

## Corporate Profile

**Camerado Energy Consulting Inc.** provides management consulting, strategic planning, research, negotiation, training, and public consultation services with respect to energy planning, assessment, development and conservation. We work with Aboriginal communities, community energy cooperatives, municipalities, and non-governmental organizations to support collaborative energy planning, effective intervention in regulatory processes, successful negotiation and issues resolution with industry, meaningful consultation and public participation by government, and informed and consensus decision-making.

## Director Profile

Richard M. (Rick) Hendriks has over fifteen years of technical, environmental, regulatory and policy knowledge and experience of the hydroelectricity sector in Canada. He uses his knowledge and experience to advocate on behalf of communities attempting to manage the environmental, social and economic challenges that often accompany electricity generation, transmission and related development.

Mr. Hendriks works with community and organizational leadership to envision, implement and achieve strategic objectives. Trained in engineering, science and social science, he brings an analytical, structured and comprehensive approach to understanding and explaining the opportunities and risks of energy plans and proposals. An experienced negotiator, facilitator and teacher, Rick supports communities seeking to build partnerships with industry, to understand the implications of proposed projects and development plans, to resolve historic conflicts, and to intervene in the regulatory process to change the course of development.

## Related Testimony

### **Joint Review Panel Hearings, Site C Clean Energy Project (2013-2014)**

- Alternative Hydroelectric Sites on the Peace River: Opportunity for Consultation and Reconciliation
- Sustainable Economic Development for Treaty 8 First Nations

### **Legislative Assembly of Alberta, Standing Committee on Resource Stewardship – Review of the Potential for Expanded Hydroelectric Energy Production in Northern Alberta (2013)**

- Improving the Regulatory Process for Hydroelectric Development
- Considerations for Electricity Resource Planning in Alberta

### **BC Hydro – Integrated Resource Plan (2012-2013)**

- Aboriginal Consultation; Energy Planning; Implications for the proposed Site C Project

### **British Columbia Ministry of Energy – Industrial Electricity Policy Review (2013)**

- Transmission Service Rates; Aboriginal Policy; Environmental Policy

### **Joint Review Panel Hearings, Lower Churchill Hydroelectric Generation Project (2011)**

- Socio-economic Benefits and Contracting Opportunities for Innu Nation

### **Alberta Utilities Commission – Inquiry on Hydroelectric Power Generation (2010)**

- The Policy and Planning Context for Hydroelectric Development in Alberta
- The Regulatory Process for Hydroelectric Development in Alberta

## **Related Projects**

### **Treaty 8 Tribal Association, BC Hydro Site C Clean Energy Project (2010-)**

- Provide strategic direction concerning First Nation intervention in the environmental assessment and related integrated resources planning and policy review processes
- Represent the potentially-affected First Nation communities in consultation and accommodation discussions with the Crown proponent and government agencies
- Supervise environmental, economic and policy review, and author written submissions for the Joint Review Panel environmental assessment and related regulatory processes

### **Innu Nation, Nalcor Energy Lower Churchill Project (2006-2013)**

- Researched and authored submissions to the Joint Review Panel of the Lower Churchill Hydroelectric Generation Project, and environmental assessment of the Labrador-Island Transmission Link
- Participated in ongoing community and Crown consultation requiring public presentations, regulatory submissions, workshops and plain-language summaries
- Provided ongoing technical support for negotiation of an impacts and benefits agreement in relation to the proposed project and a compensation agreement concerning prior infringements

### **Treaty 8 Alberta Nations, AUC Inquiry – Hydroelectric Power Generation (2010-2011)**

- Researched regulatory processes for hydroelectric generation and transmission development across Canada to identify best practices for environmental assessment and First Nation consultation in relation to hydroelectric development
- Prepared submissions and provided oral testimony to the Alberta Utilities Commission on behalf of Athabasca Chipewyan, Mikisew Cree and Smith's Landing First Nations

### **Smith's Landing First Nation, Atco-TransCanada Slave River Hydro Development (2007-2010)**

- Successfully negotiated a feasibility participation agreement with Atco Power and TransCanada for the joint conduct of a multi-year baseline and feasibility study program
- Systematically reviewed the relevant literature pertaining to the ecological, social and economic environment, including the effects of previous hydroelectric development on the Peace River

### **Confidential Client, Transmission Line Compensation Claim (2010-2013)**

- Researched and reported on historical and contemporary environmental effects, electricity policy, land use policy, and distribution and transmission line infrastructure development in support of a pending claim for compensation and revenue sharing

### **Attawapiskat First Nation, Victor Diamond Project (2003-2008)**

- Coordinated environmental and technical review of a proposed open pit diamond mine and associated transportation and energy transmission infrastructure
- Successfully negotiated the environmental protection chapter of an impacts and benefits agreement between the Attawapiskat First Nation and De Beers Canada

## **Professional Experience**

### **Camerado Energy Consulting Inc. (2009-)**

- Founder and director of a management consulting company providing services to Aboriginal communities, municipal governments, energy cooperatives, and non-governmental organizations

### **Chignecto Consulting Group Inc. (2002-2009)**

- Associate with a leading management consulting company providing resource negotiation and related support to Aboriginal communities across Canada

### **McMaster University, Instructor, Engineering and Society Program (2003-2005)**

- Co-instructed an undergraduate course aimed at developing skills to assess, manage, and prevent environmental problems associated with engineering design, including: industrial ecology, life-cycle assessment, and design-for-environment with applications to energy, mining, and materials

### **Innu Nation (1998-2002)**

- Environmental and engineering analyst for a First Nation organization in relation to hydroelectric and related transmission development

## **Education**

**Bachelor of Engineering & Society (Civil), McMaster University, Hamilton, Ontario (1996)**

**Bachelor of Science (Honours), McMaster University, Hamilton, Ontario (2009)**

## **Related Activities**

### **Hamilton Association for Renewable Energy, Founding Member (2013-)**

- Collaboratively founded a community-based renewable energy association with the mission of developing small-scale, cooperatively-owned renewable energy projects

### **Affiliations**

- Ontario Sustainable Energy Association (2009-)
- Ontario Waterpower Association (2010-)
- Ontario Association for Impact Assessment (2009-)

### **Languages**

- English (fluent), French (working), Spanish (conversational)