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MANITOBA PUBLIC UTILITIES BOARD

Re: MANITOBA PUBLIC INSURANCE COMPANY (MPI)  
GENERAL RATE APPLICATION  
FOR 2011/12 INSURANCE YEAR

Before Board Panel:

Graham Lane - Board Chairman  
Len Evans - Board Member

HELD AT:

Public Utilities Board  
400, 330 Portage Avenue  
Winnipeg, Manitoba  
October 18, 2010  
Pages 1542 to 1716

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APPEARANCES

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1 --- Upon commencing at 12:35 p.m.

2

3 THE CHAIRPERSON: Okay. Good afternoon,  
4 everyone. We'll recommence.

5 Ms. Everard...?

6 MS. CANDACE EVERARD: Thank you, Mr.  
7 Chairman.

8

9 MPI PANEL 1:

10 MARILYN MCLAREN, Resumed

11 DON PALMER, Resumed

12 OTTMAR KRAMER, Resumed

13

14 CONTINUED CROSS-EXAMINATION BY MS. CANDACE EVERARD:

15 MS. CANDACE EVERARD: Okay. I have a few  
16 questions for the panel about Exhibit 18, MPI Exhibit 18.  
17 That's the actuarial specialist's report that was entered  
18 into evidence last hearing day through the KPMG  
19 witnesses.

20 In particular, I'd ask you to go to page 3  
21 of that document, under the heading of, "Concerns or  
22 Recommendations."

23 Are you there, Mr. Palmer?

24 MR. DON PALMER: Yes, I am.

25 MS. CANDACE EVERARD: And I'll just read

1 in the paragraph. It reads:

2 "We have no concerns or recommendations  
3 for required change regarding the  
4 October, 2009 reports, or the February,  
5 2010 reports. The approach followed by  
6 Mr. Christie is a conservative approach  
7 that tends to result in favourable  
8 developments in most years. In  
9 particular, we expect the two (2) major  
10 lines in Basic AutoPac, which are  
11 accident benefits, weekly benefits, and  
12 accident benefits, other benefits  
13 indexed, to continue having favourable  
14 development similar to the outcomes in  
15 the last few years. Mr. Christie's  
16 total claims liability estimate is  
17 closer to the top-end of our range of  
18 reasonableness."

19 Did I read that into the record correctly,  
20 Mr. Palmer?

21 MR. DON PALMER: Yes, you did.

22 MS. CANDACE EVERARD: Prying -- or prior  
23 to reading this report, I guess last month, September  
24 2010, was the Corporation aware of this viewpoint held by  
25 Mr. Manktelow?

1 MR. DON PALMER: No, we were not.

2 MS. CANDACE EVERARD: And does the  
3 Corporation know if Mr. Christie, the appointed actuary,  
4 was aware of this viewpoint at some time during KPMG's  
5 audit process?

6 MR. DON PALMER: I'm not aware.

7 MS. CANDACE EVERARD: And does the  
8 Corporation agree with the statements in the -- in the  
9 paragraph that I read in, in the sense that it considers  
10 its valuation to conservaty -- conservatively refl --  
11 reflect best estimates?

12 MR. DON PALMER: I -- I would agree from  
13 that standpoint that it's still best estimates. There  
14 are -- there is certainly judgment, especially in the  
15 most recent development year, that -- with very little  
16 data to go on that -- that would be the one (1) point  
17 that's probably a conservative best estimate. But I  
18 think best estimate is more -- better defines the -- the  
19 estimates.

20 MS. CANDACE EVERARD: So would it be fair  
21 to say that the KPMG viewpoint encompasses more than the  
22 level of conservatism adopted by the Corporation in its  
23 valuation?

24 MR. DON PALMER: Could you repeat the  
25 question, please.



1 MS. CANDACE EVERARD: Sure. Would it be  
2 fair to say that the KPMG viewpoint encompasses more than  
3 the level of conservatism adopted by the Corporation in  
4 its valuation?

5 MR. DON PALMER: I'm still not quite sure  
6 I completely understand the question, but let -- let me  
7 trying and see if we're on the right track. There is a  
8 range of estimates that is reasonable, so from that  
9 standpoint, we fall into the range of reason --  
10 reasonableness from the KPMG actuarial specialist. I'm  
11 not sure exactly where that range of reasonableness is.  
12 I would say that in our range of reasonableness we would  
13 not necessarily be on the high -- high side. I mean, we  
14 have a best estimate.

15 So -- so from that standpoint, is our  
16 range maybe shifted more conservative than his range?  
17 That's possible.

18 I guess you -- you could say that if we're  
19 at the top of his range and the middle of ours, then that  
20 would stand to reason, but the two (2) definitely  
21 intersect, and then -- and that's what we're concerned  
22 about.

23 MS. CANDACE EVERARD: Okay. So just to  
24 sum that up, you would agree that the conservatism that  
25 we know the Corporation includes in its valuation must

1 represent at least a portion of what KMPG considers to be  
2 a conservative approach.

3 MR. DON PALMER: Yes.

4 MS. CANDACE EVERARD: Now, does the GRA  
5 forecast for claims incurred in the current year and the  
6 year of the Application anticipate that Basic will  
7 continue to have favourable developments similar to the  
8 outcomes in the last few years?

9 MS. CANDACE EVERARD: No, it does not.

10 MR. DON PALMER: And how does MPI  
11 recommend the PUB should consider the KPMG viewpoint when  
12 assessing the reasonableness of the GRA forecast of  
13 claims incurred for the current year and the year of the  
14 Application?

15 MR. DON PALMER: I guess from -- from  
16 that standpoint I would look at the first sentence when  
17 it says, "We have no concerns or recommendations for  
18 required jan -- change from the reports," so it's a  
19 really reasonable starting place to base the estimates.

20 MS. CANDACE EVERARD: Thank you. Just a  
21 couple more questions dealing with last Thursday.

22 Does the Corporation have a sense at this  
23 point of what the -- the costs were of having KPMG  
24 attend?

25 MR. DON PALMER: No, we don't. In -- in

1 their letter of engagement it was based on a hourly rate.  
2 We did not have an estimate of the hours.

3 MS. CANDACE EVERARD: We also had an  
4 exhibit filed last Thursday, which was the -- the two (2)  
5 documents prepared by PricewaterhouseCoopers filed as one  
6 (1) exhibit. And I don't seem to have the exhibit number  
7 at my fingertips.

8 Thank you. It's MPI Exhibit 22.

9 Can you give us an indication of the cost  
10 of these opinions, either together or individually. I  
11 know there are two (2) separate documents here, but just  
12 seem to treat them as one (1).

13 MR. DON PALMER: I don't have that right  
14 here, but we'll take it as an undertaking.

15 MS. CANDACE EVERARD: Thank you.

16  
17 --- UNDERTAKING NO. 20: MPI to indicate cost of  
18 Exhibit MPI-2, the two (2)  
19 documents prepared by  
20 PricewaterhouseCoopers

21  
22 CONTINUED BY MS. CANDACE EVERARD:

23 MS. CANDACE EVERARD: And then as a  
24 follow-up to that, which you may or not be able to answer  
25 offhand, can you tell us to which line or lines of

1 business those costs will be allocated?

2 MR. DON PALMER: It'S based on the Basic  
3 AutoPac hearing related, so it will be Basic.

4 MS. CANDACE EVERARD: Okay. Now, we know  
5 that these documents were filed on the reexamination of  
6 the KPMG witnesses, and Mr. Kalinowsky made some  
7 reference to entering them in cross.

8 Was there a particular reason that the PWC  
9 documents, now Exhibit 22, weren't filed either as part  
10 of the GRA filing or on the direct evidence of the MPI  
11 witnesses?

12

13 (BRIEF PAUSE)

14

15 MS. MARILYN MCLAREN: As we were  
16 preparing the filing for this year we anticipated that  
17 the matter of the booking in last year's fiscal period  
18 would not have been raised again this year, and that's  
19 why we didn't file it as part of the proceedings, in an  
20 effort not to raise something that may not have been  
21 raised. But since it did come up again, we thought it  
22 was important to put it on the record.

23 MS. CANDACE EVERARD: Thank you. Okay.  
24 I'm going to move then to some questions on a series of  
25 specific areas arising out of SM.5. So I'd ask you to go

1 there, please, in Volume I.

2

3

(BRIEF PAUSE)

4

5

MR. DON PALMER: I have it.

6

MS. CANDACE EVERARD: Okay. I'd firstly  
7 ask you to go to SM.5.6, which is on page 3 of SM.5.  
8 This references family transfers as a topic, and arises  
9 from an order made in the last two (2) orders of the  
10 Board, 89/09 and 98/09, where the -- the Public Utilities  
11 Board asked that the Corporation:

12

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"Undertake and file with the Board, on  
or before the filing of the pending  
GRA, research into the possible future  
variance of the DSR approach to follow  
the vehicle's past experience with  
respect to transfers of vehicles  
involved in accidents which are  
subsequently transferred to another  
family member living in the same  
residence as the prior family owner."

22

23

24

And the Corporation has stated here on  
page 3, under the heading of, "Analysis Performed", that  
it:

25

"Performed an analysis of all vehicle

1 transfers over the ten (10) year period  
2 from 2000 to 2010 to determine how many  
3 family transfers are actually taking  
4 place, and the cost to the Corporation  
5 of the transfers."

6 Have I got that right so far?

7 MR. DON PALMER: Yes.

8 MS. CANDACE EVERARD: Now the result of  
9 that analysis is referenced on page 4 under the heading,  
10 "Results of Analysis." And it's reflected that -- in --  
11 in the first sentence:

12 "On an annual basis there are an  
13 average of..."

14 We'll -- we'll round up to five thousand  
15 (5,000)].

16 "...intra -- instances [pardon me] of  
17 driver's transferring vehicle ownership  
18 as a gift, where the new owner receives  
19 a higher vehicle discount than the  
20 previous owner."

21 Is that right?

22 MR. DON PALMER: Yes.

23 MS. CANDACE EVERARD: And the Corporation  
24 states that:

25 "There can be many reasons for these

1 transfers, regardless of whether the  
2 recipient would attract a higher  
3 discount, but for the purpose of the  
4 analysis the Corporation assumed that  
5 all of the some five thousand (5,000)  
6 transfers were purposeful to obtain a  
7 more ad -- advantageous discount."

8 Is that right?

9 MR. DON PALMER: That was the basis of  
10 the analysis, yes.

11 MS. CANDACE EVERARD: And the Corporation  
12 has stated in the latter part of that first paragraph  
13 that the premium lost as a result of these transfers is  
14 some one point one (1.1) to \$1.2 million per year.

15 Is that right?

16 MR. DON PALMER: Yes.

17 MS. CANDACE EVERARD: The Corporation has  
18 also stated that:

19 "Since on average it takes a driver  
20 five (5) years to regain their full  
21 vehicle discount, this premium loss  
22 carries forward at a decreasing amount  
23 for five (5) years, such that the  
24 maximum premium lost to the Corporation  
25 annually is between 5.3 and 5.4

1 million."

2 Is that right?

3 MR. DON PALMER: Again, that would be the  
4 maximum, assuming it does take someone five (5) years.

5 There are a number of reasons under the old program,  
6 specifically, that you may regain a discount in -- in one  
7 (1) year if you regain a merit. So -- so that's the  
8 absolute max. The -- the best estimate would be  
9 something between the one (1) and the five (5).

10 MS. CANDACE EVERARD: And I noted on page  
11 5, the next page, that the Corporation set out a number  
12 of reasons under paragraph number 2, that it's -- why it  
13 would probably be less than the five thousand (5,000)  
14 worst case scenario that you just spoke about.

15 Is that right?

16 MR. DON PALMER: That's correct.

17 MS. CANDACE EVERARD: And the Corporation  
18 has listed three (3) reasons, which -- which we'll just  
19 read in. The first being that:

20 "Not all transfers involve the original  
21 owners going from a full 25 percent  
22 discount down to a zero discount, and  
23 not all new owners qualify for a full  
24 25 percent discount."

25 The second reason was that:



1                   "Some transfers are due to a loss in  
2                   merit points and it would only take two  
3                   (2) years, not five (5) years to return  
4                   to a full 25 percent discount."

5                   And then the third reason would be that:

6                   "The \$5 million amount included  
7                   transfers for a reason other than to  
8                   avoid losing discounts."

9                   Is that right?

10                  MR. DON PALMER:     That's correct.

11                  MS. CANDACE EVERARD:    So in conclusion,  
12                  the Corporation's take on this issue, and this is on page  
13                  6, is that there is not a problem -- evidence that's  
14                  worthy of fixing in -- in the mind of the Corporation?

15                  MR. DON PALMER:     That -- that's the  
16                  conclusion. We -- we recognize that there is some case  
17                  of -- of transferring ownership. There are many reasons  
18                  to do that. The problem, of course, comes when -- if you  
19                  try to fix that problem, you break something else.

20                  So from that -- that standpoint, it's not  
21                  -- it's not that prevalent a -- a practice, so we're  
22                  comfortable with -- where it stands.

23                  MS. CANDACE EVERARD:    Thank you. I'm  
24                  going to ask you then to go to SM.5.11.9, which is still  
25                  at SM.5 but on page 19. This is a section entitled,

1 "Collision with Animals," which immediately precedes the  
2 section on the cross-jurisdictional wildlife collision  
3 review, which we'll come to.

4 But dealing with SM.5.11.9 for a moment,  
5 we see that in -- in the last order from last year's GRA,  
6 the Board recommended that the Corporation:

7 "Review the perspective, and/or  
8 direction, received from government on  
9 the potential loss transfer of claims  
10 costs caused by collisions involving  
11 animals and vehicles, whereby such  
12 claims costs would be allocated across  
13 the major vehicle classes, and share  
14 that perspective with the Board."

15 Is that about right?

16 MR. DON PALMER: That's correct.

17 MS. CANDACE EVERARD: And the Corporation  
18 has advised that it has nothing to report.

19 What exactly does that mean?

20 MR. DON PALMER: As -- as with many of  
21 these type of recommendations that came from the Board,  
22 the discussions that we have with members of government  
23 are confidential; whether we have those discussions are -  
24 - are confidential, so from that standpoint there's --  
25 there's nothing here.

1 MS. CANDACE EVERARD: So the position of  
2 the Corporation is with respect to this item, that not  
3 only will it not share with the Board the substance of  
4 discussion with government, it will not share whether in  
5 fact discussion actually took place on this topic?

6 MR. DON PALMER: That's correct.

7 MS. CANDACE EVERARD: The next section,  
8 as I indicated, is SM.5.11.10, which relates to the  
9 cross-jurisdictional wildlife collision review.

10 This was a recommendation in last year's  
11 order that the Corporation:

12 "Undertake research, including a  
13 jurisdictional review, with respect to  
14 strategies to reduce wildlife related  
15 claims for consideration at this GRA."

16 And of course the Corporation has provided  
17 a review at AI.9, so I'll ask you to go there. And  
18 actually while you're at it, I'd also like you to go to  
19 PUB/MPI-1-100, which is not in the book.

20

21 (BRIEF PAUSE)

22

23 MS. CANDACE EVERARD: So we'll look at  
24 the two (2) of these together, as we explore this issue.  
25 We see at 1-100 on page 1 of the attachment, so I'm

1 actually at the fourth page, or fifth page, of the IR  
2 reply. But we have a -- a chart provided, or a series of  
3 charts provided by the Corporation. If we look at the --  
4 the very first table, the one entitled, "Physical Damage  
5 Claims Involving Wildlife," we'll find some data.

6 Do you have that?

7 MR. DON PALMER: Yes, I have it.

8 MS. CANDACE EVERARD: Okay. So this  
9 chart -- so I'm looking at the top chart on page 1 of the  
10 attachment at 1-100 -- we have claim's numbers, and  
11 dollar amounts with averages over a six (6) year period  
12 from 2004 to 2009, together with totals.

13 Is that correct?

14 MR. DON PALMER: That's correct.

15 MS. CANDACE EVERARD: And it looks like,  
16 if we review the number of claims per year, we see the  
17 number of claims being in and around the ten (10) thou --  
18 or the ten thousand (10,000) mark. We see ninety-five  
19 hundred (9,500), ninety-two hundred (9,200), ninety-six  
20 (96), and then just over ten thousand (10,000).

21 Is that right?

22 MR. DON PALMER: Give or take, yes. For  
23 the six (6) -- the six (6) year period, we're just under  
24 six (6) -- sixty thousand (60,000), so average of ten  
25 thousand (10,000) is pretty close.

1 MS. CANDACE EVERARD: And we see with  
2 respect to the dollar value again ranging from the  
3 \$20/\$21 million range up to 25 million in 2009, but again  
4 right in that zone.

5 Is that fair to say?

6 MR. DON PALMER: Yes, that's correct.

7 MS. CANDACE EVERARD: And so the total,  
8 as you've pointed out, of claims costs is fifty-eight  
9 thousand (58,000) for the six (6) year period. The  
10 dollar figure total is some 133 million over the six (6)  
11 year period.

12 MR. DON PALMER: And, again, that's just  
13 physical damage claims, so tin and glass claims does not  
14 include injury claims.

15 MS. CANDACE EVERARD: Thank you. Which  
16 brings me to the second table, which is the injury  
17 claims. We see over the six (6) year period claims of in  
18 and around three hundred (300) per year, for a total of  
19 just over eighteen hundred (1,800) for the six (6) year  
20 period.

21 Is that fair to say?

22 MR. DON PALMER: Yes, that's correct.

23 MS. CANDACE EVERARD: And in terms of the  
24 dollar costs we see in the -- between just over 1 million  
25 to 2 million, and I think it would be an average of about

1 1.7 million per year.

2 Does that sound about right?

3 MR. DON PALMER: That looks about right,  
4 yes.

5 MS. CANDACE EVERARD: So now that we've  
6 spoken about what we're dealing with, in terms of numbers  
7 over the last six (6) years -- and I appreciate that  
8 there are some further details in -- in 1-11, but we  
9 won't go into those in particular detail. We'll go to  
10 AI.9, where the Corporation has reflected some further  
11 evidence with respect to this issue.

12 Now, it has stated on page 1 of AI.9, in  
13 the third paragraph, that the Corporation is taking  
14 efforts to raise awareness with respect to wildlife-type  
15 claims through news releases and advertisements and that  
16 kind of thing.

17 Is that correct?

18 MS. MARILYN MCLAREN: Yes, that's  
19 correct.

20 MS. CANDACE EVERARD: And then the  
21 Corporation states in the next paragraph that it also  
22 participates in the Wildlife Collision Prevention  
23 Stakeholders Committee, which includes representatives  
24 from a number of entities.

25 Is that right?

1 MS. MARILYN MCLAREN: Yes.

2 MS. CANDACE EVERARD: And through the  
3 committee the Corporation states that it supported a  
4 number of projects, including geo-mapping, which is there  
5 at the bottom of page 1; on top of page 2, varial --  
6 variable messaging signs; a brochure; and as well GPS  
7 tracking of deer carcasses.

8 Those are the four (4) main projects that  
9 are listed there?

10 MS. MARILYN MCLAREN: Yes.

11 MS. CANDACE EVERARD: Now, in the next  
12 paragraph -- I'm still on page 2 -- the Corporation  
13 refers to the look that it's had at other jurisdictions  
14 as the Board asked, and its listed five (5) bulleted  
15 options. The first -- and -- and these are obviously  
16 items that have been done in other places. The first is  
17 elevated roadways and road tunnels, which the Corporation  
18 states has effectiveness of close to a hundred percent  
19 but also has the highest cost.

20 MS. MARILYN MCLAREN: Yes, that's right.

21 MS. CANDACE EVERARD: Okay. Secondly, we  
22 see fencing is something that Corporation also states has  
23 been shown to be highly effective but also has a  
24 relatively high cost.

25 MS. MARILYN MCLAREN: Agreed.

1 MS. CANDACE EVERARD: Thirdly, we see  
2 animal detection systems, which are a combination of  
3 sensors and signage, and the Corporation states, in  
4 essence, that the costs are fairly high and there are  
5 also some bugs to be worked out with the technology.

6 MS. MARILYN MCLAREN: Yes, true.

7 MS. CANDACE EVERARD: Fourthly, the  
8 Corporation references population culling, also known as  
9 targeted hunting.

10 MS. MARILYN MCLAREN: Yes.

11 MS. CANDACE EVERARD: And the fifth one,  
12 seasonal wildlife warning signs, which the Corporation  
13 states has an effectiveness of about 26 percent, although  
14 a low cost.

15 MS. MARILYN MCLAREN: Yes.

16 MS. CANDACE EVERARD: The Corporation  
17 goes on to state in the next paragraph that other  
18 initiatives, like roadside reflectors or deer whistles on  
19 vehicles, are shown to not be particular effective.

20 Is that right?

21 MS. MARILYN MCLAREN: Well, I think it  
22 depends -- the emphasis you put on it. But what -- what  
23 this is, there's a lack of data demonstrating  
24 effectiveness. I don't know that there's data  
25 demonstrating it's not effective, but there's absolutely



1 no proof any of it works.

2 MS. CANDACE EVERARD: Fair enough. Thank  
3 you. So the Corporation continues on page 3 to refer to  
4 the most common strategies in use are being piloted,  
5 which would be, firstly, enhanced speed enforcement;  
6 secondly, active detection warning signs that differ from  
7 standard roadside signs, that are actually activated when  
8 animals are in the area; seasonal roadside signs; and,  
9 lastly, regular or ElectroBraid fencing.

10 Is that right?

11 MS. MARILYN MCLAREN: Yes.

12 MS. CANDACE EVERARD: And the Corporation  
13 states in conclusion, and we'll -- we'll go into some of  
14 what the -- the Corporation has -- has actually done in  
15 the costs, but the Corporation says here at the bottom of  
16 page 3, in AI.9, that once it has established strategies  
17 that'll be most effective in the Manitoba environment,  
18 it'll share with the Board.

19 Is there anything that the Corporation can  
20 report at this point?

21 MS. MARILYN MCLAREN: I think we  
22 mentioned last week, or the week before, that -- that we  
23 were working collaboratively with the police. We issued  
24 a news release. And, you know, I -- I think the most  
25 likely of these items that we will be able to do in the

1 near term is -- is the first bullet that's on page 3, in  
2 terms of enhanced speed enforcement during the active  
3 wildlife periods.

4                   So we -- we are trying. I don't know  
5 whether we will have a real coordinated effort this year,  
6 but the extent to which you can really have a presence in  
7 -- in some of these parts of the city, it's a little bit  
8 more manageable, where we're more likely to see crashes  
9 with deers is probably one (1) of the best things we can  
10 do in the short-term.

11                   MS. CANDACE EVERARD: Thank you. If we  
12 go back to 1-100 for a moment. We looked at the  
13 attachment that the Corporation provided, but we see in  
14 response to (e), and just for the record, the question at  
15 (e) was to:

16                                 "Provide the amount expended by the  
17 Corporation in the last fiscal year,  
18 '09/'10, and forecast for current year  
19 and year of application relating to  
20 wildlife collision prevention."

21                   So the Corporation has stated in its  
22 reply, in 2009/10, the cost was -- I take it that's  
23 fifty-one thousand (51,000), almost fifty-two thousand  
24 (52,000)?

25                   MR. DON PALMER: Yes.

1 MS. CANDACE EVERARD: And then for the  
2 current year, 201 -- or 2010/11, the amount is fifty-  
3 three thousand (53,000), and that the amount for the year  
4 of the application has not yet been determined?

5 MR. DON PALMER: Yes.

6 MS. CANDACE EVERARD: And can you tell us  
7 what the focus of this spending has been. Has it mainly  
8 been on the variable mobile message signs, or is there  
9 anything else that would be significant under that  
10 category?

11

12 (BRIEF PAUSE)

13

14 MR. DONALD PALMER: We'll have to find  
15 out for you.

16 MS. CANDACE EVERARD: Okay. Thank you.  
17 We -- we'd appreciate that.

18

19 --- UNDERTAKING NO. 21: MPI to indicate what their  
20 focus of spending has been on  
21 wildlife collision prevention

22

23 CONTINUED BY MS. CANDACE EVERARD:

24 MS. CANDACE EVERARD: My next question  
25 would be -- and we can certainly go back to the table

1 with the financials that we looked at, that's -- that's  
2 attached -- can the Corporation point to any reduction in  
3 claim's costs, either on the physical damage or the  
4 injury side, as a result of the efforts, the prevention  
5 efforts, that the Corporation has taken?

6 MR. DON PALMER: No, as you pointed out,  
7 the experience has been -- hasn't shown a downward trend,  
8 hasn't probably shown an upward trend either, but it's  
9 been pretty stable over the last six (6) years.

10 MS. CANDACE EVERARD: And I -- I  
11 appreciate, Ms. McLaren, the evidence that you gave about  
12 the upcoming plans for enhanced speed enforcement.  
13 Given, though, the -- the relativity of what's being  
14 spent in prevention versus claim's costs, does the  
15 Corporation have any other plans or anything else that it  
16 intends to do to address these issues?

17 MS. MARILYN MCLAREN: We haven't adopted  
18 any strategies at this point. But as the material that  
19 you referenced a few minutes ago, we're -- we're working  
20 as part of this Committee, and we're really trying to  
21 understand by not only from learning from other  
22 jurisdictions, but what is really doable and manageable  
23 here in Manitoba and in Winnipeg.

24 I -- I'd like to point out -- and if you  
25 don't have ready access to it, I'm sure we can get some

1 coloured copies and distribute them as -- as one (1) of  
2 our exhibits, but the new release that we issued last  
3 week, or the week before, also had a -- had a link with  
4 that news release to two (2) maps that we've got on our  
5 website. One (1) is where are the high density deer  
6 crashes in Winnipeg, and one (1) is in the rest of the  
7 province. And again -- you know, and the answer is that  
8 they're everywhere. They're everywhere.

9                   I mean, I think things like, you know,  
10 crossways and -- and tunnels work great when you're  
11 talking about the Trans-Canada Highway through Banff  
12 National Park. You can't have tunnels and overpasses all  
13 over the Province of Manitoba; the deer are everywhere.

14                   So that really makes it cost prohibitive  
15 to do the fencing, to do these overpass ideas, to do  
16 almost anything that we've listed as some of these  
17 legitimate choices.

18                   So this is certainly something the  
19 Corporation would be prepared to put some serious money  
20 towards dealing with, if we had some sort of a cost  
21 benefit approach like we did on the auto theft issue, but  
22 this is very different. And I think it -- it -- it's  
23 really well depicted in these two (2) maps that I've  
24 referenced, so we'll -- we'll get those on the record so  
25 you can have a look at them. But, you know, this is not

1 a targeted problem.

2 MS. CANDACE EVERARD: Yeah, if you could  
3 that would be great, because that news release isn't  
4 ringing a bell with me, and since it's of -- of import,  
5 that would be --

6 MS. MARILYN MCLAREN: We'll distribute  
7 copies of the news release, and the two (2) maps.

8 MS. CANDACE EVERARD: Thank you.

9

10 --- UNDERTAKING NO. 22: MPI to provide copies of news  
11 release and the two (2) maps:  
12 high density deer crashes in  
13 Winnipeg, and in the rest of  
14 the province

15

16 CONTINUED BY MS. CANDACE EVERARD:

17 MS. CANDACE EVERARD: I'm -- I'm going to  
18 continue on with some questions in SM.5, but just before  
19 I go there, and this is sort of related to the wildlife  
20 issue, but it's a -- it's a follow-up that the Board  
21 would find of assistance.

22 Would it be possible for the Corporation  
23 to file a document that lists the following -- and I'll -  
24 - I appreciate that most of this is probably already on  
25 the record, but it would be helpful for the Board to have

1 it in one (1) document. This relates to motorcycles.

2 We'd ask for a document that contains the  
3 number of motorcycles, number of motorcycle owners,  
4 number of those owners with more than one (1) motorcycle,  
5 and then fourthly how many also own a passenger vehicle,  
6 and in terms of date, we would just ask that at the most  
7 recent date that the Corporation has available. And as I  
8 say, I -- I -- this is probably already all on the  
9 record, but I don't believe -- or we don't believe that  
10 it's all in one (1) document, so if that could be done,  
11 it would be of assistance.

12 MS. MARILYN MCLAREN: We asked that  
13 question, and had -- had the numbers, as well. We don't  
14 have, I don't think, ready access to the question about  
15 how many motorcyclists own another kind of vehicle, but I  
16 -- I think the evidence has been here before, that it's  
17 almost all of them. But it -- it -- like 99 point  
18 something percent of all motorcyclists own one (1) or two  
19 (2) motorcycles only, and 93 or 94 percent of them own  
20 one (1).

21 So there -- there's not a lot of multiple  
22 motorcycle ownership going on. We -- we have that here.  
23 If the numbers are different, we'll come back, but  
24 that's, speaking from memory, 93 and 94 percent of  
25 motorcyclists own only one (1), and 99 percent own one

1 (1) or two (2).

2 And the other one, in terms of whether  
3 they own a passenger vehicle, we'll have to rerun that to  
4 current, but it's -- it's a very high percentage.

5 MS. CANDACE EVERARD: But I have the  
6 undertaking, even in spite of your --

7 MS. MARILYN MCLAREN: Yes.

8 MS. CANDACE EVERARD: -- testimony?

9 MS. MARILYN MCLAREN: Yes.

10 MS. CANDACE EVERARD: Thank you.

11

12 --- UNDERTAKING NO. 23: MPI to provide a document  
13 that contains the number of  
14 motorcycles, number of  
15 motorcycle owners, number of  
16 those owners with more than  
17 one (1) motorcycle, and how  
18 many also own a passenger  
19 vehicle, at the most recent  
20 date that the Corporation has  
21 available

22

23 CONTINUED BY MS. CANDACE EVERARD:

24 MS. CANDACE EVERARD: Okay. So we'll  
25 continue then at SM.5.11, going into SM.5.11.11, which



1 relates to subrogation policy, and a recommendation that  
2 flowed from last year's order, where the Board asked the  
3 Corporation to:

4 "Provide a review with respect to  
5 subrogation of claims, including the  
6 reasons why the Corporation does not  
7 pursue the same for consideration at  
8 the GRA."

9 So the Corporation has stated in the  
10 narrative here that when it pays a claim it assumes that  
11 the customer's right of recovery against the person who  
12 caused the loss, subject to the no-fault provisions in  
13 cases where the person is not insured by the Corporation,  
14 or if they're in breach of their coverage, the  
15 Corporation will pursue recovery.

16 That's right?

17 MR. DON PALMER: Yes.

18 MS. CANDACE EVERARD: And claims that  
19 trigger the subrogation rights are classified into four  
20 (4) categories, one (1) being criminal activity, one (1)  
21 being breach of coverage by an MPI insured; the third  
22 being at-fault parties, possibly insured by another  
23 insurer; and then uninsured motorists.

24 That's right?

25 MR. DON PALMER: Yes, that's correct.

1 MS. CANDACE EVERARD: And I believe that  
2 it's reflected a little bit later on in this narrative,  
3 just for the completeness of the record, that the third  
4 category listed of at-fault parties that are possibly  
5 insured by another insurer, that would also include  
6 negligent owners of domestic animals. This comes on the  
7 next page, page 21.

8 MR. DON PALMER: It could in physical  
9 damage cases. In Manitoba, those subrogations -- all --  
10 any kind of tort recovery is statute barred.

11 MS. CANDACE EVERARD: Yes. The  
12 Corporation has stated that frontline staff are:

13 "Trained to identify any type of  
14 subrogation claim, and make initial  
15 attempts at recovery. In some cases  
16 these are successful, and if not, or  
17 it's more complex, it's given to the  
18 special accounts in subrogation  
19 department."

20 MR. DON PALMER: Yes.

21 MS. CANDACE EVERARD: The Corporation has  
22 sated that last year, '09/'10, it was successful in  
23 recovering just over \$14 million.

24 MR. DON PALMER: Yes, that's correct.

25 MS. CANDACE EVERARD: And the Corporation

1 has stated, this is at the very bottom of page 20, that  
2 it does not pursue recovery in cases of collision with  
3 wild animals, for obvious reasons; there's nobody to  
4 claim against. But it also has regard, like a business  
5 case, the cost of recovery versus the cost of  
6 enforcement.

7 MR. DON PALMER: Yes. In terms of  
8 anytime there's a possibility of recovery, there has to  
9 be a cost benefit analysis. There -- there is a cost to  
10 -- to recovering through sub -- subrogation, either  
11 through the courts, or legal fees, or -- or what have  
12 you, in -- in the case of out-of-province. So,  
13 generally, we will -- we will pursue if there's a cost  
14 benefit reason to do so.

15 MS. CANDACE EVERARD: Thank you. Just  
16 take a look at some of the numbers. I'll ask you to go  
17 to 2-2 posed by the Board. It's not in the book.

18

19 (BRIEF PAUSE)

20

21 MS. CANDACE EVERARD: Specifically, 2-  
22 2(e) where the Corporation was asked to give a schedule  
23 indicating the quarterly balance of uncollectable  
24 subrogation accounts for the last five (5) years,  
25 including increases in recoveries and writeoffs. And the

1 Corporation has provided that writeoffs are done an  
2 annual basis and has given year-end balances in a table.

3 Are you with me?

4 MR. DON PALMER: Yes, I have that.

5 MS. CANDACE EVERARD: And so we see for  
6 the fiscal years ending from 2006 to 2010 under the  
7 "Uncollectable Accounts" column a range from about 1.4  
8 million in 2006, down to around half a million, and then  
9 up to about one point one/one point two (1.1/1.2) in last  
10 year ending.

11 Is that right?

12 MR. DON PALMER: Yes, that's correct.

13 MS. CANDACE EVERARD: And I take it that  
14 that column of uncollectable accounts represents the  
15 amounts written off in a given year.

16

17 (BRIEF PAUSE)

18

19 MR. DON PALMER: Yes, that's correct.

20 MS. CANDACE EVERARD: And do we know why  
21 it dipped in '07, '08, '09, and then went -- came back up  
22 to over a million in the last fiscal year?

23

24 (BRIEF PAUSE)

25

1                   MR. DON PALMER:    These are really subject  
2 to a fair bit of variability, so I don't think there's  
3 any one (1) particular reason for -- for it to dip like  
4 that.

5                   MS. CANDACE EVERARD:    Okay.

6                   MR. DON PALMER:    I -- I think if you went  
7 back further than the -- this is what we had readily  
8 available, but you probably would see some minor  
9 fluctuation.  They -- the amounts are small.  I mean,  
10 we're -- we're talking around a million dollars or less,  
11 so.

12                   MS. CANDACE EVERARD:    Is it the case then  
13 that a particular account is written off in the year in  
14 which it becomes apparent that either the cost benefit  
15 analysis is going in the wrong direction or, you know,  
16 even if efforts were made that it -- that there's a dead  
17 end?

18                   MR. DON PALMER:    If there really is no  
19 chance of recovery, then it'll be abandoned and written  
20 off.

21                   MS. CANDACE EVERARD:    Okay.  Now, what  
22 about bad debts that relate or arise from unpaid  
23 registration or licence fees that are collected for the  
24 province?  Are those charged back to the province, if  
25 those occur?

1 MR. OTTMAR KRAMER: Yes, they are.

2 MS. CANDACE EVERARD: And do you have a  
3 sense offhand of what kind of dollar amounts there would  
4 be under that category in a given year?

5 MR. OTTMAR KRAMER: No, I -- I don't have  
6 any sense --

7 MS. CANDACE EVERARD: That --

8 MR. OTTMAR KRAMER: -- on that issue.

9

10 (BRIEF PAUSE)

11

12 MR. DON PALMER: In -- in terms of those  
13 writeoffs of registration fees, or even of insurance  
14 premiums, they're -- they're teeny, so they would be a  
15 small percentage of the uncollectable accounts that you  
16 see here. We really don't writeoff much in the way of  
17 premiums or registration amounts.

18 If -- essentially, people can't register  
19 their vehicles until they pay their debts, so our  
20 uncollectable amounts on the premium side or the  
21 registration side are -- are minuscule.

22 MS. CANDACE EVERARD: But, in any event,  
23 those amounts are charged back to the province, as Mr.  
24 Kramer said.

25 MR. DON PALMER: Yes.

1 MS. CANDACE EVERARD: Thank you. If we  
2 go back to SM.5, I'll just move to another fairly  
3 discreet area, which is SM.5.11.2. This is found at page  
4 12 of SM.5, and deals with the topic of interprovincial  
5 truckers. This is a recommendation that the Board made  
6 last year in its order that:

7 "Until and if a legislative amendment  
8 eliminates the right of an  
9 interprovincial trucker to claim on MPI  
10 for a workplace motor vehicle accident,  
11 sufficient net income to cover the  
12 annual subsidy provided by Basic to  
13 truckers should be transferred to Basic  
14 out of the net income attributable to  
15 the interprovincial trucking policy  
16 holder segment of SRE. Basic policy  
17 holders should not be providing  
18 subsidies to the interprovincial  
19 trucking industry. That is a  
20 Provincial responsibility if it is  
21 deemed necessary by government."

22 That was the recommendation?

23 MS. MARILYN MCLAREN: Yes.

24 MS. CANDACE EVERARD: And the Corporation  
25 has stated at SM.5.11.2, that it:

1 "Does not support the suggestion that  
2 payment of PIPP benefits to these  
3 interprovincial truckers represents a  
4 subsidy that would warrant a transfer  
5 of funds from SRE to Basic."

6 That's right?

7 MR. DON PALMER: That's correct.

8 MS. CANDACE EVERARD: And if we go to the  
9 book of documents for a moment, at Tab 43 we'll find 1-98  
10 posed by the Board.

11

12 (BRIEF PAUSE)

13

14 MS. CANDACE EVERARD: Sorry, I think I've  
15 given you the wrong tab number. Yeah, it's at Tab 39,  
16 pardon me. It's not Tab 43. It's Tab 39, but it is 1-  
17 98. And we see at 'A', the Corporation was asked to:

18 "Provide a schedule for that last ten  
19 (10) years of the costs incurred to  
20 Basic in respect of claims by extra-  
21 provincial truck drivers."

22 And the Corporation has given that  
23 attachment at page 3, the last page of the IR. Over the  
24 last ten (10) years, which reflects an average total  
25 incurred over that nine (9) year period, or ten (10) year



1 period, of about 1.7 million.

2 Is that right?

3 MR. DON PALMER: That's correct.

4 MS. CANDACE EVERARD: And can you explain  
5 the -- the far right-hand side column entitled, "Trended  
6 Incurred."

7 What does that reflect, or what does that  
8 mean?

9 MR. DON PALMER: That's just brought to  
10 current dollars. So based on the cost of living in 2009,  
11 you'll see the -- the total incurred is equal to the --  
12 the trended in -- incurred. So that's just for purp --  
13 present value.

14 MS. CANDACE EVERARD: And that -- doing  
15 that calculation brings the average up from about 1.7 to  
16 about 1.9 million over the ten (10) year period?

17 MR. DON PALMER: Yes.

18 MS. CANDACE EVERARD: Okay. If we  
19 continue at that tab of the book of documents, we see a  
20 question posed by the Board in the Second Round at 2-43.  
21 This was a -- a question that the Corporation:

22 "Supplement the information filed with  
23 details on frequency and severity of  
24 the claims."

25 And so that has been provided. We see

1 under the heading of, "Claims Count" or, "Claim Count,"  
2 the number of claims in 2002 was about twenty-six (26),  
3 and we see larger claims counts in the ensuing years,  
4 and then it came down to twenty-four (24) claims again in  
5 2009.

6 Is that right?

7 MR. DON PALMER: That's correct.

8 MS. CANDACE EVERARD: And can you  
9 articulate whether there are any drivers behind the --  
10 the lower number of claims in the '09 year?

11 MR. DON PALMER: Like -- likely it's --  
12 some of these might be late reporting. So from that  
13 standpoint, there could be a -- like an IBNR claim count  
14 within that. I don't have an estimate of what that would  
15 be.

16 MS. CANDACE EVERARD: If we turn back to  
17 1-98(b), we had asked at that time that the Corporation:

18 "Provide an average of the ten (10)  
19 year deficit in 'A', provide a net  
20 present value calculation of the future  
21 obligation based on a discount rate  
22 representing the current weighted  
23 average cost of debt."

24 And the Corporation has provided a short  
25 narrative answer and, as well, a table. Can you explain

1 the -- the table that we see there at the bottom of page  
2 1.

3 MR. DON PALMER: Essentially, for the  
4 purposes of this calculation, the present value of -- of  
5 all future interprovincial trucking claims, we had -- had  
6 to come up with some assumptions in terms of -- of  
7 trending assumptions, and that for -- and, also, what the  
8 loss development factor would be.

9 So this is just on an overall corporate-  
10 wide bases to calculate the ultimate losses, and then  
11 what factors we would have to apply to the  
12 interprovincial losses to get their ultimate value, and,  
13 hence, the present value.

14 MS. CANDACE EVERARD: Okay. Is it  
15 correct if we look at the middle column of the table,  
16 which reflects 2009/10 ultimate losses, and if we -- if  
17 we added together the three (3) dollar amounts there  
18 relating to three (3) particular coverages, that we get  
19 ultimate losses of 165 million, if we added those three  
20 (3) together?

21 MR. DON PALMER: That's corporate-side.  
22 That's not just for interprovincial truckers by any  
23 stretch.

24 It's essentially just to calculate the  
25 weighted average of those three (3) benefit types.

1 MS. CANDACE EVERARD: Thank you. Okay,  
2 I'm going to move then to another couple of specific  
3 areas. The -- the first one that I'll deal with is  
4 relating to a tendering policy. We'd be interested to  
5 know whether the Board has a policy -- or pardon me, the  
6 Corporation has a policy on hiring external consultants,  
7 in the way of a -- of a tendering policy.

8 MR. DON PALMER: Yes, we do have a  
9 corporate directive on that.

10 MS. CANDACE EVERARD: And is it a  
11 directive that kicks in at a particular threshold or --  
12 like in terms of size of -- of project?

13

14 (BRIEF PAUSE)

15

16 MR. DON PALMER: The -- there's not an  
17 obligation to tender consultant contracts. There are  
18 authority levels that are required for any contract. I  
19 don't know off the top of my head all of the levels, but,  
20 for instance, anything over a half a million dollars  
21 requires Board approval.

22 MS. CANDACE EVERARD: So when you say  
23 that there are authority levels, you mean pending the  
24 value of the work, it has to be approved by a particular  
25 level of the authority within the Corporation. So

1 anything from the Board of Directors down to a much lower  
2 level of administration.

3 Is that fair to say?

4 MR. DON PALMER: Yes. It's probably not  
5 that much lower for an untendered contract. It's  
6 probably -- I'll -- I'll check, but it's probably  
7 director level.

8 MS. CANDACE EVERARD: So can you tell us  
9 a little bit about in what circumstances the Corporation  
10 would employ a tender process versus just sole sourcing,  
11 if you will.

12 MS. MARILYN MCLAREN: Sorry, can you just  
13 repeat the question. I was trying to answer a question  
14 about deer maps.

15 MS. CANDACE EVERARD: Sure. My question  
16 was -- Mr. Palmer had said that there's no obligation to  
17 tender, and so my question was: In -- how does the  
18 Corporation decide when it goes through a tendering  
19 process versus when it just does what -- what we would  
20 call a sole source, S-O-L-E source?

21 MS. MARILYN MCLAREN: Sure. We tender  
22 wherever possible. We always believe that that's the  
23 best approach when there is a legitimate expectation that  
24 a number of vendors may be able to meet your needs.  
25 Given that we're talking about consultants and not a

1 particular service provider, sometimes you simply need to  
2 sole source because of a -- an individual's, or an  
3 individual firm's very relevant expertise.

4           So that's really the only -- the -- the  
5 key driver of when we would not tender, is if we know  
6 that there's a very specific expertise that we need from  
7 an individual, we would sole source that work.  
8 Occasionally we will also sole source work if time  
9 constraints, just eliminate the opportunity to go to a  
10 full tender process, but that -- that's rare.

11

12   (BRIEF PAUSE)

13

14           MS. CANDACE EVERARD:    So for example, in  
15 the business process review I gather most, or if not all  
16 of the projects for -- that involved external consultants  
17 would have gone to tender?

18           MS. MARILYN MCLAREN: Right.

19           MS. CANDACE EVERARD:    Whereas something  
20 like probably the asset and liability allocation, because  
21 it followed on the cost allocation, would not have gone  
22 to tender, and just would have gone with Deloitte?

23           MR. DON PALMER:        That's correct.

24           MS. CANDACE EVERARD:    Okay. And  
25 generally would it be fair to say, in a tender context,

1 that the contract would ultimately be awarded to the  
2 lowest bid? Or if not, why not?

3 And I -- I appreciate we're speaking in  
4 general terms.

5 MS. MARILYN MCLAREN: And again, because  
6 we're talking about consulting contracts, I would say  
7 that is the least likely to go to the lowest bidder. You  
8 know, we tender a lot of things, hardware, you know,  
9 construc -- all kinds of things, and almost -- with very  
10 few exceptions, those kinds of contracts absolutely go to  
11 the lowest bidder.

12 But because you're looking at very, very  
13 essential areas of expertise, the -- the waiting tends to  
14 not -- not be heavily weighted towards price because it  
15 matters so much on the bidder's understanding of the  
16 requirements, their proven track record of delivering  
17 similar requirements, and the experience -- the -- the  
18 related relevant experience of the team members that  
19 they're putting forward. So there are a number of other  
20 factors that tend to outweigh (sic) price when it comes  
21 to consulting tenders.

22 MS. CANDACE EVERARD: Thank you. Okay.  
23 Another fairly general line of questions that I have  
24 relates to surveys conducted by the Corporation.

25 We know that the Corporation will

1 commission surveys of Manitobans on their opinions of  
2 safe driving, and things like that from time to time.

3 That's right?

4 MS. MARILYN MCLAREN: Yes.

5 MS. CANDACE EVERARD: And typically what  
6 does the Corporation use those results for?

7

8 (BRIEF PAUSE)

9

10 MS. MARILYN MCLAREN: In the broadest  
11 sense, surveys about public attitudes towards things like  
12 speeding, and is -- is really used to really inform the  
13 programs that -- that we operate. It's used in our  
14 consultations with the police.

15 You know, when we -- in the large arena of  
16 road safety, we run some very specific surveys to gauge  
17 awareness of specific campaigns we run, or -- or  
18 different programs that we've sponsored. But in the  
19 broader sense, it really is to really understand  
20 Manitobans' beliefs and perceptions about road safety so  
21 that we can better work towards reducing risk on the  
22 road.

23 MS. CANDACE EVERARD: Thank you. Now,  
24 I'm aware of a media article that was published back in  
25 February of this year dealing with a survey that was



1 commissioned by MPI. And I have a copy of it if you're  
2 not familiar with it.

3 The article spoke about a survey that was  
4 commissioned of Manitobans for their opinions about safe  
5 driving, auto theft, and other MPI related issues. But  
6 it was reported there that the survey also had questions  
7 about non-insurance things like the province, and whether  
8 the province was going in the wrong -- wrong or right  
9 direction, and this kind of thing.

10 Are -- are you familiar with -- with that,  
11 or would -- or would you like to have a look at the  
12 article?

13 MS. MARILYN MCLAREN: No, it -- it -- I  
14 think I remember that. I -- I think we can discuss it in  
15 general terms, certainly.

16 MS. CANDACE EVERARD: What the article  
17 provided was that -- that this was a survey, as I  
18 described it, related in the main to insurance things,  
19 but then the -- the individuals taking part were asked  
20 whether they thought the province was going in the right  
21 direction, whether they thought things in the province  
22 were getting off on the wrong track.

23 And so my -- my question would be, why  
24 would those types of questions be included in an MPI  
25 survey, that seem more government related?

1 MS. MARILYN MCLAREN: Well, I think it --  
2 it's a fairly large survey. Most of them are. Those are  
3 the only one (1) or two (2) questions that would be  
4 related to that. And what we've -- for many years,  
5 because this is a Crown corporation of the Government of  
6 Manitoba, we ask questions about the extent to which MPI  
7 is performing according to, you know, the respondent's  
8 expectations, and do you think things generally in the  
9 Province are going in the right or wrong direction, is  
10 really used as a benchmark against the answer for MPI.

11 Because it's an important -- what we've  
12 learned historically is that sometimes the two (2) trend  
13 very well together and sometimes they don't. And it's  
14 important for us to understand when -- when they don't  
15 because then it's something much more relevant to us. So  
16 it's really just a simple benchmark that we use to inform  
17 the results about us.

18 MS. CANDACE EVERARD: And are the results  
19 that the Corporation obtains on the more general, the  
20 sort of government questions, are those reported back to  
21 government or are those pieces of data that the  
22 Corporation keeps for its own use?

23 MS. MARILYN MCLAREN: Yeah -- no, it's  
24 all for our own use. We don't hand any of it over or  
25 report any of it.

1 MS. CANDACE EVERARD: Thank you. Okay.  
2 I'll go back then to SM.5. SM.5.11.5, which we find at  
3 page 16 of the filing, SM.5. This is a -- a  
4 recommendation that the Board made, asking the  
5 Corporation to:

6 "Seek direction from government  
7 concerning the potential use of the  
8 rate-setting model to further the  
9 government's environmental objectives."

10 And the Corporation has stated here that  
11 it has nothing to report.

12 That's -- that's correct?

13 MR. DON PALMER: That's correct.

14 MS. CANDACE EVERARD: I'll ask you to go  
15 to 1-111, posed by the Board. It's not in the book of  
16 document.

17 This is an IR relating to sustainable  
18 development and usage based insurance. And at (a) the  
19 Board put to the Corporation an article from April of  
20 2101, put out by the Casualty Actuarial Society. Or,  
21 rather, it was a press release regarding usage based  
22 insurance. And we asked for the Corporation's position,  
23 and the Corporation provided the press release and has  
24 stated that it's position on usage based insurance was  
25 provided in the past, and that the position has not

1 changed.

2 That's right?

3 MR. DON PALMER: That's correct.

4 MS. CANDACE EVERARD: Has MPI noted, or  
5 is MPI aware of any trend or further developments in this  
6 area, aside from the particular press release that's  
7 provided here?

8 MR. DON PALMER: I guess the trend -- and  
9 -- and there is some -- some talk about it in -- in rate-  
10 making or insurance circles. It very much is going after  
11 a niche market. I know there was one (1) company, I  
12 think it was Australia, but I could be corrected on -- on  
13 that, that was developing a -- a product that you'd --  
14 tele -- telematics, and looked at the web -- website, and  
15 right on the website in the -- the mission and the goals,  
16 talked about that it was a specialist in niche markets.

17 And so -- so from that standpoint we are -  
18 - we continue to monitor pay-as-you-drive programs.  
19 Still, we first heard of them probably four (4) or five  
20 (5) years ago. There haven't -- there still are not that  
21 many out there.

22 It's -- it's certainly a intriguing idea  
23 for actuaries, mainly because the ones that have  
24 telematic devices, as are described in this particular  
25 news release, provide all kinds of data, not just usage

1 based, but also some of the type of driving that is done,  
2 whether it be high speed acceleration, speeding, those  
3 kinds of things, so there are many variables that could  
4 be factored in -- into this just besides distance based  
5 driving.

6                   That said, there aren't many programs out  
7 there. Some of the big, well publicized programs in fact  
8 have shut down, because they -- they weren't providing  
9 the -- the type of return that other insurers were  
10 expecting.

11                   So -- so it's still -- I would classify as  
12 an interesting or intriguing idea, but worldwide it  
13 hasn't gone much past that.

14                   MS. CANDACE EVERARD: I have -- and you  
15 may or may not be familiar with it -- an article that was  
16 published in the Toronto Star, the beginning of  
17 September. It relates to pay-as-you-drive and a  
18 particular technology called Skymeter, which is a GPS  
19 technology.

20                   Are you familiar with that at all?

21                   MR. DON PALMER: I am not.

22                   MS. CANDACE EVERARD: And I -- I don't  
23 that -- you're welcome to look at the article if you  
24 wish, but the article reflects that this Skymeter  
25 technology is -- and I quote:

1                   "Is taking some of its first steps in  
2                   the real market in a Winnipeg pilot,  
3                   where it is being tested in about  
4                   twenty-five (25) cars to charge for  
5                   parking."

6                   End quote. And this is, according to the  
7                   article, a GPS technology that tracks where the -- you  
8                   know, every inch that a vehicle travels, how long the  
9                   trip takes, and where it is on the road.

10                   Are you familiar at all with this pilot in  
11                   Winnipeg?

12                   MR. DON PALMER: I am not.

13                   MS. MARILYN MCLAREN: Neither am I.

14                   MS. CANDACE EVERARD: You're welcome to  
15                   have this -- a copy of this if you wish, but I'll -- I'll  
16                   provide it to you later at the break.

17                   Okay. While we're on this topic, another  
18                   area that is of interest that we'd like to know the  
19                   Corporation's view on is whether or not age is a factor  
20                   that the Corporation has considered in rate-setting. And  
21                   what -- what I'm getting at specifically is the notion of  
22                   what we commonly refer to in -- in society as a senior's  
23                   discount, the thinking being seniors tend to drive less  
24                   in non-peak hours and they probably have older vehicles.

25                   Is that something that the Corporation has

1 considered at all?

2 MS. MARILYN MCLAREN: Only as far to  
3 reaffirm our belief that we ought not to use age in any  
4 particular sector of the population. You know, the DSR  
5 and the Merit Discount Program before it are of great  
6 interest to seniors and many of them do qualify for the  
7 best rates, but we believe that's the appropriate way to  
8 rate in Manitoba, is to reflect individual driving  
9 records and not rely on age.

10 MS. CANDACE EVERARD: Thank you.

11

12 (BRIEF PAUSE)

13

14 MS. CANDACE EVERARD: And just before we  
15 leave the area of sustainable development, or  
16 environmental issues, I'd just like to go through the  
17 answer that the Corporation gave at 3-12. This was Pre-  
18 ask number 12. It's been entered as PUB/MPI Exhibit 11-  
19 12.

20 So the Cor -- the Board asked whether the  
21 Corporation was willing to file further information on  
22 its discussions with government, and we spoke about that  
23 in the recommendation from last year. The Corporation  
24 said, No, it wasn't. But then it went on to say that  
25 there was a recent initiative that -- that came out just

1 this month and that, in particular, the Corporation will  
2 be ceasing its practice of designating as repairable pre-  
3 1995 vehicles that are written off through the regular  
4 claims process unless they are purchased by owner.

5 That's right?

6 MS. MARILYN MCLAREN: Yes, that's right.

7 MS. CANDACE EVERARD: So, in other words,  
8 any vehicle older than 1995 that's written off can be  
9 bought back by the owner but not by anyone else.

10 MS. MARILYN MCLAREN: That's right. It -  
11 - it can be bought for parts but they cannot be put back  
12 on the road except by the owner.

13 MS. CANDACE EVERARD: And the thinking  
14 behind that being that vehicles that are 1995 or newer  
15 are generally greener and less emissions, whatnot?

16 MS. MARILYN MCLAREN: Yes.

17 MS. CANDACE EVERARD: Thank you. Okay.  
18 Let's go then to the question and answer at 3-10. This  
19 was Pre-ask number 10, posed by the Board.

20 And this related to zero cost claims. The  
21 question was asking the Corporation:

22 "To advise of how many zero cost  
23 claims, meaning claims wherein the cost  
24 of the Corporation was zero, are  
25 reported within the Corporation's



1                   claims counts from '05/'06 through to  
2                   '09/'10."

3                   And the Corporation provided a table of  
4 the number of those claims as an attachment.

5                   Are you with me?

6                   MR. DON PALMER:    Yes, I have it.

7                   MS. CANDACE EVERARD:   And this is, of  
8 course, Exhibit PUB/MPI-11-10.  So this provides for  
9 claims of between twenty (20) and twenty-five thousand  
10 (25,000) seemingly increasing over that five (5) year  
11 period from '06 to te -- to 2010.

12                   Is that right?

13                   MR. DON PALMER:    That's correct.

14                   MS. CANDACE EVERARD:   And can you give us  
15 an idea of circumstances -- typical circumstances in  
16 which a zero cost claim would arise?

17                   MR. DON PALMER:    Sure.  There -- there  
18 are many claims that are reported to us that just never  
19 get fixed.  We see that in circumstances of hail.  Hail  
20 there's -- and that's probably a reason why there could  
21 be a -- a little bit of a bump in some of tho -- those  
22 years, where people bring it in, they get estimated, and  
23 then for whatever reason, their car is drivable, and they  
24 just don't bother getting it fixed.  It's a time and  
25 effort to be without your car, and in those cases, they



1 There are many purposes that we would take out the zero  
2 dollar claims, and we would generally identify the table  
3 as being claims with an incurred of greater than zero.

4 MS. CANDACE EVERARD: Thank you. We'll  
5 go then to SM.2.3.B in Volume I.

6

7 (BRIEF PAUSE)

8

9 MS. CANDACE EVERARD: This is at page 5  
10 of SM.2, and it's entitled, "Negotiated Fee  
11 Arrangements." This is part of what the Corporation  
12 typically provides.

13 So the Corporation has stated here that:  
14 "New three (3) year agreements were  
15 rechen -- recently negotiated with the  
16 Manitoba branch of the  
17 physiotherapists, and the athletic  
18 therapists, effective January 1st of  
19 2010. These compliment similar three  
20 (3) year agreements in place with the  
21 chiropractors [which that one (1) will  
22 expire at the end of 2010]."

23 And as well, the Corporation says it has a  
24 negotiated fee structure in place for medical reports  
25 prepared by Manitoba physicians, or members of the

1 Manitoba Medical Association. That one also expires at  
2 the end of 2010.

3 Is that right?

4 MR. DON PALMER: That's correct.

5 MS. CANDACE EVERARD: For the -- I guess  
6 for all of those four (4), the physiotherapists, the  
7 athletic therapists -- maybe we'll deal with those two  
8 (2) first since those are the new contracts.

9 When the Corporation entered into the new  
10 agreements, effective January, 1st of this year, was it  
11 in a position where it was agreeing to increased rates in  
12 either case?

13 MS. MARILYN MCLAREN: Marginally.  
14 Nothing beyond CPI.

15 MS. CANDACE EVERARD: And in the case of  
16 the chiropractors and the physicians, which will be  
17 upcoming, does the Corporation anticipate being asked for  
18 more in -- in -- under those agreements than has been  
19 paid?

20 MS. MARILYN MCLAREN: We do not expect to  
21 settle those on any other basis, other than limited  
22 inflationary increases.

23 MS. CANDACE EVERARD: And does the  
24 Corporation have a sense of how the rates that it pays,  
25 with respect to any of these groups compares with that

1 paid by other insurers?

2 MS. MARILYN MCLAREN: Other insurers in  
3 Manitoba? We have a good handle on WCB. Probably not  
4 some of the others anywhere near to the same extent. But  
5 -- but we do understand, and if we pay something  
6 different than WCB, we -- we'd always understand why, and  
7 make it a point of -- of using that as a real benchmark.

8 MS. CANDACE EVERARD: Now, I believe it's  
9 been on the record in past GRAs, that the Corporation  
10 also has a contract with Manitoba Health for the  
11 provision of services.

12 Is that right?

13 MS. MARILYN MCLAREN: It's not really a  
14 contract. It was -- it was decided back with the  
15 implementation of PIPP that -- because up until that  
16 point the Health Care System had a right of recovery  
17 against our insureds who caused accidents, for health  
18 care costs, that it was important for the government to  
19 make sure that PIPP somehow didn't reduce the recovery  
20 available to Manitoba Health.

21 So with the move to PIPP, the Corporation  
22 and Manitoba Health found a way to basically replace that  
23 -- replace the concept of recovery. So it was really a -  
24 - a payment based on, you know, inflationary increases  
25 through time. But it was -- the intention was to make

1 sure that they did not lose revenue because MPI moved to  
2 PIPP.

3 MS. CANDACE EVERARD: So that arrangement  
4 continues in place today on --

5 MS. MARILYN MCLAREN: Yes.

6 MS. CANDACE EVERARD: -- the same basis  
7 that you've --

8 MS. MARILYN MCLAREN: Yes.

9 MS. CANDACE EVERARD: -- described?

10 MS. MARILYN MCLAREN: Yeah.

11 MS. CANDACE EVERARD: And does the  
12 Corporation anticipate any changes to that arrangement in  
13 the foreseeable future?

14 MS. MARILYN MCLAREN: No, but it -- it  
15 did change within the last year, just sort of the basis  
16 of the calculation. This -- every insurer that -- that  
17 does automobile injury -- automobile insurance in the  
18 country, pays the government something for health care  
19 costs. And every once in a while each of the  
20 jurisdictions sort of res -- resets the bar, so to speak.

21

22 (BRIEF PAUSE)

23

24 MS. MARILYN MCLAREN: I'm just looking  
25 for the reference, but it's in the materials somewhere.

1 But it was really just sort of resetting the bar,  
2 bringing it up to current, and bringing it -- I think  
3 it's reasonably in line with what happens elsewhere in  
4 the country.

5

6

(BRIEF PAUSE)

7

8

MS. MARILYN MCLAREN: CAC-2-26.

9

MS. CANDACE EVERARD: Thank you for that.  
10 If we move along in SM.2, we will come on the next page,  
11 page 6, or sorry, rather page 7, to SM.2.4.C. This is  
12 the section wherein the Corporation's provided  
13 information on labour and material costs, and states that  
14 it's been proactive in negotiating fee structure  
15 arrangements.

16

17

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It states in the second paragraph it's currently negotiating with the Manitoba Motor Dealer's Association and Automotive Trades Association on a new fee arrangement which covers labour, paint, and material, and glass in norther and southern Manitoba based on recommendations contained in the Collision Repair Industry Study, jointly commissioned by the Corporation and the trade.

24

That's right?

25

MS. MARILYN MCLAREN: Yes, that was right

1 at time of writing.

2 MS. CANDACE EVERARD: And I sense a  
3 change.

4 MS. MARILYN MCLAREN: We have a deal.

5 MS. CANDACE EVERARD: Excellent. And  
6 when does that take effect and for how long?

7 MS. MARILYN MCLAREN: It's a four (4)  
8 year agreement, which is historic in itself. We've never  
9 had that long of an agreement. And it did go back to the  
10 1st of January of this year, so it will run through all  
11 of 2010, '11, '12 and '13.

12 MS. CANDACE EVERARD: And were there  
13 increases worked into that agreement?

14 MS. MARILYN MCLAREN: Yes. The first  
15 year was, I think some -- about 6 or 6 1/2 percent  
16 increase this year, which really just brought the labour  
17 rate to what was recommended in the Collision Repair  
18 Industry Study. And after that it is CPI with a little  
19 bit more than CPI, largely because the cost of living  
20 calculation was really split between the average  
21 industrial wage and the actual consumer price index,  
22 because a large part of the shop's costs are labour, and  
23 so it was split, and that drove it up a little bit.

24 And other than that, it -- it really is  
25 just intended to -- it -- it is an area where the -- the



1 cost are increasing faster than inflation. I think it's  
2 something about -- it's 2 or 2 1/2 percent per year for  
3 the next few years. Or if inflation was to outstrip  
4 that, we would pay the higher amount, but it is still  
5 relatively marginal increases after the first year.

6

7 (BRIEF PAUSE)

8

9 MS. CANDACE EVERARD: Is there a  
10 particular reason that the agreement was retroactive to  
11 January 1? Was that when a previous agreement expired,  
12 or...?

13 MS. MARILYN MCLAREN: That is when the  
14 last -- I'm trying to think. I mean, the last formal  
15 agreement was older than that, and we had a couple of  
16 interim increases that we provided while the negotiations  
17 were going on. And I think it was some time in '09 that  
18 they had had their last increase.

19 So it was really the -- the four (4) year  
20 window that we were -- we were trying very hard to get a  
21 four (4) or a five (5) year agreement. They were less  
22 interested in doing that because it was longer than --  
23 than we had done before, and it was really -- always the  
24 negotiations which started the collision in -- repair  
25 industry study contemplated starting on the first of

1 January. It just took that long to get the deal put to  
2 bed.

3 MS. CANDACE EVERARD: Okay. Does the  
4 Corporation have a sense of how the rates that it pays,  
5 and will be paying under that agreement, compares with  
6 other insurers?

7 MS. MARILYN MCLAREN: It's a lot lower  
8 than in Saskatchewan, and generally it -- there are lower  
9 rates sometimes in other places, but for the most part  
10 our -- our rates do tend to be lower.

11 I think part of the advantage for -- for  
12 shops doing business here in Manitoba is that they have  
13 as much business as they can handle, so there's very  
14 little downtime in the shops. And sometimes when you're  
15 calculating the costs of a business like this to -- you  
16 know, to -- you have to consider adding to -- adding a  
17 component of your base rate because of downtime, and  
18 there's very little down time in the shops here.

19 But in compare -- the ones we pay most  
20 attention to are Saskatchewan and British Columbia, and  
21 our rates are significant lower than most of them -- than  
22 both of them. The cost of living, cost of doing  
23 business, is significantly lower here in Manitoba as part  
24 of a Manitoba advantage.

25 And I think that that's something that we

1 were really very glad to be able to rely on the study,  
2 because it really -- that was the basis of the comparison  
3 that they did, was primarily on the other two (2) public  
4 sector jurisdictions. So I think we're -- we're not at  
5 all uncomfortable with the way this worked out, and I  
6 think it really gives us a basis for some significant  
7 work that we're going to have to do with the trade going  
8 forward.

9                   You know, I think there's -- as we talked  
10 a little bit about some number of days ago, the  
11 construction and repair of vehicles is changing  
12 significantly, and we really have to have a very strong  
13 working relationship with the trade to make sure that we  
14 can continue to assure ourselves that we're paying for  
15 really high quality safe repairs.

16                   MS. CANDACE EVERARD:     And does the  
17 agreement with the MMDA and ATA cover the whole of the  
18 field on repairs, or are there any other agreements with  
19 other organizations that the Corporation has?

20                   MS. MARILYN MCLAREN:     I think we have a  
21 separate agreement with many of those same shops, but  
22 some other ones, for glass -- for glass repair, but that  
23 -- that pretty much covers it.

24                   MS. CANDACE EVERARD:     Thank you. Okay.  
25 We'll go back to SM.5 for a moment. There are just a

1 couple of recommendations that are outstanding, or that  
2 haven't been addressed yet on the record in this  
3 proceeding that came in the last order. One (1) of the -  
4 - there are two (2). One (1) of the ones we haven't yet  
5 talked about is SM.5.11.7, Claim Buybacks. This is at  
6 page 17 of SM.5.

7 This was a recommendation that the Board  
8 made last year that the Corporation:

9 "Not permit further buyback of accident  
10 costs with respect to private passenger  
11 vehicles from the date of  
12 implementation of DSR, except for  
13 situations where there's an accident  
14 for which no injuries or fatality  
15 occurred, and for which the total  
16 claims cost did not exceed a thousand  
17 dollars. With respect to commercial  
18 fleets, no buyback should be permitted  
19 excepting in cases that involve neither  
20 an injury or fatality."

21 And the Corporation has stated it will not  
22 be making any changes to the buyback program.

23 I've got that correct?

24 MS. MARILYN MCLAREN: Yes. We understand  
25 the Board's interest in this area. It's something that

1 we took a quick look at over the last period of time  
2 since the order was published, and -- and then we'll do  
3 in the future, but at this time -- we're not moving  
4 forward on this at this point, yeah.

5 MS. CANDACE EVERARD: And can you give me  
6 a brief explanation or the Corporation's rationale for  
7 taking that position at this point?

8 MS. MARILYN MCLAREN: It's been a long-  
9 standing part of how the Corporation does business. No  
10 insurer operates within a framework of insisting that its  
11 client's file claims. So if someone starts a claim  
12 process and then chooses to back out of it, at this  
13 point, we continue to think that that's a -- a reasonable  
14 process for customers to have -- to have as an option.

15 MS. CANDACE EVERARD: Okay. The other  
16 recommendation that we haven't yet spoken about is  
17 SM.5.11.14, which relates to quarterly financial  
18 statements. And we'll just touch on this very briefly.  
19 This was a recommendation that the Board made that:

20 "A -- a note be included in the future  
21 quarterly financial statements as to  
22 the possibility of an actuarially  
23 driven adjustment to unpaid claims  
24 liabilities as of fiscal year end."

25 And the Corporation has provided that:

1                   "The following note had been added to  
2                   the fourth quarter and would be  
3                   included going forward."

4                   And it's a descriptive note on that point.  
5                   Is that fair to say?

6                   MR. DON PALMER:    Yes, that's correct.  
7                   Now wit -- this is very similar to the note that is  
8                   included in the annual report.  And in the -- all the  
9                   quarterly reports it identifies that the note -- the  
10                  notes in the annual report still apply.

11                  So technically this didn't -- didn't add  
12                  much, but just for disclosure purposes, and because the  
13                  Board was interested in -- in seeing it in the quarterly  
14                  statements, we -- we made that addition.

15                  MS. CANDACE EVERARD:   Thank you.  I'm  
16                  going to go then to AI.19, which is the filing that the  
17                  Corporation provided, dealing with asset and liability  
18                  allocation.

19

20   (BRIEF PAUSE)

21

22                  MS. CANDACE EVERARD:    Now we obviously  
23                  had a lot of evidence on this from Mr. Olfert when he was  
24                  here last week, and rest assured, I'll just be referring  
25                  the panel to a few pieces of the -- of the Corporation's

1 part, as opposed to the Deloitte filing.

2 So I'd ask you to go to page 2 of AI.19.  
3 This is where the Corporation has discussed the proposed  
4 differences to the allocation methodology and then in the  
5 first regular paragraph, or non-bulleted paragraph on  
6 page 2, the Corporation states that:

7 "Proposed changes in the balance sheet  
8 allocations will produce an increase in  
9 the investment portfolio allocation to  
10 Basic, which would revise the  
11 investment income allocation, and the  
12 change in investment income allocation  
13 would be 1.04 percent, which would  
14 result in a \$1 million increase to  
15 Basic in investment income for '09/10."

16 Is that right?

17 MR. DON PALMER: That's correct.

18 MS. CANDACE EVERARD: And the Corporation  
19 continues to say that:

20 "The proposed change in the allocation  
21 of customer time payments, accounts  
22 receivable, would also impact the  
23 allocation of revenue related to time  
24 payments, which would be a reduction of  
25 1.8 million, based on the '09/10

1 results in Basic other revenue."

2 Yes?

3 MR. DON PALMER: Yes, that's correct.

4 MS. CANDACE EVERARD: So in other words,  
5 when we offset the one (1) against the other, the net  
6 impact of the proposed methodology, based on '09/'10 is a  
7 reduction of about eight hundred thousand dollars  
8 (\$800,000) in basic net income?

9 MR. DON PALMER: Yes, that's correct.

10 MS. CANDACE EVERARD: Now at page 4 of  
11 AI.19, the Corporation has provided a balance sheet pro  
12 forma, I guess, that incorporates the effective proposed  
13 changes, and there are a series of notes, 1 through 5,  
14 that the Corporation has provided.

15 If we start with -- under the heading of,  
16 "Assets", third line item which is the accounts  
17 receivable, we see a decrease, and this -- this reflects  
18 the difference between the actual figures and what they  
19 would have been under the new methodology.

20 Is that right?

21 MR. DON PALMER: That's correct.

22 MS. CANDACE EVERARD: We see a decrease  
23 in accounts receivable of about 31 million?

24 MR. DON PALMER: Yes, that's correct.

25 MS. CANDACE EVERARD: And we see a



1 decrease in property and equipment of about 15.2 million?

2 MR. DON PALMER: Yes, that's correct.

3 MS. CANDACE EVERARD: And under  
4 liabilities we see decreases under liabilities due to  
5 other insurance companies, as well as accounts payable  
6 and accrued liabilities, of some 1.1 and 7.5 million,  
7 respectively?

8 MR. DON PALMER: Yes.

9 MS. CANDACE EVERARD: And then under,  
10 "Provision for Employee Future Benefits," we have a  
11 decrease of about 13 million, and that relates to note 4?

12 MR. DON PALMER: Yes, that's correct.

13 MS. CANDACE EVERARD: And the -- the  
14 increase reflected on the balance sheet was the very top  
15 entry under, "Cash and Investments," of some 23 million.

16 Is that right?

17 MR. DON PALMER: And that's basically an  
18 offset to some of the other decreases. A -- a balance  
19 sheet has to balance, so from -- from that standpoint  
20 there's a decrease in the non-investable assets, which  
21 means there has to be an increase -- increase in the  
22 investable assets, and that's what causes the increase in  
23 investment income.

24 MS. CANDACE EVERARD: And at the end of  
25 the day, the Corporation seeks to adopt the

1 recommendations of Deloitte with respect to asset and  
2 liability allocation?

3 MR. DON PALMER: Yes, we do.

4 MS. CANDACE EVERARD: Okay. I have a few  
5 follow-up questions on investment issues, just flowing  
6 from one (1) of the undertakings, and just a couple of  
7 general follow-up questions.

8 Can you tell us about -- we -- we spoke,  
9 in earlier cross-examination about the anticipated  
10 returns that the Corporation would have under its real  
11 estate and infrastructure investments. We talked about  
12 the benchmarks, and the dollar amounts, et cetera. Can  
13 you tell us about the sources of those expected returns.

14 MR. DON PALMER: There is an investment  
15 income ind -- index that has an acronym that's about ten  
16 (10) letters long, and I don't recall exactly what it is  
17 at -- right now.

18 MS. CANDACE EVERARD: I don't want to  
19 know.

20 MR. DON PALMER: But -- so there is an  
21 index. We are also looking at that in some of the --  
22 what the historical net income has -- has been based on  
23 that ind -- index, and its about CPI plus four (4). I  
24 think that was the particular benchmark that we used in  
25 the investment policy statement.

1 MS. CANDACE EVERARD: Okay. Again, just  
2 with respect to real estate and infrastructure  
3 investments, when it comes to -- and -- and we talked  
4 about what the Corporation's plans are, and the increases  
5 in particularly the real estate area.

6 When it comes though to the specific  
7 investments that the Corporation ultimately invest in,  
8 are those options that have been sought out and selected  
9 more by the Corporation, or more by the Department of  
10 Finance?

11 MR. DON PALMER: All the investments are  
12 -- are based in consult -- or with the Department of  
13 Finance, so there's two (2) very -- two (2) different  
14 categories, if I -- if I may, on that. The biggest  
15 commitment that we've made so far out of the \$220 million  
16 total allowed under the investment policy statement for  
17 real estate, we've got about \$135 million in a investment  
18 pool.

19 So that -- through the ICWG, we looked at  
20 various pools, did -- did a market search on a couple of  
21 the investment pools, and the investment committee  
22 working group made the recommendation that a certain pool  
23 be selected, and so the Department of Finance entered  
24 into a contract with that particular investment manager.

25 So -- so from that standpoint it doesn't

1 work a lot differently than any other selecting another  
2 investment manager, for instance. On -- so that's about  
3 \$135 million. We also have the Cityplace investment,  
4 which now includes the parking lots, under IFRS, will  
5 include also the non-occupied -- non-MPI occupied real  
6 estate will be -- have to be allocated as an investment  
7 income.

8                   That was a little different. We had the  
9 opportunity to purchase Cityplace. There was the parking  
10 lots that are attached to it; we had the discussion with  
11 the Department of Finance if -- if those would be and  
12 could be allowable investments for the investment  
13 portfolio, so that's how that particular investment was -  
14 - came. It was more as a result of the -- us purchasing  
15 Cityplace because of the property plant and equipment  
16 than looking for an investment itself. So -- so those  
17 are the two (2) major points.

18                   We also have at this stage about \$75  
19 million of unallocated in the 10 percent commitment that  
20 we have. So in terms of what we'll do with that, it's  
21 both the Department of Finance and ourselves that would  
22 be not actively exploring possibilities, but -- but could  
23 be if some things come along, maybe some joint ventures  
24 with some other investment funds, et cetera, that may  
25 come up. And then we will pass that through the

1 Investment Committee Working Group. And -- and then,  
2 ultimately, the Department of Finance will decide if --  
3 if that's a allowable investment for us or not.

4 MS. CANDACE EVERARD: So it sounds like,  
5 certainly with respect to Cityplace and the other  
6 prospect that you just mentioned, that it's the sourcing  
7 part or the idea of a particular investment as -- came  
8 from the Corporation in those cases.

9 MR. DON PALMER: For Cityplace, yes. Not  
10 for the pooled fund.

11 MS. CANDACE EVERARD: Right, which was  
12 the first one that you described. Okay. And so -- so  
13 would it be fair to say that on a case-by-case or  
14 investment-by-investment bases it -- it could come from  
15 either side, or would you say that the Cityplace being  
16 suggested by MPI was more of an unusual development?

17 MR. DON PALMER: I would say it's more  
18 unusual. I can give you another example of something  
19 that might have happened, and that was our property at  
20 1075 Portage that is being decommissioned for -- as  
21 office space. We had it up for sale. If we were unable  
22 to get a reasonable price for that, then we may have done  
23 some development ourselves on that property.

24 But, as it turned out, it sold. It sold  
25 for basically the -- the assessed market price. So, from

1 that standpoint, it's more of a it could have happened,  
2 it didn't, but that's another example of some of the  
3 things that could happen.

4 MS. CANDACE EVERARD: With respect to the  
5 sale of 1075 Portage can you tell us a little bit about  
6 the accounting for the sale proceeds, how they're being  
7 treated for accounting purposes.

8 MR. OTTMAR KRAMER: What specifically do  
9 you want to know?

10

11 (BRIEF PAUSE)

12

13 MS. CANDACE EVERARD: Firstly, is it  
14 being recorded as a gain, and, secondly, does it impact  
15 the balance sheet or operating statement of Basic?

16 MR. OTTMAR KRAMER: It will be a gain  
17 because our -- our cost base on that property is -- is  
18 significantly lower than what we're selling it for, and  
19 that gain will be recorded on the income statement.  
20 However, it will not impact Basic because the -- DVL  
21 occupied that property, and, henceforth, the allocation  
22 of that gain will go to DVL -- or DVA.

23 MS. CANDACE EVERARD: Thank you. Mr.  
24 Palmer, a moment ago we were speaking about the  
25 Investment Committee Working Group, or ICWG. And I know

1 we had evidence on this before that it's comprised of  
2 nine (9) individuals; I believe, four (4) or five (5) are  
3 from the Corporation and four (4) or five (5) were from  
4 the Department of Finance.

5 Did I have that remembered correctly?

6 MR. DON PALMER: Yes, that's correct.

7 MS. CANDACE EVERARD: And so there's no  
8 one on the committee that's an outside investment  
9 professional, aside from the people from the Department  
10 of Finance, and people from the Corporation?

11 MR. DON PALMER: There -- there's no  
12 independent third parties. We -- from an overall  
13 perspective, of course, we do have investment managers  
14 that are independent on the various equity pools.

15 MS. CANDACE EVERARD: Thank you. Now the  
16 Corporation has filed, as Exhibit MPI-21, on an answer to  
17 Undertaking 5, which was to provide the minutes of the  
18 meeting of the Investment Committee Working Group. And  
19 the Corporation has done that from September of '09  
20 through to August of this year, 2010.

21 The first question that I have with  
22 respect to this exhibit is, I note, and this was said  
23 when it was put into evidence, that the documents are  
24 redacted. Can you just explain the reason for the  
25 redaction?

1                   MR. DON PALMER:    Sure.  If I recall, when  
2 we took this undertaking, we did take it under  
3 advisement.  This is a joint committee of ourselves and  
4 the Department of Finance, so we, of course, had to  
5 consult with them as well.

6                   There's basically three (3) categories  
7 that we redacted.  One (1), it has been our policy not to  
8 disclose the names of the investment managers, so they  
9 are sprinkled through the documents, various rates of  
10 return, when they were going to make presentations to the  
11 Investment Committee, or the Investment Committee Working  
12 Group, that kind of thing.  So any reference to specific  
13 managers has been redacted.

14                   The second category is regarding  
15 discussions with government.  We have always, not only in  
16 this case, but all the way through these proceedings,  
17 those discussions with government are confidential, so  
18 those have been redacted.

19                   The third category was referring to  
20 submissions to our Board of Dir -- Directors, or the  
21 Investment Committee.  Again, the -- the submissions to  
22 the -- to the Board, or -- or committees of the Board are  
23 -- are confidential, and so we don't disclose them on  
24 that basis.

25                   There are references to -- to what was, or



1 would be in upcoming submissions from the ICWG to the  
2 Investment Committee, and those were also redacted.

3 MS. CANDACE EVERARD: And just before we  
4 continue on with this document, who sits on the  
5 Investment Committee, as opposed to the Investment  
6 Committee Working Group?

7 MR. DON PALMER: The Investment Committee  
8 is a committee of the Board of Directors.

9 MS. CANDACE EVERARD: And how many  
10 individuals sit on that committee?

11 MR. DON PALMER: It's four (4) or five  
12 (5).

13 MS. CANDACE EVERARD: Of -- of --

14 MR. DON PALMER: Or six (6) maybe.

15 MS. CANDACE EVERARD: -- director -- from  
16 -- and they're all directors of the Board?

17 MR. DON PALMER: Yes, they are.

18 MS. CANDACE EVERARD: Okay. Now, I  
19 mentioned a moment ago that we had in evidence the  
20 membership of the working group, and we now have the --  
21 the -- I'll look at the minutes from August the 17th of  
22 2010. Obviously, we recognize some of the names on the  
23 list. We know Mr. Bunston is with MPI, and then  
24 obviously Ms. McLaren, Mr. Kramer, Mr. Palmer are MPI  
25 representatives. Can you just tell us through the

1 balance of the names, which ones are MPI people and which  
2 ones are Department of Finance people?

3 MR. DON PALMER: Sure. Gary Gibson is  
4 Department of Finance. He's Assistant Deputy Minister.  
5 Lynne Peloq -- Peloquin is with the Department of  
6 Finance. Wes Sprenger is an employee of the Corporation.  
7 He works in our investment department. Diane Hopkins is  
8 with the Corporation. She's manager of financial  
9 services. Gary Steski is with the Department of Finance,  
10 and Scott Wiebe is with the Department of Finance.

11 MS. CANDACE EVERARD: Thank you. Now, in  
12 speaking about the investment decisions that are  
13 ultimately made with respect to the Corporation, can you  
14 give us a sense, and -- and I know that we've had  
15 evidence about how those decisions are made, and that  
16 they're made jointly, and ultimately the Corporation has  
17 set -- stated that it's the Department of Finance that  
18 has the final say. But can you tell us about, in that  
19 process of deciding on a particular investment, whose  
20 needs are put first? And what I mean by that is, is it  
21 the needs of the Department of Finance, the needs of MUSH  
22 funds, for example, or the needs of the Corporation's  
23 policy holders?

24 MS. MARILYN MCLAREN: Without exception,  
25 the -- the needs of the fund, of the insurance fund, the



1 us about how the -- the Manitoba investments, namely the  
2 MUSH, are priced?

3

4

(BRIEF PAUSE)

5

6 MR. DON PALMER: They are priced, and --  
7 and I -- maybe you can help me. What do you mean by  
8 "priced"?

9 MS. CANDACE EVERARD: Things like the  
10 coupon rate.

11 MR. DON PALMER: They would be  
12 essentially standard-issue bonds that would go at a  
13 standard market bond issuing rate.

14 THE CHAIRPERSON: Is there a specific  
15 spread from provincials, or Feds?

16

17

(BRIEF PAUSE)

18

19 MR. DON PALMER: They've historically  
20 been between a hundred and a hundred and fifty (150)  
21 basis points above Ten Year Canada's.

22 DR. LEN EVANS: I wonder if I could ask a  
23 question. If there is some urgent need, or demand, by a  
24 municipality or two (2) for funding, does the Corporation  
25 respond positively, because this seems to me, as I

1 recall, one (1) of the advantages, and maybe one (1) of  
2 the requirements, in setting up MPI as a public  
3 corporation, that we could use funds to help our  
4 municipalities, local hospitals, or whatever.

5 MR. DON PALMER: We -- we do have an  
6 annual allocation of -- that goes through the investment  
7 committee of the Board of Directors for an app --  
8 essentially a budget of MUSH purchases each year.

9 That number has been around \$60 million  
10 per year, so not -- not a blank cheque for -- for  
11 purchasing all -- all available funds.

12 It's -- it's about \$60 million a year that  
13 we've seen over the last four (4) or five (5) years.

14 DR. LEN EVANS: So it's fairly steady.  
15 It's a fairly steady amount that's required.

16 MR. DON PALMER: It's -- it's been steady  
17 over the last four (4) or five (5) years. That -- that's  
18 as far as my memory of -- of these particular assets go.

19 DR. LEN EVANS: But there's no --  
20 assuming it's -- you know, everything is sound and it's a  
21 worthwhile investment, there's no -- there -- it wouldn't  
22 be rejected. I mean, if you're talking to a municipal  
23 government that has a legitimate need for 'X' millions of  
24 dollars for whatever municipal structure, they come to  
25 you and they would normally be accepted -- or you'd

1 normally assist them, assuming, you know, all the figures  
2 looked correct. I mean, you wouldn't turn them down  
3 because, hey, we want to use that money for the purchase  
4 of bonds elsewhere. We might get a better return.

5 MS. MARILYN MCLAREN: No, it's actually  
6 the contrary. But I -- I want to be clear that the  
7 Corporation doesn't -- doesn't have the authority and  
8 does not approve individual decisions to take on these  
9 investments.

10 So it -- it funnels through to the  
11 Department. I -- I expect the government has some sort  
12 of vetting and approval process itself, but we -- we do  
13 not make decisions about approving or rejecting  
14 individual municipal bond requests, not at all.

15 But one (1) of the reasons that over the  
16 last many years that we have invested in both provincial  
17 bonds but -- but outside of Manitoba in a number of ways  
18 is because there weren't enou -- we had more money to  
19 invest than there were municipal and -- and hospital and  
20 school projects to fund.

21 MR. DON PALMER: Just, if I may add to  
22 that. The Department of Finance also is our bo -- our  
23 bond manager. We don't have another bond manager. So  
24 just as we not instruct one (1) of our equity managers to  
25 buy specific stocks, we wouldn't instruct our bond

1 manager to buy specific bonds.

2 DR. LEN EVANS: Okay, thanks.

3 THE CHAIRPERSON: Do you buy a specific  
4 percentage of new provincial bond issues?

5 MR. DON PALMER: No.

6 THE CHAIRPERSON: I think, if you don't  
7 mind, we've been at it for about two (2) hours, I'm sure  
8 you could probably use a glass of water too, so we'll  
9 just take a short break.

10 MS. CANDACE EVERARD: Okay.

11

12 --- Upon recessing at 2:20 p.m.

13 --- Upon resuming at 2:45 p.m.

14

15 THE CHAIRPERSON: Okay, Ms. Everard.

16 MS. KATHY KALINOWSKY: Good afternoon,  
17 Mr. Chairman. I have a couple of different things. I do  
18 have the much anticipated deer map that Ms. McLaren  
19 referred to earlier on, so that could be filed. I'm not  
20 quite sure what the number would be for that,  
21 unfortunately.

22 MS. CANDACE EVERARD: It'll be twenty-  
23 three (23). MPI Exhibit 23

24 THE CHAIRPERSON: Okay.

25

1 --- EXHIBIT NO: MPI-23: Deer map

2

3 MS. KATHY KALINOWSKY: Sounds about  
4 right. And I also know that Mr. -- Mr. Palmer can answer  
5 one (1) of the undertakings, number 13, orally, so he'll  
6 do that now.

7 THE CHAIRPERSON: Very good. Mr.  
8 Palmer...?

9 MR. DON PALMER: Ms. Ever and I --  
10 Everard and I were having a discussion on reinsurance  
11 premiums, and -- and reinsurance claims. And there was a  
12 -- a question about a -- a schedule at 2-42. I don't  
13 know if it's a PUB question. It's not in the transcript,  
14 but I'll assume it's PUB 2-42, that had reinsurance  
15 premiums and claims. And I said, and I'll quote. This  
16 is lines 8 to 10 of the transcript at page 835:

17 "Yes, and it has just come to my  
18 attention that these recoveries and  
19 premium written are corporate, not just  
20 Basic."

21 I was, in fact, misinformed. The schedule  
22 that was provided was exclusively Basic. So that  
23 Undertaking essentially goes away.

24 THE CHAIRPERSON: Thank you.

25



1 CONTINUED BY MS. CANDACE EVERARD:

2 MS. CANDACE EVERARD: Thank you for that,  
3 Mr. Palmer.

4 MS. NAOMI LOEWITH: If I could, Ms.  
5 Everard, while we're at it, quite a while ago we had some  
6 discussion about the staffing for the WATSS program, and  
7 I can tell you that there is one (1) area director, four  
8 (4) probation officers, four (4) auto theft support  
9 workers, which are known by the acronym S-U-P, SUP  
10 workers. You don't -- I didn't -- yeah, I agree. And  
11 five (5) intensive supervision and support workers which  
12 are ISSP's, which makes a whole lot more sense than the  
13 SUP does, but those are the fourteen (14) positions.

14 MS. CANDACE EVERARD: Perfect. Thank  
15 you.

16 THE CHAIRPERSON: Mr. -- Mr. Palmer, just  
17 a quick question with -- or, Ms. McLaren, with this deer  
18 mapping. And I -- actually I -- I -- I recall it as --  
19 when it was a news release, but to what degree does the  
20 accident investigation seek to determine the speed of the  
21 vehicle that was involved?

22 MS. MARILYN MCLAREN: Well to -- to the  
23 extent our standard process is just to say, Were you  
24 exceeding the speed limit, and almost everyone says, No.  
25 So in terms of --

1                   THE CHAIRPERSON:    You can't -- you can't  
2 tell from the -- you can't tell from the -- the damage  
3 then?

4                   MS. MARILYN MCLAREN:    No.  At this point  
5 we -- we do not spend the -- the -- the -- the funds or  
6 the resources to really investigate these on an  
7 individual basis.  They're clearly a covered claim.  The  
8 coverage is there, you know, so we proceed on that basis.  
9 To -- to really expend the resources, more from a  
10 prevention aspect, it's certainly something that -- bears  
11 some consideration, but it would have to -- I think the  
12 fair way to do that would be to take that out of the  
13 claim's investigation process and -- and deal with it  
14 more from a road safety and a preventative aspect.

15                   But I think clearly there's a sense that,  
16 you know, look at the City of Winnipeg, look at where --  
17 where a number of the high collision areas are.  They are  
18 in -- in roads that have often more than the 60 kilometre  
19 per hour speed limit to start with.  And -- and we know  
20 that people tend to drive over the posted limit.

21                   So I think it's fair to say that if people  
22 significantly slowed down when -- when it was dusk in  
23 October and November, our -- our claim's crashes -- or  
24 our wildlife claims would probably be cut in half just by  
25 that one (1) thing.

1                   THE CHAIRPERSON:    I think I could second  
2 that from personal experience on the Highway 3 from  
3 Carman to Morden. I remember one (1) time just around  
4 dusk, we were -- we were headed in that direction. And  
5 this car -- we were going at a hundred, and this car  
6 passed us at least one hundred and thirty (130), and it  
7 wasn't 2 kilometres later the car was found in the -- in  
8 the ditch, basically destroyed after hitting a deer.

9                   MS. MARILYN MCLAREN:    It's -- it's --  
10 it's just a common part of driving at this time of year  
11 in this province. It's -- it's everywhere. And on -- on  
12 the way out to the lake on the Thanksgiving weekend my  
13 son spotted eight (8) deer standing on the side of the  
14 road. They stayed on the side of the road and he didn't  
15 hit them, but it -- it's something that we're really  
16 going to have to figure out how we change behaviour,  
17 because I -- there -- there's simply no possible way we  
18 could build fences and overpasses to solve this problem.

19                   THE CHAIRPERSON:    Thank you.

20                   DR. LEN EVANS:        Just -- while we're on  
21 our anecdotes, Grand Marais, which is beside Grand Beach,  
22 I was walking and it was down on Main Street, and the  
23 traffic wouldn't be too fast, but I saw eight (8) deer  
24 myself within a matter of five (5) or six (6) minutes.  
25 It's amazing how many there are. Thanks.

1 (BRIEF PAUSE)

2

3 CONTINUED BY MS. CANDACE EVERARD:

4 MS. CANDACE EVERARD: Thank you, Mr.  
5 Chairman. I'm going to continue with Exhibit 21 in a  
6 moment. I just had a few more questions about that. But  
7 just before we go back to that, I just want to follow up  
8 on a -- a brief discussion, Ms. McLaren, that you and I  
9 had about the arrangement with Manitoba Health that you  
10 described.

11 I guess the first question is there was a  
12 reference given, Mr. Palmer, with respect to, I believe  
13 it was a CAC/MSOS IR on that issue, and I don't -- we're  
14 not sure that that reference was the right one (1). Can  
15 you -- can you double check that, or can someone double  
16 check that?

17 MR. DON PALMER: CAC/MSOS-2-26?

18

19 (BRIEF PAUSE)

20

21 MS. CANDACE EVERARD: Okay. So it would  
22 be 2-26(c) of CAC/MSOS, where the -- a copy of the  
23 Agreement was requested? That would be the reference?

24 MR. DON PALMER: Yes, that would be it.

25 MS. CANDACE EVERARD: Okay.

1 THE CHAIRPERSON: I found it.

2 MS. CANDACE EVERARD: Okay. Perfect.

3 THE CHAIRPERSON: Personally I heard the  
4 number wrong. I thought you said, 2-66.

5

6 CONTINUED BY MS. CANDACE EVERARD:

7 MS. CANDACE EVERARD: Thank you. That  
8 was what we -- we were wanting to clarify, so we  
9 appreciate it. Now with respect to that arrangement, Ms.  
10 McLaren, I believe you had said that the compensation  
11 formula has been reset. Can you just give us a little  
12 bit further detail on how it's been reset, and what the  
13 financial implications are of that?

14 MS. MARILYN MCLAREN: Sure. If you look  
15 at page 4 of that CAC-2-26, it was nineteen dollars  
16 fifty-nine cents (\$19.59) per private passenger vehicle.  
17 It's now twenty-eight dollars and fifty-three cents  
18 (\$28.53).

19 MS. CANDACE EVERARD: Did you say page 4?

20 MS. MARILYN MCLAREN: Of 2-26.

21 THE CHAIRPERSON: It's the second page of  
22 the exhibit.

23 MS. CANDACE EVERARD: Oh, I'm sorry.

24 MS. MARILYN MCLAREN: I'm sorry, the  
25 second --

1 MS. CANDACE EVERARD: Oh, okay.

2 MS. MARILYN MCLAREN: -- the second page  
3 of the exhibit.

4 MS. CANDACE EVERARD: I just had, yeah, a  
5 different number on mine.

6 MS. MARILYN MCLAREN: Yeah.

7 MS. CANDACE EVERARD: Okay. Yes, thank  
8 you.

9

10 CONTINUED BY MS. CANDACE EVERARD:

11 MS. CANDACE EVERARD: Okay. So you're  
12 referring to Attachment B?

13 MS. MARILYN MCLAREN: Yes, attachment B.  
14 And the different provinces and the different amounts  
15 that they pay are all shown there.

16 THE CHAIRPERSON: Is this basically --  
17 does this suggest it's basically a 50 percent increase?

18 MS. MARILYN MCLAREN: Sorry?

19 THE CHAIRPERSON: Am I reading this  
20 right? Is it a -- a 50 percent increase?

21 MS. MARILYN MCLAREN: That's -- sure,  
22 that's approximate. I -- I think that's probably fair on  
23 an approximate basis.

24

25 (BRIEF PAUSE)

1 CONTINUED BY MS. CANDACE EVERARD:

2 MS. CANDACE EVERARD: Does that increase  
3 derive from a different way of calculating the -- the  
4 amounts, or was it an increase in and of itself?

5 MS. MARILYN MCLAREN: No, it was really  
6 intended as an increase that would -- as I said, if you  
7 look at the scale, you can see that the -- you know, that  
8 there's a -- a range of amounts that -- that organ --  
9 different auto insurers pay to provincial governments for  
10 health cost recovery.

11 Our understanding is that the -- towards  
12 the bottom of the scale you can see some of the higher  
13 amounts, and those are newer charges that have been  
14 established. And this is basically Manitoba catching up  
15 to be part of the more recently re-set fees. That's  
16 really about all there is to it.

17 MS. CANDACE EVERARD: Thank you. We'll  
18 go back then to Exhibit 21, which is the answer to  
19 Undertaking 5 that we were looking at prior to the break.  
20 And, Mr. Palmer, you explained why the -- the document  
21 was redacted, and you explained that there were three (3)  
22 reasons for that. One (1) of the reasons was the names  
23 of the investment managers. Just following up on that,  
24 can you explain why those names are redacted, because  
25 don't -- haven't we had those names on the public record

1 in the past?

2 MR. DON PALMER: I don't believe they  
3 have ever been on the public record. There is certainly  
4 commercial confidentiality involved in that.

5 MS. CANDACE EVERARD: So is it the case  
6 that under the terms on which the investment managers  
7 work for the Corporation there's a clause to that effect,  
8 or...?

9 MS. MARILYN MCLAREN: We can check that.  
10 The contracts are with the province. But we've had  
11 conversations here probably not for three (3) years or  
12 so, but the -- the general belief in this field is that  
13 companies do not readily disclose who their investment  
14 managers are. Conversations back and forth with --  
15 through cross-examination and comments even of other  
16 Intervenors, there was -- it was really, has been up  
17 until this point anyway, been accepted.

18 There's been no re -- requests or -- or  
19 pressure to the Corporation to disclose those names. We  
20 really believe it's in the best interests of -- of the  
21 fund to leave that confidential. And we certainly  
22 disclose comparisons amongst managers without their names  
23 shown.

24 MR. DON PALMER: And just in addition to  
25 that, I -- I know we have filed some investment portfolio



1 results and we have changed the names to Manager A,  
2 Manager B, Manager C, and so on.

3 THE CHAIRPERSON: Just returning for a  
4 moment, if you don't mind, to this hospital business.  
5 Was the scale changed after the Application was filed or  
6 before?

7 MS. MARILYN MCLAREN: No. No, this --  
8 the information as it was filed, I think, was what  
9 precipitated the questions from CAC. I think there was -  
10 - we showed them an increase in this particular account.  
11 And they asked a question about what were the significant  
12 changes, and we gave this information as part of that  
13 answer.

14 THE CHAIRPERSON: What does it equate to  
15 in dollars, like in millions per year?

16 MR. DON PALMER: It's about 6 1/2 million  
17 increase.

18 THE CHAIRPERSON: So that's like from 8  
19 to 15 million, or something like that?

20 MR. DON PALMER: If we go -- there's a  
21 chart of expenses on -- in that same 2-26. Just let  
22 me... Claims paid expenses is the name of the chart.  
23 It's Attachment A of 2-26(b).

24 THE CHAIRPERSON: Yes, looking at it.

25 MR. DON PALMER: About two-thirds (2/3)

1 of the way down the chart is a line that says, "MHSC".

2 And if you go across --

3 THE CHAIRPERSON: Oh, I see it.

4 MR. DON PALMER: -- from '09/'10 was  
5 \$14.8 million, and the forecast for '10/'11 was 22.8  
6 million.

7 THE CHAIRPERSON: Is it indexed going  
8 into the future, or is it subject to revaluation at any  
9 time?

10 MR. DON PALMER: There is an indexation.  
11 In the original agreement there are three (3) sources of  
12 -- of indexation. One (1) is a healthcare MHSC index.  
13 They're also increased based on the number of -- of  
14 vehicles in the province, and it's also indexed, or in  
15 the last couple years, de-indexed based on injury  
16 frequency rates.

17 THE CHAIRPERSON: Was this negotiated or  
18 was it basically derived from the Department of Health?

19 MS. MARILYN MCLAREN: It -- it wouldn't  
20 be fair to say it was negotiated.

21 THE CHAIRPERSON: Thank you.

22

23 CONTINUED BY MS. CANDACE EVERARD:

24 MS. CANDACE EVERARD: Thank you. We were  
25 speaking about the -- the reasons for the redactions in

1 Exhibit 21. And we spoke a moment ago about the names of  
2 the investment managers, and I -- I probably just  
3 remembered that incorrectly from past years. The third  
4 reason, Mr. Palmer, that you had identified was for  
5 redactions. Were submissions to the Board of Directors  
6 or to the Investment Committee by the working group?

7 And can you just explain to us the  
8 rationale for the redactions of those references?

9 MR. DON PALMER: Submissions to the  
10 Boards of -- Board of Directors of committees of the  
11 Board of Directors have been kept in confidence by the  
12 Corporation on a number of issues.

13

14 (BRIEF PAUSE)

15

16 MS. MARILYN MCLAREN: As -- as we've seen  
17 from the Corporation's filings, a number of times,  
18 minutes are certainly disclosed, but the submissions  
19 themselves have -- have not ever been.

20 MS. CANDACE EVERARD: Does the  
21 Corporation rely on a particular authority or principle  
22 of law with respect to that issue, other than past  
23 practice, I guess is what I'm getting at?

24 MS. MARILYN MCLAREN: It's -- they are  
25 excluded from disclosure under FIPPA. You know,

1 submissions to a government or a governmental body, or  
2 advice to a Minister, advice to the governmental body,  
3 which would be the Board. You know, the Board is the  
4 Corporation, is -- is excluded under FIPPA for those  
5 reasons.

6 MS. CANDACE EVERARD: On the basis that  
7 it's a Board of a Crown core?

8 MS. MARILYN MCLAREN: Yes.

9 MS. CANDACE EVERARD: That -- that helps  
10 us understand where you're coming from. Okay. One (1)  
11 more question on Exhibit 21. If you go to page 3, and  
12 this is page 3 of the August 17th, 2010 minutes, we see  
13 under the heading of number 8, "Fixed Income Sensitivity  
14 Report."

15 The following is reflected:

16 "Using the fixed income holdings as of  
17 July 31st, 2010, if there was a  
18 parallel shift upwards in the yield  
19 curve by ten (10) and fifty (50) basis  
20 points, and it -- it is projected that  
21 the value of the fixed income portfolio  
22 would decline by approximately 11.9  
23 million and 58 million respectively.  
24 The modified duration of the marketable  
25 bond portfolio on August 6th was seven

1 point eight seven (7.87) years."

2 Can we take it from that, by extrapolating  
3 the potential shifts in the yield curve and the  
4 corresponding effect on the portfolio, that if interest  
5 rates rose by 2 percent, the value of the Corporation's  
6 investment portfolio would be expected to fall by more  
7 than 200 million?

8 MR. DON PALMER: No, it's not a straight  
9 line relationship.

10 MS. CANDACE EVERARD: Can you give us a  
11 sense, if there was a rise in interest rates of about 2  
12 percent of -- of what the effect would be on the  
13 portfolio, if that num -- the number that I gave you  
14 isn't the right one (1), or the right range, anyways?

15

16 (BRIEF PAUSE)

17

18 MR. DON PALMER: We don't really have a -  
19 - a sense of what that number would be. Certainly much  
20 less than \$200 million. As I say, it's not a flat line  
21 relationship, but -- at all. It could be -- and -- and  
22 we generally don't calculate based on those large of  
23 shifts. So we could get it, but it would -- it would --  
24 would take some time to calculate that.

25 MS. CANDACE EVERARD: If --

1                   MR. DON PALMER:    In -- in terms of -- if  
2   it helps the Board, from -- and that's a decrease in  
3   value of only the assets.  Remember our immunization  
4   strategy.  So there would be a -- depending on the  
5   duration, mismatch, but there's -- would be almost an  
6   offsetting decrease in the value of the liabilities.

7                    So in terms of -- of saying if there was a  
8   2 percent jump, and say it was -- and I'll -- and I'll  
9   guess it's about \$100 million, but you'd get about an \$80  
10  million offset on the other side.  So that magnitude of  
11  shift in interest rates doesn't have as significant a  
12  impact on either a -- a operating state or the balance  
13  sheet, because of the immunization strategy.

14                   THE CHAIRPERSON:   If you assume the same  
15  bond duration that your portfolio now has, you could come  
16  up with an estimate, couldn't you?

17                   MR. DON PALMER:    For both assets and  
18  liabilities?

19                   THE CHAIRPERSON:   Well, starting with the  
20  -- the question that Ms. Everard asked at the -- at the  
21  beginning, if the -- if the interest rates say 10-year  
22  Canada bond was -- instead of 2 1/2 percent it was 4 1/2  
23  percent, and presumably the distribution and other types  
24  of bonds was similar, what would be the sort of forecast  
25  impact on the -- on the portfolio value?

1 MR. DON PALMER: It -- it would take some  
2 time to -- to calculate that. I'm not sure if it's  
3 necessarily possible by the end of the hearings, but it's  
4 prob -- probably in the 100 to \$150 million range.

5 And we generally see an offset -- actually  
6 the movement on the liabilities is bigger. The -- the  
7 assets is about 80 percent of the liabilities. So if you  
8 saw the two hundred (200) basis point shift, you'd  
9 actually have a -- an increase in the asset, or in the  
10 retained earnings of the Corporation, probably in the 20  
11 -- 20 percent of \$150 million, in the \$30 million range.

12 THE CHAIRPERSON: And if inflation arose  
13 correspondingly?

14

15 (BRIEF PAUSE)

16

17 MR. DON PALMER: We generally -- all our  
18 liabilities are discounted on a real return basis, so --  
19 so it probably wouldn't make that much difference.

20 THE CHAIRPERSON: Thank you. We'll take  
21 it under advisement.

22 MS. CANDACE EVERARD: Thank you, Mr.  
23 Chairman.

24

25 CONTINUED BY MS. CANDACE EVERARD:

1 MS. CANDACE EVERARD: Okay. I think that  
2 takes us away from investments for the moment. I just  
3 have a couple of quick follow-up questions on the auto  
4 theft issues.

5 And this relates to a -- an article that  
6 Maclean's came out with just very, very recently  
7 reflecting that auto theft, and I -- I don't know if the  
8 panel's familiar with this, but you -- you may be. The  
9 article reflected that auto theft in Manitoba was 109  
10 percent of the national rate in '09, which still put us  
11 at the eighth-highest in Canada.

12 Does the Corporation have any comment on  
13 that, or whether there's any comment on our statistics  
14 versus those in other centres?

15

16 (BRIEF PAUSE)

17

18 MS. MARILYN MCLAREN: The information  
19 that we've looked at more recently is that in terms of  
20 varying cities, Winnipeg is dropping, but on a province-  
21 wide basis we are still up in the top three (3).

22 But -- and it's -- it's something that is  
23 just so different in terms of the demographic of, you  
24 know, how and why vehicles are being stolen in the  
25 western part of the country compared to the eastern.



1                   So that's why, overall, Winnipeg --  
2 Manitoba would still be much higher than the national  
3 average, because outside of the west -- this is just not  
4 the same issue as it is in the west. Alberta has a big  
5 issue. Saskatchewan and BC still do as well.

6                   But I think, for comparison purposes, we  
7 need to remember that we were probably somewhere around  
8 six (6) to 800 percent above the national average, so we  
9 are well within the norm now. We're still up for the  
10 west.

11                   Still, you know, generally higher than we  
12 would like to be, but with all of the things that we've  
13 accomplished, we have become more like the rest of the  
14 western part of the country, which is -- you know, the --  
15 the incidence is higher.

16                   A different kind of theft in the east;  
17 much -- much more permanent. The vehicles are not  
18 recovered. They're gone. But in terms of what's  
19 happening here, it is more like what is happening in the  
20 rest of the west -- western part of the country, which is  
21 still significantly improved from where it was in  
22 Manitoba a few years ago.

23                   MS. CANDACE EVERARD:   And the Corporation  
24 is, of course, continuing with the WATSS program, as we  
25 spoke about last week, and there will be -- continue to

1 be immobilizers installed in new vehicles coming into the  
2 province.

3 MS. MARILYN MCLAREN: That -- that's  
4 right. All of that is still in play, for sure.

5 THE CHAIRPERSON: And WATSS is expected  
6 to persist into the future, then?

7 MS. MARILYN MCLAREN: Well, in -- into  
8 the early part of 2012, anyway.

9 THE CHAIRPERSON: The Maclean's article,  
10 actually, I'm looking at it right now, and I don't see  
11 any harm in copying it and providing it. But it says  
12 Winnipeg's at 108.85 percent of the national average for  
13 2009. And, as you point out, the cities that are above  
14 us are, with one (1) exception, that being Joliette,  
15 Quebec, are all western. But putting a different spin on  
16 it, it provides presumably an opportunity for further  
17 improvement over time, I would expect.

18 MS. MARILYN MCLAREN: I think --

19 THE CHAIRPERSON: Like, for example, they  
20 have Calgary listed at only 33 percent over the national  
21 average and Coquitlam, BC at only 8 percent over the  
22 national average. So it's -- I was just asking whether  
23 or not the fact that if these numbers are correct and  
24 we're still at a high, there's still big dollars involved  
25 in incurred claims related to theft and anti-theft -- or

1 attempted theft.

2                   Therefore, presumably, in the long haul,  
3 with the immobilizer continuing in the WATSS, there's  
4 opportunities for claims incurred reductions, is there  
5 not?

6                   MS. MARILYN MCLAREN:   Certainly.  It's  
7 not something that we're going to take our eye off of.  
8 And I think if we -- if we end up concluding that there  
9 are some key differences that would drive some of those  
10 differences, we -- we at least would be prepared to talk  
11 about them, but it's -- it's not something that we've  
12 just sort of taken and put on the back burner and are  
13 leaving alone, for sure.

14                   THE CHAIRPERSON:   Is the cost of theft  
15 and attempted theft -- different numbers are being  
16 pitched around.  What would it be now?  Is it in the  
17 range of the wildlife claims, or...?

18                   MS. MARILYN MCLAREN:   Less.  It's less.  
19 I think it's less, absolutely, yeah.

20                   THE CHAIRPERSON:   Well, that's quite an  
21 improvement.

22                   MS. MARILYN MCLAREN:   Yeah.  And the --  
23 the numbers that we use internally is that this year  
24 alone we're spending 30 million less than we would have  
25 if we had not undertaken the WATSS and Immobilizer

1 Program.

2

3 CONTINUED BY MS. CANDACE EVERARD:

4 MS. CANDACE EVERARD: Great. Thank you.  
5 Okay, I'm going to turn then to some questions with  
6 respect to variety of the pre-ask answers that have been  
7 filed by the Corporation. The first one that I'd like to  
8 go to is 3-2, so it's PUB/MPI Exhibit 11-2.

9 This was where the Corporation was asked  
10 to update and accumulated other comprehensive income  
11 schedule to incorporate second quarter results, and, as  
12 well, to include any proposed IFRS adjustments. So we'll  
13 just look at the result here very quickly.

14 At Schedule 1 of the Exhibit we see a  
15 shift in the AOCI, or accumulated other comprehensive  
16 income, from the end of the first quarter, in May, to the  
17 end of the second, in August, and it's an increase of  
18 about 6.1 million, is that right?

19 MR. OTTMAR KRAMER: Could you repeat  
20 those facts?

21 MS. CANDACE EVERARD: Sure. I'm just  
22 comparing the overall AOCI total from May 31st, first  
23 quarter, to second quarter, August 31st. And I note that  
24 it's increased by about 6.1 million.

25 MR. OTTMAR KRAMER: Yes, that's correct.

1 MS. CANDACE EVERARD: And that's  
2 comprised of unrealized gains of about ten point eight  
3 (10.8), offset by realized losses of about four point  
4 seven (4.7), is that right?

5 MR. OTTMAR KRAMER: Tho -- those are --  
6 it's ten point eight (10.8) of gains offset by gains that  
7 have been transferred to net income though. That four  
8 point seven (4.7) are gains that have been transferred to  
9 the income statement.

10 MS. CANDACE EVERARD: Okay. Thank you  
11 for clarifying that. And if we look at Schedule 2, which  
12 is the next schedule at that exhibit, we see this is --  
13 and this is, of course, the numbers that take into  
14 account the IFRS transition. We see that with that the  
15 AOCI balance as at August 31st, 2010 is some 13.6  
16 million, is that right?

17 MR. OTTMAR KRAMER: Yes, that's correct.

18 MS. CANDACE EVERARD: Thank you. We'll  
19 go then to Pre-ask 3-3, which is PUB/MPI Exhibit 11-3.  
20 And we -- we had some evidence on this from Mr. Olfert,  
21 but we haven't completed the cross of the panel with  
22 respect to this. This was a pre-ask wherein the  
23 Corporation was asked to provide a schedule detailing all  
24 of the expenses that underlie allocations to Basic from  
25 other lines of business, including a five (5) year

1 historical analysis, and three (3) year projection, and  
2 to provide commentary on the changes.

3                   And so the Corporation's provided, at  
4 Schedule 1, a calculation of the expense distribution  
5 ratio for the years of '05/'06 through '09/'10. Those  
6 calculations are provided net of the \$21 million recovery  
7 from the province.

8                   And then for current year through to  
9 2012/13, it's calculated not net of the \$21 million  
10 recovery. Is that right?

11                   MR. OTTMAR KRAMER: Yes, that's correct.

12                   MS. CANDACE EVERARD: And Mr. Olfert  
13 testified that this change was a suggestion of Deloitte  
14 to the Corporation.

15                   That's right?

16                   MR. DON PALMER: I'm just going to step  
17 back for a second on that particular point. It's not  
18 quite correct.

19                   When we did the asset liability report,  
20 and I'm going back -- I don't think I'm telling any tales  
21 out of school that we were somewhat reluctant to produce  
22 that report. And the reason was because it -- we knew  
23 that it really wouldn't make much of a difference at the  
24 end of the day. It's a lot of time and a lot of expense  
25 to go to -- for that particular allocation report for, at

1 the end of the day, turned out to be an eight hundred  
2 thousand dollar (\$800,000) difference in the -- the  
3 operating statement.

4 So in retrospect, it did provide us an  
5 opportunity to really look at our underlying allocations,  
6 some of which had been in place and not really analysed  
7 for a number of years.

8 When DVL and MPI, at the merger in 2004,  
9 at that time, when we were looking at the allocation, and  
10 the expense distribution ratio, the decision was made at  
11 that time to net off the \$21 million recovery from --  
12 from the expenses.

13 And neith -- neither myself, nor Mr.  
14 Kramer, were actually aware of -- of that at this point  
15 in time when we were looking into historical allocations.  
16 It's certainly not a netting that either one of us would  
17 have done at that particular point in time.

18 So to say it was a suggestion of Deloitte  
19 not to net, I would say is incorrect. We were netting it  
20 as we moved forward, and we continue to use the expense  
21 distribution ratio. If we use that for allocations, we  
22 likely would have changed it in any event.

23 I -- I think historically that was used in  
24 the EDR, or expense distribution ratio. But to look at  
25 this kind of exhibit, or to project in the future, I

1 think, is a large -- would largely be misleading.

2 I mean, we did some allocations. There  
3 were specific liabilities, and -- and asset accounts that  
4 were allocated on this basis. But in terms of the net  
5 income and the net effect, there's really not that much,  
6 and we likely would have changed it anyway.

7 MS. CANDACE EVERARD: Okay. So if -- if  
8 I understand your -- your evidence correctly, you're  
9 saying that the -- the advice was given by Deloitte as  
10 Mr. Olfert testified, but the Corporation likely would  
11 have got -- made that change in any event, or  
12 independently of.

13 MR. DON PALMER: No. One (1) -- one (1)  
14 of the liability accounts is the liability for employee  
15 benefits, and we had the allocations that we used. And -  
16 - and the suggestion by Deloitte was that we use not  
17 expense distribution ratio, but use payroll ratio  
18 instead, which made sense from a -- from a -- a symmetry  
19 perspective as -- as well.

20 When we were anal -- analysing the  
21 differences, and that was a fairly significant difference  
22 in the asset allocation, and it puzzled us to a certain  
23 extent because most of the expenses that are used in the  
24 expense distribution ratio are payroll and compensation.  
25 And we didn't know why there would be such a big



1 difference.

2                   It was that point in time that we looked  
3 at it and analysed it and said, well, it's because we had  
4 that netting effect of that \$21 million. So it's  
5 something we uncovered in the space of the -- of the  
6 process, but not really from the -- at the suggestion of  
7 Deloitte, because they didn't use the expense  
8 distribution ratio for that particular asset allocation  
9 anyway -- allocator anyway.

10                   MS. CANDACE EVERARD: And you -- you said  
11 a moment ago that this was uncovered. And I think at the  
12 early part of your answer, with respect to this document,  
13 you said that neither yourself nor Mr. Kramer were aware  
14 of the netting.

15                   How -- how did it go on for that period of  
16 time without either of you knowing about it? If -- if  
17 I've understood your evidence correctly.

18                   MR. DON PALMER: For -- well, for the --  
19 th three (3) years, we don't -- I personally don't  
20 calculate the allocations. They've been done and been  
21 done the same way for a number of years. And it was --  
22 unfortunately, one (1) of those because-we've-always-  
23 done-it-this-way kind of -- kind of things.

24                   And -- and again, it's one (1) of those  
25 processes and one (1) of those procedures that when you

1 do a review, that you uncover. And I think that's the  
2 value in doing this kind of exercise.

3 MS. CANDACE EVERARD: I provided at the  
4 break, Mr. Palmer, to you, and Ms. Kalinowsky, and I  
5 believe we'll give a -- a stack to Board secretary, a  
6 document that we've prepared. And the intention of this  
7 document is to restate the final three (3) years listed  
8 on Exhibit 11-3, to put the netting back in as it were.  
9 And so you'll see at the document -- and I'll -- I'll  
10 maybe just wait until it's been distributed.

11

12 (BRIEF PAUSE)

13

14 MS. CANDACE EVERARD: Okay. So we will  
15 provide as many copies as -- as are needed, but, Mr.  
16 Palmer, you've got a copy of this, right? Okay.

17 MR. DON PALMER: Yes, I have it.

18 MS. CANDACE EVERARD: Okay. What -- oh.  
19 I believe it'll be Board Exhibit 24, Mr. Chairman. We'll  
20 have it entered when the Board representative is back.  
21 So this exhibit reflects, in the left-hand set of  
22 numerical columns, a restatement of what we see for the  
23 three (3) years listed. That is, current year through  
24 '12/'13 on 11-3.

25 And then we have in the numerical columns

1 entitled, "Revised", the numbers from 11-3 with the  
2 twenty-one (21) removed, or net of the twenty-one (21).

3 Is that fair to say?

4 MR. DON PALMER: It is fair -- fair to  
5 say. That's what this shows. Again, I would really  
6 caution the -- the Board from taking any stock in this  
7 particular exhibit at all, because it's something that  
8 wouldn't -- whether we adopted a new allocation procedure  
9 or not, wouldn't hav -- wouldn't occur. It's -- it's not  
10 relevant.

11 We have shown in AI.19 on that balance  
12 sheet that we talked about before, the -- the main  
13 difference in the asset and liability account. This one  
14 (1) really does impact the employee future benefits a --  
15 amount to a -- to a significant ag -- degree.

16 That -- that's the reason it changed. But  
17 to say that it would have been this in the future, I -- I  
18 think is just a moot point. I'm not sure what purpose it  
19 -- it serves.

20 MS. CANDACE EVERARD: I don't know that  
21 that's the -- the suggestion. It's just the -- the new  
22 document that -- that the Board has provided is -- is  
23 intended to reflect those three (3) years just on a  
24 consistent basis with the first five (5) years shown in  
25 Schedule 1.

1                   MR. DON PALMER:    And it does that -- I  
2 just -- it really is misleading if you were going to use  
3 that for any purpose, that's all.

4                   MS. CANDACE EVERARD:   Now, I understand  
5 that the expense distribution ratio, or EDR, will also be  
6 used for allocating some other assets and liabilities  
7 besides employee future benefits. I -- we know from the  
8 material that there are a couple of accounts wherein  
9 Deloitte recommended that this ratio be used as opposed  
10 to a different one that was used previously by the  
11 Corporation, and that's at 2-58, PUB/MPI-2-58, is -- is  
12 that right?

13                   MR. OTTMAR KRAMER:    Yes, I believe that's  
14 correct. But back to what Mr. Palmer's point was.  
15 Deloitte is not recommending to use it on the provision  
16 for employee future benefit. That's why he was  
17 indicating it's a moot point. The Deloitte  
18 recommendation is to use the payroll ratio, so it won't  
19 even be used on that large liability of \$226 million, so  
20 that -- that's to his point be -- that it's moot because  
21 it's not going to be used on that -- that group of  
22 expenses anymore.

23                   MS. CANDACE EVERARD:    So with respect to  
24 that account, that is provision for em -- employee future  
25 benefits, the recommendation was a shift away from the

1 EDR to the payroll ratio, whereas for the corporate  
2 deposit bank account under cash and investments and the -  
3 - one (1) of the accounts under "accounts payable and  
4 accrued liability," the recommendation was to move to the  
5 expense distribution ratio.

6 MR. OTTMAR KRAMER: I believe that's  
7 correct. I don't have that document in front of me. But  
8 the magnitude of it, I'm sure, is less than the employee  
9 future benefits at 226 million.

10

11 (BRIEF PAUSE)

12

13 MS. CANDACE EVERARD: So just to confirm  
14 then, the -- the pro forma balance sheet that we looked  
15 at at AI.19, Mr. Palmer, includes -- or Mr. Kramer,  
16 whoever wants to answer, includes the new recommendations  
17 for use of the expense distribution ratio as suggested by  
18 Deloitte.

19 MR. DON PALMER: Let's say in --  
20 includes, and I hesitate to use this word, but -- well,  
21 let's say re -- restated, which would have been restated,  
22 in any event.

23

24 (BRIEF PAUSE)

25

1 MS. CANDACE EVERARD: So if I understand  
2 your evidence correctly, irrespective of Deloitte's  
3 recommendations, this change in calculation of the  
4 expense distribution ratio from the Corporation's  
5 perspective would have been made, in any event.

6 MR. DON PALMER: Yes.

7 MS. CANDACE EVERARD: And presumably  
8 would have been brought before the Board for review.

9 MR. DON PALMER: Indirectly. The -- the  
10 effect on these particular accounts is very small. So --  
11 so, yes, there would have been a slight change in  
12 allocation, probably imperceptible.

13

14 (BRIEF PAUSE)

15

16 MS. CANDACE EVERARD: When the  
17 Corporation made the decision to change the nature of the  
18 expense distribution ratio by removing the netting of the  
19 21 million did it calculate what the impact would be,  
20 across the board?

21 MR. DON PALMER: We have not done that,  
22 no.

23

24 (BRIEF PAUSE)

25

1                   MR. DON PALMER:    It's -- it's something  
2   that could, I suppose, be calcula -- calculated.  It  
3   would take a lot of time, and the impact is negligible.

4                   MS. CANDACE EVERARD:    Thank you.  This is  
5   for the last exhibit?  Okay.

6                   Mr. Chairman, we just have a correction  
7   with respect to this last exhibit in terms of the number,  
8   and at some point in the process Ms. Hamilton or I will  
9   have some comments.

10                  There's been some -- a little strangeness  
11   in some of the exhibit numbers that have been assigned  
12   over the course of the hearing so far that are going to  
13   have to be clarified and corrected.

14                  This is actually Board Exhibit 17, not  
15   Board Exhibit 24, so that should set things straight for  
16   this particular document, and as I said, we -- we're  
17   going to have to, at some point, clarify some other  
18   oddities in the numbering.

19

20   --- EXHIBIT NO. PUB-17:           Previously marked Exhibit  
21    PUB-24

22

23   CONTINUED BY MS. CANDACE EVERARD:

24                   MS. CANDACE EVERARD:    Okay.  I'm going to  
25   ask the panel then to go to Exhibit 11-4, which is the

1 answer to pre-ask 3-4. This relates to the allocations  
2 for the three (3) former DVL departments.

3 Mr. -- I -- I assume this will be for Mr.  
4 Palmer, so I'll just wait for you to find that.

5

6 (BRIEF PAUSE)

7

8 MR. DON PALMER: I have it.

9 MS. CANDACE EVERARD: Thank you. Now, we  
10 see in the narrative of the answer there's a slight  
11 clarification, if you will, with respect to the identity  
12 verification and data integrity department.

13 We had previously been speaking, I think,  
14 in general terms about a 50/50 allocation for that  
15 department between Basic and DVL, and the Corporation has  
16 advised here that for that department it's actually a 50  
17 percent allocation to insurance as opposed to non-  
18 insurance, and then 82.4 percent of that is allocated to  
19 Basic, which overall is a 41.2 percent allocation.

20 That's right?

21 MR. DON PALMER: Yes. It -- essentially  
22 it's a, I think, Level C allocator, which is insurance,  
23 non-insurance, and then there's further allocated. Yes,  
24 that's correct.

25 MS. CANDACE EVERARD: Thank you. And we



1 see if we look at the attachment to this document we have  
2 the numbers going back to '06/'07 through to current  
3 year.

4                   And we see with respect to that  
5 department, that is identity verification and data  
6 integrity, an increase in the compensation expenses over  
7 the five (5) year period. In fact, it increases from  
8 about four hundred and sixty-five thousand (465,000) to  
9 about 2.3 million.

10                   Just for the purposes of the record, can  
11 you give us the background to that?

12                   MR. DON PALMER: Sure. You -- you'll  
13 notice that that's not a gradual increase. It's a --  
14 it's a one (1) time stepped increase in -- in '08/'09,  
15 and that's due to, essentially, the nature of the -- the  
16 business went into more documentation in terms of facial  
17 recognition in with the new licence release -- releases  
18 that are sort of in conjunction with that.

19                   So there was a significant increase in the  
20 amount of work that we were doing in terms of identity  
21 verification at that point in time.

22                   MS. CANDACE EVERARD: And that's expected  
23 to continue going forward?

24                   MR. DON PALMER: Yes, it is.

25                   MS. CANDACE EVERARD: And do you have a

1 sense of how many staff are in that department?

2

3

(BRIEF PAUSE)

4

5 MR. DON PALMER: It's about forty (40)  
6 staff.

7 MS. CANDACE EVERARD: And we see for the  
8 next department, that is the second chart on the sheet,  
9 for vehicle registration the changes in compensation have  
10 been very incremental, and not particularly drastic over  
11 the five (5) year period.

12 Do you have a sense of how many staff are  
13 in that department?

14 MR. DON PALMER: About fifteen (15).

15 MS. CANDACE EVERARD: Fifteen (15)?

16 MR. DON PALMER: One (1) five (5), yes.

17 MS. CANDACE EVERARD: Thank you. And we  
18 see about half of the expenses in that department are for  
19 -- incurred for printing stationery and supplies.

20 That refers to, I take it, the actual  
21 vehicle registration documents, and related, or is that  
22 for something else?

23 MR. DON PALMER: It would be -- it would  
24 be forms, generally.

25 MS. MARILYN MCLAREN: It may also be

1 plates, which are -- you know, the proof of registration  
2 and insurance as both components.

3 MS. CANDACE EVERARD: Thank you. And  
4 then, thirdly, in the Driver Records Department, which is  
5 the last one, we see the two (2) most significant  
6 expenses are compensation and data processing, that's  
7 right?

8 MR. DON PALMER: That's correct.

9 MS. CANDACE EVERARD: And roughly how  
10 many staff are in that department?

11 MR. DON PALMER: About twenty-six (26).

12 MS. CANDACE EVERARD: And the  
13 Corporation's evidence is that the allocations reflected  
14 are in accordance with the updated methodology being  
15 recommended by Deloitte.

16 MR. DON PALMER: Yes, these particular  
17 allocation percentages based on work effort is what was -  
18 - what was included in the new methodology.

19 MS. CANDACE EVERARD: And I believe the  
20 Corporation has stated to the Board that it has provided  
21 full detail of the expenses that underlie expense  
22 allocations, is that correct?

23 MR. DON PALMER: Cou -- could you repeat  
24 that, please?

25 MS. CANDACE EVERARD: I said I believe

1 the Corporation has stated on the record that it has  
2 filed with the Board full details of the expenses that  
3 underlie the expense allocations.

4 MR. DON PALMER: Ye -- yes, either  
5 directly or in -- as in this case, these were the total  
6 expenses of these particular three (3) departments, so  
7 there's been full disclosure, full amounts.

8 On other departments with the -- the cost  
9 allocation, we have generally filed the -- the details of  
10 Basic, but because they're -- you have the ath -- the  
11 allocator and the allocated methodology, it's just simp -  
12 - simply a matter of working backwards to the total.

13 So there's -- there's nothing else hidden  
14 on those particular -- it's a straight pro rata  
15 adjustment on the expenses in -- in certain departments.  
16 The ones that -- that we haven't disclosed are not  
17 allocating expenses, but direct expenses.

18 So we have some departments, like special  
19 risk Extension, where those particular expenses are not -  
20 - are not disclosed because they're a hundred percent  
21 allocated to special risk Extension, and, really, there's  
22 no impact at all on that particular operation on Basic.  
23 So those particular ones we have not disclosed. For all  
24 the other that are actually allocated, they're either  
25 directly disclosed or can be inferred.

1 MS. CANDACE EVERARD: And when you say  
2 that they can be inferred, or you also used the phrase  
3 earlier "worked back from," you -- I -- I gather your  
4 evidence is that although the information isn't squarely  
5 before the Board, it can figure it out, so to speak.

6 MR. DON PALMER: Yes, that's correct. So  
7 there -- there's no hidden -- hidden expenses or -- or  
8 padded expenses or anything like that. They're --  
9 they're all fully disclosed, yes.

10 MS. CANDACE EVERARD: And, as you stated  
11 a minute ago, the Corporation has not filed with the  
12 Board all corporate expenditure information for the whole  
13 of the Corporation.

14 MR. DON PALMER: No. The -- the directly  
15 assigned expenses to -- there are -- have no impact on  
16 Basic at all.

17 MS. CANDACE EVERARD: Now, you would  
18 agree with me that --

19 MS. MARILYN MCLAREN: Ms. Everard, if --  
20 if I can jump in here and maybe go out on a bit of a  
21 limb, I don't know. But I'm really glad you asked this  
22 question because, quite frankly, the Corporation really  
23 holds the view that all parties to these proceedings here  
24 are working very hard to do a good job, to be fully  
25 understood.

1                   And we really truly believe that we have  
2 disclosed certainly everything that the Board has asked  
3 for in terms of disclosure of underlying costs of which  
4 some portion or the whole have been allocated to Basic.  
5 We believe we should and we believe we have.

6                   And -- and I'm making such a strong point  
7 of that because it's -- it's confusing, and, therefore,  
8 disconcerting to the Corporation's panel when we hear  
9 some of the questions that you had when -- when cross-  
10 examining Deloitte and KPMG, asking -- and I'm  
11 paraphrasing, and maybe I'm getting it wrong, but, you  
12 know, it is fair -- is it appropriate or is it fair for  
13 the Board to rule on a -- on a allocation when it hasn't  
14 seen the underlying costs.

15                   Based on what we believe we have shared  
16 and based on a reasonable expectation of the applicant,  
17 the Corporation, we believe we have. So, we don't even  
18 understand the basis of the question, and that's what  
19 makes it confusing and disconcerting.

20                   If there has been too much left that is --  
21 that would require the Board to work back or -- or infer,  
22 please let us know. You know, and we have been  
23 completely open, as much as we possibly can to fully  
24 answer questions about these three (3) new departments,  
25 as an example. You know, the -- the cost of management

1 committee have not been asked in the same way. They  
2 probably haven't been provided, therefore, in the same  
3 way.

4 But the basis of allocation and the costs  
5 clearly have been provided. And if there's other -- any  
6 underlying costs for which Basic pays the full or a  
7 portion that you believe have not been disclosed, we  
8 believe it may be just because you haven't asked, because  
9 we have no issues with that.

10 We understand that it's a legitimate  
11 expectation. You know, and the example -- just one (1)  
12 more point, sorry, that Mr. Palmer gave is, you know, the  
13 SRE underwriting department has absolutely no cost  
14 sharing with anybody. So it doesn't make any sense to us  
15 to disclose that. It's a direct assignment. It's not  
16 allocated. But anything for which Basic pays the whole  
17 or a share, if you want more detail, ask.

18 MS. CANDACE EVERARD: So you would agree  
19 then that because significant income expense, asset  
20 amounts for Basic are determined by allocation, any  
21 pattern in the allocations may be caused by movement in  
22 the amount being allocated, or in the amount being used  
23 as the basis for the allocation?

24 MS. MARILYN MCLAREN: If there's a  
25 significant cost component of the Basic Plan, that is an

1 allocated expense. And if the basis changes, then it  
2 could very well result in a significant change to what's  
3 assigned to Basic. I think I'm following that.

4 MS. CANDACE EVERARD: Like, in other  
5 words -- and -- and we -- we may well be saying the same  
6 thing, without the disclosure of the whole, the Board's  
7 not in a position to decipher which is which so to speak?

8 MS. MARILYN MCLAREN: That I don't  
9 follow.

10 MS. CANDACE EVERARD: You have a  
11 quizzical look on your face?

12 MS. MARILYN MCLAREN: Yeah. That I  
13 didn't follow. Maybe try another --

14 MS. CANDACE EVERARD: I -- I -- I think  
15 your earlier evidence was that the Corporation for  
16 matters -- or pieces that are allocated is prepared to  
17 share everything with the Board, in order that the Board  
18 can analyse the -- not only the methodology of the  
19 allocation, but the actual allocation amounts?

20 MS. MARILYN MCLAREN: Yes.

21 MS. CANDACE EVERARD: And the -- the next  
22 part of that was for the Board to be in a position to  
23 look at any patterns in allocations, whether it's the  
24 allocated and end -- sorry.

25 For the Board to be able to look at any



1 patterns in allocations, and to determine whether  
2 patterns are being driven by the amount being allocated,  
3 or the amount used as the basis for the allocation, in  
4 other words, the larger amount, it needs to see both  
5 sides?

6 MS. MARILYN MCLAREN: I -- I believe I  
7 agree. And I think that's what we've always done. You  
8 know, I think -- part of the conversation here about, you  
9 know, the new expense allocation, the cost allocation, is  
10 that even though we had an old one, it was still modified  
11 to a certain extent every year. And -- and any changes  
12 were shared with the Board.

13 So -- and clearly the costs -- the costs  
14 are always shared. The basis of allocation has been and  
15 will continue to be shared. I think that's the whole  
16 picture. I don't think I'm missing any -- you know, but  
17 if we -- the basis of the costs -- and if you say that  
18 the communications department costs \$2 million a year,  
19 and 66 percent -- \$2 million is Basic's share, and it's a  
20 66 percent share, you can figure out what the department  
21 cost overall, right?

22 So -- and if there's a -- if there's some  
23 sense as what is assigned, and what is allocated, you  
24 know, those -- those are fair questions.

25

1 (BRIEF PAUSE)

2

3 MS. CANDACE EVERARD: TI.7(a) and (b) are  
4 examples of documents where we've been provided with a  
5 significant level of detail in Basic, but we haven't been  
6 given the same overall.

7 And I -- I appreciate the comment about if  
8 you have the total, and then the Basic you can figure out  
9 the other, but, it's -- I don't believe we have, for  
10 TI.7.A or B the level of detail that would enable us to  
11 do that.

12 Is that something that the Corporation can  
13 provide? So TI.7.A and B, filed for, I guess, corporate  
14 overall, but in the level of detail that we see at TI.7.

15 MR. DON PALMER: Because that would be  
16 inclusive of directly assigned departments. So, no, that  
17 wouldn't -- wouldn't be something that we would  
18 necessarily share, but we will share all the pieces that  
19 get allocated that comprise the schedule.

20 MS. MARILYN MCLAREN: But I -- I think  
21 this really bears further discussion and understanding,  
22 because you know, in part in trying to resolve this, I --  
23 I think back to one (1) of the comments that Mr. Olfert  
24 made in terms of -- you know, like to what extent you  
25 really need to delve into the detail.

1 Well, you can get right into the detail,  
2 or you can rely on audited statements, or I -- I think  
3 there was a third one (1) that he mentioned, but -- you  
4 know, I mean if -- if -- how does this Board choose to  
5 use its time.

6 And -- and that's, I think, one (1) of the  
7 things that we really need to discuss through this  
8 because if we gave you all the corporate and, you know,  
9 there would be things in there that would be directly  
10 assigned to SRE, as an example, not -- you know, very  
11 little in terms of the way the Corporation operates is --  
12 is shared with SRE the way it would be with DVA  
13 administration, or Extension potentially.

14 So you know, we can put it all on the  
15 record, and the Board can delve into it, and spend time  
16 with its advisors going through, and coming up with  
17 questions to ask, and we can answer a bunch of questions.

18 Well, you know, this much of that was  
19 directly allocated to not -- you know, something other  
20 than Basic. I'm -- I'm not sure that that's what the  
21 Board would want to do with all of our time, and the cost  
22 of this process, but that's something the Board needs to  
23 decide.

24 Because when you have the basis of the  
25 allocations, and you have the actual dollars that are

1 being allocated, you -- you have to believe -- first of  
2 all, you have to be prepared to intellectually accept the  
3 fact that directly assigned costs have absolutely no  
4 bearing on Basic at all. If they're directly assigned  
5 somewhere else, they have absolutely no bearing on Basic.

6           So if we decided to, you know, cut the SR  
7 underwriting department in half, or quadruple it, would  
8 have absolutely no affect on Basic. So if there was some  
9 department that doubled its expenditure in one (1) year,  
10 and when you delved into that found that it was because  
11 we decided to do a whole bunch more advertising for  
12 Extension, and we decided to share the costs, first of  
13 all, that would probably be contrary to the allocation  
14 policies that the Board would have approved.

15           But, that is where the -- you know, the --  
16 the testing would come in when it is because it's  
17 allocated. It's not direct. So we absolutely have to  
18 understand each other when it comes to this area.

19           We have to be very clear on what our  
20 intention is, and I think -- you know, I -- I may -- I'm  
21 not prepared to say yes, absolutely we'll give you all  
22 the -- the corporate stuff, and you know, have at it.

23           I don't know. I mean, maybe there's a way  
24 to find out more specifically what it is that the Board  
25 will really need to see, or understand, to have a comfort

1 level with it.

2 But in terms of having the policies,  
3 having the costs assigned to Basic that are driven by  
4 those policies, and then having all of this audited,  
5 particularly in the first couple of years to a  
6 significant level of detail, I th -- I believe is what  
7 the Board needs, but clearly, you know, we're -- we're  
8 open to understanding what the Board believes it needs.

9 MS. CANDACE EVERARD: Okay. I -- I  
10 think, and I -- I appreciate that evidence, Ms. McLaren.  
11 I think I'm going to pursue one (1) other small area that  
12 I had, and then we'll probably take a short break, Mr.  
13 Chairman, and then we'll come back, and close off the  
14 cross, because I want to have an opportunity to consider  
15 the evidence that you just gave.

16 So just let's -- let's go off of that  
17 topic for a few minutes. We'll go to pre-ask 7 through  
18 9, so 3-7 through 3-9. These relate to the Corporation's  
19 Betterment Policy. These have been entered as Exhibits  
20 11 through 9. PUB/MPI Exhibits 11 through 9. 3-7, the -  
21 - in 3 -- yeah, in -- in pre-ask, 3-7, the Corporation  
22 was asked:

23 "To advise of its current policy  
24 regarding betterment in the context of  
25 a claim where an insured vehicle is

1 repaired using new parts and  
2 replacement of partially used or worn  
3 parts."

4 And the Corporation provided a narrative  
5 answer explaining, in general terms, its -- its policy  
6 with respect to this issue, and we learned in 3-8,  
7 Exhibit 11-8, that the Corporation made some changes to  
8 this -- to their guidelines within the last eighteen (18)  
9 months.

10 Is that right?

11 MR. DON PALMER: Yes, that's correct.

12 MS. CANDACE EVERARD: Can you tell us  
13 what prompted the changes with respect to the Betterment  
14 Policy?

15 MR. DON PALMER: The passage of time is  
16 pretty much the -- the right answer. In -- in -- and  
17 again, as all Corporate policy is subject to -- to  
18 review, and -- and updates, in this particular one (1) we  
19 -- we did understand that one (1) source of frustration  
20 for our customers was betterment where there was very  
21 small amounts that were applied.

22 So that was the major change wa -- is  
23 elimination of depreciation where the amounts was less  
24 than fifty dollars (\$50). And it made very little  
25 difference overall to the Corporation and really was a

1 significant upgrade for customer service.

2 MS. CANDACE EVERARD: Thank you. And the  
3 Corporation at pre-ask 3-8 has said that in addition to  
4 changing the percentages, or sorry, related to the  
5 changes in percentages for the betterment pending the --  
6 or relative to the different vehicle components was a  
7 consideration to the fact that vehicles today are built  
8 to higher tolerances, and the corresponding life  
9 expectancy of the parts has changed?

10 MR. DON PALMER: That's correct.

11 MS. CANDACE EVERARD: Now the third pre-  
12 ask with respect to betterment was pre-ask 3-9. And the  
13 Corporation there has provided a -- a chart over the last  
14 four (4) years indicating its cost -- or total recoveries  
15 or claim's cost reduction arising from betterment  
16 recaptured. And that number is right in and around 1.3  
17 million over that four (4) year period. Is that right?

18 MR. DON PALMER: That's correct.

19

20 (BRIEF PAUSE)

21

22 MS. CANDACE EVERARD: Now in 3-7, the  
23 Corporation has stated -- just to -- to go back to the  
24 narrative of 3-7 for a moment, the Corporation has stated  
25 that it has:

1                    "A contractual responsibility to return  
2                    an insured to the same position they  
3                    were in before the loss occurred."

4                    And that's sort of where this all comes  
5 from.    Would that be fair to say?

6                    MR. DON PALMER:    That's correct.

7                    MS. CANDACE EVERARD:    And it's in  
8 situations where there's obviously new parts required,  
9 like for tires, that trigger the -- the application of  
10 the Betterment Policy?

11                    MR. DON PALMER:    Yes, that's correct.

12                    MS. CANDACE EVERARD:    Can you tell us  
13 what effort the Corporation makes to simply return an  
14 insured party to the same position, maybe if new parts  
15 are not necessary in an instant, and what its policies  
16 are in -- in those regards?

17

18                    (BRIEF PAUSE)

19

20                    MR. DON PALMER:    We use a significant  
21 volume of recycled parts so.    And we have talked at some  
22 length at this Hearing and in past hearings about using  
23 recycled parts and there's certain conditions that --  
24 when they're available.

25                    So on a best-efforts basis, that would be



1 -- on most -- most repairs, that would be probably first  
2 choice. They're not always available, so -- so in terms  
3 of -- of returning to the exact same condition, sometimes  
4 is just impossible, or not -- not practical.

5 MS. CANDACE EVERARD: And does the  
6 insured have any say or input into whether new or used  
7 parts are used, or incorporate into their vehicle?

8 MS. MARILYN MCLAREN: No, we guarantee --  
9 we warranty the used parts just like it was a new part.  
10 I guess if someone really had some sort of personal or  
11 philosophical objection to having a used part on a  
12 vehicle, they could pay the difference between the cost  
13 of the used part and the new part, but it -- it's really  
14 a cost containment effort on the part of the Corporation.  
15 We do warranty the parts and we have very little -- very  
16 little pushback from people on this.

17 MS. CANDACE EVERARD: Thank you. Mr.  
18 Chairman, what I'd like to do is just take a short break,  
19 and then I'll have just a few closing questions, or I --  
20 I think that's what I'll have when we come back.

21 THE CHAIRPERSON: Okay, very good.

22

23 --- Upon recessing at 3:57 p.m.

24 --- Upon resuming at 4:15 p.m.

25

1 THE CHAIRPERSON: Ms. Everard...?

2 MS. CANDACE EVERARD: Thank you, Mr.  
3 Chairman.

4

5 CONTINUED BY MS. CANDACE EVERARD:

6 MS. CANDACE EVERARD: Okay. Ms. McLaren,  
7 following on the dialogue that we had a moment ago with  
8 respect to filings and what has or has not been provided  
9 and what the Corporation may be willing to provide, I  
10 asked about TI.7, and we -- we have that on the record,  
11 that the Corporation's not prepared to file corporate-  
12 wide TI.7.

13 What about TI.8? Would the Corporation  
14 file a corporate-wide TI.8?

15

16 (BRIEF PAUSE)

17

18 MS. MARILYN MCLAREN: The Corporation  
19 will consider filing both of those on a corporate basis,  
20 but consider. And then assuming you have a little bit  
21 further to go, that may help us understand the context  
22 here a little bit more. So I guess that's all I would  
23 say for now, is that we will consider. And please go  
24 ahead.

25

1 --- UNDERTAKING NO. 24: MPI to file a corporate-wide  
2 TI-8 (UNDER ADVISEMENT)  
3

4 CONTINUED BY MS. CANDACE EVERARD:

5 MS. CANDACE EVERARD: Okay. So we have  
6 that under advisement.

7 TI.9 doesn't indicate on its face whether  
8 it's corporate-wide or just for Basic, but I -- I  
9 actually think it is corporate wide. Am -- am I right  
10 about that? This -- this is the staffing numbers.

11 MR. OTTMAR KRAMER: Yes, that's correct,  
12 that is corporate.

13 MS. CANDACE EVERARD: Okay. So that's  
14 fine for TI.9. The other piece of information that we  
15 ask for, and I know we've asked for this before and it  
16 hasn't been provided, but we'll -- but we'll ask for it  
17 now, is forecasts of the revenue and expenses for all  
18 lines of business through the outlook period, which is  
19 basically what used to be provided at -- years ago. If  
20 you want to take that under advisement, please do so, or  
21 if you want to answer now, that's up to you.

22

23 MS. MARILYN MCLAREN: No, I think that  
24 one we can answer. I mean, it's the concept of  
25 publically disclosing our projections of -- of revenue

1 and income for the competitive lines that we're not  
2 prepared to do.

3 MS. CANDACE EVERARD: Okay. I'll go then  
4 to a few questions for you, Mr. Palmer, and these follow  
5 on the direct evidence that you gave on the first day of  
6 the hearing, that first morning.

7 You -- and obviously the -- your evidence  
8 is what it is, it's on the record, but you -- you  
9 detailed a number of factors that, in the view of the  
10 Corporation, affect Basic rate making.

11 Is that fair?

12 MR. DON PALMER: Yes, that's fair.

13 MS. CANDACE EVERARD: And obviously there  
14 were a number of factors that affected Basic rate making  
15 in -- in your evidence?

16 MR. DON PALMER: Yes.

17 MS. CANDACE EVERARD: Would it be fair to  
18 say that any factor that affects money in or out of Basic  
19 can affect Basic rates?

20 Is that a fair comment?

21 MR. DON PALMER: That -- that's fair.

22 The rate making is the expected cost of all costs  
23 associated with the risk transfer, so if there's money in  
24 or out on a perspective basis then, yes, I would agree  
25 with that.

1 MS. CANDACE EVERARD: Thank you. Now,  
2 just turning a little bit to a bit of a different point,  
3 we have some evidence on the record with respect to the  
4 portion of the Extension market held by the Corporation.

5 We have a document on that, and I'm -- I'm  
6 not going back to that, but as distinct from that, can  
7 you tell us what is the current percentage approximately  
8 of Basic customers that also buy Extension products?

9 It's a bit of a different question.

10 MR. DON PALMER: I'm -- I'm guessing, but  
11 by any Basic -- that buy any Extension product, it's  
12 probably 90 percent.

13 MS. CANDACE EVERARD: And am I correct  
14 that every Extension purchase overlies a Basic policy?

15 MR. DON PALMER: No, that would not be  
16 correct.

17 MS. CANDACE EVERARD: Can you tell us  
18 what kinds of Extension purchases don't overlie a Basic  
19 policy?

20 MR. DON PALMER: Vacation or driver's  
21 policy, for instance. So rent -- rental car lay-up  
22 policies wouldn't have to have an underlying Basic  
23 component.

24 MS. CANDACE EVERARD: Can you give us a  
25 sense of the relativity between those Extension

1 purchasers that do overlie a Basic policy, and those that  
2 do not like the ones you've just described, lay-up and  
3 car rental?

4 MR. DON PALMER: The -- the vast majority  
5 would underlie a Basic pol -- policy, whether it's 90  
6 percent or 95, that's a guess, but it would be a large  
7 proportion.

8 MS. CANDACE EVERARD: So you're satisfied  
9 that it would be in that range, ninety (90) to ninety-  
10 five (95).

11 MR. DON PALMER: Yes.

12 MS. CANDACE EVERARD: That's fine. Now,  
13 we had evidence on the streamline renewal process, and  
14 the new structure that's come into effect, that a  
15 commission is paid every year for five (5) years to the  
16 broker of record, and we spoke about that people may --  
17 may or may not renew by actually going into the office,  
18 and et cetera.

19 That's right?

20 MR. DON PALMER: Yes. I recall that.

21 MS. CANDACE EVERARD: And we have  
22 evidence from Ms. McLaren, I believe it was, that in the  
23 case of Extension premiums the commission paid to the  
24 broker is about 18.5 percent.

25 That's right?

1 MR. DON PALMER: Yes, that's correct.

2 MS. CANDACE EVERARD: So let me make sure  
3 that I have this right: In a situation wherein there are  
4 no changes to coverage, and the broker of record gets a  
5 commission for five (5) years on a particular policy on  
6 the Extension side, at the end of the five (5) years they  
7 would have accumulatively a 92.5 percent commission on  
8 one (1) year?

9 MR. DON PALMER: It -- it's on five (5)  
10 years of policy, and they pay a premium that's paid every  
11 one (1) of those years, but you add them all up and they  
12 get 92 percent over the five (5) years, yes.

13 MS. CANDACE EVERARD: Of one (1) year's  
14 premium, basically.

15 MR. DON PALMER: Yes.

16 MS. CANDACE EVERARD: That's what I was -  
17 - that's what I was getting at.

18 And does the Corporation have a view of  
19 that arrangement in terms of its prudence, or any other  
20 aspect that it can share with the Board?

21 MR. DON PALMER: It's in the regulations,  
22 so I have nothing more to say than that.

23 MS. CANDACE EVERARD: Now, we know that  
24 one (1) of the corporate goals of MPI is to return 85  
25 percent of premiums to ratepayers, or something like

1 that. And we can go to the Corporate goals if you wish,  
2 but I'm -- I'm sure that you're familiar with them.  
3 That's going to be my question.

4

5 (BRIEF PAUSE)

6

7 MS. MARILYN MCLAREN: I mean, these  
8 things are always contextual, right. It's -- it's a goal  
9 that was established when the Corporation was  
10 established, which was established to administer the  
11 compulsory program more so than anything else, and we --  
12 we think about that within the Basic Compulsory Insurance  
13 Program. That's -- that's where the significant  
14 financial advantage is compared to private sector models.  
15 That's what we compare it to. It's always based on the  
16 Basic Compulsory Program.

17 MR. DON PALMER: And if I can -- I just  
18 pulled out my annual report, page 25 of the annual  
19 report. Goal 2 states:

20 "The Basic plan will return at least 85  
21 percent of premium re -- revenue to  
22 Manitobans in the form of claims  
23 benefits."

24 MS. CANDACE EVERARD: So that particular  
25 goal as drafted is specific to Basic and not applicable



1 to the whole of the Corporation?

2 MR. DON PALMER: That's correct.

3 MS. CANDACE EVERARD: Mr. Palmer, just  
4 one (1) more question with respect to the -- your answer  
5 about the commission rate being in the -- in the  
6 regulation.

7 Was there not negotiation with respect to  
8 that prior to its enactment in regulation, as would have  
9 been the case on the Basic side?

10 MS. MARILYN MCLAREN: The Corporation  
11 worked with the brokers to find mutually acceptable  
12 commission levels on everything, and it was really a  
13 joint recommendation to government that ended up being in  
14 a regulation.

15 MS. CANDACE EVERARD: So it flowed from  
16 discussions between the Corporation and the brokers?

17 MS. MARILYN MCLAREN: Yes, it did.

18 MS. CANDACE EVERARD: Thank you. Okay.  
19 Can you tell us -- now, coming back to the -- the root of  
20 the Rate Application, the -- the request for a 4 percent  
21 rate reduction.

22 Can you tell us, if that is granted, what  
23 the risk would be that there would need to be a full or  
24 partial offset by increases in the foreseeable future?

25 MR. DON PALMER: The -- the rate as

1 established is the expected value of the transfer of risk  
2 for a one (1) year period. So from that standpoint, I  
3 supposed there's a possibility that there could be  
4 something happen in '11/'12 that would case a re -- a  
5 massive reduction in RSR that would be out of the  
6 expected value that would be rebuilt on a retrospective  
7 basis.

8 But in terms -- if that doesn't happen in  
9 a very unlikely event that you'd get that major kind of  
10 event, we would never retroactively recoup gain/losses  
11 from the '11/'12 year. If -- if the rate is -- so the --  
12 the rate will be the rate. We -- we wouldn't restate.

13 Would it be possible in '12/'13 in -- in  
14 our Rate Application that we would need a small increase  
15 because of inflation, for instance, in -- inflationary  
16 effects, then that's quite possible. Given that our  
17 upgrade is at or better than inflation, that's probably  
18 unlikely too.

19 So I don't si -- think that we're looking  
20 at this 4 percent rate decrease as -- as being a whipsaw.  
21 It's -- it's what we set the '11/'12, '12/'13 rates -- or  
22 '11/'12 rates to be. And when we're back here next year  
23 to talk about '12/'13 and -- rates and we have our new  
24 projections, then, at that point, we'll -- we'll discuss  
25 that, but we won't -- we won't have to restate the

1 '11/'12 rates.

2 MS. MARILYN MCLAREN: Ms. Everard, that -  
3 - that was a somewhat academic response from Mr. Palmer.

4 MR. DON PALMER: It's who I am.

5 MS. MARILYN MCLAREN: Yes, rates are for  
6 a one (1) year period. But I think one (1) of -- to  
7 answer that question, I think one (1) of the things that  
8 the Board should look to itself are the -- the financials  
9 during the outlook period a year ago and the same  
10 financials during the outlook period now today, and  
11 they're very similar except we have pulled down the net  
12 income in those future years only because of the 4  
13 percent decrease we're applying for this year.

14 So this is not a situation where our view  
15 of the future has had any marginal or significant change  
16 from twelve (12) months ago. And the -- the projections  
17 into the outlook period have been quite stable for the  
18 last few years. We have absolutely no expectation that  
19 that will change. The Corporation plans no changes to  
20 its -- you know, no fundamental changes to its -- its  
21 reinsurance program.

22 We've talked here about conservatism in  
23 our -- in our claims forecasting, that -- that some may  
24 or may not see. So the likelihood, based on the  
25 processes that the people in this forum have relied on

1 for the years, being as solid as it is this year compared  
2 to last year, I think is a really good indicator that if  
3 the Board should approve this 4 percent rate decrease, it  
4 will not have to be retracted in the next year, or -- or  
5 foreseeable future based on the stab -- stability of the  
6 outlook forecasts that we've had up until now.

7 MS. CANDACE EVERARD: Thank you. My next  
8 question is -- is similar. And if -- if there's nothing  
9 specific that you want to add, then you can just say so,  
10 but my next question was going to be with respect to the  
11 rebate that's being sought, whether the Corporation had a  
12 view of what the risk may be, that that may need to be  
13 fully or partially offset in the future, if granted.

14 And so you've both given me, I think, a  
15 fairly comprehensive answer. If there's anything -- any  
16 nuances or additions that you'd like to make, then please  
17 go ahead with respect to the rebate.

18 MR. DON PALMER: And -- and I'll try my  
19 academic response first. The rebate is based on the RSR  
20 plus IFRS adjustment as at February 28th of 2010. It's  
21 in the bank. It's there. It exceeds the PUB target  
22 level, and that's what we're -- we're rebating. So it's  
23 very much -- unlike the rate, with the 4 percent rate  
24 decrease, that's prospective in nature, and we are going  
25 out on our projections and our methodologies are sound,

1 but it's still the future and you don't know what  
2 necessarily is going to happen.

3                   With the rebate it is very much a  
4 retrospective measurement, somewhat mechanistic. And  
5 we're re -- rebating the excess of the PUB target. So  
6 from that standpoint, if -- if the risk of changing the  
7 rate outlook is minimal, the change to the rebate would  
8 be zero.

9                   MS. MARILYN MCLAREN:   Having said that,  
10 the Board really ought to rely though, in my view, on the  
11 same financial strength demonstrated in that outlook  
12 period. Because, quite frankly, I wouldn't be supporting  
13 a rebate even if we were this much in excess of the PUB  
14 established target if the future years looked like we may  
15 very well need rate increases, or we're -- very  
16 marginally break even.

17                   That that's not what we expect in the  
18 future at this point, and I think in terms of the  
19 strength of the application for the rebate, the -- the  
20 financial strength depicted in those outlook financials  
21 should be relied on for that as well.

22                   MS. CANDACE EVERARD:   Thank you. Mr.  
23 Palmer, when you were giving the answer to the question  
24 about the rate reduction, you used the phrase, "whipsaw".  
25

1                   Can you just elaborate on what that means,  
2 for the record?

3                   MR. DON PALMER:    "Whipsaw", I just meant  
4 up and down.  So a 4 percent rate decrease next year,  
5 followed by a 4 percent rate increase the next year,  
6 followed by a 4 percent rate decrease the following year.  
7 Just up and down.

8                   MS. CANDACE EVERARD:   Thank you.  Just  
9 one (1) last question.  I think that it is the last.

10                   Can you tell us, if the Corporation wrote  
11 off its deferred costs, would it still be seeking a 4  
12 percent rate reduction and a \$92 million rebate?

13                   MR. DON PALMER:    Just so I'm clear, are  
14 you talking about the deferred development costs on  
15 Basic?

16                   MS. CANDACE EVERARD:    Yes.

17                   MR. DON PALMER:    That's the type of  
18 hypothetical question that really, I'm -- I'm very  
19 uncomfortable to answer.  The reason that we have a  
20 deferred development cost is there is an economic value  
21 in the future;  that's the criteria of section 3064.  So  
22 to speculate on what we would or would not do if we  
23 didn't follow the CICA Handbook I think is an academic  
24 question, and I -- I'm not sure I'm prepared to answer  
25 that.

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(BRIEF PAUSE)

THE CHAIRPERSON: Mr. Palmer, I can honestly say I didn't expect that question, but I'm a little bit curious about your answer, in a sense, because deferred development costs by nature are -- they're gone. I mean, if you -- whether you write them off or not, they're not a future cash expense.

MR. DON PALMER: No, but they're an expense that go -- that form part of your expenses for the -- again, the -- the amortiza -- amortization is included in your expense base going forward.

I guess the other way of looking at that, and -- and I don't know what the exact numbers would be, but if you wrote off some of those deferred development costs, your expenses going forward would be less, so your rate decrease could be bigger, but your RSR would also be less, so your rebate would be less.

So there's -- you'd -- you'd almost get a direct swap between rebate and rate.

THE CHAIRPERSON: It was an interesting question. Are you finished, Ms. Everard?

MS. CANDACE EVERARD: I believe so, Mr. Chairman. I know that there are a couple of outstanding

1 undertakings that we may have some questions on once  
2 they're answered, but other than that, I -- I'm quite  
3 confident that we've com -- completed the cross on behalf  
4 of the Board.

5 THE CHAIRPERSON: I see Mr. Williams  
6 looks extremely eager. And I apologize for this, but I  
7 just cannot resist asking.

8 Why would MPI agree to an 18 1/2 percent  
9 commission when you have 95 percent of the Extension  
10 business?

11

12 (BRIEF PAUSE)

13

14 MS. MARILYN MCLAREN: I'm just trying to  
15 think back in my mind to the process and the discussions.  
16 You know, I mean, I think -- I -- I think it's fair to  
17 say that streamlined renewals had a potential to hurt our  
18 Extension business, and we want to make sure that didn't  
19 happen.

20 We want to work with brokers. We want to  
21 continue to make sure the Manitobans choose MPI even when  
22 they don't have to. So we -- we don't believe that we're  
23 paying more than we should. We don't believe we're  
24 paying an inordinate amount. We think it is appropriate  
25 given the -- the way the -- the business is done in the



1 future.

2                   It is -- as much as we talk in these  
3 proceedings, you know, I mean, the first day of these  
4 hearings we were -- sorry, excuse me, that's not true.  
5 Some of the conversation at standing committee of the  
6 legislature about competition the Corporation faces for  
7 its competitive lines, and, you know, that very same week  
8 CTV was running a story about competitive auto Extension  
9 opportunities for people in Manitoba. It -- it's out  
10 there. It's real.

11                   We don't want it to be any bigger. We are  
12 very pleased with the extent that Manitobans choose us  
13 when they don't have to, and we -- we think that that was  
14 one (1) of the things that we could do to -- to help make  
15 it stay that way.

16                   THE CHAIRPERSON: Thank you for answering  
17 that. Mr. Williams -- thank you, Ms. Everard.

18                   Mr. Williams, do you want to start now?  
19 We might as well get underway.

20                   MR. BYRON WILLIAMS: I'll -- I'll rework  
21 some things, Mr. Chairman. I had a rather lengthy  
22 section at the start, but I think we'll move to a shorter  
23 area.

24                   THE CHAIRPERSON: Thank you.

25                   MR. BYRON WILLIAMS: And I did want to

1 note that Ms. DeSorcy has returned. She got very excited  
2 when I told her that there was a bambi map, or a deer  
3 map, out from a -- from an undertaking, and she had to  
4 see it at --

5 THE CHAIRPERSON: But you didn't tell her  
6 why the map was there.

7 MR. BYRON WILLIAMS: I confess that, Mr.  
8 Chairman.

9

10 CROSS-EXAMINATION BY MR. BYRON WILLIAMS:

11 MR. BYRON WILLIAMS: Ms. McLaren, I had  
12 planned to start with you, but I'm -- I'm going to move  
13 to Mr. Palmer instead.

14 Mr. Palmer, I want to talk about driver  
15 safety rating for a -- a few moments, and not that I ever  
16 expect to get there, but could you remind me what I would  
17 need to achieve as a driver to reach DSR Level number 10?

18

19 (BRIEF PAUSE)

20

21 MR. DON PALMER: Are you talking about if  
22 you started new as a driver today, or if you were  
23 transitioned from the old program, because it's very  
24 different.

25 MR. BYRON WILLIAMS: What I'm looking

1 for, Mr. Palmer, and -- and if my question's -- what are  
2 the characteristics of drivers who've reached DSR Level  
3 10 effective 2011/'12?

4 What's -- what is the characteristic in  
5 the group in terms of claims free driving experience, and  
6 also conviction free?

7 MR. DON PALMER: Essentially the short  
8 answer is ten (10) years of claims and conviction-free  
9 driving. It doesn't work out quite that way but, for  
10 argument, long-term driving could be -- there could be  
11 cases where there might have been the odd infraction in -  
12 - in recent years, but by and large it's long-term safe  
13 driving.

14 MR. BYRON WILLIAMS: So as a rule of  
15 thumb, for DSR Level 10, I can use ten (10) years claims  
16 and conviction free.

17 You'll accept that?

18 MR. DON PALMER: And in fact, that's  
19 exactly what it would be if you were to start as a clean  
20 driver, or as a new driver today, and drove ten (10)  
21 years claims free, then you would be at DSR Level 10.

22 MR. BYRON WILLIAMS: I could only hope  
23 that I was starting as a driver with ten (10) years  
24 claims and convictions free, Mr. Palmer.

25 For DSR Level 15, would I be correct in

1 suggesting then, again recognizing that there may be a  
2 few exceptions, that we can -- a fifteen (15) years  
3 claims free, conviction free experience would do the  
4 trick?

5 MR. DON PALMER: And in fact, for the  
6 transition in '10/'11, that's exactly the -- the  
7 criteria.

8 MR. BYRON WILLIAMS: And it would be fair  
9 to say that within that group of DSR leven -- Level 15,  
10 there might indeed be people with twenty (20) years  
11 claims and conviction free, correct?

12 MR. DON PALMER: Yes.

13 MR. BYRON WILLIAMS: Twenty-five (25)  
14 years claims and conviction free?

15 MR. DON PALMER: Or thirty (30), yes.

16 MR. BYRON WILLIAMS: You can turn, if you  
17 would, we're not going to come right to it, but for  
18 convenience sake, at the PUB book of documents, which is  
19 PUB Exhibit number 10, if I'm -- I've got the numbering  
20 system corrected, anyways, Tab 36. And that's a response  
21 to PUB-1-87, page 7, sir.

22

23 (BRIEF PAUSE)

24

25 MR. BYRON WILLIAMS: So Mr. Palmer, just

1 if you're still looking, it's Tab 36 of the PUB book of  
2 documents, the response to PUB-1-87(c), page 7.

3 MR. DON PALMER: I have it.

4 MR. BYRON WILLIAMS: And I'll come to  
5 that graph in just one (1) second. But you'll confirm  
6 for me that the original research that underlay the 2009  
7 DSR Application indicated that drivers with ten (10) or  
8 more merits were expected to have much lower claims costs  
9 than premiums paid.

10 Is that correct?

11

12 (BRIEF PAUSE)

13

14 MR. BYRON WILLIAMS: I think, if you're  
15 looking for an authority, Mr. Palmer, I'm quoting right  
16 from your SM -- SMS, but...

17 MR. DON PALMER: Yes, that would be  
18 correct.

19 MR. BYRON WILLIAMS: Your evidence, as  
20 well, in the original research leading up to the 2009 DSR  
21 Application indicated that driver risk continues to de --  
22 decrease for drivers with up to fifteen (15) years of  
23 clean driving experience, correct?

24 MR. DON PALMER: Yes, I recall that.

25 MR. BYRON WILLIAMS: And by that you mean

1 that drivers with fifteen (15) merits are expected to  
2 have a lower at-fault claims frequency than drivers with  
3 eleven (11) to fourteen (14) merits.

4 Would that be fair?

5 MR. DON PALMER: That's fair.

6 MR. BYRON WILLIAMS: Just referring to  
7 this graph on page 7 of your response to PUB-1-87(c), I  
8 think you indicated in your conversation with My Friend,  
9 Ms. Everard, that -- that it was a favourite graph of  
10 yours, Mr. Palmer.

11 Right a bell?

12 MR. DON PALMER: Rings a bell.

13 MR. BYRON WILLIAMS: And really -- and if  
14 you'll disagree with me, you'll correct me, but what this  
15 graph suggests is that if we looked at the -- between  
16 2004 and 2 -- 2006, at fault claims frequency for drivers  
17 at DSR level 15, their experience was lower than other  
18 DSR levels, correct?

19 MR. DON PALMER: Yes, that's correct.

20 MR. BYRON WILLIAMS: Significantly lower?

21 MR. DON PALMER: Certainly  
22 "significantly" is -- is a relative term. The frequency  
23 looks like it's about half, maybe 60 percent of those at  
24 DSR levels 11 to 14.

25 MR. BYRON WILLIAMS: "Significantly" is

1 more than just a relative term, is it not? It is not a  
2 term of statistical art, sir?

3 MR. DON PALMER: Sure, I can agree with  
4 that.

5 MR. BYRON WILLIAMS: And using it in that  
6 vernacular, in that way, the at fault claims frequency  
7 for those at DSR level 15 was suggested their at fault  
8 claims frequency was significantly lower than for the  
9 other DSR levels, sir?

10 MR. DON PALMER: Yes, I'll agree with  
11 that.

12 MR. BYRON WILLIAMS: And certainly if  
13 your Application for -- for 2011/'12 is -- is approved,  
14 drivers who achieve the heights of which I can only  
15 imagine, DSR level 15, we'll see that their behaviour  
16 rewarded in terms of a vehicle premium discount of 30  
17 percent, is that right, sir?

18 MR. DON PALMER: That's correct.

19 MR. BYRON WILLIAMS: And the theory  
20 underlying that reward is that a demonstrably lower risk  
21 should re -- result in a demonstrably lower vehicle  
22 premium; fair enough?

23 MR. DON PALMER: That's fair, yes.

24 MR. BYRON WILLIAMS: And that is indeed a  
25 matter of fairness, that low risk drivers should play --

1 pay relatively less than high risk drivers, correct?

2 MR. DON PALMER: Yes.

3 MR. BYRON WILLIAMS: And as DSR works, or  
4 at least I'll suggest to you that as it works it's --  
5 this system is also a mechanism to incent or encourage  
6 good driving behaviour in that drivers like me, higher  
7 risk drivers, who amend their behaviour can see  
8 substantial rewards.

9 MR. DON PALMER: Yes, it's certainly the  
10 hope of the Corporation that we do see reduced claims  
11 frequency in the long-term.

12 MR. BYRON WILLIAMS: Now, I believe in  
13 your discussion with My Learned Friend Ms. Everard last  
14 week, or it might have been the week before, I can't  
15 recall anymore, within the past month, you suggested that  
16 for the 2011/'12 year, those drivers at the DSR level 15,  
17 you would estimate that there would be about one hundred  
18 and eighty-five thousand (185,000) driver approximately,  
19 sir.

20 MR. DON PALMER: That sounds about right.  
21 I know that there's a reference on that, but I'll take  
22 your word for it for now.

23 MR. BYRON WILLIAMS: And we've discussed  
24 already that within this group at DSR level 15 there are  
25 drivers with fifteen (15) years claims free experience,



1 as well as those with twenty (20) or twenty-five (25).

2 That would be fair, sir?

3 MR. DON PALMER: That's fair.

4 MR. BYRON WILLIAMS: Now, this is my  
5 recollection from the 2009 DSR ap -- Rate Applica -- or  
6 DSR Application, but you'll correct me if I'm wrong.

7 It was my understanding from that  
8 Application that the Corporation did not undertake a  
9 further analysis of DSR level 15 to consider, for  
10 example, where there -- there were statistically  
11 significant differences in at fault claims frequency  
12 between persons who had fifteen (15) years clean driving  
13 experience versus those who has fif -- fifteen (15).

14 Is that your recollection, sir?

15 MR. DON PALMER: That is essentially my  
16 recol -- recollection. I -- I think we went to the  
17 fifteen (15) years. There's -- as you move up the scale  
18 there is a -- less and less data to work with. Other  
19 factors may come into effect, but I would -- I would  
20 recall that we didn't go beyond fifteen (15).

21 MR. BYRON WILLIAMS: So at -- at this  
22 point in time it would be fair to say that the  
23 Corporation is not in a position to say whether those  
24 with fifteen (15) years claims free experience bring  
25 higher risk to the sess -- system in the statistical

1 sense, than those with twenty (20) years claims free  
2 experience.

3 Would that be fair?

4 MR. DON PALMER: Yeah, I don't know the  
5 answer to that question. Yeah, in terms of -- of data  
6 availability, fifteen (15) was the limit to where we  
7 could go.

8 MR. BYRON WILLIAMS: Well, Mr. Palmer,  
9 and again, you'll correct me if I'm wrong, but my -- my  
10 understanding from the 2009 DSR Application was that at  
11 that point in time the Corporation was open to the -- the  
12 examination in future times of -- of whether there are  
13 statistically significant differences between those  
14 groups.

15 Would that be fair?

16

17 (BRIEF PAUSE)

18

19 MR. DON PALMER: As we go forward, that's  
20 true, yes.

21 MR. BYRON WILLIAMS: Because it is, of  
22 course, quite conceivable that those with more years of  
23 claims free experience have a lower claims frequency than  
24 those with fewer years of claims free experience, even at  
25 the twenty (20) -- fifteen (15) and twenty (20) level,

1 sir?

2 MR. DON PALMER: As we look at the graph  
3 on page 7, there really is a flattening out of that  
4 graph, sort of from it looks like eight (8) or nine (9)  
5 back and then a -- a little dip at fifteen (15).

6 The reason for that dip is basically  
7 that's a -- a very large group of people that -- that may  
8 have fifteen (15) years or may have thirty (30) years.  
9 We -- we just don't know.

10 So, there is a flattening. Where exactly  
11 that flattens, I don't know the answer to that.

12 MR. BYRON WILLIAMS: There's a  
13 flattening, but there's a dip between fourteen (14) and  
14 fifteen (15), suggesting that there may be further dips  
15 as we -- as we move out into higher years of claims free,  
16 sir.

17 Would that be fair?

18 MR. DON PALMER: There could be, yes.

19 MR. BYRON WILLIAMS: And again, I -- and  
20 I appreciate the Corporation being open to examining this  
21 in future years, but given the lack of research, and I  
22 don't mean that as a criticism at this point in time,  
23 that does leave open the possibility that those at twenty  
24 (20) years claims free are -- their premium discount may  
25 overstate the risk that they bring to the system. Fair

1 enough?

2 MR. DON PALMER: I think that's -- that's  
3 a fair statement.

4 MR. BYRON WILLIAMS: Mr. Chairman, I -- I  
5 have an exhibit that I -- I wish to discuss, but it'll  
6 probably take me fifteen (15) or twenty (20) minutes to  
7 go through it. It -- it's related, but this -- I -- I'm  
8 at the Board's -- Mr. Kruk may murder me, but...

9 THE CHAIRPERSON: Okay, Mr. Williams.  
10 Yes.

11 MR. BYRON WILLIAMS: And I'll just -- I  
12 had shared -- I can indicate to the Board that I had  
13 shared this exhibit with MPI last week. And my  
14 understanding is that we'll go through that, but I think  
15 I can ask the Board secretary to distribute it, CAC/MSOS-  
16 8.

17  
18 (BRIEF PAUSE)

19  
20 CONTINUED BY MR. BYRON WILLIAMS:

21 MR. BYRON WILLIAMS: Mr. Palmer, you --  
22 you probably don't need to -- to turn there, but you'll  
23 see that the data source for this table is -- the  
24 Corporation's response to CAC/MSOS-1-136, correct?

25 MR. DON PALMER: Yes, and we did verify

1 that.

2 MR. BYRON WILLIAMS: Okay. And -- and  
3 you've also been generous enough to verify the  
4 calculations on this table?

5 MR. DON PALMER: Yes.

6 MR. BYRON WILLIAMS: And do you consider  
7 the calculations to be accurate, sir?

8 MR. DON PALMER: Yes.

9

10 (BRIEF PAUSE)

11

12 MR. BYRON WILLIAMS: Thank you for your  
13 courtesy in doing that. Just to assist the -- the reader  
14 of this very wide table, Mr. Palmer, if I could get you  
15 first of all to -- to go down to the very last line,  
16 you'll see the heading, "Total Number All DSR Levels."

17 Do you see that, sir?

18 MR. DON PALMER: Yes, I do.

19 MR. BYRON WILLIAMS: And if I turn to the  
20 first number in that line under the col -- column 2010 to  
21 '11, we'll see that the Corporation estimates they'll be  
22 seven hundred and seventy-one thousand five hundred and  
23 forty-five (771,545) earned driver units for the 2010/'11  
24 year.

25 Would that be accurate, sir?

1 MR. DON PALMER: Yes, that's correct.

2 MR. BYRON WILLIAMS: And staying on this  
3 line but working out to the 2014/2015 year, you'll agree  
4 with me that the Corporation's estimate of earned driving  
5 units is expected to grow to about eight hundred and  
6 nineteen thousand (819,000) in 2014/'15; correct?

7 MR. DON PALMER: That's our projection,  
8 yes.

9 MR. BYRON WILLIAMS: Just to move one (1)  
10 line up, again for the purposes of explaining the table,  
11 sir, there's a -- the next line up there's a heading,  
12 "Total," and it would be your understanding that -- that  
13 this -- this represents the Corporation's estimate of  
14 earned driving units in each particular year at DSR  
15 Levels 10 through 15.

16 Is that right, sir?

17 MR. DON PALMER: Yes, that's correct.

18 MR. BYRON WILLIAMS: So we see, for  
19 example, in 2010/'11 that there's about three hundred and  
20 seventy-nine thousand (379,000) earned driver units  
21 between DSR Levels 10 and 15.

22 Correct, sir?

23 MR. DON PALMER: Yes.

24 MR. BYRON WILLIAMS: That's about forty  
25 (40) -- 49 percent of the -- of the population, correct?

1 MR. DON PALMER: Yes, that's correct.

2 MR. BYRON WILLIAMS: Okay. And if we  
3 move out again to the 2014/2015 year, we'll see that in  
4 terms of the Corporation's estimate for drivers at DSR  
5 Levels 10 through 15, it estimates that population to  
6 grow to about four hundred and seventy-one thousand  
7 (471,000) earned driver units, sir, correct?

8 MR. DON PALMER: Yes, that's correct.

9 MR. BYRON WILLIAMS: And its percentage  
10 of the total population would be somewhere between 57 and  
11 58 percent of the -- of the total.

12 Would that be correct?

13 MR. DON PALMER: Yes, that's correct.

14 MR. BYRON WILLIAMS: And so that would  
15 leave about 42 or 43 percent of the population in the  
16 group with DSR ratings of nine (9) or less.

17 Would that be right?

18 MR. DON PALMER: Yes, that would be  
19 correct.

20

21 (BRIEF PAUSE)

22

23 MR. BYRON WILLIAMS: And just moving up  
24 that column, stay in the 2014/2015 year, if we look at  
25 those at DSR at Level 15, they -- they would amount to

1 over two (2) -- they're estimated in terms of earned  
2 driving units to exceed two hundred thousand (200,000).

3 Would that be right for --

4 MR. DON PALMER: Yes, that's --

5 MR. BYRON WILLIAMS: -- for that year?

6 MR. DON PALMER: -- yes, that's correct.

7 MR. BYRON WILLIAMS: So about a quarter  
8 (1/4) of the total population, sir, correct?

9 MR. DON PALMER: Yes.

10 MR. BYRON WILLIAMS: And if one combined  
11 them with Level 14, that would be just a bit less than  
12 three hundred thousand (300,000) estimated earned units,  
13 correct?

14 MR. DON PALMER: Yes, that's correct.

15 MR. BYRON WILLIAMS: So in total, that  
16 would be about 36 percent of the total earned unit --  
17 estimated earned unit population in DSR Levels 14 and 15,  
18 correct?

19 MR. DON PALMER: Yes.

20 MR. BYRON WILLIAMS: Okay.

21

22 (BRIEF PAUSE)

23

24 MR. BYRON WILLIAMS: Just moving to the  
25 top part of the -- the graph now, DS -- DSR Levels -- and



1 I want to focus exclusively on DSR Levels 10 through 15.

2 You'll agree, and we'll -- we'll perhaps  
3 move to the year 2012/'13, you'll agree that of the --  
4 speaking exclusively of the population between DSR 10 and  
5 15, there's about four hundred and thirty-one thousand  
6 (431,000) with earned units with -- estimated in that  
7 population for 2012/'13; would that be right, sir?

8 MR. DON PALMER: Yes, that's correct.

9 MR. BYRON WILLIAMS: And of that  
10 population, it would be fair to say that about 48 percent  
11 of that population would either be in DSR level 14 or DSR  
12 level 15.

13 Would that be right?

14 MR. DON PALMER: Yes, that's correct.

15 MR. BYRON WILLIAMS: If I move out to  
16 2014/'15, of the total population between DSR levels 10  
17 and 15 of four hundred and seventy-one thousand (471,000)  
18 approximately, you'll agree that over 63 percent of that  
19 population would be in DSR levels 14 or 15.

20 Would that be fair?

21 MR. DON PALMER: Yes, that's correct.

22 And it sort of is a natural progression as -- as people  
23 move up the scale, that we see in '10/'11 two (2)  
24 bubbles, one (1) at DSR 15, one (1) at DSR 10. I can  
25 tell you that there's another bubble at DSR level 7, and

1 that's people that have a 25 percent discount and less --  
2 and not necessarily all their merits.

3                   So as we progress through the chart, as  
4 you get from -- onto fourteen (14), fifteen (15), that  
5 large number, the ninety-five thousand (95,000) is  
6 basically the hundred and ninety-nine thousand (199,000)  
7 that moves up the chart.

8                   The other little bubble that you see, the  
9 fifty thousand (50,000) at DSR 11, is those people that  
10 were at DSR 7 at the beginning of this timeframe that  
11 bubbled up the chart.

12                   MR. BYRON WILLIAMS: Now, in terms of the  
13 DSR level 7, how big is the bubble right now, sir,  
14 roughly?

15                   MR. DON PALMER: It's about fifty-seven  
16 thousand (57,000) people. It's not as big as the other  
17 two (2).

18                   MR. BYRON WILLIAMS: So we've got a  
19 little bubble at DSR level 7 currently.

20                   You'll agree with me that the bubble in  
21 2014/'15 for DSR levels 14 and 15 is a pretty big one,  
22 sir?

23                   MR. DON PALMER: Yes, it is.

24                   MR. BYRON WILLIAMS: This -- this moves  
25 to -- I'm moving off this area, but I have just a couple

1 of questions that -- that would be -- they may better go  
2 to Ms. McLaren than -- than yourself, or they may not.  
3 I'll just...

4 In -- in terms of the allocation of the  
5 RSR rebate, did the Corporation consider allocating it in  
6 any other manner than basically a pro rata basis?

7 MS. MARILYN MCLAREN: Yes, but only  
8 briefly. There's certainly other ways to do it, but we  
9 really concluded in fairly short order that the best  
10 approach would be to propose exactly what we had done  
11 previously.

12 MR. BYRON WILLIAMS: And I'm not  
13 suggesting my clients are going to take issue with that,  
14 Ms. McLaren, but presumably one (1) other vehicle that  
15 you could rebate, the RSR, and is some sort of good  
16 drivers rebate, something like that.

17 MS. MARILYN MCLAREN: Absolutely. I  
18 mean, you could propose that only people with merits  
19 receive the rebate.

20 You could propose to do the rebate on the  
21 -- the full un-discounted premium for everyone, which  
22 would significantly weight more dollars towards the best  
23 drivers as a percentage of what they actually paid. They  
24 would get a much larger percentage than people who did  
25 not qualify for the discount.

1                   So there's certainly ways where it could  
2 be weighted towards good drivers.

3                   MR. BYRON WILLIAMS:   And, again, I'm not  
4 trying to suggest any position on my clients, but,  
5 philosophically could -- could you talk from at a high  
6 level again on the pros and cons of using some sort of  
7 mechanism, such as a good driver's rebate?

8                   MS. MARILYN MCLAREN:   Well, I think, you  
9 know, pros, most people are good drivers, so most people  
10 would like that system better. It would probably be on  
11 some level more well received. But by the same token, it  
12 would also likely receive a fair bit of criticism for the  
13 same -- from the same perspective from on the other side  
14 of the coin, so to speak.

15                   If you think about this as a rebate,  
16 because the Corporation has more in the RSR than it  
17 expected to have, there's no opportunity for people to  
18 have planned to do anything different, to earn a better  
19 percentage of that rebate. It's an after the fact. It's  
20 -- it's retrospective. And I think people would feel  
21 somewhat burned if we were to change the rules when there  
22 was really no, you know, forward thinking discussion of  
23 it.

24                   It's also the concept that we simply have  
25 more in the RSR than we need to provide for the stability

1 for the program. And on that basis, it should be rebated  
2 as a direct percentage of what was paid. So I think  
3 those are the cons.

4 MR. BYRON WILLIAMS: And technologically,  
5 if -- if a -- a regulator was to look at a good driver's  
6 rebate as -- as -- as compared to kind of the current  
7 proposal of the Corporation, are -- are there  
8 technological barriers in doing it in the short-term?

9 MS. MARILYN MCLAREN: Well, it would  
10 certainly take a lot more planning on the Corporation's  
11 part. Significantly more testing. There was -- I  
12 believe the first year, the rebate was ordered that was  
13 not a deduction from the amount to be paid at renewal.  
14 There was some back and forth after the order was  
15 received. I think we should anticipate that that might  
16 be required.

17 I think we would need a lon -- a longer  
18 window. I think if the Corporation thought that there  
19 was any possibility that the Board would change the rules  
20 as to how a rebate should be prorated amongst the  
21 customer base, it would be very important to know about  
22 that much sooner than the standard December 1 order issue  
23 date. And we would need to know that we would have time  
24 to build in any required back and forth, and the  
25 appropriate documentation of what the business rules are,

1 and give ourselves a lot more time to test.

2 As it is now, right now we basically use  
3 the same program that would be used for, I think, the  
4 third or fourth -- fourth or fifth time, exactly as it's  
5 been used before. This potentially could be  
6 significantly more labour intensive, and therefore higher  
7 risk of error if we didn't have the time to do it right.

8 MR. BYRON WILLIAMS: Apart from a good  
9 driver rebate, were there any -- any other mechanisms  
10 contemplated by the Corporation in terms of different  
11 mechanisms of R -- an RSR rebate?

12 MS. MARILYN MCLAREN: Only very briefly.  
13 Discussion about whether rating groups that were  
14 underpaying premiums should actually receive a rebate.  
15 You know, if there are -- are groups where the rate has  
16 not yet -- is not sufficient, has not become sufficient,  
17 perhaps those -- those vehicle categories should not  
18 qualify for the rebate. But again, from the same  
19 principle that it is because we have more money than  
20 necessary, it should be a flat pro rata amount that  
21 people actually paid, is where we came down.

22 MR. BYRON WILLIAMS: And that's  
23 reflective of the fact that the premium rebate is paid on  
24 a retrospective basis, that's a key part of this?

25 MS. MARILYN MCLAREN: Yes. Yeah.

1 MR. BYRON WILLIAMS: Okay. Thank you  
2 very much, Mr. Chairman. That -- that will close my  
3 questions for today. Thank you.

4 THE CHAIRPERSON: Thank you, Mr.  
5 Williams. Thank you to the panel. Thank you to Ms.  
6 Everard. So we'll see you back tomorrow at 9:00 a.m.

7 MS. KATHY KALINOWSKY: Mr. Chair, if I  
8 could just thank the Board for their indulgence, along  
9 with everybody else for agreeing to start a bit earlier  
10 today, so quite a number -- later today, sorry, so a  
11 number of us could attend a funeral. That's very, very  
12 considerate, and thank you very much to everybody.

13 THE CHAIRPERSON: I'm sure everyone  
14 understood. And sometimes real life comes even into  
15 these quarters.

16  
17 (PANEL RETIRES)

18  
19 --- Upon adjourning at 5:08 p.m.

20  
21 Certified Correct

22

23

24

25 \_\_\_\_\_  
Cheryl Lavigne, Ms.