1	MANITOBA PUBLIC UTILITIES BOARD
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6	Re: TO DETERMINE MAXIMUM FEES
7	FOR PAYDAY LOANS
8	
9	
10	
11	Before Board Panel:
12	Graham Lane - Board Chairman
13	Monica Girouard - Board Member
1 4	Susan Proven - Board Member
15	
16	
17	HELD AT:
18	Public Utilities Board
19	400, 330 Portage Avenue
2 0	Winnipeg, Manitoba
21	February 15th, 2008
2 2	Pages 4861 to 4964
2 3	
2 4	
2 5	

			1 a y e 4 o
1		APPEARANCE	S
2			
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4			
5	Leo Sorensen	(np))Sorensen's Loans Till
6) Payday
7			
8	Antoine Hacault)Rentcash Inc.
9	Michael Thompson	n (np))
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12	Allan Foran)Canadian Payday Loan
13	Lucia Stuhldrei	e r) Association
1 4			
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17	Nathan Slee	(np)) 310-Loan
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19	Robert Dawson	(np)) Assistive Financial
2 0) Corporation
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2 2	Steve Sardo	(Np)) Cash X
2 3			
2 4	Kent Taylor	(np)) Progressive Insurance
2 5) Solutions

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1 --- Upon commencing at 9:08 a.m.
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- 3 THE CHAIRPERSON: Okay, good morning
- 4 everyone. We have a new face. Good morning. Ms.
- 5 Southall, could you remind the Board of our process this
- 6 morning?
- 7 MS. ANITA SOUTHALL: Yes, good morning to
- 8 everyone. We are starting this morning with some
- 9 rebuttal evidence from Rentcash, and -- and the witness
- 10 will be sworn in a moment.
- 11 Mr. Hacault will take her through her
- 12 testimony. He's also provided a -- a written, I'm
- assuming, synopsis of the rebuttal evidence. So we'll
- 14 mark that in a moment.
- After that, we will be moving to, I
- 16 believe, answers to undertakings from both CPLA via Mr.
- 17 Foran and some additional undertaking responses from the
- 18 Coalition via Mr. Williams and to the extent that there's
- 19 any cross-examination arising from that.
- 20 Mr. Foran, have you come to a decision as
- 21 to whether you're wanting to now proceed with rebuttal
- 22 evidence?
- 23 MR. ALLAN FORAN: Yes, there will be
- 24 rebuttal.
- 25 MS. ANITA SOUTHALL: So we'll then, I

1 think, conclude with the rebuttal evidence of CPLA. And

- 2 that will be our day today, and we'll conclude the
- 3 evidence. Thank you.
- 4 THE CHAIRPERSON: Very good, thank you.
- 5 Okay, Mr. Hacault, could you introduce your new witness?
- MR. ANTOINE HACAULT: Yes, Mr. Chairman.
- 7 The witness is Carrie Lawrence, and if I could get the
- 8 Board Secretary to swear the witness in.
- 9 THE CHAIRPERSON: Mr. Gaudreau...?

10

11 CARRIE LAWRENCE, SWORN

- 13 EXAMINATION-IN-CHIEF BY MR. ANTOINE HACAULT:
- MR. ANTOINE HACAULT: Ms. Lawrence, could
- 15 you turn your microphone on? That would be great.
- MS. CARRIE LAWRENCE: I can.
- MR. ANTOINE HACAULT: I'll just let you
- 18 proceed with your presentation, if you could, please.
- 19 MS. CARRIE LAWRENCE: Sure. Well, good
- 20 morning everyone. My name is Carrie Lawrence. I'm just
- 21 going to give you a little quick background on myself.
- 22 I moved to Winnipeg in approximately 1992
- 23 and completed my high school education here. After
- 24 graduating, I worked at the Manitoba Legislative Building
- 25 for approximately two and a half $(2 \ 1/2)$ years and helped

- 1 edit speeches for members of one of the political
- 2 parties.
- 3 After that, I spent some time at Dufresne
- 4 Furniture and worked as a service manager with
- 5 approximately thirty (30) employees underneath my
- 6 supervision.
- 7 I started my employment with Rentcash in
- 8 2002 as a customer service representative. After
- 9 approximately two (2) months, I was promoted to the
- 10 position of a store manager. And from there,
- 11 approximately three (3) years after that, I was promoted
- 12 to the position of a regional manager. And I am now
- 13 presently -- I now presently supervise seventeen (17)
- 14 stores in the Manitoba area.
- As part of my functions, I regularly
- 16 attend all of these stores and continue to have hands-on
- 17 experience with all of the customers. Every day I spend
- 18 most of my mornings making followup phone calls with new
- 19 clients as well -- as well as existing customers.
- 20 One of the purposes of the calls that I
- 21 make is to gauge customer satisfaction with respect to
- 22 new and existing customers.
- 23 When I'm in the stores I also speak with
- 24 the clients. For examples, I know -- for example I know
- 25 and have spoken to Wayne Van Tassel, who has filed a

- 1 written presentation to this Board.
- I will also process loans, take payments,
- 3 and help out generally if the customer service
- 4 representatives are too busy to help all the clients
- 5 waiting for service in the store.
- 6 Like Mr. Van Tassel, we have several
- 7 clients who have expressed the fact they are aware that
- 8 they can get the same loan from another provider but
- 9 instead choose to come to us to borrow.
- 10 I have been told that it is our service
- 11 which separates us from others and the actual feel of our
- 12 stores. We do not have glass between ourselves and our
- 13 clients, and I think that this is something that our
- 14 clients really like. They enjoy the one-on-one contact.
- 15 In our stores we field several calls a day
- 16 from potential clients calling and asking what they need
- 17 in order to secure a loan and what our prices are. I
- 18 know that some of these potential customers are shopping
- 19 around via telephone, and I base this simply on the fact
- 20 of the followup calls that I make the following day.
- 21 I have not yet encountered a situation or
- 22 an incidence where a client was in such need of money
- 23 that time was an issue, that they were unable to shop
- 24 around for what they felt was their best option.
- 25 It's my experience that most of our

- 1 clients have already done some sort of background
- 2 homework on pricing and are familiar with some of the
- 3 options before they come into the store.
- To my knowledge, Rentcash is the only
- 5 provider of long -- longer-term loan -- pardon me,
- 6 longer-term payday loans, which we term as signature
- 7 loans. For some of the Manitoba stores, the signature
- 8 loan product represents a significant portion of the
- 9 store volume.
- 10 With respect to signature loans, which
- 11 generally consist of a loan from fourteen (14) days but
- 12 no less than -- or no more than thirty-one (31) days, the
- types of salaried people which benefit from the
- 14 availability of this product includes: firefighters;
- 15 teachers; nurses; employees on commission, such as those
- 16 from retail outlets or car salespersons; self-employed
- 17 contractors; and government employees.
- 18 Some of the staff working at our stores
- 19 were payday loan clients prior to being hired. They no
- 20 longer need the product. They have practical experience
- 21 with the product and the benefits of having access to
- 22 these loans.
- 23 In this Hearing there has been testimony
- 24 about benefits to the consumer, both monetary and non-
- 25 monetary, which may be lost if the Coalition proposal

- 1 would be accepted by this Board. I have been asked to
- 2 provide actual examples of the type of welfare benefit
- 3 which may be lost.
- For each of the examples I describe a
- 5 situation but have not identified the person or specific
- 6 location to protect their confidentiality. These
- 7 examples are illustrative of typical situations but are
- 8 not intended to be exhaustive.
- 9 There's a few examples of issues with
- 10 transportation. We have a customer who lives up north in
- 11 Northern Manitoba who is employed with a large mining
- 12 company. He did not have a valid drivers license. So he
- 13 was carpooling with another employee at the time. This
- 14 employee was transferred, leaving our client with no
- 15 means of transportation to get to work. As his place of
- 16 employment was not on a transit route, he had no other
- 17 option but to take a taxi during winter. This client now
- 18 comes in borrow money from us for his taxi ride, thus
- 19 allowing him to keep his -- his position at his
- 20 employment.
- 21 Another client of ours had the
- 22 transmission go on his vehicle. He explained to us that
- 23 he does not have what the bank would consider to be
- 24 favourable credit, therefore, not qualifying for the
- 25 loan. He works as an Aboriginal social worker and spends

- 1 a great time on the road travelling. Having his own
- 2 vehicle is imperative to his employment. We set him up
- 3 with a loan, and he was able to get his vehicle fixed and
- 4 remain employed.
- 5 There was also a client whose car had
- 6 broken down. It did not require a lot of repair, but she
- 7 did not have the funds to cover the amount that was
- 8 needed. She indicated that she thought of getting a loan
- 9 from her bank, but decided not to do it because it was
- 10 too time consuming. She did not have the leisure of time
- 11 to make an appointment to see a loans manager at the
- 12 bank. She then decided to see what was involved in order
- 13 to obtain the funds through us. She placed a telephone
- 14 call to one of our stores, and we verbally explained what
- 15 was needed in order to secure a payday loan. She came
- 16 into our store and secured the loan. The next day,
- 17 pardon me, that same day she was able to get her car
- 18 fixed and was able to be back on the road.
- 19 Another customer also came in to make some
- 20 repairs to his vehicle. His bank wasn't able to help
- 21 him, so he came in to see us for a loan. He works at a -
- 22 a furniture manufacturing plant, which has no class --
- 23 no close bus service by. The options available to him
- 24 were biking to work in the winter or taking a cab -- a
- 25 cab from his res -- residence, sorry, which is not close

1 to his employment. We approved him for a loan, and he

- 2 got his car fixed before his holidays were over.
- 3 Examples of securing accommodation:
- 4 Recently there was a landlord in Northern Manitoba who
- 5 evicted everyone in the apartment block. This customer
- 6 needed to obtain a security deposit for a new apartment.
- 7 The new potential landlord advised that if she was not
- 8 able to come up with the security deposit by the end of
- 9 the business day, that they would in fact rent it out to
- 10 someone else. If we were not there to help her and give
- 11 her the loan, she would not have been able to secure a
- 12 place to live and would have been forced to stay in a
- 13 housing centre, which allows people to stay for a maximum
- 14 of sixty (60) days.
- An example of personal well being: A med
- 16 -- a medical emergency. A grandson was borne prematurely
- 17 and had to be taken to air by Winnipeg. The grandparent
- 18 came into one of our stores looking for a loan to help
- 19 pay for gas and hotel rooms as the hospital advised that
- 20 there -- there was no free accommodations there. Without
- 21 this loan this grandparent would not have been able to go
- 22 to Winnipeg to be with her daughter and her grandson.
- 23 On more than one occasion we have had
- 24 customers who come in to lend money to pay for a
- 25 medication that is not prepaid by Medicare. Some of

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1 these medications are extremely expensive. Often people
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- 2 have to pay upfront and then are reimbursed at a later
- 3 date. Without the loan from us these customers would not
- 4 be able to take the medication which they need.
- 5 Some examples of enhancing non-financial
- 6 welfare: It is not uncommon to have new potential
- 7 clients come into the store and advise that they need to
- 8 borrow some money to help cover the costs for -- family
- 9 funerals and wakes. In some cultures it is tradition for
- 10 these families to have a wake one (1) year after a family
- 11 member passes, which is a costly affair. These clients
- 12 appreciate having access to the funds for the wakes held
- 13 one (1) year after the death of their close one.
- 14 Also, with the high cost of vet bills, we
- 15 have customers who loan to cover these expenses. Once
- 16 again, there is no obvious financial benefit to these
- 17 clients, but they attach a particular importance to the
- 18 welfare and health of their pets, which need to be
- 19 treated prior to the receipt of the next paycheque.
- 20 There was also a client of ours who had a
- 21 hot -- a hot water tank break. The client considered his
- 22 banking options. The bank did not want to give him the
- 23 small amount that he needed and was instead encouraged to
- 24 borrow a larger amount. The client did not want to do
- 25 this, so he came to our store and borrowed exactly what

- 1 was needed for the repair.
- 2 Some examples of creating potential to
- 3 enhance financial welfare: Recently we had clients
- 4 borrow because they had to move out of a rental unit due
- 5 to mould and are currently in small claims court suing
- 6 their landlord. The lawsuit was commenced in Winnipeg,
- 7 and they have to pay all their costs until such time as
- 8 the case is over. Without the loan, they would not be
- 9 able to sue the landlord and recover what is owing to
- 10 them.
- 11 Another one of our clients operate as an
- 12 in-home daycare by day and hold candle parties in the
- 13 evening. In order to buy some of the business cards and
- 14 get herself started with her candle party, she came to
- ask to get payday loans. She is now operating a
- 16 successful candle business. She no longer obtains payday
- 17 loans from us. Instead, she now uses our prepaid
- 18 MasterCards to help onli -- help with online purchases
- 19 for her business.
- 20 We have clients who borrow for some less
- 21 conventional reasons as well. For example, one customer
- 22 borrowed intermittently over a two (2) year period while
- 23 she was waiting for her divorce to be finalized and
- 24 assets to be divided. She now no longer uses our
- 25 service.

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1 Sports and school activities: We have
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- 2 families who borrow when school starts to pay for school
- 3 activities which are not funded by the school. These
- 4 families appreciate having access to the loan so their
- 5 children can participate in these school activities.
- We also have families who borrow from --
- 7 pardon me -- for sport activity costs.
- 8 We have clients who borrow so their
- 9 Internet, phone, or cable service does not get
- 10 disconnected.
- 11 Clients also take payday loans with
- 12 respect to payment of other utility bills, such as gas
- and hydro. By borrowing from us, this ensures they
- 14 continue to have the needed means of communication and
- 15 void -- avoid disconnection and reconnection charges.
- THE CHAIRPERSON: Thank you, Ms.
- 17 Lawrence. Mr. Hacault, do you have any questions?
- 18 MR. ANTOINE HACAULT: No. No further
- 19 questions. She's available to answer questions from the
- 20 other parties.
- 21 THE CHAIRPERSON: Mr. Foran, do you have
- 22 any questions?
- MR. ALLAN FORAN: No questions.
- THE CHAIRPERSON: Mr. Williams...?

- 1 CROSS-EXAMINATION BY MR. BYRON WILLIAMS:
- 2 MR. BYRON WILLIAMS: Just a couple, and I
- 3 promised I'd be nice, and I would never think otherwise.
- Ms. Lawrence, thank you -- thank you for
- 5 your presentation. Could you just tell me -- you
- 6 mentioned service.
- 7 Could you tell me the hours of operation
- 8 for the Rentcash stores? I assume they're standard in
- 9 Winni -- in Manitoba?
- 10 MS. CARRIE LAWRENCE: Yeah, in Manitoba
- 11 they're standard. We are open Monday to Friday from 9:00
- 12 a.m. to 8:00 p.m., Saturday from 9:00 to 5:00, and eleven
- 13 (11) -- or, pardon me -- Sunday from 11:00 till 4:00.
- MR. BYRON WILLIAMS: And you'd agree with
- 15 me -- let me back up a second.
- 16 And you're, at least at a high level,
- 17 familiar with the operations of one of your competitors,
- 18 Money Mart?
- MS. CARRIE LAWRENCE: Correct.
- 20 MR. BYRON WILLIAMS: And you'd agree with
- 21 me that the hours of operation for Money Mart stores in
- 22 Manitoba are a bit longer than the Rentcash stores?
- 23 MS. CARRIE LAWRENCE: Correct.
- 24 MR. BYRON WILLIAMS: No further
- 25 questions, Mr. Chairman.

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1 THE CHAIRPERSON: Thank you, Mr.
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2 Williams. Ms. Southall, do you have anything?

3

- 4 CROSS-EXAMINATION BY MS. ANITA SOUTHALL:
- 5 MS. ANITA SOUTHALL: I just wanted --
- 6 it's really, I suppose, a point of clarification. And I
- 7 think, Ms. Lawrence, that it's repeated, perhaps, two (2)
- 8 or three (3) times in your evidence.
- 9 For example, on page 2 -- I'm looking at
- 10 the written document. By the way, we've recorded that as
- 11 RC Exhibit 34, before I forget.

12

- 13 --- EXHIBIT NO. RC-34: Evidence of Carrie Lawrence;
- 14 written document.

- MS. ANITA SOUTHALL: On page 2, the --
- 17 about the fourth paragraph down and you -- and you
- 18 testified orally some of the staff working at your stores
- 19 were payday loans clients prior to being hired. They no
- 20 longer need the product.
- Do you remember that?
- 22 MS. CARRIE LAWRENCE: Yes.
- 23 MS. ANITA SOUTHALL: And there are a few
- 24 other examples of that, I take it. I won't locate them
- 25 in your paper.

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1 But some people have used the product in
```

- 2 the past and no longer need it?
- MS. CARRIE LAWRENCE: Absolutely.
- MS. ANITA SOUTHALL: When you say "no
- 5 longer need it," what are you -- what are you meaning?
- 6 Are you meaning their financial situation has improved to
- 7 the extent that they don't require the -- the money that
- 8 is made available through Rentcash?
- 9 MS. CARRIE LAWRENCE: Correct. They come
- 10 in, they may just be having a period of life where they
- 11 just needed, you know, a few dollars to get them through
- 12 whatever time they're going through. And sometimes we
- only see them once or twice. So...
- MS. ANITA SOUTHALL: The customers of
- 15 Rentcash aren't required to disclose why the need the
- 16 funds, I take it?
- 17 MS. CARRIE LAWRENCE: They're not
- 18 required, no.
- 19 MS. ANITA SOUTHALL: And there's -- and I
- 20 believe we've heard this through other testimony. But --
- 21 but there's no automatic counselling that comes with
- 22 somebody who presents themselves for a payday loan?
- 23 They're -- they're not taken through other
- 24 options by the Rentcash representatives in terms of where
- 25 else they might be able to source funds, what the costs

- 1 may be for sourcing short-term funds through other
- 2 lenders, other institutions?
- I take it that's not a standard part of
- 4 what happens at Rentcash?
- 5 MS. CARRIE LAWRENCE: Well, depending on
- 6 the customer, sometimes they will come in and -- and kind
- 7 of give us a little bit of a background on -- on what's
- 8 happening with them and where they've looked for funds
- 9 from other place.
- 10 In our branches we also have consumer
- 11 proposal pamphlets in there for the -- some of the non-
- 12 profit community organizations and stuff. So there are
- 13 options that we -- we definitely do present to these
- 14 clients -- these customers.
- 15 MS. ANITA SOUTHALL: And I quess I'm
- 16 trying to understand whether or not that's a standard
- 17 part of a -- of a client transaction, that you would
- 18 start by discussing what other options they may have for
- 19 the short-term borrowing or -- because I took it from
- 20 what you said about them not having to disclose why they
- 21 want the money --
- 22 MS. CARRIE LAWRENCE: Right.
- 23 MS. ANITA SOUTHALL: -- that -- that
- 24 there may -- and I -- and I don't think we've heard in
- 25 earlier testimony that Rentcash has, as part of its

```
1 standard procedure, counselling and review of credit
```

- 2 options for clients, so --
- MS. CARRIE LAWRENCE: We do not.
- 4 MS. ANITA SOUTHALL: -- that's what I'm
- 5 trying to clarify.
- MS. CARRIE LAWRENCE: Yeah, we do not.
- 7 MS. ANITA SOUTHALL: Those are my
- 8 questions. Thank you. Thank you, Ms. Lawrence.
- 9 THE CHAIRPERSON: We have one.
- 10 MS. SUSAN PROVEN: I just have a -- a
- 11 question that sort of arose out of what you said about
- 12 the hot water tank. The fellow said he needed exactly
- what he needed to get that tank done.
- 14 And I just wonder if you have a feel for
- 15 people who want to be limited. Like, we heard in the
- 16 Hearing about people being afraid to get -- use a credit
- 17 card or maybe to have a line of credit at a bank or a
- 18 credit union. They would prefer, I think we heard this,
- 19 a very small amount that seemed manageable and had a
- 20 timeline on it.
- 21 Do you have any thoughts on when you see
- these customers what percentage of them would be people
- 23 who have exhausted their credit card or line of credit
- 24 and therefore are dealing with the payday loan company?
- 25 Or is there a percentage of people who

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1 have gone that route, managed to get their credit under
```

- 2 control, but are afraid to use it again because they may
- 3 not feel they have the self-discipline?
- What -- what do you think the breakdown
- 5 would be?
- 6 MS. CARRIE LAWRENCE: I'm not sure that I
- 7 would be able to give you a -- a specific, you know,
- 8 percentage or -- or number.
- 9 MS. SUSAN PROVEN: Just a feel, like,
- 10 for, you know, are there people that feel that this
- 11 product is limiting and -- and they like that -- that --
- 12 MS. CARRIE LAWRENCE: Yes, I'd agree with
- 13 that.
- 14 MS. SUSAN PROVEN: And is it a great
- 15 number of people or...?
- 16 MS. CARRIE LAWRENCE: I -- I would say
- 17 substantial, for sure. I think people -- for example,
- 18 I'll use when somebody wants to go and get a loan at the
- 19 bank. The banks now, or the credit unions, want you to
- 20 take several thousand. Sometimes people just want five
- 21 hundred (500) or just want a thousand dollars (\$1,000).
- 22 They don't want these large numbers. So they don't have
- 23 any other option.
- So, I mean, that's a -- that's, I think,
- 25 why a lot of them come to our service as well.

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1 MS. SUSAN PROVEN: Thank you.
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- MS. CARRIE LAWRENCE: Mm-hm.
- THE CHAIRPERSON: Thank you, Ms.
- 4 Lawrence, I appreciate you coming.

5

6 (WITNESS STANDS DOWN)

- 8 THE CHAIRPERSON: Okay. We will move on
- 9 now to the Coalition's undertakings, I believe, was next
- 10 up. Mr. Williams...?
- 11 MR. BYRON WILLIAMS: I've conferred with
- 12 My Friend, Mr. Foran, and we -- I wonder if it might be
- 13 possible for the -- the witnesses for the CPLA to proceed
- 14 first?
- THE CHAIRPERSON: Yes, of course. Mr.
- 16 Foran, are you ready?
- MR. BYRON WILLIAMS: And I appreciate the
- 18 courtesy of Mr. Foran.
- 19 MR. ALLAN FORAN: Yes. And I -- I don't
- 20 know if this is more of a -- a process question than
- 21 anything else. So what I've done is I have the
- 22 undertaking responses in writing. So I was going to
- 23 simply distribute them and then have them marked as an
- 24 exhibit. I suppose Mr. -- Mr. Keyes is present, and if
- 25 necessary, he could go back on just to -- to answer them.

1 But many of them actually do not relate to

- 2 CPLA, and maybe I'll take you through some -- some of
- 3 these just to let you know what they are.
- 4 THE CHAIRPERSON: Very good.

5

6 (BRIEF PAUSE)

- 8 THE CHAIRPERSON: Why don't we start by
- 9 giving it an exhibit number? Okay, we will have that in
- 10 a minute. Mr. Foran, do you want to begin taking us
- 11 through it?
- MR. ALLAN FORAN: Yes, so the
- 13 undertakings requested of CPLA -- and the first thing I
- 14 just want to note is that there's not a numbering or
- 15 sequence problem the way we've -- we've set it up,
- 16 because many of these things were -- we just followed the
- 17 numbers in the transcripts. And many of these were
- 18 answered well in the Hearing. So we -- these are things
- 19 that we believe were outstanding.
- 20 So the first one is Number 9. It was
- 21 actually a question with respect to Pollara. And it
- 22 asked for further cross-tabulation of some the responses.
- 23 And we've attached that. So that comes from Mr.
- 24 Marzolini's office, "How Many People Live in Households,"
- and he simply has cross-referenced total respondents to

```
1
     annual household income.
 2
 3
                          (BRIEF PAUSE)
                       MR. ALLAN FORAN: I'll keep -- I'll
 5
     keep going. Number 10, again, was something that I
 6
     believe was Pollara related, and it related to actual
     Stats Canada reference information. It was taken under
 8
     advisement. We've reviewed it with Pollara, and the
 9
10
     answer is that the Statistics Canada income distribution
     data can be referenced by Stats Canada Catalogue Number
11
     63-224. And then there's a sub-breakdown of the source
12
13
     of that.
                    Undertaking question Number 11, "Mr. Keyes
1 4
15
     to provide what percentage of Manitoba customers borrow a
     hundred dollars ($100) for two (2) weeks might expect to
16
17
     pay ten dollars ($10) or less, taken under advisement."
18
     CPLA does not have this information regarding the
19
     expectations and refers the Board back to Pollara.
2 0
     Pollara provided evidence in its appearance as to what
21
     its polling results indicated about Manitoba's
     expectations of -- of customers' fees.
22
23
                    Again, Number 12 is Mr. Marzolini, and
```

we've just attached a table showing the relevant income

ranges. And that's the one (1) page attachment, "The

2 4

- 1 Most Important Reasons to Obtain a Payday Loan." And
- 2 again, he's just provided that breakdown.
- 3 I'll keep going. Number 13, this,
- 4 actually, we prepared the answer. Mr. Bishop was asked
- 5 about small claims court issues. He, I believe, provided
- 6 some information in his evidence as to the inability to
- 7 recover from time to time in small claims court
- 8 proceedings. He was asked to provide some Manitoba
- 9 experience. He wasn't able to locate a case. In fact
- 10 that, I believe, has been usurped by virtue of the
- 11 Board's productions that were distributed this week.
- 12 THE CHAIRPERSON: Yes.
- MR. ALLAN FORAN: Number 21, I have to
- 14 confess, I thought this had been asked and answered at
- 15 the Hearing itself. But this related to whether CPLA had
- 16 any evidence of costs being higher outside of Winnipeg.
- 17 We don't have that information to indicate the cost would
- 18 be higher outside of Winnipeg.
- 19 THE CHAIRPERSON: And by costs, you are
- 20 talking about operating costs of a store now?
- 21 MR. ALLAN FORAN: Operating costs, yes.
- 22 Number 22, we go into a whole series of questions now
- 23 that are not directly CPLA related, but inquiries of
- 24 Money Mart. Number 22, the percentage of people who
- 25 actually payoff loans before payday, and so advise; the

- 1 answer is Money Mart has declined to provide that
- 2 information.
- 3 Number 23 is another request to inquire of
- 4 Money Mart, and that is to provide an accurate
- 5 description of a three hundred dollar (\$300) Money Mart
- 6 loan. Money Mart has responded and has provided a
- 7 detailed breakdown of a three hundred dollar (\$300) loan
- 8 for a two (2) week borrowing period, principal,
- 9 interests, subtotals, and total repayment.
- 10 Number 24, additional information was
- 11 requested, if possible, from Xtra Cash and Fast Cash. No
- 12 addition -- no additional information was received from
- 13 either company. My understanding is CPLA made the
- 14 request, and there is no further information to provide.
- 15 The same holds true for Number 25. And
- 16 again, that relates to Xtra Cash and Fast Cash
- 17 information.
- 18 Number 26 is an inquiry to check with
- 19 Money Mart as to what types of government payments are
- 20 capable of supporting borrowing. The response from Money
- 21 Mart is that it will advance against long-term disability
- 22 payments so long as it is a permanent disability pension,
- 23 relates to previously earned income, and is paid by
- 24 direct deposit. It will not advance against Social
- 25 Assistance payments, such as welfare.

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Number 27, I believe, also relates to
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- 2 Money Mart as to whether -- to inquire as to whether
- 3 statement is sufficient in respect to those kinds of
- 4 payments. And then the answer is, as noted, a bank
- 5 statement would generally be sufficient.
- Number 28, again, I believe related to a
- 7 Money Mart request. So Money Mart was approached, and so
- 8 number 28 is the response prepared by Money Mart. It's
- 9 lengthy; it's self-evident. I'll just give the panel a
- 10 moment to read it.

11

12 (BRIEF PAUSE)

- 14 THE CHAIRPERSON: Okay, thank you.
- MR. ALLAN FORAN: Okay, Number 29, we've
- 16 actually attached information from Xtra Cash, which is
- 17 the further information that is received.
- 18 I have to confess -- and I just -- I was
- 19 trying to get the answer to this just before this
- 20 morning. I'm not sure, I believe that the attachment
- 21 tried to follow one of the PUB Information Request's
- 22 format.
- Now, do you have it? It's a -- it's a one
- 24 (1) page or two (2) pages, called "CPLA Questions Xtra
- 25 Cash"? Okay.

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1
                          (BRIEF PAUSE)
 2
 3
                    THE CHAIRPERSON: It must be just a
     collating problem. I do not have one, but I will get
 4
 5
     one.
                    MR. ALLAN FORAN: Okay. Let me just see
 6
     if I've got...
 8
 9
                          (BRIEF PAUSE)
10
                   THE CHAIRPERSON: Thank you, I have got
11
     it now.
12
13
                    MR. ALLAN FORAN: Okay. Then I believe
     what Xtra Cash attempted to do was to answer questions in
1 4
15
    the same sort of format of questions that were indicated
     by the PUB Information Request.
16
17
                    Number 30 was an inquiry of Money Mart as
18
     to actual percentages of cheques that are found to be in
19
     default as a result of deposit on payday. And Money
     Mart's response is approximately 13 percent of cheques
2 0
     are returned and found to be in default.
21
                    Number 31 was to inquire of the three (3)
22
23
     largest, which -- members, which would be Money Mart,
     Xtra Cash and Fast Cash, whether a loan becomes due at a
2 4
2 5
     specific time on a specific day. Money Mart has provided
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1	specific information with respect to this. Xtra Cash and
2	Fast Cash have not.
3	Number 32, it wan inquiry to check with
4	Fast Cash; no further information was received.
5	Number 33, was a question, I think, that
6	arose out of some of the CPLA cross-examination or Board
7	request for information as to a database. And the
8	request was made to check with Money Mart as to its
9	experience with its database and how that might impact
10	its costs. Money Mart's response is detailed in Number
11	33.
12	
	(BRIEF PAUSE)
13	(BRIEF PAUSE)
13 14	(BRIEF PAUSE) THE CHAIRPERSON: Thank you.
13 14 15	
13 14 15 16	THE CHAIRPERSON: Thank you.
13 14 15 16	THE CHAIRPERSON: Thank you. MR. ALLAN FORAN: Okay. Number 34, "CPLA
1 3 1 4 1 5 1 6 1 7 1 8	THE CHAIRPERSON: Thank you. MR. ALLAN FORAN: Okay. Number 34, "CPLA to inquire of Money Mart as to how it calculates the fees
1 3 1 4 1 5 1 6 1 7 1 8	THE CHAIRPERSON: Thank you. MR. ALLAN FORAN: Okay. Number 34, "CPLA to inquire of Money Mart as to how it calculates the fees on first-party cheques for a one hundred and twenty
13 14 15 16 17 18 19 20	THE CHAIRPERSON: Thank you. MR. ALLAN FORAN: Okay. Number 34, "CPLA to inquire of Money Mart as to how it calculates the fees on first-party cheques for a one hundred and twenty dollar (\$120) loan, taken under advisement." Money Mart
1 2 1 3 1 4 1 5 1 6 1 7 1 8 1 9 2 0 2 1 2 2	THE CHAIRPERSON: Thank you. MR. ALLAN FORAN: Okay. Number 34, "CPLA to inquire of Money Mart as to how it calculates the fees on first-party cheques for a one hundred and twenty dollar (\$120) loan, taken under advisement." Money Mart has answered this question and has set out, again, a

(BRIEF PAUSE)

2 5

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1 MR. ALLAN FORAN: I'll keep going; I
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- 2 think the next one sort of is in line with that. CPLA --
- 3 and it's Number 35.
- 4 "CPLA to inquire of Money Mart to
- 5 provide to the Coalition the cost of a
- twelve (12) day loan for two hundred
- 7 and fifty dollars (\$250)."
- 8 Money Mart has provided a table just
- 9 disclosing that information.
- 10 Number 36 was an inquiry to make of Money
- 11 Mart as to whether cheque cashing fees are captured in
- 12 the line "Consumer Lending Net." It was taken under
- 13 advisement. And the answer is: Cheque cashing fees are
- 14 included in consumer lending revenue net on our 10-K.
- Number 37 is another inquiry of Money
- 16 Mart, to inquire in terms of default fees if they'd
- 17 appear under the line "Customer Lending Net" or "Other."
- 18 And the answer is, as noted: It's included on our 10-K
- 19 in "Other." And then it's identified what other revenue
- 20 and fees are related there.
- 21 Number 38 was a request from Dr. Gould as
- 22 to how many hours he devoted to the project from the time
- 23 of his retainer to the time of filing his evidence. His
- 24 answer: a hundred and fifty-two (152) hours.
- 25 Number 40 was to inquire as to

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1 approximately how many owners of payday loan companies
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- 2 existed at the time the Ernst & Young report was
- 3 prepared. I believe there was some suggestion by Mr.
- 4 Bishop in his evidence that that information might be
- 5 something that he -- he would be able to access. The
- 6 answer is: They're -- CPLA is not able to obtain that
- 7 information.
- And, just as a reminder, I believe there
- 9 was some evidence that Ernst & Young was no longer
- 10 providing this sort of service and had disbanded its
- 11 office. My understanding is Mr. Bishop checked many of
- 12 his records and was not able to locate this.
- Number 43 was an inquiry of Deloitte &
- 14 Touche to check its notes to see whether all the cheque
- 15 cashing recorded in the table was related to cheques
- 16 provided by customers totally unrelated to payday loans.
- 17 Deloitte has answered, based on its discussions with
- 18 respondents and procedures performed, that cheque cashing
- 19 recorded on the table was not related to payday loans
- 20 transactions.
- Number 44, again, was a request of
- 22 Deloitte & Touche to determine whether it included in --
- 23 or whether or not there's included in any of the loan
- 24 agreements reference to cheque cashing fees or dishonour
- 25 fees. Deloitte cannot provide this information. It does

- 1 not have the loan agreements.
- Number 45, again, a request of Deloitte to
- 3 provide or determine if any information was available as
- 4 to default rates in the other revenue-generated services.
- 5 Deloitte advises this information is not available.
- Number 48 was to identify the title of
- 7 Bruce Cummings at Money Mart. And Mr. Cummins is a
- 8 Senior Vice President, Information Technology, North
- 9 American Operations.
- 10 Number 49, another request to check with
- 11 Money Mart, and this was to provide payday loan
- 12 disclosure agreements respecting cheque cashing fees.
- 13 And we have been referred back to Information Request
- 14 answers that I -- we believe answers this in full.
- Number 50 is, again, a request of Money
- 16 Mart to determine when cheques are actually picked up in
- 17 a store. There is an answer from Money Mart that
- 18 provides information that regular armoured car service is
- 19 provided at various times and various locations each
- 20 morning. They then go on -- gone on to determine or
- 21 provide some sense of what they think happens with the
- 22 cheques at the bank.
- Number 51, to inquire, again, of Money
- 24 Mart and determine if there is any process applied on a
- 25 systematic basis to pull cheques that would be

- 1 dishonoured. There is no process except in the instance
- 2 when a customer calls in advance to advise a store of a
- 3 repayment problem.
- Number 52, the inquiry was sent out to
- 5 Money Mart, and there was difficulty with this. And on
- 6 reflection, we had -- we -- we couldn't -- and maybe it
- 7 made sense at -- at the time, but we couldn't actually
- 8 figure out later what was being asked. And so Money Mart
- 9 has declined to answer the question on the basis it
- 10 doesn't understand the question. And we did go back to
- 11 the transcripts to find out -- try and figure out what
- 12 this was trying to do.
- Number 56, I have to confess, we have
- 14 trouble with this one, because we actually don't think we
- 15 gave this undertaking. The transcripts indicate that
- 16 this undertaking was there.
- 17 And what happened is there was a series of
- 18 questions from, I believe, Mr. Hacault, and it's -- this
- 19 is almost a statement. There is a statement on the
- 20 record that to the -- almost to the effect that Dr. Gould
- 21 would go and review all the evidence of CPLA and
- 22 determine if he disagreed with any of it.
- 23 We checked with Dr. Gould, and Dr. Gould
- 24 has said that if he was asked for this undertaking, he
- 25 would never give it. We don't believe we did give it.

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1 There is an undertaking noted, but Dr. Gould is not
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- 2 prepared to go through the entire CPLA evidence and
- 3 determine what is something he agrees with or disagrees
- 4 with. He was here as an independent expert.
- 5 THE CHAIRPERSON: Thank you, Mr. Foran.
- 6 Mr. Hacault, do you have any undertakings?
- 7 MR. ANTOINE HACAULT: None to provide, I
- 8 don't believe. On our review we think we've provided
- 9 everything we needed to provide.
- 10 THE CHAIRPERSON: Thank you, sir. Then
- 11 returning to Mr. Foran, do you want to present the
- 12 rebuttal? Mr. Williams is ready now.
- MR. BYRON WILLIAMS: Yeah, I'll just go
- 14 get Dr. Robinson, and perhaps Mr. Gaudreau can distribute
- 15 the -- the responses.
- 16 THE CHAIRPERSON: Thank you.
- MR. BYRON WILLIAMS: I'll just be a
- 18 couple of seconds.
- 19
- 20 (BRIEF PAUSE)
- 2 1
- 22 MR. ANTOINE HACAULT: Do we have a number
- 23 for the undertaking?
- MS. ANITA SOUTHALL: Yes, that's CPLA,
- 25 Exhibit 17 for the record, the -- the series of

1 undertakings and attachments that Mr. Foran reviewed for

- 2 CPLA.
- THE CHAIRPERSON: Thank you. We will
- 4 just stand down for five (5) minutes so we do not rush
- 5 Mr. Williams.

6

- 7 --- Upon recessing at 9:45 a.m.
- 8 --- Upon resuming at 9:51 a.m.

9

- 10 THE CHAIRPERSON: Mr. Williams...?
- 11 Anytime you are ready, sir.

12

13 COALITION PANEL:

1 4

15 CHRIS ROBINSON, RESUMED

- 17 RE-DIRECT EXAMINATION BY MR. BYRON WILLIAMS:
- 18 MR. BYRON WILLIAMS: Thank you, Mr.
- 19 Chairman. Just in -- in general terms, one of -- I guess
- 20 there's a -- a document which you should have, which is a
- 21 two (2) page document with photocopying on both sides
- 22 called "Minor Undertakings and Responses to Information
- 23 Requested." And I'll -- I'll let Dr. Robinson speak
- 24 about it.
- 25 But just at a high level, I can advise you

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1 that there are three (3) -- three (3) elements to this
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- 2 document. One (1) is a specific response to some
- 3 questions posed by Mr. Foran a -- a day or two (2) ago.
- That's the -- the first one there,
- 5 PUB/Coalition-B13, Revised.
- 6 The second one is one that's already been
- 7 given verbally by Dr. Robinson to Ms. Southall, and he
- 8 just had indicated yesterday that he would do it in -- in
- 9 writing.
- 10 And the third, frankly, was not actually
- 11 an undertaking. But Mr. Foran had raised an -- an
- 12 interesting question in his cross-examination. And Mr. -
- 13 Dr. Robinson had -- had done a bit more research, so he
- 14 thought it would assist the Board.
- MR. ALLAN FORAN: Just if I could, for
- 16 the purposes of the record, Mr. Chairman and members of
- 17 the panel. One of the objectives I actually had in my
- 18 cross-examination was not to generate new work.
- 19 I did not ask for undertakings. I didn't
- 20 ask for anything else to be provided. So my view on it
- 21 is my cross-examination and the answers stand the way
- 22 they are. And if the Board is prepared to receive new
- 23 evidence arising out of what I did, I -- I leave it to
- 24 the -- to the Board.
- 25 MR. BYRON WILLIAMS: We had thought we

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1 made an undertaking. Whatever -- whatever works.
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- 2 And then the other one is something in
- 3 response to a request from the Board that Dr. Robinson,
- 4 with some guidance from Dr. Simpson, has prepared.
- 5 And I'll -- I'll leave this -- leave Dr.
- 6 Robinson to talk about both documents.
- 7 MS. ANITA SOUTHALL: So if we could just
- 8 mark them for the record please. The first document is
- 9 the -- I'll call it the Minor Undertakings document, will
- 10 be Coalition-42, Exhibit 42.

11

- 12 --- EXHIBIT NO. COALITION-42: Minor Undertakings
- 13 document

1 4

- MS. ANITA SOUTHALL: And the second,
- 16 longer document Market Share Analysis, for the sake of
- 17 the record, would be Coalition Exhibit 43, thank you.

18

- 19 --- EXHIBIT NO. COALITION-43: Market Share Analysis
- 20 document

- THE CHAIRPERSON: Thank you.
- DR. CHRIS ROBINSON: Okay, with respect
- to Coalition-42, the first heading, PUB/Coalition-B13,
- 25 Revised. This was one we did have an undertaking. Mr. -

- 1 Mr. Williams made a slight error when he said that Mr.
- 2 Hacault -- or said Mr. Foran had asked for the third one.
- 3 It was Mr. Hacault.
- 4 But my recollection is Mr. Foran said,
- 5 We'd like to know the source of this particular number.
- 6 And I simply went back reviewed the statements, and I've
- 7 explained what it was. It's the sum of two (2) numbers,
- 8 and I had to add them together in order to back out the -
- 9 the operating and head office expenses. It's purely
- 10 mechanical. But -- but it was not obvious, I -- I guess,
- 11 when they were looking at the statements.
- 12 The second one is average fees at Dollar
- 13 Financial. Oh yeah, sorry. Average fees that Dollar
- 14 Financial charges. I already put that into evidence
- orally. I read exactly what appears there.
- 16 So that the figures are, you know, fifteen
- 17 (15), 16 percent, slightly above, but very close to,
- 18 Advance America's fees shown in another document.
- 19 The third one is -- is somewhat sort of
- 20 new information to the Board. Or it is, if you like, a
- 21 correction of some of the information on the record. We
- 22 have -- in fact in three (3) different places buried in
- 23 the tens of thousands of pages, we have tables of US
- 24 rates.
- 25 And Mr. Hacault had raised -- he was

- 1 actually speaking to Dr. Buckland at the time -- but had
- 2 raised the question, How do you know there aren't other
- 3 things in these rates? Do you know they got them right?
- 4 Did you read all the legislation?
- 5 No, I did not read all the legislation for
- 6 this, but Mr. Hacault's instincts that there might be
- 7 something else were -- were very accurate. Or perhaps he
- 8 was actually remembering something, which is also buried
- 9 in the record as a footnote to somebody else's -- to a
- 10 document from the US.
- 11 It turns out that a few of the American
- 12 states have not written their legislation as carefully as
- 13 Manitoba has. And therefore, when they -- they don't use
- 14 the value received, value given. And so they are using a
- 15 discounting practice.
- 16 And so when the state law says and appears
- 17 to say 15 percent, it turns out that in a few states you
- 18 can escape that limitation to the extent that you can
- 19 charge -- you can discount the loan, charge the fee up
- 20 front and then take it off.
- 21 And so the correct value then for a 15
- 22 percent -- it seems to be most often with 15 percent --
- is -- is then point -- 17.65 percent. So that the tables
- 24 that -- it's odd, actually.
- 25 What it means is, is that the averages --

- 1 I wasn't looking for this; this just came out -- the
- 2 averages tend to cluster then really a lot around the 17
- 3 percent that the Coalition has recommended. So Mr.
- 4 Hacault was -- was right. There does not, as far as we
- 5 can tell, seem to be anything else.
- I mean, of course, there are thirty-three
- 7 (33) or something like that states with these
- 8 legislations. But Centre for Responsible for Lending,
- 9 which operates out of there, did not identify anything
- 10 else to me. And it's not for most of the states.
- 11 If the Board wishes, I could go back, take
- 12 the three (3) different sources, put them together, fight
- 13 my way through the fact that some of this stuff is on
- 14 PILC software, and produce a table which would tell you
- 15 pretty much what the limit is in all of those states.
- 16 Now, so the actual limit, in other words what it
- 17 effectively turns out to be.
- 18 I -- I hope you can accept my assurance
- 19 that what it's going to be is it's going to tend to
- 20 cluster. It'll -- the average will rise slightly, and it
- 21 will tend cluster even more around seventeen (17). There
- 22 aren't many states that have very high limits.
- Okay, so that was the -- expect that --
- 24 and I -- but I thought it was very important the Board
- 25 should realize that that evidence which we've all been

- 1 quoting is slightly higher than it appears.
- THE CHAIRPERSON: That is interesting,
- 3 but that is fine as is, Dr. Robinson, thank you.
- DR. CHRIS ROBINSON: Okay. And -- and,
- of course, I'm -- I didn't appreciate how important Mr.
- 6 Hacault's question was. I'm grateful to him for having
- 7 raised that, even it took me a while to figure out what
- 8 to do about it. Okay, returning to Coalition 43.
- 9 MR. BYRON WILLIAMS: And -- and for this
- 10 one, Dr. Robinson, if you can just, at a very quick and
- 11 high level, highlight kind of what -- what you've
- 12 attempted to do and -- and any -- if -- if you would.
- DR. CHRIS ROBINSON: Yes. What I had
- 14 been doing was showing -- I had actually shown on the
- screen some of the results for what might happen. These
- 16 are scenarios, so I can't predict. I can say what
- 17 happens if a rate cap causes some firms to exit the
- 18 market. And so, of course, one can make up many such
- 19 scenarios, so you're -- we're relying on my expert
- 20 judgment on this, but I acknowledge there could -- there
- 21 can be other scenarios.
- 22 So I set up, first, I -- first, I actually
- 23 revised something slightly that I had submitted to the
- 24 Board. It has no significant effect, but I discovered
- 25 that we didn't have a consistent list in front of the

- 1 Board of who all the payday lenders are. We still don't
- 2 know for sure, but because they open and close. But --
- 3 so I updated the list.
- 4 So there's slightly more, there's seventy-
- 5 three (73). The effect is -- is negligible. Money Mart
- 6 and Cash Store still have 80 percent of the volume, but
- 7 cause I added some more stores they declined slightly in
- 8 their control position.
- 9 THE CHAIRPERSON: And you don't have
- 10 Advance America's new stores in there either?
- 11 DR. CHRIS ROBINSON: No, Advance America,
- 12 I thought it would be unreasonable. I mean, first of all
- 13 I have no way of estimating anything from them. I mean,
- 14 given that they're charging this incredibly low rate,
- 15 you'd think they might have very, very high volumes.
- 16 But, initially, a lot of that volume would simply be
- 17 taken from the other stores and, of course, it will not
- 18 remain as soon as they start charging rates that allow
- 19 them to survive.
- 20 So -- so this is not -- I've not tried to
- 21 factor Advance America into this in any point, because
- 22 it's -- I just -- I don't know what to do. I could make
- 23 up scenarios for them, but I don't know what to do with
- 24 them. So this is -- or you could just simply say take
- 25 out Money Mart and Cash Stores and add in Advance

1 America. We don't know if Advance America's presence

- 2 will, in fact, lead to much higher volume.
- 3 However, the more important part of this
- 4 is probably -- okay, so I've made up three (3) tables.
- 5 One is what's it look like now. A second table is what
- 6 if I assume that what I think are the small volume
- 7 stores, and I assigned them somewhat arbitrarily to the
- 8 rural areas. So I closed all the rural area stores that
- 9 weren't part of a big chain. Okay, so that was one
- 10 assumption, and assumed that there would be no increase
- 11 in volume due to the rate caps.
- 12 Okay, now that is what Dr. Clinton
- 13 assumes. Dr. Simpson and I believe that he is completely
- 14 wrong in making such an assumption, and it flies in the
- 15 face of -- of everything we know about economics and
- 16 finance. But that is the -- you know, so then there's
- 17 the logical result of that. You get a bunch of stores
- 18 vanishing and the total volume declines. Okay, so the
- 19 volume goes from a hundred and five (105) down to -- a
- 20 106 million down to a 100 million.
- 21 Okay, now again, it's not that there is a
- 22 precise -- or as Mr. Foran would say, a scientific
- 23 calculation that says it'll go from a hundred (100), you
- 24 know, go to a 100 million. It's a scenario to give you
- 25 some idea of what happens and, of course, the volume in

- 1 the remaining stores does rise. That is, they capture
- 2 part of it, so that other stores will become more viable.
- 3 Stores that might have been unable to contribute --
- 4 continue if they didn't get the extra volume should now
- 5 be able to continue. But we can't be more precise than
- 6 that.
- 7 A more reasonable assumption is that
- 8 demand will increase, and that was the third table. And
- 9 so what it does is it assumes a modest increase in
- 10 volume. And, again, there is no scientific way to
- 11 determine this. This is not something you'd say it's a
- 12 big -- we're -- we're talking about a big price decline
- 13 here.
- But it is not something where we would
- 15 then say, Oh, we'll get a 50 percent increase in -- in
- 16 demand for -- for loans. Okay, that would be -- would be
- 17 quite unreasonable. So it would be a modest increase.
- 18 And since it's still being distributed
- 19 among fewer stores, okay, you now get, you know, much
- 20 larger increases in volume for the existing stores -- the
- 21 existing chains.
- 22 However, these are all assuming a very
- 23 fundamental thing -- and I've only -- I only finally
- 24 started to recognize that recently. They're all assuming
- 25 that each -- each store that we assign has to be a

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1 complete, separate, stand-alone business that only does
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- 2 payday lending or payday lending and cheque cashing and
- 3 does nothing else and that it allows somebody to earn a
- 4 full-time -- you know, the owner/manager earns full-time
- 5 living.
- But I've, in fact, argued that that is not
- 7 a reasonable business model, and I gave observations of
- 8 that in Ontario. Well, I did get fortunate, so that I
- 9 actually found somebody in Steinbach who is doing exactly
- 10 what I suggested what would be essential, and that is a
- 11 flower store that is offering payday loans.
- 12 And, I mean, I -- I mean, yes, I know it
- 13 sounds funny when I say it. And -- and I think I had an
- 14 absolutely wonderful witness, and I can give you more
- 15 details if you like.
- But the one detail I will give you is that
- 17 this flower shop owner -- and that's their principal
- 18 business -- was talking to me. And Mr. -- I think Mr.
- 19 Williams didn't want me to give you the date, but I think
- 20 you'll appreciate that it was yesterday, and that was
- 21 Valentine's Day for a flower shop owner at 7:00 at night.
- 22 And she said, Well, I have to sit down. But she was
- 23 really helpful.
- 24 So, the payday lending and cheque cashing
- 25 is an add-on to their principal business. So when you

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1 see that they're open 9:00 to 6:00, Monday to Saturday,
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- 2 that's when the flower store is open. The cheque cashing
- 3 and money -- the cheque cashing and payday lending is
- 4 much more recent. She didn't say how -- how recently.
- 5 The store charges 18.95 percent of
- 6 principal plus a 24 percent APR -- a somewhat different -
- 7 you know -- well, no, that's the same format as
- 8 Sorensen's uses, but lower rates.
- 9 This is one of the lowest rates in
- 10 Manitoba. Okay? It works out to just under 20 percent
- 11 on average. Okay, so that means that it is lower than
- 12 Cash Store by a little bit, lower than Sorensen's. It's
- 13 slightly higher than Money Mart.
- 14 And defaults are charged continuing
- 15 interest at 60 percent APR, but the owner forgives
- 16 default fees in many situations. As you'd expect in a
- 17 small community, she knows many of her customers.
- 18 And the respondent told me that Steinbach
- 19 could not possibly support a payday lender as a
- 20 standalone business because of the low volume. It could
- 21 only exist as part of another business. So they already
- 22 had the flower store, and they had the opportunity to add
- 23 this. There are other fast cash locations that are open
- 24 longer hours.
- Now, I have a more extensive narrative

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1 that I can -- I can share with anyone who wishes.
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- 2 Finally, I did telephone fourteen (14)
- 3 Manitoba payday lending outlets to obtain their operating
- 4 hours. I can give you the complete details, including
- 5 the sample from which it's drawn and show you who I got,
- 6 who wasn't in, et cetera.
- 7 The essential information is that Money
- 8 Mart has the longest hours; that the other largest groups
- 9 have the next longest hours and are -- and, of course,
- 10 hours are longer in Winnipeg than elsewhere. So you have
- 11 Sunday closings. Actually, Sorensen's closes on Sundays
- 12 in -- in Winnipeg, too. But -- so you have Sunday
- 13 closings.
- 14 This flower shop, for example; she said,
- 15 I've got to have my Sundays off. And it's clear that
- 16 only she and her husband are doing the business. But
- 17 it's not -- there -- there don't seem to be any hired
- 18 help.
- 19 One (1) small-town lender -- and I don't
- 20 have the details because they're in my notes at home --
- 21 has only a part-time operating -- opening schedule, sort
- 22 of like it's only open certain days for certain hours, so
- 23 quite different from all the others. And it's in a small
- 24 community.
- 25 And, as far as I can tell -- but I didn't

- 1 speak with him personally -- he seems to be running
- 2 another business as well. Certainly the payday lending
- 3 is not a full-time occupation.
- 4 So that was the sort of the information.
- 5 So the point of these -- how these rural stores are
- 6 operating is that the analysis that I and other experts
- 7 have been using, you know, this competitive analysis and
- 8 whatever assumptions we make, you actually can't make any
- 9 of those assumptions once you have a store where the
- 10 owner is not -- where it's not viable as a full-time
- 11 business.
- 12 I have seen evidence recently from Mani --
- 13 from Nova Scotia where the average small business is four
- 14 hundred thousand (400,000), so, okay?
- So, I think this is useful for the Board,
- 16 and you realize, of course, that it sort of both supports
- 17 some things that I have said and -- and doesn't support
- 18 others.
- 19 And -- but I think it's very useful in the
- 20 context of being concerned about service for rural
- 21 Manitoba. And -- and, of course, it also provides
- 22 support to -- to things that CPLA and Rentcash have
- 23 brought forward and Mr. Sardo and so on.
- 24 THE CHAIRPERSON: Thank you, sir. We are
- 25 just going to stand down for five (5) minutes. We will

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1 be right back.
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2

- 3 --- Upon recessing at 10:09 a.m.
- 4 --- Upon resuming at 10:14 a.m.

- THE CHAIRPERSON: Mr. Williams, is Dr.
- 7 Robinson -- Dr. Robinson, we will take your information
- 8 on the stores' hours which you indicated that you had
- 9 available.
- 10 DR. CHRIS ROBINSON: Okay, yes, I have
- 11 it. I can -- I mean I have it in print for -- well, I
- 12 don't have it printed, but I can get that immediately
- 13 after you stop, you know, after I leave here. I can just
- 14 go to the office and get it for you. I can project --
- 15 well, no I can't project it on the screen, but I have it.
- 16 It's two (2) pages.
- 17 THE CHAIRPERSON: We might have a problem
- 18 with this. Ms. Southall...?
- 19 MS. ANITA SOUTHALL: Downloading on a
- 20 memory stick?
- DR. CHRIS ROBINSON: Yes.
- MS. ANITA SOUTHALL: Is that what you're
- 23 indicating, Dr. Robinson --
- DR. CHRIS ROBINSON: Yes.
- 25 MS. ANITA SOUTHALL: -- so we could print

- 1 it off and distribute it?
- DR. CHRIS ROBINSON: Yes.
- MS. ANITA SOUTHALL: That would work, I
- 4 think, Mr. Chairman, so we'll maybe attend to that at --
- 5 at break time and then distribute it.
- THE CHAIRPERSON: Okay. So we just have
- 7 to provide an opportunity, because it will be new
- 8 information, and if Mr. Foran and Mr. Hacault want to ask
- 9 him a question on it, we want to give them the
- 10 opportunity.
- Okay, we will take it though.
- DR. CHRIS ROBINSON: Okay.
- 13 THE CHAIRPERSON: We would like that.
- DR. CHRIS ROBINSON: Right.
- THE CHAIRPERSON: Okay. So now we will
- 16 just switch over. Other than that, Mr. Foran, do you
- 17 have any questions of this new information that Dr.
- 18 Robinson's put forward or any other recent evidence that
- 19 has come forward in the last day or two (2)?
- 20 MR. ALLAN FORAN: A -- a few questions
- 21 for Dr. Robinson on the frequency calculation that came
- 22 up in Coalition-41.
- 23 MR. BYRON WILLIAMS: I don't mean to
- 24 interrupt except for -- this is to assist Mr. Foran, I
- 25 hope. I had said I'd make sure Dr. Robinson is here.

1 Dr. Simpson was -- he's at the office, and he certainly

- 2 was -- was available to come down.
- 3 Mr. Foran has some questions which would
- 4 more properly go to Dr. Simpson. What I -- I think we've
- 5 agreed is we'll -- we'll try them on Dr. Robinson, and --
- 6 and as long as the -- if it's going that -- well that
- 7 way, then we'll just do it with Dr. Robinson. If not, I
- 8 will race to the phone and bring Dr. Simpson down.
- 9 THE CHAIRPERSON: Mr. Foran will let us
- 10 know.
- 11
- 12 RE-CROSS-EXAMINATION BY MR. ALLAN FORAN:
- 13 MR. ALLAN FORAN: Okay, Dr. Robinson,
- 14 Coalition Exhibit 41 is -- it -- it's a descriptive --
- one (1) page description with a table that I understand
- 16 you prepared, "How Much Does an Average Payday Borrower
- 17 Spend on Payday Loans, " sir.
- DR. CHRIS ROBINSON: Yes.
- 19 MR. ALLAN FORAN: In the second full
- 20 paragraph of that, we've -- we've had it on the record,
- 21 but that should be amended about halfway down to indicate
- that it's four hundred and forty-seven thousand (447,000)
- 23 Canadian families who are payday borrowers, correct?
- DR. CHRIS ROBINSON: Yes, that is
- 25 correct.

1 MR. ALLAN FORAN: And you have provided a

- 2 different method of estimating average costs of payday
- 3 borrowing than Dr. Simpson, correct?
- DR. CHRIS ROBINSON: We did all this
- 5 together. I mean we did that -- that -- those parts of
- 6 it together. I happen to have appended it to my
- 7 document; he had original material that he was preparing
- 8 as well.
- 9 MR. ALLAN FORAN: Let me focus on the
- 10 word "method." You used a different method of estimating
- 11 the average cost than he did, correct?
- DR. CHRIS ROBINSON: Yes.
- MR. ALLAN FORAN: And yours is based on
- 14 the estimate of the annual loan volume for Canada as a
- 15 whole, correct?
- 16 DR. CHRIS ROBINSON: Well, it's based on
- 17 that and a -- a different estimate of the number of
- 18 persons that are taking out payday loans in a given year.
- 19
- 20 MR. ALLAN FORAN: And, based on that
- 21 estimate, you arrive at an average annual volume of three
- thousand eight hundred and eight dollars (\$3,808)
- 23 correct?
- 24 DR. CHRIS ROBINSON: Eight hundred and
- 25 three (803), but yes.

1 MR. ALLAN FORAN: And taking that average

- 2 loan size that you use for your table in Coalition-41,
- 3 that works out to about an average of eleven (11) loans
- 4 per year, correct?
- DR. CHRIS ROBINSON: Yes.
- 6 MR. ALLAN FORAN: And that's not
- 7 consistent with any data that's been placed in evidence
- 8 concerning the frequency of payday loan use, correct?
- 9 Let me put it to you a different way.
- 10 The only evidence that's on the evidence
- 11 is the FCAC report, correct?
- 12 DR. CHRIS ROBINSON: It may or may not be
- 13 consistent. What we don't know -- what's missing in
- 14 there, and Dr. Simpson did refer to it, is that the
- 15 weighting effect is all in the frequent loan users. So
- 16 that if we have a whole bunch of frequent loan users, or
- 17 if the frequent loan users are borrowing more, then it
- 18 will skew it.
- 19 I referred to "normal distributions," and,
- 20 of course, if the distribution isn't reasonably
- 21 approximated by normal, all kinds of things can happen,
- 22 including what you're seeing there.
- But you're -- however, I do take your
- 24 point, and we acknowledge -- both Dr. Simpson and I
- 25 acknowledge -- that we don't know which one -- this is

1 why we provided so many points, because we don't know

- 2 which one to take.
- 3 We don't say it's three (3) hun -- thirty
- 4 eight hundred (3,800) or, you know, or it's four point
- 5 eight (4.8) loans per year; we're giving you all the
- 6 evidence.
- 7 MR. ALLAN FORAN: Right. Lot -- lots of
- 8 -- and I don't want to use the word "evidence" -- lots of
- 9 speculation on what might be.
- 10 You've just used your best skill sets to
- 11 come up with that estimate, correct?
- DR. CHRIS ROBINSON: Yes.
- MR. ALLAN FORAN: Now, I'm going to look
- 14 at you, and I'm going to purport that you're Dr. Simpson
- 15 for a moment --
- DR. CHRIS ROBINSON: Okay.
- 17 MR. ALLAN FORAN: -- and we'll struggle,
- 18 try this on for size.
- 19 Coalition Document 40 was a frequency of
- 20 payday loan use document that was, as I understand it,
- 21 prepared by Dr. Simpson?
- DR. CHRIS ROBINSON: Oh, sorry, yes.
- MR. ALLAN FORAN: Okay, and if you turn
- 24 to the second page -- the reverse side of that --
- 25 DR. CHRIS ROBINSON: Yes.

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1 MR. ALLAN FORAN: -- the very last
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- 2 sentence, it indicates that those using the service once
- 3 a month would have an estimate fees of seven hundred and
- 4 twenty dollars (\$720) per month.
- 5 Would you agree with me that that should
- 6 read "per year"?
- 7 DR. CHRIS ROBINSON: Oh, I'm sorry. We -
- 8 yes -- just let me check that the calcu -- check all
- 9 the calculation for a minute. I mean, you're right about
- 10 the decimal place -- or, sorry, about the frequency. Oh,
- 11 sorry, I'm sorry, I'm reading the wrong line there. Yes.
- 12 Yes. Absolutely.
- MR. ALLAN FORAN: Okay.
- DR. CHRIS ROBINSON: And we -- I
- 15 apologize for that.
- 16 MR. ALLAN FORAN: Okay. This document --
- 17 and again, I -- I'm going to try and be fair now, because
- 18 I know it's not your document.
- 19 But the -- the document that's been
- 20 prepared and filed on behalf of the Coalition indicates
- 21 that the estimate of the average number of loans per year
- 22 is not sensitive to assumptions about the group who uses
- 23 payday loans infrequently , that is less than once a
- 24 year, correct?
- DR. CHRIS ROBINSON: Sorry, wait a

1 second. Say that again. I think you got -- I think you

- 2 misspoke one (1) word.
- 3 MR. ALLAN FORAN: The estimate of the
- 4 average number of loans per year is not sensitive to
- 5 assumptions about the group who use payday loans
- 6 infrequently, correct?
- 7 I believe that's part of what Dr. Simpson
- 8 was attempting to portray.

9

10 (BRIEF PAUSE)

- 12 DR. CHRIS ROBINSON: No, it's not sens --
- 13 it's not sensitive to those who use it infrequently, less
- 14 than once a year, because, in other words, most of the
- 15 effect on the average is from those -- what he said was
- 16 that most of the effect on the average is from those who
- 17 use it frequently.
- MR. ALLAN FORAN: Right.
- 19 DR. CHRIS ROBINSON: This is a weighted
- 20 average, so -- so the more frequent users drive the
- 21 average.
- 22 MR. ALLAN FORAN: Right. Okay. So
- 23 changing the assumptions about the actual frequency of
- 24 borrowing within that group will not affect the estimate
- 25 very much, correct?

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1 DR. CHRIS ROBINSON: Within the
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- 2 infrequent group.
- 3 MR. ALLAN FORAN: And changing
- 4 assumptions --
- DR. CHRIS ROBINSON: Yes.
- 6 MR. ALLAN FORAN: -- about the average
- 7 loan size within that group will also not change the
- 8 estimate very much, correct?
- 9 DR. CHRIS ROBINSON: For Dr. Simpson's
- 10 work, the average loan size is not relevant. He was just
- 11 using frequency data. So the average loan size
- 12 assumption -- it would simply change the final number,
- 13 the estimate of the cost.
- MR. ALLAN FORAN: And if you'd -- if --
- and so we're still heading in the same direction, you and
- 16 I, and -- and I appreciate --
- DR. CHRIS ROBINSON: Yes.
- 18 MR. ALLAN FORAN: -- I appreciate this,
- 19 this is working.
- DR. CHRIS ROBINSON: Yes.
- 21 MR. ALLAN FORAN: So would you also agree
- 22 with me then that the accuracy of the FCAC Survey -- that
- 23 42.9 percent of borrowers fall into this category -- will
- 24 not, again, change the estimate very much?
- DR. CHRIS ROBINSON: Oh, sorry. The 42.9

- 1 percent fall into the low-frequency category.
- MR. ALLAN FORAN: Yes.
- DR. CHRIS ROBINSON: Yes, and you are
- 4 making a good point here. Under any sort of ordinary
- 5 distribution, yes. I'm trying to think if there is some
- 6 really weird --
- 7 MR. ALLAN FORAN: No, I don't want you to
- 8 think too much. I want you -- because I've got a few
- 9 more questions. Just about there.
- 10 DR. CHRIS ROBINSON: I think you're
- 11 right. I think you're right.
- 12 MR. ALLAN FORAN: Thank you.
- 13 DR. CHRIS ROBINSON: I can't think of any
- 14 circumstance where that could affect it.
- MR. ALLAN FORAN: Okay, but at the other
- 16 end -- now this is where you -- you will concentrate.
- 17 At the other end of the spectrum, however,
- 18 in the high-frequency sub-group, the effect of changing
- 19 variables will be far more noticeable, correct?
- DR. CHRIS ROBINSON: Yes.
- 21 MR. ALLAN FORAN: And your estimate
- 22 focuses on the average, or Dr. Simpson's estimate
- 23 focussed on the average number of loans per year,
- 24 correct?

```
1
                          (BRIEF PAUSE)
 2
 3
                    DR. CHRIS ROBINSON: There are two (2)
     largely independent ways of doing it. I wouldn't
 4
 5
     characterize it that way. His focuses on the frequency
 6
     distribution of loans and then uses an average size.
     Mine is implying whatever the frequency distribution
 8
     might be by an estimate derived from quite different
 9
     source of what the total payday loans are in the country.
                    So they are -- they're not -- I mean
10
     obviously it's the same human beings we're talking about,
11
     but the -- the statistical bases, the -- the information
12
13
     going in is very different for the two (2).
                    MR. ALLAN FORAN: Right. And you've just
1 4
15
     compared your analysis to his, and -- and I -- I am --
     and -- and to be fair, I am trying to stick with his.
16
17
                    DR. CHRIS ROBINSON: Oh, okay, sorry.
18
                    MR. ALLAN FORAN: His estimate, then, is
19
     driven by the average number of loans per year, correct?
2 0
                    DR. CHRIS ROBINSON: Oh, yes.
2 1
                    MR. ALLAN FORAN: So using his
22
     assumptions about frequency within each of these
23
     categories, the median frequency -- I've just now -- and
     I -- I've -- I've switched it.
2 4
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The median frequency of borrowing is now

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1 somewhere between point three (0.3) loans per year and
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- 2 one point five (1.5) loans per year, correct? And -- and
- 3 you'll see all that we have done.
- DR. CHRIS ROBINSON: Yes. Yes. Oh yes,
- 5 you're right, and --
- MR. ALLAN FORAN: I am, thank you.
- 7 Okay --
- DR. CHRIS ROBINSON: Yeah. Oh, so you
- 9 did take a statistics degree?
- 10 MR. ALLAN FORAN: And if we were to use
- 11 that median to estimate the average fees paid per annum,
- 12 a three hundred dollar (\$300) loan, at a fee of 20
- 13 percent, that actually gives us annual fees below ninety
- dollars (\$90), correct?
- DR. CHRIS ROBINSON: Yes.
- 16 MR. ALLAN FORAN: I have no further
- 17 questions of Dr. Simpson.
- 18 THE CHAIRPERSON: Or Dr. Robinson?
- 19 MR. ALLAN FORAN: Or Dr. Robinson.
- 20 THE CHAIRPERSON: Thank you, Mr. Foran.
- 21 Mr. Hacault...? Any additional questions of Dr. Robinson
- 22 in either his normal form or acting as Dr. Simpson?
- 23 DR. CHRIS ROBINSON: Dr. Simpson's going
- 24 to be really, really disappointed. After having to sit
- 25 for two (2) days, listening to me do all the talking, he

1 -- he's now away for the only time, and I do the talking

2 for him.

3

4 (WITNESS RETIRES)

- THE CHAIRPERSON: Well, thank you, Dr.
- 7 Robinson, for your attendance and patience over these
- 8 last several months. We will now move to Mr. Foran and
- 9 the rebuttal evidence.
- 10 Or sorry, Mr. Williams, do you have
- 11 anything else?
- 12 MR. BYRON WILLIAMS: No, although if we
- 13 get a chance for a small break, that would be
- 14 appreciated, but I leave that to the --
- THE CHAIRPERSON: Well, we are gonna have
- 16 a -- I was probably a little bit hurried in my remarks
- 17 with Dr. Robinson, because we still have this memory
- 18 stick business with the hours of service.
- 19 So I am afraid you cannot quite go yet,
- 20 Dr. Robinson, but if you would not mind attending to the
- 21 memory stick problem, that would be helpful.
- MR. ALLAN FORAN: Okay, so I have Dr.
- 23 Gould, who is here. And Dr. Gould, if you could just set
- 24 yourself up at one of the mics at the witness table
- 25 please, sir.

```
1
 2
                          (BRIEF PAUSE)
 3
                    THE CHAIRPERSON: Okay, we will just take
 4
     a couple of minutes.
 5
 6
     --- Upon recessing at 10:25 a.m.
     --- Upon resuming at 10:42 a.m.
 8
 9
                    THE CHAIRPERSON: Okay, Mr. Foran. Are
10
     you ready now, Mr. Williams?
11
                   MR. BYRON WILLIAMS: Yes, thank you for
12
13
     your patience.
1 4
                    THE CHAIRPERSON: Okay, Mr. Foran...?
15
                    MR. ALLAN FORAN: Thank you, Mr.
     Chairman, Members of -- of the Board. CPLA has requested
16
17
     and received permission from the Board to call rebuttal
18
     evidence and the one (1) witness that is being recalled
19
     to provide rebuttal evidence is Dr. Gould.
                    I don't intend to reintroduce Dr. Gould.
2 0
21
     His resume is on the record. He was qualified as an
     expert, and I'm gonna proceed on the basis that the --
22
    the Board is satisfied with his expertise and it
2 3
     continues for the purpose of rebuttal.
2 4
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THE CHAIRPERSON: Yes.

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1
 2
                    LAWRENCE GOULD, Recalled
 3
     RE-DIRECT EXAMINATION BY MR. ALLAN FORAN:
 4
                   MR. ALLAN FORAN: Dr. Gould, you've had
 5
 6
     the opportunity of hearing the evidence of the Coalition,
     sir?
                    DR. LAWRENCE GOULD: I did.
 8
                    MR. ALLAN FORAN: And specifically you
 9
     heard the evidence of Dr. Chris Robinson?
10
                    DR. LAWRENCE GOULD: Yes.
11
                    MR. ALLAN FORAN: And as a result of that
12
13
     you were requested by CPLA to prepare some comments for
     rebuttal. Is that correct, sir?
14
15
                   DR. LAWRENCE GOULD: I was.
                    MR. ALLAN FORAN: I have received a
16
17
     document entitled, Rebuttal Evidence of Chris Robinson.
18
     Can you identify this for the purpose of the record, sir?
19
                    DR. LAWRENCE GOULD: Yes, it's some
     PowerPoint slides that I made just to summarize some of
2 0
2 1
     the comments that I'd be making about Dr. Robinson's
22
     evidence.
                    MR. ALLAN FORAN: Okay, then I think I --
23
     I provided a copy to Board counsel and the Board
2 4
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secretary. Perhaps we could mark at as the next exhibit.

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1 MS. ANITA SOUTHALL: That will be CPLA
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2 Exhibit 18, thank you.

3

- 4 --- EXHIBIT NO. CPLA-18: Rebuttal Evidence of Chris
- 5 Robinson, a Power Point
- 6 presentation by Dr. Lawrence
- 7 Gould.

- 9 CONTINUED BY MR. ALLAN FORAN:
- 10 MR. ALLAN FORAN: And CPLA-18, Dr. Gould,
- is the document prepared by yourself -- solely yourself?
- DR. LAWRENCE GOULD: It is.
- MR. ALLAN FORAN: Okay, with that then
- 14 I'd like you to focus specifically on CPLA 18 and the
- 15 comments you have to rebut to what you've heard relating
- 16 to Dr. Robinson's evidence.
- 17 DR. LAWRENCE GOULD: Thank you. Good
- 18 morning, everyone. Thank you for having me back. I'm
- 19 gonna be fairly brief in my comments. What I've tried to
- 20 do is just select some of the important issues that I
- 21 heard when Dr. Robinson was giving his evidence, and
- 22 provide some of my comments on certain problems that I
- 23 saw there.
- 24 The way I've organized this is that first
- 25 I discuss a few conceptual or technical problems that I

- 1 see with Dr. Robinson's model. Then I actually discuss
- 2 the model itself in terms of how the recommendations were
- 3 based, how the inputs were derived, and to try and draw
- 4 some conclusions on its usefulness in these proceedings.
- 5 So first let me start with the conceptual
- 6 problems. I've outlined those as three (3) that I would
- 7 like to comment on.
- 8 First, a discussion on the calculation of
- 9 the cost of capital on a real basis as opposed to a
- 10 nominal basis. And I'll explain what I mean with regard
- 11 to those terms.
- 12 Second, a discussion on the failure to
- include to corporate tax effects.
- 14 And third, Dr. Robinson's treatment of bad
- 15 debt loss particularly com -- in terms of his comments on
- 16 the procedure used in the Ernst & Young study.
- 17 So let me start with the first one. When
- 18 we talk about a nominal rate for the cost of cap --
- 19 capital, we can decompose that into two (2) components: a
- 20 real rate and a rate of inflation. So for example on
- 21 Slide 3 what I've shown is that you can visualize a 14
- 22 percent rate of return as being, in part, a real rate and
- 23 10 percent and, in part, some additional percentage that
- 24 compensates the investor for increases in the price level
- 25 and inflation.

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1 Now Dr. Robinson's model it's designed to
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- 2 provide a fair rate of return. And a fair rate of return
- 3 is defined as the cost of capital. Dr. Robinson, though,
- 4 has defined that as a real rate of return. So in my
- 5 example 10 percent.
- 6 What I've heard him say was that he could
- 7 do it a different way, that it would, though, require him
- 8 to have countless more spreadsheets showing the costs
- 9 increasing through time, and that instead he was treating
- 10 this as a perpetuity in real terms.
- 11 The problem is -- and I think he mentioned
- 12 as well Fisher effects in terms of Irving Fisher's
- 13 (Phonetic) view of how to adjust for inflation in real
- 14 terms.
- The problem is -- and it doesn't really
- 16 required a discussion of advance financial theory or
- 17 economics. It really is a straightforward proposition
- 18 that if an investor puts up capital, they have to be
- 19 compensated in real terms and in an inflationary
- 20 environment that has to also include a premium for
- 21 inflation; that is, you have to give the investor the
- 22 nominal rate, 14 percent, so that after inflation he's
- 23 left with a real rate.
- I think under questioning by Mr. Foran,
- 25 Dr. Robinson was essentially asked, well, will your model

- 1 produce -- what will it produce if an investor puts in a
- 2 hundred dollars (\$100), what return would -- would they
- 3 get from that?
- 4 And essentially with this example, Dr.
- 5 Robinson answered ten dollars (\$10), the real return.
- 6 There was a little bit of -- of ambiguity there because
- 7 he was arguing that his rate was a little higher than a
- 8 fair rate of return. But for the purposes of this
- 9 example, he was answering that with these numbers, ten
- 10 dollars (\$10).
- 11 And the next question is, well, can't you
- 12 get fourteen dollars (\$14) by an alternative investment?
- 13 And the answer is yes. So who would invest to get a real
- 14 rate of return of ten dollars (\$10) if you, in fact, have
- 15 alternative investments to get 14 percent. So it's
- 16 really a fairly straightforward proposition that you have
- 17 to do this in nominal terms.
- 18 Now, if -- even if that were at all in
- 19 doubt, we have some references and I think, again, Dr.
- 20 Robinson was asked about how regulation takes place. The
- 21 rate setting process isn't that much different from what
- 22 we're trying to do here. And the question is, well, are
- 23 utilities regulated to provide a 10 percent, in this
- 24 case, real rate of return?
- 25 And the answer is -- oh, I think Dr.

- 1 Robinson said he wasn't -- didn't have to see the
- 2 documents and so on. But I've participated in countless
- 3 hearings and it's very clear that these regulatory
- 4 proceedings are designed to produce a nominal rate of
- 5 return as the determination of payday loans should do to
- 6 give investors a fair rate of return.
- 7 The second technical problem that I want
- 8 to deal with is the failure to include the corporate tax
- 9 effects. Now again, we have to start with an
- 10 understanding of where we get the cost of capital.
- 11 And where we get the cost of capital is
- 12 through, for example, a stock index like the Standard &
- 13 Poors TSX Index and I think that's what Dr. Robinson used
- 14 to get his numbers and then he reduced that to a real
- 15 rate of return.
- 16 Members of the Board that have
- 17 participated in Public Utility hearings on the cost of
- 18 capital are probably familiar with the discounted cash
- 19 flow DCF model or the capital asset pricing model.
- 20 All those, the Index, the DCF model, the
- 21 cap -- capital asset pricing model, those are all done on
- 22 an after corporate tax basis. So when we talk about say
- 23 a return of 15 percent taken from the Standard and Poor's
- 24 TSX Index, we're talking about a return after corporate
- 25 taxes.

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1 Now the problem is this: Let's say that
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- 2 we all agree that 15 percent is the correct cost of
- 3 capital. The problem is that in order to get that 15
- 4 percent after tax, we would have to increase that to take
- 5 account of the tax effect.
- 6 So if you look at slide 5, what I've done
- 7 here is show that with the assumption, for example, this
- 8 would be a typical rate, a corporate tax rate of 36
- 9 percent, that you would have to earn or be allowed to
- 10 earn 23.44 percent so that after you paid the corporate
- 11 tax of 36 percent, you would receive the 15 percent,
- 12 comparable to that which was benchmarked by the TSX
- 13 index. Okay.
- Now, again, I think I heard Dr. Robinson
- 15 say that corporate taxes were irrelevant nothing could
- 16 be further from the truth. And in fact, again, using the
- 17 regulatory models that we -- the Board is familiar with
- 18 for public utilities, it is common to take that 15
- 19 percent and gross it back up or add back the taxes, to
- 20 build up a rate that will produce that 15 percent.
- 21 The third conceptual problem is really --
- 22 and I hope this doesn't get overly complex. I've tried
- 23 to be as simple as I -- as possible, but I'll tell you
- 24 what it is. It's the treatment of bad debts costs, and
- 25 it's not my treatment. It's the treatment that was used

- 1 by the Ernst & Young report.
- 2 However, Dr. Robinson commented on this
- 3 and it was both in his report and subject to
- 4 interrogatory, essentially saying that this was
- 5 incorrect, that capital costs should not have been
- 6 included in this procedure. And all I'm doing really is
- 7 reviewing, very quickly, the Ernst & Young calculation to
- 8 show that, yes, it is correct.
- 9 It makes sense, and it provides exactly
- 10 what it's supposed to do; that Ernst & Young were, in
- 11 fact, correct in what they did, and consequently by
- 12 taking part of that out, as Dr. Robinson did, there is an
- 13 error involved in that.
- So in my simplified example, on the first
- 15 slide 6, all I'm saying is that if you made a hundred
- 16 (100) loans, and this is a very simplified example, of a
- 17 hundred (\$100) each, ten thousand dollars (\$10,000) worth
- 18 of loans, let's say for a year, and you had operating
- 19 costs for -- of twelve dollars (\$12) and capital costs
- 20 for ten dollars (\$10) per hundred (100), you would have
- 21 to recoup twelve hundred dollars (\$1,200) in operating
- 22 costs and a thousand dollars (\$1,000) in capital costs.
- 23 And if you set a fee of twenty-two dollars
- (\$22) on the hundred dollar (\$100) loan, and you made a
- 25 hundred (100) loans, you'd get that twenty-two hundred

- dollars (\$2,200) and you'd cover your costs.
- The next slide, though, says, what happens
- 3 if you have bad debts? A bad debt loss of 4 percent.
- 4 For example, let's say four (4) of those loans go bad.
- 5 Well, you're not going to receive the fees or the -- the
- 6 principal amount of the loan back.
- 7 A hundred dollars (\$100) for the principal
- 8 and twenty-two dollars (\$22) for the fees. So on four
- 9 (4) loans that would be four hundred and eighty-eight
- 10 dollars (\$488). So what Ernst & Young do is, they put
- 11 that as a percentage of the good loans, four hundred and
- 12 eighty-eight (488) divided by the ninety-six hundred
- 13 (9,600), that's not counting the four hundred dollars
- 14 (\$400) of loans that go bad, and get a percentage.
- And they add that percentage to the
- 16 original fee. So instead of twenty-two dollars (\$22) per
- 17 hundred (100), they would charge twenty-seven (\$27) plus
- 18 a little change per hundred (100). And you can see that
- 19 on the ninety-six (96) good loans that will produce
- 20 twenty-six hundred dollars (\$2,600) which allows them to
- 21 recover the principal of the loans lost, and cover all
- the operating costs of twelve hundred dollars (\$1,200)
- 23 and the capital costs.
- That's a perfectly reasonable procedure.
- 25 Okay. Now, for some reason, Dr. Robinson took issue with

- 1 that and felt that it was incorrect to include capital
- 2 costs but they are a legitimate part of the payday loan
- 3 lending business. And they are -- do have to be
- 4 recovered through this process.
- Next, I have a few comments about, really,
- 6 the basis of Dr. Robinson's models. At the risk of
- 7 trying to simplify what is a -- a number of different
- 8 submissions, I would say that Dr. Robinson's
- 9 recommendations -- and the model is, really, based
- 10 primarily on Money Mart. The volumes are used by -- from
- 11 Money Mart. And Dr. Robinson has claimed that this is,
- 12 in fact, in -- in various places of -- of his evidence
- 13 that this is the lowest cost most efficient company.
- So one (1) question with this would be, if
- 15 you limit yourself to large chains why would you exclude
- 16 a large chain like Rentcash. It's the only other chain
- 17 which we have publically available information. And I
- 18 did try and read Dr. Robinson's explanation which
- 19 appeared in one (1) of the revised PUB/Coalition-B18 and
- 20 B22, and what I got out of it is that he didn't or
- 21 couldn't rely on the data.
- 22 But, I mean these are audited statements,
- 23 and I think that the financial data there is available,
- 24 Canadian, and could be used. Of course, if you don't
- 25 include a higher cost producer, then it's going to bias

- 1 the results downward toward the one (1) large quote
- 2 unquote "efficient" producer.
- Now I said primarily because up until the
- 4 end I thought I would have said solely, but in one (1) of
- 5 the latter submissions Dr. Robinson introduced US data
- 6 from Advance America.
- 7 There were a number of questions that this
- 8 brings to mind. First, why would you use US data?
- 9 Certainly, I went to a fair amount of trouble to isolate
- 10 from Money Mart the Canadian operations. And
- 11 interestingly enough so did Dr. Robinson. So that I'm
- 12 puzzled by why the American data would come in in this
- 13 last submis -- submission, excuse me, and I would
- 14 certainly feel that it is not, in fact, relevant that the
- 15 Canadian data here is the -- the data on which the
- 16 decision should be based and in fact, again,
- 17 interestingly enough, if you for whatever reason had made
- 18 that decision that you wanted the US data, well, Dollar
- 19 Financial Corp. which owns Money Mart has US operations.
- 20 Certainly they would be just as relevant as the Advance
- 21 America data.
- 22 Next, I want to make some brief comments
- 23 on problems in Dr. Robinson's model. First, as I said,
- the model is primarily based on Money Mart in terms of
- 25 loan volumes, but these aren't actual Money Mart costs.

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1 In other words when Ernst and Young did their study and
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- 2 Deloitte did their study, they went out and actually
- 3 measured the costs of each company. Now I understand
- 4 that it's hard to get that dat -- data. Many of the
- 5 owners consider it proprietary, but there are publicly
- 6 available data through Dollar -- Dollar Financial's Money
- 7 Mart operations and Rentcash.
- 8 What Dr. Robinson did, though, was take
- 9 the basic Money Mart structure and then adapted it in
- 10 different ways. So as I listened yesterday to -- to the
- 11 discussion between Mr. -- Mr. Foran and Dr. Robinson, it
- 12 was clear that a number of these inputs were described by
- Dr. Robinson as guesses, educated guesses, but they are
- 14 quesses. Others were drawn from various sources. In
- other words, it wasn't a pure Money Mart model.
- 16 Information was taken from Dr. Reykdal's speech. Some of
- 17 the information came from the Ernst & Young report, and
- 18 various other sources, some identified, some not
- 19 identified.
- 20 So when -- when you do that, of course,
- 21 you get something that is not a real company. It's a --
- 22 to use Dr. Robinson's example, I guess you get a horse
- 23 with a rabbit's head or something. And it's really not
- 24 clear whether this is representative of a real company.
- 25 Next, in slide 10, I would just -- because

- 1 I want to clarify this and I want to be fair about it.
- 2 When I say that the inputs can't be verified, my problem
- 3 is this.
- I tried very hard to go through Dr.
- 5 Robinson's model to see where the numbers came from and
- 6 certainly some of the inputs I think Dr. Robinson has
- 7 said were mistakes. Some of the numbers were mistakes.
- 8 Others and I think we heard one (1) of the examples today
- 9 was, although it was listed as being from the 10-K report
- 10 on a certain page, it actually wasn't a number there;
- 11 that Dr. Robinson had taken a number from here, a number
- 12 from there, added the two (2) together, back something
- 13 out and that may be a completely legitimate procedure, it
- 14 may be.
- The problem is that I didn't have that
- 16 information; I couldn't really verify that these numbers
- 17 were accurate. And part of this is the way the process
- 18 unfolded. Usually when we don't understand where a
- 19 number came from, we can use the interrogatory process to
- 20 find out and certainly had a lot of interrogatories.
- 21 But unfortunately in this case, there were
- 22 so many different versions that Dr. Robinson submitted
- 23 for his model that we couldn't really get -- or use the
- 24 interrogatory process on these final versions to find out
- 25 where the numbers had come from.

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1 So, as I said, I'm not stating that every
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- 2 number there -- there that I couldn't understand is a
- 3 mistake, I'm just saying, I don't know. I don't -- I
- 4 don't know where a lot of these numbers come from.
- 5 On page 11 what I've done there is
- 6 summarize Dr. Robinson's recommendations and the
- 7 different reports. And one of the things that I wanted
- 8 to comment on, because I heard Dr. Robinson say this on -
- 9 on numerous occasions, was that he was getting better
- 10 data as it came up. And that, therefore, he was able to
- 11 revise these recommendations.
- 12 Let's be clear on exactly what data was
- 13 available. Dr. Robinson wrote the Acorn Report in May of
- 14 2006. In that report and, again, I want to be fair to
- 15 Dr. Robinson, these numbers here reflect a -- an average
- 16 three hundred dollar (\$300) loan. He actually has a
- 17 schedule and the numbers are bigger or smaller.
- 18 But this is a representative way to -- to
- 19 look at the numbers. In the Acorn Report, his
- 20 recommendation was ten dollars and sixteen cent (\$10.16)
- 21 per hundred (100).
- 22 As we can into the hearing here where
- 23 everybody was presumably going to put in their evidence
- 24 September 17th, Dr. Robinson didn't make a recommendation
- 25 in that document but he did say that he -- the -- if he

- 1 had done a new analysis, the results would not change
- 2 very much. And in any event, the change would be lower.
- 3 So that clearly led me to believe that Dr.
- 4 Robinson was somewhere around or lower than ten dollars
- 5 (\$10) per hundred (100).
- 6 In October 31st, Dr. Robinson filed
- 7 another recommendation. A tight limit and a loose limit
- 8 and I think, if my reading is correct, that essentially
- 9 the tight limit was what he was recommending for the
- 10 larger more efficient firms. But he reported both of
- 11 these.
- 12 The tight limit was around thirteen
- dollars (\$13), so, we see not that the results had
- decreased from Acorn but, in fact, had gone up about, on
- the tight limit, about three dollars (\$3) dollars per
- 16 hundred (100) from mid September to the end of October.
- Now, Dr. Robinson said that one of the
- 18 important events that had happened was that the 10-K from
- 19 Money Mart had -- had come available after that September
- 20 17th date. And that's true. It -- it was delayed.
- 21 Money Mart had a problem in getting their 10-K out so
- 22 that that information was not available until after Sep -
- 23 September 17th for either of us.
- 24 But let's look at what was available. All
- 25 of the data for Rentcash -- because these companies have

- 1 June 30th fiscal years. All of the data was available
- 2 for Rentcash including the annual reports, including the
- 3 loan volumes.
- 4 Money Mart three (3) quarters were
- 5 published and then weeks before the September 17th filing
- 6 date, Money Mart released their fourth quarter results
- 7 which included the year end loan volumes so that all of
- 8 that data was available. And Money Mart held a
- 9 conference for investors where they discussed their year
- 10 results.
- 11 So what we didn't have on September 17th
- 12 was only a very, very small amount of data. The loan
- 13 volumes were all there, and what I did in that evidence
- 14 was on the basis of three (3) quarters of the year, plus
- other years, annualized it and adjusted based on the
- 16 release data in the fourth quarter earnings conference.
- 17 Dr. Robinson certainly had the ability to do that as
- 18 well.
- 19 When I actually got the final 10-K results
- 20 there were -- the changes were immaterial from what I had
- 21 produced for the Board, immaterial because there's so
- 22 much information had been available for 2007. So what
- 23 I'm suggesting is there really wasn't a major information
- 24 problem there.
- 25 Then on December 13th we're now another

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1 month and a half into the process, Dr. Robinson pro --
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- 2 produced two (2) recommendation on the same day. And I -
- 3 I think there was some discussion about that confusion,
- 4 but I'm going to use the seventeen dollar (\$17) figure.
- 5 I think that's the cor -- the -- the most indicative one
- 6 for his final recommendations. So now we've gone from
- 7 over the period of a year and half from ten dollars
- 8 (\$10), to perhaps a little less than ten dollars (\$10),
- 9 around thirteen dollars (\$13), and then up to seventeen
- 10 dollars (\$17).
- 11 And I think Dr. Robinson described this as
- 12 a learning process that -- that more information was
- 13 becoming available and -- and a great deal was being
- 14 learned from the interrogatories, and I think that's a
- 15 good thing. I think we do, in fact, want to learn from
- 16 this. Notwithstanding that, there's considerable
- 17 variability in these recommendations, perhaps reflecting
- 18 a learning process.
- 19 So in conclusion, what I would say with
- 20 regard to this is that as it stands Dr. Robinson's model
- 21 have a number of inputs that can't be verified, at least
- 22 by me, on the basis of the information available.
- 23 In the last slide it's apparent that these
- 24 rec -- recommendations, generated by the model, have
- 25 varied greatly over the last two (2) years. And it is

- 1 $\,$ not -- it is not on the basis, really, of what I would
- 2 call new information becoming available. Part of it may
- 3 be that, but another part is that Dr. Robinson has
- 4 refined his thinking on the model. He's got new
- 5 information, and he's changed the model. And again,
- 6 there's nothing wrong with that.
- 7 In fact, what I would say is that I do
- 8 believe that Dr. Robinson is very interested in -- in
- 9 working with data. And I think he has a real interest in
- 10 research. And I think that -- that these models are
- 11 interesting.
- 12 The problem is that the place for that is
- 13 really in an academic conference where I think he talked
- 14 about this, there's collegiality in discussing the
- 15 results, and changing the things. And that this forum is
- 16 really different in that we have to regulate the payday
- 17 loan companies in terms of setting maximum fees. And
- there's a lot at stake here for people.
- 19 And that I'd say that, really, Dr.
- 20 Robinson's model is still a work in pro -- progress.
- 21 That in terms of reliability, that it's just not ready
- 22 yet for application in regulating payday loan fees. And
- 23 again, I think that's common.
- 24 I'm sure the Board is familiar that there
- 25 are a number of academic theories that eventually do get

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1 placement in -- into practice. But the Boards tend to
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- 2 move slowly and carefully on these matters. That
- 3 concludes my comments.
- MR. ALLAN FORAN: Thank you, Dr. Gould.
- 5 THE CHAIRPERSON: Thank you, Dr. Gould.
- 6 Mr. Hacault, do you have any questions of the witness?
- 7 MR. ANTOINE HACAULT: I think Mr.
- 8 Williams has the honour of being first.
- 9 MR. BYRON WILLIAMS: I -- my -- I do, I
- 10 don't anticipate being very long, but I would probably
- appreciate maybe a five (5), ten (10) minute break.
- 12 THE CHAIRPERSON: For sure. We will take
- 13 -- we'll take a break now to 11:15.

1 4

- 15 --- Upon recessing at 11:07 a.m.
- 16 --- Upon resuming at 11:34 a.m.

1 7

- 18 THE CHAIRPERSON: Okay, are you all right
- 19 now Mr. Williams, ready to go?
- 20 MR. BYRON WILLIAMS: Absolutely. And Dr.
- 21 Gould, I don't have many questions for you. I -- I think
- 22 the issue --
- THE CHAIRPERSON: Well, first of all,
- 24 before you do that, why don't we -- okay, we will wait
- 25 until we come back to this issue.

1

- 2 RE-CROSS-EXAMINATION BY MR. BYRON WILLIAMS:
- MR. BYRON WILLIAMS: Again, Dr. Gould, I
- 4 don't have many questions for you. Five (5) or six (6)
- 5 probably. And thank you again for reappearing. And I
- 6 think --
- 7 DR. LAWRENCE GOULD: You're welcome.
- MR. BYRON WILLIAMS: -- I think the
- 9 issues are fairly engaged, so I'll -- I'll try and be
- 10 brief. I just want to make sure at a high level, just
- 11 based on what you've said today, I wonder if there's a
- 12 few things we can -- you and I can agree on, because I'm
- 13 feeling really agreeable today.
- One is, I wonder if you'd agree when we
- 15 look at costs within the industry, that assumptions for
- 16 the return on equity and interest on debt have little
- 17 effect on the estimate of total cost.
- 18 Is that a statement that you'd agree with,
- 19 sir?
- DR. LAWRENCE GOULD: No, I -- I wouldn't
- 21 in this sense. When I first wrote my report, I $\operatorname{\mathsf{--}}$ I did
- 22 approach it in the sense that -- well, let me back up.
- 23 The information that I had available at
- 24 the time was that Dr. Robinson was going to appear in
- 25 hearing and that he had written the ACORN report. And I

- 1 had seen the ten dollar (\$10) recommendation.
- 2 I also had available the Ernst & Young
- 3 report and my own work, and what I came to realize was
- 4 that in a relative sense, cost of capital was not going
- 5 to be the major issue.
- And in that sense, whether it was 15
- 7 percent or 16 percent or 14 percent, it didn't seem to
- 8 warrant the type of -- of study that we -- and emphasis
- 9 that we'd give it in the public utility case.
- 10 But if we're talking about going from 10
- 11 percent to 22.3 percent, it's quite a difference. So
- 12 that in that sense -- that's the only reason I -- I can't
- 13 quite agree with him
- 14 MR. BYRON WILLIAMS: Okay. And just in
- 15 terms of -- so, you're indicating now that the statement
- 16 that assumptions for the return on equity and interest on
- 17 debt have little effect on the estimate of total costs is
- 18 a statement that you no longer agree with. Is that
- 19 right, sir?
- DR. LAWRENCE GOULD: I -- I didn't
- 21 anticipate these major adjustments down to real rates,
- 22 and so -- so it would not have -- it would have -- it
- 23 would have an effect at that level. I did not anticipate
- 24 anybody would be that low.
- 25 MR. BYRON WILLIAMS: Just so I

1 understand, that's a statement that you no longer agree

- 2 with?
- 3 DR. LAWRENCE GOULD: That's correct.
- 4 MR. BYRON WILLIAMS: And when exactly did
- 5 you come to this conclusion that you no longer agreed
- 6 with that statement?
- 7 DR. LAWRENCE GOULD: Well, I think I -- I
- 8 -- I think I had realized that the tax effect was there.
- 9 I -- I guess it's what we consider significant. I had --
- 10 when I wrote my evidence, I had the tax effect included.
- 11 Again, I didn't anticipate anybody being
- 12 at 10 percent, as opposed to fourteen (14), fifteen (15),
- 13 sixteen (16).
- MR. BYRON WILLIAMS: But just in terms of
- 15 when you came to this conclusion that you no longer
- 16 support the position that assumptions for the return on
- 17 equity and interest on debt have little effect on the
- 18 estimate of total cost?
- 19 When did you reach that conclusion, sir?
- 20 DR. LAWRENCE GOULD: Well, I think when I
- 21 was looking at Dr. Robinson's evidence at 10 percent and
- 22 thinking about that cost of capital.
- 23 MR. BYRON WILLIAMS: So in November,
- 24 December?
- DR. LAWRENCE GOULD: Well, perhaps in

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1
    December.
 2
                   MR. BYRON WILLIAMS: Now just when you
 3
     gave your evidence before the Manitoba Public Utilities
     Board -- your PowerPoint presentation in November 2007 -
 4
     - at that point in time, you -- you had some -- had had
 5
 6
     some opportunity to review the revised responses of Dr.
     Robinson, PUB-B18, PUB-B13, you made reference to that in
     your oral evidence, sir?
 8
                   DR. LAWRENCE GOULD: I'm just trying to
 9
10
     remember what the dates were.
11
12
                          (BRIEF PAUSE)
13
                   DR. LAWRENCE GOULD: Yes.
1 4
                   MR. BYRON WILLIAMS: So you'd -- you'd
15
     had an opportunity to look at PUB-B18 and B13 --
16
17
                   DR. LAWRENCE GOULD: I had.
18
                   MR. BYRON WILLIAMS: -- by that time,
19
     sir?
                   DR. LAWRENCE GOULD: I had.
2 0
2 1
                   MR. BYRON WILLIAMS: And do you have your
     evidence from the PowerPoint presentation?
22
                   DR. LAWRENCE GOULD: I do.
23
2 4
                    MR. BYRON WILLIAMS: Okay. And we'll
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just spend a couple of minutes on it, sir, if -- if I

2.5

1 might. First of all, I direct your attention to slide

- 2 14.
- DR. LAWRENCE GOULD: Yes.
- 4 MR. BYRON WILLIAMS: Okay. And at slide
- 5 14, again talking in terms of the cost in the industry,
- 6 you make the statement:
- 7 "Assumptions for the return on equity
- 8 and interest on debt have little effect
- on the effect -- on the estimate of
- 10 total costs."
- Is that right, sir?
- DR. LAWRENCE GOULD: Yes, I did. Again,
- and this is something that I usually try and do in a
- 14 presentation. I -- when I do these slides I try not to
- 15 change what I had said in the -- they're a summary of
- 16 what the evidence that I had filed primarily.
- 17 MR. BYRON WILLIAMS: And you also, in
- 18 fact, if we go back two (2) slides back -- I don't know
- 19 if the Board has copies of these slides -- but you
- 20 actually performed a sensitivity analysis in support of
- 21 that assertion, did you not, sir?
- 22 DR. LAWRENCE GOULD: I did.
- 23 MR. BYRON WILLIAMS: And I -- so, in
- 24 that, you looked at equity before tax in the range of 10
- 25 percent versus equity before tax in the range of 30

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1 percent.
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- 2 Is that right, sir?
- DR. LAWRENCE GOULD: Yes.
- 4 MR. BYRON WILLIAMS: And you came to the
- 5 -- and even with those extreme comparisons, doing that
- 6 sensitivity analysis, you came to the conclusion that
- 7 assumptions for the return on equity and interest on debt
- 8 have little effect on the estimate of total cost.
- 9 Is that right, sir?
- 10 DR. LAWRENCE GOULD: Well, not -- not
- 11 exactly, no. What -- the analysis was to show -- shows
- 12 the range of different assumptions, but I think my
- 13 statement is really based on what I thought reasonable
- 14 numbers were going to be.
- MR. BYRON WILLIAMS: You'd already had
- the opportunity to review PUB-B18 and B13 at that time,
- 17 sir. You've confirmed that.
- 18 DR. LAWRENCE GOULD: As -- as I said this
- 19 real -- really reflects what was in my evidence as of
- 20 September 17th. If -- if you go back, and I'll think
- 21 you'll see there's virtually everything in the slides
- 22 comes out of the September 17th evidence.
- 23 MR. BYRON WILLIAMS: And when you made
- 24 your, when you -- you have testified before the Nova
- 25 Scotia Public Utilities Board as well.

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1 Is that right, sir?
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- 2 DR. LAWRENCE GOULD: Yes.
- MR. BYRON WILLIAMS: And you filed a
- 4 slide presentation in January of 2008 in that proceeding,
- 5 did you not, sir, as pre-filed evidence?
- 6 DR. LAWRENCE GOULD: I believe that's
- 7 correct. I don't remember the dates exactly.
- 8 MR. BYRON WILLIAMS: And would it be fair
- 9 to say that in that pre -- in that evidence before the
- 10 Nova Scotia Public Utilities Board, you took the position
- 11 that assumptions for the return on equity and interest on
- 12 debt have little effect on the estimate of total costs,
- 13 sir?
- 14 DR. LAWRENCE GOULD: Undoubtedly, I did
- 15 because the -- the again, the same thing; the evidence
- 16 would have been off of my original evidence.
- 17 MR. BYRON WILLIAMS: Now in -- in terms
- 18 of total costs, I wonder -- in terms of total costs in
- 19 general for payday lenders, I wonder if you'll agree with
- 20 the suggestion that I'm making to you that about -- when
- 21 we look at the total cost of the industry, about three
- 22 quarters or approximately 75 percent are operating costs.
- 23 Is that a suggestion that you're generally
- 24 comfortable with, sir?
- 25 DR. LAWRENCE GOULD: Yes.

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MR. BYRON WILLIAMS: Now, just a -- a
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- 2 last couple of questions. And -- and you talked about
- 3 representative of a -- of a single company today. You
- 4 used language like that. And I just want to seek your
- 5 guidance as a -- a professional and independent witness.
- 6 Do you consider it your duty to determine
- 7 if the material you're rely -- you're relying upon is
- 8 representative and reliable?
- 9 Is that part of your job?
- 10 DR. LAWRENCE GOULD: Could you just say
- 11 the sentence again.
- 12 MR. BYRON WILLIAMS: And -- perhaps I'll
- 13 put it more elegantly, if I can.
- 14 But as an independent professional witness
- 15 giving advice to a Board, do you consider it one of your
- 16 jobs to determine whether the material that you're
- 17 relying upon or presenting is representative and
- 18 reliable, sir?
- 19 DR. LAWRENCE GOULD: I would try and do
- 20 that, yes.
- 21 MR. BYRON WILLIAMS: And when you present
- 22 that material, it's -- it's also incumbent upon you to
- 23 investigate in detail -- at least to a certain degree
- 24 whether or not that is reliable and representative, is it
- 25 not, sir?

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DR. LAWRENCE GOULD: Yes.
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- 2 MR. BYRON WILLIAMS: And if you discover
- 3 that it is not representative or reliable, then it would
- 4 incumbent upon you to indicate that to the Board and --
- 5 and withdraw that material.
- Would that be right, sir?
- 7 DR. LAWRENCE GOULD: I think I would
- 8 agree with that.
- 9 MR. BYRON WILLIAMS: Do you continue to
- 10 rely upon the results of Deloitte & Touche for your
- 11 analysis, sir?
- 12 DR. LAWRENCE GOULD: When you say
- "continue to rely on the results of Deloitte & Touche,"
- 14 I'm not sure exactly what you mean. They were not part
- of my -- they do not effect my recommendation in this
- 16 case.
- 17 MR. BYRON WILLIAMS: So to the extent
- 18 that you cited it, whether before the Manitoba Public
- 19 Utilities Board or the Nova Scotia Public Utilities
- 20 Board, that did not inform your recommendations?
- 21 DR. LAWRENCE GOULD: It -- it indicated
- 22 to me, it provided what I considered useful information
- 23 in terms of how costs might have changed. But it didn't
- 24 -- I did not use it to form my recommendation, either in
- 25 this case or the Nova Scotia case.

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1 MR. BYRON WILLIAMS: So it was useful
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- 2 information you thought might be of assistance?
- DR. LAWRENCE GOULD: Yes.
- 4 MR. BYRON WILLIAMS: Okay, okay, thank
- 5 you for that, sir. No further questions, Mr. Chairman.
- THE CHAIRPERSON: Thank you, Mr.
- 7 Williams. Mr. Hacault...?
- MR. ANTOINE HACAULT: No questions.
- 9 THE CHAIRPERSON: Ms. Southall, do you
- 10 have anything?
- 11
- 12 RE-CROSS-EXAMINATION BY MS. ANITA SOUTHALL:
- MS. ANITA SOUTHALL: I have a couple of
- 14 questions for Dr. Gould.
- Firstly, Dr. Gould, in CPLA Exhibit 18
- 16 which is today's presentation, the rebuttal evidence
- 17 presentation.
- 18 DR. LAWRENCE GOULD: Oh yeah.
- MS. ANITA SOUTHALL: -- if you have that
- 20 available, sir. It's slide Number 6 or, I guess, page
- 21 Number 6.
- DR. LAWRENCE GOULD: Yes.
- MS. ANITA SOUTHALL: Could you explain
- 24 where you derived the cost of capital figure of ten
- 25 dollars (\$10) per loan?

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DR. LAWRENCE GOULD: Oh, I just made it
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- 2 up, it's just an example. It's just an illustration of
- 3 how the calculation -- how the calculations work.
- But the ten dollars (\$10) per hundred
- 5 (100) was just done for round numbers so that everybody
- 6 could see a little clearer without getting into the
- 7 actual numbers. It's just an illustration.
- 8 MS. ANITA SOUTHALL: And then I'm done
- 9 with that document, sir, but I do have a question for
- 10 you.
- 11 You've no doubt, as I think you indicated,
- 12 now heard much of the testimony and exchange on the -- at
- 13 least to the extent it exists on the record on the US
- 14 market for payday loans and -- and some of the evidence
- 15 that's been filed in terms of the regulatory experience
- in the United Stated thus far for payday lenders.
- 17 Are you -- would you consider yourself
- 18 informed on that now from a review of the record?
- 19 DR. LAWRENCE GOULD: Actually no. I --
- 20 I've sporadically attended the Hearings. I've been here
- 21 for a number of things, but usually only when the
- 22 material directly was presented to me.
- For example, Dr. Robinson's use of the
- 24 Advance America data, I looked at. But generally I
- 25 haven't been part of that discussion.

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1 MS. ANITA SOUTHALL: Are you able to then
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- 2 -- and I'm not sure what other research you've done so
- 3 I'll -- I'll just ask then and with that premise that you
- 4 haven't had the opportunity to, you know, to follow the
- 5 record that closely in these proceedings.
- 6 Have you done any of your own research on
- 7 whether or not there's comparability with respect to this
- 8 product between the US market and the Canadian market?
- 9 DR. LAWRENCE GOULD: I -- I haven't, and
- 10 my -- my general view was -- and this would be true for
- 11 the -- the rate cases that I've been involved in too.
- 12 I see so many differences between -- in
- 13 the two (2) economies that I would use Canadian data in
- 14 terms of the public utility cases, not the US data.
- And I approach this the same way, and
- 16 that's why I took the US data out of Money Mart's
- 17 operations.
- 18 MS. ANITA SOUTHALL: So -- so that
- 19 wasn't, though, in respect of actual payday loan
- 20 research?
- DR. LAWRENCE GOULD: No.
- 22 MS. ANITA SOUTHALL: Those are my
- 23 questions, thank you.
- 24 THE CHAIRPERSON: Thank you. I think the
- 25 last piece of business we have is hours of service.

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1 MR. ALLAN FORAN: If Dr. Gould is
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- 2 complete now, we'll just have him excused from the
- 3 witness docket.
- 4 THE CHAIRPERSON: Oh, I am sorry. Thank
- 5 you, Dr. Gould.
- DR. LAWRENCE GOULD: Thank you.

7

8 (WITNESS STANDS DOWN)

9

- 10 THE CHAIRPERSON: It has been a funny
- 11 day. But thank you very much.
- 12 MR. BYRON WILLIAMS: And if I didn't,
- 13 thank you, Dr. Gould, thank you as well.
- DR. LAWRENCE GOULD: I appreciate
- 15 everything from all the counsels.
- 16 MR. BYRON WILLIAMS: I'll just grab -- I
- 17 had better choose my language carefully I'll be accused
- 18 of chipping another tooth.
- 19 I will ask Mr. -- or Dr. Robinson to join
- 20 us again.
- 21 THE CHAIRPERSON: We have been standing
- 22 up and standing down, Dr. Gould, so it is easy to get
- 23 confused.
- 24 MS. ANITA SOUTHALL: While we're waiting
- 25 for Dr. Robinson to make his final return, I -- I want to

- 1 include on the record the fact that in -- in my last
- 2 discussion -- this -- I expect to be my final discussion
- 3 of the issue of Undertakings.
- 4 I recalled that Mr. Kent Taylor of
- 5 Progressive Insurance Solutions had exchanged with me
- 6 emails inquiring of me as to specifically what his
- 7 undertaking requirements were. And I neglected over a
- 8 couple of months to respond to him.
- 9 I did manage to send him, from the
- 10 transcript, the specific undertakings last week. But I
- 11 haven't had any further response from him.
- 12 So I'm just alerting everyone, quite
- 13 frankly, and on the record, to the fact that the delay in
- 14 Mr. Taylor's response to -- and he had a few undertakings
- only, and I think, subsequently, we've recovered certain
- 16 of that information from the insurance company directly
- 17 on -- on the Board's direction for further inquiries of
- 18 them.
- 19 So that's not Mr. Taylor's neglect in any
- 20 way, but rather my delay in asking him -- or providing
- 21 him with the comments in terms of what those undertakings
- 22 were. Thank you.
- THE CHAIRPERSON: Thank you, Ms.
- 24 Southall. Okay, Mr. Williams. And I see Dr. Robinson is
- 25 back again and he is prepared then. We've been provided

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1 his schedule on hours of operations.
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2

- 3 COALITION PANEL:
- 4 CHRIS ROBINSON, Resumed

5

- 6 RE-RE-DIRECT EXAMINATION BY MR. BYRON WILLIAMS:
- 7 MR. BYRON WILLIAMS: Dr. Robinson, if you
- 8 have any brief -- very brief comment on it please --
- 9 please provide it.
- DR. CHRIS ROBINSON: No, just to make
- 11 clear this is actually a list that's also sitting in
- 12 evidence from the Board. It's actually the list -- I
- 13 mean the -- the list of names. It actually comes from a
- 14 document that was provided to Mr. Hacault specifically,
- 15 and so I just used it.
- 16 So this is where I did my sample
- 17 selection, and it's not a random sample. There's more
- 18 calls outside than inside Winnipeg. And the intention
- 19 was to find out -- because the main chains are very --
- 20 you know, Money Mart keeps much the same hours wherever
- 21 it is; Cash Store, Instaloans, the same. So I didn't
- 22 spend a lot of time on them.
- 23 I spent much more time outside Toronto.
- 24 You can see that Money Mart has the longest hours that --
- 25 well actually no now that I look carefully I have a

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1 column that says "TOT", total. One (1) of them --
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- 2 actually Money Mart, Mogo and Cash Money you really
- 3 couldn't distinguish between. Instaloans and Rentcash do
- 4 have fewer hours -- or sorry, the Cash Store rather have
- 5 slightly shorter hours, and then when you go to the out
- 6 of town -- I'm sorry, out of town; out of Winnipeg -- you
- 7 find shorter times.
- 8 I made all these calls in the evening and
- 9 I got answers; you know, I got people every time for the
- 10 major chains because they were still open. So that, of
- 11 course, we can infer that the small -- that the smaller
- 12 small town operations are closing earlier in the evening
- 13 than the big town -- big ones.
- There's really nothing surprising here.
- 15 It has been suggested that companies are differentiating
- 16 on the basis of the hours that they choose to remain
- open, but in fact Money Mart is the lowest cost operator,
- and it's open the longest hours. We don't have
- 19 information about Cash Money. Money Mart and Cash Money
- 20 are both relatively low prices: 19 and 20 percent.
- 21 THE CHAIRPERSON: I -- I'd just stick to
- 22 the hours on --
- DR. CHRIS ROBINSON: Yeah, okay.
- THE CHAIRPERSON: -- this one.
- 25 DR. CHRIS ROBINSON: So that as you can

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1 see and, of course, there's some variation in terms of
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- 2 their open these hours on Saturday or Sunday, but there's
- 3 a lot of concentration on evenings and -- and they stay
- 4 open weekends. As soon as you get out of town, they're
- 5 much more restricted.
- 6 THE CHAIRPERSON: So the total means
- 7 hours in a week?
- 8 DR. CHRIS ROBINSON: Total hours in a
- 9 week.
- 10 THE CHAIRPERSON: And when there's
- 11 nothing there like Attic Furniture, it's because you
- 12 never reached them?
- DR. CHRIS ROBINSON: Yes, I never -- no,
- 14 I didn't if there's nothing there I didn't call them. If
- 15 there is a line that says no answer, it meant that I got
- 16 nothing; they were closed. I got an answering machine
- 17 for some of the things, but if I got an answering machine
- 18 that gave me no hours -- and two (2) of them, the two (2)
- 19 Money Pits (phonetic); which I think I had talked to
- 20 previously, but those notes are at home, and I think I
- 21 talked to one of them -- but they'd clearly turned their
- 22 machines on to fax and continued that way. So they were
- 23 in fact closed for the night.
- THE CHAIRPERSON: Thank you, Dr.
- 25 Robinson. Do we have a number for this?

1 MS. ANITA SOUTHALL: This is Coalition

2 Exhibit 44.

3

4 --- EXHIBIT NO. COALITION-44: Schedule of hours of

5 operations

6

7 THE CHAIRPERSON: Mr. Foran, do you have

8 any questions on this?

9 MR. ALLAN FORAN: No.

10 THE CHAIRPERSON: Mr. Hacault...? Ms.

11 Southall...?

MR. ANTOINE HACAULT: No, for the record.

MS. ANITA SOUTHALL: I -- I just wanted

14 to clarify, I think Dr. Robinson made a reference to

15 locations outside of Toronto, and I think he meant

16 outside of Winnipeg.

17 DR. CHRIS ROBINSON: Oh, I'm sorry.

18 MS. ANITA SOUTHALL: No, that's fine,

19 just for the record.

DR. CHRIS ROBINSON: Yes.

21 MR. BYRON WILLIAMS: I believe that

22 outside of Winnipeg would probably be outside of Toronto

23 as well, but...

24 DR. CHRIS ROBINSON: So I'm technically

25 correct, right. Yes, I am for the record, I am aware of

1 where places like Dauphin, Portage, Selkirk, et cetera,

- 2 and I've in fact cycled through many of them.
- MR. BYRON WILLIAMS: Thank you, Dr.
- 4 Robinson.
- 5 THE CHAIRPERSON: So at the risk of
- 6 missing something, I understand we're finished this
- 7 particular phase. So closing statements then begin --
- 8 and thanks again, Dr. Robinson.

9

10 (WITNESS STANDS DOWN)

11

- 12 THE CHAIRPERSON: Closing statements
- 13 begin next Tuesday. Ms. Southall and I think we're going
- 14 to conclude next Wednesday.
- 15 Could you give us an indication of the
- 16 intended order.
- 17 MS. ANITA SOUTHALL: Yes, I can.
- 18 Tuesday's proceedings, February the 19th, we will begin
- 19 with the Coalitions closing submissions, followed by the
- 20 closing submissions orally of Assistive Financial and
- 21 Sorensen Loans Till Payday.
- 22 We have written submissions from Cash X
- 23 and Mr. Sardo will not be appearing in person, but has
- 24 submitted in writing. We will also have a written
- 25 submission from 310-Loan, from Mr. Nathan Slee, again

1 will not have anyone physically present. Those will be

- 2 read into the record.
- On Tuesday -- pardon me, Wednesday the
- 4 20th, we will then follow with a closing oral submissions
- 5 of CPLA and Rentcash.
- And I hope I haven't forgotten anyone, I'm
- 7 just going by memory, but I think that -- I think that's
- 8 our lineup for closing submissions, Mr. Chairman.
- 9 THE CHAIRPERSON: You have just missed
- 10 yourself.
- 11 MS. ANITA SOUTHALL: Oh. I will lead off
- 12 on Tuesday, sorry. Thank you for that clarification.
- 13 Yes, I'll have a -- a brief closing comments just prior
- 14 to the Coalition's commencement of their closing
- 15 submissions.
- 16 I do have word from certain -- of the
- 17 counsel that they believe that -- certain of the counsel
- 18 who are providing oral argument will also be providing
- 19 written submissions to supplement that. And I believe
- 20 that they intend on bringing those with them to present
- 21 and have entered into the record at the time of closing
- 22 submissions.
- 23 And I suppose I'll just remind everybody
- 24 that if you intend to do that we really do need them by
- 25 February 20th at the latest, if there's any written

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1 submission that's being brought forward for that purpose.
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- THE CHAIRPERSON: We --
- MS. ANITA SOUTHALL: Thank you.
- 4 THE CHAIRPERSON: -- we understand then
- 5 that you have spoken to Mr. Sorensen and Mr. Dawson, so
- 6 they are aware of when they are on the schedule?
- 7 MS. ANITA SOUTHALL: Yes, an actual
- 8 schedule has been sub -- circulated to all Intervenors
- 9 and counsel.
- 10 THE CHAIRPERSON: Okay, with that then we
- 11 stand adjourned.
- 12 Oh, I am sorry, Mr. Hacault.
- 13 MR. ANTOINE HACAULT: I had one (1)
- 14 question. We had, as you know, Members of the Board
- 15 indicated and had the undertaking of the Coalition group
- 16 to try and present joint recommendation on, I want to say
- 17 non-fee issues, and there has been some progress made in
- 18 that.
- 19 We received, I believe it was yesterday a
- 20 draft from the Coalition looking for some direction as to
- 21 if that can't be completed because of the late stage that
- the industry has received it, whether or not there's some
- 23 flexibility in -- in receiving that information, given
- 24 that it isn't directly related to the order and the
- 25 notice that was published, which relates to fees as

- 1 opposed to recommendations on non-fee issues.
- THE CHAIRPERSON: Do you have any
- 3 thoughts, Ms. Southall?
- MS. ANITA SOUTHALL: I would say that
- 5 there is some concern once we're concluded the hearing
- 6 process with ensuring that everybody who has signed on to
- 7 participation in the hearing process, that -- that
- 8 there's no guarantee that we've got a record of those
- 9 recommendations having been considered.
- 10
 I -- I mean, and I know that if you've
- 11 already presented and -- and the for example Rentcash
- 12 being the last to present closing submissions may
- 13 introduce certain recommendations, and others won't have
- 14 the opportunity to speak to them. But we do have
- 15 procedurally an opportunity at least to have all of that
- 16 information recorded on the record as part of the hearing
- 17 process.
- 18 And the concern is if something comes in
- 19 after the fact, you know, how do we ensure procedurally
- 20 that everybody's been made aware of that as -- as
- 21 something that's actually being considered by the Board
- 22 and that's -- that is -- that is a concern. I would -- I
- 23 would consider it somewhat problematic to be receiving
- 24 that after the hearing process has concluded.
- 25 THE CHAIRPERSON: Well, we will have to

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see what comes in. We will cross that bridge when we
1
 2
     come to it.
                    Okay, we will see you all next week. I
 3
     hope you have a good weekend. Oh, Mr. Foran, you have
 4
     something else? Okay, thanks again.
 5
 6
                   MR. ALLAN FORAN: Have a good weekend.
8
     --- Upon adjourning at 11:48 a.m.
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1 4
    Certified Correct,
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    Wendy Warnock, Ms.
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