

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

MANITOBA PUBLIC UTILITIES BOARD

Re: TO DETERMINE MAXIMUM FEES
FOR PAYDAY LOANS

Before Board Panel:

Graham Lane	- Board Chairman
Monica Girouard	- Board Member
Susan Proven	- Board Member

HELD AT:

Public Utilities Board
400, 330 Portage Avenue
Winnipeg, Manitoba
December 13th, 2007
Pages 2703 to 2952

1	APPEARANCES	
2	Anita Southall) Board Counsel
3	Bob Peters)
4		
5	Leo Sorenson (np)) Sorenson's Loans Till
6) Payday
7		
8	Antoine Hacault) Rentcash Inc.
9	Michael Thompson)
10	Mona Pollitt-Smith (np))
11		
12	Allan Foran) Canadian Payday Loan
13	Lucia Stuhldreier) Association
14		
15	Byron Williams) CAC/MSOS
16		
17	Nathan Slee) 310-Loan
18		
19	Robert Dawson) Assistive Financial
20) Corporation
21		
22	Steve Sardo (Np)) Cash X
23		
24	Kent Taylor (np)) Progressive Insurance
25) Solutions

1	TABLE OF CONTENTS	
2		PAGE NO.
3	Exhibit list	2706
4	List of Undertakings	2707
5		
6	Coalition Panel:	
7		
8	WAYNE SIMPSON, Sworn	
9	CHRIS ROBINSON, Sworn (absent in the a.m.)	
10	JOHN OSBORNE, Sworn	
11	JERRY BUCKLAND, Sworn	
12	ANITA FRIESEN, Sworn	
13	TOM CARTER, Sworn	
14		
15	Continued Examination-in-Chief	
16	by Mr. Byron Williams	2709
17		
18		
19		
20	Certificate of Transcript	2952
21		
22		
23		
24		
25		

1	LIST OF EXHIBITS		
2	Exhibit No.	Description	Page No.
3	COALITION-20	PowerPoint by Dr. Wayne Simpsons	
4		called "The Competitiveness of	
5		the Markets Supplying Payday Loans."	2825
6	COALITION-21	"Money Mart from 10-Ks."	2854
7	COALITION-22	"Number of Advance America Stores"	
8		and "Fee Information from	
9		RC/Coalition-33"	2854
10	COALITION-23	"Advance America Costs"	2854
11	COALITION-24	PowerPoint Presentation of	
12		Dr. Robinson.	2855
13	COALITION-25	Document entitled "Spread Sheet for	
14		Final Recommendations" by Chris	
15		Robinson	2855
16	COALITION-26:	Document entitled "In the	
17		Matter of Regulating Payday Loan Fees	
18		before the Manitoba Public Utilities	
19		Board: Different Costs, Volume and Fee	
20		Scenarios, Robinson Model"	2856
21	COALITION-27	Dr. Robinson's fee recommendations	2857

22

23

24

25

1		LIST OF UNDERTAKINGS	
2	NO.	DESCRIPTION	PAGE NO.
3	83	Dr. Buckland to replicate that	
4		calculation, using a fee level	
5		of twenty-four dollars (\$24) for	
6		a fourteen (14) day payday loan	2747
7	84	Dr. Chris Robinson to check	
8		whether Sorensen uses a complex	
9		combinations of fees	2909
10			
11			
12			
13			
14			
15			
16			
17			
18			
19			
20			
21			
22			
23			
24			
25			

1 --- Upon commencing at 9:10 a.m.

2

3 THE CHAIRPERSON: Okay, good morning,
4 everyone. Sorry for the delay. Something else came up
5 that I had to attend to.

6 Mr. Williams, when we broke off, I believe
7 you were in the midst of the presentation.

8

9 COALITION PANEL:

10 WAYNE SIMPSON, RESUMED

11 CHRIS ROBINSON, RESUMED (Absent in a.m.)

12 JOHN OSBORNE, RESUMED

13 JERRY BUCKLAND, RESUMED

14 ANITA FRIESEN, RESUMED

15 TOM CARTER, RESUMED

16

17 MR. BYRON WILLIAMS: Yes, and just before
18 we start, a couple of bookkeeping details. With -- with
19 the permission of the -- the Board, Dr. Carter may have
20 to excuse himself part way -- closer to noon. He's got a
21 -- a news conference, I guess, with -- involving the
22 provincial government that he's involved with.

23 I've -- I've excused Dr. Robinson. I had
24 him up working late last night, so I've -- I've given him
25 permission to -- to stay out of the room for -- he'll be

1 around a bit later in the morning.

2 And just in terms of one of the questions
3 that you directed towards Dr. Buckland, it was regarding
4 the -- the differentiation in -- in terms of household
5 debt level between non-mortgage and mortgage.

6 I can just indicate as a starting point
7 that -- that the study that Dr. Buckland was referring to
8 was one by Harchaoui which is -- the actual study. If
9 the Board is looking for it, can be found at
10 PUB/COALITION 2-10.

11 Unfortunately, it does not differentiate
12 between non-mortgage and mortgage household debt. Dr.
13 Buckland has kindly agreed to investigate the issue
14 further to see if he can shed more light on it. And I'll
15 ask him to report back early next week on that if I
16 might, Mr. Chairman.

17 THE CHAIRPERSON: We had heard from
18 another one of the witnesses earlier that I think that
19 the non-mortgage debt was some twenty-some thousand
20 dollars (\$20,000) per person. And I just wanted to
21 collaborate that with -- since that specific table was
22 presented.

23

24 CONTINUED EXAMINATION-IN-CHIEF BY MR. BYRON WILLIAMS:

25 MR. BYRON WILLIAMS: That will assist Dr.

1 Buckland, and we're ready to proceed with the -- the
2 Jerry Buckland show.

3 DR. JERRY BUCKLAND: Thank you once
4 again, Board Chairperson Lane and Member Gerard and
5 Member Proven.

6 Where I had left off yesterday was I had
7 gone through a basic introduction to, sort of, the
8 concept of payday lending. I talked about the ethical
9 issues that I think have been identified in the
10 literature, particularly highlighted in the US.

11 And then I talked about what I think are
12 three (3) important theoretical approaches to
13 understanding payday lending consumers in the market, and
14 that included neoclassical economic theory, behavioural
15 economics, and institutional theories.

16 Where I left off yesterday was looking at
17 social and institutional changes which inform the
18 institutional approach to understanding payday lending.
19 And I highlighted so far in that section the issue of
20 income changes among low-income Canadians, and I made the
21 case that their incomes have likely stagnated.

22 The data suggests that incomes at the
23 lower end of the income spectrum have stagnated and that
24 consumer debt levels are -- are quite high.

25 And, finally, I want to make a point under

1 that section on consumerism. And then I'll move to the -
2 - the second, sort of, social and institutional change
3 that I want to refer to today, and that has to do with
4 mainstream banking.

5 So, I'm just going to fast-forward through
6 my slides and go on with my presentation.

7 So, a third comment I want to make
8 regarding the social phenomenon of payday lending has to
9 do with consumerism. Interestingly, at Christmastime,
10 which is celebrated by some Canadians in -- in certain
11 ways and many Canadians in terms of the exchange of
12 gifts, I think consumerism is a very poignant reality.

13 The fact is that I believe increasingly
14 Canadians are questioning the -- the way in which we
15 expect our -- our lifestyles and our quality of life to
16 be delivered, and in particular the fact that we put
17 great emphasis on the consumer aspect of our life -- the
18 material aspect of our life. And I think this ties into
19 the question of payday loans.

20 Michael Stegman (phonetic), who's a -- a
21 researcher looking at payday lending in the US, has
22 referred to the addiction to credit. And he quotes the
23 US -- former US Treasury Department official with a quote
24 regarding the relationship between payday lending and
25 consumerism.

1 And I quote:

2 "The escalating demand for payday loan
3 product reflects the willful inability
4 of millions of Americans to effectively
5 manage their finances and accumulate
6 savings."

7 End of quote. This is one person's
8 perspective, a US Treasury Department person's
9 perspective. I'm not advocating that perspective fully,
10 but I think it's an important factor to consider, that
11 for many Canadians and some Canadians using payday loans,
12 consumerism is partly what's driving that behaviour.

13 Now what's causing consumerism? Well I
14 think that's a whole other area of study, and one
15 possible cause is advertising. Advertising is an
16 important factor, but one (1) of many causing that
17 consumerism.

18 So that was just a -- a final point I
19 wanted to make in terms of, kind of, social context of
20 payday lending.

21 The -- the second part of this social and
22 institutional change section, I want to speak about
23 mainstream bank changes.

24 And once again, to start off with, I have
25 some quotes that I would like to read from two (2) of the

1 larger payday lenders in Canada.

2 Commenting on payday loan clients,
3 Rentcash -- in its report prepared for this Hearing --
4 noted, and I quote:

5 "Many of these borrowers feel -- also
6 feel abandoned by traditional financial
7 institutions and are more comfortable
8 obtaining credit through payday loan
9 outlets."

10 Rentcash seems to be saying that
11 mainstream banks are not providing the services that many
12 low-income people need.

13 Dollar Financial Group, the parent company
14 of National Money Mart, in its 2005 10-K report noted the
15 following, and I quote:

16 "Despite the demand for basic financial
17 services, access to banks has become
18 more difficult over time for many
19 consumers. Many banks have chosen to
20 close their less profitable or lower
21 traffic locations.

22 Typically these closings have occurred
23 in lower-income neighbourhoods, where
24 the branches have failed to attract a
25 sufficient base of customer deposits.

1 This trend has resulted in fewer
2 convenient alternatives for basic
3 financial services in many
4 neighbourhoods. Many banks have also
5 reduced or eliminated some services
6 that underbanked consumers need."

7 End of quote. So again, I believe that
8 National Money Marts' parent company, Dollar Financial
9 Group, in referring to their overall operations -- which
10 includes their operation in Canada -- notes that
11 mainstream banks are challenging, in terms of
12 accessibility for certain Canadians.

13 So there's evidence that mainstream banks
14 are disinterested or less interested in low-income
15 clients and communities.

16 For instance, banks no longer offer small
17 sum loans, opting instead for credit cards and lines.
18 Access to small loans is an important financial service
19 for lower-income people who either are unable to obtain
20 credit cards or lines or pref -- prefer small loans.

21 So some people simply can't access credit
22 cards, and other people prefer small loans. So if I can
23 just parenthetically put in a point here.

24 An interesting insight from the
25 institutional theory that I've referred to, specifically

1 by Michael Sherraden, is that some people prefer the
2 simpler borrow/repay cycle of a one (1) time loan over
3 and above a credit card, which has a longer-term
4 relationship that can, for some people, maybe be less
5 discipline oriented and more tempting to -- to
6 essentially borrow more money.

7 So the simple borrow/repay cycle of a
8 small loan can be a preferable option for some -- some
9 people. But ending in my parenthesis here, since banks
10 no longer offer these services to consumers largely, low-
11 income people and others are forced to go to other
12 sources: payday lenders, rent-to-own operators, pawn
13 shops.

14 Another aspect of bank services deals with
15 the location of branches. Even if mainstream banks offer
16 appropriate services, if they're not conveniently located
17 and accessible, then people won't use them.

18 Considering low-income people are more
19 likely to not own a car, to be more reliant on public
20 transportation, be less likely to own a computer and have
21 Internet access, means that these people are more likely
22 to use in-person or ATM transactions.

23 If bank branches and bank ATMs have been
24 closed down, then low-income people find it more
25 difficult to use their services.

1 Conversely, if fringe banks, including
2 payday lenders, have opened up outlets, it makes them
3 more convenient, more accessible.

4 Now in Canada the data on access to
5 mainstream bank branches is -- is limited. What we have
6 are some studies -- case studies for Vancouver and
7 Toronto, some inner cities there, and for Winnipeg that
8 look at fringe bank or payday loan outlet locations and
9 the main -- mainstream bank branch closures.

10 So they're not -- the studies haven't
11 looked at the accessibility to existing mainstream banks.
12 They look at the closure question.

13 And what the data seems to suggest is that
14 lower-income neighbourhoods have been hit more
15 significantly by mainstream bank closures and are more
16 densely settled by fringe bank outlets.

17 And what I'd like to do is just summarize
18 a couple of points that come out from this table that is
19 looking at the neighbourhoods in Winnipeg --
20 neighbourhood clusters in Winnipeg, which is the far
21 lefthand column.

22 So Winnipeg is broken into a number of
23 neighbourhoods in this table. And what I've done is I've
24 ranked the neighbourhoods on the basis of fringe banks
25 per one hundred thousand (100,000) people, just to give a

1 simple kind of per capita or per one hundred thousand
2 (100,000) number.

3 For this calculation, I've included the
4 number of payday lenders, cheque cashers, and pawn shops;
5 summed the total number of fringe banks; and then divided
6 it to obtain a per one hundred thousand (100,000)
7 population number. This is data from 2006.

8 What I've done in this table is I simply
9 ranked the order of the neighbourhoods on the basis of
10 the total number of -- of fringe banks per one hundred
11 thousand (100,000), going from top -- going from high to
12 low, so descending value.

13 So you can see that the -- the top
14 neighbourhoods -- say the top five (5) neighbourhoods --
15 are associated with a relatively high level of fringe
16 bank per one hundred thousand (100,000) population.

17 And if we look at the -- which are those
18 five (5) neighbourhoods, you can see that Point Douglas
19 South, Downtown East, River East South, Point Douglas
20 North, and Downtown West are the -- the neighbourhoods
21 with the highest per capita, or per one hundred thousand
22 (100,000), fringe bank.

23 My -- my point in all this is to say that
24 if we now look at the average household income for those
25 neighbourhoods, we note that these neighbourhoods have

1 some of the lowest average household income as compared
2 with the Winnipeg average.

3 So for instance, Point Douglas South has
4 an average income of \$25,489.

5 THE CHAIRPERSON: This is disposable
6 income after tax, sir?

7 DR. JERRY BUCKLAND: This is the income
8 data coming from the 2001 census and would be referring,
9 I believe, to -- yeah, total after tax income.

10 So Point Douglas South would have income
11 of \$25,489 as compared with the Winnipeg average income
12 of 53,170.

13 And note that the other four (4)
14 neighbourhoods at the top, in terms of fringe bank per
15 one hundred thousand (100,000), have additionally low
16 income compared to the -- the Winnipeg average.

17 So my point of this is to say that in
18 terms of the fringe bank locations, they are
19 disproportionately located in the lower-income
20 neighbourhoods.

21 Additionally, if you look at the bank
22 branch closure data here -- right here, which is the
23 second from the right column -- you see that once again
24 the -- the top five (5) neighbourhoods, in terms of
25 fringe bank density, also have high level of bank branch

1 closures.

2 This isn't to say that they have low
3 levels of bank branches, because I don't have that data.
4 It's to say that they have high levels of bank branch
5 closures.

6 And for other neighbourhoods, the numbers
7 are quite a bit lower, with the exception of Assiniboia -
8 - St. James-Assiniboia West, where they suffered four (4)
9 bank branch closures.

10 So this data suggests that in Winnipeg the
11 neighbourhoods that have the highest density of fringe
12 banks and the highest density of mainstream bank branch
13 closures have been the lower-income neighbourhoods.

14

15 CONTINUED BY MR. BYRON WILLIAMS:

16 MR. BYRON WILLIAMS: Now, Dr. Buckland,
17 just with reference to the Chairman's question, move on
18 to the next panel if you will, and then perhaps at the
19 break you can consult with your panel members --

20 DR. JERRY BUCKLAND: Okay.

21 MR. BYRON WILLIAMS: -- about that
22 information.

23 DR. JERRY BUCKLAND: Okay. So then my
24 question is finally, to kind of sum up this section, why
25 are income and banking changes important structural

1 kind of make -- make this point. In the field research
2 we found that the average fee for a twelve (12) day, two
3 hundred and fifty dollar (\$250) payday loan in Winnipeg
4 averaged around sixty dollars (\$60), for an APR of around
5 770 percent.

6 Now proponents of payday loans argue that
7 payday loans involve relatively small fees, considering
8 payday lenders face high fixed costs to staff and run
9 multiple outlets in order to provide small loans to large
10 numbers of people.

11 To convert this fee into an APR
12 exaggerates the size of the fee and is inappropriate, as
13 no one takes out the payday loan for anywhere near one
14 (1) year.

15 Critics, on the other hand, claim that the
16 payday loan is a form of credit and like a credit card or
17 line of credit, an APR -- an annual percentage rate -- is
18 an appropriate way to value that service.

19 Moreover, high APRs for payday loans, as
20 compared to credit lines, demonstrate the relatively high
21 cost of payday lending.

22 So to illustrate this point I want to
23 present a numerical example, which just compares a one
24 (1) time payday loan as compared to a one (1) time use of
25 a credit card, and then I add multiple uses of each.

1 So first of all, let me explain my
2 assumptions. In my example I assume that the cost of the
3 payday loan is -- for a two hundred and fifty dollar
4 (\$250) payday loan is sixty-four dollars (\$64) for a
5 fourteen (14) day payday loan.

6 And then I compare it with the cost of a
7 similar transaction using a credit card. And I based the
8 fee from the credit card from information from the
9 Canadian Bankers Association, which, in the report I
10 reference, finds that the interest rate APR range up to
11 21 percent for credit cards associated with the Banking
12 Association.

13 So I used the 21 percent APR in my
14 comparison. Now let me be clear, I'm not saying that
15 payday loans and credit cards are complete substitutes.
16 They're not.

17 Payday loan is a very different type of
18 product to a credit card. However, I can see in my mind
19 an individual who has a credit card and undertakes one
20 (1) or more credit card transactions to achieve the same
21 thing that another person does to do one (1) or more
22 payday loan -- take out one (1) or more payday loans.

23 So I can see this comparison in my mind.
24 So if you'll let me, kind of, present my -- my
25 comparison.

1 So what I have here is a table that looks
2 at the comparison, to begin with, of a simple one (1)
3 period payday loan for two hundred and fifty dollars
4 (\$250) for the duration of fourteen (14) days in one (1)
5 period -- so a fourteen (14) day period -- will cost the
6 client sixty-four dollars (\$64). And in this calculation
7 that would be an annual percentage rate of six hundred
8 and sixty-seven (667).

9 The credit card, if is used in a way in
10 which the person pays off the amount owing within the
11 time frame needed, if we use the 21 percent APR, the cost
12 for that two hundred and fifty dollar (\$250) purchase,
13 using the credit card, would be two dollars (\$2). So I'm
14 working backwards on the credit card, at a 21 percent APR
15 would cost the consumer two dollars (\$2).

16 So to start with, you know, this example
17 suggests that the individual taking the two hundred and
18 fifty dollar (\$250) payday loan is -- is looking at a
19 considerably higher fee for that transaction than the
20 person who has the credit card.

21 Now what about the person who does this
22 many times in a year? And I -- I think I'll just jump
23 down to my last, sort of, set of examples here.

24 What about the individual who takes out
25 twelve (12) payday loans in one (1) year and arranges it

1 in such a way that they pay the sixty-four dollar (\$64)
2 fee twelve (12) times?

3 Well, what that means is that in -- in
4 this time period -- lets say it's in a year -- they're
5 going to pay seven hundred and sixty-eight dollars (\$768)
6 for that two hundred and fifty dollar (\$250) payday --
7 those twelve (12) two hundred and fifty dollar (\$250)
8 payday loans.

9 Conversely, if this person is carefully
10 using the credit card, what will happen is they would
11 pay, at 21 percent, paying off the balance at the
12 appropriate time, they would be paying twenty-four
13 dollars (\$24) at the end of that twelve (12) year period.

14 MR. BYRON WILLIAMS: Dr. Buckland, you
15 said a twelve (12) year period.

16 Is that what you meant?

17 DR. JERRY BUCKLAND: I meant a twelve
18 (12) month period. Thank you.

19 So the scenario I'm presenting is -- is
20 one (1) possible scenario that I think is partly why some
21 people look at the payday loan phenomenon and ask, you
22 know, What's going on here?

23 And if I could just highlight for the
24 Board this number here, this is the seven hundred and
25 sixty-eight dollar (\$768) in fees that would result from

1 taking twelve (12) two hundred and fifty dollar (\$250)
2 payday loans at sixty-four dollars (\$64) a payday loan.

3 And as I incorrectly noted yesterday, and
4 I -- to correct once again, the FCAC study found that a
5 quarter of those taking payday loans take at least one
6 (1) per month, in other words, at least twelve (12) a
7 year.

8 Now, we don't know the size of those
9 loans, so I can't say it amounts to seven hundred and
10 sixty-eight dollars (\$768). But possibly a quarter of
11 the payday loan clients in -- in Canada may be spending
12 up to eight hundred dollars (\$800) for that -- for that
13 service.

14 And it makes -- it gives me a moment to
15 pause and -- and to ask the question, Does neoclassical
16 economic theory really explain this phenomenon?

17 I -- I'm not -- I'm just not convinced it
18 does, and that's why I think behavioural economics is an
19 important contribution to understanding the phenomenon of
20 payday lending.

21 A second general -- sorry. A second
22 general issue that I wanted to highlight, in terms of
23 consumer concerns, has to do with the complex, and
24 sometimes not fully disclosed, nature of the fees.

25 Critics have described --

1 THE CHAIRPERSON: Dr. Buckland, just
2 before you move on, this chart that you have got up there
3 now, if it is repeated twelve (12) times at fourteen (14)
4 days, that means the credit would be outstanding for a
5 hundred and sixty-eight (168) days a year.

6 Right?

7 DR. JERRY BUCKLAND: The -- the scenario
8 I was thinking of, Chairperson Lane, was that the person
9 would be taking out twelve (12) different -- or
10 purchasing something twelve (12) separate times and
11 paying off the -- the credit each -- or twelve (12)
12 times.

13 So the -- the scenario isn't that they
14 carry the --

15 THE CHAIRPERSON: No, no. I understand
16 that.

17 DR. JERRY BUCKLAND: Oh, okay.

18 THE CHAIRPERSON: But I mean for a
19 hundred and sixty-eight (168) days of the year, they
20 would have a payday loan of two hundred and fifty dollars
21 (\$250)?

22 DR. JERRY BUCKLAND: The --

23 THE CHAIRPERSON: The credit card, you
24 pay once a month, do you not?

25 DR. JERRY BUCKLAND: The credit card,

1 what I've -- in this scenario, I'm saying that they pay
2 off the balance at the end of each month. I'm sorry if
3 I'm misunderstanding your question.

4 THE CHAIRPERSON: I was just confirming -
5 - you just confirmed what I was asking.

6 DR. JERRY BUCKLAND: Okay. Okay, so a
7 second concern that the literature has raised, and I
8 think our mystery shopping has found, is the concern
9 about the complexity and, in some cases, not fully
10 disclose -- not fully disclosed fees.

11 Payday loans generally involve a number of
12 different fees: administrative fee, an interest charge,
13 brokerage fee, cheque cashing fee, et cetera. And these
14 fees vary across payday lenders.

15 It is often claimed that these fees are
16 poorly understood by the consumer, and rarely are they
17 combined into the form of an annual percentage rate to
18 facilitate comparison shopping.

19 So this is another concern, but I won't go
20 into detail here, because this will be discussed in more
21 detail with the mystery shopping. But I just wanted to
22 mention that as another issue.

23 So a final concern that I wanted to raise
24 regarding payday lending has to do with the impact of the
25 payday loan on the -- on the consumer's household. And

1 drawing on this question of repeat loans or rollover
2 loans -- and I know that there's some controversy in
3 terms of the definition of a "rollover" or a "repeat
4 loan," and I realize that different companies use
5 different definitions. And I know that the regulation
6 has one (1) particular definition.

7 If I could just spend a couple of moments
8 explaining the definitions that I use, and then I'd like
9 to give an example.

10 In early studies of payday loans,
11 "rollovers" were identified as a practice that could be
12 harmful to consumers. Now, what I mean by "rollover" in
13 this case is more of a classic definition of a rollover
14 that I've seen in the literature.

15 And this refers to an extension to the
16 repayment date for a loan that involves additional fees
17 and/or adding fees to the principal that leads to an
18 actual increase in the loan's APR -- annual percentage
19 rate.

20 So, the classic definition of a "rollover"
21 that I'm aware of, that receives so much criticism --
22 particularly in the US -- is where the person's extension
23 -- is given an extended repayment deadline, but the fees
24 are increasing, not just additively -- not just thirty
25 dollars (\$30) plus thirty dollars (\$30) -- but more

1 multiplicatively.

2 So, after the first repayment period has
3 passed, instead of an additional thirty dollars (\$30),
4 there is maybe thirty (30) plus thirty (30). And then --
5 or else -- and/or some of those fees are put into the
6 principal, and that adds to the -- the interest rates.

7 That's my understanding of, sort of, the
8 classic definition of a "rollover" and why it receives so
9 much criticism in the US.

10 The harm was associated with the rapid
11 rise in fees and the concern that consumers would become
12 trapped in debt. This has lead many US states and, in
13 Canada, the CPLA to disallow -- disallow rollovers.

14 However, since a large number of payday
15 lender outlets in Canada are not part of the CPLA, this
16 practice may still be commonly undertaken by some payday
17 lenders. We -- we don't know.

18 However, more generally, the repeat nature
19 of payday loan borrowing is concerning. Rollovers are a
20 particular -- as I've defined them, rollovers are a
21 particular extreme case of using a very short-term loan
22 to address a longer-term or multi-week problem. Taking
23 many payday loans in one (1) year, the consumer may face
24 a high lump-sum fee seen in the example I just cited.

25 So now I want to draw on two (2) studies

1 and present another numerical example, this time to
2 demonstrate the benefits or costs to a household for
3 taking out a payday loan and then extending that payday
4 loan in some form -- some form of repeat or rollover.
5 Okay.

6 And if I can just parenthetically point
7 out that in the mystery shopping, we did a loan mystery
8 shop. And in three (3) of the four (4) cases of our loan
9 mystery shop -- which will be discussed in more detail in
10 a minute.

11 In three (3) of the four (4) cases we
12 found that there was some type of scenario, similar to
13 what I'm going to present now, where the shopper was able
14 to get an additional loan or extend the repayment
15 deadline of the loan and simply pay fees at the repayment
16 period.

17 So the scenario I'm describing here, I --
18 I think, is consistent with what we found in three (3) of
19 the four (4) payday loan mystery shop experiences.

20 Okay, for this example I -- I use a
21 household consumption and investment model. This is
22 common in economics and finance and is used by
23 Elliehausen and Lawrence (phonetic) in their 2001 study.

24 Just again parenthetically, Elliehausen
25 and Lawrence have -- did -- did a very important study

1 back in 2001 in the US, where they got industry-based
2 data on payday lending in the US.

3 And I think it's quite widely referred to
4 and is often noted as an example of a pro-payday loan
5 perspective. So their conclusion in their article is --
6 is quite supportive of the payla -- payday loan industry.
7 So I just wanted to parenthetically put that in there.

8 Okay, what they do is they look at the --
9 the net present value to a household of borrowing money
10 through a payday loan and using that loan to invest in
11 the repair of their car.

12 And just to explain some -- just to set up
13 my example here, first of all, net present value -- if I
14 could explain -- the basic idea here is that a dollar
15 (\$1) earned in two (2) weeks is not worth as much as a
16 dollar (\$1) today.

17 Why? Because either based on the time
18 value of money or the opportunity cost of capital, we
19 prefer money now. So many people would say, you know, if
20 you can have a dollar (\$1) today or a dollar (\$1) in two
21 (2) weeks, what would you prefer? Many people would say,
22 I prefer the dollar (\$1) today.

23 Some people would use that, maybe, to go
24 out and buy a coffee. Other people might use that to
25 invest in a bank account and earn some interest, although

1 with a dollar (\$1) there's not much interest to be
2 earned.

3 But the point is that we do have a
4 preference for -- for a dollar (\$1) today as compared to
5 a dollar (\$1) in the future. Okay, the Elliehausen and
6 Lawrence example involves a household where a consumer
7 takes out a two hundred dollar (\$200) two (2) week loan
8 for a total cost of thirty dollars (\$30).

9 So at the end of two (2) weeks they have
10 to pay a thirty dollar (\$30) fee to the payday lender.
11 And --

12 MR. BYRON WILLIAMS: Dr. Buckland, if I
13 could just interrupt you for a second, is that the next
14 slide?

15 DR. JERRY BUCKLAND: Yeah, I can go to
16 the next slide. Sure. Yeah, okay.

17 So this slide highlights some of the key
18 points that I will use to set up the example. So there's
19 the two hundred dollar (\$200) payday loan and the fee of
20 three (3) -- thirty dollars (\$30). And the household is
21 using that two hundred and fifty dollars (\$250) to -- to
22 fix their car. So it's an investment.

23 Now you could do this -- you could do this
24 example where they consume it, where they go out for, you
25 know, dinner or -- or something, and -- and the example

1 would still work. It's just a little bit more difficult,
2 because then you have to deal with utility or reveal
3 preferences. But it's -- it's -- I think the -- the
4 analysis is -- is essentially the same.

5 So what they do is they -- they get the --
6 the household is going to use the two hundred dollars
7 (\$200) to repair their car.

8 And what they do, then, is they calculate
9 the net present value of the benefits to the household
10 for repairing the car today as compared to waiting two
11 (2) weeks and repairing the car at payday.

12 So it's a pretty minor repair, I guess,
13 for two hundred dollars (\$200). But what it does is it
14 benefits the household in -- in two (2) ways, and -- and
15 then there's a cost.

16 So if you could look at the box here, you
17 see the calculation that they make. They're asking the
18 question, How much does this household save each day
19 because of their investment in car repair?

20 Well first of all, they don't have to pay
21 bus fare. And in Washington, DC, bus fare is three (3) -
22 - three dollars and fifty cents (\$3.50) one way. So for
23 that household they're saving seven dollars (\$7) a day,
24 because they don't have to take the bus.

25 On the other hand, they do take their car

1 now, because they've repaired it. So the -- the car
2 fuel, maintenance and depreciation they estimate to be
3 based on a per-mile basis of thirty-one cents (\$.31) per
4 mile, which will cost the household seven dollars and
5 forty-four cents (\$7.44).

6 A key assumption here is the third point,
7 where they use the opportunity cost of commuting. And
8 this is a key savings for the family. And that is that
9 instead of the family member taking the bus -- and that
10 would take more time -- they're now able to take the car,
11 and they save some time.

12 So the opportunity cost is a quarter (1/4)
13 of an hour each way, so thirty (30) minutes is saved.
14 And they take the opportunity cost by multiplying that by
15 ten dollars (\$10) as a kind of shadow wage. And that
16 would save them -- that family five dollars (\$5) a day.

17 So adding those three (3) items up leads a
18 total savings per weekday of four dollars and fifty-six
19 cents (\$4.56). So by investing in the car repair today,
20 they're going to save four dollars and fifty-six cents
21 (\$4.56) each weekday. They -- they ignore the question
22 of weekend issues for the simplicity of their analysis.

23 So now to the -- the next point is that
24 they need to discount future earnings, as I mentioned,
25 because of the fact that we have a preference for a

1 dollar (\$1) today as compared to tomorrow. And they use
2 a standard formula, where they discount future earnings
3 by a discount rate.

4 And the discount rate that they choose in
5 their study is here, based on the annual percentage rate
6 of the payday loan. They -- first of all, if I can back
7 up for a second.

8 The thirty dollar (\$30) fee for the two
9 hundred dollar (\$200) payday loan in fourteen (14) days
10 leads to an annual percentage rate of 390 percent. And
11 when we divide that by three hundred sixty-five (365)
12 days, that leads to a 1.07 percent daily discount rate.
13 So they discount future earnings based on that.

14 Now, I'll go, in my example, to an
15 alternative daily discount rate in just a minute, but if
16 I could just proceed with the -- with the example.

17 I apologize for the smallness of the font,
18 but I hope that you can follow me on the papers provided.
19 Even on the paper it's quite small.

20 Now, what I've done in the middle two (2)
21 columns here is essentially to replicate the Elliehausen
22 and Lawrence table. In that table what you find is a
23 daily numeration of the net cashflows.

24 And the way in which they set this up is
25 that in -- on Tuesday, there's the two hundred dollar

1 (\$200) expense for the car repair. And then every
2 weekday until the -- the payday loan, there's a four --
3 four dollar fifty-six cents (\$4.56) net benefit to the
4 household. Okay, because remember, they're saving almost
5 five dollars (\$5) a day because of the -- especially the
6 commuting time that they're saving.

7 And then finally, on the Tuesday -- the
8 payday -- they are now net -- their -- their cashflow is
9 positive two hundred (200), because they don't have to
10 pay for the car repair. They already did that. In
11 addition, they're saving four dollars and fifty-six
12 (\$4.56) that day.

13 Okay, so that's the setup of the
14 Elliehausen and Lawrence net present value calculation --
15 sorry -- cashflow calculation.

16 Then the -- the next column, where they
17 look at the discounted cashflows, they simply apply their
18 discount formula. They discount future benefits and
19 costs using that discount formula, and the summation of
20 the benefits -- this is the key conclusion from
21 Elliehausen and Lawrence, that there's a net benefit to
22 the household for having used the payday loan to repair
23 the car.

24 So there's a positive benefit to the -- to
25 the consumer. This is a demonstration of how the payday

1 loan, even with the -- what some have described as the
2 high fees, has actually benefited this family.

3 MR. BYRON WILLIAMS: Dr. Buckland, if I
4 could just stop you there -- and, again, remembering the
5 transcript can't see your little red circles.

6 So your -- in terms of the net present --
7 the net benefit, is that the fourteen dollars and fifty-
8 nine cents (\$14.59)?

9 DR. JERRY BUCKLAND: Yes, that's correct.

10 MR. BYRON WILLIAMS: Okay, and that's
11 about halfway down the Example 2 on slide 17.

12 DR. JERRY BUCKLAND: Yes, that's correct.
13 Okay, now if I can set up my example, because what I want
14 to do now is to integrate Robert Mayer's relative
15 advantage critique.

16 Remember Mayer argues that one (1) of the
17 ethical dilemmas faced by the payday lending industry is
18 the question of the situation where people are taking
19 multiple loans for -- and -- and ending up paying high
20 fees for what turns into a multi-week loan.

21 So what I want to do is integrate Mayer's
22 insight into this example by simply setting up a scenario
23 where this family is unable to repay the loan in the
24 first period and has to go for an extension -- or
25 rollover or repeat, however we want to define it.

1 But my point is, they have to pay the fees
2 at the repayment deadline, and then they have to pay the
3 same fees at the next repayment deadline.

4 So this a particular scenario that occurs
5 that I think is consistent with what we saw in some of
6 the -- the pay -- the mystery shopping.

7 Now, I need to back up here for a second,
8 because the way in which I set up my example is different
9 than the way in which Elliehausen and Lawrence set it up.
10 But the result is virtually the same at the first payday
11 loan -- at the first -- the end of the first payday loan
12 cycle.

13 So if I can just back up for a moment here
14 and set up my example, which is in the last two (2)
15 columns.

16 The -- the way in which I set up my
17 example is instead of using the 30 percent annual
18 percentage rate to discount future earnings, I used 10
19 percent APR to discount future earnings.

20 I think this is more consistent with
21 what's typically done in discounting practices. I'm
22 certainly more familiar with that in economics, to use a
23 -- a 10 percent type discount factor. Maybe it's twenty
24 (20) .

25 And if I do so, I need to include the

1 payday loan fees. Again, to back up for a second,
2 Elliehausen and Lawrence don't include the payday loan
3 fees in their calculation, because they've used the --
4 the APR associated with the -- the fees to discount
5 future earnings.

6 So what I do is I drop my discount rate to
7 10 percent, and I introduce the dis -- the -- the fees.
8 How does this look?

9 First of all, the -- the major difference
10 in my scenario is that -- is here. At the Tuesday, the
11 fourteenth (14th) day, the net cash flows, instead of
12 being two hundred and four dollars and fifty-six cents
13 (\$204.56), they are a hundred and seventy-four dollars
14 and fifty-six cents (\$174.56).

15 Why? Because I've subtracted the fees
16 that the household has to pay on that date. So they have
17 to pay thirty dollars (\$30) in fees.

18 The other major difference is that my
19 discounted numbers here are, you can see, different from
20 the discounted -- discounted numbers that Elliehausen and
21 Lawrence use, because I used 10 percent and not 390
22 percent APR. So the discount rate's lower.

23 Now, just to -- to clarify, the results of
24 my scenario are quite similar to the results of the
25 Elliehausen and Lawrence scenario, in the sense that the

1 -- the net present value for the household is -- is
2 almost the same.

3 In my scenario, it's fourteen dollars and
4 eighty-six cents (\$14.86) positive net present value of
5 this investment, as compared to the fourteen dollars and
6 fifty-nine cents (\$14.59) positive for the Elliehausen
7 and Lawrence.

8 So in -- in my scenario, it's looking a
9 little bit better, but roughly the same. So -- so my
10 scenario is the same. Okay.

11 MR. BYRON WILLIAMS: I'm sorry. Just
12 could I stop you there, Dr. Buckland, just to make sure I
13 have it?

14 If I'm to look at the two (2) examples,
15 the last two (2) columns on Example 2 on slide 17 are the
16 Buckland approach.

17 Is that right, sir?

18 DR. JERRY BUCKLAND: That's correct.

19 MR. BYRON WILLIAMS: And a major
20 difference in -- in terms of reading the two (2) columns
21 would be in net cash flows at Day 14.

22 Would that be right as well?

23 DR. JERRY BUCKLAND: That's correct.

24 MR. BYRON WILLIAMS: And there is a
25 thirty dollar (\$30) difference with the Buckland scenario

1 being -- in terms of net cash flows being thirty dollars
2 (\$30) lower at Day 14.

3 Is that right?

4 DR. JERRY BUCKLAND: That's correct.

5 MR. BYRON WILLIAMS: And the other
6 difference that you identified relates to discounted cash
7 flows because you're doing a -- a different discount
8 rate.

9 Is that right?

10 DR. JERRY BUCKLAND: That's correct.

11 MR. BYRON WILLIAMS: At the end of the
12 day, using your approach on that fourteen (14) day
13 period, the results suggesting a somewhat favourable
14 result for a -- a -- as a consequence of taking the
15 payday loan is actually a bit higher using your approach.

16 Is that right? Just a touch.

17 DR. JERRY BUCKLAND: Yeah. It's -- it's
18 roughly the same --

19 MR. BYRON WILLIAMS: Yeah.

20 DR. JERRY BUCKLAND: -- but slightly
21 higher.

22 MR. BYRON WILLIAMS: Okay. Roughly the
23 same. Thank you.

24 DR. JERRY BUCKLAND: Okay. Now if I can
25 just step forward and now merge the Elliehausen and

1 Lawrence concept with the Robert Mayer concept of
2 relative advantage, what if this household can't pay off
3 the loan and are able to make some type of arrangement
4 where the principal is outstanding for another repayment
5 period -- another fourteen (14) day period?

6 Now, in this scenario there -- there's no
7 further benefits to the household, in terms of the daily
8 benefits that they got for the first two (2) weeks,
9 because they would have got the car fixed. Right? So
10 there's no more benefits for Wednesday through Monday.

11 On the other hand, they face another
12 thirty dollar (\$30) net cash -- minus thirty dollar (\$30)
13 net cash flow the next repayment period.

14 And so discounting that using the 10
15 percent discount rate and -- and summing that up leads
16 to, now, a negative net present value for this household
17 for the use of the payday loan one (1) time and the
18 repeat for an additional time.

19 Now the -- the situation isn't looking
20 positive. It's looking negative. And if we cycle that
21 again and again, we find that the negative numbers grow.

22 If I can show you on the last slide, this
23 is the result of the analysis that if the family's able
24 to pay it off right away, then there is a positive net
25 present value.

1 However, if they can't and they're able to
2 renegotiate some type of extension, where they pay simply
3 the fee at every repayment deadline, the net present
4 value gets more negative and more negative, reaching
5 minus seventy-four dollars and twelve cents (\$74.12) if
6 it goes for fifty-six (56) days, which is one (1) payday
7 loan and three (3) repeats.

8

9 (BRIEF PAUSE)

10

11 MR. BYRON WILLIAMS: Dr. Buckland, we may
12 be -- and Mr. Chairman, we may be moving to another area.
13 I just want to -- a couple of questions I want to ask Dr.
14 Buckland as we head into the next area, which will be Mr.
15 Osborne and Ms. Friesen's testimony, with a bit of help
16 from Dr. Buckland.

17 But we're -- we're starting to move
18 towards the mystery shopping area, and you've mentioned
19 mystery shopping in your evidence.

20 And you'll agree with me that under the
21 research ethics of the University of Winnipeg, without
22 the express permission of the firms that you mystery
23 shopped, you're -- you're not able to disclose their
24 identities.

25 Is that right?

1 DR. JERRY BUCKLAND: Yeah, that's
2 correct. The ethical protocol that we followed was that
3 in our telephone interviews and our mystery shopping we
4 didn't identify ourselves ahead of time. We didn't ask
5 for permission to do the mystery shopping or telephone
6 interview. And therefore we were required to notify the
7 firms after the fact that we had done so, and if they
8 wanted more information or to talk more about it, they
9 could contact me or ethics folks at the University of
10 Winnipeg.

11 After we did that we were asked to
12 investigate whether or not the various partic -- the
13 various companies that we mystery shopped or telephone
14 called would be willing to weigh the anonymity which we
15 had guaranteed.

16 And we did get a little bit of feedback on
17 that request. And in the end I think I got two (2)
18 emails or phone calls asking some more information.

19 I had an email from one (1) payday lender
20 who said that he -- he would be giving consent. However,
21 I never did receive the -- the written consent from that
22 payday lender.

23 And in the end we only received actual
24 written consent from one (1) payday lender, and that was
25 National Money Mart.

1 MR. BYRON WILLIAMS: Thank you. Mr.
2 Chairman, we're -- we're moving into -- and just to
3 finish up that thought, I guess, even in revealing the
4 National Money Mart information it might tend to disclose
5 others.

6 So that -- that would be your reluctance
7 in terms of indicating the -- the mystery shopping
8 results for national Money Mart.

9 Would that be fair, Dr. Buckland?

10 DR. JERRY BUCKLAND: That's correct.

11 MR. BYRON WILLIAMS: Mr. Chairman, we're
12 just moving into the next section, which will include the
13 spatial analysis and the -- the mystery shopping results
14 and also the fee survey.

15 And we're at the pleasure of the Board if
16 you want us to -- to continue or take a -- a five (5)
17 minute break? Either way we're happy with -- with what
18 works for the Board.

19 THE CHAIRPERSON: Just carry on.

20 MR. BYRON WILLIAMS: Dr. Buckland and Mr.
21 Osborne may wish to change positions.

22

23 (BRIEF PAUSE)

24

25 THE CHAIRPERSON: Just while you are

1 switching, Dr. Buckland, in your net present value
2 calculations you assumed a fee rate for the payday loan
3 of fifteen dollars (\$15) a hundred (100), correct?

4 DR. JERRY BUCKLAND: The -- the
5 calculation or the -- the fee for the payday loan was
6 thirty dollars (\$30) for a two -- two hundred dollar
7 (\$200) payday loan.

8 THE CHAIRPERSON: Right. Fifteen dollars
9 (\$15) per hundred (100).

10 DR. JERRY BUCKLAND: That -- that would
11 be correct.

12 THE CHAIRPERSON: So if you use twenty-
13 four dollars (\$24), would it still come out as a positive
14 net present value?

15 DR. JERRY BUCKLAND: I would need to do
16 the calculation. I was essentially replicating the --
17 the study by Elliehausen and Lawrence. But I can
18 certainly do that, use -- use different numbers. I -- I
19 could certainly do that and provide that to you.

20 THE CHAIRPERSON: That would be fine.

21 DR. JERRY BUCKLAND: Twenty-four dollars
22 (\$24), okay?

23 THE CHAIRPERSON: Sure.

24 MR. BYRON WILLIAMS: Dr. Buckland has
25 undertaken to replicate that calculation, if I'm right,

1 using a fee level of twenty-four dollars (\$24) for a
2 fourteen (14) day payday loan?

3

4 --- UNDERTAKING NO. 83:

5 Dr. Buckland to replicate that
6 calculation, using a fee level of
7 twenty-four dollars (\$24) for a
8 fourteen (14) day payday loan

9

10 MS. SUSAN PROVEN: Dr. Buckland, just
11 before we leave you, I just wondered about the cost of
12 the credit card. Did you say that it was paid off every
13 month? Like it was -- it was paid fully every month?

14 DR. JERRY BUCKLAND: Yeah, what I meant
15 was that the -- the person using the credit card was
16 using the credit card in such a way that they're making a
17 two hundred and fifty dollar (\$250) purchase, and they
18 ended up paying the fees associated with a 21 percent
19 annual percentage rate for fourteen (14) days.

20 Now I think it depends on how the credit
21 card is structured, whether they would need to pay it off
22 at the end of the month or whether there would need to be
23 an outstanding balance.

24 I think credit cards are structured
25 differently and interest rates apply differently. But my

1 assumption in that example was that they were paying the
2 -- the 21 percent APR for a fourteen (14) day period.
3 Does that --

4 MS. SUSAN PROVEN: I was just wondering,
5 because I thought there were credit cards you could get
6 that if you did pay it off every month --

7 DR. JERRY BUCKLAND: Yeah.

8 MS. SUSAN PROVEN: -- you would not pay
9 anything.

10 DR. JERRY BUCKLAND: Absolutely. Yes, so
11 I was -- I think I was looking at maybe something --

12 MS. SUSAN PROVEN: You were just --

13 DR. JERRY BUCKLAND: -- like the worst-
14 case scenario. Yeah.

15 MS. SUSAN PROVEN: Okay, thank you.

16 DR. JERRY BUCKLAND: Okay, so I'm going
17 to introduce the next component of our research, which is
18 looking at the -- the mapping of payday lenders in
19 Manitoba with particular reference to the Winnipeg
20 situation.

21 This analysis seeks to test the
22 hypothesis, particularly in the Winnipeg situation, that
23 payday lenders are largely opening in low-income
24 neighbourhoods.

25 This analysis does not seek to establish

1 causation. Reasons why payday loan -- payday lenders
2 locate are likely related to a desire to be close to
3 clients as well as to be centrally located.

4 We're not looking at causation. We're
5 looking at describing the location of payday lenders.
6 The main objective is to determine simple spatial
7 relationships between the disadvantaged neighbourhoods
8 and payday loan outlets.

9 We make reference to two (2) geographic
10 regions in Winnipeg: the inner city and the non-inner
11 city. These regions are based on the Core Area
12 Initiative boundary, which goes back a couple of decades
13 but has continued to be used by many researchers and
14 policymakers to understand Winnipeg, and in particular
15 disadvantaged neighbourhoods in -- in Winnipeg that are
16 found in the inner city.

17 In general, inner-city neighbourhoods
18 contain higher concentrations of socioeconomically
19 vulnerable households that do -- that do not happen in
20 non-inner city neighbourhoods.

21 So I'd like to turn it over to John, who
22 will discuss the methods that he used as well as some of
23 the results from the mapping method.

24 MR. BYRON WILLIAMS: And before we turn
25 it over to Mr. Osborne, he will be referring to some maps

1 on the PowerPoint presentation. There -- for some
2 members of the audience, they may be a bit difficult to -
3 - to view, so we've taken the liberty of giving copies to
4 the Board.

5 For those who feel left out, these maps
6 also appear as Appendix 8 to the evidence of Dr.
7 Buckland, I think, starting about page 98. So if you're
8 trying to follow along, if you have a colour copy, it
9 will be helpful.

10

11 (BRIEF PAUSE)

12

13 MR. JOHN OSBORNE: Thank you, Dr.
14 Buckland, for the introduction. Thank you to the Board
15 for giving the opportunity to speak today, Chairperson
16 Graham Lane, Monica Girouard, and Susan Proven, thank
17 you.

18 I will begin by discussing some of the
19 methodology involved in -- in doing the mapping section.
20 So since there's no one authoritative source of payday
21 lender firms and outlets, we relied primarily on the
22 Yellow Pages -- both hardcopy book and online -- as well
23 as some online sources to identify firms and outlets.
24 Some individual company websites were visited to see
25 where they have the locations.

1 Brick and mortar firm outlets were mapped.
2 Now, there was a differentiation. They were referred to
3 in the report as "call centre" and "online firms." These
4 were not mapped. They were kept in a separate database
5 for the fee calling section.

6 But call centre and online firms, these
7 firms do not -- their geographic location is not central
8 to their -- their business. They're operating online or
9 through telephone, fax. So they were not included in --
10 in the mapping as being central to their business model.

11 Province-wide locations were also mapped.
12 We mapped in Winnipeg, but also province-wide.

13 Now, Dr. Buckland, in his report earlier,
14 used neighbourhood clusters. The maps that -- that were
15 in this section of the report are -- are neighbourhoods,
16 which is a smaller geographic unit for examining the
17 spatial patterns, a little bit finer analytical tool.

18 Socioeconomic indicators found in the
19 Winnipeg maps are from the 2001 census neighbourhood data
20 from Statistics Canada. These indicators were chosen by
21 the whole team under direction of Drs. Carter and Dr.
22 Buckland.

23 Percentages were usually used rather than
24 whole numbers to focus on concentrations and proportions
25 of vulnerable residents rather than whole numbers.

1 Some limitations in -- within the
2 methodology: Number 1, we cannot be sure that all
3 outlets in the province are included. Again, just
4 through the methodology of -- of finding all of the --
5 the outlets was -- was an imperfect way of doing it,
6 possibly, if some slipped through, weren't in the Yellow
7 Pages, and so on.

8 The second limitation is some frequency-
9 based statistics are used in the analysis merely for
10 descriptive purposes. We did not attempt examine
11 statistical significance of the findings or anything of
12 that nature.

13 I'd just like -- like to add one more
14 point about the methodology. There was question in IRs
15 about the Jenks Natural Breaks. I -- I tried to -- I'm
16 not sure if my response was -- was adequate.

17 So basically this is -- Jenks Natural
18 Breaks are a default, multi-classed, numerical
19 classification method. In most of my maps you'll see
20 five (5) different colours on the maps. And this decides
21 who -- which neighbourhood gets what value of colour, for
22 a more layman's term.

23 ArcGIS attempts to find clusters or
24 concentration -- ArcGIS is the -- is the software used.
25 The software attempts to find clusters or concentrations

1 of data and places class breaks between the clusters. By
2 default the number of classes is five (5), although you
3 can change the number of classes if you wish. So
4 basically I used default settings within the software,
5 both Jenks Natural Breaks and five (5) class breaks to do
6 that.

7 I hope that helps explain that section.

8 MR. BYRON WILLIAMS: I certainly feel a
9 lot better now.

10

11 (BRIEF PAUSE)

12

13 MR. JOHN OSBORNE: So that -- that's a --
14 is a brief overview of the methodology used within the
15 mapping procedures. I'll now move on to some key
16 findings.

17 I'm not going to show any maps just yet.
18 I'm just going to give a sort of overview of -- of what
19 we found from the mapping component of the study, and --
20 and then we'll look and -- and -- in more detail at
21 specific maps.

22 So the findings start, provincially,
23 payday outlets are found in ten (10) Manitoba centres
24 outside of Winnipeg. These outlets are of both large and
25 small firms of which some of the small firms do not have

1 locations in Winnipeg. They are unique to rural
2 Manitoba.

3 In Winnipeg over half (1/2) of payday
4 lender outlets are located in Winnipeg's inner city.
5 Major routes are preferred throughout the city, and
6 certain nodes -- like shopping centres -- are preferred
7 in the suburban areas.

8 Therefore, centrality and accessibility
9 seem to be important factors, but we believe that it is
10 also important to consider the potential impacts on
11 socioeconomically vulnerable concentrations of residents
12 in both the inner city and non-inner city areas.

13 Bank and credit union outlet closures in
14 Winnipeg have reduced the availability of traditional
15 financial services to Winnipeg residents, which is
16 especially true for the inner city and other lower-income
17 areas. These closures have a similar spatial pattern as
18 the growing numbers of payday lending outlets.

19 Various maps were produced to examine the
20 relationship between socioeconomic attributes of Winnipeg
21 neighbourhoods and payday lender location patterns.

22 We'll now look at some of these in the
23 PowerPoint that are the same maps that were -- maps that
24 were prepared in the Buckland, et al, report to the PUB.

25 MR. BYRON WILLIAMS: And just for the

1 benefit of audience members and the panel, some of the --
2 Mr. Osborne will have the maps up on the PowerPoint.

3 Some of the description can be found in
4 slide -- the P -- Coalition Exhibit Number 16 will be
5 part of the -- the language that he will be using.

6 Please proceed, Mr. Osborne.

7 MR. JOHN OSBORNE: Okay.

8

9 (BRIEF PAUSE)

10

11 MR. JOHN OSBORNE: So the -- the first
12 slide is one of Manitoba in general. Our methods found
13 sixty-nine (69) payday lender outlets, representing
14 sixteen (16) different bricks and mortar firms to be
15 located throughout the province.

16 Winnipeg has the largest number and
17 highest concentration of firms in the province, with
18 fifty-one (51) mapped locations.

19 Brandon is next, with five (5) active
20 bricks and mortar outlets, and Portage la Prairie follows
21 with three (3).

22 Brandon has a mix of both small and large
23 firms. Portage la Prairie seems to be only served by the
24 -- the Big 3.

25 Now, you'll see in the legend on map

1 Number 1 that there's four (4) different classes of -- of
2 payday lenders identified with their different sym --
3 symbols.

4 We have -- they're -- they're a
5 combination of both size and membership within CPLA and
6 non-membership. So we have CPLA members not in the Big
7 3, CPLA members that are in the Big 3, and non-CPLA
8 members not in the Big 3, and non-CPL members -- non-CPLA
9 members that are in the Big 3.

10 Now, I want to be clear of this to -- not
11 to have any misunderstandings. The Big 3 in the bottom
12 corner of the map, you'll see the Big 3 status means that
13 the store is either a Money Mart, a Cash Store, or
14 Instalogs outlet. No differentiation was made between -
15 - or differentiation was made between the Cash Store and
16 Instalogs.

17 Again this -- this whole exercise was from
18 a consumer point of view, who might not know that they
19 are not the same parent company.

20 So overall in Manitoba, outside of
21 Winnipeg, eighteen (18) -- eighteen (18) payday loan
22 outlets were identified. Eight (8) of these are CPLA
23 members, and ten (10) are non-members.

24 Smaller firms compose more than 50 percent
25 of lending outlets outside of Winnipeg, Brandon, and

1 Portage la Prairie.

2 So this map pretty -- pretty -- speaks for
3 itself. There's not a lot to highlight. You will see
4 that Winnipeg -- I -- I haven't included any payday
5 lenders in this map.

6 This is to show the general distribution
7 throughout the Province. You'll see even northern
8 communities, like Thompson and Flin Flon, are served --
9 Swan River, Russell, these -- Winkler, Steinbach. Many
10 of these smaller communities only have one (1) payday
11 lender serving their customers.

12 So moving onto slide Number 2, this is the
13 -- more of a general Winnipeg locations map. This shows
14 all the maps in our -- collected through our methods,
15 located within the city of Winnipeg.

16 So slightly over half (1/2) of payday loan
17 outlets -- twenty-seven (27) out of fifty-one (51), which
18 is 52.9 percent, to be exact -- are located either within
19 or on the inner-city boundary line.

20 Again this inner-city boundary line is --
21 is the -- from the Core Area Initiative boundary line.
22 This deals with vulnerable populations and was decided
23 upon decades ago, that's had some minor revisions, I
24 understand. But this is generally accepted as an inner-
25 city boundary for Winnipeg.

1 So this concentration in the inner city
2 can be partially explained by firms desiring to maximize
3 accessibility, centrality, and other benefits. I've seen
4 in some transcripts the word "visibility" for locating
5 there.

6 Payday lender out --

7 MR. BYRON WILLIAMS: Mr. -- Mr. Osborne,
8 if I can just stop you just one second, I'm having, just
9 from here, a bit of trouble seeing the inner cities

10 MR. JOHN OSBORNE: Sure.

11 MR. BYRON WILLIAMS: The -- I think it's
12 the purple boundary, but if you could perhaps circle it -
13 -

14 MR. JOHN OSBORNE: Yes, it's the purple
15 boundary that follows roughly, forgive my artistry, this
16 right here. That is --

17 MR. BYRON WILLIAMS: Thank you, Mr.
18 Osborne.

19 MR. JOHN OSBORNE: -- your rough inner --
20 inner-city boundary as -- as is used quite extensively in
21 -- in our CRC work, anyways, and -- and quite widely
22 recognized.

23 So payday lender outlets are, for the most
24 part -- oh, getting back to my point where I was then.
25 The concentration in the inner city is -- it can be

1 partially explained by firms desiring to maximize
2 accessibility, centrality, and other benefits such as
3 visibility for locating there.

4 Payday lender outlets are, for the most
5 part, found along major streets. You'll see in your
6 legend this major street symbol down here. It is kind of
7 the gold outline over some -- some streets.

8 That is -- those are -- those are what the
9 -- the defaults base map I've used for all these maps is
10 from DMTI Spatial software. And they are -- at default
11 decide what are major streets, and these -- these are
12 what they are.

13 I -- I've also checked other sources.
14 I've looked at Google Maps, other online mappings. And
15 they are very similar to what, for instance, Google Maps
16 uses as their major streets. I think I make one (1)
17 exception. There was one (1) street, maybe, that wasn't
18 -- that was a differen -- differentiation.

19 So clusters emerge at -- at major nodal
20 areas, also, in -- in the non-inner city areas like St.
21 Bottel (phonetic), Polo Park, and Kildonan Place shopping
22 centres.

23 You can see here -- where is my little
24 tracer? Right here is the Polo Park area. You'll see a
25 cluster of -- and -- and in different suburban areas

1 you'll see this. And over here there's nodal areas that
2 are -- seem to attract concentrations of payday lenders
3 as well.

4 MR. BYRON WILLIAMS: Mr. Osborne, just --
5 the second area towards the south end or bottom of the
6 map, that was St. Bottel that you circled.

7 Is -- is that right? St. Bottel?

8 MR. JOHN OSBORNE: Yeah. Yes.

9 MR. BYRON WILLIAMS: And the third one
10 that you circled in the -- the top third, towards the
11 right, would be Kildonan Place. Is that right, sir?

12 MR. JOHN OSBORNE: Yeah that's -- it's on
13 Regent Avenue.

14 MR. BYRON WILLIAMS: Thank you.

15 MR. JOHN OSBORNE: Just under two-thirds
16 (2/3s) of -- of outlets in -- in Winnipeg are Big 3
17 outlets -- Again that's Money Mart and the two (2)
18 Rentcash -- leaving just over one-third (1/3) is outlets
19 of smaller players in the industry.

20 No -- no differentiation was made as
21 smaller players. There are other multi-outlet firms
22 operating as well.

23 As for locations of the Big 3 outlets,
24 nineteen (19) out of thirty-three (33), or 57 percent,
25 are located outside of the inner city.

1 Smaller firm outlets demonstrate greater
2 inner-city concentration. Thirteen (13) out of eighteen
3 (18), or over 70 percent, of non-Big 3 firms can be found
4 on or within the inner-city boundary.

5

6 (BRIEF PAUSE)

7

8 MR. JOHN OSBORNE: Now a brief
9 examination of -- of CPLA membership. CPLA membership
10 outlets' share is -- is twenty-two (22) out of fifty-one
11 (51) overall in Winnipeg. Non-CPLA membership outlets'
12 shares twenty-nine (29) out of fifty-one (51), which is
13 about 57 percent. So slightly more non-CPLA members as
14 CPLA members represented in our database of payday
15 lenders.

16 Neither CPLA members nor nonmembers appear
17 to show more preference for inner-city locations than the
18 other. Both -- both have just over half (1/2) of their
19 outlets in the inner city. There seems to be no
20 preference between those to members or nonmembers.

21 Thus it would seem that size of firm
22 appears to be the more important consideration for firms
23 choosing between the inner city and non-inner city to
24 locate, regardless of CPLA affiliation.

25

1 (BRIEF PAUSE)

2

3 MR. JOHN OSBORNE: Slide Number 3 --
4 excuse me for a moment. Slide Number 3 examines FCAC
5 bank outlet closures. This is the Financial Consumer
6 Agency of Canada, to explain the acronym.

7 Since 2002, bank branch closures have been
8 collected into a central database at the Financial
9 Consumer Agency of Canada. Twenty-two (22) of these
10 close -- closures have occurred in Winnipeg; half (1/2)
11 of these are found within the inner-city boundary.

12 Once again, I'll -- I'll just outline that
13 inner-city boundary on here, roughly.

14 Now there appears to be a spatial
15 relationship occurring between bank branch closures --
16 closures and the existence of payday loan outlets. And
17 this phenomena appears to be more -- more pronounced in
18 the inner city. Inner-city residents, therefore, have
19 experienced a significant reduction in traditional
20 banking sector options while payday loan operators have
21 moved in to service the area.

22 This -- there seems to be a spatial
23 evidence to support some of the comments made by Dr.
24 Buckland in his earlier report.

25 If -- if we just look at the map here,

1 too, you'll see real concentrations of bank --
2 traditional bank closures in the inner city in this area
3 and many payday loan outlets in there. You'll also see
4 some similar spatial patterns in the suburban areas,
5 although there -- there's definitely exceptions to the
6 rule.

7 There -- there does seem to be spatial
8 patterns that -- that are similar to both the --the
9 closures and the payday lender outlet locations.

10 Slide Number 4 examines median income.
11 Again this -- this -- let's quickly look at the legend
12 down in the -- in the bottom lefthand corner. This is
13 based on these -- these divisions are based on the Jenks
14 Natural Breaks I told you about, which is the default
15 choice for -- for choosing these -- what -- what colour
16 each neighbourhood is, what value they are given, and
17 also five (5) -- five (5) different values ranges have
18 been chosen.

19 That is also a default setting in the GIS
20 software. Any more than that and it starts to really get
21 difficult to differentiate.

22 All inner-city payday lenders are located
23 in or on borders of the bottom two (2) medium income
24 group ranges in the legend. So that is zero to twenty-
25 eight thousand (28,000) and twenty-eight thousand

1 (28,000) to forty one thousand (41,000).

2 That's the -- that's the yellow and the
3 very light orange sections on the map. So you can see
4 the high concentration of these low-income areas -- low
5 median household income areas in the inner-city area.

6 Of the twenty-four (24) non-inner city
7 locations, only six (6) -- or roughly 25 percent -- of
8 them are not found inside or bordering one (1) of the
9 bottom two (2) median neighbourhood income ranges.

10 Therefore, for all fifty-one (51) mapped
11 payday lenders, only 11.8 percent or six (6) out of the
12 fifty-one (51) are not found within or on borders of
13 bottom two (2) range median neighbourhood household
14 incomes. Conversely, twenty-five (25) of the fifty-one
15 (51) payday lenders are located in or border the lowest
16 yellow range of neighbourhood median household income.

17 So there appears to be a spatial pattern
18 emerging where payday lenders seem to be locating in
19 proximity to areas with lower median household incomes.
20 So again, if you look at -- at the map, you'll see even -
21 - even where -- where some of these suburban or non-inner
22 city locations are, they're not choose -- they're --
23 they're not locating -- they're not found in the dark red
24 or even lighter red portions. There's some in the -- in
25 the -- in the middle orange section, but many in the

1 yellow sections, was what I was pointing out earlier.

2 Slide Number 5 is "Incidents of Low Income
3 of Population in Private Households." The trend for this
4 variable also shows high concentration in the inner city,
5 where more than half of Winnipeg's payday lender outlets
6 are located.

7 It -- it's I think the -- the map speaks
8 for itself in what is going on in the -- in the inner
9 city. Much has been written in academic literature and -
10 - and so on about the -- the state of Winnipeg's inner
11 city, particularly with concentrations of -- of low
12 income and so on -- very evident on this map.

13 Twenty-five (25) out of twenty-seven (27)
14 inner-city payday lenders are located in or border the
15 highest two (2) value ranges of low-income incidents.

16 MR. BYRON WILLIAMS: Mr. Osborne, could I
17 just interrupt you there in terms of the colour scheme,
18 because this is a -- in terms of -- in -- in the last map
19 low/medium income, or the lowest tier, was in -- in a
20 light yellow.

21 Could you -- in terms of the incidence of
22 low income for the purposes of --

23 MR. JOHN OSBORNE: Mm-hm.

24 MR. BYRON WILLIAMS: -- of this map, if
25 you could explain the -- at least the -- low -- the

1 bottom two (2) tiers for me, in terms of the colour
2 scheme?

3 MR. JOHN OSBORNE: Yes, these bottom two
4 (2) tiers are -- this is an opposite of -- of the
5 previous map, I guess.

6 The bottom two (2) value ranges are -- are
7 higher incidence of low -- low income occurring in -- in
8 these neighbourhoods. So the -- the bottom two (2) is
9 the ones we're focusing on for -- for the -- the
10 vulnerable population in -- in this -- this -- the
11 instance of this map.

12 MR. BYRON WILLIAMS: So that would be the
13 dark brown and the lighter brown or --

14 MR. JOHN OSBORNE: That -- that --

15 MR. BYRON WILLIAMS: -- could you tell me
16 what words you're using?

17 MR. JOHN OSBORNE: The -- the very dark
18 red and the -- and the less dark red -- the -- the yellow
19 and -- and the -- and the lighter orange are -- are areas
20 of more affluence, I guess you could say.

21 MR. BYRON WILLIAMS: Thank you.

22 MR. JOHN OSBORNE: So -- so 93 percent of
23 these inner -- the inner-city payday lenders are located
24 in or border the highest two (2) value ranges of low-
25 income incidents, which is, again, the red and the dark

1 red.

2 This is meaningful, since the incidence
3 rate in these two (2) most affected value ranges is 32
4 percent and higher. And you can see a stretch -- it
5 ranges up to 83%.

6 Citywide, twenty-eight (28) out of fifty-
7 one -- 51 or 55 percent -- of payday loan outlets are
8 found in or border neighbourhoods in these two (2) value
9 ranges of highest incidence.

10 So what that means is that there's less
11 low income incidents occurring in the -- in non-inner
12 city areas in -- in Winnipeg. However, the lowest low
13 income incident value range -- which is the light yellow,
14 zero to eight point four (8.4) -- has very few near them.

15 No payday lender outlets locate -- only
16 two (2) of the fifty-one (51) locate within 400 metres of
17 -- of these -- of the lowest incidents of low income,
18 basically the most -- most affluent areas of -- of
19 Winnipeg.

20 So it would seem that relatively affluent
21 neighbourhoods are avoided in favour or areas where
22 higher concentrations of low-income households can be
23 found.

24

25 (BRIEF PAUSE)

1 income on shelter leaves less disposable income for
2 households. Again, household concentrations of this
3 indicator are found in the inner city, where clusters of
4 payday lenders are also located.

5 Non-inner city payday loan outlets also
6 tend to locate in or border neighbourhoods whose values
7 are found at the higher end of the spectrum, as indicated
8 in the map legend.

9 You'll -- in other words you'll see, once
10 again, the areas we want to focus in on are the darkest -
11 - the red and the lighter red value ranges. Just from
12 eyeballing, you can see the concentrations that tend to
13 follow the spatial patterns of these dark-red locations.
14 It's not a perfect relationship and, like I say, hasn't
15 been studied for statistical correlation or significance.

16 But you -- you can clearly see that a
17 payday lender like this is maybe -- can be termed and
18 found -- I -- I've circled one (1). Sorry, for the
19 record.

20 That it is -- it is found in -- in -- it
21 borders two (2) neighbourhoods at the lower end of -- of
22 this indicator. But it seems to be an anomaly more than
23 -- more than not.

24

25 CONTINUED BY MR. BYRON WILLIAMS:

1 MR. BYRON WILLIAMS: Then the one (1)
2 circled, Mr. Osborne, is -- it looks like it's probably
3 on Pembina Highway, but it's in the south end of the
4 city.

5 Is that right, sir?

6 MR. JOHN OSBORNE: That's correct. I
7 guess I haven't taken the time to properly explain fully
8 my legends. It's -- you'll see some grey areas. These
9 are referred to as "no-data neighbourhoods." These are
10 either commercial or industrial or non-residential.
11 Basically the Statistics Canada database did not have the
12 information about these.

13 It's not because they were purposely left
14 out for any reason. But mostly it would be because they
15 were non-residential in nature.

16

17 (BRIEF PAUSE)

18

19 MR. BYRON WILLIAMS: I think Dr. Buckland
20 is to read in this -- this last point on this page.

21 DR. JERRY BUCKLAND: Okay, so just as
22 kind of a summary of some of the points that have been
23 mentioned so far about the mapping that John has
24 presented, as with other indicators, there are notable
25 exceptions.

1 But the overall trend is that payday
2 lenders are disproportionately located in economically
3 disadvantaged and vulnerable -- vulnerable areas of the
4 city.

5 MR. BYRON WILLIAMS: Back to you, Mr.
6 Osborne.

7 MR. JOHN OSBORNE: Thank you. So those -
8 - those previous slides and maps were -- were -- had
9 income as part of their component.

10 We're now going to move to education, and
11 the indicator that our team has -- has selected to
12 display for you is less than high school completed. A
13 little different pattern emerges in -- in the indicator
14 itself.

15 You'll see that some areas of the inner
16 city, particularly Wolseley here, there -- there are some
17 higher education areas in -- in the inner city.

18 But this portion here, sort of the
19 northern parts of the inner city -- maybe the more
20 informal term of the North End, have -- have less
21 occurrence of high school being completed by the
22 population age twenty (20) or more.

23 So while the spatial pattern appears to
24 maybe be not as strong or different than income related
25 indicators, payday lenders do seem to locate in the areas

1 with lower incidence of grade twelve (12) completion.

2 Again, these are the dark to -- or the
3 lighter red, and the dark red location where less
4 residents are completing their high school. And you --
5 you'll see concentrations of payday lenders locations
6 either in or near -- or bordering those neighbourhoods.

7 So it can be seen that fewer outlets are
8 found in yellow and light orange areas that are located
9 in neighbourhoods at the dark orange and red end of the
10 spectrum.

11 MR. BYRON WILLIAMS: And, if memory
12 serves me right, for slide 8 and 9, I think we're turning
13 it over to Dr. Buckland.

14 MR. JOHN OSBORNE: Yes. I -- I'll just
15 turn it over to -- to Dr. Buckland for now. These
16 indicators are slightly different, and I'd prefer -- we'd
17 prefer his expertise to speak to them.

18 DR. JERRY BUCKLAND: One of the things
19 that -- the surveys that we've found -- the national
20 surveys that we found have -- seem to be quite clear on -
21 - and Dr. Simpson will be referring to this later -- is
22 the fact that young people are disproportionately
23 represented in payday loan clients.

24 So one of the things we asked John to do
25 was to see, using the -- the method -- the mapping

1 method, if there was sort of a coincidence of payday
2 lender locations based on the proportion or the absolute
3 number of people in a youth age group. And the age group
4 that we identified were people aged fifteen (15) to
5 thirty-four (34).

6 Slide Number 8 looks at the -- or -- or
7 maps Winnipeg, again by neighbourhood, based on the
8 percentage of the neighbourhood that fit this age
9 category -- per -- percentage that are young. And we
10 still have the payday loan outlets listed there.

11 And if one sort of looks at that, my -- my
12 conclusion -- which is really just based on kind of
13 eyeballing this -- this data -- is that we don't seem --
14 we don't see the same kind of connection between the
15 payday loan outlet and the neighbourhoods with a -- a
16 high percentage of young people as we do with the
17 connection between the payday loan outlets and the other
18 indicators that John has spoken about.

19 The next slide -- John would you mind --
20 the next slide looks at the absolute number of people
21 aged fifteen (15) to thirty-four (34) in each
22 neighbourhood. And still I find -- again, just sort of
23 eyeballing this particular map -- that there doesn't seem
24 to be as strong a correlation or -- or relationship
25 between payday loan outlet and neighbourhoods with a high

1 absolute number of people in that youth category.

2 MR. BYRON WILLIAMS: Dr. Buckland, can --
3 can you sum up this section with regard to the hypothesis
4 that you presented or -- originally?

5 DR. JERRY BUCKLAND: Yes. In the
6 introduction the hypothesis was raised that payday loan
7 outlets operate in disadvantaged neighbourhoods at a
8 disproportionate rate in Winnipeg.

9 While our findings don't report on
10 causation -- we haven't looked at causation -- the
11 mapping exercise does seem to support the hypothesis as
12 over one half (1/2) of the payday loan outlets in
13 Winnipeg are located in the inner city, which represents
14 only about 20 percent of Winnipeg's total population.

15 So that's the basic summary of the mapping
16 exercise.

17 MR. BYRON WILLIAMS: And, Mr. Chairman,
18 this -- next up is Ms. Friesen with the -- the mystery
19 shopping exercise. Perhaps this would be an appropriate
20 time to stand down for a few minutes.

21 THE CHAIRPERSON: Yes. We'll have our
22 break now and be back in fifteen (15) minutes. Thank
23 you.

24

25 --- Upon recessing at 10:35 a.m.

1 --- Upon resuming at 10:50 a.m.

2

3 THE CHAIRPERSON: Okay, Mr. Williams.

4

5 CONTINUED BY MR. BYRON WILLIAMS:

6 MR. BYRON WILLIAMS: And just -- just a
7 reminder that Dr. Carter has to step out at 11:15. He'll
8 do so with a minimum of disruption. He assures me he's
9 very light-footed.

10 Two (2) things, I wanted to just go back
11 to before we go back to Ms. -- or lead off with Ms.
12 Friesen, just going back to Dr. Buckland on two (2)
13 points of -- the -- in flowing from the discussion this
14 morning.

15 One was a -- a question put to you by the
16 -- the Chairman, and, Dr. Buckland, it relayed to an
17 issue of after-tax or before-tax income.

18 And -- and perhaps you'll -- you'd like to
19 respond -- address that.

20 DR. JERRY BUCKLAND: Yes, thank you. I
21 made an error, Mr. Chairperson, and my colleagues have
22 corrected me. The data on the table regarding in --
23 average income levels in neighbourhoods is before-tax
24 income, not after-tax income.

25 THE CHAIRPERSON: Thank you, sir. I was

1 wondering how you would get the after tax.

2 MR. BYRON WILLIAMS: And -- and that was
3 slide.

4

5 (BRIEF PAUSE)

6

7 THE CHAIRPERSON: They really want you to
8 speak, Mr. Foran.

9

10 (BRIEF PAUSE)

11

12 THE CHAIRPERSON: While he is playing
13 with that, I will grab one piece of paper I inadvertently
14 left behind.

15

16 (BRIEF PAUSE)

17

18 THE CHAIRPERSON: It is not only the
19 electronics that do not necessarily function properly.

20 MR. BYRON WILLIAMS: That wasn't another
21 comment about my level of organization, was it, Mr.
22 Chairman?

23 THE CHAIRPERSON: Mine.

24

25 CONTINUED BY MR. BYRON WILLIAMS:

1 MR. BYRON WILLIAMS: Just in terms of the
2 -- the table that Dr. Buckland was referring to, in terms
3 of Coalition Exhibit Number 15, it was Slide 11, Table 2,
4 "Fringe Bank Outlets and Mainstream Bank Closures."

5 Is that right, Dr. Buckland?

6 DR. JERRY BUCKLAND: That's correct.

7 MR. BYRON WILLIAMS: And one other small
8 point of clarification, just -- Dr. Buckland, on this
9 point you were -- you were -- I'm referring to a
10 discussion that took place with just prior to you
11 chatting about Tab -- or excuse me -- Example 1 on -- on
12 slide 14.

13 And you -- on -- on slide -- slide 14,
14 Example 1, you're talking about a -- a payday loan for a
15 fourteen (14) day period with an APR of 667 percent.

16 Is that right, sir?

17 DR. JERRY BUCKLAND: That's correct.

18 MR. BYRON WILLIAMS: And about -- just
19 before that in the transcript, you were talking about a
20 payday loan of two hundred and fifty dollars (\$250) with
21 an APR of 770 percent. And I would ask you just to
22 clarify within what time period that reference to the 700
23 -- the -- the payday loan of -- with an APR of 770
24 percent was?

25 DR. JERRY BUCKLAND: That was for a

1 twelve (12) day period.

2 MR. BYRON WILLIAMS: Thank you. Ms.
3 Friesen, are you ready to proceed?

4 MS. ANITA FRIESEN: Good morning, Board
5 Members and interested parties.

6 I'm going to speak to you a bit about the
7 mystery shopping, just give you an overview. More
8 details are available in the Buckland, et al, report, of
9 course.

10 The mystery shopping component of the
11 research was undertaken in order to measure the quality
12 of the payday loan provision at twelve (12) payday loan
13 outlets in Winnipeg. It was conducted in order to gain
14 insights into the customer experience of inquiring about,
15 taking, and then extending payday loans.

16 Specifically, the intention was to
17 discover whether staff are respectful and polite and to
18 determine whether customers are provided sufficient and
19 understandable information to allow them to accurately
20 compare the options offered by different lenders and to
21 then make informed decisions based on that information.

22 Note that this is a stand-alone study.
23 It's not intended to make comparisons to other financial
24 institutions, but to offer insight specific to payday
25 lending.

1 As far as the methodology goes, I'll have
2 to be very brief on this. The mystery shopping process
3 was undertaken by two (2) other researchers and I, under
4 the supervision of Jerry Buckland and Tom Carter. The
5 method involved three (3) separate visits with particular
6 information collected at each visit.

7 The first visit we refer to as the
8 "inquiry visit." Three (3) mystery shoppers each visited
9 four (4) different payday loan outlets that represented a
10 range of geographical locations, sizes, and types of
11 lenders.

12 Step 1 of the inquiry visit -- now,
13 there's two (2) steps in the inquiry visit. Step 1
14 consisted of
15 observation of printed information about details of
16 payday loans at the outlet, such as posted -- posters or
17 brochures or even videos, and also a general inquiry by
18 the -- by the shopper about what they would need to know
19 before taking out a payday loan. So very basic questions
20 in the first step.

21 In Step 2 the mystery shoppers asked more
22 in- depth probing questions to find out more detailed
23 information.

24 The second loan mystery shopping visit was
25 the -- what we call the "loan taking visit." As a

1 mystery shopper, I visited the -- I was the only one that
2 conducted Step 2 and Step 3 or Number 2 and Number 3 of
3 the visits.

4 And as a mystery shopper, I visited the
5 same four (4) payday lenders that I visited in the first
6 inquiry visit for a second time and -- and took a loan at
7 each to discover what is actually involved in taking
8 payday loan.

9 And in the third visit -- the "extension
10 visit" is what we refer to it as -- I returned as a
11 mystery shopper to the four (4) outlets on the next
12 payday to determine whether it would be possible to
13 extend the loan either by paying only part, paying a fee
14 to allow for later repayment, or paying in full and then
15 re-borrowing immediately.

16 So the remainder of my talk will be about
17 the findings. Now I won't be able to speak about any
18 specific details that might reveal the identity of the
19 outlets that were mystery shopped as we mentioned before,
20 because we -- we have not been able -- we have not been
21 given permission to do so by all of the lenders, and to
22 do so would violate the university's research ethics.

23 So, during the inquiry visit, none of the
24 outlets visited had enough specifics included in their
25 on- hand information -- so that's brochures, posters, or

1 videos -- for a customer to be fully informed about that
2 company's payday loan services.

3 MR. BYRON WILLIAMS: Ms. Friesen, maybe I
4 could stop you there. You used the words "fully
5 informed." What were you looking for? What do you mean
6 by that statement?

7 MS. ANITA FRIESEN: Okay. We -- we were
8 just looking for really basic information that a -- a
9 customer would generally need to know in order to be able
10 to take a loan.

11 So we were looking for -- because we
12 identified ourselves as mystery shoppers, we didn't --
13 well we identified ourselves as being first-time payday
14 loan customers and that we didn't know anything
15 whatsoever about the payday loan process and asked for a
16 definition or an explanation of how it all works.

17 So we were looking for a definition of a
18 payday loan and/or an explanation of the process of
19 taking and repaying a payday loan.

20 Another thing that we were looking for was
21 what the lender requires of the customer in order to
22 qualify for a payday loan, so things like documentation,
23 references, employment status, ID, that type of thing.

24 Another thing that we were looking for
25 that we thought would be necessary for a person to know

1 in order to take a payday loan would be, of course, how
2 much it would cost the customer to take a loan. And we
3 were pretty broad in this, either in terms of a breakdown
4 of the fees so that the customer could calculate it
5 themselves, or else the total amount to be repaid based
6 on an amount that the customer identified that they wish
7 to borrow.

8 And also the last thing that we were
9 looking for was when the repayment of the payday loan
10 would actually be due.

11 MR. BYRON WILLIAMS: Thank you. Please
12 proceed.

13 MS. ANITA FRIESEN: Okay. So at Step 1
14 of the inquiry visit, each mystery shopper indicated to
15 the payday -- to the teller that she or he had never
16 taken a payday loan before and then asked, What is a
17 payday loan? How does it -- this all work?

18 And when the teller finished answering
19 that question, the shopper then asked, Is there anything
20 else I need to know? Those were the only two (2) things
21 that -- that were asked by the mystery shoppers at that
22 point.

23 And when the teller finished speaking --
24 this might have gone through a number of iterations where
25 the -- the customer -- the mystery shopper would have

1 asked again, Is there anything else I need to know, until
2 the -- the teller was actually finished speaking.

3 The -- the mystery shopper would then
4 thank the teller and began to walk away or made a motion
5 to, and so that would be the end of the -- the
6 conversation.

7 In this step, the information provided by
8 the tellers was found to be inadequate, according to our
9 criteria that I had discussed before, in ten (10) out of
10 the twelve (12) cases.

11 For example, eight (8) of the twelve (12)
12 tellers did not even explain what a payday loan is or the
13 process involved in taking a payday loan. And six (6) of
14 the twelve (12) lenders would have actually let the
15 customer walk out of the store without knowing about any
16 fees or costs involved.

17 In Step 2 of the inquiry visit, after
18 making a move as if to leave, the mystery shoppers then
19 turned back to the teller to ask a set of specific
20 probing questions. They'd say, Well, you know, maybe I
21 better write some of this down. Or, You know, I'm
22 probably going to forget it and -- and then -- so then
23 they'd ask for clarification and make notes on some of
24 those things.

25 The specific probing questions included

1 such things as, What if I can't pay it back when it's
2 due? Or -- well -- and, Do you call my employer? And
3 what information or documents do I need to bring in? And
4 these -- the whole list of these questions is listed in
5 our -- our report.

6 At the end of this step, in half (1/2) of
7 the cases we, the mystery shoppers, left feeling either
8 that we were not given an adequate explanation of the
9 entire payday loan process or that we were given
10 incomplete or unclear information.

11 Nine (9) out of the ten (10) - twelve (12)
12 tellers provided answers that left us feeling that we
13 didn't fully understand the fees involved in taking and
14 repaying a payday loan.

15 Some tellers gave unclear answers about
16 the details of their payday loan service. Three (3)
17 tellers were unable to answer some of the questions, and
18 three (3) refused to answer questions altogether.

19 During the inquiry visit, in most cases,
20 the tellers seemed to be fairly knowledgeable about their
21 payday loan product and services and were polite and
22 respectful.

23 But seldom would they actually volunteer
24 additional details that would aid in clarification or
25 understanding.

1 So, in general, incomplete information on
2 various fees and charges was provided. That was what we
3 found. And in terms of providing an answer to the
4 question about what the interest rate on a payday loan
5 would work out to be per year, only one (1) teller
6 verbally provided an answer.

7 Another said the company's pamphlet had
8 that information on it, which it did, as we later
9 confirmed. However, the rates provided by these two (2)
10 firms did not take into account all of the fees
11 associated with taking a loan.

12 Therefore, with the information provided
13 by tellers during the inquiry visit, it seems unlikely
14 that a customer would be able to make quick, accurate
15 comparisons between the different lenders of the full
16 costs of taking a loan.

17 Now I'll move onto the second visit, the
18 "loan taking" visit of which I -- which I undertook. On
19 my second visit to the lenders, I took a loan of a
20 hundred and twenty dollars (\$120) at one (1) outlet and a
21 hundred dollars (\$100) at the other three (3) outlets
22 that I visited.

23 After my inquiry visits, I had left
24 feeling that the information provided from these four (4)
25 outlets was basically fairly clear and complete. I felt

1 that I generally -- well, in three (3) cases, I felt like
2 I absolutely understood things. In one (1) case I was a
3 little unclear still.

4 During the course of actually taking a
5 loan at each of these outlets, however, it became
6 apparent that quite a bit had been left out or had not
7 been clearly explained during the first visit.

8 Each outlet not only required more
9 information from me than initially stated at the inquiry
10 visit, but some also required the signing of numerous
11 forms -- as many as ten (10) at one (1) lender -- that
12 were not all clearly understandable.

13 One main concern that I had was that three
14 (3) of the four (4) lenders required my social insurance
15 number in order to take out a payday loan. But according
16 to Service Canada, and I'll quote from their website:

17 "You must provide your social insurance
18 number to benefit from some government
19 programs, but legally your employer is
20 the only person to whom you must show
21 your card."

22 And -- and end of quote -- and anybody who
23 has your social insurance number could potentially use it
24 to, and I quote again:

25 "Gain access to a wide range of

1 services and information in your name.
2 Sensitive personal information may be
3 revealed to unauthorized people which
4 can lead to identity theft and other
5 types of fraud."

6 And that's end of quote.

7 And just a little side note on that.
8 Because only three (3) of the four (4) lenders actually
9 required the social insurance number, this seemed to
10 indicate -- to me, anyways -- that it was not something
11 that they actually absolutely needed to have from me.

12 In terms of unnecessary amounts of
13 personal information required, one (1) lender, in
14 addition to basic information such a name, address,
15 contact information and ID, asked for the following
16 additional information. And I'll just run through this
17 long list quite quickly.

18 They asked for two (2) blank cheques, two
19 (2) pay stubs, proof of address, bank statements,
20 supervisor's name, supervisor's phone number, position
21 title, photo, five (5) references, date of birth,
22 spouse's name, name and number of my previous employer,
23 credit card number, detailed information about my vehicle
24 owned, plus whether the customer's residence is owned or
25 rented and the monthly rent or mortgage payment.

1 Perhaps a request for only a few pieces of
2 this information would not have concerned me, but the
3 compounding effect raised a number of questions in my
4 mind.

5 Why does the payday lender need so much
6 information? How will they used it? Who will they share
7 it with? And can it be stolen?

8 MR. BYRON WILLIAMS: Just to stop you for
9 a minute. In terms of the -- the long list that you
10 gave, was that your experience at -- at all four (4) or
11 just one (1) -- just one (1) clerk?

12 MS. ANITA FRIESEN: No, just -- just the
13 one (1), yeah.

14 MR. BYRON WILLIAMS: Okay.

15 MS. ANITA FRIESEN: And actually the --
16 the lender which required the least information is a
17 large, well-established payday loan company, one of the
18 Big 3.

19 They required contact information from my
20 employer, two (2) references' contact information, a
21 current bank statement, a post-dated personal cheque, two
22 (2) pieces of ID, and they took my photo. And note that
23 this lender did not ask for my social insurance number or
24 any other personal information in order for me to take a
25 payday loan.

1 Now, when I posed questions about
2 confidentiality and privacy, they were not always
3 answered to my satisfaction, nor did the written
4 agreements provide adequate assurance in most cases.

5 Also, these assurances were put into
6 question at one (1) outlet in particular where, on two
7 (2) separate visits, I saw, just behind the counter,
8 boxes of file folders may -- maybe half a dozen (6) boxes
9 -- with first and last names clearly visible on them.
10 And I assumed, as probably most people would, that those
11 were customer names.

12 At this point, despite the discomfort I
13 felt about my lack of understanding, the amount of --
14 large amount of personal information I had given some of
15 the lenders, and my lack of confidence in confidentiality
16 assurances I had been given, I still somehow felt
17 compelled to complete the transactions.

18 Mostly, I think, because I was already
19 committed to and engaged in the actual loan taking
20 process. And also the staff had already invested quite a
21 bit of time with me. And this feeling, this experience,
22 gave me insights into the subtle pressures that can make
23 it hard to back out of the loan process once engaged.

24 And, of course, as a mystery shopper, I
25 didn't actually need a money. As a -- a real client with

1 a real need for a loan, I imagine that the pressure might
2 have been even greater.

3 In each of the four (4) loan taking
4 visits, I left the outlet feeling that, if nothing else,
5 I understood when the repayment was due -- that was
6 clear, fairly clear -- and also how much I would pay back
7 and how it had been calculated.

8 But when I actually tried to do the
9 calculations myself, in two (2) cases I arrived at
10 amounts owing that were lower than what the lender had
11 indicated. And in one (1) case it took several attempts
12 before I discovered the rather complex formula actually
13 used by the lender to calculate the higher amount owed.
14 It was not clear in any way.

15 And in the other case, the -- the fourth
16 of the four (4) cases, no matter how hard I tried, I
17 wasn't able to determine how the lender had calculated
18 the amount to be repaid.

19 One (1) lender did not allow me to take
20 copies of the documents I signed, but upon reviewing
21 copies from the other lenders, I discovered that I had
22 paid for insurance at one (1) outlet that had not been
23 mentioned in the inquiry visit at all and had not been
24 explained to me as being optional when I took the loan.

25 Later I discovered that this lender had

1 charged other fees that I would not have chosen to incur
2 had the process and charges been clearly explained to me.

3 In two (2) of the four (4) actual loan
4 contracts that I signed, the annual percentage rate was
5 stated and one (1) was for 1,043 percent and the other
6 was 2,355 percent. So that was made explicit.

7 Another contract indicated an annual
8 effective rate of interest and the other an interest rate
9 per annum. None of the latter two (2) interest rates
10 take into account all of the fees associated with taking
11 a payday loan and represented only a very small portion
12 of the total fees charged.

13 And just to mention that the -- the lump-
14 sum fees charged in these four (4) cases ranged from
15 twenty dollars (\$20) to forty-eight (\$48) dollars per
16 loan.

17 The last mystery shopping visit was the
18 extension visit. So the third mystery shopping visit to
19 each of the four (4) payday lenders was to determine
20 whether it would be possible to extend the loan without
21 payment to the principal, and, if not, whether only a
22 partial payment could be made and a new loan taken for
23 the remainder or whether it was possible to repay the
24 total owed and then immediately re-borrow the same
25 amounts.

1 So I tried for three (3) different
2 options.

3 MR. BYRON WILLIAMS: Ms. Friesen, could I
4 -- and -- and if this goes -- just going back to your
5 last comment about the range from twenty (20) to forty-
6 eight (48).

7 MS. ANITA FRIESEN: Yes.

8 MR. BYRON WILLIAMS: And if this violates
9 the -- the university's Canon of Ethics, you'll --

10 MS. ANITA FRIESEN: I'll let you know.

11 MR. BYRON WILLIAMS: -- you -- you won't
12 answer. In terms of the -- the forty-eight dollar (\$48)
13 amount, was that associated -- can you tell me whether it
14 was associated with a hundred dollar (\$100) or a hundred
15 and twenty dollar (\$120)?

16 MS. ANITA FRIESEN: One hundred dollars
17 (\$100).

18 MR. BYRON WILLIAMS: Okay.

19 MS. ANITA FRIESEN: Yeah.

20 MR. BYRON WILLIAMS: Thank you.

21 MS. ANITA FRIESEN: At one (1) outlet,
22 none of these scenarios was an option, none of those
23 three (3) were possible. At the remaining three (3) it
24 was possible to re-borrow. We'll call these three (3)
25 re-borrowing.

1 Each of the three (3) outlets allowed for
2 one (1) of the different re-borrowing scenarios. At two
3 (2) of these outlets, the charges were exactly the same
4 as at the loan taking visit.

5 At the third outlet, again, it was not
6 possible. This was the same one I couldn't determine the
7 original fees for the calculation for them.

8 At the third outlet, again, it was not
9 possible to determine whether the charges were the same
10 or not, because I couldn't decipher the fee calculations.

11 However, when I returned to pay off the
12 final amount owing at that outlet, I sort of took the
13 initiative on my own. I was really curious as to how
14 they did calculate them.

15 So I told the teller that I couldn't
16 figure out how they calculated the fees on the re-loan.
17 And in our conversation I learned that -- I learned three
18 (3) things, basically.

19 One (1) was that an additional fee, not
20 included in the initial loan, had been added directly to
21 the principal of the re-loan. And this fee was not
22 itemized in the receipt or any document, and it wasn't
23 mentioned to me when I -- when I re-borrowed.

24 And it seems, actually, to duplicate one
25 of the other fees already charged, according to the

1 explanation I was given.

2 The second thing I learned was that one of
3 the fees was calculated as a percentage of the total
4 amount to be repaid, not as a percentage of the fees and
5 the principal added together, as I assumed.

6 And the third point was that the teller --
7 the teller himself did not know how to calculate the
8 interest and therefore could not explain how the amount
9 of interest was charged.

10 So once the mystery shopping process was
11 completed, all of the mystery shopping experiences
12 combined generally left me, as a customer, experiencing a
13 mixture of emotions that could, I guess, cumulatively be
14 described as feeling ill at ease.

15 I -- I just left feeling a little
16 uncomfortable. There were stages at which I felt fully
17 comf -- comfortable and confident. But then upon re-
18 evaluating that I -- I realized that I -- I didn't
19 actually understand or feel completely comfortable with
20 everything.

21 So I'll just go over some of the main
22 findings from the mystery shopping, just a -- a brief
23 summary, and these are in point form.

24 The process of taking a payday loan is
25 generally quick and easy. The tellers are generally

1 courteous and respectful, but not often forthcoming.
2 There was not full disclosure of all that a potential
3 consumer might need to know in order to accurately assess
4 the costs and ramifications of taking a payday loan.

5 Understanding terms, conditions, and fees
6 of borrowing from these businesses can be difficult.
7 Written information about payday loan terms, conditions,
8 and fees is insufficient.

9 As a customer I was not able to make
10 accurate comparisons to the fee structures of other
11 lenders. The amount of information required of the
12 customer by some firms seems beyond what is necessary.

13 The lump-sum fees charged were, to me,
14 seemed quite high, between twenty dollars (\$20) and
15 forty-eight dollars (\$48). Payday loan consumers may run
16 the risk of identity theft and invasion of privacy in
17 providing so much personal information.

18 Assurances of confidentiality provided by
19 the lender seemed insufficient. And re-borrowing was
20 quick and easy to undertake.

21 And that's all I have. Thanks.

22 MR. BYRON WILLIAMS: One -- just question
23 of clarification, and I want to be fair to the -- to the
24 lender as well.

25 If I recall your evidence, you indicated

1 that in -- in terms of the insurance property -- or the
2 insurance purchase, you weren't aware at the time that it
3 was an optional purchase.

4 Is that fair?

5 MS. ANITA FRIESEN: That's right, yes.

6 MR. BYRON WILLIAMS: How did you
7 subsequently discover that it was optional?

8 MS. ANITA FRIESEN: This lender that
9 charged the insurance rate had -- was the one with ten
10 (10) agreements that I had to sign in the course of
11 undertaking the loan.

12 And buried in there, in several lines of
13 fine print, it was stated that it was an optional charge.
14 But it was not mentioned to me verbally or -- when there
15 was an explanation given by the teller about what I was
16 signing.

17 MR. BYRON WILLIAMS: If I was to play
18 devil's advocate with you, Ms. Friesen -- just, again,
19 out of fairness to the -- to the lender -- I could say
20 that, well, if you would've read those ten (10)
21 documents, you -- you would have known that it was an
22 optional fee.

23 MS. ANITA FRIESEN: And that's true. And
24 I -- I could have removed myself from the loan taking
25 process, with the lineup of people behind me, and taken -

1 - made the teller stop the process and whatever that
2 would have entailed and sat down at that point and read
3 all of these agreements from beginning to end.

4 But I just didn't feel comfortable doing
5 it, that at that time. I felt compelled, almost, to
6 continue with the process.

7 MR. BYRON WILLIAMS: Thank you, Ms.
8 Friesen. We're going to be moving to -- to Mr. Osborne.
9 Now, Dr. Buckland, we're -- we're moving to the -- you
10 don't have any summarizing comments in terms of Ms.
11 Friesen's mystery shopping?

12 DR. JERRY BUCKLAND: No.

13 MR. BYRON WILLIAMS: We're going to be
14 moving to the area, again, of the -- the survey of -- of
15 Table 3, which is a survey of payday lenders and their --
16 their fees on a two hundred and fifty dollar (\$250)
17 fourteen (14) day loan. So take us away, gentlemen.

18 THE CHAIRPERSON: First, if you do not
19 mind, Mr. Williams, Ms. Friesen, when you were making
20 your visits and you were negotiating out your loan, were
21 you just at the tellers? Or were you in a separate
22 office or cubicle or anything of that nature?

23 MS. ANITA FRIESEN: I was just at the
24 tellers.

25 THE CHAIRPERSON: In each case?

1 MS. ANITA FRIESEN: Yes.

2 THE CHAIRPERSON: When you were going
3 back to re-borrow, did you receive any phone calls
4 advising you of your due date?

5

6 (BRIEF PAUSE)

7

8 MS. ANITA FRIESEN: No, I didn't, no.
9 I'm -- I'm sure of it.

10 THE CHAIRPERSON: You talked about the
11 documents that you had, without going into which specific
12 lender, et cetera. And you had insurance with one (1) of
13 them.

14 Did you have an insurance policy that you
15 took away with you along with the proceeds?

16 MS. ANITA FRIESEN: Yes. Well, it -- it
17 was an insurance agreement, I guess. I -- I -- it wasn't
18 -- I'm -- I'm not all that good with legalistic terms, so
19 I understood it to be an insurance agreement.

20 THE CHAIRPERSON: Was it clear as to what
21 you were covered for?

22 MS. ANITA FRIESEN: Not entirely, no. I
23 wouldn't say so, not by me.

24 THE CHAIRPERSON: The proceeds that you
25 received for these loans, was it cash?

1 MS. ANITA FRIESEN: Yes.

2 THE CHAIRPERSON: In each case it was
3 cash?

4 MS. ANITA FRIESEN: Except for one (1)
5 was a debit card that I used.

6 THE CHAIRPERSON: Where did you use the
7 debit card?

8 MS. ANITA FRIESEN: I used it to take out
9 my money at my own ATM, at my own credit union.

10 THE CHAIRPERSON: Thank you. Mr.
11 Williams?

12

13 CONTINUED BY MR. BYRON WILLIAMS:

14 MR. BYRON WILLIAMS: And just to -- to
15 follow up and -- and I want to be clear. In terms of the
16 time between the first loan being -- when you took out
17 the first loan and then repaid it, how many days were --
18 what was the time frame there?

19 MS. ANITA FRIESEN: It was short. We had
20 a very short time frame to -- to work on. And I believe
21 that the -- there were two (2) days on which I took out
22 loans right at -- right next to each other.

23 And I -- I believe that the time frame was
24 seven (7) days for two (2) of the loans, and then -- and
25 that was a Friday. I think it was a Monday again, then

1 there was five (5) days for the term of the second, until
2 my next payday. I can --

3 THE CHAIRPERSON: You gave references
4 for some of these. In making your loan application you
5 provided references?

6 MS. ANITA FRIESEN: That's right, yes.

7 THE CHAIRPERSON: Are you aware whether
8 your references were called?

9 MS. ANITA FRIESEN: In one (1) case my
10 references were called right while I was in the store in
11 case they couldn't get them on the phone immediately.
12 That was one (1) of the requirements, was that they would
13 be at the phone.

14 And that was difficult, because I didn't
15 even know before going in there that I needed to give
16 them any personal references, because they hadn't
17 mentioned that in advance.

18 And in the other cases there were phone
19 calls made, I think, only on three (3) separate
20 occasions.

21 THE CHAIRPERSON: So it did not take you
22 long to get the cash then or the debit card?

23 MS. ANITA FRIESEN: No, and they actually
24 -- the other cases, they called the references after they
25 had given me the cash.

1 MS. SUSAN PROVEN: I'm interested in the
2 physical design of these places. Like, I -- when I drive
3 by I see a lot of chairs. I don't see people sitting in
4 the chairs. I guess those chairs would be for you to go
5 and examine the documents.

6 But on the other hand, you're telling us
7 that you were standing at a counter. Were you at a
8 counter?

9 MS. ANITA FRIESEN: That's right, yes.

10 MS. SUSAN PROVEN: And what time of day
11 would that have been that you went to go and negotiate
12 these things? When did you go?

13 MS. ANITA FRIESEN: The time of day?
14 Afternoon and morning, yeah. And we chose specifically -
15 - if -- if an outlet looked busy, we chose specifically
16 to come back at another time so that we -- the tellers
17 would not feel rushed and so that we wouldn't feel rushed
18 also.

19 MS. SUSAN PROVEN: But you are saying
20 that sometimes there were people behind you?

21 MS. ANITA FRIESEN: Yes.

22 MS. SUSAN PROVEN: So that would be kind
23 of difficult, because you'd always feel the pressure of
24 their waiting behind you?

25 MS. ANITA FRIESEN: Yes. And

1 specifically in taking the loans, because that's a -- a
2 longer process than just the inquiry visit. There's a
3 lot of forms to -- to sign, that sort of thing -- quite a
4 process. Then there would tend to be people lining up
5 behind.

6 MS. SUSAN PROVEN: So at any point did
7 the teller say to you, Would you like to go and sit and
8 examine these forms? Did anyone suggest that you go and
9 sit in those chairs?

10 MS. ANITA FRIESEN: One (1) did yes, and
11 I took advantage of that. That was the -- the place
12 where I wasn't allowed to take photocopies of the
13 agreements with me. So I did -- I was given the
14 opportunity.

15 MS. SUSAN PROVEN: Thank you.

16 THE CHAIRPERSON: Okay, Mr. Williams.
17 Thank you, Ms. Friesen.

18

19 CONTINUED BY MR. BYRON WILLIAMS:

20 MR. BYRON WILLIAMS: And, Ms. Friesen,
21 I'll -- just in -- in terms of the insurance agreement or
22 document and your discussion, certainly if you wish, you
23 can read it over again this weekend. And if you have any
24 further information on that, you could certainly share
25 with the -- the Board if they'll allow you.

1 many qualitative findings about payday loan fees. So
2 I'll turn it over now to John to talk about the -- the
3 methods and also some of the results from this method.

4 MR. BYRON WILLIAMS: And just if -- if I
5 could, Table 3 certainly appear -- appears in the
6 evidence of Dr. Buckland. I believe it's marked as
7 Coalition Exhibit Number 17. Please proceed, Mr.
8 Osborne.

9 MR. JOHN OSBORNE: Thank you once again,
10 Dr. Buckland, for the overview. Thank you again to the
11 Board for the opportunity to speak before you.

12 I will get right into the methodology used
13 during this portion of the study. This method relied on
14 telephone conversations to obtain fee information from
15 payday lender staff. The list of outlets and firms is
16 the same one that was created during the mapping
17 component using the same methodology, again with Yellow
18 Pages, online Yellow Pages, and some firm websites
19 themselves.

20 One (1) firm was called, and no insight
21 was gained into the nature of its business and,
22 therefore, was not included in the Buckland, et al,
23 report.

24 At minimum one (1) staff member at one (1)
25 outlet for each payday lending firm in Winnipeg and

1 Manitoba as a whole was called.

2 In total twenty (20) firms were contacted
3 including, the sixteen (16) bricks and mortar firms in
4 the mapping section as well as call centre and web-based
5 firms. I will have my definitions of those terms coming
6 soon.

7 All firms were called during regular
8 morning or afternoon business hours in late August.

9 A potential customer profile was created
10 to have a standard story for questions posed to the
11 researcher by payday loan staff. A copy of that is in
12 the original report to the PUB.

13 A script of standard questions was
14 followed to gather information from each outlet. I
15 believe you all have copy of that in front of -- front of
16 you. It's called "Researcher Shopper Script."

17 MR. BYRON WILLIAMS: It -- it's found at
18 the back of Coalition 17.

19

20 (BRIEF PAUSE)

21

22 MR. JOHN OSBORNE: So I would like to,
23 now, get into the findings for -- from the fee calling
24 portion of the study.

25 But first off I'd like to start with a few

1 definitions and clarifications.

2 Number 1, definition of "rollover." This
3 is -- this is -- this was the working definition used
4 during this -- this procedure. It's -- a rollover is any
5 loan that was not totally repaid, including all principal
6 and fees. This could include partial rollovers, where
7 some of principal was repaid with the loan fees.

8 Number 2 was a "re-loan." This is a
9 definition of re-loan, again a working definition used at
10 the time. Any time a loan was repaid completely,
11 including all principal and all fees and a new loan was
12 taken either immediately or after a one (1) day mandatory
13 waiting period -- a one (1) or more day mandatory waiting
14 period that some firms require.

15 In phone calls the more generic terms,
16 "loan extension" or "extend my loan beyond payday" were
17 used so that payday lenders' customer service
18 representative would choose the wording of what this
19 extension or re-borrowing would be, instead of myself
20 saying, I want a rollover or re-loan. They chose the
21 terminology they use.

22 Third definition is "larger firm," is what
23 I will use throughout here. A larger firm is a firm with
24 multiple outlets. It's a pretty general term, because --
25 as the definition of "smaller firm" in this section is a

1 firm with either a single outlet or few outlets.

2 Now larger and smaller firms are not meant
3 to be inclusive or exhaustive terms for this. These are
4 general terms for general comments about the fee calling
5 findings.

6 Specific firms are not specifically
7 categorized as being larger or smaller due to the
8 University of Winnipeg ethics considerations. I don't
9 want that to be able to used to identify. These are
10 general larger or smaller firms.

11 Another definition, "online firm." That
12 would be only those firms found in the Yellow Pages were
13 used, since there seems to be many online firms available
14 when a basic Google search was performed.

15 So that -- and by "many" I mean many. So
16 that's why we as a team decided to choose only firms
17 found in -- in the local directories.

18 Number 6, "call centre firms," this is a
19 term for firms who seem to be primarily doing their
20 business by phone, fax, or online. They were not
21 considered location dependent, since their customers
22 would rarely, if ever, go there in person.

23 The big -- the big difference between the
24 call centre and online firm definition here is that the
25 call centre ones have Winnipeg addresses listed in the

1 Yellow Pages. So their call centres are located right
2 here in the city.

3 In reality they -- they act similar in
4 nature. But that's the difference. The -- the call
5 centre ones are -- are Winnipeg based.

6 Number 7, a "bricks and mortar firm,"
7 just another working definition, any firm not categorized
8 as either online or call centre. These firms seem to
9 perform most or all of their business face-to-face at
10 outlet locations.

11 So before we take a look at Table 3, I'd
12 like to just discuss a few of the qualitative and other -
13 - other findings from the -- the phone calls generated.

14 Large firms in general offered greater
15 amounts of fee information. Some smaller firms who did
16 offer information were comparable to the amount and
17 quality of information given by larger firms.

18 There was a greater variability in the
19 amount of information available at the smaller firms.
20 Sometimes no information was given over the phone.
21 Sometimes the information was as good as the larger
22 firms, like I said before. The variability in -- in --
23 between the small firms themselves was much greater.

24 A third point, while it is true that
25 larger firms offered more consistent information than

1 smaller firms, this is not to say that the fee structures
2 were easily understandable or that the information was
3 freely offered.

4 Much information had to be proactively
5 elicited by using the script. A certain amount of
6 adlibbing had to be done due to insufficient responses.

7 Basics, like what documents were needed to
8 take out a loan, were freely offered. Overall fees for
9 the desired loan amount wanted were usually given at
10 least in approximation.

11 But breaking down the fees to find out
12 what would actually be paid often proved more difficult,
13 as did questions pertaining to what would happen if there
14 was difficulty in repaying the loans.

15 Another point, over half (1/2) of the
16 firms -- or nine (9) or ten (10) -- who actually broke
17 the fee structure down seemed to be charging only a fixed
18 percentage of principal borrowed.

19 Again, this was nine (9) or ten (10).
20 It's sometimes difficult to understand exactly what was
21 going on just from the phone call.

22 Other firms who responded often had
23 multiple components to total fee costs, depending on
24 extras desired or form of payment received or payment
25 made. Some of the fixed percentage firms also had add-on

1 options that resulted in multiple component fees.

2 Again, that's why I say nine (9) or ten
3 (10). It's -- sometimes they're fixed fees. There's --
4 there's optional components sometimes. It's hard to
5 directly classify some -- some of these fees -- options.

6 MR. BYRON WILLIAMS: Can I -- can I stop
7 you here, Mr. Osborne, just for a second.

8 In terms of -- and -- and I'm sure you'll
9 come to this, but right while we're on this subject, how
10 many firms did you collect fee information for?

11 MR. JOHN OSBORNE: Twenty (20) -- twenty
12 (20) firms were called, but three (3) firms did not give
13 an -- given enough or any information about their fees to
14 me.

15 MR. BYRON WILLIAMS: So you got
16 information in terms of fees from seventeen (17) firms?

17 MR. JOHN OSBORNE: Yes. Of -- to some
18 degree, seventeen (17). Again, whether it was totally
19 understandable, but seventeen (17) gave -- gave to some
20 degree.

21 MR. BYRON WILLIAMS: And of those
22 seventeen (17), how many were a simple fixed fee?

23 MR. JOHN OSBORNE: A simple fixed fee
24 was, again nine (9) or ten (10). It -- it was sometimes
25 difficult to understand exactly, but I would say nine (9)

1 or ten (10).

2 MR. BYRON WILLIAMS: Okay. So there
3 would be at least seven (7), recognizing the difficulty
4 in characterization, which did not use a simple fixed
5 fee? And perhaps -- and perhaps eight (8)?

6 MR. JOHN OSBORNE: Yes.

7 MR. BYRON WILLIAMS: Is that right?

8 MR. JOHN OSBORNE: Yes. That -- that is
9 true. And -- and again, some of these fixed fee ones
10 might have an optional thing, like a credit card or
11 something else that could be added.

12 MR. BYRON WILLIAMS: Okay. Thank you.

13 MR. JOHN OSBORNE: Okay.

14 MR. BYRON WILLIAMS: I think you were
15 just on the point about no --

16 MR. JOHN OSBORNE: Oh, yes. Here we go.

17 Three (3) firms did not give enough
18 information on the phone to learn how much a loan would
19 cost. Some others either gave no indication of fee
20 structure or were not clear in the description of the fee
21 structure type used.

22 I have a couple of examples of what these
23 multiple component and non-fixed percentage fees can
24 consist of. I'll just give three (3) -- three (3) basic
25 examples.

1 Firm X charged a fixed fee plus a certain
2 amount of interest per week per one hundred dollars
3 (\$100) borrowed plus a percentage of a cheque cashed.

4 Firm Y charged daily interest plus
5 brokerage fees plus insurance fees plus debit card fees
6 or credit card options.

7 Firm Z charged a fixed fee plus a daily
8 interest fee, so two (2) charges.

9 And, like I said, others -- other of the -
10 - of the single component or fixed fees sometimes had
11 offered an additional credit card option or -- or some
12 sort.

13 No firms seemed to be offering lower rates
14 for larger principals borrowed. That was one of the
15 questions that was delved into.

16 Few firms offered lower fees for subsecant
17 -- subsequent loans, but some did have preferential rates
18 for repeat customers, a lower charge per hundred (100),
19 for instance.

20 Firms seemed to have minimum and maximum
21 loan amounts. Minimum seemed to be based on dollar
22 figures, while maximums more -- were more likely to be
23 based on a percentage of recent pay stubs or limited by
24 the number of previous loans that the customer had taken.
25 Sometimes the more loans you take, the higher your

1 maximum can go.

2 Over half (1/2) of the firms did not have
3 any fixed loan size or amounts by which the min -- or
4 amounts beyond the minimum and maximum, but some firms
5 only allowed loan sizes in certain increments and -- or
6 increases in certain increments.

7 Smaller firms usually do not loan up to 50
8 percent of pay stubs, unlike larger firms. These smaller
9 firms sometimes had absolute dollar maximums instead of
10 percentage maximums.

11 Smaller firms seemed to not have debit
12 card or credit card options, but some multi-outlet firms
13 do have it as an option.

14 It's -- it's -- in some it's an option --
15 in some it's -- it's maybe not portrayed as an option, as
16 well.

17 Cash was the most common way to receive
18 money. Debit cards and direct deposit were also
19 available, the latter being especially true for the
20 online and call centre firms.

21 There was a very wide variety of fees and
22 penalties from firm to firm for loans that become
23 default. These were called many things. I heard the
24 terms "NSF fees," "default fees," and various rates of
25 interest were charged in addition to some of these fees.

1 That's where it became very confusing and
2 jumbled almost. The tellers seemed to be uncertain.
3 Some referred me to different -- That's a different
4 section of our company, so some would say.

5 According to information gathered in phone
6 calls, CPLA member firms indicated that they're not
7 engaging in rollovers. It was even said by one CPLA
8 member's customers representative that, and I quote:

9 "These are big no-nos. Government
10 regulations say that you can not do a
11 rollover, where all you do is pay
12 interest and keep rolling principal
13 over."

14 End quote. Some non-CPLA member firms
15 indicated that they do offer rollovers. When asked
16 questions about repeat loans and rollovers, many tellers
17 indicated that they were relatively easy to obtain.

18 Getting a re-loan was often referred to as
19 being "quite easy to get." And this was, of course,
20 before the first loan was even made. I was a first-time
21 customer for their firm.

22 Some firms indicated that they have strict
23 rules about what happens when payment is due on the next
24 payday. Other firms indicated that they have more
25 flexible policies, for example, Phone and we can work

1 something out. Information concerning repayment
2 options, such as re-loans, rollovers, default situations,
3 et cetera, were less readily available than information
4 about fees.

5 CPLA member firms indicated that they
6 decline rollover requests, but many non-CPLA member firm
7 -- many non-CPLA member firms reported rollovers --
8 excuse me -- that rollovers are available through their
9 firms.

10 All firms seemed willing to offer re-loans
11 once the original loan is repaid. Few barriers to
12 accessing the re-loans seemed to exist beyond some firms
13 requiring a waiting period of one (1) day or more.

14 Online firms that were contacted seemed to
15 be very upfront about the ease of getting rollovers with
16 them -- not just re-loans, but rollovers. Most phone
17 calls to retail outlets were treated as basic
18 information-gathering sessions by the teller.

19 However, online, call centre, and the
20 occasional bricks and mortar outlet would recommend that
21 I start the application process with them right then and
22 there on the phone.

23 Some pressure was used, but I could
24 decline it. In most cases the more cordial the teller
25 was to the researcher on the phone, the greater

1 information that the researcher was able to gain.

2 This seemed to me when I was dealing with
3 people -- some people were very gruff and abrupt, and
4 it's very difficult to find out information from those
5 people.

6 The documents required to take a loan
7 often consisted of at least one (1) recent pay stub, one
8 (1) or two (2) personalized cheques, one (1) piece of
9 photo ID and another piece of ID -- often government
10 issued, to back up the photo ID -- and a recent utility
11 bill. The utility bill was often used to provide a
12 current address.

13 There was never any mention of SIN number
14 of these other things that were mentioned by Anita during
15 her talk.

16 So that wraps up some of the qualitative
17 finding from the fee-calling process. Jerry will now,
18 maybe, do a summary for us.

19 DR. JERRY BUCKLAND: Okay, thank you,
20 John. So based on these results of this method, we have
21 to conclude that it's not clear how much first-time or
22 even regular payday loan customers know about the fees
23 before the transactions occur.

24 Our research -- our researcher, who had a
25 script prepared and had worked with both myself and Chris

1 Robinson ahead of time to identify key fees and to
2 understand the basic workings of payday loans, he -- he
3 had a challenge to clearly collect the information that
4 we had asked for him. A first-time payday lender client
5 might face even more serious challenges. The variability
6 in accessible, understandable payday loan information is
7 of concern.

8 And a second conclusion from this method
9 is that the availability of rollovers or re-loans among
10 some of the payday lender companies seems to be another
11 concern, that they seem to be quite commonly available.

12 MR. JOHN OSBORNE: We will now move on to
13 the, I guess, the end results, the quantitative end
14 results of the fee-calling process. This is the Table 3
15 -- the famous Table 3 we've been referring to. Here it
16 is in a Word document form. I believe that, yes --

17 THE CHAIRPERSON: Coalition Exhibit
18 Number 17.

19 MR. JOHN OSBORNE: Okay, so there's a few
20 things to point out in this table. I'll maybe start with
21 looking at the loan size itself.

22 As -- as the researcher, I tried to find a
23 -- ask for the fees for a loan size of two hundred and
24 fifty (\$250) dollars, but some firms are -- are very
25 restrictive. Some don't offer that much available -- I

1 can't get that as a first-time borrower, or they don't
2 have increments of that sort.

3 So you -- you'll see some in -- in some
4 cases getting -- getting a quote for a two hundred and
5 fifty dollar (\$250) loan just was -- was not possible.

6 And I -- I think I've heard it said before
7 that some tried to just multiply by a certain amount or
8 divide by a certain amount. But the -- the fees are --
9 are very -- are variable structures, and it -- it you
10 just can't, from my understanding, you just can't do
11 that.

12 So then we have the total repayment fees.
13 So again, it -- it's based on the loan size. So it's --
14 it's not just a two hundred and fifty dollar (\$250) loan.
15 So you'll -- you'll see some the -- the loan sizes there
16 are -- are Winnipeg firm -- or all -- all firms are --
17 are just listed as -- as letter numbered due to our
18 university ethics.

19 You'll see that the Winnipeg average for
20 loan size was two hundred and fifty dollars (\$250), and
21 the average lump-sum fee was sixty-three (\$63). Now the
22 -- from this I -- I was not the one doing these
23 calculations. I -- others have more expertise in this
24 area than I.

25 But annual percentage rate, or the APR,

1 for the Winnipeg average was 771 percent with the
2 corresponding effective annual rate.

3 Other Manitoba firms outside of Winnipeg,
4 their average loan size was two hundred fifty dollars
5 (\$250), the lump-sum fee average was fifty-four dollars
6 (\$54), and the annual percentage rate average was six
7 hundred and fifty-one dollars (\$651) -- or 651 percent
8 for these firms outside of Winnipeg.

9 As far as web-based firms, the average
10 loan size was two hundred and fifty dollars (\$250), and
11 the lump-sum fee was sixty-seven dollar (\$67) average,
12 for an average APR of 815 percent.

13 MR. BYRON WILLIAMS: If I could stop you
14 right there. And -- and I just want to direct a
15 question, probably, to Dr. Buckland.

16 Am I right, Dr. Buckland, you -- that you
17 actually performed these calculations?

18 DR. JERRY BUCKLAND: That -- that's
19 correct.

20 MR. BYRON WILLIAMS: When -- when I see,
21 for example, under "Other Manitoba Firms Outside of
22 Winnipeg," the average -- I see "Other Manitoba" average,
23 two hundred and fifty dollars (\$250).

24 In doing that average, were you doing it
25 based -- and you see three (3) firms there: one (1) with

1 the loan size of two hundred and fifty (250), another
2 with the loan size of two hundred and fifty (250), and
3 one (1) with the loan size of a hundred and sixty-five
4 (165).

5 Just so I'm clear, was the average
6 calculated just on the two hundred and fifty dollar
7 (\$250)) loans, sir?

8 DR. JERRY BUCKLAND: That is correct.
9 For all -- well for -- for all three (3) of these
10 categories -- the Winnipeg-based firms, the other
11 Manitoba firms, and the web-based firms -- we did the
12 average, a simple average, simply weighted by firm on the
13 two hundred and fifty dollar (\$250) loan number. So we
14 excluded the non-two hundred and fifty dollar (\$250)
15 loans.

16 That means that there were eight (8) firms
17 in the Winnipeg average and two (2) firms in the other
18 Manitoba average.

19 Can -- can I explain one other thing?

20 MR. BYRON WILLIAMS: Yeah, and you might
21 explain why you might not -- forget it -- go ahead.

22 DR. JERRY BUCKLAND: If I could also just
23 explain the way in which John did the fee collection
24 method. He undertook the method on a Monday or Tuesday,
25 so there were two (2) days, roughly, when he undertook

1 this method.

2 And he asked the payday lender how much he
3 would be required to repay on his payday, which would be
4 a week from Friday.

5 Now if we count the -- the day of the
6 interview as Day 1 and a week from Friday as the -- the
7 final day of the loan, this means that the payday loan
8 would have been eleven (11) or twelve (12) days.

9 However, to simplify the calculation, we
10 used the twelve (12) day loan period for all of the
11 calcula -- all of the APR calculations.

12 MR. BYRON WILLIAMS: Thank you for that.
13 And could -- could you just ask -- answer for me one
14 other question? Mr. Osborne alluded to this. But you --
15 you heard him testify that of the seventeen (17) that
16 were sampled, at least seven (7) and perhaps eight (8)
17 used a mixed structure rather than a -- a flat structure.

18 Do you recall that, Dr. Buckland?

19 DR. JERRY BUCKLAND: Yes, I do.

20 MR. BYRON WILLIAMS: If I've got a -- a
21 loan for two hundred and fifty dollars (\$250) and I'm
22 calculating the total repayment using a mixed structure -
23 - perhaps a flat rate plus an interest rate plus a
24 percentage of the total value, for example -- I'll arrive
25 at a certain figure for two hundred and fifty dollars

1 (\$250).

2 Is that right, sir?

3 DR. JERRY BUCKLAND: That's correct.

4 MR. BYRON WILLIAMS: If I wanted to do
5 the comparable calculation for a hundred dollars (\$100)
6 on one of these mixed structures, could I just divide by
7 two point five (2.5)?

8 Would that be an accurate way to do that,
9 sir?

10 DR. JERRY BUCKLAND: I have to think
11 about that.

12

13 (BRIEF PAUSE)

14

15 DR. JERRY BUCKLAND: Off the top I -- I
16 don't think that would be the -- lead to the same result,
17 but if you'd let me take that away as homework, I could
18 come back later and -- and comment on that.

19 MR. BYRON WILLIAMS: Okay. That's fine.
20 Mr. Osborne, did you -- do you have anymore summary in
21 terms of this table?

22 MR. JOHN OSBORNE: That completes the --
23 the -- Table 3 was the last -- kind of the climax to the
24 whole event of the fee calling.

25 MR. BYRON WILLIAMS: Mr. Chairman, next

1 up is Dr. Simpson, and the time being ten (10) to 12:00,
2 if -- if the panel wishes to stand down or if they wish
3 us to proceed -- Dr. Simpson certainly will -- will take
4 a bit of time. He has two (2) subjects to cover.

5 THE CHAIRPERSON: Okay. Well, we will
6 start our lunch now, and we will be back at 1:00 instead
7 of 1:15. Is that all right with you?

8 One question on this. If you could remind
9 us of the concept of EAR.

10 MR. JOHN OSBORNE: That is a term that
11 Dr. Robinson is much more capable of defining than I.

12 THE CHAIRPERSON: Okay. We will leave it
13 for him then. See you back at 1:00. Thank you.

14

15 --- Upon Recessing at 11:50 a.m.

16 --- Upon Resuming at 1:02 p.m.

17

18 THE CHAIRPERSON: Okay, Mr. Williams.

19

20 (BRIEF PAUSE)

21

22 CONTINUED BY MR. BYRON WILLIAMS:

23 MR. BYRON WILLIAMS: Okay. Mr. Chairman,
24 just in terms of my proposed outline for the afternoon,
25 Dr. Simpson will lead off, and we'll -- we'll probably

1 go, I'm guessing, forty-five (45) minutes or so. I'm not
2 holding Dr. Simpson to that estimate. It might be
3 longer. Don't worry about it.

4 Then I propose we stand down for about
5 five (5) or so minutes just to make sure that I properly
6 distributed all of Dr. Robinson's material.

7 Dr. Robinson will provide his evidence,
8 and then Dr. Buckland will have some additional
9 recommendations for the Board's consideration that he
10 will provide as well.

11 In terms of Dr. Simpson, I believe that
12 already marked as an exhibit is one (1) document, which
13 is "Who are the Consumers of Payday Loans?" The -- there
14 is another -- that's the first part of Dr. Simpson's
15 presentation.

16 The second part is a PowerPoint called
17 "The Competitiveness of the Markets Supplying Payday
18 Loans." That has not yet been provided to the Board. I
19 provided it to all other parties, so unless there's any
20 concerns about it, I'd propose to distribute that to the
21 Board and have it marked as an exhibit as well.

22 THE CHAIRPERSON: Do you have it there,
23 Mr. Gaudreau? I am hearing no objections. We will
24 await delivery. Coalition Number 19, I believe. Correct
25 that, 20.

1 --- EXHIBIT NO. COALITION-20: PowerPoint by Dr. Wayne
2 Simpsons called "The
3 Competitiveness of the
4 Markets Supplying Payday
5 Loans."
6

7 (BRIEF PAUSE)
8

9 MR. BYRON WILLIAMS: Was that marked as
10 an exhibit, Mr. Chairman, and I missed it?

11 THE CHAIRPERSON: 20.
12

13 CONTINUED BY MR. BYRON WILLIAMS:

14 MR. BYRON WILLIAMS: Thank you, and good
15 afternoon, Dr. Simpson. Just to -- to remind the Board,
16 in the September evidence of Buckland, et al, you'd
17 focused on information relating to -- to the consumers of
18 payday loans. Is that right, sir?

19 DR. WAYNE SIMPSON: Yes, that's correct.

20 MR. BYRON WILLIAMS: I wonder if you can
21 take us through your presentation relating to that
22 subject please?

23 DR. WAYNE SIMPSON: Okay. Good afternoon
24 to the -- to the Board and the Board counsel and to other
25 interested parties.

1 The -- the first part of my presentation
2 is the part I originally undertook to do, which is on the
3 characteristics of consumers in the payday loan market.

4 This -- I guess to focus the first part of
5 it, some of the discussions has been around whether
6 payday loan clients are typical Canadians.

7 And in a statistical sense, as aside from
8 any other notion of typicalness, I think the question
9 there is whether, looking at their characteristics, there
10 are differences between them and the rest of the
11 population.

12 And I think there's some fairly clear
13 evidence that that is the case, and so it sets out what
14 some of those differences are.

15 So that looks at the demand side, and then
16 the second part of it will look at the supply side and
17 the providers of -- of payday loans.

18 So we looked at three (3) surveys. The
19 survey of financial security, was a survey done by
20 Statistics Canada in 2005, comprehension survey of fifty-
21 three hundred (5,300) families -- a sound statistical
22 basis, as Statistics Canada has a reputation for doing,
23 and I think a very useful survey with which to compare
24 the payday loan clients with other Canadians, the rest of
25 the population.

1 The weights attached to the individuals in
2 the survey are based on their standard Stats Can
3 procedures related to the -- to the -- calibrated to the
4 census and so on.

5 The second survey is the Financial
6 Consumer Agency of Canada, or FCAC, survey of five
7 thousand (5,000) Canadian adults. It is -- the weights
8 there are less clear. I don't think it is a weighted
9 survey, and I don't attach any weights to the results
10 that I do.

11 And the third one is the Canadian Payday
12 Lenders Association, which surveyed one thousand (1,000)
13 in the general population and one thousand (1,000) recent
14 users of payday loans from the CPLA member list, not from
15 the general population of payday loan clients.

16 The first two (2) surveys, what I did was
17 I -- I had access to the data. It was provided to me.
18 And in each case I used existing published results to
19 essentially replicate those results to satisfy myself
20 that I was handling the data properly.

21 And once I'd done that, then I did make
22 some additional calculations. The results that I have
23 for the Canadian Payday Lenders Association survey are --
24 are simply from the publication. I don't have access to
25 their -- to their data.

1 The -- the first question was the
2 proportion of consumers that use payday loans, and one
3 thing about the -- the surveys is that the percentage
4 using payday loans is relatively small.

5 And this means that in a survey, you think
6 five thousand (5,000) is a lot of observations. But of
7 course, this is only a matter of a hundred (100) or so
8 people who actually use payday loans. So the numbers
9 using it are small. And this, certainly, admittedly, has
10 some effect on the reliability of the results.

11 Nonetheless, I think the best estimate we
12 have is from the survey of financial security that
13 Statistics Canada has done, where they asked respondents
14 in the family whether anyone in the family had taken out
15 a payday loan in the last three (3) years.

16 And the and the answer was 2.7 percent
17 which, using the weights attached to that survey, works
18 out to about three hundred and fifty thousand (350,000)
19 Canadian families.

20 The FCAA -- FCAC survey produced a similar
21 number: 1.8 percent, ninety-two (92) respondents. And
22 the CPLA produced a figure of 5 percent, based on their
23 calculations, having ever used a -- having ever taken out
24 a -- a payday loan.

25 In terms of the characteristics, one issue

1 which has come up repeatedly is a question of whether the
2 payday loan clients are from the lower end of the income
3 spectrum.

4 So looking at family incomes, the survey
5 of financial security, the mean difference there, the
6 sixty-six (66) -- I have new technology here don't I?
7 yes, so I should be using it.

8 The mean difference, sixty-six thousand
9 (66,000) versus forty thousand (40,000), between the rest
10 of the population and the payday loan portion of that
11 survey is statistically significantly different. But
12 admittedly the mean does pay -- place increased reliance
13 on outliers at the upper end, and that would characterise
14 some of this difference in means.

15 But you can see also, for example, if you
16 simply look at the percentage of people below thirty
17 thousand dollars (\$30,000) -- this is before-tax income -
18 - in -- in the general population versus the payday loan
19 users, there's a sig -- a difference there of 36 percent
20 versus 47 percent.

21 And that is replicated in the FCAC results
22 -- 22 percent versus 36 percent -- and in the CPLA
23 results -- 32 percent with incomes less than thirty-five
24 thousand (35,000) versus 53 percent of the payday loan
25 clients having incomes less than fif -- thirty-five

1 thousand (35,000).

2 And the CPLA also gives us a mean
3 difference, which is about fifteen thousand dollars
4 (\$15,000), which is not -- narrower than the survey of
5 financial security. But that's, perhaps, not surprising.
6 I don't think the CPLA survey attempts to replicate what
7 the Statistics Canada on the survey has done.

8 So then the question of whether the
9 consumers of -- of payday loans, whether it has something
10 to do with employment, well this is, in a sense, a bit of
11 meaningless question, because, of course, to qualify for
12 a payday loan you have to have been fully employed at the
13 time -- or employed at the time at which you took out the
14 loan.

15 However, the survey has asked at a
16 different point in time -- but since there is some
17 questions that are related to stability of employment in
18 order to qualify for the loans, it's not surprising that
19 when we look at the proportion fully employed, say in the
20 SFS, it's 83 percent amongst the payday loan clients
21 versus 68 percent in the rest of the population.

22 Of course, the rest of the population will
23 include the retired, for example, and they will -- if
24 they're drawing a cheque, it's not an employment cheque.

25 FCAC, 70 percent versus 53 percent; CPLA,

1 70 percent versus 55 percent. So we get a similar
2 picture in each of those three (3) surveys on full
3 employment.

4 But the payday loan clients do have lower
5 levels of education. In the survey financial security
6 each of these looks at categories of education, so this
7 is categorical information we're picking out here.

8 In the payday loan sample, 21 percent, no
9 high school versus in the rest of the population 11
10 percent. And in the -- at the upper end, 11 percent in
11 the survey of financial security had a university
12 education, university degree, completed a degree, versus
13 25 percent in the rest of the population.

14 FCAC, a slightly narrower difference in
15 terms of no high school: 16 percent versus 11 percent.
16 Actually a bigger gap at the university end, 9 percent
17 versus 30 percent.

18 But the -- the clear picture here -- the
19 CPLA actually shows no difference in high school, which I
20 think speaks, perhaps, to the representativeness of that
21 as a comparison of the entire payday loan population in
22 Canada and the rest of the population. They'd show a
23 difference at the university end only.

24 The payday loan consumers tend to be
25 younger. The survey of financial security lists the mean

1 age of the payday loan sample at thirty-seven (37) years
2 versus fifty-one (51) years in the rest of the population
3 -- rest of the adult population. And that mean
4 difference would be significant.

5 CPLA finds a slightly smaller difference,
6 thirty-nine (39) years versus fifty-five (45) years. If
7 you look at the group under thirty-five (35) years of age
8 in the payday loan sample of the survey of financial
9 security, it's 53 percent versus 24 percent in the rest
10 of the population. So this is clearly a younger --
11 younger age group.

12 In the FCAC survey 51 percent versus 29
13 percent, so pretty comparable. This is Canada-wide. The
14 actual figures from Manitoba, of course, may vary to some
15 extent. We really don't know.

16 And they're more likely to live in
17 families with children. A survey of financial security
18 shows 15 percent of the payday loan sample with a child
19 under five (5) years of age and 26 percent with a child
20 five (5) to seventeen (17). Those can't really be
21 aggregated because, of course, people could have a child
22 in both categories.

23 The rest of the population though, only 2
24 percent have a child under five (5) years and 17 percent
25 a child five (5) to seventeen (17).

1 The FCAC, 59 percent a child under
2 eighteen (18) versus 40 percent in the rest of the
3 population. And that corresponds to the typical Revenue
4 Canada definition of a dependent child.

5 So this is pretty comparable to CPLA, 47
6 percent of payday loan sample wherein a family with a
7 dependent child versus 32 percent in the rest of the
8 population.

9 The only econometric part of this study
10 was that we wanted to make sure that what we were seeing
11 really reflected different characteristics of the group
12 that would stand the test of being combined in some sort
13 of a multi-varied analysis and that some of the
14 characteristics -- like income, for example -- would
15 still be important when we accounted for other factors,
16 like age.

17 And so the way that we do that when we
18 have a variable such as whether a person is a payday loan
19 client or not, which is a qualitative or -- or dummy
20 variable, is we typically use some sort of probit or
21 logit analysis, which is appropriate for those kinds of
22 circumstances.

23 Essentially, what it's doing is it's
24 looking at these characteristics collectively and seeing
25 whether they predict whether a person is a payday loan

1 client or not, whether they have significant predictive
2 power.

3 MR. BYRON WILLIAMS: Dr. Simpson, just to
4 interrupt, if anyone's looking for that slide, it's, I
5 believe, in the paper version, the very -- very last one
6 that was handed out.

7 DR. WAYNE SIMPSON: I'm sorry. I did.
8 Yes, I had it at the, end and I moved it to where I
9 thought it fit better. Yes, it's the last slide. Thank
10 you.

11 MR. BYRON WILLIAMS: I shall not chastise
12 you.

13 DR. WAYNE SIMPSON: Okay. So what the --
14 the probit analysis, probit regression analysis tends to
15 confirm is that these factors -- age, that is to say
16 youth, lower education, larger family, and lower incomes
17 -- all tend to be statistically significantly related to
18 a person being a payday loan client.

19 And so the picture we get is that these
20 are typical Canadians, but they're younger, less
21 educated, in larger families, and have lower family
22 incomes than the rest of the population.

23 MR. BYRON WILLIAMS: Dr. Simpson, I
24 apologize. I was taking notes. Can you just repeat
25 those four (4) characteristics?

1 DR. WAYNE SIMPSON: So what the results
2 showed from the probit regression analysis was that
3 payday loan use is more likely for people who are -- for
4 individuals who are younger, in families with lower
5 family income that are larger, and those people tend to
6 have less education.

7 MR. BYRON WILLIAMS: Thank you.

8 DR. WAYNE SIMPSON: So all of those
9 factors are -- are important differences with the rest of
10 the population on their own and when they're combined.

11 Also, there's some other results from the
12 surveys that I -- I think are of interest, and some of
13 these issues have come up.

14 One of them, of course, is this issue of
15 the frequency of payday loan use. And the FCAC survey
16 casts some light on that. This is my own analysis of the
17 survey. This is not in their -- their results.

18 But it -- if you look at their -- at the
19 data, it says that 10 percent of the payday loan
20 consumers used a cheque cashing or payday loan more than
21 once a month.

22 Now, although this combines,
23 unfortunately, both cheque cashing and payday loans, only
24 8 percent of those people who responded to this question
25 were using cheque cashing services. And so 92 percent of

1 this was payday loans. So these numbers pretty much will
2 be the same if we were able to isolate payday loans
3 themselves.

4 And then 16 percent of the payday loan
5 clients use these services about once a month. So if we
6 combine those two (2) numbers, this is the number that --
7 that I've highlighted here, which is that 26 percent of
8 the payday loan consumers use cheque cashing or payday
9 loans -- and that's primarily payday loans, 92 percent of
10 it -- either more than once a month or about once a
11 month. And so I've turned that at least monthly.

12

13 (BRIEF PAUSE)

14

15 DR. WAYNE SIMPSON: And if we look at
16 those individuals and the relationship to their family
17 incomes in terms of this question, I -- I think, of
18 vulnerability that's been raised by Dr. Buckland, 52
19 percent using payday loans at least monthly, this
20 category of -- of people had incomes under thirty
21 thousand (30,000).

22 Compared among the rest of the payday loan
23 clients, only 32 percent had incomes under thirty
24 thousand (30,000). And 95 percent of those using payday
25 loans at least monthly had incomes under fifty thousand

1 dollars (\$50,000) compared to sixty (60) -- only 65
2 percent of other payday loan consumers. So this group
3 using payday loans at least monthly had lower family
4 incomes.

5 Other information from the survey of
6 financial security on credit alternatives suggests that
7 they're more limited for payday loan consumers; 43
8 percent of the payday loan consumers lived in a family
9 without a credit card, compared to 17 percent of the rest
10 of the population. And 48 percent of payday loan
11 consumers had no one else -- or stated that they had no
12 one else to turn to in -- when they had financial
13 difficulties, compared to 32 percent of the rest of the
14 population.

15 So in the sense of vulnerability they're
16 clearly -- when they're hit with a -- a negative income
17 shock, as it was termed at one point, then the options
18 they have are obviously fewer.

19 And perhaps sometimes confused about
20 rates, 36 percent of the payday loan customer --
21 customers in the FCAC survey thought that rates were
22 lower than those charged by credit card companies, which
23 I believe is far from the truth.

24 Consequences of payday loan use, the FCAC
25 survey indicated about 7 percent at -- at any point in

1 time fail for bankruptcy, or at the point in time of the
2 survey; 9 percent sought credit counselling; and 13
3 percent borrowed money to repay the payday loan.

4 And that concludes my first presentation.

5 MR. BYRON WILLIAMS: Dr. Simpson, if you
6 would, then I'd ask you to turn to what is Coalition
7 Exhibit Number 20. And the title of that is "The
8 Competitiveness -- Competitiveness of the Market
9 Supplying Payday Loans."

10 And you will just confirm that this
11 highlights some of the information you provided in the
12 rebuttal evidence provided in late October.

13 Is that right, sir?

14 DR. WAYNE SIMPSON: That's correct.

15 MR. BYRON WILLIAMS: Please proceed.

16

17 (BRIEF PAUSE)

18

19 DR. WAYNE SIMPSON: The first
20 presentation was about the -- the demand side of the
21 market, looking at the characteristics of the consumers
22 of payday loans, admittedly at the Canadian level rather
23 than the Manitoba level.

24 The other side of this is to look at the
25 supply side and the characteristics of the providers of

1 payday loans. You're looking at the Manitoba case.

2 And as was stated this is a -- a team
3 effort. Drs. Buckland and Robinson, in particular, have
4 -- have helped me to compile this in -- in rebuttal to --
5 to the interrogatories.

6 The -- the concept of competitiveness
7 here, I mean, we know that firms compete in all sorts of
8 ways, and they're always competitive. And we know that,
9 indeed, consumers compete. You know, they're looking for
10 that one (1) remaining Game Boy or Guitar Hero that's on
11 the shelves at some store. There are all sorts of ways
12 in which people compete.

13 But there's a specific sense in which
14 economists talk about competitiveness, and that's in
15 terms of what we would say price competition. And a lot
16 of what we talk about as competing is really competing
17 along non-price lines: advertising for finding new ways
18 of finding customers, improving service, reducing wait
19 times, making it quicker to get a loan, and so on.

20 These are all elements of competition, but
21 they don't refer -- refer to the notion that economists
22 are -- are focusing on, which is price competition. And
23 in the sense of thinking about regulation and fee
24 regulation, I think this is an important factor to --
25 that we obviously want to consider.

1 So the archetypical notion of
2 competitiveness is this notion in neoclassical economics
3 of perfect competition. And the characteristics of this
4 market are -- are set out here.

5 The four (4) characteristics: many buyers
6 and sellers, free entry and exit of sellers -- it
7 s these four (4) here -- homogenous product, and perfect
8 information.

9 So I'm going to talk briefly about the
10 consequences of this kind of a market, and then I'm going
11 to talk -- we're going to look at the -- the
12 characteristics of the market for payday loans in
13 Manitoba to see if, in fact, it corresponds to these --
14 this sort of a notion of perfect competition.

15 What are the consequences for the firms?
16 Well under perfect competition, what tends to happen is
17 that there's free entry and exit of firms, and they tend
18 to respond to the price in the market in terms of what
19 they think they can earn in terms of profits.

20 If they can't earn what we would term a
21 normal profit -- that is to say what they could earn
22 elsewhere, or the opportunity costs of their capital --
23 then they will not enter the market, and they may in fact
24 leave the market.

25 So if prices are high, free entry induces

1 firms to enter the market until prices decline to what we
2 would call a normal profit level, that is to say,
3 consistent with returns on investment elsewhere.

4 And when prices are low, free exit induces
5 firms to leave the market. So we're observing a fair
6 amount of entry into this market, not exit.

7 So there's certainly evidence that the --
8 the market offers attractive returns on investment. And
9 you've heard a little bit about that, I think, already.

10 Consequences of perfect competition for
11 consumers, the mar -- market tends to protect consumer
12 interests by ensuring that no one (1) firm or a group of
13 firms affects the market price.

14 The price is set by competition amongst
15 the suppliers in the market in their anonymous attempts
16 to attract consumers by adjusting their prices. And
17 total welfare is maximized.

18 That is to say, trades continue as long as
19 there are gains to be made by either the producers or the
20 consumers. And that tends to be what economists consider
21 the -- the blissful element of perfect competition.

22 Okay, so what we're going to do is look at
23 the -- these four (4) characteristics, first of all.

24 The first one many buyers and sellers,
25 there's certainly many buyers and there's certainly many

1 outlets. But in terms of many sellers, we've seen that,
2 in fact, there are two (2) dominant sellers in Manitoba:
3 Money Mart and Rentcash.

4 They represent, at the time at which the
5 data was put together -- this is changing fairly rapidly
6 -- represent 62 percent of all outlets and about 70
7 percent -- I'm told that's a conservative estimate -- of
8 total loan volume.

9 This is consistent with the notion that
10 there are dominant firms in the market. And it's
11 consistent with the ideas of all oligopoli --
12 oligopolistic market structure, where the dominant firms
13 can influence the market in terms of prices and output.

14 And the banks and other financial
15 institutions -- credit card companies, credit unions, and
16 so on -- do compete in the small sum loan market, but
17 only in a very, very limited way.

18

19 (BRIEF PAUSE)

20

21 DR. WAYNE SIMPSON: Second characteristic
22 is free entry and exit. And the case here for free entry
23 and exit has really been made by the Ernst & Young piece,
24 2004, which talks about the cost for different outlets
25 and divides them up into the outlets large, medium and

1 small.

2 And here I'm simply repeating some of the
3 numbers that they have, which is the averages for those
4 groups.

5 They find that for a hundred dollar (\$100)
6 payday loan for the small companies with loan volume of
7 six hundred and thirty-six thousand (636,000) per store,
8 the cost of a loan is twenty-two dollars and eighty-eight
9 cents (\$22.88), compared to the large companies -- \$1.8
10 million per store -- sixteen dollars and ninety-three
11 cents (\$16.93), or 26 percent less.

12 And if you look at the numbers in their --
13 in their survey, the loan costs per store vary
14 substantially, from about ten dollars (\$10) per -- per
15 loan to thirty dollars (\$30) per loan. And the general
16 direction is they tend to decline with loan volume.

17 So this is consistent with the idea that
18 there are economies of scale in the provision of these --
19 the loans, and the larger outlets and larger firms can
20 provide them more -- more cheaply.

21 MR. BYRON WILLIAMS: Dr. Simpson, if I
22 could just stop you on this page for a minute.

23 In terms of the evidence of large
24 economies of scale, what, if any, implications do those
25 have to free entry or exit?

1 DR. WAYNE SIMPSON: Well, the -- the
 2 implication is that if you are a small firm hoping to
 3 enter the market in the ideal of -- of perfect
 4 competition, that it will be difficult for you to compete
 5 if, in fact, it's costing you, say, twenty-two dollars
 6 and eighty-eight cents (\$22.88) for a hundred dollar
 7 (\$100) payday loan, and other firms can charge sixteen
 8 ninety-three (\$16.93), unless those firms are not willing
 9 to compete on price and in fact are able to earn what we
 10 would consider above normal returns.

11 MR. BYRON WILLIAMS: Thank you for that.

12 DR. WAYNE SIMPSON: In addition, there's
 13 evidence of what we would call economies of scope, which
 14 is that the larger firms are multi-service providers.
 15 They're providing cheque cashing, money wiring, bill
 16 payment services, and so on.

17 This all is of benefit to the consumer,
 18 but it also makes it more difficult for smaller firms to
 19 enter the market.

20 So the notion that there are no barriers
 21 to entry is certainly not the case if in fact they're
 22 both economies of scale and economies of scope.

23 And in addition we've seen that there is
 24 some significant advertising in the market, which also
 25 ups the cost. I think a figure was used yesterday by

1 310-Loan of a hundred and twenty-five dollars (\$125) per
2 client. That's a significant entry cost if that's true
3 for other firms in the market as well, although they're
4 an online provider.

5 The third characteristic is this question
6 of a homogeneous product. And it strikes me that this is
7 a relatively homogeneous product. You get money now, and
8 you promise to repay money at some future point,
9 typically short-term, fourteen (14) day loan.

10 And although it's sometimes unclear just
11 exactly what you're paying, as we've heard, you know,
12 this is a fairly simply concept at this basic level to
13 understand and a fairly homogeneous product.

14 It's -- it's the same for everybody.
15 Everybody's selling the same -- same thing: money now for
16 a promise to repay in the future.

17 The reason the product price is not
18 standard is, of course, is a variety of fixed fees and a
19 variety of interest rates being applied. So the
20 homogeneity occurs at the end of the provider's terms of
21 -- of providing the service.

22 These prices are generally not posted.
23 And these loan rates tend to vary, as you've seen in the
24 results that were put up before, from forty-four dollars
25 (\$44) to a hundred and nine dollars (\$109) on a two

1 hundred and fifty dollar (\$250) loan in Winnipeg.

2 So I'm hoping the question that the Board
3 will ask is, Why would consumers pay such a high price, a
4 hundred and nine dollars (\$109), for a product available
5 at a low price?

6 Now, obviously there are some differences
7 in the product in terms of what consumers have to provide
8 in terms of information and what the level of service and
9 so on. And is that worth, in this case, sixty-five (\$65)
10 for a two hundred and fifty dollar (\$250) two (2) week
11 loan?

12 MR. BYRON WILLIAMS: If I could just stop
13 you on this page as well.

14 You've talked about -- and if I
15 mispronounce it, it won't be the first time -- a
16 homogeneous product. And you've used payday loans as an
17 example of something you consider relatively homogenous.

18 Is that correct?

19 DR. WAYNE SIMPSON: Mm-hm.

20 MR. BYRON WILLIAMS: Can you give me an
21 example of one that is not homogenous or heterogenous,
22 any that spring to mind?

23 DR. WAYNE SIMPSON: Women's clothing,
24 where there are dramatic differences in the -- the way
25 that the -- the good, if you call it women's clothing, is

1 that women's clothing is, you know, provided to --
2 there's -- there's different styles, and there's
3 different ways of marketing the product. So it's -- it's
4 -- clearly, there are differences in the product when you
5 say "women's clothing."

6 When you say a "loan" or a "payday loan,"
7 I think there's as fairly common understanding of what
8 that involves, and -- and a dollar is a dollar.

9 MR. BYRON WILLIAMS: You made me blush.
10 You may continue.

11 DR. WAYNE SIMPSON: All right. I'm sure
12 that was very coherent. I'm sorry.

13 The fourth characteristic is this question
14 of perfect information. And you've heard from the
15 mystery shopping and other things about just how
16 confusing this process can be.

17 But in fact, typically, the simple loan
18 cost is not posted or provided to consumers in -- in any
19 form that is easy to -- to either absorb or to compare
20 with other -- other providers.

21 Thus consumers cannot easily shop for the
22 best price without posted and comparable prices. And in
23 addition the opportunities to search for low prices are
24 limited by the lack of credit or alternative sources of
25 funds and sometimes the urgent need for funds.

1 So I think there are questions about the -
2 - the ability of consumers to, in fact, comparison shop
3 and to -- to identify exactly what the costs are of the
4 product that they are obtaining, which is not true on a
5 variety of other products, either where the prices are
6 posted or can be easily obtained.

7 What are the consequences of the lack of
8 competitiveness? Well, the normal consequence is that
9 the return on capital in an industry that is not
10 competitive will be higher than the return on capital in
11 a competitive industry.

12 And there are some results from Ernst &
13 Young that suggest that the payday lends are earning
14 similar profits to other segments of the financial
15 industry, about 19 percent.

16 And without commenting on the
17 competitiveness of the rest of the financial industry,
18 this suggests that at least some firms are doing
19 considerably better than this. And I think you've heard
20 of some returns on investment that are considerably above
21 19 percent, which strikes me as higher than what would be
22 available on alternative investments.

23 The entry of firms continues, which again
24 is evidence that there is -- there are above normal
25 profits to be earned in the industry. It's an attractive

1 industry to -- to be involved in.

2 Although I don't think there's any clear
3 evidence of price competition, in other words, that loan
4 rates, the price in this industry is falling or that
5 there is an exit of firms as yet.

6 So there's considerable entry, and there's
7 indeed firms that are willing to overcome the barriers to
8 entry. We've just heard Advance America is entering the
9 market. But that's without any clear evidence of
10 declining prices.

11 Competitive model predicts that entry
12 firms will induce price competition and that the high-
13 cost firms will in fact leave the market. Instead,
14 prices appear to remain high in competition.

15 That is competition, in the sense it's
16 often used -- as opposed to the sense economists use that
17 I talked about at the beginning -- occurs only on the
18 non-price aspects: store hours, wait times, assessment of
19 borrower/ default risk.

20 MR. BYRON WILLIAMS: Dr. Simpson, just on
21 the -- the last point, which is also one of your first
22 points, for economists, why do they tend to focus on --
23 on price competition when they talk about competition?

24 DR. WAYNE SIMPSON: Well, price is
25 clearly an important component of competition and one

1 that has a substantial bearing on -- on social welfare in
2 the sense that you want an economy to be efficient, and
3 you want it to supply goods to consumers at a relatively
4 low price.

5 And in order for that to happen the
6 providers of the service are going to have to compete on
7 price.

8 MR. BYRON WILLIAMS: Thank you. Dr.
9 Simpson, does that con -- conclude your -- your
10 presentation?

11 DR. WAYNE SIMPSON: Yes.

12 MR. BYRON WILLIAMS: Mr. Chairman, just
13 for logistical purposes, if we could stand down just for
14 a few minutes to make sure that the documents for Dr.
15 Robinson have been --

16 THE CHAIRPERSON: If you do not mind, I
17 just have one question --

18 MR. BYRON WILLIAMS: Whenever you are --
19 yes.

20 THE CHAIRPERSON: -- for Dr. Simpson.

21 Dr. Simpson, just on the last slide that
22 you put up the point you make it says, "Instead prices
23 remain high." Okay?

24 Just on that simple point, did you read
25 the transcripts with respect to Dr. Gould's evidence?

1 DR. WAYNE SIMPSON: Yes, I have, yes.

2 THE CHAIRPERSON: He was indicating that
3 the traded payday loan companies were not earning any
4 more than the banks on a rate of return. Do you have any
5 comment on that?

6 In other words, he was comparing the
7 larger firms against traded stocks in the stock market
8 and the yields that the large chartered banks in Canada
9 were making.

10 DR. WAYNE SIMPSON: Well, I guess my one
11 comment would be that no one has claimed that -- that
12 banking is a competitive industry. In fact, it's an
13 oligopoly by legislation.

14 THE CHAIRPERSON: Mr. Williams, do you
15 want to stand down now?

16 Thank you, Dr. Simpson.

17 MR. BYRON WILLIAMS: Just for a few
18 minutes. Thank you.

19

20 --- Upon recessing at 1:40 p.m.

21 --- Upon resuming at 1:50 p.m.

22

23 THE CHAIRPERSON: Okay, Mr. Williams.

24 MR. BYRON WILLIAMS: We'll maybe wait one
25 more second, Mr. Chairman. I think I've -- if I've not

1 given a heart attack to the Board advisers yet, I -- I
2 soon will, so...

3 THE CHAIRPERSON: It's good for them, Mr.
4 Williams.

5

6 (BRIEF PAUSE)

7

8 THE CHAIRPERSON: Mr. Gaudreau used to
9 have hair. It was only last week, I think.

10

11 (BRIEF PAUSE)

12

13 MR. BYRON WILLIAMS: Mr. Chairman, before
14 proceeding -- and I do apologize for the -- the delay.
15 And -- and it's -- the fault is wholly mine. My -- my
16 colleague, Ms. McCandless, has reminded me that I'm not
17 allowed to touch any more paper for the duration of the
18 Hearing. So I hope everyone in the room has received the
19 material. I apologize for any inconvenience.

20 What I'm going to do, Mr. Chairman, is
21 describe, basically, to you what these documents are and
22 propose an exhibit number for them. And, certainly if My
23 Friends have concerns, they -- they're more than welcome
24 to speak up.

25 The first one that you should have before

1 you is a single page. In handwriting at the top of it is
2 -- is "Money Mart from 10-Ks." I'm just waiting for...

3 THE CHAIRPERSON: Is it simple extracts
4 from their 10-Ks over the years?

5 MR. BYRON WILLIAMS: Yeah, and -- and
6 what it actually is, Mr. Chairman, it's simply a
7 replication of the Coalition's response to PUB/Coalition-
8 B-13, or at least one (1) page from that.

9 And it's -- I'm proposing that it be
10 marked as Exhibit 21. We just felt it would be easier
11 for the Board to review in this form -- hist -- I may be
12 proved wrong on that, but I'm -- I'm hopeful that will be
13 helpful.

14 The second document that I propose that
15 you review, it's a two (2) page table. In the top
16 lefthand corner is something saying, "Number of Advance
17 America Stores." And in the middle is something saying,
18 "Fee Information from RC/Coalition-33," which I would be
19 -- propose be Exhibit Number 22.

20 And just so you know, obviously in this
21 Hearing we're all hitting a -- a moving evidentiary
22 target. And what this is, is it's incorporating some
23 information from the Advance America Stores PUBs, which
24 was filed on Tuesday. It's some in -- information from
25 the 10-Ks and also information from RC/Coalition-33.

1 The third document I would propose be
2 marked as Exhibit 23 is a one (1) page table. In the top
3 corner is a title, "Advance America Costs." And this is
4 Dr. Robinson's calculations based upon the new
5 information filed on Tuesday. And what he's done is
6 attempted to replicate the results of -- he performed a
7 similar calculation for -- for Money Mart, and this is
8 just a calculation he's performed.

9 THE CHAIRPERSON: That's number 23?
10
11 --- EXHIBIT NO. COALITION-21: "Money Mart from 10-Ks."
12
13 --- EXHIBIT NO. COALITION-22: "Number of Advance America
14 Stores" and "Fee Information
15 from RC/Coalition-33"
16
17 --- EXHIBIT NO. COALITION-23: "Advance America Costs"
18

19 MR. BYRON WILLIAMS: Yes, sir. Number 24
20 is the PowerPoint presentation for Dr. Robinson. The new
21 information in -- in there is as a consequence of
22 reviewing the Advance America information, Dr. Robinson's
23 been able to use that information to achieve a bit more
24 precision in terms of his final recommendations, and
25 that's reflected in here.

1 THE CHAIRPERSON: Number 24?

2

3 --- EXHIBIT NO. COALITION-24: PowerPoint Presentation of
4 Dr. Robinson.

5

6 MR. BYRON WILLIAMS: Yes, sir. The next
7 document is a -- I would propose be marked as Number 25,
8 is in the top lefthand corner is "Spread Sheet for Final
9 Recommendations" by Chris Robinson. And it is, as I've
10 said, a spreadsheet frozen in time, and it's derived from
11 the incorporation of this most recent data.

12 And I would propose that be twenty-five
13 (25).

14

15 --- EXHIBIT NO. COALITION-25: Document entitled "Spread
16 Sheet for Final
17 Recommendations" by Chris
18 Robinson

19

20 MR. BYRON WILLIAMS: Marked -- I would
21 propose be marked as Number 26 is a three (3) page
22 document. It's called "In the Matter of Regulating
23 Payday Loan Fees before the Manitoba Public Utilities
24 Board: Different Costs, Volume and Fee Scenarios,
25 Robinson Model." And it will be used to -- as a talking

1 point for -- by Mr. Robinson. I propose that be twenty-
2 six (26).

3

4 --- EXHIBIT NO. COALITION-26: Document entitled "In the
5 Matter of Regulating Payday
6 Loan Fees before the Manitoba
7 Public Utilities Board:
8 Different Costs, Volume and
9 Fee Scenarios, Robinson
10 Model"

11

12 MR. BYRON WILLIAMS: And quite some time
13 ago the Public Utilities Board, in its second round
14 interrogatory, requested that Dr. Robinson try to
15 incorporate his recommendations into the language of the
16 legislation into the cost of credit.

17 And before you is Dr. Robinson's fee
18 recommendations attempted to be put forward in the
19 language of the legislation, recognizing that he's not a
20 lawyer but he's doing his best with the -- the very
21 helpful language from the legislation.

22 I propose that be marked as twenty-seven
23 (27).

24 THE CHAIRPERSON: Very good.

25

1 --- EXHIBIT NO. COALITION-27: Dr. Robinson's fee
2 recommendations
3

4 (BRIEF PAUSE)
5

6 MR. ANTOINE HACAULT: Mr. Chairman, we've
7 received a lot of good information, and I just want to
8 harken back to my initial comments where we had -- as a
9 group of presenters of information to the Board -- had
10 the opportunity first to present and then first --
11 secondly the opportunity to present a rebuttal in a
12 written form.

13 And then following that up to very close
14 to when the Hearing started, the Coalition kept on
15 providing us with useful information but continued to
16 provide us with information. And reviewing this briefly,
17 I see again additional information being provided, which
18 accountants and economists will have to consider and
19 perhaps respond to.

20 And while I encourage the Board having as
21 much information as it can, I do raise again some
22 concerns about having this volume of new information come
23 out at this stage of the Hearing and raise a concern that
24 we wish to perhaps be able to digest this and perhaps
25 provide information in response to it.

1 THE CHAIRPERSON: Well, you certainly
2 have to be given an opportunity to digest that. There is
3 no doubt about that, Mr. Hacault. But let us see how the
4 presentation goes and how much of this is new and how
5 much of it is slightly amended from the past filings.

6 Mr. Williams...?

7 MR. BYRON WILLIAMS: And certainly, Mr.
8 Chairman.

9 And I -- I recognize the fairness of Mr.
10 Hacault's comments. And just in fairness to the
11 Coalition, the new material, as I interpret it, is in
12 response to new information related to Advance America
13 that's been put on the record. And we're, like everyone
14 else, trying to stay up with the game.

15 And certainly, from my client's
16 perspective, if there's a sense of unfairness on the
17 other parties, we're always welcome to -- certainly
18 willing to chat with them about it and accommodate
19 process-wise to the extent that we can.

20 THE CHAIRPERSON: That is fine. I think
21 all parties -- Mr. Hacault is acknowledging it too -- the
22 scene seems to be constantly shifting. This is a unique
23 process. We have never had a hearing quite of this
24 specific nature, and we are undertaking a charge that is
25 being put before us.

1 this feels really good. I'm glad I'm -- I'm regretting
2 I'm not more often in Manitoba.

3 THE CHAIRPERSON: We thought it was
4 warmer today.

5 DR. CHRIS ROBINSON: Well, yes, that's
6 the sort of feeling that I have actually. I thought,
7 Where is the real Manitoba weather? But I come from
8 Toronto, and what we have for winters there is slush.

9 THE CHAIRPERSON: Well, we played the
10 football game for the Grey Cups in this weather, we
11 probably would have won.

12 DR. CHRIS ROBINSON: Okay. Well, thank
13 you for the invitation.

14 Thank you also for your patience with the
15 changes and new information that I have been bringing
16 frequently to your attention. And I also recognize the -
17 - the kindness of staff in not throwing things at me and
18 the forbearance of -- of the other Intervenors and
19 industry participants who've had to cope with all of
20 this.

21 I only found out about Advance America
22 having entered into the market a very short time ago over
23 the telephone from Mr. Williams. I had looked at their
24 information previously but not used it, because they were
25 not in Canada. And so we're all playing catch-up with

1 this.

2 However, you will see that it simply fits
3 into what I've been doing already. This is not a
4 dramatic change. None of what I've been doing more
5 recently, it's a dramatic change.

6 So I'd like to turn -- and I -- I hope you
7 don't all go to sleep in this. This is a very lengthy
8 presentation with a great deal of numerical analysis
9 engaged in it.

10 And first I'd like to explain, because
11 it's very important for -- for a scholar to -- to
12 understand his or her biases. We all tell stories.
13 There is no objective reality. Okay. This does not
14 matter what school of thought you're in. You're all
15 biased.

16 And neoclassical economics and finance
17 adherents believe it is value free. You've already heard
18 Dr. Buckland talk about that. I do not accept that as
19 part of my belief structure. I never have, even though
20 my education is entirely in neoclassical economics and
21 finance -- my original degrees and so on.

22 The University of Toronto believes it
23 knows the truth. I believe institutions and practices
24 exist in a complex social web, where all judgments have
25 ethical implications. And that has been clear throughout

1 this Hearing in everything I have read everywhere.

2 And so I'm going to make my beliefs clear
3 as I'm talking to you about this, about where I see that
4 there are ethical issues; recognizing that I have ethical
5 beliefs; that I have prior training in education that
6 leads me in particular ways; and so that I am biased.
7 And what I am saying is that I believe that all
8 participants in this are biased.

9 And it's the challenge -- one of the
10 challenges for the Board is to sort through these things
11 --this is just the ordinary human condition -- and make
12 the decisions. So I will do my honest best to give you
13 my expert evidence to assist you in this process, but I
14 can't see all of my own biases. That's in the nature of
15 them.

16 Okay. So since I'm talking about
17 storytelling, and I -- I take that quite seriously, that
18 these are only stories. I have indeed commissioned
19 papers in one of the organizations that I created to
20 explain stories in financial economics and how people
21 tell stories.

22 So is this a story of rapacious, greedy,
23 and evil moneylenders preying upon the poor? Now, you
24 have heard that story already. Okay. You have heard
25 that story very explicitly early in your testimony from a

1 number of individuals and organizations who view it that
2 way.

3 You know that -- that I wrote a previous
4 paper for ACORN. They had nothing to do with the paper
5 itself. They just said, Write a paper, and I did it.
6 But clearly their view is -- is in this direction. Okay.
7 They also view landlords as grasping, rapacious, and
8 greedy, and that's their biggest single operation.

9 Or, alternatively, is this a story of
10 small or medium-sized businesses dealing with customers
11 who are often unsophisticated in financial matters and
12 who lack alternative sources of credit? That's the other
13 main story that we have here.

14 And I, of course, didn't think about which
15 story I was telling when I started out doing this
16 research a number of years ago. You only start to
17 understand the story you're -- you're seeing and telling
18 as you think about it yourself.

19 And so I had to think, what story is it
20 that I'm -- actually is driving me? And you see on the
21 one side, I have a very strong social conscience. On the
22 other hand, I have a very strong business and financial
23 background -- all neoclassical, great deal of technical
24 training in many fields.

25 And so the story that I see, and I believe

1 offer you a horse and rabbit stew, and that sounds pretty
2 good. Now horse meat is not a great choice of food,
3 okay? I -- I don't know if anybody here has eaten horse
4 meat.

5 Back in the '50s there was a lot of horse
6 meat around as the lumber -- as the lumber industry and
7 the pulp and paper industry were converting to machine
8 skidders.

9 But rabbit's pretty tasty. So if you have
10 a horse and rabbit stew, that should be okay.

11 The trouble is -- and this is the point
12 that Merton Miller, the late Merton Miller, a Nobel prize
13 winner who's -- in finance and economics.

14 He pointed out that if what you've got is
15 one (1) horse and one (1) rabbit, essentially what you've
16 got is a horse stew. And it's not going to taste very
17 good, especially if the horse is twenty-five (25) years
18 old and it's been pulling a wagon all that time. And I'm
19 going to be using this metaphor constantly.

20 Now you're already heard me qualified as
21 an expert witness in qualitative research, and of course
22 only qualitative researchers are permitted to -- to speak
23 in metaphor. This is part of our qualifications.

24 So the quantitative researchers that
25 you've seen elsewhere here do not have that same -- that

1 same permission, okay? This is -- this is one these
2 professional things.

3 So I will be responding to this and
4 showing you where, in the business story, I think we have
5 a horse and rabbit stew.

6 I think it is very important for -- I -- I
7 see that there are certain horses that the Board will
8 wish to deal with.

9 And there are certain places where the
10 Board may be getting distracted and where we all may get
11 distracted by rabbits, but the rabbits aren't important.
12 No, the rabbits are important to the rabbits, but they --
13 they needn't be to us in our stew.

14 So here's the road map to the
15 presentation. First, I'm going to explain what I think a
16 just and reasonable rate is. I came to this late because
17 I had to -- I had to realize what is it that I'm actually
18 responding to, the requirements in front of the Board.

19 And I had to go back and define this. So
20 what -- what do I actually think it is? Because that, of
21 course, determines many of the choices I will make in my
22 analysis.

23 I will then present -- because I believe
24 in giving answers first rather than like a murder
25 mystery, I'll present my recommended fee caps in -- in

1 brief. And I have simplified them from the previous
2 submissions I've made to the Board.

3 That has been the major change, and it's
4 because, actually, your -- some of your questions I
5 finally thought about the right way, when you were asking
6 me which will be easiest for consumers for -- etcetera,
7 etcetera.

8 And I thought, Wait a second now. This
9 stuff is all easy for me. I mean, I'm supposed to be
10 good at it, but nobody else has. And we've seen the
11 evidence and the problems that people are having figuring
12 out these fees.

13 I mean, you know, Ms. Friesen and -- and
14 Mr. Osborne are -- are very sophisticated, clever people
15 and they're finding this really hard. I found it really
16 hard, so...

17 Business characteristics of payday
18 lending, you've seen some of this from Dr. Simpson.
19 You've seen some of this all over. I get to go last, so
20 I get to steal from everybody else and pretend I did the
21 work.

22 And I will try to bring this together,
23 because we can't regulate the industry without
24 understanding the fundamental business characteristics.

25 How fees are charged and definitions, I

1 will spend some time going through of all the messy,
2 different things that we have found over the years about
3 fees.

4 I started this one out, but in fact,
5 although everybody's referred to me giving them guidance
6 on this, I have been continuing to learn from them. Even
7 today, when Ms. Friesen and Mr. Osborne were presenting,
8 a couple of more things came up. And this is going to be
9 important for the Board to consider the details of this.
10 This is -- we've got to get down to the dirty work in
11 regulating.

12 Then we get to the -- the heavy stuff,
13 ways of evaluating a just and reasonable rate, Robinson,
14 Gould and Clinton. And I will explain them. I will then
15 explain why -- what my objections are with Gould and
16 Clinton. I'll leave it to somebody else to object with
17 me.

18 And then it gets really painful. We go
19 into my analysis in excruciating detail.

20 So what I will do is, in fact, project a
21 spreadsheet for you and show you how I did this and show
22 you how it fits with everything I've done, because this
23 is where the numbers come out of. And I think that I can
24 do this so that you will understand it. I hope so,
25 because if I can't then I've failed. This is not a -- a

1 case of anybody but the explainer who's responsible.

2 US experience with rate regulation, okay,
3 because one of the charges to the Board is to consider
4 jurisdiction in other regulations -- sorry, in other
5 jurisdictions.

6 And in fact, we've summarized that. That
7 is one of the exhibits that's here today, and I'll show
8 you the -- take you to the basic things you should see
9 from this.

10 Alternatives for smaller communities, this
11 is a big here. This is an ethical issue. What do we do
12 if payday lenders cannot operate in small communities?

13 Now as I understand it, there are -- there
14 is no payday lender in Arborg now; there is no payday
15 lender in Gimli. It doesn't seem likely we're going to
16 see them there. So this is part of what I will be
17 talking about. It is not just who is here today, but
18 what are we doing with this entire industry for the
19 province? Okay.

20 And I -- I do in fact know something of
21 Manitoba. I didn't just take those names off a map.
22 I've in fact cycled through them. My wife and I did a
23 cycling trip in southern Manitoba, and that also has
24 informed my understanding of how this should be regulated
25 and what should happen in this industry.

1 And finally my conclusions, and by this
2 time, of course, you'll be totally exhausted if not dead
3 asleep. And so I -- I'm doing them really fast.

4 So my definition: A just and reasonable
5 rate for a payday lender to charge is a rate that allows
6 an efficient lender to recover costs and earn a
7 reasonable profit but not earn an excess profit.

8 We can debate the definition like this
9 forever, but there it is. This is what I'm dealing with,
10 and you need to know that. And so what I am trying to do
11 is find a balance, a balance between consumer interests
12 and the interests of an industry which, once you have
13 regulated it, will be operating under the law.

14 Okay. We have had -- up until now it has
15 been arguable, I'm not a lawyer, but there have certainly
16 been many cases that payday lending industry has been --
17 and well, actually still is -- technically, illegal under
18 Section 347 of the Criminal Code. Once you regulate it,
19 that ceases to be the case.

20 And so we're now talking about finding a
21 balance between an industry that you will make legal and,
22 you know, you will be the final step in making it legal,
23 your -- your decision, and the consumers who use it. And
24 of course that's what you're doing all the time. So
25 that's where my definition leads.

1 So here's what I'm recommending. And now,
2 I must explain, this looks different from the last one.
3 It is virtually the same as the previous format, as the
4 previous -- as 2B-15, which everyone has seen and which I
5 recommended a fee cap of ten dollars (\$10) fixed fee plus
6 -- see, I've already managed to forget what it was I
7 previously recommended. It is essentially equivalent in
8 terms of the revenue it would generate across the payday
9 lending industry.

10 So the reason I have changed to this
11 format is because this is simpler. That is why I have
12 changed. And the benefits that I had argued for
13 previously in the much more complex fee structure I had,
14 which was a fixed-rate plus a principal -- an interest
15 portion of principal plus an interest rate, there is, in
16 fact, no real benefit to such a complex fee.

17 In fact, I think I fell into the trap of,
18 this is what Money Mart and Pay -- and Rentcash were
19 charging, you know. I mean, that's the way they were
20 doing it. And it, I mean, there's nothing wrong with
21 that fee, and there's nothing wrong with somebody
22 continuing it as long as they would stay under a rate
23 cap.

24 But they originally, I believe, throw in
25 this interest rate, everybody's at fifty-nine (59) or

1 60 percent as an attempt -- and we'll not comment on
2 whether that attempt would succeed in a serious Court
3 challenge -- but as an attempt to claim that they were
4 not charging more than the criminal rate of interest.

5 Now I've already said I'm talking about a
6 business case rather than rapacious lenders. Nobody in
7 the room is under any misapprehension that payday lenders
8 in any form, as they -- as we now see them, could be
9 charging 6 percent per annum or 20 percent per annum.
10 These -- these are expensive loans, and they will
11 continue to be expensive.

12 So there's no need to have this interest
13 rate in there. We're just trying to cover the costs and
14 not allow any more than a fair rate of return. So why
15 make the fee more complicated?

16 I will give you alternatives that are even
17 simpler than this that have the same equivalent revenue
18 effect. Okay.

19 So, 17 percent of the first two hundred
20 and fifty (250), 12 percent of the next two hundred and
21 fifty (250), 10 percent on anything over five hundred
22 (500), plus a fixed fee of ten dollars (\$10) only for a
23 new customer.

24 Why this particular format? I mean, of
25 course, it -- it -- you'll see later how it meets my

1 criteria, in terms of the numbers I chose. But this
2 format, we know that there are significant fixed costs in
3 giving a loan.

4 So that whether they borrow two fifty
5 (250) or a thousand (1,000), somebody's got to stay there
6 and take a bunch of information from them, and
7 consequently the costs are borne -- the costs are greater
8 for smaller loans.

9 A single percentage right across the
10 spectrum does not capture that. And so I'm recommending
11 a stepped fee schedule, which is similar to a number of
12 American jurisdictions. Okay, they do exactly the same
13 thing.

14 In addition, we know from the Ernst &
15 Young report that there is a substantial difference in
16 costs for repeat -- or sorry -- substantial difference in
17 costs between established customers and the first time.
18 The first time the person comes in you have to take all
19 this information down, familiarize them with the loan,
20 etcetera.

21 Okay, we've heard that Ms. Friesen was
22 going in and making -- borrowing loans as a first-time
23 customer, so they had to -- now she, of course, knew a
24 great deal, but she couldn't tell them, Well, I actually
25 -- I actually know everything, you know. Just -- just

1 give me the details.

2 She had to act like a customer. So it
3 took quite a long time, and you've heard her explain
4 that, and it took varying amounts of time.

5 And Ernst & Young found huge variations in
6 the estimates made by its respondents. So it's very hard
7 to pin this down. So I can't really give you an analysis
8 that says it should be ten dollars (\$10), should be eight
9 dollars (\$8), should be sixteen (16). I'm just giving a
10 reasonable number. But it is my feeling that cost of the
11 new customer should be reflected.

12 If you feel this is still making things
13 too complicated I have, you know, I -- I can deal with
14 that too. I can show you what the fee would be without
15 it. Okay. So those are -- that's -- that's the -- the
16 answer that I'm recommending to you.

17 And so now I spend the rest of the time
18 trying to explain how I got there.

19 I have to, unfortunately, make some
20 definitions. That's the mane -- shall we say that's the
21 horse -- there's the biggest part of the fees.

22 Okay, we have to define "default." And
23 I'm defining it as the borrower doesn't repay and doesn't
24 tell the lender. Okay.

25 And the lenders will appreciate the

1 difference, I think, between this -- at least as I
2 understand what they've said -- that you get one (1)
3 customer who phones you up and says, I can't pay; I've
4 got to do an -- an extension on this loan. And you go
5 through the deal that you -- you do it.

6 So that you're behaving the way that Ms.
7 Friesen did when she was going in and saying, Well, how -
8 - what would I do if I want to re-extend? And she comes
9 in and tries to extend it sort of thing.

10 Or you get the customer who goes missing
11 for two (2) weeks on a bender and the cheque bounces.
12 And you make seventeen (17) phone calls to try and find
13 out what's happened to the money that you loaned in good
14 faith. So I think that there should be an additional
15 charge for such a loan, okay. Or I think that that
16 should be permitted.

17 I believe Rentcash has just announced that
18 it's reducing or waiving that fee or something; I don't
19 remember the details. That, of course, is a competitive
20 choice how you do that. I'm just saying that the
21 opportunity should be there.

22 Okay. Recommended fee caps, I'm going to
23 define the "payday loan" as -- and this is following the
24 legislation -- as the cash given to the borrower, or
25 loaded, or put into a bank account, any -- any form,

1 okay. That's his value received.

2 Okay, there are implications -- I've gone
3 into it in much more detail in the paper -- there are
4 implication as to what account and where. And that is
5 one of the issues that Ms. Friesen was alluding to and
6 that was giving Mr. Osborne so many difficulties in his
7 phone surveys, just what is in here and what isn't.

8 The value received for a replacement loan
9 -- and I'm defining this, and I do it in my analysis, as
10 the total owing on the previous loan or loans excluding
11 default fees.

12 So I don't say you just charge -- that --
13 that the lender is required to charge the replacement fee
14 solely on the original principal, your two (2) weeks is
15 up -- you owe the lender the -- the fees, the interest,
16 whatever -- now that is the new loan. Okay. So I'm
17 defining it that way.

18 You could define it either way. It just
19 changes the percent, the -- the charge -- the fee that
20 you charge in the future. I'm defining it that way.
21 That is the way it would be done in finance ordinarily.

22 And now I just now -- I -- we lost one (1)
23 slide here, and I don't know how. Okay, I'm sorry. I'm
24 just going to do -- I'm just going to have to do this
25 orally. I lost a slide. I have no idea how.

1 The one (1) slide that's missing is the
2 other part of the fees. And that is what is the fee on a
3 replacement loan.

4 It is in that paper that I've written for
5 you, the recommended fees, the eight (8) page paper, of
6 course, but I don't know -- and I did have it on this.
7 So I did something foolish last night.

8 The replacement loan fee, that is the
9 replacement loan where comes in -- phones you or comes in
10 -- and says, Can't pay off, please extend it.

11 Now the legislation, Rentcash, and CPLA
12 bans rollovers. Rentcash got out of rollovers at great
13 expense. Money Mart doesn't allow rollovers. This is a
14 big issue, and I will be coming back to it.

15 The legislation does not talk of
16 rollovers, it -- and it does not ban them. So we don't
17 have that choice. Okay, that -- that's not something
18 that the Board can either go back and recommend banning
19 of them.

20 But I actually think that the legislation
21 as it's written is better, that instead it costs more to
22 have a replacement loan. There should be some fee
23 associated. But I will show later that rollovers as they
24 are practised by some lenders are -- really are -- should
25 not be allowed.

1 So the fee that I have come up with -- and
2 again it's difficult to be -- it's vastly lower than
3 rollovers, but I cannot give you an argument that says
4 this is the right fee -- is a fee of ten dollars (\$10),
5 fixed charge for doing the replacement.

6 So I phoned you up said, I can't pay off.
7 Whatever arrangement you make is going to cost you ten
8 dollars (\$10), whatever the loan size, plus 1 percent for
9 every week or portion of week of that rollover amount.

10 That's 52 percent APR, higher is an EAR.
11 It is in fact close to what Rentcash currently on a
12 replacement, you know, on a con -- extension of a loan,
13 would be charging, 59 percent APR. So, however, I went
14 for simplicity. That's why 1 percent per week or
15 portion.

16 If you want to get very cute about
17 interest rates, in fact, 1 percent charged on the first
18 three (3) days is a really high rate of interest. But,
19 you know, we -- we sort of have to simplify to some
20 extent here.

21 This -- you'll see what rollovers look
22 like. I'll show you shortly. And they're really
23 horrible.

24 Okay, so this is a fair alternative to
25 allow lenders to recover the extra costs to provide

1 borrowers with an incentive to get the loan paid off and
2 stay out of trouble.

3 Okay, these are things that we all want to
4 achieve. You know, the business does not want to lose
5 money. They want to get money. They want to get their
6 loans repaid, but it doesn't become so overwhelming that
7 the guy just walks away from it.

8 Okay, so -- so I said this is a business
9 story that I'm giving you. This is the way I'm intending
10 to view this.

11 Now value received for payday, for
12 replacement, oh, yes. Okay, definitions are a
13 significant challenge. I've written more about them in
14 the paper. They do not -- it's not a -- an exciting
15 topic for a -- an oral presentation, but I think it has
16 become very clear -- and again you notice I get to rely
17 on everybody else's hard work -- it's become very clear
18 that definitions of what it is that's going on are
19 essential.

20 And now the work I -- I am qualified as
21 qualitative researcher. Reading their work, working with
22 them, and listening to -- to Ms. Friesen and Mr. Osborne,
23 they have done this very well. Much better than the work
24 that I did, which was merely to find out what was going
25 on.

1 So I, of course, have done phone calls and
2 even talked to people in -- in lenders. I've talked at
3 length to a guy running it out of a -- a hock store, this
4 sort of thing. They did this work very well and,
5 therefore, we can rely on that evidence as showing the
6 problems that they say it does.

7 Okay, now that said, there's something
8 that's very important here. Again, this is a business
9 story as opposed to the evil, rapacious lenders. It is
10 not payday lenders who created the debt problems that
11 consumers are in, and it's not them who created the fact
12 that finances can be confusing to people. So we can't
13 hold payday lenders responsible for all of the failings
14 of society, much as we like to find scapegoats.

15 This doesn't mean I'm letting them off the
16 hook on their fees, but we do have to keep in mind that
17 this is an industry that's trying to cope in a market.
18 And so consequently, we've got to provide the
19 definitions.

20 We have in fact seen -- and -- and it's --
21 it's very evident to the Board, I'm sure, that there is a
22 certain battle between the two (2) largest going on, as
23 to certain definitions and how fees are charged. And
24 each of them are trying to make sure that everybody
25 recognizes what the other one is doing.

1 I recognize and recognized long before
2 these Hearings what they're doing. And we have to deal
3 with both of those. But there are other things going on
4 with smaller firms we just haven't noticed that they may
5 not even have figured out.

6 I have to tell you that in a court case I
7 was engaged in it became clear that the Bank of Nova
8 Scotia was not aware of how to calculate interest rates
9 under the law, under the Student Loans Act, and cheated
10 tens of thousands of students. Okay, and I proved that
11 in court. But, you know, we -- we don't always get it
12 right.

13 So that's part of the job of the
14 legislation. And it -- this is going to be one of your
15 challenges and one of your -- you know, I'm saying this
16 as an expert. This will be a challenge for you to face
17 and work out with lawyers and so on.

18 The legislation is a very good starting
19 point so that you've got the mechanism in place to get
20 these definitions down so everybody is charging according
21 to the law and consumers have a better chance of
22 understanding.

23 But if people haven't a clue about finance
24 and money, you can't expect the payday lenders to be
25 responsible for that.

1 Okay. Now, an equivalent to the sliding
2 scale of fees for a payday loan. So I had that schedule
3 back there.

4 MR. BYRON WILLIAMS: Dr. Robinson --

5 DR. CHRIS ROBINSON: Yes?

6 MR. BYRON WILLIAMS: -- if I could back
7 you up to that slide.

8 DR. CHRIS ROBINSON: This one here?

9 MR. BYRON WILLIAMS: No, the one that you
10 were on just previously.

11 DR. CHRIS ROBINSON: Yeah.

12 MR. BYRON WILLIAMS: No, the --

13 DR. CHRIS ROBINSON: Whoops, sorry.

14 MR. BYRON WILLIAMS: -- the one

15 "Recommended Fee Caps: Additional Issues," you were
16 talking about definitions as a significant --

17 DR. CHRIS ROBINSON: Yes.

18 MR. BYRON WILLIAMS: -- challenge.

19 And I heard your explanation of why
20 they're a challenge, but did you -- this -- under the
21 first bullet, do you wish to add anything about which
22 ones you think should be added and why?

23 DR. CHRIS ROBINSON: Well, actually I --

24 MR. BYRON WILLIAMS: Or are you going to
25 do that?

1 DR. CHRIS ROBINSON: -- have done that in
2 the written stuff. It's just that, you know, I mean I've
3 got a limited time available here.

4 So, I mean, I -- I've mentioned there
5 debit card usage, cheque cashing fee. Those are two (2)
6 of the contentious issues. But in fact all the things
7 have got to be in or dealt with, ruled on, etcetera. And
8 it's got to be done in language that catches the things
9 that nobody has done yet, but they're going to figure
10 out.

11 MR. BYRON WILLIAMS: And, Dr. Robinson,
12 just -- is the criteria you use for suggesting that, for
13 example, the cheque cashing fee should in the idea that -
14 - that essentially, for people who need money right away,
15 that they have --

16 DR. CHRIS ROBINSON: Yes.

17 MR. BYRON WILLIAMS: I'm trying to get --

18 DR. CHRIS ROBINSON: I will actually --
19 I'll deal with that later. I'll deal with that detail
20 later. Okay.

21 MR. BYRON WILLIAMS: Carry on.

22 DR. CHRIS ROBINSON: But I think I'll
23 answer your question.

24 So just going back here. So the
25 equivalent to this slide -- and I will -- I can show it

1 to you on -- I will actually be showing you the analysis
2 that leads to that.

3 But the equivalent to this slide right
4 here, seventeen (17) plus twelve (12) plus ten (10) plus
5 a fixed fee of ten (10), the closest equivalent to
6 replacing all of that at once with a flat rate is
7 17 percent.

8 And that's because, you know, the bulk of
9 the loan is under two-fifty (250), the average loan is
10 three (3), three-fifty (350), something like that,
11 varying numbers. There aren't many big loans. Most
12 juris -- most American jurisdictions cap it at five --
13 five (5), six hundred dollars (\$600). And then the
14 fixed-fee, of course, gives a -- a hefty belt on the --
15 on the lower price loans.

16 So that's just the way the numbers shake
17 out, okay. It's not -- I can't show it to you except by
18 going through a spreadsheet. But so there is your --
19 your simple alternative.

20 I prefer the stepped rates. I believe
21 that applying the cost -- the costs more where they fall
22 is part of the right way to regulate the market. So I'm
23 making a judgment there.

24 But in terms of the total revenue that
25 comes out of it, 17 percent generates a little bit more,

1 okay. They -- but, you know what I mean? We -- it's not
2 like we can be precise about everything here.

3 Okay. So let's turn to the business
4 characteristics of payday lenders. You've seen the
5 essence of what I'm recommending, okay. None of the
6 Intervenors have -- have yet fainted or anything, so
7 we'll continue to look at the business.

8 And of course they are, I mean, I am
9 informed by, you know, everybody in this room, really. I
10 mean, your questions, my colleagues here with all the
11 things they've said, the submissions from the payday
12 lenders, going out and grubbing around with them in the
13 marketplace, their websites. So I'm trying to pull this
14 all together.

15 And the first one I did, this is actually
16 going to be somewhat controversial, and I will be using
17 this implicitly later in my analysis. And that is the --
18 oh, yes, my -- part of the slide -- there it is, a horse
19 and rabbit stew.

20 The big firms dominate. National Cash
21 Advance, which is America Advance, okay, I will refer to
22 them just as Rentcash, as both Instaloans and Money Mart,
23 you know. I sort of refer back and forth, because they
24 have a corporate name under which all the documents are
25 registered.

1 So, here is the Manitoba market, okay.
2 The first column is the numbers which you have already
3 more or less seen, okay.

4 Now they -- you have to realize the
5 numbers will change a bit between us, among other things
6 because I treat Cash Store and Instalozans together, since
7 they are the same really, and because every time we -- we
8 turn around somebody else has opened another store or
9 closed one. And it drives you nuts.

10 Anyway, I've been through this at the
11 national level as well. But this is still pretty
12 accurate.

13 But I couldn't get -- put National Cash
14 Advance in. It would be unreasonable to do so. They
15 cannot have very much volume. They've opened within
16 weeks. I really can't believe they affect this table
17 very much. They will presumably increase the total
18 volume in the market. Okay. When you bring more outlets
19 in you do.

20 So, Money Mart, eighteen (18) -- 28
21 percent of the stores, their volume nationally. Money
22 Mart is not appearing in this -- in this Hearing, at
23 least not -- not visibly. And so consequently we've not
24 been able to ask them what is their volume in Manitoba.

25 However, as I have shown elsewhere, it's

1 likely that the volume nationally is at or very close to
2 \$3 million. I have more recent figures than Dr. Gould
3 has, but he agreed with me. He gave it 2.9 million.

4 So they would have 54 million of the
5 market. They state everywhere in their public releases
6 that they have a lot more share of the market than the
7 number -- they have the number of stores. They're the
8 longest established player.

9 So my estimate is they've got 53 percent
10 of the -- of the Manitoba market by volume. That is --
11 so this is actually even stronger evidence than Dr.
12 Simpson put in. There's a problem with there's so much
13 material flying around that nobody is able to read it
14 all.

15 The Cash Store and Instalozans, when
16 combined -- and I combined them because they're operating
17 under the same properties -- we have from them a
18 disclosure, which if you multiply two (2) numbers
19 together, gives a volume of close to 1.2 million.

20 I have written elsewhere to the Board that
21 of course since these include stores that have not come
22 to maturity, that all these volumes can be understated.
23 So I tend to raise them, and I've done that formally --
24 done formal analysis of Money Mart for that.

25 So, however, it's clear that the Cash

1 Store is much smaller. The Cash Store nationally is
2 probably more like 1.6 million, so it seems to smaller in
3 Manitoba. But, you know, I mean I -- I don't have any --
4 I can't prove that. That's what it seems to be. Thirty-
5 one (31) million, so they've got 31 percent of the
6 market.

7 And then there's everybody else. Cash
8 Money is the only other really national operation. Okay?
9 They've got -- last time I counted, they had seventy-one
10 (71) stores across Canada, and they've got five (5) in
11 Manitoba.

12 However, for Cash Store, Mogo, Sorensen's,
13 and Fast Cash I have no independent evidence. I have
14 only the Deloitte & Touche study, which I have indicated
15 elsewhere I think is seriously flawed in -- in so many
16 regards that I don't use it for much. But this is the
17 best I've got.

18 And so there is my estimate. This -- this
19 is what MBA students do, you know, and I used to teach
20 MBA students. You take the best data, and there's your
21 estimate.

22 And then finally, there are single stores.
23 And some of those single stores must be in the Deloitte &
24 Touche study. So in that sense it's got to be partly
25 representative of these bottom stores.

1 And this thing -- the thing misprinted
2 again. There's this problem with PowerPoint, depending
3 on who's set you're on.

4 The total, and it should appear correctly
5 in your printed version, should say two (2) -- two
6 million four hundred -- or 6,440,000 and 6.3 percent. I
7 think it appears that way in the printed version. It
8 doesn't? Okay. Well --

9 MR. BYRON WILLIAMS: And just -- just so
10 I -- Dr. Robinson, it's no -- no big deal, but just so
11 I'm sure of the line you're referring to, you're
12 referring to the line "Single Stores"?

13 DR. CHRIS ROBINSON: "Single Stores."

14 MR. BYRON WILLIAMS: And what should the
15 total --

16 DR. CHRIS ROBINSON: Okay. So the total
17 dollar volume for those should be 6,444,000. And it was
18 when I ran it on a different computer yesterday -- when I
19 printed it on a different computer.

20 And it should be 6.3 percent for the
21 percentage of total, and then the Manitoba total is 100
22 percent.

23 MR. BYRON WILLIAMS: And if I could, Dr.
24 Robinson, just for a second, so PUB/COALITION -- or
25 Coalition Exhibit 24, the slide "Business Characteristics

1 of Payday Lenders," sub (1), the -- the second-last line
2 under the column "Total," the figure should read
3 6,444,000.

4 Is that right, sir?

5 DR. CHRIS ROBINSON: Yes.

6 MR. BYRON WILLIAMS: And in terms of the
7 percentage of total, again on the second-last line,
8 referring to single stores, it should be 6.3 percent. Is
9 that right?

10 DR. CHRIS ROBINSON: Yes.

11 MR. BYRON WILLIAMS: Okay. Thank you.

12 DR. CHRIS ROBINSON: Yes, Mr. Williams
13 was reproving me for being too fidgety yesterday. In
14 fact, what I was doing was trying to correct this error,
15 which I did correct. It appears, however, computers have
16 memories different than mine; they remember what they
17 want to.

18 Okay. So what we see is, of course, a
19 highly concentrated market. Okay. And you can disagree
20 with these numbers, but you can't disagree with the
21 overall conclusion of them.

22 This is a highly -- highly concentrated
23 market for payday loans, and it's mostly concentrated in
24 the cities. And this is the case across Canada.

25 Okay. Business characteristics -- some

1 more. It's a retail service business with direct human
2 interaction. Now, even 310-Loan, Mr. Slee's operation,
3 I mean, this is a telephone operation. You call up. You
4 talk to a -- an operator on the phone, and they have to
5 explain things to you. Okay.

6 This is not something where you phone up,
7 you press some buttons and the money pops out. Okay. If
8 it -- if it were, Mr. Slee would -- would be out of
9 business by now, I suspect, from crooks.

10 So, you know, this is -- this is -- and in
11 that sense we can think of other retail businesses, okay.
12 I mean business characteristics have things in common.

13 Each store is quite small. Now you're of
14 course -- you're primarily regulating bricks and mortar:
15 ten (10) to thirty (30) loans per day; loan volume five
16 hundred thousand (500,000) to 4 million, with a few
17 stores up to 7 million; revenue a hundred and twenty-five
18 thousand (125,000) to 2 1/2 million, including cheque
19 cashing and other services. So that varies considerably
20 among different businesses.

21 But most have revenue under 1 million. So
22 these -- each store is quite small, there are a couple of
23 -- three (3) chains that could be called, you know,
24 medium-size businesses.

25 But this is not the Royal Bank of Canada.

1 This industry -- in certain statistical characteristics,
2 I could fit the entire industry inside a single bank
3 branch, okay? It isn't a huge, huge industry.

4 This is not like the Royal Bank of Canada:
5 high cost per hundred dollars (\$100) loan, far higher
6 than mainstream financial institutions -- both Ernst &
7 Young and Deloitte and Touche, common sense tells us
8 that; all this human processing for a small amount of
9 money; high -- you know, higher than normal risk of
10 default.

11 We know this is a high cost business. We
12 can't get away from that. That is why we can't -- we
13 can't accept these stories -- the rapacious lender story
14 -- and say, Well, you've got to charge what the banks
15 charge.

16 That doesn't work, okay? Can't do it. I
17 will show you the evidence later.

18 American jurisdictions that have tried to
19 regulate to that level. The payday lenders leave. They
20 don't when the regulation is at reasonable rates. And I
21 will go through that with you, and I have quite extensive
22 information on it now. Okay?

23 So there's, you know, that story of let's
24 say, Well, credit cards are 28 percent, so that's what
25 we'll let you charge. They can't survive.

1 I will disagree with all kinds of things
2 about the numbers that are presented, but that's an order
3 of magnitude out of -- you know, there's -- there's no
4 such question like that.

5 Operating costs of the stores is the bulk
6 of the cost. Again, common sense tells us that. All
7 these people, rent, small volume, it's going to be the
8 operating cost. In particular, EY Table 5(b) page 31,
9 which is already in evidence before the Board -- actually
10 a bunch of their tables show the same thing, sliced and
11 diced in different ways, but there is no question:
12 Operating cost is the most important thing, well over 50
13 percent of the costs.

14 And that is one of the horses. In other
15 words, in my analysis, in any analysis, that's something
16 we really have to take seriously. That is not something
17 we can leave aside.

18 Significant economies of scale Dr. Simpson
19 has already referred to this. I'm using exactly the same
20 -- same sources. Significant economies of scope, same
21 source. Okay? Dr. Simpson has already talked about
22 that.

23 Hard to make a dent in Money Mart's lead
24 in cheque cashing. Now Rentcash has stated that in its
25 rebuttal. However, I can support that from the evidence

1 that I've seen in other sources.

2 You need only read Rentcash's annual
3 reports and where its volumes are. I'll come back to
4 that -- particularly that issue in general.

5 And therefore it is -- it's not the
6 easiest thing in the world to just say, We should go into
7 cheque cashing and do that too, okay.

8 There are, however, examples of adding
9 payday lending and cheque cashing to other businesses to
10 achieve sufficient revenue to justify fixed costs.

11 I spoke about that in PUB/Coalition-1-B4.
12 I will talk about that in more -- in -- in this
13 presentation even than I did there. And I will provide
14 more alternatives and ideas, because this is an important
15 issue for Manitoba, I would think. Well, probably for
16 any province.

17 And I'll again cite the sort of things
18 I've seen. These are not things where you can have
19 evidence and tables and that sort of thing yet, but there
20 are ways. After all, we have been told -- the payday
21 lenders have told us the benefits of competition. I'll
22 be arguing this is how they should be competing.

23 Okay. Bad debts is the second largest
24 expense and much less than half (1/2) of the operating
25 costs. Okay? So bad debts, very important in here.

1 Bad debts on consumer loans, I'm sure
2 banks spend a great deal of attention to. But, you know,
3 if you're analyzing a bank business overall, you don't
4 spend much time on that variable. You worry instead
5 about the asset backed commercial paper. You worry about
6 anything that -- that CIBC lends to.

7 So default rates are much higher than
8 banks experience, okay. I think I gave an example. I
9 actually went to a bank statement and just dug it out and
10 -- but I think you can appreciate that they are much
11 lower. The rates range from less than 1 percent to an
12 outlier of 14.1 percent in the Ernst & Young report.

13 I -- my expectation is that the 14.1
14 percent is in fact CashX, which did withdraw some stores.
15 I think that's what's going on. But CashX didn't provide
16 me with the volumes initially when I was looking at it,
17 so I couldn't confirm that. The Ernst & Young report
18 said that that firm was then going to leave.

19 Okay. So 14.1, would we use that, no. I
20 have -- in my various submissions I have summarized what
21 the EY report says, but an awful lot of guys are -- are
22 less than 4 percent, okay.

23 Money Mart's default rate from 2003 to
24 2007 varied from one point zero (1.0) to 1.6 percent.
25 That's, in fact, in the exhibit -- the table on Money

1 Mart's costs that shows that for you now -- in front of
2 you, and it's previously been submitted. Okay.

3 So Money Mart's doing very well in this --
4 in this respect. It's not the best. There are a number
5 -- smaller stores, in fact, we can tell from the Ernst &
6 Young report, that are under 1 percent.

7 Advance America's most recent 10-Q shows
8 default rates of 2.7 to 4.7 percent. There are
9 challenges with interpreting Advance America information,
10 because, like Rentcash, they've been going through some
11 changes recently.

12 And, now did I -- whoops, okay, I didn't.
13 Yeah, there's another one I should of put in here -- and
14 that is remind you of the Deloitte & Touche report, which
15 finds 3.5 percent, okay, for five (5) small Manitoba
16 firms. So there's the sort of ranges. So, you know, 2,
17 3, 4 percent is the reasonable expectation.

18 Now you've heard a very different number
19 from Rentcash. We can talk about that, but I'm telling
20 you what we see generally in the market, including from
21 giants.

22 And, Advance America is the giant. They
23 have close to three thousand (3,000) stores in the US.
24 They're just a payday lender. I mean, just for their
25 entry into Manitoba they've opened seven (7) stores.

1 That's just, you know, opening Salvo (phonetic) in
2 Canada. So they're really big. And so that's the
3 evidence of what some firms do.

4 More business characteristics, okay, horse
5 and rabbit stew again. I have already argued this in my
6 written submissions to -- to the Board. Debt default is
7 not the big story. This is definitely a rabbit compared
8 to the horse of operating costs and specifically to risk
9 of the firm. It is not the risk of any one component of
10 a firm that matters in a firm's operations. Okay.

11 I don't care if a company I've invested in
12 cuts its dividend when it's investing the money in a
13 project; I care about what the project is. If the
14 project is \$ 1 billion to put a man on Mars, I may
15 consider it pretty risky. No, I guess that would be \$1
16 trillion.

17 If the project instead is to buy a bunch
18 of commercial real estate, refurbish it, and rent it out,
19 I regard that as much less risky. Whether they cut the
20 dividend or not is kind of not all that important.

21 It's the same thing here. Debt default is
22 an important expense. We have to model it. We have to
23 deal with variations in it, but variations in it by
24 itself.

25 First of all, it's highly diversified.

1 Second, it's not going to change much over time, and we
2 can see it's not changing dramatically, and it's not the
3 breaker. Okay.

4 Operating costs are larger, whoops, bad
5 debts are not fluctuating. Now Rentcash, of course,
6 suffered a problem. I would argue that Rentcash's
7 problem is similar to the problem of -- all right, now
8 let me be very careful here, because I don't want to give
9 you the impression that Rentcash or anybody else is in --
10 is like this. But one of the problems in financial
11 reporting of financial institutions is when they hide
12 loan losses by rolling their debts.

13 But we're not talking about rolling
14 hundred dollar (\$100) loans. We're talking about Castor
15 Holdings, which is one of the biggest frauds in Canadian
16 history, where they were rolling a -- 1.4 billion and
17 hiding the fact that the guys were paying no interest.
18 These were corporate clients who were bust, and all they
19 did was roll a loan so it looked like they had more.

20 To some extent I believe that's what
21 Rentcash suffered, is that it had bad debts that it
22 didn't recognize. It had bad debts, they were just
23 rolling it, and they were going get a high bad debt rate
24 when they stopped it.

25 So it was a good business decision to stop

1 it, but you take a real hit when it starts. And that, of
2 course, makes the results look really bad.

3 Advance America is suffering somewhat of
4 the same thing. It's been knocked out of a couple of
5 markets because of changes in regulation. And so it's
6 getting higher bad debt rates in those markets because
7 people say, Oh, you're gone, I don't have to worry about
8 you. They're closing down their centres and giving up.
9 Okay. So you get some -- some effects like this.

10 But this is the horse and the risk, and
11 this is not at -- is not related to what you were recog -
12 - to what you are charged with regulating. The horse is
13 the largest failure is to develop enough volume.

14 Banks generally aren't willing to loan to
15 restaurants because -- new restaurants. They know that a
16 restaurant, 50 percent of chance of failing within a
17 year. And it is a small retail business, highly service
18 oriented.

19 Now, you may not think it's like a payday
20 lender, but it is. It's got all those characteristics.
21 It doesn't get the people in the -- now it does, of
22 course, differentiate itself, which the payday lenders
23 can't to the same extent.

24 But that's it. Anybody who does
25 bankruptcy work, anybody who does work in small business

1 says, You've got to do this business planning. You've
2 got to figure out where your costs are going, what's
3 going to happen. Do you have enough money to keep you
4 going?

5 I've in fact explicitly allowed for that
6 problem in my analysis in a way that nobody else has
7 done, in my analysis of what are the legitimate costs of
8 a business?

9 So that's not the risk. So when we talk
10 about these businesses, Money Mart, Rentcash and The Cash
11 Store, at the very, least do not face the same risk as
12 the single stores. And that makes it difficult, of
13 course, regulating, because regulations will have
14 differential effects.

15 Money Mart, to open a new store, it's
16 already got advertised, everybody's copying -- well not
17 everybody, but a lot of people are copying the Money Mart
18 colour scheme. I don't know if you've recognized this.
19 They copy the Money Mart colour scheme, staying just
20 outside of the laws that prevent you from being charged
21 with violating trademarks, because people recognize that
22 colour and they think, Oh, yeah, yeah, right, payday
23 lender, yeah, that's -- I know that one. And they go in
24 there. Certainly in Toronto all the payday lenders all
25 look like they're yellow and red.

1 Okay. So there are a bunch of
2 opportunities. In a sense that's what Dr. Simpson is
3 talking about with the barriers to entry. Okay? The big
4 stores have overcome that barrier to entering a new store
5 into a -- or not overcome it, but have reduced that
6 barrier to entry for them. But a single store operator
7 doesn't have that benefit.

8 Okay. Oh, yes, and the large chains are
9 also diversifying a lot of the risk away because they're
10 in many areas. So that if an area turns bad, it doesn't
11 kill the -- it doesn't kill the company, it's just part
12 of the business. Another area will do well.

13 Suppose you locate it in a marginal
14 community, which then got a big, new business and the
15 population jumped. Think of northern Alberta. Okay?
16 Payday lenders must be having a wonderful time in
17 northern Alberta, because they got in and all of a sudden
18 the population went nuts. And so they're there, you
19 know, with this huge increase in volume.

20 So -- but the single store, you know, they
21 either get Alberta or they get some place where their
22 business shuts down and they get ruined.

23 Okay. So I've discussed this a good deal
24 more. You've already seen this discussion. I won't
25 continue with it orally.

1 Okay. Cost of capital is another horse
2 and rabbit stew. It's huge in many of the things that
3 you regulate. It is totally unimportant here. The
4 amount of capital in this business is very small. This
5 is not Manitoba Hydro. Okay?

6 Variations in estimating the rate have
7 only small effects on total costs. Dr. Gould agrees with
8 me on that point. He doesn't agree with me on how to
9 calculate the cost of capital. I do everything by real
10 rates, which is the only correct way, in my opinion.

11 But it's -- it's not worth spending any
12 time on. This is a really small rabbit. We're not going
13 to change the regulation to what we regulate to by
14 arguing about cost of capital here.

15 So all the finance professors with their
16 fancy models are -- are a waste, and you notice that
17 neither Dr. Gould nor I cited any complex models of how
18 you determine, you know, a tenth (1/10) of a percent of
19 cost of capital. It's just not important.

20 Okay. Now this is a little more
21 contentious. Differentiated service quality is another
22 horse and rabbit stew. Okay? And in this sense Dr.
23 Simpson and I are in agreement. It was very nice to have
24 him going before me, because it meant -- meant that I
25 didn't have to do so much.

1 Payday loans are homogeneous. The hours
2 of service among the payday lenders are much the same. I
3 go around looking at the doors. I mean if you wish to
4 ask me in an undertaking, Will I go and survey a whole
5 bunch of them for their hours, you can. But it isn't
6 going to turn up anything.

7 And we have not seen the payday lending
8 industry provide us with any evidence that they in fact
9 have -- one (1) firm is open twenty-four (24) hours a day
10 and another firm is only open four (4) hours on Sunday.
11 They're pretty much the same.

12 Big traffic locations will be twenty-four
13 (24) hours a day and others not, but they tend to be
14 clustered geographically, as Mr. Osborne has shown you.
15 Okay? I'm not making an argument of exploitation or
16 anything else here, just they are clustered -- clustered
17 that way. So where's the differentiation?

18 As I just told you, nobody's surveying
19 Arbourg; nobody's serving Gimli. There is one (1) small
20 firm, Fast Cash, which is in three (3) smaller
21 communities. That's really rare in my experience in
22 Canada that they would be doing that. Typically they'd
23 be in the bigger communities, and then maybe a big firm
24 will put something out in a smaller community because it
25 can afford to do so.

1 The personal service aspect is similar
2 across the lenders. In other words, Mr. Osborne and Ms.
3 Friesen have not shown us that in their shopping exercise
4 or in anything -- they -- they get differentiation.

5 But it's not a differentiation that
6 accounts for anything relative to the size or the
7 difference in the prices charged. And I've heard no
8 evidence from them that the people with the highest
9 prices were all sweet and light. Okay?

10 The cost of the loan is overwhelmingly the
11 important point of difference. And an interesting thing
12 -- I'm still considering this; you can think of it in
13 many ways -- yesterday I submitted a one (1) page screen
14 capture from Money Mart's website as to what its
15 conditions are.

16 And, you know, it's three (3) little
17 bullet points. It's really simple. They don't ask for
18 your social insurance number, they don't ask for X, Y or
19 Z.

20 Advance America, you need only go to its
21 10-K, which you have filed -- I just don't have time to
22 put all this up on screens for you, I'm afraid -- and
23 you'll see that they use very simple, they say: We get
24 your bank statement, two (2) pay stubs, your cheque, and
25 I think they say evidence of identification. And that's

1 it. We make our decision, and we don't do any kind of
2 credit cheque or anything else. We just make a decision
3 right there.

4 So that low price -- and Money Mart and
5 Advance America are low-price operators, low -- they
6 charge low prices relative to the markets, considerably
7 low prices. And yet they're asking for less credit
8 information and making decisions fast.

9 So the large quantity of information that
10 Ms. Friesen was telling us she was having dragged out of
11 her in some places doesn't seem to necessarily lead to
12 anything. Now, she can't break confidence, but I can in
13 the sense that I'm telling you, Here's two (2) of the
14 low-cost producers, low-cost, low-price producers. And
15 they're asking for less information. Of course there's
16 lower costs. They're not -- they're just making their
17 decisions. That's all they need to do.

18 So that's what can evidently be done in
19 the market and Money Mart's got a really, really low debt
20 rate, debt default rate.

21 So this is an important point in
22 considering what it is, you know, these arguments about
23 all this differentiation, that you've got to allow a very
24 high rate in order that the right levels of service be
25 provided to people. I don't see the evidence of that.

1 MR. BYRON WILLIAMS: Dr. Robinson --

2 DR. CHRIS ROBINSON: Yes?

3 MR. BYRON WILLIAMS: -- and this is --

4 I'll seek guidance from the Chair. It's ten to 3:00.

5 Dr. Robinson has been going since a bit after -- well for

6 a while. And I see we've left one subject. Would this

7 be a convenient point for you to take a -- a break and --

8 DR. CHRIS ROBINSON: Yes.

9 MR. BYRON WILLIAMS: -- allow the Board
10 members to have --

11 DR. CHRIS ROBINSON: Yes, sir, that's --

12 MR. BYRON WILLIAMS: -- a break as well.

13 DR. CHRIS ROBINSON: Is that's fine with
14 Chair?

15 THE CHAIRPERSON: Okay, we will take a
16 break now.

17 DR. CHRIS ROBINSON: Sure.

18

19 --- Upon recessing at 2:50 p.m.

20 --- Upon resuming at 3:05 p.m.

21

22 THE CHAIRPERSON: Okay, welcome back
23 everyone.

24 Mr. Williams, do you want to start up
25 again?

1 CONTINUED BY MR. BYRON WILLIAMS:

2 MR. BYRON WILLIAMS: Yes. Thank you,
3 members of the Panel. And Dr. Robinson, I believe when
4 we left off we were just moving into fees.

5 If you could take us through that in your
6 gentle, careful manner.

7

8 (BRIEF PAUSE)

9

10 DR. CHRIS ROBINSON: Thank you.

11 Okay, fees. I've already written a lot
12 about this for you. It seems that every time I turn
13 around we learn a little bit more. And it is important,
14 I believe, to discuss it again briefly, simply so that we
15 reiterate the importance of all of these different sorts
16 of fees and how they affect what the consumer faces, and
17 also are very clear to understand what's -- what's going
18 to have to be regulated and which things matter the most.

19 So different structures for payday loan,
20 okay, so a single percentage of value received, many
21 companies, commonly 20 or 25 percent. In fact if you
22 were to go down the Table 3 and simply divide the fee by
23 the loan principal, you'll find 20 percent, point two
24 (.2) dead on, is the commonest result. Okay.

25 And it is the smaller companies. We

1 already know that Rentcash and Money Mart charge these
 2 more complex fees. Cash Money charges 20 percent.
 3 Sorensen, I wrote down here, "Sorensen, 22 percent," and
 4 that was a -- I think that's a mental lapse, because I'm
 5 pretty sure Sorensen charges 22 percent plus a 59 percent
 6 interest, okay. So, but, just picturing -- picturing
 7 that, yes. So, however, you get the point.

8 A sliding scale percent of value received,
 9 I give the example of Mogo. I don't know that Mogo is
 10 still doing that. I -- it was at one point not very
 11 long ago in Manitoba. Somebody told me they changed. I
 12 simply haven't been able to -- to verify that.

13 Indiana State law -- and -- and a number
 14 of other states. Indiana happens to have been the one
 15 I've cited before to the Board, but you'll see there are
 16 a number who do that. And my proposal to the Board are
 17 all sliding scale of value received.

18 Then there's a set dollar value on
 19 specific-sized loans and other sizes not allowed. Now my
 20 example is Unicash in Ontario, but I now understand from
 21 -- from Ms. Friesen's testimony -- and I think it's also
 22 Mr. Osborne's testimony -- today that it is happening
 23 with some of the smaller ones in Manitoba. And Unicash
 24 is not in Manitoba. So that, you know, I mean again I
 25 couldn't survey every -- every lender, but -- so we do

1 see that.

2 And then we have the complex combinations
3 of fees: Money Mart, Rentcash, and I guess I should add
4 Sorensen to that, and probably other firms too -- well
5 definitely other firms, because I can't identify fixed
6 percentages in everything that's on Table -- Table 3 that
7 Mr. Osborne presented.

8 MR. BYRON WILLIAMS: And -- and just
9 before you leave this page, Dr. Robinson, I'll in -- in
10 terms of Sorensen's just because we don't want to leave
11 something incorrect on the record, we'll -- we'll double
12 check that. I'm -- I'm sure you've got -- and then we
13 will undertake to provide a -- a correct answer to this
14 slide just so that there's no miscommunication.

15 DR. CHRIS ROBINSON: Right.

16 MR. BYRON WILLIAMS: Is that all right
17 with you, sir?

18 DR. CHRIS ROBINSON: Yes, that's fine.

19

20 --- UNDERTAKING NO. 84: Dr. Chris Robinson to check
21 whether Sorensen uses a
22 complex combinations of fees
23

24 DR. CHRIS ROBINSON: Okay, the complex
25 stuff. So the complex people enter. And -- actually

1 that -- that undertaking applies to this slide as well,
2 because I kept on referring to Sorensen's.

3 Interest on value received, usually at a
4 59 percent APR, Money Mart and Rentcash, and for its
5 opening Salvo National Cash in Manitoba. But that is
6 only temporary. They are waiting for your decision
7 before they charge anything more than the criminal rate
8 of interest.

9 So for a -- a while -- for a while anybody
10 else and -- competing in the areas where those stores are
11 in Manitoba is facing some pretty horrendous competition.
12 And you have heard reference yesterday that they may be
13 doing even more, but I have no knowledge of that. But
14 what I do understand is that they're only charging the
15 APR and nothing else, no other fee.

16 However, the important ones are Money
17 Mart, Rentcash. Some firms divide a fee that is a fixed
18 percentage between an interest portion and a fixed
19 percent of value received, that is the contract you get -
20 - Cash Money, as an example, says, You're actually paying
21 18. -- well, I can't remember -- 18.2 percent fee for us
22 doing this favour for you, and 1.8 percent, which amounts
23 to a 5 -- 59 percent APR.

24 An interesting distinction that has been
25 in the market as long as I've been engaged in this

1 research is that Money Mart charges -- Money Mart
2 apparently is the only company other than -- place other
3 than me in Canada that understands what an EAR is.

4 They charge an effective annual rate.
5 That is they charge a rate that compounds to 59 percent
6 annually. And I know that they're doing this right.
7 I've checked it on many occasions. It works out to five
8 (5) decimal places. They really are accurate, and so --
9 which means it's a -- they quote it as if they're doing
10 weekly. It's 46.44 percent APR. Again the amounts are
11 trivial relative to the other parts of the fee.

12 Okay, however, this has become sort of -
13 - we have to know this is here, but it's become sort of
14 irrelevant because once you set the rates the criminal
15 rate of interest no longer applies. We don't need to call
16 it interest. It is a fee and a cheque cashing fee the
17 customer can't avoid.

18 Now without naming anybody, you have heard
19 this referred to without names attached. But I'm
20 attaching the name. It is Money Mart that does this, and
21 it has always done this.

22 I have now discovered from a discussion
23 with Ms. Friesen that I may also be misinterpreting the
24 Money Mart contract in a very subtle way, which I think,
25 given the expertise that I possess, really does

1 underscore the difficulties of figuring out the fees
2 here.

3 But in any case Money Mart -- the way
4 Money Mart does it is that the -- and Ms. Friesen will
5 correct me if I've got this wrong, because this -- they
6 have given her permission to discuss what they do. So
7 she has ethical permission to discuss them.

8 Money Mart charges its fee on the basis of
9 the due date is the day before your payday. If you pay
10 off before payday, you face nothing but the interest.
11 If, however, we have to cash the cheque, Well we have
12 this extra cheque cashing fee, which is 13.99 percent of
13 the value of the cheque. And the question between Ms.
14 Friesen and me is whether -- I believe it's principal
15 plus interest they charge it on, because that's how I
16 understand they write it. Or it may be the value of the
17 whole cheque, which means there will be a complex
18 mathematical calculation.

19 But in any case -- and I have been -- it
20 has been suggested to me, Well, the customer can avoid
21 it. I'm a personal finance expert. And people who are
22 in this situation, regardless of where they are in life,
23 if they had to borrow from a payday lender, they do not
24 have the alternative of paying off before the payday. If
25 they could have done that they wouldn't be there.

1 So as far as I'm concerned the regulation
2 should incorporate this. Of course that point has been
3 made forcibly to you by a certain party already.

4 But optional insurance, we've got to deal
5 with the optional insurance. I won't comment further on
6 it. Of course it has to be disclosed that it is
7 optional. If it isn't optional then it becomes part of
8 the cost of the credit.

9 You do notice that optional insurance
10 benefits the lender more than the -- the borrower,
11 because it just builds up a pool that they use to protect
12 themselves. It is not actuarially sound; the rates are
13 much too high. However, it's not -- it's another rabbit.
14 It's not a horse.

15 A brokerage fee to process a loan for a
16 lender who's independent of the store, Rentcash, Rentcash
17 is the one in Canada that I know who does this. And I
18 should think you'd have to be fairly large for this to
19 ever work. And of course you've received various
20 testimony from Rentcash and Assistive and so on.

21 Advance America in the US has abandoned
22 this model. And it has done it very recently, one of the
23 things that makes it complicated for me to deal with
24 their numbers. It's not that they were doing it
25 exclusively in any case.

1 They had -- the bulk of their operations
2 were, but they've gotten out of it completely. So their
3 most recent quarterly 10-Q report, which is on file with
4 you, shows no service fees. Okay, it's all their own
5 loans from their own stores.

6 There are other American companies doing
7 this. Sometimes it's because of the American
8 jurisdiction and its laws. There are a lot of American
9 jurisdictions, and I can't advise you on every one of
10 them.

11 A debit card purchase fee, the loan amount
12 is loaded onto the card. For example, Rentcash. Now
13 another party has pointed out this amount and that this
14 should be included. And -- and I agree, and that is what
15 I had in mind in my recommendations, where I specified an
16 amount.

17 In other words, I don't regard this --
18 remember I keep saying this is a business case. I don't
19 regard this as an unreasonable or, you know, exploitive
20 behaviour on the part of Rentcash at all -- perfectly
21 sensible.

22 And I suspect others are going to start
23 adopting that. It's the easiest for a big company,
24 because it costs money to put together such a system.
25 But we do have to account for it and regulate it, because

1 it, you know, could an amount of money. It could be that
2 they're going to charge it each time.

3 Then -- and this one, of course, is very
4 difficult. And I can't give you an expert answer in
5 every aspect of it. But it is my advice that you need to
6 consider the third -- third-party ATM usage fee that a
7 customer can't avoid.

8 And now, first of all, there are sometimes
9 agreements -- and I simply don't know what's happening in
10 these cases. I believe Rentcash has said this is not the
11 case. But there are agreements sometimes where third-
12 party ATM shares the fee it charges with whoever
13 initiated. But I'm not going there, because I simply
14 don't know enough, and I suspect it depends on the
15 situation.

16 However, there is a third-party ATM usage
17 fee. And if I understand correctly how this kind of a
18 debit card has to work, it is not a generalized debit
19 card like my Toronto Dominion Bank card. It is a card
20 with a specific amount loaded on it, something like the
21 French Smart Cards. And consequently it has to be
22 withdrawn from an ATM.

23 Now if I'm wrong, you can correct me, but
24 I believe that most merchants don't accept that. So you
25 have to go the third-party ATM and get your money out.

1 And if that's the case you're paying a fee.

2 And since we have customers who we know
3 need money fast, suggesting to them that an alternative
4 is to receive a cheque in the mail -- and I don't know
5 about you, but I have troubles even with electronic funds
6 transfer, let alone waiting for it through the mail. I
7 had World Bank hang \$400,000 in the air over me for two
8 (2) weeks that way.

9 So -- and these people, I mean, you know,
10 you've got the money out for -- you can't get the money
11 for three (3) days and you're paying interest on it and
12 it's only a fourteen (14) day loan. Give me a break.
13 Okay, this is not reasonable. So I argue that the third-
14 party ATM usage fee is something the customer can't
15 avoid, not realistically.

16 This is not the business where the
17 customer can avoid that. So therefore it has to be
18 allowed for in the regulation. The way to do it, as I
19 proposed in more detail somewhere in my writings there,
20 is that you do it through the -- deduct it from the value
21 received.

22 However, I can't tell you what to deduct
23 from the value received, because the fees vary. I am
24 happy to leave that conundrum to the Board, because I
25 don't know what to advise. Something, but I don't know

1 what the number should be.

2 Okay, more fees, default fees. We've
3 already heard some evidence, wide variation, not all
4 firms charge them. It's always a fixed dollar amount.
5 It's always the claim that it's for NSF's, but NSF's don't
6 cost that much.

7 However, as I have said very clearly, it
8 is a cost to the lender. Now, those costs are, of
9 course, built into the lender's whole cost structure when
10 I do my analysis, right?

11 I mean, staff are paid. They aren't paid
12 so many dollars for making phone calls about defaults and
13 so many dollars for issuing loans. They're paid salaries
14 and so on. However, it is a cost. It's something to be
15 discouraged.

16 If you want to be really moralistic about
17 what we should encourage people in society to do, you'd
18 also want to discourage people from not paying off their
19 debts. They also charge, sometimes, a separate fee for
20 an NSF cheque and sometimes not.

21 In other words, default fee plus, We -- we
22 had cheque bounce. It's not a large source of revenue.
23 In my models, the -- you know, the -- my -- the
24 Intervenors can inform you better than I can, but a --
25 quite a number of these things must ultimately end up

1 uncollected. I mean, that's where the bad debts come
2 from.

3 And so consequently, I don't think that --
4 that these fees are a large source of their revenue. So
5 this is another rabbit. It's a rabbit that we should
6 deal with, but it's not a big issue. I can't see it
7 being a large source of fees.

8 Rollovers, we have lots of agreement on
9 rollovers, but I wish to push this point home. So let us
10 imagine that we have an honest but poor cow herder, John
11 Osborne here, working on a ranch outside Souris, owned by
12 Byron Williams, who's a pretty tough task master at the
13 best of times.

14 And John is smitten by the charms of Anita
15 Friesen, the -- the milkmaid. And so he -- he goes to
16 Jovial Jerry Buckland for a payday loan, because he wants
17 to buy her a really nice necklace. So he borrows three
18 hundred dollars (\$300).

19 Well, this doesn't sit well with farmer
20 Williams. We won't discuss his motives in this, but he
21 fires John. So here's John, stuck. Anita's got the
22 lovely necklace. John's been thrown off the farm. He
23 owes three hundred dollars (\$300) to Jovial Jerry.

24 And despite Jovial Jerry's protestations
25 of social responsibility, he does rollovers. So borrow

1 three hundred (300) at 20 percent. You notice I didn't
2 make him a high cos -- this highest cost lender.
3 Straight 20 percent fee, nothing fancy about it. 20
4 percent for two (2) weeks. It'll end up to 25 percent of
5 biweekly net pay.

6 End of two (2) weeks, John owes three
7 hundred and sixty (360), but he's lost his job and the
8 cheque bounces. He's the farmboy. He doesn't realize
9 the cheques bounced.

10 So Jovial Jerry charges a thirty dollar
11 (\$30) default -- you'll notice this is not the highest
12 default he could have charged -- thirty dollars (\$30) for
13 the NSF.

14 Cons innocent John here into believing
15 that -- that he actually had to pay thirty bucks (\$30) --
16 it's not that high -- and rolls the loan over for his
17 standard 20 percent fee. This is a rollover. This is an
18 example. I'm not picking on one particular company other
19 than Jovial Jerry here, but this is a standard one.

20 End of four (4) weeks, he owes five
21 hundred and four dollars (\$504). Six (6) weeks, he owes
22 six hundred and five (605).

23 Eight (8) weeks, he has job at the same
24 pay, okay? So, you know, a kindly -- another Jovial
25 Gerry Gaudreau hires him as a -- as a cowherd. And --

1 and he's back at work. And he actually does know how to
2 look after cattle, by the way, if you're -- if you're --
3 if you need somebody.

4 Now, he owes seven hundred and twenty-six
5 (726), but of course Gerry isn't quite so generous as to
6 pay him in advance. So it isn't until ten (10) weeks he
7 gets his first paycheque. Same rate, so it's twelve
8 hundred bucks (\$1,200). And he is now required to pay
9 the lender eight hundred and seventy-one dollars (\$871)
10 of that twelve hundred (1,200).

11 So he has no money. Anita has this
12 beautiful necklace, but he has no money to take her out.
13 He doesn't even have money for the bus fare. He's in a
14 different location. He's not in Surras anymore. He's
15 now working in Gimli. And the romance founders.

16 You know, everybody is unhappy except for
17 Jovial Jerry here, who gets his pound of flesh. I think
18 I've made the point about rollovers. Okay?

19 Now, we have agreement from CPLA. We have
20 agreement from Rentcash. Money Mart doesn't do
21 rollovers. Not all, but most American states ban them.
22 Okay.

23 We do not have that choice, as I
24 understand the law. Manitoba has chosen to pass a law
25 that says "replacement" rather than -- you know, that

1 replacement loans have to be regulated, but not that
2 they're barred.

3 So I've tried to define it as at a
4 reasonable rate, and now you remember what I said before?
5 Ten dollars (\$10) plus 1 percent. And I guess I should
6 have done this example over again and said suppose,
7 instead, John was caught with -- with my rules.

8 Well, I think you can imagine that the
9 amounts would -- would be nowhere near the same. Okay?
10 He would not be just ruined on his first paycheque,
11 unable to have enough to even eat. Okay?

12 So there is two (2) issues. Rollovers, I
13 think very clearly, are one (1) of the horses. Okay. So
14 my advice to the Board is that this one requires very
15 careful attention and that the law requires it to be in
16 the form of a replacement fee.

17 There are quite a few dollars for the
18 lenders. The biggest horse is still the fundamental fee
19 on the first loan, because remember, some of the
20 rollovers will fail and all the rest of it.

21 So that's the biggest part of their money,
22 is coming from the first payday loan. But the rollover
23 produces a fair bit of money, and more importantly, it
24 places some consumers in a terrible position.

25 So if we are balancing, as I said earlier,

1 the interests of consumers and lenders, we do not want
2 the revenue for the payday lender coming from rollovers.

3 We want that revenue coming from the main
4 loan, because if you don't have the rollovers, you have
5 to have a higher fee. I mean, you have heard that story
6 from Rentcash. It's absolutely true.

7 And so that's how my fee recommendations
8 are -- are working. This is not really all that
9 controversial, but I wanted to make it clear how
10 important it is and how careful, in view of what Ms.
11 Friesen and Mr. Osborne have told us, how careful we have
12 to be about how it gets defined in order that -- I mean,
13 you know, we've -- we've heard that these companies that
14 are offering -- offering Ms. Friesen a rollover -- sorry.
15 It was Ms. Friesen only who talked about rollovers.

16 She's being offered rollovers. But
17 apparently by companies that don't owe -- don't do
18 rollovers, although none -- the one (1) company said
19 they're not allowed to by law. The only thing that's
20 stopping them is their CPLA code of ethics.

21 But -- so this is a horse, and I'm leaving
22 it, you know -- I mean I'm advising you that this is the
23 effect that it has.

24 Okay. So how do we determine a just and
25 reasonable rate? All right. So now I'm -- I'm heading

1 into the -- the actual, really gory numerical work that I
2 did and -- and explaining it.

3 And, so first I'll talk about how I did
4 it. Just an overview. I mean this is very messy stuff,
5 but let's see it basically.

6 So I model a cost and revenue structure of
7 stores and companies. Basically I do it per store. It's
8 the easiest way to do it. That way I capture both the
9 company and the individual proprietor, including the cost
10 of capital as an expense.

11 Now this is not the way that it appears in
12 financial statements, for example. Cost of capital is
13 not charged that way. And in regulatory hearings, you
14 can do it either by charging it as an expense or by
15 saying, Here's your capital. Here's the permitted rate
16 of return. We allow you to earn that much. It -- it has
17 exactly the same effect.

18 But it is important to remember, and some
19 of the -- quite a number of the interrogatories to me --
20 although I thought I'd explained this clearly, but
21 clearly, you know, I didn't do it well enough -- so that
22 all of my analytical tools, which I have given -- given
23 to you, and -- and will give the, you know, the most
24 recent ones to you, use that as an expense, just as Ernst
25 & Young did when it was determining its costs.

1 It put a dollar figure on cost of capital.
2 You know, a rate times a -- a rate base. So that I'm
3 doing that, and therefore the ultimate output of any
4 model is excess profit. Not net income, not cash flow,
5 but an excess profit, so that you're aiming to be at
6 zero.

7 And I have been criticized in some of the
8 interrogatories for saying, Well, you can't allow us to
9 have zero profit. But of course I'm not. The profit has
10 been built in.

11 The profit is also supposed to be built in
12 by everybody in the form of paying an appropriate wage,
13 or a salary, to an owner/manager who works in the
14 business. I have requested but received no information
15 upon what values were used by Deloitte and Touche and
16 Ernst & Young, and I've received -- you know, there --
17 there is no evidence.

18 I mean the only evidence I can cite for, I
19 guess, is the compensation to the two (2) chief -- two
20 (2) senior executives of Rentcash. And so consequently
21 -- anyway that's how my model will work. So that's very
22 important to understand.

23 We're aiming -- of course, we don't get to
24 a zero figure. Actually I did in one of the -- one of
25 the runs that I did yesterday I actually came up with a

1 zero figure, but just never happens. But you get around
2 zero and that's where you're aiming for.

3 Okay. So that is me applying my
4 definition of a fair -- of a just and reasonable rate to
5 the actual spreadsheet.

6 Find reasonable empirical data to use in
7 the model. This, of course is highly contentions and we
8 will be debating that, you know, for the rest of our
9 natural lives and -- and long after. But I will discuss
10 what I have and that is where many of the differences
11 occur when there are differences between my own views and
12 the views of -- of other evidence you've seen.

13 Estimate the volume of loans as the
14 underlying driver of revenue and cost. Okay, Ernst &
15 Young and Deloitte & Touche expressed it that way. They
16 made a serious error in my opinion in -- in one (1)
17 aspect of that, but that general principle is something
18 that I follow as well. Something drives the business; an
19 accountant might recognize this as something like
20 activity based cost. Everything's tied to the volume of
21 loans or practically everything.

22 Estimate a fair real equity rate of return
23 and apply it to get an estimate of net capital investment
24 required to get the cost of capital.

25 Now -- and I -- I actually really explain

1 -- explained that in the first -- in my first point. It
2 has also been a point of debate as to what a fair equity
3 rate of return is. I have in -- introduced
4 interrogatories to try and get people to -- other people
5 to acknowledge whether they're talking about real or
6 nominal rates. It is my expert advice that doing the
7 analysis this way on a single year is assuming a
8 perpetuity and it, therefore, must be a real rate of
9 return, without anybody who's using a rate that is
10 effectively a -- you know, an inflation included rate,
11 would then need to do, you know, a spread sheet of many
12 years in which all of the revenues and costs are inflated
13 as well.

14 A very -- very tedious undertaking will
15 not get you a better answer. However, if you're going to
16 do it the way I'm doing it with a single year you are
17 assuming a perpetuity and it must be a real rate. Okay.

18 This is not one of those things where we
19 are talking about a -- a difference of social views or
20 something. We're talking about a matter of -- of finance
21 principles applied properly. If you're going to use this
22 kind of rate regulation, you have to use a real rate.

23 Now -- and I used equity. I used equity
24 because the big business may be able to borrow money, but
25 the small businesses they can't borrow money. They

1 borrow money sure and they have to put up, you know, they
2 -- they have put up the wife, the kids and the house for
3 collateral. Okay. And the bank will take -- take the
4 house and -- and sell the kids into slavery, if -- if it
5 has to, to get it's money back.

6 So who's taking the risk? It's the owner.
7 So you may borrow, but it's -- your risk is equity. So I
8 just use a straight equity rate of return.

9 However, I've said enough about this
10 because as Dr. Gould and I have agreed this is not --
11 this is a rabbit. This is not big.

12 And then the final thing is you fiddle.
13 You use trial and error. You just simply put up fees.
14 Now, I've done enough work for long enough on this. I
15 now have a fair idea which fees will work so it doesn't
16 take very long, but you use trial and error to find fees
17 that when entered into the model yield approximately zero
18 excess profit and those are the fees that are just and
19 reasonable rate. Okay. That is how I get it.

20 And I will shortly show you the
21 spreadsheet and show you -- and we already filed it in --
22 in evidence, a series of results from this spreadsheet,
23 just a summary, so that you can see what happens if you
24 make different assumptions. And that's how you use a
25 spreadsheet like this. You can do whatever assumptions

1 you want.

2 The Board is -- you know, the Board will
3 have the -- the spreadsheet itself -- you know, I mean
4 the actual Excel file and you are free to use it and
5 decide from all the evidence you've received what you
6 actually think should be in there. Okay, that's --
7 that's how you can -- you can use that.

8 The only thing is and -- and I'm -- I'm
9 not trying to be either funny or -- or rude or anything,
10 but you're going to have to get it directly from me for
11 computer reasons. Okay. And it's just a problem with
12 computer systems through the public interest law centre.
13 Any spreadsheet that you take through there will be
14 corrupted. It's -- it has to do with the -- the Linux
15 operating system.

16 I'm sorry, I'm just warning. You -- you
17 in fact --

18 MR. BYRON WILLIAMS: Not -- not
19 politically corrupted, Dr. Buckland (sic), but just
20 technically, right?

21 DR. CHRIS ROBINSON: Yes -- yes, no
22 they're not -- they're not corrupted, no.

23 No, the problems we've had with con --
24 okay, so, I mean I probably shouldn't be saying this but,
25 you know, I'm going to save your staff some horrendous

1 problems, because they'll just get junk if it goes
2 through that route. So I will give you the spreadsheets
3 directly off my data keys. Okay.

4 I mean if you don't want them then you
5 don't have to have them, but you know, I'm -- I'm -- you
6 see, I'm trying to make sure that you -- that you
7 actually agree to make the cost determination in the end
8 and pay my fee, so I want to persuade you.

9 So, Dr. Gould, now you should -- you
10 should reveal connections and -- and biases and so on
11 here, and I already have revealed part of it. Of course
12 I've known Dr. Gould or we've know each other for many
13 years, and we don't work together directly. You know,
14 we're not co-authors, though we share the benefit of
15 having worked with Myron Gordon.

16 However, we do have this common
17 background. You know, we both grew up in incredibly cold,
18 windy terrain. We both went to the University of Toronto
19 for a doctorate. And Dr. Gould's work is, I have come to
20 realize, I've come to appreciate what he's done, is
21 actually quite close to mine. It's -- in principle it is
22 the same as mine. I'm going to argue why I think you
23 should accept what I do instead of what he does, but I
24 can identify what the differences are and where they've -
25 - where they've come from. Okay.

1 So with that let me talk about Dr. Gould.
2 Now Dr. Gould actually does two (2) things. One (1) of
3 them you cannot do, and this is in my area of expertise.
4 He compares the accounting rate of return of payday
5 lenders with that of banks. You can't do that. It
6 doesn't work.

7 And the reason it doesn't work is because
8 of the accounting difficulties inherent in using any
9 accounting numbers. And in fact if you wanted to do this
10 you would be comparing market rates of return. I'll give
11 you the example of banks versus payday lenders -- and
12 this is only one (1) part, as -- because you have seen
13 and heard in the expert evidence, I work in this field, I
14 expose accounting frauds as -- as part of my livelihood.

15 One (1) of the problems with a book rate
16 of return is that the equity is stated in historic cost
17 dollars. You may recall how ancient Canadian banks are;
18 their equity has been built up over many years and so the
19 dollars are not comparable. So if you take current
20 income, this year's income, and divide it by equity
21 that's been built up in layers over many years, with no
22 inflation adjustment, you get high rates of return.

23 If you take a payday lender, they're much
24 newer firms, therefore, their rate of return will
25 automatically look higher, relative to the banks, simply

1 because their capital has been built up very recently,
2 their equity.

3 So return on equity and return on assets -
4 - the same problem occurs -- will be -- the denominator
5 is forcibly much higher relative to the same income. You
6 have to use market rates to avoid this problem and of
7 course most of the payday lenders are not traded. The
8 only one that is traded is Rentcash.

9 Now you also need long histories. I've
10 discussed all these issues in -- in more detail in one of
11 the Interrogatories. But I simply can't accept using the
12 accounting rate of account return. If you do wish me to
13 do that then I will also introduce Advance America, which
14 has got an absolutely killer rate of return, but I would
15 reject if for the reasons I've just stated, as being not
16 valid. But it's doing really well. Okay.

17 So, however, really what Dr. Gould is
18 doing, you know, what the main part of what is and where
19 he comes up with recommendations, is he relies on the
20 cost figures from the Ernst & Young and Deloitte & Touche
21 study and thus the just and reasonable rate is equal to
22 some average of the cost figures per hundred that they
23 provide. Okay. I mean, you got to cover the costs, and
24 the cost of capital is in there. Okay.

25 So that conceptually this is same thing as

1 I am doing. Okay. This is the same thing. The
2 differences occur with respect to the data and the
3 question of balance, okay. So let's be very clear where
4 these differences are occurring.

5 And it also should be said -- something
6 else should be said -- Dr. Gould pointed out that I seem
7 to be wrong with certain numbers because he said, Here
8 are the most recent numbers and it looks like it's not
9 going as fast as Dr. Rob -- the sales aren't rising as
10 fast as Dr. Robinson said. And, yes, he's quite right
11 and I in fact have changed my opinions about that.

12 Within maybe two (2) days after Dr. Gould
13 filed his study the Money Mart annual report -- annual
14 results came out and it's 10K, and so I was able to
15 update again and therefore leap-frog over Dr. Gould's
16 numbers. And that is one (1) of the problems always that
17 happens here, so that we are -- keep changing the
18 numbers.

19 So he and I are both trying to provide you
20 with the most recent data that you can think of. Okay.
21 So that also provides some -- you know, creates some
22 differences. And then of course neither of us
23 anticipated Advance America coming which just makes it
24 more complicated. And I have -- I have incorporated
25 Advance America into my work now.

1 But -- okay, so his conclusion was 20 to
2 23 percent of principal should be the cap. Okay. And he
3 gave a range, which was a perfectly reasonable way, and
4 that's what I did in PUB-18 -- 1-PUB-18 Revised. I'm now
5 -- have, of course, come to a single number, and I'll
6 explain why that is, but.

7 So what are my reservations with Dr.
8 Gould? Okay. The accounting rate of return I've all
9 ready told you about. Okay.

10 There is a less detailed examination of
11 the underlying data. I have all ready written criticisms
12 of Deloitte & Touche. You've also received criticisms of
13 Deloitte & Touch from other members of the Coalition
14 Group of -- of expert witnesses with respect to sample,
15 selection, and so on.

16 The Deloitte & Touche study, although I
17 occasionally used some numbers for it when it seems to
18 where I've got nothing else or where it seems to me that
19 they're less likely to be biassed, it's cost figures are
20 not credible for doing this. You've seen my market rates
21 of return. They excluded 90 percent of the market. This
22 is not valid. Okay. 90 percent of the volume is
23 excluded. You can't use this for a regulatory decision,
24 in my opinion.

25 I don't mean that they only sa -- got 10

1 percent sample. I mean, they excluded from the start 90
2 percent of the loan market.

3 However, Ernst & Young did not do that.
4 It did not have as large a sample. It had some
5 interesting artifacts from the sample, one (1) of which
6 only occurred to me, finally. I was -- and -- and this
7 will interest Dr. Gould. I -- I had not thought of the
8 weighted versus -- because I was rejecting their numbers,
9 I'd not thought of the issue of weighted -- of which
10 weighting you should use.

11 The weighting, if they were to do it
12 today, would change considerably and the reason is
13 because they were assume -- they were sampling stores
14 that were under the control of, I believe. I don't
15 actually know this, but the count are -- at that time,
16 Money Mart had so many stores already under the Money
17 Mart banner, that they should have had far greater
18 percentage of the study than they did.

19 And the reason they didn't, I realized,
20 almost certainly is because at that time, Money Mart had
21 far more franchises. It's been buying all its franchises
22 back, and so consequently it has a lot more stores now.

23 But at that time, it was, you know, about
24 50/50 franchise and non-franchise. And so Money Mart
25 actually wasn't as big a proportion of the CP -- of the

1 CP -- of the original Ernst & Young study as we would
2 expect.

3 Nonetheless, they do tend to bias that. I
4 prefer always if I can to use actual identifiable
5 numbers. But the biggest problem -- well there are a
6 number of problems, but the big one, the -- the horse in
7 the stew again, is that they froze in time. They took an
8 observation of cost and divided it by the volume at that
9 time. And it was an industry that was expanding rapidly.

10 Consequently it had -- and you may realize
11 this from retail an -- an analysis of retail operations.
12 You always talk about same store sales; compare same
13 store sales year over year. Because if you open a new
14 store, of course it doesn't do -- get all its volume in
15 the first year. There has been evidence filed from
16 statements by -- Gordon Republic, statements by Gordon
17 Reykdal, the Chief Executive Officer of Rentcash, that
18 Rentcash stores break even at eight (8) months.

19 But break even is not the same as making a
20 fair rate of return yet, either. And it in fact his --
21 as I interpret his speeches, it takes -- can take two (2)
22 or three (3) years before they get to the mature volume.
23 I have made allowances for this in my analysis to the
24 extent that I can, but of course it's very much an
25 approximation.

1 However, it means that the costs in the
2 Ernst & Young study are biassed upwards by a very
3 substantial amount -- likewise in Deloitte & Touche --
4 and I have no way of analysing them, because I do not
5 have the maturity pattern of the stores; how many stores
6 were open within a year, how many within two (2) years,
7 et cetera.

8 Deloitte and Touche gave a bit of evidence
9 on that. They'd obviously heard about my criticisms, but
10 they didn't actually remedy them, which they could have
11 done, but for whatever reason did not do so. I mean, my
12 criticisms were public. They were published in the Acorn
13 Report.

14 So those numbers are biassed very high and
15 that is one (1) of the reason why you're seeing such high
16 numbers and they work out. I don't do it quite the same
17 way in my regulatory stuff, but they come out higher than
18 what I use. Higher than what I observe for Money Mart
19 and now for Advance America. And that is why I do not
20 use those.

21 I use some aspects of the EY study, and
22 you know, it's -- I mean there a lot -- a lot of very
23 good things. They worked very hard on it.

24 There is some illusion created that I was
25 actually a consultant to them. The reality is that they

1 would give me what they were proposing to do, and say,
 2 But our client wants it to hurry, so we need to hear from
 3 you by tomorrow or you can't -- we won't change anything,
 4 so that I did have some effect.

5 But unfortunately, I didn't think of this
 6 problem of that they should have made some allowance --
 7 figured out a weighting to allow for the -- how long the
 8 store had been open until long after.

9 I mean, had I thought of it, of course, I
 10 would have advised them and I think they might well have
 11 considered that and tried to do something about it. But
 12 I just didn't think of it and that's because they didn't
 13 give me enough time and the client didn't. And doesn't
 14 this sound very familiar to how we work in business,
 15 anyway.

16 So now there's also an ethical choice,
 17 which it's clear, and I'm making it clear that it is an
 18 ethical choice. I'm tending to make the ethical choice
 19 of what will benefit most borrowers. And to some extent,
 20 it's a choice between that and what some lenders and
 21 borrowers get.

22 So if you go -- if you leave -- take rates
 23 that seem to allow a greater number of stores to remain
 24 open, this means that there's more service available to -
 25 - in the market, you know, in various locations.

1 But this only benefits some lenders -- or
2 sorry -- some lenders, right. I mean, some of the
3 lenders are -- you know, are not affected by this -- and
4 only benefits some borrowers. And as I've already shown,
5 the volume is very concentrated. Furthermore, the
6 mapping studies show that the volume is all in Winnipeg
7 really. Okay.

8 I mean, let's not kid ourselves. This is
9 a study where we are looking of provision of a wide range
10 of services to small communities. We're looking at a
11 wide range -- a wide range of people making almost all of
12 their money in Winnipeg. Okay. And that's the reality.
13 That's not a morale statement, that's just the reality.

14 You know, I mean, we don't see -- we don't
15 see the -- the Fyxx downstairs, the coffee service
16 downstairs does not have outlets in every small community
17 in -- in Winnipeg -- in Manitoba, it wouldn't make any
18 money.

19 So there's an ethical choice, okay. You
20 chose lower fees, you chose lower fee cap. Some more
21 lenders will -- will find it very difficult to operate,
22 but borrow -- a whole lot of borrowers will benefit.
23 Okay.

24 Okay. Oh, yes, and I've already talked
25 about that point.

1 Okay, Dr. Clinton, the third approach
2 given to you.

3 So really all I'm -- really what I'm
4 saying is that Dr. Gould and I are very similar in how we
5 are approaching this problem. I didn't appreciate that
6 at first with his report, but I do now.

7 And if I thought about -- the doctoral
8 courses that he took, you know, two (2) or three (3)
9 years ahead of me with the same professors, I should have
10 realized that we would do the same thing.

11 Okay, Clinton. Now, Dr. Clinton's method
12 is -- Dr. Clinton's method is difficult to explain. It
13 is, however, something that -- that -- you know, that is
14 used and -- and widely used and -- and widely understood
15 among economists. And -- and as part of my education, I
16 was forced to learn a whole lot of economics and I
17 haven't forgotten all of it yet.

18 So assume that demand and supply curves
19 are in equilibrium, okay. So whenever there's -- we've
20 got a competitive market, and so the observed prices are
21 equilibrium ones and on a market that is soon to be a
22 competitive. Now, you've al -- well, we'll -- we'll get
23 back to the criticism, okay -- this is what you've got.
24 You've got to make a lot of assumptions to make this
25 work. Okay. This is something you make undergraduate

1 students do because -- so they learn the technique.

2 But assume demand is pricey and elastic.

3 And this is then assuming that producers are selling at a
4 price equal to marginal cost. That's what -- otherwise
5 this doesn't work, okay, you can't do the analysis at all
6 because you're not measuring correctly the surpluses.

7 So what you're doing is you're saying --
8 let me explain this slightly differently. I -- I think -
9 - I think you've had enough of this stuff, right.

10 Okay. Let me explain this differently.
11 You've got a bunch of people in a market who are
12 demanding payday loans. He's assuming the pri -- demand
13 is pricey and elastic but it isn't. More people will
14 demand them if they're lower. I mean, heck, you know, if
15 payday loans were at 2 percent, I supposed I'd take them
16 because I can make more than that off my money. All
17 right. So that's a ridiculous situation.

18 But if payday loans were at, you know, 25
19 percent interest, they'd be competing with the bank
20 credit cards. So it -- you know, the whole population
21 could be using them. If, however, they are offered at 30
22 percent of principal and they break your kneecaps if you
23 don't pay up in two (2) weeks, not so many people will
24 want them.

25 So some people are willing to pay 30

1 percent, but the market ends up at 20. Those people who
2 are willing to pay 30 percent only have to pay 20, they
3 gain. They actually win because the price is lower than
4 they were willing to pay. So some people get what we
5 call a consumer surplus, okay.

6 So that -- and then -- you know, I mean,
7 my -- my cup of coffee's an obvious example. I could
8 surely get a cheaper cup of coffee at Tim Horton's than I
9 could at The Fyxx.

10 Now in this case I -- I argue that there's
11 some quality-- well, actually I -- from what I hear I
12 don't drink coffee, this is something else -- but I
13 understand that there isn't a quality of difference, that
14 Tim Horton's is really good.

15 But in any case, if I'm willing to pay the
16 Fyxx prices -- if I go to Tim Horton's I get a real
17 benefit. I get a genuine benefit economically. I pay
18 less for my coffee and I would of paid more.

19 At the same time there are payday lenders
20 who are really efficient and who could charge 10 percent
21 and they observe a market price of 20 percent and they
22 make pots of money, far more than we think they should be
23 making, and that is a producers surplus.

24 What Dr. Clinton is arguing with a whole
25 lot of other assumptions, so we can actually put numbers

1 to it -- so that concept is -- is perfectly legitimate.
 2 Okay, that's a perfectly reasonable way to look at it.
 3 What we want to do is maximize the total surplus that
 4 everybody gets.

5 That -- to actually measure that you have
 6 make all these assumptions and that's why I sort of, you
 7 know, I looked at his numbers and I said, Well yes, you
 8 know, you can get any numbers you want if you do make
 9 enough assumptions. But he came with a -- seemingly a
 10 counterintuitive conclusion that a net -- the fee cap of
 11 35 percent provides greater total surplus and lower fee
 12 caps.

13 So he's saying that the benefits of
 14 allowing every consumer to pay really high rates are
 15 greater and -- and plus allowing the producers now to
 16 produce, you know, and make huge profits -- are in fact
 17 unequivocally better than allowing consumers to pay less,
 18 but then the producers lose something. Okay.

19 So that's what he's saying. And he's
 20 putting numbers on it by making some very strong
 21 assumptions, one of which is that his price observations
 22 rep -- represent equilibrium. Now we've already had the
 23 discussions from Dr. Simpson that this isn't an
 24 equilibrium; this isn't the competitive equilibrium at
 25 all and it -- it clearly isn't.

1 But -- so there is, however -- so that's
2 the economist errors. We see a economist looks at it and
3 says, Well this one -- it doesn't work in this situation.
4 But I have an argument that comes from finance theory and
5 more important a data argument, so that -- okay -- so
6 this is a long established economics concept --
7 construct. It is neoclassical economics.

8 And here is where I don't like it in
9 principle. And this is a finance -- actually a finance
10 observation, not that finance has many principles, but in
11 this situation in -- sorry in -- this welfare analysis is
12 always measuring dollar for dollar. The producer dollar
13 is the same as a consumer dollar, you're just trying to
14 maximize the total that's available. Okay. But we know
15 that this decision here, we are in fact having to make a
16 tradeoff between the two (2).

17 The implied -- well actually, explicit
18 tradeoff in a neoclassical framework is a dollar is a
19 dollar no matter who's getting it or losing it, and since
20 the -- the value of the surplus is -- is positive under
21 35 percent, given all the assumptions, and this has got
22 to be good. And that ignores the utility or marginal
23 utility of a dollar to the different players.

24 One (1) of the entries in his thing is
25 that if the producers make less money they pay less

1 income tax. Now I'm all for companies paying more income
2 tax, especially -- you know, I love it when payday
3 lenders pay lots of income tax because who do you think
4 pays my salary as a university professor.

5 However, do you really think that Izzy
6 Asper gets the same benefit from a hundred dollars (\$100)
7 less in taxes that is given up by a working poor person
8 in downtown Winnipeg gets from paying a hundred dollars
9 (\$100) more on payday loans. I submit -- and that's
10 utility concept and it's long established in the very
11 original political economists and welfare theorists of
12 economics. And that is what this -- this is something
13 that finance does consider is -- is utility functions,
14 utility of money, and that is something that Dr. Clinton
15 is not considering.

16 So I argue that even if he can make -- do
17 the numbers this is an implied hidden ethical decision
18 and I think it is wrong. I think that it is in the
19 Board's purview to make the ethical decision that in fact
20 a dollar to the producers is not the same as a doll --
21 same welfare value as a dollar to the consumers, within
22 some bounds. I mean, if we have no industry at all then
23 no consumers can borrow and they have other problems.

24 You will recall Dr. Buckland's example
25 from Elliehausen of how if you borrow a loan and don't

1 roll it or anything you may get a benefit from a payday
2 loan, outrageous though it might seem, because you get to
3 go to work everyday. Okay. Or because you're able to --
4 you don't have to take TDC.

5 Now, of course, my argument is a -- as an
6 extreme environmentalist, is you shouldn't own a car in
7 the first place, but that one wasn't allowed in that
8 analysis.

9 So this, however, is another problem. He
10 assumes that payday lenders are pricing fairly for their
11 costs, but that is something that must be demonstrated.
12 In other words, you've got to demonstrate a competitive
13 market. That's what I'm trying to demonstrate. But he
14 assumes it.

15 Well, he's assuming what it is he's trying
16 to regulate and you can't do that.

17 However -- okay. He's using an unweighted
18 average. You remember he had this table where he says,
19 Well, I sort of find that the average payday loan rate is
20 here. Actually, he made a whole lot of mistakes with
21 this one and -- and I used the word mistakes advisedly.
22 I'm not taking cheap shots here. He used an unweighted
23 average of all the observed rates, but as I've shown on
24 the market concentration table, two (2) firms account for
25 84 percent of the market. And even if my numbers are not

1 perfect, maybe they'll change tomorrow, it's a huge
2 concentration factor.

3 And one (1) of those firms is Money Mart
4 with 50 percent. And Money Mart charges the lowest fees
5 around. So consequently, it's assuming that Money Mart
6 is -- his welfare analysis is actually assuming that
7 Money Mart is charging the market average, but it isn't.

8 So what's going to happen if we raise the
9 rates to 35 percent. Well, there's nothing to constrain
10 Money Market -- Money Market -- sorry, Money Mart from
11 raising its rates, nothing whatsoever. It can still do
12 that and still be below others.

13 And in addition the om -- observed prices
14 he's using. You will notice that I am -- that I work
15 always with the pricing formulas of the payday lenders.
16 I do not say, Well, it costs this much for hundred (100),
17 this much for three hundred (300) let's take some number
18 of that. That's quite inaccurate unless everybody
19 charges a flat percentage of principal and nothing else.
20 You can't average it otherwise. You have to, in fact,
21 work out what it costs for each loan and then aggregate
22 them. And that is what I do in my analysis and he does
23 not. And that also a very serious error.

24 So when he says it's actually 35 percent
25 is the average, he's including in that the first time

1 loan from RentCash. I mean, if you compare first --
 2 first time loan from RentCash in the APR -- okay, and
 3 buried somewhere in Ms. Friesen's work is Rentcash, and I
 4 can tell without revealing which one it is that, of
 5 course, it's going to look high because she was a first
 6 time customer. So she had to pay eight dollars (\$8) for
 7 the debit card. But I've already said that's a perfectly
 8 reasonable sort of way to structure your fees. It'll be
 9 a lot lower on the second time. I'll show you that on a
 10 -- on a spreadsheet.

11 So he didn't actually capture what the
 12 market really is. He's saying, Oh, they're charging up,
 13 but he's taking the highest possible rates. And he's
 14 doing it on relatively lower loans and the rates decline
 15 on lower -- on higher loans for some forms of fee
 16 structure. Okay.

17 So -- although, Dr. Clinton's theoretical
 18 basis is well accepted in economics, I'm rejecting it
 19 both on welfare grounds and then rejecting his
 20 application of it in that the data is irretrievably
 21 wrong, and therefore, that it -- that I do not believe
 22 the Board can -- we can rely upon -- upon that evidence.

23 I know these are very strong terms to use,
 24 but that is -- is what I have to say about that. Okay.

25 MR. BYRON WILLIAMS: Mr. -- Mr. Chairman,

1 the times for -- I'd like to check in terms of the
2 Board's -- there -- there is a bit more to go with Dr.
3 Robinson and certainly we're at the Board's pleasure, but
4 I want to make sure my witness has a bit of a break if
5 we're going to go on further.

6 And I leave that to -- to your -- to the
7 panel's discretion.

8 DR. CHRIS ROBINSON: Mr. Williams, the
9 witness -- okay.

10 THE CHAIRPERSON: I notice that Dr.
11 Robinson is saying here his analysis is coming in
12 excruciating detail.

13 DR. CHRIS ROBINSON: Yes.

14 THE CHAIRPERSON: So --

15 DR. CHRIS ROBINSON: Well, depends how
16 much detail you can cope with, how much you want, but it
17 is -- there is a fair bit to go, and I cannot judge -- I
18 mean, you have to determine by asking me what -- until
19 you understand what I'm doing or until I can explain it
20 properly. It may go very quickly, but it's not going to
21 be that quick.

22 THE CHAIRPERSON: Well, we will do it
23 properly then. We will adjourn now, and we will take up
24 again with your detail on Monday.

25 Yes, Mr. Williams...?

1 MR. BYRON WILLIAMS: Mr. Chairman, a
2 couple of things. Certainly, I've had a -- a request
3 from a couple of firms into -- into -- we will make sure
4 that parties who wish the tables of Dr. -- Dr. Robinson
5 will provide or the -- the Board counsel with a -- the
6 Excel tables, we'll provide them with those,
7 electronically avoiding the Public Interest Law Centre
8 system.

9 Also, I -- I do note that Dr. Buckland --
10 a couple parties have requested, he did calculations of
11 net present value this morning on a spreadsheet and a
12 couple parties have requested that; I believe Mr. Slee
13 and perhaps Mr. Hacault, on behalf of their -- their
14 clients or on behalf of 310. So if any other parties
15 wish that or if the Board would like Dr. Buckland to
16 provide that electronically, I promise it won't touch my
17 hands and we'd be happy to do that.

18 THE CHAIRPERSON: Mr. Hacault...?

19 MR. ANTOINE HACAULT: Mr. Chairman, my --
20 and members of the Board, my biggest concern now is given
21 that the time that it's taken for direct evidence, and
22 there is a lot of information, I -- I have serious
23 concerns about whether or not Monday and Tuesday will
24 allow all parties to put the information and ask the
25 questions that need to be asked, so that we can actually

1 argue this on January 11 and 12 as planned.

2 I -- I just raise that now, because just
3 the explanation itself will have lasted about a day and a
4 half and may -- maybe more. We'll probably have another
5 half a day for Dr. Robinson to complete his explanation
6 of his table, et cetera. And it's -- be pretty important
7 from my client's perspective that we try to finish this
8 if we can.

9 THE CHAIRPERSON: Okay. We will leave
10 Ms. Southall to have a look at the agenda, but if
11 necessary the Board will also sit on Wednesday, so we
12 will add an extra day. We want to make sure that
13 everyone has a fair opportunity.

14 We have a problem. Mr. Foran...?

15 MR. ALLAN FORAN: Yes. I may have
16 indicated before but I actually have a completely
17 contemporaneous hearing that's going on and I was
18 supposed to conduct a direct and cross today. With leave
19 of the other tribunal they've actually moved multiple
20 parties to next Wednesday to allow me to participate in
21 that, on the basis that this was scheduled Monday and
22 Tuesday.

23 THE CHAIRPERSON: We will have a look at
24 the schedule. We may have to go into the evening on
25 Monday or Tuesday.

1 (BRIEF PAUSE)

2

3 THE CHAIRPERSON: My panel mate has just
4 reminded me, we have another hearing on Tuesday, so if we
5 are going to go into the evening, it is going to have to
6 be Monday.

7 (BRIEF PAUSE)

8

9 MR. ALLAN FORAN: Let me speak to Ms.
10 Southall. My other hearing has actually been an eight
11 (8) day hearing of which I have shown up on one (1) day,
12 and it is scheduled Wednesday and Thursday, but I don't
13 know. I think I'm doing well, Mr. Williams, thank you.
14 Probably as well there as I am here.

15 THE CHAIRPERSON: Well, I am a very poor
16 organizer. I guess I fall into the same bracket as Mr.
17 Williams with his paperwork, I do not know. he is
18 probably doing better with his paperwork than I am doing
19 with organizing.

20 So I will leave it to Ms. Southall to
21 consult with the various counsels and we will arrive at
22 something that is reasonable for everybody.

23

24 (BRIEF PAUSE)

25

1 THE CHAIRPERSON: Okay. We stand
2 adjourned. We will see you back on Monday, that much is
3 for sure.

4

5 (WITNESS RETIRES)

6

7 --- Upon adjourning at 4:02 p.m.

8

9

10

11 Certified correct,

12

13

14 _____

15 Wendy Warnock, Ms.

16

17

18

19

20

21

22

23

24

25