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MANITOBA PUBLIC UTILITIES BOARD

Re: MANITOBA PUBLIC INSURANCE
 GENERAL RATE APPLICATION
 FOR 2007/'08 INSURANCE YEAR

Before Board Panel:

Graham Lane - Board Chairman
Eric Jorgensen - Board Member
Len Evans - Board Member

HELD AT:

Public Utilities Board
400, 330 Portage Avenue
Winnipeg, Manitoba
October 17th, 2006
Pages 1826 to 2063

1 APPEARANCES

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9 Myfanwy Bowman)

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11 Nick Roberts) Manitoba Used Car Dealers

12) Association (MUCDA)

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14 Michael Mager (np)) CAA

15 Donna Wankling)

16 Jeanie Dalman)

17 Robert Dawson) CBA/MBA

18 Pamela Reilly) Manitoba's Chiropractor's

19) Association (MCA)

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21 Claudio Sousa) Scootering Manitoba

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23 Patricia Fitzpatrick (np)) TREE/RCM

24 Randall McQuaker (np))

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1 --- Upon commencing at 9:08 p.m.

2

3 THE CHAIRPERSON: Okay. Good morning
4 everyone. We've got a bit of a late start. Traffic was
5 fairly thick and, of course, everyone coming here would
6 want to avoid an accident or a ticket.

7 So, we'll begin this morning with Board
8 Counsel, Mr. Saranchuk, Ms. Everard.

9 MR. WALTER SARANCHUK: Thank you, sir.
10 Good morning.

11 THE CHAIRPERSON: Oh, by the way, we have
12 another -- I should go over to Mr. Williams for a minute.
13 Mr. Williams, do you have an exhibit to file?

14 Ms. Bowman...?

15 MS. MYFANWY BOWMAN: Thank you, Mr.
16 Chair. We have the answer to CAC/MSOS's Undertaking
17 Number 1, which was the question that Mr. Dawson had
18 directed to Dr. Hum, but Dr. Hum had to leave. So his
19 response, if we could make that the next exhibit.

20 And, I'm sorry, the number escapes me.

21 THE CHAIRPERSON: Number 15.

22 MS. MYFANWY BOWMAN: And that's already
23 been circulated to --

24 THE CHAIRPERSON: I was very tempted to
25 say under the B, 15. Thank you.

1 --- EXHIBIT NO. CAC/MSOS-15: Response to Undertaking 1.

2

3 MR. WALTER SARANCHUK: And --

4 THE CHAIRPERSON: Mr. Saranchuk...?

5 MR. KEVIN MCCULLOCH: The other thing,
6 one (1) quick thing, Mr. Chairman. Ms. McLaren had asked
7 me to advise the panel that she's attending a funeral
8 this morning but she's going to join us as soon as she
9 can.

10 THE CHAIRPERSON: Very good, sir.

11

12 FINAL SUBMISSIONS BY MR. WALTER SARANCHUK:

13 MR. WALTER SARANCHUK: Yes. Good
14 morning, Mr. Chairman, Members of the Board, Ladies and
15 Gentlemen.

16 We have now completed the evidentiary
17 component of the Public Hearing in respect of MPI's
18 application to the Public Utilities Board for the
19 approval of the Corporation's base rates and premiums
20 charged for a compulsory vehicle and driver insurance,
21 that is its rates for service for the 2007/'08 insurance
22 year which would take effect March 1st, 2007.

23 As Board Counsel I take no position on any
24 of the merits of any part of the application by MPI or
25 any positions taken by any of the other parties. My role

1 is to summarize matters that this Board may wish to
2 consider in this proceeding.

3 MPI is seeking approval of rates which are
4 based on an overall decrease of 2.6 percent for all
5 premiums. Experience based rate adjustments are applied
6 ranging from minus 15 percent to plus 15 percent for
7 individual classes with the exception of mopeds,
8 trailers, in excess of -- I'm sorry -- at a value of
9 twenty-five hundred dollars (\$2,500) or less, and off-
10 road vehicles.

11 For all vehicles other than motorcycles,
12 trailers and off-road vehicles classification offset
13 adjustments are applied ranging from minus -- minus 3.3
14 percent to plus 11.1 percent to achieve revenue
15 neutrality from rate group adjustments.

16 Capping of all rate changes at 20 percent
17 has been applied except for an average increase of 94.8
18 percent for mopeds and 73.2 percent average decrease for
19 motor scooters. Driver's licence premiums are to remain
20 unchanged at forty-five dollars (\$45). As well, service
21 and transaction fees and permits and certificate fees are
22 to bear no change.

23 In terms of the updated financial results,
24 the updated financial picture for 2005/'06 and '06/'07,
25 which were the subject of prior years rate applications,

1 are as follows.

2 Fiscal 2006 results are reflected in TI-
3 13, which is at Tab 3 of the book of documents.

4 For -- for 2005/'06 fiscal year the basic
5 insurance division recorded a net income of \$88.6
6 million; that compares with a forecasted net income of
7 \$53.8 million forecast last year; an improvement of \$34.8
8 million. The change was attributable primarily to an
9 improvement in forecast claims expenses of \$10.4 million
10 as well as higher forecasted investment income of \$26.9
11 million, due primarily to additional earnings from the
12 equity portfolio.

13 Reviewing briefly the results for fiscal
14 2007, and those are reflected at TI-14, at Tab 4 of the
15 book of documents. This is for the current year, that is
16 the year that we are in.

17 MPI is forecasting to have a net income of
18 \$34.7 million including a \$10.7 million transfer from the
19 Immobilizer Incentive Fund, that is known by the acronym
20 IIF. There is a \$24 million result in net income prior
21 to the transfer, and that is compared to a projected net
22 income of four hundred and sixteen thousand dollars
23 (\$416,000), including a \$1.8 million transfer from the
24 IIF forecast in the GRA last year. The result is a \$1.4
25 million loss before that transfer.

1 The improved experience is attribu --
2 attributable to an increase in the investment income now
3 forecast to be \$103.1 million, an improvement of over
4 \$28.1 million from last year's projection.

5 Dealing with the projected operating
6 results for fiscal 2008, that's the year with which we
7 are concerned in this application, the Corporation's
8 financial statements for that fiscal year are shown in
9 Sections TI-15 and TI-17 in Volume II, Part 2, and that's
10 at Tabs 5 and 7 respectively in the book of documents.

11 A net income of \$4.6 million is projected
12 for fiscal 2008 after the transfer from the IIF of \$11.1
13 million. There is otherwise a loss of \$6.5 million
14 before that transfer. Total earned revenues are
15 currently projected to be \$684.2 million, compared to
16 \$665.2 million forecast in fiscal 2006/'07.

17 This year's application assumes a 3
18 percent vehicle upgrade factor for 2007/'08 and that
19 factor reflects the renewal of the vehicle fleet through
20 customer disposal of older units and purchase of newer
21 ones.

22 As well, like last year's application,
23 this year's application assumes a volume factor, that is
24 the growth in the number of vehicles insured, of 2
25 percent for 2007/'08. Service fees are expected to be

1 \$18.1 million for 2007/'08, which is an increase from the
2 \$15.8 million forecast for 2006/'07.

3 Claims costs, claims and road safety
4 expenses, loss prevention expenses are expected to
5 increase to \$674 million compared to \$646.8 million for
6 2006/'07. Compared to last year's forecast, claims
7 incurred are projected to increase by over \$25 million.

8 Other expenses at \$100.6 million are
9 projected to increase by \$3.2 million in 2007/'08
10 compared to last year with operating expenses to increase
11 by \$1.4 million.

12 The projected underwriting loss for
13 2007/'08 is \$90.4 million while investment income is
14 forecast to be \$84 million. The result is that overall
15 the basic insurance program is to -- expected to have a
16 net loss of \$6.5 million before an \$11.1 million transfer
17 from the IIF. Net income for rating purposes is
18 projected to be \$4.6 million after that transfer.

19 In the application at hand, the average
20 rate adjustment for each major vehicle class is; for
21 private passengers -- private passenger vehicles, a 3
22 percent decrease; for commercial vehicles, a 5.4 percent
23 increase; for public service vehicles, a 2.4 percent
24 decrease; for motorcycles, an 8.4 percent increase; for
25 trailers, a 14.1 percent decrease; off-road vehicles are

1 to experience no change, resulting in an overall premium
2 decrease of 2.6 percent for the fleet.

3 After consideration of insurance use and
4 territory and capping and balancing for experience rate
5 adjustments, the results are modelled to assess the
6 impacts of various rate and classifications changes,
7 which yield the requested rate changes as follows.

8 74.5 percent of vehicles will receive a
9 rate decrease, with most decreases being less than fifty
10 dollars (\$50). 6.2 percent of vehicles will receive no
11 rate change. 13.2 percent will receive a rate increase of
12 up to twenty dollars (\$20). Four percent of vehicles
13 will receive an increase between twenty dollars (\$20) to
14 fifty dollars (\$50); 1.4 percent of vehicles will receive
15 an increase between fifty (\$50) and one hundred dollars
16 (\$100) and .7 percent of vehicles will receive an
17 increase greater than one hundred dollars (\$100).

18 Now, reviewing the evidence relative to
19 DVL, the acronym for driver and vehicle licensing
20 department, that is being treated as a fourth line of
21 business after the merger into MPI last year.

22 The DVL bottom line impacts the extension
23 line of MPI's business and that of course, is outside
24 this Board's jurisdiction. The net cost of DVL in
25 '06/'07 were \$29.5 million and are expected to decrease

1 to \$26.8 million by the year 2010/'11.

2 Recoveries are fixed at \$21 million and
3 smaller, resulting in extension funding a shortfall of
4 \$8.5 million in the current year's forecast; that is for
5 2006/'07.

6 A business process review has been
7 undertaken to identify ways MPI can maximize the benefit
8 to ratepayers and vehicle registrants and driver license
9 holders, made available through the merger. The budget
10 has gone \$8.8 million over the original estimate of \$20
11 million, driven by \$7.1 million for the proposed driver
12 rated -- safety rating program to be reviewed by this
13 Board next year.

14 Moving on to another major topic, namely,
15 the anti-theft initiatives undertaken by the Corporation.
16 The first is, known by the acronym WATSS, W-A-T-S-S, for
17 the auto -- Winnipeg Auto Theft Suppression Strategy.
18 That was started by the Provincial Auto Theft Task Force,
19 a partnership between MPI, the Winnipeg Police Service,
20 the Manitoba Justice Department and that was to monitor
21 young offenders convicted of auto theft and their
22 compliance with Court-imposed conditions.

23 MPI has a two (2) year funding commitment
24 of eight hundred and ninety-six thousand dollars
25 (\$896,000) per year, expiring in mid-2007. To date, the

1 program's results have been mixed due to rotation of
2 staff at the Winnipeg Police Service and new or older
3 offenders becoming involved in auto theft. However,
4 WATSS was intended as a bridging or short-term strategy
5 with the concept of engine immobilizers being MPI's long
6 term strategy, or long term solution to auto theft.

7 Speaking of immobilizers, this year has
8 seen a change to the previous immobilizer offer; mainly,
9 that the vehicles on the most-at-risk list, or the top
10 hundred and fifty (150) most stolen vehicles in Winnipeg,
11 are now eligible for a free immobilizer. As well, this
12 program was recently extended to all most-at-risk
13 vehicles throughout Manitoba.

14 All other vehicles remain eligible for 50
15 percent of the immobilizer cost of some two hundred and
16 eighty dollars (\$280) to be paid by MPI and the remaining
17 50 percent is to be financed by MPI over five (5) years.

18 All immobilized vehicles receive an annual
19 forty dollars (\$40) discount on their insurance premiums.

20 In addition, as at September 1, the most
21 at risk vehicles that are brought into Manitoba must be
22 immobilized prior to registration and most at risk
23 vehicles stolen after September 1 must be immobilized
24 before they can be put back on the road.

25 It should be noted that MPI has

1 acknowledged that the free immobilizer offer, having been
2 extended to MAR vehicles, that's the most-at-risk
3 vehicles, throughout Manitoba, was done more so for
4 publicity -- for public policy reasons in that a
5 financial payback really cannot be demonstrated.

6 MPI's goal is to have 90 percent of the
7 most-at-risk vehicles in Winnipeg immobilized by the end
8 of February 2008, which is approximately seventy-two
9 thousand (72,000) vehicles. As of September 27th, 2006,
10 there have been thirty thousand four hundred and ninety-
11 six (30,496) most-at-risk vehicles immobilized, so MPI is
12 at this stage, on target to meet this goal.

13 If interest in the program falls off over
14 the next number of months, MPI may request in the next
15 year's General Rate Application permission to levy a
16 surcharge against the owners of most-at-risk vehicles
17 that are not immobilized. Through the outlook period, to
18 2013/'14, MPI is forecasting savings attributable to the
19 immobilizer program of approximately \$130 million.

20 Dealing now with another major topic,
21 namely, investment income. Investment income is a major
22 component of MPI's income and historically has offset
23 annual underwriting losses. MPI is projecting
24 approximately \$84 million in investment income to the
25 basic insurance division for 2007/'08, the year of the

1 application.

2 MPI does not currently include what is
3 known as an equity risk premium in its forecasting; that
4 being, a premium which effectively rewards or recognizes
5 the greater risk in investing in equities rather than the
6 more stable and more predictable bond market. If an
7 equity risk premium of 1.5 percent were included,
8 investment income would be \$90.7 million. At 3 percent
9 ERP, or Equity Risk Premium, the projected investment
10 income would be \$97.1 million.

11 The size of the corporate portfolio for
12 the year of the Application is projected to be just over
13 \$2 billion, comprised of roughly 75 percent long term
14 bonds, 24 percent equities, 1 percent cash and short term
15 investments and .5 percent of venture capital.

16 The Department of Finance has ultimate
17 authority over MPI's investments, though there is a joint
18 investment committee in which MPI participates.

19 The Corporation has had a four (4) year
20 annualized return of 8.6 percent. The investment policy
21 statement of MPI has been revised to include a guideline
22 for realizing gains, based on the level of unrealized
23 gains relative to the book value of investments.

24 At present, the Corporation is holding
25 unrealized gains of approximately \$55 million.

1 There is a change in accounting policy to
2 be implemented as of March 1, 2007, which will require
3 MPI to show unrealized gains on its balance sheet in the
4 retained earnings section, under the heading, quote,
5 "Other Comprehensive Income", end of quote. It should be
6 noted, in concluding, that MPI has stated it should not
7 be regulated on a comprehensive income basis.

8 Moving on to the major topic of the RSR,
9 or the acronym for the Rate Stabilisation Reserve. We
10 have learned that the stated purpose over the years has
11 been to protect motorists from rate increases made
12 necessary by unexpected events and losses arising from
13 non-recurring events or factors.

14 The Corporation's position on the purpose
15 of the RSR according to Ms. McLaren, its CEO, if we were
16 -- quote:

17 "If we were writing this today, we
18 might write this to say that it's
19 intended to protect motorists, you
20 know, from large special surcharges to
21 rebuild the RSR made necessary by
22 unexpected events and losses." End of
23 quote.

24 That's a quote from page 435 and 436 of
25 the transcript of evidence.

1 That is an obvious change from the earlier
2 years of the Public Utilities Board review where a
3 catastrophic single event like an act of God or a major
4 hailstorm or flood was the rationale.

5 The application as filed projects the
6 balance of the basic RSR as follows: For 2006 fiscal
7 year, \$173.1 million; that's including consideration of
8 the \$37 million in the IIF and \$19 in SRE and extension
9 transfers.

10 For fiscal 2007 a balance of \$197.1
11 million, including consideration of the IIF with no SRE
12 and extension transfers.

13 For fiscal 2008, \$190.7 million including
14 consideration of the IIF, again with no transfers.

15 For 2009, \$185.6 million, again including
16 consideration of the IIF with no SRE and extension
17 transfers.

18 For 2010, \$188.8 million including
19 consideration of the IIF and, again, no transfer.

20 And for 2011, \$199 million including
21 consideration of the IIF with no transfers.

22 The Public Utilities Board RSR target is
23 \$65 million to \$100 million for rate setting purposes.
24 The Corporation, as we have heard, prefers the use of the
25 minimum capital test, or known by the acronym MCT, in

1 establishing the RSR range. The test -- the test
2 identifies risks based on the Corporation's current
3 financial statements.

4 The MCT test is a solvency test utilised
5 by private insurance companies which are regulated by the
6 Office of the Superintendent of Financial Institutions,
7 known by the acronym OSFI, it's OSFI. MPI has indicated
8 that the test is an industry best practice but
9 acknowledges that MPI is not subject to OSFI regulation.

10 Based on a range of 50 percent of the MCT
11 to 100 percent MCT, MPI proposes an RSR range of 107
12 million to 214 million. This range -- that's dollars --
13 this range is significantly lower than the 150 percent
14 target required by OSFI. We know that the Saskatchewan
15 Government Insurance, or SGI, uses a range of 100 percent
16 to 125 percent MCT, and ICBC, or the Insurance
17 Corporation of British Columbia, uses a minimum level of
18 100 percent MCT.

19 The range of 50 percent to 100 percent is
20 based on MPI's management judgment. The Board heard
21 testimony from MPI's actuary, Mr. James Christie, in
22 support of using the MCT and it also heard testimony from
23 CAC/MSOS's witnesses, Professors Hum and Simpson, both
24 economists who essentially advised against abandoning the
25 Board's preferred risk analysis approach in favour of

1 MCT.

2 In terms of the overall financial wellness
3 of the Corporation being a major consideration by this
4 Board, it is strong -- it appears to be strong with
5 retained earnings of \$43.1 million and \$47.2 million in
6 the extension division and SRE, respectively, at the end
7 of 2005/'06.

8 The Corporation has declined to file any
9 forecasts of retained earnings related to SRE and
10 extension, citing the Corp -- the Board's jurisdiction.
11 The Corporation's Board of Directors has indicated that
12 there are to be no more transfers of retained earnings
13 from extension and SRE to basic and that they will not be
14 made pending the outcome of this Hearing.

15 MPI's overall retained earnings for all
16 business lines totalled \$263.5 million at the end of
17 February 28th of this year. For fiscal 2007/'08, that is
18 the year of this application, that will result in the
19 basic insurance RSR being forecast at \$190.7 million,
20 including the IIF transfer, well in excess of the top end
21 of the Board's RSR range for rate setting purposes. This
22 amount does not include SRE and extension retained
23 earnings.

24 Moving on now to claims incurred. Claims
25 experience rate adjustments made by looking at historical

1 data and projecting that into the future to determine the
2 expected cost of claims for all the different categories
3 is the claims experience, and that is in order to achieve
4 revenue neutrality.

5 Net claims incurred results and forecasts
6 are as follows, briefly. And this is taken from TI-6,
7 which is at Tab 2 of the book of documents.

8 For PIPP coverage, that's the Personal
9 Injury Protection Plan, the actual results at the end of
10 fiscal '06 were \$194.5 million in claims incurred. The
11 forecast for the current fiscal year is \$226.2 million
12 and the projection for 2007/'08, the year with which we
13 are concerned in this application, PIPP costs are
14 expected to be at \$237.3 million.

15 Under the cover of collision the actual
16 results for the past fiscal year were 207.3 in collision
17 -- \$207.3 million in claims for collision costs, and \$228
18 million being forecast for the current year with the
19 projection for 2007/'08 being \$241.1 million.

20 In terms of the comprehensive cover, the
21 actual results in terms of net claims incurred, as at
22 February 28th of this year were 68 -- \$68.3 million, the
23 forecast for the current year being \$62 million, and the
24 projected for 2007/'08 being \$60.6 million, recognizing
25 the reduced theft costs.

1 The total for net claims incurred as at
2 the end of February 28th, 2006 was \$520.9 million, the
3 forecast for the end of this current year is \$550.7
4 million, and the projection for 2007/'08 is \$574.9
5 million.

6 Claims incurred are, therefore, projected
7 to increase by some -- by some \$54 million or 9.4 percent
8 over the next two (2) years. We heard evidence and there
9 was evidence filed with the application relative to claim
10 costs control initiatives for bodily injury and all
11 perils and those continue to be implemented and are
12 addressed in SM-5.3 and 5.4 of the Volume I of the
13 application.

14 Dealing now with motorcycles, mopeds and
15 scooters. If the increase in moped rates were capped at
16 20 percent, the rates for other vehicles would be
17 slightly higher. If the decrease in motor scooter rates
18 were capped at 20 percent, there would be virtually no
19 change to other vehicles due to the small number of
20 registered motor scooters.

21 MPI is requesting that an exception to the
22 20 percent maximum increase be made for mopeds, where
23 94.8 percent increase is proposed, as the current rate
24 structure is inequitable in comparison to motor scooters.
25 This would result in 91 percent of moped owners facing an

1 increase of a hundred dollars (\$100) or more with a
2 maximum being a hundred and eighteen dollars (\$118).

3 Over a number of years we've heard that
4 MPI's been phasing in a rate line adjustment for
5 motorcycles and that will be complete in 2009. The data
6 in the current application reflects the effects of the
7 Board's decision last year with respect to loss transfer
8 which has lowered the required rate increases for
9 motorcycles and increased the required rate increases for
10 commercial vehicles. All other classes are, essentially,
11 unchanged.

12 Briefly, under the heading of Claims
13 Expenses, there has been an increase in the current year
14 over last year of some 23 percent with a further
15 projected increase for the year of the Application of
16 1.93 percent.

17 Operating expenses are attributable to
18 basic -- or attributable to basic, have increased to
19 \$39.8 million in the current year from \$36.8 million last
20 year and are projected to increase further to \$41.3
21 million in the year of the application.

22 Relative to MPI's safety initiatives, the
23 three (3) main priorities continue to be occupant
24 restraint or seatbelt usage, impaired driving prevention,
25 and unsafe speed. However, the largest expenditure in

1 the current year relates to auto crime prevention or
2 anti-theft strategies with Basic's share being some \$12.3
3 million.

4 Under the heading of Capital Expenditures,
5 the main Corporate expenditure is a business process
6 review that I mentioned earlier, now being undertaken.

7 It has an expected budget from 2005/'06 to
8 2008/'09 of some \$28.7 million. Essentially, the
9 business process review is to identify service
10 improvements and cost reductions by way of changes
11 through MPI's current business practices. The total
12 amount of the current -- of capital expenditure is
13 forecast for basic for the year of the Application is
14 \$15.5 million.

15 Finally, under some miscellaneous issues,
16 interprovincial trucking for one, there is at present a
17 rate subsidization being borne by MPI rate payers in
18 favour of interprovincial truckers with respect to injury
19 claims costs, approximating \$1.8 million per year over
20 the last five (5) years.

21 In terms of sustainable development,
22 suffice it to say that MPI will continue to consider the
23 contributions it can make to sustainable development in
24 Manitoba. And, to my understanding, it has undertaken to
25 at least review or research the concept known by the

1 acronym of PAYD, P-A-Y-D, or Pay-As-You-Drive insurance.

2 And finally, with respect to driver safety
3 rating, MPI is currently undertaking a process to
4 implement a new system to replace the current Bonus/Malus
5 system and that's to be the subject of a special hearing
6 in May of next year. The cost of this initiative is to
7 be \$7.4 million with an additional \$1.7 million
8 contingency. And the target is to implement the new
9 system by August 1, 2008 with transition for all drivers
10 to occur by July 1, 2009.

11 Those are some of the issues arising from
12 this Hearing, Mr. Chairman, and in closing, I would like
13 to thank the Board, the Intervenors, MPI's panel, MPI's
14 Counsel for the indulgence and cooperation extended
15 during the course of this Hearing. Thank you.

16 THE CHAIRPERSON: Thank you, Mr.
17 Saranchuk. We'll move now into the Intervenors and first
18 up is Consumer Association of Canada Manitoba Society of
19 Seniors, Mr. Williams and Ms. Bowman.

20 MR. BYRON WILLIAMS: Thank you, Mr.
21 Chairman. Just before we start, there's one (1) handout
22 that I would like to refer to but we haven't provided it
23 to Mr. Gaudreau yet, nor have we shared it with Mr.
24 McCulloch, but it is sourced from the record. I wonder
25 if you'll accept that?

1 I -- we'll share it with you in...

2

3 (BRIEF PAUSE)

4

5 THE CHAIRPERSON: Mr. Williams...? Mr.
6 McCulloch...?

7 MR. KEVIN MCCULLOCH: Yes, Mr. Chairman.
8 I believe that the handout does reflect information that
9 was elicited in cross-examination by Mr. Williams.

10 THE CHAIRPERSON: Yes.

11

12 (BRIEF PAUSE)

13

14 FINAL SUBMISSIONS BY CAC/MSOS:

15 MR. BYRON WILLIAMS: You aspire for -- so
16 much for me, Mr. Chairman. With me is Ms. Desorcy or
17 with -- behind me, looking carefully over my shoulder is
18 Ms. Desorcy. I thought I might have exhausted her and
19 Ms. Hunter after the two and a half (2 1/2) hours I took
20 getting instructions from them yesterday, but she's here
21 cheering me on; I hope.

22 Mr. Chairman and Members of the Board,
23 good morning again. And Mr. Saranchuk did his thank you
24 at the end. I just -- because I tend to forget these --
25 I do want to, again, thank Board Counsel and Board

1 Advisors. I think they make our job much easier and we
2 learn a lot from both their interrogatories and their
3 questions. So I want to express our appreciation to
4 them.

5 For the past two (2) weeks I've been
6 taking some shots because I didn't bring any props to the
7 Hearing; you know, usually I bring dice or cards or
8 coins. I didn't bring a prop because I've been carrying
9 around this weighty tome, being Volume II of the -- the
10 Kopstein Report. This tattered copy I've -- I've been
11 reading through religiously for quite some time.

12 And I think, in particular I recommend to
13 the Board Position Paper Number 7, an excerpt of which
14 was provided as a -- as an exhibit in this proceeding.

15 And why I think the Kopstein report is so
16 interesting, valuable, is it really sets out the roots of
17 many of the debates that we're still having today. It
18 chronicles some of the trials and tribulations of this
19 very proud and very important Crown corporation at a
20 different time, during the 1980's, the mid-1980's; a time
21 before the Corporation had an internal actuary, a time
22 before the Public Utilities Board was granted
23 jurisdiction over changes to the rates for service to
24 Manitoba Public Insurance, a time when the Corporation
25 appeared to consider budgeting for a loss to be

1 acceptable practice.

2 And we all know, based upon our own
3 memories and also based upon this excerpt from Kopstein
4 which was provided in -- in the record, that the -- the
5 1986/'87 and '87/'88 years were very tough years for the
6 Corporation. In '86/'87 it faced a \$62 million loss,
7 almost equally contributed to, one third/one third/one
8 third, by three (3) -- three (3) things:

9 1) Budgeting for loss.

10 2) Adverse weather conditions.

11 And 3) A significant actuarial
12 adjustment.

13 The thing that I find so interesting and
14 so valuable, is that out of these trials and
15 tribulations, out of the experience forged by adversity,
16 came a Corporation which certainly in my client's views
17 is stronger, more stable, certainly better regulated and
18 in my client's view also probably better managed.

19 Indeed, when we look to the current MPI, a
20 modern, relatively dynamic Crown corporation, with
21 reserves in -- in basic and extension and SRE, as Mr.
22 Saranchuk just summarised, well in excess or somewhat in
23 excess of a quarter of a billion dollars, it's hard to
24 imagine that we're talking about the same corporation
25 that we saw in the mid- 1980's.

1 Much of the credit for this should go to
2 the Corporation itself. It's handled significant
3 challenges, such as the transfer -- the transition to no-
4 fault. And as Mr. Palmer confirmed in his cross-
5 examination by Board Counsel Everard, it's greatly
6 improved its forecasting ability.

7 It's come a long way from the first year
8 of -- or the '95/'96 year of PIPP, when it -- there was a
9 16.6 percent variance from forecast.

10 With no undue modesty, when we look at the
11 improved situation of the Corporation, I think it's fair
12 to say some of that credit should also go to consumers.
13 In the early 1990's it was consumers who were saying,
14 Don't budget for loss.

15 In the year 2000 and -- with regard to the
16 2004/'05 rate application, again consumers were arguing,
17 Don't budget for loss; we don't want to go back to the
18 bad days -- the bad old days of the mid-1980's.

19 And I think it's also consumers who
20 deserve some of the credit for the change in the
21 Corporation's investment policy. Some of the pushes that
22 were made in the 1990's were instigated by consumers and
23 consumer witnesses.

24 Much of the credit, as well, for this
25 improved situation should go to His Honour Judge

1 Kopstein, who way back in 1988 offered a recipe and the
2 key recommendations to the -- which underlie in our
3 submission the Corporation -- the strong, healthy
4 Corporation we have today.

5 What were those four (4) key
6 recommendations?

7 1. Don't budget for a loss.

8 2. Build the reserve for variances, such
9 as weather, to protect against those extreme events,
10 those outliers way beyond forecast.

11 3. In setting these reserves, don't rely
12 upon a private sector test. Realize that the reality of
13 Manitoba Public Insurance, a compulsory product in a
14 monopoly environment with the implicit backing of the
15 Government, is a different reality, than the reality of
16 private sector companies.

17 And 4th, once you've established an
18 appropriate range for your reserves, if you get outside
19 those reserves built them back up again; what we now call
20 surcharges.

21 Finally, since I'm giving out credit to
22 MPI and to consumers and Judge Kopstein, I think a fair
23 bit of it goes certainly on behalf of my clients, to the
24 Board itself. It was this Board which in the mid-1990's
25 and the late 1990's took the bull by the horn and gave

1 substance to the Kopstein suggestions.

2 It approved an RSR rebuilding charge --
3 rebuilding plan, by a surcharge. It developed a
4 comprehensive approach to establishing a rate
5 stabilization reserve; first of all, by asking what is
6 the purpose of the RSR; secondly, by asking given its
7 purpose, how do we determine an appropriate amount; and
8 third, by asking in the event that we're somehow outside
9 the appropriate amount -- outside that range, what do we
10 do, how do we rebuilt it in bad times, how do we return
11 excess reserves to consumers in good times?

12 And again, my clients would submit that
13 the Board also deserves credit for its decision with
14 regard to the '04/'05 GRA, when it said no to a rate
15 smoothing application by MPI, when it was seeking to
16 budget for a loss; when it was seeking to budget for a
17 loss, notwithstanding the facts that its reserves were
18 below -- not only the PUB target range, not only the MPI
19 target range, but well below almost \$70 million below the
20 amount suggested by the DCAT.

21 I want to turn to the actual risk
22 analysis, which I would suggest is a product of the
23 recommendations of His Honour Judge Kopstein and the
24 efforts of MPI consumers and the Public Utilities Board
25 over the last better part of a decade to come to grips

1 with how should we give reality to the suggestions made
2 by Judge Kopstein.

3 As I've said before, the first question
4 asked by the risk analysis is, what are you trying to
5 achieve? The answer, and Mr. Saranchuk spoke to it this
6 morning, the RSR is intended to protect motorists from
7 rate increases made necessary by unexpected events and
8 losses arising from non-recurring events or factors.

9 There's the question. The issues is the
10 impact on rates, not the question of whether MPI will
11 stay in business.

12 And what's the RSR for? It's to mitigate
13 rate impacts in response to unforeseen events. In
14 essence, variances of the forecast -- from the forecast
15 to the actual. By answering what the RSR is for, we can
16 also answer what it's not for.

17 It's not there to ensure the MPI can pay
18 claims. MPI is not like a private insurer who can't
19 raise rates after a bad year due to competition. The RSR
20 is not there due to concerns about insolvency or claim
21 payments.

22 In essence, we've created a fund to
23 protect ratepayers against large, unforeseen events that
24 do not occur frequently.

25 MPI has been authorized to pre-collect a

1 certain amount. The hard part, of course, is what's a
2 certain amount? How do you make sure you don't collect
3 too little or that you don't over collect?

4 The Board, in its wisdom, has said the RSR
5 should not just be a number, it should be a range, with
6 the purposes of the lower and upper bounds of the RSR
7 target range being trigger points. If below the lower, we
8 rebuild with a surcharge; if above the upper, we rebate
9 via surplus dividend.

10 So, given the purpose -- given the trigger
11 points, how do we get to the rate range? The approved
12 method is to quantify risks looking at the 95 percent or
13 97.5 percent probability that the RSR would drop below
14 zero.

15 On the operational side, we use the risk
16 analysis; a tool, and I think Mr. Todd made this point
17 very well in evidence a couple of years ago, which MPI is
18 very familiar with. Essentially, the risk analysis uses
19 past experience to predict the -- the distribution of
20 forecast errors in the future. And there's a particular
21 focus on the size of prospective negative errors or
22 outliers that might exceed the RSR.

23 On the investment side now, of course, we
24 use the VAR.

25 And it's important just to go back to

1 first principles and to understand that the consequence
2 of the RSR dropping, dropping outside the range, is not
3 that claims don't get paid but rather that a larger than
4 otherwise indicated rate increase -- increase is
5 required.

6 And the reason that we're prepare to
7 tolerate some risk of going below that range, is that the
8 consequence is a rate increase; it's not insolvency.

9 Essentially, the Board has looked at a
10 trade off before how much you can -- how much you can
11 pre-collect from customers and put into the RSR, either
12 deliberately or by luck, in order to avoid future rate
13 increases relating to large, unforeseen events that do
14 not frequently recur. The issue is a timing one and the
15 Board has wisely recognized that there's a limit to how
16 much consumers are willing to prepay.

17 There's another critical element of the
18 PUB approach to setting the RSR into the targets and also
19 the dividend rebate policy. And it's not expressed in
20 our view, but we would submit that it's implicit. It's
21 the assumption that the regulator will appropriately
22 manage the rates for service of the Corporation, i.e.,
23 the regulator won't allow the Corporation to budget for a
24 loss.

25 It will require it to re -- have a

1 rebuilding plan in place when the reserves get below the
2 target level. And we think that's implicit if not
3 necessarily explicit in the plan.

4 CAC/MSOS firmly believe that this
5 approach, this risk analysis, is an approach that the
6 regulator can be proud of and that consumers can be proud
7 of.

8 It's not a situation like in British
9 Columbia where the appropriate range, i.e., the MCT
10 range, is set by a government fiat. It's set by the
11 Cabinet not by an independent regulatory process. It's
12 not a situation like in Saskatchewan where we're not
13 quite sure what -- what happens there, but it's clear
14 that it's -- it's not determined by an independent
15 regulator.

16 In the -- in the view of CAC/MSOS, the
17 Manitoba approach builds upon Manitoba's unique
18 experience using Manitoba's own data and a methodology
19 with which MPI is intimately familiar.

20 Put another way, the current regulatory
21 approach respects the history and the experience of MPI
22 and it seeks to avoid the mistakes of the past while
23 building on the rich experience of the last few years.

24 In the respectful view of CAC/MSOS, this
25 approach has been under-challenged by MPI for the past

1 three (3) or four (4) years. The challenge began, in the
2 view of CAC/MSOS, in the 2004/'05 General Rate
3 Application with the attempt by MPI to repudiate Kopstein
4 in the sense that they were trying to -- brought in a
5 projected or budgeted loss in the General Rate
6 Application.

7 Last year we saw the Corporation repudiate
8 the advice of Kopstein again, that it not adopt a private
9 sector test in setting their RSR, as it officially asked
10 the PUB to adopt the MCT.

11 This year we have seen the Corporation
12 appear to reject historical facts. For example, at page
13 64 and page 65 of the transcript there seems to be a
14 suggestion that the problem incurred by the Corporation
15 way back in 1986 and 1987 was exclusively related to
16 actuarial adjustments, when we know instead that they
17 were related to budgeting for a loss to weather variances
18 as well as actuarial adjustments.

19 In the current application we have also
20 seen the Corporation, in the respectful view of CAC/MSOS,
21 appear to reject part of the historical tradition of the
22 RSR by downplaying the importance of unforeseen variances
23 due to weather or to catastrophe like hail,
24 notwithstanding the \$19 million variance which -- due to
25 weather which took place in '86/'87 as well as the 12

1 million variance in '95/'96, and notwithstanding its --
2 the Corporation's own evidence last year where I could
3 swear that the need to protect against heightened
4 catastrophe risk was central to its argument in favour of
5 the RSR.

6 More importantly in this proceeding, and
7 Mr. Saranchuk alluded to this in -- in his submission, we
8 have seen the Corporation, in our view, or in the
9 respectful view of the CAC/MSOS, radically repudiate
10 twenty (20) years of thinking on the RSR by suggesting
11 that we need reserves which are large enough, not only as
12 Kopstein and the PUP have found, to buy a bit of time
13 while we rebuild the RSR's, MPI now says, and Mr.
14 Saranchuk quoted that -- that statement, that we need an
15 RSR to protect consumers against an RSR surcharge.

16 Now, of course, we haven't heard the
17 Corporation argue that we need a great big RSR to protect
18 consumers against an RSR rebate, but perhaps that's the
19 implicit thrust of their argument on this point.

20 Taken together, when you look at the big
21 picture, over the past few years we have seen the
22 Corporation invite the PUB to reject history and to rely
23 upon the Corporation's own judgment as -- as to the
24 appropriate -- appropriate purpose of the RSR and the
25 appropriate level of reserves to protect Manitoba

1 ratepayers.

2

3

(BRIEF PAUSE)

4

5 MR. BYRON WILLIAMS: Just by way of a not
6 very clever segue and just to summarise, the position of
7 CAC/MSOS is that the Corporation is inviting the PUB to
8 reject or to radically change the original purpose of the
9 RSR by suggesting that it's even to protect against an
10 RSR surcharge, and secondly, to repudiate the many years
11 that have been spent refining and developing the risk
12 analysis. And -- and CAC disagree on both points.

13 In terms of whether MPI has erroneously
14 re-interpreted the original purpose of the RSR, we would
15 direct your -- your attention to the transcript of this
16 proceeding.

17 And I'm not going to go through this. Mr.
18 Saranchuk in the first Wednesday of the Hearing covered
19 this in some detail. And he also covered this at pages
20 741 -- or, excuse me, 471 to 475 of the transcript, when
21 he put to MPI the thrust of the Board's orders back in
22 Board Orders 168-90 and 174-92. There's no need to go
23 over that.

24 I'd also direct when the -- when the Board
25 is looking at whether MPI's approach is inconsistent with

1 history to refer to the CAC/MSOS cross-examination at
2 pages 1652 to 1659 of the transcript; in which we discuss
3 the purpose of the RSR as identified by Judge Kopstein.

4 CAC/MSOS believes that those transcript
5 references establish, first of all, that the MPI approach
6 is out of step with history and secondly that the
7 historical reasons for developing the RSR in the way that
8 we did are still just as valid today.

9 CAC believe, and MSOS, that the historical
10 approach of prudent fiscal management in order to protect
11 the Corporation ratepayers including, don't budget for a
12 loss, build prudent reserves, rebuild if too low, rebate
13 if too high; have stood the test of time; that's why they
14 rejected the smoothing approach of MPI in 2004/05 and
15 that's why they reject the MPI proposal today.

16 In particular, and I canvassed this with
17 my clients yesterday, CAC/MSOS take issue with the idea
18 that the RSR should be so large as to forestall any need
19 for surcharges or implicitly, so large as to imply any
20 possibility of a rebate.

21 When CAC/MSOS look at the RSR today, they
22 see it as a measured way to provide some security against
23 unforeseen variances, to protect consumers against
24 exorbitant rate increases.

25 But they also note that if the Corporation

1 pre-collects too much money, that's money that should --
2 would be better off in consumer's pockets, where they can
3 use it most prudently in their self-interest.

4 Just as importantly, CAC/MSOS have the
5 concern that if the Corporation has too much in reserve,
6 it will be less rigorous in its fiscal accountability and
7 they note, just on that point, that the Corporation is
8 looking at forecast increases in operating expenses for
9 '06/'07 of 8.34 percent and for the -- and the change
10 again from '06/'07 to '07/'08 of 3.59 percent.

11 CAC/MSOS are organizations which manage
12 tightly to budget. They think that this is, you know,
13 it's not always comfortable, but for those corp
14 organizations it allows them to manage better, it allows
15 them to be more fiscally prudent, it allows them to be
16 more entrepreneurial by necessity.

17 That's the same wish that they bring to
18 MPI. If MPI has too much in its pockets, CAC/MSOS are
19 concerned that it becomes too comfortable.

20 So, recommendation 1 of CAC/MSOS is to
21 maintain the original purpose of the RSR. Do not accept
22 the radical interpretation offered by MPI.

23 Mr. Chairman, I've got -- this is kind of
24 a -- not a bad segue. I can stop here for five minutes
25 and then -- then move through and I'll probably carry you

1 through to a bit after 11:00.

2 THE CHAIRPERSON: Okay. Very good then.
3 We'll have a break now.

4
5 --- Upon recessing at 10:02 a.m.
6 --- Upon resuming at 10:15 a.m.

7
8 THE CHAIRPERSON: Mr. Williams, Ms.
9 Bowman?

10
11 CONTINUED BY MR. BYRON WILLIAMS:

12 MR. BYRON WILLIAMS: Thank you. We had
13 just addressed the disagreement of CAC/MSOS with the
14 purpose of the RSR proposed by Manitoba Public Insurance.

15 We're now moving to the other big corner
16 of their argument, the -- the MCT and the proposal to
17 replace a risk analysis with the MCT and to establish an
18 MCT target range for the RSR judgmentally selected to be
19 between 50 percent and 100 percent of the MCT ratio.

20 And it'll come as no surprise to you that
21 CAC/MSOS take issue with the proposal to use the MCT for
22 the purpose of setting the RSR.

23 But I want to -- before I get to the --
24 the -- the merits of that argument, I want to make a key
25 point. Mr. Todd made it last year as I was reviewing his

1 oral evidence.

2 I'm not sure Dr. Hum made it in his
3 written evidence, but he tried to make it strongly in his
4 oral evidence as well.

5 And the point is, CAC/MSOS are certainly
6 not arguing that MCT and DCAT are bad tests. They're not
7 taking issue with whether they're appropriate in the
8 context of OSFI. What they are taking issue with, is
9 whether they're the correct tests for the purposes
10 developed by the RSR and by the PUB over history.

11 And we've already discussed what -- from
12 the purpose -- from the perspective CAC/MSOS what the
13 purpose of the RSR is and also why CAC/MSOS believe that
14 the risk analysis is a good approach.

15 I want to elaborate on why in the -- in
16 the CAC/MSOS view, the PUB should not use MCT/DCAT for
17 purposes of determining an appropriate RSR.

18 The starting point is to recognize that
19 the MCT was created by a different regulator with a
20 different mandate in a different competitive context, for
21 a different purpose. And recall that I'm pretty
22 confident you're aware of your own jurisdiction which is
23 over rates for service.

24 And the PUB, of course, regulates one (1)
25 single auto insurance company operating in monopoly

1 environment, offering compulsory products. So, when it
2 comes to auto insurers, MPI is, in effect, the apple of
3 the regulator's eye. It's the only one you got.

4 By contrast, OSFI has no jurisdiction over
5 rates for service and to the best of Mr. Christie's
6 knowledge, no rate setting role and that's at page 1179
7 of the transcript. Instead, its mandate is well set out
8 in its annual report which is marked as CAC/MSOS Exhibit
9 number 8.

10 And I won't go through in burdensome
11 detail the entire mandate, but if you go to page 77
12 you'll see a key one is:

13 "To supervise federally regulated
14 institutions to determine whether they
15 are in sound financial condition and
16 meet a minimum plan, funding
17 requirements respectively, and are
18 complying with their governing law and
19 supervisory requirements."

20 And if you stay with that exhibit and this
21 was also acknowledged by Mr. Christie in the transcript,
22 rather than the one (1) -- oh, thank you so much, rather
23 than the one (1) auto insurer under the PUB's
24 jurisdiction, OSFI, O-S-F-I, regulates approximately a
25 hundred and eighty-nine (189) companies with assets in

1 the range of \$91 billion, and it does so, not companies
2 in a monopoly environment, but in a vibrant competitive
3 market.

4 And that contrast between those two (2)
5 regulatory roles is very apparent. The key issue before
6 the Public Utilities Board: rates for service. At the
7 end of the day, you're looking at a just and reasonable
8 rate and the balance between ratepayers and the
9 Corporation.

10 When you look instead to how OSFI
11 interprets its mandate, and I direct you to pay 16 of --
12 of the CAC/MSOS Exhibit 8, its mandate is very different.

13 It acknowledges the need to allow
14 institutions to compete effectively and take reasonable
15 risks. It recognizes that management, Board of
16 directors, and plan administrators are ultimately
17 responsible and that financial institutions can fail.

18 It sees its key strategic objective in
19 terms of financial institutions, and this is at page 16
20 of Exhibit CAC/MSOS number 8:

21 "To regulate and supervise, to
22 contribute to public confidence in
23 Canada's financial system and safeguard
24 from undue loss, OSFI's..."

25 I might have misspoke when I said that

1 earlier.

2 "...safeguards depositors, policy
3 holders, and private pension plan
4 members by enhancing the safety and
5 soundness of Federally regulated
6 financial institutions."

7 The question posed by the RSR:

8 "How do we protect ratepayers from
9 undue rate increases in the face of
10 large unforeseen rarely-occurring
11 losses?"

12 The question posed by OSFI is quite
13 different, and I'd refer you to -- when you -- at your
14 leisure, to CAC/MSOS Number 7, which sets out an advisory
15 from OSFI dated December 2, '03:

16 "What is the purpose of the 150 percent
17 MCT ratio?"

18 In the words of OSFI:

19 "The supervisory target of 150 percent,
20 while not measuring solvency in the
21 strict sense of the term, is a
22 regulatory trigger point. A company
23 that breaches the supervisory target of
24 150 percent will attract increased
25 regulatory attention and at a minimum

1 an early warning intervention status."

2 Again, when you look at how OSFI
3 interprets the MCT, go to page 2 of that same advisory
4 report:

5 "OSFI's regulatory supervision does not
6 attempt to ensure that no company can
7 ever fail, rather OSFI attempts to
8 intervene at an early stage in a
9 company's difficulties for there to be
10 a realistic prospect for the situation
11 to be rectified.

12 The purpose of having companies
13 establish and operate target capital
14 levels at or above the supervisory
15 target level is to provide adequate
16 time for them to revolve -- resolve
17 financial problems that may arise [and
18 I'll underline this] while minimizing
19 the need for OSFI's intervention."

20 A very different purpose.

21 And the point to underline is this is not
22 the question posed by the RSR, which is protecting from
23 impacts from rate increases. Instead, the MCT can be
24 seen to be essentially survival related, minimizing
25 regulatory invention by -- for a very busy regulator with

1 a hundred and eighty-nine (189) companies to supervise, a
2 test to -- a regulatory trigger point. It asks a
3 different question in a different context.

4 And I thought it was interesting that Mr.
5 Christie in his pre-filed written evidence doesn't deny
6 the solvency purpose of -- of the MCT. He says, at page
7 2 of his evidence, that it's more than just a solvency
8 test, it's really a measure of the relative financial
9 strength of various insurers, but he doesn't deny it's a
10 solvency test. And I'll go to that relative financial
11 strength in just a minute.

12 So in essence the MCT, it's a good tool
13 for a busy regulator supervising a hundred and ninety
14 (190) companies under its jurisdiction, in a competitive
15 market. It's a quick test to see, are there problems
16 going to solvency, are there problems which raise the
17 issue of whether the Corporation will lack sufficient
18 capital to weather adverse events in the context of a
19 competitive marketplace.

20 So one of the key issues that CAC/MSOS
21 take with -- with the MCT is it asks the wrong question.
22 The other key issue that they have with the MCT is that
23 it doesn't appropriately measure and not in a
24 quantifiable way the three (3) things that critically
25 distinguish the MPI experience from those of the

1 companies under the OSFI jurisdiction. Namely, it's a
2 monopoly insurer offering a compulsory product with
3 implicit government support.

4 So, in summary, in terms of the MCT,
5 CAC/MSOS suggests that they ask the wrong question and it
6 doesn't measure the real strength of the Corporation.

7 Now, MPI may try to arbitrarily amend the
8 ratio to address the fact that it asks the wrong question
9 and fails to measure the true strength of the
10 Corporation. But in the respectful view of CAC/MSOS, to
11 adopt that judgmental approach is to simply endorse a
12 number, not to prove a methodology, which offers any
13 analytical reader.

14 Now, in the course of his evidence, Mr.
15 Christie suggested, at least, and I hope I'm not doing
16 injustice to his evidence; he suggested that well, if you
17 want to know what kind of MCT ratio is appropriate for
18 Manitoba Public Insurance, you can get some guidance in
19 that by using the DCAT or dynamic capital adequacy test.

20 Again, CAC/MSOS takes issue with that
21 approach. And while they have no doubt that the DCAT
22 serves a valuable purpose in testing the adequacy of
23 capital for private sector companies in a competitive
24 market, they raise two (2) primary concerns about its
25 analytical value as it relates to the purpose of the RSR.

1 The first issue with the DCAT relates to
2 the fact that the PUB in terms of the RSR, has expressly
3 said that its operating under certain confidence levels,
4 95 percent confidence level, 97.5 percent confidence
5 level, and that's -- that's setting the outer limits of
6 the range of the RSR.

7 Essentially the PUB has indicated that
8 seeking a reserve of a magnitude as made to correspond to
9 a one (1) in twenty (20) year or a one (1) in forty (40)
10 year event.

11 Mr. Christie in his evidence, repeatedly
12 suggested and this is on October 11th, 2006, that he was
13 testing for the adequacy of reserve for that one (1) in
14 one hundred (100) year event.

15 And moreover when you actually got to the
16 heart of his -- the DCAT test as applied to MPI, the 3
17 percent adverse inflation increase; he indicated -- and
18 this is at page 1191 of the transcript that, of course,
19 it was mandatorily directed by his code of practice.

20 But there was no guide as to whether this
21 was a one (1) in fifty (50) probability; a one (1) in one
22 hundred (100); or even a one (1) in two hundred (200)
23 year event. So this is not meant of a criticism of Mr.
24 Christie, he has to test what his standards of practices
25 tell him to test.

1 Nor is it meant as a criticism of the
2 actuarial standards of practice. In a different
3 environment, CAC/MSOS is quite sure it's an appropriate
4 approach. But the fact is, something like that offers
5 very little guidance when you're testing for a one (1) in
6 twenty (20) or one (1) in forty (40) year event.

7 Especially when you're not sure if you're
8 testing a one (1) in fifty (50), a one (1) in one hundred
9 (100) or a one (1) in two hundred (200) year scenario.

10 The other key concern that CAC/MSOS have
11 with the DCAT approach, is in their view it offers little
12 insight into an appropriate reserve in the context of the
13 original purposes of the RSR. And I'll elaborate on
14 that.

15 And if you recall the key point from
16 Kopstein in 1988 and this same point was made by the
17 Public Utilities Board in the 1990's; the RSR is only one
18 part of a broader approach endorsed by Kopstein and the
19 Public Utilities Board to ensure that Manitoba ratepayers
20 did not see a repeat of the experience of 1987/'88.

21 Again, to remind you, Kopstein had a
22 number of key recommendations. Improve your forecasting
23 by an internal actuary, and test those numbers, as well,
24 by external reviews, by the external actuaries, by
25 auditors, by the regulator.

1 Another key recommendation, don't budget
2 for a loss. Another key recommendation, rebuild the RSR
3 when its below that target level.

4 Yet when you look at the inflation
5 scenario, the plausible assumptions developed by Mr.
6 Christie, those don't reflect that Kopstein Public
7 Utilities Board reality.

8 And I provided for the Board's benefits,
9 because it's kind of hard to articulate, just this one
10 (1) page -- page handout without footnotes because I
11 dictated it about 12:30 at night, so I apologize for
12 that.

13 But, its source is -- the source for this
14 -- for the first two (2) lines is from the transcript,
15 pages 1197 and 1198 and for the last three (3) lines is -
16 - is the actual evidence of the dynamic capital adequacy
17 testing of Mr. Christie from September 2005 and I believe
18 it's page 11, but I'm going off of memory.

19 So this is the catastrophic management
20 action scenario of Mr. Christie and I just want to walk
21 you through it quickly so you understand the point that
22 I'm attempting to make.

23 You see in March 2005, we have this
24 unanticipated rate increase of -- excuse me,
25 unanticipated inflationary effect of about 3 percent. No

1 relative rate increase, so there's an implied rate
2 shortfall of 3 percent.

3 Notwithstanding the fact of that variance
4 from forecast in March 2006, again no rate increase, an
5 implied rate shortfall of plus 6 percent.

6 Again, March 2007, there is a rate
7 increase, a late breaking one of plus 3 percent but again
8 an implied rate shortfall of 6 percent and again, even in
9 March 2008, plus 6 percent but implied rate shortfall of
10 plus 3 percent. Finally, by March 2009, there's a no
11 implied rate shortfall.

12 So remembering the purpose of Kopstein,
13 remembering the approach that he recommended, look at the
14 key assumptions that Mr. Christie has made here and first
15 of all I -- and again, this is set out in the transcript
16 at page 1197.

17 For the '06 year, at 1197 he indicates:

18 "It would probably be -- there would
19 probably be some indication of a need
20 for additional rate increases. But
21 there might be some reluctance both on
22 behalf of MPI management to ask for
23 rate increases immediately and on
24 PUB's part to allow a significant rate
25 increase."

1 So, that doesn't sound like the PUB that I
2 know and so that's something that in the -- in the
3 scenario where there's evidence of a need for an
4 additional rate increase but no regulatory action.

5 And then I went through this in cross-
6 examination with Mr. Christie. When you get to the
7 '08/'09 year, MPI, at that point in time, and it's not on
8 this little table, but it's facing the experience of a
9 \$51 million loss in '06/'07 and it's with an MCT of minus
10 6.5 percent, breaching -- breaching that target range
11 with prejudice, yet no RSR surcharge. And that -- that
12 is set out at pages 1186 and 1187 of the transcript and
13 also page 1204.

14 So look at these kind of key assumptions
15 of -- of Mr. Christie and then question when -- how much
16 value it offers in terms of setting the Rate
17 Stabilization Reserve.

18 Assuming, 1, that PUB will not direct a
19 surcharge or rebuilding, even when the RSR's far below
20 target range.

21 Number 2, that even though there's an
22 indicated rate increase by the 2006/07 year, MPI is not
23 being directed to -- to break even.

24 And the other assumption, of course, is --
25 is that there is a -- not very much action in terms of

1 trying to create -- to respond appropriately to the
2 actual forecasts that are coming out here.

3 If you're three (3) -- if you're having
4 unanticipated 3 percent rate increases due to an -- or a
5 3 percent inflation effect, certainly that would be --
6 doesn't sound like the Don Palmer I know.

7 And I think Mr. Christie inadvertently
8 undermined the -- the value of this analysis when his own
9 -- with his own comments at pages 1163 to 1165 of -- of
10 his evidence.

11 He said, at page 1163, that it would be:
12 "imprudent for a company not to ask for
13 a surcharge when the MCT target was
14 breached."

15 So the bottom line is, that while the
16 DCAT, which CAC/MSOS assures is a very appropriate stress
17 test for other purposes, it's not appropriate in the
18 context of the MPI approach to forecasting, not
19 appropriate in the context of PUB which is committed to
20 not allowing the Corporation to budget for loss, not in a
21 -- appropriate this kind of analysis in the context of a
22 public utilities board which has said, When you're below
23 target range you have to have a plan to rebuild.

24 Two (2) other smaller points regarding the
25 MCT. One (1) is that it has severe limitations when it

1 comes to -- or, excuse me, I misspoke. It has
2 limitations when it comes to investment risk and those
3 limitations are well set out in the PUB first round
4 interrogatory number 31, and they're also highlighted at
5 the transcript, and at pages 713 and 714.

6 And the question was put to MPI both in
7 that interrogatory and at the transcript:

8 "What happens to the MCT if MPI was to
9 change its investment portfolio mix to
10 increase in diversification within
11 existing markets?"

12 And MPI confirmed that that would have no
13 effect upon the MPI results.

14 And likewise the question was asked:

15 "If MIP was to change its investment
16 portfolio mix to increase exposure to
17 international markets, all other things
18 being equal, what effect would that
19 have on the results of the MIP model?"

20 And the answer of course is that it
21 wouldn't.

22 The final point -- and this goes back to a
23 comment I made sometime ago. Mr. Christie was arguing,
24 of course the MCT is more than a solvency test, it's one
25 way that you can directly compare the results of Manitoba

1 Public Insurance to ICBC because they have an MCT or to
2 the Saskatchewan Auto Fund.

3 But the important caveat about that is you
4 have to ask yourself how are -- is ICBC determining the
5 appropriate MCT range. When it's Gordon Campbell or the
6 -- the Government dictating what the MCT should be for
7 for ICBC. One wonders whether that's a very valuable
8 test. It's not a -- a number approved by a independent
9 regulator. Likewise with the Saskatchewan Auto Fund.

10 The last point on the MCT/DCAT, and this
11 was really highlighted right at the start of the direct
12 evidence of Manitoba Public Insurance. At the end of the
13 day Manitoba Public Insurance, in asking the Board to
14 repudiate its risk analysis, said and encouraged the
15 Board to rely upon the incredibly deep, intuitive
16 knowledge of our business and what's right for our
17 business, held by Manitoba Public Insurance.

18 And on behalf of CAC/MSOS I can indicate
19 that they have no doubt that Ms. McLaren and the MPI
20 senior management care deeply about the Corporation and
21 its ratepayers. But over time, reviewing history, one
22 can see the incredible pressure put on the Corporation's
23 management in trying to balance and reconcile the
24 interest of the Corporation, the Province and ratepayers.

25 And I went through some of that history

1 with Ms. McLaren at pages 1645 to 1664 of the transcript.
2 We talked about management judgment being exercised in
3 the 1980's as they budgeted for a loss. And even in the
4 early 1990's management judgment again being exercised,
5 they again budgeted for a loss notwithstanding the
6 Kopstein report.

7 As recently as 2004/'05, again the
8 Corporation in management's best judgment budgeted for
9 loss notwithstanding the fact that the RSR was way below
10 the PUB, MPI, and DCAT suggested target ranges.

11 The point is -- and I guess this applies
12 to my clients as well as to MPI -- is that the ultimate
13 judgment for setting rates rests with the Public
14 Utilities Board. It should respect the advice it gets
15 from MPI, but consider the context, just as it should
16 respect the advice it gets from my clients but consider
17 the context.

18 And it should not be expected or invited
19 to defer to MPI judgment, because the past history shows
20 that only an independent regulator can appropriately
21 balance the interest of the ratepayers and the
22 Corporation.

23 So recommendation number 2 -- and they're
24 going to be coming a lot more quickly now, Mr. Chairman,
25 but -- is that the PUB reject the use of the MCT/DCAT or

1 -- and the MCT target range of 50 percent to 100 percent
2 for the purposes of setting the RSR.

3 So assuming that the Public Utilities
4 Board in its wisdom rejects the MCT approach, which may
5 be a big assumption, I'm not presuming anything, but lets
6 assume it does. The issues that then follow are: What
7 do we do with the risk analysis? And I would frame the
8 issues related to the risk analysis threefold. What of
9 the three (3) proposed -- what should the Public
10 Utilities do in terms of the three (3) proposed changes
11 or in quotation marks, "improvements", made to the risk
12 analysis by Manitoba Public Insurance?

13 The second question I would raise on
14 behalf of my clients is: What of the MPI proposal to
15 assume perfect correlation between investment and
16 operational risk as the upper bound for the RSR,
17 notwithstanding MPI's suggestion that there is no
18 statistical -- statistically significant relationship?

19 And third: What of the suggestion by
20 Professor Hum and Simpson, that the VAR is not
21 necessarily the best measure of investment risk in the
22 context of the RSR?

23 And I'll turn to each of these suggestions
24 in turn, but I want to focus first upon the -- start to -
25 - turn towards the three (3) suggestions by MPI relating

1 to the alleged improvements to the RSR, which also tend
2 to increase the RSR target range.

3 And I won't do justice perhaps to those
4 improvements or changes except for to summarize them very
5 quickly as the adjusting historical loss costs revenues
6 and expenses to current dollar items and that's a big
7 ticket item.

8 Shortening the investment time horizon for
9 the purposes of the VAR, which is also a big ticket
10 financial item. And third, adjusting historic loss cost
11 and revenues to reflect current re-insurance terms, which
12 is not necessarily quite as big of a change to the RSR.

13 Before directly addressing the merits of
14 these three (3) proposals I want to address the issue of
15 credibility. And on behalf of my clients, I want to
16 respectfully remind the Board that the three (3) proposed
17 changes are brought to you by the same Corporation that
18 brought you the argument of dread in social context in
19 the 2001 GRA and perfect correlation in the 1999 GRA, and
20 the argument of year to year variance in the 2000 GRA.

21 All three (3) of these approaches were
22 found by the Board in the past, to be analytically
23 unsound. And in the past and today, CAC/MSOS will argue
24 that MPI is -- owes it allegiance more to a result --
25 there's a number it wants to achieve, rather than to a

1 deviation for the forecast errors and
2 higher operational risk assessment."

3 Dr. Simpson offers two (2) objections to
4 this procedure. First, he suggests there's no indication
5 that the growth and the magnitudes of net revenues, loss
6 costs, claims revenues and operating expenses involves an
7 unanticipated component.

8 More importantly, he points to the fact,
9 and this appears at page 27 and 28 of his evidence, that
10 when he runs the -- the range of forecast errors through
11 statistical tests, the forecast errors associated with
12 net operating income are not growing larger over time.
13 So he attacks the basic premise of the MPI proposal.

14 And Mr. McCulloch may try to correct me on
15 this, but I'd suggest to you that Dr. Simpson's evidence
16 on this point was not challenged by MPI in cross-
17 examination and it certainly was not effectively
18 challenged to the effect -- to the degree to which at
19 least MPI tried some peripheral challenges to it.

20 In oral evidence, Dr. Simpson elaborated
21 on this and he -- and he just commented upon the -- the
22 mistake underlying the MPI approach which was the
23 simplistic assumption that the only thing that changes
24 over time is inflation.

25 And his point, and I didn't pursue this in

1 cross-examination because I thought the point was well
2 made by Ms. Everard in her cross-examination of the MPI
3 panel and, in particular, I'll point you to three (3) key
4 points of her evidence -- excuse me, of her cross-
5 examination which appear at page 616 of the transcript,
6 and page 617 through to 620.

7 And what Ms. Everard did in her cross-
8 examination was -- and not with any adversarial approach,
9 but just to get out the facts, she pointed to the key
10 reality that, as a starting point, when we're looking at
11 the MPI numbers in terms of its ancient -- its old
12 numbers from the 1995/1996 year, these are numbers --
13 there's -- very significant stat -- statistical variances
14 for these years and this is noted at page 616 of the
15 transcript.

16 She points a 16.1 -- she points to a 16.1
17 percent difference between forecasts and actual. And Mr.
18 Palmer confirmed, at page 616 and 617, that this was --
19 met his definition of an outlier.

20 Then Ms. Everard, in her cross-examination
21 noted the passage of time and suggested to Mr. Palmer
22 that -- that it was lack of experience with PIPP at this
23 particular point in time. And at page 617 Mr. Palmer
24 confirmed this. He -- he confirmed:

25 "I would say that that was a

1 contributing factor. '95/'96 was a
2 very bad year. We didn't know at the
3 time because we didn't have the
4 experience, so the -- you couple the
5 facts that -- fact that we didn't have
6 historical experience, didn't
7 understand the plan as much as we do
8 today and had a very bad year, and all
9 those things contributed to that, and
10 if that's an outlier, then sure, I'll
11 accept that."

12 At page 618, Ms. Everard confirms what
13 they did with this outlier.

14 "And just to confirm, Mr. Palmer, the
15 inflation adjustment that's reflected
16 on the next page is being proposed by
17 the Corporation as improvement to the
18 risk analysis."

19 And what it resulted it -- and this is set
20 out, pages 619 and 620, is the -- the figures from the
21 '95/'96 year were converted to a dollar amount in the
22 range of \$93.9 million.

23 So the simple point is, in Dr. Simpson's
24 evidence, he raised concern with the simplistic approach
25 in terms of adjusting this historical data forward. The

1 -- he tested it and for the -- and challenged the premise
2 that risk was increasing over time.

3 The cross-examination of Ms. Everard on
4 this point in a different way, outlines the fallacy with
5 the MPI revisions in that the -- they revised results
6 forward from an outlier year based upon a different
7 forecasting experience -- a different company in terms of
8 its ability to forecast these losses.

9 So that's the point with the -- with --
10 with the -- that adjustment and certainly CAC/MSOS will
11 be recommending that it be rejected.

12 The other big ticket item proposed to the
13 risk analysis by MPI, related to shortening the time
14 horizon to the -- for the VAR from two and a half (2 1/2)
15 to one (1) year. In making this argument MPI, as I
16 understand it, made three (3) major arguments.

17 First, it -- first, it argued that it's
18 wrong to assume that -- that risk decreases as the time
19 horizon was extended. And it -- MPI suggested that that
20 assumption has been shown false by several authors.

21 Secondly, MPI suggested that the best
22 practice is to calculate the time horizon over a year.

23 And thirdly, it argued that the
24 appropriate time frame for VAR calculations is a period
25 that it would take to adjust the portfolio to respond to

1 market events and it said, in -- in the context of MPI it
2 was not appropriate to -- to suggest that that was two
3 and a half (2 1/2) years.

4 I want to spend a bit of time on the VAR.
5 And I know it's a bit burdensome but I -- but I have to.
6 And I -- I think it's important before moving to the
7 specifics of the time horizon issue, is that there are
8 three (3) key elements that can drive the VAR results.

9 The first is the nature of the model used.

10 The second is the data inputted.

11 And the third is the time horizon used.

12 And the importance of which model you use
13 -- and we confirmed in cross-examination that there's at
14 least three (3) models, the historical model, the co-
15 variance/ variance model which is the most common, and
16 the -- the mega- complex Monte Carlo.

17 The importance of which model of which
18 model you used was confirmed by Mr. Galenzoski at page
19 1730 of the transcript. And I asked him if he would -- I
20 suggested to him that because of the different modelling
21 techniques and assumptions associated with the VAR, there
22 is no assurance that the resulting VAR calculations
23 between two (2) managers will be comparable.

24 And I went on to suggest that there are
25 several different methods for calculating VAR. All are

1 conceptually valid and all can produce significantly
2 different routes -- results.

3 And I suggested to him that a single
4 manager who uses -- who measures VAR using historical
5 simulation will get a different result than if he uses
6 the variance/co-variance methodology. And in fact that
7 even two (2) managers using a variance/co-variance
8 approach will likely obtain results that are not
9 comparable. He did not take issue, in my respectful
10 view, with that suggestion.

11 And what it's important to recall is that
12 back in 2001, and this is confirmed at the transcript, at
13 page 1727, MPI in performing its vari -- value-at-risk
14 analysis, then used the more sophisticated and more
15 common variance/co-variance model.

16 In 2006, and this is confirmed at the
17 transcript at pages 1724 and 1725, MPI did not use the
18 same model as the Board implicitly approved in 2001. It
19 used the more simplistic historical approach and this was
20 confirmed, again, at page 1732. And I asked Mr.
21 Galenzoski, and I suggested to him:

22 "I thought the Corporation had
23 indicated last week that it used the
24 same methodology in calculating the
25 VAR. Would I be right in suggesting to

1 you that the model used in 2006 is
2 different from the model used in 2001,
3 sir?"

4 And the response was:

5 "You're correct."

6 At page 1728 and 1729 Mr. Galenzoski also
7 confirms that the results might have been different if he
8 would have used the variance/co-variance model which was
9 used in 2001. And in fact, we would suggest to you that
10 you can be quite confident that the results would have
11 been different.

12 So the reality is, that MPI simply did not
13 use the DAR methodology employed by its consultants back
14 in 2001 and implicitly approved by the Board. And in the
15 view of my clients, that fact must cast a shadow over the
16 entire VAR approach.

17 What of the argument that MPI should use
18 the shorter time horizon, a one (1) year horizon?
19 CAC/MSOS would argue that that is inconsistent with the
20 nature of the MPI portfolio and investment strategy and
21 also is based upon the misguided belief that portfolio
22 risk does not decrease over time.

23 A key point to remember about the VAR is
24 that it measures how much is at risk within a certain
25 degree of confidence if the portfolio had to be

1 liquidated over a certain period of time. In selecting
2 the appropriate time horizon, it's generally agreed that
3 it should reflect the reality of a specific portfolio.

4 And it's also important to recall that
5 there's no industry wide best practice. What makes sense
6 for a day trader in terms of the VAR assessment, in terms
7 of the time horizon, doesn't make sense for a Corporation
8 like MPI. And this -- this point was put to MPI in the
9 cross between pages 1697 and pages 1706 of the
10 transcript.

11 And MPI confirmed that it's not a day
12 trader, we're not taking short terms advantages, and
13 that's page 1701. They confirmed that's in the
14 investment business for the long haul. It confirmed that
15 it has a high percentage of MUSH, M-U-S-H; not very
16 liquid and generally held for over ten (10) years.

17 And it confirmed that it has a huge
18 percentage of bonds, passively and conservatively
19 managed. It confirmed that portfolio managers are
20 evaluated over the long term, four (4) years. A
21 relatively conservative, relatively passively managed
22 portfolio, managed over the long term, whether the Board
23 agrees with that approach, or not; these are all factors
24 that argue against a time horizon of one (1) year.

25 Measuring risk on such a short term time

1 horizon is inconsistent with the MPI view of their
2 investment. The buy and hold strategy, the evaluation of
3 an -- equity investments over four (4) years and a high
4 portion of MUSH, debunk the arguments that the DAR
5 calculation should be based on one (1) year.

6 And I think Mr. Galenzoski said it the
7 best himself at page 1701. And I confirmed this in
8 cross-examination, when he confirmed:

9 "You're not going to switch your entire
10 portfolio over in the course of a
11 couple of days or even the course of a
12 year, would that be fair?

13 That's correct."

14 That was his response. Mr. Chairman, I
15 have -- I'm guessing twenty/twenty-five (20/25) minutes
16 or so. A three (3) -- just a very quick break would be
17 appreciated, I'm sorry.

18 THE CHAIRPERSON: Okay. Five (5)
19 minutes, thank you.

20

21 --- Upon recessing at 11:00 a.m.

22 --- Upon resuming at 11:10 a.m.

23

24 THE CHAIRPERSON: Whenever you're ready,
25 Mr. Williams.

1 MR. BYRON WILLIAMS: Thank you, Mr.
2 Chairman. For a few more minutes, I just want to stay on
3 the issue of the shorter time horizon suggested by MPI.

4 And, of course, they argue that one (1) of
5 the key reasons why a shorter time horizon should be
6 adopted, I'm referring to page 3 of Appendix B, to AI-16,
7 is that the previous model assumed that risk decreased as
8 the time horizon was extended. This assumption has been
9 shown to be false by several authors.

10 And the -- one (1) author that they cite
11 is Philippe Jorion 2001 at page 106.

12 Analytically, CAC/MSOS takes issue with
13 the suggestion that risk does not decrease as the time
14 horizon is extended and they suggest that that's
15 inconsistent with the entire theory of the MPI portfolio.

16 Now, CAC/MSOS would acknowledge that when
17 people say that risk increases as time goes on, perhaps
18 they're speaking either of forecasting being riskier, the
19 further out you go, or perhaps they're referring to long
20 term assets which are riskier than the short term
21 counterparts because recovery of the returns is over a
22 longer period and there's greater risk of default.

23 But with respect to investment and
24 financial assets within a diversified portfolio, CAC/MSOS
25 would argue strongly that just the opposite is true. And

1 we'll provide some authority for that on the record in
2 just one (1) second.

3 And perhaps a simple way to ask this would
4 be to ask MPI whether it would be more likely to receive
5 the average daily return on an index of SMP stocks held
6 for only one (1) day, or rather is it more likely that
7 you would get this return on average if you held the
8 portfolio for one (1) year, two (2) years or longer?

9 Or another way to put the question is:
10 Why is the advice for prudent investors to buy and hold
11 quality diversified portfolios, because the day to day
12 variations in market value will be greater than the
13 longer period variations from trend growth, and you don't
14 worry about day to day variations unless you're
15 speculating?

16 So, CAC/MSOS would argue that the
17 assumption on a portfolio basis that risk does not
18 decrease as the time horizon extends is inconsistent with
19 the philosophy underlying the MPI portfolio.

20 Now, MPI specifically relies upon Jorion
21 as support for the proposition that the assumption that
22 risk decreased as the time horizon was extended has been
23 shown to be false by several authors.

24 But we went through that reference to
25 Jorion in the transcript at pages 1735 to 1749 and, with

1 respect, I would suggest to you that MPI was overstating
2 the conclusion that one can draw from Jorion.

3 And it's notable as well that MPI
4 dismissed as irrelevant the two (2) authors that Jorion
5 quotes on page -- on that very same page. Nowhere does
6 he state that the assumption that risk decreases as time
7 horizons is extended is false and I'd refer you to pages
8 1742 and 1743 of the transcript specifically.

9 Moreover, if you look at 2001 value-at-
10 risk study produced by MPI in 2001, as I just stated, at
11 the exact same time as Jorion was publishing his work,
12 you'll see a different suggestion and you'll -- I'd refer
13 you to pages 1745 and 1746 of the transcript.

14 "As time progresses..."

15 And this is from MPI's report the very
16 same year as Jorion.

17 "...the expected cumulative rate of
18 return of the portfolio increases at an
19 increasing rate because of the positive
20 effects of compounding. However,
21 portfolio volatility increases at a
22 decreasing rate, therefore the further
23 the holding period is extended, the
24 lower the chances are that the
25 portfolio's cumulative return will fall

1 below zero."

2 And again, I'd refer you to the COMSTAT
3 report provided in 2001 of -- which appears at Appendix
4 attached to CAC-148 in this proceeding. And again
5 COMSTAT makes a point that there is much debate about VAR
6 practitioners with respect to determining the appropriate
7 time horizon for any portfolio. And they make the point,
8 or I would infer from that, that they make the point that
9 there's no best practices; those practices should be
10 specific to the specific situation and objective of the
11 Corporation.

12 So what can we make of the MPI approach on
13 -- in terms of the VAR?

14 Three (3) kind of conclusions that we
15 would suggest to you. First of all, that MPI did not
16 employ the PUB methodology as implicitly accepted in
17 2001.

18 Secondly, we would suggest that its
19 approach is further compromised because the relatively
20 short-term horizon employed does not reflect the reality
21 of MPI's portfolio or investment strategy.

22 And thirdly, we would suggest that their
23 argument on this point is absolutely undermined by the
24 questionable assumption that portfolio risk does not
25 decrease over time.

1 So recommendation number 4 from CAC/MSOS
2 is that the MPI proposal in terms of shortening the time
3 horizons should not be adopted.

4 In terms of the third change to the risk
5 analysis, namely the adjustment to current reinsurance
6 terms, I don't have a lot to say on behalf of CAC/MSOS.
7 I'd note that Doctor Simpson raised questions in his oral
8 evidence about approving the inclusion of a willful
9 assumption of more risk.

10 And I guess another way to -- to put it is
11 that if you allow this -- this change to the analysis to
12 be adopted, you could be argued that doing so would offer
13 an incentive to the Corporation to be less efficient in
14 its purchase of reinsurance, because the less they buy
15 the greater the risk margin calculated.

16 But beyond that, I don't have a lot to say
17 about that change. It's not a very large change.
18 CAC/MSOS would not recommend it to the Board, but they
19 don't take as much issue with it as they do with the --
20 the first two (2) changes proposed. So that would be
21 recommendation number 5.

22 Recommendation number 6. In setting the
23 upper limits for the rate stabilization reserve the PUB
24 should not employ perfect correlation between the value-
25 at-risk and the operational risk. And that's

1 particularly the case given that in MPI's evidence they
2 suggest that the relationship between the two (2) risk
3 components are not statistically significant. And that's
4 at AI-16A, page 6.

5 Another short snapper on the question of
6 investment risk -- and -- and I think I'm probably not
7 doing justice to it today because of time limitations,
8 but -- Doctor Simpson and Doctor Hum raised an important
9 question when they asked whether the VAR is absolutely
10 the best measure of investment risk as it relates to the
11 rate stabilization reserve.

12 And I -- as I understand their point, they
13 question whether that was the best measure or whether the
14 investment risk would be better analysed by looking at
15 the variability of expected returns from forecast with
16 the particular emphasis on outliers.

17 For the purposes of this proceeding
18 CAC/MSOS would suggest that the VAR is certainly the one
19 the Board has adopted in the past. It's an approach that
20 the -- the Board has some confidence in and it probably
21 should be -- continue to be employed for the purposes of
22 rate setting in this context. But it might be worthwhile
23 to look, in the next General Rate Application, at whether
24 there are better ways to assess investment risk within
25 the context of the purpose -- purposes of the rate

1 stabilization reserve.

2 Where does this leave us in terms of the
3 rate stabilization reserve? Last year the Board approved
4 a target of between \$65 and \$100 million, taking -- and
5 from the perspective of CAC/MSOS, taking into account
6 both operational risk and a VAR assuming a two point five
7 (2.5) year time horizon. That range is more than enough
8 to meet the appropriate reserve needs of Manitoba Public
9 Insurance in terms of the RSR. So that is a range that
10 CAC/MSOS feel that the Board can have some confidence in.

11 Looking at the MPI as a whole, given its
12 retained earnings of 173 million in terms of basic at the
13 end of '05/'06 and the strength of the Corporation as
14 well as an extension in SRE being over a quarter of a
15 billion dollars in total returned earnings, CAC/MSOS
16 believe that a \$70 million rate rebate would be
17 appropriate and arguably conservative.

18 So recommendation number 8 is an RSR
19 rebate of \$70 million. I kind of choke up when I -- when
20 I say that number.

21 The other key issue from a rate setting
22 perspective before the Board, is a proposed 2.6 percent
23 rate reduction. And on behalf of my clients, I have to
24 indicate that while they're strongly supportive of rate
25 rebate of the magnitude suggested, they are uncomfortable

1 with a rate decrease of the magnitude of 2.6 percent.

2 And you may have gathered this from my
3 cross-examination of the MPI Panel last Friday, but a key
4 reason by the clients are uncomfortable with a rate
5 decrease of this magnitude, is the forecast savings in
6 the 2007/'08 year associated with the IIP and auto theft.
7 And if you're looking for an indication of some of the
8 sources of my client's discomfort, I refer you to pages
9 1666 to 1688 of the transcript, as well as the response
10 to CAC/MSOS-2-40.

11 At a high level -- and I actually think
12 that the debate at those pages summarizes the issues
13 quite well, but at the high level, in terms of the
14 concerns of CAC/MSOS in terms of building in forecasted
15 savings with regard to the after-market immobilizer
16 program, I think they're three-fold.

17 First of all, the IIP program is novel.
18 We're -- it's in -- across Canada. I think MPI has made
19 that point itself.

20 The second point and I think this came out
21 in the discussion with Mr. Palmer, is that there's no
22 significant or frankly, we're not even sure if there is
23 any actual discernible trend or experience in the
24 2005/'06 year, related to most-at-risk vehicles and the
25 after market immobilizer.

1 So that's of grave concern to my clients.
2 There was some experience from WATSS, W-A-T-S-S, but,
3 there's no experience if you look at the answer to CAC-2-
4 40 or the cross-examination between 1666 and 1688, no
5 meaningful experience.

6 Now, as I understand Mr. Palmer's evidence
7 and I hope I've done justice to it, MPI did build in, and
8 certainly he had some experience in the 2006/'07 year
9 with factory installed immobilizers, but those were a
10 slightly different beast. They're not targeted at the
11 most-at-risk vehicles. And so that's another factor that
12 gives CAC/MSOS some discomfort.

13 The final concern relates to the actual
14 experience to date in the 2006 year. It's not been very
15 good. And if you look at the first six (6) months in
16 terms of total thefts, it was pretty poor. And there is
17 ongoing negative experience in terms of attempted thefts,
18 as well.

19 So when you sum it up, my clients were
20 uncomfortable with the forecast savings associated with
21 the IIP and in the '07/'08 year, in part, because it's a
22 novel program, in part because there wasn't much actual
23 experience with aftermarket immobilizers to build upon
24 for the '05/'06 year, and in part, because the numbers to
25 date from the 2006 year are not incredibly -- are not

1 that good. So that's a big concern for my clients.

2 The other issue for the clients and this
3 is more a point of principle, not one that they're
4 expecting to be necessarily successful on, in this
5 Hearing, but they continue to have concerns with the
6 funding of the IIP via retained earnings.

7 They -- the clients do not support the
8 idea of using retained earnings to effectively cover
9 program costs. They don't believe retained earnings
10 should be drawn down for those purposes and they don't
11 believe that it aids in transparency. Clearly, they have
12 a different view than the Board and different view than
13 MPI on this point, but that is a concern that my clients
14 continue to express.

15 They were concerned last year when we were
16 talking about funding the IIP in Winnipeg. I think
17 they're even more concerned when we're looking at the IIP
18 in rural Manitoba where there's a much weaker business
19 case.

20 The client's recommendation primarily
21 focussed on the concerns with the comprehensive claim --
22 claims incurred forecast for '07/'08 is that they do not
23 support a 2 percent or 2.6 percent rate reduction. And,
24 frankly, they would not be uncomfortable with a --
25 somewhere closer to zero in terms of a rate reduction.

1 Just some last comments, Mr. Chairman, and
2 -- and Members of the Board. I want to talk about road
3 safety for a few minutes.

4 I won't refer you to the page numbers of -
5 - of my cross-examination but if you wish to look at a
6 high level about the concerns expressed by the clients in
7 terms of road safety, the starting point is that the
8 relative position of -- of Manitoba across Canada in
9 terms of deaths per billion kilometres travelled is not
10 great.

11 It's not -- it's a little bit above the
12 Canadian average which is not where you want to be,
13 although MPI and Manitoba, in fairness, is clustered with
14 a lot of other jurisdictions.

15 More concerning to my clients is the
16 internal report of MPI speaking of a growing number of
17 collisions, a growing number of injuries and a growing
18 severity of injuries.

19 So that's the big picture causing concerns
20 for my clients. My clients continue to have concerns
21 with the use of the decision making tools within Manitoba
22 Public Insurance in terms of road safety, especially as
23 they relate to program design and measurement.

24 And just as one example, last year we all
25 applauded the fact that MPI was developing some cost

1 estimates in terms of impaired driving. But there was
2 very little evidence that those costs estimates were
3 being used for program design or evaluation of programs.

4 Another concern in terms of how MPI is
5 evaluating programming is that it's not building or using
6 the experience in other jurisdictions. The example we
7 gave was the example of 55 Alive in British Columbia; an
8 important program, certainly from the perspective of
9 seniors.

10 We had asked MPI in July of this year
11 whether they even had reviewed or had in their possession
12 that evaluation and they had not reviewed that
13 evaluation; yet it was an evaluation that showed some
14 disappointing results with the 55 Alive program in
15 British Columbia. And certainly those results were a now
16 -- were applicable to Manitoba. And that's something
17 that we think MPI might be encouraged to do a better job
18 of.

19 Concerns with the evaluation budget that's
20 employed by Manitoba Public Insurance; it's fairly small.
21 And also concerns with the outcome of another driver
22 education program, COPPS where the conclusion from that
23 report is that the -- the results of that program may be
24 deleterious to consumers.

25 So we're looking -- and from the clients'

1 perspective there is moving forward in terms of
2 recommendations on road safety, we have a number.

3 One is that MPI should provide an update
4 on the graduated licencing program review. There is a
5 study in terms of its benefits and costs which is ongoing
6 which that should be provided at the earliest possible
7 date.

8 MPI should be directed to advise the
9 program or, excuse me, the Board, at its next Rate
10 Application, of changes made to the COPPS, C-O-P-S (sic),
11 I believe, and 55 Alive Program as a consequence of
12 studies showing a counterproductive or potentially
13 counterproductive effect of these programs.

14 In terms of Driver's Ed and this is a
15 point that I didn't do justice to in my preamble,
16 Driver's Ed, certainly CAC/MSOS applauds MPI re-examining
17 the program, but they're concerned with the question of
18 whether there's enough hours behind the wheel with a
19 trained instructor.

20 That certainly seems to be a concern
21 raised not specifically to MPI but with Driver Ed
22 programs in particular, by the Triple A Foundation in the
23 United States. And it's also seems to be a -- not a
24 recommendation but some discussion within the curriculum
25 review committee of MIP about whether there should be

1 increased hours with instruction -- with an instructor
2 behind the wheel. And CAC/MSOS would hope to embark upon
3 that debate in the -- in the next proceeding.

4 Also, and the Board referenced this in its
5 decision last year, the importance of costing exercises
6 in terms of program allocation and budget allocation and
7 program design, and we think MPI should be requested to
8 provide a -- an update on their costing exercises and how
9 they're being employed in program design and evaluation.

10 Offline, we -- CAC/MSOS have had some
11 discussions with MPI about getting a better understanding
12 of their road safety programming, of their road safety
13 evaluation approach, and that's certainly something
14 CAC/MSOS would like to do with MPI, and I think the
15 interest is mutual. So from the client's perspective
16 that would be valuable and something to be encouraged.

17 Pay-as-you-drive, just some brief comments
18 about that. In the course of this proceeding CAC/MSOS
19 have just tried to nudge the debate along a little bit
20 farther on that subject in terms of pointing out that
21 there are -- is some Canadian data available out of --
22 out of Vancouver in pointing out that some of the
23 projects which were previously considered to be pilot
24 projects are actually functioning in the -- the market,
25 for example, the Norwich Union project in -- in the

1 United Kingdom.

2 Also, CAC/MSOS have tried to -- to make --
3 to make the point that this is something that requires
4 further study. And they certainly would propose some
5 sort of round table to include all relevant stakeholders,
6 including MPI, CAC/MSOS, RCM/TREE and others, to examine
7 options including Pay-as-you-drive or others for reducing
8 driving exposure and achieving both environmental
9 benefits and cost reductions.

10 And, Mr. Chairman, subject to any
11 questions of the Board, those would be my long-winded
12 comments.

13 THE CHAIRPERSON: Thank you very much,
14 Mr. Williams.

15 Mr. Oakes, you're up next. If I could ask
16 you, do you think you'd be finished by lunch or --

17 MR. RAYMOND OAKES: I certainly would,
18 Mr. Chairman. I'm also prepared, if the Board has some
19 timing difficulties, I could file it as written argument
20 taken as read. I'd prefer to provide it to the Board but
21 I recognize that the Board may have limitations on time.

22 THE CHAIRPERSON: Please proceed.

23

24 FINAL SUBMISSIONS BY CMMG:

25 MR. RAYMOND OAKES: Thank you, Mr.

1 Chairman.

2 With respect to the MPI's 2000 rate
3 application, this was a rate application that was of
4 intense interest of the Coalition of Manitoba Motorcycle
5 Groups as they had certain expectations about the
6 implementation of lost transfer.

7 The Coalition goes on record that they're
8 pleased that lost transfer has been implemented and hopes
9 that there'll be further steps in that regard, but
10 they're certainly less than happy with other aspects of
11 the MPI application.

12 The issue of the size of the rate
13 stability reserve once again has raised its head at this
14 year's hearings. Last year the Coalition was quite
15 pleased to have seen this issue put to rest it thought.
16 It was a surprise when MPI came back asking this Board to
17 reconsider its previous rulings related to the minimum
18 capital test and the size of reserves.

19 The Coalition's view is that the Board had
20 it right last year and MPI has provided nothing new that
21 supports their suggestion that the MCT should be
22 increased to as much as \$214 million.

23 The Coalition will be going through the
24 key elements of the MPI argument related to the MCT and
25 the RSR shortly. However, prior we suggest to this Board

1 that little credence be placed in the MPI Board's
2 position that they will continue to suspend transfers to
3 basic from Autopac Extension and SRE if this Board does
4 not comply with their wishes.

5 MPI suggests that the excesses from these
6 sources may be rebated to policy holders in those
7 categories solely, as shown PUB/MPI Interrogatory 1-37.
8 In this regard MPI seems to forget that Autopac extension
9 and SRE customers are also basic customers. If rebates
10 flow from those sources, they will be going to a group of
11 basic customers.

12 Those basic customers who do not receive a
13 rebate will necessarily be MPI's public relations issue
14 alone. This Board has the right to set the RSR level and
15 order rebates from basic. Nothing in the Board's --
16 MPI's Board's edict changes that right.

17 We're all aware that we have seen a
18 remarkable change in MPI's Board's position with respect
19 to the RSR in the number -- last number of years.
20 Historically, it was the MPI Board who supported the risk
21 analysis approach as well as transfers from the Autopac
22 extension and SRE divisions.

23 The Coalition, as well as, other groups
24 assembled here are aware that these divisions exist
25 solely as an adjunct to basic and derive significant

1 benefit from the monopoly position of basic.

2 Despite what some might view as the
3 petulance displayed in point three (3) of the response to
4 CAC/MSOS MPI 1-5, what is to say that the MPI Board will
5 not change its view sometime in the near future, adopt a
6 lower RSR, transfer reserves from Autopac extension and
7 SRE, and provide refunds?

8 Without being too glib, from a
9 Corporation/Board perspective, I'm sure they'd rather
10 have the kudo's for a rebate applying to themselves as
11 opposed to having the Public Utilities Board order that.

12 The regulatory tradition of this Board
13 with respect to the RSR has been to consider the whole
14 health in a financial sense of MPI as shown at page 51 of
15 PUB Board ruling 179/'01; where the Board states:

16 "Any future decisions of the Board that
17 impact the level of the RSR will be
18 made taking into account the overall
19 financial wellness of the Corporation."

20 In considering the whole health, this
21 Board is somewhat inhibited obviously, since it does not
22 have any regulatory control of the Autopac extension and
23 special risk extension rates. It does, however, have the
24 ability to control the basis Autopac rates.

25 While less than a desirable outcome, this

1 Board has the ability to use those rates to draw reserves
2 from the other divisions as necessary and given MPI's
3 rate conservatism, which we'll deal with, that is not
4 without merit.

5 Finally, in an indirect manner, MPI's
6 approach seems to buttress a view that the original
7 specification of the Crown Corporation's counsel and
8 Public Accountability Act was erroneous in failing to
9 include Autopac extension and SRE extension in the
10 regulatory scheme.

11 MPI provided Mr. Christie as an expert
12 witness in support of their position. With respect to
13 Mr. Christie's testimony, the Coalition uncovered a
14 variety of weaknesses which in its view, limit its
15 veracity or applicability.

16 First, Mr. Christie is clearly not an
17 expert on value at risk as described in response PUB/MPI-
18 3-4 and page 1215 of the transcript. Yet, Mr. Christie
19 offers opinions with respect to VAR in his pre-filed
20 evidence at page 3.

21 The Coalition of the view -- is of the
22 view that any remarks made by Mr. Christie related to VAR
23 should be disregarded. Mr. Christie does not qualify as
24 an expert on investments or investment risk, yet also
25 makes additional pronouncements in this regard.

1 In particular, page 1066, line 23 through
2 pages 1067, line 3; he suggests that the VAR result of no
3 investment risks at a longer than one (1) year time
4 horizon does not make sense.

5 Given that MPI's buy and hold strategy
6 which we'll deal with in detail and common investment
7 practice relating to the desirability of holding
8 investments over the long term to reduce risk, Mr.
9 Christie shows his lack of knowledge in this area.

10 Mr. Christie compounds his lack of
11 knowledge in this area by suggesting at lines 4 through
12 lines 7, at page 1102 that there's little MPI can do to
13 reduce to its investment risk.

14 Mr. Christie, with the greatest of
15 respect, we would suggest is out of touch with modern
16 portfolio risk management tools such as hedging.

17 Mr. Christie, openly admitted he had
18 little knowledge or risk assessment and management tools
19 deployed by other professional groups such as the Global
20 Association of Risk Professionals or the Professional
21 Risk Management International Association, the latter
22 group which is sponsored, at least in part, by his firm.

23 Mr. Christie, in preparation of his
24 material failed to adequately research the situation at
25 other public insurers, which has significant consequence

1 to his evidence. Clearly, he did not contact his
2 colleagues in either SGI or ICBC jurisdictions to find
3 out if they use DCAT analysis in conjunction with the MCT
4 as shown at lines 18 and 19 of page 1049 of the
5 transcript.

6 At page 1225 of the transcript, lines 1
7 through 5 he openly admits he does not know of the
8 situation in Quebec related to the MCT where, in fact, we
9 would suggest to this Board that the MCT is not used.

10 When asked if the MCT had been tested by
11 the regulator in either Saskatchewan or BC, as shown at
12 page 1250 line 13 through page 1251 line 2, he displayed
13 a similar lack of knowledge, when, in fact, the MCT has
14 not been subject to regulatory scrutiny in either
15 province.

16 Compounding this lack of knowledge is the
17 remarks at page 1250, lines 16 through 20 where he
18 suggests that the use of the MCT should not be reviewed
19 by the regulator, in this case for SGI.

20 Clearly, he seems to forget the connection
21 between excess capital and the ratepayer funding of this
22 excess capital.

23 Mr. Christie was also not very
24 knowledgeable about the Basil Accords, Basil I and II,
25 while those Accords originally focussed specifically on

1 banks, they spill over into the financial institutions,
2 generally, and apply to insurance companies.

3 Mr. Christie and MPI implied throughout
4 the process that the MCT is an objective test or as was
5 arithmetic.

6 Certainly the calculations performed are
7 simply arithmetic or formulaic as Dr. Simpson described
8 it in the transcript, pages 1435.

9 Unfortunately, the methodology and data
10 supporting the calculations are largely judgmental. With
11 respect to the capital factors which are the key
12 components of the MCT methodology, they were simply based
13 on the judgment of a group of individuals with no
14 statistical science in its application.

15 This is shown at page 1217, line 13
16 through page 1220 at line 23.

17 Similarly, the data supporting the
18 calculations are strewn with judgment. As I will discuss
19 shortly, the determination of policy and claims liability
20 reserves is based on judgment as is the PFAD and as are
21 investment gains and losses.

22 The MCT supporting player, the DCAT, is
23 also judgmentally laden as shown at page 1054 lines 18
24 through 24.

25

1 In addition to being judgmentally laden,
2 the results from DCAT models will vary by actuary as
3 shown at page 1228, line 18 and at -- right through to
4 1229, line 10.

5 After some prodding, Mr. Christie
6 suggested DCAT different models will produce different
7 results.

8 In the end, when the evidence is summed
9 up, the Coalition concludes that the MCT and the DCAT are
10 really subjective, non-duplicable models.

11 Comparatively, the risk analysis is an
12 objective duplicable model. Mr. Christie provides us in
13 evidence under cross-examination at pages 1230 through to
14 page 1231.

15 Dr. Simpson, at page 1439, lines 15
16 through 25 suggests the same outcome. Dr. Simpson
17 further confirms that the DCAT method is deterministic in
18 nature and not stochastic as shown at page 1438 lines 13
19 to 18.

20 Dr. Simpson further indicates that
21 stochastic models such as the operational risk analysis
22 are more statistical in nature, reference page 1439,
23 lines 4 and 5.

24 This indicates that it is a better fit
25 with the concept that rates should be statistically

1 driven.

2 It is clear to the Corporation that based
3 on the scientific nature of the risk analysis model it is
4 clearly superior to the MCT/DCAT approach and will
5 continue to serve this process in the future.

6 The Coalition's recollection from the
7 early days of this process and from Judge Kopstein's
8 report is that rates were to be statistically driven in
9 addition to being actuarially based.

10 Certainly, this criteria implies meeting
11 the tests of good research and science such as
12 duplicability.

13 It does not suggest that judgment is the
14 approach to use. It also makes no reference to intuition
15 which Ms. McLaren indicates was an important factor in
16 the Corporation's decision making, relative to the MCT at
17 page 59 of the transcript.

18 Managing by judgment and intuition was one
19 (1) of the reasons that MPI found itself under review.

20 MPI hinges its suggestion that -- that the
21 MCT is a superior approach to the risk analysis framework
22 on several arguments, most of which Mr. Christie simply
23 paraded in his paper. We will get to the inadequacy of
24 those arguments shortly. While his testimony was
25 interesting the Coalition believes it did little to

1 buttress MPI's point of view.

2 The Coalition suggests he did not prove
3 much with respect to risk assessment generally, except
4 that his view is one (1) of a relatively small group of
5 professionals who developed the MCT.

6 When questioned in cross-examination about
7 the development it was clear that insular committee of
8 actuaries who did not invite members of the public,
9 consumer groups or the public insurers to the table in
10 terms of their deliberations, and the reference is page
11 1216 through 1217.

12 This is important to this Board from the
13 corporation -- from the Coalition's perspective since the
14 view held by Mr. Christie was quite narrow, as was the
15 view of the group that developed the MCT. A broader,
16 more encompassing view would have uncovered other
17 important developments such as the important focus of the
18 Basil 2 Accord. Basil 1 was discussed by the OSFI/MCT
19 Committee, as shown as page 1217, line 6 through 14.

20 Basil 2 has an important focus on the
21 development of in-house risk models. As well, a broader
22 view would have also encompassed the unique positions of
23 the monopoly public insurers who do not have solvency
24 risk or loss of market share risk.

25 Mr. Christie suggests that the time period

1 used in the risk analysis is too short to adequately
2 reflect the potential for unexpected non-recurring
3 events. This is in spite of being MPI's external actuary
4 when such an event, the -- the major hail storm of 1996,
5 occurred. He ignores this and the use of confidence
6 intervals in the calculation of the risk analysis.

7 Confidence intervals being precisely used
8 to account for events which are outside normal random
9 events as described by Doctor Simpson at lines 3 through
10 23 at page 1434.

11 As Doctors Hum and Simpson put it, a 97.5
12 percent confidence interval handles a one (1) in forty
13 (40) year event in the 99.5 percent confidence interval,
14 which is described at page 1356, covers a one (1) in two
15 hundred (200) year event.

16 Mr. Christie and the Corporation also
17 ignore their own use of shorter time periods for
18 forecasting. Mr. Christie has no problem forecasting
19 ultimate claims cost for coverages such as personal care
20 or weekly indemnity for many, many years into the future
21 based only on the short amount of time since the
22 introduction of PIPP, as shown at pages 1231 and 1232.

23 Page 936 of the transcript through page
24 938, ending on line 17, show the relatively short time
25 periods MPI uses for forecasting loss cost which are

1 typically only three (3) or four (4) years. For trend
2 analysis twelve (12) years of data, for VAR analysis the
3 Corporation uses three (3) years of data.

4 Mr. Christie's perspective of length of
5 time is particularly curious since other actuaries,
6 including Mr. Cook who's a fellow and Mr. Quintilian,
7 have no -- no problem in extending the length of time to
8 periods prior to the introduction of PIPP in their
9 operational risk analysis filed as part as -- part of
10 CAC/MSOS/MPI-1-48.

11 We are left to ask why MPI chose not to
12 perform such an analysis. While they were strictly
13 perhaps following this Board's previous orders, there's
14 nothing in those orders suggesting that they not prepare
15 additional supporting work to the risk analysis if
16 necessary. Simply saying twelve (12) years of data is
17 too little and we did nothing else, does not meet the
18 onus on the Corporation for proving its case.

19 If there are concerns related to past
20 events such as policy and claim liability, reserve
21 changes, then the Corporation could have simply extended
22 the time frame and the analysis capturing all of these
23 adverse events.

24 In terms of the timing of these adverse
25 events as described by Ms. McLaren at lines 9 through 13

1 of page 65 of the transcript, three (3) of the four (4)
2 events have occurred within the time frame of the
3 operational risk analysis prepared by MPI with this
4 application. The other could have simply been handled
5 through extension of the analytical time frame in the
6 same manner as Mr. Quintilion and Mr. Cook did.

7 As well, the change in retirement income
8 benefits occurred during this time period as described at
9 lines 1 through 15 of page 75 of the transcript.
10 Relating to this, it was provided as an example of the
11 risk from a legislative change. The Coalition does not
12 believe any of us here are so naive that we believe such
13 changes merely drop from the sky at the whimsy of the
14 government.

15 Obviously, these legislative changes are
16 assessed carefully for financial affects and affects on
17 consumers by both the Corporation and the government of
18 the day.

19 Such changes, if they were to imperil the
20 health of basic Autopac and by extension cause undue
21 stress to the government, simply would not proceed
22 through the legislative process.

23 As well, we should all bear in mind that
24 legislative change can have a positive affect on MPI a
25 leading example being the move from no -- from torte to

1 no fault coverage.

2 A final leg of Mr. Christie's argument
3 with respect to the use of the MCT is it allows
4 comparability with SGI and ICBC as shown in PUB/MPI 3-1.

5 In comparing MPI to ICBC and SGI; while
6 the three (3) firms look the same, there is significant
7 differences in operations amongst them which makes the
8 comparison relating to the use of MCT incorrect.

9 First, ICBC operates in a substantially
10 more competitive market than MPI as shown at page 1251,
11 lines 3 through 23, in BC collision and comprehensive
12 coverage is optional and sold in competition with other
13 insurers.

14 Given the greater importance of the
15 competitive market products in the ICBC operation, some
16 40 percent of its business, it makes better sense for the
17 MCT to apply on those products and subsequently for
18 consistency purposes to the compulsory portion of the
19 business.

20 The reason is simple, it levels the
21 playing field on the competitive lines with other
22 competitors. It also ripens the basic business for
23 potential sale, thereby keeping that option open for
24 policymakers.

25 In Saskatchewan, SGI operates not only

1 the auto fund but a variety of other private insurance
2 companies across Canada, as shown on page 1249 of the
3 transcript. In those private companies, supplying the
4 MCT may make some sense and spillover into the Auto fund
5 for practical purposes, may also be reasonable.

6 MPI has a virtual monopoly on its
7 extension products as described by Dr.'s Hum and Simpson
8 at footnote 9 of page 11 of their report. This is
9 confirmed in the cross-examine -- cross-examination of
10 Dr. Simpson, page 1437 and 1438.

11 In view of MPI being a monopolist on
12 extension was also confirmed by Mr. Christie at page
13 1252, lines 5 through 7 who suggests that as much as 90
14 percent of the extension market is held by MPI.

15 As well, MPI does not operate in other
16 jurisdictions. The result is that the comparison to SGI
17 and ICBC is rationale for the MCT is invalid.

18 The Coalition noted that MPI is not itself
19 convinced that SGI's basic program is that similar to
20 Autopac basic. On questioning by the Coalition relative
21 to the programs at pages 1881 of the transcript, when Mr.
22 Galenzoski was asked if the SGI program is similar to the
23 basic program; he carefully notes it's only somewhat
24 similar.

25 Mr. Christie suggests that the risk

1 analysis takes many more resources than preparing MCT.
2 As a general rule, customization will always take more
3 resources than mass production, so this is nothing new.

4 The principal reason for customization is,
5 of course, that it results in a better product for the
6 consumer. In this case, the consumers -- this Board, the
7 Intervenors and the ratepayer is for basic.

8 In terms of resources, these need to be
9 considered in terms of the total resources of the MPI
10 staff which is expected to increase by one hundred and
11 twenty-nine point seven (129.7) full time equivalents
12 from 2000 to 2007; as shown in CMMG/MPI 1-58.

13 As well, Mr. Christie, neglects to account
14 for the additional consulting costs of the DCAT analysis
15 with respect to using the MCT.

16 Mr. Christie, also suggests that an
17 advantage of the MCT is that it can be applied on a
18 quarterly or even monthly basis. The risk analysis also
19 may be applied on a quarterly or monthly basis in a
20 similar manner simply by using a twelve (12) month
21 rolling total.

22 If the Coalition were to agree that
23 perhaps it's easier to apply the MCT quarterly or
24 monthly, the question would be why? This Board only
25 reviews rates once a year.

1 While different than in past hearings
2 where economists were not directly involved in testimony,
3 the Coalition found the testimonies of Dr. Hum and Dr.
4 Simpson enlightening and particularly the Coalition's
5 pleas that the more encompassing view of economists who
6 have long been involved in other types of regulatory
7 proceedings as shown at pages 1443 and 1444 of the
8 transcript, have been brought forth at these hearings.

9 In addition to Mr. Christie's comments,
10 MPI suggests that the risk analysis could be improved on
11 several fronts which, in the end, results in the number
12 generated as being similar to the number generated from
13 the MCT.

14 These suggestions of MPI includes
15 shortening the investment time horizon and the VAR
16 analysis, adjusting costs to current levels reflecting
17 reinsurance changes.

18 With respect to the first, MPI's views are
19 provided in AI-16, Section 5.1. The CMMG concurs with
20 the information gleaned by CAC/MSOS cross-examination in
21 that regard.

22 The reasons suggested by the Corporation
23 are that a shorter time horizon is more appropriate, does
24 not reflect common investment theory or the reality of
25 the MPI's business.

1 the funds in the RSR had to be derived from rates paid by
2 ratepayers.

3 MPI suggests that one (1) year is
4 appropriate since that is their budgeting cycle and API
5 recommends that cycle.

6 API, when it was known as COMSTAT
7 suggested a longer time period during its other studies
8 of VAR at MPI. Those are shown at pages 10, 11 of the
9 COMSTAT report dated April 6th, 2001 filed with CAC/MSOS-
10 1-48.

11 It's also important to consider the
12 wording of the API information. The wording in AI-16
13 Appendix A does not suggest a recommendation by API.

14 It merely reports what API does for other
15 clients. Those clients, of course, are not using VAR in
16 connection with rate regulation.

17 As well, the wording does not suggest that
18 one (1) year is best practices.

19 Second argument MPI makes is that the
20 costs should be indexed to current levels. CMMG suggests
21 that such indexing is not appropriate when it comes to
22 measuring risk.

23 Fundamental use of the RSR is to cover
24 situations when MPI has mis-estimated its costs due to
25 one (1) time non-recurring events.

1 The size of these one (1) time non-
2 recurring events does not necessarily increase with time.
3 One (1) would expect them to vary through time, for
4 example, a haste -- a hail storm in 2007 might be larger
5 or smaller than the one that occurred in 1996.

6 There is no basis for indexation since the
7 risks are random in nature. This randomness is covered
8 by providing for a confidence limit around the estimated
9 risk level.

10 Similarly, a change in -- change in
11 medical technology may reduce claims costs rather than
12 increase them as MPI has suggested.

13 For example, medical technology that
14 allowed a person to return to work which may have upfront
15 medical costs would reap considerable savings in income
16 replacement and potentially other benefits over the long
17 term.

18 With respect to reinsurance, the Coalition
19 argues that if a change in reinsurance is the rationale
20 for higher risk analysis amount, then that cost should
21 have been part of the analysis of the cost considered
22 when the reinsurance program was changed.

23 This fuller analysis with these potential
24 effects would potentially have led to a decision where
25 the reinsurance program was not changed, given the total

1 cost.

2 As it stands now, MPI has not filed any
3 evidence that these effects were part of the analysis of
4 their reinsurance program changes.

5 Further, to allow changes in this manner
6 where the ramifications on the RSR are not considered
7 sets an unfavourable precedent. It enables MPI to make
8 decisions that affect the RSR with these decisions
9 somewhat sheltered.

10 Once again, the onus is on the Corporation
11 to prove its case. The onus is not on the Intervenors or
12 this Board to disprove it.

13 Mr. Chairman, I can indicate we're right
14 at noon and I am not yet halfway through.

15 THE CHAIRPERSON: How much longer to you
16 think you'll be, Mr. Oakes?

17 MR. RAYMOND OAKES: I thought I would be
18 a half hour, I've been I believe about twenty (20)
19 minutes now and I would assume it might be another
20 fifteen (15) minutes or twenty (20) minutes.

21 THE CHAIRPERSON: Okay. Just keep going.

22

23 CONTINUED BY MR. RAYMOND OAKES:

24 MR. RAYMOND OAKES: The Corporation, in
25 the view of the CMMG, played a little fast and loose in

1 its interpretation of the previous Board ruling with
2 respect to the RSR.

3 First, its approach to the VAR calculation
4 is not the same as used in the previous analysis. In the
5 analysis filed this year MPI used the historic approach
6 which is -- is at odds with the approach used previously
7 by COMSTAT.

8 Secondly, the Board Ruling 179-01 was
9 quite clear on its expectations with respect to a change
10 in this risk circumstances of the Corporation and the
11 RSR. As stated at page 51, the Board states:

12 "If there are significant changes to
13 the risk exposure faced by the
14 Corporation in the future, the Board
15 will expect the Corporation to bring
16 forward an updated report at that
17 time."

18 Surely the Corporation is not expecting
19 those assembled here to believe that miraculously
20 overnight there was a huge increase in its risk exposure.
21 Quite to the contrary, using statistical approaches, the
22 exposure is virtually unchanged.

23 If risk had been increasing from a maximum
24 range of \$80 million, as indicated in Ruling 179-01, to a
25 maximum of 214 million that MPI suggests today, one

1 would have expected to have seen MPI having applied a few
2 years ago for a higher RSR with the appropriate
3 documentation.

4 If 2002 was such a bad year, one would
5 have expected to see a risk analysis showing up in 2003.
6 Instead, last year an attempt was made to increase the
7 RSR based on documentation related only to the MCT that
8 this Board had already ruled is irrelevant. This is
9 shown at Board -- in the Ruling 179-01 at page 51, and
10 the comment is:

11 "Accordingly, the Board finds the
12 consideration of the MCT to be of no
13 direct relevance in establishing the
14 Corporation's RSR for rate setting
15 purposes."

16 This was followed up by Ruling 150 of '05,
17 at page 3, which states:

18 "The Board rejects MPI's proposed
19 application of the MCT used to regulate
20 private insurers."

21 A further area where MPI's approach is at
22 odds with the previous Board Order related to the risk
23 analysis relates to the use of the correlation between
24 investments and the operational risk, which we'll discuss
25 in more detail.

1 With respect to the correlations used in
2 the operational risk assessment itself, MPI suggests that
3 the correlation coefficients are unstable. However, what
4 has actually occurred was MPI changed the treatment of
5 certain costs during the last number of years,
6 specifically, road safety and loss prevention costs were
7 removed from operating expenses to claims expenses in
8 2002, as shown in the response to CAC/MSOS-1-26.

9 Given the data change it is not surprising
10 that the correlation coefficients changed. MPI confirmed
11 this at pages 940 and 941. Doctor Simpson agreed that a
12 data change such as this would surely change the
13 correlation coefficients as shown at page 1441 and 42 of
14 the transcript.

15 Clearly, the instability is not a result
16 of the methodology of the risk analysis but changes MPI
17 made in the treatment of certain costs. The instability
18 of correlation coefficients argument that MPI uses does
19 not hold up.

20 Overall the Coalition argues that the
21 position MPA -- MPI found itself over the last few years
22 of having unprecedented wealth due to excessive rates.
23 In order to retain this wealth the Corporation has been
24 attempting to increase its reserves rather than returning
25 the monies to the rightful owners being the ratepayers.

1 With regards to the reserves outside of
2 the RSR, the largest is the provision for adverse
3 deviation. As shown in CMMG-2-11, this reserve has
4 doubled in five (5) years from 144,854,000 in 2002 to
5 211,710,000 in 2006.

6 More troubling is the growth in the
7 percent of PFAD to underlying claims costs with an
8 increase from 19.29 percent to 22.23 percent over the
9 same time period.

10 We learned during this Hearing as shown at
11 page 930, that the selection of the PFAD factors is
12 largely judgmental. This judgment results in the PFAD
13 for weekly indemnity increasing by 9,404,000 due to an
14 increase in the risk margin as shown in CMMG 2-10.

15 If the MCT is used to test the level of
16 the RSR, such increases in the PFAD margins results in a
17 tax on tax affect. The MCT is based on policy and claims
18 liabilities inclusive of the PFAD as shown in cross-
19 examination of Mr. Christie, reference page 1220 and
20 1221.

21 An increase in the PFAD increases the
22 proposed RSR. MPI suggested throughout the proceeding
23 that its two (2) greatest risks in regard to the balance
24 sheet are claims liability and investment income as shown
25 on pages 65 and 66 of the transcript.

1 A re-occurring theme was that higher
2 interest rates may have a significant negative leverage
3 impact on the investment portfolio, due to the amount of
4 fixed income securities held.

5 It is correct that higher interest rates
6 will reduce the value of fixed income securities unless
7 portfolio risk mitigation strategies are used.

8 What MPI disregards is the simultaneous
9 affect of interest rate changes on claims liabilities.
10 As interest rate rise the discount rate for liability
11 determination will also rise, decreasing claim
12 liabilities.

13 So while investments fall in value, so do
14 the liabilities they're held against. It is simply not
15 realistic on the part of the Corporation to suggest the
16 effect is one (1) way, where an interest rate results in
17 investments falling, yet discount rates for claims
18 liability purposes are unchanged.

19 Similarly, MPI attributes great weight to
20 the leverage affect of inflation on policy and claims
21 liabilities. However, as Mr. Palmer testified, page 563,
22 lines 18 through 20; MPI discounts policy and claim
23 liabilities using real rates of return.

24 Real rates of return being returns without
25 inflation, that is the inflation rate minus the nominal

1 interest rate. The advantage of this approach is that
2 when the liabilities are determined, inflation is not a
3 concern.

4 The suggestion that there is a \$70 million
5 risk to a 1 percent increase in inflation, given the
6 approach used by MPI to determine policy and claim
7 liabilities, is simply not credible.

8 As well, when questioned several years
9 ago, MPI indicated it is -- it did not actively hedge its
10 investment portfolio against interest rate risk. A
11 reference in this regard is page 1350 of last year's
12 transcript.

13 If this is such a risk and so important to
14 the requirement for a higher RSR level the Coalition asks
15 why did MPI's management actions not match the threat
16 that it perceives.

17 Logically, they would be hedging against
18 interest rate changes. Similarly, with respect to
19 unexpected affects on policy and claims liability,
20 reinsurance is used in such circumstances; which MPI in
21 fact used in the runoff of its tort book of business.

22 If there's such a large risk to policy and
23 claim liabilities, why is such re-insurance not being
24 acquired?

25 The answer is clear to the Coalition. The

1 risks are not that large and they're already covered
2 under other buffers that MPI holds.

3 With respect to the affects of inflation
4 at page 66, the Coalition notes the effect of a 1 percent
5 increase inflation could not possibly be \$400 million on
6 annual operations. More likely the affect is 3 to 4
7 million as shown in PUB/MPI 1-28.

8 Coalition urges the Board to disregard
9 these interest rate and inflation risk assumptions made
10 by MPI in support of their case based on those points.

11 In the Coalition's view, Mr. Christie
12 makes an even more perplexing claim with respect to the
13 MCT. Page 1090, lines 20 and 21, Mr. Christie mentions
14 that one (1) of the major exposures to MPI is structured
15 settlements.

16 As we understand automobile insurance, the
17 large Court awards relating to lawsuits related to bodily
18 injury claims are aware the Plaintiff has the right to
19 sue which, of course, is not the case in Manitoba.

20 As we've heard in cross-examination of Mr.
21 Christie at page 1227 lines 1 through 9, such events
22 manifest themselves not only on the balance sheet, they
23 flow between the income statement to the balance sheet.

24 If a \$70 million change in claim and
25 policy liabilities were to -- were to occur as described

1 in PUB/MPI-I-28, this would have to flow through the
2 income statement; similarly investment losses.

3 As part of the income statement their
4 affects would be completely accounted for in the
5 operational risk analysis.

6 What would happen is MPI would have a new
7 analysis in a forthcoming year which would be used by the
8 Board in setting the RSR limits.

9 In the Coalition's view this is exactly
10 what this Board was referring to in Order 179/01 when it
11 referred to significant changes in risk exposure.

12 We learned once again during this hearing
13 that on top of management judgment, actuaries also make
14 subjective judgments.

15 The CMMG cross-examination showed how
16 these judgments can vary between actuaries. As an
17 illustration, CMMG reviewed the claims excess and
18 deficiency provisions for SGI with Mr. Christie and we
19 saw that post-Christie reserves were decreased
20 substantially by subsequent actuaries Allard and
21 Gauthier.

22 In each case, the reserves met the test of
23 being actuarially sound. However, the judgments and
24 opinions varied substantially based on the level of
25 conservatism as shown, line 2, page 1242 of the

1 transcript, through line 10 of page 1244.

2 There are two (2) primary sources of these
3 judgments when actuarial policy and claims reserves are
4 determined.

5 Judgments with respect to PFAD itself and
6 the judgments with respect to the selection of loss
7 development factors or simply the loss development
8 expected on claims.

9 Mr. Christie explains these on page 1233
10 of the transcript over to page 1234. The Coalition notes
11 that MPI does not prepare exhibits to its annual report
12 which show these excesses and deficiencies in a manner
13 used by SGI and ICBC.

14 As a suggestion to improve the hearing
15 process, the Coalition believes this type of information
16 by year showing excesses and deficiencies are shown by
17 policy year becoming part of the regular filing.

18 Mr. Chairman, just on a time note, it must
19 be that the words are getting longer, 'cause I don't seem
20 to be getting through as rapidly as I thought.

21 I'm suggesting it may be quite a bit
22 longer than I anticipated and -- which is standard
23 practice, I think, for lawyers, but...

24 THE CHAIRPERSON: Okay, then, we'll stop
25 for now and come back at 1:30. Thank you, Mr. Oakes.

1 --- Upon recessing at 12:15 p.m.

2 --- Upon resuming at 1:34 p.m.

3

4 THE CHAIRPERSON: Well rested, Mr. Oakes?

5 MR. RAYMOND OAKES: Always, Mr. Chairman.

6 THE CHAIRPERSON: Anytime you want to
7 begin again.

8

9 CONTINUED BY MR. RAYMOND OAKES:

10 MR. RAYMOND OAKES: Thank you. When we
11 broke for lunch I was speaking about claims reserves and
12 policy reserves in relation to the RSR, and the linkage
13 of the RSR to policy and claim liability reserves through
14 the IBNR and PFAD are of great concern to the Coalition.

15 First, such an approach results in an
16 ongoing increase in the RSR.

17 Second, it puts Intervenors in a very
18 difficult position with respect to this Board process.
19 It will require that the Intervenors use actuarial
20 experts to support their intervention. The simple reason
21 being that through adjustments to the policy and claim
22 liabilities and PFAD, MIP can adjust the RSR higher as it
23 sees fit. In order to test those judgments Intervenors
24 would need their own actuarial experts available to
25 testify about the policy and claims liability reserves

1 and PFAD.

2 Given the contingent basis of funding for
3 Intervenor^s, it is hard to visualize that any expert
4 actuarial fellows from the very small consulting
5 community, which was described in the transcript at page
6 1252, would be willing to assist the Intervenor^s. Given
7 this situation, the Coalition most strongly suggests that
8 the Board ruling fix the RSR amounts at specific levels
9 as has been the past practice and prohibit indexing of
10 the RSR in any manner.

11 Overall the Coalition is quite disturbed
12 by the growing creep of judgment into the MPI rate
13 application. We have discussed PFAD and policy and claim
14 liability reserve judgments, general management judgment
15 and the subjective judgment related to the MCT and DCAT.

16 During cross-examination MIP suggested it
17 also used judgment with respect to the allowance for
18 doubtful accounts on receivables, as shown at page 930 of
19 the transcript, relating to realizing investment capital
20 gains at page 934, doubtful accounts for re-insurers at
21 page 935 of the transcript, judgment related to
22 motorcycle relativities at page 867, the amount of data
23 that results in full credibility at page 899, with
24 respect to the weighting of accident benefits and the
25 assignment of rate groups at page 913, and in assigning

1 vehicle classifications, the reference being page 1011.

2 The Coalition sees this as an erosion from
3 using statistical methods and procedures to support
4 rates. Its view is that the Board should require MPI to
5 use more statistical justification for many of these
6 judgment decisions.

7 Overall for the basic program, if the
8 Board approves MPI's application total reserves that the
9 Corporation proposes to hold on as basic balance sheet
10 are in the range of \$480 million. This consists of 212
11 million in the PFAD, 214 million in maximum RSR, 22
12 million in allowance for doubtful accounts, the reference
13 being CMMG-2-13, 2 million in re-insurance doubtful
14 accounts, as shown in PUB/MPI-2-5, 31 million in
15 unrealised capital gains per CMMG-2-12.

16 What MPI is telling everyone here is that
17 they each need, of the five hundred and twenty-seven
18 thousand (527,000) customers shown in CMMG-1-61, to
19 provide insurance to the Corporation in the amount of
20 nine hundred and ten dollars (\$910). Not nine dollars
21 (\$9), not ninety-one (91), but \$480 million divided by
22 five hundred and twenty-seven thousand (527,000)
23 customers is nine hundred and ten dollars (\$910).

24 The cushion MPI proposes to hold is about
25 equal to the total Manitoba budget for advance education

1 and training and about one-half of the amount made
2 available for family services and housing.

3 In addition to these basic buffer reserves
4 the Corporation held \$90,370,000 in retained earnings in
5 the Autopac extension and SRE divisions, as at year end.
6 From the whole -- whole health perspective the
7 Corporation would be holding about \$570 million in buffer
8 reserves or about a thousand eighty dollars (\$1,080) per
9 customer.

10 We learned during the course of the
11 Hearings that as of the second quarter of the '06/'07
12 year, MPI had profits of \$65,400,000 confirming its
13 overall financial good health.

14 Under cross-examination at page 441, line
15 9, Mr. Palmer suggests that there's no direct
16 relationship between the PFAD and the RSR. While from a
17 usage of RSR perspective, Mr. Palmer's comment makes some
18 sense, in the case presented by MPI where the MCT is to -
19 - is used to construct the RSR, the statement is no
20 longer correct.

21 First, there is the marriage of the size
22 of the RSR through the effect that PFAD has had on policy
23 and claim liabilities and hence the required capital in
24 the MCT as discussed earlier.

25 Secondly, MPI hinges its belief on the

1 need for a higher -- higher RSR and the effect of
2 inflation on policy liabilities, the so called \$70
3 million amount mentioned earlier. However, clearly the
4 PFAD would take account of the effect of uncertainty as -
5 - in assumptions as stated in the Canadian Institute of
6 Actuarial Standard of Practice, 1740; which is evidence
7 from prior hearings. Inflation would be one of those
8 uncertainties.

9 CMMG questioned MPI on its risk profile
10 during the Hearings, using the profile suggested by OSFI
11 as described at line 1 of page 942 through line 7 of the
12 following page of the transcript. We heard once again
13 that MPI is a well run company with no change in risk
14 profile during the last year.

15 As shown in page 931 lines 6 through line
16 3 of the following page, the Corporation shows it has
17 neglected to consult the public at-large or the business
18 community related to the required level of the RSR.
19 While MPI may argue that that is the role of this forum,
20 the Coalition notes that MPI over the years has been
21 quite vigorous in its opposition to Intervenor costs.

22 We also note that if that were the case,
23 MPI would have been bringing other consumer services
24 issues, say relating to claims coverage, directly to the
25 assembled group over the last number of years.

1 Page 62, lines 5 and 6 of the transcript,
2 Ms. McLaren suggests that MPI is faced with the same
3 financial risks as private companies, except market share
4 risk. Ms. McLaren fails to provide one (1) important
5 detail that relates to market share. As a monopolist MPI
6 has the ability to completely recover from a bad year
7 through rate adjustments.

8 It also has the time to recover. Private
9 companies may not have that ability as customers shift to
10 other insurers as rates rise. The Corporation even has
11 the luxury of time in a recovery since it cannot lose its
12 position in the market.

13 The Corporation is not concerned that this
14 Board would grant them the necessary rate to recover
15 financially. That's clear from Ms. McLaren's testimony
16 at page 64, lines 13 through 20. To the Coalition this
17 is an extremely important consideration which results in
18 a much smaller RSR requirement.

19 At page 64, lines 13 through 20, Ms.
20 McLaren also suggests that such a rate increase would not
21 be helpful to Manitobans, since it violates the concept
22 of rate stability and predictability.

23 This argument completely flies in the face
24 of the actual rate setting process and the information
25 filed by the Corporation. As shown in section TI.3 part

1 two (2), only fifty three thousand four hundred and
2 thirty-nine (53,439) vehicles have no change in rate for
3 2007'08. Eight hundred and ten thousand, six hundred and
4 forty-seven (810,647) or 94 percent of motorists will
5 experience a change.

6 Clearly, for individual consumers rates
7 are nar -- neither stable nor predictable; some up, some
8 down. With respect to the risk analysis approach there
9 were some incorrect statements made by the Corporation
10 which we wish to bring to the Board's attention.

11 Under cross-examination by Mr. Saranchuk
12 at page 488, lines 11 through 15, Mr. Galenzoski suggests
13 the VAR risk calculation prepared by the Corporation is
14 ident --identical to that used in the previous RSR
15 analysis.

16 We believe that to be incorrect. The VAR
17 analysis used by MPI is based on the historical approach.
18 The previous study prepared by COMSTAT using the variance
19 -- co-variance approach or what is commonly known as
20 parametric VAR.

21 The formula shown at page 13 of the
22 COMSTAT report filed with the response to CAC/MSOS-I-48
23 shows the variance/co-variance approach used, which is a
24 more sophisticated method.

25 During the same part of cross-examination,

1 Mr. Saranchuk asked Mr. Palmer to confirm that the actual
2 correlations were used in the operational risk report,
3 referring to Appendix A, Exhibit 16. This must have been
4 what Mr. Palmer was referring to.

5 In this case, with MPI's suggested
6 improvements using actual correlations, the risks margin
7 is 89,900,000 at a 95 percent confidence limit and
8 107,122,000 at a 97.5 percent confidence limit.

9 To this simply MPI simply adds a one (1)
10 year VAR to derive the 136 to 186.6 million range. At
11 that stage, the correlation between investment risk and
12 operational risk was not included.

13 This is unlike the previous report filed
14 in response to CAC/MSOS/MPI-1-48 where the correlation
15 was a consideration as shown in the appendices.

16 Further the actual correlation between
17 operational investment risk in case was negative,
18 typically around minus .60, meaning that when investment
19 risk is added in using correlation the total risk
20 decreases. Referring to Board Order 179/01, page 50, the
21 use of the actual correlation in this case is required.

22 To gain a better feel for this effect, the
23 Coalition, through its resource person, tracked the
24 changes through the report filed with CAC/MSOS-1-48.

25 At page 6 of the report it shows an

1 operational risk margin of \$45.1 million at a 95 percent
2 confidence limit and a \$53.7 million at a 97.5 percent
3 confidence limit.

4 Assuming no correlation related to
5 investments, this results in a margin of \$52.4 million at
6 the 95 percent confidence limit, and \$81 million at the
7 97.5 confidence limit as shown at Table 5, page 9.

8 This is equivalent exclusive of the
9 adjustments MPI made to the data to the MPI range of 136
10 to 183.6 million, where a correlation with investment is
11 considered due to the negative correlation, the margins
12 decrease.

13 In this case, the results are shown at
14 page 10 of the report where the PUB approach yields a
15 range of \$39.5 million to \$47.1 million.

16 The risk margin using correlation is 75
17 percent of the non-correlation case, at a 95 percent
18 confidence limit and 58 percent at a 97.5 confidence
19 limit.

20 Given MPI's failure in providing an
21 equivalent analysis, the Coalition suggests even if MPI's
22 adjustments are accepted and a one (1) year time horizon
23 is used, if this correlation had been applied as
24 required, roughly the risk margin would fall with similar
25 amounts at the 95 percent level and 97.5 percent

1 confidence limits.

2 This would indicate a margin between 102
3 million and 106 million. The decrease in the spread of
4 the margin being due to MPI's assumption of a one (1)
5 year time horizon on investments which results in a much
6 smaller change in the investment risk margin relative to
7 the use of a longer margin in the 2001 report.

8 Of course, if there are no adjustments
9 made by MPI and the correct investment time horizon had
10 have been used, the margin would be much smaller.

11 In both cases, they would be a long way
12 from the upper limit of 214 million that MPI has
13 proposed.

14 In summary, with respect to the RSR, the
15 Coalition's view is that MPI has not proven their case
16 that the RSR should be based on 50 to 100 percent of the
17 MCT.

18 Quite the contrary; the MPI case is full
19 of holes and inconsistent logic. The Coalition believes
20 this Board had it right in 2001 and last year when it
21 found the MCT irrelevant.

22 The Coalition is of the opinion an RSR of
23 a hundred thousand dollars (\$100,000) or less is suitable
24 for the Corporation. Excesses should be rebated to
25 ratepayers.

1 The Coalition also has a grave concern
2 about the effect of tying the RSR level to the MCT and
3 thus the level of policy and claim reserves in the PFAD.
4 Such a tying will place the Intervenors in an extremely
5 disadvantaged position in the future.

6 The Coalition was hoping with the
7 dispensing of the RSR issue at last year's Hearing and
8 that a greater focus during this Hearing would be direct
9 rate issues, where we still have many concerns.

10 Given the dominance once again of the RSR
11 the Coalition has focussed on a few of its key areas
12 including some areas where members have interests as
13 private passenger vehicles -- owners, since more than 80
14 percent of motorcyclists also have other vehicles. It
15 will retain a keen interest in issues affecting those
16 vehicles as well as those affecting motorcycles.

17 Firstly, safety. CMMG is appreciative of
18 the efforts made by this Board and MPI over the last
19 number of years with respect to motorcycle safety. The
20 Coalition however views it as safety light, where they
21 desire a program that is much more pro-active. Education
22 is fine and a new curriculum is useful. However, at the
23 end of the day the membership wonders how much of this
24 material will be retained by new drivers and affect
25 motorcycle riders in any substantive way.

1 In addition to these approaches the
2 Coalition suggests that the MPI take a more pro-active
3 role in assuring the safety of the road network for
4 motorcyclists. We believe that MPI has taken a laissez-
5 faire approach in this matter. As shown in response to
6 CMMG-1-55 and pages 893 and 4 of the transcript, MPI has
7 not undertaken any activities related to castoffs from
8 pothole fixing for example, not so much as even a phone
9 call to ask the City if there's something that MPI can do
10 in this regard.

11 Contrast this with the pro-active approach
12 taken in other jurisdictions and we demonstrated signage
13 programs dedicated to motorcycles and reference that at
14 page 895 of the transcript.

15 Perhaps this lack of attention is due to
16 lack of funding. Based on a percent share of expected
17 claims cost as shown in cross-examination, motorcycle
18 safety should be funded at around \$361,000 for '07/'08,
19 the reference there being page 891 of the transcript.
20 This compares to actual funding of 146,223 as shown in
21 CMMG-1-52. The immobilizer incentive fund is of course
22 irrelevant to motorcycles since they cannot directly
23 participate in the program or gain from the program in
24 terms of cost reductions.

25 With respect to safety the Coalition

1 expects the Corporation would take a more pro-active
2 approach with respect to motorcycle safety, expending an
3 equal share of funds as compared with other vehicle
4 classes in support of these initiatives. One method to
5 do so would be to add it as a separate pillar to its
6 safety program, removing it from the other road users
7 pillar.

8 As owners of other vehicles, Coalition
9 members suggest there's a variety of areas where MPI can
10 improve its customer treatment. The first relates to
11 coverage problems with lay-up coverage, as discussed at
12 pages 949 and 950. While MPI may say that this is not
13 germane as extension coverage, it is germane since
14 inadequacies in this coverage force certain actions
15 related to basics.

16 Coalition members are unhappy to learn
17 that when they lay their vehicles up that third-party
18 coverage is not provided under Autopac extension or even
19 available through SRE division. The consequence is they
20 are forced to lay up their vehicles using basic coverage
21 in order to protect themselves.

22 While Ms. McLaren on this point pointed
23 out that if they're laying it up for the winter there
24 wouldn't be an additional cost to leave on the basic
25 insurance, if for example they can't ride for a year, if

1 they have a health complaint or simply can't afford the
2 insurance, there is no lay-up coverage that they can buy
3 that would have a third-party liability.

4 Imagine the situation where a retiree lays
5 their vehicle up and it burns down the condo in which
6 they live in, they simply have no coverage to them. And
7 because of the effective monopoly there's no other
8 providers of lay-up coverage in Manitoba.

9 Due to the high rates on motorcycles, many
10 motorcyclists have a second vehicle that's often older.
11 While MPI suggests at page 920, lines 10 through 13, that
12 these older vehicles are stepped down or vintage based on
13 rate, this is not the case.

14 For example, we went through the example
15 of the 1989 Dodge Caravan and at page 918 of the
16 transcript it showed that their rate groups do not
17 change. Their rate groups are identical between the 2007
18 and 2000 rate applications for 1989 and older vehicles,
19 as shown in Table AI.5 Part 3 of the 2006 application and
20 AI Part 3 of the 2007 application.

21 Similarly, other vehicles do not change.
22 In this regard, the lack of vintaging of these older
23 vehicles is a significant problem. This is quite
24 peculiar given the efforts MPI has put into getting the
25 rate line right for private passenger vehicles and light

1 trucks so that the rates would be sufficient at lower
2 rate groups. It is also strange that MPI vintages all
3 older heavy trucks by one (1) rate group annually until
4 they reach Rate Group 1, as shown in Section SM-4.3(a).2.

5 The Coalition suggests the Board order MPI
6 to perform consistent annual vintaging of these vehicles
7 in a manner -- manner similar to heavy trucks until the
8 rate group reaches zero. If MPI currently does vintage
9 these vehicles as it suggests, then it should be able to
10 show this information in a clearly before-and-after, the
11 vintaging format as part of its rate case.

12 With respect to the assignment of rate
13 groups in the new vehicles the Coalition is concerned
14 with the rapid growth in rate groups as shown in the
15 responses to CMMG-1-36 and CMMG-1-39. The average rate
16 groups for new car owners increased from fifteen (15) in
17 '97/'98 to twenty-three (23) in '05/'06. For trucks the
18 increase was from eighteen (18) to twenty-three (23);
19 suggests rising prices may be a significant factor.

20 Coalition brings this up for two (2)
21 reasons. First, it perceives at times a slippage -- I'll
22 move on from that point.

23 Related to these ranges the Coalition is
24 of the opinion that it's time to raise maximum insured
25 values. While MPI may suggest that average prices have

1 not risen that much, the Coalition is of the opinion that
2 while the average may be rising slowly, there's getting
3 to be a greater proportion of higher valued vehicles.
4 The Coalition showed the simple mathematics of that
5 situation by example in cross-examination at pages 915.

6 Coalition requests the Board order MPI to
7 provide additional information on assignment of rate
8 groups to new vehicles, including the price sensitivity
9 for next year's hearings. As well the Corporation should
10 be required to produce data with respect to the
11 distribution of new vehicle sales by dollar range, as
12 shown in CMMG-2-16.

13 With respect to rate group assignment
14 based on the rate making methodology, tables 13 and 14,
15 about 60 percent of the rate requirement is due to
16 physical damage cost with a remainder of 40 percent due
17 to injury related cost. This contrasts with the
18 weighting used to apply the clear rate groups which, as
19 shown in the response to CMMG-2-18, is heavily oriented
20 to collision and comprehensive cost. Indeed, the maximum
21 of adjustment for accident benefits is plus or minus two
22 (2) rate groups.

23 For next year the CMMG would like to see
24 further evidence provided by the Corporation as to the
25 validity of this limited adjustment for accident benefits

1 and related statistical evidence that would support his
2 position.

3 With respect to the issue of loss
4 transfer, as the Coalition expected loss transfer bore
5 fruit. As we heard in cross-examination, without loss
6 transfer the required rate adjustment for motorcycles
7 would have been 29.1 percent. This fell about 15 percent
8 to 13.7 percent under this much fairer system.

9 Coalition is also aware that this is only
10 partial loss transfer and that collision claims have not
11 been included. The Corporation under cross-examination,
12 at pages 858 and 859 of the transcript, suggested it had
13 not yet considered the feasibility or effect of loss
14 transfer for collision coverage. For motorcycles the
15 urgency of such a change is considerable.

16 We know from CMMG-2-6 that 77 percent of
17 motorcycle cost related to PIPP. The rest is related to
18 collision. If this remaining 23 percent is effected in
19 the same positive manner as PIPP the motorcycle community
20 would be further positively affected. They anticipate
21 rates will fall within that change.

22 The Coalition is requesting the Board
23 order MPI to provide the study of extended loss transfer
24 including impacts on rates by vehicle insurance use and
25 territory as part of its 2008 application.

1 During cross-examination the Coalition
2 covered the issue of single vehicle accidents and the
3 inconsistency of MPI's data relative to other
4 jurisdictions.

5 The Coalition is particularly concerned
6 with this as the number of single vehicle accidents
7 directly impacts the effect of loss transfer.

8 The Coalition asked MPI to provide data
9 with respect to single vehicle accidents in CMMG-1-12.
10 The instability of the MPI data is quite evident with
11 single vehicle accidents dropping by nearly 10 percentage
12 points during 2005, a trend which appears to be back
13 towards the industry norm.

14 Further, when comparing this response to
15 the data filed in MPI's motorcycle risk study shown in
16 CMMG-2-5, there is substantial change to the historic
17 data. For example, in that report from several years ago
18 in 1996, 28.3 percent of motorcycle accidents were single
19 vehicle.

20 Based on the information filed with this
21 Application in CMMG-1-12, for the 1996 data, MPI says 38
22 -- I'm sorry, based on the current information in 1-12,
23 MPI says 38.9 percent of motorcycle accidents were single
24 vehicle.

25 MPI was silent on the reason for this

1 change or the steep drop in single vehicle accidents in
2 2005. Strange indeed that the data for single vehicle
3 accidents has been adjusted upwards now that loss
4 transfer is in effect.

5 The Coalition is of the view that further
6 investigation is required in these data inconsistencies
7 particularly the change in between the motorcycle risk
8 study and currently reported. Inconsistencies in this
9 area have a great effect on a small pool like
10 motorcycles. The Coalition requests the Board order an
11 independent audit of this data.

12 Doctors Hum and Simpson pointed out in
13 their paper MPI rates are biased upwards meaning that
14 the financial forecast and related indicators filed with
15 this Board are conservative in nature, overstating the
16 rate requirements.

17 In direct testimony, Mr. Palmer at page 76
18 of the transcript, suggested this was not an important
19 factor.

20 The Board and the assembled Intervenors
21 have additional evidence in this regard, nothing less
22 than they expected -- the above-expected profits the
23 Corporation has experienced in the last number of years.

24 If rates were not biased then we would
25 expect a pattern where there were lower than expected

1 profits one year, followed by higher than expected
2 profits the next.

3 The Coalition suggests that a significant
4 factor in this conservatism has been MPI's ongoing low-
5 balling of investment income when calculating rates.

6 Referring to Mr. Galenzoski's previous
7 testimony and cross-examination at pages 925 and 926, we
8 hear the same theme every year and have done since 2004.
9 Investment income in every case was higher than expected.

10 The CMMG suggests that one reason for
11 understatement of investment income when calculating
12 rates is the failure to include an equity risk premium.

13 We heard during cross-examination at pages
14 927 and following that MPI includes an equity risk
15 premium when doing asset allocation studies as well as
16 when calculating value at risk in the Mercer report filed
17 at PUB-1-72 at page 80 where equities have a return of 18
18 -- 8.2 percent.

19 In spite of this, MPI does not include an
20 equity risk premium when calculating rates.

21 With respect to the Ibbotson report, the
22 Coalition has one (1) brief comment. First, Mr. Andrews
23 is not an economist, so his views with respect to the
24 future and the economy and related financial issues
25 should be considered in that context and we would

1 contrast it with Dr. Simpson's testimony at page 1442
2 which indicates that the equity risk premium would be
3 greater than zero (0).

4 If a 1.5 percent premium was included, as
5 shown in the response to CMMG-2-14, profits would be
6 considerable over the next number of years. This results
7 in retained earnings more than doubling compared to a
8 scenario where the equity risk premium is excluded.

9 For example, in PUB-1-1 with a 5 percent
10 decrease in 2007/'08, the total retained earnings for
11 basic are projected to be \$134,805,000 in 2010/'11.

12 Referring to CMMG-2-14, the same scenario
13 with an equity risk premium results in retained earnings
14 of 173,255,000, an increase of about 38 million -- 38.5
15 million. The Coalition proposes that this Board direct
16 MPI to apply an equity risk premium in its rate
17 applications.

18 While MPI has been understating potential
19 revenues the Coalition believes the Corporation has lost
20 some of its diligence with respect to cost control. In
21 the last five (5) years commissions and premium tax
22 expenses for MPI increased more than 69 percent.
23 Comparatively similar costs increased only 26 percent in
24 Saskatchewan.

25 As was discussed at previous hearings

1 commissions are payed on a flat-fee basis in Saskatchewan
2 while a percentage or premium basis is used in Manitoba.
3 The Coalition suggests that a similar method of payment
4 is appropriate in Manitoba for basic Autopac.

5 The Coalition also learned during this
6 application that MPI had increased staff by some hundred
7 and twenty-nine (129) positions in the last number of
8 years. This increase occurred outside of the addition of
9 DDVL. Relative to SGI and -- and ICBC, the rise in
10 operating and claims expenses was quite high, as shown in
11 CMMG-1-57.

12 MPI's response to this seems to be that
13 they have more work to do. At the same time the
14 Coalition believes that SGI and ICBC would also have more
15 work to do if that was the case. Given the expenditures
16 the Corporation has made on computer technologies, our
17 clients are confused as to why the Corporation has not
18 leveraged these technologies rather than constantly
19 adding employees.

20 With respect to operating costs the
21 Coalition suggests the Board order a review of methods of
22 broker payment as well as more thorough supporting
23 documentation for increases in MPI's operating and claims
24 expenses. Ideally the latter would focus on concrete
25 measures of work activity and exclude operations related

1 to DDVL.

2 Moving to the rate line, the Corporation
3 has undertaken some work with respect to the rate line
4 adjustment over the last number of years. The Coalition
5 has concerns with respect to their process, which I'll
6 deal with in a few minutes. The adjustment to members'
7 way of thinking of -- is of little value if motorcycles
8 are assigned to incorrect declared value range.

9 Through questions CMMG-1-46 through 1-50,
10 the Corporation provided evidence with respect to the
11 problems faced by a motorcyclist when declaring values.
12 The reference CMMG-1-46:

13 "If the motorcyclist declares a value
14 greater than the correct value they'll
15 receive only the correct value in case
16 their -- in the event their motorcycle
17 is written off."

18 In essence, they paid too much for that
19 coverage. In this case the motorcycle is not even
20 rebated the excess premium.

21 The opposite case occurs when they declare
22 too low a value, as shown in CMMG-1-48. If the value
23 declared is too low they will have too little coverage.
24 In CMMG-1-50 we saw that MPI offers little assistance
25 with respect to declared values. Comparatively, as shown

1 by CMMG-1-49, this is not an issue for passenger vehicle
2 and light truck since the rate group is assigned by the
3 Corporation.

4 During cross-examination of the
5 Corporation the Coalition learned, as shown at page 905
6 of the transcript, that MPI has publications and other
7 tools used by its adjusters in assessing the value of
8 motorcycles. The Coalition requests that these be made
9 available to the brokers and the broker requirement to
10 discuss declared values with motorcycle owners be
11 strengthened. In this manner greater equity can be
12 obtained for motorcycle owners.

13 With respect to the rate line adjustment
14 itself the Coalition continues to oppose the methodology
15 that has been used in performing this adjustment. First,
16 given the rates for motorcycles are dependent both on the
17 declared value and engine displacement range, which then
18 comprise rate groups similar to a passenger vehicle or
19 light trucks, the analysis is incomplete unless both
20 declared value and engine displacement are considered
21 simultaneously.

22 MPI apparently has prepared such an
23 analysis but has not provided that to this Board, as
24 shown at page 898 of the transcript. MPI suggests that
25 this is all right since the vast majority of motorcycles

1 are in the highest engine displacement range. The
2 problem with this conclusion is that it suggests there's
3 something amiss in part of the classification plan then
4 that relates to engine displacement ranges.

5 For example, for private passenger, the
6 vehicles are dispersed widely across the rate groups and
7 other classification components. What MPI's response in
8 this regard suggests is that there's too few engine
9 displacement ranges, especially when it comes to
10 motorcycles that have larger displacements.

11 Secondly, there's an inconsistency in the
12 data used to calculate the rate line adjustment compared
13 to other motorcycle rating data. We covered that at
14 pages 896 and 97 of the transcript.

15 For some reason ten (10) year's of data
16 are used, it appears, in the calculation of the rate line
17 while only five (5) used -- years are used in the
18 calculation of the rate. MPI was silent on the reasons
19 for this different approach.

20 Finally, the approach to credibility used
21 was different than that that was used when calculating
22 private passenger and light truck rate group
23 differentials as shown at 901 of the transcript. An
24 approach to credibility similar to that used for
25 passenger vehicles and light trucks would potentially

1 reduce the effect of their rate line adjustment.

2 The Corporation was surprised as to the
3 comments of zero credibility being assigned to accident
4 benefits, reference page 901 of the transcript. It's
5 hard to believe that motorcycle rates are actuarially
6 sound if PIPP costs for motorcycles has no credibility at
7 a rate group level.

8 The overall affect of MPI's approach will
9 be a continued adverse affect for the least valuable
10 motorcycles. During cross-examination we heard that the
11 increase for rate group zero vehicles would be 29
12 percent, roughly, over in the next two (2) years as shown
13 at page 903 and 904 of the transcript.

14 With respect to the rate line adjustments,
15 the Coalition requests that the Board order MPI to treat
16 the engine displacement issue more expeditiously
17 including the consideration of additional displacement
18 ranges.

19 Coalition is of the view that further
20 adjustments to the rate line be suspended until that
21 review is completed. All of the foregoing discussion is
22 driven towards the Coalition's last few area of concern.

23 In spite of lost transfers motorcycle
24 rates will have increased by 124.4 percent in the last
25 ten (10) years if the Board approves MPI's application;

1 this compares to a cumulative decrease for private
2 passenger vehicles of 7.1 percent.

3 Relative to our neighbours, motorcycle
4 premiums are extremely high in Manitoba. We need to look
5 no farther than Saskatchewan where the insurance rate for
6 a typical 2004 Harley Davidson worth fifteen thousand
7 (15,000) is about nine hundred and thirty-five dollars
8 (\$935) compared to seventeen hundred and twenty dollars
9 (\$1720) in Manitoba.

10 In Saskatchewan this lower rate includes
11 comprehensive coverage, something that Manitoba
12 motorcycles pay extra for in Manitoba. The Coalition has
13 several concerns relatively related to the treatment of
14 sport bikes.

15 The first relates to the classification
16 error of certain motorcycles as sport bikes and the
17 second relates to the calculation of rates for sport
18 bikes. In cross-examination, the Coalition showed that
19 MPI was made aware of the error in classifications for
20 bikes as early as October 2004, reference is 872 of the
21 transcript, yet MPI did not correct the error in and will
22 not until March 2000 about two and a half (2 1/2) years
23 later. MPI implies somehow the reason for that delay was
24 as much the fault of motorcyclists as MPI's.

25 We would suggest no validity to this

1 argument since onus lies with MPI and MPI has the
2 resources in-house to have completed the work. MPI's
3 other suggestion is that they can't make changes until
4 the rate hearing. In the past, the Corporation has
5 applied on an interim basis to correct rating anomalies,
6 for example, related to City of Winnipeg transit bus
7 rates in recent years and classifications to farm, truck
8 body styles at a much earlier date in the history of this
9 process.

10 Simply, MPI had the resources and ability
11 through the regulator to affect the change much earlier.
12 Given that ability and the delayed response of the
13 Corporation, the Coalition seeks refunds of the excess
14 rates charged to motorcycle owners who were improperly
15 classified as sport bikes for '05/'06 and '06/'07.

16 This year MPI is proposing a 15 percent
17 increase in rates for sport bikes. The Coalition
18 contends that MPI has not proven its case in this regard.

19 First, the basis of the rate increase is a
20 very small grouping of sport bikes, approximately nine
21 hundred (900). Given the mis-classification of other
22 motorcycles as sport bikes, the Coalition believes that
23 this pool may in fact even be smaller than that.

24 Second, if these other motorcycles were
25 mistakenly classified as sport bikes, then the claims

1 cost data with respect to sport bikes must be unreliable.
2 What if the bulk of the cost attributed to sport bikes
3 were really attributable to other types of motorcycles?
4 MPI has not taken any -- undertaken any analysis to
5 ensure the integrity of the data used.

6 Third, as shown during cross-examination,
7 the methodology used to assign rates to motorcycles
8 varies from other types of vehicles. This includes the
9 assignment of an additional set of steps which increase
10 the relativity for all types of motorcycles except motor
11 scooters which is substantially decreased.

12 This is found at pages 865 and 866 of the
13 transcript and is clear in rate making methodology
14 Exhibit 18-5. As shown in that document MPI builds up
15 the relativities from the actual claims experience
16 credibility weighted by prior rates.

17 This results in the credibility weighted
18 relativity which then builds to the balanced credibility
19 weighted relativity and subsequently the selected
20 relativity. A change in these relativities changes the
21 rates paid by the different types of motorcycles.

22 The higher the relativity, the higher the
23 rate group relative to other groups of motorcycles. The
24 Coalition's view is that this process is arbitrary and
25 has resulted in incorrect rates particularly for sport

1 bikes. When adjusting between the credibility rate --
2 weighted relativity and the balanced credibility weighted
3 relativity, the relativity for moped, other and touring
4 motorcycles, motor scooter and sport bikes increase.

5 For example, the relativity for other and
6 touring motorcycle increases from 1.0010 to 1.0951. For
7 sport bikes it increases a significant amount from 1.5837
8 to 1.7327.

9 When the selected relativity step is
10 performed, the changes are even more difficult to accept.
11 For mopeds the relativity was increased from .0794 to 1,
12 for other and touring motorcycles it is increased from
13 1.0951 to 1.1. For sport bikes it was increased from
14 1.7327 to 1.75. Yet for motor scooters it was discreet -
15 - decreased substantially from .5932 to .1.

16 The effect of these steps is to increase
17 the rate for motorcycles and mopeds and to suppress the
18 rate for motor scooters. The most affected by this
19 arbitrary adjustment upward is sport bikes. MPI suggests
20 this is a minor effect. If that was so, why in fact
21 would it make such an arbitrary adjustment?

22 Based on the arbitrary nature of this
23 adjustment, the Coalition requests the Board eliminate
24 the '07/'08 rate adjustment differentials within the
25 motorcycle class with each type of motorcycle receiving

1 the same rate of change, and particularly the Coalition
2 specifically requests the higher rate adjustment for
3 sport bikes be eliminated.

4 The Coalition questions the Corporation
5 with respect to the large number of motorcycles insured
6 in Territory 2 versus Territory 1, average motorcycle
7 rates were substantially lower in Territory 2 than
8 Territory 1.

9 The reason appears to be the
10 unaffordability of rates in Territory 1 and suggests that
11 for a small distinctive major class light motorcycles the
12 territory rate differentials could be eliminated with a
13 uniform rate applied across all territories eliminating
14 that problem.

15 The Corporation continues to suggest
16 during these Hearings that there are competitors to MPI
17 and we wish to make it clear through the motorcycles
18 experience in the local market, competitors do not exist
19 and coverage is unavailable except through MPI.

20 The Corporation wishes -- or the Coalition
21 thanks the Board, the Intervenors and the witnesses of
22 the Corporation I can tell you on a personal basis of the
23 great respect that I have for the executive of MPI and it
24 makes me proud to be a Manitoban.

25 We appreciate the indulgence in what's

1 become a very long hearing and I think that if the
2 Corporation knew I was -- or if the Board knew I was
3 going to take this long, perhaps it would have accepted
4 my offer to take this by way of written argument, but we
5 thank you for your indulgence.

6 THE CHAIRPERSON: Thank you, Mr. Oakes.
7 Mr. Roberts, for MUCDA?

8

9 FINAL SUBMISSIONS BY MUCDA:

10 MR. NICK ROBERTS: Thank you, Mr.
11 Chairman. That's a -- Mr. Oakes leaves a big shadow to
12 follow after that.

13 Mr. Chairman, once again, it's been our
14 pleasure for the MUCDA to attend these hearings and to
15 work with your Board and MPI.

16 With respect to dealer rates, the MUCDA
17 notes that there are really two (2) components. The
18 first part of the rate is attributable to cost for
19 policies issued during the 2007/2008 insurance year.
20 This is the ongoing rate. The second part is the funds
21 held by the Corporation from the public in the form of
22 the RSR in excess of the PUB target range.

23 The failure of MPI to provide a rebate on
24 its own initiative suggests that these are also a rate
25 from a practical perspective. In a sense, it's like

1 withholding refunds from a taxpayer once they file their
2 year end tax return.

3 With respect to the ongoing part of the
4 rate, the MUCDA's position is that dealer vehicles have
5 been inappropriately assigned to the commercial class.
6 During cross-examination, MPI agreed that dealer all-use
7 vehicles are used for both private usage by the dealer in
8 day-to-day personal activities and for more commercial
9 activities involving the sale of vehicles.

10 In the latter case, we are all aware that
11 it is typically individuals who will be using a vehicle
12 for a personal use who would test drive a dealer plated
13 vehicle.

14 Similarly, the private passenger class
15 currently has vehicles that are used for both commercial
16 and private use. Both the all-purpose passenger vehicle
17 and all-purpose truck use have these type of vehicles.
18 Over thirty thousand (30,000) farm light trucks are
19 included in the private passenger class.

20 We learned during cross-examination that
21 the assignment of insurance uses and vehicles into the
22 major class was done internally by MPI staff without the
23 consultation with industry.

24 We believe that consultation has at least
25 partially taken place as part of these hearings and the

1 outcome is that dealer all-uses should be placed in
2 private passenger use, making it compatible with other
3 vehicles in that class. The alternate is to move many
4 vehicles from the private passenger class to commercial.
5 A much greater number of vehicles that would be
6 dislocated from a move in that direction suggests that it
7 is not practical.

8 On loss transfer, the MUCDA was pleased
9 that loss transfer resulted in a better balance of claim
10 costs for dealers and other groups of vehicles.

11 We were somewhat unhappy that MPI could
12 not provide us with greater assurance that the data
13 anomaly had pretty much worked its way through the rates.
14 We remain curious as to the large variation between
15 balanced raw relativities and new relativities and are
16 hoping MPI can provide more information in next year's
17 Application with regard to its selection of weighting
18 when developing these relativities. Ideally, we believe
19 this would include statistical or scientific
20 justification of its weighting schema.

21 Now, to the second part of rates that, as
22 we call it, the tax refund, that MPI insists on not
23 providing to ratepayers.

24 At MUCDA we are not as concerned as how
25 much -- as much with the how question of the RSR but the

1 size question. We note that PUB increased RSR limits for
2 2006/2007 and now MPI is suggesting they be increased
3 further.

4 The practical effect of these -- of this
5 request being that some \$60 million in excess RSR at the
6 end of 2006/2007 will not be rebated to tax --
7 ratepayers. MUCDA sees from evidence that based on
8 statistical analysis of actual, not artificially inflated
9 operational and investment risks, that the overall --
10 that overall the Corporation's risk profile on a
11 statistical basis has not changed.

12 This suggests that the PUB revised target
13 is more than adequate. In spite of its many arguments
14 related to MCT, the MUCDA does not believe this is a
15 suitable approach for Manitoba. In particular, it fails
16 to recognize the risk reduction aspects of MPI's monopoly
17 position, legally on basic and, in essence, on extension.

18 And finally, on auto theft, I'm going to
19 ask for a little leeway on this. I -- I have something
20 I'd like to read into the record.

21 MUCDA, along with the National Committee
22 to reduce auto theft believes that there should be
23 amendments to the Criminal Code of Canada in regards to
24 auto theft.

25 Although MUCDA recognizes that it is well

1 beyond the jurisdiction of this Board to address these
2 issues, it would certainly go a long way to have the
3 support of this Board.

4 And I've just -- I'll -- these are just
5 brief. These recommendations would be that auto theft
6 needs to have its own specific comprehensive section
7 within the Criminal Code of Canada, that progressive
8 penalties should be imposed on repeat offenders similar
9 to dispositions regarding impaired driving.

10 Each subsequent time an offender is
11 charged mandatory minimum penalties need to be imposed
12 and increased punishment with each violation. Stolen
13 vehicles make criminal activity possible for many
14 offenders, often it is the tool used by many criminals,
15 ultimately enabling them to commit many other offences in
16 the community.

17 For this reason, we would like to have an
18 auto specific section which would address all related
19 offences and ensure the prosecution of auto theft by
20 offenders, rather than allowing auto theft to be plea
21 bargained away as often it is the lesser offence.

22 Auto theft profile needs to be increased
23 and recognized for the offence it really is. Not only
24 does it have violent connotations, but it facilitates the
25 commission of many other offences.

1 Auto theft needs to be recognized as a
2 violent crime, specifically where youth are involved.
3 They do not possess the skills to operate a vehicle,
4 resulting in the vehicle becoming a weapon in their
5 hands.

6 In respect to the auto theft crisis in
7 Manitoba, we commend the Corporation on its Immobilizer
8 Incentive Program. The immobilizer Program is the only
9 long term solution to halting the auto theft epidemic in
10 Manitoba.

11 The dealer community will support the
12 program by installing immobilizers in as many of the
13 most-at-risk vehicles as possible. With dealers now
14 being able to be involved, we believe that the dealer
15 body will have a significant impact in immobilizing a
16 large percentage of these vehicles.

17 MUCDA would like to see the free
18 immobilizer program extended to include more vehicles.
19 Manitobans have the reputation of throwing nickles around
20 like they were manhole covers. Be it right or wrong,
21 Manitobans love the word, free. Seeing the update on the
22 free immobilizer speaks volumes.

23 The most-at-risk vehicle list is what we
24 like to call a moving target. By that we mean, as more
25 of the most-of-risk vehicles are immobilized, these will

1 move onto to other types.

2 We would recommend to the Corporation that
3 this list be revisited at least twice a year. And also
4 in closing, I would be remiss if MUCDA did not
5 acknowledge the efforts of MPI's auto theft prevention
6 unit, Director, Mr. Tim Arnason and his staff, for all
7 their work in helping dealers in the transit to
8 immobilize their inventory.

9 We've had many meetings with Auto Theft
10 Prevention Unit and they have been very accommodating in
11 helping dealers in this regard. So once again, in
12 closing, MUCDA wishes to thank the Board, Board Counsel,
13 the Corporation and the other Intervenors for the time
14 and attention given to us at this Hearing.

15 Thank you.

16 THE CHAIRPERSON: Thank you Mr. Roberts.
17 Ms. Dalman, for CAA?

18

19 (BRIEF PAUSE)

20

21 FINAL SUBMISSIONS BY CAA Manitoba:

22 MS. DONNA WANKLING: Good afternoon, Mr.
23 Chairman. Thank you to the Public Utilities Board for
24 this opportunity to speak briefly on behalf of CAA
25 Manitoba. My name is Donna Wankling and I'm the Vice-

1 President for CAA Manitoba.

2 CAA has been part of these rate
3 application hearings since before MPI ran into financial
4 in the early to mid-1990's. At that time, CAA along with
5 others recognized the urgent need to deal with the
6 financial shortfalls of the Corporation, because we
7 understood the implications for motorists.

8 We were part of the transition that saw
9 the introduction of no-fault and PIPP. We supported the
10 establishment of a rate stabilization reserve fund and
11 supported a method of building up that reserve to protect
12 Manitobans against the kind of financial problems facing
13 us at that time. We recognized and supported the
14 implementation of premium surcharges in the range of 2 to
15 4 percent over a period of four (4) to five (5) years
16 that would be dedicated to this rate stabilization
17 reserve.

18 As an organization, we took all kinds of
19 negative feedback from our members during that time, but
20 we supported the initiative to regain solid financial
21 ground for the longer term.

22 Along the way, we've monitored the RSR
23 levels together with the Public Utilities Board. When
24 the RSR had grown to such a significant level that MPI
25 was suggesting that transfer of some \$26 million over to

1 the universities, we criticised MPI profoundly because we
2 believed that ultimately the monies belonged to the
3 motorists of this Province.

4 We publically objected and MPI relented by
5 returning the excess funds back to the ratepayers. In
6 fact, on two (2) separate occasions, motorists have
7 received a return from MPI in terms of a rebate in one
8 (1) year and a cheque in another year.

9 During all of this time while building the
10 reserve and effectively managing the claims side, MPI is
11 to be hugely commended for their sound financial
12 management of the Corporation. We believe that that is
13 still the case.

14 Today, we find MPI with retained earnings
15 reported at the end of the second quarter to be in the
16 range of \$329 million. CAA strongly suggests that the
17 precedent has already been set in terms of returning
18 excesses back to ratepayers and that this should occur
19 again.

20 It is our view that the present level of
21 the RSR set by the Public Utilities Board at 65 to 100
22 million should be maintained. We were there when MPI was
23 experiencing financial problems. We are here again today
24 when MPI is experiencing a surplus and we will be here in
25 the future should MPI be in a position of need.

1 than competitive with other extension insurers, because
2 MPI's extension can be purchased with the push of a
3 button, while for competitors, forms need to be filled
4 out manually.

5 3. The excess returns on extension
6 insurance belong to the same ratepayers who are buying
7 basic insurance, since without the purchase of basic,
8 there would be no need to offer an extension insurance
9 line.

10 CAA has a major concern that if the excess
11 generated by extension insurance does not flow back to
12 the basic RSR, ratepayers run the real risk of having the
13 next flavour of the day project, be it health care,
14 education or even general revenues, funded by them
15 through MPI.

16 All of this, under the present view that
17 extension is a competitive line, and beyond the purview
18 of the PUB, would happen without anyone even finding out
19 about it. CAA strongly advocates and will put its views
20 forward that extension insurance become part of this
21 public and transparent process.

22 On the issues of immobilizers, auto theft,
23 and road safety initiatives, CAA commends MPI for being
24 involved and reinforces their continued efforts to
25 influence positive behavioural change in the motoring

1 public.

2 With regard to the funding initiatives
3 directed towards the Winnipeg Police Service and Justice,
4 it is our understanding that these were started as a
5 temporary fix for a resource problem at both the Winnipeg
6 Police Service and Justice.

7 It appears that this temporary fix is
8 becoming more permanent and, as an organization that has
9 strongly objected to using motorists' money for other
10 things, we caution this double taxation.

11 As MPI expects, and we hope, the
12 immobilizer program will deliver the solution to the auto
13 theft problem and dismiss the need for this double
14 taxation.

15 On the issue of budgeting for an operating
16 loss in this 2007 Rate Application, CAA, like CAC/MSOS,
17 has never supported that MPI budget for an operating
18 loss. We see no need to change our consistent position
19 on this issue. At these hearings over the years, we in
20 fact, supported the fact that rates should be higher than
21 what was being applied for in order to avoid a budgeted
22 loss.

23 We have heard the rationale that the
24 budgeted loss will be more than offset by income from
25 other sources, sources such as investment income and, if

1 need be, the RSR.

2 CAA's view is that the budget should be
3 set to break even and that the RSR should be funded at
4 the appropriate PUB-ordered levels with excess income
5 returned to ratepayers.

6 In closing, I'd like to thank all the
7 members of Board Counsel and the MPI panel for the
8 courtesies extended to my colleagues over the past two
9 (2) weeks as we've participated in these hearings. Thank
10 you.

11 THE CHAIRPERSON: Thank you very much. I
12 think we will move on now to Mr. Dawson, the Manitoba Bar
13 Association -- Canadian Bar Association

14

15 FINAL SUBMISSIONS BY CBA/MBA:

16 MR. ROBERT DAWSON: Thank you, Mr.
17 Chairman, Members of the Board, I also plan to break my
18 comments into three (3) large sections. First I have two
19 (2) preliminary points, then the bulk of my comments will
20 relate to four (4) topics on which I have submissions.
21 And then I'll have one formal note to close on.

22 Before I begin in terms of my preliminary
23 comments, the first one relates to a word of thanks which
24 like Mr. Williams, I'll otherwise forget if I don't do it
25 right off the top.

1 about to make but certainly by making this argument, I'm
2 not at all waiving that undertaking. I do want the
3 answer at the earliest possible moment.

4 Now to turn to the bulk of my submissions
5 and those fall under four (4) headings. The first will
6 deal with PIPP and PIPP benefits. The second will deal
7 with the way in which MPI has funded police, justice and
8 probation services.

9 The third will deal with environmental
10 issues, specifically under the heading of Pay As You
11 Drive and lastly I'll close on the RSR.

12 In terms of PIPP, of course the Manitoba
13 Bar Association has throughout my conduct at least of
14 this file, always expressed its concern about the way in
15 which the applicant has handled some claims of victims
16 relating to personal injury or arising out of the
17 operation of motor vehicles.

18 And even though this has not been one
19 particular topic but we've emphasized in this year's
20 intervention, I wish to stress that it continues to be an
21 area of concern for my particular client.

22 It's clear in my cross-examination of Mr.
23 Bedard that not much has changed since I went in detail
24 with him two (2) years ago in the way in which those
25 claims are handled.

1 There still is, much to the distress of
2 certainly claimants themselves and also members of the
3 Bar, the lack of an independent advisor to assist
4 claimants especially relating to personal injury from the
5 very beginning.

6 And we specifically canvassed off also the
7 question of the way in which surveys are being used to
8 support the supposed customer -- level of customer
9 service and Mr. Bedard at page 1480 of the transcript
10 acknowledged that the surveys continue to be conducted in
11 much the way that they had been when I cross-examined him
12 two (2) years ago and when, at that point, I suggested to
13 the Board that there were some problems.

14 It's important to remember that pointing
15 to those who take appeals of their claims that for each
16 one of those individuals presumably there has been either
17 a diminution or a suspension of benefits that relate to
18 their injury claim.

19 And even if one claim goes to appeal and
20 results in the Corporation having been found wrong in its
21 interpretation of the way those benefits should be handed
22 out, we have to remember that there actually is an
23 individual who, for at least that particular individual
24 no matter how small the amount of money, has been
25 tremendously inconvenienced and distressed and presumably

1 suffered as a result of that.

2 So even though it's important to keep our
3 eye on the way in which income -- or rather cost controls
4 are focussing on, for example, income replacement
5 programs or the whiplash program, it's important and the
6 Bar Association certainly always keeps in mind that there
7 are victims of personal injury who do need assistance and
8 continue to need assistance in the way that their claims
9 are being handled.

10 Of course this Board may or this -- this
11 Panel of the Board may say, well, if that's so important
12 to the Bar Association, why didn't you deal with it in
13 greater detail this year?

14 And I suspect that that's my choice as
15 counsel to some extent. You'll remember that in 2004, we
16 went through that in rather great detail and I suggested
17 that in my closing submission that there was a lack of
18 independent advice to claimants. There had been a
19 reduction or denial of benefits in some cases and there
20 were problems in the way in which customer service was
21 evaluated through surveys.

22 And we urged at that point, that the
23 applicant should look and compare its way of doing
24 business with other claims handlers or handlers of injury
25 claims; and specifically I had mentioned at that time the

1 Workers Compensation Board.

2 The history indeed of what happened next
3 is outlined in this years filing by the applicant at AI-
4 22, namely -- perhaps as a result of our submission, but
5 certainly one way or the other, Board Order 148/05,
6 number 5 ordered a benchmark study.

7 And just very quickly, I'll remind the
8 Board that that said that:

9 "Manitoba Public Insurance develop
10 claim benchmarks for duration,
11 frequency and costs for comparison with
12 its own experience and that of other no
13 fault jurisdictions and agencies; and
14 file a summary of the benchmarks
15 established by the Manitoba Public
16 Insurance with the Board at the next
17 General Rate Application."

18 And, of course, we know that in 2005 which
19 was the next General Rate Application, that study was not
20 filed. Instead we had only a request for proposals. And
21 as a result, the Bar Association felt that it may not be
22 the appropriate time to pursue with the same detail and
23 vigour the issues that had been raised in the previous
24 year; allowing this study to be evaluated and we did some
25 tidying up of issues, but we moved along.

1 And the Board reminded the applicant at --
2 in its Board Order of 150/05, number 7, that the
3 applicant should and I quote now:

4 "Develop claims handling, PIPP and
5 other operating cost benchmarks,
6 perform analyses comparing MPI
7 experience with that of other
8 comparable insurers and file a report
9 with the Board at the next GRA
10 providing the findings."

11 So, in essence, I'm interpreting that and
12 I'll suggest that this is a reasonable interpretation
13 with which the Board might agree, that in 2005 the Board
14 reminded the applicant that the Board was still waiting
15 for the benchmark study that it had requested in 2004.

16 And, of course, we come to this year,
17 2006, and find again that the study has not been filed
18 and in the course of the cross-examination that I
19 conducted, both of Mr. Bedard and Ms. McLaren, the Panel
20 will remember that a couple of issues did arise out of
21 that.

22 The first and most distressing is, is that
23 although this study is still ongoing, there's no
24 guarantee that the study will even be adopted by the
25 applicant. And as a result, at least my client is left

1 wondering whether over the past two (2) years some sort
2 of study has been undertaken, or might have been
3 undertaken; but might actually not go anywhere.

4 In short, we're waiting to pursue cost
5 controls as well as ensuring the entitlement of claims --
6 claimants related to personal injury and at the same time
7 the Board is -- or rather I'm sorry, the applicant is
8 continuing to consider studying the matter.

9 Part of the problem, I think, may relate
10 to some other issues that arose out of the cross-
11 examination that I conducted. First, was the fact that
12 the study as MPI seems to be structuring it, goes well
13 beyond, and Ms. McLaren admitted this in cross-
14 examination, goes well beyond a mere benchmark analysis.
15 It's now grown into a grandiose study that goes well
16 beyond what I suggest the Board originally ordered.

17 And in addition, the targets for
18 comparison have grown I think again beyond what this
19 Board had ordered in 2004 and repeated in 2005.

20 And as a result, that comes to the first
21 recommendation that my client makes to this Board and
22 that is, this Board should order that at the next GRA the
23 applicant file the benchmark study originally ordered in
24 Board Order 148/05, but limiting the scope of the study
25 to the subject matter and comparable organizations that

1 were defined in that original order.

2 In essence, my client is urging this Board
3 to remind the applicant to do what this Board had
4 originally asked for two (2) years ago, so that we can
5 deal with ways in which to test how this applicant
6 handles claims made by victims of personal injury.

7 That's the submission of my client on PIPP
8 and that's also by way of explanation why we have not
9 gone into any great detail this year. It seemed to be
10 not an appropriate or apt year to talk too much about the
11 detail.

12 We'd like to see what that report has to
13 say. We'd like to understand how the claimant can balance
14 on one (1) -- or rather how the applicant can balance on
15 one (1) hand the -- its attempts to control costs as well
16 as to ensure the entitlement of victims of personal
17 injury to those benefits that they're legally and
18 contractually allowed.

19 Let me pass then to my second major topic
20 and that deals with, what I'll call for shorthand
21 purposes, MPI Funded Initiatives and that relates to the
22 police, prosecutions, and probation.

23 Just by way of very brief summary, this
24 Board will remember in my cross-examination of Ms.
25 McLaren at page 1,274 I put before the Board the fact

1 that there is an agreement between MPI and the Winnipeg
2 Police Service whereby officers are dedicated to the
3 investigation and ultimately hopefully arrest of culprits
4 relating to the theft of automobiles. And that also ties
5 into Manitoba Bar Association First Round Interrogatory
6 Number 9 where a copy of that contract was produced.

7 And it's important at this point that we
8 pause and say that no one at all is faulting MPI for
9 undertaking this particular initiative. It seems only
10 logical that at almost any expense the insurer itself
11 should certainly want to take steps to make sure that
12 auto theft is curbed.

13 The unfortunate sidebar of all of this is
14 that the question arises of why the Winnipeg Police
15 Service wouldn't share the presumably reasonable approach
16 that the insurer itself is taking. And I simply ask that
17 question open-ended at this point.

18 The second initiative that MPI undertook,
19 again laudably it's suggested, relates to establishing a
20 prosecutions unit dedicated to curbing theft -- auto
21 theft -- as well as fraud on insurance claims. And that,
22 for the record, appears in my cross-examination of Mr.
23 Bedard beginning at page 1,279 and it relates to an
24 agreement that was produced as part of Manitoba Bar
25 Association First Round Interrogatory Number 13 where the

1 contract between the applicant and the Department of
2 Justice is set out.

3 There again it was, I think, an arguably
4 open question as to should anyone bear blame again for
5 having this particular contract entered into. And one
6 (1) of the great things about appearing before this Board
7 and putting questions to the Witness Panel is that
8 sometimes additional information that might have escaped
9 or been overlooked by others outside of this process
10 comes to light.

11 And we found, much to the credit of MPI,
12 that while certainly these payments do go to the
13 Department of Justice and do result in dedicated
14 prosecutors being made available to do work that concerns
15 the insurer, the contract also encourages the development
16 of stronger cases through training, for example, of MPI
17 investigators, encouraging even ordinary claims adjustors
18 to be made more aware of what kinds of red flags to
19 watch.

20 So unlike the police contract where one
21 scratches one's head and wonders why aren't the police
22 doing what they ought to be doing to begin with, we can
23 say that Yes, why aren't the prosecutors if -- in essence
24 going ahead to prosecute these cases. But as Mr. Bedard
25 pointed out they would have gotten to that in any event.

1 They simply do so faster but now with an added benefit of
2 helping MPI itself curb the problems and to build
3 stronger cases.

4 And then the third kind of contract that
5 we explored related to probation services and that
6 appears in my cross-examination of Ms. McLaren at page
7 1,297 where we talked about the contract between the
8 applicant and the Department of Justice, specifically its
9 Probation Services Unit. And that's set out at Manitoba
10 Bar Association First Round Interrogatory Number 11.

11 And of course that's an agreement whereby
12 those, especially young offenders who are most likely to
13 offend again, are put under close monitoring. And the
14 cost of that, of having additional probation officers do
15 that is paid for by MPI.

16 And that is another contract where we see
17 again perhaps more like the police, we wonder why MPI --
18 we wonder why MPI has to be doing something that
19 Probation Service presumably should be doing on its own.

20 Ms. McLaren described the amount of money
21 involved as not insignificant, and I think she's being
22 polite. I would say that when we talk about millions and
23 millions of dollars the amount relatively speaking is not
24 substantial, but there are a couple of problems that
25 arise out of these agreements.

1 First, again I want to emphasis that no
2 one is going after MPI in any way to criticize it for
3 taking this initiative and if anything, MPI is to be
4 commended for taking these steps. But, there are
5 problems.

6 By allowing MPI to use essentially
7 ratepayer's money in order to have a dedicated police
8 unit carry out investigations and arrest people; by
9 having MPI rate money again being used to hire
10 prosecutors to pursue criminal charges against those
11 people who are arrested; and by using MPI ratepayer money
12 also then to pay probation services to supervise these
13 individuals; are we not effectively shifting the burden
14 that taxpayers as a whole ought to be paying, away from
15 the tax base and on to ratepayers?

16 And there is one (1) additional problem
17 and this is more of a legal argument. And I don't want
18 to spend too much time here, because to some extent it's
19 speculative.

20 And this focuses on the relationship that
21 could be painted between MPI and the Special Prosecutions
22 Unit.

23 And before I go any further, we have to
24 emphasize, as indeed we did when -- the course of cross-
25 examination, that no one for a moment is suggesting that

1 any of the lawyers, any of the staff of MPI are involved
2 in any kind of wrongdoing, any kind of unethical
3 behaviour, anything less than what would be expected of a
4 well run prosecutions office.

5 So once we've put that aside, that we're
6 certainly not alleging that there are any problems, it's
7 important to note that at law, it's important not only
8 that justice be done, but that it be seen to be done.
9 And there could be an argument that a crafty criminal
10 lawyer could argue that there is a reasonable
11 apprehension of bias by reason of this agreement.

12 And let me explain how I would do this, if
13 I were hired and perhaps this is my sales pitch for the
14 criminals out there. This is the argument that I would
15 be using if you were paying me to defend you.

16 First we have prosecutors who are being
17 paid by MPI. So we have somebody appearing to point an
18 accusing finger, paying -- being paid for by MPI. Now,
19 of course, let's remember that they're paid for by MPI on
20 a contract that's a limited term. The implication
21 therefore is, is that perhaps if performance is not up to
22 snuff, this term might go away.

23 Now, as the prosecutor I wonder to myself,
24 where would my job go? Would I have to go back to 405
25 Broadway and prosecute jaywalkers? This is a nice cushy

1 job. I get to work here at what used to be Eaton Place,
2 City Place. I get to have a nice comfortable job.
3 Presumably they also get the cookies that the MPI people
4 share with us.

5 There are plenty of perks and reasons that
6 prosecutors might want to work there. In addition to all
7 of this kind of -- and I'm being silly, I realize, but
8 nonetheless all of this -- there's a question also of the
9 physical proximity of these special prosecutors. They
10 have offices, as we know from the testimony, within the
11 same building that houses MPI. There's regular contact
12 between MPI investigators and those prosecutors.

13 Undoubtedly the results of this effort of
14 the Special Prosecutions Unit are being tracked by MPI.
15 When we couple this kind of a contract, together with the
16 agreement with the police, an argument could be made that
17 prosecutors instead of being fair and open minded, are
18 driven by the system itself to try and seek convictions.

19 I want to stress again, that we're not
20 pointing that finger. No one is saying that this is
21 happening. No one has any evidence whatsoever and indeed
22 from those lawyers that I know who work at that office, I
23 would be extremely surprised and flabbergasted if that
24 were happening. No one is pointing an accusing finger.

25 Nevertheless, this kind of an argument

1 just point out that I'm on my second of four (4) topics.
2 It may very well be that the Chair would like me to
3 plough ahead, in which case I'm prepared to do so, or
4 this would be a convenient time to pause. Whatever you'd
5 like.

6 THE CHAIRPERSON: Please proceed?

7

8 CONTINUED BY MR. ROBERT DAWSON:

9 MR. ROBERT DAWSON: Thank you, Mr.
10 Chairman. I'll move to my third topic then. This
11 relates to the question of pay-as-you-drive.

12 And again, one of the benefits to some
13 extent of having the Manitoba Bar Association as an
14 Intervenor is that clearly this is not an issue on which
15 the Bar Association would, of its own initiative, thought
16 it should take it up. But in many ways, while we're
17 here, we might as well have our say.

18 As Ms. McLaren helpfully pointed out in
19 the course of cross-examination, the Sustainable
20 Development Act is rather useless. In her words, she
21 simply agreed that it was vague and didn't provide
22 guidelines, so I'm going to go further than that and say
23 that this is an Act that purportedly binds both the
24 applicant as well as even this Board, to undertake to
25 promote sustainable development principles.

1 It's written in such a way that I suggest
2 to you could never be enforceable. It's written in such
3 a way that it can only do one (1) thing which is to
4 paralyse any organization that feels bound by it, because
5 there are no specific and clear guidelines. If anything,
6 this legislation seems to have been prepared merely for
7 the purposes of having a press issue -- press release
8 issue indicating that Manitoba now has a concern about
9 sustainable development.

10 But, we're stuck with this legislation.
11 What can we do? Well, one proposal that's been put
12 forward, both now as well as in past hearings, relates to
13 this concept of pay-as-you-drive.

14 I'm prepared to start off with the premise
15 that there are other Intervenors, and indeed, other
16 parties here who know a lot more about that particular
17 subject than my client does, and at the most I can limit
18 myself to providing certain comments that may relate to
19 the legality and legislative worthiness of this kind of
20 an approach.

21 First of all, as Ms. McLaren agreed with
22 me in the course of cross-examination, there is no
23 legislation presently in place that could compel the
24 invasive monitoring of the way in which Manitobans drive
25 their vehicles.

1 Unlike, for example, the forcible
2 installation of immobilizers in certain cars, there is no
3 comparable legislation that would, for example, allow
4 anyone to have access to a GPS device within a car, or
5 even, as some cars already have, black boxes that are
6 installed to somehow allow access to that, as part of a
7 process relating to somehow enforcing pay as you drive.

8 So we start off with the practical and
9 certainly not insurmountable problem of there is no
10 legislative basis.

11 The second, that I would suggest to you,
12 huge issue would relate to privacy concerns and I don't
13 want to revisit the area that I went through last year in
14 the course of cross-examination of Mr. Bedard and Ms.
15 McLaren, where I suggested that as a lawyer, I would love
16 to be able to know that there is sitting somewhere a
17 black box that I could subpoena and I could then know
18 where somebody had been on a particular day. It would be
19 a treasure trove of useful information for litigants
20 around the Province.

21 Clearly, whatever would be done with this
22 data would have to be carefully controlled and, again,
23 there is no legislative basis for that.

24 And then we come to some of the inequities
25 that pay as you drive seem to introduce, and I'm going to

1 leave aside any of the actuarial concerns that MPI panel
2 might have. We've already heard from them that it would
3 be impossible to apply the present clear data to somehow
4 interpret risk on a pay-as-you-drive basis.

5 So that then brings me to the first
6 inequity of, is there in fact a connection between
7 distance and risk? I suggest to you at the moment there
8 is no evidence before the Board. That doesn't mean it
9 doesn't exist. It may mean that it has to be developed,
10 but at the moment, we have no basis on which to point to
11 that connection.

12 Secondly, as Ms. McLaren mentioned in
13 passing, there would be the problem of penalizing,
14 almost, rural drivers who, of course, drive much greater
15 distances than city drivers and who, apparently, under
16 this program would be paying an awful lot more, perhaps.
17 If not, would there then be some sort of subsidization by
18 city dwellers of rural drivers?

19 And again, these are questions for which I
20 certainly have no answer and for which there has been no
21 evidence led on that topic. And even if, at least as a
22 pilot project, this were made to be somehow a voluntary
23 program, there's no evidence before the Board that would
24 explain how the costs of this voluntary program, would
25 actually be borne by the system.

1 Let me explain what I mean by that.
2 Essentially, of course, anyone who chose to participate
3 as a volunteer in pay-as-you-drive, would presumably be
4 withdrawing from the flat rate premium basis that we know
5 today and as a result that cost would have to be made up
6 somewhere. If I withdraw from the program and MPI loses
7 my thousand dollars (\$1,000), where do we get that
8 thousand dollars (\$1,000) from?

9 So that brings me to yet another
10 recommendation and this is, is that MPI should identify
11 legislative and other legal obstacles to implementing
12 pay-as-you-drive and present that information at the next
13 General Rate Application.

14 With that recommendation in mind, it seems
15 that the next step could be to then go to the Government
16 and see what needs to be done legislatively or
17 statutorily in order to give effect to this kind of a
18 program, if in fact, that were desirable.

19 So in terms of my major points, we've
20 dealt with PIPP, we've dealt with MPI funded initiatives,
21 we've dealt with the environmental pay-as-you-drive and
22 that brings me lastly to the rate stabilization reserve.

23 And it's important to note that the
24 Manitoba Bar Association takes no position as to what
25 should be done with the rate stabilization reserve. We

1 have led no actuarial evidence and my detractors in the
2 gallery would probably say, and I wouldn't have
3 understood it in any case.

4 So the most at this point that the MBA can
5 do, is to comment upon the public policy issues that
6 underlie the RSR debate and perhaps those comments will
7 be of some assistance to the Board.

8 So, for example, the comments -- in taking
9 no position, the comments that I'm about to make should
10 not, in any way, be interpreted as supporting for
11 example, higher premiums that might indirectly benefit or
12 subsidize a future insured. And similarly my comments
13 are -- that follow are not intended to urge the Board one
14 way or the other, to order or not order a rebate to
15 policyholders.

16 In any event, my client wishes to make it
17 very clear that it takes no position on the rate
18 stabilization reserve.

19 There are two (2) aspects to the RSR as
20 far as it seemed sitting at my desk. One (1) is what is
21 its purposes, and secondly, what's the appropriate amount
22 at which it should sit?

23 Certainly, there are plenty of other
24 issues that arise, but those I'm going to suggest of more
25 of interest to those who are actuarially inclined and

1 Continue the quote:

2 "But then we go on to say that the very
3 nature of those events and losses are
4 currently unknown."

5 At one (1) point in my cross-examination
6 of Ms. McLaren and my notes indicate that this happened
7 at page 1503 of the transcript, she agreed with me that
8 this was a fund that's established so that we don't
9 actually know what we're going to use it for, we don't
10 know when precisely we're going to use this money, and we
11 don't know how exactly we're going to use it. In fact,
12 the only thing that she could tell me was, that we knew
13 we were going to use it.

14 This sounds like a slush fund from my
15 perspective, but I'm hardly an actuary. If I told you
16 that I needed money, but I didn't know why, I didn't know
17 when I would actually use it, I didn't even know how I
18 was going to use it, I suspect most people would have a
19 problem with that.

20 Now, maybe this is just because I'm not an
21 actuary, but it just doesn't strike me as being sensible
22 that we should be building up a fund that would be used,
23 at some point, for a reason we don't know now and we
24 don't know how we're going to do it and we certainly
25 don't know when.

1 One (1) of the arguments that had been
2 used relating to the need for an RSR fell under what I'm
3 going to call the jargon term of inter-generational
4 inequity, which amusingly at least to me, in Dr. Hum's
5 undertaking, replying and commenting on that, he begins a
6 new whole set of jargon calling it inter-temporal
7 inequity.

8 So I'm not quite sure but I'm going to
9 assume that the bottom line is, is that things that are
10 happening are unfair, either in the future or in the
11 past, to those who are present.

12 Inter-generational inequity, said Mr.
13 Christie in my cross-examination of him at page 1,254,
14 involved benefiting today's ratepayers and burdening
15 tomorrow's insured, and he said in his words he would
16 advise against that practice.

17 And I think an example of that, in his
18 idea, was that we shouldn't cut down today's premiums to
19 reduce the RSR because that would have an unfortunate
20 affect on tomorrow's insureds because it would burden
21 them to have to rebuild that fund if it were needed.

22 That sounds pretty good. But then because
23 I'm not an actuary I asked what I thought was pretty much
24 an obvious question and I said, Well, does this work both
25 ways, to which much to my surprise he said, I actually

1 hadn't thought of that, but it does.

2 And so he said at page 1,255 that it might
3 also be inadvisable to burden today's insured to benefit
4 tomorrow's policyholders or tomorrow's insured, which
5 made me immediately wonder why the man who had been paid
6 for by the applicant to come here to testify on behalf of
7 the applicant and support the applicant's position was
8 now somehow attacking the Immobilizer Fund, for example.

9 And there again that's where I closed my
10 cross-examination because he agreed with me that it
11 seemed to undermine the notion of the Immobilizer Fund.
12 But this is clear nonsense.

13 Is there any doubt that every insurance
14 scheme obviously has, what we're going to use this jargon
15 term of inter-generational inequity?

16 Every insurance scheme by its very nature
17 involves the following premise. Give me your money today
18 and in future you might get a benefit but you might not,
19 and if you drop out of our little monopoly here you're
20 never going to see your benefit.

21 It doesn't involve future rateholders. If
22 I buy insurance today from the applicant and I live
23 through the term, I may presumably have derived the
24 benefit that I thought I was going to get as a result of
25 that contractual bargain. But if I buy the insurance

1 because this is now more of an actuarial topic. Mr.
2 Williams has aptly commented already in his closing
3 arguments on the appropriateness of using MCT as an
4 appropriate test and whether it should be applied to a
5 public sector which is -- a public sector insurer which
6 holds a monopoly in the area.

7 And indeed, in the course of my cross-
8 examination of Mr. Galenzoski, at page 1492, I made
9 reference to Public Utilities Board First Round
10 Interrogatory Number 49.

11 And that, the Board will remember vaguely,
12 was a table or a form that was produced, presumably by
13 OSFI, and certainly intended for use by insurance
14 companies generally to calculate what their MCT should
15 be.

16 And one of the questions I asked Mr.
17 Galenzoski was to explain why, on that form, there were a
18 number of entries, for example, legal expenses, that had
19 no application in this area and most notably why, in the
20 upper left hand corner of that form there was a line that
21 said, much like a Grade 3 form, Name of Insurer.

22 And, of course, the answer was is that
23 this was just one (1) form that was used, but it really,
24 in the words of the MPI panel, had not full application
25 to Manitoba.

1 And so this again supports some of the
2 things that Mr. Williams was saying this morning about
3 the appropriateness of using MCT. Clearly, even the
4 tools that were used to come up with MCT aren't designed
5 for Manitoba.

6 I'll just remind the Panel that the
7 Manitoba Public Insurance Act, the very legislation that
8 creates the applicant, at Section 6, Subsection 1, Clause
9 A, describes its primary function as being:

10 "Offering universal, compulsory
11 automobile insurance."

12 Once we start from that premise it
13 certainly must be true that this applicant has, of
14 course, the implicit backing of the Government. If the
15 government has legislated its existence to provide
16 universal, compulsory automobile insurance, there surely
17 must never be a concern about insolvency; there surely
18 must never be a concern that claims might go unpaid.

19 And so this then draws into further
20 question whether or not the MCT is appropriate. Assuming
21 that the Board agrees with what at least Mr. Williams was
22 arguing that it is not, the next question is, what is the
23 appropriate basis?

24 And rather unhelpfully, all I can say is
25 that, having gone through the case law and having gone

1 through the legislation, and having gone through Hansard
2 which explains how the legislation came into place, I at
3 least, find nothing that would assist this Board.

4 There is nothing in the nature of the
5 Manitoba Insurance scheme that would indicate how one
6 ought to calculate what an appropriate reserve is; that
7 then, I suggest, falls to the actuaries.

8 I have no recommendation relating to RSR
9 because, of course, our -- my client is not adopting a
10 position with respect to that. These are comments that,
11 shall we say, are merely a -- an outsider's eye casting a
12 logical, if not inconsiderate view, of what the argument
13 is.

14 So those are the four (4) points that I
15 wish to put forward before the Board. One related to
16 PIPP benefits, the other MPI-funded initiatives, the
17 third pay-as-you-drive and lastly, RSR.

18 And that brings me to one (1) sentence of
19 a formality which I'm required by the Board's rules to
20 say, that this applicant, or this Intervenor, rather,
21 will be making an application for costs.

22 Failing any questions from the Board, that
23 concludes this submission.

24 THE CHAIRPERSON: Thank you, Mr. Dawson.
25 And on that note, we will take a short break and come

1 back at 3:30. And we have three (3) Intervenors yet to
2 hear from: Ms. Reilly, Mr. Sousa and Professor Miller.

3 So, see you back at 3:30.

4

5 --- Upon recessing at 3:12 p.m.

6 --- Upon resuming at 3:32 p.m.

7

8 THE CHAIRPERSON: Well, the ranks are
9 thinning a little but everyone gets a transcript. Ms.
10 Reilly, your turn.

11

12 FINAL SUBMISSIONS BY MCA:

13 MS. PAMELA REILLY: Thank you, Mr.
14 Chairman, and members of the Board.

15 The Manitoba Chiropractors' Association
16 has welcomed this opportunity to participate in public
17 hearings this year. Personally, as a first time advocate
18 before this Board, I have been impressed by the open
19 nature of the process and the expertise of the MPI Panel.

20 The Manitoba Chiropractors Association has
21 been mindful of the purpose of this application by the
22 Corporation and that is to seek Board approval of the
23 Corporation premiums charged with respect to compulsory
24 vehicle and driver insurance, in accordance with the
25 provision of the Crown Corporation's Public Review and

1 Accountability Act and the Public Utilities Act.

2 As I often do when making a closing
3 statement before a Board or a Court, I review where I
4 began with my opening. And when I reviewed the initial
5 application filed by the Manitoba Chiropractors
6 Association for Intervenor status, I concede that the
7 request for that status was rather ambitious in its
8 proclamation and so no entirely helpful.

9 I trust my opening remarks three (3) weeks
10 ago were more helpful to the Board in understanding the
11 Manitoba Chiropractor's Associations' unique perspective
12 in seeking Intervenor status this year.

13 And that perspective was to test the
14 Corporation effectiveness in its approach to injury case
15 management and determine if indeed, there is appropriate
16 focus upon the needs of the injured claimant. The
17 Manitoba Chiropractor's Association concentrated its
18 interest on the rehabilitative services, particularly the
19 pilot project referred to as the Prolonged Recovery Unit;
20 the review and appeal process, particularly the
21 relatively recent claimant advisor office and its
22 effectiveness and assistance to claimants before the
23 Automobile Injury Compensation Appeal Commission.

24 And finally, the Manitoba Chiropractors'
25 Association touched upon the Corporation's policy in

1 maintaining a seven (7) day waiting period before
2 claimants may collect income replacement benefits.

3 And the Manitoba Chiropractors Association
4 considers these issues to be compelling policy
5 considerations and relevant elements of insurance
6 coverage affecting insurance rates, over which this Board
7 has jurisdiction pursuant to the Crown Corporation's
8 Public Review and Accountability Act.

9 Getting to the point then. The Manitoba
10 Chiropractors Association has three (3) Board
11 recommendations which I'll itemize and then discuss in
12 turn.

13 First, the Manitoba Chiropractors
14 Association will be seeking a Board recommendation that
15 the Corporation reconcile and account to the Board the
16 reason for the distinct drop in numbers of chronic pain
17 claims, starting with the year 2003.

18 The second recommendation. The Manitoba
19 Chiropractors Association seeks is that the Corporation
20 liaison with the Automobile Injury Compensation Appeal
21 Commission, to commence a detailed study into the cost
22 effectiveness of the claimant advisory office in its
23 assistance to claimants appearing before the Automobile
24 Injury Compensation Appeal Commission, and address the
25 reason for the increasing gap between claims filed and

1 decisions rendered.

2 The third recommendation is that the
3 Corporation study what the effect would be on the
4 Corporation's financial situation and therefore the basic
5 rates charged, if the waiting period for income
6 replacement benefits were eliminated or reduced.

7 So then moving to a discussion of the
8 first recommendation posed. The Manitoba Chiropractors
9 Association finds the numbers for a chronic pain type of
10 injury as revealed in the Public Utilities Board 1-13
11 schedule, which was at Tab 20 of the Public Utilities
12 Board book of documents, remarkable.

13 That is the seven (7) year trend in
14 numbers for years 1996 to 2002 inclusive, are roughly
15 three (3) times the four (4) year trend in numbers for
16 the years 2003 to 2006 inclusive.

17 And the Manitoba Chiropractors'
18 Association has remarked, well, why is this so? Chronic
19 pain or at least chronicity is a prevailing issue for the
20 Corporation when dealing with injured claimants, so much
21 so that it's commenced the pilot project known as the
22 Prolonged Recovery Unit.

23 And looking at the cost savings that have
24 been reported by the Prolonged Recovery Unit and that is
25 the \$2.86 million in less than two (2) years, exceeding

1 If an injured claimant is returned to normal activity to
2 the extent possible, then arguably that claimant also no
3 longer suffers from chronic pain as they are no longer
4 prevented from returning to work and/or active
5 participation in life.

6 So the result is a success for the pronged
7 -- Prolonged Recovery Unit in that less medical benefits
8 or less income replacement benefits are paid and in
9 tandem the numbers of chronic pain claims drops.

10 Of further note is the fact that the
11 reduction in numbers of chronic pain types of claims
12 coincided with the implementation of the Corporation's
13 current definition of chronic pain. And that's in the
14 transcript at page 1521 lines 5 to 11.

15 And that's were Mr. Bedard further
16 conceded that the Corporation had no explanation for the
17 drop in the trend that I mentioned. Again that's at
18 transcript page 1523, lines 3 to 9.

19 And Mr. Bedard also admitted that part of
20 the explanation could be attributed to the use of the
21 Corporation's definition of chronic pain. And again I
22 refer the Board to the transcript page 1523, lines 19 to
23 25, and page 1524, lines 1 to 12.

24 So what does this all mean? Well, again
25 the purpose of the Manitoba Chiropractic Association

1 questions was to test the Corporation's effectiveness in
2 its approach to the injury case management and determine
3 if the focus is indeed upon the needs of the claimant.

4 And the Chiropractors' Association
5 suggests that one (1) inference the Board can draw from
6 the evidence is that while the cost savings realized by
7 the Prolonged Recovery Unit are laudable they may have
8 been at the expense of those claimants with a chronic
9 pain type of claim.

10 And the Manitoba Chiropractors'
11 Association will grant that the evidence is by no means
12 conclusive, but perhaps there's some support in the
13 customer satisfaction survey data.

14 Of the fifteen thousand eight hundred and
15 twenty (15,820) personal injury claims reported for the
16 past year, at the time of the rate application 68 percent
17 of those claimants were satisfied with the service, but
18 conversely 32 percent were not and that translates to
19 five thousand sixty-two (5,062) injured claimants.

20 And so with what were those five thousand
21 sixty-two (5,062) claimants dissatisfied? Well, we don't
22 know precisely. The survey questions and results may
23 have provided some insight and the Manitoba Chiropractic
24 Association requested but was denied a copy of the most
25 recent survey questions.

1 The Corporation declined the information
2 requests citing the fact that the measuring system, and
3 again I'll quote:

4 "Is a large and extensive process
5 encompassing a large number of surveys
6 and data gathering mechanisms." End
7 quote.

8 And that was the response to MCA-2-5.

9 I note, however, that survey questions
10 were provided in 2004 and that was in response to Mr.
11 Dawson's position at that time. We also know from Mr.
12 Bedard during his cross-examination at this Hearing that
13 the Corporation continues to draft the type of questions
14 used in the customer satisfaction surveys and in fact has
15 made a few minor alterations to the surveys, as Mr.
16 Bedard put it, in the transcript at page 1490, lines 20
17 to 25, page 1560, lines 11 to 19, and page 1561 at lines
18 1 to 11.

19 So my point in drawing these facts
20 together for the Board's consideration is to emphasize
21 the control and discretion that the Corporation exercises
22 over first defining the types of injury claims it charts
23 and second in adjusting its survey questions to determine
24 and then report to this Board how effective its injury
25 case management is in meeting the names of -- needs of

1 the claimant.

2 And in light of the purpose of the Public
3 Utility Board to publicly inquire into the Corporation's
4 activities and the Corporation's corresponding obligation
5 of transparency, the Manitoba Chiropractors' Association,
6 has some concern about the lack of disclosure of the
7 surveys.

8 Now, granted and I concede the Manitoba
9 Chiropractors Association did not pursue the issue of
10 disclosure through a motion. However, the Manitoba
11 Chiropractors Association trusts that this summary that
12 I've just provided of the circumstances, provides the
13 foundation for its first recommendation, in that the
14 Corporation study the issue thoroughly and provide the
15 Board with a reconciliation of the drop in those chronic
16 pain numbers, from the seven (7) year trend from 1996
17 through to 2002, to the current trend which started at
18 2003, to-date.

19 The second recommendation that the
20 Manitoba Chiropractors Association proposed involves the
21 cost effectiveness of the Claimant Advisors Office and
22 the assistance that office provides to claimants before
23 the Automobile Injury Compensation Appeal commission.

24 The Chiropractors Association notes Mr.
25 Bedard's comments that it is too early to study or obtain

1 any data regarding the success of the claimant advisor's
2 office; it's only been in operation since May of 2005.
3 And Mr. Bedard made those comments at page 1496 at lines
4 17 to 23 of the transcript.

5 But, it is also true, as stated by Ms.
6 McLaren, that the Corporation wasn't consulted when the
7 claimant advisor's office was being set up and so has
8 never had any input into its cost effectiveness. And
9 that was at the transcript, page 1308, lines 24 to 25,
10 and page 1309, lines 1 to 5.

11 Essentially, the Corporation simply pays
12 the bills sent by Corporate and Consumer Affairs, billing
13 the cost of the appeal commission that they're expecting
14 in the coming years, and similarly the situation exists
15 regarding the expenses of the claimant's advisors office.
16 And Mr. Galenzoski provided that information in the
17 transcript, page 1545, lines 22 to 25 and page 1546,
18 lines 1 to 3.

19 And these circumstances the Manitoba
20 Chiropractors Association would submit, are all the more
21 troubling given the data so far revealed of the total
22 number of appeal decisions rendered in 2005, versus the
23 percentage of appeal decisions rendered in the claimant's
24 favour.

25 Now, initially the figures that were shown

1 in the Manitoba Chiropractors' Association response -- or
2 pardon me, the Corporation's response to the MCA Second
3 Round Request 2, which was that table, that revealed a
4 marked decrease in 2005 of the successful claimant
5 appeals. They were down by 10 percent from the previous
6 year of 2004.

7 And then the Corporation put those figures
8 in context in answering Mr. Dawson's Undertaking Number
9 29 and presented Exhibit 30 and provided the follow-up
10 table showing the percentage of successful claimant
11 appeals, out of the total appeal decisions rendered. The
12 percentage is now down by 11.1 percent from 2004.

13 But, I would submit that the more
14 troubling conclusion that seems to appear from that
15 table, Exhibit 30, which was the second table provided,
16 is that of two hundred and twenty-eight (228) external
17 appeals filed in 2005 only twenty-six (26) decisions have
18 been rendered.

19 And in fact, a look at both of those
20 tables, and that was again the table that was provided in
21 response to MCA-2-2 and then Exhibit 30, the data there
22 revealed that while in 1996 and 1997, the decisions
23 rendered almost matched the number of decisions filed.
24 The trend since then shows that the number of appeals
25 filed is, in the last couple of years, in particular,

1 about triple the amount of decisions rendered.

2 And so the trend suggests that there's a
3 tremendous backlog in the system of claimants waiting for
4 their appeals to be heard. And undoubtedly many of those
5 claimants are without either all or part of their medical
6 or rehab benefits or their income replacement benefits,
7 or both.

8 And further the worst year for decisions
9 rendered in favour of the claimant in comparison to
10 decisions filed, is also the year in which the claimant
11 advisors were introduced.

12 Now, the Corporation has indicated that
13 its internal review office and the appeal commission are,
14 and again I quote Mr. Bedard's words:

15 "Very sensitive to cases where the
16 Corporation has ceased income
17 replacement and all parties try and
18 fast track those as much as possible."

19 End quote.

20 That's at Mr. Bedard's cross-examination
21 page 1496, lines 10 to 15.

22 And this concern has led to, and again I
23 quote, "discussion and dialogue in how to improve that
24 back log." But the data indicates that that backlog has
25 steadily increased so something, clearly, something more

1 is required than discussion and dialogue.

2 So with -- while the cost savings that
3 have been achieved as a result of the Prolonged Recovery
4 Unit have been significant, costs have also increased in
5 the appeal process. And how delays in the appeal process
6 may impact those costs, the Manitoba Chiropractors'
7 Association submits that the Corporation really doesn't
8 know.

9 The Corporation simply relies upon the
10 information received from the claimant advisors' office
11 and the appeal commission as to its anticipated costs and
12 it budgets accordingly.

13 And while the claimant advisors' office
14 has only been in operation for little over a year, the
15 appeal commission has been in operation for at least ten
16 (10) years and surely it has, by now, some experience and
17 some data which would reveal why the backlog is
18 increasing.

19 The Manitoba Chiropractors' Association
20 therefore seeks a recommendation that the Corp --
21 Corporation liaison with the Automobile Injury
22 Compensation Appeal Commission to formally study the cost
23 effectiveness of the appeal commission process including
24 the claimant advisors and report on the reasons for that
25 increasing gap between claims filed and decisions

1 rendered.

2 Finally, the Manitoba Chiropractors'
3 Association questioned the appropriateness of the seven
4 (7) day waiting period by claimants of their income
5 replacement benefits. That seven (7) day waiting period
6 puts the financial burden on the claimant. As Ms.
7 McLaren stated at the transcript, page 1562, lines 18 to
8 19:

9 "The waiting period is a form of
10 deductible and, yes, it's similar to
11 other jurisdictions."

12 But is it justified?

13 It appears from the testimony of the Panel
14 Members that the Corporation has not studied what the
15 impact would be on basic rates if the waiting period were
16 eliminated or even reduced.

17 There is no question that the claimant
18 currently bears the burden of that waiting period and
19 therefore the Manitoba Chiropractors' Association submits
20 it would be a worthwhile study to determine what impact
21 such a reduction would have on the basic rate.

22 And that would be the Chiropractors'
23 Association final recommendation that such a study be
24 undertaken.

25 So the Manitoba Chiropractors' Association

1 submits that the foregoing recommendations are compelling
2 policy considerations. They are relevant to insurance
3 coverage affecting basic insurance rates, and trust that
4 the Board will also find them so.

5 And that is my segue into my submission
6 for costs and, as indicated in the initial application
7 for Intervenor status, the Manitoba Chiropractors'
8 Association will submit its hearing and summary sheet for
9 costs within thirty (30) days.

10 And I am mindful of the Board's comments
11 in procedural Order 103/'06 that I review the Board's
12 rules of practice and procedure and in particular, took
13 note of the somewhat chilling comment that the Board has
14 a practice of not awarding costs to Intervenors
15 representing a party with commercial interest and means
16 to pay.

17 And I do want to make a few comments with
18 respect to the criteria. Clearly, the Board requires
19 that the Intervenor advance issues that make a
20 significant contribution, that's relevant to these
21 proceedings, and contribute to a better understanding of
22 the issues.

23 And I submit that the Manitoba
24 Chiropractors' Association has done that. The issues
25 concerning the interplay between the Corporation's

1 requirement to meet the claimant's needs in the injury
2 case management process and its determination of that
3 requirement based upon customer surveys are certainly
4 relevant in the context of both the cost savings
5 initiatives and the appeal expenses incurred by the
6 Corporation.

7 The Manitoba Chiropractors' Association
8 exploration of that interplay and the discussions of the
9 data pertaining to successful appeals raised relevant
10 questions of the cost effectiveness of that process. And
11 those questions are relevant to all Manitobans.

12 The Manitoba Chiropractors' Association
13 consulted with other Intervenors to avoid duplication of
14 areas covered by those Intervenors in both this, as well
15 as previous hearings, and sought to update injury case
16 management issues previously accepted as relevant. The
17 cross-examination was not unduly repetitive of the other
18 evidence presented.

19 On the criteria of business interest and
20 means the Manitoba Chiropractors' Association is in the
21 business of treating patients who require chiropractic
22 care. The Chiropractors' Association trusts that by
23 virtue of entering into a fee arrangement with the
24 Corporation which as stated by Mr. Bedard has created a
25 positive working relationship and some consistency that

1 this has not prejudiced the Manitoba Chiropractors'
2 Association or indeed precluded it from advancing issues
3 on behalf of all patients who are also beneficiaries and
4 claimants of Manitoba Public Insurance.

5 The Manitoba Chiropractors' Association
6 did not intervene for, and I quote:

7 "The sole purpose of protecting its
8 business interests which is the stated
9 criteria set out in Section 44, Sub I,
10 of the Rules of Procedure."

11 Of the one hundred and fifty thousand
12 (150,000) Manitobans the Manitoba Chiropractors'
13 Association treats with chiropractic care per year
14 roughly seven thousand (7,000) are claimants of the
15 Corporation. That represents less than 5 percent of the
16 patients treated by the Manitoba Chiropractors'
17 Association, however, I would respectfully submit that
18 the issues advanced by the Chiropractors' Association
19 during these hearings are relevant to all Manitoba
20 ratepayers.

21 And there may be an assumption that the
22 Manitoba Chiropractors' Association consisting of its
23 modest membership of two hundred and fifty-nine (259) has
24 the financial resources to pay legal counsel to advance
25 the issues that it has; unfortunately it does not.

1 And therefore this Board's award of costs
2 is my only guarantee of whether or not I receive some
3 compensation for advancing the Chiropractic Association
4 issues before this Board.

5 And having said that I reveal the basis
6 for my earlier remark of the chilling affect the Board's
7 reminder to me of its criteria for costs. Quite frankly
8 I am requesting this Board consider as well my
9 circumstances as a sole practitioner seeking to realize
10 some income for the time spent preparing and
11 participating at these hearings.

12 And therefore, in closing, I again thank
13 the Manitoba Public Insurance Corporation Panel for their
14 cooperation. Mr. Gaudreau for his patient assistance in
15 answering my questions on procedure, Mr. Williams and
16 certainly Mr. Dawson, as well for their guidance and
17 insight.

18 And again, on behalf of the Manitoba
19 Chiropractors' Association it does express its
20 appreciation, once again, for granting it the opportunity
21 to participate this year. Thank you.

22 THE CHAIRPERSON: Thank you, Ms. Reilly.
23 So, Mr. Sousa, this time you're not last.

24 MR. CLAUDIO SOUSA: Thank you, Mr.
25 Chairman, it feels good.

1 FINAL SUBMISSIONS BY SCOOTERING MANITOBA:

2 MR. CLAUDIO SOUSA: I don't think I can
3 possibly stretch this out to 8:00 p.m. my -- my summary
4 is, in fact, very short which should allow Dr. Miller
5 ample time to -- to go through his material.

6 Since our founding in 2003 Scootering
7 Manitoba has represented the interests of the scooter and
8 moped community. As an organization committed to
9 ensuring that scooters remain a safe, affordable, and
10 accessible form of transportation for Manitobans we also
11 feel, Mr. Chairman, that we do represent an aspect of
12 consumer choice and public interest in this matter.

13 In this our third hearing process I've
14 attempted to highlight through our information requests
15 and through cross-examination the concerns of our
16 membership and the community at large.

17 Along with a significant increase to moped
18 class rates, clearly an area of great concern to our
19 membership, MPI has also proposed a number of changes
20 which our organization fully supports. We do support the
21 70 percent average reduction in motor scooter rates. For
22 nearly a decade as across the board increases were
23 applied to motorcycles the few motor scooters that did
24 exist were raised without examination or question as to
25 the actual insurance risk they represent.

1 Even as body styles differentials began to
2 be applied the few motor scooters were unfortunately not
3 considered until very recent rate applications.

4 MPI has proposed a 70 percent decrease to
5 this body style of motorcycle to rectify the matter and
6 to paraphrase Mr. Palmer correct a longstanding mistake.

7 This rate reduction will also bring the
8 rates of small motor scooters, that is those under the --
9 under 100 cc into the range of the premiums of moped
10 class scooters and mopeds where virtually all of the
11 modern 49 cc scooters are classified.

12 For the 20 percent of moped class owners,
13 who have their class 6 license, this means that they will
14 be able to register their scooters as within the motor
15 scooter class where they can freely de-restrict them, to
16 obtain more suitable and safe commuting speeds within
17 urban areas.

18 For the remaining 80 percent of owners who
19 can afford the cost and time to obtain their class 6
20 license, this will also be a viable choice.

21 As echoed by Mr. Saranchuk this morning in
22 his summary, MPI agrees that allowing this decrease will
23 not be detrimental to other ratepayers given the small
24 number of motor scooters that exist in the Province.

25 In previous hearings, Scootering Manitoba

1 expressed concerns regarding the mixing of rental use
2 within the all purpose moped class and the possible
3 effects this has had on the claims experience.

4 In this rate application MPI is
5 introducing a rental use class for mopeds, ensuring that
6 future claims experience is segregated and rates become
7 reflective of the insurance use and risk for those two
8 (2) very differing insurance purposes. We fully support
9 this segregation.

10 Clearly, the 100 percent rate increase
11 proposed for the moped class is troublesome to our
12 membership.

13 MPI has suggested that without this --
14 without this increase, subsidization would be significant
15 and would continue for a decade. They've based -- or
16 reached this conclusion based on their past experience
17 with motorcycles.

18 We would respectfully suggest that 49 cc
19 bikes, their claims experience both in frequency and
20 severity are quite different than those of motorcycles.
21 And that this analogy perhaps is not correct.

22 With increases in the dollar range that
23 will exceed or are around the hundred dollar (\$100) mark,
24 MPI is proposing an increase that is comparable to the
25 top twenty-five (25) vehicles in private passenger class

1 as part of the rate application.

2 In other words, a two to three thousand
3 dollar (\$2000 to \$3000) moped class scooter, is going to
4 experience the same increases as a thirty to forty-five
5 thousand dollar (\$30,000 to \$45,000) 4X4 truck.

6 We believe that since the vast majority of
7 moped class bike owners choose these vehicles for their
8 affordability, this degree of increase would clearly
9 constitute rate shock.

10 The concept of rate shock should be set
11 aside, that is, the rule should be set aside in rare and
12 exceptional circumstances. Our membership would suggest
13 that MPI has not provided evidence that would fit the
14 definition of rare, exceptional or unusual circumstances.

15 In fact, we would submit that the only
16 thing unusual and rare are the troubling inconsistencies
17 in how mopeds and their claims experience has been
18 handled by MPI. We respectfully remind the Board of
19 several important facts, concerning the MOPED class which
20 have been highlighted during the course of this and
21 previous hearings.

22 Number 1. The five (5) years of moped
23 class claims experience contains an unknown quantity and
24 severity of claims experience from rental use. The
25 limited analysis which could be performed on mopeds

1 registered to businesses, as part of the 2006
2 proceedings, showed a loss ratio which was significantly
3 poorer than those registered to private individuals.

4 However, due to the fact that no true
5 segregation of rental use was possible, the effect of
6 rental claims on the claims experience of mopeds remains
7 uncertain.

8 Are there rental claims responsible for
9 some of the few but large personal injury claims in that
10 class? We just don't know. During this year's hearing,
11 it was also identified that MPI claim adjusters have no
12 flat rate manual for scooter and moped repair costs and
13 estimation.

14 The adjusters in our opinion, rely heavily
15 upon dealers for repair and vehicle market values. The
16 lack of having a flat rate manual means that there is
17 nothing that adjusters can actually use to validate or
18 confirm that information provided from dealers is an
19 accurate and fair representation of the costs to repair
20 the vehicles that are involved in the collision.

21 Since all but one (1) dealership in
22 Manitoba are not MPI accredited repair shops, we believe
23 there exists an inherent incentive for overstating repair
24 costs and vehicle values to incent the total loss and
25 therefore a sale of a new vehicle, rather than the repair

1 rental related claims over the past five (5) years and we
2 believe the Board -- we believe that the Board will agree
3 that the foundation upon which MPI has based the rate
4 making for this class is, indeed, shaky.

5 Lastly, the moped class is plagued by
6 outdated legislation and outdated insurance definitions.
7 Vehicle classification of moped class scooters by MPI has
8 been difficult and admittedly frustrating for them to
9 administer as well as being very frustrating and
10 confusing for the consumer.

11 Scootering Manitoba has taken pro-active
12 and positive action to modernize and reform its
13 legislation bringing this forward to both MPI driver
14 vehicle licencing and the Department of Transportation.

15 In the interim, our organization would be
16 pleased to work with MPI to find solutions that preserve
17 MPI's responsibility for vehicle classification while
18 improving clarity for the consumer.

19 We find that the current practice of
20 placing onus on the consumer to determine whether or not
21 a vehicle qualifies as a moped is impractical and unfair
22 and an inappropriate delegation of responsibility for
23 vehicle classification to the consumer.

24 Scootering Manitoba would like to thank
25 MPI and the Board for their time and consideration during

1 the hearing process.

2 We, too, have found MPI's willingness to
3 provide information and being transparent in this process
4 to be exceptional.

5 We hope that the Board has understood our
6 concerns and considers the affordable environmental
7 consumer choice in transportation that the motor scooter
8 represents, when levying its Decisions.

9 Thank you, Mr. Chair.

10 THE CHAIRPERSON: Thank you, Mr. Sousa.

11 Well, Professor Miller, you're batting
12 clean up.

13

14 FINAL SUBMISSIONS BY RCM/TREE:

15 DR. PETER MILLER: Finally, and it's only
16 fair, I've been accommodated throughout this process with
17 my somewhat erratic schedule and I certainly appreciate
18 that.

19 As indicated by Patricia Fitzpatrick in
20 her opening remarks when I was away, Time to Respect
21 Earth Ecosystems or TREE and Resource Conservation
22 Manitoba, RCM, are NGO's committed to the advancement of
23 a more sustainable society and economy in Manitoba.

24 These organizations have engaged in a
25 series of interventions in Manitoba Hydro and Centra Gas

1 rate hearings over the last several years to promote
2 conservation and sustainability based rates, incentives
3 and program initiatives.

4 Our interventions have been founded on the
5 premise that rates should reflect the public interests as
6 defined by principles of sustainability and justice.

7 We believe that Manitoba Public Insurance
8 rates and programs should be reviewed in the same light.

9 In a brief last year, we argued that some
10 version of distance based insurance charges or pay as you
11 drive would appear to better reflect the principles of
12 justice and sustainability than the current rate regime.

13 We will consider MPI's response to this
14 proposal later in the brief.

15 First, I want to consider sustainable
16 development at MPI as -- as the record reveals. In
17 Manitoba, the concept of sustainability has legal force
18 through the Sustainable Development Act and includes a
19 number of principles, guidelines and definitions to flesh
20 it out.

21 MPI acknowledges that it has
22 responsibilities under the Act and indeed has a variety
23 of initiatives to fulfill these responsibilities,
24 documented in its annual sustainability report.

25 And we are pleased to see the ways and

1 extent of which MPI has tried to integrate sustainability
2 principles into some of its departments and operations
3 through such mechanisms as the Directive G-23 which is
4 their polic -- sustainable development policy and
5 guidelines, action plans, sustainable development impact
6 analyses for various policies and proposals and the year
7 end environmental audit and Sustainable Development
8 Report.

9 And I think this demonstrates concretely
10 that Mr. Dawson's somewhat cynical view that the
11 Sustainable Development Act is useless is mistaken, and I
12 -- I trust that that's shared by the -- the Board and MPI
13 as -- as I'm sure it is with Manitoba Hydro.

14 In a number of respects their management
15 systems and concrete initiatives in environmental
16 monitoring, pollution prevention and mitigation, building
17 and vehicle efficiencies, procurement practices and
18 recycling efforts appear to be exemplary. There are,
19 however, important gaps in the implementation of
20 sustainable development principles acknowledged by MPI.

21 The procedures section of G-23 indicates
22 that the elaborate management system for the
23 implementation of sustainable development policy applies
24 to only four (4) of the departments at MPI. Many more
25 can ignore it.

1 Indeed, the Corporation's core activities
2 of rate setting and public education programming are not
3 evaluated by principles of sustainability as indicated in
4 RCM/TREE-24 and confirmed by Ms. McLaren in -- in cross-
5 examination. Integration of sustainable development as
6 described at 1-3, RCM/TREE-1-3, is quite proscribed and
7 no example of full cost accounting that included
8 externalized cost was produced.

9 As observed by PUB counsel and confirmed
10 by MPI the principles are applied internally, not
11 externally. Indeed, but for the temporary posting of the
12 2007 GRA filing no one could gather from MPI's public web
13 pages that the Corporation has any obligations under the
14 Sustainable Development Act or initiatives to fulfill
15 them.

16 The public persona of MPI appears to be
17 divorced from sustainable development despite its good
18 works glimpsed through the filing documentation and
19 internet awareness module. The Corporation hides its
20 light under a bushel. Now, I stand to be corrected in
21 that in your final argument if I missed something.

22 In contrast, the Manitoba Lotteries
23 Commission explicitly displays its sustainable
24 development commitments among its web pages and of course
25 the Manitoba Hydro home page and other public message

1 aids like billboards are dominated by PowerSmart
2 information.

3 Moreover, a growing number of private
4 corporations regularly broadcast their environmental and
5 sustainable development commitments and accomplishments.
6 MPI would do well to look to these and other examples for
7 guidance in corporate branding and in the provision of
8 public information revelatory of its obligations and
9 commitments and helpful to the public.

10 Indeed, the positive perception of any new
11 sustainability initiatives may depend upon a public
12 awareness that sustainability is an important and
13 mandated part of MPI's corporate identity.

14 And now I'd like to consider some of the
15 positions before the PUB. In PUB Order 150/'05, last
16 year, Recommendation 10 was that MPI consider in more
17 depth environmentally friendly insurance concepts such as
18 pay-as-you-drive insurance, along with other initiatives
19 that would enhance sustainable development objectives.

20 At SM-8-9 of the filing MPI indicated that
21 it accepts the recommendation but that other corporate
22 priorities have prevented further investigation of these
23 matters on their part.

24 In oral testimony MPI confirmed that it
25 takes its commitment to sustainable development seriously

1 and will continue to look for opportunities to implement
2 the principles. Indeed, Ms. McLaren acknowledged the
3 legitimacy and urgency of my question in cross-
4 examination about a more public role for MPI in
5 greenhouse gas mitigation.

6 And my question was, although it's
7 everyone's business to do their bit, does the Corporation
8 recognize any special responsibilities stemming from its
9 position as a Crown under the Sustainable Development Act
10 in a province which has made climate change mitigation a
11 signature policy with a customer base responsible for
12 almost a third of the greenhouse gas emissions in
13 Manitoba?

14 In reply, Ms. McLaren, very helpfully and
15 candidly clarified that it is not just an information
16 void or technical reasons that hold MPI back from demand
17 management through pricing of insurance, but a tension
18 between such a policy, or I should say, a perceived
19 tension between such a policy and MPI's historic mandate.

20 And I'm quoting from the transcript, from
21 Ms. McLaren:

22 "I certainly accept the legitimacy of
23 the question. It's a very good
24 question. And I would ask you to
25 consider the role of this particular

1 Crown in Manitoba as one charged with
2 responsibility for providing guaranteed
3 access to automobile insurance. The
4 concept that this Corporation was
5 created because automobiles and
6 therefore automobile insurance were
7 deemed to be a necessity for
8 Manitobans. That puts our response to
9 a question about what exactly is our
10 role in assisting in the reduction of
11 greenhouse gases, generated by those
12 vehicles to which insurance has been
13 determined a necessity, is a very
14 difficult one to answer."

15 And she continues that government -- and
16 she hopes that government will provide the answer and
17 define an appropriate role at some time in the future, at
18 the same time, recognizing that the question is quite
19 urgent.

20 So, in these remarks, Ms. McLaren sees the
21 issues as morally pressing but, with no clear resolution
22 other than by a new government policy.

23 At this point, I will merely comment that,
24 even if automobiles are regarded as a necessity for large
25 numbers of Manitobans, and it is the mandate of MPI to

1 guarantee access to automobile insurance; that does not
2 mean that every kilometre driven is equally necessary.

3 Economic incentives provide a steady
4 pressure to make choices that reduce demand, as
5 explicitly described in Sustainable Development Guideline
6 1. Moreover these economic incentives are justified if
7 they reflect real costs, and they are still compatible
8 with broad access to transportation.

9 The generic policies of the Sustainable
10 Development Act provide the framework for decentralized
11 and innovative implementation as opposed to micro-
12 management by the central government.

13 The people who know the business are the
14 ones who should be developing policies in conformity with
15 the Act, as well as, their own mandates; in other words,
16 somehow resolve that tension.

17 An analogous situation exists in the
18 supply of energy to homes. Access to energy is a
19 necessity in our climate, but an unlimited supply at
20 cheap rates is unsustainable and unnecessary with
21 appropriate demand management.

22 This principle is recognized in many US
23 jurisdictions in the form of inverted rates for
24 electricity and natural gas, which provide an initial
25 block to dwellings at a lower price and escalate the

1 rates as more is demanded. Manitoba Hydro has indicated
2 that it is moving in this direction.

3 In addition to the above policy issues,
4 MPI has specific problems with pay-as-you-drive
5 proposals. And I've just listed a few of these
6 difficulties and have quick replies, but obviously much
7 more discussion is required. But there's not the time to
8 take it and indeed my proposals will be to conduct the
9 appropriate research and consultation and so on to work
10 through these things.

11 But, just to -- to make this clear, and
12 more was said perhaps in last year's brief than I'll say
13 right here:

14 First problem. MPI lacks statistical data
15 to support the claim that risk increases with distances
16 driven and counter examples can be provided.

17 Reply. Individual counter examples can be
18 provided for any classificatory scheme subject to
19 statistical analysis.

20 In the counter example provided, drivers
21 of unequal skill levels are compared. It is not
22 necessarily the case that driving skills vary in direct
23 proportion to distances driven. Bad habits and
24 carelessness can also develop.

25 Is it reasonable to suppose that the high

1 mileage driver who averages an accident every two hundred
2 thousand (200,000) miles, would lose half his skills and
3 increase his accident frequency to one (1) in one hundred
4 thousand (100,000) miles if he cut his annual mileage in
5 half.

6 An empirical resolution of this issue is
7 desirable and MPI should acquire the missing data and
8 commission the research.

9 Another problem. At the same time MPI
10 says that the distance factor is already included
11 implicitly in classifications of the purposes for which
12 vehicles are driven, for example the pleasure versus all
13 purpose and delivery vehicles and taxis and so on. So
14 there's no need to consider it separately.

15 The snap reply. Distance provides a
16 further refinement within categories that plausibly is
17 linked to risk subject to empirical verification.
18 Distance-based premiums unlike these others create an
19 economic incentive to reduce mileage and risks that the
20 product categories lack.

21 And I should just make a comment on
22 another of Mr. Dawson's claims that this is somehow
23 biased against rural clients. I think the Board and MPI
24 understand that the distance rating is in conjunction
25 with the other classifications, not a replacement of them

1 so rural drivers would be compared against rural drivers
2 and urban drivers against urban drivers.

3 A third problem. There are problems
4 securing verified distance data from customers by which
5 to set the -- the rates and this has two (2) legs; one
6 (1) is the GPS alternative and the other is the odometer
7 alternative and MBA just focussed on the GPS one (1) and
8 said that it raises issues around privacy and -- and so
9 on. Other problems with it is it adds to the expense --
10 more expensive technology and more difficult to install
11 on older vehicles.

12 Reply. Insurance schemes that employ this
13 technology like Norwich's in England are voluntary which
14 mitigates these issues at least. It's not a universal
15 compulsory requirement that everyone have their every
16 move audited; that's a voluntary undertaking by those who
17 think it's worthwhile to -- to get the special premiums.

18 And presumably the results of their pilot
19 project were sufficiently actuarially sound and
20 statistically driven to permit them profitably to
21 implement a pay-as-you-drive scheme as a regular offering
22 or I guess they're just in the process of -- of doing
23 that according to a newspaper article that I think Mr.
24 Williams tabled.

25 But these privacy issues and the issues

1 that were raised by Mr. Dawson may be reasons for MPI to
2 consider an odometer-based scheme as a more universally
3 available alternative.

4 Another red herring that MBA raised was
5 that program costs, where do we get the replacement
6 dollars that someone withdraws from the flat rate pool?

7 Well, they may be withdrawing their
8 premium; they'll also be withdrawing their -- their risks
9 and where is the problem and it's -- it's just like
10 someone switching from -- deciding to -- to give up the
11 car for commuting and -- and giving up their all purpose
12 and going for the cheaper pleasure.

13 So I think you folks understand that even
14 if Mr. Dawson doesn't.

15 Another -- so we switch to the other
16 alternative, odometer readings. They provide less
17 information than GPS units, in particular concerning
18 where and when a vehicle was driven which may be more
19 relevant to risk exposure than mere distance and self-
20 reporting of odometer readings may be unreliable.

21 Just a comment or two (2). Some of the
22 other classifications such as territory and purpose may
23 have to suffice to capture where and when vehicles are
24 driven but these can be further refined by adding a
25 distance factor.

1 The Dutch poli -- direct model of
2 insurance based on an annual odometer reading should be
3 examined and I -- I think you made an undertaking to do
4 that.

5 Mr. Dawson pointed out through cross-
6 examination that large portions of MPI's data from
7 insurance applications is self-reported, medical problems
8 and so on, indeed whether you use it for pleasure or all
9 purpose and what we need for that is an enhanced database
10 for one (1), a more complete record of -- of vehicles'
11 mileage and periodic checks and audits or -- or to -- for
12 self-reported data.

13 Another problem raised by Mr. Palmer is
14 that the voluntary pay-as-you-drive is a form of anti-
15 selection that unfairly raises the rates for other
16 customers. This criticism would be true only if those
17 selecting pay-as-you-drive as a group actuarially imposed
18 higher cost than their premiums and share of investment
19 earnings yielded.

20 Again, this is an empirical question and
21 an analogous to the question of whether those who elect
22 the pleasure category are justified in playing -- paying
23 lower premiums than those with all-purpose.

24 My general point -- I don't claim that
25 this is any kind of exhaustive rebuttal, it's just the

1 kind of discussion that needs to take place, and in much
2 more detail.

3 My general point is that these issues
4 need to be resolved by investigations into relationships
5 between risk and distance, the elasticity of driving
6 behaviour subject to economic incentives, and examples of
7 implementation such as Norwich for the GPS type and Polis
8 for the odometer type.

9 These are -- at least the Polis is a going
10 concern, the Norwich one, I guess, committed to being a
11 going concern. I'm not sure what stage of implementation
12 they're at.

13 If MPI does not have the time or
14 inclination to conduct these investigations themselves,
15 they should commission the research to be done by others.
16 Where there's a will there's a way, at least to gather
17 the information needed for informed policies and
18 decisions.

19 But according to Ms. McLaren these
20 questions for investigation are not the real stumbling
21 block. It's a huge policy issue. That's where we have
22 to start. It's not lack of data -- and I'm quoting from
23 transcript 986 and 7:

24 "I don't foresee a time when we answer
25 those fundamental questions. I will

1 sit here and say, Well now we've got
2 all that sorted out and I'd really love
3 to but I just don't have the data. We
4 will find a way to do whatever is
5 determined to be the appropriate thing
6 for this Corporation to do."

7 And she was very emphatic about that.

8 "We will do that. We will find an
9 appropriate way to do whatever is
10 determined to be an appropriate course
11 of action."

12 So these remarks seem to me to -- to
13 indicate some kind of a crux of -- of the issue. And
14 perhaps the most important role that the PUB can
15 undertake in -- in connection with this issue which is to
16 advise MPI how it can start to move down the road that
17 Manitoba Hydro has begun to take and to clarify in the
18 context of Manitoba Law and Policy and the pressing
19 issues of climate change in particular and other forms of
20 social utility, what is the appropriate course of action.

21 I think it's your role to interpret law
22 and policy and I don't suppose you need to be reminded of
23 that section from the Crown Corporation's Public Review
24 and Accountability Act which gives you broad discretion
25 to consider many factors, taking into consideration for

1 instance any compelling policy considerations that the
2 Board considers relevant to the matter and any other
3 factors that the Board considers relevant to the matter.

4 I'm -- I'm sure you're well apprised of
5 that discretionary and -- power and I would say
6 responsibility to interpret policy.

7 I want to say a little about full cost
8 accounting. Sustainable Development Guideline 1,
9 Efficient Use of Resources from Schedule B of the
10 Sustainable Development Act, not only calls for demand
11 management with appropriate pricing and incentives but
12 also employing full cost accounting to provide better
13 information for decision-makers.

14 Our recommendation is that MPI initiate
15 several components of a full cost accounting framework
16 for the activities that it insures. It doesn't have to
17 be anything fancy to start with but just to gain some
18 familiarity with the concept.

19 For example, in addition to the claims
20 paid out by MPI collisions have external cost, that is
21 external to the MPI financial system, imposed on the
22 medical system which are uncompensated by MPI. I assume
23 that you only pay clients for costs that the medical
24 system doesn't cover, you don't pay the surgeons and --
25 and so on, that are provided under -- under Medicare.

1 Well, there must be estimates around of
2 what those costs are. People could generate ball park
3 estimates based on the types of injuries and medical care
4 that -- that various people suffer and that would be an
5 example of a social externality of the transportation
6 sector in accident mode that you folks don't cover.

7 In addition to that, of course, the one
8 (1) that perhaps you feel I've somewhat too -- too
9 single mindedly I've been harping on, are climate change
10 impacts.

11 And there are ways that have been
12 developed for -- for estimating damage costs per tonne of
13 carbon, CO2 equivalent, in the Costs PUB Order they cited
14 some work done here at IISD which tracked some of those
15 costs.

16 The basic idea is you take a -- the
17 increment of events like Katrina, you can't take a single
18 event, but to what extent is there an increase in that
19 type of event, an increase in the scope of damages from
20 it, and these are very real damages.

21 And death and injury, social disruption
22 and so on. It's not just hypothetical.

23 And relate that back to incremental
24 greenhouse gases and through that somehow apportion it
25 out per tonne and various costs have been proposed.

1 One (1) that was used most recently in the
2 costs hearing was twenty dollars (\$20) a tonne. There,
3 obviously, are a wide range of variation on that.

4 But the point is there are very real costs
5 that some kind of a dollar value can be attached to and
6 that would be another example of quantifying some of
7 these externalities.

8 So the PUB has ordered Manitoba Hydro to
9 provide that kind of information and in fact, even to go
10 further and allocate it amongst the difference customer
11 classes.

12 Maybe that is too much for a first step
13 for you, but at least to get some kind of a grasp of, and
14 what some of these global costs are.

15 It would be a useful exercise and -- and
16 the Sustainable Development Act says this is important
17 for informed decision making, whether it's internal
18 through the Corporation or before the -- the PUB.

19 So, I would hope that some effort by --
20 along those lines could be done and submitted along with
21 the GRA next time around.

22 I'm just quoting a couple of things from
23 the PUB's August 2nd, 2006 Order 117/'06 which observed:

24 "Global warming is affecting Manitoba
25 as it is the rest of the world and

1 ignoring it in rate setting is not in
2 the public interest."

3 So, a position has been taken with respect
4 to Manitoba Hydro. Climate change brought about by
5 carbon emissions brings particular risks to Manitoba
6 Hydro and to Manitoba and they ask them to submit
7 marginal cost data and environmental costing that could
8 begin to provide a full costing -- full cost accounting
9 of electricity usage by Manitobans.

10 And the Board and I'm quoting again:

11 "The Board will review the information
12 to be supplied by Manitoba Hydro with
13 respect to marginal and environmental
14 costs and with the assistance of
15 Manitoba Hydro and registered
16 Intervenors to the next GRA hearing,
17 reach a conclusion on the weight to be
18 provided to the results in rate
19 setting."

20 So, regulatory consistency and so on there
21 with Crown Corporations, I might suggest that some
22 movement in this direction is an appropriate one (1) for
23 MPI.

24 And as I indicated, there are folks right
25 down the street at IISD, Hank Vanneban (phonetic) and

1 Steve Barg who -- who wrote the volume that was cited in
2 the -- in that PUB Order.

3 And someone like Bill Hamlin at Manitoba
4 Hydro is on top of these issues. So there's -- there's
5 help in that type of exercise available locally.

6 Let me summarize. We believe that the PUB
7 should first, help MPI clarify its mandate under the
8 Sustainable Development Act. The Corporation is
9 obviously conflicted in trying to reconcile its
10 historical mandate, created well before sustainable
11 development legislation and emerging climate change
12 policies and the encompassing requirements under the
13 Sustainable Development Act.

14 I recall a certain point of cross-
15 examination of the chief financial officer at Manitoba
16 Hydro by Byron Williams, who was going over what are the
17 objectives that the -- and the corporate purpose and he
18 was going through a statement from the Manitoba Hydro
19 Act.

20 And he said, is perusing the public
21 interest there? And the Chief Financial Officer said,
22 well, not that one (1) is not there, although we may have
23 personal opinions on that, it's best we not speak them.

24 And it sounds -- feels like there's kind
25 of a -- a compelling moral sense that something ought to

1 be done, on the other hand, is there -- is there real
2 room within the operations of the -- and responsibilities
3 in the Corporation to initiate that in this area,
4 acknowledging the many areas that you have initiated it.

5 And the answer there is, the Manitoba
6 Hydro Act and the Public Insurance Act, are not the only
7 pieces of legislation. That a broad vision of the public
8 good is provided through the Sustainable Development Act.

9 And that it's not a question of somehow
10 trying to work your private conscience into the
11 operations of this corporation which is bound by certain
12 historic charges; it's right there in legislation.

13 When people considered sustainability
14 issues and there was broad consultation in doing this and
15 wrote up the Act and wrote up the principles, they said
16 we want this in law; we want this to guide society as a
17 whole, but let's start with government and the Crowns.

18 So, perhaps the Board can help in
19 developing a perspective on that so that it doesn't seem
20 like a renegade thing. I appreciate you've been burned
21 by actions that you've taken in the past, but maybe the
22 PUB will share the heat, I don't know.

23 Anyhow -- second recommendation is to
24 convert that recommendation in the last year's Order into
25 an order so as to raise its priority. And that was the -

1 - you know the environmentally sensitive initiatives and
2 pay-as-you-drive as an example.

3 And elaborate and specify as you see fit.
4 This is a recommendation to the PUB in developing its
5 order. And here are some recommendations I have for
6 specifying it, whether it goes in the form of an order or
7 taken as advice to MPI.

8 I think there is a need to improve the
9 database and research and policy deliberations required
10 for informed decision making, employing consultants where
11 necessary to get the job done, recognizing how busy you
12 folks are.

13 Another aspect of this is the full cost
14 accounting exercise that I went through a few moments
15 ago. A third is research into implemented pay-as-you-
16 drive systems, such as Norwich in the United Kingdom and
17 Polis Direct in the Netherlands, which nicely represent
18 the GPS alternative and the odometer alternative.

19 So they should provide some practical
20 insights and there may be others out there that are worth
21 looking at.

22 Research into transportation
23 elasticities, with various economic incentives.

24 Research into distance and risk
25 relationships requiring an augmentation and analysis of

1 the MPI database. You know, Mr. Dawson stresses the
2 legal obstacles, but I'm -- I'm sure that if you recorded
3 the mileage for every claim, not just write-offs, you
4 wouldn't need any kind of new law passed to do that.

5 Your -- your information brochure to the
6 public indicates that you gather information for various
7 purposes including the development of -- of future rate
8 policies and so on. This is -- would be in line with
9 that.

10 Odometer readings and annual renewal of
11 registration by self-report, that doesn't mean that you
12 necessarily refuse to issue -- if someone conscientiously
13 refuses to put their odometer reading on there but how
14 many are going to do that?

15 And reports from other sources. I think
16 in last year's presentation I cited a -- something from
17 the Quick site or whatever those legal database is about
18 Georgia Straight, the -- the newspaper appealing to the
19 Privacy Commissioner to get ICBC to release larger
20 portions of a technical report that studied distance-
21 based insurance. So there is such a report. Fragments
22 of it have been released to the public. Maybe you could
23 be more successful if you have good relationships with
24 ICBC.

25 Then pursuing at a broader scale the idea

1 of, you know, kind of brainstorming and -- and evaluating
2 an array of possible sustainable development initiatives
3 to engage the public with pros and cons and evaluating
4 how they fall out in terms of the various principles and
5 mandates that you were subject to.

6 Something you could do right away is
7 publicly identify MPI as a corporation subject to the
8 Sustainable Development Act. I mean you have stuff on
9 your internet which does that, you know, a small amount
10 of editing becomes a public page and the public now knows
11 that.

12 Develop educational messages and we
13 discussed this in cross-examination on sustainable
14 development issues and what you can do in areas where
15 externality mitigation converges with safety; properly
16 inflated tires, controlling speed, leave the car home and
17 take a bus.

18 These are all things that promote both
19 safety and -- and greenhouse gas mitigation and promoting
20 safety both helps you and -- with your claims -- and the
21 medical system. That's -- so we've got two (2)
22 externalities that benefit and you that benefit if people
23 make that decision.

24 And finally I think Byron Williams
25 mentioned a round table of stakeholders -- I -- I call

1 the service Sustainable Development Reference Group -- to
2 assist in the above including, you know, the Intervenors
3 here.

4 There are obvious other ones. There's the
5 Transportation Institute at the two (2) universities,
6 there's the Manitoba Roundtable on Sustainable
7 Development, there's IISD, there's Manitoba Hydro, and
8 the Minister responsible Transportation and Government
9 Services, Energy Science, and Technology, Climate Change
10 Branch; these would be people that you'd -- you'd think
11 of or institutions that you would think of trying to get
12 represented on a group that is trying to consider what
13 are the -- what is the -- the role of the Corporation?
14 What are the potential roles and what is -- what is the -
15 - what are the ones that make the most sense?

16 So those are -- and I'm speaking from
17 experience of fifteen (15) years with an organization on
18 the east side of Manitoba, the Manitoba Model Forest
19 which has four (4) First Nations, quite a few communities
20 around the Pine Falls area, the Manitoba Forestry
21 Association, Copa Lengos (phonetic), the -- and more
22 recently the Assembly of Manitoba Chiefs.

23 We've had -- developed programs with
24 research and -- and various community themes for fifteen
25 (15) years and I'm very aware of this because we're now

1 applying for renewal. And in my experience an -- an
2 awful lot can be done in that kind of a -- a
3 circumstance.

4 And -- but you need, you know, a couple
5 things. You need, you know, goodwill, you need a -- a
6 commitment to a purpose, which is to -- the purpose of
7 extending sustainability in the transportation section
8 and out of that try and find the appropriate roles for
9 the Corporation.

10 And some resourcing of research because,
11 you know, stakeholders can kind of formulate issues but
12 how do you resolve them, or do you just go around the
13 circle with uninformed opinions going back and forth.
14 You need a -- some commitment to -- to research.

15 So again, I want to thank you folks for
16 accommodating my schedule. I feel like I somehow
17 haven't contributed as fully as I -- as I might have and
18 am accustomed to with, you know, a technical submission,
19 and I missed a lot of sessions and in particular last
20 Friday night.

21 But -- and I -- I do want to thank Ms.
22 McLaren for, you know, helping to focus the issues in --
23 in such a vivid way. I think it helps all of us to
24 understand, you know, what those -- those policy issues
25 are. And I'm looking forward to -- to see the -- the

1 Board's response to that and -- and likewise the
2 Corporation's. Thanks.

3 THE CHAIRPERSON: Thank you again,
4 Professor Miller, for your participation.

5 This concludes the Intervenors' closing
6 statements, which leaves us with Mr. McCulloch and MPI
7 for tomorrow at one o'clock. So we look forward to
8 seeing you tomorrow.

9 We stand adjourned.

10

11 --- Upon adjourning at 4:45 p.m.

12

13

14 Certified Correct.

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18 _____
Carol Geehan

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