

1 MANITOBA PUBLIC UTILITIES BOARD  
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7 Re: CENTRA GAS MANITOBA INC.  
8 2005/06 TO 2006/07  
9 GENERAL RATE APPLICATION  
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13

## 14 Before Board Panel:

15 Graham Lane - Board Chairman  
16 Monica Girouard - Board Member  
17 Mario Santos - Board Member  
18

## 19 HELD AT:

20 Public Utilities Board  
21 400, 330 Portage Avenue  
22 Winnipeg, Manitoba  
23 June 1st, 2005  
24 Volume III  
25 Pages 555 to 775

## APPEARANCES

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1 --- Upon commencing at 9:10 a.m.

2

3 THE CHAIRPERSON: Good morning everyone.

4 I hope you had a restful weekend.

5 Mr. Peters, you have some opening

6 comments?

7 MR. BOB PETERS: Yes. Good morning, Mr.

8 Chairman, Board Members, ladies and gentlemen. I have

9 two (2) or three (3) matters of a housekeeping nature, if  
10 I may, Mr. Chairman.

11 The first is in Mr. Brown's typical  
12 efficient manner prior to the Hearing starting he had e-  
13 mailed the Intervenors and -- and Board Counsel and  
14 provided in his e-mail a PDF version of the, what has now  
15 been marked as Document Number 2; that is Municipal  
16 Direct Exhibit 2.

17 It's a book of documents that he had  
18 prepared for his cross-examination. In sending that PDF  
19 file there was inadvertently a two-page document attached  
20 at the very end.

21 I'm not aware that that made it through to  
22 the paper copy but it was included in the electronic copy  
23 and Mr. Brown's request is that we simply remove and  
24 destroy it as it is not relevant to the proceedings  
25 before the Board.

1                   So, if parties haven't already done so,  
2 I'd make that request on his behalf.

3                   The second matter of housekeeping this  
4 morning, Mr. Chairman, is to bring to the Board an  
5 outline of procedures that I believe represents the  
6 latest consensus as to how we will proceed this week and  
7 through the balance of this Hearing.

8                   This outline of procedures has been  
9 circulated on yellow paper. It shows that for Monday,  
10 Tuesday and Wednesday of this week we have Centra's  
11 Witness Panel number 2 with us to speak on revenue  
12 requirement issues.

13                   I would note on the schedule that Mr.  
14 Vince Warden is away from the Hearing Tuesday morning, in  
15 light of a previously disclosed and arranged matter.  
16 But, to the extent that there are questions that would  
17 otherwise be asked of him, he will be back. And so we're  
18 not -- we're not concerned that he won't have that  
19 opportunity to address questions as they may come up.

20                   You can see on the front page of the  
21 outline of procedures, Panel 2, and the order that we see  
22 Panel 2 proceeding through the next two (2) and three (3)  
23 days. One (1) week from today on page 2 you'll see  
24 Monday, June 13th it's anticipated that Mr. Saxberg and  
25 his client, CAC/MSOS will have their witness, Mr. Greg

1 Matwichuk in Winnipeg to testify both on his direct and  
2 cross-examination and we've set aside that date for that  
3 -- to ensure that happens.

4                   Then turning the page to page 3 on  
5 Tuesday, June 14th and June 15th, Centra's third panel on  
6 cost allocation and rate design matters, as well as,  
7 other matters under Tab 13, which has drawn the attention  
8 of a number of Intervenors will be on the stand and  
9 they're anticipated to take both Tuesday and Wednesday,  
10 that is June 14th and 15th.

11                   Then turning the page again, on Monday,  
12 June 20th, it's anticipated that the RCM Tree witness,  
13 Mr. Steven Weiss will be in Winnipeg. And by way of e-  
14 mail communicated from Dr. Miller this weekend, Mr. Weiss  
15 will be the only witness produced by RCM and Tree.

16                   And there is an understanding that the  
17 evidence of Steven Weiss will incorporate by reference  
18 the matters contained in the Pembina Institute evidence  
19 and that Mr. Weiss won't be asked to specifically support  
20 any of the calculations or conclusions reached by the  
21 Pembina Institution, but Mr. Weiss will rely on them and  
22 explain them in his evidence as well.

23                   After Mr. Weiss' evidence on Monday, June  
24 20th, we're left to arrange closing submissions and the  
25 date that the parties had come back to the Board on was



1 Monday, June 27th. And recognizing the parties hadn't  
2 checked with the Board, the Board's availability on that  
3 date is not totally unfettered.

4                   And so presently, the closing submissions  
5 are scheduled to commence at 1:00 p.m. on the day, Mr.  
6 Chairman. It is anticipated that it would be certainly a  
7 lengthy day if we were going to complete all closing  
8 submissions on that day. Or there may be other days that  
9 parties will look at to see if we can split it up and  
10 maybe Tuesday morning. But, again, it will always be  
11 subject to the availability of the Board.

12                   And likewise, if for any reason the  
13 Board's availability changes, parties will appreciate  
14 being notified and we'll -- we'll accommodate  
15 accordingly.

16                   THE CHAIRPERSON: Mr. Peters, we do have  
17 some difficulty with the June 27th. We'll talk about it  
18 at the break.

19                   MR. BOB PETERS: All right. Thank you  
20 sir. The June 27th, as you say, the closing submissions  
21 will reconfirm that on record to make sure parties who  
22 are monitoring the transcript have an opportunity to be  
23 aware.

24                   There was some discussion, Mr. Chairman,  
25 that this would be an opportunity to provide oral closing

1 submissions and if any party wanted to submit them in  
2 written form, they would have an opportunity to provide  
3 them to the Board by the end of the previous close of  
4 business day -- the previous business day closing, which  
5 in that case would have been Friday.

6 But, we will finalize that and will notify  
7 all parties.

8 Those are my matters to address this  
9 morning. At this time, I'm not aware of any other  
10 matters and would suggest that you turn to Ms. Murphy, so  
11 she can introduce her next panel of witnesses. Thank  
12 you.

13 THE CHAIRPERSON: Thank you Mr. Peters.  
14 Ms. Murphy ...?

15 MS. MARLA MURPHY: Good morning, Mr.  
16 Chair, ladies and gentlemen, members of the Board.

17 I'll just take a minute to introduce  
18 Centra's revenue requirement panel. To my immediate  
19 right is Mr. Vince Warden, you're familiar with, Vice-  
20 President of Finance, Administration and Chief Financial  
21 Officer for Centra.

22 Then we have Mr. Willie Derksen who is the  
23 manager of Budget Services. Next is Darren Rainkie, who  
24 also appeared on the Cost of Gas Panel, manager of  
25 Regulatory Services. And then we have Mr. Aziz Aziz who

1 is the manager of Gas Distribution, Planning and Design.  
2 And finally, Mr. Dave Case, who's the manager of Customer  
3 Service Operations.

4                   If I might just take a minute to introduce  
5 you to some of the new faces in the back row as well,  
6 starting immediately behind me is My Colleague, Mr. Brent  
7 Czarnecki. Beside him is Nancy Williams, who is the  
8 Regulatory Financial Analyst. Next, Stan Matwyczek who's  
9 the Regulatory Advisor, and Kevin Sachvie, Regulatory  
10 Coordinator. Then Mr. Dave Coleman, who's the  
11 Maintenance and Environmental Engineer, with the Gas  
12 Distribution, Planning and Design Department.

13                   And finally, Mr. Bob Prystenski who's the  
14 Manager of Financial Services, and they'll be providing  
15 assistance for the witnesses throughout this week. So if  
16 the Panel could be sworn, we're ready to begin with the  
17 direct.

18                   THE CHAIRPERSON: Thank you, and welcome.  
19 Mr. Singh...?

20  
21                   VINCE WARDEN, Resumed:  
22                   DARREN RAINKIE, Resumed:  
23                   WILLIE DERKSEN, Sworn:  
24                   DAVID CASE, Sworn:  
25                   AZIZ AZIZ, Sworn:

1                   THE CHAIRPERSON:    Thank you, Mr. Singh.  
2                   Mr. Peters...?  
3                   MS. MARLA MURPHY:    Maybe I'll just jump in  
4 for a minute.  
5                   THE CHAIRPERSON:    I'm sorry, it's Monday  
6 morning.  I have to apologize.  
7                   MS. MARLA MURPHY:    I feel the same way.  I  
8 might indicate just for the record that the witness  
9 qualifications of Mr. Warden, Mr. Derksen, Mr. Rainkie,  
10 Mr. Aziz and Mr. Case have all been marked as exhibits.  
11                   They're Exhibit Centra 4-1, 4-11, 4-4, 4-2  
12 and 4-6, respectively.  
13  
14 --- EXHIBIT NO. CENTRA 4-1:    Qualifications of Mr. Vince  
15                   Warden  
16  
17 --- EXHIBIT NO. CENTRA 4-2:    Qualifications of Mr. Aziz  
18                   Aziz  
19  
20 --- EXHIBIT NO. CENTRA 4-4:    Qualifications of Mr.  
21                   Darren Rainkie  
22  
23 --- EXHIBIT NO. CENTRA 4-6:    Qualifications of Mr. David  
24                   Case  
25

1 --- EXHIBIT NO. CENTRA 4-11: Qualifications of Mr.  
2 Willie Derksen  
3

4 MS. MARLA MURPHY: As you're aware they  
5 set out the positions of the Panel Members and their  
6 qualifications, their experience before the Board, their  
7 areas of responsibility and their adoption of the  
8 prefiled evidence.  
9

10 EXAMINATION-IN-CHIEF BY MS. MARLA MURPHY:

11 MS. MARLA MURPHY: Mr. Warden, would you  
12 please outline your areas of responsibility with respect  
13 to this Panel?

14 MR. VINCE WARDEN: Good morning, Mr.  
15 Chairman, Members of the -- of the Board, ladies and  
16 gentlemen. In my testimony I will be discussing policy  
17 issues with respect to Centra's 2005/06 and 2006/07  
18 General Rate Application.

19 I will also be providing evidence related  
20 to Centra's operating and administrative costs, financial  
21 targets, Corporate allocation and financing arrangements.

22 MS. MARLA MURPHY: Mr. Warden, would you  
23 please describe the circumstances giving rise to this  
24 Application as it relates to non-gas costs?

25 MR. VINCE WARDEN: On December the 9th,

1 2004 Centra applied to the Public Utilities Board  
2 pursuant to Section 45 of the Public Utilities Board Act  
3 for an interim ex parte order to approve an interim rate  
4 increase of approximately 2.5 percent of overall revenue  
5 effective February the 1st, 2005, sufficient to generate  
6 additional revenue of \$3 million in 2004/05 and \$12  
7 million in '05/'06.

8           Centra applied for this interim increase  
9 in recognition of the losses incurred in 2003/04, and the  
10 losses forecast to be incurred for the 2004/05 and  
11 2005/06 fiscal years.

12           Centra required immediate relief in order  
13 to generate additional revenue, so as to reduce the  
14 losses that were otherwise projected to be incurred.  
15 Without this additional revenue, it was projected that  
16 Centra would incur losses of \$8 million for 2004/05, \$10  
17 million for 2005/06 and \$15 million in 2006/07.

18           These losses would have reduced Centra's  
19 retained earnings to a deficit of \$8 million as at March  
20 31st, 2007. Clearly this was of great concern to  
21 Centra's management and Board -- Board of Directors, and  
22 in Centra's view, interim relief was necessary to  
23 preserve the financial integrity of the Utility.

24           Centra filed its General Rate Application  
25 on January the 10th, 2005, seeking final approval of

1 interim Order 13/05.

2           Centra's also seeking rate increases in  
3 2006/07 to recover an additional 2.5 percent of overall  
4 revenue for the 2006/07 fiscal year. The 2.5 percent  
5 increase in revenue for 2006/07 will generate additional  
6 revenue of \$13 million for that year.

7           MS. MARLA MURPHY: Mr. Warden, would you  
8 please outline for the Board, Centra's preference  
9 regarding the regulatory methodology?

10           MR. VINCE WARDEN: Centra is of the view  
11 that the cost of service methodology is the most  
12 appropriate rate setting methodology for a Crown-owned  
13 utility such as Centra. It is Centra's preference that  
14 the Board determine Centra's rates based on the cost of  
15 service methodology and continue to do so in the future.

16           The cost of service methodology is more  
17 flexible in that in -- in that it inherently allows for  
18 review of progress in attaining financial targets since  
19 the last General Rate Application and the expected  
20 progress over the forecast period rather than focussing  
21 solely on the rate of return in a specific test year.

22           The cost of service methodology allows for  
23 rate-smoothing in terms of the gradual attainment of  
24 financial targets. The cost of service methodology is  
25 also more efficient in that it focusses directly on the

1 financial and operation forecast of Centra rather than  
2 the calculation of return on equity which is not a factor  
3 in the decision making process of management nor in the  
4 Company's determination of an appropriate rate  
5 application.

6 MS. MARLA MURPHY: Mr. Warden, is the  
7 corporate allocation necessary to hold the Manitoba Hydro  
8 electric ratepayers harmless?

9 MR. VINCE WARDEN: Absolutely. As  
10 outlined on pages 5 to 10 of Centra's rebuttal evidence,  
11 the corporate allocation is the only allocation to Centra  
12 ratepayers related to the costs incurred by Hydro to  
13 acquire and integrate the natural gas utility.

14 Absent the corporate allocation all  
15 acquisition and integration costs would be borne by  
16 electricity ratepayers and, as such, they would not be  
17 held harmless.

18 With the corporate allocation both  
19 electricity and natural gas ratepayers are held harmless.

20 MS. MARLA MURPHY: Mr. Matwichuk  
21 calculates Centra's debt equity ratio differently than  
22 Centra. Could you please explain the difference in those  
23 calculations?

24 MR. VINCE WARDEN: Yes. Mr. Matwichuk  
25 calculates a debt equity ratio of 63:37 whereas Centra



1 calculates a ration of 84:16.

2 Two (2) very different conclusions but the  
3 only difference in the formula is that Mr. Matwichuk  
4 includes share capital of 121 million in the denominator  
5 of his calculation whereas Centra excludes this number.

6 The reason that share capital cannot be  
7 included as a component of equity is that Centra's share  
8 capital is 100 percent debt-financed by Hydro. It is  
9 offset by debt on Hydro's balance sheet.

10 Therefore, Centra's share capital makes no  
11 contribution whatsoever towards corporate equity and it  
12 would be incorrect to include this amount as a component  
13 of equity in Centra's debt equity calculation. Thank  
14 you.

15 MS. MARLA MURPHY: Thank you, Mr. Warden.  
16 Mr. Derksen, would you please outline your  
17 areas of responsibility with respect to this panel.

18 MR. WILLIE DERKSEN: Yes, good morning,  
19 Mr. Chairman, members of the Public Utilities Board,  
20 ladies and gentlemen.

21 In my testimony I will be responding to  
22 questions related to the integrated cost allocation  
23 methodology and its impacts on operating and -- and  
24 administrative costs.

25 I will also be providing evidence with

1 respect to Centra's other income, depreciation expense  
2 and capital and other taxes.

3 MS. MARLA MURPHY: Mr. Derksen, could you  
4 please advise the Board whether there have been any  
5 changes to the integrated cost allocation methodology  
6 since Centra last appeared before the Board on this issue  
7 in the 2003/04 GRA?

8 MR. WILLIE DERKSEN: Yes, there have been  
9 no changes to the integrated cost allocation methodology  
10 since that time.

11 MS. MARLA MURPHY: Mr. Derksen, would you  
12 please outline Centra's cost of operations for 2005/06  
13 and 2006/07 included in this application?

14 MR. WILLIE DERKSEN: Yes. In this  
15 application Centra's operating and administrative costs  
16 for the 2005/06 test year are forecast to be \$54.1  
17 million and for the 2006/07 test year are forecast to be  
18 \$55.2 million.

19 MS. MARLA MURPHY: Can you please confirm  
20 whether Centra's requested operating and administrative  
21 expenses includes the \$3 million synergy benefit transfer  
22 that was approved in Order 118/03?

23 MR. WILLIE DERKSEN: There is no synergy  
24 transfer amount embedded into the applied for O&A  
25 component of revenue requirement. The amount of applied

1 for O&A expense represents only the anticipated  
2 expenditures required to operate the gas utility.

3           The synergy benefit amount of \$3 million  
4 that -- \$3 million dollars that was previously approved  
5 has been appropriately classified as O&A expense in the  
6 approved 2003/04 revenue requirement for comparison  
7 purposes and it is not contained in the applied for  
8 revenue requirement of either test year.

9           MS. MARLA MURPHY: In his evidence, Mr.  
10 Matwichuk comes to the conclusion that Centra's proposed  
11 revenue requirements will result in harm to Centra's  
12 customers. Can you please comment on that conclusion?

13           MR. WILLIE DERKSEN: Yes, Mr. Matwichuk's  
14 calculation of the comparator for the test of harm to  
15 Centra's customers is incorrect. The proper basis of the  
16 no-harm calculation for Centra's customers, is based on  
17 what otherwise would have happened absent acquisition.

18           This calculation would be based upon a  
19 rate base, rate of return methodology assuming West Coast  
20 Energy Inc. ownership. This is different at the rate --  
21 base rate of return calculation contained in Tab 5 under  
22 Hydro ownership.

23           It is not appropriate to simply remove the  
24 corporate allocation from the hydro rate base, rate of  
25 return scenario and use that as a comparator for the cost

1 of service calculation. The appropriate measurement for  
2 no harm is the non-gas cost portion of the revenue  
3 requirement, which includes consideration of operational  
4 savings, income tax reductions and any other identifiable  
5 savings which arise from the transaction.

6 As noted on page 14 of Centra's rebuttal  
7 evidence, Centra's non-gas revenue requirement for  
8 2005/06 is at least \$9 million lower than it would have  
9 been absent acquisition, even after including the  
10 corporate allocation.

11 MS. MARLA MURPHY: Mr. Warden noted in  
12 his evidence that the only amount transferred to Centra  
13 is the corporate allocation. Mr. Matwichuk calculated  
14 the amounts transferred in a different fashion. Can you  
15 please comment on those calculations?

16 MR. WILLIE DERKSEN: Yes, Mr. Matwichuk  
17 incorrectly includes net income in his calculation of  
18 amounts credited to Hydro from Centra and also  
19 incorrectly includes a synergy benefit transfer from  
20 2000/2001 and 2002/03, failing to recognize that these  
21 transfers were reversed after the PUB issued order  
22 208/02.

23 Mr. Matwichuk compounds the difficulties  
24 in his calculation by suggesting and incorporating an  
25 arbitrary allocation of synergies between the two

1 utilities based upon the relative proportion of the O&A  
2 cost that flow from the cost allocation methodology.

3                   This results in a significantly different  
4 allocation of synergies of 2.3 million to Centra and 13.7  
5 million to Manitoba Hydro. Based on Manitoba Hydro's  
6 most recent review of the allocation of synergies which -  
7 - which allocation takes into account all of the known  
8 factors impacting it, Centra receives the benefit of \$6  
9 to \$8 million in synergy savings.

10                   MS. MARLA MURPHY: Thank you, Mr.  
11 Derksen.

12                   Mr. Rainkie, would you please outline your  
13 areas of responsibility with respect to this panel?

14                   MR. DARREN RAINKIE: Good morning, Mr.  
15 Chairman, Members of the Public Utilities Board, ladies  
16 and gentlemen. In my testimony I will be providing  
17 evidence with respect to Centra's letter of application  
18 and its 2005/06 and 2006/07 requested revenue  
19 requirement, including the amortization component.

20                   I will also be responding to questions  
21 with respect to rate base and rate of return calculations  
22 for each of the test years including working capital,  
23 return equity and capital structure.

24                   MS. MARLA MURPHY: Mr. Rainkie, would  
25 you please summarize what Centra is seeking with respect

1 to non-gas costs in this Application?

2 MR. DARREN RAINKIE: Centra is seeking  
3 approval of a 2005/06 non-gas revenue requirement of  
4 approximately \$129.5 million and a 2006/07 non-gas  
5 revenue requirement of approximately \$142.7 million.

6 The details of these requests are provided  
7 in the cost of service materials at Tab 4 of Centra's  
8 Application.

9 MS. MARLA MURPHY: Mr. Rainkie, could  
10 you please comment on the application of the cost of  
11 service methodology in the determination of Centra's non-  
12 gas revenue requirement?

13 MR. DARREN RAINKIE: Yes. Similar to  
14 how the cost of service methodology has been applied to  
15 Manitoba Hydro, Centra suggests that the Board determine  
16 the overall percentage increase in revenue for each of  
17 the two (2) test years.

18 This is in contrast to how the rate, base  
19 rate of return methodology has been applied in the past,  
20 which requires a determination of each specific cost  
21 component or line item that makes up the total revenue  
22 requirement.

23 MS. MARLA MURPHY: Mr. Rainkie, in  
24 addition to the interim orders outlined in your direct  
25 evidence on May 30th, are there other interim orders for

1 which Centra is seeking final approval?

2 MR. DARREN RAINKIE: Yes. Centra is  
3 requesting that the Board give final approval of interim  
4 order 54/05 dated April 19, 2005, which approved the  
5 amended franchise agreement and feasibility test for the  
6 extension of gas service to one (1) commercial customer  
7 in the rural municipality of Rosser.

8 MS. MARLA MURPHY: Mr. Rainkie, would you  
9 please outline Centra's request with respect to the  
10 Interlake and Bifrost-Woodlands connection fee schedule?

11 MR. DARREN RAINKIE: Centra is requesting  
12 that the PUB grant approval to gradually reduce and then  
13 eliminate after December 31st, 2006, the connection fee  
14 schedules for the Interlake and the Bifrost and Woodlands  
15 rural municipality expansion projects.

16 These connection fee schedules were  
17 previously approved in Orders 95/00/00 and 172/01  
18 respectively.

19 In July of 2004, the Interlake Co-op  
20 advised Centra that a motion had been passed to request  
21 that Centra discontinue collection of connection fees,  
22 effective January 1, 2004.

23 Centra supports the Co-op's request to  
24 have these connection fees gradually eliminated in these  
25 project areas.

1                   In the current environment of higher gas  
2 costs the collection of connection fees is a deterrent  
3 for future conversions, and it is hoped that phasing out  
4 these fees will enhance natural gas conversions, and in  
5 turn the long term viability of these projects.

6                   It is Centra's proposal to have the  
7 connection fee schedules eliminated by way of gradually  
8 reducing the fees over the next two (2) years, starting  
9 January 1, 2005, rather than all at one (1) time, to  
10 ensure that the current and future customers are treated  
11 as fairly and equitably as possible.

12                   MS. MARLA MURPHY: Mr. Matwichuk contends  
13 that Centra's rate base rate of return calculations  
14 contain double counting, in that it contains both the  
15 corporate allocation and the return on equity.

16                   Can you please respond to that contention?

17                   MR. DARREN RAINKIE: Yes. Centra's  
18 proposed revenue requirements and its corporate  
19 allocation deal with two (2) distinct issues. Number 1,  
20 Centra's appropriate share of the acquisition and  
21 integration costs, and number 2, the appropriate level of  
22 retained earnings in Centra after the corporate  
23 allocation.

24                   Once the corporate allocation has been  
25 applied, the appropriate level of net income can be



1 determined under each of the respective regulatory  
2 methodologies.

3 Under cost of service it's based on  
4 management's judgment on the pace of attainment of  
5 financial targets, while under rate base rate of return  
6 it has been calculated based on the equity portion of  
7 rate base, and the fair rate of return.

8 Centra's calculations of rate base rate of  
9 return do not include double counting, but rather  
10 recognize the very formula that is used under this  
11 methodology in order to calculate or determine allowed  
12 net income for regulatory purposes.

13 MS. MARLA MURPHY: In Mr. Matwichuk's  
14 evidence he indicates that moving to a cost of service  
15 methodology at this point would, quote, "cloud the  
16 issue," close quote, of how costs of acquisition are  
17 allocated between the gas and electric utilities.

18 Would you please comment on this  
19 assertion?

20 MR. DARREN RAINKIE: Contrary to Mr.  
21 Matwichuk's suggestion, the formalization of the  
22 corporate allocation in Centra's revenue requirement will  
23 enhance transparency, as it will be clear to both the  
24 readers of the financial statements and participants to  
25 the regulatory process, the exact amount that has been

1 allocated to Centra to pay for its share of the  
2 acquisition and integration costs.

3                   Adoption of the costs of service  
4 methodology for setting of gas rates will further enhance  
5 transparency, and that the PUB will be using a  
6 methodology consistent with that used to set electric  
7 rates.

8                   Both of these measures will facilitate  
9 comparability and understandability of the revenue  
10 requirements and financial statements of Centra and  
11 Manitoba Hydro.

12                   MS. MARLA MURPHY: Thank you, Mr.  
13 Rainkie.

14                   Mr. Aziz, would you please outline your  
15 areas of responsibility with respect to this Application.

16                   MR. AZIZ AZIZ: Good morning, Mr.  
17 Chairman, Members of the Public Utilities Board, ladies  
18 and gentlemen. In my testimony I will be responding to  
19 questions regarding the transmission and distribution  
20 business, unit capital cost, capital expenditure and  
21 costs -- and costs of operation related to Centra.

22                   As well, I will be providing evidence with  
23 respect to the four (4) party trenching initiative.

24                   MS. MARLA MURPHY: Mr. Aziz, would you  
25 please briefly outline the capital expenditures for

1 system load growth, included in Centra's Application?

2 MR. AZIZ AZIZ: The installation of new  
3 services and the submission means to attaching customers  
4 in existing franchise area is Centra's largest capital  
5 investment on annual basis.

6 For the 2004/05 year, Centra anticipates  
7 attaching capital expenditure over approximately --  
8 approximately 9.5 million, for the 2005/06 test year,  
9 Centra anticipates capital expenditure of approximately  
10 9.7 million, and for the 2006/07 test year, Centra  
11 anticipates a capital expenditure of approximately 9.6  
12 million.

13 MS. MARLA MURPHY: Mr. Aziz would you  
14 please update the Board on the implementation of Centra's  
15 Integrity Management System?

16 MR. AZIZ AZIZ: The Integrity Management  
17 System is being developed for Centra transmission  
18 pipeline system, to allow a more comprehensive,  
19 systematic and integrated process to maintain pipeline  
20 integrity by effectively identifying, assessing and  
21 mitigating pipeline hazards.

22 An integral part of the integrated  
23 management system is the implementation of the risk  
24 assessment software to allow Centra to conduct  
25 objectives, risk assessment and optimize mitigation

1 activities accordingly.

2           The data collection and conversion effort  
3 for the risk assessment software was completed in  
4 2004/05. Risk results as well as a risk report will be  
5 completed the summer of 2005. Documentation of the  
6 integrity management system and completion of the risk  
7 assessment software data bridge programming is scheduled  
8 to be completed by the end of the fiscal year 2005/06.

9           MS. MARLA MURPHY: Mr. Aziz, could you  
10 please briefly describe the system integrity programs and  
11 projects currently in place at Centra?

12           MR. AZIZ AZIZ: In section 4.4.4 of the  
13 application, in addition to the development of the  
14 integrity management system, as I have just outlined,  
15 there are nine (9) additional transmission and  
16 distribution operating programs discussed which include  
17 cathodic protection monitoring, close interval surveys,  
18 A-frame surveys, pipeline depths of cover surveys, water  
19 course crossing investigations, stress corrosion cracking  
20 investigation, development of welding procedures,  
21 geotechnical instrumentation monitoring and regulator  
22 station maintenance.

23           Other Centra operating programs pertaining  
24 to system integrity which are covered under customer  
25 service and marketing operating programs include damage

1 prevention programs, leak surveys and right-of-way  
2 conditioning surveys.

3           In Section 5.2 of the Application there  
4 are fifteen (15) integrity-related capital programs  
5 listed including the Riser rehabilitation project,  
6 regulator -- regulator station upgrades, LGS regulator  
7 and the relieve vent piping upgrades, Westwood  
8 condominium upgrades, Polyethylene Butte fusion  
9 remediation project, below grade entry rehabilitation  
10 project, Lockport road project, outside meter set  
11 rehabilitation and Lockport area of crossing  
12 rehabilitation, insufficient groundcover upgrades,  
13 southwest transmission pipeline investigation and  
14 rehabilitation, Hanover/La Broquerie transmission  
15 pipeline investigation, river crossing remediation work,  
16 mitigation of ground movement and erosion and cathodic  
17 protection upgrades.

18           MS. MARLA MURPHY: Mr. Aziz, could you  
19 briefly explain the four-party trench process and review  
20 the benefits of that initiative for the Board?

21           MR. AZIZ AZIZ: The four-party trench and  
22 installation program recently developed integrates  
23 Centra's gas installation into the former three-party,  
24 which is the electric, telephone and cable tv trench  
25 process.

1                   During the 2004/05 construction season  
2 Centra activities with respect to four-party trench  
3 focussed in developing clear, safe, efficient standards  
4 for the design and installation of the plant.

5                   During this period -- this period --  
6 during this period -- this period projects were completed  
7 in various areas of the Province allowing staff to gain  
8 experience with the new design and provide feedback.

9                   Currently Centra is undertaking an  
10 initiative to optimize the process for four-party  
11 trenching. To date we have met our -- the current gas  
12 and existing three-party processes, integrated gas into  
13 the existing three-party process -- process and  
14 identified a number of optimization opportunities.

15                   Centra is developing the new four-party  
16 process quantifying implementation, cost benefit,  
17 reviewing the current cost allocation model and  
18 implementing the new four-party process at the referred  
19 installation method for the 2005/06 construction season.

20                   The process will be continually monitored  
21 and refined during this time. Prior to proceeding with  
22 the four-party trench initiative, Centra evaluated the  
23 current processes for installing the gas and three-party  
24 installation separately, compared to installing all four  
25 (4) utilities in once -- at once.



1 program is a multi-year project involving the inspection  
2 of approximately sixty-six thousand (66,000) residential  
3 services, where meters are installed inside the premises.

4 This inspections assesses -- assess the  
5 condition of the regulator set and service riser. They -  
6 - and the pre-authorize those requiring replacement. For  
7 services that are determined to be a priority for  
8 rehabilitation the meter will be moved from inside to  
9 outside the premises, where possible.

10 Since commencement of the program in 2000  
11 and 2001, approximately ten thousand (10,000) riser  
12 rehabilitation have been completed by the end of 2004/05.  
13 Centra anticipates replacing approximately three thousand  
14 (3,000) risers in both 2005/06 and 2006/07. The program  
15 is expected to continue to 2007/08 with plans to  
16 rehabilitate approximately three thousand (3,000)  
17 additional service risers.

18 In connection with the service riser -- in  
19 connection with the service rehabilitation -- sorry -- in  
20 connection with the riser rehabilitation program, a  
21 number of piping failures that occurred to residential  
22 service riser assemblies, with outside meters that due to  
23 soil settlement were identified.

24 The analysis of this failures has shown  
25 that most failures were associated with older service



1 risers, service riser assemblies, where the piping  
2 downstream of the meter had limited movement capability  
3 due to auxiliary piping.

4                   During 2005/06 Centra intends to identify  
5 and then inspect these services to the define the scope  
6 of the rehabilitation program and prioritize these --  
7 those sites requiring rehabilitation.

8                   MS. MARLA MURPHY:     Mr. Aziz, could you  
9 please briefly outline the work pertaining to the  
10 mitigation of transmission pipeline ground movement and  
11 erosion?

12                   MR. AZIZ AZIZ:     In 2004/05, Centra  
13 conducted a comprehensive geotechnical and hydro  
14 technical review of all its transmission pipeline right-  
15 of-ways, to assess the potential for -- for slope  
16 movements and/or erosion that could adversely impact  
17 pipeline integrity.

18                   The study identified mitigation,  
19 recommendations and options for a number of sites.  
20 Mitigation options include installation of slope  
21 monitoring and instrumentation, installation of erosion  
22 protection measures and the topographic surveys to allow  
23 remedial measures to be -- to be planned or assessed in  
24 the future assessment of the ground movement potential.

25                   During 2005/06, and 2006/07, Centra plans

1 to address this as -- on a priority basis.

2 MS. MARLA MURPHY: Thank you, Mr. Aziz.

3 Mr. Case, would you please outline your  
4 areas of responsibility with respect to this Application?

5 MR. DAVID CASE: Good morning, Mr.  
6 Chairman, Members of the Public Utilities Board, ladies  
7 and gentlemen. In my testimony I will respond to  
8 questions regarding the customer service and marketing  
9 business unit capital expenditures and cost of operations  
10 related to Centra.

11 MS. MARLA MURPHY: Mr. Case, could you  
12 please describe Centra's safety initiatives for the  
13 Board?

14 MR. DAVID CASE: Centra has  
15 institutionalized many safety initiatives that help to  
16 ensure the safe delivery and utilization of natural gas.  
17 I will briefly highlight some of the major initiatives.

18 The natural gas systems entering -- I'm  
19 sorry, the natural gas streams entering distribution  
20 systems are odourized with mercaptan that provides a  
21 distinct, recognizable smell that enables the early  
22 detection of natural gas leaks well in advance of any  
23 hazardous accumulation of natural gas in the atmosphere.

24 The major -- the major natural gas  
25 delivery systems are monitored twenty-four (24) hours per

1 day by a SCADA system, which alerts operators to  
2 deviations from normal operating conditions.

3                   Centra maintains a twenty-four (24) hour  
4 contact dispatch centre to save calls from the public.  
5 The contact centre representatives are trained to assess  
6 the nature and priority of calls, and if deemed  
7 necessary, to dispatch the appropriate, skilled and  
8 equipped personnel, who are readily available and  
9 strategically located throughout the natural gas  
10 franchise areas.

11                   Centra has developed and maintains an  
12 emergency response plan that helps to ensure emergency  
13 preparedness in the event of any emergency situation.  
14 Centra periodically conducts emergency simulation  
15 exercises, to test and improve the emergency response  
16 preparedness.

17                   Centra has developed and deployed  
18 standards and procedures to help ensure that safety,  
19 quality and consistency considerations are embedded in  
20 the design, construction and operation of the natural gas  
21 distribution systems. Centra has developed and deployed  
22 comprehensive training programs to ensure that personnel  
23 performing natural gas related work tasks are qualified  
24 and trained to perform the work in a safe manner.

25                   Public education initiatives are

1 undertaken to promote awareness of natural gas leak  
2 detection and response to hazards and requirements  
3 associated with excavations near the Utility  
4 infrastructure, natural gas appliance maintenance  
5 requirements, combustion air requirements, carbon  
6 monoxide hazards, and care for natural gas pressure  
7 regulators and meters installed at customer premises.

8 MS. MARLA MURPHY: Mr. Case, could you  
9 please advise the Board of the status of the AMR or  
10 Automated Meter Reading Project?

11 MR. DAVID CASE: Manitoba Hydro does not  
12 have a business case to fully implement AMR solution. It  
13 is the Corporation's intention to first determine if  
14 there are sufficient business and customer service  
15 benefits to pursue such a project through a pilot  
16 project.

17 The pilot will involve two thousand  
18 (2,000) gas and electric meters, and will cost  
19 approximately eight hundred thousand dollars (\$800,000),  
20 approximately half of which is attributable to each  
21 utility.

22 The main intent of the pilot project is to  
23 obtain actual data on the installation costs and  
24 determine whether there are sufficient, realistic  
25 benefits regarding meter reading costs and enhanced

1 customer service.

2           The pilot project will deal with some  
3 current operational problems by targeting meter reading  
4 routes with a high number of problems relating to access  
5 to customer premises and skipped meter readings.

6           By converting a small number of routes,  
7 the Company can more thoroughly evaluate the data  
8 returned by these test sites.

9           MS. MARLA MURPHY: Mr. Case, given that  
10 Centra is presently at the stage of seeking internal  
11 approval for the pilot project, why has Centra included  
12 the projected costs in the 2005/06 test year?

13           MR. DAVID CASE: Centra is projecting a  
14 cost to implement a pilot AMR project that will enable it  
15 to make informed decisions before proceeding with the  
16 full implementation of an AMR. The forecast costs are  
17 based on moving forward with the pilot and future  
18 implementation. Future implementation is of course  
19 conditional upon the success of the pilot project and the  
20 cost benefit analysis identified in the pending business  
21 case.

22           This is the best estimate of the  
23 Corporation at the time of the preparation of the IFF,  
24 and continues to be a reasonable estimation of the cost  
25 to be incurred in the forecast year.

1 MS. MARLA MURPHY: Mr. Case, would you  
2 please update the Board on Centra's rural expansion  
3 activities?

4 MR. DAVID CASE: Centra does not have any  
5 formal rural expansion plans for Manitoba at this time.  
6 Centra does, however, continue to respond to requests of  
7 natural gas service extensions by potential customers.  
8 One (1) such project is the Shoal Lake Natural Gas  
9 Development, which has recently received government  
10 funding.

11 MS. MARLA MURPHY: Could you please  
12 discuss the services provided by Manitoba Hydro Utility  
13 Services to Centra?

14 MR. DAVID CASE: Manitoba Hydro Utility  
15 Services provides all meter reading services for Centra.  
16 In addition to this service, Manitoba Hydro Utility  
17 Services also provides trained labour to Centra on a  
18 temporary basis, usually during peak construction periods  
19 to perform services such as gas meter changes,  
20 disconnection and re-connections, riser rehabilitation  
21 and construction and maintenance assistance.

22 The meter reading rates charged by  
23 Manitoba Hydro Util -- Manitoba Hydro Utility Services  
24 have remained unchanged for the past six (6) years.  
25 Centra also benefits from the availability of trained

1 labour being available to it as needed without incurring  
2 costs of training or permanent employment.

3                   Centra believes that its gas customers  
4 receive excellent value for the services provided.

5                   MS. MARLA MURPHY: Thank you, Mr. Case.

6                   Mr. Chairman, that concludes the direct  
7 examination and the Panel is available for cross-  
8 examination.

9                   THE CHAIRPERSON: Thank you.

10                   Mr. Peters...?

11                   MR. BOB PETERS: Yes, thank you.

12                   Good morning, Panel. For those who are  
13 new to the Panel and those who haven't been here for a  
14 while my questions are aimed at the Panel and the person  
15 best able to answer is welcome to do so.

16                   And should anybody else want to supplement  
17 that answer, again, you're welcome to do so from my  
18 perspective.

19

20 CROSS-EXAMINATION BY MR. BOB PETERS:

21                   MR. BOB PETERS: Mr. Warden and Mr.  
22 Rainkie, when the Board looks at the Application which  
23 was found at Tab 1 of the Book of Documents that I had  
24 circulated they're not going to find a request from  
25 Centra to change the regulatory methodology that is

1 utilized by the Board are they?

2 MR. DARREN RAINKIE: Mr. Peters, there is  
3 no specific request outlined, but I think it's quite  
4 clear through the materials that we've calculated the  
5 proposed revenue requirements based on the cost of  
6 service methodology.

7 MR. BOB PETERS: While you have  
8 calculated the revenue requirement based on a cost of  
9 service methodology, Mr. Rainkie, you've also included  
10 the revenue requirements on a higher level based on a  
11 rate base rate of return methodology, correct?

12 MR. DARREN RAINKIE: That's correct, Mr.  
13 Peters. We are following the direction of the Board in  
14 Order 131/04.

15 MR. BOB PETERS: Is Centra specifically  
16 requesting a change in the regulatory methodology that is  
17 utilized, Mr. Rainkie, or is that a matter that you are  
18 leaving to the Board to decide and stating only your  
19 preference?

20

21 (BRIEF PAUSE)

22

23 MR. DARREN RAINKIE: I guess, Mr. Peters,  
24 ultimately the methodology that the Board wants to use is  
25 it's under its discretion and we've, I guess, heavily



1 stated our preference in the materials and -- and the  
2 direct of Mr. Warden that he just put on the record a few  
3 minutes ago.

4 But definitely we see virtue in moving to  
5 the cost of service methodology and I think that's been a  
6 consistent position since the 1999 acquisition hearing.

7 MR. BOB PETERS: Well, let's talk about  
8 the history then, briefly, Mr. Rainkie. You will agree  
9 that when your -- when your paychecks were signed by West  
10 Coast Energy Centra was regulated on a rate base rate of  
11 return methodology; is that correct?

12 MR. DARREN RAINKIE: That's correct.

13 MR. BOB PETERS: And rate base rate of  
14 return is but one (1) of many methodologies of regulating  
15 a gas utility; would you also agree with that?

16 MR. DARREN RAINKIE: I would agree with  
17 that, yes.

18 MR. BOB PETERS: Would you also agree  
19 that in essence there is no right or wrong methodology  
20 although there may be preferred methodologies?

21 MR. DARREN RAINKIE: I would agree with  
22 that. There's nothing that's right or wrong about either  
23 one of them. I think you have to look at the  
24 circumstances and apply the one that makes the most sense  
25 in the circumstances.

1                   MR. BOB PETERS:    And would I be correct,  
2 Mr. Rainkie, in interpreting your comments this morning  
3 and Mr. Warden's comments this morning as saying because  
4 a cost of service methodology would be consistent with  
5 the internal reporting requirements by Manitoba Hydro,  
6 that is the primary reason that would be of benefit to  
7 Centra also in switching to cost of service methodology?

8                   MR. DARREN RAINKIE:   I would state it  
9 just a little bit differently, but I think you've got the  
10 gist of what we were saying. Just to simplify it down to  
11 one (1) simple question that the Board, I think, could  
12 ask itself is, what is the best information that it can  
13 use in making its rate determination?

14                   Would you rather use exactly what senior  
15 management and the board of directors has provided in  
16 terms of their recommended financial forecast and the --  
17 and the rate changes included in that forecast or would  
18 you rather take those numbers and dump them into a  
19 textbook regulatory methodology and then try to reconcile  
20 the two (2)?

21                   So, I think if the Board wants to get into  
22 the mind and management of senior management in terms of  
23 how they're looking at the -- the financial integrity and  
24 financial position of Centra and what the rate changes  
25 should be flowing from that, that's the best information

1 to use.

2 MR. BOB PETERS: I'm not sure we'll have  
3 any disagreements over this Mr. Rainkie, but, in Tab 10  
4 of the Book of Documents that I prepared and circulated  
5 last week, I attach some extracts from Board Order 146 of  
6 '99.

7 Have you a copy of that sir?

8 MR. DARREN RAINKIE: I do.

9 MR. BOB PETERS: And on page 73 -- well  
10 first of all this order 146 of '99, was the Order in  
11 which the Public Utilities Board approved Manitoba  
12 Hydro's acquisition of Centra's shares; is that correct?

13 MR. DARREN RAINKIE: The Order approved  
14 the sale of the shares from West Coast Energy Inc. to  
15 Manitoba Hydro; just a particular quirk of the Act, I  
16 guess.

17 MR. BOB PETERS: All right. Thank you.  
18 And then in the Board's Order on page 73 under Board  
19 findings, the Board goes on to indicate that, many of the  
20 Intervenors wanted strong -- to provide strong support  
21 for the continuing and perhaps expanded regulatory  
22 oversight required by the Board. And also there was  
23 continuing oversight referenced in a letter from the  
24 Competition Bureau.

25 Are you familiar with that, Mr. Rainkie?

1 MR. DARREN RAINKIE: Yes Mr. Peters.

2 MR. BOB PETERS: And to you knowledge,  
3 that's accurate?

4 MR. DARREN RAINKIE: I'm reading it as we  
5 speak.

6 MR. BOB PETERS: But, you don't disagree  
7 that that was the thrust of the Hearing in what was --  
8 what the Board had summarized?

9 MR. DARREN RAINKIE: That's correct.  
10 Centra wasn't a formal participant at that Hearing, but I  
11 was in attendance in the gallery and I recall those  
12 discussions.

13 MR. BOB PETERS: And at the end of the  
14 day, the Board looked at it and said, all that is being  
15 asked of us -- asked of the Board was to approve a  
16 transaction; is that correct?

17 MR. DARREN RAINKIE: That's correct.

18 MR. BOB PETERS: And there was no  
19 intention of the Board's jurisdiction over Centra or  
20 Hydro changing as a result of the acquisition  
21 transaction?

22 MR. DARREN RAINKIE: That's correct.  
23 The only application that was in front of the Board in  
24 that proceeding was the application of West Coast Energy  
25 Inc. to sell its shares to Manitoba Hydro. The Board

1 looked at four (4) broad areas in approving that  
2 transaction. One (1) was the impact on regulation and  
3 concluded that there was no application before it, in  
4 terms of changing regulatory methodologies. Of course,  
5 at that point they canvassed the various parties on what  
6 their preferences going forward.

7 But, the approval of the transaction  
8 itself didn't change the regulatory methodology.

9 MR. BOB PETERS: And one (1) of the  
10 parties that was canvassed was that of the parent  
11 company, now Manitoba Hydro; is that correct?

12 MR. DARREN RAINKIE: That's correct.

13 MR. BOB PETERS: And even after  
14 canvassing the parties, Mr. Rainkie, the Board concluded,  
15 as I see on page 73 of the Order, that the transaction  
16 will not change any existing regulatory, statutory  
17 requirements, which include Centra being regulated on a  
18 rate base rate of return basis?

19 MR. DARREN RAINKIE: That's correct.

20 MR. BOB PETERS: And likewise, Manitoba  
21 Hydro will continue to be regulated or have its rate set  
22 on a cost of service basis?

23 MR. DARREN RAINKIE: That's correct.

24 MR. BOB PETERS: In a previous answer to  
25 me this morning, Mr. Rainkie, I'd understood you to be

1 saying that Centra filed this Application before the  
2 Board on both the cost of service basis and a rate base  
3 rate of return basis essentially because the Board  
4 requested it.

5                    MR. DARREN RAINKIE:        Would you agree with that?

6                    MR. DARREN RAINKIE:        Well, I think we  
7 put forward that invitation at the 2004/05 Cost of Gas  
8 Hearing and the Board indicated in their order that came  
9 out of that, Order 131/04, that was an appropriate idea  
10 and that we should proceed on that basis.

11                   MR. BOB PETERS:        One (1) other item of  
12 history, Mr. Rainkie, is that was it approximately in the  
13 year 2000 that Centra filed a GRA on a cost of service  
14 basis; it might have been based on a 2001 future test  
15 year?

16                   MR. DARREN RAINKIE:        My recollection, it  
17 was a 2001/02 GRA based on the cost of service  
18 methodology, yes.

19                   MR. BOB PETERS:        And while that was  
20 filed on a cost of service methodology basis, various  
21 concerns were raised as to the sufficiency of the detail  
22 of the materials; is that correct?

23                   MR. DARREN RAINKIE:        That's correct.

24                   MR. BOB PETERS:        And as a result of some  
25 of those concerns, the Public Utilities Board ordered

1 additional information be filed to allow the Board to  
2 assess the application?

3 MR. DARREN RAINKIE: That's correct.

4 MR. BOB PETERS: And one (1) of the  
5 areas of concern was the -- the comparability of  
6 information from 1998 through to 2001?

7 MR. DARREN RAINKIE: Mr. Peters, I'm not  
8 sure what you mean by comparability. I think one (1) of  
9 the directives that came out of the -- that was a pre-  
10 hearing conference order, I think it was 14/01.

11 I don't recall comparability being a big  
12 issue, but I think the Board wanted information,  
13 obviously going back to the 1998 year, which was the last  
14 test year application that had been before the Board  
15 previous to that.

16 MR. BOB PETERS: Thank you, Mr. Rainkie.  
17 Flowing from that -- that Order 14 of 01, am I correct in  
18 recalling that Centra withdrew its application?

19 MR. DARREN RAINKIE: Ultimately I think  
20 that was in relation to our concern over increased gas  
21 costs and the change in the agreement with respect to  
22 paying income tax in lieu in the future. So I think it  
23 was a -- a monetary consideration that resulted in us  
24 withdrawing the application; not so much the requirements  
25 to file more data.

1                   MR. BOB PETERS: I -- I wasn't suggesting  
2 it was the requirement that caused you to refile it, but  
3 as you mentioned it, the application was withdrawn, and  
4 it was withdrawn after Centra had obtained an indication  
5 from the Province of Manitoba, that it would not require  
6 payments in lieu of income tax in the future.

7                   MR. DARREN RAINKIE: That's my  
8 recollection, yes, Mr. Peters.

9                   MR. BOB PETERS: And recognizing that  
10 concession by the Province, Centra also determined that  
11 applying for a General Rate increase at a time when the  
12 commodity costs were sky rocketing, would not be  
13 appropriate.

14                  MR. DARREN RAINKIE: I remember that  
15 being a factor as well, Mr. Peters, yes.

16  
17                                   (BRIEF PAUSE)

18  
19                  MR. BOB PETERS: Can you tell the Board  
20 what benefits will result, should there be a change in  
21 the regulatory methodology from cost of service to rate  
22 base rate of return?

23                  MR. DARREN RAINKIE: Well, I -- I think  
24 one (1) of the benefits in the -- ultimately a Crown  
25 owned utility is that you have the flexibility, as Mr.



1 Warden mentioned in his direct evidence this morning, to  
2 look backward and say to yourself, what's happened since  
3 the last General Rate Application in terms of net income  
4 and reserves and cost.

5           You also have the benefit to look forward  
6 into the integrated financial forecast ten (10) years  
7 into the future and say, how does the rate change that's  
8 before us today, impact, you know, the future financial  
9 liability of the Company.

10           And as Mr. Warden mentioned, the cost of  
11 service methodology, inherently allows rate smoothing.  
12 And it allows you to make judgments about the pace of  
13 attainment of the financial targets, whereas rate base  
14 rate of return, at least in the way it's been applied,  
15 historic to this and other jurisdictions, tends to look  
16 at one (1) particular test year.

17           It's a build-up methodology, it builds up  
18 your costs, and it says after you look at all your line  
19 items and add them up, it equals your total revenue  
20 requirement. It doesn't allow you a lot of flexibility,  
21 in terms of judgment and attainment of -- of financial  
22 targets.

23           And as I -- I guess I mentioned in a  
24 couple questions to you before, I think the best  
25 information that the Board can look at in making its

1 determination is the very same information that senior  
2 management and the Board of Directors has used in -- in  
3 putting forward their proposal, you know, in terms of  
4 transparency.

5           You dump that information into another  
6 regulatory methodology, and then we're forever comparing  
7 the IFF to the rate base rate of return calculations.  
8 And as we've seen through this Proceeding, that can get a  
9 little bit confusing, moving between the two (2)  
10 methodologies.

11           So you know, in a -- in a Crown  
12 corporation where reserves are there for financial  
13 viability and financial stability, I think the cost of  
14 service methodology is better than looking at a rate base  
15 rate of return methodology that concentrates on return on  
16 equity in a specific test year.

17           MR. BOB PETERS:   Well, Mr. Rainkie,  
18 you've tried to explain to the Board one (1) of the  
19 benefits of switching to a cost of service methodology  
20 from a rate base rate of return methodology.

21           Are there any other current problems other  
22 than those that you've just now identified, that would  
23 suggest a change is required?

24           MR. DARREN RAINKIE:   I'm not sure there  
25 are current problems, I think it would be a further

1 benefit if both sides of Manitoba Hydro's business, that  
2 being gas and electricity, could use the same methodology  
3 in going forward. It would also eliminate some of the  
4 cost and time associated with developing the rate base  
5 rate of return calculations.

6 But I'm -- I'm not, unless Mr. Warden can  
7 come up with other dire problems, I'm not sure that it's  
8 -- it's that's difficult, but it -- it certainly is a  
9 preference in moving forward.

10 MR. BOB PETERS: I appreciate that  
11 answer, Mr. Rainkie.

12 The -- one (1) of the comments you just  
13 made was dealing with time to prepare on a rate base rate  
14 of return; that was in fact done on -- in this case,  
15 correct? And --

16 MR. DARREN RAINKIE: That's correct. We  
17 provided both calculations.

18 MR. BOB PETERS: -- and in providing both  
19 calculations would I be correct in assuming that the time  
20 commitment to provide both was no onerous?

21 MR. DARREN RAINKIE: It's not perhaps --  
22 onerous is a onerous word, Mr. Peters, but I would say it  
23 took more time to produce the rate base rate of return  
24 calculations after the IFF was finalized and it -- and  
25 that resulted in the application probably being filed



1 took an extra two (2) -- essentially two (2) EFT's to  
2 pull the materials together?

3 MR. DARREN RAINKIE: No, sorry, Mr.  
4 Peters. I was saying that -- that if we stopped doing  
5 these calculations it's not going to result in two (2)  
6 people being out of work. But it -- it's an opportunity  
7 cost in that those individuals are fully engaged in other  
8 activities and if they don't have to do those  
9 calculations they can -- they can see to their other --  
10 their other duties.

11 MR. BOB PETERS: Thank you for that, Mr.  
12 Rainkie.

13 Mr. Warden and Mr. Rainkie helped us give  
14 Ms. Murphy a bit of a heads up that, do you agree that  
15 one (1) of the issues surrounding the cost of service  
16 versus rate base rate of return methodology has to do  
17 with the statutory requirements that are imposed on the  
18 Board?

19 MS. MARLA MURPHY: That's certainly an  
20 issue that's been -- been raised and I expect it's one  
21 that we'll deal with in final submissions. But I  
22 wouldn't want to put our witnesses in the position of  
23 having to give a legal opinion today.

24 They do like my hat but I'd like to keep  
25 it off them if I could.

1                   MR. BOB PETERS: I thought we heard in  
2 the first week, Ms. Murphy, that Mr. Warden was looking  
3 for that honorary degree. I thought maybe that's what he  
4 was having bestowed tomorrow morning and he couldn't be  
5 here.

6                   But your comment is well-intended, Ms.  
7 Murphy. It's not my intention, Mr. Chairman and Board  
8 Members, to ask of the Panel members any -- any legal  
9 opinion; that is, as Ms. Murphy identifies, probably a  
10 matter that's more appropriate for closing submissions,  
11 not only by her but by any other party.

12                   What I would like to do though, Mr.  
13 Chairman, is to make sure that when we do hear from  
14 parties in closing submissions that the sections of the  
15 PUB Act that may be applicable are addressed.

16                   And, to that end, Ms. Murphy, I would just  
17 like confirmation that at Tab 11 of the Book of Documents  
18 that I've prepared and circulated there's a copy of  
19 Section 61 of the PUB Act and that would be one (1) of  
20 the sections that would be addressed in closing  
21 submissions?

22                   MS. MARLA MURPHY: Yes.

23                   MR. BOB PETERS: And, likewise, flipping  
24 ahead to Part 4 of the Act which starts at Section 112,  
25 there's Section 127 included as the last page in the

1 extracts in Tab 11 and that would be another section that  
2 the Board can expect some comment on in closing  
3 submission?

4 MS. MARLA MURPHY: Yes, that's right.

5 MR. BOB PETERS: Appreciate it and thank  
6 you very much.

7

8 CONTINUED BY MR. BOB PETERS:

9 MR. BOB PETERS: Mr. Rainkie, leaving  
10 aside the legislative requirements that may or may not  
11 exist, am I correct in reading your Application that  
12 Centra intends, even if cost of service methodology is  
13 used, to also to continue to calculate rate base?

14 MR. DARREN RAINKIE: Mr. Peters, this was  
15 -- we were hoping that this would be a transition year in  
16 which we could provide both sets of calculations to the  
17 Board and the Board could get comfort that cost of  
18 service is an appropriate methodology to use.

19 If we -- we would like, in future  
20 applications, to only provide cost of service if that is  
21 the -- if that is the decision of the Board. That is our  
22 preference.

23 The calculations surely can be done, but  
24 as I said they contribute to longer timeframes and can be  
25 confusing moving back and forth between two (2)

1 methodologies.

2           But, definitely our stated preferences is  
3 -- is to file future GRA's only on cost of service  
4 methodology, if the Board deems that to be appropriate.

5           MR. BOB PETERS:     Mr. Rainkie, at Tab 12  
6 of the Book of Documents that you have in front of you,  
7 there's an extract from PUB/Centra Interrogatory number  
8 91, do you have that sir?

9           MR. DARREN RAINKIE:     I do, Mr. Peters.

10          MR. BOB PETERS:     Starting on line 21 of  
11 page 1 of 2 of that answer, Mr. Rainkie, I had  
12 interpreted the Company's response to indicate that in  
13 the future Centra will continue to calculate a net  
14 investment or rate base which would include many of the  
15 items that are traditionally calculated as part of rate  
16 base?

17          MR. DARREN RAINKIE:     That's correct, Mr.  
18 Peters. Our cost allocation model does many of its  
19 allocations based on plant and we would continue to  
20 provide those calculations. I think even Manitoba Hydro  
21 on the electric side provides a pseudo rate base  
22 calculation in its cost allocation process.

23                   I think that's different than continuing  
24 to provide all the calculations in total revenue  
25 requirement. For instance, working capital, would we



1 continue to do a fairly lengthy lead lag study or would  
2 we use some more of a simple methodology, kind of rule of  
3 thumb, if you like.

4                   So, while we would continue to do those  
5 calculations for cost allocation, I'm not sure they would  
6 be as robust, as if we would come forward to the Board  
7 and present both sets of methodologies for their  
8 consideration.

9                   MR. BOB PETERS:     All right.  So, when I  
10 read that answer to question 91(b), there's an indication  
11 that for cost allocation purposes relatively few  
12 differences exist between cost of service and rate base  
13 rate of return.  The difference is primarily the  
14 replacement of a formulaic return on rate base with  
15 finance expense and net income, which has a component of  
16 judgment associated with it.

17                   In either case, these costs will be  
18 allocated on the basis of rate base.

19                   When I read that answer, Mr. Rainkie, does  
20 that suggest that the calculation of rate base itself  
21 will be less robust to use your words?

22                   MR. DARREN RAINKIE:     Well, the only area  
23 where I can think that it would be less robust might be  
24 like I just mentioned in the working capital calculation.  
25 The lead lag study takes a fair amount of time to go

1 through and calculate. And what we might do is use a  
2 rule of thumb, like we used to use many years ago in this  
3 jurisdiction for that component. Or perhaps might pull  
4 something off of the balance sheet as a pseudo  
5 calculation of working capital.

6 But, I think most of the other  
7 calculations come out of our financial records and we can  
8 provide those in the future. But, I think there's --  
9 that's a different thing than continuing to present a  
10 full rate base rate of return calculation at each hearing  
11 in the future.

12 MR. BOB PETERS: In retrospect --

13 MR. DARREN RAINKIE: Sorry, Mr. Peters,  
14 I would also add that there's two (2) parts to this  
15 equation; rate base and rate of return. And you know,  
16 while we've continued to use the rate of return formula,  
17 it is ten (10) years old and as you recall, Mr. Peters,  
18 if we want to revisit the rate of return and capital  
19 structure in a major way, that's a significant chunk of  
20 the Hearing.

21 That's probably three (3) days of hearing  
22 and \$250,000 of experts between ourselves and CAC. So,  
23 you know, to continue to rely on that without some type  
24 of review, probably would require some type of review in  
25 the future. Given that Manitoba Hydro isn't looking at a

1 return and equity out of Centra, I don't think we can see  
2 fit to spend that kind of money just to provide a  
3 calculation for the sake of providing it.

4 MR. BOB PETERS: We'll come back to that  
5 return on equity matter, Mr. Rainkie, but before I leave  
6 the rate base side of that equation, I read from the  
7 Application that it still would be Centra's intention to  
8 file the rate base calculations in any event, whether you  
9 used a working capital rule of thumb or an actual lead  
10 lag study?

11 MR. DARREN RAINKIE: Well, Mr. Peters,  
12 they would be inherent in some of the allocations, in the  
13 cost allocation model. But our preference is to not have  
14 to provide the equivalent of Tab 5 in this Application in  
15 the future.

16 There might be a summary calculation  
17 included in Ms. Derksen's materials, but we wouldn't  
18 write up sixty-five (65) pages or fifty (50) pages of  
19 commentary and have, you know, thirty-five (35) schedules  
20 in the Application. It might be simply a summary  
21 calculation in her cost allocation material.

22 MR. BOB PETERS: So, does that answer  
23 indicate that the Board would not be asked to approve  
24 rate base regardless of the methodology chosen?

25 MR. DARREN RAINKIE: Well, if the Board

1 determines that we can move forward on a cost of service  
2 basis, we'll present our revenue requirements on a cost  
3 of service basis only. And, as I said, inherent in the  
4 cost allocation model would probably be a pseudo-  
5 calculation of rate base so that Ms. Derksen could  
6 continue to perform certain allocations based on plant.

7 We wouldn't be asking for a specific  
8 approval of that rate base number but in approving rates  
9 the Board would, I guess inherently, be looking at those  
10 calculations and making sure that they were reasonable.

11  
12 (BRIEF PAUSE)

13  
14 MR. BOB PETERS: Mr. Rainkie, at Tab 12  
15 of the documents, referring back to that PUB/Centra/91  
16 Information Request, I took from the answer that whether  
17 the Board was using a cost of service methodology or a  
18 rate base rate of return methodology, the components of  
19 the revenue requirement are identical except for finance  
20 expense and net income; have I got that right?

21 MR. DARREN RAINKIE: That's correct.

22 MR. BOB PETERS: And the difference is  
23 that under rate base rate of return you have a formula to  
24 deal with finance expense and net income -- sorry, to  
25 deal with the -- with the return on rate base but under

1 the cost of service methodology the finance expense and  
2 net income has a component of judgment associated with  
3 it?

4 MR. DARREN RAINKIE: Well, Mr. Peters,  
5 the net income would have a component of judgment  
6 associated with it. Finance expense under cost of  
7 service would be the calculation of finance expense  
8 coming out of the IFF.

9 MR. BOB PETERS: So, essentially, the  
10 finance expense would be the same under either  
11 methodology?

12 MR. DARREN RAINKIE: Well, because  
13 there's a specific way of calculating financing costs as  
14 a return on debt portion of return on rate base, there  
15 will be some differences.

16 As I mentioned, we have a lead, lag study  
17 on the rate base rate of return side whereas the IFF  
18 model will look at the expected cash flows in and out and  
19 calculate working capital on that basis.

20 So the two (2) won't be exactly the same.  
21 I think they throw up fairly similar numbers but -- but  
22 because they have two (2) different methodologies they  
23 won't be exactly the same. But I wouldn't say that  
24 finance expense under cost of service is totally  
25 judgmental because it has a -- it has an -- it has a

1 calculation in the IFF to support -- to support the  
2 determination of that line item.

3 MR. BOB PETERS: All right. Then you  
4 would agree with me, Mr. Rainkie, that the finance  
5 expense under cost of service is based on a forecast of  
6 what your actual interest on debt will be?

7 MR. DARREN RAINKIE: That's right. And  
8 interest on working capital requirements as well  
9 inherently are part of that calculation.

10 MR. BOB PETERS: And in terms of the rate  
11 base rate of return methodology, that finance expense is  
12 the average debt cost that's weighted?

13 MR. DARREN RAINKIE: That's for the long-  
14 term debt component, yes. And then there's an element  
15 added in for the short-term debt cost as well.

16 I might add though in terms of judgment,  
17 Mr. Peters, is that as I was trying to discuss just a few  
18 minutes ago, right now we have a formula for rate -- for  
19 rate base rate of return. But, from time to time, you  
20 know, it's necessary to refresh that in terms of what's  
21 the appropriate capital structure and what's the  
22 appropriate return on equity.

23 So, there is an element of judgment in  
24 determining a capital struct -- the appropriate capital  
25 structure and appropriate return on equity under rate

1 base rate of return.

2           The formula has took an element of that  
3 judgment away but at certain points in time it might have  
4 to be refreshed as well. And I'm not really relishing  
5 the fact of sitting here and saying, well, what's the  
6 appropriate rate of return and capital structure for a --  
7 for a -- a Crown Corporation using private -- you know,  
8 using the -- the, kind of, methodology and the types of  
9 discussions that we have that usually are there under a  
10 private context.

11           So, you know, it's -- it's -- I just  
12 wanted to make sure that's clear is that rate base of  
13 return is a formula methodology but there are judgments  
14 on the board's part in terms of capital structure and  
15 return on equity.

16           MR. BOB PETERS: And your point, Mr.  
17 Rainkie, is that if and when the Board has to reconsider  
18 the appropriate return on equity as well as the capital  
19 structure, that would be a matter of expert evidence and  
20 in making their decision there would be a matter of  
21 judgment that would have to be applied?

22           MR. DARREN RAINKIE: That's correct.

23           MR. BOB PETERS: All right. But back to  
24 the cost of service methodology, Mr. Rainkie. In  
25 determining net income that has a component of judgment

1 associated with it also, correct?

2 MR. DARREN RAINKIE: That's correct.

3 MR. BOB PETERS: And in the absence of a  
4 formulaic approach to the return on equity, how would the  
5 level of net income be determined under a cost of service  
6 methodology?

7 MR. VINCE WARDEN: Well, Mr. Peters, I  
8 think we would equate it to what we do on the electricity  
9 side of the business which is to look at our long-term  
10 financial targets, make some decision about the current  
11 conditions, the rate of inflation, the rate increases  
12 that have been implemented over the past, and such things  
13 as in the case of electricity business, water conditions.

14 So there is a -- a lot of judgment that  
15 goes into the determination of what an appropriate rate  
16 application should be at any given time. So it depends  
17 on the circumstances and, as Mr. Rainkie indicated,  
18 judgment is -- is very much a part of the process.

19 MR. BOB PETERS: So, I take it that the  
20 judgment that you're talking about, Mr. Warden, would be  
21 the judgment not only of the management but the executive  
22 and the Board all flowing through Centra Gas Manitoba  
23 Inc.?

24 MR. VINCE WARDEN: Well, ultimately, it's  
25 the board that determines what recommendation comes



1 forward to this Board based on recommendation of -- of  
2 senior management of the Corporation.

3 MR. BOB PETERS: Mr. Warden, do you agree  
4 with me that there is no mandatory requirement that the  
5 form of regulation of the electric utility has to be the  
6 same as the form of regulation of the gas utility?

7 MR. VINCE WARDEN: There is no mandatory  
8 requirement. I agree with that, yes.

9 MR. BOB PETERS: And, Mr. Rainkie had  
10 outlined the preference of Centra to proceed under a cost  
11 of service methodology and -- and you agree with that for  
12 the reasons he gave?

13 MR. VINCE WARDEN: Yes, I -- I absolutely  
14 agree with how Mr. Rainkie put that forward. It  
15 certainly it would put the regulation of the electricity  
16 business, the gas business into a -- a common language.

17 The only time I or the other members of  
18 the executive of Manitoba Hydro look at rate of return is  
19 when we file the Centra rate application. It really is  
20 meaningless for a Crown corporation.

21 MR. BOB PETERS: If you could turn with  
22 me to Tab 13 of the book of documents. I just want to  
23 bring to the Board's attention, Mr. Rainkie, what you had  
24 indicated in terms of the components being the same under  
25 rate base rate of return as they are under cost of

1 service, with a couple of exceptions.  
2 Have you got Schedule 3.0.0, sir, at Tab  
3 13 of the book of documents?  
4 MR. DARREN RAINKIE: I do.  
5 MR. BOB PETERS: And when I look down  
6 that schedule, Mr. Rainkie, I note that the items such as  
7 cost of gas, other income, operating and administrative,  
8 depreciation and amortization and capital and other  
9 taxes, is the same for the test year regardless of the  
10 method of regulation, correct?  
11 MR. DARREN RAINKIE: That's -- that's  
12 correct.  
13 MR. BOB PETERS: And that's -- that's not  
14 fortuitous that's because those are actual calculations  
15 and numbers that are prepared?  
16 MR. DARREN RAINKIE: That's right.  
17 That's the forecasts of those particular numbers and  
18 they're the same under either methodology.  
19 MR. BOB PETERS: And when we -- when we  
20 get to items of finance expense you call it "finance  
21 expense" which is a cost of service term or it could be  
22 return on debt under the rate base rate of return  
23 methodology, correct?  
24 MR. DARREN RAINKIE: That's correct.  
25 MR. BOB PETERS: And there are minor --

1 I'll call them "minor" although the number is into the  
2 hundreds of thousands of dollars, Mr. Rainkie, but  
3 relatively minor differences in the -- in the finance  
4 expense or return on debt?

5 MR. DARREN RAINKIE: That's correct.

6 MR. BOB PETERS: And that has to do with  
7 the cost of service finance expense being based on the  
8 forecasted actual interest on the debt issue as well as  
9 on the working capital?

10 MR. DARREN RAINKIE: That's right. They  
11 -- the -- the calculations are approached from a slightly  
12 -- they're -- they're intending to get at the same thing  
13 but they're approached from a slightly different  
14 perspective in terms of the methodologies that are used.

15 MR. BOB PETERS: And when we come to the  
16 rate base rate of return columns for either the '05/'06  
17 test year or the '06/'07 test year, the return on debt is  
18 based on the average debt cost that has been weighted?

19 MR. DARREN RAINKIE: That's correct.

20 MR. BOB PETERS: When we come down to  
21 line 21 in the net income under the cost of service or  
22 the return on equity under the rate base rate of return,  
23 you're indicating, Mr. Rainkie, that the -- that the  
24 amount shown under cost of service as \$1.779 million is  
25 the net income that would be included in the '05/'06 test

1 year under a cost of service basis?

2 MR. DARREN RAINKIE: That's correct, Mr.  
3 Peters.

4 MR. BOB PETERS: And that was based on  
5 corporate judgment?

6 MR. DARREN RAINKIE: That's correct.

7 MR. BOB PETERS: Whereas the rate base  
8 rate of return number that's shown is based on the  
9 formula that's currently being utilized by the  
10 Corporation?

11 MR. DARREN RAINKIE: That's correct, Mr.  
12 Peters.

13

14 (BRIEF PAUSE)

15

16 MR. BOB PETERS: Mr. Rainkie, recognizing  
17 what you've told the Board in terms of rate base rate of  
18 return side and the formula that's used, the amount  
19 that's shown here is based on the formula, correct?

20 MR. DARREN RAINKIE: Mr. Peters, are you  
21 talking about the amount for the return on equity?

22 MR. BOB PETERS: Under column 2, line 23  
23 those intersect in the '05/'06 test year showing a return  
24 on equity of about \$11.8 million, correct?

25 MR. DARREN RAINKIE: That's correct.

1                   MR. BOB PETERS:    And twelve point six  
2 (12.6) shown over on column 4 under the '06/'07 test  
3 year?

4                   MR. DARREN RAINKIE:   That's correct.

5                   MR. BOB PETERS:    And those are items, Mr.  
6 Rainkie, that are based on the formula as presently  
7 interpreted by the Utility?

8                   MR. DARREN RAINKIE:   That's correct.

9                   MR. BOB PETERS:    And while you've used  
10 what the formula applies, Mr. Rainkie, you could also, I  
11 suppose, come in and ask for something less than the  
12 formula applies; do you agree with that?

13                   MR. DARREN RAINKIE:    I guess it's a  
14 possibility, yes, Mr. Peters.

15                   MR. BOB PETERS:    When we look at the rate  
16 base rate of return columns 2 and 4, Mr. Rainkie, when we  
17 add the finance expense, that finance expense is to  
18 include the return on the short-term debt and the long-  
19 term debt, correct?

20                   MR. DARREN RAINKIE:    I think that's --  
21 that's right.  What we're trying to do is -- is forecast  
22 our total interest expense and -- and through short-term  
23 and long-term borrowings, yes.

24                   MR. BOB PETERS:    And then when you add to  
25 that the calculated return on equity of about \$11.8

1 million that comes up with a figure of approximately \$30  
2 million as the overall return?

3 MR. DARREN RAINKIE: That's -- yeah.  
4 Commonly referred to as the return on rate base in past  
5 proceedings. Yes.

6 MR. BOB PETERS: And the return on rate  
7 base is -- is -- is the debt -- is the return on the debt  
8 component as well as the return on the equity component?

9 MR. DARREN RAINKIE: That's correct. I'm  
10 reminded that we've included some interest expense on  
11 common assets and inventory in that calculation as well.  
12 But those are financing costs like anything else.

13 So, I just wanted to make -- make sure  
14 that was clear; that we've calculated the traditional  
15 return on rate base as rate base times the overall rate  
16 of return and we've added in interest on common assets  
17 and inventory to that equation as well, Mr. Peters.

18 I might add that -- that treatment, it's  
19 not new, that was approved in the 2003/04 GRA by the  
20 Board.

21 MR. BOB PETERS: Thank you, Mr. Rainkie.  
22 On the -- on the line item 23 under the cost of service  
23 models in both the '05/'06 test year and the '06/'07 test  
24 year, one number is 1.8 million and one is 11.3 million,  
25 correct?

1 MR. DARREN RAINKIE: That's correct.

2 MR. BOB PETERS: And that fairly  
3 significant difference is, again, as a result of  
4 corporate judgment?

5 MR. DARREN RAINKIE: That's right.

6 MR. BOB PETERS: And, Mr. Rainkie, when  
7 the judgment can appear to be so vastly different from  
8 year over year, does that not suggest that a formula  
9 might be a more appropriate methodology rather than using  
10 someone's judgment?

11 MR. VINCE WARDEN: Mr. Peters, maybe I'll  
12 just jump in here. When we say "corporate judgment" we  
13 do refer to the amount of the rate increase that's being  
14 requested in each of those years.

15 So, in each of -- 2005/06, 2006/07, the  
16 rate increase applied for was 2.5 percent. So, the  
17 judgment was applied to the amount of the rate increase  
18 and that's the amount of net income that results in each  
19 of those years from that Application.

20 MR. BOB PETERS: Mr. Warden or Mr.  
21 Rainkie, is Centra aware of any other natural gas  
22 distribution companies in Canada that are regulated on a  
23 cost of service methodology?

24 MR. DARREN RAINKIE: I don't think it's  
25 something that we've looked at. First of all, you'd have

1 to have, I guess, a Crown-owned utility. To be  
2 comparable you'd have to have a Crown-owned utility that  
3 owned both gas and electric and I'm not sure that exists.

4 Mr. Derksen reminds me of Saskatchewan,  
5 but of course they have a different way of setting rates  
6 altogether and I'm not sure I'm familiar with all their  
7 detailed calculations.

8 THE CHAIRPERSON: Mr. Peters are you  
9 amenable to taking a short break?

10 MR. BOB PETERS: Absolutely. I'm just  
11 at the end of my questions on this area and I'll move  
12 onto a new topic after the break then.

13 THE CHAIRPERSON: Okay. We'll take the  
14 break now.

15

16 --- Upon recessing at 10:30 a.m.

17 --- Upon resuming at 10:48 a.m.

18

19 THE CHAIRPERSON: Okay, Mr. Peters.

20 MR. BOB PETERS: Thank you.

21

22 CONTINUED BY MR. BOB PETERS:

23 MR. BOB PETERS: Mr. Rainkie, just to  
24 tidy up where we left off before the break, would you  
25 agree with me, sir, that the fact that a gas LDC is a



1 Crown -- is Crown owned or privately owned that doesn't  
2 in and of itself dictate what method of regulation should  
3 apply?

4 MR. DARREN RAINKIE: I'm not sure what  
5 sure what the authoritative pronouncements are in terms  
6 of regulatory methodology, but, I would think it was a  
7 very important consideration in terms of what the most  
8 appropriate methodology is to regulate the Utility.

9 I don't see this as we need the slag rate  
10 base rate of return to get cost of service. I don't  
11 think the question is, which is the most theoretically  
12 best methodology, I think the question is, what's the  
13 best methodology given Centra's ownership -- current  
14 ownership structure?

15 So, I'm not sure what the defining  
16 criteria are in all the jurisdictions across the United  
17 States and the world, but, certainly the goals of the  
18 organization and how its owned should be an important  
19 consideration in that determination.

20 MR. BOB PETERS: In you answer, Mr.  
21 Rainkie, what you've really highlighted for the Board is  
22 that the change in ownership is the driving reason for  
23 the consideration of the change in regulatory  
24 methodology?

25 MR. DARREN RAINKIE: That's correct.

1 MR. BOB PETERS: And Mr. Rainkie, Mr.  
2 Warden, if there was to be a change to the cost of  
3 service methodology, what does Centra suggest would be  
4 the Board's role in approving capital expenditures?

5 MR. VINCE WARDEN: Well, I think similar  
6 -- I can only judge by what we do on the electricity side  
7 of the business and similar to what we do there, the  
8 Board's role would be to approve the rate impacts of  
9 capital expenditures. That is the -- the costs flowing  
10 therefrom that affects the net income of the utility.  
11 So, that would be the fixed costs of interest  
12 depreciation on any capital additions that would flow to  
13 the -- to the ratepayer.

14 MR. BOB PETERS: Mr. Warden, would there  
15 be any ability for the Board to determine the prudence of  
16 any plant additions, that is assuming the gas side was  
17 regulated on a cost of service methodology?

18 MR. VINCE WARDEN: There isn't quite the  
19 same motivation of the Utility to add to rate base; that  
20 is the higher the rate base under a rate of return  
21 methodology, the higher the return. So, therefor the  
22 same level of scrutiny over capital expenditures under  
23 cost of service methodology is not required.

24 MR. BOB PETERS: So, Centra would see  
25 there being a -- no longer any need for the Board to

1 review and ultimately approve the capital expenditures if  
2 it changed the methodology to cost of service.

3 MR. VINCE WARDEN: That's right. There'd  
4 be no need to review and approve on a line by line basis,  
5 certainly under the cost of service methodology base.  
6 Within the purview of the -- of the Board, the Public  
7 Utilities Board to look at capital expenditures and to  
8 comment thereon, but not to approve the individual line  
9 items of the capital expenditure forecast.

10 MR. BOB PETERS: From that answer, Mr.  
11 Warden, if there was an expenditure that was considered  
12 imprudent by the Board, how would that be treated under  
13 the cost of service methodology?

14 MR. VINCE WARDEN: There has never been a  
15 precedent for that to my knowledge, there has never been  
16 a capital expenditure incurred under the cost of service  
17 methodology that has been deemed to be imprudent, and I  
18 would expect the same to apply.

19 There is no motivation for the utility to  
20 add capital expenditures to rate base, other than those  
21 expenditures that are necessary to provide a safe  
22 reliable service to -- to customers.

23 MR. BOB PETERS: So, I take from those  
24 last couple of answers, Mr. Warden, that under a cost of  
25 service methodology there would be no Board review of the

1 prudence of any capital additions, and therefore that  
2 would remove any risk of disallowance.

3 MR. VINCE WARDEN: The disallowance under  
4 a cost of service methodology comes in the form of a  
5 reduced approval of a Rate Application, that is the Board  
6 can determine that rates will not be as high as applied  
7 for by the Utility, and -- and that way indirectly  
8 disallow an expenditure. But there's no direct provision  
9 for disallowance of specific expenditures under a cost of  
10 service methodology.

11 MR. BOB PETERS: But let's also be clear  
12 for the Board that the Board permits the gas utility to  
13 come before it on a future test year basis, correct?

14 MR. VINCE WARDEN: As it does with the  
15 electric utility, yes.

16 MR. BOB PETERS: And so the expenditures  
17 that you come before the Board with would be forecast  
18 expenditures, as opposed to already committed, correct?

19 MR. VINCE WARDEN: That is correct, not  
20 to say there isn't a retrospective look at costs  
21 incurred.

22 MR. BOB PETERS: But looking forward in  
23 terms of capital expenditures, if the Board was to reduce  
24 under a cost of service methodology, the rate request of  
25 the Corporation, that would simply be telling the

1 Corporation that it would have to reduce its expenditures  
2 somewhere along the line from what it brought before the  
3 Board?

4 MR. VINCE WARDEN: That's correct.

5 MR. BOB PETERS: And the Company would  
6 have to determine where that was?

7 MR. VINCE WARDEN: That is right.

8

9 (BRIEF PAUSE)

10

11 MR. BOB PETERS: I want to turn to a new  
12 area. And in that discussion with the Panel, Mr.  
13 Rainkie, you've agreed with me that Order 149 of 99,  
14 which I think had some extracts at Tab 10 of the Book of  
15 Documents I have provided you with, that Order approved a  
16 transaction of the sale from Westcoast to Manitoba Hydro,  
17 correct?

18 MR. DARREN RAINKIE: That's correct.

19 MR. BOB PETERS: And inherent in that  
20 sale there were risks that were going to result; is that  
21 correct?

22 MR. DARREN RAINKIE: I think the Board,  
23 yeah, noted that there are certain risks in any type of  
24 acquisition transaction.

25 MR. BOB PETERS: And those risks would

1 fall to the purchaser?

2 MR. DARREN RAINKIE: That's generally my  
3 recollection of the Board's view on that issue, yes, Mr.  
4 Peters.

5 MR. BOB PETERS: And those risks, for  
6 example, Mr. Rainkie, would include such things as  
7 management -- management risk and weather risk, those  
8 types of things?

9 MR. DARREN RAINKIE: Mr. Peters, I'm not  
10 clear what the question is. I thought you were talking  
11 about the risks of the -- the transaction itself, in  
12 terms of obtaining the synergies and -- and the like.  
13 The -- the weather risk in that is -- would be inherent  
14 under any type of ownership, it's not associated  
15 necessarily with the -- with a change in ownership.

16 MR. BOB PETERS: All right. Then the  
17 synergy risks you say -- you would agree with me, Mr.  
18 Rainkie, would be a risk that would be on the management  
19 of -- of the purchaser?

20 MR. DARREN RAINKIE: Well, it depends  
21 where you record the benefits and the costs of the  
22 transaction. And I think that's what we've been  
23 discussing in the last two (2) or three (3) Hearings all  
24 the way from Order 146/99 to Order 208/02, Order 118/03  
25 and now we've been wrestling with the equation in terms

1 of where the benefits and the costs flow on either -- to  
2 either utility or probably more appropriately to Manitoba  
3 Hydro.

4 MR. BOB PETERS: All right. Well, let's  
5 -- let's go down that road a little bit, Mr. Rainkie.  
6 When Manitoba Hydro acquired the shares from West Coast  
7 Energy, Manitoba Hydro's plan was to pay the acquisition  
8 costs through the synergy benefits that would result;  
9 would you agree with that?

10 MR. VINCE WARDEN: Not really, no. No.  
11 It was not intended that the synergy benefits would ever  
12 cover the costs of the -- of the acquisition.

13 MR. BOB PETERS: I'm sorry, Mr. Warden, I  
14 didn't catch your last answer. You're suggesting that  
15 the synergy benefits were no part of the equation to pay  
16 for the acquisition costs?

17 MR. VINCE WARDEN: No, they're part of  
18 the equation. But it was never intended that the synergy  
19 benefits would fully cover the costs of the acquisition.

20 MR. BOB PETERS: What was intended would  
21 be required in addition to the synergies, Mr. Warden?

22 MR. VINCE WARDEN: Well, ultimately the -  
23 - the intention at the time of the acquisition is that  
24 ratepayers -- Centra ratepayers would be better off than  
25 they would otherwise be under the previous ownership and

1 that was the commitment that was made.

2           There was an estimate of synergies that  
3 were put forward at the time of the acquisition but it  
4 was never intended that those synergies cover off the  
5 full cost of the acquisition.

6           MR. BOB PETERS:    When we look at the full  
7 cost of the acquisition, Mr. Warden, do you agree that  
8 Manitoba Hydro was -- was essentially purchasing a cash  
9 flow that existed in Centra Gas?

10          MR. VINCE WARDEN:   I never really looked  
11 at it as a cash flow. Manitoba Hydro was purchasing the  
12 shares of -- of Centra Gas for a negotiated price. But  
13 it wasn't a cash flow, no.

14

15

(BRIEF PAUSE)

16

17          MR. BOB PETERS:    In order 208/02 found at  
18 Tab 14 of the documents, Mr. Warden or Mr. Rainkie, this  
19 was the Order in which the Board directed Manitoba Hydro  
20 to account for the transaction on Manitoba Hydro's book  
21 for regulatory purposes, correct?

22

MR. VINCE WARDEN:    Correct.

23

24          MR. BOB PETERS:    And when, for regulatory  
25 purposes of this transaction is this the same as the --  
as the audited financial statements of the Corporation,



1 Mr. Warden?

2 MR. VINCE WARDEN: The question is  
3 whether the costs are being accounted for in accordance  
4 with this order on the audited financial statements, yes.

5 MR. BOB PETERS: There's no -- there's no  
6 separate books in terms of how you account for this  
7 transaction?

8 MR. VINCE WARDEN: There's no separate  
9 books, no.

10

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(BRIEF PAUSE)

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MR. BOB PETERS: And on turning to page  
47 of Order 208 of 02 found at Tab 14 of the Book of  
Documents, this is where the Board indicated that the  
ratepayers of Hydro and Centra should be held harmless as  
a consequence to the transaction, correct?

MR. VINCE WARDEN: Correct.

MR. BOB PETERS: And the Board goes on  
that the risks and benefits associated with the  
transaction integration should accrue to the shareholders  
of Hydro?

MR. VINCE WARDEN: That was the Board's  
position. Yes.

MR. BOB PETERS: And that led to the

1 Board indicating that the recording of the costs  
2 associated with this should end up on the books of  
3 Manitoba Hydro?

4 MR. VINCE WARDEN: Correct.

5

6 (BRIEF PAUSE)

7

8 MR. BOB PETERS: When there is reference  
9 in the third sentence on page 47 to the risks and  
10 benefits accruing to the shareholders of Hydro, which  
11 risks and benefits is that interpreted as meaning?

12

13 (BRIEF PAUSE)

14

15 MR. VINCE WARDEN: Well, it is  
16 interpreted, I believe, and we are interpreting a  
17 statement of the Public Utilities Board, but I interpret  
18 those words to mean that any costs associated with the  
19 transaction, and any benefits flowing therefrom, should  
20 ultimately accrue to the shareholders of Hydro, and I'm  
21 interpreting by that, the electricity ratepayers.

22 Having said that, of course, the ultimate  
23 goal and commitment is to keep both electricity and gas  
24 ratepayers harmless as a result of this transaction, and  
25 that's what we've done.

1                   MR. BOB PETERS:     In the same order, in  
2 terms of risks and benefits, Mr. Warden, do you agree  
3 that one (1) of the risk would be whether or not  
4 management could find the synergies that were supposed to  
5 result from this transaction?

6                   MR. VINCE WARDEN:    Yes I agree.  
7 Synergies were very important to the -- to the success  
8 of the -- of the acquisition.

9                   MR. BOB PETERS:     And would you also  
10 agree that one (1) of the risks in purchasing the shares  
11 of Centra was whether or not the return on equity would  
12 materialize as -- as built into the rates?

13                   MR. VINCE WARDEN:    No, as I've said many  
14 times, return on equity is not something we were seeking,  
15 we weren't looking for a return to electricity  
16 ratepayers. We were looking, as we do, as a Crown  
17 corporation, we were looking to make sure that the -- the  
18 ratepayers pay no more, no less than the cost of serving  
19 those -- those customers.

20                   MR. BOB PETERS:     But the Corporation  
21 that Manitoba Hydro purchased in 1999, had built into its  
22 existing rates, then, a return on equity; correct?

23                   MR. VINCE WARDEN:    It did.

24                   MR. BOB PETERS:     And that return on  
25 equity has been in rates since 1999 through to and

1 including what's before the Board today?

2 MR. VINCE WARDEN: Well, Manitoba Hydro  
3 has not reduced rates to remove any return on equity that  
4 was there previously, so on that basis, yes I would agree  
5 that is still embedded in rates.

6 MR. BOB PETERS: And also there was an  
7 amount embedded in rates when West Coast owned the gas  
8 utility for income tax, correct?

9 MR. VINCE WARDEN: Correct.

10 MR. BOB PETERS: And am I correct, Mr.  
11 Warden, that that amount was in the neighbourhood of \$11  
12 or \$12 million a year?

13 MR. VINCE WARDEN: That is correct.

14 MR. BOB PETERS: And the initial  
15 intention was for that \$11 or \$12 million to be applied  
16 against the one (1) time tax liability that resulted as a  
17 result of Centra -- Centra's shares being purchased by  
18 Manitoba Hydro?

19 MR. VINCE WARDEN: Well there was a one  
20 (1) time tax payment as a result of the purchase, which  
21 had to be repaid in an orderly basis because the \$11  
22 million was already embedded in rates, that was a  
23 reasonable way to recover that cost.

24 MR. BOB PETERS: However, following  
25 Order 208/02, the Gas Company came forward in a -- in a

1 hearing that gave rise to Order 118/03, and that income  
2 tax liability, that one (1) time tax liability, was --  
3 was not paid off in seven (7) or eight (8) years by the  
4 income tax, but, it was rather amortized over thirty (30)  
5 years, correct?

6 MR. VINCE WARDEN: Yes and you -- you  
7 covered this briefly with -- with Mr. Rainkie earlier,  
8 and that is the decision of government to not require --  
9 Provincial Government that is, to not require taxes to be  
10 paid on a going forward basis. Therefore, that allowed  
11 Centra to withdraw its application for a rate increase at  
12 that time.

13 MR. BOB PETERS: Is it put another way,  
14 Mr. Warden, instead of using all of that \$11 million to  
15 pay off the tax liability, and -- and then get ready to  
16 pay -- pay the Government an amount, in lieu of taxes, in  
17 subsequent years, Centra used some of that money to avoid  
18 a rate increase to consumers?

19 MR. VINCE WARDEN: Correct.

20 MR. BOB PETERS: But of that \$11 or \$12  
21 million that was in rates for income tax when Manitoba  
22 Hydro purchased the Corporation, you're presenting using  
23 approximately half of that to pay the one time tax  
24 liability, that is the principal amount over thirty (30)  
25 years plus the accrued interest?

1 MR. VINCE WARDEN: Well that -- that's  
2 what falls out of -- what was previously in -- in revenue  
3 requirement and -- and what we are now amortizing of that  
4 tax liability. We don't specifically identify it that  
5 way though, we look at what our total revenue requirement  
6 is in order to attain a level of net income for -- for  
7 Centra, sufficient to rebuild retained earnings; so that  
8 amount is not specifically identified for paying tax.

9 MR. BOB PETERS: But there is an amount  
10 specifically identified for tax, attributed to income  
11 tax; correct?

12 MR. VINCE WARDEN: In -- in part of the  
13 cost structure, that's correct, yes.

14 MR. BOB PETERS: And that's approximately  
15 half of the \$11 or \$12 million that's -- that was in  
16 rates?

17 MR. VINCE WARDEN: That -- that's right.

18 MR. BOB PETERS: All right, and turning  
19 to page 11 of Order 208/02, found at Tab 14 of the Book  
20 of Documents, there's a summary of the financial costs of  
21 the acquisition, Mr. Warden and Mr. Rainkie, have you  
22 found that on page 11?

23 MR. VINCE WARDEN: Yes.

24 MR. BOB PETERS: And the upshot of it is  
25 that the net book value was \$121 million, and the premium

1 paid by Centra was another \$121 million; would you agree  
2 with that?

3 MR. VINCE WARDEN: To get to the two  
4 forty-two (242), yes.

5 MR. BOB PETERS: It makes it easier when  
6 the numbers are the same for my math, Mr. Warden, but in  
7 subsequent PUB decision in -- in Order 118/03, there was  
8 reference, and -- and that -- I think in Tab 18 of the  
9 Book of Documents, there are some extracts from that --  
10 there's also an extraneous page at the front of that, but  
11 the extracts to Order 118/03 are found.

12 And in Order 118/03 at -- found at Tab 18,  
13 I'm looking at page 65, and in the middle of the first  
14 paragraph, jumping a bit ahead here, but I'll come back  
15 to it, Mr. Warden, there's a reference to the Board that  
16 -- that there's an amount of money that includes a  
17 component related to purchase goodwill, and the write up  
18 of net assets to fair market value, which arguably should  
19 not be paid for by Centra ratepayers, but rather paid for  
20 by Hydro.

21 Do you see that statement?

22 MR. VINCE WARDEN: I do.

23 MR. BOB PETERS: And if I turn back to  
24 Tab 14, the write up in assets and the purchased goodwill  
25 would be the total of \$121 million that is summed up by

1 adding up the write up of assets to fair market value,  
2 the write up of liabilities, plus the goodwill?

3 MR. VINCE WARDEN: Yes.

4 MR. BOB PETERS: Can you tell the Board  
5 whether -- and -- and when I call that -- sorry, when I  
6 take the write up of assets to fair market value, and the  
7 write up of liabilities, and the goodwill, is it proper  
8 to refer to that as a premium that was paid by Manitoba  
9 Hydro for the shares of Centra?

10 MR. VINCE WARDEN: I don't have any  
11 problem with that, yes, I -- I think premium is an okay  
12 term.

13 MR. BOB PETERS: I'm not using it in a  
14 pejorative sense, but I'm just wondering if that's the  
15 accounting terminology that would be appropriate?

16 MR. VINCE WARDEN: We don't refer to it  
17 as a premium, it is the -- the excess of -- of the  
18 purchase price over the -- over the book value. But  
19 again, I don't -- I don't have a big problem with calling  
20 it a premium.

21 MR. BOB PETERS: All right, then I might  
22 use that for ease of -- ease of reference, and I have  
23 your -- your position on that. In the reference to the  
24 Board Order that I showed you from 118/03, found at Tab  
25 18, there was a statement that arguably the write up of



1 net assets to fair market value and the purchased  
2 goodwill should not be paid for by Centra ratepayers.

3 Do you recall that statement?

4 MR. VINCE WARDEN: Well I think that is  
5 the -- the inference from that paragraph, yes.

6 MR. BOB PETERS: And the inference would  
7 be that would be the -- the premium amount of the  
8 additional \$121 million in excess of net book value.

9 MR. VINCE WARDEN: Again, that would be  
10 the inference, yes.

11 MR. BOB PETERS: Can you tell the Board  
12 in the Application that's before them, whether any of  
13 that \$121 million premium is being paid for by Centra  
14 ratepayers?

15 MR. VINCE WARDEN: Well, yes, definitely  
16 to the extent that the corporate allocation is intended  
17 to recover the cost of the -- all the costs incurred in  
18 the acquisition of Centra.

19 Centra ratepayers are paying their fair  
20 share of the -- of the acquisition keeping in mind that  
21 both electricity and gas ratepayers are held harmless;  
22 that's the paramount consideration in the Utility's view,  
23 in that gas ratepayers are better off than they would  
24 otherwise be under the previous ownership.

25 MR. BOB PETERS: So, this Application

1 does include payment by Centra's shareholders -- sorry,  
2 Centra's ratepayers, its customers, on account of the --  
3 of the premium?

4 MR. VINCE WARDEN: Well, as I just  
5 indicated, the corporate allocation is a -- is a means of  
6 recovering, from both electricity and gas ratepayers, the  
7 costs of the acquisition in a fair and equitable way.

8 MR. BOB PETERS: All right. If we turn  
9 ahead under Tab 208 to page 48, Mr. Warden, there's an  
10 indication, and I'm going to read under Point Number 2  
11 from page 48 of Order 208/02 found at Tab 14 of the Book  
12 of Documents:

13 "The Board notes that Centra's current  
14 rates include a component for rate of  
15 return. This component of Centra's  
16 rates plus realized synergistic savings  
17 will, over time, recover the  
18 acquisition premium and the financing  
19 charges related to the purchase price.  
20 The Board believes that this treatment  
21 is consistent with the economic intent  
22 of the transaction."

23 I've read that fairly accurately have I?

24 MR. VINCE WARDEN: You did it very well.

25 MR. BOB PETERS: Thank you. When -- when

1 the Board notes that Centra's current rates include a  
2 component for rate of return, that was approximately  
3 \$15.1 million in rates based on the '03/'04 test year?

4 MR. VINCE WARDEN: That's right.

5 MR. BOB PETERS: And, in addition to  
6 that, it says:

7 "This component of Centra's rates..."

8 Meaning the return on equity -- sorry the  
9 rate of return on equity:

10 "... plus the synergistic savings..."

11 And those synergistic savings were not  
12 fully quantified at that time; would that be correct?

13 MR. VINCE WARDEN: That's correct.

14 MR. BOB PETERS: And it was intended from  
15 that then that the return on equity plus the synergistic  
16 savings would pay for the acquisition premium and the  
17 financing charges related to the purchase price.

18 Was that correctly the intention as stated  
19 by the Board?

20 MR. VINCE WARDEN: That was the intention  
21 as stated by the Board at that time, yes.

22 I should point out that the synergies,  
23 although not fully realized, they -- they were identified  
24 at the time that there was -- there was an estimate of  
25 what the synergies would be and we've been working

1 towards attaining those synergies.

2 MR. BOB PETERS: All right. Thank you.

3 MR. DARREN RAINKIE: Mr. Peters, I would  
4 also add, this is the part of the Order I've never  
5 understood because I think the return on equity that was  
6 embedded in Centra's rates was intended to pay for the  
7 net book value and then it says:

8 "The synergy savings should pay for the  
9 acquisition premium."

10 Well, in a regulated utility, when you  
11 generate synergies, the shareholder doesn't get to keep  
12 them like it would in a private company. Those synergies  
13 are given back to customers in the form of reduced rates.

14 So, how a \$15.1 million return could  
15 cover-off \$242 million worth of acquisitions costs, I've  
16 never understood because it just doesn't work that way in  
17 a regulated utility when you generate synergy savings.

18 MR. BOB PETERS: Well, I have your point,  
19 Mr. Rainkie. But did the Corporation ever seek  
20 clarification from the Board in respect of Order 208/02?

21 MR. DARREN RAINKIE: I think we've been  
22 seeking clarification, one, through the 2003/04 General  
23 Rate Application and through this General Rate  
24 Application. This is -- we're still trying to deal with  
25 some of these clean up issues from five (5) or six (6)

1 years ago, Mr. Peters.

2                   And I think we've finally landed on a --  
3 on corporate allocation as -- as a good way of doing  
4 that.

5                   MR. BOB PETERS:   Well, we'll come back to  
6 it then, Mr. Rainkie, and maybe we'll find out the degree  
7 to which further clarification may be needed.

8                   But we've seen the \$242 million that had  
9 been considered the acquisition costs; that number has  
10 grown in these proceedings, Mr. Rainkie, to \$253.8  
11 million in terms of total costs, correct?

12                   MR. DARREN RAINKIE:   That includes also  
13 the acquisition and integration costs up and above the  
14 purchase price, Mr. Peters.

15                   MR. BOB PETERS:   And Mr. Rainkie, just  
16 to help the Board with that, at Tab 15 of the document --  
17 Book of Documents, there's an extract from CAC/MSOS  
18 information request 100(e).  And if I look on the  
19 attached schedule, the last page of it, this is the  
20 Corporation's reconciliation of going from a \$242 million  
21 purchase price through those costs of acquisition and  
22 integration that you've talked about to come to a total  
23 of \$253.8 million, correct?

24                   MR. WILLIE DERKSEN:   Yes, that's our  
25 calculation of that and I should also indicate that it

1 excludes certain of the integration costs that the Board  
2 view weren't appropriate. So, this doesn't represent the  
3 total of the acquisition and integration costs, only  
4 those amounts that were allowed by the PUB in its Order  
5 208/02.

6 MR. BOB PETERS: Thank you Mr. Derksen.  
7 And you've showed those disallowed acquisition  
8 integration costs on line 36 of the schedule, correct?

9 MR. WILLIE DERKSEN: Yes, that's correct.

10 MR. BOB PETERS: All right. But,  
11 following it through, we end up at a number of \$253.8  
12 million and that's the number that ends up on the books  
13 of Manitoba Hydro, have I understood that correctly?

14 MR. WILLIE DERKSEN: Yes, that's correct.

15

16 (BRIEF PAUSE)

17

18 MR. BOB PETERS: Now, here's something  
19 Mr. Derksen, maybe you can help the Board out, yourself  
20 and your colleagues, when we have \$253.8 million of total  
21 allowed costs there was and is a requirement that that be  
22 paid for on an annual basis, correct?

23 MR. WILLIE DERKSEN: Well, there's a  
24 requirement I think that the annual cost related to that  
25 \$253 million be covered on an annual basis. That's

1 correct.

2 MR. BOB PETERS: If I can draw your  
3 attention to Tab 17 of the Book of Documents, there's  
4 PUB/Centra 54 Information Request and there's attached to  
5 it a schedule and this schedule, Mr. Derksen, was to show  
6 the annualized costs associated with the acquisition of  
7 Centra, would that be correct?

8 MR. WILLIE DERKSEN: What this schedule  
9 shows is that if there was an original principal of \$253  
10 million and if \$20.9 million was paid annually to  
11 extinguish that -- those costs, that if the interest rate  
12 that we financed the acquisition at, it would be  
13 extinguished -- the principal would be extinguished over  
14 thirty (30) years.

15 MR. BOB PETERS: Mr. Derksen, you  
16 weren't with us the first week, but Mr. Warden brought  
17 good news to the meeting or to the Hearing that \$20.9  
18 million is no longer needed and if I understood his  
19 evidence, it's now \$19 million required on an annual  
20 basis.

21 Mr. Warden, have I got that right?

22 MR. VINCE WARDEN: No.

23 MR. BOB PETERS: So, you didn't bring  
24 good news?

25 MR. VINCE WARDEN: Maybe I can try one

1 (1) more time to clarify the difference between the  
2 twenty point nine (20.9) and the 19 million. The twenty  
3 point nine (20.9) was really put on the record, I  
4 believe, originally for illustrative purposes. And it's  
5 a very simple calculation as this schedule you were just  
6 referencing shows.

7                   That if you were to amortize the costs  
8 over a thirty (30) year period, that is all costs,  
9 principal and interest, over a thirty (30) year period,  
10 20.9 is -- 20.9 million is a number required to do so.

11                   The 19 million, however, is simply the  
12 carrying costs; that is the interest on that debt without  
13 repayment of that principal annually. So 19 million, the  
14 carrying costs, which includes actually 17 million of  
15 finance expense and \$2 million of the amortization of the  
16 write-up of the fixed assets.

17                   So, I hope that's clear.

18                   MR. BOB PETERS:     Oh, it's not, but, I'll  
19 keep working on it until one of us has a light turn on.  
20 It may be me Mr. Warden.

21                   When I look then, if I take the Board and  
22 you to the schedule attached to PUB-17, you're telling  
23 the Board that on the \$253.8 million of total acquisition  
24 integration costs over thirty (30) years, you'd need  
25 \$20.9 million a year to -- to pay off the principal and



1 the carrying costs?

2 MR. VINCE WARDEN: The principal and  
3 interest, yes.

4 MR. BOB PETERS: And are you now telling  
5 the Board that the principal will not be paid off in  
6 thirty (30) years?

7 MR. VINCE WARDEN: No, at the end of that  
8 thirty (30) year period, presumably we will have -- by  
9 the time we have written off the write-up, that I  
10 referred to earlier, the amount that we -- we will have  
11 at the end of that thirty (30) year period on Hydro's  
12 books, is the original investment of \$242 million. So,  
13 that would still represent our investment in Centra Gas.

14 MR. BOB PETERS: When the Board looks at  
15 the \$253.8 million number that Mr. Derksen and I just  
16 went through, that \$253.8 million number includes the  
17 \$121 million premium, does it not?

18 MR. VINCE WARDEN: Yes, it does.

19 MR. BOB PETERS: And your objective then  
20 is to pay off that premium over a period of thirty (30)  
21 years?

22 MR. VINCE WARDEN: The write-up of the  
23 fixed assets would be paid off over the thirty (30) year  
24 period, yes.

25 MR. BOB PETERS: So, that's the \$121

1 million would then be the amount that you would seek to  
2 pay off, which is the premium or the write-ups?

3 MR. VINCE WARDEN: Yes, if we refer to --  
4 again to Tab 14, page 11, that amount that we're  
5 amortizing over that thirty (30) year period is the net  
6 of the seventy-three (73) and the seventeen (17).

7 MR. BOB PETERS: Are you also amortizing  
8 the goodwill of 65 million?

9 MR. VINCE WARDEN: No, we're not.

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(BRIEF PAUSE)

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MR. BOB PETERS: Mr. Warden, and, Mr.  
Derksen, I thought I was with you, Mr. Derksen, when you  
told the Board that you had gone from \$242 million up to  
\$253.8 million, and that was going to be the sum total of  
the acquisition and integration costs; are we together on  
that?

MR. WILLIE DERKSEN: Yes, we're together  
on that.

MR. BOB PETERS: And if you could turn  
with me to Tab 15 of the Book of Documents. Tab 15 of  
the Book of Documents, Mr. Derksen, shows the total costs  
that we've now agreed upon as being \$253.8 million,  
correct?

1                   And that's on line 40.  
2                   MR. WILLIE DERKSEN:   Yes, that's correct.  
3                   MR. BOB PETERS:   And I also see on the  
4 schedule at the back of Document 15, which is  
5 CAC/MSOS/CENTRA-100(E), that Centra intends to finance  
6 that \$253.8 million entirely by debt?  
7                   MR. WILLIE DERKSEN:   Well, that's how it  
8 was financed at the get go, Yes.  There was a \$250  
9 million debt issue that was taken out and that's Hydro  
10 that financed it.  The rest of it was short-term debt.  
11                  MR. BOB PETERS:   All right.  The decision  
12 as to how to pay for Hydro acquiring Centra's shares was  
13 a decision made by Manitoba Hydro, correct?  
14                  MR. VINCE WARDEN:   Correct.  
15                  MR. BOB PETERS:   Centra had no say in how  
16 that would be done?  
17                  MR. VINCE WARDEN:   That's right.  
18                  MR. BOB PETERS:   And Centra's ratepayers  
19 certainly didn't have a say in how that was going to be  
20 done?  
21                  MR. VINCE WARDEN:   Nor did the  
22 electricity ratepayers.  
23                  MR. BOB PETERS:   Because it was done by  
24 Centra's management and ultimately its board of  
25 directors?

1                   MR. VINCE WARDEN:    Centra's and Hydro's  
2 management at the time, yes.

3                   MR. BOB PETERS:    I suppose if,  
4 hypothetically at least, Mr. Warden, Manitoba Hydro could  
5 have brought in the piggy bank and paid \$253.8 million of  
6 cash for that -- for its acquisition?

7                   MR. VINCE WARDEN:    There was no piggy  
8 bank to bring in.

9                   MR. BOB PETERS:    But, hypothetically it  
10 could have?

11                  MR. VINCE WARDEN:    Well, it would make no  
12 difference at the end of the day whether we had cash  
13 sitting around not being used, which wasn't the case, or  
14 whether we went to the market to borrow that -- that  
15 money.

16                  We -- there would still be a cost  
17 associated with it.

18                  MR. BOB PETERS:    All right.  Let's go  
19 from the \$253.8 million of which Centra was going to --  
20 which Centra -- I'm sorry, which Manitoba Hydro financed  
21 100 percent through debt; we're together on that?

22                  MR. VINCE WARDEN:    We are.

23                  MR. BOB PETERS:    And then if we turn to  
24 the schedule attached to Document number 17 in the book  
25 of documents, which is the last page of PUB/CENTRA-54,

1 that's the schedule on how that \$253.8 million of debt  
2 was going to ultimately be retired; have I -- have I that  
3 correct?

4 MR. VINCE WARDEN: Again, this is for  
5 illustrative purposes only showing that if a debt -- if a  
6 payment of \$20.9 million per year was made towards a debt  
7 of \$253 million that it would be extinguished, principal  
8 and interest, over a thirty (30) year term.

9 MR. BOB PETERS: So, you're telling the  
10 Board this is a hypothetical illustration because this is  
11 not Manitoba Hydro's intention as to how to -- how to pay  
12 off that debt?

13 MR. VINCE WARDEN: It's a hypothetical  
14 calculation, yes.

15 MR. BOB PETERS: So, Manitoba Hydro  
16 doesn't need \$20.9 million each and every year to pay  
17 off, over the next thirty (30) years, the \$253.8 million  
18 of debt?

19 MR. VINCE WARDEN: If we are going to pay  
20 it off over that period of time, we would need \$20.9  
21 million. As I've indicated though, it's not out  
22 intention to pay it off over that thirty (30) year  
23 period.

24 We have an ongoing investment in Centra  
25 which is represented by the amount that we're carrying as

1 an investment on Manitoba Hydro's accounts. And what we  
2 do require though is the financing costs associated with  
3 carrying that investment.

4 MR. BOB PETERS: There's two (2) aspects  
5 from that answer, Mr. Warden. The first is, you require  
6 the financing costs associated with that investment that  
7 you've now quantified at \$19 million a year?

8 MR. VINCE WARDEN: Well, I think I  
9 quantified the financing costs at 17 million and the  
10 write -- the write off of that -- of the asset write-up -  
11 - the amortization of that write-up, that is, over that  
12 thirty (30) year period as the \$2 million per year.

13 So, seventeen (17) plus the two (2) is the  
14 nineteen (19) that we're referring to. Yes.

15 MR. BOB PETERS: If I was to have you  
16 restate the schedule attached to PUB/54 -- PUB/CENTRA-54,  
17 the beginning balance should be what that you were trying  
18 to finance, Mr. Warden?

19 MR. VINCE WARDEN: Well, the beginning  
20 balance would not change. It is the two hundred and  
21 fifty-three, eight sixty-one (253-861).

22

23

(BRIEF PAUSE)

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MR. BOB PETERS: Mr. Warden, I think I

1 have your point. But let me try it just one (1) last  
2 time. On the schedule attached to PUB/CENTRA-54, you're  
3 asking the Board for the carrying costs shown on line 7,  
4 but you're not seeking to pay down any of the -- I'll  
5 call it the principal amount, of the acquisition and  
6 integration costs, through that \$19 million figure?

7 MR. VINCE WARDEN: That's right.

8

9 (BRIEF PAUSE)

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11 MR. BOB PETERS: Mr. Warden and Mr.  
12 Derksen, does it then become Centra's position that to  
13 keep the Utilities whole, \$19 million needs to be found  
14 each and every year to do that?

15 MR. VINCE WARDEN: That is correct, yes.

16 MR. BOB PETERS: Now, Mr. Warden, just  
17 help me out with the \$19 million figure. \$2 million of  
18 that nineteen (19) comes from Tab 14, page 11 of Order  
19 208/02, it comes up from the write up of liabilities to  
20 fair market value, which is a total of \$17 million; is  
21 that correct?

22 MR. VINCE WARDEN: Well, it comes from --  
23 the net of the write up of assets and liabilities, the  
24 seventy-three (73) minus the seventeen (17).

25 MR. BOB PETERS: So that \$56 million

1 number is the source of the -- of the \$2 million in your  
2 amortization chart for the debt?

3 MR. VINCE WARDEN: That's right.

4 MR. BOB PETERS: Now, let's move from --  
5 from that figure of \$19 million -- oh and I can't move  
6 from it, I guess I just -- at the end of thirty (30)  
7 years, Mr. Warden, what you will have done is paid the  
8 debt, but that debt would be continuing because the  
9 assets would -- would be replenished at that point in  
10 time?

11 MR. VINCE WARDEN: We would be paying the  
12 carrying costs on the debt. We would still have an  
13 investment -- I think I indicated earlier that -- that  
14 the investment would be \$242 million. Actually, it would  
15 be the one twenty one (121) plus sixty-five (65), so it  
16 would be \$186 million at that point in time.

17 MR. BOB PETERS: And on that you would  
18 carrying the debt forever?

19 MR. VINCE WARDEN: Yes, as long as there  
20 was an investment in Centra.

21

22 (BRIEF PAUSE)

23

24 MR. BOB PETERS: And that means that on  
25 your books, on -- on Manitoba Hydro's books, what would



1 be the total amount of your investment in the gas  
2 utility?

3 MR. VINCE WARDEN: At the end of that  
4 thirty (30) year period, Mr. Peters?

5 MR. BOB PETERS: Would it be \$186  
6 million at the end of the thirty (30) years?

7 MR. VINCE WARDEN: It would, it would  
8 yes.

9 MR. BOB PETERS: All right. Turning  
10 back to the \$19 million number, that's the amount of  
11 money you're asking the Board be considered as  
12 appropriate to pay the debt on the acquisition and  
13 integration costs over -- year over year?

14 MR. VINCE WARDEN: Well, not to pay the  
15 debt, but to service the debt.

16 MR. BOB PETERS: You're paying the  
17 interest only and no principal, is that what your  
18 distinction is?

19 MR. VINCE WARDEN: Yes.

20 MR. BOB PETERS: So when one (1) pays  
21 the debt they're paying principal, when one (1) services  
22 the debt they're only paying interest?

23 MR. VINCE WARDEN: Well, that's the way I  
24 would interpret it, yes.

25 MR. BOB PETERS: No, appreciate that,

1 okay, my mistake; thank you for that.

2 To service the debt of \$19 million, you  
3 want to look to both Centra and Manitoba Hydro to pay  
4 that \$19 million, correct?

5 MR. VINCE WARDEN: Yes, the annual costs  
6 of servicing that debt, including the amortization that  
7 we referred to earlier, is being allocated to both  
8 electricity and gas ratepayers.

9 MR. BOB PETERS: One (1) of the arguments  
10 that one (1) of the Intervenors puts forward, is that you  
11 presently have, in rates, an allowed return of -- on  
12 equity of approximately \$15 million, and you'd agree with  
13 that amount as being the -- the amount in present rates  
14 for the allowed return on equity?

15 MR. VINCE WARDEN: Yes, that would be  
16 based on what was there at the time of acquisition, the  
17 net income that would result therefrom would be about \$15  
18 million per year, that's right.

19 MR. BOB PETERS: And to assist the Board  
20 in -- in seeing that, if you could turn to Tab 17 of the  
21 Book of Documents, in PUB-54 on page 3 of 3, at the top  
22 there's the breakdown of how the \$15.1 million was  
23 calculated in terms of the allowed return on equity,  
24 based on an '03/'04 test year.

25 MR. VINCE WARDEN: Yes.

1 MR. DARREN RAINKIE: Mr. Peters, I -- I  
2 would note that part of the -- that \$15 million number is  
3 from the '03/'04 GRA. Part of that number, though, is  
4 from the growth and assets between the time Manitoba  
5 Hydro acquired Centra and when the '03/'04 rates were  
6 set; that number would be something lower if you went  
7 back to the time of the acquisition.

8 But it -- it may become important in the  
9 discussions we have later, I'm not sure, but just to make  
10 sure that's -- that's clear.

11 MR. BOB PETERS: But what you're trying  
12 to tell the Board, Mr. Rainkie, is that when -- when  
13 Manitoba Hydro acquired Centra's shares, the total  
14 allowed return on equity, on a normalized basis, wouldn't  
15 have been quite \$15.1 million?

16 MR. DARREN RAINKIE: That's correct, in  
17 fact we didn't even have the equity return on the -- on  
18 the tax deferral at that point, that came later in  
19 '03/'04.

20 MR. BOB PETERS: And therefore it was  
21 around the \$13 million mark?

22 MR. DARREN RAINKIE: Twelve (12) or \$13  
23 million I think is a -- is a good figure to use, Mr.  
24 Peters.

25 MR. BOB PETERS: Mr. -- Mr. Warden, you

1 understand the position of one (1) of the Intervenors to  
2 be that you are already recovering from your gas  
3 consumers approximately \$15.1 million on a normalized  
4 basis, as -- as return on equity; correct?

5 MR. VINCE WARDEN: No, no, that isn't,  
6 but do I understand his position; yes, I understand his  
7 position. Is the position right; no.

8 MR. BOB PETERS: All right, you've said  
9 that in your direct, and you've said it again, and I --  
10 I think the Board's clear, but you will acknowledge that  
11 there is, in present rates, an amount of approximately  
12 \$15.1 million that is on account of allowed return on  
13 equity?

14 MR. VINCE WARDEN: Yes, but the -- the  
15 important point that's being missed is that that \$15  
16 million is not being taken out of the -- of Centra, it's  
17 being left there.

18 MR. BOB PETERS: All right, and -- and  
19 let's go to that step now. Centra's -- what you're  
20 telling the Board is gas consumers should continue to pay  
21 that \$15.1 million, and leave it in the gas company?

22 MR. VINCE WARDEN: Yes.

23 MR. BOB PETERS: And continue to pay that  
24 \$15.1 million, whether the Company is regulated on a rate  
25 base rate of return methodology, or on a cost of service

1 methodology?

2 MR. VINCE WARDEN: Yes. The -- the  
3 method of regulation should not make a difference in that  
4 respect.

5 MR. BOB PETERS: And you're telling the  
6 Board that the \$15.1 million should not be used to help  
7 pay down the \$19 million of annual obligation that  
8 Manitoba Hydro has on account of the amortization of --  
9 sorry, on account of paying the interest on the -- the  
10 debt?

11 MR. VINCE WARDEN: No, I'm saying it  
12 should be used. And that's the purpose of the corporate  
13 allocations, to -- to allocate to Centra ratepayers their  
14 fair share of the acquisition costs and the residual, the  
15 amount left over goes into retained earnings of Centra.

16 MR. BOB PETERS: I don't want to misstate  
17 your position, Mr. Warden, but you're -- you're on one  
18 (1) hand telling the Board the \$15.1 million on return on  
19 equity should stay in the gas utility; correct?

20 MR. VINCE WARDEN: To stay in the gas  
21 utility to pay their fair share of the corporate  
22 allocation with any difference flowing to retained  
23 earnings for the benefit of Centra ratepayers.

24 MR. BOB PETERS: And while the \$15.1  
25 million of return on equity is to stay in the gas

1 utility, you want to set up a charge or a cost to Centra,  
2 that that would be a cost charged to them for the benefit  
3 of the parent company?

4 MR. VINCE WARDEN: Well, there's --  
5 there's a corporate allocation, a below the line -- after  
6 net income is determined, there's an allocation to Centra  
7 to reflect their cost of the -- their fair share of the  
8 acquisition, with the balance going into retained  
9 earnings as I mentioned.

10

11

(BRIEF PAUSE)

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MR. BOB PETERS: Mr. Warden, does -- does  
Centra see that \$15.1 million on return on equity as  
something distinct and different from a synergy benefit  
to Centra?

15

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(BRIEF PAUSE)

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MR. VINCE WARDEN: Yes. It is different  
then a synergy benefit.

21

22

(BRIEF PAUSE)

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MR. BOB PETERS: If Centra is to pay

1 fifteen (15) of the \$19 million on account of the annual  
2 interest on the acquisition costs, Mr. Warden, does it  
3 flow then that the parent corporation would end up paying  
4 the remaining \$4 million?

5 MR. VINCE WARDEN: Yes. And that was the  
6 case in fiscal year 2003/04. As you know, we have  
7 amended that allocation now in this application, you  
8 know, for -- for '04/'05 such that the -- the parent will  
9 be paying \$3 million more, Centra will be paying \$3  
10 million less.

11 MR. BOB PETERS: What you're telling the  
12 Board is that for the \$19 million, you're now saying that  
13 the transfer from Centra should only be \$12 million,  
14 correct?

15 MR. VINCE WARDEN: The transfer to Centra  
16 is only \$12 million.

17 MR. BOB PETERS: Well, the corporate  
18 allocation figure is to be \$12 million?

19 MR. VINCE WARDEN: Correct. Corporate  
20 allocation to Centra is \$12 million. The corporate  
21 allocation to electricity ratepayers is \$7 million.

22

23 (BRIEF PAUSE)

24

25 MR. BOB PETERS: I may have misspoken,

1 but the corporate allocation, it's an allocation being  
2 charged from the parent to the subsidiary, correct?

3 MR. VINCE WARDEN: Yes, Mr. Peters. It  
4 might be clearer if we did refer to the segmented note  
5 that is in Manitoba Hydro's consolidated financial  
6 statements. I'm not certain whether that was filed as a  
7 part of these proceedings, Mr. Peters.

8 If it would be helpful, though, we could  
9 copy this one (1) page for clarification to show how that  
10 allocation flows between gas and electricity ratepayers.

11 MR. BOB PETERS: To try to pre-empt you  
12 from having to photocopy that, Mr. Warden, at Tab 19 of  
13 the Book of Documents, can you check and see if this is  
14 equivalent to what you're looking to bring to the Board's  
15 attention?

16

17 (BRIEF PAUSE)

18

19 MR. VINCE WARDEN: Well, not really.  
20 These are the financial statements of Centra Gas  
21 Manitoba. The -- the note that I was referring to is in  
22 the financial statements of -- the consolidated financial  
23 statements of Manitoba Hydro which shows more clearly, I  
24 believe, the allocation between the two (2) entities.

25 MR. BOB PETERS: Well, then I'll take you



1 up on that and ask your counsel, by way of an  
2 undertaking, to provide to the Board a copy of the  
3 consolidated financial statements containing the  
4 information you're portraying, including the notes, and  
5 we'll review that at a subsequent time.

6 MR. VINCE WARDEN: Yes. Mr. Peters, I was  
7 proposing only to copy the one (1) page, that is the  
8 segmented information note which we can review later if  
9 you choose.

10 MR. BOB PETERS: That'll be satisfactory.  
11 Thank you.

12 MR. VINCE WARDEN: Thank you.

13

14 --- UNDERTAKING NO. 5: Centra to provide Board with  
15 consolidated financial  
16 statements of Manitoba Hydro.

17

18 CONTINUED BY MR. BOB PETERS:

19 MR. BOB PETERS: Mr. Warden, that  
20 reduction in the corporate allocation from Manitoba Hydro  
21 to Centra, is because Manitoba Hydro has more synergies  
22 than was previously determined?

23 MR. VINCE WARDEN: Yes, as I indicated in  
24 my previous testimony, the synergies being realized on  
25 the electricity side of the business are higher than

1 earlier forecast, and it's taking us a little bit longer  
2 to gain the synergies on the gas side of the business, so  
3 the allocation was modified accordingly.

4 MR. BOB PETERS: In the prior case  
5 before the Board there was reference in the Order 118/03  
6 that a temporary synergy benefit transfer would be  
7 permitted to allow the Corporation, that is to allow  
8 Manitoba Hydro and Centra, to pay off what was then the  
9 \$20 million of annual requirement, correct?

10 MR. DARREN RAINKIE: I think that's a  
11 fair representation, Mr. Peters.

12 MR. BOB PETERS: Well, back in Order  
13 118/03, when the Board heard from you, you had told the  
14 Board that Hydro needed \$20.9 million to -- to pay off  
15 the cost of acquisition integration; would that be  
16 correct?

17 MR. VINCE WARDEN: Again, Mr. Peters,  
18 that was the theoretical calculation, that is the amount,  
19 as we previously discussed, the principal and interest to  
20 -- to repay that debt over a thirty (30) year period.

21 MR. BOB PETERS: And it was theoretical,  
22 Mr. Warden, because that's not what practically happened,  
23 is that what you mean?

24 MR. VINCE WARDEN: That's right.

25 MR. BOB PETERS: What did practically

1 happen is this Board approved a \$3 million temporary  
2 synergy transfer from Centra over to Manitoba Hydro,  
3 correct?

4 MR. VINCE WARDEN: Yes, that's right.

5 MR. BOB PETERS: And the rates of the  
6 Centra ratepayers were -- was adjusted to be \$3 million  
7 higher than would otherwise be the case?

8 MR. VINCE WARDEN: Correct.

9 MR. BOB PETERS: And if Manitoba Hydro  
10 didn't need that \$3 million, what has happened to it?

11

12 (BRIEF PAUSE)

13

14 MR. VINCE WARDEN: Well, it was only a  
15 transfer for purposes of rate determination. As you may  
16 recall, the rate increases that Manitoba Hydro, or Centra  
17 was allowed to implement effective April the 1st, 2003,  
18 was 0.4 percent, which included in that amount a \$3  
19 million transfer to -- to Manitoba Hydro.

20 MR. BOB PETERS: Isn't the \$15 million,  
21 or the now \$12 million corporate allocation just for rate  
22 purposes, as well?

23 MR. VINCE WARDEN: Yes. And at that time  
24 Manitoba Hydro was not making a corporate allocation. So  
25 if you go back at the financial statements of 2000 and

1 2001, there was no corporate allocation made between --  
2 or to Centra ratepayers.

3 The purpose of the corporate allocation,  
4 in part, was to make it very clear as to how those costs  
5 were being split, between electricity and gas ratepayers,  
6 and I -- I hope it's done that.

7 MR. BOB PETERS: All right. So, the \$3  
8 million and the \$15 million, were then for the same --  
9 intended for the same purpose, in terms of rate setting?

10

11 (BRIEF PAUSE)

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13

14 MR. VINCE WARDEN: Sorry, would you  
15 repeat that, please?

16

17 MR. BOB PETERS: Well, characterizing  
18 the \$3 million that the Board allowed in Order 118/03,  
19 and the \$15 or \$12 million being sought now, both of  
20 those are on account of benefits to be reflected in the  
21 rate setting process?

22

23

24 (BRIEF PAUSE)

25

26 MR. VINCE WARDEN: I guess we can accept  
27 that statement, Mr. Peters. The \$3 million was a -- an  
28 amount to be included in Centra's rates as a contribution

1 towards the acquisition costs of Centra, as is the -- the  
2 15 million, now twelve (12).

3           The purpose though, of showing the fifteen  
4 (15) and the twelve (12) directly on Centra's financial  
5 statements, is to make this cost allocation more clear  
6 than it was before. I think it was very unclear as to  
7 exactly how the \$3 million -- we talked at the last  
8 Proceeding about that being \$7 million -- \$7 million at  
9 one (1) point, reduced to three (3) by this Board. I  
10 think it was very unclear as just to how that -- those  
11 monies would flow.

12           So, the explicit allocation -- corporate  
13 allocation that we now show on -- on Centra's financial  
14 statements, directly on those statements, is to make that  
15 very clear. That is the amount that -- that Centra  
16 ratepayers are contributing towards the acquisition of  
17 the gas company.

18           MR. BOB PETERS: Thank you, Mr. Warden.  
19 In Tab 18 of the Book of Documents in front of you is  
20 extracts from Order 118/03, and on the bottom of page 65,  
21 last paragraph, there's an indication that the Board  
22 expects that over the next two (2) to three (3) years,  
23 Hydro and Centra will realize further synergies as  
24 operations become more integrated, sufficient to offset  
25 all acquisition and integration costs incurred by Hydro,

1 and eliminate the requirement for a synergy benefit  
2 transfer in the future.

3           You read that with me, sir?

4           MR. VINCE WARDEN: I did.

5           MR. BOB PETERS: And was the Board  
6 mistaken in that -- in that expectation, and that's --  
7 synergies will never be realized, so that the costs of  
8 integration and acquisition will be offset by them?

9           MR. VINCE WARDEN: Well I think this is  
10 partly the reason why we now show the allocation directly  
11 on the financial statements of -- of Centra. I think it  
12 was very unclear to the Board and others at that time, as  
13 exactly -- as to exactly what the synergies would cover.

14           The costs that are being incurred in  
15 Centra, and in Manitoba Hydro, as a result of the  
16 acquisition are lower than they would otherwise be,  
17 absent the acquisition. So therefore, would they ever be  
18 sufficiently lower to pay the total costs of -- of the  
19 acquisition on their own; I don't think Manitoba Hydro  
20 ever indicated that would be the case.

21           We have stated that total synergies to  
22 date are \$16 million, and I believe we have a filing that  
23 supports that -- that total of \$16 million.

24           At the time of the acquisition I do recall  
25 that we committed to a minimum of \$12 million in

1 synergies, so we've exceeded the synergy estimate that we  
2 had back at the time of the acquisition. So the \$16  
3 million is close, close to the nineteen (19) that we just  
4 talked about, but it was never intended that those two  
5 (2) numbers would be the same.

6 MR. BOB PETERS: On page 66 of Order  
7 118/03, also found at Tab 18 of the Book of Documents  
8 before you, Mr. Warden, there was another expectation, at  
9 the top of that page, by the Board, and there the Board  
10 expects that the need for a synergy benefit transfer will  
11 be eliminated by no later than March 31 of 2005, and if  
12 possible earlier.

13 What you're telling the Board is that --  
14 that there won't be an elimination of a synergy benefit  
15 transfer, because that's what's needed, in essence, to  
16 pay off the majority of the \$19 million?

17 MR. VINCE WARDEN: No, no, I'm not saying  
18 that at all. There is no synergy benefit transfer  
19 between the two (2) utilities today. They -- their costs  
20 are what they are, and inherent in those costs are  
21 realization of synergies.

22 There is, though, this cost of \$19 million  
23 that has to be borne by someone, either electricity or  
24 gas ratepayers. And it is being allocated to those  
25 ratepayers in a way that reflects the -- to a certain

1 extent, the amount of synergies that are being realized  
2 within those respective utilities.

3                   So, the benefits of the acquisition exceed  
4 -- definitely exceed the cost. But those costs have to  
5 be allocated in -- in a fair manner and that's what the -  
6 - the fifteen (15) and four (4) of last year did, is  
7 allocate those costs of the acquisition between  
8 electricity and gas ratepayers.

9                   But there -- and there is no synergy  
10 benefit transfer occurring between the two (2) utility  
11 today.

12                   MR. BOB PETERS: Well --

13                   MR. VINCE WARDEN: So, we have to  
14 distinguish between a synergy benefit transfer, and the  
15 costs -- the real costs of the acquisition. Somebody has  
16 to pay those, and obviously the -- the Utility that  
17 receives the benefit should be paying those -- those  
18 costs, that's fairly fundamental I think.

19                   MR. BOB PETERS: Maybe I'm dicing the  
20 words here, Mr. Warden, but the Utility you want to pay  
21 \$12 million of those costs of acquisition, is the gas  
22 utility; correct?

23                   MR. VINCE WARDEN: That's correct.

24                   MR. BOB PETERS: And the gas utility, you  
25 say, can pay that amount because it has received benefits



1 through synergies at least in an equal amount to that?

2 MR. VINCE WARDEN: Well, through  
3 synergies, and through rate relief that they otherwise  
4 would have experienced -- or the rate increases they  
5 otherwise would have experienced, under the previous  
6 ownership.

7 And I think our rebuttal evidence speaks  
8 to this, if you want to go to page 14 of the rebuttal  
9 evidence there is a schedule provided that shows what the  
10 estimate of -- of costs would have been -- revenue --  
11 revenue requirement would have been, under the previous  
12 ownership.

13 So there's -- there's synergies being  
14 realized within the gas company. There's also lower  
15 rates that are being realized by ratepayers within the  
16 gas company.

17 Between the two (2), they're more than  
18 sufficient to pay the -- the transfer of \$12 million in  
19 '04/'05.

20 MR. BOB PETERS: And just to conclude  
21 before the lunch hour here, Mr. Warden, some of that rate  
22 relief that you say exists for Centra's customers will  
23 now be taken back from them so that they can help pay for  
24 the cost of acquisitions by Hydro?

25 MR. VINCE WARDEN: Well, it's fair at

1 some point, that they should pay some -- some cost  
2 increase. We can't go on forever without Centra  
3 ratepayers having a -- some increase to their rates to  
4 cover our costs.

5 As we indicated earlier, since the date of  
6 acquisition the only other rate increase they've  
7 experienced were the distribution costs of the utility of  
8 0.4 percent effective April the 1st of 2003.

9 MR. BOB PETERS: Do you agree with me,  
10 Mr. Warden, that's it's now effectively impossible to  
11 identify and track and measure the synergies that have  
12 been afforded to either utility as a result of the  
13 acquisition?

14 MR. VINCE WARDEN: I absolutely agree  
15 with that and, you know, I -- at some point I hope that  
16 we can look forward rather than looking back at the  
17 acquisition.

18 We keep, through these proceedings,  
19 referring back to the -- to the acquisition. We've been  
20 through at least two (2) hearings, two (2) proceedings  
21 doing that, and yes, I -- I think the further we move  
22 from the acquisition date of 1999, the more difficult it  
23 becomes to estimate what would have occurred under the  
24 previous ownership; absolutely, I agree with that.

25 MR. BOB PETERS: And what you estimate

1 occur -- would have occurred, had the previous ownership  
2 continued with its ownership, again, is only based on  
3 assumptions that you can make, and of course, it's --  
4 it's, at best, hypothetical?

5 MR. VINCE WARDEN: Yes.

6 MR. BOB PETERS: Mr. Chairman, in light  
7 of the hour, perhaps this would be an appropriate time  
8 for the lunch recess?

9 THE CHAIRPERSON: We will come back  
10 together again at 1:30, thank you.

11

12 --- Upon recessing at 12:00 p.m.

13 --- Upon resuming at 1:30 p.m.

14

15 THE CHAIRPERSON: Mr. Peters, are we  
16 expecting Mr. Saxberg back?

17 MR. BOB PETERS: Certainly I do expect  
18 him, although I'm not aware as to where he might be at  
19 this moment. Perhaps -- perhaps as Mr. Saxberg is  
20 entering, we could have Ms. Murphy attend to the two (2)  
21 documents that she has handed out in terms of answers to  
22 undertakings.

23 THE CHAIRPERSON: Ms. Murphy...?

24 MS. MARLA MURPHY: Thank you. Just -- I  
25 wanted to file a response to Undertaking 5, which was

1 taken by Mr. Sanderson on the 31st of May at transcript  
2 page 549. And by my record, I believe that would be  
3 Centra Exhibit number 11.

4 THE CHAIRPERSON: I believe that to be  
5 true.

6  
7 --- EXHIBIT NO. CENTRA-11: Response to Undertaking given  
8 by Mr. Sanderson May 31st,  
9 page 549.

10  
11 MS. MARLA MURPHY: And then following up  
12 on Mr. Warden's undertaking this morning, Undertaking 6,  
13 I don't have a transcript reference yet, but it is the  
14 copy of the portion of the hydro electric 53rd annual  
15 report that he referred to this morning. And I believe  
16 that should be Centra Exhibit number twelve (12).

17 THE CHAIRPERSON: Thank you.

18  
19 --- EXHIBIT NO. CENTRA-12: Response to Undertaking No. 6  
20

21 MS. MARLA MURPHY: Thank you.

22 THE CHAIRPERSON: Mr. Peters, we're back  
23 to you.

24 MR. BOB PETERS: Thank you, Mr.  
25 Chairman, Board Members. The lunch hour sometimes allows

1 us to digest things, and Mr. Warden let's see how my  
2 digestion was of your evidence from this morning.

3

4 CONTINUED BY MR. BOB PETERS:

5 MR. BOB PETERS: The total cost to  
6 Manitoba Hydro to acquire Centra was \$254 million,  
7 correct?

8 MR. VINCE WARDEN: Correct.

9 MR. BOB PETERS: And the acquisition was  
10 financed 100 percent by way of debt?

11 MR. VINCE WARDEN: It was.

12 MR. BOB PETERS: And the annual debt  
13 servicing of the interest only component is \$17 million  
14 on that acquisition?

15 MR. VINCE WARDEN: Yes.

16 MR. BOB PETERS: And there's also an  
17 annual amortization of the net assets, the write up, that  
18 is of the assets and the debt?

19 MR. VINCE WARDEN: Correct.

20 MR. BOB PETERS: And that amount was \$2  
21 million?

22 MR. VINCE WARDEN: Yes.

23 MR. BOB PETERS: And that 17 million plus  
24 2 million, brings us to \$19 million being the total  
25 annual cost to Hydro?

1 MR. VINCE WARDEN: That's right.

2 MR. BOB PETERS: And one of the things  
3 you are before the Board, in this Hearing, is to have the  
4 Board adjudicate as to how those costs should be  
5 recovered, correct?

6 MR. VINCE WARDEN: Yes, we have a  
7 proposal before the Board as to the appropriate split of  
8 that between the electricity and gas ratepayers, yes.

9 MR. BOB PETERS: And the proposal that  
10 you have, in terms of the split between the gas and  
11 electric ratepayers, is the gas ratepayers would pay 12  
12 million, and the electric ratepayers would pay -- would  
13 pay \$7 million?

14 MR. VINCE WARDEN: Correct.

15 MR. BOB PETERS: And the \$7 million paid  
16 for by the Hydro electric ratepayers, that is based on  
17 the amount of synergies that the Corporation estimates  
18 have been recovered as a result of the acquisition?

19 MR. VINCE WARDEN: That's right.

20 MR. BOB PETERS: And that leaves the \$12  
21 million as the amount that Centra is to contribute to the  
22 annual \$19 million costs, and your evidence, as I  
23 understood it, is that \$12 million represents their --  
24 Centra's ratepayers' share of the benefits as a result of  
25 the transaction?

1                   MR. VINCE WARDEN:    The synergies and  
2 benefits, yes.

3                   MR. BOB PETERS:    All right.  You've  
4 broken down benefits to include synergies and benefits.  
5 The synergies and benefits, whatever they total, 12  
6 million of that is the amount that you want to allocate  
7 to the gas company as their share of the annual costs  
8 incurred by Manitoba Hydro of \$19 million?

9                   MR. VINCE WARDEN:    That's correct.  Yes.

10                  MR. BOB PETERS:    Now, that \$12 million,  
11 you will agree with me, is comprised of either synergy  
12 benefits that have been achieved, or the benefits that  
13 Manitoba -- sorry, the benefits that Centra has achieved  
14 by West Coast no longer being the owner?

15                  MR. VINCE WARDEN:    I agree with that.

16                  MR. BOB PETERS:    And those are the two  
17 (2), and only two (2), sources of -- of benefits that  
18 you're seeking to utilize to help pay for this \$19  
19 million expense?

20                  MR. VINCE WARDEN:    Of monetary benefits,  
21 that's correct; yes.

22                  MR. BOB PETERS:    You suggested to the  
23 Board before lunch that one (1) of the sources of these  
24 monetary benefits was that West Coast was no longer the  
25 parent, and as a result of which, certain financial

1 benefits have been -- have been achieved by the gas  
2 utility?

3 MR. VINCE WARDEN: Yes.

4 MR. BOB PETERS: And in -- on page 14 of  
5 the rebuttal evidence, and that's not in my brief of  
6 documents but it was filed May 26th by the Corporation,  
7 fifty-three (53) pages worth, and on page 14 you provided  
8 a snapshot as to how it is possible to estimate some of  
9 the benefits that Centra achieves with West Coast no  
10 longer being the owner?

11 MR. VINCE WARDEN: That's right.

12 MR. BOB PETERS: And you'd agree with me  
13 that there are many assumptions on page 14 of your  
14 rebuttal evidence?

15 MR. VINCE WARDEN: There are.

16 MR. BOB PETERS: And what you had to do  
17 was to pretend Manitoba Hydro was stepping into West  
18 Coast's shoes, and you had to make those assumptions and  
19 carry them through the numerical exercise?

20 MR. VINCE WARDEN: As best we could.

21 Yes.

22 MR. BOB PETERS: All right. And as best  
23 you could because you show an increase in operating and  
24 administrative expenses, and you don't know for a fact  
25 that that number would be the case, but you've made some



1 assumptions to increase it year over year to get to that  
2 number?

3 MR. VINCE WARDEN: Yes.

4 MR. BOB PETERS: And when I look at the  
5 year that you used to calculate the benefits, you picked  
6 the first test year of 2005/06; correct?

7 MR. VINCE WARDEN: Yes, I did.

8 MR. BOB PETERS: If we looked at one (1)  
9 year later, that is the second test year that's before  
10 the Board of 2006/07, the numbers would become different,  
11 would they not?

12 MR. VINCE WARDEN: Yes.

13 MR. BOB PETERS: And they become  
14 different because on the net income line under the test  
15 year you have \$1.779 million, and we know from Schedule  
16 3.0.0 found at Tab 13 of the materials, that that number  
17 would increase to approximately \$11.3 million for the  
18 next test year?

19 MR. VINCE WARDEN: Yes.

20 MR. BOB PETERS: So there's an \$11  
21 million approximate increase on that one (1) line item?

22 MR. VINCE WARDEN: Yes, there is.

23 MR. BOB PETERS: While we're looking at  
24 that, on the income tax line item --

25 MR. VINCE WARDEN: Excuse me, Mr. Peters,

1 that assumes, of course, a 2 1/2 percent rate increase in  
2 that year.

3 MR. BOB PETERS: Understood. Understood.  
4 On the income tax line item you attempt to depict a \$4  
5 million savings as a result of West Coast no longer being  
6 the owner of Centra's shares, correct?

7 MR. VINCE WARDEN: Yes.

8 MR. BOB PETERS: You'd agree with me that  
9 that \$4 million is not related to synergies?

10 MR. VINCE WARDEN: Well, it depends how  
11 you define synergies. It's -- it's a cost, though, that  
12 is no longer borne by Centra ratepayers specifically.

13 MR. BOB PETERS: And it's no longer borne  
14 by them because of the change in tax status and how this  
15 Board has dealt with the amount presently in rates on  
16 account of income tax?

17 MR. VINCE WARDEN: That's right, Mr.  
18 Peters, and actually for the -- as Manitoba Hydro has  
19 defined synergies, we -- we don't include that as a  
20 synergy; a benefit, but not a synergy.

21 MR. BOB PETERS: All right. If we -- if  
22 we take into account the -- the new test year, and do the  
23 math, and exclude the -- the gas costs, wouldn't it be  
24 the case that there would be approximately \$142.6 million  
25 in the '06/'07 test year, and only \$138 million in the

1 absent acquisition line?

2 MR. VINCE WARDEN: Well, no, I think the  
3 absent acquisition line would also increase for just  
4 normal increases in costs, so the operating  
5 administrative line would -- would go up by the amount of  
6 -- I think we assumed inflation of 2 percent per year.  
7 So that would go up accordingly.

8 There could be some increases in the other  
9 line items. I believe we produced such a schedule, I  
10 just -- if you can give me a moment I'll check on that.

11

12 (BRIEF PAUSE)

13

14 MR. VINCE WARDEN: Mr. Peters, we -- we  
15 do have the -- a similar schedule for the next test year,  
16 we're just in the process of producing that -- printing  
17 it. And we can -- we can provide that if you require.

18 MR. BOB PETERS: Certainly, I'll -- I'll  
19 have a look at that. But would you agree with me at this  
20 point, Mr. Warden, then, that if we -- if we change that  
21 net -- net income from the \$1.8 million, to a number that  
22 would be more -- more usual, that more usual number would  
23 be in the eleven (11) to twelve (12) to \$13 million  
24 number; wouldn't that be correct?

25 MR. VINCE WARDEN: More usual based on

1 the previous ownership of Centra, yes, I agree, that is  
2 the -- the net income -- traditional net income amount.

3 MR. BOB PETERS: And it's also more usual  
4 to what you expect that you'd be seeking in the '06/'07  
5 test year, correct?

6 MR. VINCE WARDEN: Well it's an amount  
7 that results from a 2 1/2 percent rate increase in that  
8 year. I -- I'm not sure I would say it's usual. I  
9 think it provides an addition to retained earnings, which  
10 moves us towards the long term debt equity ratio of  
11 75:25, that we're striving to achieve. Usual depends on  
12 the circumstances though, so I wouldn't characterize it  
13 as usual.

14 MR. BOB PETERS: Well then would you  
15 agree with me that that eight (8) or \$9 million  
16 difference that's shown, could just as easily be wiped  
17 out if the -- if the net income number was nine (9), ten  
18 (10), \$11 million more?

19 MR. VINCE WARDEN: On the other hand we  
20 could look at the 2004/05 test year, in which that net  
21 income was a negative number, and there would be a larger  
22 difference.

23 So you could say that between '04/'05,  
24 that is what the ratepayers have experienced to date, and  
25 what the acquisition would show would be even greater

1 than the 8.9 million shown here.

2 MR. BOB PETERS: That would assume, Mr.  
3 Warden, that the corporate allocation number was applied  
4 to that year as well; correct?

5 MR. VINCE WARDEN: Well, yes, the  
6 corporate allocation number has been applied to the test  
7 year, and as well as, '04/'05.

8 MR. BOB PETERS: In turning to Tab 13 of  
9 the Book of Documents, just to move to there for a  
10 moment, Mr. Warden. You'd agree with me that the essence  
11 of the application that is being made before the Board  
12 results in the return to the parent company being more in  
13 the neighbourhood of \$45 million as opposed to \$30  
14 million, as it has been in the past, correct?

15 MR. VINCE WARDEN: You're going to have to  
16 help me with that one, Mr. Peters, no I don't -- I don't  
17 see that as being --

18 MR. BOB PETERS: All right. And I -- I  
19 don't disagree -- you don't see it on page or schedule  
20 3.0.0, at Tab 13, but if we had another column in there  
21 for '03/'04 test year, as approved by this Board, there  
22 would be no amount shown for corporate allocations, would  
23 there?

24  
25

(BRIEF PAUSE)

1                   MR. VINCE WARDEN:   Well, there are  
2 corporate allocations regardless of whether it's approved  
3 by this Board, or not.  There -- there is, as reflected  
4 in the financial statements of Centra, there is a  
5 corporate allocation, that's a fact.

6                   MR. BOB PETERS:    Well, you've made the  
7 corporate allocation on -- on the financial records, but  
8 at this point, it hasn't been approved by the Board,  
9 you'd agree with that?

10                  MR. VINCE WARDEN:   Well, it hasn't been  
11 approved for rate setting purpose, that's all we're  
12 discussing here.  For accounting purposes though, it has  
13 to be allocated, there's no option, it has to go there.

14                  MR. BOB PETERS:    Well, whether or not  
15 there's an option, Mr. Warden, that might be a matter for  
16 -- for the submissions, for rate setting purposes, the  
17 \$15 million has not been approved for the '03/'04 fiscal  
18 year, for example.

19                  MR. VINCE WARDEN:   For rate setting  
20 purposes, I agree, it has not been approved for rate  
21 setting purposes.

22                  MR. BOB PETERS:    All right.  Then you  
23 would agree that for rate setting purposes, what the  
24 Board would have seen in '03/'04 would have been a total  
25 return, which included the interest as well as return on

1 equity, would have been in the range of the \$30 to \$32  
2 million range.

3 MR. DARREN RAINKIE: Maybe I can help  
4 out here, Mr. Peters. I think it was about -- around \$30  
5 million return on rate base, although remember that  
6 return on rate base includes the provision for financing  
7 costs. So, while the regulatory way of referring to that  
8 says return, it's really just paying financing costs.  
9 It's really only the return on equity that's -- that's a  
10 return, per se, in that equation. So --

11 MR. VINCE WARDEN: I think Mr. Peters,  
12 once again though we're confusing things with the return  
13 on equity approach, and a cost of service approach. And  
14 it does get confusing when you attempt to apply a return  
15 on equity approach to -- to a utility that is -- that is  
16 being managed and its statements are being produced on a  
17 cost of service basis.

18 MR. BOB PETERS: That may be -- that may  
19 be correct, Mr. Warden, but in terms of the return to the  
20 Corporation, as Mr. Rainkie pointed out, there would have  
21 been a return, in the '03/'04 year, of approximately \$30  
22 million, which would have included the finance expense,  
23 as well as net income.

24 MR. VINCE WARDEN: Well, no I -- I don't  
25 agree there's a return to the Corporation, at all;

1 there's no return to the Corporation.

2 MR. BOB PETERS: The revenue requirement  
3 for those years then, Mr. Warden, would have been such  
4 that there was a \$30 million revenue requirement for  
5 finance expense and return on equity.

6 MR. VINCE WARDEN: Only under the -- some  
7 assumption of rate base rate of return methodology, which  
8 does not apply, in my view, to -- to the new -- to the  
9 Centra as we know it today.

10 MR. BOB PETERS: All right. Well then --  
11 then include in my question an assumption that rate base  
12 rate of return methodology does apply, would you agree  
13 that the year over year increase in the return that would  
14 be built into the revenue requirement would go up by  
15 approximately \$15 million under you proposal before the  
16 Board?

17

18 (BRIEF PAUSE)

19

20 MR. VINCE WARDEN: Would you maybe just  
21 state that again, Mr. Peters? I -- I had -- having some  
22 difficulty agreeing with your assumption so if you can  
23 maybe restate that I'll -- I'll try and answer.

24

25 (BRIEF PAUSE)



1  
2 MR. BOB PETERS: Mr. Warden, it maybe  
3 helpful on Tab 13 of our Book of Documents, Schedule  
4 3.0.0, and I appreciate that I haven't got a column in  
5 there of the 2003/04, but I'm asking you to agree that in  
6 terms of revenue requirement that was requested of the  
7 Centra ratepayers, there would have been \$20 million  
8 approximately for the finance expense and another ten  
9 (10) or \$12 million on account of the net income line;  
10 would you agree with that?

11 MR. VINCE WARDEN: Yes. I can agree with  
12 that much.

13 MR. BOB PETERS: All right. And if we  
14 were now to continue to assume that rate base rate of  
15 return methodology was used and I go to the '05/'06 test  
16 year column 2, I see, again, approximately \$20 million of  
17 revenue requirement being sought on account of finance  
18 expense or return on debt, correct?

19 MR. VINCE WARDEN: Yes.

20 MR. BOB PETERS: And if I go down to line  
21 21 there's an additional \$11.8 million sought as a return  
22 on equity?

23 MR. VINCE WARDEN: In 2006/07, yes.

24 MR. BOB PETERS: No. You've jumped a  
25 year on me. I'm under the rate base rate of return

1 column, Mr. Warden?

2 MR. VINCE WARDEN: Okay, we're back to  
3 the rate base. Okay. Yes. I'll agree with that.

4 MR. BOB PETERS: All right. And -- and  
5 my third point, still under rate base rate of return  
6 methodology is that when comparing the '03/'04 test year  
7 to the '04/'05 -- sorry, the '05/'06 test year, there's  
8 a \$15 million increase now that is being sought under the  
9 line item of corporate allocation?

10

11

(BRIEF PAUSE)

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MR. VINCE WARDEN: Well, again, Mr.  
Peters, we are mixing up rate base rate of return with  
cost of service. If we were to restate '03/'04 on a cost  
of -- on a rate of return basis, then all the line items  
that you see there would change.

So, the operating and admin. number, for  
examples, would have to go up to the -- similar to the  
number that we've shown on our rebuttal -- page 14 of our  
rebuttal evidence in which we show \$62 million. That  
line item would have to increase if we were to restate  
this as you're trying to do.

You're trying to impose a rate of return  
methodology on a cost of service methodology and to do

1 that on a -- on a -- to single out the corporate  
2 allocation line and attempt to do that is inappropriate.

3           You have to look at each line item. We  
4 can -- we can certainly produce the schedule for '03/'04.  
5 But each of the line items would look different than they  
6 do on Schedule 3.0.0.

7           MR. BOB PETERS:    Sorry, I didn't want to  
8 suggest I was restating anything, Mr. Warden, and maybe  
9 you can tell me, under the 2005/06 column number 2, which  
10 line item didn't exist the last time you had a GRA before  
11 the Board?

12           MR. VINCE WARDEN:   Well, on that point,  
13 the corporate allocation, we did not have a specific --  
14 specific line item for the corporate allocation.

15           MR. BOB PETERS:    And that corporate  
16 allocation amount of \$15.1 million wasn't buried in the  
17 other line items was it?

18

19                               (BRIEF PAUSE)

20

21           MR. VINCE WARDEN:   You're asking me to  
22 recall how we submitted our rate application the last  
23 time around. There was this complication with synergy  
24 transfers; I believe the amount we asked for was \$7  
25 million, reduced to \$3 million.

1 I'm not sure which line item we included  
2 that in; probably in the -- I think it was a separate  
3 line item, as a matter of fact. So, presented somewhat  
4 differently, but the intent of the previous application  
5 was still the same was to recover the costs incurred to  
6 run the gas utility.

7 So, to line these up side-by-side with our  
8 previous application could be done and should be done if  
9 we want -- if we're trying to compare the two (2) -- two  
10 (2) applications, because they were different in format.

11 MR. DARREN RAINKIE: I'd also note, Mr.  
12 Peters, you used the word that we were seeking the  
13 numbers under column 2. Of course we're not, we're  
14 seeking the numbers that are under column 1. So, we're  
15 not seeking a net income of 11.8 million in 2005/06,  
16 we're seeking a net income of 1.8 million.

17 So, while column 2 might be a comparator  
18 in terms of rate base rate of return, it is definitely  
19 not our application.

20 MR. BOB PETERS: And, Mr. Rainkie, if for  
21 any reason the Board concludes that the numbers have to  
22 be determined under a rate base rate of return  
23 methodology, you're still seeking then a net income of  
24 \$1.8 million, regardless of the methodology?

25 MR. DARREN RAINKIE: That's correct, our

1 total non-gas revenue requirement is requested, is \$129.5  
2 million for that year.

3 MR. BOB PETERS: Mr. Rainkie, Mr. Warden,  
4 when you tell the Board that the \$15.1 million shown here  
5 as corporate allocation, is to represent Centra's share  
6 of the benefits of the -- sorry, Centra's share of the  
7 costs of the acquisition, based on their share of the  
8 benefits and synergies.

9 Those benefits and synergies don't show  
10 themselves on any other line items, compared -- in the --  
11 in Schedule 3.0.0, do they?

12

13

(BRIEF PAUSE)

14

15

16 MR. DARREN RAINKIE: Mr. Peters, can you  
17 restate that question, I'm not sure I understand where  
18 you're going on it.

19

20 MR. BOB PETERS: Perhaps this way, Mr.  
21 Rainkie. In 1999, the approximate return on equity that  
22 -- that was realized, would have been in the  
23 neighbourhood of \$15.1 million, correct?

24

25 MR. DARREN RAINKIE: I think we went over  
that this morning, it's probably more in the  
neighbourhood of twelve (12) or 13 million. There's been  
some growth in plant since that time.

1 MR. BOB PETERS: All right. And if it  
2 was twelve (12) or \$13 million back in '99, compared to  
3 the ROE calculations or the return on rate base  
4 calculations shown for 2006, of approximately \$12  
5 million, it's -- it's roughly the same number, correct?

6 MR. DARREN RAINKIE: Yeah, it's in the  
7 same magnitude, Mr. Peters.

8 MR. BOB PETERS: So, we can't say that  
9 there's been a benefit received as a result of a lower  
10 ROE being exacted from the Centra ratepayers, can we?

11 MR. DARREN RAINKIE: Mr. Peters, once  
12 again though, we're not asking for an approval of column  
13 2, that's the comparator that we're providing for the  
14 Board's information under rate base rate of return we're  
15 asking for the non-gas costs that are embedded in line  
16 and column number 1, which include a \$1.8 million net  
17 income for 2005/06.

18 MR. BOB PETERS: But you are, Mr.  
19 Rainkie, asking for column 3 on Schedule 3.0.0, for the  
20 next text year, '06/'07, correct?

21 MR. DARREN RAINKIE: That's correct.

22 MR. BOB PETERS: And that includes a net  
23 income of about \$11.3 million?

24 MR. DARREN RAINKIE: That's correct.

25 MR. BOB PETERS: Mr. Warden, on this

1 corporate allocation to the gas utility, Manitoba Hydro's  
2 synergy benefits that it's achieved, are in addition to  
3 that; would that be correct?

4 MR. VINCE WARDEN: That is correct, yes.

5

6

(BRIEF PAUSE)

7

8

9 MR. BOB PETERS: Mr. Warden, still on  
10 Schedule 3.0.0 at Tab 13, you've told the Board in -- in  
11 your direct evidence and you've essentially amended the  
12 amount of the corporate allocation that's being sought,  
13 downwards from \$15.1 million down to 12 million; would  
14 that be correct?

15 MR. VINCE WARDEN: Yes.

16 MR. BOB PETERS: And that's because the  
17 share by Centra of the cost of acquisitions and  
18 integration has been reduced from twelve (12) -- from  
19 fifteen (15) to \$12 million?

20 MR. VINCE WARDEN: Yes.

21 MR. BOB PETERS: And that \$12 million  
22 would have been Centra's share right from the outset,  
23 that didn't just arise in a test year, but that would  
24 have arised (sic) in the previous years as well; would  
25 that be correct?

MR. VINCE WARDEN: No. I indicated that

1 the allocation is something that is reviewed each year in  
2 the preparation of the financial statements for the --  
3 for the Corporation, the consolidated financial  
4 statements. And that in reviewing that allocation last  
5 year for '03/'04, the amount of \$15 million to Centra  
6 Gas, \$4 million to electricity ratepayers, was considered  
7 appropriate.

8 But, allocation was reviewed once again at  
9 the end of this fiscal year '04/'05 and it was determined  
10 that, as I indicated, we are achieving synergy benefits  
11 more quickly in the electricity side of the business than  
12 we are in the gas and it was deemed appropriate to adjust  
13 the allocation as -- as we've talked about.

14 MR. BOB PETERS: You'd agree with me  
15 that the cost didn't change in the year over year  
16 analysis?

17 MR. VINCE WARDEN: No, it's the synergies  
18 that -- the attainment of those synergies that change  
19 year over year.

20 MR. BOB PETERS: And the only change in  
21 the attainment of synergies that Manitoba Hydro has  
22 recently achieved at least \$3 million more in synergies?

23 MR. VINCE WARDEN: That was the -- our  
24 analysis, yes.

25 MR. BOB PETERS: And therefore Centra's



1 share was reduced by that same amount?

2 MR. VINCE WARDEN: Correct.

3 MR. BOB PETERS: In the notes to  
4 financial statement that you wanted to draw to my  
5 attention, Mr. Warden, you've now filed Centra Exhibit 12  
6 and that contains the note 19, to which you were  
7 referring in your evidence this morning?

8 MR. VINCE WARDEN: Yes Mr. Peters.

9 MR. BOB PETERS: And I note from what  
10 you've just handed out and marked as Exhibit Centra 12  
11 that, and I'll read:

12 These costs are allocated to gas and  
13 electricity segments in accordance with  
14 the synergy benefits derived by each of  
15 these segments as a result of the  
16 acquisition.

17 MR. VINCE WARDEN: Yes, Mr. Peters, I'm  
18 glad you drew attention to that because in reviewing that  
19 note, I think better wording would be, these costs were  
20 allocated to gas and electricity rate -- sorry gas and  
21 electricity segments in accordance with the synergies and  
22 benefits derived by each of these segments as a result of  
23 the acquisition. And I will, in fact, make that change  
24 for the 2004/05 financial statements.

25 MR. BOB PETERS: The wording that you

1 have on note 19 is essentially the same wording you have  
2 on note 13 of the Centra financial statements, isn't that  
3 correct, found at Tab 19?

4 MR. VINCE WARDEN: It is correct, yes.

5 MR. BOB PETERS: Well it's not correct  
6 in Tab 19 either, is it?

7 MR. VINCE WARDEN: I'm -- it's not  
8 incorrect, I'm just saying that better wording would be  
9 to clearly -- make it clear that there are synergies and  
10 there are benefits and it would be clearer to separate  
11 the two (2) or to at least identify the two (2)  
12 separately.

13

14 (BRIEF PAUSE)

15

16 THE CHAIRPERSON: Mr. Warden, just while  
17 Mr. Peters is pondering some point, going back into  
18 something you said earlier, and I just want you to  
19 correct me, if I mis-heard you before.

20 When you were talking about reducing the  
21 \$15 million down to 12 million, I thought at one point in  
22 time, you said that partly the reason that you did that  
23 was because the synergy savings hadn't developed quite as  
24 quickly at Centra that you thought it would, but, it had  
25 developed at Hydro.



1 -- we have to make some assumptions about the total  
2 quantum and then we have to make further assumptions  
3 about how that split is achieved between -- between  
4 electricity and gas.

5           But, based on our best estimate, the --  
6 the split is approximately nine (9) -- nine (9) and seven  
7 (7).

8           MR. BOB PETERS:    Nine (9) being in the  
9 gas utility?

10          MR. VINCE WARDEN:   No, nine (9) being in  
11 the electric side of the business.

12          MR. BOB PETERS:    And if there's 9 million  
13 on the electric side of the business, why is it that only  
14 7 million of synergies are being utilized to help pay  
15 down the \$19 million cost of acquisition?

16          MR. VINCE WARDEN:   Well, it is based on  
17 the total benefits.  It's not only synergies.  It's  
18 synergies plus benefits.

19          So looking at the total synergies and  
20 benefits derived and adhering to the no harm principle as  
21 being paramount, we -- we allocate based on -- on our  
22 assumptions of both synergies and benefits in -- in both  
23 sectors.

24          So, there is a slight residual benefit  
25 remaining on the electricity side but there's a greater

1 residual benefit residing on the gas side of the  
2 business.

3 MR. BOB PETERS: You don't use the ratio  
4 of how those synergies are achieved to do any  
5 calculations against the total costs, do you, Mr. Warden?

6 MR. VINCE WARDEN: Not strictly based on  
7 the synergies. But you look at the ratio of synergies  
8 plus benefits then -- then, yes, that is essentially how  
9 the allocation is -- is derived.

10 MR. BOB PETERS: All right. Just then on  
11 a high level, the synergies plus benefits on the gas  
12 side, you're telling the Board, represent 7 million in  
13 synergies and then an estimate of \$9 million in benefits  
14 for a total of 16 million total to the gas side?

15

16 (BRIEF PAUSE)

17

18 MR. WILLIE DERKSEN: Yes, Mr. Peters, the  
19 other benefit that we've identified for the purposes of  
20 this calculation would be the base level of income that  
21 Centra had at the point of acquisition.

22 So, there is about \$12 million of income.  
23 When Hydro acquired Centra part of the economic  
24 calculation is how much was the income that Centra's  
25 providing plus how much benefits-- how many synergy

1 benefits can we get out of this? And between those two  
2 (2) amounts that made the transaction favourable from a  
3 financial perspective.

4           So what we've done here is we've taken for  
5 2005/06 the Centra base income level, the \$12 million, if  
6 you like, plus the Centra synergy benefit which is about  
7 \$6 million -- six (6) or \$7 million, and Hydro having a  
8 synergy benefit in the order of nine (9) or \$10 million  
9 which gives us a total of twenty-eight (28); sixteen (16)  
10 synergies, twelve (12) base income.

11           And Hydro's portion of that twenty-eight  
12 (28), based upon it's \$10 million, or nine (9) to \$10  
13 million of savings is about -- results in -- in about an  
14 apportionment, if you apply that ratio -- pardon me, if  
15 you applied that ratio to the \$19 million it comes up  
16 with \$7 million of the nineteen (19) should go to Hydro  
17 and twelve (12) of it should go to Centra.

18           MR. BOB PETERS: Just help me with  
19 though, what is the ratio, Mr. --

20           MR. WILLIE DERKSEN: Okay, the --

21           MR. BOB PETERS: -- Derksen?

22           MR. WILLIE DERKSEN: -- the ratio is  
23 10:28, which is about 36 percent for Hydro and 64 percent  
24 would be to Centra then.

25           MR. BOB PETERS: To calculate that ratio,

1 Mr. Derksen, you've included the base level of income as  
2 I understand your answer?  
3 MR. WILLIE DERKSEN: That's right.  
4 That's what I've done, yes.  
5 MR. BOB PETERS: And -- and the base  
6 level of income that you're using, that's attributable to  
7 the return on equity --  
8 MR. WILLIE DERKSEN: At the point of --  
9 MR. BOB PETERS: -- that Centra was  
10 earning?  
11 MR. WILLIE DERKSEN: -- acquisition, yes,  
12 that it was earning at the time.  
13 MR. BOB PETERS: So how is the base level  
14 of income -- the base level of income is the return on  
15 equity that Centra was earning at the time --  
16 MR. WILLIE DERKSEN: That's right.  
17 MR. BOB PETERS: And the return on equity  
18 was being paid for by Centra's ratepayers?  
19 MR. WILLIE DERKSEN: That's right.  
20 MR. BOB PETERS: And so how is it a  
21 benefit to them to have to continue to pay the return on  
22 equity?  
23 MR. WILLIE DERKSEN: What I'm looking at  
24 is the benefit to the acquirer from an economic  
25 perspective. What Hydro -- Hydro paid -- let's say it

1 would have bought the Company for a \$120 million, and  
2 that it could afford to pay that if the only benefit it  
3 was getting was the income that Centra would generate.

4

5

(BRIEF PAUSE)

6

7

THE CHAIRPERSON: We sense a sort of an  
8 understanding operating on two (2) levels sort of  
9 simultaneously. We're just going to have a ten (10)  
10 minute break, and we're going to reflect a bit, and then  
11 when we come back we'll go all the way through to the  
12 close. And it will give us all a chance to think how we  
13 get through this little patch, thank you.

14

15 --- Upon recessing at 2:15 p.m.

16 --- Upon resuming at 2:33 p.m.

17

18

THE CHAIRPERSON: Mr. Peters...?

19

MR. BOB PETERS: Yes, Mr. Chairman. I  
20 want to just wrap up on this area, and move on, maybe to  
21 the delight of the witnesses, and maybe myself as well.

22

But having said that, I wanted to just  
23 come back and try to walk through the last couple of  
24 points, and to do that, Mr. Chairman and Board Members,  
25 you'll need a copy of Centra Exhibit 12, and also I would



1 ask you to turn to Tab 15 of the book of materials.

2                   And Tab 15 of the Book of Documents, I  
3 should say, Tab 15 is the book that I have provided.

4

5 CONTINUED BY MR. BOB PETERS:

6                   MR. BOB PETERS:    At Tab 15 of the Book of  
7 Documents that I circulated, is a copy of  
8 CAC/MSOS/CENTRA-100(E), or 100, and it includes all  
9 components. And of course Centra Exhibit 12 is the  
10 extract from the Manitoba Hydro Electric Board 53rd  
11 Annual Report.

12                   Mr. Warden, are you still with me?

13                   MR. VINCE WARDEN:   I think so.

14                   MR. BOB PETERS:    Or am I with you, I'm  
15 not sure which I should ask, but sir, I note a difference  
16 between Centra Exhibit 12 and what is found at Tab 15 in  
17 the Book of Documents, being CAC/MSOS/CENTRA-100.

18                   And I find that difference on top of page  
19 2 of 2, of the Book of Documents, where Centra is  
20 indicating that the sharing of the transaction costs is  
21 calculated in accordance with the Board Order, and it  
22 goes on to say the 15.1 million, which represents  
23 Centra's share of the cost, is equal to Centra's return  
24 on equity as calculated in the '03/'04 GRA, correct?

25                   MR. VINCE WARDEN:    Yes, I see that, Mr.

1 Peters.

2 MR. BOB PETERS: Would -- would you agree  
3 with me that -- that what was Centra's share of the ROE  
4 in the '03/'04 GRA is no longer relevant to the  
5 determination of how much Centra should pay of that total  
6 \$19 million costs of acquisition and integration?

7 MR. VINCE WARDEN: Yes, I would agree  
8 with that, as well; I think there is a difference in --  
9 in our evidence in that regard, and I think the  
10 discussion we just had before the break with respect to  
11 the allocation being based on synergies and benefits is -  
12 - is probably the -- well, in fact, is the way we are  
13 looking at this for purposes of preparing our financial  
14 statements.

15 MR. BOB PETERS: All right. And is --  
16 is that how the Board should be looking at it, for the  
17 purposes of setting rates, as well?

18 MR. VINCE WARDEN: I would encourage  
19 that, yes.

20 MR. BOB PETERS: And Mr. Derksen, if I  
21 go back then to the note in the financial statements,  
22 either on Centra Exhibit 12, or to those included in Tab  
23 19 of my Book of Documents, and the amendment that Mr.  
24 Warden will -- will make, the costs, that is the share of  
25 that \$19 million annual cost, was to be allocated in

1 accordance with the synergies and benefits derived by  
2 each of the gas and electric segments, is that correct?

3 MR. WILLIE DERKSEN: Yes, that's correct.

4 MR. BOB PETERS: And where we left off  
5 before the recess was the total synergies, as a result of  
6 Manitoba Hydro acquiring Centra shares was \$16 million?

7 MR. WILLIE DERKSEN: Yes.

8 MR. BOB PETERS: And to the best, and  
9 recognizing it's not a precise science at this point,  
10 your suggestion is that 9 million of those synergies  
11 would fall on the Manitoba Hydro side of the ledger, and  
12 7 million would fall on the Centra Gas side of the  
13 ledger?

14 MR. WILLIE DERKSEN: Yes that would be a  
15 -- a good approximation, yes.

16 MR. BOB PETERS: But you don't use that  
17 ratio in terms of who pays, how much of the sixteen (16)  
18 -- I'm sorry -- of who pays how much of the \$19 million,  
19 do you?

20 MR. WILLIE DERKSEN: Well, Mr. Peters,  
21 obviously before the break Mr. Warden and I were on a  
22 little bit of a different pages with respect to the  
23 backing behind that allocation.

24 I had looked at it independently from a  
25 different perspective, and -- and I think -- well, I know

1 that Mr. Warden has done the calculations and endorsed  
2 what the transfer should be, so we -- we'll have to defer  
3 to the calculations that he'll provide.

4 MR. BOB PETERS: All right. Then Mr.  
5 Warden?

6 MR. VINCE WARDEN: I should add though,  
7 nevertheless, looking at it from both approaches we did  
8 come up with the -- the same split of -- of synergies --  
9 I'm sorry of the costs.

10 MR. BOB PETERS: All right. So no  
11 matter which methodology you used, you still came to a --  
12 an agreement on how much of the \$19 million is paid for  
13 by each of the two (2) utilities?

14 MR. VINCE WARDEN: Yes we did.

15 MR. BOB PETERS: And maybe then you can  
16 tell me, how you've calculated Centra's share to be \$12  
17 million, and the electric customer's share to be 7  
18 million, Mr. Warden?

19 MR. VINCE WARDEN: Well, I think I  
20 indicated when we first talked about the reduction in the  
21 allocation to Centra, that there was some judgment  
22 involved. So, we looked, first at the no harm principle,  
23 we did look at the synergies that were being achieved  
24 within the electric side of the business, we -- we did  
25 calculate them to be slightly higher than the gas, based

1 on the assumptions that we had.

2           And based on those assumptions we did  
3 determine that, in fact, electricity ratepayers could  
4 bear a larger proportion of the -- of the cost, the  
5 acquisition cost. Again, based on judgment, we came to  
6 agreement that an additional \$3 million could be borne by  
7 electricity ratepayers and still keep them -- preserve  
8 the -- the no harm principle as far as electricity  
9 ratepayers were concerned.

10           So not all that scientific, but based on  
11 some judgment as to which electricity and gas ratepayers  
12 should bear the costs of -- of the -- of the acquisition.

13           MR. BOB PETERS:   Maybe another high level  
14 question, Mr. Warden:  If it comes down and push comes to  
15 shove or the crunch hits, and one (1) set of customers  
16 cannot, for whatever reason, be held harmless, however  
17 that's defined, if that can't be accommodated, which  
18 ratepayers would be -- should be harmed?

19           MR. VINCE WARDEN:  Well, happily we don't  
20 have that situation.  We're very confident in the total  
21 of the synergy number.  As I've mentioned, we -- we  
22 consistently have come up with \$16 million in total  
23 synergies.

24           We know that the rates are lower than they  
25 would otherwise be in Centra today than they -- than

1 under the previous ownership. So there are synergies and  
2 benefits that far exceed the cost of -- of 19 million.

3           The difficulty we have is -- is how do we  
4 allocate those costs between electricity and gas  
5 ratepayers and really it's a -- it's a cost allocation  
6 issue that we, in our normal cost of service study that  
7 we have to contend with, is how costs are allocated to  
8 the different classes of customer.

9           So, this is a allocation between classes  
10 of customers at a very high level.

11           MR. BOB PETERS: Mr. Warden, I'm going to  
12 pin you down a little bit further; you didn't answer my  
13 question, maybe -- maybe -- maybe wisely so.

14           But if push came to shove, and one (1) of  
15 the customer bases would be harmed as a result of this  
16 acquisition, do you agree with me that it should be the  
17 Hydro ratepayers who should bear that harm because they  
18 entered into the transaction in the first place?

19           MR. VINCE WARDEN: I think, Mr. Peters,  
20 that is consistent with the previous order of this Board,  
21 that the risk and benefit should reside with the utility  
22 that initiated the transaction; that would be the  
23 electricity ratepayers.

24           So, in the event that there was a -- a net  
25 cost then -- then I do agree that electricity ratepayers

1 should bear that cost, but fortunately we don't have to  
2 contend with that.

3 MR. BOB PETERS: Thank you for that  
4 answer, Mr. Warden. In the note 19 to Centra Exhibit  
5 number 12 as well as the other note to financial  
6 statement found at Tab 19 of the Book of Documents, I'd -  
7 - I had interpreted the explanation as to suggest that  
8 there was an allocation calculation, and what I'm hearing  
9 from your answer, sir, is that it wasn't so much an  
10 allocation, as it now is -- is a question of judgment;  
11 would that be correct?

12 MR. VINCE WARDEN: Yes. Judgment based  
13 on knowledge of where the synergies and benefits reside.

14 MR. BOB PETERS: So there's no particular  
15 specific allocation you can point the Board to that gave  
16 rise to that decision in the first instance, but rather  
17 it was based on the judgment that you've indicated has  
18 been exercised?

19 MR. VINCE WARDEN: There's no set formula  
20 that we can apply, and -- no, there is -- there is very  
21 much an element of judgment involved.

22 MR. BOB PETERS: Thank you, sir. And one  
23 last point, this \$15.1 million synergy benefit, wherever  
24 it appears in the materials, Centra has now amended that,  
25 and says that that number could be reduced to 12 million;

1 would that be correct?

2 MR. VINCE WARDEN: Yes.

3 MR. BOB PETERS: And that would apply to  
4 any and all answers to Information Requests, as well as  
5 financial statements, and IFF's; just a blanket take that  
6 down from 15.1, down to 12 million?

7 MR. VINCE WARDEN: As it pertains to the  
8 fiscal years 2004/05 forward, yes.

9 MR. BOB PETERS: Okay. And -- and you  
10 said as it pertains to '05 -- '04/'05 fiscal years going  
11 forward, you were referring to starting April 1st of  
12 2005, correct?

13 MR. VINCE WARDEN: April 1st, 2004.  
14 Fiscal year '04/'05.

15 MR. BOB PETERS: All right. Yeah, you've  
16 got me again on that; to March 31st, 2005?

17 MR. VINCE WARDEN: Correct, yes.

18 MR. BOB PETERS: And that's the fiscal  
19 year -- that's the fiscal year in which the Corporation  
20 has received a rate increase commencing February 1st of  
21 '05?

22 MR. VINCE WARDEN: Yes.

23 MR. BOB PETERS: And --

24 THE CHAIRPERSON: Just one (1) second,  
25 Mr. Peters or Mr. Warden, I think it might be just that



1 the pace as you were working through it, but would you  
2 typify that twelve point one (12.1) as being a synergy  
3 savings; that's not correct, is it; it's just a  
4 definition thing. The twelve point one (12.1) is the  
5 corporate allocation, the amended corporate allocation?

6 MR. VINCE WARDEN: Yes, it is the  
7 corporate allocation --

8 THE CHAIRPERSON: It's not the synergy  
9 savings? That's what Mr. Peters said you said --

10 MR. VINCE WARDEN: I'm sorry, I -- I  
11 heard it as the -- as the --

12 THE CHAIRPERSON: It may be as I get  
13 older my --

14 MR. VINCE WARDEN: -- corporate  
15 allocation, but --

16 THE CHAIRPERSON: -- hearing goes,  
17 thanks.

18 MR. VINCE WARDEN: But it is definitely  
19 the corporate allocation, yes; the share of the corporate  
20 allocation.

21 MR. BOB PETERS: And Mr. Chairman, I'd  
22 indicate to you, I did not intend to refer to it as that,  
23 although I may have inappropriately, and in error. So I  
24 apologize to the witness, and you can look at that on the  
25 record and see if there's any corrections further needed.

1                   THE CHAIRPERSON:    If we have the tapes,  
2 Mr. Peters.  
3  
4 CONTINUED BY MR. BOB PETERS:  
5                   MR. BOB PETERS:    Mr. Warden, while the  
6 \$15.1 million corporate allocation changes to a \$12  
7 million corporate allocation, there is no change in the  
8 revenue requirement being requested?  
9                   MR. VINCE WARDEN:    That's correct.  
10                  MR. BOB PETERS:    And the \$15.1 million  
11 corporate allocation, which -- which now we'll try to  
12 remember to refer to as a \$12 million corporate  
13 allocation, the first time that shows up on the financial  
14 statements would be for the fiscal year ending March  
15 31st, '04?  
16                  MR. VINCE WARDEN:    No, March 31st, '05.  
17                  MR. BOB PETERS:    I can't seem to get that  
18 right, Mr. Warden; so -- just let me check.  
19                  THE CHAIRPERSON:    Mr. Warden, I'm sure  
20 it's '04; I'm just looking at your own notes of the  
21 financial statement.  It's hard with these fiscal and  
22 calendar years --  
23                  MR. VINCE WARDEN:    Yeah.  
24                  THE CHAIRPERSON:    -- and it's getting --  
25                  MR. VINCE WARDEN:    Maybe I'm not hearing

1 correctly. I -- I thought -- well, Mr. Peters, could you  
2 ask the question again, I'm sorry. I thought you were  
3 referring to the first time the \$12 million allocation  
4 appears on the financial statements of Hydro, and that is  
5 the fiscal year '04/'05.

6

7 CONTINUED BY MR. BOB PETERS:

8 MR. BOB PETERS: But you show --

9 MR. VINCE WARDEN: The 15 million would  
10 have appeared in '03/'04.

11 MR. BOB PETERS: All right, and -- and  
12 the previous years to that, Mr. Warden, there would have  
13 been nothing on the financial statements with --

14 MR. VINCE WARDEN: Well actually, I'm  
15 sorry, the '03/'04 and -- and '02/'03, both had \$15  
16 million in -- in the corporate allocation to Centra.

17 MR. BOB PETERS: Mr. Warden, without  
18 crunching any numbers, the February 1st rate increase  
19 that the Corporation was awarded in interim Order 13/05,  
20 was again premised on the Board supporting the corporate  
21 allocation amount, correct?

22 MR. VINCE WARDEN: Well, the corporate  
23 allocation amount was part of our filing that supported  
24 the request for an interim rate increase, yes.

25 MR. BOB PETERS: I'm looking back to Tab

1 2 of the Book of Documents that I prepared, in which a  
2 copy of Board Order 13/05 is provided, and on page 6 of  
3 that Order, there's a table prepared by the Board that  
4 shows a corporate allocation for the year ending March  
5 31st of '05, in the amount of \$15 million, correct?

6 MR. VINCE WARDEN: Correct.

7  
8 (BRIEF PAUSE)

9  
10 MR. BOB PETERS: And in the '04 actual  
11 column, if the net income before allocation is shown as  
12 \$7 million in the 2004 fiscal year, correct?

13 MR. VINCE WARDEN: Yes.

14 MR. BOB PETERS: And the point that was  
15 demonstrated in your Application was that applying a  
16 corporate allocation of approximately \$15 million,  
17 results in a net loss for the year of \$8 million?

18 MR. VINCE WARDEN: For the year --

19 MR. BOB PETERS: For the year ending  
20 2004, that would be March 31.

21 MR. VINCE WARDEN: Yes, correct.

22 MR. BOB PETERS: And the purpose of the  
23 interim rate increase in Order 13/05, was going to  
24 ameliorate that net loss by approximately \$3 million?  
25

1 (BRIEF PAUSE)

2  
3 MR. VINCE WARDEN: Yeah, I think we might  
4 have the years mixed up there again, Mr. Peters. It's  
5 really the '04/'05 fiscal year that was affected by the  
6 \$3 million interim relief that was granted by this Board.  
7 The loss would have been \$8 million, had it not been for  
8 that interim relief.

9 MR. BOB PETERS: You're correct, I have  
10 my years again transposed, and I apologize for that, Mr.  
11 Warden.

12 Looking again at the bottom of page 6,  
13 there's a two (2) line chart which shows what the net  
14 income or loss would have been without any rate  
15 increases, and you're showing an \$8 million loss in the  
16 year ending March 31, 2005?

17 MR. VINCE WARDEN: Yes, that's correct.

18 MR. BOB PETERS: And the rate increase  
19 allowed the Corporation to realize approximately \$3  
20 million of additional revenue, which would mean the net -  
21 - a net loss would be reduced by the \$3 million, down to  
22 \$5 million?

23 MR. VINCE WARDEN: Correct.

24 MR. BOB PETERS: And help me again, Mr.  
25 Warden, why is it that your -- your changing the

1 allocation from fifteen (15) down to 12 million, doesn't  
2 apply to the year we've just exited?

3 MR. VINCE WARDEN: The year we've just  
4 exited being 2004/05?

5 MR. BOB PETERS: Yes, sir.

6 MR. VINCE WARDEN: It -- it does, we -- we  
7 will be reducing that corporate allocation down to \$12  
8 million for '04/'05.

9 MR. BOB PETERS: And that means that the  
10 net loss, with the rate increase that was granted, would  
11 be further reduced from a \$5 million loss, down to a --  
12 it's going to be a \$2 million loss?

13 MR. VINCE WARDEN: Correct.

14 MR. BOB PETERS: Perhaps happily moving  
15 on to issues of capital structure, Panel Members --

16 THE CHAIRPERSON: Mr. Peters, just before  
17 you do. Mr. Warden, I don't think this one (1) tiny  
18 little point had been covered off.

19 A little bit earlier, not that long ago,  
20 you talked about in answering Mr. Peters' insistence in  
21 getting you to answer, were the final risks and rewards  
22 rested, and you said Hydro.

23 But you didn't just say risks, you also  
24 said rewards, and my question is this: if the situation  
25 changes and the synergies do develop in Centra that you

1 were hoping to achieve, in short, will -- is the twelve  
2 point one (12.1) open for further re-evaluation in future  
3 years, one (1) way or another?

4 MR. VINCE WARDEN: Mr. Chairman, I -- I  
5 think I indicated that it would be good to fix that  
6 amount going forward. We know or at least our position  
7 is that we've already surpassed the point at which there  
8 is no harm.

9 So any additional synergies realized would  
10 be to the benefit of the respective ratepayers, be they  
11 electricity or gas. So Manitoba Hydro's proposal would  
12 be because it becomes even more judgment, as time goes  
13 on, is to fix that amount at \$12 million gas, \$7 million  
14 electric forever more.

15 THE CHAIRPERSON: Thank you, Mr. Warden,  
16 that was my understanding of the -- of what you were  
17 saying. You were basically saying at some point you'd --  
18 you move on beyond the -- the amalgamation and fix some  
19 things?

20 MR. VINCE WARDEN: Yes.

21 THE CHAIRPERSON: Okay, Mr. Peters...?

22 MR. BOB PETERS: Thank you, Mr. Chairman.

23

24 CONTINUED BY MR. BOB PETERS:

25 MR. BOB PETERS: I wanted to turn to the

1 issue of capital structure and, Mr. Rainkie, I thought  
2 that might have been one (1) of the areas you told Ms.  
3 Murphy earlier today that was under your bailiwick; have  
4 I remembered that correctly?

5 MR. DARREN RAINKIE: That's correct.

6 MR. BOB PETERS: And under Westcoast  
7 ownership, the capital structure that was approved in  
8 Order 79/98, was a sixty decimal nine (60.9) debt and a  
9 thirty-nine decimal one (39.1) equity ratio; correct?

10 MR. DARREN RAINKIE: I don't have that in  
11 front of me, but I'll -- I'll take that subject to check,  
12 that sounds reasonable, Mr. Peters.

13 MR. BOB PETERS: Okay, I got that from  
14 page 66 of the Order, so if I'm wrong you'll tell me.  
15 And that was based, Mr. Rainkie, on the actual capital  
16 structure that existed within the utility?

17 MR. DARREN RAINKIE: Yes, a calculation  
18 based on -- that was a test year forecasted amount, so it  
19 was based on averaging basically the two (2) years during  
20 1997 and 1998.

21 MR. BOB PETERS: When the shares of  
22 Centra were acquired by Manitoba Hydro, the capital  
23 structure was also approximately 61:39, Mr. Rainkie,  
24 would you agree?

25 MR. DARREN RAINKIE: Are you referring to



1 the determination that was made for rate setting in the  
2 2003/04 GRA, Mr. Peters, or some other calculation or a  
3 reference that you have?

4 MR. BOB PETERS: Let me ask it this way:  
5 Do you know if the -- if the capital structure had  
6 changed from when the Board last approved it, Mr.  
7 Rainkie, to when Centra's shares were acquired by  
8 Manitoba Hydro?

9 MR. WILLIE DERKSEN: Mr. Peters, could  
10 you repeat that question please? I'm sorry.

11 MR. BOB PETERS: Yes, Mr. Derksen, I was  
12 seeking confirmation that the debt equity levels of  
13 Centra at the time of acquisition by Manitoba Hydro would  
14 have been 61:39?

15 MR. WILLIE DERKSEN: It would have been  
16 something less than that because we had projected  
17 earnings for 1998 that would have contributed positively  
18 to the equity ratios which would have contributed to  
19 bringing up the equity percentage.

20 And what happened during 1998 was that  
21 there were some losses related to hedging activities, I  
22 believe, and so that would have deteriorated the debt  
23 equity ratio somewhat. I don't know. I can't give you a  
24 precise amount.

25 MR. BOB PETERS: And Mr. Derksen, do you

1 recall that at the 2003/'04 test year that was approved  
2 in Board Order 118/03 there was a return on rate base of  
3 8.1 percent reflected on actual capital structure of  
4 63:37?

5 MR. DARREN RAINKIE: The 2003/'04  
6 approved I have the equity amount being about 39 percent  
7 and the debt being about 61 percent and I can confirm  
8 that the overall rate of return that was approved was  
9 8.10 percent, Mr. Peters.

10 Once again, that was on forecast --  
11 forecast capital structure as opposed to a notional  
12 amount.

13 MR. BOB PETERS: In the materials you  
14 have before the -- before the Board, I'm looking to Tab  
15 38 of what I've put in my Book of Documents; you have  
16 Schedule -- Schedule 5.9.1 through to 5.9.3.

17 Mr. Rainkie, you have that?

18 MR. DARREN RAINKIE: I do.

19 MR. BOB PETERS: And that is where you  
20 put forward your calculation of the overall rate of  
21 return?

22 MR. DARREN RAINKIE: That's right. Based  
23 on the Board's methodology for rate setting purposes.

24 MR. BOB PETERS: All right. In your  
25 answer, is that a qualification, Mr. Rainkie, or an

1 indication that this is done under a rate base rate of  
2 return methodology which is a methodology that you're  
3 hoping to get away from?

4 MR. DARREN RAINKIE: That's right. These  
5 calculations are part of our rate base rate of return  
6 calculations. They're not what is embedded in our  
7 proposed revenue requirement, but -- but trying to  
8 provide the comparator in terms of rate base rate of  
9 return and how this calculation's been done in the past.

10 As Mr. Warden alluded to in his direct  
11 evidence, the way that we're looking at the debt to  
12 equity ratio in terms of for management purposes is -- is  
13 quite a bit different than how this calculation has been  
14 performed historically.

15 MR. BOB PETERS: All right. Well, let's  
16 just explore that then, Mr. Rainkie. What you've shown  
17 here under Tab 38 in Schedules 5.9.2, for example, is a  
18 forecast capital structure with a 67:32 debt equity  
19 ratio?

20 MR. DARREN RAINKIE: That's correct.

21 MR. BOB PETERS: And that's based on,  
22 again, a -- a forecast of actual capital structure?

23 MR. DARREN RAINKIE: That's correct.

24 MR. BOB PETERS: When you indicated that  
25 you're now calculating the capital structure differently

1 than what had been done in past years, your new  
2 calculation brings a debt equity ratio of, was it 84:16  
3 that Mr. Warden shared with us in his direct evidence?

4 MR. DARREN RAINKIE: That's correct.

5 MR. BOB PETERS: And it's the 84:16 ratio  
6 that also underpins your rate request; would you agree  
7 with that?

8 MR. DARREN RAINKIE: Yes, I would.  
9 That's one of the factors that the senior management and  
10 Board of Directors looked at in -- in proposing the 2 1/2  
11 -- the 2 1/2 percent rate increases.

12 MR. BOB PETERS: And when you say that,  
13 Mr. Rainkie, one (1) of the reasons Mr. Warden is -- you  
14 want to migrate from what you calculate as an 84:16 debt  
15 equity ratio, to a 75:25 debt equity ratio?

16 MR. DARREN RAINKIE: Correct.

17 MR. BOB PETERS: Can you tell the Board  
18 why you want to go to 75:25 debt equity ratio?

19 MR. VINCE WARDEN: Well the -- the 75:25  
20 debt equity ratio mirrors the financial targets on the  
21 electricity side of the business. This makes it  
22 consistent for both electricity and gas ratepayers to  
23 achieve that level of debt to equity, which is considered  
24 prudent for a Crown corporation.

25 MR. BOB PETERS: Sorry, in -- in that

1 answer, Mr. Warden, you want to get to 75:25, because  
2 that's really what the parent Company debt equity ratio  
3 is?

4 MR. VINCE WARDEN: It's consistent with  
5 the financial targets of the parent Company, yes.

6

7

(BRIEF PAUSE)

8

9

10 MR. BOB PETERS: I'm not sure if I -- how  
11 to interpret your answer, Mr. Warden. It's consistent  
12 because it's the same numbers, but is it consistent  
13 because that's the strategy of the Corporation, is to  
14 move the two (2) utilities to the same debt equity ratio?

15 MR. VINCE WARDEN: Yes, the consolidated  
16 -- that is the consolidated results of the Corporation  
17 are -- are judged based on progress towards the  
18 attainment of our long term -- short and long term  
19 financial targets. So, we have rating agencies that look  
20 at Manitoba Hydro's consolidated results.

21 And it is appropriate, in our view, that  
22 all subsidiaries contribute an equal amount towards the  
23 attainment of those targets, and that they should be the  
24 same.

25 MR. BOB PETERS: Well, Mr. Warden, when  
Manitoba Hydro acquired Centra's shares and that the last

1 GRA, I think Mr. Derksen or Mr. Rainkie had told the  
2 Board that a 61:39 debt equity structure was approved,  
3 correct?

4 MR. VINCE WARDEN: Approved for purposes  
5 of -- I'm not -- I'm sorry, could you just elaborate?

6 MR. BOB PETERS: Approve for rate --  
7 approve for rate setting purposes?

8 MR. VINCE WARDEN: Well, the 61:39 was  
9 only calculated to support a rate of return methodology,  
10 which as we said many times, we don't support. We would  
11 -- we -- we prefer the -- the cost of service approach.

12 But inasmuch as we were compelled to file,  
13 based on a rate of return methodology, we did -- it was  
14 necessary for us to emulate what that capital structure  
15 would be under the previous -- somewhere to the previous  
16 ownership.

17 As much as we didn't agree with it, we  
18 still filed on that basis to show the difference between  
19 rate base rate of return and cost of service.

20 MR. BOB PETERS: Wouldn't another  
21 financial target for Centra be the 60:40 debt equity  
22 ratio that was approximately used by the prior owner?

23 MR. VINCE WARDEN: But there's no reason  
24 for a Crown corporation to attain that level of equity.  
25 It's been determined that Manitoba Hydro's appropriate

1 capital structure is 75:25.

2           We have rating agencies that agree that  
3 that is the appropriate structure. We -- we know that  
4 structure provides for all risks that the Corporation  
5 faces. So 75:25, in our view, is appropriate and it is  
6 consistent with the debt equity ratios of other Crown  
7 owned utilities in Canada.

8           MR. BOB PETERS: So, if you were to  
9 calculate the -- the debt to equity ratio under a rate  
10 base rate of return methodology, Mr. Derksen, you would  
11 do it as you did on Schedule 5.9.2 for the '06 test year?

12           MR. WILLIE DERKSEN: Yes, I think this --  
13 this is the proper Application, a rate base rate of  
14 return; that as Mr. Warden mentioned that's not what  
15 we're asking for. So, you have to distinguish between  
16 the purpose of the calculation.

17           MR. BOB PETERS: And let's just take that  
18 one (1) step at a time, Mr. Rainkie. The calculation  
19 that Centra is urging on the Board is to not include in  
20 the calculation the approximate \$120 million of share  
21 capital that -- that exists, correct?

22           MR. DARREN RAINKIE: That's correct.  
23 That share capital is backed by debt at Manitoba Hydro  
24 corporate, so it's not available for a rate stability  
25 fund is simply how I look at it.

1                   MR. BOB PETERS:   Well, what you're  
2 telling the Board is that under a cost of service  
3 methodology the decision on how to finance Manitoba  
4 Hydro's share capital will dilute the ratio?

5                   MR. DARREN RAINKIE:   Well, I think we're  
6 looking at the reality of the world.  I mean, we can --  
7 we can look in the -- in the text book and say, how do  
8 you apply rate base rate of return or we can look at the  
9 combined financial statements for Manitoba Hydro and say,  
10 is there money there for a rate -- for a rate  
11 stabilization fund or not?

12                   And simply in the calculation there isn't.  
13 And that's how -- why we're taking the cost of service  
14 perspective, as you take a theoretical approach or you  
15 can look at the reality of the world and for a Crown  
16 owned utility there's no shareholder to go to to get  
17 extra money.

18                   So, I think we have to begin to realize  
19 the reality of the world when we're setting rates in this  
20 proceeding.

21                   MR. BOB PETERS:   And the reality, Mr.  
22 Rainkie, is the decision made on how to finance that  
23 share capital was made by Manitoba Hydro?

24                   MR. DARREN RAINKIE:   That's correct.

25                   MR. BOB PETERS:   And was that to the



1 benefit of the Centra gas shareholders?

2 MR. DARREN RAINKIE: Mr. Peters, I'm not  
3 sure what -- what you're asking.

4 MR. BOB PETERS: As I understood your  
5 rebuttal, and I had a note here, page 18, line 19,  
6 Manitoba Hydro includes the debt incurred to buy Centra  
7 in the calculation of the debt equity; is that right?

8 MR. DARREN RAINKIE: Well --

9 MR. BOB PETERS: Or did you simply remove  
10 the -- the share capital?

11 MR. DARREN RAINKIE: I think it's better  
12 to say that we've -- we've removed the share capital  
13 because it's backed by debt at the Manitoba Hydro  
14 corporate level.

15 MR. BOB PETERS: Does it amount to the  
16 same thing?

17

18 (BRIEF PAUSE)

19

20 MR. VINCE WARDEN: If we included the  
21 share capital, the 251 million, as debt, which it really  
22 is, the ratio would go from 84:16 to 88:12.

23 We've chosen not to do that. But that is  
24 a -- another way of looking at that share capital. It's  
25 really the underlying debt -- it's -- it's not share --

1 it's not equity. It is debt that financed that purchase.

2 And if the \$251 million was considered as  
3 debt, the debt ratio would -- would increase.

4 MR. BOB PETERS: Thank you, Mr. Warden.  
5 I just wasn't clear whether in doing the calculation to  
6 get to 84:16 you added the debt into the calculation or  
7 did you remove the share capital from the equation?

8 MR. VINCE WARDEN: We simply removed the  
9 share capital from the calculation. So, it's the -- the  
10 calculation is long-term debt plus short-term debt over  
11 retained earnings -- sorry, debt plus retained earnings.

12 THE CHAIRPERSON: Mr. Warden, what you're  
13 saying then is, when you're looking at -- you're looking  
14 through Centra's actually corporate balance sheet to the  
15 overall economic impact on Hydro?

16 MR. VINCE WARDEN: We are. Yes.

17

18 CONTINUED BY MR. BOB PETERS:

19 MR. BOB PETERS: When you do that Mr. --  
20 Mr. Warden, does that mean that you are, in essence,  
21 including the debt on Centra's books?

22 MR. VINCE WARDEN: No. We're just  
23 excluding the share capital from -- from Centra's books  
24 for purposes of the debt equity calculation and we are,  
25 as the Chairman indicated, we're looking past the balance

1 sheet of Centra to look at how that share capital was  
2 financed.

3                   And it was -- because it was 100 percent  
4 financed by debt we've simply removed that from the --  
5 from the debt equity calculation.

6                   We could have, as I indicated earlier, we  
7 could have considered that to be debt which would have  
8 the impact of increasing the debt equity ratio from  
9 eighty-four (84) to eighty-eight (88).

10                   MR. BOB PETERS: All right. So, the  
11 answer to my question of whether its -- it amounts to the  
12 same when you -- whether you remove share capital or add  
13 that amount as additional debt, it -- it's not the same,  
14 it makes four (4) points difference in the -- on each  
15 side of the ratio?

16                   MR. VINCE WARDEN: It does.

17

18                   (BRIEF PAUSE)

19

20                   MR. BOB PETERS: Would you agree with me,  
21 Mr. Warden, that by -- by calculating the debt equity  
22 ratio as you have, by excluding the share capital because  
23 it's financed with 100 percent by debt, that that drives  
24 the debt equity ratio away from the 72:25 target?

25                   MR. VINCE WARDEN: Well, it -- it

1 definitely changes from -- including -- including the  
2 share capital in that calculation as -- as a component of  
3 equity would result in a 63:37 ratio which, as I  
4 indicated in my -- in my direct, that would be not the  
5 correct way of looking at it.

6 MR. BOB PETERS: I appreciate your answer  
7 to the Chairman's question about looking past Centra's  
8 financial statements, but why should Centra's capital  
9 structure for rate setting purposes be influenced by how  
10 the parent financed the acquisition?

11

12

(BRIEF PAUSE)

13

14

15 MR. VINCE WARDEN: Because as Mr. Rainkie  
16 indicated, it reflects reality; that those are -- that is  
17 the situation today.

18

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MR. BOB PETERS: And I'll accept the  
reality of how you financed it and I think I asked you a  
hypothetical some -- not too long ago, that if Hydro  
brought in the piggy bank, I think were my words, and  
paid cash for this acquisition, that would then have a  
different impact on the capital structure under your  
calculation; would you agree?

MR. VINCE WARDEN: No. Because there's  
still a cost to that cash that would have to be borne by

1 ratepayers and we -- we'd be at the same place as we are  
2 today.

3 MR. BOB PETERS: You'd assume you'd have  
4 to borrow that to have the cash on hand; is that what  
5 you're saying?

6 MR. VINCE WARDEN: Well, in as much as we  
7 do borrow to finance new -- new capital construction, if  
8 we displaced that with -- with cash for another purpose  
9 then we would just have to borrow that much more.

10 MR. BOB PETERS: So, you don't accept my  
11 premise that hypothetically you could have been sitting  
12 here in a cash position to make this acquisition and you  
13 didn't have to purchase -- or do it by 100 percent debt?

14 MR. VINCE WARDEN: No. Manitoba Hydro is  
15 never in a cash position.

16 MR. BOB PETERS: But, that's the reality  
17 of Manitoba Hydro, how it chooses to finance itself?

18 MR. VINCE WARDEN: Because it's the  
19 optimum way to -- to finance our operations.

20 MR. BOB PETERS: Can you -- can you go  
21 further on this, Mr. Rainkie or Mr. Warden, under West  
22 Coast ownership, was the determination of capital  
23 structure for Centra for rate setting purposes influenced  
24 by the debt on West Coast's books?

25 MR. DARREN RAINKIE: No, it wasn't

1 because Centra was a stand alone company that put out its  
2 own debt issues and all of its debt was included on its  
3 own financial statement.

4                   But to the extent that we recognize things  
5 like the parental guarantee, we're already going past the  
6 corporate shell of Centra Gas Manitoba Inc. so why do we  
7 have to keep within the corporate shell for rate setting  
8 purposes where we can -- you know, it's convenient to  
9 recognize other benefits, well, why isn't it the same way  
10 when we go to look at rate setting?

11                   Are we, you know -- are we constrained by  
12 the corporate walls of a legal shell?

13                   MR. BOB PETERS:     Good questions, Mr.  
14 Rainkie.  And I'm sure some day they'll be answered,  
15 perhaps by the Board.

16                   But, Mr. Rainkie, if you can wax  
17 philosophical on this then; if a third party looks at the  
18 financial integrity of Centra on a stand alone basis,  
19 would they consider the share capital to be debt or  
20 equity?

21                   MR. VINCE WARDEN:    If a rating agency  
22 picked up the financial statements of Centra, they would  
23 consider share capital; if they had no other knowledge,  
24 if they didn't know -- under -- understand the underlying  
25 transaction that -- that financed that share capital, if

1 they simply looked at the stand alone financial  
2 statements as Mr. Matwichuk did, they would come to the  
3 same conclusion.

4                   And I don't disagree with the arithmetic.  
5 It would come to 63:37 debt equity.

6                   However, anybody that knows Centra, knows  
7 that it was acquired by a Crown corporation. The first -  
8 - first time, and I think what anybody that does come to  
9 that conclusion of the 63:37 ignores or chooses to ignore  
10 the unique circumstances of -- of the acquisition.

11                   Never before, in the history that I'm  
12 aware of, of any acquisition in Canada, has there ever  
13 been a Crown owned utility acquire an investor owned  
14 company. So, we have to look at this -- at the unique  
15 circumstances and make some adjustment for that.

16                   So, a knowledgeable person would not come  
17 to the conclusion that the share capital should be  
18 included in the debt equity calculation.

19                   MR. BOB PETERS: In the calculation that  
20 you've presented to the Board, Mr. Warden, why didn't you  
21 come forward with an 88:12 debt equity ratio as  
22 calculated by -- including the debt, as opposed to  
23 excluding the share capital?

24                   MR. VINCE WARDEN: Well, there are  
25 certainly some within the Company that advocate that we

1 should do that. As a matter of fact that's probably the  
2 purest way of calculating that ratio. However, we  
3 didn't.

4 I think a debt equity ratio, to a certain  
5 extent, is how you define it. We do, for example,  
6 include capital non-refundable -- refundable capital  
7 contributions in our calculation, which rating agencies  
8 don't do, so that we quite often see differences between  
9 the published ratio that we have in our financial  
10 statements in our annual report, compared to what you  
11 might see in a rating report.

12 And you even see differences in the  
13 calculation between rating agencies. So, whenever you do  
14 have such a calculation, it is important that it is  
15 defined.

16 We've chosen for the purpose of this  
17 Application to exclude share capital from that -- from  
18 that formula. But it's perfectly legitimate too, should  
19 we -- you know the other -- the other calculation  
20 including share capital as -- as debt, is -- is also a  
21 legitimate calculation.

22 MR. BOB PETERS: But it's a matter of now  
23 judgment that the Corporation has used as to how it  
24 should be calculated today and this day forward?

25 MR. VINCE WARDEN: Yes, for consistency



1 purposes we will be using the definition as we've -- as  
2 we've outlined in this -- outlined in this Application.

3 MR. BOB PETERS: All right. Turning to  
4 the cost of capital, Mr. Rainkie, can you just briefly  
5 tell the Board how the cost of debt is determined?

6 MR. DARREN RAINKIE: There's two (2)  
7 portions to that; long term debt and short term debt.

8 On the long term debt front, we do for --  
9 once again, for a rate base rate of return purposes we do  
10 a thirteen (13) month weighted average calculation of the  
11 embedded cost of all of the debt issues. And then on the  
12 terms of the short term debt forecast, we do a forecast  
13 of what we expect short term debt rates to be in the  
14 forward test years, including the Provincial guarantee  
15 fee.

16 The long term debt calculation includes  
17 the Provincial guarantee fee as well.

18 MR. BOB PETERS: You strive to represent  
19 the average cost of debt over a thirteen (13) month  
20 average on that basis?

21 MR. DARREN RAINKIE: That's right; under  
22 the rate base rate of return calculations.

23 MR. BOB PETERS: And you say that the  
24 debt guarantee fee, that's .95 percent is included in the  
25 calculation?

1 MR. DARREN RAINKIE: That's correct.

2 MR. BOB PETERS: And Centra gets the flow  
3 through rate that the Province of Manitoba affords the  
4 parent company; is that correct?

5 MR. VINCE WARDEN: Yes.

6 MR. BOB PETERS: And, Mr. Rainkie, under  
7 a rate base rate of return methodology, the -- the cost  
8 of equity is to compensate the investors for their  
9 ownership interest in the -- in the Utility?

10 MR. DARREN RAINKIE: That's right. It's  
11 to compensate the investors for their risk in the  
12 investment that they have with the Utility.

13 MR. BOB PETERS: Just before I get there,  
14 Mr. Rainkie, I see here in my notes that on Tab 37 of the  
15 Book of Documents I put in a couple of schedules,  
16 Schedule 5.8.2, and then for the next test year 5.8.3  
17 And this just demonstrates the specific debt issues and  
18 the thirteen (13) month calculation on account of the  
19 debt; is that correct?

20 MR. DARREN RAINKIE: That's correct.

21 MR. BOB PETERS: And although I don't see  
22 it off hand, you're telling the Board that the -- the  
23 debt guarantee fee is embedded in those amounts?

24 MR. DARREN RAINKIE: If you look at line  
25 31, where we're actually looking at the financing costs,

1 it says provincial guarantee fee, I'm looking at the  
2 schedule 5.8.2, on line 31 there's roughly \$2.4 million  
3 included there, Mr. Peters. That -- that would be an  
4 example of where we've included that in the calculation.

5 MR. BOB PETERS: And is there any  
6 Provincial debt guarantee fee on the short term debt?

7 MR. DARREN RAINKIE: Yes, Mr. Peters,  
8 that rate of 4.35 percent that's quoted there beside the  
9 7.45 percent, includes the Provincial guarantee fee.

10 MR. BOB PETERS: Turning, as I tried to  
11 before, Mr. Rainkie, to the cost of equity, at Tab 35 of  
12 the Book of Documents, we get to the formula that you had  
13 referenced in earlier answers to me today; is that  
14 correct?

15 MR. DARREN RAINKIE: That's correct.

16 MR. BOB PETERS: And what we've done here  
17 in Tab 35 is simply take an extract from your Application  
18 as to how you would calculate, under a rate base rate of  
19 return, what the revised ROE would be for the '05/'06  
20 test year?

21 MR. DARREN RAINKIE: That's correct.

22 MR. BOB PETERS: If I understand the  
23 calculation that you've done, Mr. Rainkie, based on the  
24 current formula, the return on equity would be reduced to  
25 9.26 percent, from the previous 9.56 percent.

1 MR. DARREN RAINKIE: That's correct.

2 MR. BOB PETERS: And to what do you  
3 attribute this reduction in the ROE?

4 MR. DARREN RAINKIE: Basically a  
5 reduction in the forward looking long Canada Bond yield  
6 expectation.

7 MR. BOB PETERS: And the Board had  
8 established parameters in assessing the appropriateness  
9 of the formula, as to the long Canada yield range, is  
10 that -- is that right, Mr. Rainkie?

11 MR. DARREN RAINKIE: Yes, my recollection  
12 is that it would operate in a range of 6 percent to 10  
13 percent. I know the bottom end of the range, but I might  
14 be forgetting the appropriate top end of the range; I'm  
15 sure you have it, Mr. Peters.

16 MR. BOB PETERS: Well that was 8 percent  
17 plus or minus two hundred (200) basis points?

18 MR. DARREN RAINKIE: So, 6 percent to 10  
19 percent.

20 MR. BOB PETERS: So, you -- you know the  
21 bottom, Mr. Rainkie, because that's the one (1) that's  
22 hit home first, correct?

23 MR. DARREN RAINKIE: That's correct.

24 MR. BOB PETERS: And because it's hit the  
25 bottom, and because you told the Board we could spend a

1 couple of days and a quarter of a million dollars setting  
2 a new number, the Corporation hasn't come forward to  
3 revise the return on equity amount?

4 MR. DARREN RAINKIE: The practical person  
5 in me has wrestled with the theoretical person in me and  
6 has won the day.

7 MR. BOB PETERS: And the practical person  
8 says even though the parameters that were set by the  
9 Board as many as ten (10) years ago have now -- would --  
10 would normally trigger a review, the Corporation has  
11 opted not to come in for a review on this matter?

12 MR. DARREN RAINKIE: yes, because we're  
13 only providing these -- these calculations for comparison  
14 purposes, we didn't see through going -- you know going  
15 through the expense to update them.

16 I -- I do take some comfort in the -- the  
17 fact that other regulatory boards have either recently  
18 adopted a formula methodology or reviewed theirs, and  
19 pretty much haven't changed the parameters. And most of  
20 those formulas were put in place around the same time  
21 that ours was; if not earlier.

22 MR. BOB PETERS: The current yield of the  
23 Long Canada Forecast that you provided is 5.54 percent;  
24 have I read that correctly, Mr. Rainkie?

25 MR. DARREN RAINKIE: That's correct.

1 MR. BOB PETERS: And the range that the  
2 Board had talked about being plus or minus two hundred  
3 (200) basis points of 8 percent range, that was set, was  
4 it back in '94?

5 MR. DARREN RAINKIE: Yes, I think it was  
6 part of the 1995 test year, it was --

7 MR. BOB PETERS: And does the Corporation  
8 have any knowledge as to what -- what's happened to that  
9 Long Canada Forecast, since you've used -- it looks here  
10 like you've used November trading days, November of '04?

11 MR. DARREN RAINKIE: This -- this  
12 particular formula relies on the London consensus  
13 forecast, and I think the last version that I looked at,  
14 had come down twenty-five (25) basis points since this  
15 was prepared.

16 The problem is, is that you also have to  
17 look at the spread between the ten (10) and the thirty  
18 (30) year bond yields, and that can move around as well;  
19 so I'm not sure what the net between those two (2)  
20 components of the calculation would be at this point.

21 MR. BOB PETERS: So, you haven't updated  
22 this formula based on more current information?

23 MR. DARREN RAINKIE: No, the Board's  
24 determination was that we would do this calculation in  
25 November, and I guess, in my words, to eliminate game

1 playing it would be done consistently, each time we  
2 wouldn't pick a month and look at that month and say well  
3 is it up or is it down?

4                   In fact, we asked several years ago to go  
5 to October because we filed our Rate Application earlier  
6 in the year, and we wanted some certainty with respect to  
7 this -- this amount before we filed it so we didn't have  
8 to revise the calculations.

9                   And the Board said that it would prefer to  
10 stay in November; I think, to eliminate, kind of, the  
11 judgment and the game playing. But the whole purpose of  
12 the formulate in the first place is to put an established  
13 formula in place that people can understand and work  
14 with, rather than going all over the place and looking at  
15 changes here and looking at changes there.

16                   So, I think that -- that was my  
17 understanding of why the Board said, no, we're going to  
18 stay firm on the November time-frame.

19                   MR. BOB PETERS: The Board was looking at  
20 a rate base rate of return request only, Mr. Rainkie,  
21 what is Centra's view on whether the formula, as you've  
22 calculated it and worked it through, provides a  
23 reasonable result?

24                   MR. DARREN RAINKIE: In reference to the  
25 other rate of return formulas for -- for the other

1 Boards, BCUC, the OEB, the AUB, the NEB, I think it's  
2 providing a reasonable -- reasonable number.

3           What's concerning me a bit is that if --  
4 if you want to take the theoretical approach of rate base  
5 rate of return that our capital -- our equity percentage,  
6 now, is down to thirty-three (33), and I -- I think that  
7 the fair rate of return would be more around 10 percent  
8 at a 33 percent equity ratio.

9           The -- the rule of thumb is that for every  
10 1 percent decrease in the equity ratio, there should be  
11 about a ten (10) basis point increase in the rate of  
12 return.

13           But, you know, once again, we -- we were  
14 doing this calculation for comparative purposes so we  
15 didn't see the value in -- in undertaking that type of  
16 expert opinion in terms of what the -- what the new  
17 refresh number might look -- look like.

18           But I do take comfort in -- in the -- the  
19 numbers that I see coming out of the other formulas from  
20 the other jurisdictions.

21           MR. BOB PETERS:    You told the Board, Mr.  
22 Rainkie, in PUB/CENTRA-21 found at Tab 36 of the book of  
23 documents, that the formula was based on a 60:40 capital  
24 structure way back when it was -- when it was arranged;  
25 correct?



1 MR. DARREN RAINKIE: That's correct.

2 MR. BOB PETERS: And now Centra's capital  
3 structure is -- is something less than 60:40, and  
4 depending on how it's calculated it'll determine how much  
5 less it is; correct?

6 MR. DARREN RAINKIE: That's correct.

7 MR. BOB PETERS: Is it Centra's view that  
8 a higher ROE should be sought as its risks have  
9 increased, or have its risks decreased?

10 MR. DARREN RAINKIE: Well, since we set  
11 the 9.56 percent ROE in the 2003/04 GRA I don't -- I  
12 don't think there's been an appreciable change in our --  
13 in our risk profile. So I think if we were okay with it  
14 then, we should be okay with it now.

15 The problem is is that when we came before  
16 the Board in 2003/04, and we applied the rate base rate  
17 of return methodology, we had our equity ratio of around  
18 39 percent.

19 Now, if we -- if we do the regulatory  
20 calculation, as distinct from Mr. Warden's financial  
21 analysis calculation, we're coming down to 33 percent,  
22 and at 33 percent I think that 9.26 percent is --  
23 theoretically is probably low.

24 But given that we're not here looking for  
25 a return on equity, once again, I don't see the -- the

1 reason to incur the cost, and hurt the Board's head in  
2 terms of going through all of these theoretical gyrations  
3 in terms of calculating rate of return in capital  
4 structure.

5 MR. BOB PETERS: There would simply be a  
6 notional capital structure provided, Mr. Rainkie?

7 MR. DARREN RAINKIE: Well, interesting  
8 that you mention that because we've been looking for that  
9 in three (3) previous test years. And usually when the  
10 rate of return formulas are applied, at the same time,  
11 the Boards calculate the capital structure.

12 Like, usually a rate of return formula  
13 goes hand in hand with a notional capital structure  
14 amount because you can't look at one in isolation. The -  
15 - the fair rate of return is based on the operational and  
16 the financial risks of the Company.

17 The more debt you have and the more  
18 leverage you're using the greater the financial risks.  
19 So the greater the -- the return equity that would be  
20 expected from an investor. So that's why in other  
21 jurisdictions they've -- they've -- they've coupled the  
22 two (2) hand in hand and they specify a certain notional  
23 equity percentage to go along with the -- with the --  
24 with the return formula.

25 And it gets us out of trying to look at

1 the financial statement and do an actual calculation of  
2 capital structure which can be difficult, depending on  
3 the circumstances.

4           As you mentioned before, some -- some  
5 corporations -- Centra, in the past, was a stand alone  
6 corporation that had its own debt.

7           Other Corporations are structured  
8 differently. There might be a -- a separate corporation  
9 that's the Utility, but some of the debt might be at the  
10 parent level. So, you -- you have so many different  
11 combinations and permutations in a -- in a world where  
12 utilities have taken over other utilities, that I think  
13 notional capital structure makes a lot of sense.

14           MR. BOB PETERS:   And what's the  
15 appropriate notional capital structure then, in light of  
16 what Mr. Warden told the Board before, is it 60:40 or is  
17 it 75:25?

18           MR. DARREN RAINKIE:   Well, this is --  
19 this is where we get into the question of, do you want to  
20 apply a theoretical regulatory methodology that's  
21 designed for a private corporation, and if you're asking  
22 that question, at 9.26 percent I would say 40 percent  
23 equity structure; equity ratio.

24           If we want to use a cost of service  
25 methodology, and judgment in terms of moving towards

1 financial targets, then Mr. Warden has indicated that  
2 75:25 is the appropriate way to go.

3           But I can't see creating a third  
4 methodology here, you know, and saying, well let's take  
5 rate base rate of return, let's -- let's suggest it here  
6 and there and see how it works, because I'm not sure what  
7 the regulatory methodology is at that point. It's  
8 neither a cost of service, or rate base rate of return,  
9 and so -- you know, I really don't see the value in that  
10 exercise.

11           MR. BOB PETERS: From that answer, Mr.  
12 Rainkie, and given the ownership of the gas utility, is  
13 there a need for the risk premium inherent in these ROE,  
14 calculations even needed?

15           MR. DARREN RAINKIE: Well let me answer  
16 that question with a question, a rhetorical question. If  
17 -- if you're not going to calculate a rate of return  
18 based on the -- the principals that have been  
19 established, what are we doing; why would we go to  
20 calculated rate base, why would we go to calculate a rate  
21 of return? I don't think there is the -- a fair rate of  
22 return for a Crown corporation.

23           If you don't use the principals of risk,  
24 then how do you go about calculating it; what are you  
25 using? I mean, then you're just using judgment anyway,

1 so why not move to the cost of service methodology and  
2 look at management's proposal as opposed to trying to get  
3 yet a third set of theoretical calculations involved.

4 MR. BOB PETERS: Well maybe back to --  
5 I'm not sure if it was the hybrid, Mr. Rainkie, but on  
6 Tab 38 of the Book of Documents, there was a calculation  
7 made on return on rate base for the '05/'06 test year,  
8 found at -- I'm sorry 5.9.2.

9 And if I look at this on an overall basis  
10 in terms of return on rate base, Mr. Rainkie, the 11.8  
11 million is the equity return, correct?

12 MR. DARREN RAINKIE: That's correct.

13 MR. BOB PETERS: And the balance is on  
14 account of finance costs, or interest charges, however  
15 you calculate them?

16 MR. DARREN RAINKIE: That's correct.

17 MR. BOB PETERS: And in a previous  
18 question when I had suggested that if you add up the  
19 return that's shown on -- on Schedule 5.9.2, on line 14  
20 in the far right hand column number 4, you talked about  
21 \$30 million total return, correct?

22 MR. DARREN RAINKIE: That's correct. I  
23 also indicated to you earlier today that on top of that,  
24 you would have to add a million dollars of interest on  
25 inventory and common assets, but I'm not sure that's

1 important to where you're going.

2 MR. BOB PETERS: All right. You keep  
3 reminding me of that, and I appreciate that, Mr. Rainkie.  
4 Well, where I'm going then is that in -- over and above  
5 this rate base rate of return calculation, the request  
6 that's before the Board right now requests an additional  
7 amount in the -- in the magnitude of \$12 million from the  
8 gas ratepayer; would you agree with that?

9 MR. DARREN RAINKIE: No, I think that's  
10 where we're getting a little off base, because we have to  
11 go back to Schedule 3.0.0, Mr. Peters. Column 1 is what  
12 we're asking for in terms of our total revenue  
13 requirement, and it includes a net income of, I think,  
14 around \$1.8 million in '05/'06.

15 MR. BOB PETERS: Just to interrupt you,  
16 Mr. Rainkie, we're back to Tab 13 of the Book of  
17 Documents, okay.

18 MR. DARREN RAINKIE: I think I can  
19 remember the numbers, I'm not sure I have to even go  
20 there anymore. But we're not asking for, in that year,  
21 the corporate allocation plus a return on equity; we're  
22 asking for the corporate allocation, plus \$2 million of  
23 net income.

24 And in the second test year we're asking  
25 for the corporate allocation plus about \$12 million in

1 net income, but that hasn't -- that \$12 million in the  
2 second test year has not been derived by using the rate  
3 of return formula; that has been derived in terms of  
4 senior management and the Board of Director's judgment on  
5 putting some equity in the kitty for the future.

6           So, it's unfortunate there are so many  
7 numbers in this rate case that -- that are, kind of,  
8 roughly the same but -- but those are two (2) very  
9 different ways of coming up to a similar number.

10           But I don't look at it as a double rate of  
11 return because there are two (2) issues here. One, we  
12 have to figure out what the proper allocation of the  
13 acquisition and integration costs are, and that's what  
14 the corporate allocation takes care of.

15           Once we have that dealt with, then the  
16 next issue is, how much equity should we have in Centra  
17 Gas Manitoba, and how fast should we build that equity.  
18 And that's where you start getting into the judgment  
19 about how much net income you would want to build into  
20 rates in any particular test year.

21           So -- so hopefully that's clear. If -- If  
22 we can't get this clear, Mr. Peters, we're not going to  
23 go too far down the road.

24           MR. BOB PETERS: Well, I think we've --  
25 we've come a long ways, Mr. Rainkie, from -- from where

1 we may have been earlier today. But you will acknowledge  
2 that the -- that the Intervenor evidence from Mr.  
3 Matwichuk doesn't separate those two (2) issues and deal  
4 with the allocation of acquisition costs separate from  
5 how much equity is needed within the Corporation?

6 MR. DARREN RAINKIE: Yes, I think Mr.  
7 Matwichuk looks at it as one (1) issue, and I looked at  
8 it as two (2) different, distinct issues.

9 MR. BOB PETERS: And probably that's a  
10 good summary of -- of where we've come to, Mr. Rainkie.

11 I'd like to move with you to the  
12 depreciation and amortization matters, and without  
13 checking my notes, Mr. Derksen, is this -- is this one of  
14 your areas?

15 MR. WILLIE DERKSEN: Yes, it is.

16 MR. BOB PETERS: Can you remind the Board  
17 of what the depreciation expense represents?

18 MR. WILLIE DERKSEN: The depreciation  
19 expense represents the annual charge into income, if you  
20 like, of the cost of the assets that are acquired in  
21 order to service the customers of Centra Gas.

22 So, if, for example, we buy an asset or --  
23 or construct an asset for a million dollars and it has a  
24 ten (10) year service life, we would charge 1/10th of  
25 that \$1 million into expense each year -- to depreciation



1 expense each year for the ten (10) year period.

2 MR. BOB PETERS: And while Mr. Rainkie  
3 and Mr. Warden and I were crossing swords earlier on the  
4 differences between rate base rate of return and cost of  
5 service methodology; is this happily an area where the  
6 method of regulation doesn't really matter to what the  
7 depreciation expense will be?

8 MR. WILLIE DERKSEN: I would agree with  
9 that, yes.

10 MR. BOB PETERS: All right. So it's the  
11 same under either methodology?

12 MR. WILLIE DERKSEN: Yes, it is. And I  
13 think that shows up in our comparative schedules as well.

14 MR. BOB PETERS: You were referencing Tab  
15 13 where depreciation and amortization is shown on  
16 Schedule 3.0.0 being no different in either of the test  
17 years, under either of the methodologies looked at?

18 MR. WILLIE DERKSEN: Yes, that's correct.

19 MR. BOB PETERS: And I see at Tab 27 of  
20 the book of documents, that I've put before you, a copy  
21 of Schedule 4.9.3 and 4.9.4 being the depreciation  
22 expense for the two (2) test years.

23 Would you agree with me, Mr. Derksen, that  
24 the -- between these two (2) years there's relatively no  
25 difference in the depreciation expense?

1                   MR. WILLIE DERKSEN:    Yes.  That's  
2 correct.  Now, one thing I should mention, this is the  
3 depreciation expense on the assets that Centra owns.  
4 There's also a further component of depreciation expense  
5 charged to Centra based upon the assets that are owned by  
6 Manitoba Hydro and shared between the two (2) utilities.

7                   MR. BOB PETERS:    Okay.  Since you asked,  
8 if you turn to Tab 26 of the Book of Documents you'll see  
9 Schedules 4.8.3 and 4.8.4.  What you're telling the Board  
10 is to be mindful of line item number 11 which is  
11 depreciation on common assets?

12                   MR. WILLIE DERKSEN:    Yes, that's correct.

13                   MR. BOB PETERS:    And what you're telling  
14 the Board is that Manitoba Hydro will buy an asset and it  
15 will be used between the two (2) Utilities, and a share  
16 of the depreciation gets charged to each of the  
17 Utilities?

18                   MR. WILLIE DERKSEN:    Yes, that's correct.

19                   MR. BOB PETERS:    And on a net basis -- I  
20 -- I think I saw a schematic somewhere, or maybe it was  
21 confusing at the time, but you were showing the Board  
22 that sometimes Centra also buys an asset that is shared  
23 with the parent company for which there has to be a  
24 reverse allocation done?

25                   MR. WILLIE DERKSEN:    Yes.  That primarily

1 represents the assets that pre-existed in Centra prior to  
2 Hydro acquiring it. And some of those assets are used  
3 jointly in both operations so there is a charge from  
4 Centra to Manitoba Hydro for pooling, and that those  
5 pooled costs are then subsequently reallocated to each of  
6 the Utilities.

7 MR. BOB PETERS: And what you show on  
8 line 11 of Schedule 4.8.3 and 4.8.4, found at Tab 26, is  
9 a net number?

10 MR. WILLIE DERKSEN: Yes, that's correct.

11 MR. BOB PETERS: A net number that  
12 Centra has to pay as a result of its share of the  
13 depreciation on assets purchased by the parent?

14 MR. WILLIE DERKSEN: Yes, that's correct.

15 MR. BOB PETERS: When was the last  
16 depreciation study done, Mr. Derksen?

17 MR. WILLIE DERKSEN: We reviewed it at  
18 the last GRA in 2003/04, the new rates went into -- were  
19 -- were implemented in April of 2002.

20 MR. BOB PETERS: In light of those dates,  
21 you can remind the Board, Mr. Derksen, that you  
22 implemented new depreciation rates in advance of the  
23 depreciation study having been approved, and the new  
24 rates approved by this Board?

25 MR. WILLIE DERKSEN: Yes, that's correct.

1                   MR. BOB PETERS:     And are your  
2 depreciation studies done by an external consultant?

3                   MR. WILLIE DERKSEN:   Yes, Centra has --  
4 Centra has always used an external consultant, and a  
5 participative approach, but the recommendations are done  
6 by the external consultant.

7                   MR. BOB PETERS:     And that continues under  
8 Manitoba Hydro's ownership?

9                   MR. WILLIE DERKSEN:   Yes, that's correct.

10                  MR. BOB PETERS:     Mr. Derksen, has there  
11 been any changes in the depreciation rates used in this  
12 application compared to those in the last time that it  
13 came before the Board, and those rates are found, I think  
14 at Tab 27 of the Book of Documents.

15                  MR. WILLIE DERKSEN:   No the rates are the  
16 same.

17                  MR. BOB PETERS:     Back to the issue of  
18 common assets, I see on Tab 28 of the Book of Documents,  
19 you have a schedule of the common assets acquired by each  
20 of the utilities, and then you go through a process of  
21 allocating the depreciation on those back to the utility  
22 that, I suppose, got the benefit from -- from the use of  
23 them?

24                  MR. WILLIE DERKSEN:   Yes, sir, that's  
25 correct.

1                   MR. BOB PETERS:     Are all common assets  
2 now purchased by Manitoba Hydro, or does Centra still  
3 acquire new common assets?

4                   MR. WILLIE DERKSEN:   All of them are now  
5 being purchased by Manitoba Hydro.

6  
7                                   (BRIEF PAUSE)

8  
9                   MR. BOB PETERS:     Assets purchased by  
10 Centra prior to the purchase of its shares by Manitoba  
11 Hydro remain on Centra's books?

12                   MR. WILLIE DERKSEN:   Yes, that -- that's  
13 correct.

14                   MR. BOB PETERS:     When it comes to  
15 depreciation itself, Mr. Derksen, are there different  
16 depreciation rates as between the two (2) Utilities for  
17 the same asset?

18                   MR. WILLIE DERKSEN:   With respect to  
19 common assets, I believe that we've harmonized all of the  
20 underlying links of services between the utilities, but  
21 there may be some differences in depreciation rates due  
22 to differences in net book value; is there an unrecovered  
23 gains or losses on each of the utilities?

24                   MR. BOB PETERS:     I'm sorry, could you --  
25 could you repeat that?

1                   MR. WILLIE DERKSEN:   Yes, in utility  
2 accounting practice, it's typical that gains or losses be  
3 maintained in the accumulated depreciation account of the  
4 Utility, and those gains and losses are accumulated and  
5 dealt with in -- in calculating the subsequent  
6 depreciation rates.

7                   So to the extent that Hydro and Centra had  
8 different accumulations of gains or losses, there may be  
9 different depreciation rates that flow from that, even  
10 though the underlying length of service of the assets is  
11 the same.

12                   So, for example, we -- we choose a five  
13 (5) year period for computers under both Centra and for  
14 Hydro, but there may be some differences in the  
15 unamortized gains or losses resulting in a -- in a  
16 slightly different depreciation rate between the two (2)  
17 companies.

18  
19  
20

(BRIEF PAUSE)

21                   MR. BOB PETERS:   Mr. Derksen, in terms of  
22 amortization expense, I think at Tab 30 of the book of  
23 documents you'll find a continuity schedule, additions  
24 and retirements since 2003/04, and it's provided for each  
25 of the two (2) test years, that is Schedule 4.10.3 and

1 4.10.4; do you have that?

2 MR. WILLIE DERKSEN: Yes, sir. I have  
3 that.

4 MR. BOB PETERS: And in -- are there any  
5 expenses if they're deferred charges on this schedule  
6 that have come here by way of the parent Company?

7 Any that have been allocated over to the  
8 gas company from the parent Company?

9 MR. WILLIE DERKSEN: Well, on this  
10 schedule, the demand side management would be an  
11 allocation, if you like, from the parent Company since  
12 it's -- the demand side program is managed on an  
13 integrated basis.

14 As well, I suppose, all of the additions  
15 for general rate applications represents workforce costs  
16 from the integrated workforce and, as such, really are  
17 allocations from the parent Company as well.

18 Oh, I'm sorry, on general rate  
19 applications, they're just the external costs. I'm  
20 corrected on that. So, they are costs paid to third-  
21 parties. But demand side management would, in fact,  
22 include some internal cost allocations because it's done  
23 consistently between the way the electric treats demand  
24 side and the way Centra proposes to treat demand side  
25 management.

1                   So, it is the only one that would have an  
2 allocation of costs from the parent company.

3                   MR. BOB PETERS:    Just to address the GRA  
4 costs first, those are -- those are costs paid out to  
5 third- parties is what you've said?

6                   MR. WILLIE DERKSEN:    Yes, that's --

7                   MR. BOB PETERS:    No -- no internal costs?

8                   MR. WILLIE DERKSEN:    There are no  
9 internal costs here, that's right.

10                  MR. BOB PETERS:    Are the internal costs  
11 expensed in the period in which they're incurred?

12                  MR. WILLIE DERKSEN:    Yes, they are.

13                  MR. BOB PETERS:    And in terms of the DSM  
14 expenditures, I see that there's a \$2.5 million addition  
15 down at line 48 on account of demand side management;  
16 that's an allocation that's been made as a result of  
17 Manitoba Hydro's overall demand side management program;  
18 is that correct?

19                  MR. WILLIE DERKSEN:    Yes, that's correct.  
20 That's the amount that, in -- in preparation of the IFF,  
21 was proposed to be spent on gas DSM.

22                  MR. BOB PETERS:    And because I'm not  
23 going to remember to ask the third Panel, Mr. -- Mr.  
24 Derksen, has this number changed as a result of the  
25 additional DSM filing the Company has made?



1                   MR. WILLIE DERKSEN:    The number in the  
2 Application hasn't changed, but I believe that the amount  
3 the Company proposes to spend will have changed.

4                   MR. BOB PETERS:    Okay.  I'm confused by  
5 that answer.

6                   The Company's going to spend more than  
7 \$2.5 million in the first test year on account of demand  
8 side management; is that your understanding?

9                   MR. WILLIE DERKSEN:    That is the proposal  
10 that it has, yes, that more than \$2.5 million will be  
11 spent.  I believe that's what the materials that have  
12 been forwarded as part of this proceeding have indicated.

13                   But we're not updating our Application is  
14 -- is my point.

15                   MR. BOB PETERS:    Okay.  And what impact  
16 does your not updating your Application have?

17                   MR. WILLIE DERKSEN:    It means that the  
18 costs would be -- the actual -- to the extent that the  
19 costs were greater and more amounts were amortized during  
20 the test year periods, the income would be lower in  
21 Centra than what would be shown in the IFF and in this  
22 Application.

23                   MR. BOB PETERS:    You don't get to carry  
24 it forward to the next period, you would -- you would  
25 essentially have to pay for that out of -- out of the

1 test year revenues?

2 MR. WILLIE DERKSEN: Yes, sir, that's  
3 correct.

4 MR. BOB PETERS: And is the amortization  
5 of the DSM expenditures based on a fifteen (15) year  
6 amortization?

7 MR. WILLIE DERKSEN: That's what the  
8 proposal is, yes.

9 MR. BOB PETERS: And even if I turn to  
10 Schedule 4.10.4, even if the demand side management  
11 expenses are higher than what's shown, the amortization  
12 amount will remain the same. So, one-fifteenth (1/15) of  
13 the difference that isn't captured in the -- in the  
14 amortization would be covered out of current revenues?

15 MR. WILLIE DERKSEN: Yes, that's correct.

16 MR. BOB PETERS: Not to steal the thunder  
17 from the third Panel, Mr. Derksen, but why would you be  
18 amortizing demand side management over a fifteen (15)  
19 year period?

20 MR. WILLIE DERKSEN: The underlying lives  
21 of the assets that are thought to -- to be acquired as  
22 part of the demand side management program, I think they  
23 have an estimated life something in excess of fifteen  
24 (15) years, and so Centra has chosen fifteen (15) years  
25 as a conservative approach to amortization and a

1 consistent approach with how electric DSM costs are being  
2 amortized.

3 MR. BOB PETERS: Derksen, Municipal  
4 Income Taxes and Other Taxes is a schedule found on  
5 Schedule 4.11.0 and I've included that schedule at Tab 31  
6 of the Book of Documents. Can you confirm for the Board  
7 that the municipal taxes are those levied against  
8 Centra's plant and facilities?

9 MR. WILLIE DERKSEN: Yes, that's correct.

10 MR. BOB PETERS: And are these actual  
11 taxes that Centra now has to pay, or are these payments  
12 in lieu of taxes.

13 MR. WILLIE DERKSEN: These are still  
14 taxes that Centra has to pay.

15 MR. BOB PETERS: Is Centra exempt from  
16 paying any -- any such taxes?

17 MR. WILLIE DERKSEN: Not that I'm aware  
18 of.

19 MR. BOB PETERS: Can you tell the Board  
20 what the capital tax represents?

21 MR. WILLIE DERKSEN: Yes, the capital tax  
22 is a levy that the province charges to corporations and  
23 it's based upon the capital that's employed in the  
24 Corporation.

25 MR. BOB PETERS: Would there be a

1 correlation here that if the working capital allowance  
2 increases, there would also be a corresponding increase  
3 in the Corporation capital tax?

4 MR. WILLIE DERKSEN: Yes, that would be  
5 correct. The working capital allowance is an average for  
6 the year, and the corporate capital tax is levied based  
7 upon the year end financial statements, so there are --  
8 it wouldn't be a perfect correlation, but broadly  
9 speaking, yes.

10 MR. BOB PETERS: Does this amount shown  
11 in schedule 4.11.0 reflect the increased working capital  
12 allowance and the Corporation capital tax that would be  
13 exigible?

14 MR. WILLIE DERKSEN: The -- the increase  
15 in working capital allowance -- from which point are you  
16 -- are you referring to?

17 MR. BOB PETERS: Well, if we -- if we  
18 look through your last approved amount you're applying to  
19 increase the working capital allowance, and has that  
20 increase reflected -- been -- sorry, has that increase in  
21 working capital allowance caused a -- an increase in the  
22 Corporation capital tax?

23 MR. WILLIE DERKSEN: Yes it has, but  
24 again, as I said, not to the same extent one might  
25 consider. I think a large component of our working

1 capital allowance is based upon gas in storage, and the  
2 gas in storage, I think at year end, doesn't go up as  
3 much as the average gas in storage does, the average  
4 being the amount that would be -- its impact on working  
5 capital.

6 MR. BOB PETERS: And looking at the  
7 income tax line, what you're showing the Board here is  
8 that there's a one (1) time tax liability, and you show  
9 it at the bottom third of the page, that is being retired  
10 over a period of thirty (30) years; is that correct?

11 MR. WILLIE DERKSEN: Yes, that's correct.

12 MR. BOB PETERS: And so, on line 32  
13 there's an amortization of \$1.8 million a year in the  
14 principal amount of that one (1) time tax liability; is  
15 that correct?

16 MR. WILLIE DERKSEN: Yes.

17 MR. BOB PETERS: And the carrying costs  
18 on that -- on that average balance is -- is shown in line  
19 33 and in the first test year it's approximately \$3.4  
20 million.

21 MR. WILLIE DERKSEN: Yes, that's correct.

22 MR. BOB PETERS: Is there something  
23 perverse in paying principal of 1.8 million a year and  
24 interest of twice that?

25 MR. WILLIE DERKSEN: Well, when you first

1 take out a mortgage, it's much more perverse than that,  
2 and this is typically like that, so this is what happens.

3 MR. BOB PETERS: So, there's no --  
4 there's no opportunity for you to finance or pay that off  
5 in a -- in a way that would attract fewer carrying costs?

6 MR. WILLIE DERKSEN: Well, the only way  
7 to do that would be to lower the time that it -- the  
8 duration of the amortization. You know, if you have a  
9 five (5) year loan, the amount of interest relative to  
10 the total payments is much lower than if you have a  
11 thirty (30) year loan, and this represents a thirty (30)  
12 year loan.

13 MR. BOB PETERS: So, one (1) way or the  
14 other the amount would be the same at the end of the day  
15 in terms of what you'd have to pay for interest?

16 MR. WILLIE DERKSEN: I -- I think  
17 financially speaking, yes. If I paid -- if I paid it  
18 down quicker then I'd be out of pocket -- that would be  
19 the consumers would be out of pocket that amount of money  
20 earlier, and they would have to finance that through  
21 their own borrowings, or -- or cash that they otherwise  
22 would have.

23 So at the end of the day other than there  
24 being a -- a rate differential between the rate that we  
25 can borrow at, and the rates that they can borrow at, the

1 interest costs would be the same, or the total cost would  
2 be the same.

3 MR. BOB PETERS: When this matter was  
4 last before the Board, Mr. Derksen, I guess the option  
5 was to -- to pay it down quicker, and increase the rates  
6 to do so, or to spread it out and not increase the rates;  
7 isn't that what it came down to?

8 MR. WILLIE DERKSEN: Yes, that's correct.

9 MR. BOB PETERS: I think in a previous  
10 question, Mr. Derksen, you've confirmed that Centra  
11 doesn't raise it's own debt, does it?

12 MR. WILLIE DERKSEN: No. The debt is  
13 raised through the Province and Manitoba Hydro.

14 MR. BOB PETERS: And how is the credit  
15 rating established for Centra?

16 MR. VINCE WARDEN: It -- it isn't  
17 actually. There's -- there is no stand alone credit  
18 rating for Centra.

19 MR. BOB PETERS: If there's no stand  
20 alone credit rating for Centra, Mr. Warden, what you're  
21 telling the Board is it -- it gets the benefit of  
22 whatever Manitoba Hydro's credit rating is?

23 MR. VINCE WARDEN: In the provinces, yes.

24 MR. BOB PETERS: In Tab 36 of the Book of  
25 Documents that you have in front of you is an extract

1 from PUB/CENTRA-21 and just help me out on this, there's  
2 an attachment to it and it's a report by DBRS, have you  
3 located that?

4

5

(BRIEF PAUSE)

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MR. VINCE WARDEN: Yes, we have it here,  
Mr. Peters.

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MR. BOB PETERS: Mr. Warden, if there's  
no stand alone credit rating for the gas utility, can you  
explain to the Board why then you need a 75:25 debt  
equity ratio?

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MR. VINCE WARDEN: Well the -- the 75:25  
debt equity ratio really isn't to satisfy credit rating  
agencies, although it does do that. It is more to  
provide for the risks the utility faces, the risk faced  
by Centra are judged to be similar than -- than the risk  
faced by -- by Manitoba Hydro Electric.

19

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22

And in the determination of the Board of  
Manitoba Hydro 75:25 was the appropriate ratio to strive  
for over time.

23

24

25

(BRIEF PAUSE)

MR. BOB PETERS: Has Centra attempted to



1 quantify those risks through analysis and report?  
2 MR. VINCE WARDEN: Well we do have a -- a  
3 corporate risk management process and -- and report that  
4 is -- that is prepared on a regular basis and presented  
5 to the Board of Manitoba Hydro. That report does include  
6 the risks of Centra as well.  
7 MR. BOB PETERS: Does it break out  
8 Centra's risks separately?  
9 MR. VINCE WARDEN: Yes, it does.  
10 MR. BOB PETERS: What would be the  
11 largest uninsured risk that the gas Utility has?  
12 MR. VINCE WARDEN: The risk would be an  
13 infrastructure type risk, offhand I don't remember the --  
14 the quantum of that, but the risk would be related to a  
15 loss of some critical component of the gas delivery  
16 system.  
17 MR. BOB PETERS: Subject to my checking,  
18 that -- that report has not been filed in these  
19 proceedings has it?  
20 MR. VINCE WARDEN: I believe it has, yes.  
21 MR. BOB PETERS: Was it --  
22 MR. VINCE WARDEN: I'm sorry, not in part  
23 of these proceedings, it would have been filed as part of  
24 the electricity proceedings.  
25 MR. BOB PETERS: That's what I was

1 thinking out of the other hat. Could you, for the  
2 benefit of these proceedings then, Mr. Warden, through  
3 your counsel, undertake to provide the Board with -- with  
4 that document outlining the risks of the gas utility?

5 MR. VINCE WARDEN: Yes, we can file the  
6 same report that was filed with the -- as part of the  
7 electricity GRA. I believe there was some parts of that  
8 report removed for sensitivity purposes, security  
9 purposes, and we'll look at what was filed and file the  
10 same document, if that's acceptable?

11 MR. BOB PETERS: I -- I think that's  
12 acceptable at this point. I don't know that anything  
13 further will turn on it, Mr. Warden, but, that would be a  
14 good starting point in any event. Thank you.

15

16 --- UNDERTAKING NO. 7: Centra to provide Board the  
17 document outlining the risks  
18 of the gas utility.

19

20 CONTINUED BY MR. BOB PETERS:

21 MR. BOB PETERS: Just to conclude in  
22 this area of finance expense, am I reading the DBRS  
23 report correctly when I come to the conclusion that the  
24 rating for the Province of Manitoba, including Hydro and  
25 Centra, is the better or same as what it was when West

1 Coast Energy owned the gas Utility?

2

3

(BRIEF PAUSE)

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5

MR. DARREN RAINKIE: Yes, I -- I think  
6 when you look at the rating history that's on the top of  
7 the page you're referring to as you go through --

8

MR. BOB PETERS: Excuse me, but Mr.  
9 Rainkie, that would be page 3 of 8 that you're looking  
10 at?

11

MR. DARREN RAINKIE: That's what I was  
12 looking at yes, Mr. Peters.

13

MR. BOB PETERS: Thank you.

14

MR. DARREN RAINKIE: That it has  
15 continued on, but I think if you look under rating  
16 update, the first line is really the -- the clincher in  
17 that, it says, it's really just a flow through of the  
18 rating of the Province of Manitoba.

19

MR. BOB PETERS: So you're not reading  
20 much into it, Mr. Rainkie, that the balance sheet may not  
21 be as strong as it was when West Coast owned it, and yet  
22 the DBRS rating is -- is as strong or stronger than when  
23 West Coast owned it?

24

MR. DARREN RAINKIE: That -- that's  
25 correct. The small size of the centre utility in

1 relation to the Province's rating; it -- it's simply just  
2 a flow through Mr. -- Mr. Peters. It's -- I don't think  
3 it's reflecting any changes on Centra's balance sheet,  
4 it's just recognizing the debt guarantee of the Province,  
5 more than anything.

6 MR. BOB PETERS: All right. With that  
7 question and answer, Mr. Chairman and Board Members, and  
8 recognizing the hour, I suggest that might be an  
9 appropriate time -- this might be an appropriate time to  
10 adjourn for the day.

11 And then tomorrow I will hopefully quickly  
12 conclude on cost of operations matters and then get into  
13 some of the capital and safety issues that I have  
14 questions on.

15 THE CHAIRPERSON: Thank you Mr. Peters.  
16 We will stand down now. Thank you.

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18 (PANEL RETIRES)

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20 --- Upon adjourning at 4:02 p.m.

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Certified Correct,

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Carol Wilkinson, Ms.