KATHLEEN MCCANDLESS: Exhibit PUB-
   5, Board Order number 33/'16, dated March 14, 2016,
   which amended the timetable.
10
11 --- EXHIBIT NO. PUB-5: Board Order number 33/'16
                               dated March 14, 2016
12
13
14
                  MS. KATHLEEN MCCANDLESS: Exhibits
   PUB-6-1 to 6-42, those are the Board's Information
15
   Requests to the joint intervention of the Consumers
17 Association of Canada, Manitoba branch, Winnipeg
  Harvest, and Community Financial Counselling Services,
18
19 which I'll refer to as the Coalition, and the
20
   Coalition's responses to those requests.
21
22 --- EXHIBIT NO. PUB-6-1 THROUGH 6-42:
23
                  Board's Information Requests to the
24
                  joint intervention of the Coalition and
25
                  their responses
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1
                   MS. KATHLEEN MCCANDLESS: Next is
   Exhibits PUB-7-1 to 7-47, the Board's Information
   Requests to the Canadian Payday Loan Association, and
   the CPLA's responses to those requests.
 5
   --- EXHIBIT NO. PUB-7-1 THROUGH 7-47:
 7
                   Board's Information Requests to the
                   Canadian Payday Loan Association and
 9
                   their responses
10
11
                   MS. KATHLEEN MCCANDLESS:
12
   Exhibits PUB-8-1 to 8-18, those are the Board's
13
   Information Requests to C11 A1 Financing and Loans,
14
   and C11's responses to those requests.
15
   --- EXHIBIT NO. PUB-8-1 THROUGH 8-18:
16
17
                   Board's Information Requests to C11 A1
18
                   Financing and Loans and their responses
19
20
                   MS. KATHLEEN MCCANDLESS: Exhibit PUB-
21
    9, a letter to Darren Christle, dated March 9, 2016,
   from the Manitoba Consumer Protection Office, and a
22
23
   report from the Mani -- Manitoba Consumer Protection
24
   Office on payday loans data for 2016.
25
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24
   --- EXHIBIT NO. PUB-9: Letter to Darren Crystal
                               dated March 9, 2016, from
 2
                               the Manitoba Consumer
 3
                                Protection Office, and a
 5
                                report from the Manitoba
                                Consumer Protection Office
 7
                               on payday loans data for
                                2016
 9
10
                  MS. KATHLEEN MCCANDLESS:
                                             Lastly,
11
   Exhibit PUB-10. That's Pitblado LLP's research report
12 on payday lending in other Canadian jurisdictions.
   That's dated April 4th, 2016.
14
15 --- EXHIBIT NO. PUB-10: Pitblado LLP's research
16
                               report on payday lending
                                in other Canadian
17
18
                               jurisdictions dated April
19
                                4th, 2016.
20
21
                  MS. KATHLEEN MCCANDLESS: I would now
   refer to the procedural outline which was distributed
22
23
   this morning. That's where the -- the mat -- the
24 orders to be heard are reflected. And after opening
25 remarks, we will proceed with our first presenter to
```

- 1 be scheduled at 11:00 a.m. this morning.
- We have four (4) presenters today. We
- 3 expect that after the first presenter, we will break
- 4 for lunch, and then we'll have the following three (3)
- 5 in the afternoon. Our first presenter will be Ms.
- 6 Anna Ellison from Policis in the United Kingdom. This
- 7 afternoon we will also have Janet Davis, from the
- 8 Money Tree, Melissa Soper, from Cash Money, and Ron
- 9 Shemley, member of the public.
- 10 We expect that we will be able this
- 11 afternoon to begin with the Coalition's expert
- 12 evidence. And for the record, we have five (5)
- 13 scheduled hearing dates. They are today, tomorrow,
- 14 Thursday and Friday of this week, so the 12th to the
- 15 15th of April, and then next Monday April 18th. We
- 16 may not require the full five (5) days of hearing, but
- 17 we will determine any changes as necessary as the week
- 18 proceeds.
- 19 We expect that we should be able to
- 20 have all the evidence in this week with closing
- 21 remarks to be made on Monday April 18th. Those are my
- 22 opening remarks, Madam Chair. Thank you.
- 23 THE PANEL CHAIRPERSON: Thank you very
- 24 much, Ms. McCandless. Now I'll ask Mr. Williams to
- 25 give his opening remarks.

1

- 2 OPENING COMMENTS BY THE COALITION:
- 3 MR. BYRON WILLIAMS: Thank you, Madam
- 4 Chair. And just while we're waiting for our
- 5 PowerPoint to come up, the Coalition has twenty-nine
- 6 (29) exhibits filed already. I will not go through
- 7 them in -- in detail, except for to note that they're
- 8 the expert reports and attachments of our witnesses as
- 9 well as our Information responses and questions -- or
- 10 our Information questions and responses from the CPLA
- 11 and C11.
- 12 And I hope the panel has in front of
- 13 you a blue document, which is our PowerPoint, which I
- 14 would suggest to the panel be marked as CAC -- or
- 15 excuse me, Coalition Exhibit number 30.

16

17 --- EXHIBIT NO. CAC-1-30: PowerPoint

- MR. BYRON WILLIAMS: Thank you.
- 20 Members of the panel, it's -- you're -- you're fairly
- 21 familiar with two (2) of my clients. CAC (Manitoba)
- 22 is -- is here just about permanently, whether it's on
- 23 natural, hydro electric or Manitoba Public Insurance
- 24 hearings. Winnipeg Harvest is here, as -- as well.
- 25 The -- the member of the Coalition that

- 1 you might be a little less familiar with is Community
- 2 Financial Counselling Services. Like our other
- 3 clients, it is a nonprofit community-based
- 4 organization offering free credit charge -- free
- 5 credit counselling to individuals. It delivers a wide
- 6 array of education and financial literacy programs,
- 7 seminars and workshops.
- 8 And it is an advocate on behalf of
- 9 Manitobans for fair practices in lending, debt
- 10 repayment and financial services. It has an
- 11 innovative part -- partnership with the CRA, the
- 12 Canada Revenue Agency, which provides thirty thousand
- 13 (30,000) low income Manitobans annually with free
- 14 income tax preparation.
- 15 Winnipeg Harvest the panel will be more
- 16 familiar with. And I'll simply note the tremendous
- 17 contribution Winnipeg Harvest makes to Manitoba,
- 18 helping to feed sixty-three thousand (63,000)
- 19 Manitobans a month through its partnership with over
- 20 three hundred and forty (340) agencies not just in
- 21 Winnipeg, but throughout this Province, including the
- 22 North.
- 23 And, finally, CAC (Manitoba). And the
- 24 panel is well aware of CAC (Manitoba's) contribution
- 25 to the regulatory process, and beyond the regulatory

- 1 process to the legislative process, interacting with
- 2 thousands of consumers annually and through its
- 3 research and consumer education and information
- 4 services.
- 5 My clients felt it was important to
- 6 share that their participation in -- in the payday
- 7 lending dialogue is both within the regulatory process
- 8 and outside the regulatory process. They were here in
- 9 '07/'08. They were here in 2013. But they've also
- 10 worked closely with the Province and other community
- 11 organizations in a really innovative conference on
- 12 community options for financial services held in 2011.
- 13 CAC (Manitoba), in collaboration with
- 14 the Public Interest Law Centre, has done some really
- 15 thoughtful work on privacy and the internet, which is
- 16 part of the public record. And obviously, our clients
- 17 continue to interact regularly with payday lending
- 18 borrowers, including their own focus groups over and
- 19 above the focus groups conducted by their experts.
- 20 I'm pleased to tell you as well that
- 21 our clients and the Public Interest Law Centre are
- 22 part of a broader movement in terms of financial
- 23 empowerment in Manitoba which we hope you'll be
- 24 hearing more about in the days and weeks to come.
- 25 Our clients are community based, and

- 1 they are tremendously proud that the Public Utilities
- 2 Board process has allowed them in this hearing to
- 3 bring an unprecedented voice for Manitoba consumers to
- 4 this hearing.
- 5 You hear that voice in national surveys
- 6 from Statistics Canada that our client will present,
- 7 and also in the report of one hundred and thirty (130)
- 8 interviews that our client conducted with payday
- 9 lending borrowers.
- 10 And they found them the old-fashioned
- 11 way, some through the internet -- unfortunately, not
- 12 as many as they would like, but most of them through
- 13 pounding the pavement primarily and dominantly in the
- 14 City of Winnipeg.
- 15 Our client in -- in addition in this
- 16 hearing will bring the perspective from nine (9)
- 17 longer interviews with payday lending borrowers,
- 18 exclusively repeat borrowers, or those who have taken
- 19 out payday loans on the internet, as well as two (2)
- 20 focus groups.
- 21 And they're very pleased that the Board
- 22 has enabled a community panel comprised of three (3)
- 23 community members to present I believe on -- on
- 24 Thursday. And -- and from our clients' perspective,
- 25 it's a tremendously courageous decision by our -- our

- 1 panel members.
- There's -- as we all know, there's
- 3 stigma associated with financial challenges, and we
- 4 applaud the courage of these panellists in coming
- 5 forward and look forward to the insight that they can
- 6 provide.
- 7 Our clients are approaching this
- 8 hearing from three (3) central realities. First of
- 9 all, access to credit is a critically important
- 10 product in our -- in our society today, and that's
- 11 important to understand.
- They recognize as well that the
- 13 population who takes out payday loans are
- 14 disproportionately comprised of vulnerable consumers.
- 15 They tend to be of lower income and lower wealth, and
- 16 that there are challenges in the marketplace. And
- 17 I'll go into those in -- in a bit more detail in a
- 18 moment or two (2).
- 19 And our clients are trying to balance
- 20 in their recommendations to you the issues of consumer
- 21 access, consumer protection, and industry
- 22 sustainability. And they want to underline the point
- 23 that these deliberations are taking place and have to
- 24 continue to take place in a transparent, publicly-
- 25 accessible process such as the Public Utilities Board

- 1 is -- is offering.
- 2 Our clients thing that is so important.
- 3 That's one of the great strengths of the Manitoba
- 4 approach, and it's one they -- they hope and expect
- 5 will continue in the future, no matter what happens on
- 6 April 19th.
- 7 Our client wants to -- clients want to
- 8 underline the rigorous analytical approach that this
- 9 Public Utilities Board has brought to its prior
- 10 deliberations in terms of payday lending. They have
- 11 worked from the premise that we're setting rates for
- 12 efficient payday lenders, that that's the balance that
- 13 we have to achieve in the -- in the marketplace.
- 14 And I note that the Public Utilities
- 15 Board went into this concept of efficious --
- 16 efficiency with its eyes wide open back in 2008. It
- 17 advised parties that there would be consolidation in
- 18 the market as an industry matures and its regulation
- 19 is implemented. But it was expected that the industry
- 20 would be sustainable.
- 21 We also note on the second bullet on
- 22 this page the wise observation by the Public Utilities
- 23 Board back in '08 which continues to this day, we
- 24 would submit, that the market by itself isn't enough
- 25 to protect consumers. And that's where vigorous,

- 1 balanced regulation is important, and our clients
- 2 think that's a -- an important standard to continue.
- 3 We simply note from the 2013 review on
- 4 slide 9 that again the Board applied the standard of
- 5 setting rates for efficiently-run payday lending
- 6 operations, and also just -- we thought the quote from
- 7 the Board at the bottom of -- of slide 9 speaking to
- 8 the stress that credits -- that -- the attendant
- 9 emotional and psychological harm flowing from credit
- 10 stress was an important human observation, an
- 11 important recognition of the human side of the -- the
- 12 issue that sometimes lawyers, at least this lawyer,
- 13 sometimes tends to forget. And it's something we --
- 14 we thought deserved to be brought before the Board as
- 15 good advice.
- 16 So the Board's approach, both in '08
- 17 and in 2013, in our submission was the proper
- 18 approach. It's the approach that should be adopted
- 19 going forward, and it is an approach that is
- 20 consistent with good regulatory practice across North
- 21 America.
- 22 Basically, the -- the key point being
- 23 providing a reasonable opportunity for efficiently run
- 24 companies to run risk adjusted return for comparable
- 25 companies of similar ras -- risk.

1 The fancy -- the legal words for that

- 2 is a just and reasonable rate. And -- and that is
- 3 what our clients believe is the -- the approach that
- 4 the Board should continue to apply.
- 5 We've provided you with precedent,
- 6 whether from the BCUC, a couple of PUB orders relating
- 7 to Hydro Manitoba Public Insurance, as well as from
- 8 the -- the payday lending reviews. And that's the
- 9 advice and the approach the Board has taken and we
- 10 think it's a good approach for providing access,
- 11 protection, and sustainability.
- 12 I was a little intimidated when I
- 13 looked at the great big thick binders associated with
- 14 this hearing, and maybe I'm the only one in the room
- 15 that was, although I suspect not. And I -- from our
- 16 client's perspective the Board is faced with some real
- 17 challenges in weighing the evidence in this hearing.
- 18 There's a lot of information. The time
- 19 frame for this much infor -- information is relatively
- 20 constrained. And the way that the evidence has come
- 21 in is -- is, in our respectful submission, a bit
- 22 unusual. That's not inappropriate, but it is unu --
- 23 unusual.
- 24 And I -- I have -- I struggle with
- 25 trying to recall circumstances in the past where

- 1 Intervenors have provided written evidence, answered
- 2 Information Requests, and then not been available to
- 3 be cross-examined. So there's a bit of a challenge
- 4 there from our client's perspective that I'm going to
- 5 spend a -- a couple minutes on.
- I do just want to highlight, from our
- 7 client's perspective, this is the evidence that we
- 8 understand is before -- is before the Board or will
- 9 before -- be before the Board. There is the
- 10 Coalition's expert evidence, the Consumer panel on
- 11 Thursday, and of course the thoughtful submissions of
- 12 the CPLA and of C1 -- C11, excuse me.
- 13 Our rules of procedure set out a -- a
- 14 general approach for the reception of evidence. And I
- 15 simply draw to the Board's attention Rule 17(5) that
- 16 sets out a process generally that:
- 17 "Written evidence may be received in
- 18 this with the same force and effect
- 19 as all evidence if the witness is
- there to testify to her
- 21 qualifications, confirm the material
- 22 was prepared under their direction
- and control, and submit to cross-
- 24 examination."
- Now not -- that is not the only way for

- 1 the Board to receive evidence, but that is the -- the
- 2 standard way and it's a standard way for good reason.
- 3 That's how the Board gets the opportunity to test the
- 4 credibility of the witness in person through cross-
- 5 examination.
- It gets to determine the scope of the
- 7 qualifications of the witness. It's an important
- 8 process and it's a process that the Coalition has
- 9 followed with its expert witnesses in this hearing.
- In the next five (5) slides I'm going
- 11 to talk a little bit about the different type of
- 12 evidence that the Board will be receiving in this
- 13 hearing, as well as the different type of information,
- 14 and just some nuances in -- in weighing that
- 15 information that I think is important.
- 16 And I apologize if it sounds unduly
- 17 legalistic, unduly technical, but from our client's
- 18 perspective, this is a central element of this
- 19 hearing. How are you going to weigh this evidence
- 20 presented in very different ways, with very different
- 21 levels of rigour attached to it?
- There's the approach that some Board
- 23 members will be particularly familiar with, oral
- 24 opinion evidence by qualified experts, along with the
- 25 written evidence by qualified experts. And that's

- 1 clearly the intent of Rule 17 on the preceding page.
- 2 Generally that's based upon a pre-filed
- 3 expert report and with the rule that that report can
- 4 be accepted with the same weight if it -- if the
- 5 witness is available for cross-examination. It is
- 6 tested by Information Requests. And the
- 7 qualifications of that witness and the scope of their
- 8 qualifications can be confirmed by the Board in voir
- 9 dire.
- 10 And the Board can say, We think you're
- 11 qualified over the whole range, or it can constrain
- 12 it. And the independence of that witness can be
- 13 tested as well. And fundamentally, it can be tested
- 14 by cross-examination.
- 15 And if we are fortunate enough to
- 16 persuade you this afternoon that our witnesses are
- 17 qualified, that's how we are presenting -- we're
- 18 pretty confident they are. That's how we're
- 19 presenting our evidence in this hearing, with the
- 20 highest rigour consistent with the well established
- 21 PUB practices.
- 22 There's another type of evidence that
- 23 our clients will be presenting. It's not expert
- 24 evidence except for as so much as we are all experts
- 25 in our own lives. It is oral, lived experience

- 1 evidence by payday loan borrowers. Unlike our expert
- 2 witnesses, there'll be no pre-filed expert report. It
- 3 won't be tested by Information Requests. We've
- 4 provided very brief can-says of what the witnesses
- 5 might say.
- 6 So these are not experts in the
- 7 traditional sense, but they have a lived experience
- 8 that is very powerful and very insightful. It offers
- 9 insight into their personal choices and the
- 10 consequences of those choices. But, of course, care
- 11 must be taken in extrapolating from their experience
- 12 and their opinions beyond their personal situation.
- 13 And that's the caution that I offer
- 14 when we present that evidence; it's important. It's
- 15 critically important, from our client's perspective,
- 16 but there are -- are limits to how we can extrapolate
- 17 from lived experience. It can be tested by cross-
- 18 examination. And you can make your judgments in terms
- 19 of the credibility and the bias, if any, of those
- 20 witnesses. And those are the witnesses that we intend
- 21 to present on Thursday.
- 22 Another type of evidence you will hear
- 23 here is written evidence by an alleged expert but not
- 24 presented for cross-examination. And that --
- 25 obviously, they'll -- that will be based on pre-filed

- 1 reports filed by that expert.
- 2 We won't be able to test the
- 3 qualifications of those witnesses through a voir dire.
- 4 It doesn't mean that those witnesses aren't qualified.
- 5 But if there should be limitations on their expertise,
- 6 that option is not open to us to examine.
- 7 And fundamentally, these witnesses are
- 8 not being made available to be tested by cross-
- 9 examination as a mechanism to challenge their
- 10 accuracy, credibility or bias. We did have one (1)
- 11 round of Information Request, but there's no mechanism
- 12 for counsel for the Coalition to follow up on the
- 13 answers through cross-examination. We've called it
- 14 effective immunity from followup.
- 15 And you'll see evidence like that on
- 16 the record from Deloitte, their Alberta study, as well
- 17 as a 2013 study from Environics, both presented by the
- 18 CPLA. It doesn't mean that that information doesn't
- 19 offer insight. But it does mean that it hasn't been
- 20 subjected to the same type of rigour and the
- 21 qualifications haven't been subjected to the same
- 22 standard.
- 23 We will be bringing that to your
- 24 attention in closing argument. We're not objecting to
- 25 it being on the record; it's important information for

- 1 the Board to have that perspective. We just want to
- 2 highlight that the opportunity to test it rigorously
- 3 is not available in the same way that our clients are
- 4 being made avail -- our witnesses are being made
- 5 available to be rigorously tested.
- 6 We also have very valuable evidence in
- 7 this -- in this hearing from C11, and I've described
- 8 this as written evidence by a firm. It's based on a
- 9 pre-filed report filed by that firm. And clearly
- 10 they're experts in their own business. They have
- 11 insight from the particular experience of their
- 12 particular firm.
- But again, care must be taken in
- 14 extrapolating to the broader industry. And I think
- 15 C11 has been very candid about that in -- in their
- 16 Information responses. Again -- and we do not
- 17 criticize C11 for this, but we just simply note that
- 18 that Information -- that witness is not being made
- 19 available for cross-examination either and there is
- 20 only one (1) round of Information Requests.
- 21 And finally, we have today
- 22 presentations. And our -- as the Board will be aware,
- 23 our client believes very strongly in the importance of
- 24 presentations for this process. They provide insight
- 25 into the opinions of Manitobans. They may raise

- 1 questions for further research.
- 2 But our clients do wish to underscore
- 3 that presentations are not evidence and they cannot be
- 4 used for evidentiary findings. They're not being
- 5 presented under oath or affir -- affirmation. There
- 6 was no pre-filed material, except for we received some
- 7 information yesterday.
- 8 There is no ability to ask Information
- 9 Requests. There's no ability to hold a voir dire into
- 10 the qualifications or bias of the witness and no
- 11 opportunity to cross-examine. It doesn't mean that
- 12 it's not valuable, it's just not evidence.
- 13 And with that in mind, we do want to
- 14 speak to our -- our guest today from Policis. And we
- 15 certainly are pleased to see Policis here. Our client
- 16 would have loved the opportunity to have filed
- 17 evidence by an organization such as Policis. We would
- 18 have looked forward to the opportunity to rigorously
- 19 challenge it through cross-examination.
- 20 But that's not what we have. We have a
- 21 PowerPoint presentation, no pre-filed evidence, no
- 22 Information Requests, not subject to a voir dire, not
- 23 subject to cross-examination. And our client will be
- 24 seeking confirmation from the Public Utilities Board
- 25 in its closing submissions that Policis is here as a

- 1 presenter. It is not providing evidence.
- 2 A final important theme before I get to
- 3 our client's position is a question of research versus
- 4 lobbying. A lot of this hearing and your ultimate
- 5 determinations will depend upon your judgment of the
- 6 rigour and credibility of the information presented to
- 7 you. Are you being presented with research, or is
- 8 this a lobbing activity?
- 9 And in addressing that question, our
- 10 clients have identified four (4) or five (5) issues
- 11 which we would advise to you to look at in weighing
- 12 the evidence. Has there been an open examination of
- 13 core issues, or are there questions that dare not be
- 14 asked? Are you actually being presented simply with
- 15 assertions, or is there evidence to support those
- 16 assertions?
- 17 Are the calculations conclusions and
- 18 sources transparent, or are they not readily
- 19 available? Has there been a wide-ranging examination
- 20 of the issues? Is it robust, or does it appear to be
- 21 results driven? And what can we say about the
- 22 credibility of past research?
- 23 And we certainly think its notable that
- 24 Deloitte, which is not here to be cross-examined,
- 25 presented evidence in -- in the 2007/'08 hearing

- 1 estimating an average cost for -- for loans of twenty-
- 2 six dollars and eighty-seven cents (\$26.87), and
- 3 certainly I was looking forward to that opportunity to
- 4 -- to test them on -- on their past -- past evidence,
- 5 and it's unfortunate that they are not here.
- 6 Our client trusts and -- and expects,
- 7 and -- and hopes and asserts that the evidence that it
- 8 brings before you will be judged to be research
- 9 focused. We've got an incredible interdisciplinary
- 10 team from economics, finance, and qualitative
- 11 research. It uses mixed methods, both quantitative
- 12 and qualitative.
- 13 And it uses triangulation, that concept
- 14 that getting information from one source may allow a
- 15 hypothesis but it's not enough for a confirmation.
- 16 Getting it from a second source may be some partial
- 17 confirmation, but you should be looking to reinforce
- 18 that information from multiple sources.
- 19 And you'll see that our consumer
- 20 surveys, the national level ones, are quantitative,
- 21 the Provincial ones are qualitative, and there's a
- 22 mutual reinforcing that we think is quite helpful
- 23 especially when reinforced from data from British
- 24 Columbia and Nova Scotia.
- 25 We think that's a real strength of the

- 1 evidence that you'll hear from our -- our experts.
- 2 And we also note that if you want to take issue or to
- 3 test the financial model that the Coalition has
- 4 presented, Dr. Robinson has kindly made his Excel
- 5 sheets available so that different hypotheses can be
- 6 put through them.
- 7 In presenting its evidence, the
- 8 Coalition asked five (5) core questions. What does
- 9 the lived experience of Manitobans tell us? Whare are
- 10 the consumer dynamics? What is the reality in the
- 11 marketplace? What are the industry dynamics? What
- 12 are the implications of regulation? And what are the
- 13 ultimate implications for the two (2) central
- 14 questions before this Board; the cost per hundred
- 15 dollar (\$100) loan, and the maximum amount of income
- 16 to be borrowed against?
- 17 And this is what in -- at a high level
- 18 our experts concluded. That the population of borrows
- 19 -- borrowers is disproportionately vulnerable compared
- 20 to the non-borrower population, and that the issue of
- 21 financial exclusion and Payday Loans is really part of
- 22 a broader dialogue about inequality. One (1) service
- 23 available to the poor while a better and less
- 24 expensive service is available to others. There's a
- 25 deep dynamic underlaying this issue.

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1 Our clients also found -- our -- our
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- 2 experts also found to a significant degree -- degree
- 3 payday loan borrowers are those who have been rejected
- 4 by the mainstream banking industry. And they have
- 5 been welcomed by the payday loan lending industry,
- 6 non-judgmental, convenient service. So a very strong
- 7 strength of the payday lending industry.
- 8 And here you have a consul -- a quote
- 9 from one (1) of the -- our consumer panellists, not
- 10 the one appearing this week, but from our interviews,
- 11 talk about how flexible the hours are.
- 12 The twenty-four (24) hour one is pretty
- 13 awesome if you're coming from out of town and you want
- 14 to do something, saying that they're all over, all
- 15 over Winnipeg. Like there's just one behind here.
- 16 Actually, there's two (2) in the area. There's that
- 17 convenience and flexibility that is a tremendous
- 18 strength of the payday lending industry.
- 19 Our experts conclude that there is
- 20 evidence of harm to some consumers, especially those
- 21 using repeat loans. And that's a quote from Dr.
- 22 Buckland and Dr. Henderson. Repeat borrowing is
- 23 harming vulnerable consumers.
- 24 And also to no one's surprise, the
- 25 loans -- these loans are expensive. And as one (1) of

- 1 the consumers indicated, we're paying high -- higher
- 2 interest because we're poor.
- In terms of industry dynamics, our
- 4 experts conclude that volume is critical, that there
- 5 is an industry reliance on repeat borrowers, and that
- 6 the -- on the cost side, the two (2) key
- 7 considerations are operating costs and bad debt costs,
- 3 and that there are opportunities for efficiencies and
- 9 scale, scope, and risk management.
- They also conclude that this is not a
- 11 well-functioning marketplace. Consumers tend to have
- 12 -- borrowers tend to have lower wealth and income,
- 13 fewer mainstream choices, and not all but
- 14 disproportionately in some -- insufficient income to
- 15 meet their needs.
- 16 There are also real challenges in
- 17 understanding the product -- and you'll see that in
- 18 both of our focus groups -- and an issue of tunnelling
- 19 and bounded rationality. Low-income consumers are
- 20 just as rational as is any other consumer, but there
- 21 is incredible pressure to focus on the short term,
- 22 often against your long-term financial interests.
- 23 You'll also see in terms of the
- 24 marketplace that rates tend to follow regulation. And
- 25 Dr. Robinson will have some evidence on that this

- 1 afternoon, how setting the rate at twenty-one dollars
- 2 (\$21) per hundred in Ontario actually you saw payday
- 3 lenders moving upwards towards that rate.
- 4 And certainly that the industry is
- 5 dominated by a few players with economies of scale and
- 6 scope. And there you have the candid admission by the
- 7 Dollar Financial Group back in 2013 that its network
- 8 in Canada is the largest of its kind of revenue.
- 9 In terms of the marketplace and
- 10 regulation on the marketplace, you'll hear from our
- 11 experts that there are three (3) general typologies of
- 12 regulatory environments: restrictive ones -- Quebec is
- 13 a Canadian example, North Carolina would be an
- 14 American example; hybrid, which is -- jurisdictions
- 15 like Manitoba would fit within that; and permissive,
- 16 and there's some American examples. Missouri comes to
- 17 mind.
- 18 And there is evidence of a sustainable
- 19 payday lending industry in US jurisdictions with rates
- 20 in the range of fifteen dollars (\$15) per -- per one
- 21 hundred (100).
- 22 You'll also hear from our experts at --
- 23 based upon the real ground-breaking research from PEW,
- 24 P-E-W, that reliance on internet payday lenders is not
- 25 prevalent in the hybrid US regulatory environments

- 1 versus the permissive US regulatory environments. And
- 2 you'll see a table in Dr. Buckland's evidence this
- 3 afternoon to that point.
- 4 You'll also see in Dr. Robinson's
- 5 evidence very handsome operating margins for Dollar
- 6 Financial Group in Canada as compared to the United
- 7 Kingdom and -- and the United States.
- 8 So what do our experts conclude? They
- 9 conclude that a rate of fifteen dollars (\$15) per
- 10 hundred provides the right balance between access,
- 11 protection, and sustainability.
- 12 They do not support lowering the
- 13 maximum amount which can be borrowed against from 30
- 14 percent to 25 percent. They do think that the concept
- 15 of instalment loans -- and there's some interesting
- 16 examples, one from Washington state -- pay provide
- 17 better consumer protection. And in the words of one
- 18 (1) of the consumers in our focus groups, there'd be a
- 19 light at the end of the tunnel.
- 20 Our client's have four (4) questions
- 21 for the CPLA as we begin our deliberations in this
- 22 hearing. The most important goes to repeat borrowing.
- 23 We know it's important to -- to the industry and it's
- 24 also -- there's a risk of harm to consumers. And our
- 25 clients are looking for research by the CPLA on the

- 1 use and implications of repeat loans.
- 2 Our clients call that the question that
- 3 dare not be asked. Our clients also note that there's
- 4 always regulatory pressures on all participants in
- 5 these hearings. The CPLA has to juggle obligations
- 6 across Canada. But our client, we have to admit, was
- 7 caught a little off guard back in 2013 with the pace
- 8 of the hearing.
- 9 There was one (1) in '07/'08,
- 10 deliberations, all of sudden you're in 2013. Our
- 11 client learned its lesson and vowed never to be
- 12 surprised again by a -- an -- a three (3) year regular
- 13 rate review.
- Given that three (3) year cycle of
- 15 regulatory review, where is the Manitoba industry
- 16 evidence? Where is the Deloitte evidence for Manitoba
- 17 which we last saw in '07/'08, and which was so
- 18 questionable?
- 19 Our clients also note that they did
- 20 seek disclosure from the industry and offered to
- 21 undertake confidentiality agreements. What's the
- 22 reluctance to operate under those models? Is that an
- 23 opportunity that we can take in the future to get
- 24 better information before the regulator and before the
- 25 ultimate decision-maker in the province?

- And where's Deloitte? Where's Deloitte
- 2 in terms of defending its 2016 Alberta report? Those
- 3 are our questions for the CPLA. From the Consumer
- 4 perspective, the rate setting process with advice to
- 5 the Public Utilities Board has been a tremendous
- 6 success.
- 7 It's evidence based. It's public. It
- 8 provides enhanced consumer protection while incenting
- 9 efficiency. Our clients consider that a Manitoba
- 10 success story. They look forward to the deliberations
- 11 in this hearing to confirm its success and to outline
- 12 this as a path to take in future deliberations as
- 13 well.
- 14 Our panel -- our clients thank you for
- 15 the time you've taken. I forgot to advise you that
- 16 they will be coming in off and on during the first two
- 17 (2) days of the hearing and then you'll see Ms.
- 18 Desorcy, Mr. Moland (phonetic), and Mr. Bonhomme
- 19 (phonetic) out in full force to hear our Consumer
- 20 panel on Thursday.
- 21 Thank you for your time.
- 22 THE PANEL CHAIRPERSON: Thank you, Mr.
- 23 Williams.

24

25 (BRIEF PAUSE)

- 1 THE PANEL CHAIRPERSON: For
- 2 clarification, Mr. Gosselin has a -- a couple of
- 3 questions for you, Mr. Williams.
- 4 MR. BYRON WILLIAMS: I always try to
- 5 escape questions from Mr. Gosselin, but you've caught
- 6 me again, sir.
- 7 MR. REGIS GOSSELIN: I quess the issue
- 8 that I'm a little bit concerned about is with respect
- 9 to online lending. Here we have a dearth of
- 10 information. You know, there is no information that
- 11 we can examine and address, I guess, as part of our
- 12 recommendations.
- And, you know, it's obviously a concern
- 14 of your -- of your Coalition and it's also, I know, a
- 15 concern of the CPLA, because they're following your
- 16 rule. So you -- I -- I looked at some of the
- 17 recommendations you made as part of your submissions
- 18 and to some extent you didn't address that.
- 19 And I -- I'm wondering do you plan on
- 20 doing that before your closing arguments?
- 21 MR. BYRON WILLIAMS: Yes, and thank
- 22 you for your question. And there is a difference,
- 23 obviously, between the recommendations of our experts
- 24 and as -- as you'll see today, I presented the
- 25 recommendations of our experts.

- 1 And as the Board will be aware, the
- 2 ultimate recommendations taken by our client may be
- 3 enhanced, may be different from those of -- of the --
- 4 of our experts. So we -- I can -- I can tell you that
- 5 our tentative instructions from our clients do have a
- 6 longer list than that. So we certainly will -- will
- 7 be mindful of the Board's guidance.
- 8 And that's something that has been of
- 9 concern to our client. I'll just say, and you'll hear
- 10 from Ms. St. Aubin this afternoon, that we made a --
- 11 we tried really hard to get insight into the internet
- 12 payday lending industry through our consumer surveys,
- 13 and -- and launched them online, as well. And I think
- 14 out of the hundred and thirty (130) you'll see an
- 15 overwhelming total of seven (7) that were identified
- 16 there.
- 17 And you'll see, I think, a very
- 18 thoughtful discussion in Dr. Buckland's literature
- 19 review as well as in the PEW research that is found in
- 20 the appendices. And PEW obviously did this
- 21 groundbreaking work across the United States.
- 22 So I want to ensure the panel we didn't
- 23 neglect it. Our -- our experts, we were mindful to
- 24 focus them on the -- the rate implications and the --
- 25 the issues raised by the Board. So our client is open

- 1 -- will be making some recommendations on the
- 2 internet, as well, sir.
- MR. REGIS GOSSELIN: I guess the other
- 4 comment I would make, and -- and maybe you can clarify
- 5 it for me because you are -- I think you are using the
- 6 word 'expert' in relation to the consumers that we're
- 7 going to be -- that were interviewed and -- have I --
- 8 have I missed --
- 9 MR. BYRON WILLIAMS: Yeah. And if I
- 10 did that, I apologize. And I -- that was one (1) of
- 11 the distinctions I was trying to make. An expert
- 12 opinion is someone who's gone through a voir dire,
- 13 who's been qualified. The word that the social
- 14 sciences folks, and I'm not one (1) of them, tell me
- 15 to use is 'lived experience'.
- 16 So I would say -- and perhaps if I
- 17 misspoke, they -- they are expert in their own lives,
- 18 but it's not -- that's why we put in the caveat that
- 19 you -- you have to use caution in extrapolating beyond
- 20 their personal experience. And -- and if I misspoke,
- 21 Mr. Chair, I'm -- I'm sorry.
- 22 MR. REGIS GOSSELIN: No, I think -- I
- 23 think where the confusion came, in my mind, is, you
- 24 know, I understand why you would use the word 'expert'
- 25 because of your -- like -- like experience. But the -

- 1 where the confusion comes in my mind is trying to
- 2 bridge what a professional expert --
- 3 MR. BYRON WILLIAMS: Yes.
- 4 MR. REGIS GOSSELIN: -- I'll just call
- 5 it professional expert, recommended to you in their
- 6 reports versus what you came forward with as ultimate
- 7 recommendations from your Coalition because there is a
- 8 dichotomy between -- in my mind, between what the
- 9 lived experience is -- is -- has told you through
- 10 panels and interviews versus what your professional
- 11 experts are recommended.
- 12 And I'm wondering -- let me give you an
- 13 example. I mean, the -- what clearly came to me when
- 14 we were talking, when you did interviews with people
- 15 on the street, people would use the -- use the service
- 16 with respect to installment loans. And I -- I got the
- 17 clear sense from those interviews that there wasn't
- 18 much support for installment loans by the lived --
- 19 lived experts as opposed to your experts coming in and
- 20 saying, well, it should be fifteen dollars (\$15), it
- 21 would be -- it should be installment loan.
- 22 And so how do you bridge that gap when
- 23 your own -- the people that you're trying to support
- 24 live -- the people that lived the experience are
- 25 saying, No, don't go that direction, and you're coming

- 1 in with a -- with an expert saying you should -- you
- 2 should use the installment loan?
- 4 MR. BYRON WILLIAMS: Those are --
- 5 those are -- thank you. So, first of all, I'll take a
- 6 slight issue with your characterization of the
- 7 response to installment loans. I'll concede fully
- 8 that there were some who just didn't see it as an
- 9 option. But that quote about light at the end of the
- 10 tunnel is -- is one (1) of the consumers who really
- 11 saw that as a mechanism.
- 12 And I think you'll hear from Dr.
- 13 Robinson that that should only be an options rather
- 14 than forced on consumers. And -- and that -- that is
- 15 a point that I think is important. But I -- I really
- 16 appreciate the question. We ultimately take our
- 17 instructions from clients who answer to a board.
- 18 So our instructions come from the
- 19 Consumers' Association, Winnipeg Harvest and CFCS.
- 20 And, as you're aware, they have a state of -- for the
- 21 Consumers' Association, a number of principals.
- 22 They take guidance from the Board and
- 23 they get input from wherever they -- they can. They
- 24 will get ec -- input from their experts. They will
- 25 get input -- input from the focus groups. They will

- 1 get input from the presentations that we -- that we
- 2 hear today. And they certainly -- we have shared with
- 3 them the insight from C11 and the CPLA.
- 4 So the -- our clients are -- our
- 5 instructions come from them. And they have multiple
- 6 sources of -- of input. And I'll just say that I -- I
- 7 think the strength of our team approach is we have
- 8 tried to present you with a diversity of -- of views.
- 9 Those focus groups, there's perspectives all over the
- 10 place. That was not outcome driven. That was not
- 11 results driven. That is important consumer input from
- 12 a variety of perspectives and I really that's the
- 13 strength of our team, although it leads to some
- 14 uncomfortable questions from time to time.
- Does that help in terms of the
- 16 instructions? Maybe not enough?
- 17 MR. REGIS GOSSELIN: Yes, it did.
- 18 Yes, it did.
- MR. BYRON WILLIAMS: Okay.
- 20 MR. REGIS GOSSELIN: It did. I'm just
- 21 trying to -- I'm want -- wanting to ask a number of
- 22 other questions, but I think maybe I should wait till
- 23 -- till we hear the closing arguments. It might be a
- 24 more --
- 25 MR. BYRON WILLIAMS: Okay. And I'll -

- 1 I'll just indicate, apart from what you see on the
- 2 record, the clients will have held two (2) other focus
- 3 groups. Those are run by our clients, in particular
- 4 by CAC (Manitoba), they're for the purposes of
- 5 assisting them with their instructions, so there --
- 6 that is the other input that I didn't mention before
- 7 that I -- that I should have.
- 8 So you'll get what -- on the public
- 9 record, we do get input from consumers with a more
- 10 targeted kind of series of -- of questions.
- 11 THE PANEL CHAIRPERSON: Thank you, Mr.
- 12 Williams. Now, I'm going to call upon the Canadian
- 13 Payday Loan Association to give their opening remarks,
- 14 and I'll refer it to the Honourable Stan Keyes.

- 16 OPENING COMMENTS BY CANADIAN PAYDAY LOANS ASSOCIATION:
- 17 MR. STAN KEYES: Thank you very much,
- 18 Chair Botting, President Gosselin, members of the
- 19 Board, Board counsel. Ms. McCandless, thank you so
- 20 much for your efficient assistance in getting back to
- 21 me so quickly with so many answers to so many
- 22 questions during -- during this process. Fellow
- 23 Intervenors, presenters, ladies and gentlemen. Thank
- 24 you, Board, for the opportunity to appear before you
- 25 today.

- 1 A little bit of history. The Canadian
- 2 Payday Loan Association was formed in early 2004 by
- 3 responsible financial service companies who offer the
- 4 payday loan product. Because the payday loan product
- 5 was unregulated at that time, members of the CPLA
- 6 recognized that it was important to create and adhere
- 7 to industry standards of best business practices to
- 8 protect consumers, and protect the reputation of the
- 9 industry.
- 10 It was also important to have a voice
- 11 that could represent the industry and the interests of
- 12 the industry, and inform stakeholders, governments,
- 13 regulators, on all aspects of the product -- product,
- 14 and the industry.
- Today, the CPLA has nineteen (19)
- 16 member companies that hold licences for approximately
- 17 nine hundred and forty (940) stores, and online
- 18 lending platforms across Canada. This represents 67
- 19 percent of the industry in Canada. Here in Manitoba,
- 20 the CPLA has six (6) member companies holding a total
- 21 of thirty (30) licences to provide loans through
- 22 outlets and over the internet.
- 23 As the Board is aware, the CPLA was a
- 24 Intervenor and made extensive submissions in the 2007
- 25 hearings that set maximum fees for payday loans here

- 1 in the Province of Alber -- in Manitoba, and the
- 2 subsequent review of regulations that took place in
- 3 2013.
- 4 The payday loan product is an important
- 5 source of credit for a wide range of Canadians. To be
- 6 clear, the CPLA and all its members believe in a
- 7 regulated industry that provides significant consumer
- 8 protection while allowing for a viable, competitive
- 9 industry.
- 10 We acknowledge that consumer protection
- 11 is the goal of regulation, but there must be balance
- 12 that ensures that the customer is not harmed by
- 13 unintended consequences through over-regulation. The
- 14 fact is, this is an industry that services an
- 15 important need for people who need immediate financial
- 16 assistance, and a correct balance between financial
- 17 viability of licensed lenders and consumer protection
- 18 is so very important.
- The payday loan product is now
- 20 regulated provincially in the provinces of British
- 21 Columbia, Alberta, Saskatchewan, here in Manitoba,
- 22 Ontario, PEI, Nova Scotia, and in the Province of New
- 23 Brunswick, they have passed their Payday Loan Act and
- 24 are currently working on payday loan regulation.
- 25 Manitoba has the lowest maximum fee in

- 1 Canada at seventeen dollars (\$17) per hundred, the
- 2 lowest maximum loan amount at 30 percent of net pay,
- 3 the highest annual licensing fees. And Manitoba is
- 4 the only Province to have a seven (7) day cooling off
- 5 period between loans.
- Now, the regulation does say that a
- 7 lender may make a subsequent loan within seven (7)
- 8 days of paying off the first loan, but no lender can
- 9 do this on a financially viable basis, so to our
- 10 knowledge, no lender does this.
- To summarize, it is far more difficult
- 12 -- far more difficult for licensed lenders to operate
- 13 here in Manitoba in comparison to any of the other
- 14 provinces where we have regulations and legislation in
- 15 Canada.
- 16 The CPLA is proud to say that it worked
- 17 closely with each one of the eight (8) provinces as
- 18 they developed regulations for the industry. Our goal
- 19 is to advocate for the right balance between adequate
- 20 consumer protection and an economically viable and
- 21 competitive industry for our members.
- 22 We continue to work with governments,
- 23 stakeholders, regulators in each province to inform
- 24 them on the impact of regulations to consumers and the
- 25 companies who serve them.

		6
1	We also put forward reg	Ü
2	recommendations on regulation for practical	
3	practical consumer protection. For example, in the	
4	provinces of Alberta and Ontario we recently brought	
5	forward important suggestions, and they've been marked	
6	as CPLA Exhibit number 12.	
7	And I will read briefly these seven (7)	
8	suggested initiatives of the CPLA to the provinces of	
9	Alberta and Ontario:	
10	"Number 1. An optional extended	
11	payment plan.	
12	Number 2. Restrictions on discounts	
13	and promotions of first-time loans.	
14	3. Standard-form contract;	
15	4. A job-loss extension program;	
16	5. Restriction on default fees and	
17	interest charged on loans in	
18	default;	
19	6. Mandatory acceptance of	
20	settlement plans proposed by credit	
21	counsellors; and	
22	7. Mandatory referral to credit	
23	counselling services."	
24	Exhibit 12 explains each one of those	
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25 seven (7) suggested initiatives in greater detail.

- 1 And of course, we're open to questions on any one of
- 2 them.
- 3 CPLA member companies work closely with
- 4 not-for-profit credit counselling agencies. That's
- 5 the not-for-profit credit counselling agencies across
- 6 Canada. We're committed to providing credit
- 7 counselling references, links to Credit Counselling
- 8 Canada and the Canadian Association of Credit
- 9 Counselling Services. And their many, many member
- 10 agencies can be found on the CPLA website along with a
- 11 credit counselling brochure, which CPLA members
- 12 download and print for distribution to their store
- 13 customers.
- 14 Members of the Board, the payday loan
- 15 industry first emerged in Canada in the mid-1990s in
- 16 response to an unfulfilled consumer demand for small-
- 17 sum, short-term credit. These types of small-sum,
- 18 unsecured loans are unavailable through banks or other
- 19 conventional financial institutions.
- 20 When the initial hearings were held in
- 21 2008, these were the first hearings in Canada. And it
- 22 was the intention of the CPLA to participate fully and
- 23 provide as much evidence as possible.
- 24 Full participation in that hearing was
- 25 very expensive and severely strained the resources of

- 1 the CPLA. While the Coalition was compensated for
- 2 their costs of research in the initial hearing, the
- 3 CPLA was not.
- 4 The amount of resources the CPLA has to
- 5 devote to this hearing are limited. In the present
- 6 hearing, the Coalition applied for and received
- 7 funding to commission expert studies. The CPLA did
- 8 not receive funding and does not have the resources to
- 9 undertake all these costly studies. The CPLA is not a
- 10 public utility.
- 11 Based on our limited resources that we
- 12 have put forward, what information we can, we hope the
- 13 Board will find useful as our pre-filed evidence,
- 14 which is comprised of a graph, tracking the number of
- 15 payday loan outlets from 2009 to 2016.
- 16 Upon implementation of regulation, more
- 17 than half the payday loan store locations in this
- 18 province closed. Since -- there has been no growth in
- 19 the number of outlets since that date.
- There's the consumer survey of
- 21 borrowers in Manitoba conducted by Environics in 2013,
- 22 which we filed with the Board in the previous hearing.
- 23 We provided a survey of payday loan regulations in
- 24 other provinces. We printed off a sample of
- 25 screenshots of websites of unlicensed lenders offering

- 1 payday loans right here in Manitoba.
- 2 We provided a study commissioned by the
- 3 Consumers' Council of Canada on consumer experiences
- 4 in online payday loans. You have the summary of the
- 5 2015 survey on the cost of providing payday loans in
- 6 Alberta prepared by Deloitte.
- 7 And CPLA has rep -- provided a report
- 8 prepared by Grant Thornton on analysis of how much
- 9 borrowers choose to borrow. Preparation of the
- 10 Deloitte report was underway at the point when we were
- 11 advised that the CPLA would be an Intervenor and was
- 12 completely -- completed shortly before the date for
- 13 filing evidence.
- 14 It was prepared for a different
- 15 purpose, being provision of cost information to the
- 16 Alberta government. And we do not have the author
- 17 here to present the report as an expert and we accept
- 18 that Board -- the Board will decide whether the report
- 19 is useful or not.
- 20 It was not possible to immediately --
- 21 to do immediately a study similar for Manitoba because
- 22 of cost, time, and the fact that one (1) of our
- 23 members, in fact, is the dominant operator here in
- 24 Manitoba, and it would -- would be basically a
- 25 disclosure of their proprietary financial information.

1 The methodology of the report is

- 2 substantially the same as the report that was
- 3 conducted for the Ontario government in 2014 that was
- 4 filed by the Coalition in their interrogatory.
- 5 Ladies and gentlemen, if regulations
- 6 are too onerous and maximum rates too low, then good,
- 7 credible lenders leave, or reduce their participation
- 8 in the market. When payday loan access is restricted
- 9 or removed, credit is provided through other
- 10 unregulated means, including offshore, unlicensed,
- 11 unregulated internet lenders and companies offer other
- 12 short-term loan products that can be definitely more
- 13 costly and not covered under payday lending
- 14 regulations.
- 15 The CPLA has provided the Board with a
- 16 2016 sample of web pages of internet lenders who offer
- 17 to provide payday loans here in Alberta -- in
- 18 Manitoba, excuse me, that are not licensed in
- 19 Manitoba.
- 20 In most cases, neither the address nor
- 21 the jurisdiction in which the lender operates is
- 22 disclosed. The provincial license number is a fake,
- 23 and some even use the CPLA member logo on their first
- 24 page. Good luck trying to track them down to have
- 25 that removed. Our experience, these sites are

- 1 constantly changing and one can expect that a search a
- 2 month from now will garner a very different list of
- 3 sites.
- 4 The borrower has no idea where the
- 5 lender is from. The PEW report filed by the Coalition
- 6 outlines risks consumers face when borrowing from
- 7 unlicensed lenders. These include loan fees in excess
- 8 of licensed rates, automatic rollover of loans. They
- 9 charge excessive default fees. They do not respect
- 10 regulations regarding collections. They make
- 11 unauthorized debits to borrowers' bank accounts. They
- 12 force the borrowers, if you can imagine this, to
- 13 provide their banking login and password, and the
- 14 answer to even the secret question to attain -- obtain
- 15 the loan approval.
- 16 The issue of illegal lending is not a
- 17 theoretical argument, but it's what is happening today
- 18 in jurisdictions that have regulation that restricts
- 19 or prohibits the payday loan industry. If an illegal
- 20 licence lender tries, grows, fills the vacuum -- if an
- 21 illegal unlicensed industry grows to fill this vacuum,
- 22 that will result in harm to the very consumers the
- 23 regulations seek to protect.
- 24 The Board has been directed to consider
- 25 the impacts of lowering the maximum rate from

- 1 seventeen (17) to fifteen dollars (\$15) and to
- 2 maintain the amount of the loan from 30 percent to 25
- 3 percent of net pay. Our members tell us that today,
- 4 here in Manitoba, their operations are barely viable.
- 5 Any further reduction in maximum rate
- 6 cap or loan clap -- cap will result in store closures.
- 7 And more importantly, a denial of access to credit for
- 8 borrowers from licensed lenders.
- 9 Ladies and gentlemen, the CPLA
- 10 appreciates the opportunity to par -- participate as
- 11 an Intervenor in this review and to provide written
- 12 submissions on behalf of our CPLA members. Thank you
- 13 very much.

14

15 (BRIEF PAUSE)

- 17 MR. REGIS GOSSELIN: Thank you, Mr.
- 18 Keyes, for the comments, I appreciate them. I have a
- 19 question.
- 20 Could you clarify for me the -- the
- 21 comment you made about the seven (7) day rule, you
- 22 know, the -- the seven (7) day rule and if you -- you
- 23 can pay it earlier? Could you -- could you clarify
- 24 that -- that point for me?
- MR. STAN KEYES: The specific

- 1 percentage, I think it's five (5), isn't it? So if --
- 2 if someone takes out a loan, they cannot take out
- 3 another loan for a seven (7) day period. And if they
- 4 choose to take out for another seven (7) day period,
- 5 the regulation states that they can do so, but at a
- 6 very reduced rate. I think it's 5 percent. It falls
- 7 from the seventeen dollars (\$17) on a hundred to 5
- 8 percent. And there isn't a single company that can
- 9 offer that product at that price that we're aware of.
- 10 There might be, but we're not aware of it.
- 11 MR. REGIS GOSSELIN: Thank you for
- 12 that. Now, the submission you made, the CPLA Exhibit
- 13 number 12, that you put seven (7) suggested
- 14 initiatives.
- MR. STAN KEYES: Yes, sir.
- 16 MR. REGIS GOSSELIN: Would you
- 17 consider them to be something we should consider in
- 18 Manitoba, those seven (7) suggested initiatives? I
- 19 mean, I realize you -- you submitted this for another
- 20 process --
- MR. STAN KEYES: M-hm --
- 22 MR. REGIS GOSSELIN: -- another
- 23 review. Can we draw the conclusion that those seven
- 24 (7) suggested initiatives we should consider as part
- 25 of our ultimate report?

1 MR. STAN KEYES: Absolutely, Chairman

- 2 Gosselin. When I mentioned in my remarks a practical
- 3 solution to regulating the product, to protecting the
- 4 consumers we're trying to protect, give them things
- 5 that can actually help to reduce the rate to such a
- 6 level that it closes payday loan stores and shrinks
- 7 the industry to the point where consumers now move to
- 8 the online sector.
- 9 And if they move online, as the
- 10 Consumer Report of Canada reports, they are most
- 11 likely to land on an unlicensed, unregulated online
- 12 site, which is not good for the consumer. So the
- 13 practical solutions is to identify exactly what it is
- 14 the consumer is looking for in order to be better
- 15 protected, and that is things like a job loss
- 16 extension program.
- 17 If they lose their job after they take
- 18 out their loan, then if there's an extension program
- 19 that says you can take a longer period of time now to
- 20 repay that loan without charge in order to accommodate
- 21 the repayment of that loan while you're unemployed,
- 22 these are practical solutions.
- 23 MR. REGIS GOSSELIN: Okay, I -- I --
- 24 you know, I -- I share your -- I share your concern
- 25 around online lenders. I mean, I -- I think we all

- 1 do, you know, because I think that we're looking for
- 2 responsible participants in this industry. And so I
- 3 certainly -- I'm talking about unlicensed online
- 4 lenders, yet we're not getting much recommendations.
- 5 Or in -- in the material that I've seen
- 6 so far, we're not getting very many recommendations
- 7 about measures that could be implemented by Manitoba
- 8 to address this problem. And -- and I -- and I guess
- 9 the question I'm asking is: Will you be addressing
- 10 that as part of your closing comments, or do -- do you
- 11 have information about what's being done in other
- 12 jurisdictions to regulate the -- the presence of these
- 13 unlicensed, unregulated online lenders?
- 14 MR. STAN KEYES: I will certainly take
- 15 that back to our team and try to contribute as much as
- 16 we can, as much as we know about the online industry
- 17 and how we -- it operates in Canada. It's -- it's as
- 18 frustrating for us as it is for you.
- 19 When my assistant stated in mid-January
- 20 to take the screenshots because we see them all the
- 21 time, to take the actual screenshots and -- and put a
- 22 pile of seventy-five (75) on the table within a --
- 23 within a month and a half, to see, you know, sites
- 24 coming from different countries, China, for example,
- 25 where the English is -- you -- you can't even

- 1 understand the -- the site half the time, but people
- 2 still go there and borrow money because sometimes, for
- 3 whatever reason, whatever jurisdiction they're in,
- 4 that they don't have the opportunity for a payday
- 5 loan. They have to go somewhere.
- 6 It's a demand that's there. The demand
- 7 will not dry up if suddenly there are no licensed
- 8 regulated locations for people to get a loan from.
- 9 So most definitely we -- we will -- I'm
- 10 -- I'm looking -- right now, we're at the point, I
- 11 think, in our -- in our investigation is to see from
- 12 other jurisdictions what the issue of online --
- 13 illegal online lending is, what its impacts have been,
- 14 so that we can continue down that line and say, Okay,
- 15 now that we know what the problem is, how are we going
- 16 to address this problem?
- 17 So I think we take that first step. We
- 18 learn. We take our time. We ensure that we fully
- 19 understand the implications of online lending, illegal
- 20 online lending. And then we work from there to try
- 21 and somehow make it work.
- 22 MR. REGIS GOSSELIN: That's kind of a
- 23 nice segue into the -- my next question, which was:
- 24 You kind of made the inference that -- that there
- 25 would be more presence of online lenders in regulated

- 1 jurisdictions, perhaps over-reg -- over-regulated
- 2 jurisdictions, as -- than jurisdictions where there is
- 3 no regulation.
- In other words, because you have more
- 5 regulation in Manitoba, we're going to have more
- 6 online lenders than -- than would be the case in
- 7 other, freer jurisdictions. And I -- how -- how are
- 8 you drawing the infer -- I -- I -- did I misjudge
- 9 that?
- MR. STAN KEYES: No, you -- you --
- 11 it's a good question. It -- it begins with the
- 12 industry working to provide -- supply the demand of
- 13 their need for a small sum short-term loan that they
- 14 can't get from a bank. The banks admit it. They're
- 15 not going to get into this risk game. So the banks
- 16 won't touch it.
- 17 Some others have tried to provide that
- 18 loan, but are they really matching the demand, the
- 19 demand for someone to walk off the street, walk into a
- 20 store, provide the information, provide the bank
- 21 account, and walk out with the funds they need
- 22 immediately? Not an hour or two (2), or the next day,
- 23 or -- this is not the convenience product they're
- 24 looking for.
- 25 So the industry provides that product.

- 1 Now, regulations are put on the industry, which has an
- 2 impact, of course, on the industry from a business
- 3 perspective. And the lender has more and more
- 4 regulation piled on them, and the rate is reduced to
- 5 the point where it is marginally profitable or even
- 6 not profitable, and they say: Let's just get out of
- 7 here. We -- we're not going to -- we can't -- we
- 8 can't do the job. Our hands are tied, and the rate's
- 9 too low. So they leave.
- 10 So if there's no alternative for the
- 11 customer and that demand to go, where are they going
- 12 to go? Well, I suppose some will go pawn shops. Some
- 13 will try to get money from their family, but that
- 14 often doesn't work. So what they do is they go
- 15 online. It's the latest thing. Everyone has got
- 16 iPhones now. They go online, plug in a -- I want a
- 17 payday loan, and boom, up come all these cites.
- 18 So they chose one. According to the
- 19 Consumers Council of Canada, the likelihood is that
- 20 they'll land on an unlicensed site, and provide all
- 21 those details that I explained in -- in my -- in my
- 22 submission -- my presentation. But if over-regulated,
- 23 the market shuts down or it gets so small as to not
- 24 accommodate the demand, the demand moves online. And
- 25 for the most part, it'll be an unlicensed online

- 1 lender providing that loan.
- 2 MR. REGIS GOSSELIN: I guess what I'm
- 3 getting at is that, you know, there are the
- 4 jurisdictions in North America where they have a
- 5 fifteen dollar (\$15) cap, and so on. Yeah. There are
- 6 similar provisions in place in other jurisdictions,
- 7 and the industry seems to survive in those
- 8 jurisdictions.
- 9 And -- and I guess the question I have
- 10 is: Why is it that Manitoba, the cost should be
- 11 higher than they are, for example, in some of the
- 12 jurisdictions that have a fifteen dollar (\$15) cap?
- 13 MR. STAN KEYES: Well, I have a two
- 14 (2) part answer to that good question. One (1) is
- 15 that Alberta is a very similar jurisdiction to
- 16 Manitoba vis-a-vis use of the product, demand, who
- 17 uses it, age of the -- and -- and those are all found
- 18 on our website in reports that identify just what the
- 19 incomes of the individuals are and -- and how old they
- 20 are, the male/female breakdown, and all the rest of
- 21 it.
- 22 So Deloitte, which, let's face it, they
- 23 are a nationally recognized, you know, company that
- 24 isn't about to try and do anything that wouldn't be
- 25 straight up. Deloitte is a very important firm in

- 1 Canada. So they take all the financial information
- 2 from our four (4) largest lenders in Alberta.
- 3 They take all this financial
- 4 information from them. They look at it all, create
- 5 aggregate numbers so that not one (1) can be
- 6 identified as providing that information. They
- 7 destroy that information. They produce a report.
- 8 Like I said, beyond reproach for Deloitte to produce
- 9 this kind of information.
- 10 So we have that on the table. Sorry, I
- 11 -- I've forgotten what the question was now. Pardon?
- MR. NORM BISHOP: The fifteen (15).
- MR. STAN KEYES: Oh, the fifteen (15)
- 14 --
- MR. NORM BISHOP: Yeah.
- MR. STAN KEYES: -- so, yes,
- 17 especially in jurisdictions in the United States. A
- 18 lot of people will turn and say: Look, they -- they
- 19 give it for fifteen (15) there, and -- and they're
- 20 doing okay. But it's not just fifteen (15), because
- 21 many of these states also allow for other things to
- 22 happen for that -- for that customer. For example,
- 23 they allow three (3) -- three (3) rollovers, for
- 24 example. So that helps them -- the company in
- 25 providing that product at that price point.

- 1 So if they -- if -- and it's not
- 2 somewhere where we would care to go because we believe
- 3 that rollovers are damaging. When we -- when I first
- 4 came on board in 2006 and we created the -- the best
- 5 business practices, the first point on that list was
- 6 no rollovers. It was clear. Nobody thought they were
- 7 a good idea for many, many reasons.
- 8 We lost a substantial number of members
- 9 as a result of that bullet point, but it was the right
- 10 thing to do. If you're going to work to ensure
- 11 customer protection and a viable, competitive
- 12 industry, there are certain things you do have to do.
- 13 And that was certainly one (1) of them.
- So some of these jurisdictions, it's
- 15 not just fifteen (15). It's fifteen (15) plus, plus,
- 16 plus, and we can survive. Take away all that as we do
- 17 not allow in Canada, fifteen (15) is not going to
- 18 sustain and companies will close their doors.
- 19 MS. ANITA NEVILLE: Thank you again
- 20 for your presentation, Mr. Keyes. I wonder if you
- 21 could elaborate on your comment that it's far more
- 22 difficult for licensed lenders to operate in Manitoba.
- 23 And I'd like to know what -- what you
- 24 meant by that or if you could give us examples in
- 25 terms of closing, in terms of struggles of the

- 1 industry. And do you have information on whether the
- 2 difficulties of operating in Manitoba are sending
- 3 people to internet borrowing?
- 4 MR. STAN KEYES: I very much look
- 5 forward to the presentations that you'll receive this
- 6 afternoon because there you get it from the cust --
- 7 from -- from the company. I'm getting it because
- 8 that's what I hear from my members. You will hear it
- 9 directly from people who provide that product.
- Now, that's not evade the questions
- 11 because I'd love to sit down now and spend the next
- 12 ten (10) minutes explaining how it is that regulations
- 13 in the Province of Manitoba are making it very
- 14 difficult.
- 15 When you -- when you have the highest
- 16 charge to license yourself as a payday lender in the
- 17 province, the highest of anywhere in the country, the
- 18 lowest rate in the country at seventeen dollars (\$17)
- 19 per hundred, companies are just getting by now.
- There's a series of regulations, the
- 21 seven (7) day cooling off. You know, if someone comes
- 22 in -- if I -- if I come into Norm's store and I say,
- 23 Norm, I want a loan, and he lends me the money and I
- 24 pay him back, and then I say, You know what, I've had
- 25 another crisis come up. I need, you know, two hundred

- 1 dollars for -- for tires, Sorry, I can't give it to
- 2 you because I have to wait seven days to provide you
- 3 your next loan.
- 4 So what does the consumer do? They go
- 5 across the street and they borrow from someone else.
- 6 Have you really solved the problem? No. You've
- 7 caused now the consumer a more difficult life for them
- 8 because not only now do they have to leave their
- 9 preferred lender that they trust and they put faith in
- 10 and who works with that customer.
- 11 They're now going to another store, and
- 12 the store says, Oh, welcome. Well, our start-up fee
- 13 is this much money and you're going to, you know, do
- 14 this and you're going to do that. And so it costs the
- 15 consumer more money as well.
- So a seven (7) day cooling off just
- 17 doesn't work. We tried to make that representation
- 18 the last time around.
- 19 In Ontario, for example, they have a
- 20 seven (7) day cooling off with an amendment that says
- 21 that if the consumer pays off that loan in full, then
- 22 he can borrow again.
- 23 Who am I to say, You can't borrow
- 24 again? Doesn't happen on my Visa card. Does happen
- 25 on my Bay card. You know, it doesn't happen anywhere

- 1 else, only if it's a payday loan. No, sorry, can't
- 2 borrow for seven (7) days. But it doesn't prevent
- 3 that person from borrowing, just from that lender,
- 4 nowhere else.
- 5 But that's the kind of regulation that
- 6 makes life difficult for lenders here in Manitoba as
- 7 opposed to other jurisdictions in Canada.
- MS. ANITA NEVILLE: Well, that was my
- 9 follow-up. How is the life of a payday lender,
- 10 including the viability of their operation, different
- 11 from that of someone in Saskatchewan or Alberta?
- 12 MR. STAN KEYES: Heavier regulation,
- 13 more expensive cost, fee cap that's lower than
- 14 anywhere else in the country. Saskatchewan's twenty-
- 15 three dollars (\$23) per hundred.
- 16 MS. ANITA NEVILLE: And I'm not -- I'm
- 17 aware of that, but I -- I guess what I'm looking for
- 18 is the reality of the experience of the payday lender.
- 19 I know the figures, I've read the material, but I --
- 20 MR. STAN KEYES: The borrower you mean
- 21 or the lender?
- 22 MS. ANITA NEVILLE: The lender.
- 23 MR. STAN KEYES: The lender, okay.
- 24 MS. ANITA NEVILLE: Yeah. Let me just
- 25 go another direction, internet loans. How do you, or

- 1 do you, keep track of both the regulated and the
- 2 unregulated internet lenders? Can you do that?
- 3 MR. STAN KEYES: It's virtually
- 4 impossible to keep track of the unregulated online
- 5 lender, but what we can do is we will -- someone will
- 6 call the CPLA and say, I just borrowed from somebody
- 7 online, are they a member? No, they're not.
- 8 What can you do for me? We provide
- 9 them with the consumer protection number so they can
- 10 call the province and register the complaint with the
- 11 province and then they can try to help them out.
- Now, the -- the online industry that is
- 13 part of our members -- even some of our members land
- 14 online, not here in Manitoba, but elsewhere --
- 15 MS. ANITA NEVILLE: Not here in
- 16 Manitoba?
- 17 MR. STAN KEYES: Not here in Manitoba,
- 18 but elsewhere they do land online. We do have online
- 19 lenders in Manitoba, don't get me wrong, but the --
- 20 the -- some of the companies that are members in
- 21 Manitoba don't do both online and store. And --
- 22 MR. NORM BISHOP: I -- I think 310
- 23 Loan --
- 24 MR. STAN KEYES: Yeah, that's what I
- 25 mean. Yeah, some -- some of them do. Some of them

- 1 do, but not -- not our storefront lender. Some of
- 2 them are pure -- pure online.
- 3 And the -- the issue comes to I can see
- 4 a name of a store online and they say they operate in,
- 5 say Manitoba, I can check against their list of the
- 6 licensed lenders in Manitoba and their name isn't
- 7 there.
- 8 So if their name isn't on the list and
- 9 they're lending in Manitoba, they're doing it
- 10 illegally, unlicensed.
- 11 MS. ANITA NEVILLE: What -- what
- 12 motivates a lender to be a regulated lender as opposed
- 13 to an unregulated, internet lenders is what I'm
- 14 talking about.
- 15 MR. STAN KEYES: Well, the law -- the
- 16 -- it's against the law to offer a payday loan unless
- 17 you are licensed. So you'd be hard-pressed to open up
- 18 a -- a store anywhere and not be identified and have
- 19 the --
- 20 MS. ANITA NEVILLE: But it's happening
- 21 all the time.
- 22 MR. STAN KEYES: A storefront lending?
- 23 MS. ANITA NEVILLE: No, I'm talking
- 24 about internet lending.
- 25 MR. STAN KEYES: Oh, absolutely it is.

- 1 Absolutely it's happening. For example, in Quebec,
- 2 they have a 35 percent APR on everything financial,
- 3 lower than the 60 percent federally, but you want to
- 4 bet that people can't -- Quebecors can't get a loan
- 5 just by going online, but who are they getting it
- 6 from?
- 7 They're not getting it from a licensed
- 8 lender, obviously in Quebec, because Quebec doesn't
- 9 licence payday lenders. And the internet, as you
- 10 know, you -- you can go on the internet and you don't
- 11 know where you are, or what country that particular
- 12 internet lender is operating from, Belize, Cayman
- 13 Islands, draining -- draining accounts of customers.
- 14 So there -- there must be a way. I
- 15 don't -- but we haven't figured it out yet, but there
- 16 must be a way to identify and -- I guess the short-
- 17 term answer is financial literacy. We have to get to
- 18 the consumers of the product and ensure that they know
- 19 exactly what they're getting into when they take out a
- 20 payday loan online.
- 21 And to watch for certain things when
- 22 they do go online. So you're providing this kind of
- 23 information to them so that they are a better, wiser,
- 24 smarter consumer when they go to buy a payday loan --
- 25 or attempt to get a payday loan online.

1 MS. ANITA NEVILLE: Your response now

- 2 has led into my last questions is: What kind of
- 3 public education does your organization question --
- 4 MR. STAN KEYES: Good -- good
- 5 question.
- 6 MS. ANITA NEVILLE: -- to support
- 7 financial literacy?
- 8 MR. STAN KEYES: To start with, a
- 9 visit to our website. We have created a portal on our
- 10 website, financial education. The -- the visitor can
- 11 click on the financial education button and it takes
- 12 them to a choice of one (1) of a dozen links that are
- 13 there to -- to connect them to better understanding, a
- 14 course.
- 15 The money -- money mart website, for
- 16 example, offers to pay the forty dollar (\$40) fee for
- 17 someone to take a course in -- in borrowing. There's
- 18 federal links. There's provincial links, so they're
- 19 all there.
- I work constantly with credit
- 21 counselling agencies and attend their annual general
- 22 meetings and speak to the group. And they ask
- 23 questions of me, so there's a clearer understanding of
- 24 what the customer is up against. And again, we get
- 25 back to that same issue, financial education, you

- 1 know.
- 2 Get -- get the customer -- have a
- 3 better understanding of what a payday loan is and
- 4 possible alternatives. Maybe a payday loan isn't the
- 5 way they should go. Maybe they should -- they should
- 6 take the time to establish credit at a bank or at a
- 7 credit union and take an extra day to -- to get your
- 8 funds, but the demand is what the demand is.
- 9 Two (2) points. My colleague, Norm,
- 10 reminds me of the seven (7) suggested initiatives on
- 11 Exhibit 12, points 6 and 7, mandatory acceptance of
- 12 settlement plans proposed by credit counsellors.
- So if someone gets into trouble
- 14 borrowing money and they come in and we say, look,
- 15 many times -- many times lenders will not lend people
- 16 money. There's no question about that. And what they
- 17 -- what they -- as -- as regulated should do is they
- 18 should tell the client that you're -- you should go to
- 19 a credit counselling agency and get some help in --
- 20 you know, in -- in straightening your finances out.
- 21 And we, as the lenders, must accept the settlement
- 22 plans that are proposed by those credit counsellors.
- 23 You're going to help this person out.
- 24 You're mandated to accept repayment of your loan but
- 25 at this much, you know, that kind of thing. That's

- 1 the work that credit counselling agent -- the not-for-
- 2 profit credit counselling agencies do. They do
- 3 terrific work. And we support them both morally. We
- 4 hand out their brochures in our stores.
- 5 Depending on which province you're in,
- 6 they always got a brochure on credit counselling that
- 7 are available there. And -- and, of course, we also
- 8 support them financially. Thank you, Ms. Neville.
- 9 Good seeing you again.

11 (BRIEF PAUSE)

- MS. SUSAN PROVEN: Oh, okay. So I'm
- 14 thinking, since the licence fee is necessary for
- 15 someone to open storefront, would it be helpful if
- 16 every single person with a storefront operation had to
- 17 be part of the association, work with your rules and
- 18 your standards of practice.
- 19 Because obviously -- I mean, you say
- 20 it's really hard to do anything when other people are
- 21 operating and not under the same sort of sense of
- 22 responsibility. I'm just thinking there must be other
- 23 industry partnershi -- you know, industry associations
- 24 that bring their industry with the help of government.
- 25 Would that be helpful to you?

- 1 MR. STAN KEYES: Very helpful. My
- 2 dues would finally go up and I could afford to do more
- 3 things. But -- but that aside, in the beginning, when
- 4 we first started up, that was -- that was a great
- 5 consideration that we were asking the provinces about.
- 6 You know, like the insurance agency or
- 7 any other, they have to belong to the association.
- 8 Since that time, however, each province has developed
- 9 the legislation, the regulations, the rules, the
- 10 costs, all that kind of thing are all regulated now.
- 11 So our mandate as an association is to
- 12 be here to inform you, to provide information, to
- 13 hopefully link you with lenders that can offer you an
- 14 insight into their operations, spread the word of the
- 15 regulation, go to governments and say here are the
- 16 unintended consequences of that action that you would
- 17 like to do.
- 18 So we are more of the -- of the
- 19 government liaison, working with governments to ensure
- 20 that they have a clear understanding how the industry
- 21 operates and to prevent them from creating a
- 22 regulation that not only affects the industry in -- in
- 23 such a negative, but also does a disservice to the
- 24 customer, makes it -- makes it tougher for that
- 25 customer to get -- to get the credit that they need

- 1 for that short-term small sum credit.
- 2 So in the early days it would have been
- 3 terrific. Today, with all the -- the regulations and
- 4 rules in place, ours is more of a -- I'd love dearly
- 5 that everyone would join us, but at seventeen dollars
- 6 (\$17) in a hundred money is tight, so the tighter it
- 7 gets for them, the less money they have to pay
- 8 membership dues and -- and be involved.
- 9 THE PANEL CHAIRPERSON: Okay. Thank
- 10 you very much, Honourable Keyes. And we'll -- I -- I
- 11 don't know, it's five (5) after 11:00, and I'm just
- 12 going to ask Ms. McCandless, should we do our last
- 13 opening comments to see --
- 14 MS. KATHLEEN MCCANDLESS: I -- I
- 15 understand that Ms. Gaudreault is still on the -- on
- 16 the line, and perhaps she could, just for scheduling
- 17 purposes, advise whether she intends on -- on making
- 18 an opening submission. If so, we can maybe determine
- 19 whether we ought to do it before or after the mid-
- 20 morning break.
- 21 MS. DANIELLE GAUDREAULT (BY PHONE): I
- 22 don't have a very long opening submission, a few
- 23 comments that I could make, if they would be of
- 24 benefit, but otherwise, no, nothing formal.
- 25 THE PANEL CHAIRPERSON: We would

- 1 appreciate that. Then we will ask you to give your
- 2 opening remarks right now. Thank you very much. And
- 3 then following that, we'll have a short break, and
- 4 then we'll begin with our presentations. Okay, thank
- 5 you very much.

- 7 OPENING COMMENTS BY C11 A1 FINANCING & LOANS:
- 8 MS. DANIELLE GAUDREAULT (BY PHONE):
- 9 Thank you, Ms. Botting, and Chairman Gosselin, and
- 10 rest of the Board.
- 11 As an organization here in Thompson, we
- 12 do recognize the need for the regulations. I came
- 13 into payday lending in 2008, shortly after the 2007
- 14 enactment of those regulations.
- 15 And we can definitely see where there's
- 16 been benefits to both the consumers and to us as
- 17 lenders in operating in a more structured and
- 18 accountable framework through the enforcement of more
- 19 transparent and honest transactions from lenders.
- 20 I've definitely seen the reduced risk to consumers
- 21 while they've still been able to have the freedom of
- 22 choice to whom they form the relationships in meeting
- 23 those financial needs that come up unexpected.
- 24 Personally with our own clients, I have
- 25 seen that the literacy programs and promoting

- 1 financial literacy, working with them to provide them
- 2 the options and the availability to information, has
- 3 definitely been something that has grown. Consumers
- 4 are now more aware of the agreements that they're
- 5 entering into, and they're being choosier about
- 6 finding relationships that have a price value benefit
- 7 for them, rather than just taking the first chance
- 8 that they've got to have those needs met.
- 9 I feel in Manitoba with the licensed
- 10 lenders that we've now built a network of lenders who
- 11 focus on responsibility for their clients but are
- 12 still able to help relieve the pressures of those
- 13 unexpected life events. The restrictions that we're
- 14 currently under, we're able to keep helping, but not
- 15 at the profits, I don't think, that one would expect
- 16 an organization like ours recognizes from volume.
- 17 The relationships with our consumers
- 18 we've built over time, and I think that for the most
- 19 part, consumers, regardless of whether they report it
- 20 to the CPLA or the Coalition, they all recognize that
- 21 we're there to help. They all value the help that we
- 22 offer. And most of them understand that when you
- 23 can't get help from traditional sources, there is a
- 24 slightly higher cost maybe than the bank's prime, but
- 25 nothing that prohibits them from wanting to address

- 1 their needs, and having them taken care of.
- 2 There's definitely some good arguments
- 3 from all sides, the consumers, the lenders, as far as
- 4 the changes to be considered. I just respectfully ask
- 5 that when considering those changes, that we don't let
- 6 restrictions undo all of the positive effects that
- 7 have come from the current regulations where they are.
- 8 Thank you.
- 9 MR. REGIS GOSSELIN: You -- you
- 10 mentioned that you're concerned about regulation chan
- 11 -- regulatory changes that might undo the positive
- 12 effects. What --
- MS. DANIELLE GAUDREAULT (BY PHONE):
- 14 Yes.
- 15 MR. REGIS GOSSELIN: -- what do -- I -
- 16 what are you referring to specifically that is of
- 17 concern to you?
- 18 MS. DANIELLE GAUDREAULT (BY PHONE): I
- 19 think the other groups have mentioned the online
- 20 lending and things, as well. I did find in 2010, when
- 21 we went from being able to lend, I believe it was 50
- 22 percent of the take-home pay to thirty (30), that some
- 23 of our clients did have needs that 30 percent wasn't
- 24 covering. I have found now that it's easier -- and we
- 25 had submitted, I believe, some bank statements that

- 1 had showed the trend of consumers going to multiple
- 2 lenders when already the 30 percent -- unfortunately,
- 3 it wasn't enough to meet needs.
- 4 Minimum wage hasn't gone up enough to
- 5 reflect the increase in rent every year, the increase
- 6 to other non-optional services like bank fees, cell
- 7 phones, those types of every day living expenses.
- 8 Those continue to rise. But the other factors that
- 9 would enable consumers to not need a payday loan
- 10 aren't rising to meet that.
- 11 Often on some of our clients, their
- 12 average take-home pays after deductions are only about
- 13 nine hundred dollars (\$900). It qualifies them for a
- 14 loan of about two hundred dollars (\$200).
- 15 Here in Thompson, some people have an
- 16 Autopac insurance or a daycare bill that exceeds that.
- 17 Quite often here in Thompson, our rent is starting at
- 18 eleven hundred dollars (\$1,100).
- 19 For some clients, they're already into
- 20 that deficit on their first pay cheque of the month
- 21 with that very first obligation, and that's without
- 22 worrying about medical expenses or groceries.
- 23 I think that if we were to restrict and
- 24 take that down to even lower than the 30 percent, that
- 25 that would leave clients then a hundred dollars

- 1 (\$100). Isn't a lot of help when in some communities,
- 2 the cost of groceries, the cost of hydro, the cost of
- 3 those cell phone bills, rent.
- 4 It would just mean that every person
- 5 who needed a payday loan almost would need at least
- 6 two (2) of them with the restriction of not being able
- 7 to borrow for seven (7) days.
- 8 Here at A1, we try to go on a case by
- 9 case. If it's absolutely imperative that they borrow
- 10 within that seven (7) days, we do honour the
- 11 regulation rate of 5 percent, but we're doing that not
- 12 as a smart business move, just in the efforts of
- 13 continuing to help that consumer.
- Many of our consumers, when we can't
- 15 help them, they have had to go across the street. And
- 16 then they do have two (2) obligations, and we're
- 17 working with them again to have them financially aware
- 18 of where they are and how to get back so that that
- 19 situation's under control.
- 20 Often that put more stress on them than
- 21 if I could have just lent them the 40 percent of their
- 22 take-home pay that was required in that one (1)
- 23 situation.
- I don't think people would be as
- 25 concerned about where they're getting their loan from.

- 1 They would only be focussing on having that need met.
- 2 And if the licensed lender in Manitoba couldn't do it,
- 3 they would hit up one that they found on Facebook, one
- 4 that was on Twitter, one that they found on Google.
- 5 And then those good, solid
- 6 relationships with a network of responsible lenders
- 7 would slowly be eroded in favour of the higher loan
- 8 values that they're able to get through unlicensed
- 9 lenders online.
- 10 THE PANEL CHAIRPERSON: Okay. Thank
- 11 you very much, Ms. Gaudreault.
- Now I would ask that we would adjourn
- 13 for fifteen (15) minutes, and we'll return just prior
- 14 to 11:30, and we'll begin the presentations. And I
- 15 believe our first presenter will be Ms. Anna Ellis
- 16 (sic) from Policis. Thank you.

- 18 --- Upon recessing at 11:11 a.m.
- 19 --- Upon resuming at 11:31 a.m.

- 21 THE PANEL CHAIRPERSON: Welcome back
- 22 from our break, everyone. And I apologize, we are a
- 23 little late -- behind, but I think the information
- 24 we've been receiving has been excellent.
- 25 So now I would like to welcome somebody

- 1 that's come from afar, Ms. Anna Elli -- Ellison. And
- 2 she's rep -- representing Policis. Is that -- am I
- 3 saying it correctly?
- 4 MS. ANNA ELLISON: You are.
- 5 THE PANEL CHAIRPERSON: Okay. That's
- 6 wonderful. And so welcome to Canada, and we would
- 7 look forward to your presentation. So thank you.

8

9 (BRIEF PAUSE)

- 11 PRESENTATION BY POLICIS:
- MS. ANNA ELLISON: Okay. That's
- 13 better. First of all, thank you very much indeed for
- 14 giving me the opportunity to come and speak to you
- 15 today.
- I'm Anna Ellison. I'm from Policis.
- 17 We're a -- a London-based independent think tank which
- 18 -- and we're focused on evidence-based polit -- pol --
- 19 policy making. We work largely for governments, for
- 20 regulators, both in the UK and internationally. I
- 21 think we provided to the Board some credentials
- 22 listing the -- the many clients that we have in
- 23 government and -- and regulators around the world.
- 24 And also we provided to the Board some
- 25 -- some background on the extensive research we've

undertaken around provision of financial services to those on low incomes and disadvantaged consumers, and the -- the very large body of work we've done around consumer protection in high cost credit markets. 5 (BRIEF PAUSE) MS. ANNA ELLISON: Okay. Policis was the lead organization supporting the UK government and the UK regulators in framing the consumer credit 10 regulation for both the 2006 Consumer Credit Act and 11 12 our more -- more recent introduction of the 2014 13 Consumer... 14 15 (BRIEF PAUSE) 16 17 MS. ANNA ELLISON: So the -- the 18 emerging findings I'm going to share with you today on 19 the work we've been doing about the outcomes for consumers of different approaches to regulating small 20 21 dollar lending, we've also presented to a number of regulators and commissions around the world, including 22 23 the CFPB and the Conference of State Banking

Supervisors in the US, to the UK Financial Conduct

Authority and to reg -- the regulators in Japan and

24

- 1 the Small Amount Commission -- Small Amount Credit
- 2 Commission in Australia. So I -- I do hope you'll --
- 3 you'll find it a useful contribution to your
- 4 deliberations.
- 5 The -- and the -- the piece of work
- 6 we're drawing on today is one (1) of Policis's
- 7 occasional public interest projects. It's based on an
- 8 ongoing international program of research, which has
- 9 been taking place over a two (2) year period or so.
- 10 And what we're really trying to
- 11 understand is given different approaches to regulating
- 12 small sum credit, what actually happens in terms of
- 13 the outcomes for consumers? This particular analysis,
- 14 I was very pleased to hear that people were interested
- 15 in what's happening online in the US, because that's
- 16 really where this presentation focusses.
- 17 It's primarily drawing on data for the
- 18 US, but it also touches on other international
- 19 jurisdictions. And critically, it's based on a very
- 20 large and robust quantitative database and extensive
- 21 interviews with both federal and state regulators in
- 22 the US.
- 23 So we -- we set off with some basic big
- 24 research questions, and those were: Do regulators
- 25 achieve the outcomes they intend? And which

- 1 approaches are most likely to deliver the outcomes
- 2 that regulators are seeking?
- 3 And those tend to be trying to protect
- 4 consumers from detriment, either controlling or
- 5 reducing the cost of credit, enforcing responsible
- 6 lendings, and -- and encouraging responsible
- 7 borrowing. Above all, trying to prevent problematic
- 8 debt and cycles of debt, producing transparency and
- 9 fairness in product pricing and terms.
- 10 And in some cases, seeking to either
- 11 reduce or eliminate high cost-small sum lending. So
- 12 on all of those mentions that's what we were looking
- 13 at, how far do regulations achieve these aims?
- 14 And we also asked ourselves, Are
- 15 unintended effects occurring? If so, what are they,
- 16 and on what sort of scale? And so basically, what
- 17 we're -- what we're about on -- was trying to
- 18 understand how consumers most effectively be
- 19 protected.
- 20 Our -- you know, our -- we very much
- 21 come from the perspective of consumer protection in
- 22 financial services regulation. That's -- that's what
- 23 we've -- we're always been about, so.

24

25 (BRIEF PAUSE)

- 1 MS. ANNA ELLISON: Okay. So for --
- 2 for Manitoba, we were -- we -- what we were -- were
- 3 trying to -- to help contribute to your thinking on
- 4 was, you know, would consumer's interests best be
- 5 served by reducing the -- the rate cap or by adjusting
- 6 the income to debt restrictions?
- 7 And if measures were imp -- implemented
- 8 which resulted in re -- some restriction of supply,
- 9 what would happen? Would consumers borrow less or
- 10 borrow less frequently? Would it work to reduce
- 11 problematic debt? Trend cycles of debts? And another
- 12 question: Will more consumers borrow online as a
- 13 result and will they borrow from unregulated lenders?
- So we were trying to bring some of the
- 15 inferences that can be drawn from the experience of
- 16 other jenri -- jurisdictions to -- to what might
- 17 happen here in Manitoba, so.
- I was also very much in agreement with
- 19 the earlier remarks made about the importance of
- 20 weighing the quality of the evidence that -- in -- in
- 21 arriving at decisions about implications. And when
- 22 you're -- you're looking at the sort of quality of
- 23 evidence you tend to be looking at a number of things.
- 24 You're looking, first of all, at the --
- 25 the scale, the size of the samples from -- from which

- 1 inferences were being drawn, how robust are they, how
- 2 large are they. The second point you're always
- 3 looking for is how representative are the samples that
- 4 you're drawing conclusions from in terms of do they
- 5 reflect the actual nature of the universe you're
- 6 trying to understand. That's the -- that's one (1) of
- 7 the very important points.
- 8 The other thing you have to bear in
- 9 mind is what is the source and how have those
- 10 inferences been drawn. Are they, for instance, the
- 11 outcomes of a -- the projections from an economic
- 12 model, you know, which is based on assumptions, how --
- 13 you know, how accurate are those assumptions or are
- 14 they projections based on a survey and, if so, you
- 15 work with the survey questions and is it what people
- 16 said they would do.
- 17 Or is it, as in this case, and I cannot
- 18 emphasize to you how important this is, that the data
- 19 that we're looking at is not a projection from a
- 20 model, it's not the outcomes of a survey, it's the
- 21 actual experience of US consumers.
- What we're drawing on here is the --
- 23 the largest credit reference database for non-prime
- 24 lending in the US, which is used by both licensed and
- 25 unlicensed lenders. So we're looking at all the loans

- 1 across the US made for -- for installment loans and
- 2 payday loans between 2010 and 2014, so this is what
- 3 actually happens.
- We're also looking at a time series
- 5 from the Teletrack database from 20 -- 2001 to 2011
- 6 with nearly 30 million loan transactions. So we're
- 7 talking about a really serious quantitative, robust
- 8 database. And this is contextualized by interviews
- 9 with state regulators who are actually at the
- 10 frontline of enforcement and -- and the federal
- 11 regulators.
- 12 And in order to facilitate their frank
- 13 and open disclosure of the challenges they faced and
- 14 how best to tackle them they were interviewed on an
- 15 anonymous and unattributable basis. And we -- we
- 16 interviewed just over twenty (20) of the state
- 17 regulators. And we drew -- tried to draw them from a
- 18 range of approaches, from states with more or le --
- 19 more or less large subprime populations, states with
- 20 different characteristics. And so I hope we've got a
- 21 really contact of some of the very interesting
- 22 quantitative data I'm now going to show you.
- 23 I also want to talk to you about the
- 24 definition of terms that we use before we start. I
- 25 should say that in -- in terms of the data that we're

- 1 looking at, when we were talking about the data points
- 2 available on the -- on the credit reference data
- 3 basis, we have two (2) broad types of data.
- 4 One (1) set of data is about the
- 5 consumers so that we can look at how many loans
- 6 they've taken out, for example, about their personal
- 7 characteristics, their income, you know, what their
- 8 payment -- payments due on the loans are relative to
- 9 their income and so on.
- 10 In terms of the -- the loans, we can
- 11 see where the loan was originated in terms of where
- 12 the borrower lived. We can see the -- the amount of
- 13 the loan, the pricing of the loan, the -- the payments
- 14 that were actually made on that loan, whether that's
- 15 interest payments or rollover payments. We can see
- 16 where account irregularity and delinquency arises. We
- 17 can see where the account falls over. And so we've
- 18 got a very rich view of what's happening on the loans.
- 19 And in terms of the -- the lenders,
- 20 which we also have, we've characterized the lenders in
- 21 a number of ways. We've called them state-licensed
- 22 lenders if they actually have a licence to lend into
- 23 the state in which the borrower resides. We've called
- 24 them tribal lenders where the lender claims immunity
- 25 from the -- the state-licensed requirements on the

- 1 basis of sovereign nation status as a tribal lender.
- 2 And we've called them offshore lenders where they
- 3 don't appear to have a licence to lend into the state
- 4 into which they're lending, but -- and have a -- have
- 5 a -- their address is offshore.
- And we've been through the entire data
- 7 base of all lenders that are using the credit
- 8 reference agency and classified them on that basis.
- 9 So we talk about throughout state-licensed lenders and
- 10 we talk about unlicensed lenders. And we --
- 11 throughout we're talking about share of lending.
- 12 We're talking about the share of loans being made in a
- 13 particular state or a particular group of states.
- And overall we're overwhelmingly
- 15 talking about Payday Lending but over time there's
- 16 some installment lending in some states, so there's
- 17 some installment lending including. And the other
- 18 thing to understand is when we talk about the cost of
- 19 credit per hundred dollars, we're talking about all
- 20 the -- all the payments made by that consumer on a
- 21 particular loan.
- 22 So that would include rollover fees, or
- 23 penalty fees, or -- or anything else. And the
- 24 reference here that we're using, unless we state it
- 25 differently, is 2012. So that's -- that's the

- 1 contents.
- We're also talking about three (3)
- 3 different categories of states which we group in a
- 4 number of ways. There are fourteen (14) states in the
- 5 US which either ban Payday Loan or they effectively
- 6 ban it through a rate controlled so low that -- that
- 7 there's no licence lenders operating. So those are
- 8 the banned states.
- 9 The restrictive states, we've
- 10 classified those according to the relative complexity
- 11 of the -- of the legislation, how far it's effectively
- 12 enforced, for example with a regulatory database, and
- 13 the tightness of the -- of -- of the cap restrictions,
- 14 or the various other restrictions.
- 15 We've categorized states as more
- 16 permissive depending on the number and combination of
- 17 -- of restrictions, the simplicity of the framework
- 18 really, and whether the price caps are low relative to
- 19 some of the other states. So that's -- that's broadly
- 20 how -- how they're classified. And there's -- there's
- 21 -- in the appendix you'll -- you'll find a list of all
- 22 of the states, and where they fit.

23

24 (BRIEF PAUSE)

1 MS. ANNA ELLISON: Okay. So one of --

- 2 so one of the things to say about online lending is
- 3 that that is direction in which the market is moving
- 4 globally, and in -- in some cases it's moving really
- 5 very fast. In the UK it's about 80 percent online,
- 6 and -- and moving quite rapidly to -- towards the
- 7 nineties. In Australia it's now about 68 percent, and
- 8 that has -- that has really moved very, very fast in
- 9 five (5) years.
- In the US it's now about 35 percent but
- 11 again, you know, that's moving because of developments
- 12 which -- which we'll discuss. So, you know, this
- 13 isn't a minor channel. This is actually very likely a
- 14 big channel for the future.
- 15 So the effects that we're going to be
- 16 looking at are really a story of supply and demand,
- 17 and the dynamics of supply and demand. The emergents
- 18 of online lending over the past ten (10) years has
- 19 been a real game changer, not just for lenders but
- 20 very much for regulators. And historically the -- the
- 21 -- what has happened is that regulators were able to
- 22 compl -- control the supply side from end to end.
- 23 They could see where the -- where the -- the lenders
- 24 were. You know, they were physically there. They
- 25 could control supply.

- 1 But because of the shift to online
- 2 lending that is actually no longer completely the
- 3 case, and that has completely changed the dynamics of
- 4 the possible in the outcomes, and I 'll try and show
- 5 you how that's happened.
- Now, historically when a demand for
- 7 high-cost short-term lending was restricted what
- 8 happened was there was a shift from short-term
- 9 lending, the Payday lending, to other credit products.
- 10 And most notably in the -- for low income consumers in
- 11 the US that was revolving credit cards and overdrafts.
- 12 And what happened is that as low income
- 13 consumers were shifted to these alternative products,
- 14 in those states where there was no payday-enabling
- 15 legislation, what happened also instead with the
- 16 increase in use came an increase in delinquency.
- 17 And with the increase in delinquency
- 18 came additional fees for -- penalty fees for late
- 19 payment or bounce fees for unmet direct debits and so
- 20 on. And in the new digital world, that isn't what
- 21 happens. And I'm going to show you some very
- 22 convincing evidence in a minute of how that has
- 23 changed.
- 24 So what happens in the new digital
- 25 world is, first of all, the demand is displaced from

- 1 storefront to online, and from online from licensed
- 2 lenders to unlicensed lenders. And what the US
- 3 experience demonstrates above all is that a -- a large
- 4 online market can emerge very rapidly, and that once
- 5 it's established, it's actually very difficult to
- 6 tackle.
- 7 The other really striking fact around
- 8 the data that I'm going to show you is that it's very
- 9 clear that different regulatory approaches very much
- 10 influence what the shape and nature of this
- 11 displacement is like.
- 12 So this first slide I'm going to show
- 13 you is a little bit busy, but it is an absolutely
- 14 amazing piece of evidence. And what this -- what this
- 15 represents is it's -- it's based on TransUnion, the
- 16 credit reference -- big credit reference database in
- 17 the US.
- 18 And it's based on a sample of four
- 19 hundred and thirty-five thousand (435,000) US
- 20 consumers and between 1993 and 2003. And that is --
- 21 this is a piece of work that we undertook for the UK
- 22 government, trying to understand the impact of
- 23 interest rate ceilings and what happened in terms of
- 24 product pricing and credit use.
- 25 And what happened -- as you can see,

- 1 this is quarter on quarter for ten (10) years -- in
- 2 those states where there was no payday-enabling
- 3 legislation, revolving credit use and overdraft use
- 4 was significantly higher, 17 1/2 percent on average
- 5 over the period. And the delinquency on those
- 6 products was higher consistently, quarter on quarter,
- 7 for the whole ten (10) years up until 2004.
- Now, we went back in 2012 again,
- 9 obtained a very large sample from the TransUnion
- 10 database. And you know, blow me down, this pattern
- 11 which had been, you know, so solid for ten (10) years
- 12 had begun to break down.
- So we were thinking, What has happened?
- 14 Where has that gone? And what we hypothesized was
- 15 actually maybe the displacement effect has moved
- 16 online.
- 17 So we -- you know, we went and -- to --
- 18 to look at th sub-prime databases, the ones that
- 19 actually measure the activity online. And we -- we
- 20 went to Teletrack, and so -- and from 2010, because
- 21 clarity began to eat Teletrack's lunch at that point,
- 22 you know, as -- as the lending moved online.
- 23 And we -- we obtained these two (2)
- 24 very big databases and -- and began to see exactly
- 25 what had happened to these shifts. And this is what -

- 1 some of what I'm going to show you.
- 2 So we turn to the next slide. What
- 3 appears to have happened is that restricting supply so
- 4 that it becomes unprofitable for some of the
- 5 legitimate lenders to operate suppresses demand to
- 6 some extent.
- 7 Use of -- of and demand falls, but only
- 8 to the extent that it is no longer stimulated by the
- 9 marketing activity of those lenders operating in that
- 10 state.
- 11 What remi -- what remains is the
- 12 underlying demand which is driven by factors such as
- 13 cashflow crises, all -- all of the elements where
- 14 people need -- need funds: uneven earnings, lack of
- 15 safety savings, all the things that have always driven
- 16 the use of high-cost, short-term credit.
- 17 And so what you see is that, in the
- 18 states where -- where the legitimate supply is
- 19 restricted, lenders either leave or they change the
- 20 profile of the borrowers and their lending criteria.
- 21 Or, in the states where it's most
- 22 restrictive and they're not able to operate, you then
- 23 see the shift online and then to unlicensed lenders.
- 24 And I'm going to show you some examples of how this
- 25 happens.

- 1 Could we have the next slide, please.
- 2 Here are some -- here are some US regulators talking
- 3 about this effect at -- in their own state. You know,
- 4 what happened is the legislation got rid of the
- 5 supply, they did nothing to address demand.
- 6 Well, they turned to unregulated,
- 7 unlicensed lenders, primarily internet based. They
- 8 didn't follow the cap rates or anything along that
- 9 line. And this is a -- a very senior regulator
- 10 talking. You know, they'll probably tell you they
- 11 don't have payday lending in their state and
- 12 everything is just fine, but guess what, they do have
- 13 payday lending in their state, but it's just
- 14 unlicensed online payday lending that they have.
- 15 And the next slide, please. This was -
- 16 this is something that abso -- you know, is really,
- 17 really surprising, and I should remind you that this
- 18 is based on the a count of all the loans that went
- 19 through in 2012 and the -- the -- all -- all the
- 20 online loans and the nature of the regulatory status
- 21 of the lenders making those loans in each state.
- 22 So nearly -- nearly six (6) out of ten
- 23 (10), 59 percent of all the online loans made in the -
- 24 made in the US in that year were made by unlicensed
- 25 lenders. And of those, 40 percent were operating

- 1 offshore.
- 2 PEW suggested a slightly higher figure.
- 3 They reckoned it was around 70 percent, but this is
- 4 actually based on the count of the loans that were
- 5 made. That is a really impressive demonstration of
- 6 the supply -- the power of supply and demand.
- 7 Could we have the next slide, please?
- 8 So you've got -- in the US, you've got 20 million --
- 9 21 million unlicensed loans, almost \$9.7 dollars --
- 10 billion dollars a year, 2.4 million US consumers, and
- 11 a fifth of all the payday lending in the US. That's -
- 12 that's amazing in the course of ten (10) years.
- 13 The next slide, please. And this is
- 14 the regulator talking again. You know, if you went to
- 15 Google right now, you'd get well over a million
- 16 results -- I'm sorry, back -- forward one (1), please.
- 17 This is very interesting. This is the state of Texas,
- 18 who very conveniently introduced a ordinance, a zoning
- 19 ordinance, which came into being on the 1st of
- 20 January, 2012, which is very convenient for looking at
- 21 year-on-year changes.
- 22 And the orange bars are the increases
- 23 in online applications on the left -- on the left-hand
- 24 chart and the -- the grey bars are the decline in
- 25 storefront applic -- applications. As you can see,

- 1 there was a big increase in online applications.
- What is really interesting is the
- 3 right-hand slide, because in the -- over 2011, in
- 4 Texas, the unlicensed lenders controlled 35 percent of
- 5 the online lending in that store -- in that -- in that
- 6 state. But by the end of 2012, what the -- what the
- 7 ordinance change had done was to increase the share of
- 8 all the loans made in that state by unlicensed lenders
- 9 to 44 percent.
- Now let's have the next slide, please.
- 11 It's very, very clear that the different regulatory
- 12 approaches produce different balances of unlicensed
- 13 and licensed lending. We looked just now at the
- 14 online market overall and unlicensed lending
- 15 represented 59 percent of all of the -- the lending
- 16 going on.
- 17 But if -- if you look at the -- the
- 18 permissive states, that's around -- they have 35
- 19 percent of all their loans are by unlicensed lenders.
- 20 But if you look at the -- the restrictive states,
- 21 three-quarters (3/4) of all the lending going on in
- 22 those states is by unlicensed lenders.
- 23 And if you look at the states where
- 24 payday is actually banned, it's perhaps even more
- 25 striking. The fourteen (14) states where payday

- 1 lending is banned represent 29 percent of the subprime
- 2 population of the US.
- But the -- of all the loans, payday
- 4 loans being made in the US in 2012, 24 percent of them
- 5 were being made in those fourteen (14) states where
- 6 payday was banned. Those states also represent 37 --
- 7 37 percent of all the unlicensed lending going on.
- 8 That's -- that's a very powerful
- 9 statement of the impact of different approaches to
- 10 regulating in this market.
- 11 Could we have the next slide, please.
- 12 This is a very interesting slide, because it's a
- 13 absolute testament to the power of demand. If you
- 14 look at the grey bars, those grey bars represent the
- 15 share of the -- of the US subprime population
- 16 represented by the states where -- where payday's
- 17 banned, the states which have a restrictive --
- 18 restrictive regulatory framework, and those where the
- 19 regulatory framework is more permissive.
- If you look at the permissive states,
- 21 you will see that there are more loans being made in
- 22 those states, but the majority of them are by licensed
- 23 lenders. If you look at the restrictive states,
- 24 actually the level of all lending going on is not very
- 25 different to the share of the subprime population, but

- 1 most of it is by unlicensed lenders.
- 2 And if you look at the banned states,
- 3 again, it's not very different to -- to the share of
- 4 the subprime population, but almost all of it is
- 5 overwhelmingly by unlicensed lenders. The next slide,
- 6 please.
- 7 So what does this actually mean in
- 8 terms of what the outcomes are for consumers? So --
- 9 sorry, next slide. So the reason why that balance
- 10 matters is because it determines consumer outcomes.
- 11 For the state-licensed lenders, they are lower cost,
- 12 consumers borrow less, there are higher responsible
- 13 lending standards, there's lower delinquency because
- 14 of the responsible lending standards, there's a
- 15 reduced cycle of debt issues, and there's less
- 16 collateral damage to people's bank accounts. They're
- 17 not -- you know, they're not falling over in the same
- 18 way, and their -- their financial well being is -- is
- 19 not impacted in the same way.
- For the unlicensed, unregulated
- 21 lenders, cost is not only higher, but price is less
- 22 transparent, loans are larger, the debt service-to-
- 23 income ratios are less sustainable, there's higher
- 24 cycle of debt issues, and there's higher collateral
- 25 damage and greater indicators of financial stress.

1 So it's those -- it's those differences

- 2 which determine the outcomes for consumers. And we'll
- 3 look at some of those now. The next slide, please.
- 4 Okay.
- 5 Here we are. Here's -- here's the --
- 6 here's -- here's the regulators talking again. The
- 7 ones that aren't licensed, they're just loan sharks.
- 8 They roll people over. They wipe -- wipe out bank
- 9 accounts, and they don't respect any legal authority
- 10 whatsoever. I would say 99 percent of the complaints
- 11 that we get from consumers have to do with unlicensed
- 12 internet lenders, and that's a regulator of a very
- 13 large US state talking.
- 14 And the real harm to the consumers is
- 15 they're just -- money's just removed out of your bank
- 16 without your control. So there's this kind of
- 17 spectrum of harm associated with unlicensed lenders.
- 18 At one (1) lend -- at one (1) end,
- 19 you've got the sort of -- the sort of lenders who are
- 20 maybe ignoring responsible lending or price controls,
- 21 and maybe price isn't transparent, the structure of
- 22 product is maybe designed to -- to have people borrow
- 23 more, and, you know, that -- all that -- at the other
- 24 end, you've got -- you know, there -- there's a very
- 25 clear crossover with criminal activity and -- and

- 1 extortion, you know, they just take money out of your
- 2 bank accounts. I mean, there's -- there's -- as I
- 3 said, there's a spectrum.
- 4 The next slide, please. So this is
- 5 just looking at compliance with three (3) of the, you
- 6 know, key pillars of regulatory requirements. And the
- 7 first one is where the states have specified a value
- 8 cap. And the -- on the -- on the left-hand side,
- 9 you've got the state-licensed lenders. And as you can
- 10 see, they're overwhelmingly compliant with the state
- 11 loans value cap.
- 12 Whereas if you look at the unlicensed
- 13 lenders, only just over half of them are compliant
- 14 with the state loans value cap. If you look at the
- 15 term cap, that's less exaggerated a picture, but
- 16 again, the unlicensed lenders are overwhelmingly
- 17 compliant and the unlicensed lenders are less
- 18 compliant.
- 19 But let's look at the cost cap. because
- 20 that is where a lot of the damage is done. If you
- 21 look at the -- the loan -- the -- the licensed
- 22 lenders, 80 percent of those are complying with the
- 23 cost cap, but only 30 percent of the unlicensed
- 24 lenders, and that's where the -- some of the cost
- 25 effects come in. The next slide, please.

1 And that has real effects. Now, the --

- 2 in the -- the left-hand slide here is the -- is -- is
- 3 the -- the average value of loans taken out in the
- 4 permissive states, which is just over five (5) -- four
- 5 hundred dollars (\$400), whereas in the restrictive
- 6 states, it's -- it's five hundred dollars (\$500).
- 7 And, again, you have the same pattern of the
- 8 compliance in the permissive states, much lower levels
- 9 of compliance in the -- in the restrictive states. So
- 10 in the permissive states, the regulators are more
- 11 likely to be achieving their aims, here. The next
- 12 slide, please.
- 13 And this -- this look -- this -- this
- 14 is the cost. Now, if you take into account all the
- 15 costs that consumers may pay on their loan, so taking
- 16 not just -- just the interest rate, but any fees,
- 17 penalties, transaction charges, rollovers, or
- 18 whatever, the average -- the average cost per hundred
- 19 dollars in permissive states is twenty-six dollars
- 20 (\$26) per hundred. In the restricted and banned
- 21 states, it's thirty-seven dollars (\$37) per hundred.
- 22 And you again have this picture of non-
- 23 compliance. Only 20 percent compliance with cost caps
- 24 by the -- in the restrictive states, and you've got
- 25 almost 90 percent in the permissive states. So again,

- 1 the regulators are -- in the permissive states are
- 2 much more likely to be achieving the outcomes they --
- 3 they're seeking. Next slide, please.
- 4 So I'm going to show you what I think
- 5 is a very interesting comparison of two (2) states,
- 6 California and Florida, who have very, very similar
- 7 intentions and aims in terms of what they're seeking
- 8 to achieve, but take very different routes to
- 9 achieving it.
- 10 So California, who's characterized a
- 11 permissive state, has a fairly simple regulatory
- 12 regime. It's got a relatively low price cap,
- 13 seventeen and a half (17 1/2) per hundred dollars
- 14 borrowed. It's got relatively strict controls on
- 15 rollovers, only one (1) allowed per loan, with no fee
- 16 -- fees allowed for extensions, and NSF fees of
- 17 fifteen dollars (\$15) are allowed. Only one (1) loan
- 18 allowed from the lender at any one (1) time.
- 19 So, you know, they -- they're pretty
- 20 clear about what they -- what they want, and they've
- 21 got a simple -- simple framework for achieving it.
- 22 Now Flo -- Florida is characterized as
- 23 a restrictive state because of the complexity on the
- 24 over-layering of the protocols and processes around
- 25 lending, and coupled with enforcement by a regulatory

- 1 database. So the -- the price isn't very different,
- 2 sixteen dollars eleven (\$16.11) per hundred dollar
- 3 (\$100) loan, plus a verification fee of five dollars
- 4 (\$5). Only one (1) loan -- loan is allowed at any one
- 5 (1) time, which, of course, they can supervise through
- 6 the regulatory database. And there's no rollovers.
- 7 There's a mandatory twenty-four (24)
- 8 hour cooling-off period, which is -- injects a process
- 9 delay, and there's a whole series of mandated
- 10 validations for the -- for the loan, or enforced by
- 11 the regulatory -- regulatory database.
- 12 Let me show you the difference in the
- 13 outcomes for those two (2) states. Now, California is
- 14 one (1) of the most successful regulators in the US.
- 15 It has -- achieves a very high degree of lender
- 16 compliance. It has a low cost of credit. It has
- 17 lower value loans than elsewhere. It has low
- 18 problematic debt, low debt ser -- service overture --
- 19 overstretch, and the regulators have largely achieved
- 20 their goals.
- 21 So there's -- in California, there is -
- 22 76 percent of the lenders are licensed legitimate
- 23 lenders compared to 59 percent -- sorry, 59 -- oh,
- 24 sorry, 41 percent in the state as a whole. And if you
- 25 look at the -- the lending mix, you can see that

- 1 there's -- the majority of lenders in California are
- 2 state-licensed lend -- lenders, and there's far fewer
- 3 -- far fewer offshore and tribal lenders. I mean,
- 4 they -- they've got a result in California. Let's
- 5 have a look at the next slide.
- 6 And equally, one (1) of the most
- 7 important things when we're talking about consumer
- 8 detriment here, we're not just talking about cost.
- 9 We're talking about whether lenders are be -- are
- 10 responsible, their incidents of problematic debt, and
- 11 their sort of total impact debt written off. And you
- 12 can see that California achieves much better than the
- 13 US as a whole.
- Now, let's look at Florida. So in
- 15 Florida, one (1) of -- what has happened in Florida
- 16 essentially is that they have achieved real benefits
- 17 for consumers in the authorized space. You know, they
- 18 -- within the authorized space, they do indeed achieve
- 19 what they set out to achieve.
- 20 But the Florida market is absolutely
- 21 dominated by unlicensed lenders who represent 80
- 22 percent of the total -- more than 80 percent of the
- 23 total. And as a result, if you take all the loans
- 24 overall being made in Florida, you know, you have much
- 25 lower compliance with the value caps, and even less

1 compliance with the cost caps. If you take all the

- 2 loans being made in Florida as a whole, actually,
- 3 they're some of the most expensive in the US.
- And that's -- the new -- the new slide.
- 5 Next slide, sorry. The next slide.
- We're -- we've gone -- we've gone one
- 7 (1) too -- but I'll -- this summarizes it. So
- 8 essentially, the -- the writeoff and the problematic
- 9 debt in Florida are much higher than elsewhere in the
- 10 US. And if you just compare the -- you know, what
- 11 happens for consumers in Florida and California, it's
- 12 very, very clear that the loan values are lower in
- 13 California. Costs are lower. The responsible lending
- 14 and the -- the outcomes and problematic debt are lower
- 15 in California than they are in Florida. Yet those two
- 16 (2) states set out with very, very similar objectives.
- 17 Next slide, please. So tackling
- 18 unlicensed lending, which is -- it's a
- 19 difficult task. Once -- once a -- an unlicensed
- 20 market of any scale has been allowed to -- to develop,
- 21 it's actually very difficult to -- to tackle. And
- 22 I'll show you some of that.
- 23 Could we have the next slide, please?
- 24 Okay. So some of the federal and state regulators
- 25 made some really determined efforts to -- to address

- 1 unlicensed lending. Some states have more political
- 2 will and bet -- a better resource than others. In
- 3 some states, they've really made very significant
- 4 material effort to pursue tribal lenders, notably New
- 5 York.
- And in 2013, CFPB and DOJ instituted
- 7 Operation Choke Point, which sought to cut the lenders
- 8 off from the payment system. And you could see that
- 9 immediately following Choke Point, there is clearly a
- 10 significant effect. Lenders of all regulatory states
- 11 are -- are impacted, but the unlicensed lending, far
- 12 more so.
- But what's happening is that, over
- 14 time, you know, the -- the lenders are rebuilding
- 15 their business model. They're partnering with the
- 16 offshore, they're partnering with tribal, and you can
- 17 see the -- you know, that lending is coming back
- 18 again.
- 19 And in 2015, indeed we -- when we
- 20 shared our emerging findings with them about -- about
- 21 the scale of some of the offshore lending going on in
- 22 the US, which they hadn't previously been able to
- 23 quantify, CFPB have been pursuing through the courts a
- 24 number of the offshore lenders.
- 25 And I would -- you know, on the grounds

- 1 that it's -- you know, that -- that it's illegal for
- 2 them to collect debt in that state. And I would point
- 3 out to you that all but two (2) of those lenders that
- 4 the CFPB are pursuing are nominally based in Canada.
- 5 Okay. Next slide, please. And this is
- 6 -- this -- this is the state lenders talking about
- 7 difficulties they face in trying to tackle, you know,
- 8 with enforcement action on a local level. You know,
- 9 25 percent of the time, they respond to us.
- 10 You know, we sent out cease and desist
- 11 letters to these institutions asking them to stop,
- 12 You're breaking the law. This is a -- this is a very
- 13 aggressive regulator, this one.
- But, you know, they -- even they are
- 15 facing problems. And this is the largest of the US
- 16 states here saying, We try and keep track of them as
- 17 best we could. And these people have resources, you
- 18 know, and they're -- they're struggling, and they say
- 19 that they're not making much of an impact.
- So prevention is very much better than
- 21 trying to attempt to cure once a -- a market like this
- 22 has -- has emerged.
- 23 And slide 38, please. And this -- this
- 24 is the other problem that they -- that the lenders --
- 25 not the lenders, the regulators say is that, you know,

- 1 they -- these -- these people mutate -- mutate
- 2 identities, you know. They -- they operate from
- 3 different jurisdictions. They try and close one (1)
- 4 down. It's like Whac-a-mole. They -- it's -- you
- 5 know, it's a really difficult problem.
- 6 Next slide, please. And, you know, in
- 7 twenty (20) states, they've actually got provisions in
- 8 the legislation which makes it illegal to try and
- 9 collect debt -- debt from lic -- unlicensed lenders.
- 10 It's actually -- you know, collection is void and
- 11 unenforceable.
- 12 And you know what? In those states, 80
- 13 percent of the -- the lenders are unlicensed, you
- 14 know, because that's usually part of a -- a wider,
- 15 more restrictive package of regulation. So even those
- 16 provisions aren't -- aren't really doing it.
- 17 Next slide, please. So the -- the US
- 18 is not alone in facing this kind of problem. And I'd
- 19 like to show you some examples from some other
- 20 jurisdictions. This one is one (1) of my -- my
- 21 favourites. It's -- it's from Japan, and being Japan,
- 22 it's full of cute bubby -- bunny rabbits and puppies
- 23 and all the other things that tend to populate
- 24 Japanese adverts.
- 25 And this is just a -- a -- you know,

- 1 the results of a simple Google search. But you can
- 2 see adverts for illegal lending dominated by the
- 3 Yakuza in Japan in -- on every tube train, in every
- 4 underground station, around, you know, every lamp
- 5 post, telegraph pole. You know, it -- it's big and it
- 6 always has been in Japan.
- 7 And what's happened in Japan is they
- 8 put in reg -- legislation in 2006, flagged in 2006,
- 9 which came -- came in in full in 2010.
- 10 And the outcome of that was that, if
- 11 you worked for a large company or if you had a -- you
- 12 were a salary man with a very regular job or you were
- 13 a civil servant, what happened is you got cheaper
- 14 credit. Yes, it worked to that extent.
- 15 And on the -- in the deck that's
- 16 registered in the -- encaptured in the regulatory
- 17 databases and the reporting, problem debt has gone
- 18 down. But what's happened is that people, needle
- 19 sellers, housewives, you know, people in insecure
- 20 employment, they got cut off from credit. And what
- 21 happened there was for a couple of years they -- they
- 22 kind of tended to rely on family and friends.
- 23 And then as family and friends were
- 24 longer able to lend them the money or they fell out or
- 25 whatever, at that point, illegal lending began to go

- 1 up again. So that's -- that's Japan.
- The next slide. This is Manitoba, you
- 3 know. It's not confined to -- to the US. It's not
- 4 confined to the UK. And this is -- this is much, much
- 5 nearer to home, so.
- 6 The next slide. So what does -- the --
- 7 the key takeouts from that are, you know, demand does
- 8 not go away when supply is restricted. And these days
- 9 demand is displaced from storefront to online. And
- 10 the online environment creates market opportunity for
- 11 unlicensed, unregulated lenders to fill any vacuum
- 12 that arises.
- 13 And what happens is that unregulated
- 14 lenders are able to take competitive advantage in a
- 15 number of ways. Either they offer, apparently,
- 16 upfront lower prices to the best repeat customers that
- 17 everybody wants that, you know, than can be achieved
- 18 by the compliant oper -- you know, operating under the
- 19 cap.
- 20 But, of course, as we saw earlier, your
- 21 -- overall they pay more. It's just that the price is
- 22 less transparent and it's -- it's generated by
- 23 rollovers, penalty fees, or whatever. The other thing
- 24 that they do, is because the compliant lenders can no
- 25 longer serve some of the more vulnerable higher risk

- 1 borrowers, you know, and particularly if there has
- 2 been a shift to, for instance, installment loans, you
- 3 know, which there's different underwriting conditions
- 4 applied to installment loans.
- 5 Then you -- what happens is it's the
- 6 most vulnerable borrowers are the ones that get
- 7 displaced to the unlicensed sector and they are very
- 8 much easier to exploit. And the other thing that
- 9 happens is that particularly if there's any kind of
- 10 process delay injected into the -- into the regime,
- 11 you know, because what consumers want is instant cash.
- 12 You know, that's what they want. They
- 13 want the money now. And of course, lenders compete on
- 14 service and delivering money now. And because they're
- 15 not held back by process delays, guess what, they can
- 16 deliver instant money now. And so they've got a
- 17 competitive advantage in that.
- 18 And what happens is that you see
- 19 lenders lend more frequently than compliant lenders
- 20 and they lend a debt to income overstretch ratios
- 21 that, you know, the compliant lenders are just not
- 22 going to consider. And so what you get is the -- that
- 23 where the regime overly restricts supply, then you get
- 24 the poor outcomes for consumers, because you -- and
- 25 you get higher cost of credit and more problematic

- 1 debt.
- 2 It's -- next slide. So coming back to
- 3 what I referred to at the beginning, is historically
- 4 regulators may have been able to control supply end to
- 5 end, but actually, that may be -- that era has maybe
- 6 come to a close. And that when you're thinking about
- 7 interventions and how to get the best outcome for the
- 8 consumer, it's probably really important to think
- 9 about, Well, how can I avoid giving -- making a market
- 10 opportunity for the unlicensed lenders or any
- 11 competitive advantage to them.
- 12 And the two (2) places which really --
- 13 the two (2) factors which really appear to drive those
- 14 market opportunities is 1) creating any kind of scale
- 15 credit exclusion, and the other is protocols which
- 16 inject process delays, and cooling off -- cooling off
- 17 factors, that -- that's one of the big ones, cooling
- 18 off periods.
- 19 One (1) of the others is, you know, if
- 20 you -- if there has to be validations, for instance,
- 21 you can do something online, but you must validate on
- 22 -- in -- in a storefront. You know, a couple people
- 23 would just go with the online people who don't -- who
- 24 don't require you to do that.
- 25 And it seems that the most positive

- 1 outcomes for consumers are achieved where there's
- 2 something that's simple, that's clearly focused on the
- 3 key things that matter in terms of conduct and, you
- 4 know, that allow lenders to operate profitably, you
- 5 know, which focus on high conduct standards but allows
- 6 them to operate profitably in a scale.
- And, you know, there's elements that
- 8 the current direction of regulatory travel appear
- 9 quite likely to produce unintended and perverse
- 10 effects for consumers and what those consumers that
- 11 will be most effected are likely to be the most
- 12 vulnerable consumers, unfortunately. And the last
- 13 slide.
- So on the basis of that evidence, it
- 15 would appear that if you further restrict what's
- 16 already a restrictive cost cap or you tighten the debt
- 17 to income ratios, that will lead to further
- 18 restriction of supply and some credit exclusion.
- 19 What it's also likely to do -- I mean,
- 20 there appears to be a fairly active unlicensed lending
- 21 market in Manitoba already. You know, it will provide
- 22 further stimulus to that -- that market. And it have
- 23 -- and what you will see an unintended effect in terms
- 24 of diverting some of the most vulnerable consumers to
- 25 unlicensed lenders.

1 And there's a real opportunity -- real

- 2 potential to worsen the cycle of debt and drive up the
- 3 cost burden of servicing loans for these people. And,
- 4 you know, Manitoba consumers would seem best protected
- 5 by trying to create an environment which supports high
- 6 conduct standards but does enable legitimate compliant
- 7 lenders to operate at sufficient scale to restrict the
- 8 opportunities available to unlicensed lenders.

- 10 QUESTION PERIOD:
- 11 THE PANEL CHAIRPERSON: Thank you very
- 12 much, Ms. Ellis. Are there any questions from the
- 13 panel?
- MR. REGIS GOSSELIN: Thank you very
- 15 much for attending these -- these -- this process. I
- 16 much -- much appreciate the information you provided
- 17 to us and the scope of the examination you've
- 18 completed. But for the sake of transparency, I looked
- 19 up your website, Policis.
- MS. ANNA ELLISON: M-hm.
- 21 MR. REGIS GOSSELIN: And you're
- 22 obviously a consulting company --
- MS. ANNA ELLISON: M-hm.
- MR. REGIS GOSSELIN: -- so your
- 25 presence here is sponsored by anyone or is it just --

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1 MS. ANNA ELLISON: It's the c -- the
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- 2 CPLA paid for my flight out here and for my
- 3 accommodation and for my time spent today --
- 4 MR. REGIS GOSSELIN: Okay.
- 5 MS. ANNA ELLISON: -- and, you know,
- 6 for any followup -- allowed two (2) days of followup
- 7 time. But the research is a public interest project
- 8 not -- not sponsored or paid for by anybody.
- 9 MR. REGIS GOSSELIN: Okay. Now, I
- 10 have a few questions just to clarify in my own mind.
- 11 The data you used to examine the topic --
- MS. ANNA ELLISON: M-hm.
- MR. REGIS GOSSELIN: -- you used data
- 14 from credit reference agencies --
- MS. ANNA ELLISON: Yeah. And the --
- 16 the --
- 17 MR. REGIS GOSSELIN: -- US Teletrack
- 18 and -- and the other one.
- 19 MS. ANNA ELLISON: And Clar -- Clarity
- 20 Services. The -- Clarity Services has got the -- the
- 21 richest --
- MR. REGIS GOSSELIN: Okay.
- MS. ANNA ELLISON: -- data, so the --
- 24 the majority of this data analysis is drawn from their
- 25 database.

- 1 MR. REGIS GOSSELIN: Now, the -- the
- 2 data that you examined would not have included data
- 3 from unlicensed, unregulated online lenders?
- 4 MS. ANNA ELLISON: Oh, yes, it did.
- 5 Yes.
- 6 MR. REGIS GOSSELIN: Online lenders?
- 7 MS. ANNA ELLISON: That's -- that's
- 8 the point. That that -- that is how we are able --
- 9 because they also use the -- the Teletrack and -- and
- 10 the -- and Clarity Services. That's how we're able to
- 11 quantify it exactly --
- MR. REGIS GOSSELIN: Okay.
- MS. ANNA ELLISON: -- because we can
- 14 identify which loans they were making. You know, we
- 15 classified all the lenders.
- 16 MR. REGIS GOSSELIN: So even though
- 17 they're not based on the US, they can -- they access
- 18 the same --
- MS. ANNA ELLISON: Exactly.
- 20 MR. REGIS GOSSELIN: -- the same
- 21 information?
- MS. ANNA ELLISON: Exactly.
- 23 MR. REGIS GOSSELIN: Now, how
- 24 prevalent is tribal lending in the US?
- 25 MS. ANNA ELLISON: It's -- I'm just --

- 1 it -- it accounts for about 60 percent of the off --
- 2 on -- the online lending. I can't remember the exact
- 3 proportion of the -- of the market overall; it's --
- 4 it's pretty substantial though. It has been effect --
- 5 it has been affected by Operation Choke Point; it's
- 6 large.
- 7 MR. REGIS GOSSELIN: It may be a more
- 8 technical question, but slide -- I'm looking at slide
- 9 26.
- MS. ANNA ELLISON: Twenty-six (26)
- 11 hang on.
- MR. REGIS GOSSELIN: Par -- pardon me,
- 13 page 26 of your presentation.
- MS. ANNA ELLISON: This is the one
- 15 about the -- the loan values.
- 16 MR. REGIS GOSSELIN: Yes. Maybe Diana
- 17 can pull it up. It's slide -- pardon me, page 26 of
- 18 the presentation.
- MS. ANNA ELLISON: Is -- is yours a
- 20 two (2) side or is it a full size like that?
- 21 MR. REGIS GOSSELIN: Well, I've got
- 22 the wrong page number, yes. I've got -- it's showing
- 23 in my presentation as -- as page 26 of the
- 24 presentation.
- 25 MS. ANNA ELLISON: Is it about the --

- 1 the loan values?
- 2 MR. REGIS GOSSELIN: That's right,
- 3 yes, permissive restrictive states. So -- so I guess
- 4 the question I have is: With respect to the -- the
- 5 sum loan is lower in permissive states than they are
- 6 in the restrictive and banned states?
- 7 MS. ANNA ELLISON: Over -- over --
- 8 overall the average loan value is -- is lower across
- 9 the -- in -- in the permittive (sic) states. That's
- 10 partly true from -- about California actually, which
- 11 has lower limit -- lower loan limits than most of the
- 12 other states. And they're, of course, a very popular
- 13 state so that has a big impact on the average.
- 14 What we did was we took the -- the
- 15 regulatory requirements for each state, and -- and
- 16 then looked at all the loans in that state and saw
- 17 what proportion of the loans in each state complied
- 18 with that regulator's requirement. And then did that
- 19 for every state and grouped them in the
- 20 permissive/restrictive/banned to -- to arrive at those
- 21 proportions that were complaint or not.
- 22 MR. REGIS GOSSELIN: Now, you -- you
- 23 referred to some initiatives that were taken to
- 24 control online lending, and specifically the actions
- 25 that were taken for the -- through the payment system.

- 1 MS. ANNA ELLISON: That's right,
- 2 Operation Choke Point, it was called.
- 3 MR. REGIS GOSSELIN: Are you in a
- 4 position to comment about measures that have been
- 5 taken by individual states to -- to regulate
- 6 unlicensed online lenders?
- 7 MS. ANNA ELLISON: The -- I think it's
- 8 fair to say that if you're looking just at the
- 9 individual state's level, very few states have been at
- 10 all effective in a sustained attempt to reduce or
- 11 contain illegal lending.
- 12 New -- New York has been by far the
- 13 most aggressive of -- of the states, and they have
- 14 pursued the tribal lenders through the courts.
- 15 They're done work on restricting access to the banking
- 16 and payment systems.
- 17 But in -- nonetheless, even despite all
- 18 their effort in New York I think their share of the
- 19 sub-prime population is 5.7 percent, and the share of
- 20 unlicensed lending is 6.5 percent. So even the most -
- 21 you know, the most assertive regulator with the best
- 22 resources acting on their own as a state have -- have
- 23 been relatively ineffective at tackling this problem
- 24 once it's really taken hold.
- MR. REGIS GOSSELIN: Now, my

- 1 understanding was that in -- in Canada we -- there --
- 2 there's no extensive use made of the FICO score. Am I
- 3 -- am I correct in --
- 4 MS. ANNA ELLISON: You know, I'm --
- 5 I'm not an expert on -- on credit.
- 6 MR. REGIS GOSSELIN: Yeah. I -- and I
- 7 guess the --
- 8 MS. ANNA ELLISON: You might have to
- 9 ask the --
- 10 MR. REGIS GOSSELIN: Yeah. I quess
- 11 the -- the issue that I'm trying to wrestle within my
- 12 mind is the fact we're using data from another
- 13 jurisdiction where the -- where the regulatory
- 14 environment is very different than ours. And using
- 15 that data and -- and drawing the inference that --
- 16 that that data is representative of data that would be
- 17 applicable to Canada. The same data.
- 18 MS. ANNA ELLISON: I -- I don't think
- 19 it's a fact of the credit reference database that --
- 20 that controls the effect that we're talking about.
- 21 That simply allows us to measure and see it in a way
- 22 that wouldn't be possible otherwise.
- The -- the phenomenon of -- of
- 24 restricting credit supply and the displacement effect
- 25 you -- you can see across a whole series of -- of

- 1 markets. I mean, I showed you some of the examples
- 2 from -- from Japan. And it -- it's -- and I showed
- 3 you also the displacement effects that -- for -- for -
- 4 before the online lending came on.
- 5 And if you look at -- if you look at
- 6 applications for small sum loans, or indeed it can be
- 7 credit cards or something else where -- wherever the
- 8 supply has been restricted, you can see that there's a
- 9 drop off in -- in sup -- in applications because
- 10 there's not so much advertising as there was
- 11 previously and not -- not so many 'come on in' offers.
- But you'll still see that what happens
- 13 is that applications fall only slightly. What changes
- 14 is the ratio of applications that are accepted. You
- 15 know, that's -- that's what happens.
- 16 MS. SUSAN PROVEN: Maybe I'll just ask
- 17 you how -- with your experience in Europe and the UK
- 18 and Japan internationally, what kind of cooperation
- 19 have you witnessed between states and payday lending
- 20 associations? Like strengthening associations, does
- 21 that help, and making sure that people are dealing
- 22 with licensed operators only?
- 23 MS. ANNA ELLISON: The trouble is with
- 24 -- the trouble is with unlicensed lenders online is
- 25 they -- I mean, they don't, you know, wave a flag

- 1 going, Hi, we're unlicensed.
- 2 They do everything that they can to
- 3 make themselves look like licensed lenders, I mean to
- 4 the point where they may even pretend to be, I don't
- 5 know, Citibank or GE or, you know, something else.
- 6 You know, they -- they don't announce
- 7 themselves as -- and they very often have, you know,
- 8 fake licence -- you know, fake licence numbers or, you
- 9 know, spiels about, you know, you consult the debt
- 10 advice services or they -- they make themselves as
- 11 close a facsimile.
- 12 And consumers just don't see the
- 13 difference. And in some states in the US, they've
- 14 really tried quite hard. I can't remember which one
- 15 it is that's -- one (1) of them has spent a lot of
- 16 money on a -- I -- I can send you the -- the material
- 17 on consumer education campaign.
- 18 But actually, they've still got one (1)
- 19 of the highest levels of unlicensed lending in the US,
- 20 you know, because the -- you know, the conditions are
- 21 such that it's created that. And consumers actually
- 22 don't really either seem to care or are unable to
- 23 distinguish between something that looks like a
- 24 licensed lender and something that isn't actually.
- 25 MS. SUSAN PROVEN: I quess I just have

- 1 one (1) short question. As online shopping, gambling,
- 2 banking expands, and many people now, especially young
- 3 people, are almost using nothing but online for doing
- 4 their work, do you think this trend in online -- I
- 5 know you said there's some differences between the
- 6 restricted and the, you know, unrestricted or -- but
- 7 do you think that this is just going to be the trend
- 8 anyway and it is still going to be hard to
- 9 differentiate?
- 10 So that when you're saying that people
- 11 will just automatically go to online because they've
- 12 been restricted or whatever, that they may be going
- 13 online anyway because that's the trend of how we're
- 14 doing business nowadays.
- 15 MS. ANNA ELLISON: That -- that's
- 16 partly it. It's -- but it's also people like the --
- 17 some of the service and convenience and the speed.
- 18 And they also like the anonymity of it, do you know, I
- 19 mean because they don't feel -- you know, it conflicts
- 20 them.
- 21 Lots of people who use storefronts and
- 22 like the familiarity, they don't have to explain
- 23 themselves. You know, the -- they're already a known
- 24 quantity as far as that store is concerned.
- 25 But equally, there's a -- a lot of

- 1 people who just like the anonymity and convenience of
- 2 -- of going online.
- MS. SUSAN PROVEN: And I guess just a
- 4 follow-up to that. Was there any demographics done
- 5 who's using the online payday lending? Like is it
- 6 younger people? Is it older people, or --
- 7 MS. ANNA ELLISON: It used to be.
- 8 There used to be a -- a bias to actually younger and
- 9 better off people was how it started. And actually,
- 10 as time has gone -- gone on and the -- the
- 11 environments have become more restricted, actually
- 12 that bias is beginning to fall away because it's
- 13 countered by the people who are coming in actually
- 14 being more down market.
- 15 And very often they're single parents
- 16 or they're, you know, families because that's --
- 17 that's the point where credit use is -- is very often
- 18 highest, you know. So that's -- oh, actually, now
- 19 it's -- it's quite a -- a close -- but it's -- it's
- 20 more segmented now, online use, because it's got very
- 21 different groups within it.
- 22 It's got the people who were using it
- 23 originally because they -- they're deal seekers,
- 24 they're younger, you know, they're -- they're more
- 25 savvy. And you've got the people who are driven into

- 1 it, you know, who -- who are unable to get credit
- 2 elsewhere.
- 3 And particularly some -- there are --
- 4 within those, there are -- there are also people who -
- 5 who are wanting multiple loans, you know, because
- 6 whe -- whether they're restricted and the licensed
- 7 lender's not compliant, you've got more of the people
- 8 who are -- who are really getting -- there's more very
- 9 troubled people in the online space.
- 10 MS. SUSAN PROVEN: So I quess what I'm
- 11 just trying to understand is whether this online is
- 12 due to -- people are going to the online is due to
- 13 because of the restrictions put on by the regulations,
- 14 or is it because people are becoming more comfortable?
- 15 Like, for example, when I take an older
- 16 demographic, like myself --
- MS. ANNA ELLISON: M-hm.
- 18 MS. SUSAN PROVEN: -- who at one (1)
- 19 point would prefer to go into a bank, has started to
- 20 do all their banking online. So I guess what I'm just
- 21 trying to understand a little bit more about why
- 22 people are going online, whether it's really the
- 23 restrictions or whether it's the demographics changing
- 24 and people more -- feeling more comfortable to do
- 25 their business that way?

1 MS. ANNA ELLISON: It's -- it's both

- 2 things. And even where it's -- you know, it's not --
- 3 not the impact of the -- of -- of people being shifted
- 4 from storefront to online. You know, there are people
- 5 who go online because the lenders look very much the
- 6 same, are still exposed to, you know, what then --
- 7 it's not certain what they're going to get, you know,
- 8 they're just going online to get a loan.
- 9 MS. SUSAN PROVEN: Okay. Thank --
- 10 thank you. That's the end of my questions. Anybody
- 11 else?
- 12 THE PANEL CHAIRPERSON: Well, thank
- 13 you very much for attending and bringing that very
- 14 thoughtful presentation. And again, welcome to
- 15 Winnipeg. I think we'll break now for lunch. Would
- 16 forty-five (45) -- do you want to do an hour, or
- 17 forty-five (45) minutes?
- 18 Forty-five (45) minutes for lunch,
- 19 would that be -- so we'll return at a quarter after
- 20 1:00 and then we'll continue with our presentations.
- 21 Enjoy your lunch.

2.2

- 23 --- Upon recessing 12:33 p.m.
- 24 --- Upon resuming at 1:22 p.m.

1 THE PANEL CHAIRPERSON: Welcome back

- 2 to the Public Utilities Board payday loan hearings.
- 3 I'd like to welcome Janet -- Janet Davis from the
- 4 Money Tree who is going to be our first presenter this
- 5 afternoon.
- 6 Ms. Davis, may I turn the mic over to
- 7 you?

- 9 PRESENTATION BY THE MONEY TREE:
- 10 MS. JANET DAVIS: Thank you very much,
- 11 and I would like to thank the Board for offering me
- 12 the opportunity to make this presentation.
- I'm not a fact-and-figures girl. I'm
- 14 leaving that to everybody else to look after for me.
- 15 I'm here to present some -- some facts and my opinions
- 16 and the opinions of my peers on the major effect that
- 17 potentially decreasing the maximum allowable charges
- 18 and lending amount will be to only to our businesses,
- 19 but to our customers, the consumers, that we're all
- 20 here to protect.
- 21 When speaking of the consumers, I not
- 22 only speak of payday loan companies. I also speak
- 23 about ourselves, employees and owners of the payday
- 24 loan companies of Manitoba, as we are consumers, too.
- 25 Payday loans are a want and a need of

- 1 our society today. By reducing our fees and loan
- 2 amounts, that will potentially close the doors on many
- 3 businesses. This would not be fair to our customers
- 4 and our clients because, as we've all been made aware
- 5 of already today, that pushes them more to the online
- 6 banking, the unlicensed -- the companies that do --
- 7 are able to charge them more than they actually, in
- 8 all honestly, should be paying.
- 9 We're offering a service. I don't
- 10 necessarily agree with the fairness of the 17 percent
- 11 based on a business perspective, but I do see how that
- 12 can be actually quite fair to the -- to the customer.
- 13 Unfortunately, many of the employees
- 14 and owners at payday loan companies in Manitoba and
- 15 also the feelings of some of our clients believe that
- 16 the Board has already made the decision and that our
- 17 efforts are all for nought.
- 18 I tend to look at things on the
- 19 positive side and have to believe that the information
- 20 given here at these hearings this week by the
- 21 Intervenors and the presenters and the Canadian Payday
- 22 Loan Association will all be taken into consideration
- 23 before your decision and -- is actually made.
- In a few minutes, I will give some
- 25 figures on the debilitating effect lowering the rates

- 1 and maximum loan amounts will have on our Manitoba
- 2 companies -- Manitoba small businesses that our
- 3 current government of Manitoba and potential new
- 4 government say they want to support and help flourish.
- 5 Before I would like -- go into that, I
- 6 would like to bring forward some thoughts and ideas
- 7 that perhaps the Board and the CPO may or may not have
- 8 considered prior to today.
- 9 The Public Utilities Board and the
- 10 Consumer Protection Office are here to protect the
- 11 consumer. However, one (1) thing that I'm sure we all
- 12 as payday lenders tend to struggle with is what the
- 13 consumer has to say about the way they are being
- 14 protected and the information or the knowledge that
- 15 either of your offices have on the opinions of the
- 16 actual consumers, our customers, that we are all here
- 17 to protect.
- 18 The Province of Manitoba collects six
- 19 thousand dollars (\$6,000) per year per payday loan
- 20 office in Manitoba for licensing fees and literacy
- 21 education.
- 22 Before the decision is made from the
- 23 hearings this week, I would like to suggest that
- 24 perhaps some of that be money spent on polling or
- 25 questioning the actual existing payday loan customers

- 1 on how they actually feel about the regulations,
- 2 specifically the cooling-off period and the amount
- 3 that they are allowed to borrow, and of course, their
- 4 thoughts on the maximum allowable rate that can be
- 5 charged to them. This would res -- result in better
- 6 education for the Board, the CPO, and everybody else
- 7 here that is involved.
- 8 During audits by the CPO, personal
- 9 information is collected on the consumers. And
- 10 perhaps those are some of the customers that should be
- 11 contacted so they may directly express their opinions
- 12 to those that make the decisions on their borrowing
- 13 practices and decisions.
- Or perhaps the CPO or the Province of
- 15 Manitoba could request additional information from the
- 16 payday lenders to question our customers on their
- 17 views of the regulations, perhaps placing
- 18 questionnaires in our offices to obtain information
- 19 from our clients that would like to be contacted.
- 20 My reason for the suggestion is because
- 21 I'm confident that none of you on the Board or in our
- 22 government agencies that will be making this decision
- 23 have ever had to use a payday loan or perhaps even
- 24 known anybody that's had to use a payday loan. But
- 25 I'm sure somewhere along the line, perhaps unknown to

- 1 you, you have come across someone that has had to use
- 2 one.
- They're not a bad thing. They can be a
- 4 good thing for those that run into a situation that
- 5 they just don't have the money for. We talked about
- 6 the more conventional lending, the banks, the finance
- 7 companies. Unfortunately, many of our customers just
- 8 can't go to them.
- 9 But by having to wait the -- what they
- 10 call the seven (7) day cooling-off period, which is
- 11 actually an eight (8) day, because we can't include
- 12 the day that they pay, that can be detrimental and
- 13 cause numerous perhaps NSF fees on the customer's bank
- 14 account, causing -- perhaps -- per -- down the road
- 15 causing them problems with their bank or with future
- 16 conventional lending practices.
- 17 The banks are regulated as to what
- 18 interest rate they can charge, but they're really not
- 19 regulated onto the -- what they can charge for an NSF
- 20 fee. If a customer pays forty-seven fifty (47.50) for
- 21 two (2) NSF fees, that costs them, in actuality, more
- 22 than a two hundred and fifty dollar (\$250) payday
- 23 loan.
- 24 And those are many of the issues that
- 25 we struggle with as payday lenders on a daily basis,

- 1 is the complaints from the customers. I personally
- 2 have referred them many times to contact the
- 3 government agencies to express their opinions. When
- 4 I've expressed that to them a second or a third time,
- 5 they say, We've tried, but it doesn't seem to be
- 6 listened to.
- 7 The Coalition constantly --
- 8 consistently mentions that the payday loan industry
- 9 focusses on low income earners. However, a large
- 10 percentage of our customers are comprised of teachers,
- 11 nurses, railway, hydro, law professionals, for
- 12 example, Boeing employees, upper management of our
- 13 stores and our -- and our industries.
- 14 A lot of those people are earning
- 15 anywhere from eighty (80) to a hundred and twenty
- 16 (120) or a hundred and thirty thousand dollars
- 17 (\$130,000) a year, but, for whatever reason, they
- 18 still feel it more beneficial to come to borrow from a
- 19 payday loan company.
- 20 A lot of the remarks that we get, if I
- 21 go to a bank, I've got to book an appointment and I've
- 22 got to wait three (3) days before I can finally see
- 23 somebody. And then they're going to say, well, we can
- 24 give you a five hundred dollar (\$500) overdraft,
- 25 which, if it's a pay-per-use overdraft limit, it's

- 1 going to cost them more than, say, a two hundred
- 2 dollar (\$200) payday loan, so it's really --
- 3 conventional lending isn't always the best way for
- 4 someone to go to.
- 5 As I had mentioned before, many of the
- 6 issues that we struggle with are dealing with and
- 7 having to explain to the customer that it's not us,
- 8 it's the regulations, because first and foremost, that
- 9 they're going to think that it's us.
- 10 We can tell them that they qualify for
- 11 a two and a eighty-one dollar (\$281) loan, but they
- 12 really need three hundred dollars (\$300).
- 13 Unfortunately, we can't give that to them. So they'll
- 14 take the two hundred and eighty dollars (\$280) from
- 15 us. And then they're -- either, a) They go across the
- 16 street to get the additional funds that they use or
- 17 they will go to an online payday lender. But the --
- 18 by the time they do that, they're not just going to
- 19 borrow the extra twenty (20) or fifty dollars (\$50)
- 20 that they need, they're going to go for more, which
- 21 ultimately is detrimental to them, and we all know
- 22 that.
- 23 And, as I mentioned before, the banks
- 24 are governed -- been -- governed by the amount of
- 25 interest that they can charge, but they aren't

- 1 governed as to the -- the fees that are applied to the
- 2 bank accounts or their NSF fees.
- 3 By decreasing the maximum allowable
- 4 charge, our office alone is looking at a decrease in
- 5 revenue of at least forty-three thousand dollars
- 6 (\$43,000). By additionally decreasing the amount that
- 7 we can lend takes us potentially to a loss of seventy
- 8 thousand dollars (\$70,000). That does not include the
- 9 continuous increase costs that we continue to bear,
- 10 office supplies and equipment, utilities, rent and
- 11 wages, many of which are also presented to the Public
- 12 Utilities Board.
- Not very often do we hear of Manitoba
- 14 Hydro with a water utility being able -- being forced
- 15 to lower their rates. Consumers also wouldn't take
- 16 kindly to a decrease in their wages. Even minimum
- 17 wage continues to increase. How can we bear the load
- 18 with the reduced fees? And once again, banks,
- 19 finance, credit card companies, they're allowed to
- 20 charge perhaps up to seventy-five dollars (\$75) for
- 21 one (1) late payment fee.
- 22 We can only recover the cost of a
- 23 returned item from our bank. It doesn't cover the
- 24 cost of our collections, or even embark upon a portion
- 25 of -- of our bad debt, which unfortunately, yes, is

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   all part of the business, but it's part of the
   business that we need to somehow recuperate.
3
                          (BRIEF PAUSE)
 5
                   MS. JANET DAVIS: And also something
   that is slightly off topic, when we talk about the
7
   regulations and changes to the regulations, sometimes
   the amendments are -- are hard for us to understand,
10
   and perhaps if some of it is written in more layman's
11
   terms, that might be better for all of us.
12
                   And not only are we forced to bear the
   cost of the increased prices and look at -- at
14
   lowering the fees that we can charge to the customer,
15
   there's also the increased cost in advertising that
   we're forced to contend with, because we have to have
17
   certain paragraphs in our advertising that increase
   the cost to us. We have to increase the -- the size
18
19
   of our ads, or we have to reduce something else to
   compensate for that.
20
21
                   Thank you for giving me the opportunity
22 to speak today.
23
24
                          (BRIEF PAUSE)
25
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- 1 QUESTION PERIOD:
- 2 MR. REGIS GOSSELIN: So I -- I just --
- 3 I missed your point about the ads. You said you had
- 4 to --
- 5 MS. JANET DAVIS: Okay. With the --
- 6 with the government regulations, we do have to have a
- 7 certain statement in any and all of our advertising.
- 8 That is also increasing the costs of our advertising.
- 9 Even if we want to put a simple roadside sign, that
- 10 statement has to be included in that.
- 11 There's also different -- difference in
- 12 perception of what is -- the statement has to be as
- 13 easily readable as the rest of the advertisement.
- 14 There's a difference in perception on how that is
- 15 taken. Some may be able to read it very quickly,
- 16 others may not. Some might have to be close, some
- 17 might have to be far.
- 18 So, you know, that also adds additional
- 19 costs to each and every, you know, payday loan company
- 20 or office that -- that with reduced rates, we wouldn't
- 21 be able to recover.
- 22 MR. REGIS GOSSELIN: I just want to
- 23 make a point for the record. We have not made up our
- 24 mind. We are expected to hear the evidence and -- and
- 25 listen to --

- 1 MS. JANET DAVIS: And that I truly
- 2 believe, yes.
- 3 MR. REGIS GOSSELIN: Okay. And we are
- 4 expected to strike a balance between the needs of
- 5 consumers and -- and the industry providing the
- 6 service. So we have not made up our mind. We're --
- 7 we -- that's why --
- 8 MS. JANET DAVIS: Oh, absolutely.
- 9 Yes.
- 10 MR. REGIS GOSSELIN: -- so that's why
- 11 we -- it's important for you -- for us to hear what
- 12 you in particular have to say, because you're --
- 13 you're dealing with these customers every day, so --
- 14 MS. JANET DAVIS: I am. And that --
- 15 and -- and like I said, that can get frustrating. And
- 16 talking to some people today, in actuality, some
- 17 employees have gone off on stress leave, because they
- 18 are having difficulty. All I can ask is each and
- 19 every one of you here or on the Board, government
- 20 authorities that help to make these decisions, first
- 21 and foremost, put yourself in the -- in -- in the
- 22 customer's shoes.
- 23 When they're standing at our counter
- 24 and we have to say to them: I'm sorry, we can only
- 25 give you two hundred and fifty dollars (\$250). We

- 1 can't give you the three hundred and fifty dollars
- 2 (\$350) that you actually want to borrow; 30 percent is
- 3 based on their net monthly income. When you look at
- 4 the banks and they're allowed to borrow up to 35 or 40
- 5 percent of their total debt servicing ratio, that's
- 6 based on their gross yearly income. It's not based on
- 7 their net.
- Now, do we want to get into borrowing
- 9 based on gross and doing seven (7) or eight hundred
- 10 dollar (\$800) loans for somebody that's earning
- 11 fifteen hundred dollars (\$1,500) every two (2) weeks
- 12 gross? No, absolutely we don't want to do that,
- 13 because that's not for the best of the customer.
- 14 Us at the Money Tree and now at the
- 15 Portage Payday Loans, we try to coach our customers to
- 16 take the amount that they need, not the amount that
- 17 they want. But sometimes the amount that they want is
- 18 more than we can actually give them. And to have to
- 19 consistently stand there -- like, put yourself in the
- 20 customer's shoes. Put yourself in our shoes when we
- 21 have to say: No, I'm sorry. We can't give you that
- 22 much.
- 23 And we know that they're going to walk
- 24 across the street, or they are going to go home and go
- 25 online, and from the stories I've heard from some of

- 1 the online lenders, they say that they're going to put
- 2 the five hundred dollars (\$500) into your bank
- 3 account, but you never see it. But the payments start
- 4 going through their bank account.
- 5 Where is that fair to the consumer that
- 6 they're being forced to use perhaps even more
- 7 unconventional lending practices than payday loan
- 8 companies are considered?
- 9 For us to have to constantly tell them
- 10 that, No, we can't do it, this is what we can do,
- 11 that's what you have to deal with. And I can -- you
- 12 know, I can noticeably see where some people would
- 13 have a hard time dealing with that on a daily basis.
- 14 And not only that, the disappointment to the
- 15 customers.
- 16 Customers come to us because they want
- 17 to -- they need to -- they come to the Money Tree
- 18 because they like us. They come to Parkland Loans
- 19 because they like the people there. They don't want
- 20 to perhaps deal with others. They don't want to go to
- 21 a second, or potentially a third payday lender.
- 22 But unfortunately, with the regulations
- 23 the way they are right now, sometimes that -- that's
- 24 what they're forced to do. And that's the
- 25 heartbreaking part.

1 (BRIEF PAUSE)

- 3 MS. ANITA NEVILLE: You somewhat
- 4 anticipated my question in your -- your last comments.
- 5 What are your biggest complaints, your
- 6 most common complaints from customers?
- 7 MS. JANET DAVIS: The biggest
- 8 complaint is -- well, that -- that's twofold. The
- 9 waiting period, that hurts them. That can cause them
- 10 -- sometimes cause them to have two (2) or three (3)
- 11 NSF charges on their bank account, which is probably
- 12 more than they wanted to borrow in the first place.
- 13 The -- the cooling off period, the
- 14 waiting period. I would say number 1, is the hardest.
- 15 Because, you know what, they might think that they can
- 16 go that week without taking the additional money right
- 17 now, but then something comes up. And they come to
- 18 us, or whatever company, because that's the company
- 19 that they want and choose to deal with, but we have to
- 20 tell them that we can't do it yet. And that's hard.
- 21 That's hard on the customer. That's hard on us.
- 22 And the amount that they can borrow.
- 23 They -- so many of the customers express, like, really
- 24 -- where does the government find it right that they
- 25 can tell us what we can do with our money? It's our

1 money, the money that we've earned, we've worked hard

- 2 for, and why should somebody tell us how much we can
- 3 and cannot borrow?
- And they find that difficult. We find
- 5 that difficult at times. That's why I'm saying, like,
- 6 the knowledge that could be gained by actually talking
- 7 to the customer, I understand that there's been focus
- 8 groups with the Coalition, but at the -- I don't know
- 9 who was involved with those focus groups, or is it
- 10 just polling anybody randomly, somebody that may or
- 11 may not have used a payday loan company, that, I don't
- 12 know.
- I haven't taken the opportunity to find
- 14 that information. But I think if the actual customers
- 15 were actually talked to, that there would be a much
- 16 better understanding. Like, yes, I can express the
- 17 views that I get from our customers. I can express
- 18 the views that I have personally from working in the
- 19 business for fifteen (15) years, but it's never going
- 20 to be heard unless it's actually coming from those
- 21 people.
- 23 that it's not been heard, it's hard to believe unless
- 24 you're actually hearing it from the people that need
- 25 to use our services, or want to use our services,

- 1 because they don't want to go to the bank. They don't
- 2 want to go through the rigamarole.
- 3 When we get our credit card statements,
- 4 on the back of it, it tells us, If you're only making
- 5 a minimum payment, it's going to take you a hundred
- 6 and twenty-five (125) years to pay off that credit
- 7 card. Is that -- is that a good thing to perhaps
- 8 force our customers into getting into, because a lot
- 9 of them don't have the credit cards, otherwise they
- 10 wouldn't be coming to us. Or they don't have the --
- 11 the limit available on their credit card, and that's
- 12 why they're coming to us.
- But so many of our customers, they have
- 14 their car payments, they've got their mortgage
- 15 payments, they've got their rent payments. And
- 16 sometimes something does come up, and they need the
- 17 money, and that's why they do come to us, and that's
- 18 why the service is available. And that's why the
- 19 service is so readily accepted by the general public.
- 20 MS. ANITA NEVILLE: Can you -- from
- 21 your experience, and I don't know whether this is
- 22 fair, can you anticipate what portion of your
- 23 customers go from you to either internet lender or
- 24 across the street to someone else?
- 25 MS. JANET DAVIS: I would say because

- 1 of the waiting period, I would guess at 50 to 60
- 2 percent of our customers will have to use another
- 3 payday lender, because they can't wait that seven (7)
- 4 or eight (8) days. They don't want to.
- 5 So many people say, We would much
- 6 rather come see you, or -- or, I'm sure the other
- 7 payday loan companies get it that you know what, we
- 8 like the way you guys are. We'd much rather come see
- 9 you guys, but we are forced to -- to use another
- 10 lender. And I could be guessing high, I could be
- 11 guessing low. It's hard for us to watch who does walk
- 12 directly across the street to the other payday lender,
- 13 but we do see a good portion.
- 14 And can tell by -- we can tell by their
- 15 bank account statements when we review them, because
- 16 we do want to see their pay is going into their
- 17 account. Like, we're -- but I would say 50 to 60
- 18 percent is probably right around the ballpark or -- or
- 19 maybe even a little bit low, but the majority of our
- 20 customers are being forced now.
- 21 And -- and being in the industry when
- 22 the regulations came into effect, being in the
- 23 industry before there was -- when they were just a
- 24 rumble, it's -- it's noticeably a lot higher now than
- 25 it was before.

- 1 MS. ANITA NEVILLE: One (1) last
- 2 question.
- MS. JANET DAVIS: Sure.
- 4 MS. ANITA NEVILLE: Can you -- what
- 5 kind of advertising do you do, and could you elaborate
- 6 on the restrictions on what you --
- 7 MS. JANET DAVIS: Okay. First of all
- 8 we do pens. And we have to make sure that the -- to
- 9 learn more about your rights as a payday loan
- 10 borrower, contact the Consumer Protection office at
- 11 phone numbers, toll-free numbers, and website.
- MS. ANITA NEVILLE: That's mandatory?
- MS. JANET DAVIS: That's mandatory, on
- 14 our pens, on our calenders, on any, perhaps, roadside
- 15 signs that we put out, any advertising in the
- 16 phonebook, online, basically anything that we
- 17 advertise. And what I found out now, anything we
- 18 advertise our name on constitutes advertising a payday
- 19 loan and that statement has to be on there, and it has
- 20 to be as easily readable as the advertisement itself.
- 21 That, this year, has caused us to have
- 22 to increase the size of our yellow pages ad, which, as
- 23 everybody knows, isn't cheap. You know, it adds a
- 24 cost onto us there. A roadside sign, eighty dollars
- 25 (\$80) per side to have that magnetic statement on, and

- 1 then to find out that it's not big enough. So then we
- 2 have to take down the sign, which, of course, then
- 3 that hundred and sixty dollars (\$160) to -- in
- 4 addition to the cost of the sign is really all for
- 5 naught, and it's difficult.
- 6 It's additional costs added on to each
- 7 and every business, each and every payday loan
- 8 company, each and every store. That isn't
- 9 recoverable, yeah.
- MS. ANITA NEVILLE: Thank you.
- MS. JANET DAVIS: Okay, you're
- 12 welcome. Thank you.
- MS. SUSAN PROVEN: I -- going. I just
- 14 want to know about the reverse traffic that might come
- 15 from an internet lender, because we read in the
- 16 materials that often, the internet lender had to use a
- 17 storefront operation to actually get the cash into the
- 18 person's hands.
- MS. JANET DAVIS: Okay.
- MS. SUSAN PROVEN: At least, I thought
- 21 I had read that.
- MS. JANET DAVIS: Okay.
- MS. SUSAN PROVEN: Because, of course,
- 24 they have to get it somehow. And if they were
- 25 operating properly and not wanting your banking

- 1 details, they would want to give the customer the cash
- 2 in the format that the customer wants it, which I also
- 3 read was on a card, a -- a money card that you would
- 4 issue. Is that right?
- 5 MS. JANET DAVIS: We personally don't
- 6 deal with the online lending at all --
- 7 MS. SUSAN PROVEN: Okay.
- 8 MS. JANET DAVIS: -- like, The Money
- 9 Tree or anything.
- 10 MS. SUSAN PROVEN: I know -- I know
- 11 you don't --
- MS. JANET DAVIS: Yeah.
- 13 MS. SUSAN PROVEN: -- advertise or --
- 14 or do anything on the internet. I'm not suggesting
- 15 that.
- MS. JANET DAVIS: Right.
- MS. SUSAN PROVEN: But --
- MS. JANET DAVIS: Okay.
- MS. SUSAN PROVEN: -- what I was
- 20 reading was that very few of the people receive cash
- 21 when they walk into a so-called cash store, which is
- 22 kind of ironic. But I think we understood that a lot
- 23 of the time, the -- the money is given to the customer
- 24 in the form of a plasticized card, which they could
- 25 then use. Is that the case?

1 MS. JANET DAVIS: I don't think that's

- 2 happening very much now.
- 3 MS. SUSAN PROVEN: Okay.
- 4 MS. JANET DAVIS: With the -- to my
- 5 understanding, when a customer applies for a loan
- 6 online, and maybe somebody else can help me out with
- 7 this, the funds are directly deposited to their bank
- 8 account.
- 9 MS. SUSAN PROVEN: So they don't need
- 10 to go to a -- a store?
- MS. JANET DAVIS: They don't need to
- 12 go to a physical store anymore.
- MS. SUSAN PROVEN: Okay.
- MS. JANET DAVIS: In the days of --
- 15 and I can speak from this personally, because I did
- 16 work for the company. In the days of instant loans
- 17 and the cash store, that is where a lot of the
- 18 additional fees were incurred to the customer.
- MS. SUSAN PROVEN: Right.
- 20 MS. JANET DAVIS: They had to pay
- 21 thirty-five (35) or forty dollars (\$40) for the card.
- 22 They had to pay fees to withdraw the funds from the
- 23 card. And, unfortunately, it was those stores that
- 24 were making it mandatory.
- 25 And I think -- I know earlier I had

- 1 seen that in 2008 or 2009, the average cost of doing a
- 2 payday loan was twenty-six (26) or twenty-seven
- 3 dollars (\$27) per hundred here in Manitoba. In all
- 4 honesty, I believe that that's where that came from,
- 5 was by the customers being forced to put the -- the
- 6 money on the card. Not only that, it -- it was those
- 7 companies that were insisting that they have the loan
- 8 protection insurance and all that. And each and every
- 9 penny for that was added onto the top of the loan. So
- 10 they were paying their fees on that.
- I know when -- when I was working for
- 12 them and -- and I would -- as an area manager, I would
- 13 occasionally phone around to other customers -- or to
- 14 other companies to see what they were charging and --
- 15 and stuff like that and -- and what the requirements
- 16 were, the average payday loan company in Manitoba at
- 17 that time was around twenty (20) or twenty-one dollars
- 18 (\$21).
- 19 So I do believe that that's where we
- 20 look at that twenty-six (26) or twenty-seven dollars
- 21 (\$27) back in 2008 or 2009. I think that a lot of
- 22 that is what it had to do with, but I think I can be
- 23 safe in saying now, even with the online loans, that
- 24 the money is directly deposited into the bank account.
- 25 And there really isn't a lot of those cards happening

- 1 nowadays.
- THE PANEL CHAIRPERSON: Well, thank
- 3 you very much, Ms. Davis, for coming and speaking with
- 4 us and informing us. We really appreciate that.
- 5 MS. JANET DAVIS: Thank you very much
- 6 for the opportunity once again.

7

8 (BRIEF PAUSE)

9

- 10 THE PANEL CHAIRPERSON: Now I'd like
- 11 to welcome Melissa Soper. Am I correctly saying your
- 12 name, or --
- MS. MELISSA SOPER: Yes, that's
- 14 correct.
- 15 THE PANEL CHAIRPERSON: From Cash
- 16 Money --
- MS. MELISSA SOPER: Yes.
- 18 THE PANEL CHAIRPERSON: -- to give a
- 19 presentation on behalf of Cash Money.

- 21 PRESENTATION BY CASH MONEY:
- 22 MS. MELISSA SOPER: Terrific. Thank
- 23 you. Good afternoon, members of the Public Utilities
- 24 Board. My name is Melissa Soper, head of public
- 25 affairs for Cash Money. Cash Money is a non-bank

- 1 provider of consumer financial services including
- 2 short-term loans, commonly called payday loans.
- We have four (4) locations in Manitoba
- 4 and a hundred and eighty-five (185) locations across
- 5 Canada. We employ more than fifteen hundred (1,500)
- 6 people nationally, and we've been operating in Canada
- 7 for twenty-four (24) years. We also have operations
- 8 in the US and the UK, both retail storefronts, and
- 9 online.
- 10 We understand the purpose of the
- 11 hearing is to consider a reduction in the maximum cost
- 12 of borrowing and a reduction in the maximum amount
- 13 lent. The need for short-term credit in Manitoba is
- 14 real. Consumers need legitimate, easy-to-access
- 15 choices in short-term credit.
- 16 Five million adults have a FICO score
- 17 under six forty nine (649) as reported by Equifax to
- 18 the Financial Consumer Agency of Canada. This means
- 19 many consumers cannot qualify for small-dollar loans
- 20 with banks or credit unions.
- 21 So where should these consumers go to
- 22 handle an unexpected expense? Here in Manitoba, the
- 23 only legal, viable consumer option for small-dollar
- 24 credit is payday. So let me take a moment to explain
- 25 what a payday loan is and how much it costs both

- 1 customers and us as a lender.
- To get a payday loan, a customer
- 3 provides proof of income, proof of an open chequing
- 4 account, and a form of ID. And the cost is a one (1)
- 5 time flat fee with no compounding interest.
- The legal maximum is seventeen dollars
- 7 (\$17) per one hundred (100), and the loan lasts until
- 8 the next payday, usually two (2) or four (4) -- two
- 9 (2) to four (4) weeks when the borrower pays it off.
- 10 That seventeen dollar (\$17) fee enables
- 11 the lender to cover rent, payroll, operating expenses,
- 12 and our cost of capital, and earn a reasonable profit.
- 13 Here is how the costs break out on
- 14 average for our four (4) Cash Money stores here in
- 15 Manitoba. Nearly 54 percent pays for store costs such
- 16 as rent, utilities, salaries, and benefits.
- 17 Approximately 25 percent covers our loss rate for bad
- 18 loans. A little more than 12 percent goes to
- 19 corporate and other centralized expenses like
- 20 technology and centralized collections. And about 8
- 21 percent pays for our cost of borrowing money, or our
- 22 cost of capital.
- 23 These costs amount to an -- about 99
- 24 percent of our total revenue -- 99 percent of our
- 25 total revenue. That leaves us 1 percent in profit for

- 1 our Manitoba operations.
- One (1) important note on what I just
- 3 shared with you: You heard 25 percent covers our loss
- 4 rate for bad loans, and that may sound high. That's
- 5 25 percent of our revenue, not 25 percent of the total
- 6 principle loaned. So let me make clear our default
- 7 rate in a much simpler way. Ultimately, we do not
- 8 collect on about one (1) in fifteen (15) loans.
- 9 So I just outlined our costs, which
- 10 leaves us with about 1 percent of revenues as profit.
- 11 A reduction in the Manitoba rate to fifteen dollars
- 12 (\$15) per one hundred (100) loaned would represent an
- 13 almost 12 percent reduction in revenue. At this -- at
- 14 this rate, our Manitoba stores would not generate a
- 15 profit.
- 16 When you look at the small-dollar
- 17 short-term credit products offered by banks and credit
- 18 unions, it's clear why payday loans make personal and
- 19 financial sense for many people.
- 20 A payday loan is often the least
- 21 expensive dollars-and-cents option when compared to
- 22 the higher costs of bouncing a cheque, incurring late
- 23 payment penalties, or reconnection fees.
- 24 At RBC, here in Manitoba, the NSF
- 25 charge is forty-five dollars (\$45). At TD Canada

- 1 Trust, the NSF charge is forty-eight dollars (\$48). A
- 2 hundred day -- a hundred dollar Payday Loan has a fee
- 3 of seventeen dollars (\$17), so what's the better
- 4 option? These are the real -- the types of real
- 5 choices that our customers make every day.
- 6 I'm sorry, was there a question?
- 7 MR. DARREN CHRISTLE: No.
- 8 MS. MELISSA SOPER: Okay, thank you.
- 9 We have deliberated over whether to continue
- 10 operations here in Manitoba. At this time, we've made
- 11 the decision: Keep our stores open as part of our
- 12 national brand strategy, despite our negligible
- 13 returns.
- In 2013, we operated five (5) stores.
- 15 We closed one (1) in 2014 when the store lease came up
- 16 for renewal, and of our remaining four (4) stores, one
- 17 (1) store lease has since come -- since come up for
- 18 renewal and we've renewed on a month-to-month basis in
- 19 order to reevaluate our ability to continue operations
- 20 here in Manitoba.
- 21 In all other jurisdictions, we seek
- 22 long-term store leases in order to recoup our store
- 23 build out costs, typically ten (10) years in duration.
- 24 Over the last two (2) years, we've opened about forty-
- 25 five (45) locations across Canada. None of these new

- 1 locations were here in Manitoba as a result of the
- 2 impact of the current regulations on our ability to
- 3 operate profitably.
- 4 Over the last several years, we've seen
- 5 National Cash Advance, Mogo, and other storefronts
- 6 leave the Manitoba market. As I shared with you
- 7 earlier, in calendar 2015, our four (4) man --
- 8 Manitoba locations yielded a profit of just 1 percent
- 9 of our revenues. If any further changes to the
- 10 regulations are adopted, it would no longer make sense
- 11 for us to operate in Manitoba, and our twenty-six (26)
- 12 employees would be without employment.
- 13 Further reducing the maximum amount a
- 14 customer may borrow harms the very people you aim to
- 15 protect. Remember, customers seek short-term loans
- 16 because they have a specific issue that they need to
- 17 resolve. If they're not able to borrow enough from a
- 18 regulated lender, they can and will seek it elsewhere,
- 19 including unlicensed online lenders that may be
- 20 operating offshore or outside of the existing
- 21 regulations.
- The current maximum of 30 percent of
- 23 net pay is far lower than anywhere else in the
- 24 country. Customers do frequently tell our staff that
- 25 they need to visit another lender to get the

1 additional amount they need. We often see their bank

- 2 statements to verify that they have an open bank
- 3 account, and we can see other lender names on the bank
- 4 statement.
- 5 Currently to determine a loan amount,
- 6 we are required to use a customer's monthly net income
- 7 from the pervious month. We have to annualize this
- 8 amount, then calculate the biweekly net income. So if
- 9 an average monthly net income for a customer is two
- 10 thousand dollars (\$2,000), if we annualize that number
- 11 and divide by twenty-six (26) pay periods in a year,
- 12 that's nine hundred and twenty-three dollars (\$923)
- 13 biweekly. A maximum loan amount of 30 percent, this
- 14 customer can only borrow up to two hundred and
- 15 seventy-six dollars (\$276).
- 16 Two hundred and seventy-six dollar
- 17 (\$276) loan is actually only about 14 percent of a
- 18 customer's monthly net pay. Even customers have
- 19 pointed out to us that it's not 30 percent of their
- 20 pay, and then we have a very long, complicated
- 21 explanation of how we're required to calculate it.
- 22 So if you were to change this maximum
- 23 loan amount from 30 percent to 25 percent, under the
- 24 process we're required to follow to calculate the
- 25 maximum loan amount, that same customer earning two

- 1 thousand (2,000) in net monthly income would only be
- 2 able to borrow up to two hundred and thirty dollars
- 3 (\$230), which is 11 1/2 percent of their monthly net
- 4 income.
- 5 Customers often seek short-term loans
- 6 because their income fluctuate from month to month,
- 7 where their expenses do not. Our customers are
- 8 acutely aware what they need to meet their
- 9 obligations, or avoid more costly late or reconnection
- 10 fees, so I would ask you that you consider this real
- 11 example.
- 12 The average monthly bill from Manitoba
- 13 Hydro for electric and natural gas for a family of
- 14 four (4) is about two hundred and fifty dollars (\$250)
- 15 a month. It can run up to about four hundred dollars
- 16 (\$400) a month in the winter months. If a customer
- 17 falls into arrears and their service is disconnected,
- 18 Manitoba Hydro will charge them a reconnection fee of
- 19 fifty (50) to sixty-five dollars (\$65) depending on
- 20 whether it's during normal work hours or after hours.
- 21 Assuming the customer's cheque for
- 22 their Hydro bill bounced, a forty-five dollar (\$45)
- 23 bank fee would bring the customer's total costs,
- 24 including bank fees and reconnection fees, to ninety-
- 25 five (95) to a hundred and ten dollars (\$110) for

- 1 being in arrears on a monthly Hydro bill of just two
- 2 hundred and fifty dollars (\$250).
- In comparison, the cost of the payday
- 4 loan for two hundred and fifty dollars (\$250) would be
- 5 forty-two fifty (42.50). So again, that forty-two
- 6 fifty (42.50) compares to bank fees and reconnection
- 7 fees of ninety-five (95) to a hundred and ten dollars
- 8 (\$110).
- 9 Even if the customer could not pay the
- 10 payday loan on their next pay date, the additional
- 11 default fees and interest for another thirty (30) days
- 12 past due, a total of eleven dollars and twenty-five
- 13 (\$11.25), still only brings the total payday loan cost
- 14 for this two hundred and fifty dollar (\$250) loan to
- 15 fifty-three dollars and seventy-five cents (\$53.75)
- 16 compared to the ninety-five (95) to a hundred and ten
- 17 dollars (\$110) in fees they would incur with Manitoba
- 18 Hydro.
- 19 So once again, these are the real life
- 20 choices our customers make. Customers seek our
- 21 services because they have an issue that they need to
- 22 resolve. They have calculated their specific need and
- 23 are seeking a loan for just that amount.
- 24 Further reducing the maximum amount
- 25 they can borrow will force even more customers to seek

- 1 a solution elsewhere and this would likely be online
- 2 with unlicensed lenders. We do not lend online in
- 3 Manitoba, because it is not profitable to do so with
- 4 the current regulations.
- 5 We do lend online in five (5) other
- 6 provinces. And our online volume in those five (5)
- 7 provinces over the last three (3) years time has grown
- 8 by 245 percent. This clearly demonstrates that
- 9 consumers will use online lenders for small dollar
- 10 loans.
- 11 We do capture job titles in our point-
- 12 of-sale system and you would be surprised by the
- 13 breadth of people that choose to use our service. In
- 14 reviewing our customers in the last quarter of 2015
- 15 alone, occupations included teachers, nurses, social
- 16 workers, and accountants, as well as many skilled
- 17 trades like plumbers, electricians, welders,
- 18 carpenters, painters, and mechanics.
- 19 Forgetting that consumers will seek the
- 20 amount they need to borrow elsewhere, a reason you
- 21 might be considering reducing the maximum loan amount
- 22 is to safeguard a consumer from becoming over
- 23 indebted.
- First, it's not uncommon -- uncommon
- 25 for a customer to have an unexpected situation which

- 1 prevents them from being able to repay their loan on
- 2 the due date. Roughly one (1) in five (5) customers
- 3 will phone our store and ask us not to debit their
- 4 account for repayment on the loan for a few additional
- 5 days.
- 6 There are times when we might do this
- 7 to the customer for up -- up to fourteen (14) days
- 8 past their original due date at no additional cost.
- 9 We do this as a service to our customer and to prevent
- 10 their loan from going into default, something I'm sure
- 11 an unlicensed lender would not do.
- 12 Second, if a customer's loan goes into
- 13 default our customer service agents are empowered to
- 14 make other payment arrangements, like offering
- 15 flexible repayment terms. Of the customers that
- 16 defaulted on their loan last calendar year, we made
- 17 alternate payment arrangements with 46 percent of
- 18 them.
- 19 We understand that our customer's
- 20 monthly income and expenses can be fluid and we, like
- 21 many other storefront licensed lenders here try our
- 22 best to work with our customers.
- 23 On these many loans that we provide a
- 24 flexible repayment terms for, our cost of capital far
- 25 exceeded the allowable default fees and default

- 1 interest. By regulation, we're only able to pass
- 2 along the five dollar and seventy cent (\$5.70) default
- 3 fee levied on us by our bank.
- 4 This is the lowest allowable default
- 5 fee across Canada. Other provinces range from twenty
- 6 (20) to fifty dollars (\$50) and banks themselves
- 7 charge on average forty-five dollars (\$45) for
- 8 returned cheques.
- 9 Also by regulation we may charge a
- 10 customer 2 1/2 percent per month of the defaulted loan
- 11 amount. That's six dollars and twenty-five cents
- 12 (\$6.25) in default interest on a two hundred and fifty
- 13 (\$250) loan for each thirty (30) days the loan is in
- 14 arrears.
- 15 This rate doesn't come close to
- 16 covering our administrative costs of handling a loan
- 17 in arrears or our cost to capital for that extended
- 18 period of time. As I noted earlier, ultimately, one
- 19 (1) in fifteen (15) loans are never paid back. For
- 20 these customers that never pay us back, we have no
- 21 recourse and we do not take them to small claim's
- 22 court. We are simply out the money and they simply
- 23 can't borrow from us again.
- 24 Unworkable rate crops harm consumers.
- 25 Eliminate -- they eliminate legitimate options for

- 1 thousands of people who need short-term credit. A
- 2 lower rate cap will force them to chose either
- 3 costlier or unregulated alternatives. The reality is
- 4 eliminating legitimate options for short-term credit
- 5 will not eliminate the demand.
- 6 Consumer interests are not served by
- 7 regulations, laws, or artificial barriers where
- 8 business models can't be sustained and credit products
- 9 are not available in the marketplace. Consumers are
- 10 best served when they have a range of choices that
- 11 allows them to decide which is -- which is best for
- 12 their individual situation.
- 13 If the maximum rate is lowered from
- 14 seventeen (17) or any other restrictions are imposed,
- 15 we will not be profitable after twelve (12) years
- 16 operating in Manitoba specifically. Thank you for the
- 17 opportunity to address the Board and we hope that you
- 18 put consumer's needs for a legitimate, licensed, and
- 19 regulated credit at the forefront of your decision.
- So I'm happy to take any questions.

- 22 QUESTION PERIOD:
- MR. REGIS GOSSELIN: Your stores are
- 24 located where, the -- the existing stores?
- 25 MS. MELISSA SOPER: They are generally

- 1 in the Winnipeg area.
- 2 MR. REGIS GOSSELIN: Could you be more
- 3 specific about where they are? I mean, I could
- 4 probably dig through the material and find it, but I'm
- 5 just intrigued as to where you're located -- your
- 6 stores are located?
- 7 MS. MELISSA SOPER: You can find them
- 8 anywhere from a ten (10) to a twenty-five (25) minute
- 9 drive time from probably here.
- 10 MR. REGIS GOSSELIN: Okay. Now, you
- 11 said -- you made a statement to the effect that you do
- 12 not do online loans because they're not profitable.
- 13 And I was surprised by that statement, because you
- 14 wouldn't have very many costs associated with that
- 15 service in relation to a storefront operation.
- 16 So why is it that an online loan is not
- 17 profitable?
- 18 MS. MELISSA SOPER: So we don't lend
- 19 online in Manitoba, but we do lend online in other
- 20 provinces. The Manitoba regulations are so
- 21 restrictive that our storefronts are marginally
- 22 profitable, and we're not sure that our online
- 23 operation would be profitable.
- 24 When you build out a website compliant
- 25 with the local regulations and you have to do search

- 1 engine optimization and search engine marketing, all
- 2 of those costs are very high. So looking at the
- 3 current kind of margins available here in Manitoba,
- 4 we're not able to offer an online product.
- 5 MR. REGIS GOSSELIN: Now, the data
- 6 that you provided to us with respect to bad loans
- 7 experience of 25 percent is high relative to some of
- 8 the other information that's been provided to us. And
- 9 I'm surprised that it would be so high.
- 10 Could you explain why it's 25 percent?
- 11 MS. MELISSA SOPER: So when you look
- 12 at last calendar year and you divide up our revenues,
- 13 25 percent of our revenues went to bad debt. That is
- 14 not 25 percent of the loans, of the loan principle,
- 15 that is 25 percent of the revenue. Actually, only one
- 16 (1) in fifteen (15) on average loans go -- never get
- 17 repaid.
- 18 So a lot of people hear 25 percent and
- 19 they think it's of the -- of the principle loaned.
- 20 It's not, it's of the revenue.
- 21 MS. SUSAN PROVEN: Well, I'm -- I'm
- 22 interested in the fact that consumers have asked to be
- 23 able to borrow more than that third of their net pay.
- 24 I'm wondering what you would think if that rate was
- 25 made higher and they could get more money out of their

- 1 net pay, but they would go to an installment plan.
- 2 Because we heard mention from CPLA that
- 3 they thought maybe people could manage something
- 4 larger if it was over the course of say, you know, six
- 5 (6) months. What do you think about that?
- 6 MS. MELISSA SOPER: I think it would
- 7 depend on what the rates -- what you could charge on
- 8 an installment loan would be, because one (1) of our
- 9 large costs is also the cost of capital.
- So when you take a two (2) to four (4)
- 11 week loan and you extend it over several months,
- 12 that's an increased cost in capital of us -- for us.
- 13 And our cost of capital is typically in the double
- 14 digits.

15

16 (BRIEF PAUSE)

- 18 THE PANEL CHAIRPERSON: I just have
- 19 one (1) question. I was wondering, in terms of the
- 20 online loans, can Manitobans access an online loan
- 21 from your company outside of -- like, if it's in
- 22 Ontario, can they take an online loan through your
- 23 company from Ontario?
- 24 MS. MELISSA SOPER: No, they cannot.
- 25 THE PANEL CHAIRPERSON: Okay. Thank

- 1 you. Okay, I think that's all our questions for
- 2 today. So thank you very much for, again, your
- 3 informative presentation.
- 4 MS. MELISSA SOPER: Good. Thank you.

5

6 (BRIEF PAUSE)

7

- THE PANEL CHAIRPERSON: Okay, we have
- 9 one (1) last presentation this afternoon, And that is
- 10 Mr. Ron Shemley. And he is a -- a citizen who would
- 11 like to give a presentation to this hearing.
- Mr. Shemley...?

- 14 PRESENTATION BY MR. RON SHEMLEY:
- MR. RON SHEMLEY: Yes, I'm here to
- 16 complain about one (1) particular loan company. I
- 17 might add, I use three (3). The other two (2), if you
- 18 want me to mention names, if I'm allowed to...
- 19 THE PANEL CHAIRPERSON: Yes, you are.
- 20 MR. RON SHEMLEY: Okay. I use Money
- 21 Mart, I use Cash Money, and I use Xtra Cash. The
- 22 first two (2) have treated me nothing but great since
- 23 I started using them. Xtra Cash has just totally
- 24 brought me down every time I go in there right from
- 25 day 1.

- 1 The first time I talked to the
- 2 management there, she wanted ID. I only ID I've got
- 3 is my pic -- well, picture ID is my Department of
- 4 National Defence and my bus ticket, my bus card. She
- 5 just about made me get down on my hands and knees
- 6 because my military ID did not look at me -- look like
- 7 me. I said, Yeah, well, I didn't have the long hair
- 8 even or anything like that.
- 9 But it's been nothing but a struggle
- 10 every time I go in. It's either I don't have last
- 11 month's bank statement. I understand that part, but
- 12 now it's every time I go she wants last month's bank
- 13 statement.
- I'm a pensioner, by the way. I don't
- 15 get a military pension either. And not only does she
- 16 want the last month's bank statement, she wants the
- 17 last ten (10) days.
- 18 And -- and the last time I went there -
- 19 I haven't done it since, I haven't been near her --
- 20 I had two dollars and fifteen cents (\$2.15) in my
- 21 pocket, enough to get me to downtown to the bank.
- 22 I got the ten (10) day statement, came
- 23 to her, and I had not last month's statement, the
- 24 month previous. She refused that. Luckily, the bus
- 25 transfer was good. I went all the way from Portage

- 1 West to the bank on Portage and Main, managed to get
- 2 my month's bank statement, made it back. By this
- 3 time, my transfer was no good.
- 4 To make a long story short, I did get
- 5 the money. But right till the last minute -- and I
- 6 used this walker. Just getting to that particular
- 7 place is hard for me because it's -- it's about a
- 8 block distance, so it was a struggle.
- 9 And at the end, it was down to if she
- 10 refused me this time, I was going to call the police
- 11 just to get a ride home. There was no other way I
- 12 could do it.
- 13 Fortunately, she saw it through, but
- 14 it's been nothing but problems with that particular
- 15 company. I said Money Mart and Cash Money are
- 16 excellent with me, and I re -- and I use them every
- 17 month. I rely on them.
- 18 Even using them, at the end of the
- 19 month I'm -- I'm -- I've a -- a one (1) week stretch
- 20 to do without a smoke or a beer or whatever. So it's
- 21 -- even with them, I -- I have a hard time every
- 22 month. And it was just that one (1) company that I'm
- 23 upset with.
- 24 And by the way, talking about interest
- 25 charges and stuff, my brother lives in Edmonton, and

- 1 he uses these companies. And when I tell him what I
- 2 pay, he flips out. Only that much? Only that much?
- 3 So I thank you guys for regulating the
- 4 limit on interest and that. And that's it.

- 6 QUESTION PERIOD:
- 7 THE PANEL CHAIRPERSON: Okay. Thank
- 8 you very much. I'll open it up to the panel for
- 9 questions.
- 10 MS. SUSAN PROVEN: I -- I was just
- 11 going to ask, Mr. Shemley, you said that you're very
- 12 pleased with Money Mart and the Cash Money. Why don't
- 13 you just go to those two (2)? Do you have to go to
- 14 this other one? What happens that you have to go to
- 15 the one you don't like?
- 16 MR. RON SHEMLEY: Because my bank
- 17 statement, ten dollars (\$10) or twelve dollars (\$12) a
- 18 day for cigarettes, a hundred -- three hundred and
- 19 sixty five (365) days a year or -- or one month,
- 20 that's -- figure it out for one (1) pack of smokes a
- 21 month (sic).
- 22 My rent is six hundred and twenty-five
- 23 (625), my Shaw runs about a hundred and forty (140),
- 24 and the rest is -- and I don't use the slot machines
- 25 or anything. I buy the odd six forty-nine (649), so I

- 1 don't gamble.
- 2 MS. SUSAN PROVEN: I -- I guess I'm
- 3 just trying to figure out, you mean you do use the
- 4 other two (2), but you have to use three (3) stores to
- 5 get enough money for the month? Is that what you're
- 6 saying?
- 7 MR. RON SHEMLEY: And I'm short at the
- 8 end of the month, but --
- 9 MS. SUSAN PROVEN: And you're still
- 10 short?
- MR. RON SHEMLEY: Yeah, but now I've
- 12 stopped using that one, and I've got an overdraft at
- 13 the bank which has helped out. So -- but it's still a
- 14 struggle.
- MS. SUSAN PROVEN: Yeah. How much do
- 16 they allow you to take at one time? Like what would
- 17 the amount be that you are borrowing from --
- 18 MR. RON SHEMLEY: Two -- two thirty-
- 19 four (234). That's including their charges.
- 20 MS. SUSAN PROVEN: That's what Money
- 21 Mart would give you, two thirty-four (234)?
- 22 MR. RON SHEMLEY: Money Mart and Cash
- 23 Back. And -- and they're all --
- 24 MS. SUSAN PROVEN: Yeah, and the other
- 25 --

1 MR. RON SHEMLEY: Yeah. They're all --

- MS. SUSAN PROVEN: -- three (3).
- 3 MR. RON SHEMLEY: -- the same.
- 4 MS. SUSAN PROVEN: The three (3) of
- 5 them give you that.
- 6 MR. RON SHEMLEY: So I'm putting out
- 7 about seven hundred (700) a month just to pay them
- 8 back on top of my rent and -- but I need it. Honest,
- 9 I need it. I just come from the food bank before I
- 10 got here. I didn't think I'd make this meeting, so --
- MS. SUSAN PROVEN: Right. Okay.
- 12 Thank you.
- MR. RON SHEMLEY: Sixteen (16) years
- 14 in the Navy, by the way.
- 15 THE PANEL CHAIRPERSON: Yes, I -- I
- 16 have just one (1) question. I was curious how -- like
- 17 not very many citizens actually ever come to present.
- 18 It's usually people from all over. How did you hear
- 19 about these hearings?
- 20 MR. RON SHEMLEY: It was in the paper
- 21 twice in a couple of months, and this was bothering me
- 22 so much I phoned their headquarters in Ontario twice.
- 23 Left a message with the receptionist. Never got back.
- 24 And it was just boiling. This lap -- last episode
- 25 just -- I said, I got to do something. I told her

1 before I was going to. Well, go ahead. Talk to your

- 2 aldermen. Talk to your counsellor.
- 3 What -- what I'd like to know is why
- 4 this ten (10) day bank thing -- she wants after the
- 5 month she wants another ten (10) days proof. I mean,
- 6 my pension and that doesn't change.
- 7 THE PANEL CHAIRPERSON: Okay. And I -
- 8 I guess -- I really appreciate that you took the
- 9 time and saw the ad, and responded to it because as I
- 10 say that's not very common. And so that -- that's a
- 11 wonderful initiative on your part to come here and
- 12 speak.
- I have a couple of other questions. If
- 14 -- for example you're using three (3) different
- 15 places. Why -- why do you have to go to three (3)
- 16 different -- three (3) different Money Marts or Payday
- 17 Loan -- lenders rather than stick with one (1)? I
- 18 guess what would be the rationale for you --
- 19 MR. RON SHEMLEY: Because I'm only
- 20 allowed two hundred dollar (\$200) at each one. So I
- 21 don't have a choice.
- 22 THE PANEL CHAIRPERSON: No they --
- 23 MR. RON SHEMLEY: I'm hoping Money
- 24 Mart can hep me because they got a different thing
- 25 going now where you can get a term loan, which would

- 1 make a difference. I wouldn't have to use any of them
- 2 after.
- 3 THE PANEL CHAIRPERSON: Okay. Thank
- 4 you very much. Okay, one (1) more question.
- 5 MS. ANITA NEVILLE: I, too, want to
- 6 commend you on coming and taking the initiative. And
- 7 now that you're here, do you have any recommendations
- 8 for us as we're considering this issue?
- 9 MR. RON SHEMLEY: No, just keep an eye
- 10 on them.
- 11 MS. ANITA NEVILLE: Okay. Thank you.
- MR. RON SHEMLEY: Thank you, Board.
- 13 THE PANEL CHAIRPERSON: That ends our
- 14 presentations for this afternoon. Thank you very
- 15 much. Now I think, Mr. Williams, I'm going to call
- 16 upon you. I believe you have some -- would you rather
- 17 have a break at this point, or...
- 18 MR. BYRON WILLIAMS: If I could -- if
- 19 I could suggest. We have a bit of person shuffling to
- 20 do, if -- so perhaps if we had the coffee break right
- 21 now and then we could be ready to go in fifteen (15)
- 22 minutes or so.
- THE PANEL CHAIRPERSON: Okay. We'll
- 24 have a fifteen (15) minute coffee break, and then
- 25 we'll begin our evidence.

```
--- Upon recessing at 2:14 p.m.
2 --- Upon resuming at 2:38 p.m.
3
                  THE PANEL CHAIRPERSON: Sorry for the
  delay, but we're ready to go now. We've got all our
   documents. And I'm going to call upon Mr. Byron
  Williams to introduce his witnesses, and then they're
  going to be sworn in by Mr. Christle.
9
                  MR. BYRON WILLIAMS: Thank you, and
   good afternoon, members of the panel. I'll be
10
11
   presenting these witnesses along with Ms. Dilay. I'll
12
   present three (3) witnesses, and she'll present Dr.
13
  Simpson.
14
                  Just before we introduce the witness
15
   and -- and get their material -- get them sworn, I
   wonder if just for housekeeping purposes you may have
17
   been -- received a fair bit of paper.
                  So there is a -- a slender document
18
```

19 called an Outline of Consumer Coalition Evidence.

20 That could be marked as Exhibit 31.

21

22 --- EXHIBIT NO. CAC-31: Document called Outline of

23 Consumer Coalition

24 Evidence

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1
                  MR. BYRON WILLIAMS: And that's just -
  - I hope it will help our friends in cross-examination
   remembering which evidence the individual is
 3
   responsible for and -- and help you follow the plot.
  And then I direct you to two (2) plain white enve --
   presentations by Dr. Buckland. Exhibit 32 would be
   the summary of the literature and Exhibit 33 we would
 7
   suggest would be from Focus Group 2.
 9
10 --- EXHIBIT NO. CAC-32: Summary of the literature
11
12 --- EXHIBIT NO. CAC-33: From Focus Group 2
13
14
                  MR. BYRON WILLIAMS: And then you
15
   should have a document by Dr. Simpson. It's got some
16
   light blue at the bottom of it. It's a survey
17
   evidence on payday loan borrowing. And that would be
18 marked as Exhibit 34.
19
20 --- EXHIBIT NO. CAC-34: Survey evidence on payday
21
                               loan borrowing
2.2
23
                  MR. BYRON WILLIAMS: Ms. St. Aubin has
24 a document about consumer experience, which we would
```

25 mark as -- sorry, Ms. Neville, do you have your --

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1 then there is by Ms. St. Aubin, consumers experience
2 with payday loans. That would be Exhibit 35.
```

3

- 4 --- EXHIBIT NO. CAC-35: Document about consumer's
- 5 experience with payday
- 6 loans

7

- 8 MR. BYRON WILLIAMS: And you should
- 9 have one with an owl and I won't tell you why the owl
- 10 is there, but that would be Exhibit number 36, and I
- 11 believe that belongs to Dr. Robinson.

12

- 13 --- EXHIBIT NO. CAC-36: Three (3) recommendations
- 14 by Owl

- 16 MR. BYRON WILLIAMS: And, Madam Chair,
- 17 and members of the panel, just to -- there's two (2)
- 18 steps to what we're doing. I'll -- I'll certainly ask
- 19 Mr. Christle to swear or affirm the witnesses. And
- 20 then the first part we'll talk through their
- 21 qualifications. And a bit unusually, because it's a
- 22 bit of an unusual hearing, we'll present them
- 23 individually, but as part of a group we'll let you
- 24 know what we're seeking to qualify them in in terms of
- 25 their expertise.

1 It'll obviously be open to the counsel

- 2 for the PUB, or the PUB, or Intervenors to ask
- 3 questions of them, but we're going to present them in
- 4 unison rather than one (1) at a time. We hope it will
- 5 be a little more efficient. I'm not making any
- 6 promises.
- 7 And assuming they're all qualified,
- 8 then we'll move into their evidence themselves. And,
- 9 Mr. Christle, if the witnesses could be sworn, and
- 10 I'll introduce. First to my immediate right, Ms. St.
- 11 Aubin. Beside Ms. St. Aubin to her right is Dr.
- 12 Buckland with the nice red tie.
- The mischievous looking one is Dr.
- 14 Robinson. And then Dr. Simpson, who's appeared before
- 15 this Board on a number of occasions is by the lectern.

16

- 17 COALITION PANEL 1:
- ZOE ST. AUBIN, Sworn (Qualified)
- 19 JERRY BUCKLAND, Sworn (Qualified)
- 20 CHRIS ROBINSON, Affirmed (Qualified)
- 21 WAYNE SIMPSON, Sworn (Qualified)

- 23 EXAMINATION-IN-CHIEF BY MR. BYRON WILLIAMS AND MS.
- 24 KATRINE DILAY (QUALIFICATION):
- 25 MR. BYRON WILLIAMS: And, Diana, if we

- 1 could pull up Dr. Buckland's CV. And just for the
- 2 panel's information you'll see what we're seeking to
- 3 qualify Dr. Buckland as and I'll remind you of that at
- 4 the end.
- 5 Good afternoon, Dr. Buckland. And,
- 6 Diana, if you could pull up the screen just a little
- 7 bit to education. Thank you. Dr. Buckland, you --
- 8 you received your masters of arts in economics from
- 9 Carlton University.
- 10 Is that correct?
- DR. JERRY BUCKLAND: That's correct.
- 12 MR. BYRON WILLIAMS: And a doctor of
- 13 philosophy in economics in 1995 from the U of M?
- DR. JERRY BUCKLAND: Yes.
- MR. BYRON WILLIAMS: And would it be
- 16 accurate to say your specialization was in
- 17 developmental economics and the history of economic
- 18 thought?
- DR. JERRY BUCKLAND: That's right.
- 20 MR. BYRON WILLIAMS: Before moving
- 21 onto your current position, could you discuss quickly
- 22 for the Board within the field of developmental
- 23 economics what role the concept of applied ethics
- 24 plays?
- DR. JERRY BUCKLAND: Yeah. Applied

- 1 ethics would be where we're looking at ethical issues
- 2 in particular social problems or social programs, and
- 3 so we're trying to understand what are harms, what are
- 4 helps, what are the net outcomes of different social
- 5 situations.
- 6 MR. BYRON WILLIAMS: And is that part
- 7 of the discipline of economics that you were trained
- 8 in, Dr. Buckland?
- 9 DR. JERRY BUCKLAND: It's actually a
- 10 part of the subdiscipline of development economics.
- 11 And I've also been teaching in an area called
- 12 international development studies for twenty-three
- 13 (23) years, and it's very much embedded within
- 14 international development studies.
- 15 MR. BYRON WILLIAMS: Thank you. In
- 16 terms of your current position -- we can scroll down a
- 17 little bit, Diana. Thank you. You're a professor of
- 18 international development studies at Menno Simons
- 19 College?
- 20 DR. JERRY BUCKLAND: That's correct.
- 21 MR. BYRON WILLIAMS: And you were dean
- 22 of Menno Simons from 2013 through 2015?
- DR. JERRY BUCKLAND: Yes.
- 24 MR. BYRON WILLIAMS: And you also
- 25 teach economics at the Canadian Mennonite University?

- DR. JERRY BUCKLAND: I did in the
- 2 past. I haven't recently.
- 3 MR. BYRON WILLIAMS: Okay. And would
- 4 it be fair to say that your research in teaching
- 5 concentrates on social and institutional ac -- aspects
- 6 of economic development?
- 7 DR. JERRY BUCKLAND: Yes, that would
- 8 be a fair description.
- 9 MR. BYRON WILLIAMS: And in terms of
- 10 your specific research interests, they include banking
- 11 and poverty, community economics and rural
- 12 development?
- DR. JERRY BUCKLAND: Yes.
- 14 MR. BYRON WILLIAMS: And would it be
- 15 accurate to say that one (1) key aspect of your resear
- 16 -- search is in the field of financial inclusion and
- 17 its intersection with financial literacy?
- DR. JERRY BUCKLAND: Yes.
- 19 MR. BYRON WILLIAMS: In terms of the
- 20 Social Sciences and Humanities Research Council, or
- 21 SSHRC, you received a grant of -- from -- for the
- 22 period from 26 -- 2006 to 2010 of over a hundred
- 23 thousand dollars for research on financial exclusion?
- 24 DR. JERRY BUCKLAND: Yes, that's
- 25 right.

- 1 MR. BYRON WILLIAMS: And that was in
- 2 partnership with some other researchers?
- 3 DR. JERRY BUCKLAND: Yes. I was the
- 4 principal investigator.
- 5 MR. BYRON WILLIAMS: Okay. And you
- 6 also received a grant for a three (3) year project
- 7 from Canadian Mennonite University, the Dean's
- 8 Research Award, to report your research on financial
- 9 exclusion from 2006 to 2009?
- DR. JERRY BUCKLAND: Yes.
- 11 MR. BYRON WILLIAMS: And, similarly, a
- 12 grant from the University of Winnipeg in this research
- 13 area?
- DR. JERRY BUCKLAND: That's right,
- 15 yeah.
- 16 MR. BYRON WILLIAMS: You have written
- 17 three (3) books, including one (1) called Hard
- 18 Choices: Financial Exclusion and Fringe Banks in
- 19 intercity Canada in 2012?
- 20 DR. JERRY BUCKLAND: Yes, that's
- 21 right.
- 22 MR. BYRON WILLIAMS: Can you tell us a
- 23 little bit about -- about what that book discusses?
- DR. JERRY BUCKLAND: Absolutely.
- 25 Well, the book actually endeavoured to bring together

- 1 a lot of the results that I got from field research
- 2 that SSHRC had funded me to do with colleagues that --
- 3 that had previous been mentioned.
- 4 And so it was drawing on both field
- 5 research, looking at financial exclusion in inter
- 6 cities in -- in Canada as well as drawing on national
- 7 survey results, and -- and then looking both at the
- 8 problem as we see it in -- from the academic side in
- 9 terms of financial exclusion, but also looking at
- 10 possible solutions, ways to address the problem both
- 11 in terms of practice, banking practice, and in terms
- 12 of policies.
- 13 MR. BYRON WILLIAMS: Dr. Buckland,
- 14 without going into specifics quite yet, you've written
- 15 numerous book chapters, journal articles, conference
- 16 presentations and reports?
- DR. JERRY BUCKLAND: Yes.
- 18 MR. BYRON WILLIAMS: And since 2010
- 19 you have written five (5) peer-reviewed articles and
- 20 one (1) government contractor report on financial
- 21 inclusion in literacy?
- 22 DR. JERRY BUCKLAND: That's right.
- 23 MR. BYRON WILLIAMS: Can you tell us
- 24 about any of your recent work, sir?
- DR. JERRY BUCKLAND: Well, one (1) of

- 1 the recent projects I -- I was involved in I was
- 2 contracted by the task force on financial literacy, a
- 3 federal government task force, to look specifically at
- 4 financial literacy of low-income Canadians.
- 5 And what that involved was a literature
- 6 review both on measurements and indicators of
- 7 financial literacy specifically in regards to low-
- 8 income Canadians as well as programs that were
- 9 attempting to improve literacy among low-income
- 10 Canadians.
- 11 So that was a recent project I was
- 12 involved in.
- MR. BYRON WILLIAMS: Okay, thank you.
- 14 And in terms of -- it's fair to say that you've also
- 15 done work on alternative financial services in the nor
- 16 -- north end of Winnipeg?
- 17 DR. JERRY BUCKLAND: That's right,
- 18 yes.
- 19 MR. BYRON WILLIAMS: Okay. And at a
- 20 high level, can you describe what are qualitative
- 21 surveys and your experience in this area?
- 22 DR. JERRY BUCKLAND: Yeah. The
- 23 research methods have, I think, really changed in the
- 24 last thirty(30) to fifty (50) years, whereas thirty
- 25 (30) to fifty (50) years ago the predominant approach

1 in social sciences was a quantitative approach. But I

- 2 would say in the last thirty (30) or more years,
- 3 qualitative methodology has become understood as a
- 4 really important insight.
- 5 My particular focus in research is
- 6 what's called a mixed methodology where one draws on
- 7 both quantitative and qualitative methods to
- 8 understand social problems and -- and social programs.
- 9 And -- and I'm of the view that it's
- 10 both an efficient way to undertake research, and it's
- 11 also very effective because it does lead I think to
- 12 strong and valid results.
- MR. BYRON WILLIAMS: Thank you. And
- 14 just in terms of this project, you worked on some
- 15 research elements in collaboration with Ms. St. Aubin?
- 16 DR. JERRY BUCKLAND: That's correct.
- 17 MR. BYRON WILLIAMS: Could you
- 18 describe at a high level the collaboration between you
- 19 and Ms. St. Aubin?
- 20 DR. JERRY BUCKLAND: Yes. So Ms. St.
- 21 Aubin and I planned out the field research for this
- 22 project, and we -- we worked out the specific methods
- 23 that we would use. We drafted together the actual
- 24 questionnaires, like the methods and how we would
- 25 recruit.

1 And we had some challenges in terms of

- 2 recruitment, so we brainstormed on, you know,
- 3 recruitment strategies. And so we worked together
- 4 quite closely in terms of planning it and then
- 5 implementing it. And then Ms. St. Aubin did most of
- 6 the analysis and -- and reporting on it.
- 7 MR. BYRON WILLIAMS: Okay. Thank you.
- 8 And in terms of expert evidence, you provided evidence
- 9 for both previous hearings on payday lending before
- 10 the Manitoba Public Utilities Boards, both in 2007/'08
- 11 as well as 2013?
- DR. JERRY BUCKLAND: That's correct.
- MR. BYRON WILLIAMS: And you were
- 14 qualified expressly as an expert witness in the
- 15 hearing in 2007/'08?
- 16 DR. JERRY BUCKLAND: That correct?
- 17 MR. BYRON WILLIAMS: And you were also
- 18 qualified as an expert and provided evidence to the
- 19 PUB on social and economic factors to consider in
- 20 setting government cheque-cashing fees in Manitoba in
- 21 '06/'07, correct?
- DR. JERRY BUCKLAND: Yes.
- 23 MR. BYRON WILLIAMS: Okay. Thank you.
- 24 We're going to turn to Dr. Simpson with Ms. Dilay and
- 25 -- and then work through our witnesses, and then we'll

- 1 present them for questions at the end, unless the
- 2 Board has any now. Please feel free. Like if the
- 3 Chairperson --
- 4 MR. REGIS GOSSELIN: I do have a
- 5 question.
- 6 MR. BYRON WILLIAMS: -- has a question
- 7 --
- 8 MR. REGIS GOSSELIN: I do have a
- 9 question, but it's not to disparage your
- 10 qualifications at all, but it's really just to
- 11 understand the relationship between, say, for example,
- 12 economic development and the topic that we're
- 13 addressing in this hearing.
- So I'm -- I'm trying to understand why
- 15 you would want to be qualified as an expert on
- 16 economic development when we're -- you know, we're not
- 17 discussing economic development as far as I know here.
- 18 But could you -- could you --
- 19 DR. JERRY BUCKLAND: Yes, absolutely.
- 20 So within economics, the discipline of economics, the
- 21 principal theoretical approach that really is -- is
- 22 the pre -- predominant approach in economics is called
- 23 neoclassical economics.
- 24 And this is a relatively recent
- 25 situation since the 1980s. Before that, there were a

1 number of theoretical approaches within economics that

- 2 were -- were commonly used, so Keynesian economics,
- 3 institutional economics, et cetera. In the last
- 4 thirty (30) odd years, it's been principally
- 5 neoclassical economics.
- 6 Development economics, on the other
- 7 hand, which is the -- going to your question, is a
- 8 more we -- we say heterodox approach that accepts that
- 9 there are different theoretical ways to look at the
- 10 world.
- 11 And development economics can enable us
- 12 to understand the comp -- I believe understand the
- 13 complexity of the world by enabling us to look at it
- 14 through different theoretical lenses, whether that
- 15 lens is in a developing country in the global south or
- 16 whether it's in a developing community or marginalized
- 17 community in the global north.
- 18 MR. BYRON WILLIAMS: Do you require
- 19 any follow-up on that, or does that --
- MR. REGIS GOSSELIN: No.
- 21 MR. BYRON WILLIAMS: That's helpful.
- 22 Okay.
- 23 MR. REGIS GOSSELIN: Just to
- 24 understand --
- MR. BYRON WILLIAMS: Yeah.

- 1 MR. REGIS GOSSELIN: -- the relevance
- 2 of that particular field of study to the topic at
- 3 hand. And -- and I think that -- I'm getting a sense
- 4 of -- a closer understanding of what you're getting
- 5 at.
- MR. BYRON WILLIAMS: And, Dr.
- 7 Buckland, let me just follow up then for a second
- 8 then, if I might. In terms of the ramifications
- 9 specifically of developmental economics for the issues
- 10 relating to human and institutional dynamics of payday
- 11 lending, how, if at all, does it apply?
- 12 DR. JERRY BUCKLAND: Yeah. I think
- 13 that the -- the economic reality that we see among --
- 14 in poor communities and among poor people is -- is
- 15 that they -- there are a number of factors that --
- 16 that they face. And -- and so markets are a part of
- 17 their reality. But there are other institutions that
- 18 either enable them, provide them opportunities, or
- 19 constrain them, prevent them from improving their
- 20 well-being.
- 21 And so development economics because of
- 22 a more heterodox approach, I think, allows us to
- 23 understand those both multiple barriers and multiple
- 24 opportunities for low income people in low income --
- 25 low income communities.

1 MR. BYRON WILLIAMS: Okay. Thank you.

- 2 I'll turn it over to My Friend for a moment, or two
- 3 (2).
- 4 MS. KATRINE DILAY: So good afternoon,
- 5 Dr. Simpson. So I have a few questions for you. And
- 6 we can turn to Dr. Simpson's CV, if possible, which is
- 7 also in Appendix G. There we go. So that should be
- 8 on your screens there.
- 9 So, Dr. Simpson, you received your MSC
- 10 in economics from the London School of Economics in
- 11 1974. Is that correct?
- DR. WAYNE SIMPSON: Yes.
- MS. KATRINE DILAY: And you received
- 14 your PhD in economics from the London School of
- 15 Economics in 1977?
- DR. WAYNE SIMPSON: That's correct.
- 17 MS. KATRINE DILAY: And currently
- 18 you're a professor in the department of economics at
- 19 the University of Manitoba?
- DR. WAYNE SIMPSON: Yes, I am.
- 21 MS. KATRINE DILAY: And just to
- 22 confirm, you've taught there since 1979. Is that
- 23 right?
- 24 DR. WAYNE SIMPSON: Yes, I have.
- 25 MS. KATRINE DILAY: And you were also

1 head of the department of economics at the University

- 2 of Manitoba from 1997 until 2008. Is that correct?
- 3 DR. WAYNE SIMPSON: Yes.
- 4 MS. KATRINE DILAY: If we go onto kind
- 5 of before your experience at the U of M, you also
- 6 worked as an economic -- economist for the Economic
- 7 Council of Canada, Labour Canada, and the Bank of
- 8 Canada. Is that right?
- 9 DR. WAYNE SIMPSON: That's right. A
- 10 long time ago.
- 11 MS. KATRINE DILAY: And apart from
- 12 that -- those employment experiences, you've also done
- 13 a number of consulting projects and work with a number
- 14 of organizations. Is that right?
- DR. WAYNE SIMPSON: Yes, that's
- 16 correct.
- 17 MS. KATRINE DILAY: Am I right in
- 18 saying that you've done at least twenty (20) projects
- 19 for outside organizations?
- 20 DR. WAYNE SIMPSON: I -- I would
- 21 accept that, yes.
- 22 MS. KATRINE DILAY: Okay. And so I'm
- 23 just going to go through a few organizations that you
- 24 have worked with, and I'll just name them and if you
- 25 can confirm that you have worked with them. And those

- 1 would be listed kind of throughout your -- your CV.
- 2 So you've worked with the applied
- 3 research branch of Human Resources Development Canada?
- DR. WAYNE SIMPSON: Yes.
- 5 MS. KATRINE DILAY: Income statistics
- 6 division of Statistics Canada?
- 7 DR. WAYNE SIMPSON: That's correct.
- 8 MS. KATRINE DILAY: Strategic policy
- 9 and planning, Employment and Immigration?
- DR. WAYNE SIMPSON: Yes.
- 11 MS. KATRINE DILAY: Employment equity
- 12 data program for Statistics Canada?
- DR. WAYNE SIMPSON: Yes.
- 14 MS. KATRINE DILAY: The innovations
- 15 program for Employment and Immigration Canada?
- DR. WAYNE SIMPSON: Yes.
- 17 MS. KATRINE DILAY: The Economic
- 18 Council of Canada?
- DR. WAYNE SIMPSON: Yes.
- 20 MS. KATRINE DILAY: The Manitoba task
- 21 force on social assistance?
- DR. WAYNE SIMPSON: Yes.
- 23 MS. KATRINE DILAY: Economic and
- 24 social policy for Health and Welfare Canada?
- DR. WAYNE SIMPSON: Yeah.

- 1 MS. KATRINE DILAY: Okay. Then moving
- 2 onto the books that you have written which I believe
- 3 should be on the next page, if we can turn to that.
- 4 So you are the co-author of three (3) books. Is that
- 5 right?
- 6 DR. WAYNE SIMPSON: I'm the co-author
- 7 of two (2) of them, and the sole author of the -- of
- 8 the middle one.
- 9 MS. KATRINE DILAY: There we go. And
- 10 we can see that on -- on your CV. So just going
- 11 through them, the first book is called 'Maintaining a
- 12 Competitive Workforce: Employer-Based Training in the
- 13 Canadian Economy.' Is that right?
- DR. WAYNE SIMPSON: Yes.
- 15 MS. KATRINE DILAY: Another book
- 16 you've written is 'Urban Structure in the Labour
- 17 Market: Analysis of Worker Mobility, Commuting and
- 18 Underemployment in Cities.'
- DR. WAYNE SIMPSON: Yes.
- 20 MS. KATRINE DILAY: As well as 'Income
- 21 Maintenance, Work Effort, and the Canadian Income
- 22 Experiment.'
- DR. WAYNE SIMPSON: Yes.
- 24 MS. KATRINE DILAY: Then if we move
- 25 onto articles that you have published, would it be

- 1 accurate to say that you have published more than
- 2 forty (40) referred articles in economics and policy
- 3 journals?
- DR. WAYNE SIMPSON: Yes.
- 5 MS. KATRINE DILAY: In addition,
- 6 you've also written numerous research reports, book
- 7 chapters, as well as other articles?
- DR. WAYNE SIMPSON: Yes.
- 9 MS. KATRINE DILAY: Just if we go
- 10 through a few examples, I don't want to name them all,
- 11 but a few examples would be a publication entitled 'A
- 12 microeconometric analysis of Canadian healthcare
- 13 utilization?'
- DR. WAYNE SIMPSON: That's right, with
- 15 Sisira Sarma.
- 16 MS. KATRINE DILAY: Okay. And can you
- 17 tell us a little bit about what that study did?
- 18 DR. WAYNE SIMPSON: This was the study
- 19 that tried to quantify, if you will, some of the
- 20 factors that are associated with -- with health
- 21 utilization when people contact doctors and
- 22 specialists and so on. And it used a number of
- 23 regression techniques that are now more and more
- 24 common in the health economics and health literature,
- 25 but at the time were fairly novel, I guess.

- 1 MS. KATRINE DILAY: And can you tell
- 2 us what are regression techniques?
- 3 DR. WAYNE SIMPSON: Well, regression
- 4 generally is trying to sort out the relationships
- 5 amongst a number of factors where one (1) is
- 6 identified as a -- a deep-ended variable, a variable
- 7 explained and the other variables are independent
- 8 variables or factors that explain it.
- 9 And what starts out as a fairly simply
- 10 exercise in relating variables can become fairly
- 11 complicated depending upon the nature of the
- 12 variables, particularly the nature of the deep-ended
- 13 variable and the nature of the relationship, whether
- 14 you're trying to establish causality, which is, of
- 15 course, a much more strict concept than simply saying
- 16 that there's a correlation amongst the variables and
- 17 so on.
- 18 MS. KATRINE DILAY: Okay. Thank you.
- 19 So another example of an article that you had written
- 20 would be economic integration of immigrants to Canada.
- 21 Is that right?
- DR. WAYNE SIMPSON: Yes.
- 23 MS. KATRINE DILAY: And this article
- 24 surveyed the statistical and economic literature.
- 25 Is that right?

- DR. WAYNE SIMPSON: Yes, it does.
- MS. KATRINE DILAY: Okay. And in the
- 3 area of quantitative research and areas of social
- 4 policy, you will -- you also wrote the article, What
- 5 are Canadians doing after school?
- 6 Is that right?
- 7 DR. WAYNE SIMPSON: Yes.
- MS. KATRINE DILAY: And can you tell
- 9 us what that examined, kind of just briefly?
- 10 DR. WAYNE SIMPSON: This was the
- 11 question of training, not in the sense of going
- 12 through university or to a -- a post-secondary
- 13 institution, but more the question of employer and
- 14 workplace training, which is a very important question
- 15 about -- that affects countries in terms of their
- 16 productivity and so on.
- 17 And also outside training that occurs
- 18 in conjunction with work.
- 19 MS. KATRINE DILAY: Okay. Thank you.
- 20 Moving on to -- in terms of your areas of specialty
- 21 with your research, would it be fair to say that you
- 22 specialize in applied microeconomics, quantitative
- 23 methods, as well as social policy?
- DR. WAYNE SIMPSON: Yes.
- 25 MS. KATRINE DILAY: And can you tell

- 1 us a little bit about, you know, what is exactly
- 2 applied microeconomics?
- 3 DR. WAYNE SIMPSON: Well, applied
- 4 microeconomics is a very large portion of -- of what
- 5 economists do and it essentially revolves around the -
- 6 the basic tools of economics, fairly broadly
- 7 defined. Dr. Buckland just referred to the -- the
- 8 predominant sort of notions in neoclassic economics,
- 9 but there's a -- there's a fairly broad set of tools
- 10 that are -- that are used that include a series of
- 11 quantitative tools like econametrics apply to
- 12 econametric techniques, regression, and which try to
- 13 address a variety of problems in the -- in society
- 14 with the idea typically of providing some insight or
- 15 recommending some policy reform.
- 16 MS. KATRINE DILAY: Okay. Thank you.
- 17 Between 1996 and 2001 you were given a research award
- 18 from SSHRC, which we heard about as well from Dr.
- 19 Buckland's questions.
- Is that right?
- DR. WAYNE SIMPSON: Yes.
- 22 MS. KATRINE DILAY: And can you tell
- 23 us what this research award was for?
- 24 DR. WAYNE SIMPSON: This was the
- 25 western research network on education and training.

- 1 And again, it looked not only at the standard, you
- 2 know, educational institutions, but also at the whole
- 3 question of workplace training and associated training
- 4 in conjunction with work.
- 5 MS. KATRINE DILAY: Okay. And in 2014
- 6 you received the McCracken award. Am I pronouncing
- 7 that right?
- DR. WAYNE SIMPSON: That's right, with
- 9 Derek Hum and Evelyn Forget, yeah.
- 10 MS. KATRINE DILAY: And that was for
- 11 the development and analysis of economic statistics
- 12 for the Canadian Economics Association.
- Is that right?
- DR. WAYNE SIMPSON: That's correct.
- 15 MS. KATRINE DILAY: Now, moving onto
- 16 your experience in past hearings, you did provide
- 17 evidence for both -- both previous hearings on payday
- 18 lending in 2007 and 2008, as well as 2013.
- 19 Is that right?
- 20 DR. WAYNE SIMPSON: That's right, yes.
- 21 MS. KATRINE DILAY: And you were
- 22 qualified as an expert witness in the hearing,
- 23 specifically in 2008 -- 2007/2008, correct?
- DR. WAYNE SIMPSON: Yes.
- 25 MS. KATRINE DILAY: In addition,

- 1 you've also testified and been qualified before the
- 2 Manitoba Public Utilities Board in matters relating to
- 3 Manitoba Public Insurance in the matter of determining
- 4 the appropriate rate stabilization reserve for MPI.
- 5 Is that right?
- DR. WAYNE SIMPSON: Yes.
- 7 MS. KATRINE DILAY: And further, you
- 8 were qualified as an expert in the 2014 Needs for and
- 9 Alternative -- Needs for and Alternatives to review of
- 10 Manitoba Hydro's preferred develop -- development
- 11 plan.
- 12 Is that right?
- DR. WAYNE SIMPSON: Yes, I wa.
- 14 MS. KATRINE DILAY: Okay. Those are
- 15 all my questions for Dr. Simpson.
- 16 MR. BYRON WILLIAMS: Turning to you,
- 17 doc -- Ms. St. Aubin. Let's -- if we pull up Ms. St.
- 18 Aubin's curriculum vitae, and let's start with
- 19 something that's not on there. Am I correct in
- 20 suggesting that from 2002 through 2006, you worked as
- 21 an investigative support for a nonprofit agency,
- 22 Missing Child (sic) Society of Ca -- Canada?
- 23 MS. ZOE ST. AUBIN: Missing Children
- 24 Society of Canada, yes.
- 25 MR. BYRON WILLIAMS: Okay. Thanks for

- 1 listening more carefully than I'm speaking. And in
- 2 that role, you worked aside -- alongside
- 3 investigators, including retired police and RCMP
- 4 detectives?
- 5 MS. ZOE ST. AUBIN: Yes, that's right.
- 6 MR. BYRON WILLIAMS: And what, if
- 7 anything, did you learn from that that is relevant for
- 8 -- for your research task today?
- 9 MS. ZOE ST. AUBIN: My role as
- 10 investigative support, I -- in particular, it came to
- 11 analyzing patterns in the transcripts, that the
- 12 investigators did interviews with people, and they
- 13 taught me to identify patterns and how to analyze the
- 14 data.
- 15 MR. BYRON WILLIAMS: Okay, thank you.
- 16 In terms of your education, you received your
- 17 bachelors of arts degree in sociology from Simon
- 18 Fraser?
- 19 MS. ZOE ST. AUBIN: That's right.
- 20 MR. BYRON WILLIAMS: And your work at
- 21 Simon Fraser in -- include a fair bit of focus on
- 22 research methods?
- 23 MS. ZOE ST. AUBIN: Yes, that's
- 24 correct.
- 25 MR. BYRON WILLIAMS: And could you

- 1 just elaborate on that just a little bit, please?
- MS. ZOE ST. AUBIN: I took every
- 3 research course possible. I was allowed to take as an
- 4 undergrad a graduate level course because of my
- 5 academic standing in those research methods courses.
- 6 MR. BYRON WILLIAMS: Thank you. And
- 7 you received an MA in sociology from the U of M in
- 8 2013?
- 9 MS. ZOE ST. AUBIN: Yes, I did.
- 10 MR. BYRON WILLIAMS: And again, if you
- 11 can discuss the focus on research methods in -- in
- 12 your masters work, please?
- MS. ZOE ST. AUBIN: Specifically, it
- 14 was in mixed methods methodol -- methodology,
- 15 particularly online survey as well as interviews.
- 16 MR. BYRON WILLIAMS: And your skill
- 17 set in -- in your masters developed advanced skills in
- 18 survey design and social network analysis?
- 19 MS. ZOE ST. AUBIN: That's correct.
- 20 MR. BYRON WILLIAMS: And, of course,
- 21 you received a certificate of completion in terms of
- 22 the Tri-Council Policy Statement in terms of ethical
- 23 conduct of research?
- 24 MS. ZOE ST. AUBIN: That's correct.
- 25 MR. BYRON WILLIAMS: In terms of your

- 1 graduate research project, food consumption
- 2 experiences in Thompson, Manitoba, a northern
- 3 narrative, can you tell us what the work was that you
- 4 did for this research project?
- 5 MS. ZOE ST. AUBIN: I did a case study
- 6 on Thompson. And I explored the factors that
- 7 influenced people's food consumption practices. Being
- 8 a relatively isolated community, I was exploring the
- 9 relationship of geography as well as the social
- 10 factors that would influence their consumption
- 11 practices.
- I used an online survey. And I also
- 13 conducted in-depth one-on-one interviews.
- MR. BYRON WILLIAMS: Okay. And in the
- 15 -- in -- in the context of mixed method research,
- 16 what, if any, role would that be playing in the
- 17 Thompson research?
- MS. ZOE ST. AUBIN: The mixed methods?
- 19 It really provides a in-depth understanding of social
- 20 phenomena. So you have -- the use of surveys help to
- 21 identify any broad patterns. And then I employed the
- 22 interviews, which helped to further explore those
- 23 patterns that were seen in the survey data.
- 24 MR. BYRON WILLIAMS: If you can just
- 25 scroll down, Diana, on this page. Currently, you work

- 1 as a research associate for the Canadian Centre for
- 2 policy alternatives. Is that correct?
- 3 MS. ZOE ST. AUBIN: That's an unpaid
- 4 position.
- 5 MR. BYRON WILLIAMS: Okay. What, if
- 6 anything, does the work with them involve?
- 7 MS. ZOE ST. AUBIN: The opportunity to
- 8 publish as well as any sort of research consulting
- 9 that they may need.
- 10 MR. BYRON WILLIAMS: And have you been
- 11 -- I wonder in terms of the work with Professor
- 12 Renaud, that -- that he's involved with the Canadian
- 13 Centre for Child Protection. Is that correct?
- 14 MS. ZOE ST. AUBIN: It was a project
- 15 that we worked together with.
- 16 MR. BYRON WILLIAMS: Okay. And this
- 17 work involves con -- coordinating data collection,
- 18 analyzing findings, as well as writing a final report?
- 19 MS. ZOE ST. AUBIN: That's right.
- 20 MR. BYRON WILLIAMS: In terms of any
- 21 project coordinator research roles you've played with
- 22 the Canadian Centre of -- for Policy Alternatives,
- 23 would it be fair to say that this has involved
- 24 developing research tools, such as online surveys and
- 25 interviews, focus groups, and assessment tools?

- 1 MS. ZOE ST. AUBIN: That's correct.
- 2 MR. BYRON WILLIAMS: And it also
- 3 involves collecting data from the research tools,
- 4 analyzing it, and producing the final reports?
- 5 MS. ZOE ST. AUBIN: That's correct.
- 6 MR. BYRON WILLIAMS: And on the right-
- 7 hand side, it -- it looks -- in terms of the work as
- 8 project coordinator for the Rural Development
- 9 Institute, just at a high level, can you outline some
- 10 of the work that you did?
- 11 MS. ZOE ST. AUBIN: Basically, I
- 12 helped set up the project which illustrates all the
- 13 tasks there. And this did require some coordinating
- 14 international relationships with different
- 15 universities, as it was -- the project is based off a
- 16 partnership grant from SSHRC.
- 17 And so my role was to analyze how each
- 18 university could -- does apply under the partnership
- 19 grant, as well as how we could work together as a
- 20 collective.
- 21 MR. BYRON WILLIAMS: Okay. Just for a
- 22 moment, if we could turn to the last page of your
- 23 curriculum vitae in -- in terms of the documents in
- 24 which you've co-authored peer-reviewed reports or
- 25 presentations.

- 1 In terms of Cultural Home --
- 2 Homogeneity in Northern Food Environments -- good for
- 3 me to say it -- I wonder if you can discuss briefly in
- 4 terms of what this paper addressed?
- 5 MS. ZOE ST. AUBIN: Sure. This is
- 6 paper based off of my thesis, the case study I did in
- 7 Thompson. And -- but particularly, there were
- 8 participants in my study who I didn't target.
- 9 But one (1) of the unexpected findings
- 10 was how newcomers in Canada, how they mediated their
- 11 food preferences which were a part of their cultural
- 12 practices. And so that specifically, I drew from
- 13 those findings and presented at this con --
- 14 conference.
- 15 MR. BYRON WILLIAMS: Thank you. Third
- 16 on the list on the left-hand side -- excuse me, fourth
- 17 on the list on the lest-hand -- left-hand side, if we
- 18 could pull it up to the presentation along with Dr.
- 19 Distasio, Best Practice Research Report.
- I wonder if you can elaborate on the
- 21 work involved with that?
- 22 MS. ZOE ST. AUBIN: That was a
- 23 report I was involved with as a contributing author.
- 24 My role was to analyze the interviews that had been
- 25 collected and identify any patterns or any other

- 1 findings and help contribute to the write-up of the
- 2 report.
- 3 MR. BYRON WILLIAMS: Okay. And based
- 4 on the num -- numerous research projects you've been
- 5 involved in, as well as your education, would it be
- 6 fair to say that you -- you have developed
- 7 considerable experience and expertise in mixed-method
- 8 research, including surveys, interviews, focus groups,
- 9 and data analysis?
- MS. ZOE ST. AUBIN: Yes.
- MR. BYRON WILLIAMS: And, Dr.
- 12 Buckland, you had an opportunity to work with Ms. St.
- 13 Aubin. Do you have any additional commentary in terms
- 14 of her experience in this field?
- DR. JERRY BUCKLAND: Oh, it was very
- 16 strong, very excellent experience working together,
- 17 and she contributed tremendously to the project.
- 18 MR. BYRON WILLIAMS: Dr. Robinson,
- 19 anything you'd like to add?

20

21 (BRIEF PAUSE)

- DR. CHRIS ROBINSON: Okay. Thank you.
- 24 Yes. Unlike most finance professors, I've had, in
- 25 fact, extensive professional training in exactly the

- 1 method that you have heard Dr. Buckland and Ms. St.
- 2 Aubin describe.
- I have trained students myself,
- 4 supervised many graduate students, published and done
- 5 research, both published and unpublished, using mixed
- 6 methods, qualitative methods, surveys, everything that
- 7 you've heard them say.
- 8 They are more qualified than I am to do
- 9 this work, but I am personally very impressed, and so
- 10 would my mentors in this field have been, by the
- 11 quality of work. I have had the opportunity to read
- 12 the work that they've done, to comment and discuss
- 13 matters with them, and I find that their -- their work
- 14 entirely credible in that respect.
- 15 MR. BYRON WILLIAMS: Thank you.
- 16 Finally, we're going to turn to you, Dr. Robinson. I
- 17 just wanted to warm you up for a --
- 18 MR. REGIS GOSSELIN: Mr. Williams, I
- 19 wonder if I could just --
- MR. BYRON WILLIAMS: Yes.
- 21 MR. REGIS GOSSELIN: -- intervene here
- 22 for a second. I just -- I just noticed after the --
- 23 the name Ms. St. Aubin, you have the B -- BA
- 24 designation, but you have the letters DBA. And I'm
- 25 wondering what that is.

1 MS. ZOE ST. AUBIN: Diploma in

- 2 Business Administration.
- MR. BYRON WILLIAMS: Thank you. And,
- 4 Dr. Robinson, if -- perhaps if we could pull up your
- 5 curriculum vitae as well.

6

7 (BRIEF PAUSE)

- 9 MR. BYRON WILLIAMS: And about a
- 10 thousand years ago, or in 1974, you received a
- 11 bachelor's degree in commerce, Dr. Robinson?
- DR. CHRIS ROBINSON: Yes.
- MR. BYRON WILLIAMS: And then you
- 14 received a designation which we would now say CPA, CA
- 15 in 1977. But in those days, I think it would be a CA.
- Is that right, Dr. Robinson?
- 17 DR. CHRIS ROBINSON: Yes. I
- 18 originally qualified as a chartered accountant.
- 19 MR. BYRON WILLIAMS: And you received
- 20 your MBA in 1980 with a focus on finance and
- 21 accounting?
- DR. CHRIS ROBINSON: Yes.
- 23 MR. BYRON WILLIAMS: And a PhD in 1985
- 24 with a focus on finance from the University of
- 25 Toronto?

- DR. CHRIS ROBINSON: Yes.
- 2 MR. BYRON WILLIAMS: In terms of
- 3 finance, would it be fair to say that the foundations
- 4 of neoclassical finance are found in neoclassical
- 5 microeconomics?
- DR. CHRIS ROBINSON: Yes.
- 7 MR. BYRON WILLIAMS: Thank you. You
- 8 began work at York University in 1983, and have taught
- 9 there since that time?
- DR. CHRIS ROBINSON: Yes.
- 11 MR. BYRON WILLIAMS: In terms of
- 12 graduate courses you taught at York, they have
- 13 included managerial finance. Is that correct?
- DR. CHRIS ROBINSON: Yes.
- MR. BYRON WILLIAMS: You also created
- 16 and taught the course corporate financial analysis?
- DR. CHRIS ROBINSON: Yes.
- 18 MR. BYRON WILLIAMS: And you also
- 19 taught personal finance, another course which you
- 20 developed?
- DR. CHRIS ROBINSON: Yes.
- 22 MR. BYRON WILLIAMS: And you have
- 23 extensive experience in accounting as an occupation,
- 24 both with Shell Canada and with KPMG?
- DR. CHRIS ROBINSON: Yes.

- 1 MR. BYRON WILLIAMS: And extensive
- 2 experience in accounting as an area of research,
- 3 teaching, and public engagement?
- DR. CHRIS ROBINSON: Yes.
- 5 MR. BYRON WILLIAMS: You have taught
- 6 financial statement analysis to undergraduate and
- 7 graduate students at York University?
- DR. CHRIS ROBINSON: Yes.
- 9 MR. BYRON WILLIAMS: And published
- 10 financial analysis case studies?
- DR. CHRIS ROBINSON: Yes.
- MR. BYRON WILLIAMS: You were an
- 13 internationally acknowledged expert in personal
- 14 financial planning, both as a researcher and a
- 15 teacher?
- DR. CHRIS ROBINSON: Yes.
- 17 MR. BYRON WILLIAMS: And have
- 18 published several research papers in the field, and
- 19 won a number of best paper awards.
- DR. CHRIS ROBINSON: Yes.
- 21 MR. BYRON WILLIAMS: You have authored
- 22 a textbook 'Personal Financial Planning,' along with
- 23 Dr. Ho?
- 24 DR. CHRIS ROBINSON: Yes. I've
- 25 actually co-authored two (2) text books. One (1) of

- 1 them was in both English and French.
- 2 MR. BYRON WILLIAMS: And that is the
- 3 'Personal Finance Management' with Dr. Gilles Bernier?
- DR. CHRIS ROBINSON: Gilles Bernier,
- 5 oui.
- 6 MR. BYRON WILLIAMS: Okay. We'll get
- 7 Ms. Dilay to say that from now on. Going back to
- 8 'Personal Financial Planning' just for a second, that
- 9 textbook is used across Canada, is it not?
- 10 DR. CHRIS ROBINSON: Yes, it is.
- 11 MR. BYRON WILLIAMS: And in terms of
- 12 the -- the work with Dr. Bernier in terms of 'Personal
- 13 Financial Management', that project was undertaken for
- 14 the professional banking program at the Institute of
- 15 Canadian Bankers, of ICB?
- DR. CHRIS ROBINSON: Yes.
- 17 MR. BYRON WILLIAMS: You have taught -
- 18 been teaching personal finance to undergraduate and
- 19 graduate students since 1992 at York?
- 20 DR. CHRIS ROBINSON: Yes. At York,
- 21 yes.
- MR. BYRON WILLIAMS: Yeah, sorry for
- 23 the imprecision.
- 24 DR. CHRIS ROBINSON: Institute of
- 25 Canadian Bankers since 1985.

- 1 MR. BYRON WILLIAMS: Thank you. And
- 2 you are a certified financial planner?
- 3 DR. CHRIS ROBINSON: Yes.
- 4 MR. BYRON WILLIAMS: And what does
- 5 that mean?
- 6 DR. CHRIS ROBINSON: A certified
- 7 financial planner is somebody who's trained in the --
- 8 in all areas of financial planning. Retirement
- 9 planning, tax, budgeting, debt management, estate
- 10 planning. In addition, I'm also a fellow of the
- 11 Financial Planing Standard's council, one (1) of the
- 12 inaugural fellows from my contributions to research
- 13 and teaching across Canada.
- MR. BYRON WILLIAMS: Thank you. You
- 15 also do work, as you mentioned, in qualitative
- 16 research?
- DR. CHRIS ROBINSON: Yes.
- 18 MR. BYRON WILLIAMS: In terms of
- 19 honours and awards, in 2006, from the School of
- 20 Administrative Studies, you received an honourable
- 21 mention in the theory practice award for regulation of
- 22 payday lending in Canada?
- DR. CHRIS ROBINSON: Yes.
- MR. BYRON WILLIAMS: In 1998, you
- 25 received an order from the American College -- the

1 American College award for an outstanding paper in

- 2 personal finance from the Academy of Financial
- 3 Services conference?
- DR. CHRIS ROBINSON: Yes.
- 5 MR. BYRON WILLIAMS: Also in that
- 6 year, you received the CFP award for best paper in
- 7 personal finance from the Midwest Finance Association
- 8 conference?
- 9 DR. CHRIS ROBINSON: Yes.
- 10 MR. BYRON WILLIAMS: And you received
- 11 awards between 1993 and '95 for outstanding papers in
- 12 indivi -- individual financial management from the
- 13 Academy of Financial Services conferences?
- DR. CHRIS ROBINSON: Yes.
- 15 MR. BYRON WILLIAMS: In 2007, you won
- 16 the CFP outstanding paper award at the Academy of
- 17 Financial Services?
- DR. CHRIS ROBINSON: Yes.
- MR. BYRON WILLIAMS: And in 2011, you
- 20 received a fellow, as you've mentioned, of the
- 21 Financial Planning Standards council in recognition of
- 22 your contribution to the financial planning profession
- 23 in Canada.
- DR. CHRIS ROBINSON: Yes.
- 25 MR. BYRON WILLIAMS: And your first

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work on payday loans was on behalf of Industry Canada?
                  DR. CHRIS ROBINSON: Yes.
 2
                  MR. BYRON WILLIAMS: You wrote two (2)
 3
   reports in '04 and '05 on the payday lending industry?
                  DR. CHRIS ROBINSON:
 5
                                       Yes.
 6
                  MR. BYRON WILLIAMS: And you provided
   evidence at both prior hearings on payday lend --
 7
   lending in '07/'08, and 2013?
8
9
                  DR. CHRIS ROBINSON: Yes.
10
                  MR. BYRON WILLIAMS: And were
11
   qualified as an expert witness at the '07/'08 hearing?
                  DR. CHRIS ROBINSON: Yes.
12
                  MR. BYRON WILLIAMS: And your -- Dr.
13
14
   Robinson, I think that's enough. I'm going to let you
  sit down.
15
16
                  DR. CHRIS ROBINSON: Thank you.
17
                  MR. BYRON WILLIAMS: Before presenting
   the witnesses for additional questions, I'll just
18
19
   highlight the areas of expertise that we'd like them
   to be qualified as, and I -- I just wonder if I could
20
21
   be excused to talk to Dr. Simpson for just one (1)
  second, please?
22
23
24
                          (BRIEF PAUSE)
25
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1 MR. BYRON WILLIAMS: Thank you. And I

- 2 appreciate your indulgence. In terms of Dr. Buckland,
- 3 we would ask that he be qualified as an expert in
- 4 economics, including qualitative and quantitative
- 5 research methodology with a particular specialization
- 6 in micro finance, micro community development,
- 7 economic development, and the interdisciplinary
- 8 development theory.
- 9 And Dr. Simpson, and the reason I was
- 10 conferring with them is I was wondering why we had
- 11 labour economics written down there and he -- he is a
- 12 specialist in that area, but we don't need that
- 13 qualification and we -- so.
- In terms of Dr. Simpson we're asking he
- 15 be qualified as an expert in applied microeconomics,
- 16 quantitative methods as they're applied to social
- 17 policy.
- 18 For Ms. Zoe St. Aubin, that she be
- 19 qualified as an expert on mix methods research,
- 20 including surveys, interviews, focus groups, and data
- 21 analysis.
- 22 And for Dr. Robinson, that he be
- 23 qualified as an expert in financial statement analysis
- 24 and personal finance, corporate finance, and survey
- 25 research.

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1 And we certainly make the ex -- the
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- 2 witnesses open to your questions. And -- and
- 3 certainly if there's -- it's open to the Board and --
- 4 to seek commentary from others in terms of whether
- 5 their qualifications are accepted.

- 7 QUESTIONS (QUALIFICATION):
- 8 MR. REGIS GOSSELIN: Dr. Robinson, I
- 9 just want to -- to clarify your past experience in
- 10 dealing with payday lending.
- 11 Could you go over that again for me,
- 12 please?
- DR. CHRIS ROBINSON: Okay. I'm not
- 14 sure what you want. I mean, I was engaged by Industry
- 15 Canada, wrote two (2) reports. That's how I started
- 16 to learn about payday lending in 2004. They just
- 17 wanted -- they wanted the consumer measures, which it
- 18 probably included somebody from Manitoba, wanted to
- 19 know more about this -- this area, so I started to
- 20 learn about it.
- 21 In 2005 they asked me to write a report
- 22 in which I actually recommended regulatory strategies
- 23 for the federal government. But at that point the
- 24 government changed and the government that came in
- 25 buried the reports so deeply that the senate couldn't

- 1 find it and I was not allowed to comment on it.
- 2 The CPLA, in fact, managed to get it
- 3 through Freedom of Information and -- and submitted it
- 4 to the hearings. But at that point I had already
- 5 moved on. And then subsequently Dr. -- Mr. Williams
- 6 did mention, I subsequently wrote another report for
- 7 ACORN, Association of Community Organizations for
- 8 Reform Now. It's a public interest grass roots
- 9 organization that operates in the US and has moved
- 10 into Canada, at least in Onta -- at least in Toronto.
- 11 So I wrote a report for them. I -- I
- 12 can't remember the date now, but the date is on the
- 13 CV. And then subsequent to that I was retained by the
- 14 public interest law centre and did the research, for
- 15 which I was qualified as an expert witness in the 2007
- 16 and '08 hearings.
- 17 And rather than one (1) con -- one (1)
- 18 single report, as we were still working our way
- 19 through the process, I wrote a number of documents in
- 20 which I analyzed various aspects of payday lending.
- 21 And then in 2013 it was a much more limited
- 22 engagement.
- I was simply asked to provide some
- 24 commentary, but I did not do the extent of research
- 25 that I have done now or that I did back in '07/'08.

- 1 In addition, I've also written a paper -- co-authored
- 2 a paper with Mark Schwartz, one of the world's leading
- 3 ethics researcher, because I also work in ethics.
- And that paper, we still haven't been
- 5 able to get it published, but that paper was heard by
- 6 the '07/'08 in an earlier version and it was on the
- 7 ethics of payday lending using a formal ethics model.
- 8 So I've had extensive experience in various aspects of
- 9 payday lending.
- 10 MR. REGIS GOSSELIN: Thank you for
- 11 that.
- 12
- 13 (BRIEF PAUSE)
- 14
- 15 THE PANEL CHAIRPERSON: I would ask
- 16 now if any of the Intervenors have any comments or
- 17 questions in regard to the experts?
- 18 MR. NORM BISHOP: We do not.
- 19 THE PANEL CHAIRPERSON: Is our guest
- 20 from Thomps -- okay. Thank you very much. Okay.
- 21 Thank you very much, Mr. Williams. Do --
- 22 MR. BYRON WILLIAMS: Might I ask just
- 23 -- just to follow up on the chair person's question,
- 24 Dr. Robinson, just in terms of financial statement
- 25 analysis, personal finance and corporate finance, how,

- 1 if at all, does it apply to the -- your -- your work
- 2 and your analysis that payday lending is?
- 3 DR. CHRIS ROBINSON: In order to -- I
- 4 have to, shall we say, bring together several strands
- 5 of my research and teaching in -- in doing this
- 6 analysis because in order to -- in order to look at
- 7 the industry, which is what I'm doing primarily, I
- 8 need to be able to read the financial data and
- 9 determine what a fair and just rate might be.
- 10 And this financial data itself is not
- 11 an -- it's not trivial to read it; it requires
- 12 considerable experience. I have exposed major frauds
- 13 in -- in the public interest, and so I adapt that.
- 14 Oddly, much of my expertise in it comes
- 15 from the practice of teaching because I've been
- 16 teaching this skill since 1985 and it is a skill that
- 17 you acquire only by keeping on doing it repeatedly,
- 18 and I have been doing so. So I'm used to using
- 19 financial statement data and turning it into useable
- 20 forms, not merely preparing it as say I would have as
- 21 a chartered accountant, but actually using it.
- 22 Then there is the -- the economic basis
- 23 for what you're doing with that data so that, for
- 24 example, the cost of capital which you have seen my
- 25 writings upon, including the information, my response

- 1 to an Information Request.
- 2 And, of course, I -- I have also in my
- 3 report brought forward certain ethics issues, such as
- 4 Justice as Fairness from Rawls and utilitarianism so
- 5 that these are necessary, if you like, as a
- 6 combination in order to both do the mechanics of the
- 7 analysis, do it so that it has a proper economic basis
- 8 and to return to the original economists who did not
- 9 regard themselves as economists.
- The first economists regarded
- 11 themselves as moral philosophers. And so our economic
- 12 still, we would hope, has a moral basis. And so I'm
- 13 attempting to return to that, as well.
- But, of course, what you see the most
- 15 of is me beating up on a whole bunch of numbers and
- 16 making confusing hash of them for you.
- 17 MR. BYRON WILLIAMS: Thank you, Dr.
- 18 Robinson.

19

20 (BRIEF PAUSE)

- 22 THE PANEL CHAIRPERSON: We're just
- 23 going to take a few minutes, about five (5) minutes,
- 24 to confirm that the panel is all in total agreement
- 25 with the expert witnesses as presented. So we'll take

1 a five (5) minute recess. Thank you.

2

- 3 --- Upon recessing at 3:27 p.m.
- 4 --- Upon resuming at 3:38 p.m.

- 6 RULING (QUALIFICATION):
- 7 THE PANEL CHAIRPERSON: Thank you very
- 8 much for waiting for us. The Board has approved the
- 9 Consumer Coalition's expert panel and their
- 10 qualifications. But as indicated though, there were a
- 11 couple of changes, and one (1) is in Dr. Simpson that
- 12 we took out in labour economics and, also, where it
- 13 says, "Quantitative methods as it applies to social
- 14 policy," we've -- is that fine to do that?
- 15 MR. BYRON WILLIAMS: Yes. Thank you
- 16 for that.
- 17 THE PANEL CHAIRPERSON: Okay. And,
- 18 yes, so we're qualified. Everybody's satisfied with
- 19 the experts' qualifications.
- 20 MR. BYRON WILLIAMS: The -- I'm noting
- 21 the time. And it's -- we're at the -- the -- we seek
- 22 instruction from the panel. I could spend just a
- 23 couple minutes confirming which sections were prepared
- 24 under their care and control or we could launch right
- 25 into Dr. Buckland's, although I think his presentation

- 1 is probably going to take forty-five (45) minutes, in
- 2 that range, so.
- 3 THE PANEL CHAIRPERSON: I prefer your
- 4 first comment, that we'll --
- 5 MR. BYRON WILLIAMS: Okay.
- 6 THE PANEL CHAIRPERSON: -- look at
- 7 what they're going to be talking about. Thank you.
- 8 MR. BYRON WILLIAMS: Okay. And again,
- 9 just if you refer to the outline. And I'm just going
- 10 to turn you to the 2nd page of the outline, which is
- 11 Coalition Exhibit 31, just the two (2) pager.
- Dr. Buckland, in -- in terms of the
- 13 many tabs of the report, you had supervision of the
- 14 work in terms of the -- Tab 1 being in the
- 15 introduction and executive summary, Tab 2 being the
- 16 literature review, Tab 6 be -- being the focus group,
- 17 Tab 7 being prices and practices.
- 18 You -- you retained the map workers in
- 19 Tab -- found in Tab 8. And in terms of Tab 9, the
- 20 small loans workshop which explored alternatives to
- 21 payday loans, you were also the leader of that part of
- 22 the research as well?
- DR. JERRY BUCKLAND: Yes.
- 24 MR. BYRON WILLIAMS: Thank you. And
- 25 you'll see underneath that certain information

- 1 responses to the CPLA and to the PUB. And those were
- 2 the information responses that you were primarily
- 3 responsible for.
- DR. JERRY BUCKLAND: Yes, that's
- 5 right.
- 6 MR. BYRON WILLIAMS: Is that correct?
- 7 DR. JERRY BUCKLAND: Yeah.
- 8 MR. BYRON WILLIAMS: And, Dr. Simpson,
- 9 in terms of your -- the -- the -- your evidence, you
- 10 were responsible for Tab 4, being the CFCS analysis,
- 11 as well as Tab 5, being the SFS analysis?
- DR. WAYNE SIMPSON: Yes, that's
- 13 correct, supervising Khan Islam who also contributed
- 14 to those reports.
- MR. BYRON WILLIAMS: Okay. And who is
- 16 Khan Islam, Dr. Simpson?
- 17 DR. WAYNE SIMPSON: He's a Ph.D.
- 18 candidate at the University of Manitoba, my Ph.D.
- 19 student.
- MR. BYRON WILLIAMS: Okay. Thank you.
- 21 And in terms of the IR responses, you were responsible
- 22 for CPLA-41 to 45, as well as PUB IRs 1 to 11, 15, and
- 23 21 in part?
- DR. WAYNE SIMPSON: Yes.
- 25 MR. BYRON WILLIAMS: Okay. Thank you.

- 1 Ms. St. Aubin, in terms of the
- 2 evidence, and turning to the next page -- thank you,
- 3 Diana -- you were responsible for Tab 6(a), being --
- 4 being Manitoba consumers' experience with payday loans
- 5 research?
- 6 MS. ZOE ST. AUBIN: Yes, I was.
- 7 MR. BYRON WILLIAMS: And also with a
- 8 number of IR responses as set out on this -- on this
- 9 page?
- 10 MS. ZOE ST. AUBIN: That's correct.
- MR. BYRON WILLIAMS: And, Dr.
- 12 Robinson, you were responsible for Tab 3 of the -- the
- 13 March 24th filing of the Coalition, being the economic
- 14 analysis of the payday lending industry?
- DR. CHRIS ROBINSON: Yes.
- 16 MR. BYRON WILLIAMS: And in terms of
- 17 IR responses to the CPLA, you were primarily
- 18 responsible for IRs 1 through 40?
- DR. CHRIS ROBINSON: Yes.
- 20 MR. BYRON WILLIAMS: And similarly, in
- 21 terms of IR responses to the PUB, you were responsible
- 22 for the ones set out on the last page of Exhibit 31 of
- 23 the Coalition?
- 24 DR. CHRIS ROBINSON: I'm not entirely
- 25 sure about the last bullet, thirty-nine (39) to forty-

- 1 one (41).
- 2 MR. BYRON WILLIAMS: Okay. Then --
- 3 DR. CHRIS ROBINSON: Would you allow
- 4 me to take a look at them for a minute?
- 5 MR. BYRON WILLIAMS: Yes, we can do
- 6 that, Dr. Robinson. And just -- and, Madam Chair,
- 7 I'll simply note that in two (2) IR responses, there
- 8 was one (1) by Dr. Simpson and one (1) by Dr.
- 9 Robinson.
- The Board will see a response from Dr.
- 11 Simpson, and then additional information provided by
- 12 our client, and similarly in one (1) of Dr.
- 13 Robinson's, you will see that -- that same thing. And
- 14 that's why we use the words "primarily." There's two
- 15 (2) where additional information was provided by the
- 16 Coalition.

17

18 (BRIEF PAUSE)

- 20 DR. CHRIS ROBINSON: So we'll -- okay.
- 21 That -- that's fine.
- 22 MR. BYRON WILLIAMS: Okay. Thank you.
- 23 Madam Chair, members of the panel, it's
- 24 been a really interesting day, a long day. I hope
- 25 time goes quickly over the evening and we have a good

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   rest, and we'll hit the -- I guess we don't start till
  9:30 tomorrow, though.
 3
                   Is that right?
 4
                   THE PANEL CHAIRPERSON: Okay. Thank
 5 you very much, everybody, for attending today's
  hearings. We will now adjourn, and tomorrow we'll
 7 begin again, as Mr. Williams mentioned, at 9:30 a.m.
  in the same spot. So we look forward to hearing from
9
   you tomorrow.
10
  --- Upon adjourning at 3:44 p.m.
11
12
13
14 Certificate Correct,
15
16
17
18 Robert Keelaghan, Mr.
19
20
21
22
23
24
25
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