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MANITOBA PUBLIC UTILITIES BOARD

Re: MANITOBA PUBLIC INSURANCE COMPANY  
GENERAL RATE APPLICATION  
FOR 2009/10 INSURANCE YEAR

Before Board Panel:

- Graham Lane - Board Chairman
- Eric Jorgensen - Board Member
- Alain Molgat - Board Member

HELD AT:

Public Utilities Board  
400, 330 Portage Avenue  
Winnipeg, Manitoba  
September 24th, 2008  
Pages 477 to 677

1 Pages 1 to  
2 APPEARANCES  
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25

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1 --- Upon commencing at 9:05 a.m.

2

3

4 THE CHAIRPERSON: Okay, good morning  
5 everyone.

6

7 MPI PANEL:

8

WARD KEITH, Resumed

9

DON PALMER, Resumed

10

MARILYN MCLAREN, Resumed

11

OTTMAR KRAMER, Resumed

12

13 THE CHAIRPERSON: Ms. Everard, do you  
14 want to continue your cross-examination? Oh, sorry.

15

MR. KEVIN MCCULLOCH: Fine, Mr. Chairman.

16

17 Before Ms. Everard continues her cross-  
18 examination, we have three (3) undertakings which we  
19 would like to file written responses to, and then in a  
20 fourth Undertaking, Mr. Kramer will provide a verbal  
21 response.

21

22 The first one, the response to Undertaking  
23 Number 8, we will file as MPI Exhibit Number 7. That has  
24 to deal with updates on the sources for the projected  
25 interest rates that appeared in one (1) of the  
Information Responses.

1                   So that's Undertaking 8, Exhibit Number 7.

2                   THE CHAIRPERSON:    Thank you.

3

4   --- EXHIBIT NO. MPI-7:            Response to Undertaking 8

5

6                   MR. KEVIN MCCULLOCH:    The response to  
7 Undertaking Number 10, dealing with the relatively low  
8 spread between the yield on long-term bonds and the yield  
9 on universe bonds, Undertaking Number 10 -- MPI Exhibit  
10 Number 8.

11

12   --- EXHIBIT NO. MPI-8:            Response to Undertaking 10

13

14                   MR. KEVIN MCCULLOCH:    And Undertaking  
15 Number 12, provide the ratio of mean to volatility for  
16 the two (2) recommended scenarios would be MPI Exhibit  
17 Number 9.

18   THE COURT:                        Thank you.

19

20   --- EXHIBIT NO. MPI-9:            Response to Undertaking 12

21

22                   THE CHAIRPERSON:    Thank you.

23

24                   MR. KEVIN MCCULLOCH:    And, Mr. Kramer...?

25                   MR. OTTMAR KRAMER:     I -- I will address

1 the undertaking. I don't have the specific wording in  
2 front of me but it was related to the -- the question  
3 with regards to the DVL staff.

4 MS. CANDACE EVERARD: It's Undertaking  
5 Number 5.

6 MR. OTTMAR KRAMER: Okay, Undertaking  
7 Number 5.

8 And I'd like to refer everyone to the --  
9 the answer that was given in -- in -- to the question  
10 PUB-1-40(C) where it was asked that re-file TI.9 limited  
11 to Basic only and I'd like to read our response to -- to  
12 that undertaking because it addresses the DVL staff  
13 issue.

14 And -- and I'll read as follows our  
15 response in -- in round 1:

16 "The detailed information contained in  
17 TI.9 cannot be produced in Basic in  
18 that level of detail due to the fact  
19 that Basic operations are integrated  
20 throughout the Corporation along with  
21 other lines of business. In the past,  
22 in an attempt to segregate Basic  
23 employees [and you could put Basic, you  
24 could put Extension, SRE, or DVL in; it  
25 doesn't matter which line of business]



1 but in an attempt to segregate Basic  
2 employees, Direct, Extension, SRE, and  
3 DVL employees were removed. However,  
4 this methodology significantly  
5 overstates the employee count required  
6 to support the Basic line of business  
7 as many of the employees shown have job  
8 responsibilities that encompass other  
9 lines of business."

10 What we're really saying here, and now I'm  
11 not reading anymore, is that the DVL line of business as  
12 the Extension line of business and SRE is really  
13 integrated throughout the Corporation. The DVL employees  
14 are not integrated into Basic but they're integrated in  
15 the Corporation as a whole.

16 And it is difficult if not impossible to  
17 pull out the specific employees that are related to DVL  
18 because employees do numerous functions.

19 And I believe it's on record and Mr.  
20 Palmer had indicated that I believe our -- our first day  
21 and gave the example of the call centre.

22 In the past, there would have been a  
23 separate department that dealt with DVL calls. As DVL  
24 was integrated into the Corporation, we have one (1) call  
25 centre and those call centre employees now take calls for

1 DVL, they take calls for Extension questions, SRE, and  
2 Basic. And our allocation process as we've also  
3 disclosed and submitted then deals with the allocation of  
4 those resources.

5 And so what we've done here in -- in this  
6 IR response and -- and I'll start reading again, it's the  
7 second paragraph of that response:

8 "As a more reasonable representative of  
9 the true Basic employees is a count  
10 based on the approved expenses  
11 allocation formulas used to allocate  
12 compensation costs. The Basic  
13 compensation shown -- is shown in  
14 TI.7A. Based on this approved  
15 allocation compensation, the aggregate  
16 employee counts are shown below."

17 And we've got what the effective staff is  
18 in the Basic line of business. We haven't done that for  
19 DVL or Extension or SRE but for -- for this purpose we  
20 show what the effective employees are for the Basic line  
21 of business. Taking the compensation dollars in total  
22 by average compensation we've -- we've shown in this IR  
23 response effectively what the Basic employees are for --  
24 for those given years.

25 And then in Round 2 -- 2-11 we were

1 requested to push that back to I think '99 and 2000,  
2 those years and we've -- we've also given those numbers.

3           And basically what we're saying here is  
4 you cannot have for -- for each line of business exactly  
5 the number of people, say Susie does this and Tom does  
6 that, but based on the allocation and the approved  
7 allocation formulas here are the effective number of  
8 employees that are related to the Basic line of business.

9           And we've shown it also as a percentage of  
10 the total employees just as a reference point to see how  
11 many employees that the basic has relative to the total  
12 Corporation.

13           And in the final footnote, we just -- as -  
14 - as another reference point we've also indicated that  
15 for the year ending February '08, Basic revenue was 78  
16 percent -- 78.5 percent of total revenue.

17           So the Basic revenue piece is 78, almost  
18 79 percent and the Basic employees for that time period  
19 that are on that pages hovering it around 70 percent of  
20 our total employee base.

21           THE CHAIRPERSON: We'll digest that, Mr.  
22 Kramer, when we read the transcripts.

23           Is it fair to say that MPI couldn't  
24 operate Extension or SRE without Basic but you could  
25 operate DVL?

1 Or has the integration gone past that?

2 MR. DON PALMER: Yeah, I wouldn't agree  
3 with that -- that statement, no.

4 THE CHAIRPERSON: Where would you differ?

5 MR. DON PALMER: We could run any of the  
6 lines of business independently again with -- with the  
7 right staff and staff com -- complement.

8 So I -- I'm not quite sure with the base  
9 is. Certainly before DVL ran on its own and -- and now  
10 is integrated into MPI, which gives us some savings  
11 absolutely. But to say that none of the divisions could  
12 operate independently, I -- I don't agree with that.

13 THE CHAIRPERSON: Okay, thank you.

14 Ms. Everard...?

15

16 CONTINUED CROSS-EXAMINATION BY MS. CANDACE EVERARD:

17 MS. CANDACE EVERARD: Thank you, Mr.  
18 Chairman.

19 Firstly, I just have a general question  
20 for the panel and Mr. McCulloch may wish to assist in the  
21 answer and that's -- that's okay.

22 Just to have confirmation that as a  
23 general proposition, the Board of Directors of the  
24 Corporation has a fiduciary duty to act in the best  
25 interest of the policyholders.

1                   MR. KEVIN MCCULLOCH: I wouldn't disagree  
2 with that statement. The -- under the MPIC Act, the  
3 Board of Directors is the Corporation.

4                   MS. CANDACE EVERARD: Thank you.

5                   Next, I have a few followup questions  
6 relating to some of the topics that were covered  
7 yesterday before we move on to new areas.

8                   And the first question is: What options  
9 are available to the Corporation with respect to retained  
10 earnings or specifically the retained earnings of  
11 extension and SRE that may be deemed by the Corporation  
12 to be in excess of the targets for those lines of  
13 business.

14

15   (BRIEF PAUSE)

16

17                   MR. DON PALMER: I would see two (2)  
18 options: We could keep it or we could spend it.

19                   THE CHAIRPERSON: Spend it on what?

20

21   (BRIEF PAUSE)

22

23                   MS. MARILYN MCLAREN: Sorry, Mr.  
24 Chairman, we're struggling a little bit with sort of the  
25 -- we can take time to speculate. Right now, we have

1 retained earnings for the competitive lines of business  
2 in the categories that we've talked about here.

3 We have the Extension development fund and  
4 we have retained earnings for SRE and for Extension. We  
5 don't have sort of a -- I mean, we could speculate. Do  
6 you want us to speculate? We -- we can do that. I'm  
7 just not sure of the basis of the question.

8 THE CHAIRPERSON: Well presumably there's  
9 legal restrictions on what you can -- what use you could  
10 make of the retained earnings of the competitive lines.

11

12 (BRIEF PAUSE)

13

14 MS. MARILYN MCLAREN: Within the MPIC  
15 Act, the activities in which we are allowed to engage is  
16 -- is reasonably broad within the context of insurance.  
17 Auto insurance. Going in to things like, you know,  
18 research development, road safety, so on. It's a fairly  
19 broad mandate within the Act.

20 It's very -- the Act is very restrictive  
21 in terms of the fact the government cannot take funds at  
22 all. Cannot take funds from -- Basic end Extension are -  
23 - are treated in one (1) section of the Act; they are not  
24 allowed access to those funds at all.

25 And there also -- there's a -- a formula

1 in the Act that speaks to how much excess retained  
2 earnings SRE would have to have before the government  
3 would be able to take any additional excess over and  
4 above that amount.

5 And that's a very high test. They have --  
6 we've never had that much retained earnings in SRE so  
7 that it would even be an option.

8 So the -- the government is restricted;  
9 Corporation really not so much so.

10

11 CONTINUED BY MS. CANDACE EVERARD:

12 MS. CANDACE EVERARD: Would the panel  
13 agree that the fiduciary duty that we spoke of a moment  
14 ago would extend to the retained earnings for extension  
15 in SRE?

16 MS. MARILYN MCLAREN: Sure. And -- and  
17 just from a good governance perspective, you know. I  
18 mean, we are -- in a practical sense, we would not have  
19 the flexibility to spend excess retained earnings in any  
20 way that the Corporation itself saw fit. It has to  
21 always meet the test of: Is it reasonable and prudent in  
22 the minds of Manitobans. I think a sim -- a similar test  
23 would probably -- publically-traded insurance companies  
24 would probably be held to a similar test by their  
25 shareholders.

1                   Privately-held companies probably have  
2 more flexibility. Anything the Corporation does -- and  
3 as Mr. McCulloch said, the Board is the Corporation --  
4 has to meet the test of, you know, do Manitobans think  
5 that it's a reasonable and acceptable, and -- and  
6 fiduciarly responsible use of the funds, for sure.

7                   MS. CANDACE EVERARD: It continues to be  
8 the case though that approximately 90 percent of the  
9 Extension customers are also Basic policy holders?

10                  MS. MARILYN MCLAREN: That may be a  
11 little high, but not much high, yeah.

12                  Sorry, a hundred percent of our Extension  
13 customers are basic customers. It's about somewhere 80  
14 to 90 percent of Basic customers are also Extension  
15 customers.

16

17   (BRIEF PAUSE)

18

19                  MS. CANDACE EVERARD: It's been put on  
20 the record in previous years, the rationale for the  
21 transfer of the funds in the past from the retained  
22 earnings of the other lines of business to the Basic RSR.

23                  Can the panel put that on the record in  
24 this proceeding, please?

25                  MS. MARILYN MCLAREN: Can you repeat the



1 question?

2 MS. CANDACE EVERARD: The rationale  
3 behind the transfers from the retained earnings of the  
4 Extension and SRE lines in the past to the Basic RSR.

5 Can you please explain the rationale for  
6 that having been done in the past?

7 MS. MARILYN MCLAREN: Yes, that was done  
8 to -- and I'm not using precisely the words, but that was  
9 done to rebuild an inadequately funded RSR.

10 MS. CANDACE EVERARD: And in turn, to  
11 reduce rates?

12 MS. MARILYN MCLAREN: Not to reduce  
13 rates. To contribute to inadequately funded RSR. And  
14 whether -- there -- there are SRE customers who are not  
15 Basic customers. There are a small number of Extension  
16 customers who are not Basic customers.

17 Manitoba as a whole -- Manitobans as a  
18 group, are well served by a well funded and strong and  
19 financially strong Basic program.

20 So, no, it was not to -- fundamentally was  
21 not to avoid the need for Basic ratepayers to pay an RSR  
22 rebuilding surcharge. It was to help fund an  
23 inadequately funded RSR to the benefit of everyone; it  
24 was not to give them a rate break.

25

1 (BRIEF PAUSE)

2

3 MS. CANDACE EVERARD: Given the duties  
4 that we've been speaking of that extend to all of the  
5 customers of the Corporation, can the Corporation  
6 envision transfers being made for the purpose of keeping  
7 Basic rates at -- at a minimum level as possible?

8 MS. MARILYN MCLAREN: That would really  
9 be cross-subsidization, right? That would be a  
10 subsidization of Basic ratepayers by other, sometimes the  
11 same ones, but not always the same ratepayers; certainly  
12 subsidization of other lines of business to the Basic  
13 plan.

14 No, that, I -- I don't foresee a time when  
15 that would happen. You know, there -- there may be a  
16 time in the future.

17 I mean, I think we talked about this.  
18 Actually, we may not have talked about this last year  
19 because it was fairly soon after the Dauphin hail storm.  
20 But the modelling that we've done, working with our  
21 reinsurance broker, if -- the Dauphin hail storm, we  
22 talked about the fact that it really -- we had claims  
23 from Roblin and Russell, we had claims from Falcon Lake,  
24 it came across, but the intensity was in Dauphin.

25 The analysis shows that if that intensity

1 had hit even a portion of Winnipeg we wouldn't have an  
2 RSR today, we'd -- we would not have one at all.

3 It would probably have cost 300 million or  
4 so if the storm of that severity had hit Winnipeg instead  
5 of hitting Dauphin. We didn't have reinsurance cover to  
6 fully protect us against a loss other than the  
7 deductible.

8 So I think, you know, we can talk about  
9 the potential in the future. If excess funds were  
10 available and if Basic was potentially in some sort of  
11 negative retained earning situation, there may be another  
12 transfer, I would not preclude that.

13 But the concept was to fund an  
14 inadequately funded RSR to the benefit of all Manitobans.  
15 I don't see the Corporation coming forward to recommend  
16 rate subsidization of the Basic ratepayers.

17 THE CHAIRPERSON: Is your experience with  
18 that hail storm in what could have been a reason for the  
19 adjustments made to the reinsurance?

20 MS. MARILYN MCLAREN: The new upper  
21 layer, yes.

22

23 CONTINUED BY MS. CANDACE EVERARD:

24 MS. CANDACE EVERARD: Turning for a  
25 moment to the funds that the Corporation is going to be

1 continuing to expend with respect to the business process  
2 review, which we understand are being met by the  
3 extension development fund.

4 Is it fair to say that there -- this could  
5 lead to an increase in revenue and retained earnings of  
6 Extension sufficient to fully offset the cost of that  
7 project, that process?

8 MS. MARILYN MCLAREN: Could we paraphrase  
9 your question to -- are you suggesting that we expect the  
10 extension development fund to cover the costs of the BPR  
11 projects?

12 MS. CANDACE EVERARD: It -- it's our  
13 understanding that in the main the business process  
14 review is being funded by the extension development fund,  
15 right?

16 MS. MARILYN MCLAREN: Yes, other than the  
17 projects that are specifically for Basic.

18 MS. CANDACE EVERARD: So the question is:  
19 Is it expected that that will lead to increase -- an  
20 increase in revenue or the retained earnings of Extension  
21 that would be sufficient to offset the project's costs?

22 In other words, will the savings gleaned  
23 from the BPR be sufficient to offset the costs that are  
24 being expended by the -- or through the extension develop  
25 fund?

1 MS. MARILYN MCLAREN: I think it's fair  
2 to say that the BPR projects are expected to  
3 significantly mitigate the costs of running DVL today  
4 that are in excess of the revenue we receive from  
5 government to run DVL today.

6 So the -- the projects, the BPR, is  
7 intended to make the operation measurably more efficient,  
8 less costly.

9 MS. CANDACE EVERARD: Just on that point  
10 of the payment that the Corporation receives from  
11 government with respect to DVL, the -- the 21 million.

12 It was our understanding in previous years  
13 that that \$21 million dollar annual payment would not be  
14 subject to a reduction. We now understand that it was  
15 reduced last year by five thousand dollars (\$500,000).

16 Why did that occur?

17 MS. MARILYN MCLAREN: That was just a one  
18 (1) time reduction to offset the loss of government  
19 revenue related to changing the staggering of driver  
20 licence renewals to align with Autopac renewals.

21 So our desire to improve service cost the  
22 government some money; they offset that loss against the  
23 21 million. It was a short-term one (1) time reduction.  
24 It's finished.

25 MS. CANDACE EVERARD: We had an exchange

1 yesterday about IFRS and I appreciate that that's in the  
2 early stages from the Corporation's perspective. Can the  
3 panel advise of whether to IFRS the costs of the business  
4 process review can be deferred?

5

6 (BRIEF PAUSE)

7

8 MR. OTTMAR KRAMER: At this point in  
9 time, we can't give you an answer to that question. We  
10 would need to investigate that fully and -- and  
11 understand the IFRS rules more completely.

12 MS. CANDACE EVERARD: And just coming  
13 back to a moment to the -- the BPR and DVL, and in  
14 particular the -- this new initiative relating to the one  
15 (1) piece ID cards that will provided to non-drivers as  
16 well as licensed drivers.

17 Is there any anticipation of those costs  
18 being charged to government or having any adjustment made  
19 to the \$21 million annual payment?

20 MS. MARILYN MCLAREN: Yes, there's  
21 anticipation of all of that. Not all the details have  
22 been worked out, but there's any number of different  
23 components related to the basic identity card, the  
24 enhanced identity card for crossing the US border.

25 Those are the two (2) big ones that really

1 we're doing at the request of government and there's --  
2 there's startup costs, there's -- there's new revenue  
3 associated with it, there's any number of things that  
4 have to be worked out between now and post-  
5 implementation.

6 MS. CANDACE EVERARD: We've heard  
7 evidence in the last couple of days, specifically from  
8 Mr. Palmer, about the level playing field when there was  
9 evidence about the Board's oversight of DVL, Extension,  
10 and SRE.

11 What did you mean, Mr. Palmer, when you  
12 were using the phrase "level playing field" in that  
13 context?

14 MR. DON PALMER: What I meant in -- in  
15 that context was if we were in front of this Board with  
16 full disclosure of everything related to SRE and  
17 Extension, I'm sure that the gallery would be filled with  
18 all our competitors.

19 There -- there is -- part of the  
20 competition is some confidentially -- confidentiality of  
21 information. We are fully disclosing everything with  
22 regard to Basic operations.

23 So it's -- it's either we -- we don't do  
24 it or if every other insurance company writing in  
25 Manitoba were to come to the Public Utilities Board and

1 we could sit in the gallery and watch them. That's sort  
2 of what I meant in -- in terms of the level playing  
3 field.

4                   And I think with all the insurance  
5 companies in Canada who -- who may write in -- in  
6 Manitoba, I'm not sure there's enough weeks in the year  
7 for the PUB to -- to hear all of those.

8                   So -- so I -- I have a feeling that if we  
9 were subject to that scrutiny, we would be the only ones  
10 and -- and that would be absolutely unfair.

11                   MS. CANDACE EVERARD: But isn't the  
12 reality though, from the perspective of the average  
13 Manitoban that walks into a broker's office to renew  
14 their policy, that the purchase of Extension coverage,  
15 whether it's the reduced deductible or whatever piece, is  
16 really just the ticking off of a box or the -- the  
17 clicking of a mouse if you're -- when the broker's in  
18 AutoPac online?

19                   What I mean by that is it -- in practice,  
20 would the panel agree that the purchase of those  
21 Extension pieces has just become a matter of -- of  
22 practice and perhaps a lot of Manitobans don't even  
23 understand that what they're purchasing is from a  
24 separate line of business or that there are other options  
25 available to them?



1 MS. MARILYN MCLAREN: No, we wouldn't  
2 agree with that. In fact, brokers go out of their way to  
3 explain choices. It's very, very important to the  
4 typical citizen, the typical consumer today, to  
5 understand that they have choices and feel that they have  
6 the understanding and the ability to exercise those  
7 choices.

8 So it is not all melded together. There  
9 is no sense that this is just all the stuff you have to  
10 buy or, oh, by the way, you don't really have to buy any  
11 of it. It's not like that at all. It's not how the  
12 process works.

13 With respect to the question of  
14 technology, maybe many, many years ago where it really  
15 sort of was a tick off on a form, there was an advantage  
16 to brokers to do a transaction for someone that included  
17 a Basic and Extension AutoPac on one form. The  
18 technology -- that advantage isn't even really there  
19 anymore.

20 With the ability to -- to move data,  
21 import data, the broker and the brokers who do sell  
22 competitive Extension product, have both of those  
23 applications running on the machine, they copy the data  
24 they need into their application.

25 Customer doesn't even know except maybe

1 they'll walk out with two (2) pieces of paper instead of  
2 one (1). But it doesn't take more time; it's no more  
3 effort for the broker. There's no real advantage there  
4 with the technology.

5 MS. CANDACE EVERARD: Would the panel  
6 agree that the success of its Extension and SRE lines of  
7 business is related to the fact that the Corporation does  
8 have a monopoly on the Basic side?

9 MS. MARILYN MCLAREN: SRE, I'd say not at  
10 all, no. It is really the most stand-alone; is not  
11 really integrated at all. Don't think it has really much  
12 to do with the fact that there is a monopoly for the  
13 compulsory insurance.

14 Extension, maybe to a certain extent but I  
15 think that is every bit as much because we, you know,  
16 we're offering products on the Extension line of business  
17 that other people aren't offering. We have added news  
18 products to that line of business. We work very hard to  
19 meet customer needs. They choose us when they don't have  
20 to. We like that. We're proud of it and we work to  
21 maintain that.

22 So I think maybe there is a limited  
23 advantage but I think there's a bigger advantage by the  
24 way we work with brokers to get them to support our  
25 products and we work with Manitobans to make sure they're

1 the products they want.

2 MS. CANDACE EVERARD: Would it be fair to  
3 say, based on what you're saying, that where MPI offers a  
4 product in common with a competitor, that MPI considers  
5 itself to be competitive in terms of price of those  
6 competitors?

7 MS. MARILYN MCLAREN: Yeah, that's fair.

8 MS. CANDACE EVERARD: And when we're  
9 speaking of MPI and the 80 to 90 percent of the -- of the  
10 market, can -- does the panel have any idea or can -- can  
11 the Board be given a number -- or at least an approximate  
12 number of what that 10 percent of the extension market  
13 extends to that is not in the MPI fold?

14 MS. MARILYN MCLAREN: Every year, the  
15 Superintendent of Insurance publishes statistics about  
16 the volume of automobile insurance business written here  
17 and who it's written by. We can dig some of that out and  
18 share it if you like.

19 MS. CANDACE EVERARD: Thank you.

20

21 --- UNDERTAKING NO. 15: MPI to provide Board with  
22 statistics of volume of  
23 automobile insurance business  
24 published by the Manitoba  
25 Superintendent of Insurance

1 CONTINUED BY MS. CANDACE EVERARD:

2 MS. CANDACE EVERARD: Just coming back  
3 for a moment to the process that unfolds when an insured  
4 comes into a broker's office to process a renewal.

5 Does MPI provide information or suggested  
6 scripts to the broker to recite to a customer or how does  
7 that -- how does it come to be? What details the broker  
8 is providing to the insured when the renewal is being  
9 processed?

10 MS. MARILYN MCLAREN: No, we provide  
11 information about our products and it really -- we make  
12 sure through broker training, broker certification, that  
13 they are well positioned to provide that counsel to  
14 people. But it -- it's really up to them in terms of how  
15 they market it. Whether they choose to market ours.

16 MS. CANDACE EVERARD: Thank you. I now  
17 have some questions following up on a different area. If  
18 I could ask the panel and probably this will be for you,  
19 Mr. Palmer, to turn to AI.18 and in particular page 12.

20

21 (BRIEF PAUSE)

22

23 MR. DON PALMER: AI.18, you're referring  
24 to the 2007 Dynamic Capital Adequacy Testing Report?

25 MS. CANDACE EVERARD: That's the one.

1 And now that you've read that into the record we'll say  
2 that we're going it DCAT from now on.

3 MR. DON PALMER: It's fine with me.

4 MS. CANDACE EVERARD: Mr. Palmer, can you  
5 confirm that the table on page 12 of AI.18 is a summary  
6 of the results of the base scenario forecast in DCAT  
7 prepared by Mr. Christie of Ernst and Young, the  
8 Corporation's external actuary?

9 MR. DON PALMER: Yes.

10 MS. CANDACE EVERARD: Can you also  
11 confirm that this DCAT was released in December 2007 and  
12 was based on the financial results reported up to the end  
13 of fiscal 2007?

14 MR. DON PALMER: Yes.

15 MS. CANDACE EVERARD: Is it generally the  
16 intention of DCAT that the base scenario be consistent  
17 with the Company's business plan?

18 MR. DON PALMER: Yes.

19 MS. CANDACE EVERARD: Is that the case in  
20 this instance or at least was it at the time that the  
21 DCAT was entered -- undertaken?

22 MR. DON PALMER: Yes.

23 MS. CANDACE EVERARD: What MCT, or  
24 Minimum Capital Test ratio or range of ratios, has the  
25 Corporation adopted as its target for Basic operations?

1                   It may be of some help to you to take a  
2 look at page 29 of the annual report.

3                   MR. DON PALMER:    The target that we have  
4 talked about is the 50 to a hundred percent of the MCT.

5                   MS. CANDACE EVERARD:   Turning back for a  
6 moment to page 12 of AI.18 and the table that we were  
7 speaking of, can you confirm what this table projects for  
8 net income? That is, looking forward from 2006/2007?

9                   MR. DON PALMER:    You mean '07/'08 and  
10 beyond?           MS. CANDACE EVERARD:   Yes. The pattern?

11                   MR. DON PALMER:    The net income shows  
12 \$3.8 million for '07/'08, a loss of 15.7 for '08/'09, a  
13 loss of \$2.8 million for '09/'10. Income of 3.8 million  
14 for '10/'11, and a loss of eight hundred and sixty  
15 thousand (860,000) for '11/'12.

16

17   (BRIEF PAUSE)

18

19                   MS. CANDACE EVERARD:   Can you comment on  
20 the retained earnings pattern set out in this table over  
21 the forecast?

22                   MR. DON PALMER:    Sure, again I'll read  
23 them in. Starting with the end of '07/'08 is  
24 159.3 million; for the end of '08/'09, 127.3 million; the  
25 end of '09/'10, 102.7 million; end of '10/'11,

1 114.9 million; and '11/'12, 125.3 million.

2 MS. CANDACE EVERARD: So you would agree  
3 that those numbers represent an initial decline and then  
4 a reasonably -- or a reasonable recovery? Or perhaps a  
5 slight recovery?

6 MR. DON PALMER: I would agree with that  
7 and -- and I'm trying to recall the -- the assumption on  
8 revenue changes in this particular document, if there was  
9 any rate increases or not.

10 And -- and I refer to our projections that  
11 we talked about in the last couple of days where they're  
12 showing a fairly significant bottom line in the years  
13 later on that we had not assumed any rate change.

14 And likely when we get out there, there  
15 would be a rate change because we wouldn't -- certainly  
16 would not come to this Board showing a profit -- I think,  
17 in that -- in that previous exercise was -- was \$30 or  
18 \$40 million.

19 So with that one caveat then, yes, I agree  
20 with what you said.

21 MS. CANDACE EVERARD: So how does this  
22 compare with the forecast projection and outlook in the  
23 current GRA and its -- those numbers are reflected at  
24 Tab 9 of the book of documents, if that helps you.

25

1 (BRIEF PAUSE)

2

3 MR. DON PALMER: The current -- the  
4 current outlook is more financially favourable, has --  
5 has bigger retained, if that's the measure.

6 MS. CANDACE EVERARD: At a high level, to  
7 what major assumption or modelling differences can you  
8 attribute the different patterns being presented in these  
9 two (2) forecasting exercises?

10

11 (BRIEF PAUSE)

12

13 MR. DON PALMER: I think a net income in  
14 '07/'08 of -- of \$69 million is a good place to start.  
15 So as a different starting point that would certainly be  
16 the major contributor.

17 MS. CANDACE EVERARD: What about the  
18 comprehensive income adjustment? The transition  
19 adjustment, that is?

20 MR. DON PALMER: That -- that would be  
21 different as well, sure.

22 MS. CANDACE EVERARD: Thank you.

23 I also have a few follow-up questions on  
24 pension liability. Yesterday we were advised that the  
25 pension liability for the Corporation was recalculated in



1 2007 using the revised discount rate of 5.4 percent which  
2 was decreased from 5.65 percent in the previous year.

3 That sounds about right?

4 MR. DON PALMER: Yes, that sounds  
5 correct.

6 MS. CANDACE EVERARD: The Board is of the  
7 understanding that the Province's actuary for the civil  
8 service pension plan is the same as MPI's actuary for the  
9 pension fund.

10 Is that right?

11 MR. DON PALMER: I don't believe that's  
12 true. The -- there is a firm called Element and Element  
13 (phonetic) which is two (2) of them, obviously. One of  
14 them is our actuary and the other one (1) is for the  
15 superannuation. So same firm, different people.

16 MS. CANDACE EVERARD: The Board also  
17 understands that the Province's pension liability was  
18 calculated using a discount rate of 6.5 percent.

19 Is the Corporation aware of that?

20 MR. DON PALMER: I knew their discount  
21 rate was -- was higher. The exact quantum I'll take your  
22 word for it, sure.

23 MS. CANDACE EVERARD: Can you explain why  
24 there should be a difference in the -- the two (2)  
25 discount rates?

1                   MR. DON PALMER:    The discount rates are -  
2 - are set by management.  It's management's opinion that  
3 our assumption is more prudent.  It's for liability for  
4 our purposes.

5                   So I can't really comment on -- on the  
6 reasons for their decisions but -- but certainly that's  
7 our best estimate as -- as management.

8                   MS. CANDACE EVERARD:    Would it be  
9 possible for the Corporation to re-calculate its pension  
10 liability based on a 6.5 percent discount rate and then  
11 to quantify the impact of that on the statement of  
12 operations for '07/'08 through to the year of the  
13 application?

14                  MR. DON PALMER:    No.

15

16                                       (BRIEF PAUSE)

17

18                  MR. DON PALMER:    It would take a fairly  
19 long period of time, I -- I can't say exactly how long,  
20 but certainly longer than the duration of these hearings  
21 to make those calculations.

22                  We do not have any actuaries on staff who  
23 are qualified in pension valuations.  The actuaries that  
24 we have on staff, myself and -- and Mr. Johnston are  
25 fellows of the Casualty Actuarial Society.

1                   We don't have training in -- in pension  
2 valuations beyond our professional expertise. So -- so  
3 we -- we could not do those calculations. We would have  
4 to get Mr. Element or -- or some other actuary trained in  
5 pension valuations to do that.

6                   So -- so is it possible for us to do that  
7 over some protracted period of time? Sure. Can we do it  
8 in-house without contracting external resources? No, we  
9 can't.

10                   MS. CANDACE EVERARD: Well --

11                   THE CHAIRPERSON: Is the reason the  
12 discount rates because of the different asset mix of the  
13 civil service fund?

14

15                   (BRIEF PAUSE)

16

17                   MR. DON PALMER: Sorry, Mr. Chairman,  
18 what was the question?

19                   THE CHAIRPERSON: I was trying just to go  
20 to the heart of it. Isn't the difference in the discount  
21 rate due to the different asset mix of the civil service  
22 plan?

23                   Is that not one (1) logical reason?

24                   MR. DON PALMER: Sure. We -- we  
25 certainly are -- are using our own return on assets as

1 our assumption.

2

3 CONTINUED BY MS. CANDACE EVERARD:

4 MS. CANDACE EVERARD: I just have one (1)  
5 follow-up question on the investments following from our  
6 discussion yesterday.

7 The Corporation has made it very clear on  
8 the record that it's the Department of Finance that  
9 manages the investments. If that management were to be  
10 handed to the Corporation itself, can you comment on  
11 whether there would be different investment decisions or  
12 strategies being made and if so, can you explain?

13 MR. DON PALMER: Could you repeat the  
14 first part of that question?

15 MS. CANDACE EVERARD: Sure. It's -- it's  
16 been made very clear on the record in the last couple of  
17 days that the Department of Finance makes decisions with  
18 respect to the investment portfolio.

19 If the Corporation had that control rather  
20 than the Department of Finance, would it be doing the  
21 same thing?

22 Can it comment on that or would it be  
23 implementing different strategies and making different  
24 decisions?

25

1 (BRIEF PAUSE)

2

3 MS. MARILYN MCLAREN: Ms. Everard, we're  
4 -- we're not going to speculate about what might happen  
5 differently in the future.

6 I can tell you, though, that in my  
7 experience, working with the Department of Finance,  
8 sitting in on investment committee working group  
9 meetings, taking the -- taking those decisions to the  
10 Board, in my experience, there's never been a time where  
11 the Corporation would have done anything or recommended  
12 anything different than what the Department of Finance  
13 did.

14 MS. CANDACE EVERARD: Okay, I'm going to  
15 get in then to some questions relating to claims  
16 incurred.

17 So I'd ask you to turn to TI.4, which is  
18 at Tab 1 of the book of documents, and in particular the  
19 first page of TI.4.

20

21 (BRIEF PAUSE)

22

23 MR. DON PALMER: Okay, we're ready.

24 MS. CANDACE EVERARD: It would appear  
25 from the first page of TI.4 that, in 2005/2006, there was

1 some \$194 million incurred in PIPP claims, which  
2 decreased in the subsequent year, 2006/2007, to 184.5  
3 million. Is that right?

4 MR. DON PALMER: I'd round it to 184.6,  
5 but sure.

6 MS. CANDACE EVERARD: In 2007/2008, the  
7 claims incurred for PIPP claims were 167.2 million, and  
8 that number has been forecasted for the current year,  
9 2008/2009, to be 239.3 million.

10 Is that right?

11 MR. DON PALMER: That's correct.

12 MS. CANDACE EVERARD: So that last spread  
13 between 2007/2008 and the forecast for the current year  
14 being some 72 million?

15 MR. DON PALMER: Yes, but just a brief  
16 explanation to -- to these numbers.

17 These are fiscal year reported numbers,  
18 not accident year numbers that would be for rate setting  
19 purposes.

20 The reason that we have seen an increase  
21 is that the \$167 million, and -- and really the \$184  
22 million, as well, had some actuarial reserve releases  
23 that contributed to those -- to those numbers.

24 So -- so yes, there's an increase of \$72.1  
25 million, but that doesn't -- that's more an indic --

1 indicator that the '07/08 number is -- is low, rather  
2 than the -- being actually increased by that amount to  
3 get to the two thirty-nine (239).

4 MS. CANDACE EVERARD: Thank you. And if  
5 we look at the same line of PIPP claims for the year of  
6 the application, and for 2010/11, we see an increase  
7 firstly to 249 million, and secondly to 259 million?

8 MR. DON PALMER: That's correct.

9 MS. CANDACE EVERARD: With respect to the  
10 collision line on the same chart, we see 207.3 million  
11 having been incurred in 2005/2006, which increased to  
12 234.4 million in 2006/2007?

13 MR. DON PALMER: Yes.

14 MS. CANDACE EVERARD: And then up from  
15 there to 241.3 million in '07/08, and a forecast of 253.6  
16 million in the current year?

17 MR. DON PALMER: Yes.

18 MS. CANDACE EVERARD: Similarly, we see  
19 an increase for the year of the application to 266.5  
20 million, and in 2010/11 to 283.8 million.

21 MR. DON PALMER: I'll agree with those,  
22 yes.

23 MS. CANDACE EVERARD: Okay. With respect  
24 to comprehensive, that line in 2005/2006 there were six  
25 hundred (600) -- or pardon me, \$68.3 million incurred,

1 and in 2006/2007 that number increased to 75.4 million?

2 MR. DON PALMER: Yes.

3 MS. CANDACE EVERARD: And up in the next  
4 year, 2007/2008, to 76.2, together with a forecast for  
5 the current year of 66.2 million which would be  
6 approximately a \$10.1 million decrease?

7 MR. DON PALMER: Yes.

8 MS. CANDACE EVERARD: And is that  
9 attributable to the decrease in theft claims?

10 MR. DON PALMER: Partially. The \$76.3  
11 million in '07/08 also included the Dauphin hail storm  
12 which, although was largely reinsured, it still included  
13 our \$10 million retention so that would serve to make  
14 that number bigger than it would be in normal  
15 circumstances.

16 MS. CANDACE EVERARD: And looking at the  
17 last two (2) years on this chart, the figure projected  
18 for the year of the application for comprehensive claims  
19 incurred is 63.4 million, set to increase in 2010/11 to  
20 64.4. Is that right?

21 MR. DON PALMER: Yes.

22 MS. CANDACE EVERARD: If I could ask you  
23 to turn to question 25 posed by the Board in the first  
24 round which is not in the book. We see a chart setting  
25 out the PIPP costs incurred over the last number of



1 years.

2 MR. DON PALMER: I have it.

3 MS. CANDACE EVERARD: If I am reading  
4 this correctly, the cost incurred for income replacement  
5 indemnity has increased from some 23.4 million in 1995 to  
6 about 59.7 million for the year ending February, 2008?  
7 Is that right?

8 MR. DON PALMER: That's correct.

9 MS. CANDACE EVERARD: And in relative  
10 terms, that is an increase of 41.2 percent?

11 MR. DON PALMER: No. The 41.2 percent is  
12 the composition of total PIPP benefits and, in total for  
13 2008, \$59.7 million for income replacement is 41.2  
14 percent of the total PIPP expenditures for '07/'08.

15 MS. CANDACE EVERARD: I -- I understand.  
16 So if we're comparing that 41.2 percent to the figure  
17 that existed in 1995, we'd be looking at the 25.8 percent  
18 reflected on this chart?

19 MR. DON PALMER: In -- and just to be  
20 clear, in 1995, income replacement was 25.8 percent of  
21 the total PIPP expenditures.

22 MS. CANDACE EVERARD: If I could ask you  
23 to turn to the question and answer to number 30 posed by  
24 the Board in the first round, we have a table that  
25 reflects PIPP claims by type. It would appear that the -

1 - in terms of severity, I'm looking at the -- the bottom  
2 chart on Schedule 1 and, particularly, the line relating  
3 to quadriplegic injuries. That number of one point four  
4 (1.4) or one point five (1.5) represents a significant  
5 increase over the previous year, is that right?

6

7

(BRIEF PAUSE)

8

9 MR. DON PALMER: Sorry for the delay, Ms.  
10 Everard. These numbers tend to fluctuate significantly  
11 from year to year and from a low of -- I think the lowest  
12 one, and a quick look is for quadriplegia is a hundred  
13 and seventy-six (176) and going up to \$2.6 million.  
14 These are actually the severities of in-year accidents  
15 taken at the end of year, divided by the number of  
16 claims.

17 So that has to do as much with timing of  
18 setting reserves as it does with actual severities. So I  
19 would caution that even though there is an increase from  
20 five hundred and one thousand (501,000) to 1.5 million  
21 almost, that's probably just a question of timing of --  
22 of when the full quantum of the reserves was set up on  
23 individual cases.

24 MS. CANDACE EVERARD: If we look at the  
25 upper chart on the same schedule relating to number of

1 claims and in particular the line entitled "Whiplash",  
2 which is the third from the bottom, am I reading this  
3 correctly when I say that the -- that particular line  
4 represents whiplash claims in the late '90s in the  
5 neighbourhood of six thousand (6,000), seven thousand  
6 (7,000), nine thousand (9,000), up to fifteen thousand  
7 (15,000) for 2008?

8 MR. DON PALMER: Yes.

9 MS. CANDACE EVERARD: Is there any  
10 particular reason for that change over time in the  
11 Corporation's view?

12 MR. DON PALMER: There are a few reasons.  
13 Again, I wouldn't think that the actual increase is -- is  
14 as you've -- you've given or looked at the numbers. I  
15 would ask you to take a look at the "Other" row that has  
16 gone down significantly in that same time period, not  
17 exactly offsetting but certainly to -- to some extent  
18 it's much less now and that's due to better coding. And  
19 I would say that a large number of those Other would be  
20 now coded as whiplash.

21 MS. CANDACE EVERARD: Thank you. I'm  
22 going to ask you to turn now to TI.11 which is at Tab 3  
23 of book of documents.

24 MR. OTTMAR KRAMER: Yes. Yes, we've got  
25 that.

1 MS. CANDACE EVERARD: Okay. TI.11  
2 reflects, at the line entitled "Net claims incurred" that  
3 the actual claims incurred for 2007/2008 were about  
4 64.2 million below the forecast presented in last year's  
5 GRA?

6 MR. OTTMAR KRAMER: Yes, that's correct.

7 MS. CANDACE EVERARD: And of this amount,  
8 about 64 million of it, so very close to the whole, is  
9 attributable to PIPP benefits?

10 MR. OTTMAR KRAMER: Yes, I believe that's  
11 correct based on the earlier discussion we had.

12 MS. CANDACE EVERARD: And can you confirm  
13 that there was about \$52.2 million in favourable runoff  
14 on the -- on the PIPP years to the benefit of the fiscal  
15 2000 -- two thou -- pardon me, fiscal 2007/2008? And I  
16 do have a reference for that AI.17B, Exhibit 3, sheet 16,  
17 if you wish to refer to it.

18 MR. OTTMAR KRAMER: Subject to check,  
19 we'd accept that.

20 MS. CANDACE EVERARD: And can you confirm  
21 that that amount was comprised of about \$75.2 million of  
22 favourable runoff on the insurance years ending 2005 and  
23 prior, and about 23 million of unfavourable runoff on the  
24 two (2) most recent insurance years, so in other words  
25 75.2 million of favourable runoff offset against 23

1 million of unfavourable runoff?

2 MR. DON PALMER: And -- and now I would  
3 ask for the reference again.

4 MS. CANDACE EVERARD: AI.17B, Exhibit 3,  
5 sheet 16.

6

7 (BRIEF PAUSE)

8

9 MR. DON PALMER: And again, can I have  
10 those last figures?

11 MS. CANDACE EVERARD: Sure. \$75.2  
12 million in favourable runoff for the insurance years of  
13 2005 and prior, and about 23 million of unfavourable  
14 runoff on the two (2) most recent insurance years.

15 The 75.2 million of favourable runoff that  
16 I'm referring to comes from offsetting the 1.614967 and  
17 the 1960169 if that helps you.

18

19 (BRIEF PAUSE)

20

21 MR. DON PALMER: There's far too many  
22 numbers in these actuarial reports.

23 MS. CANDACE EVERARD: I'm glad I'm not  
24 the only one that thinks that.

25

1 (BRIEF PAUSE)

2

3 MR. DON PALMER: So the favourable runoff  
4 of \$52 million is the difference between the 2022905 and  
5 the 2075105?

6 MS. CANDACE EVERARD: Yes.

7 MR. DON PALMER: And there's unfavourable  
8 runoff in the '06/'07 year and favourable runoff in the  
9 '05/'06 year of about 4.7 million.

10

11 (BRIEF PAUSE)

12

13 MS. CANDACE EVERARD: Would you agree  
14 that the years leading up to the year ending 2005 in the  
15 aggregate reflect favourable runoff of 75.2 million?

16 MR. DON PALMER: Subject to check, I  
17 would accept that, yes.

18 MS. CANDACE EVERARD: And then in the two  
19 (2) most recent insurance years, there's aggregate  
20 unfavourable runoff of 23 million.

21 MR. DON PALMER: With the correction I'll  
22 say three (3) most recent years from the '05/'06 that had  
23 -- okay, we're on the same page. We're good.

24 MS. CANDACE EVERARD: Excellent. So the  
25 net is when we offset the 75.2 of favourable runoff and

1 the 23 million of unfavourable runoff, we net out 52.2  
2 million in favourable runoff?

3 MR. DON PALMER: Yes.

4 MS. CANDACE EVERARD: Great. Can you  
5 describe for the Board the sources of the overall  
6 favourable runoff for net accident benefits? And you may  
7 want to reference question 27 in the first round if you  
8 wish.

9 And I'm just talking about the favourable  
10 runoff in the last fiscal year.

11

12 (BRIEF PAUSE)

13

14 MR. DON PALMER: There is an explanation  
15 on page 3 of that answer giving an explanation of the  
16 runoff in rather precise terms, talking about exact  
17 change in development factors, and -- and whatnot.

18 I can tell you that over the last probably  
19 three (3) years, and I think this was pointed out in one  
20 (1) of the Information Requests about the positive  
21 development over the last three (3) years, and, yes we  
22 have recognized that.

23 We have brought -- and -- and really that  
24 comes a part that the -- the runoff of -- of actual,  
25 reported and paid claims is less than we had expected.

1                   It certainly is -- and -- and part of that  
2 is we -- we did introduce a new reserving calculator in  
3 about '04/'05 time period that I -- I know that we have  
4 talked about at these proceedings in -- in past years.

5                   But really after seeing some years of --  
6 of adverse development, we are seeing some -- some  
7 positive develop -- development.

8                   We are certainly taking a hard look at  
9 that, and we may be bringing down, or talking to the  
10 actuary about bring down some of the lost development  
11 factors over the next -- in the next evaluation.

12                   With that positive development, it could  
13 be that the -- the factors and the expectation of the  
14 unpaid claims reserves are too high, and we will be  
15 taking a hard look at that in -- in this year's  
16 evaluation.

17                   Certainly there's a -- you can have one  
18 (1) good year or two (2) good years, once you start  
19 having three (3) you start looking for trends within the  
20 data, and we're certainly at that point.

21

22                   (BRIEF PAUSE)

23

24                   MS. CANDACE EVERARD:    So just to confirm,  
25 that impact would occur in the current fiscal year?



1 MR. DON PALMER: Yes.

2

3 (BRIEF PAUSE)

4

5 MS. CANDACE EVERARD: Mr. Palmer, does  
6 the unfavourable runoff in the last two (2) years tell us  
7 anything, or -- or teach us anything going forward?

8 MR. DON PALMER: Again, with this  
9 particular line of business, the reserves are subject to  
10 some timing.

11 After twelve (12) months you take a look  
12 at them, and there could be some huge case reserves that  
13 are -- are put in in the first three (3) or four (4)  
14 months of -- of the ensuing year.

15 We have a practice -- a case reserving  
16 practice when we get a serious incident to get it into  
17 the serious reporting mill, so to speak.

18 We put on a -- a reserve of -- of five  
19 hundred thousand dollars (\$500,000) immediately, and then  
20 once the injury stabilizes in a period of six (6) to nine  
21 (9) months, we would take a -- a harder look at the  
22 evaluation of an individual claim.

23 So those case reserves can fluctuate  
24 rather wildly in -- in the first year, and are subject to  
25 timing. If they -- if that six (6) to nine (9) months

1 period goes over a -- a year end, then in the second year  
2 you can see some -- some big development.

3 And -- and I would suggest that that might  
4 have been what happened in the '06/'07 year when we took  
5 a look at it at the end of the '07/'08 year.

6 So -- but I -- so that may -- that's  
7 probably a one (1) time occurrence. Certainly the -- the  
8 positive development in the -- in the older years likely  
9 may be more systematic.

10 And -- so -- so there's some pluses and  
11 minuses, but I think that certainly the positive  
12 development is something that we're going to have to take  
13 a hard look at.

14

15 (BRIEF PAUSE)

16

17 MS. CANDACE EVERARD: And is the  
18 valuation done on a best-estimate basis?

19 MR. DON PALMER: Yes.

20 MS. CANDACE EVERARD: And what does an  
21 actuary typically mean by the phrase "best estimate"?

22 MR. DON PALMER: That would be the  
23 expected value of the future runoff of -- of claims.

24 MS. CANDACE EVERARD: And within the  
25 Corporation how does this work, that is, underlying a

1 given valuation breakdown between in-house staff versus  
2 the external valuation actuary?

3 MR. DON PALMER: This report belongs to  
4 Jim Christie, the appointed actuary.

5 Typically, in-house staff will perform the  
6 calculations, will provide input. Mr. Christie goes over  
7 the assumptions, may change some assumptions, has a  
8 little bit of back and forth discussion, but the final  
9 estimate is his.

10 MS. CANDACE EVERARD: And can you confirm  
11 why the Corporation which employs in-house qualified  
12 actuaries engages in external valuation actuary?

13 MR. DON PALMER: It -- it's deemed that  
14 there is value in -- in having a third party do -- do  
15 this, as an extra set of eyes.

16 MS. CANDACE EVERARD: What impact can be  
17 expected on claims incurred related to the change in the  
18 reinsurance program, or pardon me, the reinsurance  
19 margin, for adverse deviations, specifically?

20

21 (BRIEF PAUSE)

22

23 MR. DON PALMER: I would ask you to turn  
24 to Exhibit 7, sheet 11 of that report. Or I would ask  
25 Mr. Pelly to turn to Exhibit 7, sheet 11 of that report.

1 (BRIEF PAUSE)

2

3 MR. DON PALMER: Column 12 on the lower  
4 half of that page that's entitled, "Reinsurance PFAD  
5 Amount," that's "Provision for Adverse Deviation," shows  
6 a total at the bottom of \$1.5 million. So in previous  
7 years that would have been zero, so that's an additional  
8 \$1.5 million that's included in this valuation report.

9 There is an offset, however, on the books  
10 of the company where we did have an allowance for  
11 unrecoverable reinsurance that we have taken off and in  
12 fact I think it was somewhat greater than that  
13 \$1.5 million. So the addition of this to this report was  
14 actually a net gain to the Corporation.

15 MS. CANDACE EVERARD: Can you give us an  
16 indication of the magnitude of the provision for doubtful  
17 accounts that existed previously?

18 MR. DON PALMER: It might be most  
19 advantageous to give that right after the break. Mr.  
20 Perlmutter has advised me it will be five (5) or ten (10)  
21 minutes until he can dig that number up.

22 MS. CANDACE EVERARD: Thank you.

23 I 'm going to ask you to turn to Tab 4 of  
24 the book of documents, which is TI.12. Still dealing  
25 with claims incurred.

1 MR. DON PALMER: Yes.

2 MS. CANDACE EVERARD: It would appear  
3 that there was a decrease in the claims incurred forecast  
4 from that forecast last year of some \$12.4 million.

5 Is that right?

6 MR. DON PALMER: That's correct.

7 MS. CANDACE EVERARD: And in terms of the  
8 factors that are expected to lead to that decrease, can  
9 you turn to Schedule 1 of the same document which is on  
10 page 5?

11 MR. DON PALMER: I anticipated that and  
12 yes, I'm there.

13 MS. CANDACE EVERARD: So can you explain  
14 for the record, the main factors that lead to the  
15 decrease?

16 MR. DON PALMER: The two (2) most  
17 significant would be primarily in the comprehensive line  
18 of business and that would be attributed to our theft  
19 suppression strategies, and there is also a decrease in  
20 the -- in PIPP of about -- our number \$3 million.

21 And that would essentially be the carry --  
22 carry forward of the changes that was made to the  
23 evaluation of unpaid claims liabilities that we just  
24 talked about. Taking those numbers as a base and  
25 rolling them forward into the rate setting years will

1 cause a -- a decrease as well.

2 MS. CANDACE EVERARD: Thank you.

3 Next, if you can turn to Tab 5 of the book  
4 of documents which is TI.13, it would appear that claims  
5 incurred are projected for the year of the application at  
6 some \$21.4 million more than that which was forecast last  
7 year.

8 Is that right?

9 MR. DON PALMER: No. That's not correct.  
10 These are both in the -- contained in the 2009 rate  
11 application. One (1) is for the '08/'09 year and one (1)  
12 is for the '09/'10 year.

13 So that increase would -- would be mainly  
14 to claims inflation and volume growth factors.

15 MS. CANDACE EVERARD: Thank you. I -- I  
16 misspoke. I appreciate you correcting that. The -- you  
17 said that the 24 -- or the \$21.4 million was mainly  
18 attributable to volume factors. My understanding was  
19 that the breakdown of that increase was reflected on  
20 Schedule 1 on page 5.

21 MR. DON PALMER: Yes. The -- the  
22 breakdown is on Schedule 5. It doesn't tell you the  
23 reasons for the increases. So certainly if you look at  
24 the column of the number of covers for instance for  
25 collision going from one hundred and nine thousand

1 (109)to one hundred and eleven thousand (111), that would  
2 be mainly due to volume.

3 The average cost per cover, which is shown  
4 in each one of those, that would be a claims inflation  
5 number. So if you combine those two (2) you would get to  
6 the total of \$21.4 million.

7 So I would characterize those as sort of  
8 natural claims growth due to inflation and volume.

9 MS. CANDACE EVERARD: Thank you. If I  
10 can ask you to turn two (2) more tabs ahead in the book  
11 of documents to Tab 7 and, in particular, TI.15A, it  
12 would appear that total claims costs forecast for the  
13 current year at 711 million are projected to increase to  
14 some 815 million through the end of the outlook period,  
15 2012/'13.

16 Is that correct?

17 MR. DON PALMER: That would be inclusive  
18 of claims, expenses and road safety and loss prevention.  
19 The claims incurred themselves, corresponding numbers,  
20 would be 603.4 million in '08/'09, growing to 707.3  
21 million in '12/'13.

22 MS. CANDACE EVERARD: Thank you.

23 With respect to the road safety loss  
24 prevention line, it appears that for the year of the  
25 application, there's a projected expense of 19.8 million

1 and that is projected to be reduced in the subsequent  
2 year, 2010/'11 to two hundred (200) -- pardon me, to 12.2  
3 million. What does that decrease reflect?

4 MR. DON PALMER: That would be the  
5 reduced installation of immobilizers.

6 MS. CANDACE EVERARD: And can the  
7 Corporation please comment on the overall claims cost  
8 trend from its viewpoint?

9 MR. DON PALMER: Again, as I had stated  
10 in -- in the previous tab, we would characterize that as  
11 sort of normal growth due to claims inflation and volume  
12 growth.

13 MS. CANDACE EVERARD: My next question  
14 relates to asking that the Corporation provide an update  
15 as to the status of any remaining pre-PIPP tort claims.

16 Is that something that can be provided now  
17 or by way of undertaking?

18 MR. DON PALMER: Mr. Keith is just diving  
19 at the mic.

20 MR. WARD KEITH: I'll try not to speak  
21 for twenty (20) minutes. The -- as of the end of August,  
22 there are eleven (11) tort claims remaining involving  
23 nine (9) plaintiffs for a total reserve of 1.7 million.

24 MS. CANDACE EVERARD: Thank you.

25 I'm going to get into a couple of



1 questions relating to claims forecasting accuracy and I'd  
2 ask Mr. Palmer, I assume you'll be answering these, to  
3 turn to Tab 20 -- or, pardon me, question and answer 20  
4 posed by the Board in the first round.

5

6 (BRIEF PAUSE)

7

8 MR. DON PALMER: I have it.

9 MS. CANDACE EVERARD: Can you begin by  
10 describe -- by describing for the record what is  
11 reflected on the exhibits attached to this IR response?

12 MR. DON PALMER: For each of the years,  
13 going back to 2003/'04, it shows what our original  
14 projected number was with the rate application, that  
15 would be the forecast on which the rates were based; a  
16 revision to that forecast which would be the in -- in  
17 year forecast presented during the hearings; and the  
18 actual being the end of the day, what did it come out as.

19 And that is shown for each of the years,  
20 '03/'04 through '08/'09. So for the '08/'09 year, for  
21 example, our original projected would be what was  
22 presented last year in the -- for the '08 rate  
23 application.

24 The revised forecast would be our estimate  
25 today and since we're not at the end of '08/'09 yet,

1 there is no actual shown.

2 MS. CANDACE EVERARD: And do these tables  
3 provide any evidence of systemic bias in claims  
4 forecasting?

5

6 (BRIEF PAUSE)

7

8 MR. DON PALMER: In general, and I'm --  
9 and I'm looking at Table 3, which is the incurred  
10 comparison, over the last two (2), or -- well three (3)  
11 years -- well even four (4) years, our actual did come  
12 out under the original projected. So for four (4) years,  
13 there has been an overestimate.

14 As I mentioned with -- when we were  
15 talking about the evaluation of liabilities, the runoff  
16 has been less than we had -- had expected. So certainly  
17 we will be taking a -- a very hard look at -- at that,  
18 and the reasons for that.

19 To call it systemic bias at this point, I  
20 think, might be overstating it, but certainly it's  
21 something that we will -- would take a look at, as -- as  
22 the underlying source.

23 I would also say that if you look at  
24 '03/'04, there was an underestimate in that year, and I  
25 think there had been some underestimates in maybe the two

1 (2) or three (3) years prior to that.

2 So we have had a good run in -- in terms  
3 of -- of the last three (3) or four (4) years. We're  
4 going to take a hard look at it, and -- and see if  
5 there's anything there that could indicate that -- that  
6 our underlying data, and our -- and our -- our outlook  
7 may be more positive, but that's -- that's about the  
8 extent of it at -- at this stage.

9 MS. CANDACE EVERARD: So, Mr. Palmer,  
10 continuing to look at Table 3, which is 1-20(c)  
11 attachment, and in particular the -- what is reflected  
12 here for 2008/2009, can you advise of whether the current  
13 year-to-date experience, so that which has unfolded since  
14 the filing of the GRA, has tended to narrow or widen the  
15 gaps between the projected and revised claims incurred by  
16 coverage?

17

18 (BRIEF PAUSE)

19

20 MR. DON PALMER: Our current year  
21 experience continues to be positive, so less than our  
22 projections.

23 MS. CANDACE EVERARD: Can you give us any  
24 indication of the magnitude, or quantum?

25 MR. DON PALMER: We haven't changed the

1 forecast, so I wouldn't -- we have the opportunity always  
2 to -- to change the application. We have not done that  
3 at this stage.

4 So the significance -- it's not enough to  
5 change -- change our forecast on a going forward basis.

6 MS. CANDACE EVERARD: Thank you.

7 THE CHAIRPERSON: What percentage change  
8 would be -- that would suggest a requirement to make a  
9 change?

10 Do you have any materiality standard  
11 benchmarks?

12 MR. DON PALMER: I think it depends where  
13 it is. If we had all of a sudden seen a 5 percent drop  
14 in collisions, for instance, then that's something that  
15 we would certainly look at.

16 When the -- the positive runoff is in old  
17 PIPP years, which is -- is what we've seen mainly the  
18 contributing factor PIPP claims, the -- the runoff being  
19 less than expected for, that occurred in '05/'06, '06/'07  
20 and '07/'08, and that there is some of that positive  
21 development that continues to happen this year.

22 Until we get the actuarial evaluation and  
23 go through that exercise, we really can't change the  
24 forecast from that PIPP perspective.

25 THE CHAIRPERSON: So the positive element

1 could be material in a monetary sense but you're just not  
2 comfortable until you do the actuarial work?

3 MR. DON PALMER: That's correct.

4 THE CHAIRPERSON: Could we -- Ms.  
5 Everard, do you mind if we take our break now?

6 MS. CANDACE EVERARD: Of course, I'm in  
7 the Board's hands. However, I do have a few questions on  
8 forecasting accuracy and I would prefer if Mr. Pelly was  
9 here when I ask them and he'll be leaving us in about ten  
10 (10) minutes so.

11 THE CHAIRPERSON: Then we'll wait.

12 MS. CANDACE EVERARD: Thank you. I'd  
13 appreciate it. There's -- there's just a few.

14

15 CONTINUED BY MS. CANDACE EVERARD:

16 MS. CANDACE EVERARD: Mr. Palmer, if you  
17 could look at Tab 4 of the book of documents which is  
18 TI.12

19

20 (BRIEF PAUSE)

21

22 MR. DON PALMER: I have it.

23 MS. CANDACE EVERARD: With reference to  
24 TI.12, can you comment on the sources of the significant  
25 difference between the original projection and the

1 current forecast with respect to the contributors to net  
2 income for this year 2008/2009?

3

4 (BRIEF PAUSE)

5

6 MR. DON PALMER: Earned revenues are --  
7 are up by \$7.6 million. Claims incurred are down by  
8 \$12.4 million and we've discussed the reasons for that.

9 Investment income, our projection is down  
10 by \$13.2 million. So the bottom line has deteriorated by  
11 \$19.5 million but after transfer from the immobilizer  
12 fund our net income for rating purposes is down \$2.5  
13 million.

14 So at -- at the -- or down \$3 million,  
15 sorry. So at the end of the day the -- the net -- the  
16 net difference of -- of those, rather, there's ups and  
17 downs so it's pretty close to what we had put in the GRA  
18 last year.

19 MS. CANDACE EVERARD: And in your view  
20 did the changes that you've described provide any  
21 evidence of systemic bias in the forecasting process?

22 MR. DON PALMER: No.

23 MS. CANDACE EVERARD: To the extent that  
24 MPI controls the decisions on whether or not to realize  
25 gains or losses in -- on investments categorized as

1 available for sale, how do the forecasted amounts for  
2 investment income capture this reality?

3 MR. DON PALMER: We include in our  
4 forecasts \$5 million in -- in gains on bonds that we have  
5 seen over the last few years. We have also bundled all  
6 equity income within our -- our equity assumptions which  
7 includes the equity risk premium.

8 We haven't specifically said that gains  
9 would happen this year or next year or the year after,  
10 they would be smoothed over the entire forecast period.

11 MS. CANDACE EVERARD: And lastly, have  
12 there been any changes incorporated in the current GRA  
13 filing which the Corporation expects will improve its  
14 forecasting accuracy?

15

16 (BRIEF PAUSE)

17

18 MR. DON PALMER: We certainly are  
19 understanding some of the programs; for instance, the  
20 immobilizer program. We are seeing with significant  
21 claims decreases that -- that our -- that the immobilizer  
22 program is working as we had expected it to work. So I  
23 think that's verification of the assumptions that we had  
24 made last year or a couple years ago.

25 Certainly, when you embark on a new

1 program like the immobilizer strategy, that we were  
2 convinced that it was the right strategy, that it was  
3 going to work, that it was going to result in significant  
4 decreases in claims costs, to actually go through a  
5 period of time where those savings are actually proven in  
6 actual results, I think that -- that means that on a  
7 going forward basis there's certainly great confidence  
8 within our comprehensive line of business and -- and  
9 those particular forecasts.

10                   So -- so I would say that that's --  
11 that increased confidence goes forward. Certainly our  
12 experience on collision claims -- we have a very good  
13 handle on the collision claims. Year after year our --  
14 our forecasts are within -- or the actuals are within a  
15 hair of what -- what the forecasts were, so that  
16 continues to give us great confidence.

17                   Where we continue to see some improvement,  
18 as -- as you've pointed out, is in our PIPP forecasts.  
19 We're continuing to learn about the -- the PIPP. We've  
20 now been in the PIPP business for fifteen (15) years.  
21 And the fact remains, we're still forecasting reserves  
22 for runoffs that can be up to sixty (60) years on fifteen  
23 (15) years of experience. So there are still things that  
24 we will have to learn and refine as we go forward on --  
25 on PIPP.



1 MS. CANDACE EVERARD: Thank you, Mr.  
2 Chairman.

3 THE CHAIRPERSON: Thank you. Okay, we  
4 will have our break now. We will see you back in fifteen  
5 (15) minutes. Thank you.

6  
7 --- Upon recessing at 10:43 a.m.

8 --- Upon resuming at 11:07 a.m.

9  
10 THE CHAIRPERSON: Any time you are ready,  
11 Ms. Everard.

12 MS. CANDACE EVERARD: Thank you, Mr.  
13 Chairman.

14 MR. KEVIN MCCULLOCH: Mr. Chairman, I'd  
15 indicated to Ms. Everard that Mr. Palmer has an answer to  
16 provide to the panel on the issue of the reinsurance  
17 PFAD.

18 THE CHAIRPERSON: Oh, very good. Mr.  
19 Palmer...?

20 MR. DON PALMER: The 10 percent allowance  
21 as at February 29th of '08 would have been \$3.9 million.  
22 That was replaced by the re-insurance provision for  
23 adverse deviation in the actuarial liabilities which, as  
24 we mentioned, was \$1.5 million for a decrease of 2.4  
25 million.

1 THE CHAIRPERSON: Thank you.

2

3 CONTINUED BY MS. CANDACE EVERARD:

4 MS. CANDACE EVERARD: Thank you.

5 Just following up on one of our  
6 discussions earlier this morning. Can the panel confirm  
7 how many Extension policyholders there were in say  
8 '07/'08, the last fiscal year ending?

9 I'm happy to take an undertaking.

10 MR. DON PALMER: We'll take that as an  
11 undertaking.

12

13 --- UNDERTAKING NO. 16: MPI to provide Board number  
14 of Extension policyholders  
15 there were in '07/'08

16

17 CONTINUED BY MS. CANDACE EVERARD:

18 MS. CANDACE EVERARD: Would it be fair to  
19 say that all Extension policyholders would also be Basic  
20 customers?

21 MR. DON PALMER: Most, not all. For  
22 instance, a lay-up policy. For instance, by definition  
23 someone is not driving their vehicle so they may be  
24 parking it and are no -- and as a result don't have Basic  
25 coverage so would not be a Basic policyholder.

1                   They may not have a driver's licence so  
2 they wouldn't have Basic insurance on their driver's  
3 licence. So that's one (1) specific instance where an  
4 individual would not be a Basic policyholder but would  
5 have an Extension policy.

6                   There's -- I can probably think of many  
7 other examples that that could happen.

8                   MS. CANDACE EVERARD:    Would it be  
9 possible to also provide the number of -- within the  
10 Extension policyholders that are not also Basic  
11 policyholders?

12                   Can that be done?

13                   MR. DON PALMER:    That's not something  
14 that we've ever done before so I'm -- I'm not sure the --  
15 the work effort that would be required to do -- to do  
16 that. So I really can't give you an answer to that.

17                   THE CHAIRPERSON:    Could you say it's  
18 basically immaterial?

19                   MR. DON PALMER:    There wouldn't be many  
20 but whether that is a hundred or ten thousand (10,000), I  
21 -- I can't say.

22

23 CONTINUED BY MS. CANDACE EVERARD:

24                   MS. CANDACE EVERARD:    Thank you.

25                   Just another followup on a different

1 point. Understanding that the continuing positive  
2 development in pre-2005 PIPP requires further analysis  
3 before it can be quantified, confirmed and booked, what  
4 is the quantum of the continuing positive development in  
5 the current fiscal year?

6

7 (BRIEF PAUSE)

8

9 MR. DON PALMER: We haven't changed any  
10 of our procedures or -- or forecast. So in terms of --  
11 and -- and again before we do the actuarial analysis and,  
12 for example, maybe our case reserves may be down but that  
13 would have to be offset by an increase in IBNR.

14 So exactly what the quantum of that is I  
15 can't say at this stage.

16 MS. CANDACE EVERARD: Can you give an  
17 indication in any way as to whether the development  
18 carried through to year end is likely to be in the  
19 magnitude experienced in the last two (2) years?

20 MR. DON PALMER: I really can't comment  
21 on that.

22 MS. CANDACE EVERARD: Thank you.

23 Coming back to reinsurance for a moment  
24 which has been touched on a little bit, I'd ask you to  
25 turn to Tab 23 of the book of documents, which is the

1 question and answer posed by the Board in the first  
2 round, at number 65.

3 MR. DON PALMER: I have it.

4 MS. CANDACE EVERARD: Thank you.

5 The question posed by the Board at -- at  
6 65(b) was to:

7 "Please advise as to the reinsurance  
8 premium impact arising out of that  
9 event."

10 Being the -- the Dauphin hail store that  
11 we've been referring to. Can you read in the answer at  
12 (b) please?

13 MR. DON PALMER:

14 "The reinsurance premium impact arising  
15 out of the hail catastrophe is directly  
16 related to purchasing of a second  
17 reinstatement cover for the second  
18 layer 25 million -- excess 25 million  
19 of a hundred and fifty thousand dollars  
20 (\$150,000), and reinstatement premiums  
21 of approximately \$3.2 million."

22 MS. CANDACE EVERARD: Turning to the  
23 question --

24 MR. DON PALMER: There -- sorry, there's  
25 a second paragraph in that.

1                   "The Corporation is unable to determine  
2 the                   impact to future premiums '08/'09 due  
3                   to the hail catastrophe and/or general  
4                   market conditions."

5                   MS. CANDACE EVERARD:    Thank you.

6                   Looking at the question and answer at  
7 number 66, which is not in the book of documents, can you  
8 summarize the changes in reinsurance coverage that are  
9 reflected in that answer?

10

11                                   (BRIEF PAUSE)

12

13                   MR. DON PALMER:    The short answer is that  
14 we're in a process of increasing our retention from a \$10  
15 million -- \$10 million to a \$15 million, and we're also  
16 in the process of increasing the top layer maximum  
17 coverage up to \$200 million as it previously was to \$300  
18 million.

19                   That -- that's the short answer.  A little  
20 longer answer than that, we do buy our policy, it's a  
21 three (3) year policy, and we buy -- we add a third each  
22 year, and -- and stack those -- those thirds on -- on  
23 top.

24                   So in fact for the 2008 year, our coverage  
25 -- we have two-thirds of the cover -- coverage at a \$10

1 million retention, and a third at a \$15 million  
2 retention, and we actually have two-thirds of the top  
3 layer of 100 million, excess 200 million.

4 MS. CANDACE EVERARD: Is it the  
5 Corporation's view that these changes in reinsurance have  
6 brought the risk back to reasonable levels?

7 MR. DON PALMER: There has been risk  
8 mitigation for sure. As Ms. McLaren stated this morning,  
9 in -- in talking about the Dauphin hail storm, had that  
10 Dauphin footprint happened in -- in Winnipeg, we would  
11 have been looking at -- the -- the estimate would be  
12 around \$300 million. So to the -- to that extent, that  
13 risk has been mitigated.

14 Certainly, there is always a -- a  
15 possibility that you could get a storm greater than that  
16 in -- in Winnipeg, somewhat bigger, so certainly that  
17 layer up to \$300 million doesn't completely eliminate  
18 risk of us having a significant loss due to a hail storm.

19 MS. CANDACE EVERARD: And does that  
20 circumstance support the idea that a new risk analysis be  
21 undertaken? Or an updated risk analysis be undertaken?

22 MR. DON PALMER: No. Within our risk  
23 analysis, when you're talking about -- it -- it's based  
24 on probabilities.

25 The probability of that Dauphin hail storm

1 would be very low, so it would probably not even impact  
2 the risk analysis way out -- way out on the tail of the  
3 distribution somewhere.

4 I -- I would characterize us purchasing up  
5 to \$300 million as more sleep at night cover. I -- I  
6 always say that I don't want to be the guy after a big  
7 loss standing in front of -- of this Board or a Board of  
8 Directors saying that some event probably shouldn't have  
9 happened.

10 So given that it -- I don't think it would  
11 have any material impact on our risk analysis.

12 MS. CANDACE EVERARD: If we go to Tab 26  
13 of the book of documents which is the question and answer  
14 posed by the Board at number 19 in the second round.

15 MR. DON PALMER: Yes.

16 MS. CANDACE EVERARD: Can you just  
17 summarize for the record what this table reflects? The  
18 table provided in the answer.

19 MR. DON PALMER: The table provides a  
20 comparison of the premium earned with claims incurred for  
21 claims that have been ceded to reinsurers. We did it on  
22 two (2) bases.

23 First, what we labelled as "fiscal," which  
24 means the actual financial entries that -- that would be  
25 made in our financial statements.



1                   So for instance for 2007/'08 we had a  
2 premium earned of \$16.6 million and claims incurred of  
3 \$45.3 million. The second columns both under "Premium  
4 Earned" and "Claims Incurred" that we've labelled  
5 "Treaty" that's the actual premiums and claims that were  
6 assigned on -- on a given on a Treaty year. So that  
7 would be analogous to an accident year analysis as -- as  
8 the Board is very familiar with.

9                   So, for instance, in 2007/'08 we had the -  
10 - the premium paid for that year of \$15.5 million and our  
11 claims against that Treaty of \$39.4 million.

12                   Again, that's pretty close to the \$40  
13 million that we would have from the \$50 million hail  
14 storm with the \$10 million retention. So that's pretty  
15 close for round numbers.

16                   MS. CANDACE EVERARD: Thank you. Going  
17 to turn then to some questions dealing with claims  
18 expenses, firstly can you confirm what it is that claims  
19 expenses represent?

20                   MR. OTTMAR KRAMER: The claims expenses -  
21 - and I assume you're not talking about the incurred, but  
22 the -- the other line item called on our income  
23 statement that's called Claims Expense. I'm just trying  
24 to turn to an income statement --

25

1 MS. CANDACE EVERARD: Yes and actually I  
2 was going to take you next to Tab 4 which is TI.12.

3 MR. OTTMAR KRAMER: Right and -- and  
4 that's where I am. So the claims expense line, this 79.9  
5 million in '08/'09, that number?

6 MS. CANDACE EVERARD: That's the one,  
7 yes.

8 MR. OTTMAR KRAMER: Okay. That -- that  
9 claims expense is -- is basically to run the -- the  
10 claims division to handle all the claims, to assess the  
11 claims, et cetera for -- for running the claims division.

12 MS. CANDACE EVERARD: And looking at that  
13 line on TI.12, it would appear that the revised forecast  
14 for the current year has increased by some \$6 million  
15 over that forecast at the last GRA?

16 MR. OTTMAR KRAMER: Yes, that is correct.

17 MS. CANDACE EVERARD: I'd ask you then to  
18 turn to the question and answer posed by the Board in the  
19 first round at number 33, which is not in the book.

20 And in particular sub (a) of that question  
21 which deals with the trend analysis. The -- there are a  
22 number of entries on this attachment, Schedule 1 at 1-  
23 33(a) that -- where it's reflected N/A or which  
24 presumably stands for "not available" and actually that -  
25 - this is a number of pages where that appears.

1 Is that right?

2 MR. OTTMAR KRAMER: On -- on Schedule 1?

3 MS. CANDACE EVERARD: Yes.

4 MR. OTTMAR KRAMER: Yes, that's correct.

5 MS. CANDACE EVERARD: Okay, and why is it  
6 that that -- that the letters "N/A" appear in many places  
7 on this particular schedule?

8

9 (BRIEF PAUSE)

10

11 MR. OTTMAR KRAMER: If -- if you look  
12 more towards the bottom at line 13, number of claims, we  
13 don't have the -- the counts to support what is a -- just  
14 a Basic claim. We don't track it by -- by claims.

15

16 (BRIEF PAUSE)

17

18 MS. CANDACE EVERARD: Would it be  
19 possible -- seeing as this schedule was prepared on the  
20 basis of the original TI.5, would it be possible for a  
21 revised schedule to be prepared using the same basis as  
22 was done in TI.5, but to extend the years through the end  
23 of the outlook period?

24

25 (BRIEF PAUSE)

1                   MR. OTTMAR KRAMER:    I'm not understanding  
2 the question because Schedule 1 of PUB-1-33 goes out to  
3 2013.  It has been extended for -- and TI.5 only goes out  
4 to 2008, so we have extended it.

5

6   (BRIEF PAUSE)

7

8                   MS. CANDACE EVERARD:    Would it be  
9 possible to, on the same basis as TI.5, extend the  
10 schedule through the end of the outlook period, and  
11 provide the information that has not been provided in the  
12 answer that's been given?

13

14   (BRIEF PAUSE)

15

16                   MR. DON PALMER:    No.  The -- and -- and  
17 if I understand the question, you're looking for an  
18 extension of TI.5 into the outlook period.

19                                    Because that's done on a corporate basis,  
20 we don't have outlooks for extension in SRE going  
21 forward, so we can't do it.

22                   MS. CANDACE EVERARD:    Thank you.

23                                    If you could turn to TI.5 as filed with  
24 the GRA filing, and in particular line 6 of TI.5 which  
25 deals with claims expense per claim.

1 (BRIEF PAUSE)

2

3 MR. OTTMAR KRAMER: Yes, I've got that.

4 MS. CANDACE EVERARD: Thank you. Line 6

5 reflects a change in the claims expense per claim from

6 2006 at 10 -- 10.25 percent over the previous year and

7 then another increase of 7.2 percent from 2006 to 2007.

8 Is that correct?

9 MR. OTTMAR KRAMER: Yes, that's on the  
10 schedule.

11 MS. CANDACE EVERARD: Following, from  
12 2007 to 2008, there's an increase -- a lesser increase  
13 reflected of some 2.48 percent.

14 Is that right?

15 MR. OTTMAR KRAMER: Yes, that's correct.

16 MS. CANDACE EVERARD: Can you confirm  
17 what factors have driven that percentage increase --  
18 although increases are taking place year-over-year to be  
19 decreased in terms of that volume?

20

21 (BRIEF PAUSE)

22

23 MR. OTTMAR KRAMER: One of the large  
24 factors driving that increase, especially in 2006, is --  
25 is the -- if you look at the previous year, 2005, there

1 was a -- a 5 percent reduction. So the -- the 10 percent  
2 increase would be mitigated by that previous year  
3 decrease and then so if you average it over two (2)  
4 years, it's about a 5 percent increase.

5 MS. CANDACE EVERARD: And can you confirm  
6 whether the business process review that's being  
7 undertaken is expected to impact claims expenses, the  
8 expenses incurred to process claims for the record?

9

10 (BRIEF PAUSE)

11

12 MR. OTTMAR KRAMER: As we've earlier  
13 discussed, the PIPP infra -- infrastructure study will  
14 impact and -- and costs are in claims expense for that --  
15 that initiative which is a part of, you know, the BPR  
16 umbrella.

17 MS. CANDACE EVERARD: And can you confirm  
18 whether that impact will be positive or negative?

19

20 (BRIEF PAUSE)

21

22 MR. OTTMAR KRAMER: Initially, and  
23 especially over the -- the current forecast period, there  
24 was an increase in costs as -- as we're embarking on the  
25 PIPP infrastructure. Over the long term, there are

1 savings that are -- that are forecast.

2 MS. CANDACE EVERARD: Thank you.

3 If you could turn to the question and  
4 answer posed by the Board in the first round at number  
5 forty (40), which is not in the book of documents and, in  
6 particular, 40(c), this relates to staffing.

7 MR. OTTMAR KRAMER: Yes, I have that.

8 MS. CANDACE EVERARD: Now I appreciate  
9 that there was some evidence given on Monday, when Mr.  
10 Saranchuk was examining, relating to this idea of former  
11 DVL employees having been brought into other lines, et  
12 cetera. This particular IR-40(c) was a request to re-  
13 file TI.9, limited to Basic only.

14 Can the panel summarize the response and  
15 explain why that request was not fulfilled?

16 MR. OTTMAR KRAMER: First of all, I'd  
17 like to clarify that the integration of DVL is in -- it  
18 isn't into other lines of business, it's into the  
19 Corporation. So they're not integrated into other lines  
20 of business, they are integrated into the Corporation  
21 which has several lines of business. And I think that's  
22 an important distinction to make.

23 With regards to 40 sub -- 140(c), that was  
24 the response that I read this morning and I believe we  
25 have done a -- to -- to the -- to the best that it can be

1 done, provided what the Basic employees are based on some  
2 assumptions that we've laid out in -- in that response.  
3 So we -- we have re-filed -- well, we cannot do it to --  
4 to the level of detail that was requested but at -- at a  
5 high level we have given the -- the number of Basic  
6 employees based on the assumptions that are given in that  
7 response.

8 MS. CANDACE EVERARD: The chart in this  
9 response, if I'm correct, is a calculation that's done  
10 based on the overall number of employees versus, that is,  
11 corporate-wide number of employees based on the -- or,  
12 pardon me, as compared with the number of employees that  
13 are Basic only and then a percentage is arrived at on the  
14 bottom row of the chart.

15 Is that right?

16 MR. OTTMAR KRAMER: Yes, that is correct.

17

18 MS. CANDACE EVERARD: Given that that  
19 information is available, is it possible for the  
20 Corporation to provide to the Board a similar analysis  
21 broken down by department within the Corporation?

22 MR. OTTMAR KRAMER: This calculation or  
23 these numbers were arrived at by -- by using the  
24 allocated costs that we filed in TI.7 and the calculation  
25 was done. We do not have the -- that -- that information



1 by department of -- of what each compensation dollar is.

2 That would take, I'm not even sure right  
3 off the top of my head how easily that -- well, it's  
4 definitely not easy to do if it -- if it even can be done  
5 because we've got numerous departments, numerous  
6 different type of allocators per -- per department, et  
7 cetera, and we don't have that information by -- by  
8 department, which is a tribute -- basically done it on an  
9 overall basis and has shown the Basic employees as a --  
10 as a percentage of total corporate.

11 And that's based on the allocation  
12 principles as -- as we've discussed earlier in this  
13 hearing.

14 MS. CANDACE EVERARD: Thank you. It  
15 would be fair to say that the compensation expenses  
16 incurred by the Corporation comprise the majority of its  
17 operating expenses on an annual basis.

18 Is that right?

19 MR. OTTMAR KRAMER: On the operating  
20 expense comparison, yes, as a percentage of operating,  
21 yes.

22 MS. CANDACE EVERARD: I'd ask you to turn  
23 to the question and answer posed by the Board in the  
24 first round -- pardon me, I was going to ask you to go to  
25 forty-three (43) but that's not the right number. Just

1 bear with me for one moment.

2

3 (BRIEF PAUSE)

4

5 MS. CANDACE EVERARD: I'll just come back  
6 to that point once I put my fingers on the -- the  
7 reference that I wanted.

8

9 (BRIEF PAUSE)

10

11 MS. CANDACE EVERARD: Let's go to the  
12 question posed by the Board in the first round at number  
13 39, which does relate to salary levels.

14 In that attachment it is set out -- or the  
15 growth rates, the compounded annual growth rates, are  
16 reflected.

17 Are you with me?

18 MR. OTTMAR KRAMER: Yes, I have that.

19 MS. CANDACE EVERARD: And it would appear  
20 that the growth rate between 2007/2008 and 2009/2010,  
21 that two (2) year period the -- for the Corporate average  
22 was 2.84 percent.

23 Is that right?

24 MR. OTTMAR KRAMER: Yes, that's a  
25 forecast not an actual, so it's a forecasted to growth

1 rate.

2 MS. CANDACE EVERARD: Thank you. And  
3 that rate is in excess of inflation according to the face  
4 of this chart?

5 MR. OTTMAR KRAMER: Yes, it is.

6 MS. CANDACE EVERARD: Now, we understand  
7 that the contract in place between the Corporation and  
8 the Manitoba Government Employee's Union or MGEU will  
9 expire on September the 27th of 2008.

10 Has a new contract been reached at this  
11 point?

12 MR. DON PALMER: No, it has not.

13 MS. CANDACE EVERARD: Does the  
14 Corporation have a sense of when that may occur?

15 MR. DON PALMER: In reasonably short  
16 order. We're only half the party so I can't really speak  
17 for the other half.

18 MS. CANDACE EVERARD: Before we leave the  
19 topic of operating expenses, is it the case that the  
20 Corporation has made a commitment to donate to the  
21 Canadian Human Rights Museum in Winnipeg?

22 MR. DONALD PALMER: Yes.

23 MS. CANDACE EVERARD: And to what extent?

24 MR. DON PALMER: Five hundred thousand  
25 dollars (\$500,000) a year for two (2) years.

1 MS. CANDACE EVERARD: So a total of 1  
2 million?

3 MR. DON PALMER: Yes. And it's coming  
4 from the special risk Extension line of business.

5 MS. CANDACE EVERARD: That was going to  
6 be my next question. So that expenditure is not being  
7 funded by Basic in any way?

8 MR. DONALD PALMER: No.

9 MS. CANDACE EVERARD: Okay. Let's turn  
10 to capital expenditures, and in particular question 41  
11 posed by the Board in the first round.

12 Looking at the attachment, Attachment "A,"  
13 which is the only attachment to that particular IR. If  
14 I'm reading this attachment correctly, it provides  
15 looking at firstly 2002/2003 fiscal year the Corporation  
16 had initially projected capital expenditures of some 9.9  
17 million and the actual incurred was about 5.8 million.

18 Is that right?

19 MR. OTTMAR KRAMER: Yes, that's correct  
20 and I'd like to just make sure that we're clarified.  
21 That's on a Corporate basis. This is not for Basic but  
22 it is for the Corporation as a whole.

23 MS. CANDACE EVERARD: Thank you.

24 In 2003/2004 the projected expenditure for  
25 the Corporation was some 12.3 million and the actual

1 incurred was 5.5 million?

2 MR. OTTMAR KRAMER: Yes, that is correct.

3 MS. CANDACE EVERARD: 2004/2005 the  
4 projected amount was 13.6 million and the actual  
5 incurred 6.2 million?

6 MR. OTTMAR KRAMER: Yes, that's correct.

7 MS. CANDACE EVERARD: And in 2005/2006  
8 the original projected amount was 7.4 million compared --  
9 with an actual spent of 9.3 million?

10 MR. OTTMAR KRAMER: Yes, that's correct.

11 MS. CANDACE EVERARD: In 2006/2007, the  
12 original projected amount was 12.1 million, and the  
13 actual incurred was 11.3?

14 MR. OTTMAR KRAMER: Yes, that's correct.

15 MS. CANDACE EVERARD: And finally in  
16 2007/2008, the original projected amount was 15.6 million  
17 compared with an actual spent of about 15.4 million.

18 MR. OTTMAR KRAMER: Yes, that's correct.

19 MS. CANDACE EVERARD: Now, in 2007/2008,  
20 the revised forecast reflects an anticipated expenditure  
21 of 8.3 million, whereas the actual incurred was three  
22 hundred and fifty one thousand (351,000).

23 Is that right?

24 MR. OTTMAR KRAMER: On -- on land? Is --  
25 is that your reference point?

1 MS. CANDACE EVERARD: Yes.

2 MR. OTTMAR KRAMER: I -- sorry, I didn't  
3 hear the land comment, but yes, land was forecast in  
4 '07/'08 at eight point three (8.3), and we spent about  
5 point four (.4).

6 MS. CANDACE EVERARD: And that was  
7 because a particular expenditure was delayed until  
8 2008/2009?

9 MR. OTTMAR KRAMER: Yes, that's correct.  
10 The -- the transactions were closed in -- in early in the  
11 2008/'09 year.

12

13 (BRIEF PAUSE)

14

15 MS. CANDACE EVERARD: How much did the  
16 Corporation actually spend on land of the roughly \$8  
17 million forecast that's set out here?

18 MR. OTTMAR KRAMER: I -- I don't have the  
19 figures -- the -- the total figures in front of me, but  
20 we can take that as an Undertaking, because I -- I don't  
21 have the numbers in front of me.

22 But that was for -- for several  
23 transactions, which like I said occurred in -- early in  
24 the '08/'09 year.

25 MS. CANDACE EVERARD: Thank you.

1 --- UNDERTAKING NO. 17: MPI to indicate to Board the  
2 actual amount spent on land  
3 from the forecasted \$8  
4 million

5

6 CONTINUED BY MS. CANDACE EVERARD:

7 MS. CANDACE EVERARD: Now, is it the case  
8 that rates are set and depreciation based on the  
9 forecasted capital spending budget?

10 MR. OTTMAR KRAMER: Yes. The -- the  
11 General Rate Application includes amortization of  
12 projected capital spends.

13 MS. CANDACE EVERARD: So what is the  
14 effect when the Corporation spends less than what was  
15 considered by the Board in a particular GRA?

16 MR. OTTMAR KRAMER: The effect is often  
17 fairly minimal because the amortization is over numerous  
18 years.

19 And in the -- in the case that we had just  
20 discussed, land in particular, there is no amortization,  
21 so there is no -- no amortization expense impacted at  
22 all.

23 If it's -- if it's -- you know, another  
24 category such as buildings, the amortization period would  
25 be forty (40) years.

1                   So the -- the effect on the General Rate  
2 Application of -- of not meeting, whether you're over or  
3 under, the -- the projected spend is -- is fairly  
4 minimal.

5                   MS. CANDACE EVERARD:    Thank you.

6                   If I could ask you to turn to question 12  
7 posed by the Board in the second round, so 2-12, which  
8 also relates to capital expenditures.

9

10   (BRIEF PAUSE)

11

12                   MR. OTTMAR KRAMER:    I have that now.

13                   MS. CANDACE EVERARD:    Thank you.

14                   In particular, I'm looking at the  
15 attachment to that IR, which is a chart that has certain  
16 details set out for the years of 2004 to 2005 through to  
17 fiscal year ending 2008; however, for the previous years,  
18 '97, '98 through to 2003/'04, there's a reference that  
19 the detailed breakdown by asset category is not readily  
20 available.

21                   Are you with me?

22                   MR. OTTMAR KRAMER:    Yes, I have that.

23                   MS. CANDACE EVERARD:    Now it -- it's our  
24 understanding that last year at this proceeding that  
25 information was provided in the answer at 2-16.



1                   So what I'm going to ask for, and I'll ask  
2 for this by way of undertaking, is to set out and explain  
3 to the Board why the information that we believe was  
4 provided last year is now -- now not readily available or  
5 if perhaps the two (2) are not the same, then to explain  
6 that issue for the Board's benefit.

7                   MR. OTTMAR KRAMER:   Okay, sure, I'll do  
8 that.               You hit the nail on the head that the two  
9 (2) are not the same.   What -- what is provided this year  
10 in -- in 2-12 shows the actual amortization expense that  
11 -- that was booked for the Basic -- or, no, this  
12 corporate line of business, the forecast and the initial  
13 projection based on the capital spend at that point in  
14 time while we were making the General Rate Application.  
15 And we've got that for all the years.

16                   The response last year was -- was a -- a  
17 totally different response.   It was a mechanical  
18 calculation of the amortization of capital spend, and  
19 I'll -- for an example, if we had a capital spend of \$10  
20 million in 2001, it would be the amortization of that \$10  
21 million.   If we were to not spend the money but re-budget  
22 for it in 2002, that \$10 million would have been  
23 amortized in 2001 and for the -- the future period.   But  
24 in 2002, because we re-budgeted for it again because we  
25 didn't spend it in '01, it was again amortized.

1                   So, yes, it was a mechanical calculation  
2 but it was actually very erroneous and the information  
3 was -- doesn't even provide accurate detail because you  
4 end up double or triple or quadruple amortizing one (1)  
5 item just because they weren't spent in the first year or  
6 the second year or third year.

7                   So we provided this information which is  
8 much more relevant than last year's information. Last  
9 year's was mechanically accurate but it -- it was  
10 erroneous in that it -- it double or triple amortized the  
11 same expenditure if it wasn't made in that given year, if  
12 it was made in a future year.

13                   So that's -- that's why we provided this  
14 information which we feel is much more accurate.

15                   MS. CANDACE EVERARD:    But in --  
16 regardless of which table we're looking at or which way  
17 the calculation was done, the fact is that the rate that  
18 the Board is approving in a given year are on the basis  
19 of the projected expense which is in -- for a given year,  
20 or I'm looking at 2-12, the far right-hand side column.

21                   MR. OTTMAR KRAMER:    Yes, that is correct  
22 but last year's calculation didn't have -- wouldn't have  
23 -- wouldn't have shown this result. It was actually a --  
24 a mechanically correct calculation but it would not have  
25 related to these amounts because if the spend isn't made

1 in a particular year, the next year it wouldn't be  
2 included in the amortization as we filed in the next  
3 year.

4 MS. CANDACE EVERARD: So we're agreed  
5 that the rates are based on the forecast?

6 MR. OTTMAR KRAMER: The rates are based  
7 on the forecast and if a spend wasn't made in the  
8 previous year, it is not included in that next year's  
9 amortization and -- and so, the rates are based on the  
10 correct forecast.

11 Whereas last year's submission that we  
12 made, not the GRA submission, but the IR response  
13 submission was an overinflated amortization number and  
14 rates were not based on that. It was -- it was just an  
15 example or a calculation.

16 The rates are based on the amounts that we  
17 have filed in 2-12 -- in the 2-12 response.

18 MS. CANDACE EVERARD: Mr. Chairman, I'm  
19 about to move into another area and I'm just noting the  
20 time of ten to 12:00.

21 Would it be appropriate to take the lunch  
22 break at this point?

23 THE CHAIRPERSON: That's fine. Would it  
24 be all right if we come back at one o'clock?

25

1 --- Upon recessing at 11:52 a.m.

2 --- Upon resuming at 1:02 p.m.

3

4 THE CHAIRPERSON: Whenever you're ready,  
5 Ms. Everard.

6 MR. KEVIN MCCULLOCH: Mr. Chairman,  
7 before Ms. -- Ms. Everard gets started and this is by  
8 way of information. It's not a response to an  
9 undertaking, it's not an answer to a question that we  
10 took under advisement.

11 But around the noon hour today there was a  
12 press release about a new broker agreement between MPI  
13 and its brokers handling issues related to broker  
14 commissions on a go-forward basis.

15 The matter clearly will have, down the  
16 road, implications for the basic program related to the  
17 one (1) piece driver license and -- and a number of other  
18 developments that are coming up.

19 So we felt that we wanted to file this  
20 with the Board and because of the potential implications  
21 for Basic, I think it's -- it's worthwhile to have it  
22 marked as an exhibit and the Board will have it for  
23 information.

24 THE CHAIRPERSON: Thank you.

25 MR. KEVIN MCCULLOCH: I have been asked

1 to confirm that there's no impact in '09 or '10. But  
2 it's for Basic.

3 THE CHAIRPERSON: Thank you. Do we have  
4 an exhibit number? Ten (10).

5

6 --- EXHIBIT NO. MPI-10: Broker agreement between MPI  
7 and its brokers

8

9 THE CHAIRPERSON: Everyone seems to be  
10 smiling in the picture.

11

12 (BRIEF PAUSE)

13

14 THE CHAIRPERSON: I was a football coach  
15 for the -- the fellow from the Brokers Association. He  
16 looks a little different now. Okay.

17

18 CONTINUED BY MS. CANDACE EVERARD:

19 MS. CANDACE EVERARD: Thank you, Mr.  
20 Chairman.

21 There are just a couple of followup  
22 questions on some of the evidence that was given earlier  
23 today.

24

25 First of all, I believe the record  
reflects that the Corporation gave as an undertaking to

1 advise of the number of extension policyholders for --  
2 for 2007/'08.

3 I'm just following on that. What the  
4 Board would like to learn is the number of Basic  
5 policyholders who have purchased Extension coverage.

6 Now I understand from the information that  
7 Mr. Palmer provided that there are lay-up policies that  
8 issue which may be purchased by individuals who are not  
9 Basic policyholders and that there are some other  
10 examples of that -- that type of scenario.

11 What we would like though is for the  
12 Corporation to undertake to arrive at the best figure  
13 that it can for that number of Extension policies that  
14 are issued to existing Basic policyholders.

15 Is that something that the Corporation  
16 will do?

17 MR. DON PALMER: We'll -- we'll endeavour  
18 to get that information, yes.

19

20 --- UNDERTAKING NO. 18: MPI to provide Board with:  
21 1. Number of Extension  
22 policies that are currently  
23 issued to Basic  
24 policyholders; and 2. Number  
25 of Basic policies that are



1 I believe the -- the evidence was that  
2 that particular donation was being funded by SRE?

3 MR. DON PALMER: That's correct.

4 MS. CANDACE EVERARD: And why is that the  
5 case?

6

7 (BRIEF PAUSE)

8

9 MS. MARILYN MCLAREN: The Corporation  
10 determined that that was the appropriate way to fund it.  
11 A little bit more information that -- that we discussed -  
12 - released at the time that it became public that we made  
13 it, is that, you know, in -- not a -- not an  
14 insignificant part of the decision was really looking at  
15 the leadership that some of the major trucking firms have  
16 shown with respect to funding this Manitoba initiative.

17 And as the primary insurer of many of  
18 these trucking fleets, it seemed appropriate for SRE to  
19 follow the lead of some of its clients, the -- some of  
20 the -- the businesses that it is in the business to  
21 serve.

22 MS. CANDACE EVERARD: Thank you.

23 I would ask you then to turn to Tab 2 of  
24 the book of documents, which is TI.10. I'm going to be  
25 asking some questions about the business process review.



1                   It's reflected in this schedule that the  
2 Corporation is forecasting to spend about \$66.1 million  
3 in the year of the application in terms of Corporate  
4 capital expenditures, and about \$34.8 of that is to be  
5 spent on the business process review.

6                   Is that right?

7                   MR. OTTMAR KRAMER:    Yes, that is correct.

8                   MS. CANDACE EVERARD:    And this piece,  
9 that is the \$34.8 million piece to be spent on the  
10 business process review, is a fairly significant increase  
11 from that which was forecasted last year.

12                   Now that is not on this schedule, but it  
13 is at I.42(d) asked by the Board -- or -- yeah, asked by  
14 the Board.        So in looking at the attachment, I.42(d),  
15 it would appear that the previously forecasted number was  
16 about eight thousand (8,000) -- or pardon me, 8 million?

17                   MR. OTTMAR KRAMER:    You -- you're  
18 referring to specifically the preferred development?

19                   MS. CANDACE EVERARD:    Yes.

20                   MR. OTTMAR KRAMER:    Yes, that is correct.

21                   MS. CANDACE EVERARD:    Now I take it that  
22 the increase that we're speaking about is primarily due  
23 to the business process review initiatives?

24                   MR. OTTMAR KRAMER:    Yes, that's correct,  
25 and that's found on page 2 of the IR response.

1 MS. CANDACE EVERARD: Thank you.

2 Now looking back at TI.10 at Tab 2 of the  
3 book of documents for the one (1) year of the outlook  
4 period that's referenced there, 2010/'11, it would appear  
5 that the Corporation is projecting to spend \$24.2 million  
6 in capital expenditures of which about \$13.4 is to be  
7 spent on the business process review.

8 Is that right?

9 MR. OTTMAR KRAMER: Yes, that's correct,  
10 and I'm not sure if it was on the record, but these are  
11 all Corporate capital expenditures, not Basics.

12 MS. CANDACE EVERARD: Yes. Now if we  
13 look at TI.10 a little more closely, it appears that the  
14 total dollar amount reflected on the document for  
15 business process review initiatives, looking from left to  
16 right from 2007/'08 through to 2010/'11 is about 89  
17 million. Is that fair?

18 I'm adding the -- the seven point five  
19 (7.5), the thirty-three point three (33.3), thirty-four  
20 point seven (34.7) and thirteen point three (13.3).

21 MR. OTTMAR KRAMER: Did you say 89  
22 million?

23 MS. CANDACE EVERARD: I did.

24 MR. OTTMAR KRAMER: Yes, that's correct.

25 MS. CANDACE EVERARD: Can the Corporation

1 tell the Board of whether there are any amounts that are  
2 anticipated to be spent on the business process review  
3 beyond 2010/'11?

4 In other words, in addition to the 89  
5 million that we've just discussed?

6

7 (BRIEF PAUSE)

8

9 MR. OTTMAR KRAMER: The -- these years  
10 that are shown here, that is the largest share of the  
11 business process review but there is some dollars that --  
12 that continue on.

13 As you can see, the -- the '10/'11 year,  
14 the capital expenditures are starting to decline and they  
15 continue thereafter. But there is -- there is still some  
16 spending that happens after this period -- these periods  
17 shown.

18 MS. CANDACE EVERARD: Can you give me an  
19 idea of how much?

20 MR. OTTMAR KRAMER: I've just been told  
21 that it's less than \$2 million.

22 MS. CANDACE EVERARD: Now we've noted  
23 that the schedule at T1.10 begins -- or the first year  
24 that's reflected is 2007/2008. Can you confirm for the  
25 record whether there were funds expended in the business

1 process review prior to that year, in '06/'07 for  
2 example?

3 MR. OTTMAR KRAMER: Yes, there were funds  
4 expended in -- in the previous year.

5 MS. CANDACE EVERARD: And can you give me  
6 a round number or an approximation as to how much that  
7 would have been in those previous years?

8

9 (BRIEF PAUSE)

10

11 MR. OTTMAR KRAMER: If you -- if you look  
12 at the attachment -- the PUB-1-41A attachment which shows  
13 us some of the historical perspective on the capital  
14 spend. I'm not sure if it's in your book of documents  
15 or... But --

16 MS. CANDACE EVERARD: I've got it.

17 MR. OTTMAR KRAMER: -- you can see the  
18 deferred development dollars that were spent in '05/'06  
19 and '06/'07 and that's primarily related to BPR  
20 initiatives related to the driver's conversion.

21 MS. CANDACE EVERARD: So that would be  
22 the 4 million in '05/'06 and the seven point seven (7.7)  
23 in '06/'07?

24 MR. OTTMAR KRAMER: Yes.

25

1 (BRIEF PAUSE)

2

3 MS. CANDACE EVERARD: Now, it's reflected  
4 on the record at question two (2) posed by the Board in  
5 the first round, which is in the book of documents at Tab  
6 9, tat the balance in the extension development fun --  
7 I'm looking on the last page of that particular IR -- was  
8 some 35.4 million as of the end of fiscal 2008.

9 Are you with me?

10 MR. OTTMAR KRAMER: Yes, I see that and  
11 that's correct.

12 MS. CANDACE EVERARD: So my question is  
13 having that figure in mind and comparing it with the  
14 total cost of the business process review which in -- in  
15 round numbers, we've just established is the 89 million  
16 reflected on TI.10 plus we'll say 2 million going  
17 forward, plus about 12 million historically which, just  
18 at quick math, would be about 103 million.

19 How is the difference between the balance  
20 and the extension development fund that we just looked at  
21 and that \$103 million total going to be satisfied?

22

23 (BRIEF PAUSE)

24

25 MR. OTTMAR KRAMER: The totals that we

1 were just talking about or that you had mentioned, they  
2 would be \$103 million, that's -- that's for all projects  
3 which include a Basic component such as the PIPP  
4 initiative and driver safety rating which would -- would  
5 go against the Basic line of business and that would not  
6 be coming from the extension development fund.

7                   And the balance of the dollars to the  
8 extent that the extension development fund, which is  
9 sitting at \$34 -- \$35.4 million, it would cover some of  
10 those other costs.

11                   And to extent that there is additional  
12 costs over and above what's in the extension development  
13 fund that would be coming from the non-basic lines of  
14 business.

15                   MS. MARILYN MCLAREN:     Sorry, but we also  
16 expect some of the costs particularly related to the  
17 enhanced identity card and the identity card to be  
18 reimbursement from Government.

19                   MS. CANDACE EVERARD:     Just to -- to try--

20                   MS. MARILYN MCLAREN:     And also there's  
21 new revenue associated with those programs as well that  
22 will likely offset some of the implementation costs.

23                   MS. CANDACE EVERARD:     To try to attach  
24 details to as much of this as we can, I think the Board  
25 would greatly appreciate it if the Corporation could

1 provide a document that would be broken down by year and  
2 by component of the business process review in terms of -  
3 - so first of all, dollars spent on each particular piece  
4 in each of the years that we've been discussing and as  
5 well that set out which line of business was funding the  
6 same and to what extent, and to the -- to the extent that  
7 the Government comes into the picture as well to include  
8 that, so that all of these details that we've been  
9 discussing are summarized in one (1) place.

10 I'm hoping that's something that the  
11 Corporation will provide.

12

13 (BRIEF PAUSE)

14

15 MS. MARILYN MCLAREN: We will provide as  
16 much of that as we believe that it would be possible and  
17 -- and prudent for us to do.

18 We'll certainly be able to articulate the  
19 -- within those global costs which are Basic and so that  
20 -- we'll make sure that you understand completely Basic's  
21 limited exposure with respect to BBPR costs.

22 And as much of the rest of it as we think  
23 we're in a position to do.

24 MS. CANDACE EVERARD: And just for the  
25 purposes of the record so we all know what we're talking

1 about. The components -- because I happen to have a list  
2 of them in front of me -- would be the PIPP  
3 infrastructure piece, the service centres, driver safety  
4 rating, the completed driver license system, the  
5 streamlined renewals and one (1) part licenses and the  
6 enhanced driver licenses.

7 MR. DON PALMER: Just if I may just  
8 direct your attention to something that's already on the  
9 record. That's PUB-142 Attachment E.

10 MS. CANDACE EVERARD: Yes.

11 MR. DON PALMER: That shows the deferred  
12 development costs by major project on each of the years  
13 '07/'08 through '10/'11 and that breaks it down by -- by  
14 piece.

15 Certainly, driver safety rating would be  
16 all Basic, PIPP infrastructure would be all Basic, call  
17 centre re-engineering would certainly have some  
18 component allocated to Basic as would standalone computer  
19 operating and service delivery would have some component  
20 of Basic.

21 Enterprise Data Warehouse would have some  
22 component of Basic as well, as would streamlined  
23 renewable.

24 MS. CANDACE EVERARD: Thank you for --  
25 for drawing that to our attention. I would note though



1 that this chart doesn't include all of the years that  
2 we've requested in the other piece and as well the -- the  
3 dollar amounts that are along the bottom of the page.

4 I -- I appreciate that in the -- under the  
5 heading, Major Project, it says, "Projects that impact  
6 Basic [colon]" and then it has a list. But the total  
7 deferred development costs that are here are the -- the  
8 same corporate numbers that are in TI.10.

9 So we would appreciate that additional  
10 level of detail.

11 THE CHAIRPERSON: Just to add to that, we  
12 would appreciate as much information as possible because  
13 although it would appear most of these expenditures are  
14 not related directly to Basic, the Board's position has  
15 been from the beginning that we look to the overall  
16 financial health of the Corporation.

17 So for a hundred million expenditure we  
18 are quite interested to know what you get and how it will  
19 be accounted for and how will it affect the overall  
20 capital structure of the Corporation by the time it is  
21 finished.

22 We are also quite aware about the, if you  
23 want to call it, the risks and benefits of IFRS. So I  
24 imagine that factors in as well.

25 I imagine in looking at this that we are

1 not talking about fixed assets here, we are talking about  
2 software development and systems and things of that  
3 nature, other than the ones that are identified as being  
4 data processing equipment?

5 MS. MARILYN MCLAREN: Yes.

6 THE CHAIRPERSON: Thank you.

7

8 CONTINUED BY MS. CANDACE EVERARD:

9 MS. CANDACE EVERARD: I just had a couple  
10 of questions for the Corporation with respect to the  
11 mainframe decommissioning.

12 Is that, just for the purposes of the  
13 record, is that part of the business process review or is  
14 that considered a separate piece?

15 MR. DON PALMER: It's part of the  
16 business process review, yes.

17 MS. CANDACE EVERARD: I believe last year  
18 the Corporation had indicated that two hundred and fifty  
19 thousand dollars (\$250,000) had been set aside to plan  
20 the decommissioning and that the decommissioning should  
21 be completed by 2010.

22 Can you provide some current information  
23 or an update to the Board with respect to that issue?

24

25 (BRIEF PAUSE)

1                   MR. DON PALMER: We really don't have any  
2 more information to share at this time. Part of the  
3 \$13.4 million in 2010/'11 likely will be for mainframe  
4 decommission but likely the mainframe decommission will  
5 be a little longer term than that.

6                   MS. CANDACE EVERARD: And will that  
7 expense have any impact on Basic?

8                   MR. DON PALMER: Likely it will, yes. A  
9 driver's licence system which includes the basic driver's  
10 component is -- is a Basic product so there will be some  
11 effect on that.

12                   MS. CANDACE EVERARD: Do you have any  
13 sense of the quantum that would be attributable to Basic?

14                   MR. DON PALMER: No.

15                   MS. CANDACE EVERARD: If I could ask you  
16 to turn to question 11 posed by the Board in the second  
17 round, 2-11, and in particular sub (b) of that question.

18                   The Corporation was asked to indicate the  
19 total number of increased staff in each department to  
20 address business process review initiatives and the  
21 answer reflects that the total increase was some hundred  
22 and thirty-six (136) positions, include eighteen point  
23 five (18.5) in human resources and a hundred and  
24 seventeen point seven (117.7) in business innovation and  
25 insurance operations.

1                   And my question is: Are these positions  
2 or is it anticipated that these positions will be  
3 eliminated in due course once the business process review  
4 is completed or is there some other expectation at this  
5 point?

6                   MR. DON PALMER: They're project people  
7 that largely will be wound down.

8                   MS. CANDACE EVERARD: When you say  
9 "largely" that means...?

10                   Can -- can you give me a rough percentage  
11 or a fraction of the 136 when you say?

12                   MR. DON PALMER: Not exactly. Certainly  
13 as volume and -- and other...

14

15                   (BRIEF PAUSE)

16

17                   MR. DON PALMER: Did you like my clever  
18 diversion?

19                   With long term staffing issues as volumes  
20 change as some of the savings are realized over time, I  
21 really can't identify exactly how many of these staff  
22 would be possibly rolled into -- to other divisions.

23                   And so -- so they are project people. The  
24 FTEs (phonetic) associated with those projects will be  
25 eliminated, but exact -- the exact numbers I -- I can't

1 say.

2 MS. MARILYN MCLAREN: Just to elaborate a  
3 little bit further. We're fundamentally changing the way  
4 the Corporation does its work.

5 And let's talk about PIPP for a minute  
6 because I think that's a good example. The people  
7 working on the PIPP infrastructure initiative, the people  
8 who are preparing to implement the FINEOS product, are  
9 all charged to the Business Innovation Insurance  
10 Operations Division at this point.

11 We will have more people employed in the  
12 Business Insurance -- Business Innovation Insurance  
13 Operations Division looking after the ongoing evolution  
14 of PIPP than we do today.

15 And that's because we have been unable to  
16 do as much as we believe we needed to do. When we talk  
17 about the benchmarking that we need to do, that -- that  
18 will be done by staff who are not employed doing that  
19 today. They'll be in the Business Innovation Insurance  
20 Operations Division. The ongoing understanding of the  
21 coverages and the products themselves and how those might  
22 need to change through time, they will be employed in the  
23 Business Innovation Insurance Operations.

24 They're probably the people who are  
25 learning everything there is to know about PIPP and

1 FINEOS today and working on the project. So I think  
2 that's a good example.

3 We are not -- we have not identified  
4 exactly how initiatives like streamlined renewals will  
5 affect the Corporation's operations. There will be some  
6 changes associated with that. Just like auto theft.

7 You know, one (1) of the questions in the  
8 IR's was, you know, you're talking about ending the  
9 immobilizer program, you're talking about ceasing the  
10 funding of WATTS. What about some of the other auto theft  
11 strategies?

12 We have not yet determined that. But the  
13 auto theft unit needs to fundamentally change as auto  
14 theft basically becomes a much, much smaller issue for  
15 the people of Manitoba.

16 Since 1992, Manitoba Public Insurance has  
17 been adding staff everywhere in the Corporation to handle  
18 more theft claims. We need to review that through the  
19 budget process coming up.

20 We need to better understand how  
21 streamlined renewal processes will change our operations.  
22 All of the people doing the work of auto theft, doing the  
23 work of preparing for streamlined renewals and PIPP and  
24 everything else, right now they're working in business  
25 innovation insurance operations.

1                   Some number of them really will stay, they  
2 won't go away because they will be supporting the new way  
3 we work over the long term.

4                   So it's really impossible to say more than  
5 that. Certainly more than half of the project related  
6 people will not be working on projects once they're  
7 implemented. Certainly more than half.

8                   MS. CANDACE EVERARD: Thank you.

9                   Is it possible for the Corporation to give  
10 the Board a sense -- and speaking about the -- the  
11 business process review and -- and we've had some  
12 evidence and there's that undertaking relating to the  
13 expense that is being incurred as a result of that over a  
14 period of years, so that's on -- on the one (1) side.

15                   But on the flip side, is it possible for  
16 the Corporation to give the Board an idea of a forecast  
17 of what the savings or the expected reductions in expense  
18 are going to be going forward?

19                   In other words, is there any sense at this  
20 point of what the bang is going to be for that buck?

21                   MS. MARILYN MCLAREN: On an initiative-  
22 by- initiative basis and the information filed with the  
23 Board with respect to the PIPP project included an  
24 estimate of savings, once that is implemented. That --  
25 that was in the material filed.

1                   We have not done that with driver safety  
2 rating or -- or with streamlined renewals because we  
3 don't know the specifics of those yet. Those have yet to  
4 be defined.

5                   We talked to you -- even though it wasn't  
6 anything that really sort of affected Basic ratepayers  
7 but we talked to you about the driver licence system with  
8 respect to the fact that it was going to save us about  
9 anywhere between two and a half (2 1/2) and \$3 million  
10 once it was implemented because it's so -- on a project  
11 by project basis, we've gone through, just like we did  
12 with the immobilizer strategy: Here's the costs.  
13 Here's the benefits. Here's the portion of those  
14 benefits that are financially cost savings. So we've  
15 done that on a project-by-project basis.

16                   MS. CANDACE EVERARD: Okay, thank you.

17                   Speaking of anti-theft, I want to switch  
18 gears and turn to that for a moment and, in particular,  
19 SM.8.6.

20

21                   (BRIEF PAUSE)

22

23                   Looking at SM.8.6, page 4, the Corporation  
24 has reported and I'm looking at the second paragraph  
25 under the auto theft heading, second sentence:



1 "In the last fiscal year, there were  
2 six thousand four hundred twenty-six  
3 (6,426) vehicles stolen in Manitoba, a  
4 30.2 percent decrease from 2006/2007."

5 Are you with me?

6 MR. WARD KEITH: Yes.

7 MS. CANDACE EVERARD: And continuing in  
8 that paragraph:

9 "The Corporation has advised that these  
10 claims cost -- these claims cost  
11 premium payers about 25.9 million in  
12 physical damage costs, a 22.5 percent  
13 decrease from 2006/2007."

14 MR. WARD KEITH: Yes.

15 MS. CANDACE EVERARD: Now, in the next  
16 paragraph the Corporation has gone on to note that:

17 "The vast majority of vehicle thefts  
18 continue to occur within the City of  
19 Winnipeg."

20 And it's provided:

21 "That in 2007/'08 [last year], five  
22 thousand one hundred ten (5,110) thefts  
23 or 80 percent of the claims in --  
24 occurred in Winnipeg."

25 MR. WARD KEITH: Right.

1 MS. CANDACE EVERARD: In the next  
2 paragraph, the one that begins, "The Corporation  
3 attributes", it's set out that:

4 "These declines in theft claims are the  
5 result of the continuation of two (2)  
6 separate but complimentary initiatives,  
7 namely the Winnipeg Auto Theft  
8 Suppression Strategy or WATSS, as well  
9 as the Immobilizer Program."

10 MR. WARD KEITH: Yes.

11 MS. CANDACE EVERARD: Now, I'm going to  
12 get into WATSS in a little bit of detail in a moment but  
13 I understand and this -- the details of some of the other  
14 detailed initiatives, aside from WATSS and the  
15 Immobilizers, are set out at AI.10. You may want to go  
16 there.

17 That's the youth at risk, the awareness  
18 initiative and the offender's initiative. Perhaps you  
19 can just at a high level, describe for the Board the  
20 details of those pieces?

21

22 (BRIEF PAUSE)

23

24 MR. WARD KEITH: Yes, I can give a high  
25 level.

1                   Our involvement with respect to auto theft  
2 is really focussed on four (4) areas up until now. The  
3 first is addressing youth at risk. The second is  
4 awareness strategies. The third is dealing with  
5 offenders. And the fourth is dealing with vehicle owners  
6 which speaks to the immobilization strategy.

7                   With respect to youth at risk, our primary  
8 objective here with working with other stakeholders is to  
9 deal with those who have not yet -- young people who have  
10 not yet been involved in auto theft but are at risk to do  
11 so, by discouraging them from becoming involved and  
12 encouraging them to channel their efforts and skills at  
13 other more productive venues.

14                   And there are some strategies -- specific  
15 strategies, and groups, and initiatives listed there with  
16 respect to getting at those youth at risk.

17                   With respect to awareness. We continue to  
18 be involved again with other stakeholders in terms of  
19 raising awareness of the risks associated with auto  
20 theft, and we are involved in Auto Theft Awareness Week.

21                   We continue with our vehicle audit  
22 program, where we use summer students to visit parking  
23 lots across -- primarily across the City of Winnipeg, and  
24 look for vehicles that are either left unlocked or with  
25 valuables in the vehicle, or that sort of thing.

1                   And leave friendly reminders for the  
2 owners of those vehicles, how they've left their vehicles  
3 in a -- in a state where -- where they could be the  
4 subject of auto crime.

5                   And as well, we do a -- a number of  
6 presentations across the city, both in -- in schools for  
7 young people, as well as in working with community groups  
8 in order to raise the awareness of the risks of auto  
9 theft.

10                  This year in particular, we had an  
11 initiative where we really wanted to focus -- sorry, last  
12 year -- really wanted to focus on making sure people are  
13 aware what the immobilizer sticker looked like, and what  
14 the immobilizer meant.

15                  So that people who might be looking at  
16 potentially stealing, or trying to steal a vehicle, would  
17 recognize when that vehicle had been immobilized, and  
18 could not -- and could not be stolen.

19                  And then we get into offenders. And with  
20 respect to offenders, we continue to support the  
21 specialized auto theft prosecution team, where we fund a  
22 senior prosecutor -- Crown prosecutor, as well as two (2)  
23 junior prosecutors, specifically targeting at -- at those  
24 who are charged with auto theft offences.

25                  We continue to support the Winnipeg Police

1 Service in terms of providing funding for six (6) of  
2 their officers in their auto theft unit and -- and the  
3 work that they do in order to -- to control the  
4 offenders.

5                   We also continue to support the  
6 fingerprint unit. And under this program where there is  
7 a vehicle that's the subject of auto crime, we pay for  
8 that vehicle to be fingerprinted, and where there are  
9 fingerprints that can be lifted then those are then sent  
10 to the police service in an attempt to identify who the  
11 perpetrator of that crime was.

12                   With respect to the auto theft suppression  
13 strategy itself -- I don't know if you want me to carry  
14 on with that?

15                   MS. CANDACE EVERARD: Yes, go on.

16                   MR. WARD KEITH: Okay. With respect to  
17 the auto theft suppression strategy, this is an  
18 initiative that we continue to fund, and we have funded  
19 since 2005 in conjunction with the Department of Justice  
20 and the Department of Corrections. As well, the Winnipeg  
21 Police Service is involved.

22                   And really what it -- what it involves is  
23 intensive monitoring of those who are deemed at a high  
24 risk to re-offend. So what we call Level 4 auto theft  
25 offenders.

1                   And this ensures that there are regular  
2 curfew checks, as well as constant communication with  
3 these offenders once they are released back onto the  
4 street in order to ensure that they don't re-offend, and  
5 if they do re-offend, then to bring them back into  
6 custody as quickly as possible.

7                   And that program, because of the -- what  
8 we believe to be the success of that program in  
9 conjunction with the immobilizer incentive program, we  
10 have extended our funding for the WATSS program through  
11 to July of 2009.

12                   MS. CANDACE EVERARD:    Thank you.

13                   Just picking up on a couple of things  
14 relating to the WATSS program, you mentioned that it  
15 began in 2005, and that it's now been approved to  
16 continue through to July of 2009.

17                   If my memory is correct, this was a  
18 program that was initially, I think, a one (1) year  
19 commitment, and then another two (2) years, and then now  
20 for a fourth year.

21                   Is that correct?

22                   MR. WARD KEITH:    No, the initial program  
23 was two (2) years, and then it was extended for a third  
24 year, and now has been extended for a fourth.

25                   MS. CANDACE EVERARD:    And you've

1 commented on the success of the program, particularly in  
2 conjunction with the immobilizer strategy.

3 In prior years, I believe the Corporation  
4 indicated that WATSS was sort of a stopgap measure to  
5 take effect until such time as the majority, or a certain  
6 target percentage of the fleet was immobilized.

7 Would it be fair to say at this point,  
8 given the success that has been experienced, that rather  
9 than WATSS being so much a stopgap measure, it's actually  
10 become an integral part of the success of the anti-theft  
11 campaign?

12 MR. WARD KEITH: I think we would still  
13 see the WATSS strategy as a stopgap measure, if you will.  
14 A short term initiative until we get to the point where  
15 the majority of the most-at-risk vehicles are immobilized  
16 and can't be stolen.

17 And what we've seen through -- as Mr.  
18 Palmer explained in the first day of the hearings, is  
19 that while we have -- while the government has identified  
20 the mandatory immobilizer requirement for registration of  
21 the first most-at-risk list, and as we've seen those  
22 vehicles become immobilized against theft, the theft  
23 experience have -- has dropped quite dramatically and  
24 significantly for those vehicles.

25 At the same time what we've seen is that

1 the -- the target of auto theft is starting to change and  
2 so there are -- there is a new group of vehicle that --  
3 vehicles that we now call them R-2 group, some of which  
4 were voluntarily -- sorry, voluntary MaR vehicles  
5 previously and some of which were not even on the radar  
6 previously, to be honest with you.

7                   And what we've seen is that the theft  
8 experience has grown with respect to that particular  
9 group, which is why the government in May of this past  
10 year announced an extension to the mandatory most-at-risk  
11 list that -- that will address that group of vehicles as  
12 well.

13                   But what it speaks to is the fact that --  
14 that until such time as -- as that group has been  
15 immobilized that there are still vehicles out there that  
16 can be stolen and that are being stolen and so the WATSS  
17 strategy continues to be an important measure until that  
18 time.

19                   MS. MARILYN MCLAREN:   And maybe just  
20 another way to come at the same response.

21                   Beginning in approximately the spring of  
22 '07 we started to see a decrease in auto theft that  
23 basically, and I think we talked at these proceedings  
24 last year, that really that was attributable to WATTS.  
25 And for several months until late '07 we saw about a 25



1 to 30 percent decrease in auto theft each month compared  
2 to the same month in the previous year, consistent. We  
3 really believe that was largely attributed to WATTS.

4 Since then it has been more like  
5 40 percent. So -- so the tip, if you will, that we  
6 started to see really is the immobilizer program. And  
7 WATSS absolutely did, as intended, carried us through to  
8 the point where the immobilizers made a different -- a  
9 difference. So it really was the stopgap.

10 And that's sort of a more the statistical  
11 way of -- of measuring what Mr. Keith said.

12 MS. CANDACE EVERARD: Thank you.

13 Just following up on a couple of points  
14 related to the cost of WATSS, as is set out in AI.10  
15 that, Mr. Keith, you were just reviewing, the cost  
16 historically has been about nine hundred thousand dollars  
17 (\$900,000) per year and it's our understanding that the  
18 cost for the additional year of the program that we've  
19 talked about is going to be about 1.14 million, is that  
20 correct?

21 MR. WARD KEITH: Yes.

22 MS. CANDACE EVERARD: And that funding is  
23 go towards the cost of the fourteen (11) additional  
24 positions within Manitoba Justice that are required to  
25 effect the program?

1 MR. WARD KEITH: Yes. What it -- what it  
2 does is, in fact, is it provides full funding for the  
3 operation of the WATSS unit for a further year.

4 MS. CANDACE EVERARD: Thank you.

5 At question 56 posed by the Board in the  
6 first round there's some information dealing with the  
7 increase in funding for WATSS for this final year, the  
8 spread between the nine hundred thousand (900,000) and  
9 the one point one four (1.14), specifically sub (b) of  
10 that question, 1-56, deals with the funding component,  
11 what -- what factors have driven that increase?

12 I -- I appreciate that the footnote to the  
13 chart references the increase and says it was based on  
14 numbers provided by Justice re: Request.

15 How did that come about?

16 MR. WARD KEITH: Basically, when the  
17 request was first made to fund the WATSS program the  
18 request was for eight hundred and ninety-six thousand  
19 dollars (\$896,000) a year for each of the two (2) years  
20 of the first term of the -- of the agreement.

21 And really what that was intended to do is  
22 fund the salaries for the fourteen (14) people -- or the  
23 -- sorry, the fourteen (14) positions that had been  
24 assigned as part of the -- as part of the initiative.

25 It didn't include things like benefits, it

1 didn't include things like overtime and standby time,  
2 which the Department of Justice and Corrections are  
3 required to pay under the terms of their collective  
4 agreement. And it also didn't include any merit or cost  
5 of living increases that they would have been obliged to  
6 pay the -- the people who filled these fourteen (14)  
7 positions.

8           And then when the agreement was extended  
9 for an additional year in -- for the third year, again, a  
10 request was made for the eight hundred and ninety-six  
11 thousand dollars (\$896,000) in funding which really  
12 represented a third year of under funding of -- of the  
13 program.

14           So when a request was received from  
15 Justice for funding for a fourth year, the request was in  
16 fact to provide funding in that fourth year again for the  
17 full cost of the program which took into consideration  
18 all of the resulting benefit increases, overtime costs  
19 associated, indirect costs with the positions that are --  
20 that are involved in the WATSS program.

21           And that request was for the fourth year  
22 of the agreement. There was no request made and no  
23 agreement to provide funding retroactively for the -- for  
24 what was in effect under-funding for the first year --  
25 three (3) years of the agreement; the request was for

1 full funding for the fourth year.

2 MS. CANDACE EVERARD: So if I understand  
3 your evidence correctly, for the first three (3) years  
4 while the actual cost to Justice of the program may have  
5 been the 1.14 they were only receiving about nine hundred  
6 thousand (900,000) from the Corporation and eating the  
7 difference, and in the fourth year the Corporation is  
8 covering the full cost.

9 Is that pretty much what you're saying?

10 MR. WARD KEITH: Close except that I -- I  
11 wouldn't think the funding would be -- their costs  
12 weren't 1.14 for the full four (4) years. They would  
13 have started out just over eight ninety-six (896) and  
14 then there would have been a gradual creeping up of the  
15 costs over the term of the agreement to the point that  
16 we're now at where we know it costs 1.14.

17 MS. CANDACE EVERARD: Thank you.

18 I believe the record reflects -- and  
19 that's probably at AI.10 although I don't have the  
20 specific reference in front of me -- that the Corporation  
21 may give consideration to whether or not the WATSS  
22 program should continue beyond July of 2009.

23 Is there any updated information to be  
24 provided on that or is too early to say?

25 MR. WARD KEITH: I think it's too early

1 to say. What we said in the response is that we would  
2 reconsider the matter probably in January or February of  
3 2009, with a view to determining where we go after July  
4 of next year.

5 MS. CANDACE EVERARD: Thank you.

6 I'll turn then to some questions with  
7 respect to the immobilizer program.

8 Firstly, can you confirm that the cost per  
9 installation is still three hundred dollars (\$300) for  
10 the purposes of the current application as it has been in  
11 the past?

12 MR. WARD KEITH: Yes, that's the cost for  
13 an approved immobilizer and a standard installation.

14 MS. CANDACE EVERARD: Now, we know that  
15 over the period of years, from 2005/2006 and 2006/2007,  
16 the immobilizer incentive fund was established which  
17 comprised a \$50 million transfer from the Basic RSR?

18 MR. DON PALMER: That's correct.

19 MS. CANDACE EVERARD: Now, if we look at  
20 TI.14, the most recent version of which is at Tab 6 of  
21 the book of documents, we see --

22 MR. DON PALMER: Yes.

23 MS. CANDACE EVERARD: -- we see that in  
24 the current year 2008/2009 it is contemplated that there  
25 will be an eight hundred and ninety-three thousand dollar

1 (\$893,000) transfer from the IIF.

2 Is that right?

3 MR. DON PALMER: In 2009/'10 the transfer  
4 would come from the IIF which would deplete that fund.

5 MS. CANDACE EVERARD: Okay. Now my  
6 understanding is that the Corporation is forecasting  
7 immobilizer installations of some \$8.2 million for the  
8 same year. Can you confirm how those installations are  
9 going to be funded if not from the IIF?

10 MR. DON PALMER: They will come from our  
11 claims expenses.

12 MS. CANDACE EVERARD: So there's no  
13 intention on the part of the Corporation to transfer any  
14 additional funds from the RSR for immobilization  
15 purposes?

16 MR. DON PALMER: No.

17 MS. CANDACE EVERARD: If I can ask you to  
18 turn to Tab 20 of the book of documents, which is the  
19 question and answer to number 52 posed by the Board in  
20 the first round, and in particular the last page of that  
21 IR, which is Attachment 6.

22

23 (BRIEF PAUSE)

24

25 MS. CANDACE EVERARD: It appears to be

1 the case that the Corporation -- and I'm looking at the -  
2 - the first line of the chart entitled, "Immobilizers  
3 Installed Current Year," and looking forward past the  
4 year of the application, the Corporation continues to  
5 expect to be funding approximately one thousand (1,000)  
6 installations per year through the outlook period.

7 Is that correct?

8 MR. DON PALMER: Yes.

9 MS. CANDACE EVERARD: Now we've spoken in  
10 general terms about the latest expansion to the MaR list  
11 in May 2008 of some fifty thousand (50,000) new vehicles?

12 MR. DN PALMER: Yes.

13 MS. CANDACE EVERARD: And I understand  
14 that installation with respect to those new vehicles on  
15 the list are set to commence in October of this year.

16 MR. DON PALMER: That's the official  
17 start of -- of notifying, but certainly there have been a  
18 large number of -- of customers on the MAR-2 list who  
19 have already immobilized.

20 MS. CANDACE EVERARD: Okay. And we have  
21 the -- the updated MaR list as part of the response by  
22 the Corporation to question 53 posed by the Board in the  
23 first round, which is at the very next tab of the book of  
24 documents, Tab 21.

25

1 (BRIEF PAUSE)

2

3 MR. DON PALMER: Yes.

4 MS. CANDACE EVERARD: And if I -- from  
5 reading these charts correctly, the first attachment, the  
6 Attachment 2 sub (a), is a list of the new vehicles that  
7 have been added which reflects the odds of theft for  
8 those vehicles, firstly in 2006 and secondly in 2007?

9 MR. DON PALMER: Yes.

10 MS. CANDACE EVERARD: So if we look at  
11 just as an example, the -- the first entry on the list,  
12 the Acura TSX, model year between 2000 and 2004, it's  
13 reflected that the odds of theft in 2006 were 9-9-9-9,  
14 and the odds of theft in 2007 were 1 in 70.

15 Can you explain for the record the -- why  
16 the quadruple nine (9) appears there?

17 MR. DON PALMER: That would be zero (0)  
18 thefts, so it could also -- it's -- the odds are  
19 infinite.

20 MS. CANDACE EVERARD: Thank you.

21 If we turn over the page, and look at the  
22 first part of the B attachment, the 1.53 sub (b)  
23 attachment, and look at the same vehicle line, the Acura  
24 TSX, it reflects that for that type of vehicle and year,  
25 there were no thefts in 2005, no thefts in 2006, and one



1 (1) theft in 2007.

2 Is that right?

3 MR. DON PALMER: That's correct.

4 MS. CANDACE EVERARD: So can you explain  
5 for the record why one (1) theft in that category over a  
6 three (3) year period warrants that vehicle being added  
7 to the new MaR list?

8

9 (BRIEF PAUSE)

10

11 MR. DON PALMER: In -- in these cases  
12 with the Acura TSX for instance, there are small numbers  
13 in that category, so they would be grouped with larger  
14 groups of vehicles to determine that 1 in 70.

15 So specifically for that, there's so few  
16 of them -- there -- there was one (1) theft, but the  
17 characteristics are grouped with others and that's why  
18 they made the list.

19

20 (BRIEF PAUSE)

21

22 MS. CANDACE EVERARD: Mr. Palmer, when  
23 you say that that particular vehicle, as an example, was  
24 grouped together with other vehicles for the purposes of  
25 calculating the 1 in 70, can you just explain that a

1 little bit more?

2 Grouped with what other vehicles and why?

3 MR. DON PALMER: In -- in the modelling  
4 exercise, when we have small -- small numbers of vehicles  
5 and they're either grouped with other vehicles or the  
6 experience even as a -- as a group, and we're unsure if  
7 this one is a group -- many are, we don't know if this  
8 particular one is or not, but even if it is not, with a  
9 small number of vehicles -- and we take the top five  
10 hundred (500) make, models of vehicles -- even one (1)  
11 theft, if there are a small enough number in the  
12 population, that would be a 1 in 70 chance.

13 So in this case, the simplest, if there  
14 are seventy (70) of these vehicles and there's a theft,  
15 that gives you a 1 in 70 chance and that would cause it  
16 to make the list.

17

18 (BRIEF PAUSE)

19

20 MS. CANDACE EVERARD: Okay. The  
21 Corporation has indicated and I'm looking at AI.10, page  
22 10, that it does not anticipate needing to expand the  
23 listing beyond this most recent grouping of fifty  
24 thousand (50,000). So is it fair to say that the list is  
25 now considered static and we cannot expect further

1 changes in the future?

2 MR. DON PALMER: There may be some minor  
3 changes to the list and there have been cases where it  
4 was not reported to Insurance Bureau of Canada that a  
5 particular make, model of vehicle had a -- an approved  
6 immobilizer, a factory-installed immobilizer in it when,  
7 in fact, it has one. So minor tweaks like that to the  
8 list are certainly possible.

9 But in terms of a wholesale change or  
10 addition of -- of numerous vehicles, we don't anticipate  
11 that list to change at this time.

12 MS. CANDACE EVERARD: Thank you.

13 Turning to Attachment 'E' at 1.53 which is  
14 the -- the actual list, we note that some of the vehicles  
15 on the list are classified as "L" vehicles which stands  
16 for "legislated"; "V" which stand for "voluntary" or  
17 "N/A".

18 First question, in previous years, the  
19 coding has been "M" and "V". "M" as in Mike and "V"  
20 rather than "L" for legislated.

21 Is it fair to say that "M" for mandatory  
22 and "L" for legislated are really synonymous?

23 MR. DON PALMER: Yes.

24 MS. CANDACE EVERARD: And what does the  
25 "N/A" rating entail or represent?

1                   MR. DON PALMER:     That would be vehicles  
2 that formerly were need -- on neither the legislated or  
3 the voluntary list.

4                   MS. CANDACE EVERARD:   And it's fair to  
5 say that all three (3) categories of vehicles, whether  
6 legislated, voluntary or N/A are eligible for free  
7 immobilizer installations?

8

9   (BRIEF PAUSE)

10

11                   MR. DON PALMER:     Just for clarification,  
12 the "L", "V" or "N/A" is prior to the new -- the MAR-2  
13 list so this is the updated list. So -- so prior to MAR-  
14 2, that's -- that last column, "L", "V" or "N/A," it  
15 refers to the old list. Last year's list.

16                   MS. CANDACE EVERARD:   So it --

17                   MS. MARILYN MCLAREN:   Excuse -- excuse  
18 me, it will be helpful to remember where we came from. A  
19 number of iterations of this program.

20   So when we first offered free  
21 immobilizers, it was on a completely voluntary basis.  
22 Then some became mandatory, but we continued to offer  
23 50/50 funding for everybody else.

24   Not all of the most-at-risk list that were  
25 offered free in the first place moved to the mandatory.

1 So that's where we had a mandatory immobilizer list, and  
2 voluntary qualifying for free, and then everybody else  
3 qualifying for 50/50.

4 Everything that you see in the attachment  
5 that you're just talking to is now part of the MAR-2  
6 mandatory, and all that column on the far right side does  
7 is, where did it come from.

8 Was it mandatory before? Was it voluntary  
9 before? Or did it not even hit our radar. Was it part  
10 of the 50/50, basically. That's what the N/A really  
11 means.

12 MS. CANDACE EVERARD: Now the listing  
13 that we've been looking at, 153 dash -- or pardon me, 1-  
14 53 sub (e), if you look at the last page of it, it  
15 provides a total of -- total number of the earned units  
16 that are referenced on the list, and that is ninety-three  
17 thousand eight hundred and sixty-six (93,866).

18 Is that correct?

19 MR. DON PALMER: Yes.

20 MS. CANDACE EVERARD: Now is it correct  
21 that that number reflects the unprotected earned units,  
22 or vehicles, in Winnipeg, Territory 1, and as well, in  
23 Territory 5?

24

25 (BRIEF PAUSE)

1 MR. DON PALMER: It's Winnipeg in the '07  
2 year, so last year. And some of those vehicles that  
3 showed as unprotected last year, would have been  
4 protected in the meantime.

5 MS. CANDACE EVERARD: So what is the  
6 effective date of this list, 1-53 sub (e)? What date is  
7 the list as of?

8 MR. DON PALMER: October 1st.

9 MS. CANDACE EVERARD: Of 2008?

10 MR. DON PALMER: That's correct.

11

12 (BRIEF PAUSE)

13

14 MS. CANDACE EVERARD: So the ninety three  
15 thousand eight hundred and sixty-six (93,866) vehicles  
16 reflected on this list includes the fifty thousand  
17 (50,000) most recently mandated by government to be added  
18 to the list?

19 MR. DON PALMER: Yes.

20

21 (BRIEF PAUSE)

22

23 MS. CANDACE EVERARD: Now, we'd like to  
24 try to have the Corporation reconcile some of these  
25 numbers with some of the numbers that we had last year,

1 just so that the Board can understand where this has come  
2 from, and -- and where we're going.

3 Last year -- I'm looking at the book of  
4 documents that was used at this hearing, and in  
5 particular the schedule that was provided as part of the  
6 Board's IR.2-31, which was a very similar looking list.

7 And at that point in time, the -- the MaR  
8 list provided for some three hundred and eighty-eight  
9 thousand (388,000) unprotected units on the list.

10 And as we've just been discussing, the  
11 current list, or the one (1) that -- that takes effect on  
12 October the 1st, has some ninety-three thousand (93,000)  
13 vehicles on it. Is it possible for the -- the  
14 Corporation to explain how the number has evolved from  
15 three hundred and eighty-eight thousand (388,000) to  
16 ninety-three thousand (93,000)?

17 MR. DON PALMER: I would like to see the  
18 list because I don't think we've ever had a MaR list with  
19 three hundred and eighty-eight thousand (388,000) on it.

20 Just if I -- if I may -- that may have  
21 been the entire odds of theft list for the top five  
22 hundred (500) make/models of vehicles so I would like you  
23 to check that reference.

24 MS. CANDACE EVERARD: Why don't we, with  
25 the Board's permission, take a short break? We can sort

1 this issue out and then come back. I don't have much  
2 left. And then Mr. Williams can take the stage.

3 THE CHAIRPERSON: Very good.

4

5 --- Upon recessing at 2:07 p.m.

6 --- Upon resuming at 2:27 p.m.

7

8 THE CHAIRPERSON: Okay, welcome back,  
9 everyone.

10 Just a followup question, and I am sure  
11 MPI is undoubtedly closer to the market than the Board's  
12 understanding of it, but we are really puzzled as to  
13 whether or not there is more than one actual true  
14 competitor to MPI in the extension market. We wonder how  
15 many brokers are even offering the other products. We  
16 are -- remark on the form that is provided just to the  
17 regular customer from the broker when we -- when we buy  
18 our insurance, it does not even seem to make a  
19 segregation between basic and extension.

20 Are there more competitors than one (1)  
21 out there actively in the market?

22 MS. MARILYN MCLAREN: Yes, definitely,  
23 with varying levels of interest on different aspects of  
24 auto extension but, yeah, there are, for sure.

25 THE CHAIRPERSON: Okay, thank you. Ms.



1 Everard?

2 MS. CANDACE EVERARD: Thank you, Mr.  
3 Chairman.

4

5 CONTINUED BY MS. CANDACE EVERARD:

6 MS. CANDACE EVERARD: Mr. Palmer, just  
7 prior to that break, we had a question about the new MaR  
8 list at 1-53(e) and last year's list and I understand  
9 that there was some discussion over the break as a result  
10 of which you can explain the difference between the two  
11 (2) numbers that I asked you about?

12 MR. DON PALMER: Sure. The -- the earned  
13 units on the list that was filed last year, that was  
14 based on three (3) years' data so the number of -- of  
15 units is each year, each car year, being one (1) unit.  
16 So -- so one (1) car that would be insured for three (3)  
17 years would show up as three (3) units.

18 So in very round numbers, that three  
19 hundred and eighty-eight thousand four hundred and  
20 twenty-four (388,424) that you pointed out isn't the  
21 number in one (1) year, it's the total of three (3). So  
22 to roughly relate that to the number of vehicles, you  
23 would have to divide that number by three (3).

24 I would also -- one (1) other -- although  
25 they -- they are labelled the same, both of these lists

1 are unprotected vehicles. Now there was a lot more  
2 unprotected vehicles in 2004 and 2005 on a percentage  
3 basis than -- than there are today, so that would further  
4 decrease the number.

5                   So if you take the three eighty-eight  
6 (388), divided it by three (3), and then subtract the  
7 difference that are unprotected, you get pretty close to  
8 reconciling those numbers.

9                   MS. CANDACE EVERARD: Thank you. I'd ask  
10 you to turn then back to Tab 20 of the book of documents  
11 which is IR.1-52 posed by the Board, and in particular to  
12 go to page 4 of that response. There are a series of  
13 tables appearing on pages 4 and 5 but the last paragraph  
14 of narrative reads:

15                   "The data in the tables is as of March  
16 1, 2008. However, the Most-at-Risk  
17 tables have been updated to include the  
18 latest version of the MaR list as of  
19 July 15, 2008, since this list was not  
20 finalized at the time the forecast was  
21 made."

22                   Can you just expand upon that and explain  
23 what that paragraph is intended to communicate about the  
24 tables that follow?

25

1 (BRIEF PAUSE)

2

3 MR. DON PALMER: The -- the list that is  
4 in regulation for October 1st was finalized as at July  
5 15th of 2008. So we knew in general the vehicles, the  
6 number of immobilizers going to entail and whatnot.  
7 There was a few final little tweaks and decisions with  
8 regard to that list. It doesn't materially change any of  
9 the -- the tables.

10 MS. CANDACE EVERARD: Okay. Thank you.

11 Looking at the -- the tables, and firstly  
12 the second table on -- appearing on page 4, the one  
13 that's entitled "Winnipeg - Distribution of Immobilized  
14 Vehicles at Fiscal Year End", and looking at the column  
15 relating to the 2007/2008 year, does this table reflect,  
16 at the bottom row where it reads percentage protected,  
17 that roughly half of the Winnipeg vehicle pool was  
18 immobilized as of the end of fiscal 2008? Is that what  
19 that reflects?

20 MR. DON PALMER: Yes.

21 MS. CANDACE EVERARD: And if we look to  
22 page 5 and the second table on page 5, which is entitled  
23 "Total - Distribution of Immobilized Vehicles at Fiscal  
24 Year End", looking at the same year, 2007/2008, and the  
25 same row, the percentage protected, does this reflect

1 that some 43 percent of the overall vehicles in the  
2 province were immobilized as of that date?

3 MR. DON PALMER: Yes.

4 MS. CANDACE EVERARD: Now, this may have  
5 already been -- been said on the record but I just ask  
6 that it be confirmed, that the most recent additions to  
7 MaR list of the fifty thousand (50,000) vehicles are  
8 mandatory installations and, as such, will be funded by  
9 Basic?

10 MR. DON PALMER: Yes.

11 MS. CANDACE EVERARD: If I could ask you  
12 to look at question 51 posed by the Board in the first  
13 round, which is not in the book, there was a request by  
14 the Board that the Corporation explain the financial  
15 impact upon it of the recent expansion of the immobilizer  
16 program for 2008/'09 and 2009/'10.

17 And if I read the answer at sub (a)  
18 correctly, it's reflected that the immobilizer  
19 installation costs are 1.5 million for 2008/2009?

20 MR. DON PALMER: That's correct.

21

22 (BRIEF PAUSE)

23

24 MS. CANDACE EVERARD: What we're  
25 wondering about, and having trouble understanding is, if

1 the most recent expansion to the list pertained to fifty  
2 thousand (50,000) vehicles, and the cost of each  
3 installation is three hundred dollars (\$300), wouldn't  
4 that be \$15 million, rather than \$1.5 million?

5

6 (BRIEF PAUSE)

7

8 MR. DON PALMER: We're just double  
9 checking the source of -- of this. Just -- and -- and  
10 yes, fifty thousand (50,000) vehicles at three hundred  
11 dollars (\$300) a pop would be \$15 million.

12 We did forecasts previously that -- that  
13 had an assumption of a -- a number of immobilizer  
14 installations on a per year basis. And in last year's, I  
15 -- I think we had an expectation that we would immobilize  
16 up to having 90 percent of the Winnipeg fleet immobilized  
17 by 2013, or I think '13/'14.

18 So this is probably a comparison to that  
19 rather than the overall list. So -- so yes, I would  
20 agree with you that the total would be \$15 million, but -  
21 - but that's not above what we had forecasted last year.

22 MS. CANDACE EVERARD: But doesn't the  
23 current forecast show about seventy-eight thousand  
24 (78,000) fewer installations?

25 MR. DON PALMER: Yes, because we're now

1 not forecasting to go to 90 percent of the fleet. We're  
2 up to, I think, 80 percent of the Winnipeg fleet, and --  
3 and something smaller of the provincial fleet.

4

5

(BRIEF PAUSE)

6

7 MS. CANDACE EVERARD: Just so that we  
8 understand that evidence, Mr. Palmer, is it the case that  
9 the answer at 1-51 sub a, where it reflects the 1.5  
10 million, is that then correct, or incorrect?

11 And if it's incorrect, does that affect  
12 the forecasted installation schedule that's at 152-A?

13 MR. DON PALMER: The -- there's no affect  
14 on the forecast, for starters.

15 The 1.5 million that's shown in there, and  
16 we're just double checking it right now, is the  
17 difference -- the extra compared to what we had forecast  
18 previously.

19 So it -- it's not incorrect, it's just not  
20 what you thought the answer was portraying.

21

22

(BRIEF PAUSE)

23

24

25

MS. CANDACE EVERARD: Mr. Chairman, that  
would conclude the examination on the part of Board

1 counsel at this point in time.

2 THE CHAIRPERSON: Thank you, Ms. Everard.  
3 We'll be moving on now to Mr. Williams. Mr. Williams,  
4 are you ready to begin, or if you want another short  
5 break?

6 MR. BYRON WILLIAMS: I'll -- I'll just --  
7 if I -- just a three (3) minute break would probably be  
8 appropriate, Mr. Chairman.

9 THE CHAIRPERSON: Very good.  
10

11 --- Upon Recessing at 2:40 p.m.

12 --- Upon Resuming at 2:42 p.m.

13

14 THE CHAIRPERSON: Mr. Kruk just wants to  
15 jump in for a few seconds.

16 Okay, Mr. Kramer's back so, Mr. Kruk, go  
17 ahead.

18 MR. JERRY KRUK: Thank you, Mr. Chairman.

19

20 CROSS-EXAMINATION BY MR. JERRY KRUK:

21 MR. JERRY KRUK: Mr. Chairman, I just  
22 want to ask a couple of questions that relate to the  
23 question that you had asked the panel as it related to  
24 insurance companies that offer extension insurance in  
25 this marketplace.

1                   And, Ms. McLaren, I think you answered  
2 that there were -- there were several, there were many  
3 competitors that you people had with respect to that  
4 product.

5                   And -- and I wonder whether or not you  
6 could -- you could give me a sense of the names of some  
7 organizations because I -- I can tell you that from my  
8 own personal perspective, I've only seen one (1).

9                   MS. MARILYN MCLAREN:     One (1) of the  
10 undertakings I believe that we discussed this morning is  
11 we would provide the superintendent of insurance list of  
12 companies writing auto in Manitoba. And I think we will  
13 probably be ready to file that when we return on Monday.

14                   But it is also on the superintendent's  
15 website; the access is there. There's a number of them.  
16 The total premium written is not huge, but there are a  
17 number.

18                   MR. JERRY KRUK:     The number would, in  
19 fact, provide the similar kind of coverage for personal  
20 automobile insurance that Autopac presently does?

21                   MS. MARILYN MCLAREN:     Some do. Some  
22 compete directly with Autopac Extension. Some are  
23 probably exclusively targeting the trucking business and  
24 -- and other, you know, specialized commercial.

25                   You know, I don't have intimate



1 familiarity with all of them and -- and what they're  
2 doing, but certainly I would say that there's more,  
3 definitely more than one (1) going after regular private  
4 passenger auto extension.

5 MR. JERRY KRUK: Ms. McLaren, has that  
6 number increased or decreased over the last five (5)  
7 years?

8 MS. MARILYN MCLAREN: I would speculate  
9 it's fairly static; maybe decreased a bit.

10 MR. JERRY KRUK: Thank you, Mr. Chairman.

11 THE CHAIRPERSON: Thank you, Mr. Kruk.  
12 Thank you, Ms. McLaren. Mr. Williams...?

13 MR. BYRON WILLIAMS: Yes, and, Mr.  
14 Chairman, before we -- I invite you to -- to delve too  
15 deeply into the book of documents that's been presented  
16 by CAC/MSOS, the MPI -- I -- I can advise that I'm going  
17 to suggest that we make it one (1) page shorter.

18 The MPI back row folks or the front row  
19 folks, someone there, there may be an issue with one (1)  
20 of them, page 15, which is marked in the top right-hand  
21 corner. It's -- it's one (1) called "Investment Income."

22 If you go -- and so I would just recommend  
23 that the Board strike that out or -- or delete that page  
24 or pull it out as I've just done with my version.

25 THE CHAIRPERSON: This is 000015?

1                   MR. BYRON WILLIAMS:    Yes, sir.  And I'll  
2   consult with the MPI staff, with Mr. McCulloch's  
3   permission, afterwards to -- to see the issue with that  
4   one.

5

6   (BRIEF PAUSE)

7

8                   MR. BYRON WILLIAMS:    And, Mr. Chairman,  
9   just in terms of this -- just with reference to the  
10  CAC/MSOS book of documents, I can advise that most of it  
11  is material that's been on the record either in this  
12  General Rate Application or others, but there are -- if  
13  you just turn to the index, there are -- there is some  
14  material that is new to this record.  And I'll -- we'll  
15  come to it eventually, but I'll -- I'll -- I'll flag it  
16  for the Board's information.

17                                        At page number 2, it's not actually  
18  information but it's a hypothetical so it's just to allow  
19  people to follow along in -- when I present it in my less  
20  than elegant fashion.

21                                        At page 24 on the index, near -- towards  
22  the bottom, there's "Fatality and Injury Data" which  
23  comes from Statistics Canada and Transport Canada but  
24  that is new to the record so...

25                                        And also at the references at pages 27 and

1 pages 30, Transport Canada occupant safety information,  
2 that's new to the record, as well. I've shared it with -  
3 - with Mr. McCulloch, not with as much notice as I should  
4 have but as much as I could and he's kindly, as I  
5 understand, agreed that it can be presented to the Board.

6 So, for that reason, I'd -- I'd suggest  
7 that the book of documents actually be marked as an  
8 exhibit and the appropriate number I would suggest would  
9 be CAC/MSOS, number 4.

10 THE CHAIRPERSON: Very good, sir.

11

12 --- EXHIBIT NO. CAC/MSOS-4: Book of Documents

13

14 MR. KEVIN MCCULLOCH: And, Mr. Chairman,  
15 just to follow up on -- on that comment -- sorry -- from  
16 -- from Mr. Williams, certainly there's -- we haven't  
17 raised an issue with presenting this document as an  
18 exhibit and for information to be considered by the Board  
19 and used by Mr. Williams in cross-examination, but it may  
20 well be that MPI witnesses may take issue with some of  
21 the information in these pages.

22 THE CHAIRPERSON: That's fine.

23 MR. BYRON WILLIAMS: And before I start  
24 and -- and my math may be wrong but I'm -- I'm advised,  
25 and again I could be wrong, that this may be Mr.

1 Saranchuk's twentieth (20th) year in appearing before the  
2 Board in -- in matters relating to Manitoba Public  
3 Insurance.

4                   So on behalf of -- if my math is right and  
5 I hope it is -- on behalf of my clients -- even if it's  
6 only nineteen (19), we congratulate Mr. Saranchuk for two  
7 (2) decades of service to the Board but also to the  
8 public and Manitoba consumers. So my clients would like  
9 to express that to Mr. Saranchuk.

10                   And finally, on behalf of my clients, I  
11 did want to thank Board council and their advisors. I'm  
12 going to take awhile and I'm not going to finish today  
13 but they certainly have reduced the -- the task that I  
14 have to undertake on behalf of our clients.

15

16 CROSS-EXAMINATION BY MR. BYRON WILLIAMS:

17                   MR. BYRON WILLIAMS: So after all those  
18 weepy comments, Mr. Palmer, I just have a few questions  
19 for you of clarification. And just to assist my clients,  
20 obviously, certainly in this proceeding, MPI has  
21 presented some projections relating to the revenues and  
22 expenditures for the 2010/2011 year. Is that right, sir?

23                   MR. DON PALMER: And beyond, yes.

24                   MR. BYRON WILLIAMS: But as I understand  
25 it, MPI is not seeking rate approval for the 2010/2011

1 year. Is that right, sir?

2 MR. DON PALMER: Almost, depending on  
3 what you mean by the 2010/'11 year. The nine (9) -- the  
4 2009/'10 rates that we were seeking approval for do get  
5 earned over the 2009/'10 and '10/'11 fiscal years.

6 So -- so yes, on -- and I'm going to throw  
7 out another definition on a policy year, so all policies  
8 written with respect to this particular rate application,  
9 2009 policy year, that's true, that extends over two (2)  
10 fiscal years, '09/'10 and '10/'11.

11 MR. BYRON WILLIAMS: With regard to the  
12 policy year, 2010/2011, it's -- it's quite conceivable  
13 MPI could come in with a rate application, seeking an  
14 increase or decrease next year. Is that right, sir?

15 MR. DON PALMER: That's correct.

16 MR. BYRON WILLIAMS: And so you're not  
17 asking for approval with regard to the policy year  
18 2010/2011. Is that right, sir?

19 MR. DON PALMER: That's correct.

20 MR. BYRON WILLIAMS: And in terms of the  
21 reasonableness and prudence of the Corporation's  
22 expenditures for the policy year 2010/2011, you're not  
23 asking the Public Utilities Board to pass judgment on  
24 that in this proceeding, are you, sir?

25 MR. DON PALMER: Again, to the extent

1 that some of those expenditures relate to the -- the  
2 '09/'10 policies, and expenditures may be a little --  
3 expenses a little looser but certainly claims expenses or  
4 claims and hence claims expenses, as well, are related to  
5 the policies written in 2009. So from that standpoint,  
6 yes, they are relevant.

7                   From an earned -- earned basis, the  
8 2009/'10 policy year for rate setting purposes is very  
9 close to the average between the '09/'10 and '10/'11  
10 years. And, in fact, and you don't have to turn to it,  
11 but in TI.20 it goes through the -- the actuarial rate  
12 making methodology.

13                   When we add operating expense for instance  
14 into the -- into the list of expenses, we take the  
15 average of the '09/'10 and '10/'11 expenses. So, yes,  
16 they are relevant to this particular rate setting  
17 exercise.

18                   MR. BYRON WILLIAMS: Okay. Let's talk  
19 about 2007/2008, Mr. Palmer.

20                   MR. DON PALMER: And just to correct the  
21 record, and -- and I'm sorry for this, it's TI.19. My  
22 staff pulled a fast one on me after me being here for  
23 about eighteen (18) years, not quite as long as Mr.  
24 Saranchuk, and it was always called TI.20. They changed  
25 it on me, it's now TI.19. So I apologize just to correct

1 the record.

2 MR. BYRON WILLIAMS: I think there might  
3 have been one (1) or two (2) TIs changed in this  
4 proceeding.

5 Let's talk about -- and you can turn to  
6 the book of documents, 01 or page 000001, Mr. Palmer?  
7 We'll call it 1, how's that? Does that work for you,  
8 sir?

9 MR. DON PALMER: Either way is fine.

10 MR. BYRON WILLIAMS: And I want to chat  
11 about the 2007/'08 year just for a second and we'll come  
12 back to it later.

13 Am I right in suggesting to you that the  
14 General Rate Application for that fiscal year would have  
15 been in the fall of 2006; is that right, sir?

16 MR. DON PALMER: Yes.

17 MR. BYRON WILLIAMS: It confuses me so I  
18 -- I appreciate the -- the notable pall.

19 So in the fall of 2006, with regard to the  
20 '07/'08 year, your projection for claims incurred was  
21 about 582 million; would that be right, sir?

22 MR. DON PALMER: Yes.

23 MR. BYRON WILLIAMS: And the actual --  
24 and you've discussed this with Ms. Everard so I don't  
25 want to go over it too -- too much -- was about 525

1 million; would that be fair?

2 MR. DON PALMER: That's fair.

3 MR. BYRON WILLIAMS: So about 57 million  
4 less, correct?

5 MR. DON PALMER: About, yes.

6 MR. BYRON WILLIAMS: And so in terms of  
7 your projection projecting out eighteen (18) months you  
8 were almost 10 percent off in terms of claims incurred;  
9 is that fair?

10 MR. DON PALMER: Yes.

11 MR. BYRON WILLIAMS: Now, in -- in  
12 fairness, assuming then unbiased forecasts, you can be 10  
13 percent too low on claims incurred in one (1) year and  
14 then 10 percent too low -- excuse me, 10 percent too high  
15 on claims incurred the next; would that be fair, sir?

16 MR. DON PALMER: Yes, and -- and  
17 certainly, again in the eighteen (18) years of -- of  
18 being here, we've seen both ways, yes.

19 MR. BYRON WILLIAMS: And I think -- I  
20 certainly haven't been here for nearly as long as you or  
21 Mr. Saranchuk but I've been here for a while, and in  
22 every hearing you -- you say that the only certainty  
23 about a forecast is that it's not going to be perfectly  
24 right. Do you agree with that, Mr. Palmer?

25 MR. DON PALMER: I think you're being



1 extra kind but, sure, I'll agree with that.

2 MR. BYRON WILLIAMS: And you'd agree with  
3 me, as well, that the farther out in time that we  
4 forecast, generally the less reliable that forecast will  
5 be; would that be fair?

6 MR. DON PALMER: There are changing  
7 conditions, yes.

8 MR. BYRON WILLIAMS: So you'd have, for  
9 example, more confidence in your forecast of the results  
10 for the '08/'09 year than you would for the '09/'10 year;  
11 would that be fair?

12

13 (BRIEF PAUSE)

14

15 MR. DON PALMER: On a general basis, I  
16 would agree with that, although certainly there is much  
17 uncertainty in weather patterns. I don't know what's  
18 going to happen in the winter of '09/'10 any better than  
19 I know what's going to happen in the winter of '13/'14.  
20 So there is certainly uncertainty in both -- both  
21 forecasts.

22 We -- we know of current market  
23 conditions, economic conditions, certainly in the nearer  
24 term better than the longer term. So with a lot of  
25 caveats, I would agree with your initial premise.

1                   MR. BYRON WILLIAMS:    There were a lot of  
2 caveats there but I -- I think you'll agree that in terms  
3 of the simple question of all other things being equal,  
4 if you look at the forecast for '08/'09 or the projection  
5 for '09/'10, you would have more confidence in the  
6 '08/'09.  Would that be fair?

7                   MR. DON PALMER:     Marginally, yes.

8                   MR. BYRON WILLIAMS:    Let's take '09/'10,  
9 your projection for that versus 2010/2011.  All other  
10 things being equal, you would have more confidence in the  
11 2009/2010 projection, sir?

12                  MR. DON PALMER:     Again, slightly.

13                  MR. BYRON WILLIAMS:    You would have more  
14 confidence in a forecast six (6) months out than a  
15 forecast thirty (30) months out.  Is that correct, sir?

16                  MR. DON PALMER:     Yes.

17                  MR. BYRON WILLIAMS:    Going to the  
18 2010/'11 year just for a second, can you tell me with  
19 confidence that the Corporation will earn a positive net  
20 income of \$6 million, sir?

21                  MR. DON PALMER:     The forecast is for \$6  
22 million.  We're not here to make predictions so if you  
23 say, Is that my forecast of all things being equal with  
24 the trends and the assumptions we made?  absolutely.  If  
25 you're going to ask me to bet on that number that we will

1 be plus or minus a dollar, I'm not going to bet on it.

2 MR. BYRON WILLIAMS: And I appreciate  
3 your candour, sir. And in terms of betting, given the --  
4 the figure of \$6 million, can you tell me with confidence  
5 that the Corporation will even enjoy a positive net  
6 income on the basic program in 2010/'11?

7

8 (BRIEF PAUSE)

9

10 MR. DON PALMER: Sorry, could you repeat  
11 the question please?

12 MR. BYRON WILLIAMS: Can you tell me with  
13 confidence that the Corporation is even going to have a  
14 positive net income for the 2010/'11 year?

15 MR. DON PALMER: For any given year in  
16 the forecast period, I can -- I can tell you it's more  
17 likely, given that the \$6 million is -- is the mean of  
18 our -- our estimates and it's above zero, that there's  
19 probably more likelihood that it's positive than  
20 negative.

21 MR. BYRON WILLIAMS: But we're not  
22 talking 50 million as the mean, sir, are we?

23 MR. DON PALMER: No, the mean is 6  
24 million.

25 MR. BYRON WILLIAMS: So it's pretty

1 close?

2 MR. DON PALMER: Yes.

3 MR. BYRON WILLIAMS: And you'll agree  
4 with me, given the relative proximity of that mean to  
5 zero, that assuming unbiased rate making, it's pretty  
6 close to a 50/50 chance that the Corporation will lose  
7 money in 2010/'11. Is that --

8 MR. DON PALMER: It's -- our mandate, as  
9 has been expressed over a -- a number of years, is to  
10 break even over the long term. So our -- our mission and  
11 -- and given that -- that our RSR is fully funded as it  
12 is, is to break even and to come up with forecasts that  
13 are very, very, very close to zero and that's what you  
14 see for that '10/'11 year.

15 MR. BYRON WILLIAMS: And I'm not  
16 criticizing you for that in the least, Mr. Palmer, but I  
17 just -- perhaps maybe my question wasn't clear. But  
18 given its relative proximity of the mean to zero and  
19 assuming an unbiased rate making forecasting process,  
20 it's pretty close to a 50/50 chance that the Corporation  
21 will lose money in 2010/'11. Would that be fair?

22 MR. DON PALMER: Sure.

23

24 (BRIEF PAUSE)

25

1                   MR. BYRON WILLIAMS:   Mr. Palmer, this is  
2 kind of a -- I don't know if it's a silly question, but  
3 it's just -- just -- just to make sure I understand, a  
4 one (1) in fifty (50) year event, would it be accurate to  
5 say that that happens with the probability of point zero  
6 two (.02) or 2 percent in any given year?

7                   MR. DON PALMER:    Yes.

8                   MR. BYRON WILLIAMS:   And likewise, a one  
9 (1) in one hundred (100) year event, would it be accurate  
10 to say that that happens with the probability of point  
11 zero one (.01) or 1 percent in any given year?

12                  MR. DON PALMER:    Again, assuming a  
13 uniform distribution, yes; in complete randomness, yes.

14                  MR. BYRON WILLIAMS:   And thank you for  
15 the -- the answer. It's a little more sophisticated than  
16 my -- the question and I appreciate that.

17                  Focussing on again this one (1) in fifty  
18 (50) year event of this one (1) in one hundred (100) year  
19 event, in any given year with the assumptions that you  
20 added in the last answer, would it be fair to say that  
21 there's a 1 percent difference between one (1) event  
22 happening versus the other?

23                  MR. DON PALMER:    No, I would say that  
24 there's a 100 percent chance of a difference between one  
25 (1) and the other.

1 MR. BYRON WILLIAMS: You're saying one  
2 (1) is twice as likely to happen as the other?

3 MR. DON PALMER: Yes.

4 MR. BYRON WILLIAMS: Fair enough.

5 MR. BYRON WILLIAMS: And I -- again, this  
6 is another kind of probability question that I just...

7 Are you at all familiar with regard to  
8 inflation and the -- the rule of 70? Does that ring a  
9 bell?

10 MR. DON PALMER: I'm not familiar with  
11 that.

12 MR. BYRON WILLIAMS: And recognizing  
13 that, I'll -- I'll put it to you and if -- if it doesn't  
14 work, you'll -- you'll just let me know? But if I  
15 suggested to you that 1 percent -- 1 percent inflation  
16 annually -- I mean, you know, Mr. Palmer, given -- I'll --  
17 - I'll back off that and I'll perhaps come to it at  
18 another time.

19

20 (BRIEF PAUSE)

21

22 MR. BYRON WILLIAMS: I want to talk with  
23 you for a few minutes about -- and I should note, Mr.  
24 Chairman, that Ms. Desorcy from CAC is -- is here. She  
25 visited us this morning and was so enthralled she decided

1 she'd better come back for the afternoon, as well.

2                   Mr. Palmer, it's probably you again. I  
3 want to talk to you a little bit about coins and eggs and  
4 raincoats and sunglasses for a few minutes so you'll --  
5 you'll bear with me, sir?

6                   MR. DON PALMER: I'm with you.

7                   MR. BYRON WILLIAMS: Just let's -- you  
8 don't have to go to the hypothetical yet, but let's just  
9 talk about coins.

10                   If I toss a fair two (2) sided coin in the  
11 air, you'll agree I have a one-in-two (1:2) chance that  
12 it will be heads and a one-in-two (1:2) chance that it  
13 will be tails; is that fair?

14                   MR. DON PALMER: That's fair.

15                   MR. BYRON WILLIAMS: And if I were to  
16 toss that same, fair two (2) sided coin again, and  
17 focussing only on that one (1) -- you know the next coin  
18 toss, again I would have a one-in-two (1:2) chance it  
19 would be heads and a one-in-two (1:2) chance it would be  
20 tails, correct?

21                   MR. DON PALMER: The coin doesn't  
22 remember what happened the first time.

23                   MR. BYRON WILLIAMS: And even though --  
24 and recognizing the coin's dearth of memory, and  
25 recognizing that each individual flip has a one-in-two

1 (1:2) chance of being tails, it wouldn't really surprise  
2 you if, in tossing a fair coin two (2) times in a row,  
3 you got heads twice?

4 MR. DON PALMER: No, that's -- that's a  
5 reasonable expectation that would happen 25 percent of  
6 the time.

7 MR. BYRON WILLIAMS: That's right. So  
8 the chances of it happening would -- would be one in four  
9 (1:4); would that be fair?

10 MR. DON PALMER: Yes.

11 MR. BYRON WILLIAMS: And just to show off  
12 my mathematical brilliance, you calculated that, it's  
13 basically zero point five (0.5) times zero point five  
14 (0.5) equals point two five (.25); is that right, sir?

15 MR. DON PALMER: Yes.

16 MR. BYRON WILLIAMS: Or one in four  
17 (1:4), thank you.

18 And so it would be more likely that I  
19 would not get two (2) heads in a row, but I would have a  
20 one-in-four (1:4) chance of getting two (2) -- two (2) in  
21 a row; is that fair?

22 MR. DON PALMER: Yes.

23 MR. BYRON WILLIAMS: And I -- without  
24 going through the math, if we were going to look at the  
25 probability that I would get four (4) heads in a row,



1 would you agree with me that that would be a one-in-  
2 sixteen (1:16) probability, sir?

3 MR. DON PALMER: Yes.

4 MR. BYRON WILLIAMS: Five (5) heads in a  
5 row would be one in thirty-two (1:32), correct?

6 MR. DON PALMER: Yes.

7 MR. BYRON WILLIAMS: And eight (8) heads  
8 in a row would be one in two hundred and fifty-six  
9 (1:256); would you agree with that?

10 MR. DON PALMER: Yes.

11

12 (BRIEF PAUSE)

13

14 MR. BYRON WILLIAMS: I'm going to ask you  
15 to turn in the -- in the book of documents to page 2 or  
16 000002, Mr. Palmer?

17 MR. DON PALMER: Yes?

18 MR. BYRON WILLIAMS: And just --  
19 especially I'm glad my client's here for this. I want to  
20 talk for you a little bit about the concepts of  
21 diversification and correlations. And I know for you  
22 it's quite simplistic, but you'll bear with me, sir?  
23 Thank you.

24 And let's assume -- and -- and let's call  
25 this individual Denton because I -- I do love that name

1 that --

2 MR. DON PALMER: Is he from Souris?

3 MR. BYRON WILLIAMS: I think it's Palmer,  
4 Denton Palmer is his name.

5 But let's assume young Denton Palmer's  
6 away at university and -- and he loves eggs and he runs  
7 out of eggs. And he's very stressed because tomorrow's  
8 Tuesday and he always has eggs on Tuesday. So you're  
9 with me so far, Mr. Palmer?

10 Problem solver that he is, with his acute  
11 mathematical mind, Denton calls mom collect and asks her  
12 to send him a dozen Omega-3 brown eggs by overnight  
13 express. Okay? You're with me? You're nodding your  
14 head?

15 MR. DON PALMER: I'm there.

16 MR. BYRON WILLIAMS: Okay. Mom agrees,  
17 buys the eggs, and heads to the shipping depot.

18 And I'm going to read this through and  
19 then I'll ask you some questions. She finds out two (2)  
20 very important facts about the overnight express service.

21

22 First, she finds out that they charge by  
23 shipping by weight only, and secondly, on average, she  
24 finds out that when a basket of eggs is shipped, half  
25 (1/2) the time a basket is dropped during handling and

1 transporting, breaking all the eggs while the other half  
2 (1/2) of the time, a basket of eggs will be delivered in  
3 mint condition.

4 So you're still with me, Mr. Palmer?

5 MR. DON PALMER: I am.

6 MR. BYRON WILLIAMS: So I'm going to  
7 present to you two (2) options for mom: She can put all  
8 her eggs in one (1) basket, ship all her eggs in one (1)  
9 basket, or alternatively, she can ship half (1/2) a dozen  
10 eggs in one (1) basket and the other half (1/2) in a --  
11 in a separate basket. And let's assume that the cost of  
12 shipping is the same for both options. You're prepared  
13 to make that assumption?

14 MR. DON PALMER: There's a lot of  
15 assumptions there, but --

16 MR. BYRON WILLIAMS: Okay.

17 MR. DON PALMER: -- it's your story.

18 MR. BYRON WILLIAMS: And the last  
19 assumption I'll -- I'll ask you to make is that the  
20 probability of a basket being dropped is independent of  
21 what happens to the other basket. Will you make that  
22 assumption, sir?

23 MR. DON PALMER: Sure.

24 MR. BYRON WILLIAMS: Just going down to  
25 the table that should appear in the hypothetical, if she

1 chooses the first option, if mom does, of putting all the  
2 eggs in one (1) basket, one (1) possible outcome is that  
3 the basket will be dropped and that there'll be zero eggs  
4 for Tyler; is that right, sir? For -- I've got a typo  
5 there, it should be for Denton.

6 MR. DON PALMER: You've obviously used  
7 this before, but okay.

8 MR. BYRON WILLIAMS: And so the proba --  
9 and if I was just trying to figure out the average, I'd  
10 multiply the -- the number of eggs from that scenario  
11 being zero by the probability and to get the -- the  
12 probability from this scenario, it's -- excuse me, the  
13 eggs that would result from this scenario would be zero  
14 if I was putting it into the average; is that right, sir?

15 MR. DON PALMER: Yes.

16 MR. BYRON WILLIAMS: Another possibility  
17 is the basket is not dropped, and Denton, or Tyler as  
18 we've got him named here, gets all twelve (12) eggs; is  
19 that right, sir?

20 MR. DON PALMER: Yes.

21 MR. BYRON WILLIAMS: So if she chooses  
22 the first option, all other things being equal, half  
23 (1/2) the time Denton will get twelve (12) pristine eggs  
24 and half the time he will get twelve (12) broken eggs  
25 that must be discarded; is that fair?

1                   MR. DON PALMER:    Under these assumptions,  
2   that's fair.

3                   MR. BYRON WILLIAMS:   So on average, he --  
4   he will get one-half (1/2) dozen eggs; is that accurate?

5                   MR. DON PALMER:    All else being equal and  
6   the uniform distribution, yes.

7                   MR. BYRON WILLIAMS:   But he will never  
8   get this average value in a single shipment.  It's either  
9   all or nothing; would that be fair, sir?

10                  MR. DON PALMER:    That's fair.

11                  MR. BYRON WILLIAMS:   Let's turn to option  
12   number 2 and there's four (4) possible outcomes if we've  
13   got six (6) eggs in one (1) basket and six (6) eggs in  
14   another basket; would you agree with that, Mr. Palmer?

15                  MR. DON PALMER:    Again, under these  
16   assumptions, sure.

17                  MR. BYRON WILLIAMS:   One (1) is that both  
18   baskets will be dropped and poor Denton will get zero  
19   eggs; would that be right, sir?

20                  MR. DON PALMER:    Yes.

21                  MR. BYRON WILLIAMS:   Another is that you  
22   drop basket 1, you don't drop basket 2, and he gets six  
23   (6) eggs; is that right, sir?

24                  MR. DON PALMER:    Yes.

25                  MR. BYRON WILLIAMS:   Another would be

1 that you drop basket 1 -- excuse me, that you don't drop  
2 basket 1, you drop basket 2 and again you get six (6)  
3 eggs, correct?

4 MR. DON PALMER: Yes.

5 MR. BYRON WILLIAMS: And finally, the  
6 happy result, if you don't drop either basket, Denton  
7 gets enough eggs to last him for another week; he gets  
8 twelve (12), is that right?

9 MR. DON PALMER: Yes.

10 MR. BYRON WILLIAMS: And you'd also agree  
11 with me that the average on under half (1/2) your eggs in  
12 one (1) basket and half (1/2) your eggs in another basket  
13 is still six (6) under these probabilities, sir?

14 MR. DON PALMER: That's correct.

15 MR. BYRON WILLIAMS: If I were going to  
16 compare the two (2) options though, under option 2 you'll  
17 agree with me that the worst outcome being zero eggs only  
18 happens 25 percent of the time, is that right?

19 MR. DON PALMER: Yes.

20 MR. BYRON WILLIAMS: Whereas under option  
21 1 it occurs 50 percent of the time, would that be fair?

22 MR. DON PALMER: That's fair.

23 MR. BYRON WILLIAMS: And under option 2,  
24 so the risk under option -- option 2 is a little bit less  
25 in terms of broken eggs, is that fair?

1 MR. DON PALMER: If your measurement is  
2 zero eggs and as the riskiest outcome, yes.

3 MR. BYRON WILLIAMS: And assuming my  
4 measurement for the best outcome is twelve (12) eggs,  
5 under option number 1 Denton could get that 50 percent of  
6 the time, is that not right, sir?

7 MR. DON PALMER: Yes.

8 MR. BYRON WILLIAMS: But under option 2  
9 only 25 percent of the time, would that be fair?

10 MR. DON PALMER: Yes.

11 MR. BYRON WILLIAMS: So the probability  
12 of an extremely good or extremely bad outcome is reduced  
13 under option 2 assuming that the, again, the -- the bad  
14 outcome is zero eggs and the good outcome is twelve (12),  
15 is that fair?

16 MR. DON PALMER: Yes, that -- under your  
17 --

18 MR. BYRON WILLIAMS: Okay.

19 MR. DON PALMER: -- assumptions, yes.

20 MR. BYRON WILLIAMS: You also agree with  
21 me while it's not possible for Denton to receive six (6)  
22 good eggs under option 1, under option 2 that's --  
23 there's a 50 percent probability, was that -- is that  
24 right?

25 MR. DON PALMER: Yes.

1 MR. BYRON WILLIAMS: So by not putting  
2 all his eggs in one (1) basket by diversifying, the risks  
3 of the extreme outcomes is reduced, would that be fair?

4 MR. DON PALMER: Yes.

5 MR. BYRON WILLIAMS: And that's what's  
6 happening here because the -- the results are independent  
7 of each other, there's no correlation between the two  
8 (2), is that fair?

9 MR. DON PALMER: The way your example has  
10 been constructed, yes.

11 MR. BYRON WILLIAMS: Mr. Palmer, we won't  
12 be much longer but I want to go to another example.  
13 That's on page 2. Excuse me, page 3. It's example 2.  
14 And I'm going to ask you to suppose you have a hundred  
15 dollars (\$100) to invest and you're considering two (2)  
16 companies, one (1) of which makes raincoats and the other  
17 which makes sunglasses. Okay, Mr. Palmer?

18 MR. DON PALMER: Yeah.

19 MR. BYRON WILLIAMS: And I'm going to  
20 narrow your options here. Next summer will either be  
21 rainy or sunny and the weather forecast says that it's  
22 equally likely to be either rainy or sunny. Okay, Mr.  
23 Palmer?

24 MR. DON PALMER: Again, it's your  
25 example.



1                   MR. BYRON WILLIAMS:   And let's assume as  
2 well, Mr. Palmer, that shares are priced at ten dollars  
3 (\$10) for both companies and assume, as well, that if  
4 next summer is rainy that's good for the raincoat  
5 business so -- so that raincoat company shares will be  
6 twenty dollars (\$20) and the sunglass company shares will  
7 be five dollars (\$5).

8                   Likewise, please assume that if next  
9 summer is sunny, the sunglass company shares will be  
10 twenty dollars (\$20) and the raincoat company shares will  
11 be worth five dollars (\$5).   Okay, Mr. Palmer?

12                   MR. DON PALMER:    Yes.

13                   MR. BYRON WILLIAMS:   So option number 1,  
14 you invest a hundred dollars (\$100) in the sunglasses  
15 company, and so you've got all ten (10) shares.   You'll  
16 agree with me that if next summer is sunny your shares  
17 will be worth ten -- ten (10) shares times twenty dollars  
18 (\$20) or two hundred dollars (\$200), correct, sir?

19                   MR. DON PALMER:    Yes.

20                   MR. BYRON WILLIAMS:   If it's rainy, bad  
21 news, your shares will be worth ten (10) times five (5)  
22 or fifty dollars (\$50).   Would that be right, sir?

23                   MR. DON PALMER:    That's correct.

24                   MR. BYRON WILLIAMS:   I'm going to suggest  
25 to you that the expected value of this portfolio would be

1 a hundred and twenty-five dollars (\$125). Would you  
2 accept that or do you want me to do the math for you?

3 MR. DON PALMER: I accept that.

4 MR. BYRON WILLIAMS: So it's got an  
5 expected value of a hundred and twenty five dollars  
6 (\$125) but there's a 50 percent chance of two hundred  
7 (200) and a 50 percent chance of fifty (50), is that  
8 fair?

9 MR. DON PALMER: That's fair.

10 MR. BYRON WILLIAMS: It's a fairly --  
11 assuming that you want to at least protect your initial  
12 hundred dollars and hopefully make a bit, you're taking a  
13 -- a 50/50 gamble, would that be fair?

14 MR. DON PALMER: Yes.

15 MR. BYRON WILLIAMS: Let's take option  
16 number 2, invest a hundred dollars (\$100) in the raincoat  
17 company. Again, you have ten (10) shares. If next  
18 summer is rainy, good news, your shares will be worth ten  
19 (10) times twenty (20) or two hundred (200), correct?

20 MR. DON PALMER: Yes.

21 MR. BYRON WILLIAMS: And if it's sunny,  
22 your shares will be worth fifty dollars (\$50), correct?

23 MR. DON PALMER: Yes.

24 MR. BYRON WILLIAMS: And again, we don't  
25 need to belabour it, but the expected value of your

1 portfolio would be a hundred and twenty-five (125), but  
2 you'd have a 50 percent chance of making or moving up to  
3 two hundred dollars (\$200) and a 50 percent chance of  
4 seeing a decline down to fifty (50); is that correct,  
5 sir?

6 MR. DON PALMER: I'm right there, yes.

7 MR. BYRON WILLIAMS: So let's try option  
8 3, investing fifty dollars (\$50) in --in the sunglass  
9 company and fifty dollars (\$50) in the raincoat company.

10 So I wonder if you'd agree with me that if  
11 the next summer is sunny, your sunglass shares would be  
12 worth five (5) times twenty (20) -- a hundred (100) and  
13 your raincoat shares worth five (5) times five (5),  
14 twenty-five (25), so your portfolio will be worth one  
15 twenty-five (125) again?

16 MR. DON PALMER: Yes.

17 MR. BYRON WILLIAMS: And likewise, if  
18 it's rainy, good for the raincoat shares and bad for the  
19 suncoat -- sunglasses shares. Again, your investment  
20 portfolio would be a hundred and twenty-five (125); would  
21 you agree with that, sir? I could do the math for you if  
22 you want. No? okay.

23 MR. DON PALMER: That's fine.

24 MR. BYRON WILLIAMS: So under option 3,  
25 you'd have the same expected return as you do under the

1 first two (2) options or portfolios, but the -- the risk  
2 of going below a hundred dollars (\$100) in terms of your  
3 investment is lowered; is that right, sir?

4 MR. DON PALMER: Again, under your  
5 assumptions, yes.

6 MR. BYRON WILLIAMS: In fact, under this  
7 assumption, it would be lowered to zero?

8 MR. DON PALMER: Yes.

9 MR. BYRON WILLIAMS: Now, just to -- to  
10 finish up here, you'll agree with me that correlation is  
11 a statistical measure of how a pair or random variables  
12 tend to move together; would that be fair, sir?

13 MR. DON PALMER: Yes.

14 MR. BYRON WILLIAMS: So if, when one (1)  
15 price increases, the other price tends to increase, then  
16 the two (2) prices are positively correlated; would that  
17 be fair?

18 MR. DON PALMER: Yes.

19 MR. BYRON WILLIAMS: And if two (2)  
20 prices always move in the same direction, would you call  
21 that perfectly positively correlated, sir?

22

23

(BRIEF PAUSE)

24

25 MR. DON PALMER: Yes, I will agree with

1 that.

2 MR. BYRON WILLIAMS: And again, just to  
3 go to a negative correlation, if when one (1) price  
4 increases, the other tends to decrease, then those are  
5 negatively correlated, correct?

6 MR. DON PALMER: Yes.

7 MR. BYRON WILLIAMS: And if they always  
8 move in the same negative direction, they're perfectly  
9 negatively correlated; would that be fair?

10 MR. DON PALMER: Yes.

11 MR. BYRON WILLIAMS: So going back to  
12 option 3, the -- the five (5) shares in raincoats, the --  
13 or in raincoats and the five (5) shares in sunglasses, in  
14 that case, by diversifying, one (1) has, given the limits  
15 of this example, completely eliminated the risk in the  
16 portfolio of going below one hundred dollars (\$100); is  
17 that fair?

18 MR. DON PALMER: Yes.

19 MR. BYRON WILLIAMS: And the reason for  
20 that is that the two (2) assets in this, again, limited  
21 example are perfectly negatively correlated; would that  
22 be fair?

23 MR. DON PALMER: Yes.

24 MR. BYRON WILLIAMS: Meaning when the  
25 price of one (1) goes up, the price of the other goes

1 down? They don't move in the same direction, correct?

2 MR. DON PALMER: Correct.

3 MR. BYRON WILLIAMS: But in the real  
4 world, those -- those perfect matches are a bit -- bit  
5 hard to find, you'll agree?

6 MR. DON PALMER: I'd say impossible.

7 MR. BYRON WILLIAMS: But the theory that  
8 I'm hoping to underline, and we'll come back to this  
9 later next week, but diversification reduces risks as  
10 long as you're not diversifying among assets where the  
11 prices are perfectly positively correlated; you'll agree  
12 with that?

13 MR. DON PALMER: Yes.

14 MR. BYRON WILLIAMS: And you'll agree, as  
15 well, that as the degree of positive correlation  
16 decreases, the reduction in risk increases?

17 MR. DON PALMER: Could you repeat that,  
18 please?

19 MR. BYRON WILLIAMS: Yeah, it's a bit --  
20 would you agree that as the degree of positive  
21 correlation decreases, the reduction in risk increases?

22 MR. DON PALMER: Yes.

23 MR. BYRON WILLIAMS: Just a housekeeping  
24 matter, and with Mr. McCulloch's permission Mr. Johnston  
25 assisted me with this answer but in offline discussions,

1 Mr. Palmer, we noted that there's a slight difference in  
2 terms of the projected claims incurred for '04 and '05  
3 and '05/'06 as reported in PUB-1-20 and 1-21. You're  
4 aware of that -- that offline discussion, sir?

5 MR. DON PALMER: I am, yes.

6 MR. BYRON WILLIAMS: And we don't need  
7 to -- to go through it for my purposes, but the  
8 Corporation's advice to me, which I certainly will take,  
9 is that the figures in PUB-1-21 for projected claims  
10 incurred for '04/'05 and '05/'06 are more -- more  
11 reliable.

12 Is that your recollection as well, sir?

13 MR. DON PALMER: That's how I've been  
14 advised, yes.

15 MR. BYRON WILLIAMS: If you turn to page  
16 -- just the next page in the -- in the brief -- or excuse  
17 me, in the background material, page 4, and I -- I  
18 apologize for the -- the photocopying, but you'll see  
19 that what we're looking at is -- this is from -- Mr.  
20 Palmer, at the top right-hand corner you'll see this is  
21 from last year's rate application, "Basic Operating &  
22 Claims Expenses". Do you see that, sir?

23 MR. DON PALMER: Yes.

24 MR. BYRON WILLIAMS: And I just want to  
25 draw your attention, and hopefully I've circled it, in

1 last year's GRA you'll agree with me that for basic  
2 operating and claims expenses for the 2008/'09 year the  
3 Corporation was total -- projecting 142.972 million.

4 Is that right, sir?

5 MR. DON PALMER: Yes.

6 MR. BYRON WILLIAMS: And again moving one  
7 (1) line to the right in that column, its projection for  
8 2009/'10 was 148.339 million, sir, correct?

9 MR. DON PALMER: Yes.

10 MR. BYRON WILLIAMS: And both of you are  
11 heading into bifocal range, so I apologize for this.

12 And for the -- its projection for 2010/'11  
13 was 152.406 million, correct, sir?

14 MR. DON PALMER: Yes.

15 MR. BYRON WILLIAMS: And that's from last  
16 year's GRA, correct?

17 MR. DON PALMER: Yes.

18 MR. BYRON WILLIAMS: If you flip over one  
19 (1) page to page 5, and I see the photocopying is a  
20 little better here, I'll draw your attention now to the  
21 Corporation's forecast for the '08/'09 year. You'll  
22 agree with me that it's 156.143 million; is that right,  
23 sir?

24 MR. DON PALMER: Yes.

25 MR. BYRON WILLIAMS: Would you also agree



1 that it's about 13.171 million higher than what the  
2 Corporation projected last year in the General Rate  
3 Application?

4 MR. DON PALMER: Yes.

5 MR. BYRON WILLIAMS: Subject to check,  
6 would you accept that that is 9.2 percent higher?

7 MR. DON PALMER: Yes.

8 MR. BYRON WILLIAMS: Okay. And keeping  
9 in mind that \$156 million figure that you're now  
10 forecasting for the '08/'09 year -- and just flipping  
11 back one (1) page to the -- last year's projections,  
12 you'll agree that -- that what you're now -- the  
13 Corporation is now forecast to spend on basic expenses in  
14 the '09/'10 year -- excuse me, in the '08/'09 year of  
15 \$156 million is -- is actually higher than what you were  
16 projected last year to spend in 2009/'10.

17 Is that right, sir?

18 MR. DON PALMER: Yes.

19 MR. BYRON WILLIAMS: So when you -- when  
20 the Corporation came before the Public Utilities Board  
21 last year for basic expenses, it said, We're looking at  
22 getting to about one forty (140), one forty eight (148)  
23 in '09/'10, and you've actually surpassed that, based  
24 upon your most reliable -- recent forecast for '08/'09.

25 Is that fair?

1 MR. DON PALMER: Yes.

2 MR. BYRON WILLIAMS: And it would also be  
3 fair to say that that \$156 million figure that you're  
4 currently forecast to spend in basic expenses for '08/'09  
5 is higher than what the Corporation present -- projected  
6 in last year's GRA for the 2010/2011 year.

7 Would that be right, sir?

8 MR. DON PALMER: Yes.

9 MR. BYRON WILLIAMS: I'm going to flip on  
10 a few pages, page 6.

11

12 (BRIEF PAUSE)

13

14 MR. DON PALMER: And -- and just to help  
15 you out, the -- the reasons for those increases are given  
16 in CAC -- or CAC/MPI-1-34.

17 MR. BYRON WILLIAMS: Yeah, and we -- we  
18 want to stay with forecasts. We'll get to reasons on --  
19 on Monday, Mr. Palmer, but certainly any time you want to  
20 help me out, please feel free.

21 What I want to draw your attention to --  
22 to next is, this is again at -- staffing levels by  
23 department, TI.9, and you'll agree with me that it's  
24 again from last year's rate application? Mr. Palmer, you  
25 see that in the top right-hand corner of page 6?

1 MR. DON PALMER: Yes, last year and also  
2 I'll point out that these are corporate numbers.

3 MR. BYRON WILLIAMS: And I wasn't sure if  
4 I should ask these questions of you or Mr. Kramer. It's  
5 really at the -- the forecasting levels. And I am  
6 mindful that these are corporate numbers and I'm also  
7 mindful that there are some issues, for example in  
8 breaking out basic numbers to the departmental level.  
9 You'll agree with me, Mr. Palmer?

10 MR. DON PALMER: Yes.

11 MR. BYRON WILLIAMS: And just to -- and  
12 again remembering that we're focussing on last year's  
13 full-time equivalents at the corporate level as projected  
14 in last year's General Rate Application, as we go through  
15 the years you'll see at the bottom of the page 1 the  
16 results of the -- the '03/'04 year being thirteen hundred  
17 sixty-five point five (1,365.5) and you'll agree with me  
18 that there's a significant jump as we move on to the next  
19 page, '04/'05, and that's related, I'm going to suggest  
20 to you, to the DVL merger, is that right, Mr. Palmer?

21 MR. DON PALMER: Yes.

22 MR. BYRON WILLIAMS: And the jump -- or  
23 the -- the increase is in -- in '04/'05 about -- up to  
24 seventeen hundred (1,700), would that be fair?

25 MR. DON PALMER: Yes. And -- and again

1 these are filled at March 1st of each year.

2 MR. BYRON WILLIAMS: And if we just  
3 follow through the -- the history of FTEs or full-time  
4 equivalents as presented in last year's rate application,  
5 I'm going to suggest to you that for the -- the '05/'06  
6 year, the '06/'07 year, we have slight rises and, as  
7 presented last year, a peak in the '07/'08 year, would  
8 you -- of being seventeen fifty-nine (1,759), would you  
9 agree with that, Mr. Palmer?

10 MR. DON PALMER: Again, not really the  
11 '07/'08 year but as at March 1st of '07.

12 MR. BYRON WILLIAMS: Yeah. As at March  
13 as portrayed in -- in -- and I guess there's again a,  
14 perhaps in the -- as portrayed at March 1st of '08, again  
15 a -- a slight rise to seventeen ninety-five (1,795), is  
16 that right, sir?

17 MR. DON PALMER: Yes.

18 MR. BYRON WILLIAMS: And then as -- as we  
19 go out farther, as portrayed at March 1st, 2009, we see a  
20 slight decline and likewise from -- and a -- a levelling  
21 off at March 1st, 2010, is that right, sir?

22 MR. DON PALMER: Yes.

23 MR. BYRON WILLIAMS: And even as of March  
24 1st, 2011, the Corporation has not got back to those  
25 March 1st, 2008 numbers of seventeen ninety-five (1,795),

1 is that fair?

2 MR. DON PALMER: Yes.

3 MR. BYRON WILLIAMS: I wonder if you  
4 could just move to the -- to the next page of the -- the  
5 materials, being page 11.

6 And you'll agree, Mr. Palmer, what we've  
7 attempted to do here and -- and I'm going to take your  
8 caveat that it -- we're really looking at March 1st  
9 rather than the 2008. I understand your -- your point on  
10 that, Mr. Palmer, but we've tried to compare the  
11 projections in last year's GRA to -- to this year's GRA.  
12 Do you see that, sir?

13 MR. DON PALMER: Yes.

14

15 (BRIEF PAUSE)

16

17 MR. BYRON WILLIAMS: I've got the numbers  
18 okay, Mr. Palmer?

19 MR. DON PALMER: They balance with our  
20 TIs, yes.

21 MR. BYRON WILLIAMS: Okay. I was a  
22 little nervous. I did that myself and, you know, it's  
23 pretty complicated.

24 So if we just look then, if we're  
25 comparing last year's foreca -- or projections as

1 presented in the General Rate Application to this year's,  
2 we'll see that the -- the first line, last year you were  
3 looking at seventeen forty-seven (1747) and this year  
4 we're looking at one thousand nine hundred and sixty-  
5 three point four (1,963.4); is that right, sir?

6 MR. DON PALMER: That's correct.

7 MR. BYRON WILLIAMS: About two hundred  
8 and sixteen (216) higher; will you accept that?

9 MR. DON PALMER: Yes.

10 MR. BYRON WILLIAMS: And again, looking  
11 at these projections, you'll agree with me that for the  
12 next year and the -- for all three (3) years the -- the -  
13 the figures projected in last year's General Rate  
14 Application are lower than the figures projected in this  
15 year's General Rate Application; would that be fair, sir?

16 MR. DON PALMER: Yes.

17 MR. BYRON WILLIAMS: Mr. Chairman, if I  
18 might have two (2) minutes?

19 THE CHAIRPERSON: Sure. While you're  
20 doing that, Mr. Williams, I'll use up the air space.

21 I'll just give a little bit of preamble to  
22 this. As MPI realizes, the Board has always stated its  
23 case in as order that when we're reviewing your rate  
24 applications we consider the overall financial strength  
25 of the Corporation. And to some degree, that's

1 significantly determined, in part at least, by Extension  
2 and SRE.

3 So the question comes down to this: The  
4 first question is, does the Corporation have retained  
5 earning forecasts for Extension and SRE going into the  
6 future? Are they done?

7 MR. DON PALMER: Yes, they are.

8 THE CHAIRPERSON: What are their  
9 forecasts? What are the forecasts and what is the  
10 composition? How are they arrived at?

11 MR. KEVIN MCCULLOCH: Mr. Chairman, I --  
12 I believe the position taken by the Corporation in the  
13 past is that it would only provide information with  
14 respect to Extension and SRE that was contained in the  
15 most recent annual report and -- and going back. I don't  
16 know that we had agreed to provide projections for the  
17 future but we can take that under advisement.

18 THE CHAIRPERSON: I would appreciate it  
19 if you do because I'm trying to determine how the Board  
20 can conclude on the application thoroughly without the  
21 information because the Corporation in the end is one (1)  
22 Corporation. So please think on it.

23 MR. KEVIN MCCULLOCH: We'll do that.

24 THE CHAIRPERSON: Mr. Williams, are you  
25 ready again?

1                   MR. BYRON WILLIAMS:    Yes, and I thank you  
2 for your indulgence.

3

4 CONTINUED BY MR. BYRON WILLIAMS:

5                   MR. BYRON WILLIAMS:    I want to stay on  
6 the -- the subject of forecasting and perhaps we can turn  
7 to page 12 in the CAC/MSOS materials.

8                   And, Mr. Palmer, I understand Mr.  
9 Saranchuk talked with you about the upgrade factor. I --  
10 I want to talk with you just for a few minutes on -- on  
11 volume forecasts.

12                   And just going back to your discussion  
13 with Mr. Saranchuk from two (2) days ago now I guess, my  
14 understanding is that as the Corporation projects its  
15 changes in revenues from rates there's -- among the  
16 important factors that it looks at are -- are  
17 calculations relating to the -- the rate by which volume  
18 is expected to -- to grow, as well as the -- the vehicle  
19 upgrade factor. Those are two (2) factors that you look  
20 at?

21                   MR. DON PALMER:    I would say that the  
22 volume factor is, for rates, is largely insignificant.  
23 Rates are calculated on a per vehicle basis as outlined  
24 in TI.19. And if there is -- now for pro forma basis,  
25 yes, the volume factors factor into that. But again, as



1 I had mentioned to Mr. Saranchuk, that if you get your  
2 volume factor wrong or -- or mis-estimate from some  
3 magnitude, that generally they're self-correcting.

4 And we did demonstrate that in one (1) of  
5 the Information Requests that not only does your -- if  
6 you are under in your volume estimate, then it'll be  
7 offset by being under in your -- your claims estimate,  
8 all things being equal.

9 MR. BYRON WILLIAMS: And if I recall that  
10 figure, you were looking at a zero point 5 (0.5)  
11 difference in -- in volume and you were suggesting that  
12 that could have a two hundred thousand dollar (\$200,000)  
13 impact to the bottom line. And that was taking into  
14 account your calculation of the relationship between  
15 volume and -- and claims incurred; is that right, sir?

16 MR. DON PALMER: Yes.

17 MR. BYRON WILLIAMS: Just -- just on that  
18 point though, just so I understand, you're -- you're  
19 basically suggesting that whether you look at the upgrade  
20 factor or the volume factor there is a correlation  
21 between -- between those factors and claims incurred, is  
22 that fair?

23 MR. DON PALMER: Absolutely. That's how  
24 we base our rates.

25 MR. BYRON WILLIAMS: Yeah. And -- and

1 certainly Mr. Zacharias used to chat about that in other  
2 hearings.

3 Just so I understand it though, you're not  
4 suggesting there's a perfect correlation between those  
5 factors and claims incurred, sir?

6 MR. DON PALMER: No, there -- there are  
7 situations where your volume could go down and your  
8 claims could go up.

9 MR. BYRON WILLIAMS: And likewise there's  
10 situations where your volumes could go up and there  
11 wouldn't be a proportionate or -- excuse me, the same  
12 directional rise in claims incurred?

13 MR. DON PALMER: That's true.

14 MR. BYRON WILLIAMS: Now just in terms of  
15 the actual forecasting, if we look to the -- the volume  
16 forecast versus actual -- and you'll agree subject to  
17 check that this is an excerpt from your response to  
18 PUB/MPI 1-3(c), sir?

19 MR. DON PALMER: Yes.

20 MR. BYRON WILLIAMS: If I go through  
21 those years, certainly we can go through them one (1) by  
22 one (1) if you wish, but I wonder if you'd agree with me  
23 that in all the years from '00/'01 through '04/'05 the  
24 forecast was actually less than the actuals? Would you  
25 agree with that, sir?

1 MR. DON PALMER: No, I wouldn't agree  
2 with that. '05/'06, they were equal.

3 MR. BYRON WILLIAMS: That's what I was  
4 going to come to -- to next. So I -- I think I asked the  
5 right question. You probably heard the wrong question  
6 though.

7 Okay. On -- well let me try it again: On  
8 all these years here, except for one (1), the -- the  
9 Corporation's forecast was actually less than the actual,  
10 is that right, sir?

11 MR. DON PALMER: Yes.

12 MR. BYRON WILLIAMS: And that one (1)  
13 exception is '05/'06 where they were equal, correct?

14 MR. DON PALMER: Yes.

15 MR. BYRON WILLIAMS: And in '07/'08 the  
16 forecast was -- the actuals doubled the forecast, is that  
17 right, sir?

18 MR. DON PALMER: Yes. And -- and just to  
19 clarify, there are many ways of -- of measuring volume.  
20 This is a number of policies, so on that basis, yes.

21 MR. BYRON WILLIAMS: If I were just to --  
22 to look at the period from '04/'05 through to '07/'08, I  
23 wondered if you'd agree with me that the GRA volume  
24 forecasts, if you added them together, being one (1), one  
25 point five (1.5), one point five (1.5) and two (2), you'd

1 get an average of one point five (1.5)? Would you agree  
2 with that, Mr. Palmer?

3 MR. DON PALMER: Yes.

4 MR. BYRON WILLIAMS: And I wonder if  
5 you'd agree with me that the actuals over this period,  
6 being two (2), one point five (1.5), two (2) and four  
7 (4), you'd get an average of two point three seven five  
8 (2.375), is that correct, sir?

9 MR. DON PALMER: Mr. Kramer is way ahead  
10 of you.

11 MR. BYRON WILLIAMS: Well, let's see how  
12 quick Mr. Kramer is. I wonder if you'd agree with me  
13 that the actual average, the actual was one point five  
14 eight (1.58) times the forecast, over this period?

15 MR. DON PALMER: Yes.

16 MR. BYRON WILLIAMS: And I apologize for  
17 this because I know it's not the most exciting stuff, Mr.  
18 Palmer, but you're going to have to grind through with  
19 me. Flip back, if you would, to page 1 and we'll talk  
20 about claims incurred. And I realize some of this you've  
21 done with Ms. Everard, so I'll try not to -- to trench on  
22 this and I'll be very brief.

23 But can we agree, Mr. Palmer, that for the  
24 last four (4) years the protected claims incurred in the  
25 General Rate Application has been higher by the -- than

1 the actual in each -- in each of those years, is that  
2 right, sir?

3 MR. DON PALMER: Yes.

4 MR. BYRON WILLIAMS: And the low range,  
5 the lowest percentage difference was a negative 3 percent  
6 in '05/'06, correct?

7 MR. DON PALMER: Yes.

8 MR. BYRON WILLIAMS: And in -- in '04/'05  
9 and '07/'08 you were getting to percentages differences  
10 pretty close to 10 percent, is that right, sir?

11 MR. DON PALMER: Yes.

12 MR. BYRON WILLIAMS: And flipping over  
13 now to page 13, and again, you've had some of this  
14 discussion with Ms. Everard, so I don't wish to -- to  
15 belabour it but can we agree that the projections for  
16 PIPP incurred over the last four years have been higher  
17 than the -- the PIPP incurred actuals, sir?

18 MR. DON PALMER: Yes.

19 MR. BYRON WILLIAMS: The lowest  
20 difference being minus nine point six (9.6) in '05/'06,  
21 correct?

22 MR. DON PALMER: Yes.

23 MR. BYRON WILLIAMS: And the largest  
24 being close to 30 percent in '07/'08, sir?

25 MR. DON PALMER: That's correct.

1                   MR. BYRON WILLIAMS:   And just finally, on  
2 page 14, can we agree which is the -- the comparison of  
3 net income GRA projection versus actual -- and this is  
4 sourced from CMMG 1-18. Can we agree that in the last  
5 four (4) years the projections for net income have been  
6 lower than the actuals? Would that be fair, sir?

7                   MR. DON PALMER:     Yes.

8                   MR. BYRON WILLIAMS:   And do you take any  
9 issue with the calculation of that difference totalling  
10 over \$290 million?

11                  MR. DON PALMER:     Yes, they -- they look  
12 okay.

13                  MR. BYRON WILLIAMS:   So you don't -- you  
14 agree with that calculation?

15                  MR. DON PALMER:     Yes, I do.

16                  MR. BYRON WILLIAMS:   Mr. Palmer, I'd ask  
17 you to turn one more page over to a table that's  
18 described as "Excerpted", E-X-C-E-R-P-T-E-D, "Basic  
19 Expenses by Category". And I apologize, Mr. Kramer, if  
20 I'm directing it to the wrong person.

21                  MR. DON PALMER:     Yes, I'm -- I'm going to  
22 punt.

23                  MR. BYRON WILLIAMS:   Mr. Kramer, I'm  
24 going to ask you, certainly I'm going to suggest to you  
25 that this was sourced from PUB 1-36. And what I'm going

1 to suggest to you, and perhaps you can take this subject  
2 to check, is that as you will recall that that  
3 Interrogatory Response is -- or the table is much  
4 lengthier, or perhaps you might want to have it just  
5 beside you just to compare.

6 PUB 1-36. I don't think the Board needs  
7 it but I want MPI to be confident that I'm -- that I'm  
8 not taking liberties with their tables.

9

10 (BRIEF PAUSE)

11

12 MR. OTTMAR KRAMER: Yes, I see that and I  
13 -- I've checked just one (1) -- one (1) of the rows to --  
14 to confirm.

15 MR. BYRON WILLIAMS: The one (1) thing I  
16 want to draw the Board's attention to is the bottom line  
17 which says "Total". It's not a total of just those five  
18 (5) columns of expenses, "Compensation", "Data  
19 Processing", "Amortization", "Building Expenses" and  
20 "Safety/Loss Prevention", it's a total, Mr. Kramer,  
21 you'll agree with me, of the entire -- the entire table?  
22 Is that right, sir?

23 MR. OTTMAR KRAMER: Yes, it's a -- it's a  
24 total of all the basic expenses.

25 MR. BYRON WILLIAMS: So things like

1 printing, postage, et cetera, are in the original and --  
2 and for the -- you'll agree with -- or you'll accept that  
3 for the sake of ease of -- of comparison we -- we've  
4 excluded those results from this excerpt -- excerpted  
5 table, is that -- that fair, sir?

6 MR. OTTMAR KRAMER: If what you're saying  
7 is the -- the individual amounts are in the total but you  
8 don't have the individual amounts shown, yes, I would  
9 agree with that.

10 MR. BYRON WILLIAMS: Okay. And I thank  
11 you for that. And certainly, if we've misrepresented  
12 this in any way, you'll certainly get back to us.

13 I want to take look at the -- the big  
14 picture for a few minutes in terms of basic expenses.  
15 And -- and just -- would I be correct in suggesting to  
16 you that probably starting in the '05/'06 year there were  
17 starting to be some small expenditures in terms of the  
18 immobilizer program?

19 It's not that material but you might see  
20 them starting to show up in the safety/loss prevention  
21 line about them. I see Ms. McLaren nodding her head.

22 MR. OTTMAR KRAMER: Yes. I -- I've been  
23 told that we had some small in '05/'06.

24 MR. BYRON WILLIAMS: But if we look to  
25 the -- the safety/loss prevention line, starting in



1 '06/'07, that's when you start to see the -- the larger  
2 impact of the immobilizer expenditure, would that be  
3 fair, sir?

4 MR. OTTMAR KRAMER: Yes, that would be  
5 correct.

6 MR. BYRON WILLIAMS: And it looks like if  
7 we move out to '08/'09, that's really the peak being at  
8 the safety/loss prevention program including the  
9 immobilizer being at 19.622 million; is that fair, sir?

10 MR. OTTMAR KRAMER: Yes, that's correct.

11 MR. BYRON WILLIAMS: And there's still  
12 also some significant dollars related to the immobilizer  
13 in the safety/loss prevention line in the '09/'10 year;  
14 you'd agree with that?

15 MR. OTTMAR KRAMER: Yes.

16 MR. BYRON WILLIAMS: Being around eleven  
17 point five four seven (11.547) for the whole line; is  
18 that fair?

19 MR. OTTMAR KRAMER: Yes, for -- for  
20 entire including immobilizer and other programs.

21 MR. BYRON WILLIAMS: And we see those  
22 expenditures starting to -- to trickle -- trickle down by  
23 2010/2011; would that be fair?

24 MR. OTTMAR KRAMER: Yes.

25 MR. BYRON WILLIAMS: So I just want to

1 take a closer look at a couple of the years when the IFF  
2 was a major element in Basic expenditures on the safety  
3 loss prevention line.

4 Let's start with '06/'07. You'll see that  
5 the total expenditures for that year was a bit in excess  
6 of, in terms of Basic expenses, was a bit in excess of  
7 132 million; is that right?

8 MR. OTTMAR KRAMER: Yes, that's correct.

9 MR. BYRON WILLIAMS: And -- and you might  
10 want to have your nimble calculator with you, Mr. Kramer.

11 If I look at the expenditures for that  
12 year related to compensation being a bit over 77 million,  
13 data processing being over -- a bit over 6 -- 6 million,  
14 amortization three point six (3.6), and building  
15 expenses, I wonder if you'd agree with me that they would  
16 total something like 94.725 million, sir?

17

18 (BRIEF PAUSE)

19

20 MR. OTTMAR KRAMER: What -- what was your  
21 number again?

22 MR. BYRON WILLIAMS: I got to 94.725  
23 million.

24

25 (BRIEF PAUSE)

1 MR. OTTMAR KRAMER: Yes, that's what  
2 we've got.

3 MR. BYRON WILLIAMS: So if I took those,  
4 the big -- the big four (4) as a percentage of total  
5 expenditures, I wonder if you'd agree with me that that  
6 would amount to about 71.6 percent in the '06/'07 year?  
7 Correct?

8 MR. OTTMAR KRAMER: Seventy-one point six  
9 (71.6) you said?

10 MR. BYRON WILLIAMS: Yes.

11 MR. OTTMAR KRAMER: Yes.

12 MR. BYRON WILLIAMS: So you're confirming  
13 my -- my numbers?

14 MR. OTTMAR KRAMER: Yes, a quick  
15 calculation, that's what I've got, too.

16 MR. BYRON WILLIAMS: Okay. Let's jump to  
17 the '09/'10 projection year. Again, we see at the bottom  
18 line that the projected expenditures are a 156.605  
19 million, correct, sir?

20 MR. OTTMAR KRAMER: Correct.

21 MR. BYRON WILLIAMS: And I'll suggest to  
22 you that if we total the compensation, the data  
23 processing, the amortization, and the building expenses,  
24 we'll get something like 120.051 million; would that be  
25 about right?

1 (BRIEF PAUSE)

2

3 MR. OTTMAR KRAMER: Yes, we would confirm  
4 that \$120 million number.

5 MR. BYRON WILLIAMS: And I'm sure Mr.  
6 Palmer's already calculated that as a percentage of the  
7 total. Would it -- would you agree that it's about 76.66  
8 percent?

9 MR. OTTMAR KRAMER: Yes, we could confirm  
10 that.

11 MR. BYRON WILLIAMS: My apologies for  
12 leaving my mic off.

13 Let's move over to the projection year  
14 2010/'11. Again, we've got total Basic expenditures of  
15 156.678 million projected; is that right, sir?

16 MR. OTTMAR KRAMER: Correct.

17 MR. BYRON WILLIAMS: And you'll agree,  
18 subject to check, that for the big four (4) we're looking  
19 at expenditures, I'm going to suggest to you, of 128.447  
20 million; would that be fair?

21 MR. OTTMAR KRAMER: Yes.

22 MR. BYRON WILLIAMS: And that would be  
23 about 82 percent of Basic expenditures?

24 MR. OTTMAR KRAMER: Yes, Mr. Palmer  
25 confirms that.

1 (BRIEF PAUSE)

2

3 MR. BYRON WILLIAMS: Let's move up to  
4 data processing expenditures. And again, I'll try and  
5 avoid the area that Ms. Everard was going through.

6 If I were to compare the projected data  
7 processing costs that I saw from '05/'06 to '09/'10, the  
8 growth, you'd -- you'd agree with me that they've  
9 increased from about six point six eight one (6.681) in  
10 '05/'06 to close to twelve point -- or twelve point seven  
11 zero five (12.705) in '09/'10; is that about right?

12 MR. OTTMAR KRAMER: Yes, that would be  
13 correct.

14 MR. BYRON WILLIAMS: We could do the --  
15 the math certainly but would you accept that that's been  
16 about a 90 percent increase?

17

18 (BRIEF PAUSE)

19

20 MR. OTTMAR KRAMER: Yes.

21 MR. BYRON WILLIAMS: Let's move up one  
22 (1) -- let's move down one (1) line. Let's look at  
23 amortization costs from '05/'06 being 3.290 million out  
24 to the projection year of '09/'10 of seven point eight  
25 two five (7.825).

1                   And I -- I wonder if I'd be correct in  
2 suggesting that they have more than doubled; would that  
3 be fair?

4                   MR. OTTMAR KRAMER:    Yes, that is correct.

5                   MR. BYRON WILLIAMS:    Moving out one (1)  
6 year farther, would I be correct in suggesting to you  
7 that they're projected to almost double again to increase  
8 by more than 90 percent; would that be fair?

9                   MR. OTTMAR KRAMER:    Yes, they -- they  
10 don't double individually in that year.  It's -- 91  
11 percent is what you said?

12                  MR. BYRON WILLIAMS:    I said more than 90  
13 --

14                  MR. OTTMAR KRAMER:    Okay.

15                  MR. BYRON WILLIAMS:    -- because I wanted  
16 to be cautious like Mr. Palmer.

17                  MR. OTTMAR KRAMER:    Yes, it doesn't  
18 double but a little over 90 percent.

19                  MR. BYRON WILLIAMS:    And just let's move  
20 up to compensation for a second and perhaps we'll finish  
21 for the day.

22                         If I'm comparing the GREA -- GRA years of  
23 '09 -- '05/'06 to '09/'10, would I be correct in  
24 suggesting to you that compensation costs have risen  
25 close to \$15 million from the '05/'06 year of being

1 75.591 million to the '09/'10 year of a bit over 90  
2 million; would that be fair?

3 MR. OTTMAR KRAMER: That's -- that's  
4 close, yes.

5 MR. BYRON WILLIAMS: Would you accept,  
6 subject to check, that that would be about a 19.8 percent  
7 increase?

8 MR. OTTMAR KRAMER: Yes, that's correct.

9 MR. BYRON WILLIAMS: About 5 percent a  
10 year; would that be fair?

11 MR. OTTMAR KRAMER: It's a little less  
12 than 5 percent per year.

13 MR. BYRON WILLIAMS: How much less?

14 MR. OTTMAR KRAMER: Four point six (4.6)  
15 on a compounding basis.

16 MR. BYRON WILLIAMS: I'm not -- I don't  
17 have a calculator that compounds, Mr. Kramer but thank  
18 you for that, four point six (4.6).

19 And Ms. Everard asked a couple of  
20 questions about the -- the current collective bargaining  
21 negotiations with the -- with the MB -- MGEU. I note  
22 that for the -- the -- for the '09/'10 year you've built  
23 in an increase in compensation of 3.7 percent from the  
24 previous year; is that -- is that fair?

25 MR. OTTMAR KRAMER: Yes, that's correct.

1                   MR. BYRON WILLIAMS:   And are you  
2   confident that that will be enough to -- to handle the --  
3   the pending negotiations, the current negotiations, the  
4   results?

5                   MR. DON PALMER:    That is our projection.

6                   MR. BYRON WILLIAMS:   And because we  
7   sometimes forget to do this in the next round of  
8   Interrogatories, in -- in terms of the high-level results  
9   of the -- the -- this round of collective bargaining,  
10  would the Corporation be prepared to provide a -- a  
11  summary of them for the next General Rate Application,  
12  assuming the contract is signed by then?

13                  MR. DON PALMER:    As -- as soon as the  
14  contract is signed, it's public information so, yes.

15                  MR. BYRON WILLIAMS:   So you'll provide it  
16  in the context of the GRA?

17                  MR. DON PALMER:    We can -- we can do  
18  that.

19                  MR. BYRON WILLIAMS:   Mr. Chairman, being  
20  five to 4:00, I wonder if this would be a good time to  
21  break?

22                  THE CHAIRPERSON:    Very good, Mr.  
23  Williams. Thank you all. We'll see you next Monday at  
24  nine o'clock.

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(PANEL RETIRES)

--- Upon adjourning at 3:55 p.m.

Certified Correct

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Cheryl Lavigne, Ms.