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MANITOBA PUBLIC UTILITIES BOARD

Re: TO DETERMINE MAXIMUM FEES  
FOR PAYDAY LOANS

Before Board Panel:

- Graham Lane - Board Chairman
- Monica Girouard - Board Member
- Susan Proven - Board Member

HELD AT:

Public Utilities Board  
400, 330 Portage Avenue  
Winnipeg, Manitoba  
December 11th, 2007  
Pages 2192 to 2433

1 APPEARANCES

2 Anita Southall ) Board Counsel

3 Bob Peters )

4

5 Leo Sorenson (np) ) Sorenson's Loans Till

6 ) Payday

7

8 Antoine Hacault ) Rentcash Inc.

9 Michael Thompson )

10 Mona Pollitt-Smith )

11

12 Allan Foran ) Canadian Payday Loan

13 Lucia Stuhldreier (np) ) Association

14

15 Byron Williams ) CAC/MSOS

16

17 Nathan Slee ) 310-Loan

18

19 Robert Dawson (np) ) Assistive Financial

20 ) Corporation

21

22 Steve Sardo (np) ) Cash X

23

24 Kent Taylor (np) ) Progressive Insurance

25 ) Solutions

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1 --- Upon Commencing at 9:10 a.m.

2

3 THE CHAIRPERSON: Okay. Good morning  
4 everyone. I'm going to ask Ms. Southall to give us a  
5 road map for this week starting with today. Ms.  
6 Southall...?

7 MS. ANITA SOUTHALL: Good morning, Mr.  
8 Chairman, Members of the Panel and those present today.

9 Our proceedings this morning will begin  
10 with a presenter who has been scheduled for hearing  
11 before the panel this morning to start, followed by the  
12 continuation of the evidence of Dr. Clinton on behalf of  
13 Rentcash.

14 And that will, I anticipate, likely take  
15 us through the day today. To the extent we complete Dr.  
16 Clinton's cross-examination, we will move on with the  
17 direct evidence of C10 Loan which is another Intervenor  
18 in the process.

19 So, Mr. Chairman, we could move to the  
20 presenter. Thank you. Perhaps after the presenter, if I  
21 could, I will take a moment on the record to introduce  
22 some exhibits. We do have a little bit of housekeeping  
23 in terms of certain documents that need to be marked for  
24 the record.

25 THE CHAIRPERSON: Okay, we'll do that

1 just when we come back from the break.

2 MS. ANTA SOUTHALL: Okay, Thank you.

3 THE CHAIRPERSON: Okay. Good morning,  
4 Mr. Charlebois.

5 MR. GERRY CHARLEBOIS: Good morning.

6 THE CHAIRPERSON: If you'd like to  
7 introduce yourself, sir, and then you can begin.

8

9 PUBLIC PRESENTATION:

10 MR. GERRY CHARLEBOIS: Good morning, Mr.  
11 Chairman, Members of the Board. My name is Gerry  
12 Charlebois. I'm the President of C11 Holdings Limited.

13 I reside in Calgary, Alberta where my wife  
14 and I operate and oversee three (3) payday loan offices.  
15 One (1) office is located in Brooks, Alberta, one (1)  
16 office in Thompson, Manitoba and one (1) office in  
17 Yellowknife, Northwest Territories. In each of these  
18 locations we have other payday loan companies that we  
19 compete with.

20 Our success in establishing and competing  
21 in this business is that we offer a -- a comfortable and  
22 confidential service to people who often have no one else  
23 to turn to.

24 We do have to take high risk, but in doing  
25 so, we truly believe we are helping our clients with

1 conventional -- when conventional financial institutions  
2 refuse to help, and when family or friends cannot help.

3 I can say that with confidence, as we  
4 often receive comments from our clients expressing their  
5 gratitude, a thank you, and sometimes even with a small  
6 gift for our staff members who have done what they could  
7 to help them.

8 We've had clients who may have used our  
9 service once for an unexpected trip home, or a vehicle  
10 repair, or in an emergency situation in their life, or,  
11 for other clients, who may have used our service until  
12 they had time to get back on their feet financially.

13 We have been helpful in providing  
14 immediate financial help to clients who may be  
15 experiencing family separations, family violence,  
16 domestic abuse, and other tragedies in life.

17 Understanding and compassion goes along  
18 with the job, and does not stop with the loan approval.  
19 The same understanding and compassion is there when we  
20 have clients who have run into difficulty and cannot  
21 repay on time, and -- and may require an extended time to  
22 repay or make monthly payments.

23 One (1) such situation exists now in our  
24 Brooks office where we have one (1) lady who used our  
25 service to attend a family funeral in another country,



1 and when she returned home, she learned she no longer had  
2 a job. We have provided her with interest free monthly  
3 payments to repay her loan and get back on her feet.

4 We've had people requiring money to pay  
5 rent, pay damage deposit fees, need a mortgage payment, a  
6 deadline, or meet a car payment date, but do not have the  
7 money at that moment, but will have it when they get  
8 paid.

9 There have been cases of people requiring  
10 much needed medical supplies that did not have the  
11 resources to pay the pharmacist, but could not wait until  
12 they received their pay cheque.

13 These people have come to companies like  
14 ours for help. People have used our services to purchase  
15 bus tickets or airfares to get back to work.

16 The list of reasons why our services are  
17 in demand by many working men and women in our  
18 communities are far-reaching. This unique service is but  
19 a small example of what payday loan companies do across  
20 our Nation.

21 Most everyone has faced, or will face, a  
22 financial difficulty in one (1) -- at one (1) point or  
23 another in -- in their life.

24 Our staff members face people every day in  
25 these types of situations; age, gender, education level -

1 - no one is immune to financial hardship.

2 Working men and women of all ages, plant  
3 workers, miners, teachers, professional, and blue collar  
4 workers; anyone could have a sudden and unexpected turn  
5 in their life, and may -- and we may be the only ones  
6 that they can turn to for temporary help.

7 Unfortunately, we have very little  
8 protection in our business. Risks are high and cost to  
9 offer the service is not cheap.

10 Even the most thoughtful and dependable  
11 customers can sometimes default on their loans, and when  
12 this happens, it is often an event that has happened that  
13 has changed their repayment capacity.

14 Having said that, 18 to 20 percent of our  
15 loans will not be paid on time. Some of these will call  
16 us, and will pay within a month, others will ask for a  
17 payment plan, and the rest will not pay, and we will have  
18 to collect with the means we have available.

19 We have 5.44 percent of our loans that are  
20 not collectable for various reasons, and will have to be  
21 written off. With clients who may be away or required to  
22 extend their loan for various reasons until -- until  
23 their next pay, we will charge a one (1) time late fee  
24 of fourteen dollars (\$14).

25 This is fourteen dollars (\$14) to cover

1 administration fee, and is not fourteen dollars (\$14) per  
2 one hundred dollars (\$100).

3 Clients with situations that deem  
4 necessary to be put on payment plans are not charged  
5 interest, or penalties. However, their capacity to re-  
6 borrow diminishes, and they have to work to reestablish  
7 their credit with us.

8 In every business, there are high costs.  
9 In ours there is administration, rent, cost for operating  
10 money, and cost of well-trained staff suit -- suitable  
11 for the demands of their tasks.

12 To date, all costs to operate our business  
13 adds up to twenty-four (24) point - twenty-four dollars  
14 and forty-eight cents (\$24.48) per one hundred dollars  
15 (\$100) that we lend.

16 There will be additional costs imposed on  
17 us by licencing -- licencing fees and business insurance  
18 bonds. There will be inflation and wage increase demands  
19 as the years go by.

20 Our fee that we charge our clients is  
21 twenty-six dollars fifty cents (\$26.50) per one hundred  
22 dollars (\$100). For everyone's convenience and safety we  
23 give our clients their own ATM debit card. Our clients  
24 will then withdraw their money off the card at any bank  
25 or private ATM machine when it's safe and convenient for

1 them.

2 Cost to process this card by the service  
3 provider and the banks is four dollars and seventy-five  
4 cents (\$4.75) to five dollars (\$5) depending on the ATM  
5 vendor. Our client, in addition to our lending fee, is  
6 charged five dollars (\$5) for the service. It is five  
7 dollars (\$5) for the service and not five dollars (\$5)  
8 per one hundred dollars (\$100).

9 We are members of the Canadian Payday Loan  
10 Association, and have been for a number of years. The  
11 Association has asked the Board to approve a rate cap of  
12 twenty to twenty-three dollars (\$20/\$23) per one hundred  
13 dollars (\$100).

14 We approve of many of the fine policies  
15 the Association has introduced in the past, however the  
16 rate cap suggested by the Association, if approved, would  
17 not allow small companies like ours to exist.

18 My position then and now remains the same  
19 in that the smaller centres such as Thompson, Manitoba, a  
20 mining town; wages are high and so is everything else  
21 that goes along with it.

22 For example, leasing costs are twenty-four  
23 to thirty-five dollars (\$24/\$35) per square foot in  
24 Thompson, and for similar space in Winnipeg it is twenty  
25 dollars (\$20) to twenty-six dollars (\$26).

1 Office staff wages are from seventeen  
2 dollars (\$17) to twenty dollars (\$20) in Thompson, where  
3 sim -- similar employment opportunities in Winnipeg are  
4 thirteen to sixteen dollars (\$13/\$16) per hour. These  
5 are but a few examples of smaller centre cost  
6 differences.

7 Also there's a higher transient population  
8 in smaller northern communities where larger city  
9 lifestyles is compelling, causing higher cost and  
10 collections and higher rates in uncollectible loans.

11 Large centres have the advantage of  
12 increasing their volume of business, where small centres  
13 have a limited pool of customers -- of consumers. I have  
14 taken the liberty of leaving you our company's financial  
15 statements to prove to you that the costs that I have  
16 just described are real.

17 Our personal in -- income information is  
18 left with you to show you that, as employers, we not --  
19 we are not reaping large wages draining our company's  
20 bottom line.

21 I will conclude my presentation with the  
22 comment that consumers have many choices when choosing  
23 financial service providers, and I believe consumers are  
24 astute enough to make the right choices.

25 Our industry has grown and possibly

1 because we provide a service that is required by many  
2 Canadians. It is popular because the service is  
3 convenient, no appointments required, in most cases the  
4 offices are small and the people working in these offices  
5 can respond immediately to help the needs of our  
6 customers as individual working men and women.

7           The cost of borrowing to our clients have  
8 never been an issue. They understand they are receiving  
9 value for the service we provide.

10           Personally, I do not believe rate caps  
11 should be an issue. Our Canadian free enterprise system  
12 has always been self regulating. I do believe that the -  
13 - that policies and regulations may be needed to stop any  
14 business operators who may be operating a shady business,  
15 but this is where the Payday Loan Association has  
16 addressed in its Voluntary Rule of Conduct Practice Code.

17           In addition to the Payday Loan Association  
18 Code, I have also listed several recommendations that I  
19 believe will better protect consumers than a proposed  
20 rate cap. These recommendations I am leaving for you are  
21 under a separate cover.

22           I'll leave you with my invitation to have  
23 you call on me at any time if I can be of any help to  
24 you. Again, I thank you for allowing me to speak to you  
25 and I'm grateful for your time and attention.

1                   THE CHAIRPERSON:     Thank you, sir, and  
2 thanks for coming from Alberta.   Just a couple of  
3 questions.

4                   What trade name does your Thompson office  
5 go by?

6                   MR. GERRY CHARLEBOIS:   Thompson goes by  
7 A-1 Financing Loans.   It's -- it's C11 A-1 Financing  
8 Loans as registered in -- in Manitoba.

9                   THE CHAIRPERSON:     How long has the  
10 Thompson operation been going?

11                  MR. GERRY CHARLEBOIS:   This is our second  
12 year.

13                  THE CHAIRPERSON:     Your company -- do I  
14 understand it right from having a quick glance at your  
15 financial information here; you're lending out the  
16 company's own capital, correct -- not relying on bank  
17 loans or any other source of funds?

18                  MR. GERRY CHARLEBOIS:   That's correct.  
19 Bank loans -- with the payday loan industry not being  
20 recognized, the banks will not lend to companies like --  
21 like ours.   I've had to borrow money and that's always  
22 had to be done through private means.   So the -- the cost  
23 of borrowing is much higher through private than you  
24 would be paying if you were at a bank -- or rather  
25 lending institution.

1 THE CHAIRPERSON: Thank you, sir, and  
2 thanks for attending and presenting your views, we  
3 appreciate it.

4 MR. GERRY CHARLEBOIS: If I could just  
5 have -- could I just have a few more moments?

6 THE CHAIRPERSON: Sure.

7 MR. GERRY CHARLEBOIS: Okay. I wanted to  
8 just explain a little bit on the revenue, if I could.

9 On the -- on my income statement, you'll  
10 see that there's some areas where I removed, and one (1)  
11 is the rent income, because we do have, in Thompson, a  
12 low additional space, so we're renting that out.

13 And the reason I've taken -- where you  
14 have -- where you see removed, and just so that you have  
15 a clearer picture of our bottom line, and -- and you'll  
16 see our net income before tax is 7.63 percent of our --  
17 and that's the margins we have.

18 So the -- the margins aren't all that high  
19 for the amount of volume that we do.

20 I have left you with the balance sheet so  
21 that -- I do not know if you have an accountant that you  
22 can hand these to just to confirm and verify the numbers  
23 that I have given you.

24 And the -- you should have a copy of -- of  
25 a T4 for this year for myself, as well as my wife, as



1 well as the Notice of Assessment from last year showing  
2 income for myself and my wife, just to further confirm  
3 the -- the bottom line numbers that I'm giving you today.

4 THE CHAIRPERSON: Thank you, sir.

5 MR. GERRY CHARLEBOIS: Thank you.

6 MS. SUSAN PROVEN: I just had a couple of  
7 questions.

8 Are you a member -- I should know this,  
9 because we were given a list -- but are you a member of  
10 the CPLA the -- the Loans Association?

11 MR. GERRY CHARLEBOIS: I am. I have --  
12 our Brooks office is -- is under the Association. So is  
13 our Yellowknife office.

14 Our Thompson office is not at this point,  
15 and the reason being is that when we started a company,  
16 cost is so high. It's so difficult to -- to run a  
17 company, I wanted the company to get off the ground first  
18 before we brought it into the Association.

19 So, it is doing fine now, but for a while  
20 it wasn't doing very well. And, at this point, that is  
21 the only office that's not a member. But I -- but our  
22 company is a member.

23 MS. SUSAN PROVEN: Okay. They have told  
24 us their -- their experience has been that for every  
25 first customer, they see about fifteen (15) return

1 customers.

2 Would that be your experience, too?

3 MR. GERRY CHARLEBOIS: The first customer  
4 -- I'm sorry.

5 MS. SUSAN PROVEN: For every new customer  
6 that they get, they have about fifteen (15) that are  
7 returning on a regular basis.

8 Would you have that similar experience?

9 MR. GERRY CHARLEBOIS: Well, I would say  
10 that customers that come to us -- there are some  
11 customers -- I -- I wouldn't know. That's difficult to  
12 track.

13 There are some customers that may borrow  
14 from us and that'd be -- that might be the only time they  
15 borrow from us. They may just need it for that one (1)  
16 occasion. We may -- may not see them again.

17 And, so, in our data base, we have many  
18 customers, but we're not sure exactly -- there's a  
19 certain amount that come back, whether they come back two  
20 (2) or three (3) times a year, or they just come back the  
21 one (1) time.

22 There are -- there are a number that may  
23 use us for three (3) or four (4) months, and then we  
24 won't see them again. Other ones, we'll see them more on  
25 a regular basis.

1                   So, as to the ratio one (1) to fifteen  
2 (15), I'm not sure if that -- how -- how that applies to  
3 our business, and I'm not sure if I was able to answer  
4 your question, but we have never kept track of -- of --  
5 of the ones that have only used us for the one (1) time.

6                   MS. SUSAN PROVEN:    Okay.

7                   MR. GERRY CHARLEBOIS:   We just know what  
8 we have.

9                   We have over -- between the three (3)  
10 offices, we have about twenty-five hundred (2,500) people  
11 that have used our services at one time or another.

12                   MS. SUSAN PROVEN:    The last question is  
13 on that insurance bond.

14                   You seem to infer that that was something  
15 that you were going to have to build into your costs in  
16 the future.

17                   Do you have that insurance bond now?

18                   MR. GERRY CHARLEBOIS:   No, I don't.  No.  
19 I just understand that -- that the Government may have us  
20 purchase a bond to stay in business.

21                   And so, this is what I was alluding to; is  
22 that there is costs that are not on my spreadsheet or on  
23 my income statement that could affect us, and -- but,  
24 what those costs are at the moment, I don't know.

25                   Depending on what -- what amount of -- of

1 bonding that we're going to need to -- to purchase, or  
2 what the licence fees will be.

3 MS. SUSAN PROVEN: Thank you.

4 MR. GERRY CHARLEBOIS: Thank you.

5 THE CHAIRPERSON: Thank you again, sir.

6 We'll turn back now to the agenda that we  
7 were pursuing before.

8 MS. ANITA SOUTHALL: Thank you, Mr.  
9 Chairman, I just note that Mr. Charlebois, pardon me,  
10 Charlebois has provided his written presentation to the  
11 Board. Thank you, sir. You're welcome to -- to stay for  
12 the proceedings. If you wish to depart, you're able to  
13 do that now if you wish.

14 MR. GERRY CHARLEBOIS: I want to thank  
15 the -- I want to thank Mr. Chairman and the Board for  
16 hearing my presentation, and -- and if there's any  
17 further questions, I'm very available for answering, so I  
18 thank everyone -- thank you.

19 THE CHAIRPERSON: You might find it of  
20 note that the transcripts are on the web site.

21 MR. GERRY CHARLEBOIS: Okay.

22 THE CHAIRPERSON: Okay, Ms. Southall...?

23 MS. ANITA SOUTHALL: Thank you. I  
24 believe Mr. Hacault is going to -- to have Dr. Clinton  
25 make some explanation of RC-20, the newest equilibrium

1 paper, and then we'll proceed with the balance of his --  
2 Dr. Clinton's cross-examination.

3 MR. ANTOINE HACAULT: Yes, thank you, Ms,  
4 Southall, Members of the Board. Hopefully the  
5 presentation will last between five (5) and ten (10)  
6 minutes, and it'll give sufficient detail on a level that  
7 we can relate to, so that if the Board can have that  
8 paper and, in particular, Table 2 of the paper in front  
9 of them.

10 Dr. Clinton will present that table and  
11 refer to some, I'm going to say, practical examples, to  
12 illustrate each line category that you have there, and  
13 explain how that example contrasts with the approach of  
14 Dr. Robinson; that was the purpose of the table.

15

16 KEVIN CLINTON, Resumed

17

18 CONTINUED EXAMINATION-IN-CHIEF BY MR. ANTOINE HACAULT:

19 MR. ANTOINE HACAULT: So that -- when  
20 you're ready, Dr. Clinton, we can proceed with your  
21 explanation.

22 DR. KEVIN CLINTON: Thank you, Mr.  
23 Chairman. And I must apologize for last time I was here  
24 letting my inner policy wonk take hold of me, and I'll  
25 try not to let that happen today.

1                   So I'll go straight to the issue. My  
2 evidence and in general -- in particular, in the piece  
3 that we're discussing this morning, focusses on  
4 protecting the interests of consumers. In line with the  
5 objectives for payday loan fee regulation outlined by the  
6 Government, this would involve encouraging a competitive  
7 market with free entry, and a fee limit to eliminate  
8 excessive fees; that is those fees above a deemed normal  
9 limit.

10                   And to this end, I've set out a method by  
11 which to identify which are excessive fees and have given  
12 the Board a road map on how it would approach regulation  
13 by this method in successive hearings over time.

14                   So with that, I -- I would like to -- you  
15 to refer to Table 2 of my November 26th paper, RC-20.  
16 And under Heading A, "Consumers," you will see a  
17 subheading "Transfer from Lenders."

18                   Now, Robinson has evaluated his proposals  
19 for flea -- for fee limits focussing entirely on this  
20 single, narrow aspect of consumer welfare; that is, the  
21 notional transfer of revenue from lenders that you would  
22 get when you impose a fee limit.

23                   For example, if a lender charges twenty-  
24 five dollars (\$25) per hundred dollar (\$100) loan and a  
25 fee limit of twelve dollars (\$12) is introduced, Robinson

1 would say that the limit saves the lender's clients  
2 thirteen dollars (\$13) per hundred dollars (\$100)  
3 borrowed.

4 Now, this calculation ignores the negative  
5 impact of the fee limit on the volume and on the type of  
6 service that lenders provide.

7 For example, with a twelve dollar (\$12)  
8 limit the industry would virtually shut down and generate  
9 no revenue to transfer to borrowers. The calculation  
10 also ignores the welfare costs or, what I call in -- in  
11 both of the pages I've submitted on this issue, consumer  
12 surplus. It's a standard term in economics. It's been  
13 around for about a hundred and fifty (150) years.

14 So I -- I use the term, really, in a way  
15 to show you the -- it's not something I'm introducing ad  
16 hoc for the purposes of this argument. This is an  
17 established economic principle.

18 But if you look at -- at the heading  
19 again, you -- you see that subheading "Consumer Surplus."  
20 What do I mean by that -- "Consumer Surplus"?

21 I -- I tried a technical approach and it -  
22 - it's probably not the best way to try to explain it.  
23 So today what I'd like to do is provide concrete examples  
24 so you can see in practice what -- what this concept  
25 involves.

1                   So my first example is consider a young  
2 loan applicant who needs three hundred dollars (\$300) to  
3 buy acceptable clothing for a job interview.

4                   The consumer surplus of this loan is the  
5 value of the opportunity to go to the job interview. If  
6 she does not meet lender's toughened credit risk  
7 standards at a lower fee limit, and is refused a payday  
8 loan, she loses that opportunity.

9                   The cost to her of losing a job  
10 opportunity will be much higher than the notional savings  
11 achieved by that calculation I explained before.

12                   Here's another example. And this is --  
13 this is drawn from a situation that somebody explained to  
14 me; it did happen in -- in practice. A handyman who one  
15 day sees the tiles he likes -- this is nothing to do with  
16 my bathroom tiles. This is -- just happens to be the  
17 tiles. It's a different individual. So a handyman one  
18 day sees the tiles he likes for his bathroom, mine for my  
19 basement floor. He sees tiles he likes for his bathroom  
20 at three hundred dollars (\$300) reduced from six hundred  
21 dollars (\$600).

22                   If he cannot get a payday loan at the  
23 lower fee, resulting from the lower fee limit, again,  
24 because of his particular risk factors, he loses a buying  
25 opportunity that to him is worth three hundred dollars



1 (\$300).

2                   Because, next week if he goes back when he  
3 does have the cash, they're going to be six hundred  
4 dollars (\$600) again; regular price. So the lost  
5 consumer surplus in this case would be three hundred  
6 dollars (\$300).

7                   In the case of the young lady in my first  
8 example, it's more difficult to put an exact price on it.  
9 It could be in the thousands of dollars.

10                   Now, finally, consider a perhaps more  
11 prosaic example. Someone with a payday loan who avoids  
12 an NSF charge of forty dollars (\$40) and dis --  
13 disconnect charges of fifty dollars (\$50). The cost in  
14 lost consumer surplus to the person that doesn't get this  
15 payday loan would be ninety dollars (\$90).

16                   Now, in these cases, access to a three  
17 hundred dollar (\$300) payday loan saves the borrowers  
18 money. Even the notional unrealizable cost saving as  
19 calculated by Robinson, will be very small relative to  
20 the lost welfare.

21                   For example, between my thirty-six dollars  
22 (\$36) recommendation and his twenty-one point eight two  
23 (\$21.82) -- as I -- I calculated -- dollars limit. The  
24 notional saving between those two (2), my thirty-six (36)  
25 is 21.82 on a three hundred dollar (\$300), would be

1 forty-two point five four (42.54) -- forty-two dollars  
2 fifty-four cents (\$42.54).

3 That's a much smaller magnitude. It's an  
4 order of magnitude lower than the kinds of numbers I was  
5 talking about in terms of consumer surplus.

6 Now, what causes the large losses of  
7 consumer surplus in the table? A major factor is that  
8 lenders will respond to lower fee limits by tightening  
9 credit standards. They will turn down requests from some  
10 riskier borrowers that they previously would have  
11 accepted.

12 From the point of view of these borrowers,  
13 this means loss of access to a service, and the loss will  
14 often have a high value. Okay, I move down a line to  
15 line marked B, "Taxpayers."

16 And my positive numbers here indicate  
17 welfare losses; costs. And you see that all those  
18 entries are positive on that line.

19 Now what does that mean? Well, again  
20 using the example of a thirty dollar (\$30) -- a three  
21 hundred dollar (\$300), I beg your pardon, thirty (30) day  
22 high risk loan, which is no longer offered, lets say, at  
23 -- at the lower fee limit, there will be no post-tax  
24 revenue generated.

25 The loan doesn't exist any more. The --

1 the client has been turned down. At the lower limit, the  
2 lender doesn't think it's -- it presents a return risk  
3 option that is worth taking. So he doesn't make the  
4 loan.

5 So, the profit that would have been  
6 generated from that loan now longer -- no longer exists.  
7 Therefore, the -- the corporate or personal income tax  
8 that he would pay on -- on this profit is -- is gone.

9 So there's a -- a cost there to the  
10 National and Provincial Treasuries and -- and, somehow or  
11 other, that has to be made good eventually, either  
12 through increases in other taxes or cuts in -- in  
13 Government services.

14 So that's what I mean by -- by that item.  
15 This impact, by the way, on -- on tax revenue is also  
16 ignored in the Robinson analysis.

17 Next, in table 2, you see line C, the  
18 heading "Lender's Post Tax," and, again, using the  
19 example of a three hundred dollar (\$300) thirty (30) day  
20 high risk loan, which is no longer offered, there --  
21 there's no post-tax revenue either, both -- so, again,  
22 there -- there's a loss there. And -- and that loss of  
23 course is -- is borne by the lender, and I think that is  
24 fairly straightforward.

25 So, when one considers all the required

1 components to get a true picture of the impact of lowered  
2 fee limits on consumer welfare, my conclusion and opinion  
3 is that the -- the consumer will suffer from a rate  
4 reduction in -- from -- from a reduction in the fee  
5 limit from the level I recommend.

6                   Now, so far, you've just had to take my  
7 word for it that these costs are substantial. I can  
8 illustrate to you with examples why I think that would be  
9 so, but I can actually now start to cite empirical  
10 research that supports my position because research is  
11 now emerging which supports the reasoning in my welfare  
12 analysis.

13                   A Federal Reserve Bank of New York staff  
14 report last month -- November 2007 -- finds that consumer  
15 experience in states that have banned payday lending --  
16 this will be Georgia, 2003 and North Carolina 2004 -- has  
17 not been positive.

18                   Oh, and by the way you may say, Well,  
19 we're not talking about a ban; we're talking about a fee  
20 limit. Well, actually the fifteen dollar (\$15) fee  
21 limit, which is the assumption used that I call P -- PUB-  
22 2 in -- in my note, is effectively a ban, because it  
23 reduces industry output to zero in -- in my model.

24                   The research at the Federal Reserve Bank  
25 of New York focusses just on financial costs, and ignores

1 the kinds of lost opportunities that I described above,  
2 and which -- that would give to -- rise to much greater  
3 losses to consumers.

4 But it turns out that following the bans  
5 in each state, there were more bounced cheques; more  
6 consumer complaints -- complaints about lenders and debt  
7 collectors, and more filings for chapter -- Chapter 7  
8 bankruptcy protection. That's one (1) piece of evidence.

9 The next piece of evidence, I've all ready  
10 referred to briefly, but I didn't indicate its source.  
11 It -- it was published out of Dartmouth University, but  
12 the research was conducted by Innovations for Poverty  
13 Action, which is an anti-poverty NGO -- that's Non-  
14 Government Organization. Yes.

15 MR. ANTOINE HACAULT: Sorry to interrupt  
16 you, but there's two (2) things; you've referred to that  
17 paper. We'll provide a copy of the paper to the Board.  
18 And you've referred specifically to more bounced cheques  
19 and -- and a cost to that.

20 Might I refer you to page 19 of that  
21 paper, and could you perhaps indicate what the study  
22 found that the increase in costs of -- of returned  
23 cheques was following that experience in -- in the  
24 banning of the payday loans?

25 THE CHAIRPERSON: So, Mr. Hacault, you're

1 asking the witness to file -- oversee that as an exhibit  
2 the Federal Reserve Bank of New York's paper?

3 MR. ANTOINE HACAULT: That's correct, Mr.  
4 Chairman, members of the Board.

5 THE CHAIRPERSON: That would be  
6 appreciated.

7 DR. KEVIN CLINTON: I -- I have the  
8 paper.

9 MR. ANTOINE HACAULT: Could you go to  
10 page 19?

11

12 (BRIEF PAUSE)

13

14 THE CHAIRPERSON: Is this a lengthy  
15 document?

16 DR. KEVIN CLINTON: The document is about  
17 thirty (30) pages long.

18 THE CHAIRPERSON: Okay. Are you going to  
19 make a lot of references to it? Because if you are, I'd  
20 just as soon have it copied now.

21 MR. ANTOINE HACAULT: No, there is just  
22 this one (1) reference for an actual dollar amount.

23 THE CHAIRPERSON: Okay. We'll go on that  
24 basis, and then we'll have a look at it later.

25 MR. BYRON WILLIAMS: Mr. Chairman, if I

1 might, would it be possible to get copies of it at the  
2 break?

3 THE CHAIRPERSON: I would imagine that  
4 would be possible.

5

6 CONTINUED BY MR. ANTOINE HACAULT

7 MR. ANTOINE HACAULT: Yes. At the very  
8 bottom, the last sentence of the last full paragraph, it  
9 starts with ea -- "if each returned at cheque cost..."

10 Could you read that sentence in? Do you  
11 see that?

12 DR. KEVIN CLINTON: Yeah.

13 "If each returned cheque cost  
14 depositors is thirty dollars (\$30),  
15 depositors paid an extra \$9 million per  
16 quarter; that is \$36 million per year  
17 in returned cheque fees after the ban."

18 MR. ANTOINE HACAULT: So this  
19 illustrates, then, that when you look at the -- the whole  
20 analysis, if you look at Robinson, he just says, Well,  
21 you're going to save the consumer if you change it from  
22 thirty (30) to twenty-five dollars (\$25). You sell --  
23 you save them five dollars (\$5).

24 But if, because of attempting to save them  
25 five dollars (\$5), he now has to bounce a cheque at

1 thirty dollars (\$30), he's not representing the true  
2 benefit or cost to the consumer.

3 Is that how I'm understanding this?

4 DR. KEVIN CLINTON: Absolutely, yes.

5 MR. ANTOINE HACAULT: Please continue  
6 with respect to your reference to the Poverty Action  
7 published report. I think you referred to that last  
8 time.

9 DR. KEVIN CLINTON: Yes. This was a  
10 study conducted by that NGO -- that's Non-Government  
11 Organization; it's an anti-poverty action group. And  
12 they did that experiment in South Africa where a payday-  
13 type lender randomly relaxed its risk criteria on loan  
14 applications to give a group of poor people loans they  
15 would not usually get.

16 The expanded access to credit  
17 significantly improved their lives in the following  
18 years. The members of the group had more stable jobs,  
19 higher incomes and better nutrition than their peers.

20 Now, my -- my third piece of research that  
21 I'm going to cite refers to the United Kingdom. Now the  
22 United Kingdom has an enormous financial sector. It  
23 generates about 30 percent of their gross domestic  
24 product.

25 And they had a very large payday -- payday



1 lending industry, by the way. It's -- it's four (4)  
2 times as large as -- as the Canadian industry. And, by  
3 the way, I should say that the UK authorities have  
4 enormous experience and sophistication in -- in  
5 regulating financial institutions. And the UK has no fee  
6 limits on payday lending, and that is not because they  
7 have not thought about it.

8 Well, consumer advocates -- I - I searched  
9 around as best I could for -- for what consumer advocates  
10 in the UK were saying about this situation. And,  
11 actually, I could not find much pressure on the consumer  
12 advocate side for free limits; but I did find an article  
13 by Collard and Kempson which has been cited in some of  
14 the consumer advocacy literature in Canada -- or these  
15 also, I should say, have -- have been cited as experts in  
16 the field; at least on of them.

17 And they have written a piece called  
18 "Affordable Credit, the Way Forward." And they actually  
19 argue against the limits in the following way.

20 They say:

21 "Many of the proposals to tackle high-  
22 cost lending, while well-intentioned,  
23 could leave poor people with even less  
24 choice and higher costs."

25 In other words, the concern in the UK



1 witness have those other papers; the Anti-Poverty Group  
2 and the UK Consumer Advocates?

3 MR. ANTOINE HACAULT: I would assume he  
4 does. I -- I haven't actually double-checked. I have a  
5 full box of materials that has been referred to by Dr.  
6 Robinson and others which I haven't gone through and  
7 cross-referenced, but there may be some cross-referencing  
8 in that, too.

9 If there isn't, we'll make sure that those  
10 are provided to everybody.

11 THE CHAIRPERSON: Please. I'd like to  
12 see those, yes. Thank you, sir. Okay.

13 MR. BYRON WILLIAMS: Mr. Chairman, I  
14 certainly have a copy -- copies of the Dartmouth study  
15 because I intend to use them in cross-examination so I  
16 can make those available if that would assist Mr.  
17 Hacault.

18 THE CHAIRPERSON: Yes, that would help.  
19 Ms. Southall...?

20

21 CONTINUED CROSS-EXAMINATION BY MS. ANITA SOUTHALL:

22 MS. ANITA SOUTHALL: Dr. Clinton, I'm  
23 going to start with some questions on RC-20, the document  
24 you've just been talking about.

25 First, sir, is your paper based on the

1 area of economics called "welfare economics"?

2 DR. KEVIN CLINTON: Yes, that is correct.

3 MS. ANITA SOUTHALL: And that area of  
4 economics was conceived in the late 1700s and later  
5 denoted as the Pareto Optimal Solution; is that right?

6 DR. KEVIN CLINTON: No, that is not  
7 right. The -- the origin of the concept of consumer  
8 surplus was the Cambridge economist, Alfred Marshall, and  
9 that would have been about 1870.

10 Pareto was an Italian economist around the  
11 turn of -- of the last century, around 1900, and I think  
12 he did most of his work in the 20th century. And I do  
13 not use the concept of Pareto -- every time I say a "P"  
14 the microphone explodes; I'll stand back a bit. Every --  
15 I-- I don't use the concept of Pareto optimality.

16

17 (BRIEF PAUSE)

18

19 MS. ANITA SOUTHALL: I do have a few more  
20 questions associated with this concept of the Pareto  
21 Optimal Solution. I take it you've heard of that term,  
22 sir?

23 DR. KEVIN CLINTON: Yes.

24 MS. ANITA SOUTHALL: Does the first  
25 theorem of welfare economics state that competitive

1 equilibrium is Pareto optimal?

2 DR. KEVIN CLINTON: That sounds like a  
3 correct statement.

4 MS. ANITA SOUTHALL: Does this mean that  
5 social welfare is greatest in a decentralized competitive  
6 market economy, or not?

7 DR. KEVIN CLINTON: Well, I agree with  
8 the statement, but I wouldn't link the two (2). Because  
9 the concept of -- of Pareto optimality, as you first  
10 cited it, is strictly a theoretical concept.

11 But I would agree that a competitive  
12 market is the mainstay of the prosperity of -- of our  
13 economies, but it's not -- it's not using the word  
14 "competitive market" in the -- in the same abstract way  
15 that Pareto would have used it.

16 MS. ANITA SOUTHALL: And just move on,  
17 sir, I understand there is a second theorem in the Pareto  
18 Optimum that states that:

19 "The optimum can be achieved as a  
20 competitive equilibrium once a social  
21 planner undertakes the appropriate  
22 redistribution of resources."

23 Do you agree with that?

24 DR. KEVIN CLINTON: I'm not sure that I  
25 do and -- and I think, really, this is outside the -- the

1 bounds of my testimony because this is about highly  
2 abstract economic theories that have got very little to  
3 do with the testimony that I've presented.

4 MS. ANITA SOUTHALL: So, the -- the  
5 statement I've just indicated; are you in agreement or  
6 disagreement with that statement?

7 DR. KEVIN CLINTON: Could you repeat it?

8 MS. ANITA SOUTHALL: Sure.

9 "The Pareto optimum can be achieved as  
10 a competitive equilibrium once a social  
11 planner undertakes the appropriate  
12 redistribution of resources."

13 DR. KEVIN CLINTON: I would have to do a  
14 lot of study. There are a lot -- there's a lot of  
15 content in that sentence, and I -- I wouldn't -- I don't  
16 want to make a snap judgment right here. And I repeat,  
17 everything Pareto wrote is in the context of a highly  
18 abstract mathematical model. Those are statements about  
19 mathematical properties within a model.

20 MS. ANITA SOUTHALL: Within this concept  
21 of the second theorem of Pareto, and the role of the  
22 social planner in bringing the competitive optimum and  
23 social optimum together, does the Board play the role of  
24 the social planner?

25 Are you able to comment on that?

1 DR. KEVIN CLINTON: Well, I think you  
2 used a word there that just about summarized the  
3 hesitation I had earlier on. You used the word  
4 "theorem". This a mathematical theorem. Now, I -- I do  
5 not see the Board as -- as algebraic variables.

6 MS. ANITA SOUTHALL: Dr. Clinton, then,  
7 if you could turn to your -- your paper, RC-20, I have a  
8 series of questions for you associated with the content.

9 First of all your paper deals with the  
10 calculation of welfare costs, benefits and transfers that  
11 would result from the four (4) different scenarios.

12 Is that correct?

13 DR. KEVIN CLINTON: That's right.

14 MS. ANITA SOUTHALL: And when you speak  
15 of welfare, you mean the welfare of society as a whole,  
16 correct?

17 DR. KEVIN CLINTON: That's right. And --  
18 and the groups within society that I've identified.

19 MS. ANITA SOUTHALL: And you're looking  
20 at the issue of the efficient allocation of resources,  
21 correct?

22 DR. KEVIN CLINTON: Not necessarily. I  
23 start -- my analysis can start from any given situation  
24 and then say, Well, do these changes make it better or  
25 worse? So I don't have to start from an -- from an

1 optimal position.

2 Now, it so happens that in this case, we  
3 are starting with an unregulated market that a lot of  
4 economists would say has many virtues. So, all I say,  
5 though, is we're starting with an unregulated market, and  
6 we're -- we're introducing a filament.

7 Now, the question we have -- we all have  
8 to ask ourselves, and it's a difficult question and, it -  
9 - in practice, it's not often asked. The question we  
10 have to ask ourselves is: What purpose does a filament  
11 serve in a competitive market?

12 Now regulators in Ottawa in the financial  
13 sector have been asked to do a lot of things over the  
14 years, but they've never been asked to -- to regulate  
15 fees or interest rates. So, we're a -- we're a novel  
16 territory here.

17 MS. ANITA SOUTHALL: Sir, your  
18 evaluation, as I think you've been sharing with us  
19 earlier this morning, is an analysis of gains and losses  
20 of various sectors of Canadian society under these  
21 various scenarios, correct?

22 DR. KEVIN CLINTON: That is correct.

23 MS. ANITA SOUTHALL: And for the purpose  
24 of the exercise, you have assumed a loan of three hundred  
25 dollars (\$300) over two (2) weeks, correct?



1 DR. KEVIN CLINTON: Yes, that is correct.

2 MS. ANITA SOUTHALL: And you've assumed  
3 annual revenues from fees of \$600 million for payday loan  
4 companies across Canada, correct?

5 DR. KEVIN CLINTON: Yes, that is correct.

6 MS. ANITA SOUTHALL: In your model,  
7 maximum fees of thirty-six dollars (\$36), thirty dollars  
8 (\$30), twenty-one dollars eighty-two cents (\$21.82) and  
9 fifteen dollars (\$15) were analysed, correct?

10 DR. KEVIN CLINTON: Yes, that is correct.

11 MS. ANITA SOUTHALL: Now, can we turn to  
12 Chart 1 on page 4 please, Dr. Clinton?

13 DR. KEVIN CLINTON: Yes.

14 MS. ANITA SOUTHALL: And this is a chart  
15 indicated as "Free Frequency and Mean Unregulated  
16 Market," correct?

17 DR. KEVIN CLINTON: That is correct.

18 MS. ANITA SOUTHALL: The horizontal axis  
19 shows the fees you obtained from the five (5) surveys and  
20 the information you extracted from those, correct?

21 DR. KEVIN CLINTON: That's right. Each  
22 column is -- is the average across five (5) surveys.  
23 Simple average.

24 MS. ANITA SOUTHALL: And we see this  
25 ranges from seventeen dollars (\$17) to sixty dollars

1 (\$60)

2 Is that right?

3 DR. KEVIN CLINTON: That is correct.

4 MS. ANITA SOUTHALL: The surveys cover  
5 all of Canada based on that material from which you  
6 extracted the data, correct?

7 DR. KEVIN CLINTON: Yes, that is correct.

8 MS. ANITA SOUTHALL: And from the chart  
9 we note that fees between twenty-one dollars (\$21) and  
10 twenty-seven dollars (\$27) occurred most frequently.

11 Is that correct?

12 DR. KEVIN CLINTON: Yes, that is correct.

13 MS. ANITA SOUTHALL: And we see that the  
14 mean for all of the fee ranges on Chart 1 is twenty-five  
15 dollars (\$25) -- pardon me, twenty-five point five  
16 dollars (\$25.5) indicated by the little arrow which  
17 you've drawn on Chart 1.

18 Is that right?

19 DR. KEVIN CLINTON: Yes, that is correct.

20 And I -- I'd like to explain that mean.

21 I -- I think this is one (1) of the areas  
22 where I got into trouble the other day, because it's --  
23 it's -- it's not just a flat average over all of those  
24 fees.

25 Instead, it -- it takes those frequency

1 weights and weights each observation by -- so sixty  
2 dollars (\$60) is -- is weighted by, it looks like, about  
3 point zero one (.01).

4                   So, in other words, the mean that I am  
5 using here is not quite subject to the same outlier  
6 problem that a simple average has, because the outliers  
7 in my case have a very small weight.

8                   But if -- if I use -- if I use that  
9 frequency distribution as my weighting, then that's how I  
10 got my twenty-five point five (25.5). It's fre -- it's  
11 frequency weighted.

12                   MS. ANITA SOUTHALL: Now, Dr. Clinton,  
13 looking at Chart 1, if you were to remove all of the fees  
14 above thirty-seven dollars (\$37) and performed the same  
15 calculations --

16                   DR. KEVIN CLINTON: Yes.

17                   MS. ANITA SOUTHALL: -- the mean for the  
18 remaining fees will be less than the twenty-five point  
19 five dollars (\$25.5), is that correct?

20                   DR. KEVIN CLINTON: Yes. Well -- and the  
21 exact number is twenty-four point four (24.4). And I  
22 referred to this in one (1) of my moments of lucidity as  
23 opposed to technical obscurity the other day. I referred  
24 to -- it -- it's like slicing a ham.

25                   Because what I'm doing is slicing off the

1 -- parts of the distribution of -- we're going to exclude  
2 with our fee limit. And then what is left is what I call  
3 -- and again, this is a -- a technical mouthful, but I --  
4 I think you'll understand it now you've got more context.  
5 I call it a "limit constrained mean."

6                   And the -- the interesting thing, by the  
7 way, about these different means for the different fee  
8 limits is the following. I think we're inclined to think  
9 when you hear me say "thirty-six dollar (\$36) limit,"  
10 that I'm in favour of the thirty-six dollar (\$36) fee and  
11 so on.

12                   Well, no. Most fees are going to be below  
13 the limit. And even my limit, you see, it reduces the  
14 mean from where we now are. You might think thirty-six  
15 dollar (\$36) would not reduce the mean fee from what we  
16 have today, because, as you're saying, most of those fees  
17 are below thirty dollars (\$30) actually. But it does.

18                   It reduces it to twenty-four point four  
19 (24.4) and if --

20                   MS. ANITA SOUTHALL:    Could I just carry  
21 on then, Dr. Clinton?

22                   DR. KEVIN CLINTON:    Yeah.

23                   MS. ANITA SOUTHALL:    If you don't mind  
24 because --

25                   DR. KEVIN CLINTON:    I think we'd all be

1 better off if you did.

2 MS. ANITA SOUTHALL: Thank you, I will do  
3 that then, sir. So, as you cut off the higher end of the  
4 fees, the mean value falls, correct?

5 DR. KEVIN CLINTON: That's right.

6 MS. ANITA SOUTHALL: And that's what  
7 you've done or showed in Charts 2, 3 and 4 in RC-20,  
8 correct?

9 DR. KEVIN CLINTON: Yes, that's right.

10 MS. ANITA SOUTHALL: And this is what  
11 you've shown in Table 1 for each level of maximum fee  
12 set, there is an implied market fee shown on the left --  
13 pardon me, on the right. I'm just going to --

14 DR. KEVIN CLINTON: Yes.

15 MS. ANITA SOUTHALL: -- I'm just going to  
16 refer you --

17 DR. KEVIN CLINTON: Yes, that is it.

18 MS. ANITA SOUTHALL: -- to Table 1.

19 DR. KEVIN CLINTON: Yeah, I'm -- I'm with  
20 you. I've got it. That's correct.

21 MS. ANITA SOUTHALL: Table 1 is on page 2  
22 for those.

23 DR. KEVIN CLINTON: Yeah, the exception,  
24 of course, is PUB-2 -- the fifteen dollar (\$15) fee,  
25 because we don't observe any fees that low. So if that

1 were the limit, then that would also be the implied  
2 average market fee. It's the only -- it's -- it's the  
3 only number we have.

4 MS. ANITA SOUTHALL: And referring back  
5 to Table 1, that is just the average or mean of the fees  
6 charged by those payday loan companies left in the  
7 market?

8 DR. KEVIN CLINTON: Yes.

9 MS. ANITA SOUTHALL: Is that correct?

10 DR. KEVIN CLINTON: That is correct.

11 MS. ANITA SOUTHALL: And it's the mean  
12 values from these four (4) charts that you've used in  
13 your model?

14 DR. KEVIN CLINTON: Yes, that's correct.

15 MS. ANITA SOUTHALL: If we could turn to  
16 that model and look at figure 1 on page 7, please.

17 DR. KEVIN CLINTON: Yes.

18 MS. ANITA SOUTHALL: This figure, Dr.  
19 Clinton, reflects the current market situation, no  
20 regulation of fees, correct?

21 DR. KEVIN CLINTON: That is correct, yes.

22 MS. ANITA SOUTHALL: And the mean fee  
23 you're using is twenty-five point five dollars (\$25.5) as  
24 derived from your survey extractions?

25 DR. KEVIN CLINTON: And the calculation

1 as per figure 1, yeah.

2 MS. ANITA SOUTHALL: And you've  
3 calculated a total of twenty-three point five (23.5)  
4 million payday loan transactions?

5 DR. KEVIN CLINTON: That's right. That's  
6 correct.

7 MS. ANITA SOUTHALL: And you have drawn  
8 in a demand line on the figure, correct?

9 DR. KEVIN CLINTON: Yes.

10 MS. ANITA SOUTHALL: And you've indicated  
11 to us that the product is inelastic, which means that the  
12 customer is willing to pay higher prices to have the  
13 product available. Correct?

14 DR. KEVIN CLINTON: You said the product  
15 is inelastic. It -- it's demand that --

16 MS. ANITA SOUTHALL: Demand, thank you.

17 DR. KEVIN CLINTON: -- that is inelastic.

18 MS. ANITA SOUTHALL: Thank you.

19 DR. KEVIN CLINTON: Yes, and the -- I  
20 have not ex -- assumed extreme in -- inelasticity here.  
21 I was -- I was -- technically, my assumption is point  
22 five (.5) -- zero point five (0.5). There would be a lot  
23 of other products with similar elasticity of demand. If  
24 the -- if the elasticity is less than one (1), we say  
25 it's "inelastic demand." If it's more than one (1), we

1 say "elastic."

2 MS. ANITA SOUTHALL: So this is inelastic  
3 demand.

4 DR. KEVIN CLINTON: It's -- it's  
5 inelastic, yeah, fairly steep slope, yeah.

6 MS. ANITA SOUTHALL: And you've also  
7 indicated a supply line on a figure 1 which is demarked  
8 as S-1, correct?

9 DR. KEVIN CLINTON: Yes, that is correct.

10 MS. ANITA SOUTHALL: The supply line is  
11 quite elastic because the suppliers of this product can  
12 easily increase the availability of the product.

13 Is that correct?

14 DR. KEVIN CLINTON: Yes, that is correct.

15 MS. ANITA SOUTHALL: And figure 1 gives  
16 us a market mean fee of twenty-five point five dollars  
17 (\$25.5) and a total twenty-three point five (23.5)  
18 million customer --

19 DR. KEVIN CLINTON: It's unit.

20 MS. ANITA SOUTHALL: -- per payday loan  
21 transactions, correct?

22 DR. KEVIN CLINTON: The twenty-three  
23 point five (23.5) is of the nature of an index number.  
24 Let me tell you how I got it.

25 Remember the size of the industry that I'm



1 assuming is 600 million. Well, I know the price is  
2 twenty-five point five (25.5), so I divide the six  
3 hundred (600) by twenty-five point five (25.5) and say I  
4 have twenty-five (25) -- 23.5 million units. But it's  
5 like an index number.

6 This may sound obscure to the Board, but  
7 actually we use index numbers for output just as often as  
8 we use index numbers for prices.

9 For example, we -- we have a -- a monthly  
10 index of output in -- in the Canadian economy that's  
11 called "real domestic product." And -- and similarly,  
12 it's -- it's an index. Now -- now usually when you  
13 construct an index, for convenience, you put its initial  
14 value equal to a hundred (100), and then changes are just  
15 percentage changes.

16 But the -- the hundred (100) is chosen  
17 arbitrarily. So here I've chosen the -- the unit,  
18 arbitrarily; twenty-three point five (23.5) just so -- so  
19 that my initial starting point gives me a -- a sales  
20 revenue equal to 600 million.

21 MS. ANITA SOUTHALL: Thank you for that,  
22 sir. And this, as is -- as is noted in figure 1, is the  
23 unregulated market equal -- equilibrium, correct?

24 DR. KEVIN CLINTON: Yes, that's right.

25 MS. ANITA SOUTHALL: And just so we are

1 clear, Dr. Clinton, the range of fees shown in Chart 1 of  
2 seventeen dollars (\$17) to sixty dollars (\$60) would  
3 still continue to exist. Each company will not reduce  
4 their fee to twenty-three and a half dollars (\$23.50),  
5 correct?

6 DR. KEVIN CLINTON: That -- that is  
7 correct.

8 MS. ANITA SOUTHALL: Or twenty-five and a  
9 half dollars (\$25.50).

10 DR. KEVIN CLINTON: That is correct. The  
11 twenty-five point five (25.5) remember is -- is also a  
12 kind of price index, because I've -- I've weighted and --  
13 and averaged all those prices just as you do with a  
14 basket of consumer goods to get the consumer price index,  
15 so -- so both of those axis are a kind of -- of index  
16 number.

17 They bunch together. On the horizontal  
18 access, you've got non-homogenous goods, because you --  
19 you've got service there, as well dollar loan volume.  
20 And -- and likewise on -- on the vertical axis, you've  
21 got risk premiums, and -- and all sorts of things.

22 And it's all -- it's all weighted, and --  
23 and brought together by means of that averaging process.  
24 So it's -- it's not -- it's not as simple as -- as one  
25 might -- might quite think, just looking at the chart.

1 MS. ANITA SOUTHALL: Dr. Clinton, this  
2 figure 1 represents the situation, or demonstrates that  
3 the un-regulated market equilibrium maximizes the welfare  
4 to society.

5 Do you agree with that? Or -- or is that  
6 what you were attempting to --

7 DR. KEVIN CLINTON: For my purposes, this  
8 is -- is just the starting point. But it -- it would  
9 happen in this case that that starting point has certain  
10 optimal properties.

11 MS. ANITA SOUTHALL: Is it the best  
12 solution?

13 DR. KEVIN CLINTON: The way I've set it  
14 up here, that market equilibrium point will give you  
15 maximum consumer and supplier surplus combined. It's the  
16 combination of the two (2). It's not guaranteed to give  
17 you maximum con -- consumer surplus.

18 MS. ANITA SOUTHALL: Mr. Chairman, I do  
19 have a bit more to complete with Dr. Clinton.

20 I don't know when the Board would like to  
21 take its morning break?

22 THE CHAIRPERSON: I think you're well  
23 into it, you might as well continue.

24 MS. ANITA SOUTHALL: Thank you.

25

1 CONTINUED BY MS. ANITA SOUTHALL:

2 MS. ANITA SOUTHALL: Dr. Clinton, you  
3 then went on in figures 2, 3, 4, and 5, and changed the  
4 mean fee in each example to show how the welfare or  
5 benefit of each group changed, and how the welfare, or --  
6 pardon me, welfare or benefit to the whole society  
7 changed.

8 Is that accurate?

9 DR. KEVIN CLINTON: On -- on the charts,  
10 I can only identify two (2) groups; it's the consumer and  
11 the producer.

12 MS. ANITA SOUTHALL: On the figures.

13 DR. KEVIN CLINTON: Yeah. It just gets  
14 too complicated to try to do anything more.

15 MS. ANITA SOUTHALL: Okay. Thank you.

16 And those benefits -- and you took us to  
17 table 2 today during our explanation.

18 Those benefits are shown on table 2.

19 Correct?

20 DR. KEVIN CLINTON: Figure 2?

21 MS. ANITA SOUTHALL: Table 2.

22 DR. KEVIN CLINTON: Oh. Oh.

23 MS. ANITA SOUTHALL: Sorry.

24 DR. KEVIN CLINTON: Yeah. Yes. Table 2  
25 and figure 2 --

1 MS. ANITA SOUTHALL: This is table 2.

2 DR. KEVIN CLINTON: -- should have a  
3 certain consistency, yeah.

4 MS. ANITA SOUTHALL: Table 2, page 3.  
5 Correct?

6 DR. KEVIN CLINTON: Yes.

7 MS. ANITA SOUTHALL: If we look at the  
8 first column in table 2, the column Clinton Thirty-five  
9 Plus One, we see a gain for consumers of \$5 million.

10 Is that correct?

11 DR. KEVIN CLINTON: Yes.

12 MS. ANITA SOUTHALL: And if we go right  
13 under PUB-1, the 130, which is the second column --

14 DR. KEVIN CLINTON: Yeah.

15 MS. ANITA SOUTHALL: -- we see consumers  
16 suffering a loss valued at \$2 million.

17 Is that correct?

18 DR. KEVIN CLINTON: Yes, that is correct.

19 MS. ANITA SOUTHALL: And if we go the  
20 right column -- the far right column, PUB-2, fifteen  
21 dollars (\$15), we see consumers suffering a loss valued  
22 at \$600 million in your analysis.

23 Correct?

24 DR. KEVIN CLINTON: Yes, and on the  
25 chart, I almost ran out of space. There's a very big

1 triangle of lost consumer welfare.

2 MS. ANITA SOUTHALL: And as we move away  
3 from the existing market equilibrium price, we see  
4 consumers having losses of greater amounts in your  
5 analysis.

6 Is that correct?

7 DR. KEVIN CLINTON: No, it's not correct.

8 With -- it so happens that with my thirty-  
9 five (35) plus one (1), there's a negative entry. So  
10 consumers actually benefit.

11 And if you want to look at the chart, I  
12 can show you the reason for that. I can give you the  
13 intuition for it.

14 MS. ANITA SOUTHALL: Sorry. If I could  
15 just clarify that.

16 When -- when we move away from the Clinton  
17 Thirty-five Plus One model.

18 DR. KEVIN CLINTON: Yeah.

19 MS. ANITA SOUTHALL: If I could maybe  
20 correct it to that reference, we see consumers having  
21 losses of greater amounts.

22 DR. KEVIN CLINTON: Yes.

23 MS. ANITA SOUTHALL: Can you agree to  
24 that?

25 DR. KEVIN CLINTON: Yes, I can, but

1 remember here we should be dealing with orders of  
2 magnitude. And I'm showing a gain of minus five (-5) for  
3 -- for my suggestion, and for PUB-1, I'm showing a number  
4 of two (2).

5 Well, these -- these are both very close  
6 to zero, so, what I would say is those suggestions  
7 involve very modest changes whereas the suggestions under  
8 the heavy reporting columns involve substantial losses.  
9 So that's -- that's the way I would read it. I -- I  
10 wouldn't draw a strong distinction between the thirty  
11 (30) and the thirty-five plus one (35 + 1). It's -- it's  
12 there. It's obviously there but...

13 MS. ANITA SOUTHALL: And, sir, with  
14 respect to the consumer line A, the losses accounted for  
15 as we move towards the right-hand columns, the heavy  
16 reporting columns, for consumers are mainly by the  
17 reduction of storefronts -- I'm talking about payday  
18 lending options -- storefronts, reduced options available  
19 to consumers who wish to borrow.

20 Is that a fair statement?

21 DR. KEVIN CLINTON: Well, remember I said  
22 I'd modified my views on -- on this? I -- I think  
23 actually the -- the most important withdrawal of service  
24 would be to do with risk. Lenders would withdraw from --  
25 from the riskier loans.

1                   And -- and this is one (1) thing that  
2 would make that supply curve very elastic because I'm  
3 including risk tolerance in my measure of output. If --  
4 if -- I'm saying if lenders' risk tolerance goes up, in a  
5 way that is a -- a form of increased supply. It's  
6 opening up access to borrowers that otherwise won't be  
7 able to get the loan.

8                   Now, this is something that lenders can  
9 do. They can vary their risk tolerance without employing  
10 any more or less employees or opening branches. This --  
11 this can give a lot of elasticity to that line without  
12 changing their employment or factors of reduction.

13

14   (BRIEF PAUSE)

15

16                   MS. ANITA SOUTHALL: Dr. Clinton, if you  
17 could look at Chart 1 on page 4 of your RC-20? We talked  
18 about this a few moments ago, sir. The date of -- from  
19 those various surveys is for all of Canada, correct?

20                   DR. KEVIN CLINTON: Yes, that is correct.

21                   MS. ANITA SOUTHALL: And so  
22 hypothetically if I tell you that there are no fees in  
23 Manitoba over thirty-six dollars (\$36), the resultant  
24 mean in chart 1 would fall if we were -- if we were applying  
25 that to the chart; is that correct?



1 DR. KEVIN CLINTON: Hypothetically, yes.

2 MS. ANITA SOUTHALL: And the equilibrium  
3 point in Figure 1 would change as well, correct, looking  
4 at Figure 1?

5 DR. KEVIN CLINTON: Yes, yes, yes.

6 MS. ANITA SOUTHALL: And all of the  
7 results in Table 2 on page 3 would change, specifically  
8 the consumer gains in all cases would increase; do you  
9 agree?

10 DR. KEVIN CLINTON: This is all  
11 hypothetical because --

12 MS. ANITA SOUTHALL: It is and I'm just  
13 asking --

14 DR. KEVIN CLINTON: Yeah.

15 MS. ANITA SOUTHALL: -- you from a  
16 hypothetical point of view.

17 DR. KEVIN CLINTON: Well, let me get it  
18 back to a factual point of view.

19 MS. ANITA SOUTHALL: No, sir, with  
20 respect, I need you to answer my question on that.

21 DR. KEVIN CLINTON: Okay.

22 MS. ANITA SOUTHALL: I've put a specific  
23 hypothetical to you.

24 DR. KEVIN CLINTON: But what we're  
25 dealing with here is a sample, not the whole population.

1 Now, are you asking --

2 MS. ANITA SOUTHALL: Can you provide an  
3 answer to the question I posed?

4 DR. KEVIN CLINTON: Can you repeat it?

5 MS. ANITA SOUTHALL: Sure. We talked  
6 about that hypothetical assumption of no fees in Manitoba  
7 over thirty-six dollars (\$36). We talked about the fact  
8 that the resultant mean in Chart 1 would fall; that the  
9 equilibrium point in Figure 1 would change. We've got  
10 through all of that and I've asked you -- and the results  
11 in Table 2 would change?

12 DR. KEVIN CLINTON: Yes.

13 MS. ANITA SOUTHALL: Specifically the  
14 consumer gains would increase? And I -- I guess the  
15 question is: Do you agree or disagree with that  
16 statement on my hypothetical?

17 DR. KEVIN CLINTON: You just said  
18 "gains," now, I've estimated losses. If -- if the -- if  
19 the pre-regulation equilibrium price is lower, then the  
20 losses estimated all the way across would be lower. The  
21 ranking wouldn't necessarily change.

22 And I repeat, this is -- this is all  
23 hypothetical because I regard my numbers as coming from a  
24 sample and we don't have the whole population. There  
25 could -- there could well be numbers in there that we

1 haven't recorded above thirty-six dollars (\$36).

2 MS. ANITA SOUTHALL: Dr. Clinton, we  
3 don't have the specific data for Chart 1 for Manitoba, is  
4 that correct? Now Chart 1, again, is on page 4.

5 DR. KEVIN CLINTON: That is correct. It  
6 includes Manitoba, but it's not confined to Manitoba.

7 MS. ANITA SOUTHALL: And we can't say  
8 with certainty that the Clinton thirty-five (35) plus one  
9 (1) is the correct baseline from which to start for  
10 Manitoba, I take it?

11 DR. KEVIN CLINTON: Well, I'd have to  
12 look at the numbers. It's -- I've explained how I've  
13 done my calculation and I've also explained that I would  
14 like to have much more comprehensive data and, indeed,  
15 that the Board will have such a thing in 2010, which is  
16 the first opportunity to employ my scheme properly.

17 But my thirty-five point five (35.5) is  
18 the best I could come up with with the data I had  
19 available.

20 MS. ANITA SOUTHALL: So my question is:  
21 We cannot say with certainty whether that is the correct  
22 baseline for Manitoba today?

23 DR. KEVIN CLINTON: There is no certainty  
24 about any empirical magnitude in economics.

25 MS. ANITA SOUTHALL: Okay, thank you sir.

1 If we did have the complete data set to arrive at that  
2 number, that number would be a reflection of the current  
3 and regulated market fees. Is that right?

4 DR. KEVIN CLINTON: That's correct.

5 MS. ANITA SOUTHALL: And if the Board  
6 were to adopt that number, it would simply be adopting  
7 the existing market status quo; correct?

8 DR. KEVIN CLINTON: No. It would change  
9 the status quo, and that's immediately obvious when you  
10 look at the mean market fees. My suggestion reduced is  
11 the mean market fee, from the unregulated equilibrium.

12

13 (BRIEF PAUSE)

14

15 MS. ANITA SOUTHALL: Dr. Clinton, would  
16 that be in the long run versus the short run?

17 DR. KEVIN CLINTON: No.

18

19 (BRIEF PAUSE)

20

21 MS. ANITA SOUTHALL: Dr. Clinton, why  
22 would the complete data set, if it was available to you  
23 for Manitoba, allowing you to arrive at the number, why  
24 would that not be a reflection of the current unregulated  
25 market fees?

1 DR. KEVIN CLINTON: In 2010, we will have  
2 a fee limit, I assume, of some kind. So at that point,  
3 we -- we -- we'll be in a -- a somewhat different  
4 situation to the situation that we have right now.

5 We'll have certainly better and more  
6 comparable and more -- and it should be absolutely  
7 comprehensive data. But it -- it will have changed in  
8 that it's -- it would all have been subject to a fee  
9 limit that we don't have right now.

10 MS. ANITA SOUTHALL: Right, sir. And I -  
11 - if I somehow left with you -- you with the impression  
12 that I was talking about the future, I was trying to pose  
13 the question with respect to the -- what -- if complete  
14 data were available today in terms of the current market.

15 DR. KEVIN CLINTON: Yes.

16 MS. ANITA SOUTHALL: The current market's  
17 unregulated, you'll agree with that?

18 DR. KEVIN CLINTON: Yes, absolutely.

19 MS. ANITA SOUTHALL: And so if we had the  
20 complete data set today to arrive at the number, it would  
21 be a reflection of the current unregulated market fees,  
22 correct?

23 DR. KEVIN CLINTON: Yes, that is correct.

24 MS. ANITA SOUTHALL: And if the Board  
25 were to adopt that number, it would be adopting the

1 existing market status; correct?

2 DR. KEVIN CLINTON: The fee limit would  
3 be a function of the existing market status. But once  
4 it's imposed, it would change the market. Because by  
5 lopping off that tail, you're going to change the mean  
6 fee in the market.

7 So my -- let me put it this way perhaps --  
8 perhaps I can satisfy all customers. My fee limit was  
9 designed to have the least impact, to have a minimal  
10 impact, on market competition while at the same time  
11 eliminating extreme rates.

12 So it -- it's designed not to disturb the  
13 existing equilibrium but it does a little bit.

14 MS. ANITA SOUTHALL: In the absence of  
15 your fee limit, sir, and with -- hypothetically if the  
16 Board was adopting some number based on the market status  
17 quo, would the Board be meeting the requirements of the  
18 legislation for setting payday lending rates?

19 Do you have an opinion on that?

20 DR. KEVIN CLINTON: Yes, I do. Can I  
21 refer to the Consumer Protection Act?

22 MS. ANITA SOUTHALL: Absolutely.

23 DR. KEVIN CLINTON: I think I have it  
24 right here.

25

1 (BRIEF PAUSE)

2

3 DR. KEVIN CLINTON: It says:

4 "An order under this -- an order made  
5 under this section -- "

6 Now by the way, I'm not a lawyer. It's  
7 going to be just as painful for lawyers to hear me  
8 talking about the law as it was for me listening to a CEO  
9 and a lawyer talking about economies of scale last week.  
10 But I'll -- I'll read this and see if I -- you tell me if  
11 I've got it right. It says:

12 "An order made under this section must  
13 be one that the Board considers just  
14 and reasonable in the circumstances  
15 having regard to the factors and the  
16 data considered by it."

17 And I took that as my marching  
18 instructions. So I come from there.

19 MS. ANITA SOUTHWALL: I -- I -- I'm a bit  
20 hesitant to ask you to elaborate too much further but,  
21 quite frankly, it -- by referring specifically to that  
22 section and -- and that concept, a fair and reasonable  
23 rates occurs in the Public Utilities forum routinely but  
24 under a variety of different circumstances.

25 Is there something specific you go to from

1 that --

2 DR. KEVIN CLINTON: Yes.

3 MS. ANITA SOUTHALL: -- information in  
4 the legislation? Would you mind just taking a moment to  
5 try and --

6 DR. KEVIN CLINTON: Yeah.

7 MS. ANITA SOUTHALL: -- explain that?

8 DR. KEVIN CLINTON: Yeah. I -- well  
9 first of all, I substitute "regulation" for "order". So  
10 I -- I'm not using -- I'm not substituting the word  
11 "fee". So I'm saying what I've come up with is a  
12 regulation that is just and reasonable.

13 And that will allow the market within that  
14 framework to set a whole range of different fees for all  
15 sorts of qualities of service and risk tolerance. And  
16 that -- that -- that process will -- will result in -- in  
17 the just and reasonable setting of fees.

18 MS. ANITA SOUTHALL: Thank you. Those  
19 are my questions with respect to RC-20. For the panel I  
20 have approximately fifteen (15) minutes left of my  
21 remaining cross-examination and then we would be able to  
22 move to the other counsel for their cross-examination.

23 Did -- did we want to have a break at this  
24 point?

25 THE CHAIRPERSON: Okay, we'll have the



1 break now. Thank you, Dr. Clinton.

2 MS. ANITA SOUTHALL: Thank you.

3

4 --- Upon recessing at 10:25 a.m.

5 --- Upon resuming at 10:40 a.m.

6

7 THE CHAIRPERSON: Okay, folks, if we  
8 could get back to it, it would be appreciated. By the  
9 way, the Board has another appointment at lunch so we're  
10 going to be closing down this morning at quarter to 12:00  
11 but we'll restart again at 1:15.

12 This is the time of the season where all  
13 sorts of meetings get fitted in. Okay, Ms. Southall...?

14 MS. ANITA SOUTHALL: Thank you, Mr.  
15 Chairman.

16 MR. BYRON WILLIAMS: Excuse me, Ms.  
17 Southall, sorry. It's Mr. Williams. Sorry to interrupt.  
18 Are -- are those documents ready --

19 MS. ANITA SOUTHALL: They are being  
20 copied at the present time.

21 MR. BYRON WILLIAMS: Thank you. Sorry,  
22 to interrupt.

23 MS. ANITA SOUTHALL: That's fine.

24 MR. ALLAN FORAN: And perhaps I could  
25 interrupt as well, I'm sorry, Ms. Southall. It's Mr.

1 Foran.

2                   Just -- the one (1) question that came to  
3 my mind is there was a presenter this morning that --  
4 that appears to have filed a whole series of documents  
5 with the Board and I was wondering how that was being  
6 treated by the Board; whether this documentation is going  
7 to be distributed to Intervenors, whether it's  
8 confidential or whether it's in fact been accepted.

9                   THE CHAIRPERSON: Well, the report that  
10 the gentleman provided we can copy and circulate to the  
11 parties.

12

13   (BRIEF PAUSE)

14

15                   THE CHAIRPERSON: Okay, Ms. Southall...?

16                   MS. ANITA SOUTHALL: Thank you.

17

18 CONTINUED BY MS. ANITA SOUTHALL:

19                   MS. ANITA SOUTHALL: Dr. Clinton, could  
20 you just refer to one (1) of the binder sets of reference  
21 documents, I think there may be one (1) behind you on a  
22 table, and turn to Tab 46 which is your initial report  
23 filed with the Board.

24

25   (BRIEF PAUSE)

1 MS. ANITA SOUTHALL: And could you turn  
2 to page 7 of your report, please. At line 11 to 15 of  
3 your report you indicated that the -- the statement is  
4 made:

5 "Payday lending critics contend that  
6 the existence of a wide range of  
7 charges across the industry means that  
8 there is little competition. This is a  
9 non sequitur as the degree of  
10 competition or of monopoly, for that  
11 matter, has no bearing on the  
12 dispersion of prices. A spread of  
13 prices of more than 20 percent at  
14 different outlets for consumer items  
15 that are more or less the same is the  
16 norm rather than the exception."

17 And I take it you maintain that position,  
18 sir?

19 DR. KEVIN CLINTON: Yes, this summarizes  
20 results obtained by Bay, Professor Bay (phonetic) and his  
21 collaborators at Indiana University who investigated a  
22 huge database of prices. In their cases they were -- in  
23 their case they were comparing items that were exactly  
24 identical and they had something like 4 million different  
25 observation points. And the 20 percent is their number,

1 not mine.

2 MS. ANITA SOUTHALL: Thank you. At line  
3 20 of the same page of your report, sir, you indicate  
4 that the payday loan product is heterogeneous.

5 Could you just provide us with the  
6 definitions of heterogeneous and homogeneous for the  
7 purpose of the concept of the payday loan product?

8 DR. KEVIN CLINTON: Yes, well, the -- the  
9 key there is -- the key sentence is the product is  
10 heterogeneous, that is to say, it -- it differs somewhat  
11 from lender to lender.

12 And I think when I was here last week I --  
13 I did mention that I've had a change of view on this and  
14 -- or maybe I had this idea in the first place and just  
15 forgot to write it down but the -- the key aspect to --  
16 to my mind now is differences in risk tolerance. Some  
17 lenders have very different risk standards from -- from  
18 others.

19 MS. ANITA SOUTHALL: And that's what  
20 differentiates the hundred dollar (\$100) loan for a two  
21 (2) week period or the three hundred (\$300) loan for a  
22 two (2) week period from lender to lender?

23 DR. KEVIN CLINTON: I think that would be  
24 the main single aspect differentiating the product of one  
25 lender from another.

1                   Now, I -- I also said that geographical  
2 location, as far as an individual is concerned, will be  
3 an important factor as well; in fact, it could be a  
4 crucial factor. If you were living in a small town with  
5 only one (1) store, the closure of that store would --  
6 would have a significant impact on you.

7                   But, from the point of view of corporate  
8 strategy, I -- I don't think that firms have different  
9 strategies to differentiate their products. I think  
10 they're all basically looking for the same things; in  
11 other words, good coverage of a city in areas that have  
12 easy access by car and that are highly visible. I think  
13 that's what they're all looking for and there are plenty  
14 of such locations in -- in Manitoba.

15                   MS. ANITA SOUTHALL: Thank you, Dr.  
16 Clinton.

17                   On pages 8 and 9 of your report -- I'm not  
18 going to take you to a specific section, but you do  
19 address the issue that the Board is facing with respect  
20 to fixing the limit on extension fees or rollover fees.

21                   Do you recall that?

22                   DR. KEVIN CLINTON: Yes. Yes, I do.

23                   MS. ANITA SOUTHALL: At -- if you could  
24 turn to Tab 49 in the reference materials, please.

25

1 (BRIEF PAUSE)

2

3 MS. ANITA SOUTHALL: And the question  
4 asked -- PUB-RC-1-B44, the response -- sorry, the  
5 question was:

6 "Does the author..."

7 That being yourself, Dr. Clinton:

8 "...come to any conclusion re:  
9 extension fees or charges?"

10 And the response provided to the question  
11 was that your basic position with regard to applying fee  
12 limits with respect to payday loan extensions is based on  
13 simplicity, i.e., keep the fees -- pardon me, keeps the  
14 same limit as per the original loan.

15 And if you could go to the bottom of that  
16 response at Tab 49, this is an extract from your report  
17 on page 9, and the statement beginning at line 26 is:

18 "The objective of minimizing the costs  
19 of regulation, however, suggests that  
20 the fee limit should be uniform, i.e.,  
21 the same for a renewal as for the  
22 original loan. Uniformity reduces the  
23 avenues for avoidance and, hence,  
24 reduces the costs of compliance and  
25 enforcement."

1 Do you see that?

2 DR. KEVIN CLINTON: Yes, I do.

3 MS. ANITA SOUTHALL: And I take it you  
4 maintain that position in terms of where you've come to  
5 with regard to what the Board should do with respect to  
6 rollovers or extensions?

7 DR. KEVIN CLINTON: Yes, that is correct.

8 MS. ANITA SOUTHALL: Could you just  
9 address, briefly, how the uniformity principle, as you've  
10 outlined it in your response, benefits lenders, or is a  
11 detriment to lenders, and likewise consumers?

12 DR. KEVIN CLINTON: Well, whenever we  
13 talk about extensions, or repeat loans, or whatever you  
14 want to call them, I see the Board as -- as having two  
15 (2) reasonable objectives, although I -- I must say I  
16 don't think there's anything in -- in the legislation  
17 that says these should be the objectives.

18 But one (1) would be to reduce the --  
19 reduce the -- the frequency of high frequency borrowing.  
20 In other words, reduce the number of situations in which  
21 con -- borrowers are resorting to this type of loan  
22 excessively frequently, overusing the -- the product.

23 And I come at it from two (2) ways. Once  
24 the loan is out there, it -- it's essentially the  
25 borrower that decides when -- when they're going to pay

1 back.

2 So -- just a second. No, I'm -- I'm  
3 getting confused with a -- a default fee.

4 Yeah. Let -- let me back right up, and  
5 just say I -- I think the -- the only principle involved  
6 in -- in this particular case that I would rely on is --  
7 is the one (1) of simplicity.

8 MS. ANITA SOUTHALL: And so you -- you  
9 haven't turned your mind to the -- the benefits, or  
10 detriments to consumers of allowing that same fee to be  
11 imposed with no additional borrowing being advanced in a  
12 rollover extension situation?

13 DR. KEVIN CLINTON: Oh -- well, rollovers  
14 we've agreed, or I think we've all agreed, are a very --  
15 very different thing from -- from a repeat loan.

16 And in fact with my background where I  
17 spent a lot of time dealing with the way our payment  
18 system operates, there is a very clear distinction  
19 between settlement on a given day and a sort of passive  
20 rolling over of a -- of a position.

21 For risk control purposes, those -- those  
22 two (2) things are -- are very different.

23 But here my position would be, set the fee  
24 limit in such a way that it's flat and -- and then if --  
25 if the cost the processing are higher for the initial



1 loan, the -- the vendor -- the lender would have to  
2 swallow that.

3                   And I think I gave the example if just in  
4 the same way as if I go to a video rental store each time  
5 I pay the -- the same amount if I -- if I rent a CD or  
6 DVD rather, but obviously on the first visit the -- the  
7 costs were very much higher. So that -- that's the way I  
8 -- I approach the -- the issue of repeat loans.

9                   MS. ANITA SOUTHALL: Okay, the -- the  
10 question that you were originally asked was with respect  
11 to extensions, which for the sake of this dis -- this  
12 question I'm equating to rollovers.

13                   DR. KEVIN CLINTON: Oh, okay -- okay --

14                   MS. ANITA SOUTHALL: So I mean, I --

15                   DR. KEVIN CLINTON: -- Oh, good --

16                   MS. ANITA SOUTHALL: -- this is not --

17                   DR. KEVIN CLINTON: -- good.

18                   MS. ANITA SOUTHALL: -- this was never  
19 phrased originally as a repeat loan situation. So could  
20 -- could you just -- because I think it's --

21                   DR. KEVIN CLINTON: Yeah.

22                   MS. ANITA SOUTHALL: -- to be honest now  
23 possibly unclear on the record what your actual answer  
24 is --

25                   DR. KEVIN CLINTON: Yeah.

1 MS. ANITA SOUTHALL: -- are you still  
2 applying the uniformity principle in your recommendation  
3 for --

4 DR. KEVIN CLINTON: Yeah.

5 MS. ANITA SOUTHALL: -- rollovers or  
6 extensions?

7 DR. KEVIN CLINTON: Yes, I am. Okay.

8 MS. ANITA SOUTHALL: Okay, thank you.

9 DR. KEVIN CLINTON: I -- I --

10 MS. ANITA SOUTHALL: I -- I don't know  
11 that you need to explain it unless you feel the need to  
12 clarify.

13 DR. KEVIN CLINTON: Yes, I'm -- I'm sorry  
14 I got confused. I did start to talk about rollovers, and  
15 then I thought, just a second, this is dealing with  
16 repeat loans.

17 With the rollover issue I -- I still come  
18 to the conclusion a flat fee would be the best  
19 compromise, because I see they're two (2) conflicting  
20 objectives.

21 As far as the borrower is concerned, and  
22 really when it comes to -- in our current situation where  
23 from the lender point of view rollovers are -- rollovers  
24 are banned, in the current situation once the loan is out  
25 there, the initiative as to whether it gets repaid or not

1 is with the borrower.

2                   So you -- you might say well from that  
3 perspective the borrower should be charged a -- a penalty  
4 fee for behaving in this way. You -- so from that  
5 perspective you'd want a higher fee on the rollover to  
6 encourage the borrower to pay back.

7                   But if you look at it from the supply  
8 side, you would say no. If you were to do that then you  
9 are giving the -- the lender an incentive to structure  
10 the loans in such a way that he deliberately causes  
11 defaults and rollovers. So from that perspective, you  
12 might want to say that there shouldn't be any fee allowed  
13 on a rollover. So there are the two (2) conflicting  
14 objectives. There are two (2) -- two (2) -- competing  
15 aspects, and I don't see how you would resolve that one.

16                   So this is -- this is where, again, I rely  
17 on my principle of simplicity and say keep it flat.

18                   MS. ANITA SOUTHALL: Thank you. Dr.  
19 Clinton, could you look at tab 50 of the reference  
20 materials, please. And this is a response to Coalition-  
21 RC-1-4, and specifically question sub A, the word arise -  
22 - sorry, arising out of a reference in your report, as I  
23 understand it.

24                   The definition of the term 'middle class,'  
25 and the answer that was provided to the question for sub

1 A was:

2 "In the context of this discussion,  
3 middle class may be families with  
4 annual post tax income between twenty-  
5 thousand (20,000) and one hundred  
6 thousand dollars (\$100,000)."

7 Do you see that?

8 DR. KEVIN CLINTON: Yes.

9 MS. ANITA SOUTHALL: And could you  
10 advise if there is some standard point of reference for  
11 that particular definition of middle class?

12 DR. KEVIN CLINTON: No it's fairly  
13 arbitrary. I would say that the data that we often look  
14 at -- are organized in units of -- of ten thousand  
15 (10,000), so very often your cutoff points are -- are  
16 gonna be in those round numbers.

17 MS. ANITA SOUTHALL: Could you look at  
18 tab 47, please, which is your rebuttal evidence. And  
19 specifically at page 5. The pages aren't numbered. I  
20 will try and direct you to -- the heading I'm looking  
21 for, I believe, is "The Market is Competitive." And it  
22 happens to be point number 5, starting at the top of what  
23 I have identified --

24 DR. KEVIN CLINTON: Yes.

25 MS. ANITA SOUTHALL: -- as page 5.

1                   And in the second paragraph, you make  
2 reference to the current state of the Manitoba market:

3                   "The 62 percent market share with  
4                   respect to the two (2) current dominant  
5                   players in Manitoba [I think you're  
6                   referring] has no theoretical or  
7                   practical import."

8                   Do you see that statement?

9                   DR. KEVIN CLINTON:    Yes, I do.

10                  MS. ANITA SOUTHALL:   And if a third major  
11 player comes in from the United States, which it -- which  
12 we understand it to have occurred just recently, Advance  
13 America opening a number of outlets in Manitoba.

14                  DR. KEVIN CLINTON:    Mm-hm.

15                  MS. ANITA SOUTHALL:   If that third large  
16 firm then joins in terms of dominance in the market, does  
17 that have any impact on your views with respect to the  
18 state of competition?

19                  DR. KEVIN CLINTON:    Not really, because  
20 the competitive threat was always there.  And the current  
21 lenders, especially the large ones, would have been very  
22 well aware of it.

23                  MS. ANITA SOUTHALL:    I -- I don't intend  
24 to take you specifically to a reference point, but feel  
25 free to look at your point number 6 on the next page of

1 the rebuttal evidence, if you wish.

2                   There, you address again, I believe, the  
3 concept of there being no barriers to entry to the market  
4 currently.

5                   Do you recall that?

6                   DR. KEVIN CLINTON:   Yes.  Yes, I do.

7                   MS. ANITA SOUTHALL:   Would you say that  
8 the Criminal Code 60 percent maximum interest rate at the  
9 moment is a barrier to entry?

10                   In other words, there may be some  
11 financial institutions who may be prepared to lend but  
12 are not lending because of the Criminal Code maximum?

13                   DR. KEVIN CLINTON:   I hadn't thought  
14 about that, but I -- I think I would agree with that.

15                   MS. ANITA SOUTHALL:   Thank you.

16                   Mr. Chairman, those are my questions of  
17 Dr. Clinton.  Thank you, Dr. Clinton.

18                   We'll now move on to the cross-examination  
19 by other counsel.  I believe, Mr. Chairman, starting with  
20 Mr. Foran.

21                   THE CHAIRPERSON:   Yes, that's correct.

22                   Mr. Foran...?

23

24 CROSS-EXAMINATION BY MR. ALLAN FORAN:

25                   MR. ALLAN FORAN:   Good -- thank you,

1 Members of the Board.

2 Dr. Clinton, I'd like to actually start  
3 just where Ms. Southall left off.

4 One (1) of the questions that I had for  
5 you is whether you viewed the Criminal Code prohibition  
6 as a barrier to entry and my understanding of your  
7 response is that you do.

8 Is that correct?

9 DR. KEVIN CLINTON: Yes, that's correct.

10 MR. ALLAN FORAN: That being the case, if  
11 it's been a barrier so far, how will the exemption for  
12 licensed payday lenders affect the level of competition  
13 in the Manitoba marketplace once this Board sets a  
14 maximum rate?

15 DR. KEVIN CLINTON: Well, as I understand  
16 it, before the Section 347 was changed, the activity was  
17 or could have been illegal, which would certainly have in  
18 -- inhibited the entry of -- of any number of potential  
19 lenders, I would think.

20 MR. ALLAN FORAN: So you think it's  
21 likely that there will be more competition in the  
22 marketplace once the Board sets the rates?

23 DR. KEVIN CLINTON: I think there is  
24 already, since that -- the change to the law.

25 We -- we've removed the barrier, so where

1 we are right now is a situation of competition with free  
2 entry. And if -- if we have a limit, that will pose a --  
3 a barrier.

4 In my -- in the case of my proposal, it's  
5 a rather modest one, but once you have that kind of  
6 limit, then clearly there are some kind of -- there may  
7 be some lenders that would offer a service that might  
8 otherwise be competitive; that is, that would not be  
9 competitive with a limit.

10 So it depends where that limit is set,  
11 whether it's a material barrier or not. But the -- the  
12 potential is there that -- that the limit could become a  
13 barrier.

14 MR. ALLAN FORAN: Okay. In your initial  
15 report of September 17th, my understanding is that you  
16 indicated that: "The operating objective for the Board  
17 should be the prevention of charges above the normal  
18 industry range?"

19 Do you recall that, sir? It's actually on  
20 page 2 of your initial evidence.

21 DR. KEVIN CLINTON: Could you remind of  
22 the Tab? Or I have it probably in one of my --

23 MR. ALLAN FORAN: Yeah, I haven't cross-  
24 referenced the tab numbers. Whatever the tab is of the  
25 initial evidence.



1 DR. KEVIN CLINTON: Yeah, I -- I have it.

2 MR. ALLAN FORAN: Forty-six (46).

3 DR. KEVIN CLINTON: Yeah. Page number?

4 MR. ALLAN FORAN: Page 2, sir.

5 DR. KEVIN CLINTON: Yeah.

6 MR. ALLAN FORAN: Lines 27 to 28. "The  
7 objectives should be the prevention of charges above the  
8 normal industry range."

9 DR. KEVIN CLINTON: Yes.

10 MR. ALLAN FORAN: Did you conduct any  
11 analysis to determine what that normal range might be in  
12 Manitoba?

13 DR. KEVIN CLINTON: Well, the data I used  
14 were data from all across Canada; they were national  
15 data. So they included Manitoba data but they weren't  
16 confined to Manitoba data.

17 MR. ALLAN FORAN: Okay. And if I just  
18 put the question to you:

19 The recommendation that's been presented  
20 to the Board on behalf of CPLA with respect to a range of  
21 fees that should be considered by Board, is that within  
22 the normal industry range that you have identified in --  
23 in your evidence?

24 DR. KEVIN CLINTON: It's within the range  
25 but the philosophy underlying that limit would be in

1 direct conflict with the approach that I'm adopting,  
2 because you would be cutting right into the meat of the  
3 distribution. Whereas -- whereas under my proposal we  
4 would -- we would only lop off the -- the out layers, the  
5 thin end of the distribution.

6 MR. ALLAN FORAN: So, for example, if I  
7 looked, and you can just help me with this, at RC-20, and  
8 that's a document that my learned friend, Ms. Southall --

9 DR. KEVIN CLINTON: Yeah.

10 MR. ALLAN FORAN: -- took you through at  
11 length this morning.

12 DR. KEVIN CLINTON: Yeah, I'm familiar  
13 with it.

14 MR. ALLAN FORAN: Okay, and --

15 DR. KEVIN CLINTON: I just have to find  
16 it.

17 MR. ALLAN FORAN: -- specifically Table 1  
18 of that on page 2.

19 DR. KEVIN CLINTON: Yes, I'm with you.

20 MR. ALLAN FORAN: And if I look at the --  
21 and you'll -- you'll correct me if I'm not interpreting  
22 this accurately, but if you look at right-hand side of  
23 that table, there's a heading, "Implied Mean Market Fee."

24 DR. KEVIN CLINTON: Yes, that's correct.

25 MR. ALLAN FORAN: And if I go down to the

1 second notation under PUB-1, there's a market fee of  
2 twenty three dollars and twenty-two cents (\$23.22).

3 DR. KEVIN CLINTON: That's correct.

4 MR. ALLAN FORAN: Now if we take that as  
5 being as an example of -- of a range that the CPLA has  
6 recommended, is it your suggestion that that ultimate  
7 market fee may well then be appropriate to be charged by  
8 the marketplace, but a maximum fee must be higher in  
9 order to allow that to happen?

10 DR. KEVIN CLINTON: I think you've  
11 encapsulated the idea exactly.

12 MR. ALLAN FORAN: And your calculation is  
13 to get to that mean market fee of approximately twenty-  
14 three dollars (\$23) the maximum fee should be thirty  
15 dollars (\$30)?

16 DR. KEVIN CLINTON: That would work, yes.

17 MR. ALLAN FORAN: And can you provide me  
18 with your comments and, again, this is one of those  
19 questions where I'm actually just going to ask you the  
20 question without -- without the point --

21 DR. KEVIN CLINTON: Mm-hm.

22 MR. ALLAN FORAN: -- to it. But can you  
23 tell me that if the Board sets the rate at thirty dollars  
24 (\$30) to allow the mean charge to be twenty-three dollars  
25 and twenty-two (\$23.22) cents, would you expect the

1 marketplace, and competitors in the marketplace, to move  
2 their fees up to the thirty dollars (\$30)?

3 DR. KEVIN CLINTON: No, I would not.

4 And I would expect a number of operators  
5 that currently have fees above thirty dollars (\$30) --  
6 rather than dropping out of the market entirely I would  
7 expect them to come down to the thirty dollars (\$30).

8 But at the same time I think their risk  
9 reward calculation would now tell them the product is  
10 going to be slightly different from now on and we -- we  
11 are going to be more selective in our application of  
12 lending criteria.

13 So they would -- they would lower the risk  
14 profile of their clients.

15 MR. ALLAN FORAN: If the fee was set at  
16 twenty-three dollars (\$23) per hundred by the Board, is  
17 it possible that the mean would simply become the norm?  
18 And that is that the twenty-three (23) as opposed to  
19 being the mean would in fact be the charge?

20 DR. KEVIN CLINTON: Yeah, I would see a  
21 risk of that happening if you went that low.

22 MR. ALLAN FORAN: Is there anything  
23 inappropriate with that happening -- happening, if in  
24 fact that's determined to be the correct that should be  
25 charged?

1 DR. KEVIN CLINTON: Well, I can see two  
2 (2) things happening. One (1), again, would be the  
3 reduction of risk profile accepted by a number of firms,  
4 which is to my way of looking at it, that is in itself a  
5 bad thing, because a distinctive feature of the -- the  
6 service provided by this industry is indeed that it will  
7 provide loans to high-risk clients.

8 And when we look at -- at the kinds of  
9 situations, those -- those high-risk clients are in the  
10 potential is there for really huge gains in consumer  
11 surpluses if those loans are made.

12 So the -- the very fact that the high-risk  
13 loans are being ruled out to my mind is -- is a  
14 detriment.

15 Now the other thing is this. Once you've  
16 set a fee limit that is right in the middle of where the  
17 market would have been anyway, you run into this danger:  
18 You run into the danger that the regulatory authority  
19 becomes a de facto price leader for the industry.

20 And so the industry, instead of competing  
21 with one another on price, they'll set the price where  
22 the regulator sets it and then in the public relations  
23 and so on if consumers or journalists complain about the  
24 price list they: You know, we just follow the price that  
25 is set by the Board.

1                   So to my mind that would be a possible  
2 outcome and it would be a -- a bad outcome.

3                   And I would regard behaviour in which  
4 firms came up to the fee limit set by the Board as being  
5 extremely unlikely if it was set in the levels where --  
6 near the level what I'm recommending, because it's  
7 outside the -- it's just outside the normal range.

8                   But if you -- if you go down to twenty-  
9 five (25), twenty-four (24), twenty-three dollars (\$23),  
10 you're right in there with a competitive rate.

11                  MR. ALLAN FORAN: If the Board was in a  
12 position where it -- it did set the rate somewhere around  
13 that twenty-three dollars and twenty-two cents (\$23.22),  
14 looking at your Table 1 again, and I'm trying to  
15 understand this, does that -- that still allows  
16 competition to take place but the only loss is the  
17 theoretical consumer surplus.

18                  Do I have that correct?

19                  DR. KEVIN CLINTON: Are we talking about  
20 the thirty dollar (\$30) limit which gives --

21                  MR. ALLAN FORAN: Well I'm just -- I -- I  
22 want to avoid the thirty dollar (\$30) limit for just --

23                  DR. KEVIN CLINTON: Yeah.

24                  MR. ALLAN FORAN: -- a moment, I want to  
25 just focus on the twenty-three (23) -- twenty-three

1 dollars --

2 DR. KEVIN CLINTON: I'm sure you do.

3 MR. ALLAN FORAN: -- and twenty-two cents  
4 (\$23.22).

5 But if I focus on that and that's in  
6 effect -- DR. KEVIN CLINTON: Yeah.

7 MR. ALLAN FORAN: -- what the rate is and  
8 -- and let's even go further --

9 DR. KEVIN CLINTON: Yeah.

10 MR. ALLAN FORAN: -- assume that  
11 everybody charges that rate so that the mean becomes the  
12 norm, is all that's lost the consumer surplus? The  
13 theoretical consumer surplus.

14 In that there's still competition; there's  
15 still opportunity for consumers; or is there something  
16 else that I'm missing?

17 DR. KEVIN CLINTON: Well if you set that  
18 as the limit, I'm sure there would be a lot of lenders  
19 that would price their loans at -- at the twenty-three,  
20 twenty-two (23.22).

21 But there will be no reason for other  
22 operators that are operating all across the coun -- in  
23 some cases, all across the country with a pricing model  
24 that they find is -- is working well for them, it will be  
25 difficult to see them changing that just for Manitoba.

1                   So even with your twenty-three, twenty-two  
2     (23.22) limit, I'm -- I'm sure that you would still have  
3     an array of fees out there below that limit but they  
4     would -- but then you would find a bunching up, a  
5     crowding, right at the limit. I'm sure that's what would  
6     happen.

7                   MR. ALLAN FORAN: I would like to go to a  
8     different topic for a moment.

9                   In your original evidence on page 4, one  
10    (1) of the things you identified as being something of  
11    value to consumers, or the special features of payday  
12    loans to customers, was that they had instant access to  
13    cash whether it's bank notes, a deposit or on a card.

14                   Do you see that?

15                   DR. KEVIN CLINTON: I don't see it but I  
16    do remember it.

17                   MR. ALLAN FORAN: Okay, you'll agree with  
18    that as being one of your observations?

19                   DR. KEVIN CLINTON: Yeah, yeah.

20                   MR. ALLAN FORAN: Is it your view that  
21    bank notes, deposits and debit cards are interchangeable  
22    from a customer's perspective, as immediate to cash in  
23    hand?

24                   DR. KEVIN CLINTON: In today's economy, I  
25    think there are a vast number of consumers for whom that



1 would be true.

2 Not necessarily for everybody, but --

3 MR. ALLAN FORAN: I'm going to paraphrase  
4 something I believe you said in your evidence, and that  
5 was that when customers are thirsty, they want to drink.

6 And I took it from that that when somebody  
7 wants a payday loan, they want the money.

8 DR. KEVIN CLINTON: Yes.

9 MR. ALLAN FORAN: In your view, does a  
10 cheque being mailed out within five (5) to seven (7)  
11 business days offer the same immediate cash in hand  
12 liquidity as cash?

13 DR. KEVIN CLINTON: Well, I would say if  
14 they've chosen that option, they're going to get the cash  
15 exactly when they need it.

16 So it -- for their purposes, it -- it's  
17 cash.

18 MR. ALLAN FORAN: Can you put your  
19 observation in?

20 What do you think? Do you think that --

21 DR. KEVIN CLINTON: I think it's cash.

22 MR. ALLAN FORAN: Do you think that's  
23 immediate, five (5) to seven (7) days?

24 DR. KEVIN CLINTON: Well, if they have an  
25 expense to meet next Wednesday, and the -- the cheque

1 arrives on Wednesday, they've got immediate cash exactly  
2 when they wanted it.

3 MR. ALLAN FORAN: I have no further  
4 questions.

5 THE CHAIRPERSON: Thank you, Mr. Foran.  
6 Mr. Williams, you've been waiting  
7 patiently.

8 MR. BYRON WILLIAMS: Thank you, and good  
9 morning members of the Board.

10 Just -- I'm going to be -- in the initial  
11 stages of my Cross, I'm going to be referring to, I think,  
12 four (4) documents.

13 One (1) is Dr. Clinton's evidence, which I  
14 believe is Tab 46 in Ms. Southall's book.

15 One (1) is your rebuttal, which I'm not  
16 sure which -- forty-seven (47).

17 One (1) is RC-20.

18 And the other one (1) is the transcript  
19 from December the 3rd. And I don't know, Mr. Hacault, if  
20 you have a -- a copy to share with the witness?

21

22 (BRIEF PAUSE)

23

24 MR. BYRON WILLIAMS: I appreciate your  
25 courtesy, Mr. Hacault. Thank you.

1

2 CROSS-EXAMINATION BY MR. BYRON WILLIAMS:

3 MR. BYRON WILLIAMS: Dr. Clinton, of  
4 course after referring you to those four (4) documents --  
5 I'll let you pour your tea. I like a tea drinker.

6 Of course, after referring you to those  
7 four (4) documents, I'm going to go elsewhere just very  
8 quickly. But don't worry, it's -- I'll be -- I'll be back  
9 soon.

10 I've seen you studiously looking at the  
11 Legislation today, the Consumer Protection Act, and I  
12 wonder if you'll agree with me that under the Act, that  
13 payday loan is -- is defined as a loan of money with an  
14 initial term that is no longer than sixty-two (62) days.

15 Is that right, sir?

16 DR. KEVIN CLINTON: Yes, that is correct.

17 MR. BYRON WILLIAMS: And, again, if you're  
18 looking for reference in your evidence, you can probably  
19 go to page 7 or 8 of your September 17th filing, which is  
20 at Tab 46 of the PUB book of documents.

21 But would it -- that -- is that kind of the  
22 -- for the purposes of your evidence, oral and written, is  
23 that the kind of working definition you used as well; a  
24 period of no longer than sixty-two (62) days, sir?

25 DR. KEVIN CLINTON: Well, I'm uneasy about

1 a term as long as sixty-two (62) days, because I regard  
2 the -- the payday loan as being -- it is a credit  
3 instrument; it obviously has credit properties.

4 But the way I look at it, its -- its  
5 distinctive character is -- is more as -- as a -- a  
6 transactions instrument than a credit instrument.

7 So when -- when you extend the term to --  
8 to a term as long as sixty-two (62) days, it seems to me  
9 you're -- you're verging maybe only ever so slightly --  
10 but you're verging into a term that is comparable to  
11 conventional credit.

12 MR. BYRON WILLIAMS: Okay, thank you. So  
13 -- and if -- I'm gonna try and restate your answer just to  
14 make sure I have it correct.

15 You've indicated that you're uneasy, for  
16 your purposes, in -- with the definition of sixty-two (62)  
17 days which is about two (2) months.

18 Is -- is that fair to start with?

19 DR. KEVIN CLINTON: Yes, that's correct.

20 MR. BYRON WILLIAMS: And -- and one (1) --  
21 one (1) reason you're uneasy with the definition of that  
22 magnitude or length of time is because it's -- you see  
23 payday loans as transactional instruments rather than  
24 credit instruments.

25 Is that right, sir?

1 DR. KEVIN CLINTON: They have both  
2 properties, but they -- to -- to my mind they are more  
3 transactional than credit.

4 And, let me just indicate the -- the  
5 thinking. My thinking is when you get a payday loan  
6 whether you're paid on a two (2) week basis or a one (1)  
7 month basis, what you're essentially doing is -- is  
8 getting liquidity for an asset that you already have; the  
9 asset is your accrued earnings that you can't get access  
10 to.

11 MR. BYRON WILLIAMS: Okay, that's very  
12 helpful.

13 So it -- really when you're speaking of  
14 payday loans you're focussing on shorter terms such as two  
15 (2) weeks or one (1) month.

16 Is that right, sir?

17 DR. KEVIN CLINTON: Yes, that is correct.

18 And the one (1) month is only there because  
19 we have retirees, and public school employees, and the  
20 like who -- who are paid on a monthly basis.

21 MR. BYRON WILLIAMS: So when you think of  
22 a -- a payday loan, a loan for a period of for example six  
23 (6) months would not fit within your definition of a  
24 payday loan.

25 Is that right, sir?

1 DR. KEVIN CLINTON: That is correct. A  
2 six (6) month loan would clearly be in the region of  
3 conventional credit.

4 MR. BYRON WILLIAMS: And would likewise a  
5 four (4) month loan clearly be within the region of  
6 conventional credit?

7 DR. KEVIN CLINTON: Well, there are shades  
8 of grey in these things, but it -- it wouldn't be a payday  
9 loan.

10 MR. BYRON WILLIAMS: Yeah. So you're  
11 uneasy with -- with two (2) months; you -- you wouldn't  
12 consider four (4) months a payday loan?

13 DR. KEVIN CLINTON: No.

14 MR. BYRON WILLIAMS: I don't know, Dr.  
15 Clinton, if you have a calculator nearby or if you'd --

16 DR. KEVIN CLINTON: Yes, I do.

17 MR. BYRON WILLIAMS: -- like to borrow.

18 And these are, I -- I know you work in  
19 complex calculations so mine are tremendously trivial, but  
20 you'll have to -- to bear with me.

21

22 (BRIEF PAUSE)

23

24 MR. BYRON WILLIAMS: I can assure you you  
25 won't have to use any of your complex functions on this,

1 sir.

2                   But if I was looking at -- you had a bit of  
3 a discussion with Ms. Southall about middle income in the  
4 Canadian context, and we'll come back to this later, but  
5 just for -- if I'm looking at someone's who making twenty-  
6 five thousand dollars (\$25,000) a year pre-tax, am I  
7 looking at someone on a biweekly basis who's making about  
8 nine hundred and sixty dollars (\$960) biweekly.

9                   Is -- would that be fair, sir?

10                  DR. KEVIN CLINTON:    Um.

11                  MR. BYRON WILLIAMS:    Twenty-five thousand  
12 (25,000) divided by twenty-six (26) you'll accept --  
13 accept is about nine hundred and sixty (960) --

14                  DR. KEVIN CLINTON:    Yeah, I'll -- I'll  
15 take your word for it.

16                  MR. BYRON WILLIAMS:    -- a week. And, I  
17 appreciate that; I don't want to wear out your fingers on  
18 the -- on the calculator.

19                         And again, for someone earning about  
20 thirty-five thousand dollars (\$35,000), I wonder if you'd  
21 accept, subject to check, that they -- they make about one  
22 thousand three hundred and forty-six (1,346) biweekly.

23                         Would that be fair, sir?

24                  DR. KEVIN CLINTON:    That sounds about  
25 right.

1 (BRIEF PAUSE)

2

3 MR. BYRON WILLIAMS: Now you mentioned  
4 this study today, Dr. Clinton, but at footnote -- I'm  
5 referring you to Rentcash 20, you're -- the exhibit. The  
6 one that you've spent quite a bit time with --

7 DR. KEVIN CLINTON: Yes.

8 MR. BYRON WILLIAMS: -- with Ms. Southall  
9 today.

10 DR. KEVIN CLINTON: Yes, I'm...

11 MR. BYRON WILLIAMS: And at footnote 5 to  
12 Rentcash 20, you make reference to a -- a study by Karlan  
13 and Zinman; Zinman being from Dartmouth -- Dartmouth  
14 College, is that right, sir?

15 DR. KEVIN CLINTON: Yes, that is correct.

16 MR. BYRON WILLIAMS: And that's what you  
17 refer to as the Dartmouth College Study from time to time  
18 in your evidence. Is that right, sir?

19 DR. KEVIN CLINTON: Yes, the reason for  
20 that is the original source I came across was Dartmouth  
21 College -- a Dartmouth College web site.

22 MR. BYRON WILLIAMS: Okay.

23 DR. KEVIN CLINTON: But it's -- it's -- I  
24 should say it's -- it's probably not the best way to cite  
25 that article.



1 MR. BYRON WILLIAMS: That's fair enough.

2 But it's -- the actual name of the article  
3 is "Expanding Credit Access Using Randomized Supply  
4 Decisions to Estimate the Impacts."

5 Is that right, sir?

6 DR. KEVIN CLINTON: Yes, that is correct.

7 MR. BYRON WILLIAMS: Now, again in the  
8 transcript -- that's the document that Mr. Hacault was  
9 kind enough to share with you -- at page 2,187 -- 2,187.

10 DR. KEVIN CLINTON: 2,187?

11 MR. BYRON WILLIAMS: 20 -- yes, 2,187.

12

13 (BRIEF PAUSE)

14

15 MR. BYRON WILLIAMS: Do you have that page  
16 in front of you, Dr. Clinton?

17 DR. KEVIN CLINTON: Yes. Yes, I do, yes,  
18 and I apologize for the delay.

19 MR. BYRON WILLIAMS: No problem.

20 And in terms of that page, first of all at  
21 lines -- at least in my version -- at lines 3 to 5, you're  
22 responding to a question by the Chairman, and the  
23 Chairman's question is:

24 "You are saying a population of  
25 borrowers has not been followed through

1 a long enough successive period of  
2 time?"

3 Do you see that question, sir?

4 DR. KEVIN CLINTON: Yes, I do.

5 MR. BYRON WILLIAMS: And I've read it  
6 prettily and accurately?

7 DR. KEVIN CLINTON: Yes, yes.

8 MR. BYRON WILLIAMS: That -- that's good  
9 too, right.

10 And in response to that study -- I'm  
11 referring you now to lines 9 through 13 -- you -- you  
12 refer to a study which results I started -- I -- I cited  
13 to you.

14 It was done at Dartmouth College where they  
15 did stay with some payday loan borrowers over a long  
16 period of time -- a longish period of time.

17 Do you see that, sir?

18 DR. KEVIN CLINTON: Yes.

19 MR. BYRON WILLIAMS: And is that the same  
20 Dartmouth study --

21 DR. KEVIN CLINTON: Yes.

22 MR. BYRON WILLIAMS: -- that is? So  
23 that's the study by Karlan and Zinman.

24 Is that right, sir?

25 DR. KEVIN CLINTON: Yes.

1                   MR. BYRON WILLIAMS:   And, at a high level,  
2 and I'm not -- you've given details of the Dartmouth study  
3 before, but at a high level, you cite this study, and you  
4 did again this morning, for the proposition that payday  
5 loans benefit individuals in terms of whether it's  
6 avoiding malnutrition, or allowing them to re -- repair  
7 their cars, et cetera.

8                   Is that right, sir?

9                   DR. KEVIN CLINTON:   That's correct.

10                  MR. BYRON WILLIAMS:   Now, when I look at  
11 the Dartmouth College study at page 12 of page 2,187 --  
12 no, just at page 12 of the text -- you're referring it to  
13 as a study of payday loan borrowers.

14                  Is that right, sir?

15                  DR. KEVIN CLINTON:   The correct way to say  
16 it is a "payday loan-like product."  It's a payday loan-  
17 like.

18                  In South Africa they have licenced payday  
19 lenders, but they also have un -- unlicenced lenders, and  
20 I -- I think this study was referring to the unlicenced  
21 lenders.

22                  MR. BYRON WILLIAMS:   Now, do you have a  
23 copy of that study nearby, or available, sir?

24                  DR. KEVIN CLINTON:   Yes.

25                  MR. BYRON WILLIAMS:   Okay.  And I wonder,

1 Mr. Gaudreau, if -- if you could share that with -- with  
2 the Board?

3 MS. ANITA SOUTHALL: For the -- for the  
4 record, the Karlan and Zinman study referenced as the  
5 Dartmouth Study previously titled "Expanding Credit  
6 Access: Using Randomized Supply Decisions to Estimate the  
7 Impacts," would be noted as RC-21, for the record.

8

9 --- EXHIBIT NO. RC-21: Karlan and Zinman study,  
10 titled "Expanding Credit  
11 Access: Using Randomized  
12 Supply Decisions to Estimate  
13 the Impacts"

14

15 MS. ANITA SOUTHALL: I will perhaps, just  
16 at this point, so I -- I don't interrupt further as we go  
17 forward, to the extent that the other studies referenced  
18 by Dr. Clinton will be referred to.

19 The second study referred to today, Federal  
20 Reserve Bank of New York staff reports "Payday Holiday:  
21 How Households Fair After Payday Credit Bans", November  
22 2007, RC-22, for the record.

23

24 --- EXHIBIT NO. RC-22: Federal Reserve Bank of New  
25 York staff reports "A Payday

1                   Holiday: How Households Fair  
2                   After Payday Credit Bans",  
3                   November 2007

4  
5                   MS. ANITA SOUTHALL:    And a -- a third  
6 report referenced by Dr. Clinton as Collard -- C-O-L-L-A-  
7 R-D -- and Kempson, 2003.

8                   There is an excerpt of that which is being  
9 circulated, and that is noted for the record as RC-23.

10

11 --- EXHIBIT NO. RC-23:       Excerpt from Collard and  
12 Kempson study, 2003

13

14                   MS. ANITA SOUTHALL:    And thank you for --  
15 Mr. Williams, for allowing me just to get those on the  
16 record.

17

18 CONTINUED BY MR. BYRON WILLIAMS:

19                   MR. BYRON WILLIAMS:    I exist only at the  
20 pleasure of the Board, Ms. Southall.

21                   Now, Dr. Clinton, when you originally  
22 referred to the Dartmouth study, I was thinking it might  
23 be an American study, but am I correct in suggesting to  
24 you that it's a study of -- of a South African lender?

25                   Is that right?

1 DR. KEVIN CLINTON: Yes, I just said that.

2 MR. BYRON WILLIAMS: And in terms of the -  
3 - those surveyed in this study, and if you're looking for  
4 a reference, I can refer you to the -- the top of page 7.  
5 I wonder if you would agree with me -- oh, excuse me, --

6 DR. KEVIN CLINTON: No, no, --

7 MR. BYRON WILLIAMS: -- yeah, it's top of  
8 page 7.

9 DR. KEVIN CLINTON: My copy doesn't have  
10 page numbers.

11 MR. BYRON WILLIAMS: Page numbers...? So,  
12 it is in the page just above Methodology, Part III. I'll  
13 give you a copy that does have page numbers.

14 DR. KEVIN CLINTON: Yeah.

15 MR. BYRON WILLIAMS: Yeah.

16 DR. KEVIN CLINTON: We may have downloaded  
17 from different sites, this is 3 of 7, oh, yeah.

18

19 (BRIEF PAUSE)

20

21 MR. BYRON WILLIAMS: And I guess I'll  
22 start with the bottom of page 6, just after footnote 10,  
23 Dr. Clinton; the very last line on page 6, right at the  
24 bottom, and then we'll turn over to --

25 DR. KEVIN CLINTON: Yes.

1 MR. BYRON WILLIAMS: -- page 7. I'll read  
2 it to you:

3 "In this experiment, 98 percent of the  
4 borrowers received the standard loan for  
5 first-time borrowers which is a four (4)  
6 month maturity at 11.75 percent per  
7 month."

8 Did I read that correctly, sir?

9 DR. KEVIN CLINTON: Yes, you did.

10 MR. BYRON WILLIAMS: Okay. And so, my  
11 under-standing of this study is that it's studying the  
12 impact upon individuals taking out four (4) month loans.

13 Would that be right, sir.

14 DR. KEVIN CLINTON: Yes, that is right.

15 MR. BYRON WILLIAMS: And, in fact, 98  
16 percent of the borrowers received a standard loan for  
17 first-time borrowers, being a four (4) month maturity.

18 Is that right?

19 DR. KEVIN CLINTON: Is that the same page?

20 MR. BYRON WILLIAMS: Yeah, it's the same  
21 statement. That's the top of page 7, sir.

22 DR. KEVIN CLINTON: Yes.

23 MR. BYRON WILLIAMS: Okay. So in terms of  
24 this study, they weren't taking out payday loans as we  
25 would have them described under the Consumer Protection

1 Act, which would be for sixty-two (62) days or less.

2 Would that be fair, sir?

3 DR. KEVIN CLINTON: That would be fair.

4 MR. BYRON WILLIAMS: Would it also be fair  
5 to say that they weren't taking out payday loans for the  
6 term that you more commonly use, being two (2) weeks or  
7 one (1) month.

8 Would that be fair, sir?

9 DR. KEVIN CLINTON: That would be fair,  
10 and the direction you're going in would actually  
11 strengthen the conclusions that I've already drawn,  
12 because these loans would be like a repeatedly rolled-over  
13 payday loan in Canada.

14 MR. BYRON WILLIAMS: They don't come  
15 closer to your definition of credit instrument, sir?

16 DR. KEVIN CLINTON: No. In Canada this  
17 would be regarded as the abuse of a payday loan.

18 MR. BYRON WILLIAMS: So, in your view, the  
19 fact that they're for a four (4) month term doesn't make  
20 them more like a credit instrument.

21 Is that your evidence?

22 DR. KEVIN CLINTON: It does make them more  
23 like a credit instrument and, in Canada, if we saw payday  
24 loans being used that way, we'd say the product was being  
25 abused. But nevertheless, the borrower is benefited. We



1 would say this is a terrible thing Canada; the borrowers  
2 are rolling over their loans or taking out repeated  
3 extension loans. But even under those circumstances, the  
4 borrowers win.

5 MR. BYRON WILLIAMS: Well, maybe -- maybe  
6 I misunderstand, sir. Are they not taking out a loan for  
7 a four (4) month period?

8 Is that not right, sir?

9 DR. KEVIN CLINTON: That is what they're  
10 doing. You couldn't do that with a payday loan in Canada.  
11 And we would regard it as inappropriate. But even so,  
12 even with those strikes against it, the borrowers win.

13 MR. BYRON WILLIAMS: Now, just to -- to  
14 follow through, this is not, then, a transactional  
15 instrument; it's more like a credit instrument.

16 Is that not right, sir?

17 DR. KEVIN CLINTON: This is more like a  
18 credit instrument.

19 MR. BYRON WILLIAMS: Now, you're familiar  
20 with the lender in question. I wonder if you'd agree that  
21 the lender in this study doesn't offer two (2) week loans?

22 Would that be correct, sir?

23 DR. KEVIN CLINTON: I'd have to re-read  
24 the document.

25 MR. BYRON WILLIAMS: If you look at page

1 6, footnote 10, you'll see that the lender has one (1),  
2 six (6), twelve (12) and eighteen (18) month products,  
3 is --

4 DR. KEVIN CLINTON: Well, he has one (1)  
5 month products.

6 MR. BYRON WILLIAMS: Yeah, and, sir, if  
7 you'll recall my question; they don't offer a two (2) week  
8 product?

9 Is that right, sir?

10 DR. KEVIN CLINTON: For all I know in  
11 South Africa these individuals are being paid monthly. So  
12 it would be exactly like a Canadian payday loan.

13 MR. BYRON WILLIAMS: Do you have any  
14 indication that they're offering bi-weekly products, sir?

15 DR. KEVIN CLINTON: No.

16 MR. BYRON WILLIAMS: Would it also be fair  
17 to say that the -- I know you don't like the calculation  
18 of APR, but would it also be fair to say that the  
19 calculation of APR in this study; that were paying an APR  
20 of about 200 percent? Would you accept that, sir?

21 DR. KEVIN CLINTON: Well, let's backup. I  
22 approve, actually, of the calculation of APR, and I would  
23 like to see APR displayed in large letters in -- in  
24 outlets and web sites.

25 And the reason that I would like to see it

1 displayed in that way is not to help payday loan borrowers  
2 decide -- make their decisions or -- and it wouldn't be an  
3 appropriate variable for the -- the Board to make a  
4 decision on.

5                   It would be there as a flag that if -- if  
6 you have needs that extend to a period as long as a year,  
7 you should be looking at some other kind of credit. So I  
8 am actually in favour of -- of -- of APR.

9                   MR. BYRON WILLIAMS: Okay, thank you for  
10 that. The second part of my question is that the APR in  
11 terms of these loans was 200 percent?

12                   You'll agree with that, sir? If you're  
13 looking for a reference --

14                   DR. KEVIN CLINTON: Yes, yes.

15

16                   (BRIEF PAUSE)

17

18                   MR. BYRON WILLIAMS: Now, in your advice  
19 to the Chairman, and -- and I'm just going back to page  
20 2,187 of the transcript, sir -- page 2,187 of the  
21 transcript -- you're suggesting that this study was --  
22 stayed with some payday loan borrowers over a long period  
23 of time, a longish period of time, is that right, sir?

24                   DR. KEVIN CLINTON: A longish period of  
25 time, yes.

1 MR. BYRON WILLIAMS: Is it correct that  
2 the long or longish period of time was six (6) to twelve  
3 (12) months?

4 Would that be fair, sir?

5 DR. KEVIN CLINTON: I'm not sure about  
6 that.

7 MR. BYRON WILLIAMS: If you're looking for  
8 a reference; page 10 or page 13. If you're looking for a  
9 reference on page 10, it's the -- the paragraph just about  
10 sub (c):

11 "Each survey was conducted within six  
12 (6) to twelve (12) months of the date  
13 that the applicant entered the  
14 experiment."

15 Do you see that, sir?

16 DR. KEVIN CLINTON: Yes.

17 MR. BYRON WILLIAMS: So in your evidence,  
18 or in your view, a period of six (6) to twelve (12) months  
19 is a sufficient period of time.

20 It's the longish period of time, is it?

21 DR. KEVIN CLINTON: I would like to see a  
22 longer period of time.

23 MR. BYRON WILLIAMS: But you considered it  
24 reliable in this context?

25 DR. KEVIN CLINTON: Yes, I did.

1                   MR. BYRON WILLIAMS:   Now I'm just going to  
2 turn to one of your -- your writings just for a -- a  
3 second.  And I haven't ready many of your publications, I  
4 have to -- to admit, but would I be correct in suggesting  
5 to you that you did perform a -- write paper back in --  
6 way back in 1988 on the subject of transactional costs and  
7 covered interest arbitrage?

8                   Does that ring a bell, sir?

9                   DR. KEVIN CLINTON:   It does indeed.  
10 Perhaps I can provide some background on this.

11                  MR. BYRON WILLIAMS:   Well, not too much  
12 background.  I just want to confirm, first of all, that  
13 you wrote it, sir.

14                  Is that right?

15                  DR. KEVIN CLINTON:   Yes, I -- I -- I'm  
16 proud to claim ownership of that.

17                  MR. BYRON WILLIAMS:   Good.  Now, and in  
18 terms of the paper, that was published by the Journal of  
19 Political Economy.

20                  Is that right, sir?

21                  DR. KEVIN CLINTON:   That is correct.

22                  MR. BYRON WILLIAMS:   And the Journal of  
23 Political Economy; am I right in suggesting to you that  
24 it's published by the University of Chicago Press, sir?

25                  DR. KEVIN CLINTON:   That's right, and it's

1 one (1) of the top three (3) journals in economics.

2 MR. BYRON WILLIAMS: Okay. Now that's  
3 nice background; that's kind of what I was looking for. I  
4 just want to make sure that it was from that -- that  
5 institution.

6 Mr. Chairman, I'm moving to a -- a new  
7 section which is a rather -- not a -- not a real long one,  
8 but it's probably to take thirty (30), thirty-five (35)  
9 minutes.

10 So what would you prefer?

11 THE CHAIRPERSON: Well, given the meeting,  
12 I think we'll stand down for now and return at 1:15, thank  
13 you.

14 MS. ANITA SOUTHALL: Sorry, is it possible  
15 just to enter a few more exhibits before we leave --

16 THE CHAIRPERSON: Of course.

17 MS. ANITA SOUTHALL: -- only because I --  
18 I keep missing the opportunity to introduce these and  
19 clean up the record. Thank you. Just -- I'll just get my  
20 reference.

21

22 (BRIEF PAUSE)

23

24 MS. ANITA SOUTHALL: Thank you, so just  
25 for the record we're -- we're missing a few exhibit

1 references. First of all, Progressive Insurance Solution  
2 an intervener who testified previously brought forward a  
3 Certificate of Insurance that we have in our reference  
4 materials. It should be just identified as Progressive-1  
5 for the record.

6

7 --- EXHIBIT NO. PROGRESSIVE-1: Certificate of Insurance

8

9 MS. ANITA SOUTHALL: Secondly, and it will  
10 be circulated as we take our break here today for review  
11 by all interveners and other interested attendees today,  
12 the Board received a letter from the Consumer -- Consumers  
13 Bureau dated December 7, 2007, with some enclosures. And  
14 this relates to information which was put on the record  
15 respecting the role of Mr. Hansford (phonetic) for the  
16 Consumers Bureau.

17 And so the Consumers Bureau as I -- as I  
18 indicate has provided a letter to the Board. So we'll  
19 circulate that. Perhaps -- perhaps Mr. Gaudreau's  
20 currently doing that. That documentation because it was  
21 simply submitted to the Board with no further attendance  
22 or through an intervener would then be identified as PUB-  
23 24.

24

25 --- EXHIBIT NO. PUB-24: Letter from the Consumers

1 Bureau dated December 7, 2007,  
2 with some enclosures  
3

4 MS. ANITA SOUTHALL: We also have two (2)  
5 documents involving Advance America. And as I think I've  
6 previously indicated on the record information has been  
7 provided to the Board with respect to references to  
8 Advance America, and they have now located in Manitoba  
9 through various outlets and have commenced operations in  
10 Manitoba. So two (2) documents related to that.

11 First of all, a -- a 10Q report for Advance  
12 America filed in the United States, their home  
13 jurisdiction, for the period ending September 30, 2007,  
14 and that would be identified on the record as PUB-25.

15  
16 --- EXHIBIT NO. PUB-25: 10Q report for Advance America  
17 filed in the United States for  
18 the period ending September  
19 30, 2007  
20

21 MS. ANITA SOUTHALL: And secondly, a  
22 Advance America 10K report which would be an annual report  
23 versus a quarterly report. The version we have for that  
24 is to -- for the period ending December 31, 2005, and this  
25 would be noted on the record as PUB-26.



1 --- EXHIBIT NO. PUB-26: Advance America 10K report for  
2 the period ending December 31,  
3 2005  
4

5 MS. ANITA SOUTHALL: Thank you for -- for  
6 that, that allows us to -- to have the record cleaned up  
7 with respect to exhibits.

8 THE CHAIRPERSON: Very good. We'll see  
9 you back at 1:15.

10 MS. ANITA SOUTHALL: Thank you.

11

12 --- Upon recessing at 11:40 a.m.

13 --- Upon resuming at 1:17 p.m.

14

15 THE CHAIRPERSON: Okay. Welcome back.  
16 Mr. Williams...?

17 MR. BYRON WILLIAMS: Thank you and good  
18 afternoon members of the panel. We'll wait for the tea  
19 again.

20

21 CONTINUED BY MR. BYRON WILLIAMS:

22 MR. BYRON WILLIAMS: Dr. -- Dr. Clinton  
23 you don't need to turn here in your evidence, but you  
24 certainly mention in your evidence and you're aware of the  
25 fact that under the -- the Payday Loan Regulation, part of

1 the disclosure in terms of stores will be that a -- the  
2 example of a cost of a three hundred dollar (\$300) loan  
3 must be posted in a visible location in the store.

4 Is that right, sir?

5 DR. KEVIN CLINTON: I believe that's  
6 correct, yes.

7 MR. BYRON WILLIAMS: And if you're looking  
8 for a reference, you actually say that at page 6 of your  
9 evidence, lines -- line 14. You don't need to turn there  
10 if you'll accept that, sir.

11

12 (BRIEF PAUSE)

13

14 DR. KEVIN CLINTON: Page...?

15 MR. BYRON WILLIAMS: Page 6, line 21 of  
16 your September 17th evidence.

17 So you say you believe so and you'll accept  
18 that, that your understanding is that under the new  
19 regulation, the cost of a three hundred dollar (\$300) loan  
20 must be posted in a visible location in the store, sir?

21 DR. KEVIN CLINTON: Yes, that's correct.

22 MR. BYRON WILLIAMS: Okay. And I just  
23 want to run through with you for a couple of minutes how  
24 that might work in practice.

25 Let's assume -- we're going to use my

1 favourite store in the industry that Mr. Williams, Byron  
2 Williams is operating a store on Selkirk Avenue called  
3 Chochy's and that I'm offering payday loans.

4                   If I'm charging fifteen dollars (\$15) per  
5 hundred (100), would that mean for -- my posted fee for a  
6 three hundred dollar (\$300) loan should be forty-five  
7 dollars (\$45), being three (3) times fifteen (15).

8                   Would that make sense, Dr. Clinton?

9                   DR. KEVIN CLINTON: That sounds correct,  
10 yes.

11                   MR. BYRON WILLIAMS: So, if you walk into  
12 Chochy's on Selkirk, going by Mr. Williams, you'll see a  
13 posted sign for a -- for a three hundred dollar (\$300) at  
14 forty-five dollars (\$45), you'll accept that?

15                   DR. KEVIN CLINTON: Yes, I accept that.

16                   MR. BYRON WILLIAMS: And let's assume that  
17 with all the knowledge he's gained in regulatory  
18 proceedings over the last year or so, Mr. Foran is my  
19 competitor.

20                   And he's operating a store on Phillips,  
21 we're going to call that Elvis'. And his -- and if you  
22 need a pen, you can just stay with me.

23                   But his fee -- he's charging a fifteen  
24 dollar (\$15) flat rate and 10 percent of the total value  
25 of the loan.

1                   Do you have those two (2) assumptions, Dr.  
2 Clinton?

3                   DR. KEVIN CLINTON:    Yeah.

4                   MR. BYRON WILLIAMS:    And again, if I  
5 walked into Foran's store -- I wouldn't recommend that  
6 because I think you'll get better service at Chochy's --  
7 but if you do, if you walk into Foran's store, a fifteen  
8 dollar (\$15) flat rate and then 10 percent of three  
9 hundred (300) that would be fifteen (15) plus thirty  
10 dollars (\$30) would give you forty-five dollars (\$45) for  
11 three hundred (300).

12                   Would that be fair, sir?

13                   DR. KEVIN CLINTON:    Yep.

14                   MR. BYRON WILLIAMS:    Now let's just assume  
15 that the same customer walks back into my store where I  
16 charge fifteen dollars (\$15) per hundred (100).

17                   Would I be correct in suggesting to you  
18 that it would -- it would cost fifteen dollars (\$15) per  
19 hundred (100) for a hundred dollar (\$100) loan?

20                   If we're going from --

21                   DR. KEVIN CLINTON:    Yeah.

22                   MR. BYRON WILLIAMS:    Yes?

23                   DR. KEVIN CLINTON:    Yeah.

24                   MR. BYRON WILLIAMS:    Okay.  Would I also  
25 be correct in suggesting to you that if I went into Mr.

1 Foran's store, Elvis' to borrow a hundred dollars (\$100)  
2 at a fifteen dollar (\$15) flat rate and 10 percent of a  
3 hundred (100), that cost would be twenty-five dollars  
4 (\$25) per hundred (100).

5 Would that make sense?

6 DR. KEVIN CLINTON: That's correct, yes.

7 MR. BYRON WILLIAMS: And like -- and,  
8 likewise, and if you'll accept subject to check, if I went  
9 into -- back to Mr. Williams' store, Elvis', at five  
10 hundred dollars (\$500) -- trying to borrow five hundred  
11 (500), I'd be paying seventy-five dollars (\$75) per  
12 hundred (100) -- five (5) times fifteen (15)?

13 DR. KEVIN CLINTON: That one was the 10  
14 percent --

15 MR. BYRON WILLIAMS: Excuse me, no this is  
16 the five (5) -- this is the fifteen (15) over a hundred  
17 (100).

18 DR. KEVIN CLINTON: Okay, so we just  
19 multiply --

20 MR. BYRON WILLIAMS: Yeah by five (5),  
21 fifteen (15) by five (5).

22 DR. KEVIN CLINTON: Fifteen (15) by, yeah,  
23 seventy-five (75), yeah.

24 MR. BYRON WILLIAMS: And if I misspoke I  
25 meant to say Chochy's, I apologize for that. And likewise

1 for Elvis', that's the one with the fifteen (15) per --  
2 fifteen dollars (\$15) flat, and the 10 percent, I'd be  
3 paying sixty-five dollars (\$65) per hundred.

4 DR. KEVIN CLINTON: Yep.

5 MR. BYRON WILLIAMS: Would that be fair,  
6 sir?

7 DR. KEVIN CLINTON: Yep. That's correct.

8 MR. BYRON WILLIAMS: Going back to the  
9 Chochy's example, which is the fifteen dollar (\$15) flat  
10 rate and the 10 percent of the total amount; if I wanted -  
11 - you'll -- we've agreed all ready that that -- the charge  
12 for that for three hundred dollars (\$300) would be forty-  
13 five dollars (\$45).

14 Right? For that -- that's for Chochy's.

15 DR. KEVIN CLINTON: For the hundred (100)  
16 -- for both?

17 MR. BYRON WILLIAMS: Yeah.

18 DR. KEVIN CLINTON: Yeah.

19 MR. BYRON WILLIAMS: Would I also be  
20 correct in suggesting to you that if I was trying to  
21 calculate the rate for Chochy's; instead of for three  
22 hundred (300), for a hundred (100) that it would be wrong  
23 to simply divide the forty-five dollars (\$45) by three  
24 (3)?

25 That would only get you fifteen (15)?

1 DR. KEVIN CLINTON: Yes, that is correct.

2 MR. BYRON WILLIAMS: Okay. Now in your --  
3 there's two (2) exhibits that I would like you to have  
4 near at hand, Dr. Clinton.

5 One (1) is your response to Rentcash number  
6 20, and the other is -- or not your response, but Rentcash  
7 Exhibit number 20.

8 And the other one (1) is -- I believe it's  
9 Rentcash number 12, which is your recommendation for  
10 payday loan fee limit in Man -- for Manitoba.

11 I hope I have the correct exhibit number  
12 for Rentcash number 12.

13

14 (BRIEF PAUSE)

15

16 MR. BYRON WILLIAMS: Do you have both of  
17 those documents?

18 DR. KEVIN CLINTON: Yeah. The one (1) I'm  
19 searching for is my recommendation.

20 Do we have it -- do we have it in the --

21 MR. BYRON WILLIAMS: You're -- you're  
22 looking for a copy of a recommendation for payday loan fee  
23 limit, which is RC number 12.

24 DR. KEVIN CLINTON: Yeah. Is it in this--

25 MR. BYRON WILLIAMS: Perhaps Mr. Gaudreau

1 could assist you, and share that with you.

2 DR. KEVIN CLINTON: Yeah.

3 MR. BYRON WILLIAMS: Thank you, Mr.  
4 Gaudreau.

5 DR. KEVIN CLINTON: I have it here  
6 somewhere. Yeah. Good. Thank you.

7

8 (BRIEF PAUSE)

9

10 MR. BYRON WILLIAMS: Now, if -- if I can  
11 just be clear.

12 In terms of Rentcash number 20, page 4,  
13 Chart 1 -- page 4, Chart 1 of Rentcash 20 --

14 DR. KEVIN CLINTON: yeah.

15 MR. BYRON WILLIAMS: You have that there.

16 Reading -- am I correct that this is  
17 derived from -- you indicate that it's derived from  
18 Rentcash number 12, the recommendation for payday loan fee  
19 limits for Manitoba.

20 Is that right, sir?

21 DR. KEVIN CLINTON: Yes.

22 MR. BYRON WILLIAMS: Okay. So that's  
23 where we're going to turn, is Rentcash number 12.

24 You indicate on Rentcash number 12, under  
25 heading number 2, that you have five (5) survey data



1 sources.

2 Is that right, Dr. Clinton?

3 DR. KEVIN CLINTON: Yes, that's right.

4 MR. BYRON WILLIAMS: And two (2) of those  
5 surveys were Clinton 206 and Clinton 207.

6 Is that right, sir?

7 DR. KEVIN CLINTON: Yes, that's right.

8 MR. BYRON WILLIAMS: Now, it may have  
9 escaped me in the barrage of material that we've had on  
10 the record, but are those surveys actually -- have they  
11 actually been filed in this proceeding?

12 DR. KEVIN CLINTON: I -- I believe so. I  
13 gave an Excel spreadsheet -- yeah. I was -- I think that  
14 was an undertaking at some point.

15 MR. BYRON WILLIAMS: I'm not sure I've  
16 seen them, so.

17 MR. ANTOINE HACAULT: I'm not sure that we  
18 were able to produce a table. I know we have the  
19 information, but it hasn't been printed yet.

20 I -- so I think the simple answer is no,  
21 not yet.

22

23 CONTINUED BY MR. BYRON WILLIAMS:

24 MR. BYRON WILLIAMS: So at -- I -- I take  
25 it that you've already undertaken to provide those.

1                   If you haven't, you would undertake to  
2 provide these results, and I'm not --

3                   DR. KEVIN CLINTON:    Yeah.

4                   MR. BYRON WILLIAMS:    -- any blame to you,  
5 Dr. Clinton.

6                   DR. KEVIN CLINTON:    I'm sort of surprised  
7 that you don't have them.

8                   MR. BYRON WILLIAMS:    Okay.   Okay.

9

10 --- UNDERTAKING NO. 74:       Mr. Clinton to provide Clinton  
11                                   206 and Clinton 207 surveys

12

13 CONTINUED BY MR. BYRON WILLIAMS:

14                   MR. BYRON WILLIAMS:    Well, I don't have  
15 them in front of me, so you'll -- you'll bear with me if -  
16 - and I know you've had a few questions on this, but I  
17 want to make sure I understand a little bit about the  
18 methodology for both these surveys.

19                   DR. KEVIN CLINTON:    Mm-hm.

20                   MR. BYRON WILLIAMS:    Now, the survey that  
21 you undertook in -- in 2006, Clinton 206, could you  
22 indicate first of all the size of loan that you were  
23 inquiring about?

24                   DR. KEVIN CLINTON:    In 2006, and in 2007  
25 as well, I inquired -- well, in 2006 I inquired about a

1 hundred dollar (\$100) loan and a three hundred (300).

2 By 2007, I was focussing my thoughts more  
3 and the one (1) I -- I concentrated on was the three  
4 hundred dollar (\$300).

5 Now, in some instances, I couldn't get  
6 exactly three hundred dollars (\$300); in fact in one (1)  
7 case I could only get a quote for a hundred and ten  
8 dollars (\$110) because they said we're not going to lend  
9 you three hundred dollars (\$300) as a new borrower. So,  
10 if I couldn't get the three hundred (300), I just took  
11 whatever I could and grossed it up.

12 MR. BYRON WILLIAMS: Now, let me -- and  
13 just to -- just to make sure I understand. So my  
14 understanding was that in 2006 the data that you gathered  
15 related both -- you aimed at gathering what's -- aimed at  
16 both one hundred (100) and three hundred dollar (\$300)  
17 loans; is that right in 2006?

18 DR. KEVIN CLINTON: Yes, that is correct.

19 MR. BYRON WILLIAMS: Thank you. And in  
20 2007 your focus was on the three hundred dollar (\$300)  
21 loan amount with the -- and --

22 DR. KEVIN CLINTON: Yes, that is correct.

23 MR. BYRON WILLIAMS: -- recognizing that  
24 in -- excuse me for interrupting. You've indicated that's  
25 correct -- recognizing that in certain cases information

1 on a three hundred dollar (\$300) loan was not available?

2 DR. KEVIN CLINTON: That's correct, yes.

3 MR. BYRON WILLIAMS: And we're going to do  
4 this, hopefully, with some sequence to this. So just so  
5 I'm clear, in terms of your 2006 survey, being Clinton  
6 2006, am I right in suggesting to you that you covered  
7 Canada or what -- what area did you specifically cover,  
8 Dr. Clinton?

9 DR. KEVIN CLINTON: I covered everything I  
10 could find in the Yellow Pages in -- in Ottawa, and I  
11 think I also got a sprinkling of lenders elsewhere. But  
12 they were -- they were mainly Ottawa lenders.

13 MR. BYRON WILLIAMS: And can you give me  
14 an idea of how many firms you sampled in Ottawa?

15 DR. KEVIN CLINTON: I would have contacted  
16 maybe fifteen (15) or sixteen (16), and I didn't -- in  
17 some cases I didn't -- I -- I didn't get usable replies;  
18 the phone was busy or something like that.

19 MR. BYRON WILLIAMS: Okay. So of the  
20 fifteen (15) or sixteen (16) you contacted, how many  
21 usable replies would you have received?

22 DR. KEVIN CLINTON: I think there were  
23 about ten (10). Some of -- if -- if I can add, some of  
24 the lenders that I contacted that -- and that I did not  
25 get replies from, didn't seem to be conventional payday

1 lenders as -- as we understand it.

2 MR. BYRON WILLIAMS: Are there any  
3 Chochy's Pawnshops in there?

4 DR. KEVIN CLINTON: That -- yeah. Yeah,  
5 there -- there could -- could have been pawnshops. And I  
6 -- I must say in some cases, having phoned, I felt I was  
7 being pulled into a bait and switch because they started  
8 to -- to try to sell me a title loan, so, in some cases, I  
9 -- I just dropped.

10 MR. BYRON WILLIAMS: That's fair enough.  
11 So just so I'm clear, in terms of 2006 it was primarily  
12 Ottawa with perhaps a sprinkling of elsewhere.

13 DR. KEVIN CLINTON: Yeah.

14 MR. BYRON WILLIAMS: Your originally  
15 sampled -- tried to sample between fifteen (15) and  
16 sixteen (16) and you got about ten (10) usable samples.

17 Is that right?

18 DR. KEVIN CLINTON: Something like that.  
19 There are the orders of magnitude, yes.

20 MR. BYRON WILLIAMS: And in terms of the  
21 ones that were not usable, at least as I understand your -  
22 - your answer, in some cases they seemed to be pawnshops  
23 and in other cases they seemed to be operating a bait and  
24 switch; is that why you considered them not usable?  
25 That's what I'm trying to --

1 DR. KEVIN CLINTON: Yes. Yeah, and -- and  
2 to be fair, they were -- they were in the Yellow Pages.  
3 There -- there was no section -- I don't think there is  
4 now -- that says "payday lenders." It's just "loans"  
5 so...

6 MR. BYRON WILLIAMS: Now, in -- in terms  
7 of the 2006, and then we'll move to 2007 in just one (1)  
8 second, can you indicate were you working off a set script  
9 that you were using in terms of your discussions?

10 DR. KEVIN CLINTON: In 2007, certainly.

11 MR. BYRON WILLIAMS: And in 2006?

12 DR. KEVIN CLINTON: More or less.

13 MR. BYRON WILLIAMS: In terms of the  
14 script that you were more or less using in 2006, would you  
15 be able to provide that, sir?

16 DR. KEVIN CLINTON: No, I was doing it on  
17 -- on the phone. I -- I didn't keep notes. But in my  
18 spreadsheets, sometimes you -- I indicate what the problem  
19 was.

20 MR. BYRON WILLIAMS: Now in -- in terms of  
21 2007, we'll move to that -- oh, actually, let me back up to  
22 2006 for one more second. Of the ten (10) firms that you  
23 got useable results for, can you indicate how many charged  
24 only a flat rate per hundred (100)?

25 DR. KEVIN CLINTON: I'm afraid I don't

1 recall. There -- there were a few, but I -- I don't want  
2 to give out a number that I'm not confident about.

3 MR. BYRON WILLIAMS: Okay. And just more  
4 directionally, so there were a few that charged a flat  
5 rate per hundred (100)?

6 DR. KEVIN CLINTON: Yes.

7 MR. BYRON WILLIAMS: And would it also be  
8 fair to say that there were a few that might have used a  
9 mixed fee structure --

10 DR. KEVIN CLINTON: Yes.

11 MR. BYRON WILLIAMS: Yes.

12 DR. KEVIN CLINTON: Oh, if I can back up.  
13 I've remembered another reason why I -- I could not get  
14 useable answers for -- for some. And -- and this is  
15 something the Board may want to consider when they're  
16 asking companies to report on a standardized basis.

17 Some of the Internet lenders will only give  
18 you a quote, and some of the pawn shops are the same, by  
19 the way. They will only quote you a price after you have  
20 already supplied them with a -- with the personal data  
21 that you would need to get the loan.

22 So in -- in a couple of instances with the  
23 Internet lenders, I found that to be a problem.

24 MR. BYRON WILLIAMS: And out of -- you'd  
25 have some reluctance in sharing that information with

1 them?

2 DR. KEVIN CLINTON: Oh, absolutely.

3 MR. BYRON WILLIAMS: Is that fair? Yeah.

4 DR. KEVIN CLINTON: Yes. I mean, I  
5 stopped right there.

6 MR. BYRON WILLIAMS: Okay. Just going  
7 back, staying with the 206 survey for just one (1) more  
8 second, in terms of the ones who did not charge a flat  
9 rate per hundred (100), were there more than a few?

10 Were over half, for example, those that did  
11 not charge a flat rate per hundred? And if you can't  
12 answer it, I understand, sir.

13 DR. KEVIN CLINTON: Yeah, I can't answer  
14 it. And the non-flat rates included at least one (1)  
15 where there was an initial fee, and there may have been  
16 two (2) because it's as soon as I got -- well for the  
17 first loan the fee exists, and for some -- from that point  
18 I -- I said, okay I'm only going to ask about repeat loans  
19 in future.

20 So, because of that process, I'm not sure  
21 exactly how many of them would have had some kind of  
22 sliding scale formula; like, I couldn't tell.

23 MR. BYRON WILLIAMS: And just so I'm  
24 clear, in terms of those that had some sort of flat rate -  
25 - a fixed fee for the first time customer and then some



1 sort of sliding option, the information you chose to get  
2 in your 2006 survey was based upon repeat loans, not  
3 first-time loans?

4 DR. KEVIN CLINTON: That's correct.

5 MR. BYRON WILLIAMS: Okay.

6 DR. KEVIN CLINTON: And in 2007, I -- I  
7 never came across such cases, so.

8 MR. BYRON WILLIAMS: Well, let's turn to  
9 2007. In -- my understanding in 2007 is that you were  
10 inquiring only about three hundred dollar (\$300) loans.

11 Is that right?

12 DR. KEVIN CLINTON: I inquired about, not  
13 universally, but I inquired about some hundred dollar  
14 (\$100) loans as well. I focussed though for my analysis  
15 on -- on the three hundred (300).

16 MR. BYRON WILLIAMS: In terms of the  
17 calculations that you've used in your -- in your fee  
18 recommendation, were those calculations derived from three  
19 hundred dollar (\$300) loans for 2007, Dr. Clinton?

20 DR. KEVIN CLINTON: Yes, they were.

21 MR. BYRON WILLIAMS: And what regional  
22 area did you sample for your work in 2007?

23 DR. KEVIN CLINTON: It was every lender  
24 that I could contact in Manitoba, and every lender I could  
25 contact in -- in Ottawa, and a -- a smattering of other

1 lenders in Western Canada.

2                   There -- there was -- there were a couple;  
3 one (1) in Saskatchewan, one (1), I think, in BC. So,  
4 basically, I was calling a lot of people, and I could get  
5 them to answer the phone, I counted it as a data point.

6                   MR. BYRON WILLIAMS: Okay. Now, just so  
7 I'm clear, in terms of the 2007 Clinton results, and I'll  
8 -- I'll zone in a -- in a second, but I'm -- my  
9 understanding is you had three (3) geographical areas you  
10 focussed on; those being Winnipeg, Ottawa, and we'll call  
11 Western Canada being one (1) in Saskatchewan and one (1)  
12 in BC.

13                   Would that be fair, Dr. Clinton?

14                   DR. KEVIN CLINTON: I was looking to get  
15 as large a sample as -- as I could. And I did this thing  
16 fairly quickly.

17                   MR. BYRON WILLIAMS: And, I'm not --  
18 that's fine --

19                   DR. KEVIN CLINTON: So --

20                   MR. BYRON WILLIAMS: -- I'm not  
21 criticizing, I'm just trying to understand.

22                   DR. KEVIN CLINTON: The -- the sample  
23 consisted of it -- it of lenders in -- in Ottawa, in  
24 Manitoba, and a -- a few from further west.

25                   MR. BYRON WILLIAMS: A smattering.

1 DR. KEVIN CLINTON: A smattering, yeah.

2 MR. BYRON WILLIAMS: Yes.

3 DR. KEVIN CLINTON: Sprinkling.

4 MR. BYRON WILLIAMS: In terms of the  
5 number that you had from Ottawa, how many firms did you  
6 attempt to sample, and then how many did you get usable  
7 samples for?

8 DR. KEVIN CLINTON: It would have been  
9 about the same as in 2006, so less than ten (10).

10

11 (BRIEF PAUSE)

12

13 MR. BYRON WILLIAMS: In terms of the ones  
14 in Manitoba, how many did you attempt to sample, and then  
15 how many did you get usable samples for, Dr. Clinton?

16 DR. KEVIN CLINTON: Well, you can -- you  
17 can see exactly the number that I contacted, because I  
18 used the CPLA list on -- on the web site. So I -- I  
19 contacted all of them on the CPLA list.

20 So there are -- there are the big national  
21 ones and four (4) or five (5) local firms, something like  
22 that. I -- I now I'm assuming that -- that the Money  
23 Marts and the Rentcash's have the same fees in -- in  
24 Manitoba as they do elsewhere.

25 Oh, and by the way, when I did those visits

1 to individual stores, that turned out to be the case, so  
2 their -- their pricing is national.

3 MR. BYRON WILLIAMS: Okay, and that's  
4 fine. Now in terms, just so I understand though, in the  
5 Manitoba sample, did you -- and I may have -- be  
6 misstating this, so I'm trying to be careful here -- you  
7 sampled the big two (2) or three (3) plus four (4) or five  
8 (5) others?

9 Do I have that right or am I -- am I  
10 understating the sample, sir?

11 DR. KEVIN CLINTON: You can see exactly  
12 just by looking at the CPLA web site. And I think there  
13 are four (4), they -- they list three (3) or four (4) non-  
14 member companies, and I -- I contacted them.

15 One (1) of them, by the way, called Can  
16 Cash got me confused, because when I called them I thought  
17 I was calling a single store operation. And I thought,  
18 Well this is gonna be interesting.

19 And I had already gone in to the store in  
20 St. Boniface on Marion Street. They'd already quoted me  
21 twenty (20) -- twenty dollars (\$20) for a hundred sixty  
22 dollars (\$160). Well, it was sixty dollars (\$60) for the  
23 three hundred (300), sorry, it twenty (20) -- twenty  
24 dollars (\$20) per hundred (100).

25 But when I called them, the -- the phone

1 message responded "Money Mart on Marion." So I -- I  
2 wasn't sure what category that particular lender belonged  
3 to.

4 MR. BYRON WILLIAMS: Okay, and I -- I  
5 apologize for my lack of clarity before. So you contacted  
6 all the CPLA members in Manitoba, and three (3) or four  
7 (4) non CPLA members.

8 Would that be fair?

9 DR. KEVIN CLINTON: Yes.

10 MR. BYRON WILLIAMS: Okay.

11 DR. KEVIN CLINTON: Yeah.

12 MR. BYRON WILLIAMS: Thank you. So in  
13 terms of your experience in 2006, you indicated that a few  
14 were offering a flat rate and that some were offering --  
15 I'm going to call them mixed rates, if you'll accept that.

16 DR. KEVIN CLINTON: Yes.

17 MR. BYRON WILLIAMS: And your experience  
18 in 2007 was what, in terms of flat versus mixed rates?

19 DR. KEVIN CLINTON: I can't remember  
20 exactly. There -- there were some -- there were a few  
21 where I used -- I had to calculate with a -- my old friend  
22 here. So there were a few.

23 MR. BYRON WILLIAMS: Okay.

24 And -- and in terms of calculating with  
25 your old friend here, if you got -- just so I understand,

1 Dr. Clinton, if -- if they're using mixed rates and you're  
2 taking a sample for three hundred (300), would you simply  
3 divide by three (3) or would you actually put the fee  
4 structure into a hundred dollar (\$100) loan? Just so I  
5 understand.

6 DR. KEVIN CLINTON: Yeah. I would  
7 calculate it for three hundred (300) and then divide by  
8 three (3).

9 So I would use the formula, get the exact -  
10 - or what I thought would be the exact fee per three  
11 hundred (300) divided by three (3).

12 MR. BYRON WILLIAMS: And you indicate you  
13 have a script of some sort when you did your survey in  
14 2007? Or --

15 DR. KEVIN CLINTON: Yeah.

16 MR. BYRON WILLIAMS: And could you provide  
17 that, sir?

18 DR. KEVIN CLINTON: Yes. I -- I would say  
19 I want to borrow three hundred dollars (\$300) for fourteen  
20 (14) days or thirty (30) days and I need three hundred  
21 (300) to spend, so any charges I want you to add to that,  
22 and how much would it cost me?

23 MR. BYRON WILLIAMS: And so would you  
24 inquire about, for example, debit card fees?

25 DR. KEVIN CLINTON: No. I -- I

1 specifically exclude all what I call "ancillary services."

2 MR. BYRON WILLIAMS: And just so --  
3 because I want to make sure we're talking on the same  
4 page.

5 DR. KEVIN CLINTON: Yeah.

6 MR. BYRON WILLIAMS: Just so I understand.  
7 So by ancillary services, a one (1) time only debit card  
8 fee would be one (1) of them? The eight dollars (\$8) at  
9 Rentcash, for example?

10 DR. KEVIN CLINTON: Yes, that is correct.

11 MR. BYRON WILLIAMS: And you would also  
12 exclude if there needed to be a -- a loading fee of two  
13 dollars and fifty cents (\$2.50), you would -- that would  
14 not be counted in your calcula --

15 DR. KEVIN CLINTON: Yeah --

16 MR. BYRON WILLIAMS: Am I right?

17 DR. KEVIN CLINTON: I'm answering in the  
18 affirmative, you are right.

19 MR. BYRON WILLIAMS: I should pose my  
20 questions more correctly, sir.

21 DR. KEVIN CLINTON: The "not" in there  
22 threw me for a little while, yeah.

23 MR. BYRON WILLIAMS: I apologize for that.  
24 And for -- again, another one. If there  
25 was insurance, for example, optional insurance, that

1 certainly wouldn't been included in your figures?

2 DR. KEVIN CLINTON: No.

3 MR. BYRON WILLIAMS: Is that correct?

4 DR. KEVIN CLINTON: That is correct.

5 MR. BYRON WILLIAMS: And you determined,  
6 leaving aside ancillary fees, an amount that would be  
7 charged by three hundred (300) and then for those with a  
8 mixed fee structure, you divide it by three (3).

9 Is that right, sir?

10 DR. KEVIN CLINTON: Yes, that is correct.

11 MR. BYRON WILLIAMS: Now, Dr. Clinton, one  
12 of the other surveys you used is the survey of Dr.  
13 Buckland et al from 2007. Is that right, sir?

14 DR. KEVIN CLINTON: Yes, that is correct.

15 MR. BYRON WILLIAMS: And you said some  
16 nice things about Dr. Buckland et al.

17 DR. KEVIN CLINTON: Yes, he -- he does  
18 very thorough -- well, it's a team. We call it "Buckland"  
19 because his name begins with "B", but they do good team  
20 work. Yeah.

21 MR. BYRON WILLIAMS: And I'm going to go  
22 to Buckland in a second but there's a question I forgot to  
23 ask you about the 2007 survey.

24 In -- in terms of Money Mart just so I  
25 understand --



1 DR. KEVIN CLINTON: Yeah.

2 MR. BYRON WILLIAMS: -- and if I've got  
3 this incorrect, you'll correct me.

4 But my understanding is with Money Mart,  
5 loans tend to be payable the day before your -- your pay -  
6 - your payday.

7 Is that your understanding as well, Dr.  
8 Clinton?

9 DR. KEVIN CLINTON: The way I put the  
10 question, I think -- I'm pretty sure the answer I got  
11 referred to how much I would have to pay if I came into  
12 them with cash on my payday.

13 I'm -- I'm confident that that is the  
14 answer I got.

15 MR. BYRON WILLIAMS: So just so I  
16 understand then. You're dealing with the circumstances  
17 where there would be a -- the fee charged if you come in  
18 with cash on your payday would include a cheque cashing  
19 fee of a certain amount, a certain amount in interest and  
20 a two dollar and ninety-nine (\$2.99) cents flat fee? If  
21 I've got it about right.

22 DR. KEVIN CLINTON: Well, yes, but may I  
23 qualify that?

24 MR. BYRON WILLIAMS: You always can.

25 DR. KEVIN CLINTON: The -- the

1 qualification is that I -- I think over the period, I --  
2 it's a two (2) year period now, I think Money Mart has  
3 changed its formula three (3) times. So that's the  
4 qualification.

5 MR. BYRON WILLIAMS: Okay. So, for  
6 example, the information you collected from Money Mart in  
7 2006 might differ from the information you collected in  
8 2007?

9 Is that your point, Dr. Clinton?

10 DR. KEVIN CLINTON: The -- the fee --  
11 their fee schedule changed, but there should be a certain  
12 consistency because I specified that I wanted to -- I  
13 wanted to know how much to repay on -- on my payday.

14 MR. BYRON WILLIAMS: Now in terms of your  
15 experience in the Manitoba marketplace, it would be fair  
16 to say that some of the firms charged a flat rate per  
17 hundred (100) and some of the firms charged a mixed  
18 structure, is that fair?

19 DR. KEVIN CLINTON: Yes, I think so.

20 MR. BYRON WILLIAMS: And going back to Dr.  
21 Buckland et al, the Buckland team --

22 DR. KEVIN CLINTON: Yes.

23 MR. BYRON WILLIAMS: -- study. You're  
24 aware that their survey results are not based upon a loan  
25 of one hundred dollars (\$100) or based upon a two hundred

1 and fifty dollar (\$250) loan, is that right, sir?

2 DR. KEVIN CLINTON: Yes. I grossed them  
3 up.

4 MR. BYRON WILLIAMS: Yeah.

5 And then to translate the Buckland et al  
6 fees at two hundred and fifty (250) down to a hundred  
7 (100), did you divide by two point five (2.5)?

8 DR. KEVIN CLINTON: Yes. Yeah. Yeah.

9 I believe actually in some cases also they  
10 had the situation that I had, where you couldn't get  
11 exactly a quote for two fifty (250), I think in some cases  
12 it was sort of one fifty (150), but I just applied the  
13 same procedure. If it was one fifty (150) I would divide  
14 by one point five (1.5), so.

15 MR. BYRON WILLIAMS: And let -- let's just  
16 go back to my hypothetical for a minute, that I asked you  
17 quite some time ago.

18 DR. KEVIN CLINTON: Yeah.

19 MR. BYRON WILLIAMS: For a firm like Mr.  
20 Foran's firm, Elvis' on McPhillips, with the fifteen  
21 dollar (\$15) flat rate and 10 percent of a hundred (100),  
22 if you -- that equally -- and a fee of forty-five dollars  
23 (\$45) for three hundred (300), to calculate the fee for  
24 one hundred (100) you would divide by three?

25 DR. KEVIN CLINTON: Yes.

1 MR. BYRON WILLIAMS: Okay.

2 DR. KEVIN CLINTON: Yeah.

3 MR. BYRON WILLIAMS: Have we also agreed  
4 that the fee for Elvis' would be twenty-five (25) bucks a  
5 hundred?

6 DR. KEVIN CLINTON: I had it written down  
7 but long lost it. I -- I accept that.

8 MR. BYRON WILLIAMS: Mr. Chairman, if you  
9 can give me just one second.

10

11 (BRIEF PAUSE)

12

13 MR. BYRON WILLIAMS: I do not want to tire  
14 out your -- I'm going to move to a slightly different  
15 subject, I don't want to tire out your arm too much, but I  
16 have one (1) other hypothetical that -- that I want to put  
17 to you, Dr. Clinton.

18 I want you to assume that we have seven (7)  
19 payday lenders in the Manitoba market -- and you might  
20 want to take notes on this one, Dr. Clinton.

21 DR. KEVIN CLINTON: Okay.

22 MR. BYRON WILLIAMS: Do you have a pen?

23

24 (BRIEF PAUSE)

25

1 DR. KEVIN CLINTON: I lost my notebook.  
2 I'll just write it down, that doesn't belong to me. Yeah.  
3 I believe I know that one.

4 MR. BYRON WILLIAMS: Thank you, Mr. Singh.

5 DR. KEVIN CLINTON: Thank you. Yes.

6 MR. BYRON WILLIAMS: So firms -- if you  
7 want a number the one (1), two (2), three (3), four (4),  
8 five (5), six (6) and seven (7).

9 DR. KEVIN CLINTON: Okay.

10 MR. BYRON WILLIAMS: And I'm -- I'm going  
11 to give you two (2) lines to put in beneath these four (4)  
12 firms: One is market share in terms of volume and the  
13 other one is fee. So that's the second line.

14 So going from left to right, I'm going to  
15 ask you to assume that firm one (1) has 50 percent of the  
16 market share in terms of volume; firm number two (2) has  
17 30 percent of the market share in terms of volume; and the  
18 next five (5) firms have 4 percent of the market share in  
19 terms of volume.

20 And in terms of their fee per hundred (100)  
21 I'm going to make it a simple one.

22 I'll ask you to assume that firm number one  
23 (1) has a fee of seventeen dollars (\$17) per hundred  
24 (100). Firm number two (2) has a fee of twenty-two  
25 dollars (\$22) per hundred.

1 DR. KEVIN CLINTON: Twenty-two (22)?

2 MR. BYRON WILLIAMS: Yes. I'm sorry if I  
3 misspoke.

4 And firms three (3) through seven (7) have  
5 fees of thirty-five (35) per hundred (100).

6 Now -- and I -- I'm -- if you're looking  
7 for a reference from your evidence on -- last week, I'm  
8 going to page 2165 of your evidence, Dr. Clinton, just so  
9 -- I -- sorry, Dr. Clinton, the transcript which is to  
10 your right, if you just want to have it nearby, it's page  
11 2165 that I'm referring you too.

12 DR. KEVIN CLINTON: Oh.

13 MR. BYRON WILLIAMS: Keep -- keep the  
14 assumptions there. Am I screwing up your -- you're okay  
15 there, you've got this? Page 21--

16 DR. KEVIN CLINTON: 2-1-6-5?

17 MR. BYRON WILLIAMS: Yeah.

18 DR. KEVIN CLINTON: Yes.

19 MR. BYRON WILLIAMS: Now going back to the  
20 hypothetical that I gave you, would I be correct in  
21 suggesting that one (1) way to calculate the mean would be  
22 based upon the prices weighted by the probability as  
23 determined by the number of firms that quote that price?

24 DR. KEVIN CLINTON: That is correct.

25 MR. BYRON WILLIAMS: Would I also be

1 correct in suggesting to you that another way to calculate  
2 the mean would be based upon the prices weighted by the  
3 probability as it comes from the volumes of transactions?

4 DR. KEVIN CLINTON: Yes, that is correct.

5 MR. BYRON WILLIAMS: And would I be  
6 correct in suggesting to you, using my hypothetical, that  
7 under -- we're going to call the first one the number of  
8 firms approached --

9 DR. KEVIN CLINTON: Yes.

10 MR. BYRON WILLIAMS: -- that under the  
11 number of firms approached the mean would be much closer  
12 to thirty-five (35) than it would be under the volume  
13 approach?

14 DR. KEVIN CLINTON: Your first approach  
15 was what we could call the market share approach because--

16 MR. BYRON WILLIAMS: No my -- excuse me,  
17 the -- one (1) of them -- the one approach was the -- the  
18 number of firms --

19 DR. KEVIN CLINTON: Number --

20 MR. BYRON WILLIAMS: -- quoting that  
21 price.

22 DR. KEVIN CLINTON: Okay, but that is also  
23 the way we measure market share --

24 MR. BYRON WILLIAMS: Okay.

25 DR. KEVIN CLINTON: -- in this industry.

1 Yeah. Okay.

2 MR. BYRON WILLIAMS: And the other one is  
3 by volume.

4 DR. KEVIN CLINTON: Volume. Yeah.

5 MR. BYRON WILLIAMS: Now, would I be  
6 correct in suggesting to you that under the number -- I'm  
7 going to call it "the number of firms approached," you  
8 call it -- but the first approach --

9 DR. KEVIN CLINTON: Yeah.

10 MR. BYRON WILLIAMS: -- the mean would be  
11 much closer to thirty-five (35) than it would be under the  
12 volume approach?

13 DR. KEVIN CLINTON: If -- if all the -- if  
14 -- if all the firm --

15 MR. BYRON WILLIAMS: You've got five (5)  
16 firms --

17 DR. KEVIN CLINTON: Yeah.

18 MR. BYRON WILLIAMS: -- five (5) firms  
19 quoting at thirty-five (35).

20 DR. KEVIN CLINTON: Well, if the market --  
21 if I can use the word "market share." If the market share  
22 in terms of volume is the same as the market share in  
23 terms of the number of the firms, we're going to get the  
24 same answer.

25 MR. BYRON WILLIAMS: Let me back up then--



1 DR. KEVIN CLINTON: Yeah.

2 MR. BYRON WILLIAMS: -- and maybe I've  
3 misspoken.

4 DR. KEVIN CLINTON: So...

5 MR. BYRON WILLIAMS: How did you  
6 calculate, for the purposes of RC number 20, the mean?

7 DR. KEVIN CLINTON: It's weighted by the  
8 number of firms.

9 MR. BYRON WILLIAMS: So using my  
10 hypothetical, if I weighted -- if the mean was calculated  
11 by the number of firms, is it likely that the mean would  
12 be closer to thirty-five (35) than it was weighted by the  
13 volume, sir?

14 DR. KEVIN CLINTON: Oh, I -- I see. Yeah,  
15 you're saying because -- this is just to clarify your --  
16 your question.

17 MR. BYRON WILLIAMS: Yeah.

18 DR. KEVIN CLINTON: If we weight by  
19 volume, firm one is -- is going to have a higher weight  
20 and so on. So the average will come out closer to  
21 seventeen (17) on the bottom measure. I -- I see now.

22 MR. BYRON WILLIAMS: That's -- that's  
23 right.

24 DR. KEVIN CLINTON: I see now what your  
25 question is. Yeah. Okay, we're on the same --

1 MR. BYRON WILLIAMS: Okay. Now, would I  
2 be correct in suggesting to you that ideally for -- for  
3 the -- for RC-20 you would have liked to have had the  
4 prices weighted by the probability as it comes from the  
5 volumes of transactions.

6 Would that be right, sir?

7 DR. KEVIN CLINTON: Yes, that is correct.

8 MR. BYRON WILLIAMS: You'd be -- feel more  
9 confident in your results?

10 DR. KEVIN CLINTON: Yes, I would.

11 MR. BYRON WILLIAMS: Okay. And I'm sorry  
12 about my awkward way of asking that question, but that was  
13 helpful, thank you.

14 Dr. Clinton, I'm -- I'm going change speeds  
15 for a -- for a moment. For a few moments.

16 You're aware that Rentcash has suggested in  
17 its rebuttal evidence that it's a serious oversight that  
18 the -- that the government -- that the government of  
19 Manitoba has not banned rollovers in the Consumer  
20 Protection Act.

21 Are you aware that Rentcash has suggested  
22 that?

23 DR. KEVIN CLINTON: I try -- I try to  
24 regard Rentcash as just one other data point; I maintain a  
25 sort of arm's length relationship with them. But I -- I

1 think I remember that statement.

2 MR. BYRON WILLIAMS: And -- and I  
3 appreciate that, and certainly that's commendable for an  
4 expert.

5 Based upon the marketplace and -- and I  
6 think you've answered this from your question with Ms.  
7 Southall, but am -- am I right in suggesting to you that  
8 you're not of the view that rollovers should be banned?

9 That would be too gross or too serious of  
10 an interference in the market?

11 DR. KEVIN CLINTON: No, I'm in the  
12 opposite camp. And the -- the reason is bankers and  
13 specialists in payment systems, and I come from that  
14 background, draw a very sharp distinction between a  
15 passive rolling over of a loan and the paying off of a  
16 loan and the taking out of a new one even though those two  
17 (2) transactions may only be separated by seconds.

18 And -- and this actually is a crucial  
19 principle in -- in large value transactions: Here we're  
20 at the opposite end of the spectrum, I would say there's  
21 equally a -- a crucial distinction here.

22 MR. BYRON WILLIAMS: Okay, and -- and just  
23 so -- because I want to make sure I --

24 DR. KEVIN CLINTON: Yeah.

25 MR. BYRON WILLIAMS: -- understand your

1 proposal or your -- your approach.

2 DR. KEVIN CLINTON: Yeah, I am against  
3 rollovers.

4 MR. BYRON WILLIAMS: You're against  
5 rollovers, but if -- am I correct in understanding your  
6 evidence with Ms. Southall this morning -- and maybe I'm  
7 going to muddy the water further.

8 In terms of rollovers what, if any, rate  
9 ceiling would you propose for rollovers?

10 DR. KEVIN CLINTON: Well, I would keep the  
11 rate ceiling flat, but this purely a pragmatic judgment on  
12 my part to say keep it simple.

13 MR. BYRON WILLIAMS: So -- and -- and just  
14 -- if I'm misstating you you'll correct me, but I just  
15 want to make sure I under -- understood that. That while  
16 in -- in terms of the recommendation to the Board you  
17 would recommend that rollovers be kept at the same rate as  
18 the first loan.

19 Is that right, sir?

20 DR. KEVIN CLINTON: That's right.

21 MR. BYRON WILLIAMS: Oh, okay.

22 But in terms of the -- the merits of  
23 rollovers, you're not opposed to the idea that they should  
24 be banned? Or -- or --

25 DR. KEVIN CLINTON: I'm in favour of the

1 ban.

2 MR. BYRON WILLIAMS: Okay.

3 DR. KEVIN CLINTON: I -- I think they  
4 should be banned.

5 MR. BYRON WILLIAMS: Okay, just so I  
6 understand.

7 DR. KEVIN CLINTON: Yeah. Because if I'm  
8 looking at that product as a transactions product,  
9 anything that muddies that upsets me.

10

11 (BRIEF PAUSE)

12

13 MR. BYRON WILLIAMS: Dr. Clinton, I want  
14 to turn you to your actual evidence of September 17th; I  
15 know it seems so long ago.

16 DR. KEVIN CLINTON: Yes.

17 MR. BYRON WILLIAMS: And in particular I  
18 believe it's at tab 46 of the -- the Board's book.

19 DR. KEVIN CLINTON: I have it.

20 MR. BYRON WILLIAMS: You have it?

21 DR. KEVIN CLINTON: Yes, I have it.

22 MR. BYRON WILLIAMS: And in particular,  
23 I'd ask you to take a look at the bottom -- turn to page 9  
24 if you would.

25 And without elaborating, page 9 and through

1 to page 10, you're providing some background to the Board  
2 on economic regulation.

3 Is that right, sir?

4 DR. KEVIN CLINTON: Yes, that is correct.

5 MR. BYRON WILLIAMS: And again, I'm -- I'm  
6 gonna try and move through -- through quickly. If you  
7 feel a need to elaborate, you will, but hopefully I can  
8 ask you some -- some questions that you can answer with --  
9 with yes's and no's for a couple of seconds anyways, but  
10 you'll let me know.

11 DR. KEVIN CLINTON: We've been doing  
12 pretty well so far this afternoon.

13 MR. BYRON WILLIAMS: We've been doing  
14 tremendously and I thank you.

15 At the bottom of page 9, lines 35 and 36,  
16 you talk about both the direct and indirect costs of  
17 regulation.

18 Is that right Dr. Clinton?

19 DR. KEVIN CLINTON: That is correct.

20 MR. BYRON WILLIAMS: And you -- in terms  
21 of indirect costs, you indicate they involve unintended  
22 side-effects in the market, is that right?

23 DR. KEVIN CLINTON: Yes, that is correct.

24 MR. BYRON WILLIAMS: And you go on to say:

25 "There is always a risk that regulation

1                   will create market distortions that  
2                   outweigh the benefits."

3                   Is that right, sir?

4                   DR. KEVIN CLINTON:   Yes, that is correct.

5                   MR. BYRON WILLIAMS:   Okay.  And at the end  
6 of that sentence there's a footnote, Footnote 6, I thought  
7 you'd enjoy this, you cite George Steiger.

8                   Is that right, sir?

9                   DR. KEVIN CLINTON:   Yes, that is correct.

10                  MR. BYRON WILLIAMS:   And you're nodding  
11 very eagerly, so I thought you might want to talk about  
12 Mr. Steigler for a second.

13                  As I understand it you cite him for the  
14 proposition, he's the founder of the economic theory of  
15 regulation.

16                  Is that right, sir?

17                  DR. KEVIN CLINTON:   Yes, that is correct.

18                  MR. BYRON WILLIAMS:   And he and his  
19 followers have argued that the regulations he studied  
20 favoured politically connected interest groups but not the  
21 general public.

22                  Is that fair, sir?

23                  DR. KEVIN CLINTON:   Yes, that is correct.

24                  MR. BYRON WILLIAMS:   And that's your  
25 under-standing of Mr. Steigler's theory -- economic theory

1 of regulation -- one (1) of the conclusions that he draws  
2 from it?

3 DR. KEVIN CLINTON: Yes, that is correct.

4 MR. BYRON WILLIAMS: Now I'm going to get  
5 back to your evidence in just a second but I -- I thought  
6 we should chat about Mr. Steigler for just a minute.

7 My understanding is that he was an  
8 economist from the University of Chicago and a  
9 contemporary of Theodore Schultz and Milton Friedman.

10 Is that right, sir?

11 DR. KEVIN CLINTON: I don't know about  
12 Schultz, but he was a contemporary of Milton Friedman.

13 MR. BYRON WILLIAMS: And he's a -- was  
14 considered a leading member of, I think we can rightly  
15 call, the famous Chicago School of Economics?

16 DR. KEVIN CLINTON: Yes, that is correct.

17 MR. BYRON WILLIAMS: And I think like his  
18 colleague Mr. Friedman, he might have won a Nobel prize  
19 for Economics, is that right?

20 DR. KEVIN CLINTON: Yes, that is correct,  
21 for the Economics of Information.

22 MR. BYRON WILLIAMS: Now I want to stay on  
23 the economics of -- the economic theory of regulation.

24 When you reference the fact that he was  
25 founder of the economic theory of regulation, I take it



1 you're referring to the articles he wrote in the 1970s,  
2 such as the Theory of Economic Regulation?

3 DR. KEVIN CLINTON: I was an undergraduate  
4 in those days, I -- I think I know what you're looking at.

5 MR. BYRON WILLIAMS: And you're familiar  
6 at least at a high level with that text?

7 DR. KEVIN CLINTON: I am no longer  
8 familiar with it.

9 MR. BYRON WILLIAMS: Okay. When -- when  
10 you said that in terms of your interpretation of Dr.  
11 Steigler, you -- to a certain degree you were relying upon  
12 his thinking in -- in articles such as the Economic Theory  
13 of Regulation.

14 Is that right, sir?

15 DR. KEVIN CLINTON: No, I'm -- I'm much  
16 more pragmatic; Steigler is -- well, unpleasantly -- from  
17 the way I look at it, unpleasantly doctrinaire.

18 But I've worked for many years in  
19 institutions that do public policies so I'm one of the  
20 gang, if you like, that Steigler is criticizing; I -- I  
21 see regulation as -- as possibly -- if it's done right, if  
22 it's done appropriately, as being absolutely necessary in  
23 the financial sector, and I -- I can see useful roads for  
24 -- for regulations in the payday loan industry.

25 So I -- I don't subscribe to everything

1 that's -- I probably subscribe only to a small fraction of  
2 what Steigler would say.

3 MR. BYRON WILLIAMS: Well, you cite him  
4 here in terms of the suggestion that:

5 "The regulations he studied favoured  
6 politically connected interest groups  
7 but not the general public."

8 Am I to take it that that's not your point  
9 of view on regulation?

10 DR. KEVIN CLINTON: That's not my point of  
11 view.

12 MR. BYRON WILLIAMS: And is there a reason  
13 you cited Steigler for that point in your evidence?

14 DR. KEVIN CLINTON: Yes, just to indicate  
15 that there are serious economists that look at regulation  
16 with a much more jaundiced eye than -- than I do.

17 And if Steigler and Friedman were here,  
18 they could make a very good debate of the issue I'm sure.

19 MR. BYRON WILLIAMS: Well, it's too bad  
20 you're not a follower because we could have had so much  
21 fun. But I wonder if you could define for me the concept  
22 of "just and reasonable rate" as you understand it.

23 DR. KEVIN CLINTON: Well, as I indicated  
24 this morning, I have focussed more on just and reasonable  
25 regulation. So I would have got a just and reasonable

1 rate as being one of those many rates that would emerge  
2 under an appropriate regulatory framework.

3 MR. BYRON WILLIAMS: Well, that's not  
4 helping me a lot, and it's probably because I -- my -- my  
5 question might have been in -- in-precise.

6 You understand that in setting rates the --  
7 the order of the Board must be just and reasonable in all  
8 the circumstances?

9 DR. KEVIN CLINTON: The way I read it in  
10 the payday loan area, the Board is to make a -- a just and  
11 reasonable order.

12 MR. BYRON WILLIAMS: That's what I said.

13 DR. KEVIN CLINTON: But I -- I would  
14 answer your question though in the affirmative. I -- I  
15 would say that, having adopted the approach I'm  
16 suggesting, the rates that you would see quoted will be  
17 just and reasonable.

18 MR. BYRON WILLIAMS: Yeah. And what I  
19 just wanted to understand, Dr. Clinton, if -- if I might.  
20 In terms of the idea of just and reasonable, have you  
21 reviewed how it is used in the regulatory context in terms  
22 of rate setting or rate ceiling?

23 Have -- have you examined literature on the  
24 idea of just and reasonable?

25 DR. KEVIN CLINTON: No, I have not.

1                   MR. BYRON WILLIAMS:    So I can't talk to  
2 you about my other -- besides Stiegler, my other form of  
3 favourite reading is Bonbright, for example.

4                    You're not -- are you familiar with  
5 Bonbright?

6                   DR. KEVIN CLINTON:    I don't know what it  
7 is.

8                   MR. BYRON WILLIAMS:    No, it's not -- okay.

9                   DR. KEVIN CLINTON:    By the way, if -- if I  
10 could backup and not take up too much time. To indicate  
11 the difference between me and the Chicago school, Milton  
12 Friedman advocates the abolition of central banks.

13                    So we're -- we're not on the same page.

14                   MR. BYRON WILLIAMS:    Okay. That's --  
15 that's encouraging. Now, in terms of a just and  
16 reasonable -- the -- the regulatory literature on just and  
17 reasonable, that's not something that you've read or -- or  
18 reviewed?

19                   DR. KEVIN CLINTON:    No, I came to my idea  
20 of just and reasonable independently.

21                   MR. BYRON WILLIAMS:    This goes back a long  
22 time ago to your direct evidence. But you -- I believe  
23 you were referring to the evidence of Wendy Pyper.

24                   DR. KEVIN CLINTON:    Yes.

25                   MR. BYRON WILLIAMS:    And you -- I think

1 you used the adjective to describe Ms. Pyper's work as "an  
2 excellent piece of work."

3 Do you recall that?

4 DR. KEVIN CLINTON: Yes, indeed.

5 MR. BYRON WILLIAMS: And the document you  
6 were -- were referring to was "Wendy Pyper, Perspectives  
7 on Labour and Income" when she discussed payday loans.

8 Is that right, Dr. Clinton?

9 DR. KEVIN CLINTON: Yes, that is correct,  
10 yes.

11 MR. BYRON WILLIAMS: Okay. And there's  
12 just one (1) phrase, and I don't know if you have Ms.  
13 Pyper's material nearby or not.

14 DR. KEVIN CLINTON: I think I do. But if  
15 you want to read it to me I'll -- I'll accept that.

16 MR. BYRON WILLIAMS: Yeah. You know, and  
17 if you -- you're uncomfortable, you can always refer back  
18 to it.

19 DR. KEVIN CLINTON: Yes.

20 MR. BYRON WILLIAMS: She makes a statement  
21 on -- in my version, on the bottom of page 3 at the end of  
22 summary. And she says:

23 "While the survey of financial security  
24 does not tell us directly [excuse me]  
25 does not directly tell us why families

1                   borrow through payday loans. Important  
2                   indicators of past and current financial  
3                   difficulties suggest that families who  
4                   do, have few other option."

5                   I -- I'll show this to you if you wish, Dr.  
6 Clinton.

7                   DR. KEVIN CLINTON:     It's okay.

8                   MR. BYRON WILLIAMS:     Is that a statement  
9 that you concur with?

10                  DR. KEVIN CLINTON:     Not completely.

11                  MR. BYRON WILLIAMS:     Can you indicate  
12 first because you -- you don't completely concur with it--

13                  DR. KEVIN CLINTON:     Mm-mm.

14                  MR. BYRON WILLIAMS:     -- the manner in  
15 which you -- you agree, and then you can go onto where you  
16 disagree, sir.

17                  DR. KEVIN CLINTON:     Yes. The survey data  
18 that I've looked at, and I'm thinking of two (2) surveys  
19 from memory. I -- I'm -- I can't remember exactly what  
20 they were. But there -- there were at least two (2) that  
21 asked payday borrowers if they had other options. And, in  
22 each case, a clear majority of payday borrowers did have  
23 other options.

24                  Moreover, in the Pyper piece, I'm not sure  
25 that her approach to the question allows her to -- to make

1 a definitive judgment on that particular question.

2 MR. BYRON WILLIAMS: So, in --

3 DR. KEVIN CLINTON: I think --

4 MR. BYRON WILLIAMS: -- okay.

5 DR. KEVIN CLINTON: -- I think she was  
6 drawing more -- now I'm -- I'm speaking from memory, but I  
7 -- I think she was drawing from the Ipso Reid study.

8 MR. BYRON WILLIAMS: So just -- you'll  
9 accept that some may have few other options, but you'll --  
10 you're position is that many have other options.

11 Is that right?

12 DR. KEVIN CLINTON: Yeah, my position is  
13 they've probably had other options, but they've used them  
14 all up.

15 MR. BYRON WILLIAMS: So that their options  
16 are exhausted?

17 DR. KEVIN CLINTON: That's right. I think  
18 that would apply to many payday loan -- payday loan  
19 borrowers.

20 MR. BYRON WILLIAMS: So while they may  
21 have had options in the past, at the -- by the time they  
22 go to apply for payday loans -- it's your view that they  
23 have no other options because they've exhausted it.

24 DR. KEVIN CLINTON: That's right. For  
25 example, it would be almost certain that they'd maxed out

1 their credit card.

2 MR. BYRON WILLIAMS: So from your  
3 perspective, it would not be a matter of convenience that  
4 they are using payday loans; it's a matter of having  
5 exhausted their other options.

6 DR. KEVIN CLINTON: Yes, that's right.

7

8 (BRIEF PAUSE)

9

10 MR. BYRON WILLIAMS: In terms of -- I'm  
11 speaking now specifically of preparing your expert report  
12 and your rebuttal. Would it be fair to say that you did  
13 not conduct an exhaustive study of American jurisdictions  
14 using rate ceilings?

15 DR. KEVIN CLINTON: I -- I conducted no --  
16 no study of rate ceilings in the States.

17 MR. BYRON WILLIAMS: So to the extent that  
18 there's material on the record in this hearing with regard  
19 to rate ceilings, that was not prepared by you.

20 DR. KEVIN CLINTON: That -- that was not  
21 prepared by me.

22 MR. BYRON WILLIAMS: And would it also be  
23 fair to say in preparing your expert evidence or your  
24 rebuttal, you made no study of what American payday  
25 lenders are charging in US States with rate ceilings?



1                   Would that be fair, sir?

2                   DR. KEVIN CLINTON:    That is correct.

3                   MR. BYRON WILLIAMS:    And in preparing your  
4 expert evidence or rebuttal, it's fair to say that you did  
5 not study the number of American payday lenders operating  
6 in various jurisdictions where rate ceilings are imposed.

7                   Would that be fair?

8                   DR. KEVIN CLINTON:    Yes, that is correct.

9                   MR. BYRON WILLIAMS:    And, again, speaking  
10 of American data, in preparing your direct and rebuttal,  
11 did you review American data on repeat loans or rollovers?

12                   DR. KEVIN CLINTON:    No, I did not.

13                   MR. BYRON WILLIAMS:    Okay, thank you. I  
14 just have a couple of questions with regard to Rentcash  
15 exhibit number 22, which is the FCAC's -- excuse me the --  
16 I've got my cites wrong -- the Federal Reserve Bank Study,  
17 which you cited earlier today.

18                   Do you have that --

19                   DR. KEVIN CLINTON:    Yes --

20                   MR. BYRON WILLIAMS:    -- Dr. Clinton?

21                   DR. KEVIN CLINTON:    -- yes, I do.

22

23   (BRIEF PAUSE)

24

25                   MR. BYRON WILLIAMS:    And I want to direct

1 your attention to page 8 of that study, just above the  
2 heading "Supply." There's a statement that most payday  
3 borrowers are repeat customers. If they borrow once, they  
4 are likely to borrow eight (8) to twelve (12) times per  
5 year. And they're citing both the Centre of Responsible  
6 Lending and SKIBA and TOBACMAN 206.

7 DR. KEVIN CLINTON: Yes.

8 MR. BYRON WILLIAMS: Do you see that, Dr.  
9 Clinton?

10 DR. KEVIN CLINTON: Yes, I do.

11 MR. BYRON WILLIAMS: Within the American  
12 context, are you in a position to disagree with that  
13 statement?

14 DR. KEVIN CLINTON: In the American  
15 context, no.

16 MR. BYRON WILLIAMS: And I realize that  
17 there's some confidentiality issues around the Banister  
18 surveys, but you did cite the Banister, your review of the  
19 Banister material. And -- and so I'm gonna ask you to  
20 high level --

21 DR. KEVIN CLINTON: Yes, I did.

22 MR. BYRON WILLIAMS: -- with those, fine.  
23 Based upon your review of Banister research, does this  
24 appear generally consistent with Banister research in  
25 terms of repeat or rollovers?

1 DR. KEVIN CLINTON: Well, the -- the  
2 mention that I make of Banister in this context is to  
3 criticize the methodology which it -- it's as if the --  
4 the way they went about the -- the survey was designed to  
5 grossly overestimate repeat borrowing.

6 Because the way they distributed their  
7 questions was by means of a -- a little poster in the  
8 stores. Well, who comes into the stores most frequently?  
9 It's the frequent borrowers. So they're gonna pick up a  
10 lot of frequent borrowers.

11 The guys that are not coming in to borrow  
12 at all this year are not gonna show at all in that survey.  
13 I suspect actually that may be something that's happening  
14 in this US number.

15 MR. BYRON WILLIAMS: Okay, but just in --

16 DR. KEVIN CLINTON: You got to be very  
17 careful about survey design and the questions you ask on  
18 this particular claim.

19 MR. BYRON WILLIAMS: Okay, and just so I'm  
20 clear though, you're not in a position -- you've not  
21 researched the American issue to take issue with the  
22 conclusions of -- that are cited in --

23 DR. KEVIN CLINTON: No, I haven't. I --

24 MR. BYRON WILLIAMS: Okay.

25 DR. KEVIN CLINTON: -- I would have to

1 know a lot more about those studies to.

2 MR. BYRON WILLIAMS: And recognizing your  
3 concerns with the Banister methodology, but recognizing  
4 also that the Board and -- and my clients don't have  
5 access to it, are the results of Banister inconsistent  
6 with the results that I've just presented to you from the  
7 American studies?

8 DR. KEVIN CLINTON: I honestly can't  
9 remember.

10 MR. BYRON WILLIAMS: And, again, without  
11 getting into the specifics, it's fair to say that the  
12 Banister research suggests a high number of repeat --  
13 repeat customers.

14 DR. KEVIN CLINTON: I can't remember. I  
15 just focussed on the defect in their methodology.

16 MR. BYRON WILLIAMS: Just a bit lower on  
17 page 8 under, "Supply," in the first paragraph under  
18 "Supply," you'll see a quote about two-thirds (2/3) of  
19 the way down from statement 207 documenting the phenomenal  
20 expansion in the number of payday stores in states that  
21 permit them.

22 Do you see that, Dr. Clinton?

23 DR. KEVIN CLINTON: Yes, I do.

24 MR. BYRON WILLIAMS: In just five (5)  
25 years, this study states, store numbers in Ohio and Oregon

1 doubled and in Arizona, they tripled.

2 Did that I read that correctly to you, sir?

3 DR. KEVIN CLINTON: Yes, indeed.

4 MR. BYRON WILLIAMS: Now do you know what  
5 year Stegman (phonetic) was conducting his study in?

6 DR. KEVIN CLINTON: No, I don't.

7 MR. BYRON WILLIAMS: Are you aware of what  
8 -- first of all, whether there is a rate ceiling in the  
9 State of Ohio and, if so, are you aware what that rate  
10 ceiling is?

11 DR. KEVIN CLINTON: I have no idea.

12 MR. BYRON WILLIAMS: Are you aware whether  
13 there is a rate ceiling in Arizona and, if so, what that  
14 rate ceiling is?

15 DR. KEVIN CLINTON: No, I have no idea.

16 MR. BYRON WILLIAMS: Now, I -- I may have  
17 miss -- misheard you this morning. You're not suggesting  
18 that in the American experience there are no payday  
19 lenders charging rates less than fifteen dollars (\$15) per  
20 hundred (100) are you?

21 You're not --

22 DR. KEVIN CLINTON: I have no idea.

23 MR. BYRON WILLIAMS: -- okay. Mr.

24 Chairman, if -- if I might have five (5) minutes I'll just  
25 chat with my colleague and see if I have any further areas

1 of inquiry.

2 THE CHAIRPERSON: That's fine.

3

4 (BRIEF PAUSE)

5

6 THE CHAIRPERSON: Okay, we'll adjourn till  
7 2:30.

8

9 --- Upon recessing at 2:20 p.m.

10 --- Upon Resuming at 2:35 p.m.

11

12 THE CHAIRPERSON: Okay, Mr. Williams, you  
13 can continue your dialogue with Dr. Clinton on the record.

14 MR. BYRON WILLIAMS: I -- I don't -- Mr.  
15 Chairman, after reviewing my notes, I have no further  
16 areas of cross-examination with Dr. Clinton.

17 THE CHAIRPERSON: Oh, all right. Thank  
18 you, Mr. Williams.

19 We have just a couple more questions if you  
20 like and then we'll go to Mr. Hacault for any re-direct  
21 that he might have. I think it's probably fair if I ask  
22 these questions before call-back on him.

23 Just a potpourri of issues that have built  
24 up after listening to you for a few days, Dr. Clinton, if  
25 you don't mind; pretty simple stuff.



1 way I prefer, and see if it fits?

2 THE CHAIRPERSON: Sure.

3 DR. KEVIN CLINTON: It's that as the price  
4 goes down, supply would drop, not -- to some extent by  
5 dollar loan volume, but more importantly, supply in the  
6 sense of the overall service because you would get the  
7 lenders cutting out their riskier clients.

8 THE CHAIRPERSON: That was what I was  
9 getting at, yes.

10 DR. KEVIN CLINTON: Yeah.

11 THE CHAIRPERSON: If new supply arrived at  
12 a much lower price point, would that affect your  
13 recommendations?

14 DR. KEVIN CLINTON: It would affect my  
15 recommendations for the review in 2010, yes.

16 THE CHAIRPERSON: You mentioned that that  
17 we'd have better data by 2010.

18 DR. KEVIN CLINTON: Yes.

19 THE CHAIRPERSON: Dr. Clinton, we  
20 understand that Quebec effectively dissuaded payday  
21 lenders from operating by setting a maximum interest rate  
22 of 35 percent, and that the Desjardin System offers small  
23 loans at low rates the less affluent, and this has  
24 mitigated the supply problem to some degree.

25 Does such an approach provide any



1 advantages for Manitoba consumers?

2 DR. KEVIN CLINTON: I think that  
3 alternative credit vehicle was not exactly comparable to a  
4 payday loan, but I don't know enough about it to make an  
5 informed judgment.

6 THE CHAIRPERSON: So you don't have a  
7 great degree of knowledge of what Quebec's experience is--

8 DR. KEVIN CLINTON: No, I have no  
9 knowledge.

10 THE CHAIRPERSON: -- what the borrowers  
11 that here would rely on a payday lender, where would they  
12 go in Quebec?

13 DR. KEVIN CLINTON: No, I -- I have no  
14 knowledge of that.

15 THE CHAIRPERSON: Thank you. Dr. Clinton,  
16 do you understand and accept that the revenue requirement  
17 of payday lenders includes covering off the interest costs  
18 and the normal returns that one would expect for a  
19 shareholder?

20 DR. KEVIN CLINTON: Yes, I do.

21 THE CHAIRPERSON: Do you understand that  
22 with regulation, the interest cost and the normal expected  
23 return for the shareholders may fall?

24 DR. KEVIN CLINTON: It may fall for some  
25 firms. For some firms, I -- I could imagine under certain

1 circumstances it would increase.

2 THE CHAIRPERSON: I can't recall whether  
3 you were here when Mr. Schinkel was talking about the  
4 normal expected return given the risk of the industry.

5 DR. KEVIN CLINTON: Yes, I -- I heard some  
6 of his testimony; I -- I think I heard him on that  
7 subject.

8 THE CHAIRPERSON: Just to follow up. I'm  
9 trying to understand what you would mean by -- how would  
10 the rate increase for some firms if regulation reduced the  
11 legal risk?

12 DR. KEVIN CLINTON: If the rate regulation  
13 was such that you did create a monopoly, the rate of  
14 return on that firm could easily go up.

15 You -- you could imagine the -- that a  
16 large surviving firm for example, if there were just a  
17 few, perhaps buying out the other firms and then doing  
18 what we often see in these situations and embarking on a  
19 large scale closure of -- of offices and layoffs of staff.

20 That would bring its costs down and that  
21 would also increase volumes per store. Of course, the  
22 clients would have to be bearing the cost because they  
23 would be travelling further to get to the stores. So  
24 you'd be increasing your volumes per store -- per store.

25 And everybody I think has agreed that there

1 are some economies of scale at the store level, not  
2 necessarily at the firm level but at the store level.

3 Like any retailer, if you can increase your  
4 sales per square foot, your -- your net revenues would go  
5 up.

6 So I could easily imagine scenarios where a  
7 tight feel in it caused rates of return for some firms,  
8 not all firms, to go up.

9 THE CHAIRPERSON: You're speaking about  
10 the rate of return that they'd actualize, not the interest  
11 rates they'd be charged by a lender lending money to them.

12 DR. KEVIN CLINTON: I'm talking about rate  
13 of return on capital or equity. It's mostly equity in  
14 this business, so it's virtually the same thing.

15 THE CHAIRPERSON: In other words the  
16 economies of scale would provide them an opportunity to  
17 earn a higher rate of return?

18 DR. KEVIN CLINTON: Yes, but they're weird  
19 economies of scale.

20 Normally when we think of economies of  
21 scale, we think of the firm expanding. I -- I think it  
22 would be more likely in this case that -- that what we  
23 would be seeing would be large scale closures of -- of --  
24 of stores.

25 And by that means they -- they -- they

1 would get increased volumes per store.

2 THE CHAIRPERSON: Are there not economies  
3 of scale when you get involved into chain operations with  
4 accounting -- common accounting platforms and data  
5 processing communications, public relations and all the  
6 rest of that?

7 DR. KEVIN CLINTON: I think these days in  
8 this industry they're -- they're pretty minor. You can  
9 buy software quite cheaply to -- to do this kind of thing.

10 And I did a count of stores, nationally,  
11 offering rates below a mean -- I was looking at my sample  
12 of data and I -- I had also data on numbers of stores. So  
13 I -- I looked at fees and I looked at store numbers and --  
14 and what I found was that something like five (5) or six  
15 (6) of eight (8) firms that were below the median had less  
16 than four (4) branches.

17 In other words, there are lots of small  
18 firms that are -- are actually competing on price -- we --  
19 and -- and not necessarily service.

20 They're matching -- small firms are -- are  
21 matching in some cases the pricing of Money Mart.

22 THE CHAIRPERSON: Mr. Schinkel said  
23 something of the same ilk with one (1) of his surveys at  
24 one (1) -- an outlier on the low end of the scale, I  
25 think.

1 DR. KEVIN CLINTON: Yeah.

2 Where I -- I would differ with that is -- I  
3 already said, I think you should use a logarithmic scale  
4 on those axes. And actually I've done that with the Ernst  
5 & Young data and the Deloitte data and I can undertake to  
6 provide that; it's not the appropriate time to drag it out  
7 now.

8 But when you put that stuff on the  
9 logarithmic scale, the outliers disappear and you stretch  
10 out all the little -- all the smaller ones that are  
11 squeezed up against the vertical axis on the left-hand  
12 side. So...

13 THE CHAIRPERSON: Well, we heard something  
14 of that in the common parlance earlier I believe where  
15 someone was indicating that this was the type of an  
16 industry that you could start up an operation with a  
17 second mortgage on a house and be in with a relatively low  
18 level of capital.

19 DR. KEVIN CLINTON: Yeah. And I tried  
20 that out -- idea out on -- on Mr. -- the -- the owner of  
21 the small -- he was here before me this morning, Mr. Gerry  
22 Charlebois, and I said to him, Do you think you could make  
23 a go of a single payday loan outfit on two hundred  
24 thousand dollars (\$200,000) in -- in a large urban area,  
25 and he said, Yeah, sure, so.

1 THE CHAIRPERSON: I think you answered  
2 this question in your other answer in a sense, but I might  
3 as well just cover it off a bit.

4 So your assumption then is if the maximum  
5 was set that discouraged the number of lenders, some of  
6 the displaced demand would go to the surviving lenders?

7 DR. KEVIN CLINTON: Some of it would. I'm  
8 worried about the part that won't. I'm worried about  
9 those risky borrowers who are going to be told: I'm sorry,  
10 you just don't qualify for the loan, and so therefore it's  
11 an out.

12 And I know this concept of consumer surplus  
13 may seem very abstract but in concrete terms we could be  
14 talking not about tens of dollars but hundreds, easily  
15 hundreds, and in -- in some cases thousands of dollars.  
16 If -- if somebody is deprived of an opportunity that they  
17 could exploit with a three hundred dollar (\$300) loan, it  
18 could -- it could have a very large impact on their  
19 economic welfare.

20 THE CHAIRPERSON: You're assuming then  
21 that the payday lenders within the industry have widely  
22 disparate criteria for lending?

23 DR. KEVIN CLINTON: I'm pretty sure they  
24 do because some lenders will know that a borrower has  
25 already been turned down.

1 THE CHAIRPERSON: Yes, we heard one (1)  
2 statement of that nature.

3 DR. KEVIN CLINTON: And some borrowers  
4 will lend even to borrowers that have recently or even may  
5 currently still be in an unresolved situation. And  
6 they'll use their judgment; if they think, well, given  
7 where my fee is and given my assessment of where this  
8 person now is I think I could make money on this loan,  
9 they -- they could well go ahead.

10 THE CHAIRPERSON: Thank you, sir.  
11 One (1) last question. As I said it's a  
12 potpourri; they're not rated in any particular list.

13 DR. KEVIN CLINTON: It's all right, Mr.  
14 Chairman, I speak in potpourris.

15 THE CHAIRPERSON: Dr. Clinton, when one  
16 industry has, say, two (2) or three (3) models of  
17 providing service of equal value and nature to consumers,  
18 and one of the models has by its nature of delivery higher  
19 costs which require higher rates, generally speaking, in  
20 economics, does comp -- what does competition generally  
21 result in?

22 Do the various models end up surviving?

23 DR. KEVIN CLINTON: If a firm was simply  
24 high cost it would eventually go out of business. With a  
25 given price, one (1) firm having higher costs than the

1 others it -- it would get driven out.

2 THE CHAIRPERSON: Thank you, Dr. Clinton.  
3 Mr. Hacault, do you have any re-direct?

4 MR. ANTOINE HACAULT: You mentioned  
5 analysis; I don't know if the Board has any interest in  
6 seeing that analysis.

7 THE CHAIRPERSON: Yes, if you don't mind.

8 MR. ANTOINE HACAULT: We'll undertake to  
9 provide that analysis.

10 THE CHAIRPERSON: Thank you.

11

12 --- UNDERTAKING NO. 75: Mr. Clinton to provide his  
13 analysis

14

15 RE-DIRECT EXAMINATION BY MR. ANTOINE HACAULT:

16 MR. ANTOINE HACAULT: The second aspect  
17 results from some questions of the Board Chair but also of  
18 Mr. Foran, and I'll frame it in the sense of a twenty-  
19 three dollar (\$23) maximum.

20 Can you provide us with concrete situations  
21 which you might think of, certain types of loans that  
22 might be excluded by this which you know exist in the  
23 industry?

24 DR. KEVIN CLINTON: Twenty-three (23)?

25 MR. ANTOINE HACAULT: There was a twenty-



1 three dollar (\$23) number that was thrown around.

2 DR. KEVIN CLINTON: As a limit?

3 MR. ANTOINE HACAULT: As a limit.

4 DR. KEVIN CLINTON: If -- if you used a  
5 twenty-three dollar (\$23) -- if you imposed a twenty-three  
6 dollar (\$23) limit in the industry you -- you would be  
7 going below where the -- certainly where the -- the mean  
8 fee currently is. Probably -- probably -- well, it would  
9 be below the median fee as well.

10 That would imply a -- a risk -- not a  
11 certainty, a risk, that over half the firms in the  
12 industry would have to exit. Now with that kind of exit  
13 the -- the consumer surplus calculations would -- would  
14 show extremely heavy losses.

15 MR. ANTOINE HACAULT: For example, we've  
16 heard evidence with respect to longer term loans, the ones  
17 that exceed fourteen (14) days --

18 DR. KEVIN CLINTON: Oh, yes.

19 MR. ANTOINE HACAULT: -- and higher  
20 amounts.

21 Do you have any comments on that type of  
22 product and whether it might be able to survive?

23 DR. KEVIN CLINTON: Oh yes, I see, I beg  
24 your pardon.

25 Yeah, the -- the longer term loan would be

1 in -- in serious jeopardy, I -- I suspect all across the  
2 industry. And the reason is not so much the cost of  
3 capital going up at -- at the thirty (30) day term as --  
4 as compared to the fourteen (14) day term, but it's --  
5 it's a well known proposition in -- in finance that the  
6 longer the term the -- the larger the risk premiums get.

7                   So by -- with a twenty-three dollar (\$23)  
8 limit you would be eliminating loans with -- with high  
9 risk premiums and -- and that's the area where -- where I  
10 see large potential losses of consumer surplus.

11                   MR. ANTOINE HACAULT: For example, we also  
12 heard Mr. Charlebois this morning, I guess, bear his  
13 heart; he's the only one who offered to give us  
14 financials without any confidentiality in saying that it  
15 costs him twenty-four fifty (24.50) something.

16                   Do you have any idea what might happen to  
17 somebody like that?

18                   DR. KEVIN CLINTON: I'm afraid Mr.  
19 Charlebois will be out.

20                   MR. ANTOINE HACAULT: Those are all my  
21 questions.

22                   THE CHAIRPERSON: Thank you, sir.

23                   Thank you very much, Dr. Clinton. You've  
24 been a very forthright witnesses and very patient too.  
25 You've been very patient, as well.

1 DR. KEVIN CLINTON: I think you've been  
2 very patient with me. Especially with my -- my  
3 performance last week. And I appreciate that you let me  
4 come back and I hope I was more clear.

5 THE CHAIRPERSON: Oh, we didn't find your  
6 performance disappointing, Dr. Clinton.

7 I mean, it just sent us back to the  
8 textbooks over the weekend, that's all.

9

10 (WITNESS STANDS DOWN)

11

12 THE CHAIRPERSON: Ms. Southall, do you  
13 want to remind us where we are now. I think we're moving  
14 on to 310 Loan, are we not?

15 MS. ANITA SOUTHALL: Yes, we are.

16 And -- and I neglected most of the day to --  
17 -- to indicate to those present that Mr. Hollis Singh has  
18 been assisting me at counsel table today.

19 Mr. Singh is an Associate Secretary of the  
20 Board. So I apologize to Mr. Singh for not indicating  
21 that earlier and to those present who may have wondered  
22 who is at my side today besides Mr. Gaudreau to my left.

23 And in addition to that, Mr. Bob Peters has  
24 joined us as well, and he is a partner of mine and also  
25 counsel to the Board on many regulatory matters.

1                   For those who -- who do not know Mr. Peters  
2 he's just behind me to my right. And he will be  
3 conducting the process with respect to Board  
4 representation on the 310 Loan portion of the evidence,  
5 including cross-examination. He will also be present  
6 tomorrow at the Hearing as I am required to be elsewhere  
7 at another hearing tomorrow. So just for information  
8 purposes and to introduce Mr. Peters.

9                   So we -- we are in a position then to  
10 proceed with the direct evidence of 310 Loan.

11                   Mr. Slee I think is prepared to proceed  
12 with that, and I believe that -- well, I -- I don't  
13 believe, I know that Mr. Slee has prepared written direct  
14 evidence, and I believe that's been circulated to the  
15 panel members.

16                   Do you have that available to you?

17                   Mr. Gaudreau will provide it to you now.

18                   THE CHAIRPERSON: Okay. Well, we'll begin  
19 then with Mr. Slee's direct evidence and then we'll move  
20 onto cross-examination tomorrow.

21

22                   (BRIEF PAUSE)

23

24                   THE CHAIRPERSON: No questions today. We  
25 know who Mr. Slee is; we've been introduced before at the

1 opening comments. So Mr. Gaudreau, if you'll just swear  
2 in Mr. Slee, we'll get underway.

3

4 NATHAN SLEE, Sworn

5

6 THE CHAIRPERSON: So welcome back and the  
7 floor is all yours.

8

9 DIRECT EVIDENCE OF 310-LOAN:

10 MR. NATHAN SLEE: Thank you. So I've  
11 prepared -- this -- this is not my normal realm so I'm --  
12 I'm not prepared to ad-lib my direct.

13 I am going to be reading my statement so  
14 I've -- I've been given everybody copies, so if it's more  
15 helpful for you you can follow along.

16 I'll try not to let it get too dry. I  
17 appreciate it might be a little more interesting if -- if  
18 a lawyer is sort of directing the questions. So,  
19 hopefully, you guys can stick with me. It -- I believe  
20 it'll take me about twenty (20) minutes to get through,  
21 so.

22 I guess first of all I'd like to thank the  
23 Board for the opportunity to participate again in these  
24 proceedings and speak to my evidence.

25 Having had the opportunity to hear from

1 other Intervenors and observe the questions that have been  
2 put forward by both the Board and the Board counsel, I've  
3 tried to tailor my presentation in a way that it attempts  
4 not only to build on my evidence but also to try to  
5 address some of the topics that have come up.

6                   First topic that I'd like to touch on  
7 briefly before I talk about our company 310-Loan and our  
8 evidence, is the situation in Quebec. And, Mr. Chairman,  
9 you just brought it up again so I hope this may be of some  
10 use.

11                   We heard I guess on the first day of  
12 testimony from Ms. Elizabeth Carlyle of the Canadian  
13 Federation of Students and she asked the Board to consider  
14 the Quebec example where payday loans are effectively  
15 outlawed.

16                   Obviously, in the context of these  
17 hearings, at least it's obvious to me, it's important to  
18 consider the fact -- to consider if, in fact, Quebec has  
19 got it right and if Manitoba should be following their  
20 example.

21                   Mr. Chairman, you asked the question of the  
22 Quebec experience to the CPLA panel and received some  
23 anecdotal feedback from Mr. Norm Bishop.

24                   Mr. Bishop testified that to his knowledge,  
25 the short term small sum credit market was served in

1 Quebec through an extensive pawn shop industry and he made  
2 some comments about concern around the safety of attending  
3 some of these establishments. I'm just reminding the  
4 Board of -- of his testimony.

5 I did try to get some more information on  
6 Quebec and had very little success. But what I did find  
7 was some -- some research that was done for the British  
8 Government and I'm hoping the Board might find it useful.

9 As you may or may not know and I guess we  
10 did hear a bit more about this already today from Mr.  
11 Clinton, the UK has a long history of making credit widely  
12 available to all ranges of consumers and they've elected  
13 not to put a cap on their small sum, short term credit  
14 providers.

15 So the following is an excerpt from 2006  
16 research report on illegal lending in the UK. It was  
17 conducted by Policis on behalf of the Department of  
18 Business Enterprise and Regulatory Reform. And I believe  
19 at the time when it was done that Department was called  
20 "DTI", which I am guessing stands for "Department of Trade  
21 and Industry."

22 So I'll read some pieces from the report  
23 and this is just from the executive summary and I guess it  
24 goes as follows:

25 "In contrast to many European credit

1 markets, including France and Germany,  
2 lenders in the UK serve even the highest  
3 risk borrowers including those with an  
4 adverse credit history, the over-  
5 indebted, the un-banked and even  
6 bankrupts.

7 It's this diversity and the  
8 accessibility of credit across the risk  
9 spectrum which fundamentally shapes the  
10 scale and nature of illegal lending in  
11 the UK.

12 Illegal lending in the UK appears small  
13 scale with the incidents low relative to  
14 that of other major European countries.  
15 Previous research indicates that the  
16 incidents of illegal lending in Germany  
17 is two and a half (2 1/2) times higher  
18 than in the UK and that in France it's  
19 three and a half (3 1/2) times higher  
20 than in the UK.

21 The lower incidents in the UK appears to  
22 be explained by higher risk borrowers in  
23 the UK having more legal credit options  
24 than is the case in either France or  
25 Germany."



1                   And the other point they make here is:

2                    "In the UK the supply vacuum, and thus  
3                    the opportunities for legal lenders,  
4                    appear not only to be smaller than in  
5                    neighbouring European markets but to  
6                    occur in a different part of the  
7                    socioeconomic spectrum.

8                    In advanced credit markets which have  
9                    tighter regulatory environments [and  
10                   there they're referring to France,  
11                   Germany and Japan] illegal lenders  
12                   target middle income, credit impaired  
13                   borrowers, who in the UK are served by  
14                   the legal sub-prime lenders."

15                   It's not my intention to put you guys to  
16                   sleep with a long list of quotes, but I do feel it's  
17                   important that the record show that the alternative to a  
18                   viable payday loan industry is not desirable and there is,  
19                   in fact, broad consensus on this issue.

20                   So I'll put forth two (2) more quotes to  
21                   finish this point.

22                   The following is from a 2002 consultation  
23                   document prepared by the Consumer Measures Committee, this  
24                   document was titled, "Consultation Paper on Framework  
25                   Options for Addressing Concerns With the Alternative

1 Consumer Credit Market." It was put together by the  
2 Alternative Consumer Credit Market Working Group and put  
3 forth in autumn of 2002.

4 And my quote comes from page 3. So the  
5 quote is:

6 "Some consider that full enforcement of  
7 existing law could have the potential  
8 consequence of shutting down the  
9 alternative consumer credit market,  
10 leading consumers to less desirable  
11 credit options associated with loan  
12 sharking and organized crime.

13 The consistent message from stakeholders  
14 has been to address the undesirable  
15 practices within the industry in a  
16 manner that allows its continued  
17 existence. Provincial and territorial  
18 governments agree with this approach."

19 End quote.

20 Finally, I'd like to remind the Board of  
21 the November 13th testimony from Mr. Scott Hannah, from  
22 the Credit Counselling Society. Mr. Hannah stated, quote:

23 "We believe that it's important to have  
24 competition, innovation and allow market  
25 forces to prevail, which would ensure

1           that consumers would be able to access  
2           the lowest cost and best service  
3           provider. And in that we believe that  
4           consumers will be better protected than  
5           by lowering the fees dramatically and  
6           perhaps providing [or, excuse me]  
7           perhaps driving the majority of  
8           reasonable businesses out of business  
9           and having that business go underground.  
10          Certainly over the years we've have many  
11          clients exposed to, we'll call them loan  
12          sharks if you like, and our advice for  
13          those consumers is always the same:  
14          Please pay that above everyone else for  
15          your own physical well being. So  
16          certainly we wouldn't want to see that -  
17          - wouldn't want to see this industry  
18          driven to that effect."

19                   I hope that these quotes have given the  
20 Board some level of comfort that regulating a viable and  
21 competitive payday loans market will deliver a more  
22 desirable outcome than following the model of Quebec,  
23 France and Germany, and that the majority of Canadian  
24 stakeholders agree with this approach.

25                   All that being said, I would like to tell

1 you a little bit about 310-Loan and provide you with our  
2 view on how consumer interest would be best served in the  
3 payday loans market.

4                   310-Loan is, by our measures, the largest  
5 direct payday lender in Canada; we employ twenty-two (22)  
6 people at our head office Surrey, BC, and we have serving  
7 Canadians from across the country since 2000.

8                   We do operate two (2) store-front locations  
9 in British Columbia and 97 percent of our business is  
10 conducted over the phone or online.

11                   And I just want to clarify, that's what I  
12 mean by "direct business." I know some people have  
13 mentioned, you know, direct versus the broker model where  
14 you're actually issuing your own funds, so I'm talking in  
15 terms of "direct" meaning virtual.

16                   So with that in mind I'd like to comment  
17 very briefly on the insinuations that were made by at  
18 least some of the presenta -- at least -- excuse me, at  
19 least one (1) (1) of the presenters on November 13th about  
20 what they termed "Internet lenders."

21                   What may be very confusing for someone who  
22 is searching the Internet for payday lenders is the  
23 existence of lead generation companies in the United  
24 States. These are companies that create websites that  
25 appear to offer payday loans but really just collect

1 payday loan applications and sell those applications to  
2 the highest bidder.

3                   Each lead generation company may have as  
4 many as one hundred (100) different websites that all  
5 attract payday loan applicants but behind the scenes they  
6 will have a much smaller pool of lenders who actually  
7 provide the loans.

8                   I'll just interject here. So this is --  
9 I'm not talking about a broker model like we have with  
10 Rentcash, I'm talking about websites that -- they don't  
11 service the customers, they don't do anything other than  
12 generate an application which then gets sold to another  
13 company that actually services the loan and maintains the  
14 client relationship.

15                   So it's important to note that this  
16 practice is really only occurring in the United States.  
17 Canadians will find these websites doing a Google search  
18 but if they spend any time there, they'll quickly find out  
19 that these sites only serve US customers.

20                   In order to be a direct lender in Canada,  
21 you must have a Canadian bank account to issue funds to  
22 consumers. This requires -- this requirement ensures that  
23 direct lenders in Canada will have at least some form of  
24 operations here in order to serve this market.

25                   In Canada, direct payday loans are offered

1 primarily by four (4) different firms, each of which are  
2 Canadian owned and operated. These companies are: 310-  
3 Loan, Mogo, Zippy Cash and CashX.

4 Both Zippy Cash and CashX have sold website  
5 franchises; so they have a few other brands under their  
6 umbrella.

7 Mogo also has twelve (12) bricks and mortar  
8 locations to complement its direct business.

9 So moving back to our evidence. I'd like  
10 to speak now about our objectives as a company and how I  
11 think these objectives line up with the consumer  
12 protection objectives of policy-makers and consumer  
13 advocates.

14 The objective of the management team at  
15 310- Loan is to build a financially viable business and  
16 maximize our return on investment. And our ability to do  
17 that depends on a number of factors, including how  
18 efficiently we can issue funds, how effectively we can  
19 attract new customers, and how well we can manage our bad  
20 debt.

21 Our ability to manage our bad debt hinges  
22 directly on our ability to identify payday loan applicants  
23 who are reasonably capable of repaying their loan and then  
24 providing credit to those individuals at a level that they  
25 can manage.

1 I'd like to explain to the Board how we  
2 manage our credit risk and ensure that consumers we extend  
3 credit to are reasonably capable of repaying that loan.

4 First -- the first thing that we have is we  
5 have a set of minimum criteria that all applicants must  
6 meet. In our case, all our applicants must be actively  
7 employed.

8 We do not extend to applicants who are any  
9 form of social assistance, whether it be welfare,  
10 disability, child tax credit, Worker's Compensation, or  
11 any other form of assistance. We also do not extend  
12 credit to individuals on a pension.

13 Applicants must be at their job for at  
14 least two (2) months.

15 They must have an active bank account with  
16 at least seven (7) transactions in the last thirty (30)  
17 days. They may have no more than two (2) NSF or stop  
18 payments and no more than one (1) other payday loan  
19 transaction on their bank statement.

20 They must have an active phone that we can  
21 reach them at and they must not have filed for bankruptcy  
22 in the past twelve (12) months.

23 In a typical month we will reject 30  
24 percent of the applications that we receive because they  
25 don't meet our minimum criteria.





1 the Board on our customer demographic supports the extent  
2 to which we have minimized the number of financially  
3 vulnerable individuals who use our product.

4           As you may recall from my information  
5 request responses, in Manitoba only 11 percent of our  
6 customers earn less than twenty thousand dollars (\$20,000)  
7 a year. In the general population the Census 2001 data  
8 show that 45 percent of Manitobans earned less than two  
9 hundred (200) -- or excuse me, less than twenty thousand  
10 dollars (\$20,000). And then when that sample is narrowed  
11 down to full year, full time earnings the number of those  
12 Manitobans who earn less than twenty thousand dollars  
13 (\$20,000) is 23 percent. So still more than double our  
14 number.

15           Looking at the industry as a whole, Dr.  
16 Buckland has developed another measure that is helpful  
17 when looking at the extent to which Winnipeg's most  
18 vulnerable residents are effected by payday loans.

19           In respect to his 310/Coalition 1-16 -- or  
20 sorry. In response to 310/Coalition 1-16, Dr. Buckland  
21 indicated that by his estimates the residents of  
22 Winnipeg's North End Community spend 0.15 percent of their  
23 income on payday loan fees.

24           So just to be clear that's -- that's not 15  
25 percent, it's not 1.5, it's 0.15 percent.

1           I recognize quite clearly that there are  
2 some individuals from impoverished communities who have  
3 been affected by payday loans in a negative way, and in a  
4 minute I will speak to how I think that should be  
5 addressed.

6           But going back to Dr. Buckland's data, it  
7 indicates to me that payday loan fees are a marginal  
8 component of the typical North End resident's budget;  
9 suggesting that Winnipeg's most vulnerable community is  
10 not part of the payday loan demographic.

11           Now, building off of how our motivation as  
12 a company is aligned with the interests of the consumer,  
13 I'd like to now discuss how the market as a whole fits  
14 into the consumer protection framework.

15           Dr. Buckland and Dr. Robinson used the high  
16 level of concentration of business amongst a small number  
17 of firms to demonstrate the existence of imperfect  
18 competition in the Manitoba payday loan market today.

19           I have made a similar point using the  
20 product life cycle to illustrate how the market is not yet  
21 evolved as it would have under normal conditions. While  
22 the Coalition experts argue that the market has failed and  
23 the only hope for consumers is a competition reducing rate  
24 cap, I submit that what is distorting the market can and  
25 will be corrected and a repaired market will deliver

1 better results to the consumers over the long term.

2 I'd like to remind the Board of the two (2)  
3 market distortions that I've spoken of to date and would  
4 also like to introduce a third observation of how the  
5 market may not be protecting the most vulnerable  
6 consumers. Once I have touched on these I'll illustrate  
7 how they can be corrected and how an effective market can  
8 be restored.

9 First of all, as I mentioned in my pre-  
10 filed evidence, in my Responses to Information Request,  
11 and my opening statement, the legal risks and regulatory  
12 uncertainty in the payday loan industry has been a major  
13 barrier to entry that has prevented new entrants and  
14 investment from flowing into the industry.

15 Second, the lack of uniform disclosure  
16 standards has skewed consumer behaviour.

17 Because different lenders calculate and  
18 disclose their fees so differently it's quite difficult  
19 for consumers to compare rates.

20 If consumers cannot easily compare prices  
21 between lenders they'll use other criteria to choose a  
22 lender and give an inaccurate perception of their  
23 preferences.

24 As a result, lenders will not differentiate  
25 their product in a way that accurately reflects the

1 desires of the consumer.

2                   Finally, the third observation that I'd  
3 like to speak to came to my attention during the opening  
4 day of these hearings when I listened to the presentations  
5 from Ms. Anna Pazdzierski, and I hope I said that right,  
6 and Ms. Mary Ann Cerilli.

7                   When I heard the story of a woman on  
8 welfare who had had to choose between paying for diapers  
9 for her children or paying her payday loan fees, I  
10 struggled to understand what type of business model could  
11 possibly -- possibly sustain extending credit to such a  
12 financially vulnerable individual.

13                   When mention was made not once but twice  
14 about a rate of fifty dollars (\$50) per hundred (100) it  
15 dawned on me that perhaps if a lender can get enough  
16 customers to pay a high enough fee, they may be able to  
17 sustain the astronomical default rate that would result  
18 from lending to individuals with such meager financial  
19 resources.

20                   I would also guess that this lender must  
21 operate on a very small scale as there would be a very  
22 limited number of customers who would pay these rates  
23 given the alternatives in the market.

24                   If the market is to operate effectively for  
25 both producers and consumers, then I suggest three (3)

1 measures must be taken.

2 First, regulations must be put in place to  
3 eliminate the legal risks that are present in the industry  
4 and allow competition to thrive.

5 Advance America has already given us a  
6 glimpse of the new level of competition that is pending at  
7 the onset of regulations. Since October 18th they've  
8 opened seven (7) National Cash Advance locations in  
9 Manitoba.

10 They're also so eager to avoid any legal  
11 risks that they are not charging any administration fee on  
12 their loans until the Board issues their order.

13 So just to be clear, they'll be losing  
14 money on every single loan until you guys make your  
15 decision.

16 Just in case -- I think the Board is  
17 familiar now but in case you're not, Advance America is  
18 the world's largest payday lender with over two thousand  
19 nine hundred (2,900) locations and over 550 million in  
20 revenue in 2006.

21 Second, the second point that I think is  
22 required, is disclosure must be standardized amongst  
23 lenders so that consumers can easily compare prices.

24 Fortunately, Manitoba's new regulations  
25 will stipulate consistent disclosure practices amongst all

1 lenders.

2                   And, finally, I suggest that rates must be  
3 capped at such a level that will erode the financial  
4 viability of business models whose success depends on the  
5 exploitation of Manitoba's most financially vulnerable  
6 individuals.

7                   On the topic of rates -- on the topic of  
8 rates the Board has heard a number of recommendations,  
9 including roughly 12 percent to 20 percent of the loan  
10 amount from Dr. Robinson (and this is if you were to use  
11 his formula on a three hundred dollar (\$300) loan); twenty  
12 (20) to twenty-three dollars (\$23) from CPLA; twenty-five  
13 dollars (\$25) from 3-10 Loan; thirty-five dollars (\$35)  
14 from Dr. Clinton; and thirty-seven fifty (37.50) from  
15 Rentcash.

16                   Dr. Robinson's recommendation hinges on a  
17 large scale reduction in competition so that the remaining  
18 participants will be granted greater levels of efficiency  
19 and be able to sustain lower rates in the short term.

20                   While he acknowledges that, quote,  
21                   "Competition even-footing may lead to  
22                   lower prices and high quality for  
23                   everyone,"

24                   end quote, he's adamant that even footing  
25 cannot be achieved and that prices must be reduced at all

1 costs even if that cost is a regulations-induced monopoly.

2                   Unfortunately for consumers, his  
3 recommendation ignores their non-price interests and the  
4 long-term efficiency implications of a reduction in  
5 competition.

6                   While he and Dr. Buckland point out that  
7 the current market closely resembles an oligopoly, which  
8 they correctly identify as undesirable for the consumer,  
9 he does not recommend solutions to bring balance to the  
10 market but rather, suggests that effective competition is  
11 hopeless and a reduction in competition is required.

12                   I think this viewpoint is counterproductive  
13 and I think it ignores the long-term well-being of the  
14 consumer.

15                   The CPLA has stated that they support a  
16 highly competitive market but I would like the Board to  
17 consider that their position may be more closely aligned  
18 with Dr. Robinson's in supporting the existence of an  
19 oligopoly or worse.

20                   In considering the CPLA's input I will ask  
21 you to consider carefully how many of the CPLA members can  
22 support a cap of twenty dollars (\$20).

23                   I know that what they've said is twenty  
24 (20) to twenty-three (23) but unless the Board is planning  
25 on setting a range of rates determining who can charge --





1 which we highly endorse and are included in our pre-filed  
2 evidence. On the matter of rates, he recommends, quote:

3 "Regulating prices through interest rate  
4 ceilings established at a rate  
5 significantly above the competitive rate  
6 for that market that are designed to be  
7 a proxy for overreaching behaviour." End  
8 quote.

9 To establish the rate of twenty five  
10 dollars (\$25) per hundred (100) that we're recommending,  
11 we surveyed the Manitoba market and estimated that the  
12 average price on the market was twenty-three dollars and  
13 seven cents (\$23.07) for a one hundred dollar (\$100) loan.

14 Now, in hindsight, it seems that we have  
15 misinterpreted the rates charged by the Cash Store, and as  
16 such the actual market rate may be higher than our  
17 estimate. We also did not factor in the cost of licensing  
18 and bonding, so the Board may want to consider that when  
19 looking at our proposal.

20 A rate above the competitive rate in the  
21 marketplace today will yield two (2) distinct differences  
22 compared to the competition reducing recommendations of  
23 the CPLA and Dr. Robinson. 1) I think firms will be  
24 highly motivated to become more efficient, and 2) firms  
25 will be highly motivated to differentiate their products,

1 both to the significant benefit of the consumer.

2           If a firm's ability to charge a certain  
3 rate is mandated by a regulatory body based on a  
4 reasonable rate of return then the most efficient firm in  
5 the market will have little incentive to improve their  
6 efficiency; doing so would lead regulators to lower rates  
7 even further and restore the firm's previous rate of  
8 return.

9           Further, if the cap -- if the rate cap is  
10 set just slightly above the most efficient firm's current  
11 price then there may be some incentive for that firm to  
12 actually raise their rates up to the level of the cap.

13           In a competitive market where a maximum  
14 rate is above the market rate, even the most efficient  
15 firm will be highly motivated to invest in efficiency  
16 improvements because in the short-term they'll be able -- be  
17 able to enjoy a higher return on investment.

18           And in the long-term they'll be better  
19 positioned to defend their marketshare as competition  
20 intensifies. Other firms will also be highly motivated to  
21 improve efficiency for similar reasons. Over time, as the  
22 market become saturated, firms will use the gains they  
23 enjoyed from their efficienc -- efficiency improvements to  
24 invest in lower rates, better service, and/or a  
25 differentiated product as they attempt to compete for a

1 scarce marketshare.

2                   On the topic of differentiation in a  
3 mature and competitive market where firms must fight to  
4 maintain marketshare, they'll be highly motivated to  
5 differentiate themselves in a way that will attract more  
6 customers. In her cross-examination of the CPLA, Ms.  
7 Anita Southall asked Mr. Norm Bishop:

8                   Quote: "What's so different in a  
9                   fourteen (14) day loan for three hundred  
10                  dollars (\$300) between one (1) company  
11                  and the next?" End quote.

12                  Mr. Bishop mentioned hours of operation in  
13 his response. And I'd like to add level of service,  
14 number and location of branches, time it takes to process  
15 an application, how onerous the application process is,  
16 how funds are delivered whether it be cash, cheque, debit  
17 card, or direct deposit, and repayment options to round  
18 out the way the product is differentiated today.

19                  Looking forward, as long as the payday loan  
20 is defined as a six (6) -- as a loan of sixty-two (62)  
21 days or less and fifteen hundred dollars (\$1,500) or less,  
22 then the Board must also consider the opportunity for  
23 differentiation within this spectrum.

24                  One (1) clear option that customers may  
25 find attractive would be to change the term of the loan.

1 For example, customers might be attracted to a loan that  
2 they could pay off over a longer period of time. Or going  
3 back to the fourteen (14) day fir -- excuse me -- fourteen  
4 (14) day term, firms may wish to offer a preferred rate to  
5 customers who have a previous history of repaying their  
6 loans on time.

7                   For these options to be viable, the Board  
8 must allow for a wide range of rates. For example,  
9 offering a loan that can be paid off over a longer period  
10 of time will dramatically alter the capital requirements  
11 of the lender, and they may need to charge a higher rate  
12 to make that product viable.

13                   Despite a higher rate, this product could  
14 very well serve the consumer better than the current  
15 payday loan product. In an oligopoly, duopoly, or  
16 monopoly where competition is low, firms have relatively  
17 easy access to customer because they'll be a shortage of  
18 competition.

19                   In this environment, their motivation to  
20 enhance their product will be low because little effort is  
21 required to maintain their marketshare. With all due  
22 respect to the Members of the Board, I don't believe that  
23 a regulatory body can replace the product creativity and  
24 drive for efficiency that will exist in a highly  
25 competitive market.

1                   You have an opportunity to foster this  
2 level of competition. You have the opportunity to measure  
3 the outcome, and you have the opportunity to make  
4 adjustments over time.

5                   It's our recommendation that you take this  
6 approach, and that no other approach will serve the  
7 consumers better.

8                   That wraps up my -- my statement and I  
9 would be open for questions but apparently, that's  
10 tomorrow.

11                   THE CHAIRPERSON:    Thanks very much, Mr.  
12 Slee.

13                   MR. NATHAN SLEE:    You're welcome.

14                   THE CHAIRPERSON:    So, Ms. Southall, I  
15 guess we'll stand down for today. I'm just going to check  
16 here for a minute.

17

18   (BRIEF PAUSE)

19

20                   MS. ANITA SOUTHALL:    Mr. Peters is  
21 prepared to commence his cross-examination, Mr. Chair, if  
22 you would like him to use the remaining time today.

23                   THE CHAIRPERSON:    Then please let him  
24 proceed.

25

1

2

(BRIEF PAUSE)

3

4

THE CHAIRPERSON: Welcome, Mr. Peters.

5

6

CROSS-EXAMINATION BY MR. BOB PETERS:

7

MR. BOB PETERS: Thank you, Mr. Chairman,  
8 Board Member Proven, Board Member Gerard. It's good to be  
9 back. I won't call it my chair, but it's good to be back  
10 in the chair. And Mr. Slee, good afternoon. Thank you  
11 for your direct evidence.

12

MR. NATHAN SLEE: You're welcome.

13

MR. BOB PETERS: Can I start with you,  
14 sir, in that you tried to come to differentiate your  
15 product before the Board as suggesting that it's a -- an  
16 internet primarily-based service. Is that correct?

17

MR. NATHAN SLEE: Just to clarify, about  
18 70 percent of our customers reply over the web and 30  
19 percent would apply over the phone. So I would call it a  
20 direct product as opposed to an internet product.

21

MR. BOB PETERS: Well, let me just make  
22 sure the Board understands your evidence then from before.

23

Did I correctly hear you say, just a few  
24 minutes ago in your direct evidence, that 97 percent of  
25 your customers are served from the internet?

1                   MR. NATHAN SLEE:    I believe I said over  
2 the phone or on line.

3                   MR. BOB PETERS:    I'm sorry.  That's  
4 correct.  And then the balance of that was through your  
5 store fronts in BC?

6                   MR. NATHAN SLEE:    Yes, that's correct.

7                   MR. BOB PETERS:    Presently no other store  
8 fronts in Canada?

9                   MR. NATHAN SLEE:    No.

10                  MR. BOB PETERS:    Do you have any store  
11 fronts in the United States?

12                  MR. NATHAN SLEE:    No, we do not.

13                  MR. BOB PETERS:    Do you offer telephone or  
14 internet service to any potential customers in the United  
15 States?

16                  MR. NATHAN SLEE:    Yes, we do on -- on a  
17 pilot basis at this point.

18                  MR. BOB PETERS:    Can you help explain that  
19 to the Board in terms of what do you mean by a pilot  
20 basis?

21                  MR. NATHAN SLEE:    Sure.  One of the  
22 objectives that we have is to differentiate our product  
23 and because we can't offer cheque cashing online, we --  
24 our option is to look at other markets.

25                  So we have been trying to make some headway

1 into the United States. Quite frankly, we've had zero  
2 success. So we've -- we've taken a couple of runs at the  
3 United States market, and the results have been negative,  
4 we'll say.

5 MR. BOB PETERS: And in light of those  
6 negative results, is the Board to interpret that answer to  
7 mean that anytime you do loan money to a citizen of the  
8 United States, you lose money?

9 MR. NATHAN SLEE: I'm not directly  
10 responsible for the US pilot so I don't want to give  
11 misleading data. My CEO is responsible for that project,  
12 but I do know that in our most recent trial in the United  
13 States, our NSF rate was above 50 percent. So we are  
14 losing money in our US trials.

15 MR. BOB PETERS: Is the US trial being run  
16 out of the same corporate structure as is the Canadian  
17 payday loan company?

18 MR. NATHAN SLEE: Just so I understand, do  
19 you mean out of the same office, same staff, that sort of  
20 thing?

21 MR. BOB PETERS: No, I mean, is it under  
22 the same corporation?

23 MR. NATHAN SLEE: We do have a separate  
24 legal entity that actually lends the money to Americans --  
25 if that's how I understand your question.



1                   MR. BOB PETERS:    Yes, thank you.  But I  
2 take it then following up on your previous answer, you use  
3 the same office in British Columbia to conduct your US  
4 business as well as your Canadian business?

5                   MR. NATHAN SLEE:    Yes, that's correct.

6                   MR. BOB PETERS:    When you say you have  
7 twenty-two (22) employees, I have that number correct?

8                   MR. NATHAN SLEE:    Yes, that's correct.

9                   MR. BOB PETERS:    And do I take it that  
10 those twenty-two (22) employees are predominantly in a --  
11 in a phone centre or a telemarketing centre?

12                   MR. NATHAN SLEE:    Yes, that's correct.

13                   MR. BOB PETERS:    In terms of officers  
14 running the day-to-day business, it's yourself and a chief  
15 operating officer?

16                   MR. NATHAN SLEE:    If you like, I can give  
17 you the breakdown.

18                   MR. BOB PETERS:    Please.

19                   MR. NATHAN SLEE:    Sure.  We have four (4)  
20 departments; we have an accounting department with a  
21 controller and two (2) accounting assistants, we have a  
22 collections department with a collections manager and two  
23 (2) collectors, we have a call centre department with a  
24 call centre manager and anywhere from between eight (8) to  
25 ten (10) staff.  We have an IT staff right now of two and

1 a half (2 1/2) people, and we also have our CEO.

2 MR. BOB PETERS: Is your CEO Andrew Smith?

3 MR. NATHAN SLEE: No.

4 MR. BOB PETERS: And who is the CEO?

5 MR. NATHAN SLEE: Her name is Luba  
6 Rapaport (phonetic).

7 MR. BOB PETERS: And Ms. Rapaport is also  
8 a resident in British Columbia?

9 MR. NATHAN SLEE: Yes, she is.

10 MR. BOB PETERS: From that answer -- and I  
11 thank you for that, Mr. Slee -- I take it there are no  
12 employees resident in Manitoba?

13 MR. NATHAN SLEE: That's correct.

14 MR. BOB PETERS: Do I gather from your  
15 opening comments to the Board probably a month ago --  
16 November 13th -- that you are considering opening a  
17 storefront in Manitoba?

18 MR. NATHAN SLEE: Yes, that's correct.  
19 Right now we're evaluating what our options are, given  
20 what we know about the regulations and we've been working  
21 with Nancy Anderson (phonetic) in that regard to get some  
22 clarity around what exactly will be required; whether, you  
23 know, we need an actual storefront and prime property, or  
24 if there might be just an office location will do. We're  
25 -- we're trying to figure those things out.

1                   MR. BOB PETERS:    So you are looking at it  
2 from the perspective of what requirements will exist in  
3 Manitoba to obtain your license to conduct business here?

4                   MR. NATHAN SLEE:    Yes, that's correct.

5                   MR. BOB PETERS:    I'm going to come back to  
6 this with you, Mr. Slee, but just so the Board has an  
7 under-standing at the outset, when you say "do business in  
8 Manitoba," would I be correct that last year you conducted  
9 approximately thirteen hundred (1,300) loans in the  
10 Province of Manitoba?

11                  MR. NATHAN SLEE:    Yes, that's correct.

12                  MR. BOB PETERS:    And when I say "conducted  
13 them in the province of Manitoba," more accurately you  
14 conducted them with Manitoba residents?

15                  MR. NATHAN SLEE:    Yes, that's correct.

16                  MR. BOB PETERS:    And the average amount of  
17 those thirteen hundred (1,300) loans was in the range of  
18 two hundred and eighty dollars (\$280)?

19                                Take that subject to check?

20                  MR. NATHAN SLEE:    Sure, I'll assume you're  
21 reading right from my responses? I don't have that off  
22 the top of my head but, sure.

23                  MR. BOB PETERS:    Maybe you could check  
24 First Round Question 2, maybe it's sub (h), I'll -- I'll  
25 find it if you need me to find it.

1                   But having said that, of those thirteen  
2 hundred (1,300) loans in Manitoba, the experience with  
3 310-Loans is that approximately nine (9) out of ten (10)  
4 of your customers are repeat customers?

5                   MR. NATHAN SLEE:    In -- in Manitoba or  
6 Canada-wide?

7                   MR. BOB PETERS:    Well let's start with  
8 Canada-wide.

9                   MR. NATHAN SLEE:    Sure. I think the  
10 number that I put on the record was twelve point nine  
11 (12.9) something to one (1) was the ratio of repeat to new  
12 customers.

13                  MR. BOB PETERS:    And is there any reason  
14 to suspect it's different in Manitoba?

15                  MR. NATHAN SLEE:    It is in fact different  
16 in Manitoba. In Manitoba it's seven point five (7.5) to  
17 one (1).

18                  MR. BOB PETERS:    Why -- to what do you  
19 attribute that difference?

20                  MR. NATHAN SLEE:    The reason is the length  
21 of time that we've been in Manitoba, so of that twelve  
22 (12), let's call it thirteen (13) to one (1), of that  
23 thirteen (13) to one (1) on a given month, for example, in  
24 November of 2007, that would have included customers who  
25 would have come to us in 2000, 2001, 2002, 2003, et

1 cetera, --

2 MR. BOB PETERS: Yeah.

3 MR. NATHAN SLEE: -- so these are not  
4 twelve (12) -- these are not customers who are having  
5 twelve (12) loans in a row; these are customers who are  
6 coming back to use our service.

7 MR. BOB PETERS: All right. So you have a  
8 longer history in other provinces, and how long is that  
9 history in British Columbia?

10 MR. NATHAN SLEE: Since April of 2000.

11 MR. BOB PETERS: Is that the same in  
12 Alberta?

13 MR. NATHAN SLEE: No, it's not. I don't  
14 have the exact dates off the top of my head. We would  
15 have began to roll over -- we started off with the  
16 storefront model and introduced the direct lending model  
17 in December of 2000. And we began advertising campaigns  
18 in provinces outside of BC incrementally, and I believe we  
19 did start with Alberta, so it would have been 2001 in  
20 Alberta.

21 MR. BOB PETERS: And so as we work our way  
22 east, are you in Saskatchewan as well?

23 MR. NATHAN SLEE: No, we're not in  
24 Saskatchewan.

25 MR. BOB PETERS: When you say you're not

1 in Saskatchewan, what precludes you from being in that  
2 province?

3 MR. NATHAN SLEE: This goes back to  
4 probably in about 2001 we were looking at Saskatchewan.  
5 At that point they had some licensing requirements for  
6 payday lenders and we spoke to the licensing body there  
7 and they indicated that, it would have been, like, a five  
8 thousand dollar (\$5,000) charge to apply, and they had  
9 given a sort of verbal indication that, without a location  
10 there, they probably wouldn't give us a license. So, it's  
11 a fairly tiny market. We didn't pursue it any further.

12 MR. BOB PETERS: All right. In addition  
13 to British Columbia, Alberta, and Manitoba -- when -- when  
14 did you start in Manitoba?

15 MR. NATHAN SLEE: That's a good question.  
16 I'm gonna say some time in -- probably in 2003 by looking  
17 at the number of loans we did there. If we did a hundred  
18 and twenty-five (125) in 2003, I can't imagine we would  
19 have done very many in 2002.

20 MR. BOB PETERS: All right, we'll take  
21 that and if your answer changes you could certainly notify  
22 the Board when you -- when you come back. In addition to  
23 Manitoba, what other -- sorry -- in addition to British  
24 Columbia, Alberta, and Manitoba, what other Canadian  
25 jurisdiction do you operate in?

1                   MR. NATHAN SLEE:    We offer loans to  
2 customers everywhere but Saskatchewan and Quebec.

3                   MR. BOB PETERS:    And does that also in --  
4 include the Northern Territories?

5                   MR. NATHAN SLEE:    Yes, that's correct.

6                   MR. BOB PETERS:    You've made no further  
7 research into Saskatchewan from what you conducted in  
8 approximately 2001 and when you were told of the  
9 requirement for residency and the five thousand dollar  
10 (\$5,000) licensing application fee?

11                  MR. NATHAN SLEE:    Right, that is correct.  
12 And, at this point, with legislation pending in that  
13 Province, we're pretty much in a holding pattern waiting  
14 until the dust settles on that to decide if we want to go  
15 into Saskatchewan.

16                  MR. BOB PETERS:    I'll come back to this  
17 one too, but we'll show the Board some of the risk issues  
18 that you've identified. One (1) of them was class action  
19 lawsuits.

20                                Am I correct in that?

21                  MR. NATHAN SLEE:    Yes, that's correct.

22                  MR. BOB PETERS:    Can you tell the Board  
23 whether 310 Loan is involved in any Canadian class action  
24 lawsuits?

25                  MR. NATHAN SLEE:    We do have one lawsuit

1 on -- concerning our operations in British Columbia.

2 MR. BOB PETERS: And your answer is  
3 specifically to a class action suit in British Columbia,  
4 not a -- not an individual lawsuit by a single plaintiff  
5 or a few plaintiffs.

6 Have I got that right?

7 MR. NATHAN SLEE: Well, yes, right now it  
8 is a single plaintiff who's attempting to classify it as a  
9 -- or excuse me --

10 MR. BOB PETERS: Certify.

11 MR. NATHAN SLEE: -- certify it as a class  
12 action so, yes.

13 MR. BOB PETERS: Can you explain to the  
14 Board what the nature of the complaint is without  
15 indicating any proprietary or confidential information  
16 that will be used to defend the claim?

17 MR. NATHAN SLEE: Sure, I think the nature  
18 of the claim is pretty similar to the other number of  
19 lawsuits of this nature that are going on in Canada that  
20 the rates that we're charging are -- I believe the term is  
21 "unconscionable."

22 MR. BOB PETERS: And it's based on an  
23 interpretation of the Criminal Code interest rate?

24 MR. NATHAN SLEE: I couldn't comment on --  
25 on much more, but I'm --



1 MR. BOB PETERS: All right.

2 MR. NATHAN SLEE: -- to be honest it was  
3 filed a long time ago, and I haven't really studied it  
4 very closely.

5 MR. BOB PETERS: Can you indicate to the  
6 Board what the amount of the claim is that this single  
7 plaintiff is seeking?

8 MR. NATHAN SLEE: I don't have that  
9 information. And I -- again that's -- I'm not trying to  
10 avoid the question; it's just it came across my desk  
11 probably in 2002, and it's been in the lawyers -- our  
12 lawyers hands since then, and every once in a while I get  
13 an update, and it --

14 MR. BOB PETERS: Probably a bill.

15 MR. NATHAN SLEE: -- seems to take for --  
16 yeah, yeah, by way of a bill, exactly.

17

18 (BRIEF PAUSE)

19

20 MR. BOB PETERS: In your direct evidence  
21 and also your pre-filed evidence, Mr. Slee, am I correct  
22 in summarizing it that you believe the Board, at the end  
23 of the day in Manitoba, should come out with a rate  
24 ceiling that is a single fee significantly above the  
25 competitive rate in this Province?

1 MR. NATHAN SLEE: Yes, that's correct.

2 MR. BOB PETERS: And that rate that you're  
3 proposing is 25 percent?

4 MR. NATHAN SLEE: Yes, that's correct.

5 MR. BOB PETERS: And that 25 percent rate  
6 will include all administrative and related charges  
7 including optional charges from the payday lender as well  
8 as the interest component.

9 MR. NATHAN SLEE: On the issue of the --  
10 for the most part, yes. I think that there may be some,  
11 and I don't have any optional features in our product, so  
12 I don't have a lot of experience in that department. And  
13 I'll probably leave that one up to the Board, but I think  
14 that and I've stated it in -- in one of my Information  
15 Request responses -- that if there is any optional product  
16 that truly, truly is optional, then, yeah, that should  
17 probably have a separate fee attached to it.

18 But if -- it's quasi-optional and, you  
19 know, maybe not really used as optional, then I think it  
20 should be included.

21 MR. BOB PETERS: All right. You're going  
22 to have to help me out so that the Board can also  
23 understand, I think.

24 When you say "quasi-optional," what would  
25 be an example of -- what -- what is in on the face to it

1 may be optional, but you're telling the Board in reality  
2 really isn't?

3 MR. NATHAN SLEE: Sure. I think -- and I  
4 don't want to step on anyone's toes -- but I think with  
5 regard to a debit card product -- I know a lot of people  
6 are -- are offering them. But if it's a situation where  
7 the -- the alternative is really not that viable for the  
8 customer, then we may want to look at whether or not it's  
9 -- it's really optional.

10 MR. BOB PETERS: Okay. So -- if I can  
11 understand your evidence and summarize it for the Board's  
12 benefit, if a payday lender included a charge to load up a  
13 debit card, your position is that should be included in  
14 the 25 percent rate ceiling fee?

15 MR. NATHAN SLEE: Or something should be  
16 included to cover it, because I think what you want to  
17 avoid is that the debit card becomes a way that a lender  
18 can work around the -- the fees.

19 I mean, there's definitely a cost involved  
20 with issuing the debit card, and some customers may find  
21 it to be advantageous.

22 And, you know, certainly if I'm offering a  
23 debit card, I can't offer it for free. I've got to pay  
24 the provider some money. But I think the Board would  
25 consider a cap on that to make sure that we're not

1 charging an extra twenty dollars (\$20) for a debit card,  
2 for example.

3 MR. BOB PETERS: All right. I -- I take  
4 from your answers now to me that you've changed a little  
5 bit from you said in your evidence that's been filed in a  
6 sense that debit card fees, for example, would not  
7 necessarily be included in the rate ceiling that you're  
8 proposing?

9 MR. NATHAN SLEE: Can you refer me back to  
10 my Information Request response, and I can make sure I'm  
11 keeping myself on my own same page?

12 MR. BOB PETERS: Okay. I'll -- I'll come  
13 up with that for probably starting tomorrow then.

14 MR. NATHAN SLEE: Sure. And, I mean, it's  
15 not something I've given a lot of thought to again because  
16 I don't offer debit cards.

17 MR. BOB PETERS: All right. But I got the  
18 25 percent rate ceiling correct?

19 MR. NATHAN SLEE: Yes, that's correct.

20 MR. BOB PETERS: And you're saying that's  
21 significantly above the competitive rate in Manitoba?

22 Would that be correct?

23 MR. NATHAN SLEE: The -- the principle  
24 that I think should be adopted is a rate that is  
25 significantly above the competitive rate. I will say that

1 if -- that the rate that I've put in -- I understood the  
2 competitive rate to be around twenty-three dollars (\$23),  
3 and I suggested twenty-five (25).

4                   And when I looked at my numbers, I looked  
5 at, I believe, ten (10) lenders, and that rate of twenty-  
6 five (25) would include ten (10) lenders -- excuse me -- I  
7 looked at eleven (11) lenders, and my rate would have  
8 included ten (10). So I had eleven (11) lenders who --  
9 eleven (11) lenders total; ten (10) were in that range,  
10 and then the eleventh, I believe, was charging thirty  
11 dollars (\$30).

12                   So that eleventh would have been lopped  
13 off, so to speak. I think that covers it.

14                   MR. BOB PETERS: Now, Mr. Slee, if we can  
15 keep the Board with you on that answer. If the Board and  
16 you could turn to appendix B to your pre-filed evidence  
17 that was filed September 17th of 2007.

18                   In appendix B, you surveyed a number of  
19 lenders operating in Manitoba, and you got their quotes on  
20 loaning out a hundred dollars (\$100) or two hundred and  
21 seventy-nine dollars (\$279) or three hundred dollars  
22 (\$300).

23                   Have I got that correct?

24                   MR. NATHAN SLEE: I would have talked to  
25 them about their rates for one hundred (100) and three

1 hundred (300) and attempted to ascertain how the rate was  
2 come -- was -- was derived. And then I would have -- I --  
3 I extrapolated the two seventy-nine (279) myself.

4 MR. BOB PETERS: Now, if we look at that  
5 list of companies; these are ones that were operating in  
6 Manitoba, but you're not suggesting this is all of the  
7 ones?

8 MR. NATHAN SLEE: No, I think we've --  
9 we've heard of a number of others that have come out, so I  
10 don't think this list is exclusive or inclusive, excuse  
11 me, of all of the lenders.

12 MR. BOB PETERS: And when you come up with  
13 the competitive rate, I think you just told the Board, you  
14 thought it was around twenty-three dollars (\$23)?

15 MR. NATHAN SLEE: That's right, twenty-  
16 three dollars and seven cents (\$23.07) for a one hundred  
17 dollar (\$100) loan.

18 MR. BOB PETERS: And, in fact, 310-Loan is  
19 above the competitive rate?

20 MR. NATHAN SLEE: Yes, that's right.

21 MR. BOB PETERS: And you're suggesting  
22 that even more so the Board should draw the line at  
23 twenty-five dollars (\$25), and that would be the rate  
24 ceiling that 310-Loan is urging the Board to accept?

25 MR. NATHAN SLEE: That is our

1 recommendation, yes.

2 MR. BOB PETERS: And as a consequence of  
3 accepting that, you're telling the Board that a  
4 consequence may be that Zippy Cash will not be able to  
5 operate in Manitoba, and that may be one (1) of the  
6 casualties?

7 MR. NATHAN SLEE: Yes, that's correct.

8 MR. BOB PETERS: Zippy Cash is also an  
9 Internet provider?

10 MR. NATHAN SLEE: Yes, they are, and they  
11 -- they are strictly Internet. They -- I don't believe  
12 they have a -- a call -- a phone option.

13 MR. BOB PETERS: And your argument to the  
14 Board and your submission to the Board and your evidence  
15 is that if the Board is to set a rate ceiling that is  
16 above the competitive rate, and at twenty-five dollars  
17 (\$25) in your submission, that would encourage more  
18 entrants to come into the market, that's one (1) of the  
19 things that would happen?

20 MR. NATHAN SLEE: Yes, that's correct.

21 MR. BOB PETERS: And you don't know that  
22 for certain, but you suspect that would be the case.

23 Is that correct?

24 MR. NATHAN SLEE: I think -- sure, that's  
25 correct.

1 MR. BOB PETERS: All right.

2 MR. NATHAN SLEE: That is my hypothesis.

3 MR. BOB PETERS: And -- and there's no way  
4 to test it in advance of actually going down that road.

5 Would that also be true?

6 MR. NATHAN SLEE: That's -- that's a good  
7 question.

8 MR. BOB PETERS: Okay. I'll -- I'll take  
9 that as a yes.

10 MR. NATHAN SLEE: But I don't -- I guess  
11 to answer the question more directly, I don't think  
12 there'd be a way to test the effect without actually doing  
13 it.

14 MR. BOB PETERS: And one of the -- in --  
15 in your hypothesis continues that if twenty-five dollars  
16 (\$25) was the rate ceiling and that allowed more entrants  
17 to come to Manitoba, those additional entrants will come  
18 up with competitive products.

19 MR. NATHAN SLEE: I think the gist of my  
20 recommendation is the more entrants we can get into the  
21 market, the better it will be for the consumer. Because  
22 as the market becomes saturated and as it becomes more  
23 difficult to obtain market share, firms will be much more  
24 motivated to differentiate their products on a number of  
25 different levels; not just, you know, longer hours and



1 that sort of thing, but maybe even coming up with terms  
2 that may be more attractive for the customer because  
3 they're going to be attempting now to fight even harder to  
4 get those customers.

5 MR. BOB PETERS: All right. And in terms  
6 of differentiating their products, you gave the Board some  
7 examples in your direct evidence of a few minutes ago, and  
8 in addition to the hours of service, you talked about new  
9 entrants will either bring with them or force existing  
10 companies in Manitoba to add a level of service that  
11 before they didn't have.

12 MR. NATHAN SLEE: I think I listed a  
13 number of ways that they could differentiate themselves;  
14 level of service could be one of them.

15 MR. BOB PETERS: And when you say "level  
16 of service," what are you telling the Board would happen  
17 as a result of new entrants coming in under a twenty-five  
18 dollar (\$25) rate ceiling?

19 MR. NATHAN SLEE: I think one (1) of the  
20 things that new entrants would have as motivation would be  
21 to deliver a level of cust -- excuse me, deliver a level  
22 of customer service that exceeds what's available in the  
23 marketplace today.

24 I know that's one (1) option.

25 MR. BOB PETERS: Well, if I can interrupt

1 you --

2 MR. NATHAN SLEE: Yeah.

3 MR. BOB PETERS: -- "provide a higher  
4 level of service than exists in the marketplace today"  
5 means what? What -- give me an example or give the  
6 Board an example of what you're referring to.

7 MR. NATHAN SLEE: Well I think, in terms  
8 of service, I mean, anyone who flies a lot would probably  
9 have no problem understanding the difference in service  
10 between, say, WestJet and Air Canada.

11 You know, I know I swear every time I take  
12 Air Canada I'm never going to take them again. So I think  
13 we could look at people who are recruiting more senior  
14 staff who can work with customers at a more effective  
15 level.

16 I think there's -- I work in the call  
17 centre sector so we have -- it's very clear that there's  
18 different levels of service within our sector, depending  
19 on what company you're going to be dealing with. You're  
20 almost guaranteed to be frustrated when you talk to some  
21 of them.

22 And others, again, WestJet's a good  
23 example, ING Direct is a good example, any time you deal  
24 with those companies over the phone, you get off actually  
25 feeling good about your experience. And that has a lot to

1 do with how much they invest in their staff and their  
2 training.

3 MR. BOB PETERS: So that's something  
4 that's not quantifiable, but it's a qualitative --

5 MR. NATHAN SLEE: That's correct.

6 MR. BOB PETERS: -- matter. And you also  
7 said that number and location of branches would be  
8 something that could be -- could be increased if the cap  
9 was up to twenty-five dollars (\$25)?

10 That would be for the bricks-and-mortar-  
11 type companies, would you agree?

12 MR. NATHAN SLEE: Yes, that's correct.

13 MR. BOB PETERS: And those bricks-and-  
14 mortar companies, they have costs that you don't?

15 MR. NATHAN SLEE: Yes, that's correct.

16 MR. BOB PETERS: Do you have costs that  
17 they don't?

18 MR. NATHAN SLEE: Yes, I do.

19 MR. BOB PETERS: As example...?

20 MR. NATHAN SLEE: My challenge is in  
21 attracting customers. Bricks-and-mortar stores will have  
22 locations that actually serve as advertising, whereas I  
23 only have a web site that people will find or a phone  
24 number that they will find through advertising dollars  
25 that I'm spending.

1                   So that's where my challenge lies; is  
2 getting people to visit our web site, getting people to  
3 call our phone number.

4                   MR. BOB PETERS:    And if the rate ceiling  
5 in Manitoba was increased to the twenty-five dollars (\$25)  
6 or set at the twenty-five dollars (\$25) that you're  
7 suggesting, how would that assist the customer in the time  
8 it takes to process an application?

9                   MR. NATHAN SLEE:    I think -- what I'm  
10 suggesting again is a rate that will encourage more  
11 competition.  So if more competition comes in, those new  
12 companies are going to be highly motivated to deliver a  
13 product in -- in a way that's better than the companies  
14 that are already here.  So, for an example, I mean we  
15 could talk about our own company.

16                   Right now ,we can -- we -- about a year ago  
17 we invested a fair chunk of change in creating an email  
18 money transfer system and a fax-less application process  
19 in order to differentiate ourselves from our competitors.

20                   So now we're the only firm that offer a  
21 truly fax-less application process in terms of all the  
22 direct lenders and that is -- it's been a huge win for us.

23                   So what I'm suggesting is if the new firms  
24 going to enter, maybe they're doing it in the bricks-and-  
25 mortar model, they're going to come up with ways to serve

1 the customer even better so that they can steal those  
2 customers from Money Mart, from Rentcash and from the  
3 other people who are in the market.

4 And I think the net beneficiary of that is  
5 the customer.

6 MR. BOB PETERS: Okay. Maybe I'm jumping  
7 ahead of myself here, Mr. Slee, and excuse me if I am.  
8 But when you "a fax-less product," that doesn't apply to  
9 those who apply over the telephone does it?

10 MR. NATHAN SLEE: Sorry. Yeah, I would  
11 have to give a little more background to the direct  
12 lenders. In order to qualify for a loan from us after  
13 you've applied, you have to then provide us with a bank  
14 statement and a void cheque and also sign our loan  
15 agreement form.

16 So, traditionally, the way that's been done  
17 is that the consumer will print out a copy of the loan  
18 agreement forms and then fax that back to the direct  
19 lender and we've come up with some electronic ways that  
20 allow the customer to do that completely paperless,  
21 completely digitally, so to speak.

22 For the phone people, they do have to still  
23 fax something in.

24 MR. BOB PETERS: If the rate ceiling was  
25 set above the competitive level at approximately twenty-

1 five dollars (\$25), as you're advocating, what flexibility  
2 would that give 310 in terms of the repayment options that  
3 a customer has?

4 MR. NATHAN SLEE: We are currently working  
5 on three (3) different differentiated products that we  
6 intend to test in, hopefully, as soon as January 2008, and  
7 for competitive reasons I can't get into the details of  
8 those.

9 I would be happy to share them with the  
10 Board confidentially, if they'd accept that. We think  
11 they're fantastic ideas that are -- are going to really  
12 improve our product and help us attract more customers.  
13 But again I don't want to -- I don't want to tip our hat  
14 on that one.

15 MR. BOB PETERS: All right. I'll -- I  
16 understand your answer, and we'll leave at that unless the  
17 Board will direct it otherwise at a subsequent time.

18 If the rate ceiling was set above the  
19 existing competitive level, at the twenty-five dollar  
20 (\$25) number you've mentioned, would that cause 310-Loan  
21 to use debit card services?

22 MR. NATHAN SLEE: I would say debit cards  
23 are one thing that we have looked at because it would kind  
24 of give us a presence in the customer's wallet. But in  
25 the surveys that we've done, our customers prefer to get

1 the funds directly deposited into their existing bank  
2 account than receive another debit card.

3 But, again, our model's quite different  
4 than the store front model. So I -- and that's just in  
5 our direct lending experience.

6 MR. BOB PETERS: The last item I want to  
7 mention here that you had in your direct evidence as to  
8 what 310 can see happening with either a -- with a -- with  
9 a higher rate ceiling than the competitive rate, would  
10 the ability for additional entrance in the market which  
11 would lead to lower rates from some of them, correct?

12 MR. NATHAN SLEE: That's right.

13 MR. BOB PETERS: Help me understand and  
14 help the Board understand that argument and that  
15 submission; if your -- your hypothesis is that if more  
16 people come to Manitoba with payday loan industry -- in  
17 the payday loan industry, they would only get market share  
18 if they offered a lower price?

19 MR. NATHAN SLEE: No; that's not  
20 necessarily correct. They could differentiate themselves  
21 in a number of different ways. Service -- I think all the  
22 things I've listed; not necessarily just price.

23 MR. BOB PETERS: Is it your expectation  
24 then that if the rate ceiling was set above the  
25 competitive rate, that that would result in lower rates in

1 Manitoba?

2 MR. NATHAN SLEE: Yes, I believe it would.  
3 In combination, excuse me, with the disclosure  
4 requirements.

5 MR. BOB PETERS: Interesting point. If I  
6 go back to Appendix 'B' of your pre-filed evidence,  
7 there's a listing of the -- the rates that are charged by  
8 ten (10) or eleven (11) payday lenders in Manitoba.

9 Is it your suggestion to the Board that at  
10 the low end, Mogo can charge eighteen seventy-five (18.75)  
11 on a hundred dollars (\$100) but Zippy Cash can charge  
12 thirty dollars (\$30) because there's not a disclosure  
13 requirement?

14 MR. NATHAN SLEE: I think right now, and  
15 I've -- I've stated this already. I think it's very  
16 difficult for the customer to compare rates. Some  
17 companies disclose their rates in one (1) way, some may  
18 disclose it in other ways.

19 Rentcash has a -- a minus system, as  
20 they've described it. Money Mart has a -- the loan is due  
21 the day before your payday system. Other lenders use  
22 what's called "the plus system" where you -- if you borrow  
23 a hundred (100), and you're rate's twenty (20), you owe on  
24 twenty (20).

25 So, I think it's very difficult for



1 customers to really understand what the actual rates are  
2 in the market place and make decisions in that way. So I  
3 think customers are making their decisions for reasons  
4 other than the rate at this point.

5 MR. BOB PETERS: And in terms of the  
6 publication of rates, that will then cause -- that may be  
7 all the more reason to have a single rate as opposed to  
8 multiple rates. Would you agree with that?

9 MR. NATHAN SLEE: Can you elaborate on  
10 what you mean by multiple rates?

11 MR. BOB PETERS: Well, an all-in rate,  
12 let's use your twenty-five dollar (\$25) example and that's  
13 all in for everything including loading up of debit cards,  
14 allowing for repayment over three (3) paydays as opposed  
15 to one (1). But it's all in, it's one fee, and -- and not  
16 pancaked fees where there's certain levels added on for  
17 different features.

18 MR. NATHAN SLEE: Right, I understand the  
19 question and, yes, I would -- I think the more straight  
20 forward you can make the fee the better, and if you can  
21 include everything in there, I think that would be great  
22 for the customer.

23 MR. BOB PETERS: And just before I leave  
24 your recommended rate of 25 percent, that -- and maybe  
25 because I haven't been here enough -- but that implies for

1 a fourteen (14) day loan and the use of a hundred dollars  
2 (\$100) over that fourteen (14) days?

3 MR. NATHAN SLEE: Well, that's how the  
4 product is mostly delivered today, but I -- I would  
5 believe that that rate would include anything within the  
6 sixty-two (62) days and fifteen hundred dollar (\$1,500)  
7 range.

8 So it could be a two (2) month loan, and it  
9 would still be at twenty-five dollars (\$25) for a hundred  
10 (100).

11 MR. BOB PETERS: All right. I thank you  
12 for that clarification then, and at -- at fourteen (14)  
13 days you'll acknowledge that the -- the APR of that  
14 calculation is 652 percent.

15 MR. NATHAN SLEE: Subject to check, yes.

16 MR. BOB PETERS: All right.

17 MR. NATHAN SLEE: Yes.

18 MR. BOB PETERS: Thank you. Is the --  
19 would the Board be correct in understanding that currently  
20 310-Loan charges average fees of twenty-four dollars (\$24)  
21 and -- I'm sorry -- 24.26 percent?

22 MR. NATHAN SLEE: Yes, that's correct.

23 MR. BOB PETERS: So you're almost at the  
24 25 percent level in any event?

25 MR. NATHAN SLEE: Yes, that's correct.



1                   MR. BOB PETERS:    And if I did the math  
2 properly, all of that would then be rolled into the 24.26  
3 percent number?

4                   MR. NATHAN SLEE:    Yes, that would --  
5 you're right, that would be a fourteen (14) day loan.

6

7                                   (BRIEF PAUSE)

8

9                   MR. BOB PETERS:    There's one (1) example I  
10 think the Board may benefit from your explaining in a bit  
11 greater detail, Mr. Slee, and that's found at the PUB  
12 questions to 310, second round, number 3.

13                   MR. NATHAN SLEE:    I should have it.  Do  
14 you want me to have it with me?

15                   MR. BOB PETERS:    You might want to turn it  
16 up, please.

17                   MR. NATHAN SLEE:    Sorry, it was PUB number  
18 2-3?

19                   MR. BOB PETERS:    Yes, sir.

20                   MR. NATHAN SLEE:    Okay, I've got it.

21                   MR. BOB PETERS:    And would I be correct in  
22 saying that 310's answer to PUB question 2-3, this is a  
23 numerical example of how 22 percent is the administrative  
24 fee and 59 percent per annum interest over the term of the  
25 loan is added on as the balance charged.

1 MR. NATHAN SLEE: Yes, that's correct.

2 MR. BOB PETERS: Can you explain to the  
3 Board where 310 sources its capital?

4 MR. NATHAN SLEE: We've been self-funding  
5 since 2002 probably, so we -- my partner would have put in  
6 some funds at the beginning when we started and we've  
7 grown with our own capital since then.

8 MR. BOB PETERS: Can the Board take from  
9 that answer, Mr. Slee, that -- that you don't borrow from  
10 any other institution?

11 MR. NATHAN SLEE: We have a line of  
12 credit, an operating line with -- with our bank and that's  
13 our only source of debt.

14 MR. BOB PETERS: So the equity's been  
15 injected by yourself and your partner?

16 MR. NATHAN SLEE: Just by my partner.

17 MR. BOB PETERS: And the operating line is  
18 there only on operating expenses or it also covers loans?

19 MR. NATHAN SLEE: That's -- it's -- it  
20 could be used for anything but no, right now we only use  
21 it for operating.

22 MR. NATHAN SLEE: In that 22 percent of  
23 administration fee includes a rate of return for 310, is  
24 that correct?

25 MR. NATHAN SLEE: That's correct.

1                   MR. BOB PETERS:    And in your answer to  
2   PUB, First Round Information Request, Number 1, you've  
3   suggested to the Board that there -- if the Board wants to  
4   calculate a rate of return for the industry, one of the  
5   ways to do that, and I've interpreted two (2) in your  
6   answer, but one is to pancake up various risk premiums and  
7   that's what you're suggesting here by adding a risk-free  
8   rate of return such as a long Canada bond?

9                   MR. NATHAN SLEE:    Yes, that's one (1)  
10   option.

11                  MR. BOB PETERS:    And then on top of that  
12   an equity risk premium, and then on top of that a small  
13   company risk premium, and then layered on top of that is a  
14   payday loan specific risk premium?

15                  MR. NATHAN SLEE:    Yes, that's correct.

16                  MR. BOB PETERS:    And you're not in the  
17   position to quantify the latter two (2), that is, the  
18   small company risk premium or the payday loan specific  
19   risk premium?

20                  MR. NATHAN SLEE:    No, I'm not.

21                  MR. BOB PETERS:    Have you any  
22   recommendations to the Board that if they wanted to go  
23   this route how they would quantify the risk-free rate of  
24   return?

25                  MR. NATHAN SLEE:    As I understand it, the

1 risk-free rate of return is -- and actually maybe I should  
2 back up because I don't want to get myself into trouble on  
3 these concepts.

4 Basically this was -- when I got these  
5 questions, I went to my accountant and said, "Please  
6 help," and this was the formula that he put forth and  
7 basically I was presenting it to try to be helpful but I -  
8 - I really can't speak to it and that's why I, sort of,  
9 went off in a different direction.

10 MR. BOB PETERS: Okay. Well, thank you  
11 for that. And -- and the different direction that you  
12 went off in is to say to the Board, A second way to look  
13 at the rate of return would be to look and see what's out  
14 there already in the market at our -- the best  
15 comparisons?

16 MR. NATHAN SLEE: I did my best to do  
17 that, yes.

18 MR. BOB PETERS: All right. And maybe  
19 I'll end on this note, but on your Information Request 1,  
20 First Round Number 1-B, you've provided a risk scale from  
21 the highest risk to the lowest risk and that the lowest  
22 risk you put the Big 5 Canadian banks, or your accountant  
23 has.

24 Have I got that right?

25 MR. NATHAN SLEE: Yes. This was -- this

1 was my work and again, this is not really part of my day-  
2 to-day job, so I'm again trying my best here to put some  
3 ideas forward.

4 MR. BOB PETERS: And how did you determine  
5 that the Canada's Big 5 banks have a return of  
6 19.32 percent?

7 MR. NATHAN SLEE: I asked Mr. Gaudreau to  
8 provide me with the formula that the Board wanted to use,  
9 and he suggested that it be net income before tax divided  
10 by equity plus long-term debt. And that's what I used.

11 MR. BOB PETERS: All right. And then when  
12 you came to the other one such as Rentcash, you went to  
13 their public filings?

14 MR. NATHAN SLEE: Yes, that's correct.

15 MR. BOB PETERS: And all of the other ones  
16 are all public -- they're all publicly traded?

17 MR. NATHAN SLEE: Yes.

18 MR. BOB PETERS: Then you're expecting the  
19 Board then to look at these comparisons and say, Well,  
20 based on these comparisons an appropriate number would be  
21 25 percent, or some --

22 MR. NATHAN SLEE: I think I said -- I  
23 think I said 25 to 35 percent.

24 MR. BOB PETERS: Correct. Are you able to  
25 narrow your range of recommendation?



1                   MR. NATHAN SLEE:   Again, this is really  
2 outside my sort of realm of expertise.  I think my  
3 argument before the Board is to set a rate that is above  
4 the competitive rate so that we could bring as much  
5 competition to the market for the consumers benefit.

6                   So all my attempts on these ones again are,  
7 I mean, you know, just based on my sort of general  
8 knowledge and my Bachelor degree and this was the best I  
9 could come up with.  So, I don't think I'll really be  
10 presenting as an expert on these topics.

11                  MR. BOB PETERS:   All right, well, thank  
12 you for that answer and, Mr. Chair -- Chairman, in light  
13 of the hour, this might be an appropriate time to stand  
14 down.  And I'll review my questions and tidy up in first  
15 thing in the morning and then hand off to the next in  
16 line.

17                  THE CHAIRPERSON:   Thank you, Mr. Peters.  
18 Thank you, Mr. Slee.  We'll see you tomorrow morning.

19                  MR. NATHAN SLEE:   Thank you.

20                  THE CHAIRPERSON:   We stand adjourned.

21

22                                       (WITNESS RETIRES)

23

24

25 --- Upon adjourning at 4:00 p.m.

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3 Certified correct,

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8 Wendy Warnock, Ms.

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