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MANITOBA PUBLIC UTILITIES BOARD

Re: MANITOBA PUBLIC INSURANCE COMPANY (MPI)
GENERAL RATE APPLICATION
FOR 2012/13 INSURANCE YEAR

Before Board Panel:

- Susan Proven - Board Chairman
- Len Evans - Board Member
- Regis Gosselin - Board Member

HELD AT:

Public Utilities Board
400, 330 Portage Avenue
Winnipeg, Manitoba
October 5, 2011
Pages 213 to 434

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APPEARANCES

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1 --- Upon commencing at 9:31 a.m.

2

3 THE CHAIRPERSON: Good morning. Well,
4 we're ready for our second day. And, Ms. Grammond, do
5 you want to tell us what's going to happen this morning?
6 You're proceeding with your line of questioning?

7 MS. CANDACE GRAMMOND: Yes, Madam Chair,
8 I'll continue with cross-examination on a variety of
9 topics. I just had a brief discussion with Mr. Palmer
10 about what's coming down the -- the pipe. So with the
11 Board's permission I'll proceed. Thank you.

12

13 MPI PANEL:

14 MARILYN MCLAREN, Resumed

15 DONALD PALMER, Resumed

16

17 CONTINUED CROSS-EXAMINATION BY MS. CANDACE GRAMMOND:

18 MS. CANDACE GRAMMOND: Okay. So, Mr.
19 Palmer, we were speaking yesterday about driver premiums,
20 and there's one (1) further related topic to that. I'd
21 ask you to go to Tab 26 of the Board's book of documents.
22 This is the question and answer at 78 in the First Round,
23 so Tab 26, book of documents 1-78.

24 This IR deals with the relativities
25 between vehicle premiums and driver premiums collected by

1 the Corporation?

2 MR. DONALD PALMER: Yes, that's correct.

3 MS. CANDACE GRAMMOND: And under the
4 table at (a) on the first page we have a span of a number
5 of years reflecting net written vehicle premiums which
6 the note provides -- includes reinsurance ceded, net
7 written driver premiums, and then the percentage of the
8 total represented by driver premiums. Is that right?

9 MR. DONALD PALMER: Yes.

10 MS. CANDACE GRAMMOND: And we see that
11 driver premiums over the -- the time frame represented
12 here, the 2006/'07 fiscal year through to 2014/'15, is
13 somewhere between 3 and 5 percent, but more typically in
14 the 4 or 5 percent range?

15 MR. DONALD PALMER: Yes, that's correct.

16 MS. CANDACE GRAMMOND: A couple of years
17 ago in the 2009 order that the Board made relative to the
18 2010 GRA the Board asked the Corporation to research the
19 issue of this division of driver premium relative to
20 vehicle premium, and then report back to the Board at
21 last year's GRA.

22 And the Corporation did that, stating
23 that, in its view, the current split between vehicle and
24 driver premiums was justified and appropriate and -- and
25 did not recommend changes at that time.

1 Can you tell us whether the Corporation
2 continues to have that belief and the reasons?

3 MR. DONALD PALMER: We continue to have
4 that belief, yes. The -- the split between driver and
5 vehicle premium, we have always said that the driver
6 premium is a contribution to the overall pool. In terms
7 of an actuarially sound driver premium there isn't really
8 one (1) because we don't assign a specific group of
9 coverages that we can cost and assign those classes. So
10 -- so, we have looked historically and thought that 5
11 percent is a reasonable target as a -- a contribution
12 from driver premium to the overall insurance pool.

13 MS. CANDACE GRAMMOND: In addition to the
14 -- the reasons that you've cited, does the Corporation
15 think about the fact that new drivers should have lower
16 rates and there should be principles of universality and
17 affordability in terms of driver premium?

18 MR. DONALD PALMER: Yes.

19 MS. CANDACE GRAMMOND: So we see, looking
20 back at the table here, that the dip if -- if we'll call
21 it that, in the relativity was started in the 2010/'11
22 fiscal year and then dropped again in 2011/'12. I take
23 it that, that decrease, when I'm -- I'm looking at the 4
24 percent and then the three and a quarter (3 1/4), was a
25 result of the implementation of DSR.

1 MR. DONALD PALMER: That's correct.

2 MS. CANDACE GRAMMOND: And the increases
3 that we see projected for the year of the application and
4 the two (2) subsequent years are a result of the aff --
5 the evolution of the DSR scale.

6 MR. DONALD PALMER: That's also correct.
7 Yes.

8 MS. CANDACE GRAMMOND: And as we know,
9 the Corporation's applied for some increases in the
10 demerit side of the scale and that's reflected here as
11 well.

12 MR. DONALD PALMER: Right.

13 MS. CANDACE GRAMMOND: If we turn over
14 the page, at this IR -- at Tab 26, and we look at 'B' --
15 the answer to 'B'. This is an IR that deals with a
16 comparison between claims that arise with drivers that
17 have no vehicle registered as compared with drivers that
18 do have a vehicle registered.

19 Is that right?

20 MR. DONALD PALMER: Yes, I have it.

21 MS. CANDACE GRAMMOND: And the
22 Corporation makes the statement below the -- the second
23 table in the paragraph there that, based on the data, the
24 experience of the drivers with and without vehicles
25 appears to be very similar?

1 MR. DONALD PALMER: Yes.

2 MS. CANDACE GRAMMOND: And it would
3 appear that in -- in both cases, the driver premium is --
4 that's collected is obviously much less than the claims
5 incurred and that's true in either category.

6 MR. DONALD PALMER: Yes, it is. Again,
7 the -- majority of the insurance premium is on the
8 vehicle, so yes that would be expected.

9 MS. CANDACE GRAMMOND: And I -- I gather
10 that even in the cases where a claim is incurred wi --
11 involving a driver that doesn't have a vehicle in their
12 name, somebody paid a vehicle premium with respect to
13 that vehicle in any event.

14 MR. DONALD PALMER: Yes, and with the
15 expectation that other people would be driving that
16 vehicle, too.

17 MS. CANDACE GRAMMOND: Okay. Thank you.
18 I'm gonna go then to a discussion with respect to some of
19 the Corporation's goals, or at least one (1) of those
20 goals. I know that there are a number of them. And
21 that's the goal that the Corporation has expressed that
22 it seeks to have rates that are lower than those charged
23 by private insurance companies for comparable coverage.
24 I'm sure both of you are well familiar with that.

25 MR. DONALD PALMER: Yes.

1 MS. CANDACE GRAMMOND: And that's, for
2 context, set out in a number of places in the material,
3 but one (1) of the places where we see the corporate
4 goals is in the annual report, page 24. And that's just
5 for the purposes of the record.

6 I'm -- I'm gonna ask you to look at the
7 book of documents, Tab 12. This is -- so that's Tab 12,
8 book of documents. This is question 4, posed by the
9 Board in the first round of IRs. And this IR related
10 specifically to that corporate goal.

11 And so, at question A, 1-4(a), Corporation
12 was asked to file a copy of the rate comparison study
13 that it used to -- with -- with respect to this
14 particular goal. And so if we take a look at the
15 attachment that the Corporation's provided, that's set
16 out over the following three (3) pages, we see a
17 comparison, across Canada, dealing with eight (8)
18 specific driver profiles.

19 Is that right?

20 MR. DONALD PALMER: Yes, that's correct.

21 MS. CANDACE GRAMMOND: And I gather that
22 in the past, at least as far back as 2006, the
23 Corporation used one (1) driver profile with respect to
24 this analysis but that's been upped to eight (8).

25 MR. DONALD PALMER: Yes. We have eight

1 (8) that we have studied with the -- with this. In our
2 annual report, we do publish a graph with lines with
3 three (3) profiles. If you have more than that, it tends
4 to get a little cluttered and it loses some of the -- the
5 message. So from that standpoint we have selected three
6 (3) but did the analysis with eight (8).

7 MS. CANDACE GRAMMOND: And I gather, and
8 we see in the far right-hand column for each profile
9 there's a description of the individual and what their --
10 in terms of their DSR level and what the -- their vehicle
11 premium discount is, what their driver premium is, so
12 this analysis includes those details?

13 MR. DONALD PALMER: Yes.

14 MS. CANDACE GRAMMOND: And how are the
15 vehicles selected? We see under each profile about eight
16 (8) vehicles listed ranging in year and model. How are
17 those determined?

18 MR. DONALD PALMER: They were selected as
19 being common vehicles.

20 MS. CANDACE GRAMMOND: Is it fair to say
21 that these are the -- the eight (8) most common vehicles
22 or close to the eight (8) most common?

23 MR. DONALD PALMER: They're probably not
24 the eight (8) most common but they would be among the
25 most common.

1 MS. CANDACE GRAMMOND: And was this
2 analysis something that was done internal at the
3 Corporation or was this done by a third party?

4 MR. DONALD PALMER: It -- it was done by
5 a third party.

6 MS. CANDACE GRAMMOND: Okay. And I'm
7 going to get into some of the -- the detail that we see
8 here. I just want to clarify one (1) thing before we
9 move forward with that. In the Second Round we asked a
10 follow-up question and that'll -- that's at the same tab
11 just after 1-4. So this was 2-3 and so this is the last
12 page at Tab 12 of the book of documents.

13 We asked the Corporation to explain how it
14 determined what premium amounts were charged in non-
15 monopoly jurisdictions, because obviously in those
16 provinces there would be many insurance companies that
17 could be used for insurance. And the Corporation has
18 advised that those rates were purchased from Compu-Quote
19 Inc.

20 Can you just explain that a little bit,
21 what that service is?

22 MR. DONALD PALMER: Compu-Quote Inc. is a
23 insurance service company who is familiar with the
24 insurance industry, has access to the rates from other
25 jurisdictions. Have -- we have contracted with Compu-

1 Quote for a number of years. Their core business is
2 comparing rates for customers.

3 MS. CANDACE GRAMMOND: So individuals in
4 those jurisdictions with private insurance may go through
5 Compu-Quote to figure out who has the best buy or
6 whatever the case may be?

7 MR. DONALD PALMER: That's correct.

8 MS. CANDACE GRAMMOND: And so I --

9 MS. MARILYN MCLAREN: Just a little bit
10 more on that if I could. Most individuals living in
11 jurisdictions where there's private auto insurance I
12 believe still purchase their insurance through
13 independent insurance brokers.

14 So, you know, that is the service that
15 brokers provide, that they would provide a number of
16 different quotes for -- based on the markets that they
17 have access to. But there is a growing segment of the
18 market that is owned by direct writers and so Compu-Quote
19 does have access to broker-based insurers as well as
20 direct writers so that they would have a broader base to
21 give consumers the rate quotes.

22 MS. CANDACE GRAMMOND: Okay. And with
23 respect to this analysis then I -- I take it that the
24 Corporation would have given these specific vehicles and
25 driver profiles to Compu-Quote and then Compu-Quote would

1 have provided options?

2 MR. DONALD PALMER: Would pro -- have
3 provided the prices, yes.

4 MS. CANDACE GRAMMOND: And as per the
5 answer to the IR, this is 2-3, Compu-Quote provided ten
6 (10) quotes for each scenario in each jurisdiction and
7 then the third party that was doing the analysis would
8 have calculated the average. And that -- that's the
9 figure that would have been used in the table?

10 MR. DONALD PALMER: Yes, that's correct.

11 MS. CANDACE GRAMMOND: Okay. So if we go
12 back to those tables and we look at the Corporation's
13 ranking, if I'm reading this correctly it would be the
14 second column from the right that's entitled "MPI Rank
15 Lowest to Highest." So if we look at the first one just
16 to make sure that -- that we understand for -- in driver
17 profile 1 the 2010 Dodge Caravan SE, MPI has the second
18 lowest premium.

19 Is that right?

20 MR. DONALD PALMER: Across Canada, yes.

21 MS. CANDACE GRAMMOND: Yes. As compared
22 with the other provinces. And then the second entry
23 still under driver profile 1 is the 2003 Chevrolet
24 Malibu. There, MPI would have had the fourth lowest
25 premium across the country?

1 MR. DONALD PALMER: Yes, that's correct.

2 MS. CANDACE GRAMMOND: So we see on the
3 first page if we just look down the column of MPI rank,
4 lowest to highest, we see some 2s, some 4s, a couple 5s,
5 some 3s, for driver profiles 1, 2, and 3?

6 MR. DONALD PALMER: Yes, that's correct.

7 MS. CANDACE GRAMMOND: Just a -- a
8 question with respect to the -- the vehicle selection.
9 You had said that these were the eight (8) vehicles that
10 were among the most common. Would that be true Canada-
11 wide, or would that be true in Manitoba specifically?

12 MR. DONALD PALMER: They were selected
13 more from a Manitoba context, but they would be common
14 vehicles across Canada. We have a tendency to have a
15 little older fleet in Manitoba than other jurisdictions
16 would have. Manitoba does not have the same experience
17 with rust, for instance, that Eastern Canada would have,
18 so there would be -- some of our vehicle fleet would be
19 somewhat older than an Ontario fleet, for instance.

20 So -- but they would be common vehicles
21 right across Canada. Being the most common, again, it
22 would be -- this -- they were selected based from a
23 Manitoba context.

24 MS. CANDACE GRAMMOND: Okay.

25 THE CHAIRPERSON: Can I interject by just

1 asking if that age characteristic of our vehicles skews
2 the results in any way? Like when you're looking at
3 whether you're the lowest valued or priced?

4 MR. DONALD PALMER: No, I don't believe
5 it does, because we are still doing the comparison on a
6 vehicle by vehicle basis. So because we have specific
7 vehicles that we are doing the comparison for, then that
8 is taken into account with the comparison.

9 THE CHAIRPERSON: And I just have another
10 question and that is if we take all these 3s, 4s, 2s, and
11 1s that are on that column, and we averaged them out to
12 get an MPI sort of average, would we be at 1, 2, 3, what
13 would the average be?

14 Because I guess I'm expecting that if we
15 have the least, or lowest price across the country, or
16 this is one (1) of our goals, that we would land up
17 somewhere in the below 3.

18 Is that unrealistic?

19 MR. DONALD PALMER: We would likely be,
20 and I'm just looking through the table, probably at 2.
21 Manitoba and Sask -- Saskatchewan are neck and neck, very
22 similar products. So from that standpoint that would be
23 the main comparison, so we would be likely around 2.

24 THE CHAIRPERSON: Would you like to
25 provide that figure, just take all those 1s, 2s, et

1 cetera, do a quick calculation and give us that figure?

2 MR. DONALD PALMER: Sure, we can provide
3 that.

4 THE CHAIRPERSON: Because at first glance
5 it kind of doesn't look that low, at least to me, anyway,
6 because there's lots of 3s, 4s, 5s, you know, I -- I
7 don't know.

8 MS. MARILYN MCLAREN: It would have been
9 helpful for us to file the second page as the first page.
10 That would have helped too, because there's lots of 2s on
11 the second --

12 THE CHAIRPERSON: Okay. Well, maybe I'm
13 just looking at the first page.

14 MS. MARILYN MCLAREN: Well, it does. And
15 I -- I guess I would add a couple of other things for
16 context. First of all, Manitobans, you know, we -- we
17 hang onto our vehicles. The average passenger vehicle in
18 Manitoba is probably about a 2002, maybe 2003 model
19 level.

20 So you can see here that we haven't got
21 anything on this comparison older than a 2001. So you
22 can see that ours is -- is -- it -- this is not affected
23 by the fact that we do keep our vehicles for a long time.

24 The other thing that -- that -- you know,
25 the founding principle and the goal is about, you know,

1 that lowest cost for the comparable coverage. The honest
2 truth on that is -- is there -- there is no comparable
3 coverage.

4 Ontario was reasonably close for a private
5 competitive jurisdiction until they recently passed a law
6 to reduce the mandatory accident benefits. But I can
7 tell you in Alberta and the Maritime Provinces, the
8 mandatory accident benefits are incredibly low, generally
9 providing income replacement maximum to maybe, you know,
10 like a minimum wage level, about eighteen (18) or twenty
11 thousand dollars (\$20,000) a year; very, very limited
12 medical coverage.

13 So that is a significant part of the
14 coverage that we provide here on a monopoly basis. So
15 you really cannot do a pure apples to apples -- easy on
16 the cars, easy on the actual cars themselves, but
17 Saskatchewan and Quebec and Manitoba have very, very
18 similar accident injury coverage.

19 BC is the only jurisdiction in Canada that
20 is still a tort jurisdiction where there's unfettered
21 access to the courts to sue. But ICBC, because it is a
22 government auto insurer, has also significantly increased
23 the accident benefits that are payable on a no-fault
24 basis, so they're kind of in the ballpark. But Alberta
25 and the Maritimes have very, very minimal accident

1 benefit coverage as part of their -- part of their
2 programs, mandatory programs.

3 THE CHAIRPERSON: Thank you.

4 MS. CANDACE GRAMMOND: Yes, I -- I would
5 say that's an undertaking.

6 MR. DONALD PALMER: Yes, we have that as
7 an undertaking.

8 THE CHAIRPERSON: All right. So you'll
9 get back to us on that as an undertaking, the average of
10 all those final column -- or not -- second-last column.

11

12 --- UNDERTAKING NO. 2: MPI to indicate Manitoba's
13 average ranking on the
14 national rate comparison

15

16 THE CHAIRPERSON: But Mr. Gosselin has a
17 question as well.

18 MR. REGIS GOSSELIN: A couple questions.
19 In relation to -- to the table, have you got data that
20 relates to trucks, specifically farm trucks? I mean,
21 would you have access to that data?

22 And I guess the second part of that is one
23 (1) of the presenters yesterday very forcefully indicated
24 that there was a quite a spread between insurance rates
25 for motorcycles in Manitoba relative to the other juri --

1 jurisdictions.

2 So I guess my question is do you have data
3 that compares the rates charged in Manitoba for similar
4 driver profiles as to those charged in other
5 jurisdictions?

6 MR. DONALD PALMER: Two (2) parts of that
7 question. First, the -- for the motorcycle coverages we
8 do have a comparison amongst jurisdictions and we are
9 higher from a motorcycle rate perspective in many cases.

10 Of course, the difficulties with a
11 comparison, as Ms. McLaren outlined, is doing a
12 comparison of comparable coverage. And with the no-fault
13 injury compensation in Manitoba, to compare premiums
14 between Manitoba and Alberta, for instance, is really not
15 a valid comparison at all because their coverage would be
16 third-party liability. So it's not coverage for damage -
17 - injury damage that is done to the rider, it's injury
18 damage that they cause.

19 So, generally, if a motorcycle hits
20 another vehicle there's less injury to the other vehicle,
21 and so the third-party liability coverage has relatively
22 low costs, so there isn't really a comparison.

23 The comparability with us and Saskatchewan
24 is more of a valid comparison and -- and our rates are
25 higher than -- than Saskatchewan. But Saskatchewan, over

1 their last rate applications, has come out publicly and
2 said, These are our rates, but if we get to rate adequacy
3 we need rate increases of -- I think the number was in
4 excess of a hundred percent.

5 They're, quite frankly, about where we
6 were ten (10) of fifteen (15) years ago. We had very
7 much inadequate motorcycle rates. The decision
8 essentially encouraged by this Board was to pursue
9 actuarially sound rates, rates that are justified by the
10 claims experience of the individual rate classifications
11 and vehicle types, to avoid cross-subsidization wherever
12 possible.

13 So over the last number of years the
14 motorcycle rates were increased year over year subject to
15 the rate shock considerations that have been set by this
16 Board. We are now to the point where we've got overall
17 rate sufficiency on motorcycles, Saskatchewan doesn't.

18 So I -- and -- and depending -- their rate
19 regulatory process is -- is quite different than here in
20 Manitoba. But, if they are pursuing actuarial rates,
21 they will be seeing increases in the 15 percent range
22 over the next number of years, just like -- like we had
23 over the last ten (10) years. Over the -- I think last
24 year, they did increase motorcycle rates by 15 percent
25 and sport bike rates by 20 or 25 percent.

1 So, again, to -- to compare Manitoba rates
2 with Saskatchewan rates, we're higher, but we have
3 sufficient rates and they have publicly said that they do
4 not.

5 On the farm truck, I'm not sure that a
6 service like Compu-Quote would be able to provide that
7 kind of comparison to the same rigour that they have in -
8 - for private passenger vehicles. That's not their core
9 market. We can probably take a look and -- and compare
10 farm truck rates between Manitoba and Saskatchewan and
11 maybe another -- get a couple of other quotes, but it
12 would be more -- more difficult.

13 And, so again, a company like Compu --
14 Compu-Quote would not have the same rigour because that's
15 not their core business.

16 MS. MARILYN MCLAREN: In my memory we
17 have never had any sort of rate comparison across the
18 country for farm trucks. If -- if that was something the
19 Board wanted us to do between this proceeding and the
20 next proceeding, we could certainly do our very best to
21 do that.

22 A couple of other things with respect to
23 motorcycles. The thing that makes rating motorcycles and
24 the comparison so significant is that, as -- as we talked
25 about earlier with regular, overall, Basic compulsory

1 Autopac premiums, about 35 percent of our costs are
2 injury cost related.

3 Motorcycles -- it's between 80 and 90
4 percent of their total claims costs are injury costs. So
5 it makes it such a -- a much more significant part of the
6 -- of the rating picture. And therefore, the comparison,
7 you know, between jurisdictions that don't have the kinds
8 of coverage that we have here.

9 The last -- twice I think in the --
10 probably in the last eight (8) or ten (10) years, we
11 completed what was known as a motorcycle risk study. We
12 filed one (1) last year and we can certainly put that
13 back on the record this year if that would be helpful.
14 It gives us an overall assessment of where the losses
15 are, what -- you know, what -- what is the story with
16 respect to motorcycle claims cost. So we can put that on
17 the record.

18 We can also go back and see if we have a
19 reasonably current national comparison of motorcycle
20 rates, and -- and if we do, we can file that shortly as
21 well.

22 THE CHAIRPERSON: Mr. Gosselin, do you
23 want to ask something more about the farm truck? Expand
24 upon it? Oh.

25 MR. REGIS GOSSELIN: I -- I guess my

1 question is are you -- just eye-balling the data, it
2 appears to me that Saskatchewan globally has lower rates
3 than Manitoba. Marginally lower, but nonetheless lower.
4 And I guess what I'd like to know is, is there something
5 about their coverage that allows them to come in a little
6 bit lower than -- than Manitoba? Given that, we've --
7 you've indicated already that there's fairly similar
8 coverage throughout the province to our home province,
9 so.

10 MS. MARILYN MCLAREN: No, there --
11 there's nothing really with respect to the coverage,
12 other than -- and it really wouldn't show up in the
13 comparison because we price it on a -- on an apples-to-
14 apples basis. Their -- their Basic plan has a higher
15 deductible than the compulsory program, but because
16 almost everybody here buys it down, we've com -- we've
17 priced it on a -- on a bought-down basis.

18 So the coverage is very, very comparable.
19 There are some other differences, though. For whatever
20 reason, people in Saskatchewan do not file injury claims
21 to the extent that they do here in Manitoba. They just
22 don't. And that means they just don't have a lot of the
23 minor claims.

24 If you look at the serious claims, they're
25 very, very comparable. Two (2), you know, jurisdictions

1 with similar topography, populations and so on. But they
2 just don't have the -- the small claims come forward that
3 still make up, you know, some reasonable portion of our
4 costs.

5 They also don't have a large, large centre
6 like Winnipeg. I mean, it's -- it's really an anomaly in
7 this province, with almost three quarters of -- of your
8 population living in one (1) large centre. So they have
9 a number of larger centres across the province and that
10 changes the -- the -- the driving behaviour and, you
11 know.

12 So I think there are some important
13 differences, but -- but coverage isn't one (1) of them.

14 They also, I mean, the -- sorry. The rate
15 review process that Mr. Palmer alluded to. They -- they
16 do not have a robust process such as this. And some
17 years they keep rates the same, some years -- for man --
18 for many years they keep rates the same. They don't do
19 clear adjustments every year like we do.

20 So things can get out of whack a little
21 bit more. They can find themselves in a position where
22 they have to re-establish with more significant changes.
23 And then sometimes that means there's more pressure not
24 to have the significant changes. So overall they have a
25 very similar process.

1 They have had one (1) rebate because they
2 had excess retained earnings much like we do. We have,
3 you know, had more the last few years but they have the
4 same model. But overall, I would put it down primarily
5 to they -- they don't have one (1) big, big city like
6 this and they just don't claim the same way we do.

7 MR. DONALD PALMER: Just to add what Ms.
8 McLaren said about the urban areas. If we had put
9 Brandon on this chart, for instance, we do have
10 territorial differentials. Brandon rates are lower than
11 Winnipeg rates.

12 In Saskatchewan they do not have
13 territorial differentials, so the people in Moose Jaw
14 would pay the same as in Regina. So if we put comparable
15 cities like Brandon and Moose Jaw on this chart again,
16 the comparisons would be somewhat different with Brandon
17 being somewhat lower.

18 In answer to the Chair's question
19 regarding the average ranking, if I can discharge that
20 undertaking at this point in time, just taking a simple
21 arithmetic average of the rankings is two point four
22 (2.4).

23 THE CHAIRPERSON: Thank you for that.
24 And just one (1) other question about the farm trucks. I
25 think that you do have some qualifiers as to what is a

1 farm truck, and that is dependent on how much time I
2 think the producer spends at farming, but I could be
3 wrong.

4 Anyway, I just wondered if across Canada
5 there are sort of sort of the similar qualifiers. How do
6 you set this? Do you look at what other people are doing
7 in Canada when it comes to defining a farm truck or what
8 -- what is the answer to that?

9 MS. MARILYN MCLAREN: Every licensing
10 authority in Canada defines farm vehicles or -- or not,
11 in the way that they choose. So that is something that's
12 really under the Highway Traffic Act or the Drivers and
13 Vehicles Act. Manitoba Public Insurance has a definition
14 for farm car, but the trucks themselves are put into that
15 category through the licensing authority and then we
16 simply rate for insurance purposes the vehicles that are
17 in there. So they can be quite, quite different across
18 the country. The -- yeah.

19 THE CHAIRPERSON: And what would yours
20 be? Like what -- what -- what are you working with, do
21 you know?

22 MS. MARILYN MCLAREN: I -- I used to.
23 It's a certain numbers of hours per year --

24 THE CHAIRPERSON: Yes, that's --

25 MS. MARILYN MCLAREN: -- engaged in farms

1 --

2 THE CHAIRPERSON: -- what I'm --

3 MS. MARILYN MCLAREN: -- and we --

4 THE CHAIRPERSON: Yes.

5 MS. MARILYN MCLAREN: -- can -- we'll
6 find it here and put it on the record in the next couple
7 of minutes.

8 THE CHAIRPERSON: Yeah. I think that I'm
9 aware of what that is --

10 MS. MARILYN MCLAREN: Yeah.

11 THE CHAIRPERSON: -- because I had that
12 licence. But anyway, I just wondered what it might be,
13 but you've said it's --

14 MS. MARILYN MCLAREN: M-hm.

15 THE CHAIRPERSON: -- all different.

16 MS. MARILYN MCLAREN: They're very
17 different --

18 THE CHAIRPERSON: Thank you.

19 MS. MARILYN MCLAREN: -- yes.

20 MR. DONALD PALMER: And may I just add
21 one (1) more thing? With regard to the -- the ratings,
22 all of the ratings for all of our classifications are
23 based on the exper -- the claims experience of that
24 classification. So we can do a comparison with other
25 jurisdictions, but really the -- the rates are set by the

1 experience of the -- of those vehicle classifications
2 within Manitoba.

3

4 CONTINUED BY MS. CANDACE GRAMMOND:

5 MS. CANDACE GRAMMOND: Thank you. Just
6 then to confirm for the record a couple of things that
7 arose out of that exchange. We have an undertaking to
8 file the motorcycle risk study from last year, as well as
9 whatever national data the Corporation has on motorcycle
10 rates. I think, Ms. McLaren, you said there -- there
11 might be some --

12 MS. MARILYN MCLAREN: Yes.

13 MS. CANDACE GRAMMOND: -- kicking around?

14 MR. DONALD PALMER: Yes.

15 MS. CANDACE GRAMMOND: So we'll have that
16 -- either -- whether that's one (1) undertaking or two
17 (2) it doesn't matter. And then we have an undertaking
18 with respect to the farm truck threshold number of hours.
19 You said you'd be able to provide that?

20 MS. MARILYN MCLAREN: Yes.

21

22 --- UNDERTAKING NO. 3: MPI to file the motorcycle
23 risk study from last year, as
24 well as whatever national
25 data the Corporation has on

1 motorcycle rates

2

3 CONTINUED BY MS. CANDACE GRAMMOND:

4 MS. CANDACE GRAMMOND: Just I know for
5 Madam Clerk, she likes to have that specific, and that --
6 that's a good thing.

7 So, okay, coming back to this issue, I --
8 I just want to clarify and make sure that -- that I
9 understand where the Corporation is coming from with
10 respect to this issue of comparable coverage. Like the
11 goal as reflected is to have the lowest premium in -- you
12 know, where there's comparable coverage. And I think the
13 evidence that I've heard is that the -- the coverage in
14 Saskatchewan is similar but in some of the other
15 provinces it's really not. And Ms. McLaren you
16 specifically mentioned Ontario.

17 So are -- I mean, are there adjustments
18 done to this analysis to try to make the coverages more
19 comparable for the purposes of comparison, or is the
20 Corporation really saying, comparable coverage (but
21 really it's not comparable because ours is way better).

22 I -- I just want to -- I want to try to
23 understand what -- what the Corporation is saying.

24 MR. DONALD PALMER: It would be the
25 latter. That to -- to start doing adjustments to all of

1 these rates is essentially impossible, because we just
2 don't know. With -- when we did the pricing of the no-
3 fault coverage back in 1994 the first time, we had some
4 rudimentary data and some assumptions that we were
5 working with, but over -- over time the rates evolve,
6 because you don't necessarily know what the claiming
7 behaviour of individuals will be under new claiming
8 protocol.

9 So you can make some assumptions regarding
10 the -- the rates and what would happen, but to do that
11 from a cross-country rate comparison would be very
12 difficult.

13 MS. CANDACE GRAMMOND: Does the
14 Corporation typically gat -- gather statistics or data on
15 what the coverages are in other provinces? Is that
16 something that -- that the Corporation would have readily
17 available, or -- or does the Corporation focus more on
18 Saskatchewan than the other provinces?

19 MR. DONALD PALMER: Yes, we could do
20 that, and in fact we've filed it. It would be in Volume
21 3 --

22 MS. CANDACE GRAMMOND: It's in one (1) of
23 the AIs. Okay. Okay. We'll track that and if we have
24 any specific questions we'll --

25 MR. DONALD PALMER: Specifically --

1 MS. CANDACE GRAMMOND: -- advise.

2 MR. DONALD PALMER: -- it would be AI-2
3 in Volume --

4 MS. CANDACE GRAMMOND: Thank you.

5 MR. DONALD PALMER: -- III.

6 MS. CANDACE GRAMMOND: Thank you for
7 that. One (1) other follow-up question with respect to
8 Saskatchewan. Mr. Palmer, you had said that
9 Saskatchewan, unlike Manitoba, doesn't change rates
10 across territories, it's just all one (1) territory.

11 Is there any indication or knowledge that
12 the Corporation has of why that's the case, why
13 Saskatchewan doesn't -- doesn't change rates across
14 territories?

15 MS. MARILYN MCLAREN: We don't have any
16 information as to why specifically that continues to be
17 true today. But I do know that years ago there was
18 simply no actuarial basis for it, for the reasons that I
19 said, you know, they have ma -- many similarly-sized
20 cities. Most people in Saskatchewan go to these cities
21 on a regular basis. There was no evidence, and I'm
22 talking probably a couple of decades ago, whereas unlike
23 Manitoba, right, the actuarial data is that there's clear
24 differences in the claims costs between the territories
25 that we have. They simply did not have that in

1 Saskatchewan. Again, because of the way the population
2 is -- is dispersed.

3 MS. CANDACE GRAMMOND: I think my next
4 question is going to be for Mr. Palmer. Okay. So just
5 one (1) more question with respect to Saskatchewan, so
6 we've heard your evidence with respect to their rate
7 regulation process being very different, their motorcycle
8 rates, for example, not being reflective of -- of claims
9 costs.

10 Is it -- is it the Corporation's view that
11 the rates in Saskatchewan aren't necessarily actuarially
12 sound?

13

14 (BRIEF PAUSE)

15

16 MR. DONALD PALMER: They have said that
17 themselves in some instances, specifically with the
18 motorcycle rates. Now, overall, they do have rates that
19 are reflective of that overall experience. So from an
20 overall perspective because -- because the rates are --
21 are set with the expectation of claims on an overall
22 basis, I don't have any reason to say that they aren't
23 actuarially sound.

24 But for individual coverages, certainly
25 their actuarial rigour for a classification rating would

1 not be the same as -- as what is in Manitoba. And from a
2 comparison in -- in looking at what they file with
3 regards to their rate applications, I think recently one
4 (1) of their rate applications to their regulator was
5 about twenty (20) pages.

6 Our total amount, I think in evidence, was
7 -- ours was eight thousand six hundred (8,600) pages. So
8 there really is a -- a major difference from that
9 perspective.

10 MS. CANDACE GRAMMOND: Okay. Just one
11 (1) more question with respect to this analysis. In the
12 instances where MPI's rates are coming in, not -- maybe
13 not even necessarily at second, but at third or fourth or
14 fifth lowest, there are some here where PEI seems to be,
15 especially for driver profiles 1 and 2, lower than --
16 than Manitoba.

17 Is MPI doing any further analysis with
18 respect to that to -- to try to determine if it is an
19 apples to apples comparison or -- or is this simply a
20 case of gathering the information and presenting the
21 numbers?

22 MS. MARILYN MCLAREN: We're not doing
23 anything more. This depiction in our communication to
24 the public is really for that basis. It serves as a
25 discussion point. We're very, very comfortable with

1 where our rates rank, particularly given the features of
2 coverage and service that go along with those prices.

3 At MPI we talk a lot about the value
4 equation, which is made up of what -- what is the cost,
5 what is the coverage, what is the service and the access
6 to -- to the service and the coverage. We're very
7 comfortable with it. I -- I would have no concerns about
8 explaining the difference in price between Winnipeg and
9 Charlottetown.

10 MS. CANDACE GRAMMOND: Okay. Thank you.
11 Oh.

12 MR. REGIS GOSSELIN: An -- one (1) of the
13 presenters yesterday talked about the rates that are
14 chargeable by body shops and so on back to Autopac. And
15 I guess my question in relation to that presenter's
16 comments is whether or not you do any comparison with
17 respect to shop rates for different jurisdictions.

18 MS. MARILYN MCLAREN: We do. And we work
19 very hard with the Motor Dealers Association and the
20 Automotive Trades Association to negotiate agreements
21 with them that we believe are -- are representative and
22 fair in the Manitoba market, but we certainly also, you
23 know, look at the information from other places.

24 I can tell you the Manitoba rates are on
25 the lower end of what's paid across the country. First

1 of all, the -- again given -- and I think most body shop
2 owners will tell you they have as much work as they can
3 handle. The monopoly program provides them with regular,
4 steady access to work. They -- we -- we're able to pay a
5 rate that really accommodates virtually no downtime,
6 whereas hourly rates tend to be higher. The -- the rates
7 that insurers pay to shops can -- can be higher because
8 they are not always filling all the time that they have.

9 We really believe strongly that we have to
10 pay an appropriate amount to the body shops particularly.
11 You know, this is just not the days of banging out the
12 fender with a hammer, it's just not. And we are very
13 committed to work with them to lower the costs of doing
14 their work, as well as ours, when it comes to
15 administrative efficiencies and things like that. We --
16 we've talked a little bit in the application about an
17 initiative underway right now that is a physical damage
18 re-engineering project to figure out how can we make that
19 whole process more effective.

20 But separate from that, the repairs
21 themselves, you know, are -- are just an area that is
22 going to get more and more attention as it becomes more
23 and more challenging. I think there is -- there's an
24 approach that some of the higher-end vehicle
25 manufacturers have, you know. Like, for example, there

1 are certain -- maybe all of them, I'm not sure, but
2 specifically certain makes and models of Audis and BMWs
3 that -- that they simply will not allow anyone to have
4 their specialized tools other than dealerships that --
5 that deal with those vehicles. It becomes more and more
6 complex.

7 So we are comfortable with what we pay.
8 We have -- for the first time, we have a four (4) year
9 agreement with the ATA and the MMDA that was signed last
10 year. Maybe it was even the year before now, I'm not
11 sure, but I think it was even filed as part of these
12 proceedings, the -- the agreement between MPI and those
13 two (2) associations with respect to rates and quality of
14 work and -- and all of those things.

15 And again, if it's not in this filing we -
16 - we can put it on the record because I think it was last
17 year.

18

19 CONTINUED BY MS. CANDACE GRAMMOND:

20 MS. CANDACE GRAMMOND: Okay.

21 MS. MARILYN MCLAREN: It was filed in
22 this year's proceedings at CAC Round 1 253.

23 MS. CANDACE GRAMMOND: Thank you. And
24 just for the record, Ms. McLaren, you mentioned the ATA.
25 That's the Automotive Trade Association?

1 MS. MARILYN MCLAREN: Yes.

2 MS. CANDACE GRAMMOND: And MMDA is the
3 Manitoba Motor Dealers Association?

4 MS. MARILYN MCLAREN: Yes.

5 MS. CANDACE GRAMMOND: Okay. Okay, so
6 just one (1) last question from me with respect to this.
7 This -- this analysis is something that the Corporation
8 does really, as a communication tool to be able to
9 include in its annual report where it's at with respect
10 to the -- the corporate goal that was identified. This
11 isn't something specifically that the Corporation uses in
12 this rate setting process that we're here to talk about?

13 MS. MARILYN MCLAREN: No, this is
14 certainly not an input to the rate making process. But
15 it -- it's more than a communication tool. We do pay a
16 lot of attention to this ourselves. You know, and -- and
17 as I said yesterday, we -- we are very much guided by the
18 founding principles. This is one (1) of them and we pay
19 a lot of attention to it.

20 MS. CANDACE GRAMMOND: Okay. Madam
21 Chair, if -- if it would please the Board, I'd move into
22 my next area, which is rate stabilization reserve?

23 THE CHAIRPERSON: Go ahead.

24

25 CONTINUED BY MS. CANDACE GRAMMOND:

1 MS. CANDACE GRAMMOND: Thank you. Okay,
2 so I have some questions then with respect to the rate
3 stabilization reserve, or what we typically refer to here
4 as the RSR. And this is a -- a reserve that is
5 established and maintained by the Corporation with a
6 specific purpose. And that has been identified by the
7 Corporation as the protection of motorists from rate
8 increases made necessary by unexpected events and losses
9 arising from non-recurring events or factors.

10 Is that right?

11 MR. DONALD PALMER: Word for word. Yes.

12 MS. CANDACE GRAMMOND: And that's been
13 the consistent purpose of the RSR for many years now,
14 right?

15 MR. DONALD PALMER: That's correct, yes.

16 MS. CANDACE GRAMMOND: Okay. So let's go
17 to Tab 9 of the book of documents. That's TI-14. So,
18 Tab 9, book of documents, TI-14.

19 This is the statement of basic retained
20 earnings, which includes reference to the RSR. We know
21 that the Board has previously set the range for the RSR,
22 and that's reflected here for the year of the application
23 2012/'13, as between 76 and 152 million?

24 MR. DONALD PALMER: Yes, that's correct.

25 MS. CANDACE GRAMMOND: And I understand,

1 Mr. Palmer, from some of your comments yesterday that,
2 although in the past there have been discussions and --
3 and considerable amount of evidence at this Board and at
4 these hearings with respect to the RSR range, MPI, while
5 it still tracks its own RSR target point, does accept the
6 Board's range for rate setting purposes.

7 MR. DONALD PALMER: Yes, that's correct.

8 MS. CANDACE GRAMMOND: And as shown here,
9 on TI-14 for the year of the application, MPI's RSR
10 target point is 182 million. So it's 30 million more
11 than the top end of the Board's range?

12 MR. DONALD PALMER: Yes, that's correct.

13 MS. CANDACE GRAMMOND: Okay. And we see
14 here, again sticking with the year of the application
15 2012/'13, that the projection is by year end, the total
16 Basic retained earnings will be 204.2 million.

17 That's right?

18 MR. DONALD PALMER: The total retained
19 earnings? That's correct, yes.

20 MS. CANDACE GRAMMOND: I think -- I think
21 that's what I said. That -- it is labelled total Basic
22 retained earnings?

23 MR. DONALD PALMER: Yes, that's correct.

24 Whi-- which would be inclusive of the RSR and the IT
25 optimization fund.

1 MS. CANDACE GRAMMOND: Yes. And I'll --
2 I'm gonna get into some -- some questions about that fund
3 a little bit later on.

4 Now we know that in the past there have
5 been three (3) specific tools that have been considered
6 by MPI and by the Board at times, with respect to the --
7 the RSR range or target point. Those are the risk
8 analysis/value at risk; the DCAT, or dynamic capital
9 adequacy test; as well as the minimum capital test.

10 That's right?

11 MR. DONALD PALMER: Yes, that's true.

12 MS. CANDACE GRAMMOND: And, with respect
13 to the risk analysis/value at risk study, MPI has advised
14 the Board in this proceeding that that could not be
15 completed for this GRA, but it would be done for next
16 year's GRA proceeding.

17 MR. DONALD PALMER: The order from the
18 Board was that the risk analysis/value at risk would be
19 completed on a triennial basis. The request was made
20 with some of the changes this year that was requested
21 this year.

22 We have been unable to complete that, just
23 because of actuarial resources. So from that standpoint,
24 it may still be possible to have it filed by the end of
25 the hearings, but if not then certainly we will have that

1 filed next year.

2 MS. CANDACE GRAMMOND: When will you know
3 if it's possible to do for this year?

4 MR. DONALD PALMER: Probably by the end
5 of next week.

6 MS. CANDACE GRAMMOND: Okay. I knew you
7 were going to ask that. What -- what I'm going to say is
8 why don't we -- I don't think we need to record that as
9 an undertaking, I'll just put that on my list of other
10 items. Mrs. -- Ms. Kalinowsky had mentioned some items
11 yesterday that are going to be provided so I'll just put
12 that on that list and we'll follow that up.

13 Okay. And on that, Ms. Kalinowsky had
14 advised that the DCAT will be provided hopefully by next
15 week. Would that still be the plan?

16 MR. DONALD PALMER: That's the plan, yes.

17 MS. CANDACE GRAMMOND: Now what is the
18 Corporation's position at this time with respect to its
19 risk profile? We -- we speak about the Corporation's
20 risk -- risk pile -- profile usually at these hearings.
21 Does the Corporation agree that its risk profile has
22 changed due in part to the recognition of changing claims
23 experience and patterns as well as the adoption of new
24 reserving practices?

25 MR. DONALD PALMER: In terms of the

1 reserving practices, and I'll go back to some terminology
2 that Mr. Olfert used at these proceedings last year that
3 -- that those reserving practices are a measuring stick.
4 So it does not really fundamentally change the eventual
5 claims that are paid out by the Corporation. What it
6 does change is your measurement of those at a point in
7 time.

8 So from that standpoint our coverage has
9 changed somewhat with the PIPP enhancements that have
10 been introduced over the last couple of years. So that
11 would increase the risk profile mainly because it -- it
12 deals with catastrophic losses, those are due to some
13 variab -- add variability so that would add to the risk
14 profile.

15 The change of the reserving by itself in
16 it -- in itself probably does not change the -- the
17 fundamental risk profile. The other topic that we've --
18 we've added that would change the risk profile of the --
19 the Corporation is that with regard to the IT
20 optimization. Certainly that's something that has been
21 added and has -- with the IT optimization fund has more
22 importance in the risk profile this year.

23 MS. CANDACE GRAMMOND: And -- and so in
24 which direction are you saying that fund affects the risk
25 profile, makes it more risky or less risky?

1 MS. MARILYN MCLAREN: I think Mr. Palmer
2 was referring to the -- you know, the overall risk
3 framework the Corporation has. We have identified this -
4 - these requirements to improve the IT infrastructure,
5 that is what the IT optimization project will do.

6 I think on that basis the risk profile of
7 the Corporation has reduced somewhat because we have
8 identified this risk, we have a plan to address it. So
9 the IT area has more attention in the overall risk
10 framework this year.

11 MS. CANDACE GRAMMOND: Oh, okay, so I
12 think I understand your evidence between the two (2) of
13 you. Mr. Palmer, you identified that there have been
14 some changes in PIPP benefits which could be an increase
15 to risk because there could be more paid out to, in
16 particular, catastrophic injury victims. And Ms. McLaren
17 you've clarified with respect to the IT optimization fund
18 that that may be a factor that would lessen the risk
19 profile?

20 MS. MARILYN MCLAREN: Yes, that's right.

21 MS. CANDACE GRAMMOND: What about the --
22 the facts that last year there was a 4 percent rate
23 reduction and this year there's a 6.8 percent rate
24 reduction applied for? Should those -- either or both of
25 those things be a factor for the Board's consideration in

1 looking at the Corporation's risk profile? The idea
2 being if you need to collect less rates, things are going
3 well and there's less risk.

4 MR. DONALD PALMER: In -- in both those -
5 - those cases the rate is the expected cost of the
6 transfer of risk. So again, because part of that
7 transfer is higher claims benefits for catastrophically
8 injured, that increases some of the variability.

9 In terms of the variability on collision
10 claims, we do get some weather-related ups and downs from
11 years -- year to year, but that has been very -- very
12 stable. The one (1) -- one (1) risk that we're
13 continuing to monitor is that on weather-related
14 comprehensive claims, namely hail, that over the last
15 couple of years that we have had higher instance of small
16 hail storms which cumulatively have been at higher levels
17 than historically that we've seen.

18 They haven't reached our reinsurance
19 retention levels this year or last year. We had a couple
20 of storms, one (1) last year, one (1) this year that got
21 close to our retention, but didn't quite make -- make it
22 there.

23 So from that standpoint there could be an
24 increase in -- in the risk -- risk profile due to hail
25 from a -- a climate-change perspective, but again the

1 comprehensive claims are a much smaller percentage of the
2 total claims than collision claims or -- or injury claims
3 at this point in time.

4 MS. MARILYN MCLAREN: Another short
5 answer. With respect to the view that the overall cost
6 of claims is -- is lower than we thought it would be at
7 this time last year, with respect to the fact that we
8 have, and believe we should once again lower rates, the
9 Corporation's risk profile, I think, is in very good
10 shape and lower than it was a year ago.

11 THE CHAIRPERSON: Can I just ask, since
12 you raised the two (2) words, "climate change," what kind
13 of studies, or investigations, or support the Corporation
14 seeks from, say, a climatologist? Because, I mean, we do
15 know that weather changes are occurring, higher winds,
16 torrential rains, these are the kind of things, drought,
17 that climatologists seem to talk about as the patterns
18 change.

19 So do you do any investigations to look
20 forward, say on a ten (10) or twenty (20) year basis?

21 MR. DONALD PALMER: We don't specifically
22 employ a cli -- climatologist or do any climatology
23 studies. There have been other organizations that do
24 studies of that nature, very, very high profile in the
25 reinsurance industry.

1 One (1) of our reinsurers, Swiss Re is
2 really one (1) of the leaders in doing climatology study
3 -- studies, and have done a lot of work in that regard.
4 So we do get some of those documents and publications
5 from them. So we do take a look at -- at it.

6 We do have as part of our annual
7 reinsurance review -- reviews, our reinsurance broker
8 does supply us with hail models that determine how much
9 reinsurance we need.

10 The difficulties with the hail models is
11 they're -- especially in Manitoba, they're not
12 particularly reliable. Reason being that Manitoba is
13 very flat and does not have a -- a defined hail track.

14 That would be different than in Alberta,
15 for instance, where there is a very well-defined hail
16 track, and there has been some risk mitigation efforts
17 with regard to cloud seeding that have been done over the
18 years in -- in Manitoba (sic). It doesn't stop hail but
19 it makes it mushy, so it doesn't cause as much damage.
20 That really is not practical in Manitoba, to have that
21 kind of hail mitigation efforts because hail can
22 essentially go anywhere.

23 We are -- we are looking at it. We are
24 continuing to monitor it, but at this point in time,
25 there's no specific activities.

1 So our deductible, which the reinsurance industry calls
2 the retention, is \$15 million per storm. Now, because we
3 have seen some -- some claim activity over the last
4 number of years we used to have a retention deductible of
5 \$5 million, but the cost of that coverage was becoming
6 prohibitive to buy, quite frankly.

7 Reinsurance would be different than an
8 individual insurance policy where you can think of
9 reinsurance not so much as a complete transfer of risk
10 but more a spreading of risk from -- from year to year,
11 so you pay an average level of hailstorm rather than --
12 than getting hit with one (1) large and affect your --
13 your results in one (1) particular year, so it's
14 essentially spread out over time.

15 So fro -- from that standpoint, both the
16 RSR level and the reinsurance are part of the risk
17 mitigation reinsurance more for individual one (1) time
18 events.

19 MS. MARILYN MCLAREN: The -- the size and
20 purpose of the rate stabilization reserve have been a
21 significant discussion in these proceedings for well over
22 a decade. And while there is a link, the -- the way the
23 Corporation looks at the issue is -- is, first of all,
24 within the framework of what do we have to work with in -
25 - in terms of a PUB perspective on what the RSR should

1 be.

2 If, you know, we were in a situation where
3 it was agreed that the Corporation should have retained
4 earnings just like a private sector insurance company
5 would, which would be several hundred million dollars, we
6 may very well buy less reinsurance because we had more
7 room to absorb a huge shock without affecting ratepayers.

8 But the -- the anchor, so to speak, for
9 the Basic compulsory program really has been the RSR,
10 what's it for, how much is required. The views of the
11 PUB clearly rule in this regard, and then we manage
12 within that framework. Next week, when you see the
13 dynamic capital adequacy test, a significant part of the
14 risks that are actuary models is hail, and it does
15 certainly have an influence.

16 Like there -- this is a circle of
17 influence. They -- they do affect each other. But all
18 of the different methods of assessing risk that Ms.
19 Grammond mentioned a few minutes ago, take into account
20 the risks like what is the effect of a tumultuous equity
21 market? What is the effect of a large, large hailstorm
22 or -- or some several hailstorms?

23 So they're embedded in the risk assessment
24 tools that we use, but for these purposes, we have the --
25 the anchor is really the PUB-determined RSR level.

1 MR. REGIS GOSSELIN: I keep hearing -- I
2 keep reading about, you know, increased premiums from the
3 reinsurance market. In other words, you know, rates are
4 going up in that -- that market, and I guess I'm seeing
5 relatively stable figures from -- from your documents.

6 Over time, looking forward, do you expect
7 that -- that will become a major problem for you? Or do
8 you think that -- that rates will -- will remain
9 relatively stable over the next four (4) or five (5)
10 years?

11 MR. DONALD PALMER: We will likely be
12 seeing some rate increases next year. Our renewal of our
13 reinsurance program is March the 1st. We have just
14 changed that over the last year or so. And that may very
15 well affect our buying decision. So, again, it's a
16 tradeoff of price versus retaining our own risk. So
17 that's part of the management of it.

18 The Canadian market, although affected by
19 the -- the global market, has been a little bit more
20 stable than the global market. But, there will be some
21 cost pressures this year, for sure.

22 MS. MARILYN MCLAREN: But part of what we
23 pay for -- and then there's two (2) components to our
24 reinsurance program: the catastrophe which is, for us,
25 big hailstorms. Other places it's earthquake and flood

1 and so on. But for us, it's really about hail. But then
2 it's also the casualty side. And when we insure
3 ourselves against, you know, a very large, multiple
4 catastrophically injured, you know, bus or -- or those
5 kinds of things. With grace, we may never claim against
6 that. We have not. You know, and we have a reasonable
7 retention on any reasonably expected event involving, you
8 know, like a family or something. We -- we do not
9 reinsure against that.

10 So some of our premiums are stable on the
11 reinsurance side, because we insure at a higher level and
12 it is really an extraordinary event, that as yet, has not
13 happened. And, -- and might not ever. So that helps
14 keep the premiums in line a little bit as well.

15

16 CONTINUED BY MS. CANDACE GRAMMOND:

17 MS. CANDACE GRAMMOND: Okay. Sticking
18 with some discussion about retained earnings, I'm gonna
19 go to Tab 23 of the book of documents. This is 1-75,
20 posed by the Board.

21 So, Tab 23, book of documents, 1-70 --
22 sorry, it's actually 1-75, I misspoke. Tab 23, 1-75.
23 This is a -- a bigger and better version of TI-14 that
24 appears. Page 1, we have dating back retained earnings
25 to 1999/2000 fiscal year. And then moving forward on to

1 page 2 all the way through the outlook period. Are you
2 with me, Mr. Palmer?

3 MR. DONALD PALMER: Yes, I am.

4 MS. CANDACE GRAMMOND: Okay. So as we
5 had seen on the other version of -- or, this document,
6 which was TI-14, the -- the forecast for the end of the
7 current year, total Basic retained earnings is about 209
8 million. Is that right?

9 MR. DONALD PALMER: Yes, that's correct.

10 MS. CANDACE GRAMMOND: Now as we can see
11 from looking at page 1 to page 2, page 2 has some new
12 content in it that we didn't -- we didn't have before.
13 It's -- the information is being presented in a little
14 bit different way.

15 So, I -- I would like you to explain that.
16 And just so you know where we're -- we're going, I -- I
17 will have questions with respect to the IT optimization
18 project and that kind of thing later on. Right now, I
19 just want to talk about the accounting piece relating to
20 the fund.

21 So, can -- can you explain the difference
22 in presentation here that we're seeing, over -- or
23 compared with past years?

24 MR. DONALD PALMER: The major difference
25 that you're referring to, I think, is that extra category

1 of retained earnings. We have this past year changed the
2 reporting of our retained earnings and our rate
3 stabilization a little bit just to reflect some of the
4 realities that we've seen because of the Public Utilities
5 Board process.

6 We have before the -- the retained
7 earnings and rate stabilization reserve throughout a lot
8 of the history of the Corporation were one (1) and the
9 same for -- for basic Autopac. And then we have
10 separated in different categories for special purpose
11 appropriation of that retained earnings. And, for
12 instance, we had the immobilizer incentive fund a few
13 years ago that still is in the attachment going back to
14 2007/'08 we still had money in the immobilizer incentive
15 fund and that was exhausted in the 2009/'10 year.

16 This year we have the -- we've started the
17 IT optimization fund which will be run off as dollars are
18 expense -- expensed for the IT optimization project,
19 that's shown.

20 We have the rate stabilization reserve as
21 we always had and then that rate stabilization reserve
22 has a maximum target as set by the Public Utilities
23 Board. And over various times in our history we've
24 exceeded that target and the question is: So how can you
25 exceed a maximum? And that ma -- anything above that

1 rate stabilization reserve target essentially would be
2 available for rebates.

3 Last year as part of our financial
4 reporting exercise we -- we looked at that and said well,
5 if that's really what the intent is, why not express it
6 that way in our financial reporting. So if there are
7 excess funds in excess retur -- tained earnings, in
8 excess of the PUB target that would be available for
9 rebate, let's explicitly report it on that basis. So
10 that's what we've done. And for the outlook period we
11 don't have any of that excess retained earnings until the
12 2014/'15 year.

13 MS. CANDACE GRAMMOND: And just so that I
14 know which line you're looking at, is it the line that's
15 called "Balance of Fund" that's under -- in the lower
16 section under the heading "Retained Earnings" that shows
17 7.2 million in the '14/'15 year?

18 MR. DONALD PALMER: Yes, that's correct.
19 And just going back to the balance at '09/'10 because
20 we've restated these numbers to show what the excess
21 retained would have been. In '09/'10 that \$70 million
22 essentially was what our excess return -- retained
23 earnings was at the end of the '09/'10 fiscal year, and
24 that was essentially the basis of our original
25 application for the rebate last year, was that \$70

1 million.

2 MS. CANDACE GRAMMOND: That was the
3 twelve point nine (12.9) that you applied for last year?

4 MR. DONALD PALMER: Almost. The \$70
5 million plus there's also a IFRS adjustment of \$21.1
6 million. So our original application for the twelve
7 point nine (12.9) was a rebate of about \$91 million.

8 MS. CANDACE GRAMMOND: Thank you for -- I
9 -- I do remember that now. Thank you for clarifying
10 that.

11 Okay. So, in essence, then under the new
12 presentation the total Basic retained earnings number
13 across the bottom of the page is inclusive of the IT
14 optimization fund?

15 MR. DONALD PALMER: Yes, it is.

16 MS. CANDACE GRAMMOND: And is it fair to
17 say that if -- but for the -- the IT optimization fund
18 and the -- the plan of the Corporation with respect to
19 that that those funds would be included in the RSR?

20 MR. DONALD PALMER: Would be included in
21 excess retained. The -- the RSR would still be capped at
22 the maximum level set by the Public Utilities Board.

23 THE CHAIRPERSON: We're just wondering,
24 Ms. Grammond, whether you could take a break at this
25 point. I'm sort of cognizant of the time and we're kind

1 of halfway through the morning.

2 I hate to stop this, because actually I
3 had forgotten what time it was, because it was so
4 interesting, what we were talking about. But is it
5 appropriate that we could take a little break now and
6 come back by 11:00? Thanks.

7

8 --- Upon recessing at 10:45 a.m.

9 --- Upon resuming at 11:03 a.m.

10

11 THE CHAIRPERSON: Okay. I think we're
12 ready to begin again.

13 MS. KATHY KALINOWSKY: Yes, if I could
14 just ask that Ms. McLaren be asked to provide the
15 response to the farm trucks' issue and clarify a number
16 in respect of a reference that was provided to an
17 Information Request, please?

18 MS. CANDACE GRAMMOND: Thank you.

19 MS. MARILYN MCLAREN: Yes, with respect
20 to the Manitoba collision industry -- Collision Repair
21 Industry Study, the reference that I gave you at CAC-1-
22 253 really refers you to PUB-1-45. So the actual study
23 itself you'll find at PUB-1-45.

24 And with respect to farm trucks, I can
25 read the entire Highway Traffic Act definition or I can

1 just let you know that it talks about growing crops, or
2 fodder, raising -- raising livestock and so on. Then it
3 says:

4 "In the opinion of the Registrar, the
5 person, corporation, or a group of
6 persons that's engaged in one (1) or
7 more of those operations to a
8 significant degree."

9 The term, "significant degree" has been defined by the
10 Registrar to mean someone engaged in those activities for
11 not less than seven hundred and twenty (720) hours a
12 year.

13

14 (BRIEF PAUSE)

15

16 THE CHAIRPERSON: Thank you.

17

18 CONTINUED BY MS. CANDACE GRAMMOND:

19 MS. CANDACE GRAMMOND: Thank you. Okay.

20 So, Mr. Palmer, we were speaking about the document at
21 Tab 23, PUB/MPI-1-75A, Attachment 2, page 2, which is the
22 statement of Basic retained earnings.

23 And we were speaking about the IT
24 optimization fund. You had indicated in your testimony
25 that the fund will be runoff as funds are expended for

1 the project. And I -- I gather that that's reflected
2 near the bottom of the page under the heading, "IT
3 Optimization Fund," where there are line items at
4 implementation and amortization expenses?

5 MR. DONALD PALMER: That's correct.

6 MS. CANDACE GRAMMOND: And can you tell
7 me about the line item appropriation of Basic insurance,
8 RSR. I see that there are no numbers at that line item,
9 but what -- what would that relate to?

10

11 (BRIEF PAUSE)

12

13 MR. DONALD PALMER: That would be the --
14 and I'm -- my belief is that first \$65 million should be
15 in the appropriation row. So that's the amount of money
16 that was put into the IT optimization fund in the
17 2010/'11 fiscal year.

18 MS. CANDACE GRAMMOND: Okay. Thank you.
19 And so I -- I take it from looking at this that the --
20 the IT fund in terms of Basic monies, the -- the opening
21 balance is 65 million and that's anticipated to be
22 reduced to 53.4 million by 2014/'15?

23 MR. DONALD PALMER: That's correct.

24 MS. CANDACE GRAMMOND: And did the
25 Corporation have consideration in terms of this

1 accounting format to IFRS Section 3260, which I gather
2 relates to reserves?

3 MR. DONALD PALMER: I don't know what
4 3260's data is.

5 MS. CANDACE GRAMMOND: That -- that -- I
6 can give you a bit more detail. It's my understanding
7 that under that section, it's provided that regardless of
8 how a reserve is originally created, all reductions in
9 reserves shall be returned to retained earnings or other
10 surplus and no charges shall be made against the reserves
11 that would relieve the income account of charges that
12 shall properly be taken into account in determining net
13 income for the period.

14 MR. DONALD PALMER: Yes, that's --

15 MS. CANDACE GRAMMOND: Does that ring a
16 bell?

17 MR. DONALD PALMER: That's correct, yes.

18 MS. CANDACE GRAMMOND: So the Corporation
19 would have reviewed that before proposing this particular
20 format?

21 MR. DONALD PALMER: Yes.

22 MS. CANDACE GRAMMOND: Okay.

23 THE CHAIRPERSON: I think we have a
24 question from Mr. Gosselin.

25 MR. REGIS GOSSELIN: With respect to the

1 -- the IT optimization fund, I would have -- I'm assuming
2 that you would have been expensing computer expenses all
3 the way along in respect of the -- the continuous
4 upgrades in IT equipment. And I'm just wondering what
5 changed that cause you to say, We need to have a fund to
6 -- to support our IT equipment investment.

7 MS. MARILYN MCLAREN: It was really
8 because of the scope of the upgrading that was required.
9 Clearly, since the beginning of the Corporation, we've
10 had IT costs of -- of, you know, various scope and nature
11 and have certainly budgeted to replace IT as necessary.

12 This is really -- as much as upgrading the
13 infrastructure or the footprint, it's really changing it
14 as well. And it's a significant undertaking, a number of
15 projects of -- of significant scope, and for that reason,
16 we thought that this was an appropriate use of retained
17 earnings.

18 It -- it certainly could have gone the
19 other way. We certainly could have, you know, embedded
20 the costs into ongoing operations over the next several
21 years, and -- and amortized the capital, and so on, but
22 given the nature of this work and the fact that a
23 significant amount is capital it seemed like an
24 appropriate approach. We had the conversation with our
25 auditors, with our IFRS partner. The Board supported --

1 our -- our Board of Directors supported the approach, and
2 that's really how -- the side we came down on.

3 THE CHAIRPERSON: Thank you. Go ahead.

4

5 CONTINUED BY MS. CANDACE GRAMMOND:

6 MS. CANDACE GRAMMOND: Thank you. So, in
7 essence, if we understand this correctly, the Corporation
8 is proposing to use the IT optimization fund to offset
9 costs associated with IT optimization program, and that's
10 to be offset against net income for rate-setting
11 purposes, similar to the way the IIF was used to offset
12 costs of immobilizer program?

13 MR. DONALD PALMER: That's correct.

14 MS. CANDACE GRAMMOND: And over what
15 period of time does the Corporation intend to draw down
16 on the IT optimization fund? I -- I gather well beyond
17 2014/15, at this point?

18 MS. MARILYN MCLAREN: For the most part,
19 we expect to have finished the projects and -- and spent
20 the capital by about 2014. But then, yes, the
21 amortization would generally -- the last of it would run
22 out five (5) years after that, so most of these things we
23 would be amortizing over a five (5) year period.

24 MS. CANDACE GRAMMOND: So the -- the
25 amortization will be beyond the period in which the

1 expenditures are being made under the program?

2 MR. DONALD PALMER: Yes, that's correct.

3 MS. CANDACE GRAMMOND: And does the
4 Corporation agree then that the IT optimization fund
5 should be considered for rate-setting purposes? Because,
6 of course, the Board always took into account the IFF for
7 rate setting.

8 MR. DONALD PALMER: Yes.

9 MS. CANDACE GRAMMOND: Okay. And, Ms.
10 McLaren, you mentioned in answer to Board member Gosselin
11 that the auditors had some input with respect to this.
12 What feedback did the Corporation receive from the
13 auditors with respect to these establishment of this
14 fund?

15 MS. MARILYN MCLAREN: I'm not sure that
16 they received anything. But, of course, our auditors
17 attend every audit committee meeting of the Board of
18 Directors; they signed off on our year-end statements,
19 unqualified opinion, so I guess that is what we received,
20 is -- is signed off unqualified year-end statements.

21 MS. CANDACE GRAMMOND: Okay. As opposed
22 to specific discussion?

23 MS. MARILYN MCLAREN: I think there was
24 discussion. I don't think -- clearly there was
25 discussion, there were no concerns. I don't know that we

1 received anything more formal than that.

2 MS. CANDACE GRAMMOND: Okay. Thank you.

3 MR. DONALD PALMER: I can confirm that.

4 MS. CANDACE GRAMMOND: Okay. Thank you.

5 Okay, so moving then into a -- a bit of a different area.

6 The -- the Corporation understands that the Board, in
7 setting rates, has said in the past that it looks at the
8 overall financial wellness of the Corporation?

9 MS. MARILYN MCLAREN: Yes.

10 MS. CANDACE GRAMMOND: And the
11 Corporation's position is that, if I understand it
12 correct, the Board need not consider the overall
13 financial well-being of the Corporation in setting Basic
14 rates?

15 MS. MARILYN MCLAREN: Yes, for some very
16 specific reasons. And I, you know -- clearly, the basic
17 compulsory program is the vast majority of the
18 Corporation's operations, with -- with close to a -- a
19 billion dollars in revenue annually. Over 800 million
20 dollars of that is the Basic compulsory program.

21 So, it's not too much of a stretch to say
22 that, as Basic goes, so goes the Corporation. But, there
23 are differences between the Basic compulsory program,
24 which this Board reviews and approves rates, and the
25 overall Corporation. We've always taken the view that,

1 if, you know some -- some terrible business re -- results
2 had happened, or were predicted to happen in the
3 competitive lines of business, we would not expect that
4 to affect the Basic compulsory program. Those lines of
5 business need their own retained earnings. They -- they
6 need their own, you know, sufficient operating framework.

7 So, it -- it -- I understand that in -- in
8 some ways public utility boards have said, Well, you
9 know, the Corporation as a whole is really doing well,
10 and that should influence our thinking about whether
11 Basic needs a rate increase or not.

12 But when you break it down, you know, to
13 the specifics of -- of what the lines of business are
14 about, what the different legislative authorities are,
15 there's -- I don't think you would find a Manitoban who
16 would say, Well, you know, the basic should really help
17 support struggling competitive lines of business at
18 Manitoba Public Insurance. And that's the basis by which
19 we say the overall financial health of the Corporation
20 ought not to be at play, because the Basic has to stand
21 on its own.

22 And, I don't want to repeat myself. But
23 the -- that's really the heart of it. You know, the
24 Basic has to stand on its own. No one would ever expect
25 it to help support other struggling lines, if that was

1 the case. And that's why we've taken that position.

2 The overall financial health of Basic, the
3 Board's views on sufficiency of reserves, on outlook
4 beyond the rating year at issue, absolutely those are
5 considerations for this Board. But Basic really,
6 absolutely, truly has -- has to stand on its own.

7 MS. CANDACE GRAMMOND: Just for the
8 record, when we talk about the other lines of business,
9 we're talking about the Extension line, the Special Risk
10 Extension, SRE line, and Driver and Vehicle Licensing,
11 DVL?

12 MS. MARILYN MCLAREN: Yes, that's
13 correct.

14 MS. CANDACE GRAMMOND: So, Ms. McLaren, I
15 -- again, just to make sure that -- that the Board and
16 our advisors understand the Corporation's position. Is
17 it your evidence that the other lines, so Extension, SRE
18 and DVL, could operate as -- as independent businesses to
19 Basic? Independent of Basic?

20 MS. MARILYN MCLAREN: Sure, they could
21 operate independent of Basic. You know, in -- in many
22 ways -- in more ways than Basic, SRE would do that as --
23 in more ways than Extension. But, certainly.

24 And -- and, you know -- when -- businesses
25 have to run within the framework that has been

1 established for them, whatever that is, so, clearly,
2 there are any number of ways that Extension lines of
3 business could operate separate from Basic, sure.

4 MS. CANDACE GRAMMOND: It would be fair
5 to say, though, that in order to do that, some fairly
6 significant investments would be needed to get those
7 lines of business into a place where they would be
8 financially and operationally independent?

9 MS. MARILYN MCLAREN: Hard to say.
10 Maybe, maybe not. You know, and I think it -- if we're
11 getting sort of part way down the road of talking about
12 sort of the other lines of business, and so on and so
13 forth, I -- I can talk about just one (1) small example
14 that might help enlighten, and it gets into sort of the
15 discussion about cost allocation and how the Corporation
16 delivers its services and so on.

17 Take the case of MPI sending out renewal
18 forms on regular vehicle registration and insurance.
19 Each renewal document, each stamp, has a component of
20 registration, where that money is just collected and
21 passed right on to government, Basic, and usually some
22 Extension premium as well.

23 So the cost of the stamp is allocated at
24 MPI on the basis of premium written. So if was, you
25 know, eight hundred dollars (\$800) for Basic and one

1 hundred dollars (\$100) for Extension, Extension would pay
2 one-ninth (1/9th) of the cost of the stamp and Basic
3 would pay eight-ninths (8/9ths) of the cost of the stamp.

4 And some of the conversations we've had
5 here over the years speak a little bit to Mr. Williams'
6 opening comments about, you know, maybe there's other
7 ways to do this. And there has been questions asked in
8 these proceedings: Well, why shouldn't it just be shared
9 fifty-fifty (50/50), because they're both getting the
10 service, they both need the stamp? If Basic wasn't there
11 Extension would need the stamp.

12 Probably not in this one (1) example that
13 I'm talking to you about, because in a broker-based
14 business model, insurers send the renewal notices to the
15 brokers. So we wouldn't be buying seven hundred (700) or
16 eight hundred thousand (800,000) stamps for these little
17 Extension policies, we'd be buying three hundred (300).

18 So it's complicated. It is based very
19 much on the framework. So no, if we somehow had to
20 operate Extension differently and do it more like other
21 insurers do and just send renewal notices out to brokers,
22 it probably wouldn't be that hard, it probably wouldn't
23 take huge significant investments.

24 If you needed separate claims handlings
25 processes, that would certainly be more substantive and

1 would cost a lot more. But I can tell you the insurers
2 in Manitoba who do sell Extension products in competition
3 with us, they don't have claims handling processes; they
4 just get their customers to bring them the MPI estimate
5 sheets and then they just cut them a cheque. So that's
6 pretty cheap too, you know.

7 So, I mean it -- it's not simple and it
8 really -- business are really responsible for figuring
9 out, Okay, here's -- here's the lay of the land, how can
10 I do this effectively and meet my customers' needs and --
11 and do it as low a cost as possible?

12 So there's a number of ways to come at
13 these things. And through a number of iterations through
14 this PUB process the allocation methodologies that have
15 been established have been established well through time
16 and for some pretty sound reasons I think.

17 MS. CANDACE GRAMMOND: Okay. And thank
18 you for the example of the postage stamp. Another, I
19 think, example of a -- one (1) of the shared services
20 between the -- the lines is Autopac Online. Can you
21 first explain to the Board what Autopac Online is, and
22 then we'll talk about that being a shared service.

23 MS. MARILYN MCLAREN: Sure. Way back in
24 the early '90s, Manitoba Public Insurance built an online
25 real-time transaction processing system that -- that is

1 on brokers' computers in their offices. It is
2 distributed to the three hundred (300) broker locations
3 used by about two thousand (2,000) brokers' employees
4 across the province, as well as our own staff, to do all
5 of the front-end transactions for vehicle registration
6 and insurance, and now also for driver licensing.

7 So that has been set up because we needed
8 a way to have better, more current information available,
9 whether it was for our own purposes or -- or police, in
10 terms of is that vehicle registered right this moment, or
11 is it not? Brokers needed a way to be more efficient in
12 their own offices. We needed to get away from the days
13 of filling out paper forms and sending them to MPI to be
14 entered into our computer systems. All of that was done
15 back in 1995.

16 Like everything else, because of the
17 service delivery model most of the transactions are for
18 at least two (2) lines of business. They're all related
19 to either vehicle registration and Basic insurance and
20 often also Extension insurance.

21 MS. CANDACE GRAMMOND: So Autopac Online
22 is -- is an example of a shared service that is used
23 across all the lines at times?

24 MS. MARILYN MCLAREN: Yes, that's true.

25 MS. CANDACE GRAMMOND: Is it fair to say

1 though that in the main, Autopac Online exists for Basic?

2 MS. MARILYN MCLAREN: Absolutely. And
3 again, you know, it -- I think it is still one (1) of the
4 most robust and highly functioning systems of its kind
5 that any insurer would have put in any of its brokers'
6 offices anywhere in this country. But it's certainly
7 that there's no registrar in this country who's done
8 something like that for its licensing agents. And anyone
9 with a book of business like our Extension line, with a
10 hundred and some odd million dollars would never spend
11 that kind of money, or put that kind of investment in for
12 a -- a small book of business like that. It just
13 wouldn't be required. It's there because of Basic.

14 MS. CANDACE GRAMMOND: So it's fair to
15 say then it's -- it's there because of Basic, but it
16 supports -- facilitates business in the other lines? And
17 if -- if you want to add a different verb to that, that's
18 fine.

19 MS. MARILYN MCLAREN: No, the other lines
20 use it, absolutely. You know, in -- in part though,
21 probably mor -- the -- the overriding reason for that is
22 the legislative framework of the other lines.
23 Registration and insurance are inextricably linked; we
24 have to do them together. And Extension is, in
25 legislation, sort of an add-on to the Basic. It is --

1 that's the framework, that's how those come along; they
2 come together.

3 THE CHAIRPERSON: I just want to
4 interject at this point, because it just seems to me that
5 you said, and I quote, "and often Extension," and it -- I
6 think I read somewhere that almost 80 percent of the
7 people that are taking Basic are also getting Extension
8 with you.

9 Is that, roughly, correct?

10 MS. MARILYN MCLAREN: That's about right.

11 THE CHAIRPERSON: Yeah. So it just seems
12 to me interesting that when Autopac first started, when
13 MPI first set it up, obviously they wanted to provide for
14 a competitive option, and people could go elsewhere for
15 their Extension. And, of course, they did go elsewhere
16 for their vehicle registration, because they dealt
17 directly with the government on that one. And now we see
18 a situation where you're the one-stop shop, in a sense,
19 in that people are getting their Basic, 80 percent of
20 them are getting the Extension, pretty well everybody's
21 doing -- well, I guess they're all doing the vehicle
22 registrat -- the -- the DVL, I think we call it, right.

23 And I'm just wondering, I know it's not
24 your decision, but it does seem like this could be a
25 monopoly business. And it's just -- I mention this

1 because when I go to do all this at my one (1) little
2 broker in Minnedosa, no one ever says to me, you can walk
3 down the street and do some of this other stuff, like
4 Extension.

5 And I -- I guess I just see it as a one-
6 stop shop. I -- I see it as a place to do everything.
7 And I -- I think some people might be under the
8 impression that its all publically controlled, you know,
9 and we -- we know it isn't, of course, because these, you
10 claim, are separate lines of business, they are
11 competitive lines of business.

12 But I'm just wondering how much the public
13 really understands that, and why the government hasn't
14 perhaps moved in a certain direction. But I know you
15 have said that's a government decision, they decide these
16 things; we just operate under what we -- the reality we
17 have.

18 Do you want to comment on that?

19 MS. MARILYN MCLAREN: Well, I -- I think
20 first of all, when you go to your broker in Minnedosa, if
21 they were to say, You know, you could go down the street,
22 that would probably be at another broker, and they're not
23 likely to do that. But the reality is Manitoba Public
24 Insurance has always worked with brokers because we want
25 people to really truly have professional insurance

1 advice.

2 Autopac agents, independent insurance
3 brokers are required to offer more lines of business than
4 just ours. Way back in the day, you know, there was the
5 occasional Autopac agent and hardware store, Autopac
6 agent and lumberyard. Tho -- those no longer exist.
7 They are all independent agents. So if -- if your broker
8 chose, and believed it was in your best interests, they
9 wouldn't say, Go down the street, they'd say, I can sell
10 you 'X' or 'Y', or I can keep you with MPI. They are the
11 ones that provide those options.

12 And I guess the other thing I -- I would
13 say that we work very, very hard creating a -- you know,
14 a -- a book of products and -- and -- and a service
15 framework where people will choose us when they don't
16 have to.

17 So even if it's almost a monopoly, if the
18 others have \$10 million and we have 100 million,
19 whatever, certainly we have a vast chunk of the market,
20 but we work very hard at that. We have introduced really
21 innovative products and found unmet needs that we
22 believed were important and -- and put those out into the
23 market, and we've worked hard at that.

24 So I think there's still a huge
25 difference, whether it's mon -- monopoly or almost a

1 monopoly, that's one (1) issue. And clearly, as you say,
2 it's for the government to consider, but the heart of it,
3 the way we look at it, it's -- it's the difference
4 between compulsory and optional. That's that's the
5 fundamental difference. Do you have to buy this to get
6 your vehicle legally registered for use on the road? You
7 do. You don't have to buy any of that other stuff.
8 That's -- that's the key difference, the difference
9 between compulsory and optional.

10 And brokers deal with Manitobans as they
11 see fit, you know. And -- and we know that the way
12 brokers register and insure vehicles, they say: Would
13 you like to have a five hundred dollar (\$500) deductible?
14 Would you like to have a two hundred dollar (\$200)
15 deductible?

16 So it becomes somewhat fuzzy, as the five
17 hundred (500) is the ma -- you know, you have to have at
18 le -- the five hundred (500), but if you want, you can --
19 because that's the way they approach it. They're trying
20 to meet customers' needs. They're trying to understand:
21 You know, I -- I really think you should by 2 million if
22 you could afford it, not just 1 million.

23 So brokers are the places where people buy
24 from others. It -- it's not anywhere else other than the
25 brokers who are primarily selling ours, but they do have

1 other markets. We insist that they have other markets.
2 We don't want them just to be Autopac agents in hardware
3 stores anymore.

4

5 CONTINUED BY MS. CANDACE GRAMMOND:

6 MS. CANDACE GRAMMOND: Thank you. I'm
7 going to ask you then to go to the annual report for the
8 Corporation. So this is in Volume III, Part 1, AI.7.
9 This is the -- the bound, pretty coloured annual report,
10 just to distinguish it from -- from the others that are
11 there. So AI.7, and it -- yeah, it's Volume III, Part 1.

12

13 MR. DONALD PALMER: Yes, I have it.

14 MS. CANDACE GRAMMOND: Okay.

15 MS. BYRON WILLIAMS: Ms. Grammond, could
16 I just ask which page?

17 MS. CANDACE GRAMMOND: Oh, sure. I'm
18 going to page 32.

19

20 (BRIEF PAUSE)

21

22 CONTINUED BY MS. CANDACE GRAMMOND:

23 MS. CANDACE GRAMMOND: Okay. So page 32
24 of the annual report. This is the tail-end of several
25 pages of commentary with respect to Basic, which starts

1 on page 30 -- page 30. But if we look at the very last
2 section that relates to Basic, it's on the left-hand side
3 of the page under the heading in blue, "Retained
4 Earnings."

5 So this provides that as at February 28th,
6 2011, so year-end of the 2011 fiscal year, Basic retained
7 earnings totalled a 192.9 million compared to 224.7 the
8 year before.

9 That's right?

10 MR. DONALD PALMER: Yes, that's correct.

11 MS. CANDACE GRAMMOND: Now, it's my
12 understanding that that number, the one ninety-two point
13 nine (192.9), does not include the IFRS related
14 adjustments that are reflected in the first-quarter
15 report for the current fiscal year.

16 MR. DONALD PALMER: That's correct.

17 MS. CANDACE GRAMMOND: Okay. And I -- I
18 will have some questions about that when we come back to
19 the first-quarter report.

20 MR. DONALD PALMER: And just to
21 elaborate, that this was the financial statement as at
22 February 28th of 2011.

23 MS. CANDACE GRAMMOND: And the IFRS
24 adjustment was March 1st?

25 MR. DONALD PALMER: Yes.

1 MS. CANDACE GRAMMOND: Yeah. Yeah. Now,
2 if we continue on, on pages 32 and 33, we see on page 32
3 in green, the heading, "Extension". So we're now out of
4 the Basic realm and into the Extension line of business.
5 Page 33, top right-hand corner, we have the heading,
6 "Retained Earnings," and that provides that Extension's
7 total retained earnings are made up of retained earnings
8 from the sale of Extension products and the Extension
9 development fund, or EDF. As at February 28th, 2011,
10 Extension retained earnings totalled \$52.8 million, and
11 the EDF totalled \$43.2 million.

12 That's right?

13 MR. DONALD PALMER: That's correct.

14 MS. CANDACE GRAMMOND: And if we continue
15 onto page 34, we get into now another line of business,
16 which is the Special Risk Extension, or SRE line of
17 business. And under the heading of, "Retained Earnings,"
18 for that line, on the right-hand side of the page, we see
19 that SRE's retained earnings derived from an -- its
20 annual operations as at February 28th, 2011, were 47.1
21 million.

22 That's right?

23 MR. DONALD PALMER: That's correct.

24 MS. CANDACE GRAMMOND: So, if I've done
25 my math correctly, if we add together the retained

1 earnings and extension, the EDF, and the retained
2 earnings and SRE, we get cumulative retained earnings in
3 those lines of about 143.1 million. And that's
4 reflected, I think -- that number's reflected on one (1)
5 of the financials included within this report.

6 MR. DONALD PALMER: That is included in
7 the statement of retained earnings at page 50, where
8 there is a -- a total of the competitive lines, which was
9 143 million --

10 MS. CANDACE GRAMMOND: Point one (.1).

11 MR. DONALD PALMER: -- point two (.2),
12 yes.

13 MS. CANDACE GRAMMOND: Right. And the
14 overall retained earnings for the Corporation, if we stay
15 with you on page 50, is 336 million. That's as of the
16 '10/'11 year end.

17 Is that right?

18 MR. DONALD PALMER: That's correct.

19 MS. CANDACE GRAMMOND: And because that
20 IFRS adjustment was done March 1st of this year, that is
21 not included in the three thirty-six (336).

22 Is that right?

23 MR. DONALD PALMER: That's correct.

24 MS. CANDACE GRAMMOND: We had evidence at
25 last year's hearing that that adjustment was going to be

1 made pursuant to the -- the transition. And so, if that
2 adjustment was included, then this figure of 336 million
3 would increase by about 21 million.

4 Is that right?

5 MR. DONALD PALMER: That's close. There
6 -- the 21 million dollars was the amount for Basic. Does
7 not include an increase to the sick -- sick-time or sick-
8 leave liability that we had to set up under IFRS.

9 And there's also some of that bond gain
10 that would be allocated to the competitive lines of
11 business as well. So, it's not quite twenty-one (21),
12 but that's -- it's close.

13 MS. CANDACE GRAMMOND: Okay. So, the
14 Corporation has provided to the Board as part of the
15 filing, this annual report, which of course contains
16 historical information as we've been discussing, as of
17 last year end. The February 28th, 2011, year end.

18 And the Corporation has not given an
19 indication to the Board of forecasts or anticipated
20 future revenues or retained earnings in the competitive
21 lines.

22 That's right?

23 MS. MARILYN MCLAREN: That' -- that's
24 right. And that really speaks right to the heart of the
25 Board's stated cases before the Court of Appeal.

1 MS. CANDACE GRAMMOND: Now, Ms. McLaren,
2 if I understand your earlier evidence that you gave a few
3 minutes ago. You spoke about Basic needing to stand on
4 its own, or words to that effect.

5 MS. MARILYN MCLAREN: Yes.

6 MS. CANDACE GRAMMOND: And that, I -- I
7 believe the Corporation would say is also true for the --
8 the other lines, in that the Corporation does not support
9 cross-subsidiza -- cross-subsidization from Basic in
10 favour of the other lines of business.

11 MS. MARILYN MCLAREN: That's definitely
12 true.

13 MS. CANDACE GRAMMOND: In -- in fact, I
14 think the Corporation would agree that any disadvantage
15 to Basic by virtue of the other lines is not something
16 that's acceptable to MPI.

17 MS. MARILYN MCLAREN: Is -- did you mean
18 that just to be another way to say the same thing? That
19 -- that Basic shouldn't support anything other than
20 Basic. For sure.

21 MS. CANDACE GRAMMOND: Yeah, I mean what
22 -- I think in -- in your opening evidence yesterday you -
23 - you alluded and -- this isn't your phrase, it's mine.
24 But basically, what I understood you to say was Basic is
25 the -- the raison d'etre, and I know that that's terrible
French, of MPI.

1 I -- I may -- I think, you know, we know -
2 - we all know what that phrase means. And correct me if
3 I'm wrong about that, but assuming that that's the case,
4 that Basic should not be in a position where it is
5 subsidizing or -- or being financially disadvantaged by
6 the other lines.

7 MS. MARILYN MCLAREN: Absolutely. And
8 the Corporation has always held that view, long before
9 Basic rates were reviewed and approved by the Public
10 Utilities Board. We always had allocation policies. We
11 always had allocation methodologies to share costs
12 between Basic and the other lines of business.

13 They've certainly become more
14 comprehensive and more rigorous and -- and we certainly
15 now have that audited financial statement for Basic that
16 I talked about at the beginning of AI-7 in my comments
17 yesterday, but we've always believed that we -- and any
18 prudent business needs to have clear understanding of the
19 costs and -- and incomes of different lines of business,
20 for sure.

21 MS. CANDACE GRAMMOND: Okay. Thank you.
22 I want to speak then about the rebate that -- rebates, I
23 guess, that were issued this year. We know that the
24 Board ordered on March 31st that there be a 45 percent
25 rebate back to motorists and I -- I'll -- before we maybe

1 get too far into that discussion I'll ask you to go to
2 Tab 24 of the book of documents. This is an IR that the
3 Board asked. It's 1-76. So it's again Tab 24 of the book
4 of documents, 1-76, and the -- the Board asked in 'A' for
5 the Corporation to explain the methodology by which
6 previous rebates had been paid out.

7 And we -- there was reference yesterday,
8 if not in the evidence then in someone's opening
9 comments, to the fact that there have been ra -- rebates
10 issued in -- in earlier years by MPI.

11 MR. DONALD PALMER: Yes, that's correct.

12 MS. CANDACE GRAMMOND: And I believe the
13 -- the years were 2001, 2006, 2007 and 2008.

14 Do I have that right?

15 MR. DONALD PALMER: Yes, that's correct.
16 There was a difference with the rebate with 2001. It
17 wasn't actually paid out as rebates, it was based on a
18 discount to the following year's premium. So in sort of
19 the rebate, getting a cheque, that didn't happen for the
20 2001 rebate, it happened for the other three (3) that you
21 mentioned.

22 MS. CANDACE GRAMMOND: Right. And that
23 was pursuant the Board's orders that in 2006 the Board
24 ordered a rebate, but ordered specifically that it be
25 done by way of payment of cheque as opposed to what

1 you've described, being done on -- on a person's next
2 renewal?

3 MR. DONALD PALMER: That's correct.

4 MS. CANDACE GRAMMOND: Okay. So the
5 Board asked, coming back here to one (1) --

6 THE CHAIRPERSON: Just a -- just a minute
7 --

8 MS. CANDACE GRAMMOND: Oh --

9 THE CHAIRPERSON: -- while we're still on
10 that topic Mr. Gosselin would like some clarification or
11 understanding of that last --

12 MR. REGIS GOSSELIN: Actually, I'd like
13 to go back to the --

14 THE CHAIRPERSON: Oh, Okay.

15 MR. REGIS GOSSELIN: -- extension
16 retained earnings. I guess the amount is going to be
17 significant, \$100 million, and I -- I'd like to know what
18 your target amount is and how you would set that target
19 amount. In other words, how far will you go with the
20 extension retained earnings?

21

22 (BRIEF PAUSE)

23

24 MS. MARILYN MCLAREN: In the interests of
25 providing some context that will help you understand MPI

1 as a whole but with the proviso that the Corporation
2 clearly takes the position that is not germane to the
3 Basic rate application, the targets for the retained
4 earnings for the competitive lines are established using
5 the minimum capital test, which is an insurance industry-
6 wide test that most insurers use to determine their
7 minimum retained earnings to stay out of trouble with
8 their regulators.

9 MR. REGIS GOSSELIN: Could I follow up
10 with another question, please? So -- so assuming that
11 you hit your minimum capital test and -- and then you're
12 in a situation where you have excess retained earnings
13 beyond the minimum, would you -- would your approach be
14 to -- to lighten up on the charges that you assess for
15 extension coverage or do you sort of apply that excess to
16 the overli -- overall lines of business?

17 MS. MARILYN MCLAREN: Rates for extension
18 are set in regulation by government in the MPIC Act, so
19 it's not management discretion, first of all, in terms of
20 what the rates might be. Historically, I can tell you
21 that there -- there was a time when the Corporation was
22 working to build a rate stabilization reserve for Basic
23 that -- that it believed was sufficient, and it made a
24 policy decision to transfer some excess retained earnings
25 from the competitive lines to the Basic program on a

1 policy basis for that purpose.

2 The extension development fund was use --
3 was created from excess retained earnings from
4 competitive lines. That purpose was to achieve the
5 government directive for the merger with DVL to really
6 maximize the opportunities to improve service to
7 Manitobans. So those are some things that have been done
8 historically.

9 I -- not much I can say about what might
10 happen in the future.

11 THE CHAIRPERSON: Go ahead.

12

13 CONTINUED BY MS. CANDACE GRAMMOND:

14 MS. CANDACE GRAMMOND: Thank you. Okay.
15 So if we stay at Tab 24, 1-76, the Board had asked that
16 at (a) that the Corporation explain the methodology by
17 which rebates were paid out in previous years, and the
18 Corporation has provided its review and vary application
19 to provide that explanation on page 3.

20 But perhaps for some greater context here,
21 Mr. Palmer, you could explain, or Ms. McLaren, whoever,
22 can explain that process.

23 MR. DONALD PALMER: The process by which
24 we calculated the rebates?

25 MS. CANDACE GRAMMOND: In the years prior

1 to 2011.

2 MS. MARILYN MCLAREN: It's really the
3 response to 'C' that you're looking for?

4 MS. CANDACE GRAMMOND: I -- I just want -
5 - basically what I'm asking for is that the panel explain
6 for the Board, in the earlier years, and pursuant to what
7 the Corporation determined, how to calculate the rebates.

8 MS. MARILYN MCLAREN: Okay. Well, we --
9 we calculated the rebates specifically according to the
10 Board order that was issued in '05. And clearly the
11 Corporation offered some advice to -- to the Board before
12 they made that order.

13 So I'm not suggesting that, you know, that
14 something the Board did independent of the Corporation,
15 but I -- I would refer you to the answer in -- in 'C',
16 because everything about Basic Autopac rates and rate
17 setting, and in our mind, rebates, is always anchored in
18 rating year.

19 Fiscal year is not the same thing as
20 rating year. And when it comes to what do you charge
21 someone for a particular Basic compulsory insurance
22 policy at a particular point in time, it's always
23 anchored in rating year, the customer's rating
24 anniversary date.

25 All of that has to come into play, so that

1 was really our mindset. That was the order of the Board,
2 is that rebates would be paid on the premiums that
3 someone paid during their particular rating year. So if
4 the rebate was paid in '07, it would have been what that
5 person paid in premium during the '06/'07 rating year,
6 which for them may not have started until February of
7 '07.

8 So it -- it is -- you always have this
9 rolling window, because we have 365 different renewal
10 dates every year to -- to spread the work across the
11 year. So it was not based on just what someone paid in a
12 fiscal period, it was based on their rating year.

13 MS. CANDACE GRAMMOND: Thank you.

14 MR. DONALD PALMER: Jus -- just to add to
15 that, on page 3 of the application to review and vary is
16 the exact words of the Board in their Board Order 162/05,
17 where it says:

18 "'05 -- '04/'05 premiums paid be
19 defined to be all compulsory premiums
20 written using 2004/'05 rates, net of
21 cancellation fees and -- and fleet
22 rebate, or surcharge."

23 So really, that's the insurance policy year that Ms.
24 McLaren was referring to.

25 MS. CANDACE GRAMMOND: Thank you. So in

1 the spring of this year then, after the Board made its
2 order on March the 31st, the Corporation proceeded with
3 the readying of -- of the cheques, and cheques were sent
4 out on May the 10th, or something like that, of 2011.

5 Is that about fair?

6 MR. DONALD PALMER: That's correct, yes.

7 MS. CANDACE GRAMMOND: And then I -- I
8 gather that thereafter there were a series of complaints,
9 inquiries, whatever you want to call them, received by
10 the Corporation and -- and other parties as well, in --
11 including the Board, with respect to the rebate.

12 Now is that fair to say?

13 MR. DONALD PALMER: That's correct.

14 MS. CANDACE GRAMMOND: And what was the
15 nature in the main of those issues that were being raised
16 by people that I -- had either received cheques or not
17 received cheques?

18 MR. DONALD PALMER: By and large, the
19 majority of the complaints were with regard to people who
20 had cancelled a policy and then taken out a new policy.
21 When there's a new policy that is issued it's issued on
22 the basis of rates that are in effect on the day they
23 took out that new policy.

24 So, specifically, if someone took out a
25 policy after the '09/'10 rates had expired, so March of

1 2010, for instance, when the -- the '10/'11 rates would
2 be in effect, a rebate wouldn't be issued on the basis of
3 that policy. So someone ca -- cancels a '09/'10 policy,
4 takes out a new policy at '10/'11 rates, and that second
5 new policy wouldn't have a rebate applied to it.

6 MS. CANDACE GRAMMOND: And a person in
7 that situation may have cancelled and purchased a new
8 policy because they got a new vehicle, for example?

9 MR. DONALD PALMER: That's -- that's
10 correct, although it wouldn't have been necessary for
11 them to get a new policy at that time. There is
12 provision that the policy can be transferred to the new
13 vehicle. So in the case of transfer, it's transferred
14 and then anchored in the previous year -- insurance year,
15 and then a rebate would have applied.

16 MS. CANDACE GRAMMOND: Okay. So after
17 these issues surfaced and there was obviously discussion
18 between the Board and the Corporation and -- and so on
19 and so forth, the Corporation filed a review and vary
20 with respect to the -- the rebate order, and that
21 ultimately was granted by the Board.

22 And pursuant to the -- the review and vary
23 application as well as the order that follows it was more
24 of a twofold consideration that was in place, and that is
25 in the material at page 7 of the review and vary, I

1 believe. Oh, pardon me. I've misspoken.

2 What I'd like to -- to have you do is
3 describe for the Board the twofold approach that was
4 ultimately utilized, and that flowed through from the
5 review and vary order. Sorry, it's on page 2 of the
6 review and vary. I -- I misspoke when I said page 7. If
7 you could explain that, it would be appreciated.

8 MR. DONALD PALMER: The -- the approach
9 that we took was to have the greater of the amount that
10 was based on the vehicle premium using the '09/'10 rates
11 -- or sorry, the amount that was earned during the
12 '09/'10 which could have been earned in -- using '09/'10
13 policies or 2008/'09 policies.

14 So the amount that -- less than the rebate
15 that they actually received using the '09/'10 or the --
16 the '09/'10 insurance year. So if they had a continuous
17 policy earned premium during 2009/'10, then that too
18 would become eligible for a premium rebate.

19 MS. CANDACE GRAMMOND: So the keyword
20 then being the premium earned in the fiscal year?

21 MR. DONALD PALMER: That's correct.

22 MS. CANDACE GRAMMOND: Or the rating year
23 perhaps?

24 MR. DONALD PALMER: The fiscal year.

25 MS. CANDACE GRAMMOND: Okay. Okay.

1 Ultimately, the Board granted the review and vary. That
2 was under Order 86/11. And pursuant to that, an
3 additional \$16 million was to be paid out by the
4 Corporation to a hundred and fifty-eight thousand
5 (158,000) motorists, some of whom would have already
6 received a rebate and were now getting a supplementary
7 amount, and some of whom would have had no rebate and now
8 we're getting an -- a rebate amount.

9 Is that right?

10 MR. DONALD PALMER: That's correct.

11 MS. CANDACE GRAMMOND: And that 16
12 million, at least as of yesterday, I understand, had not
13 been paid out because of the provincial election that
14 took place yesterday.

15 Is that right?

16 MR. DONALD PALMER: I haven't called back
17 to the office, but I think I can safely say today: the
18 cheques are in the mail.

19 MS. CANDACE GRAMMOND: Okay. Great, that
20 was gonna be my next question.

21 So, going forward then, I -- I think the
22 Corporation has said, in answer to 'D', 1-76(d), that, to
23 the extent that rebates are applied for in the future, at
24 least at this point, MPI considers the approach that was
25 taken under eight-six eleven (8611) to be the optimal

1 one.

2 Is that fair to say?

3 MR. DONALD PALMER: Yes.

4 MS. CANDACE GRAMMOND: And I see that the
5 Corporation has explained in its answer at 'D' that
6 communication of this approach re -- requires appropriate
7 consideration and discussion, and the Corporation states
8 that if the rebate was, for example, 10 percent, the
9 total financial impact on Basic would be somewhat
10 greater, more like 12 percent.

11 Can you -- can you explain that a little
12 bit further, how that would occur.

13 MR. DONALD PALMER: Essentially, in the
14 calculation of the rebate, what comes first is the amount
15 to be rebated, in total, in aggregate. The -- for
16 instance, the amount in excess of the rate stabilization
17 reserve.

18 So if we have an excess of, use an
19 arbitrary figure of 50 million dollars, that's the number
20 that we have to arrive to. So, depending on the basis of
21 your calculation, your percentage will be different if
22 you're talking specifically 10 percent of insurance year
23 premium; that -- that insurance year premium would be
24 different than the greater of earned premium in one (1) -
25 - one (1) fiscal period and the insurance year premium.

1 So it's just -- the basis of calculation
2 is different, so the percent rebate would be different.

3 MS. MARILYN MCLAREN: But the reality is,
4 is by providing the greater-of, with an option outside of
5 the rating year, more people are into the rebate tent, so
6 to speak. There is about four thousand (4,000) people
7 who will start receiving cheques today that did not get a
8 cheque at all in the first go-around, so that's why you
9 end up with more than the overall percentage.

10 MS. CANDACE GRAMMOND: Okay. Thank you.

11 Madam Chair, those are the questions that
12 I have with respect to these issues, so I don't know if
13 the panel has any further questions, but for my part I'd
14 be moving into a completely different area next. So
15 perhaps it's now best to take lunch.

16 THE CHAIRPERSON: I think we will begin
17 our lunch break, and we, I think, collectively, have
18 decided that an hour is great. So maybe we'll just start
19 back at 1:00? Thank you.

20
21 --- Upon recessing at 11:55 a.m.

22 --- Upon resuming at 1:04 p.m.

23

24 THE CHAIRPERSON: Okay. I think we're
25 ready to get back at it. Thank you.

1 MS. CANDACE GRAMMOND: Yes, thank you.

2

3 CONTINUED BY MS. CANDACE GRAMMOND:

4 MS. CANDACE GRAMMOND: Okay. I'm going
5 to move to some questions with respect to investments.
6 And we've already discussed the importance of investment
7 income to the operating results of the Corporation and
8 hence to rate setting.

9 MR. DONALD PALMER: Yes.

10 MS. CANDACE GRAMMOND: I'll ask you to go
11 to -- actually, you don't necessarily need to go there,
12 Mr. Palmer, you'll probably be able to answer these
13 questions without looking at it. But, for the record,
14 there's -- this is the topic that's reflected in SM-3.4,
15 and you alluded to this in your testimony yesterday.

16 At the end of the past fiscal year, the
17 2010/'11 fiscal year, Basic's investment portfolio was
18 2.09 billion, does that sound right?

19 MR. DONALD PALMER: That sounds right,
20 yes.

21 MS. CANDACE GRAMMOND: And since then, in
22 May of this year, about 320 million was paid out to
23 motorists pursuant to the most recent rebate?

24 MR. DONALD PALMER: Yes.

25 MS. CANDACE GRAMMOND: And I believe you

1 also testified that the source of funds that the
2 Corporation has available for investment are primarily
3 unearned premiums and unpaid claims.

4 MR. DONALD PALMER: Yes.

5 MS. CANDACE GRAMMOND: And the majority
6 of the funds that are available for investment are -- are
7 those of Basic?

8 MR. DONALD PALMER: Yes.

9 MS. CANDACE GRAMMOND: Okay. And we know
10 that investment income is allocated among the lines of
11 business based on the weighted net equity balances of
12 each line of business?

13 MR. DONALD PALMER: Yes, that's correct.

14 MS. CANDACE GRAMMOND: Okay. So getting
15 into a bit more specific, let's go to Tab 15 of the book
16 of documents. This is a fairly long question and answer,
17 it's 1-13, posed by the Board; as I had said, Tab 15 of
18 the book of documents.

19

20 (BRIEF PAUSE)

21

22 MS. CANDACE GRAMMOND: And if we look at
23 the attachment there are a number of attachments to this
24 IR, it's a multi-part IR here at Tab 15, if we go to Tab
25 -- or pardon me, Attachment B, so after the narrative

1 form of the answer we then have the Part A attachment,
2 we'll go to the Part B Attachment, this deals with
3 investment allocation as between the Corporation as a
4 whole and Basic. And if we look at the bottom box, there
5 are three (3) boxes on this page 1, Attachment B, we see
6 numbers for the year of the application, the 2012/'13
7 fiscal year?

8 MR. DONALD PALMER: Yes.

9 MS. CANDACE GRAMMOND: So the Corporation
10 is projecting corporate total investment income of just
11 under 91 million, and 78 million of that to be Basic's
12 share?

13 MR. DONALD PALMER: That's correct.

14 MS. CANDACE GRAMMOND: And that --
15 percentage-wise, that's just under 86 percent?

16 MR. DONALD PALMER: Yes.

17 MS. CANDACE GRAMMOND: So that means the
18 remaining 14 or 15 percent is allocated among the other
19 lines of business?

20 MR. DONALD PALMER: That's correct.

21 MS. CANDACE GRAMMOND: Okay. And if we
22 look at the earlier years reflected on the same page for
23 the 2010/'11 year and the 2011/'12 year, we see
24 percentages in a fairly similar range. Obviously it was
25 a bit higher in 2010/'11, at 87 percent, and then

1 decreased down to the 85, 86 percent range.

2 And that would flow from the large rebates
3 that were paid out this year?

4 MR. DONALD PALMER: That's correct.

5 MS. CANDACE GRAMMOND: And if we turn
6 over the page into the future time-frame, so we're now in
7 the outlook period beyond the year of the application, we
8 see the percentage is projected to be in the -- in and
9 around the same range as the year of the application,
10 that 85, 86 percent level?

11 MR. DONALD PALMER: That is correct.

12 MS. CANDACE GRAMMOND: Okay. So if we're
13 -- get into then a discussion about the composition of
14 the -- the portfolio, I'd ask you to go to Tab 16 of the
15 book. This is Question 1-15 posed by the Board. We have
16 as the attachment in answer to 'A', so it's the fourth
17 page in at that tab, this is a chart that provides the
18 historical, current, and prospective composition of the
19 investment portfolio for the Corporation.

20 Is that right?

21 MR. DONALD PALMER: That's correct.

22 MS. CANDACE GRAMMOND: So we see if we
23 look on the total portfolio line, from left to right, so
24 from the '05/'06 time-frame all the way through the
25 outlook period, we see fluctuations in the overall value

1 of the portfolio. And, in particular, we see a dip from
2 the '07/'08 year to the '08/'09 year. That's the -- the
3 two point eight one seven (2.817) to the two point zero
4 two one (2.021).

5 Are you with me?

6 MR. DONALD PALMER: Yes, that's correct.

7 MS. CANDACE GRAMMOND: And that would
8 relate, of course, to the health of the equity market in
9 2008, there was significant drop at that time?

10 MR. DONALD PALMER: Primarily that's the
11 reason. If you go up that column to the equity line
12 you'll see the book value of the equities was 417 million
13 at '07/'08 and two seventy-one (271) in '08/'09.

14 MS. CANDACE GRAMMOND: Thank you. And if
15 we continue on, again looking at the total portfolio line,
16 there was this dip, as we just discussed, from '07/'08 to
17 '08/'09. Going forward in time, the -- the second dip,
18 we see is from the '10/'11 fiscal year, where it was two
19 point four (2.4), down to the '11/'12 year of two point
20 one (2.1), and, again, that's because of the rebate that
21 was paid out this year?

22 MR. DONALD PALMER: That's correct.

23 MS. CANDACE GRAMMOND: Going forward from
24 current year, the '11/'12 year, we see the Corporation is
25 projecting increases in the overall value of the

1 portfolio through the outlook period, and in each case
2 it's over a million dollars per year?

3 MR. DONALD PALMER: I would say over a
4 hundred million dollars per year.

5 MS. CANDACE GRAMMOND: Did I say a
6 million? I -- I misspoke. I apologize. I meant to say
7 over a hundred million dollars per year.

8 MR. DONALD PALMER: That's correct.

9 MS. CANDACE GRAMMOND: Thank you for
10 clarifying that.

11 And these forecasts and projections for
12 future years assume no further rebates being paid?

13 MR. DONALD PALMER: That's correct.

14 MS. CANDACE GRAMMOND: Now we know that
15 over the last number of years the weightings within the
16 Corporation's investment portfolio have changed. That
17 was pursuant to an independent study that was done in '08
18 and discussed at the 2009 GRA, and we'll -- we'll come to
19 that in a minute, that mix.

20 But if we look at some of the dollar
21 amounts within the various components of the portfolio,
22 if we -- we'll -- we'll start maybe with the bonds. So
23 the -- the first section contained within the chart
24 relates to bonds. There's the line item called, "Total
25 Bonds," which totals each type of bond year over year.

1 So we see a decrease in the bond portfolio from '10/'11
2 to '11/'12 from one point seven (1.7) to one point three
3 (1.3). And, again, that's due to the -- the payment of
4 the rebates? That's how that was funded in the main?

5 MR. DONALD PALMER: That's correct.

6 MS. CANDACE GRAMMOND: So the Corporation
7 is forecasting that its bond portfolio will increase back
8 to the one point six (1.6)?

9 MR. DONALD PALMER: Sorry, could you
10 repeat the question?

11 MS. CANDACE GRAMMOND: Sorry, I -- I got
12 half of it out before I realized you weren't at the mic.

13 The Corporation is projecting that by
14 2014/'15, the bond portfolio is gonna be back up to the
15 1.6 million dollar range?

16 MR. DONALD PALMER: Yes.

17 MS. CANDACE GRAMMOND: Now, in terms of -
18 - those are obviously the dollar amounts, if we turn over
19 the page to the next page of that attachment, we have
20 weightings in percentage terms with respect to the
21 components of the portfolio. And again, if we look at
22 the total bond line, that just presents the information a
23 different way, that in the '09/'10 year, the bonds were
24 at 77 percent of the portfolio, decreased thereafter and
25 are expected to remain in the low sixties through the

1 outlook period?

2 MR. DONALD PALMER: Yes, that's correct.

3 MS. CANDACE GRAMMOND: And that reduction
4 in percentage of the -- the portfolio that is in bonds,
5 we see primarily as attributed to the government of
6 Canada line, which is the top line; we see a -- a
7 reduction there over the years, is that right?

8 MR. DONALD PALMER: Yes.

9 MS. CANDACE GRAMMOND: As well as the
10 province of Manitoba bonds, we see a decrease of a few
11 percent; and the school bonds line are the main sources
12 of the -- the decrease, would that be fair to say?

13 MR. DONALD PALMER: Yes, that's true.

14 MS. CANDACE GRAMMOND: And, just for the
15 record, the school bonds, that's part of what we normally
16 refer to as MUSH?

17 MR. DONALD PALMER: Yes, MUSH, the
18 acronym being Municipal School and Hospital Bonds.

19 MS. CANDACE GRAMMOND: So, just to tie
20 that in with the line items on this chart, "Municipal" is
21 the sixth line item, that's obviously municipal, "School"
22 is school, and "Hospital" would be health institutions?

23 MR. DONALD PALMER: That's correct.

24 MS. CANDACE GRAMMOND: Okay. So another
25 line item that I'd like to draw your attention to is the

1 real estate line item, which appears just above the
2 bolded heading "Total Long Term Investments." We see
3 that, historically, real estate is not something that the
4 Corporation was invested in, but that that became a part
5 of the portfolio in the 09/10 fiscal year.

6 Is that right?

7 MR. DONALD PALMER: That's correct.

8 MS. CANDACE GRAMMOND: And I'm actually
9 just going to ask you to turn back a page, back from the
10 percentage relativities, back to the dollar amounts for a
11 moment.

12 So, again, the real estate line appears at
13 the same place on the document, and that percentage
14 amount that we just spoke about for real estate, that
15 appeared in the '09/'10 year in dollar amount is a 15.2
16 million dollar investment in that year.

17 Is that right?

18 MR. DONALD PALMER: That's correct.

19 MS. CANDACE GRAMMOND: And that
20 represents the -- the parking lots in Citiplace, is that
21 right?

22 MR. DONALD PALMER: The parking lots
23 associated with the Citiplace purchase, yes.

24 MS. CANDACE GRAMMOND: And, just for the
25 record, how many parking lots are those?

1 MR. DONALD PALMER: There are four (4)
2 parking lots in -- inclu -- actually five (5) parking
3 lots. There are two (2) parking lots that are contained
4 within the Citiplace building, and there are three (3)
5 others: two (2) surface lots, and the parkade right
6 behind us here.

7 MS. CANDACE GRAMMOND: Probably the one
8 that my car's parked in right now. Okay. Thank you.

9 So, if we look at what is developing in
10 the real estate investment component over the years, we
11 see that that investment increased significantly from
12 '09/'10 to '10/'11, up from 15.2 million to over a
13 hundred, and then is projected to continue to progress
14 through the remaining years, all the way up to 250
15 million by the end of the outlook period.

16 MR. DONALD PALMER: That's the
17 projection, yes.

18 MS. CANDACE GRAMMOND: Can you tell us a
19 little bit about the additional investments that the
20 Corporation has made in...

21

22 (BRIEF PAUSE)

23

24 MS. CANDACE GRAMMOND: I'm
25 discombobulated. Okay. So we spoke about in the '09/'10

1 year of the acquisition of the parking lots and the 15.2
2 million. So since then, obviously last year and perhaps
3 in the current year there have been additional
4 acquisitions.

5 Can you tell us a little bit about what
6 those are.

7 MR. DONALD PALMER: Yes. We -- there are
8 two (2) major differences. The first one is actually a
9 relocation from I -- made necessary because of IFRS. We
10 do own the Citiplace building. Prior to IFRS it was all
11 designated or classified as property, plant, and
12 equipment. Under IFRS the amount of -- or the floor
13 space that is not occupied by Manitoba Public Insurance
14 offices is now classified as an investment. There are
15 areas of the Citiplace building both in the mall area and
16 in the office tower that are not occupied by Manitoba
17 Public Insurance and those are now designed as real
18 estate investments.

19 MS. CANDACE GRAMMOND: Okay. So are
20 there any additional acquisitions that are represented in
21 the -- the numbers for '10/'11 and '11/'12?

22 MR. DONALD PALMER: Yes. In addition to
23 that we've also entered into a real estate pooled funds.
24 The commitment to that is \$135 million of which currently
25 we've invested about \$110 million of \$135 million

1 commitment, and we would expect to have the rest of that
2 commitment fulfilled within the next few months.

3 MS. CANDACE GRAMMOND: Can you explain
4 for the record what the -- the nature of a real estate
5 pooled fund is?

6 MR. DONALD PALMER: Sure. Much like an
7 equity fund. There are a number of investors that pool
8 their money together and buy real estate properties. So
9 within -- go to a fund manager, we have a fund manager
10 that manages the real estate pool, and make commitments.
11 And as they purchase real estate then your commitment --
12 they have a call on your funds, you -- you give them the
13 money and they use that to purchase the real estate.

14 MS. CANDACE GRAMMOND: And the
15 properties, or the pooled investments that the
16 Corporation is involved in, are they across the country?

17 MR. DONALD PALMER: Yes, they are. It's
18 exclusively Canadian real estate.

19 MS. CANDACE GRAMMOND: Okay. And the
20 projections that the Corporation has to increase its real
21 estate investments over time, is it anticipated that that
22 will be in the same nature of the pooled investments that
23 you've described?

24 MR. DONALD PALMER: At this point we're
25 still investigating further possibilities. We, in

1 addition to the Citiplace that I mentioned and the \$135
2 million pooled fund, we are also -- have a -- or will
3 have an expression of interest out to develop the surface
4 parking lots that has been outlined in, I think this
5 particular Information Request. That expression of
6 interest has not been released as yet, but will be
7 shortly.

8 MS. CANDACE GRAMMOND: That was going to
9 be next question, so thank you.

10 MS. MARILYN MCLAREN: If I could, just a
11 little bit of clarification for the record. You've been
12 speaking about the Corporation invests and the
13 Corporation -- what will the Corporation decide in the
14 future, we're responding "we", "we invest," and "we are
15 looking into," but -- but clearly the Corporation is not
16 always as careful with its language around investments as
17 -- as it should be. We do tend to use the "we" but I can
18 explain the reason for that in just a second.

19 But clearly the -- the Minister of Finance
20 is responsible under the Act for MPI investments, so when
21 the Corporation's money ends up in a real estate pooled
22 fund it's because that's what the Minister of Finance
23 decided to do with it. In practice, the investments are
24 managed by an Assistant Deputy Minister of the Department
25 of Finance. He and Mr. Palmer chair what is known as the

1 Investment Committee Working Group, which is staff from
2 the Corporation and staff from the Department of Finance
3 who are the knowledgeable resources, do the research,
4 make recommendations to the Minister on the
5 administration of the fund.

6 In practice, the Minister has also
7 expected that our board -- our board of directors have an
8 investment committee and be briefed on and asked for its
9 perspective on different investment decisions. I can
10 tell you that -- that in my years of experience it is a
11 very positive and collaborative relationship, but the
12 clear legislated responsibility in the law and in
13 practice rests with the Minister.

14 So although we say "we", it is largely
15 because of our participation in this Investment Committee
16 Working Group that the Minister has asked to be
17 established, but it is -- is not the Corporation's
18 decision, but -- but has been -- the Corporation has been
19 please to be part of this collaborative process, giving
20 advice to the Minister.

21 MS. CANDACE GRAMMOND: Thank you for --
22 for adding that, Ms. McLaren. And I think what we've
23 established in prior years, and so it's good to -- to say
24 it again, is -- is, to sum it up, really the MPI has
25 input into the investments based on the working group,

1 but at the end of the day, the -- your evidence has
2 always been that it's the decision of the Department of
3 Finance?

4 MS. MARILYN MCLAREN: Yeah, exactly.

5

6 (BRIEF PAUSE)

7

8 MR. REGIS GOSSELIN: In relation to the -
9 - to -- to MPI and other Crown corporations within the
10 province, is -- is the relationship the same from an
11 investment perspective? I mean, I -- I guess what I'm
12 asking is that are you subject to rules that are
13 different than say would apply to Workers' Comp or any
14 other corporate entity within the government that has
15 investment funds of a significant amount?

16 MR. DONALD PALMER: The investment of the
17 funds is subject to the provisions of the Financial
18 Administrations Act.

19 MR. REGIS GOSSELIN: No, I --
20 specifically what I'm -- what I'm probing here is about
21 equity, the equity percentage. It seems to be pretty
22 well fixed at 20 percent over time. Is that an amount
23 that -- that you can -- you can vary within the scope of
24 -- of the Investment Committee?

25 MR. DONALD PALMER: Again --

1 MS. MARILYN MCLAREN: The -- the
2 allocation of the assets available for investment is
3 really established by the investment policy statement,
4 which is a jurisdiction of the Minister, and that's sor -
5 - you know, within -- there is a target amount for
6 equities, but there's a -- you know, within a range. And
7 -- and the Assistant Deputy Minister would have the
8 discretion within the range, but the investment policy
9 statement is something that the Minister approves.

10 And I believe the investments for Workers'
11 Comp are handled somewhat differently than MPI. I don't
12 have a lot of information about that.

13 But in terms of other Crown corporations
14 there -- there's not a lot that has this kind of money to
15 invest.

16 MR. REGIS GOSSELIN: Now, the return that
17 you're projecting on equity is, you know, stable over
18 time, 6.2 percent, in your projections.

19 Now, that amount is based on?

20 MR. DONALD PALMER: That is based on our
21 projection of a long -- long-term bond with an equity
22 risk premium of 1.5 percent.

23

24 CONTINUED BY MS. CANDACE GRAMMOND:

25 MS. CANDACE GRAMMOND: Okay. So, Mr.

1 Palmer, we've had some discussion about the real estate
2 component, and, as Board member Gosselin just pointed
3 out, if we now look at the equities line we see -- and
4 this is again on the second page of the attachment --
5 that that, historically, since 2005 and projected through
6 to 2015, really that the equities component of the
7 portfolio has hovered in and around the 20 percent mark.

8 MR. DONALD PALMER: Yes, that's correct.

9 MS. CANDACE GRAMMOND: As with the rest
10 of these numbers that changed in 2008, when there was
11 trouble in the market, and it changed again this year
12 after the payment out of the significant rebate amount?

13 MR. DONALD PALMER: As a percentage of
14 total, yes.

15 MS. CANDACE GRAMMOND: Okay.

16 MR. DONALD PALMER: Within the past year,
17 the US equities were all -- were a little under the
18 target and that was changed with an investment last year,
19 to bring up to the 5 percent equity target for US
20 equities.

21 MS. CANDACE GRAMMOND: Okay. Thank you.
22 Now, if we go back to the earlier page that reflects the
23 dollar amounts, by piece of the portfolio, we see, not
24 unlike the real estate line, the infrastructure line,
25 which is of course closer to the bottom of the table, but

1 the -- the line item entitled "Infrastructure" shows no
2 investments through a number of years, actually until the
3 current year and then we see in the 2011/'12 year, an
4 investment of 26.2 million, or just over 1 percent of the
5 portfolio.

6 That's right?

7 MR. DONALD PALMER: That's correct.

8 MS. CANDACE GRAMMOND: And that's
9 projected to increase fairly significantly, up to 127
10 million by the end of the outlook period, which would be
11 more like 5 percent of the portfolio?

12 MR. DONALD PALMER: The target weight in
13 the investment policy statement that Ms. McLaren referred
14 to, is 5 percent.

15 MS. CANDACE GRAMMOND: Can you explain to
16 us what types of investments the infrastructure category
17 represents?

18 MR. DONALD PALMER: Infrastructure
19 largely refers to things like highways, toll -- toll
20 highways, airports, could be hospitals, other utilities,
21 would be all categorized in the infrastructure space.

22 MS. CANDACE GRAMMOND: Now, I'm just
23 gonna ask you to -- to turn back to Tab 15 of the book of
24 documents. This is 1-13. And we had asked the question
25 -- so Tab 15, Question 1-13. We had asked at (h) that

1 the Corporation provide the most current investment
2 activity and performance report, and the Corporation
3 provided that, which was basically like a -- a PowerPoint
4 slide show that's contained within the answer. And if
5 you go to page 2 of that, slide 4, so I'm at 13(h)
6 attachment, which is -- consists of slides -- I'm on
7 slide 4, page 2. It's called "Proposed Portfolio
8 Changes."

9 MR. DONALD PALMER: Yes.

10 MS. CANDACE GRAMMOND: Okay. We see
11 reference there under the "Total Real Estate Unfunded
12 Commitment" heading, anticipated infrastructure
13 investment of 30 million. And I appreciate this is as of
14 May 31st, so if we tie that back with the numbers that we
15 see at the 1-15A that we were looking at, is that -- the
16 twenty-six point two (26.2) that has been invested in
17 current year, is that the same fund? The same funds?

18 MR. DONALD PALMER: Yes. And the
19 infrastructure investments held within the MPI portfolio,
20 there is currently one (1) investment, there -- it's a
21 co-investment with a -- a number of other investors in
22 the Highway 407, in Ontario. We have an 11 million
23 dollar -- or the MPI investment portfolio has an 11
24 million dollar investment in the Highway 407, and that
25 was completed earlier this year.

1 In addition to that, as of last Friday,
2 the MPI investment portfolio has entered into a
3 partnership with three (3) other public inv -- investment
4 funds. We -- there is a commitment of 30 million dollars
5 for -- in a infrastructure coalition; that total
6 commitment of all par -- participants is 105 million
7 dollars, of which the MPI portfolio has a commitment of
8 30 million dollars. That has not yet been invested.
9 There aren't any projects that there has been an
10 investment in, but there is a commitment of that 30
11 million dollars.

12 MS. CANDACE GRAMMOND: Okay. So just to
13 make sure that I understand you correctly. When we're
14 looking at 1-15A, which shows -- this is as of August
15 8th, 26.2 million -- and -- did you say that it -- MPI's
16 portion of the Ontario Highway 407 was 11 million? So
17 what -- what's the other fifteen (15)?

18 MR. DONALD PALMER: Again, this was a
19 projection of anticipated at the -- so right now there is
20 not a -- an actual infrastructure investments. There is
21 a commitment for \$30 million --

22 MS. CANDACE GRAMMOND: Thank you --

23 MR. DONALD PALMER: -- on top of the --

24 MS. CANDACE GRAMMOND: -- that -- that
25 makes sense.

1 MR. DONALD PALMER: -- Highway 407.

2 MS. CANDACE GRAMMOND: Okay. Okay.

3 Thank you.

4 Okay. So we spoke a minute ago about the
5 study that was done and the recommendations made to the
6 Corporation a few years ago with respect to what its
7 portfolio should consist of, and in what relativities.
8 That's the Aon Report, A-O-N Report.

9 I'd ask you to go back to Tab 15, so 1-13,
10 which we've looked at a couple of times, but this time
11 let's look at 1-13A. So this appears as the third page
12 in at Tab 15 of the book of documents. And I -- I do
13 want to get into the content of this attachment, but
14 before we do that, if you can just give the Board a bit
15 of an overview in terms of the -- what led up to the Aon
16 Report. And -- and if -- if my memory is right, the
17 Corporation at the time worked collaboratively with Aon
18 through the Investment Committee Working Group, in order
19 to work towards a set of recommendations.

20 Is that -- do I have that right?

21 MR. DONALD PALMER: That's correct.

22 Understanding not only the nature of the assets but the
23 liability structure. It's an ALM study, asset liability
24 management study. So given certain risk profiles and
25 risk appetite of -- of the Investment Committee Working

1 Group, there was an investment asset mix that was chosen
2 that was thought to be optimal at that time.

3 MS. CANDACE GRAMMOND: And that process
4 led to a series of specific recommendations on the part
5 of Aon, which are listed -- now looking at Attachment 1-
6 13A, listed on the far left-hand column, which is
7 entitled "Recommendations Made by Aon"?

8 Do I have that right?

9 MR. DONALD PALMER: Yes, that's correct.

10 MS. CANDACE GRAMMOND: So let's look at
11 the first one (1) and -- and we'll -- we'll work from
12 left to right across the page. So the recommendation
13 was, and I'll -- I'm paraphrasing -- but basically to
14 phase out universe bonds otherwise known as real return
15 bonds.

16 Is that right?

17 MR. DONALD PALMER: No, that's not
18 correct.

19 MS. CANDACE GRAMMOND: Okay. The --

20 MR. DONALD PALMER: The real return bonds
21 would be bonds that are indexed to inflation rate.

22 MS. CANDACE GRAMMOND: Yes, that would
23 act as a hedge?

24 MR. DONALD PALMER: Not a hedge, per se.
25 The rate of return is a rate plus inflation at the time.

1 So it -- it provides a real rate of return rather than a
2 nominal rate of return, so a rate of return above
3 inflation.

4 So if you had a 2 percent real return bond
5 and inflation was at three (3), that bond -- bond would
6 yield five (5).

7 MS. CANDACE GRAMMOND: Okay. So maybe
8 the better way to phrase it would be "inflation
9 protection"?

10 MR. DONALD PALMER: Yes, a real return --
11 return bond would provide inflation protection. Yes.

12 MS. CANDACE GRAMMOND: Okay. But coming
13 back to the first recommendation by Aon dealing with
14 bonds, the recommendation as listed here was to either
15 change the allocation from universe bonds to long term
16 bonds, or change the fixed income using defined
17 transition schedule?

18 That was the recommendation at the time?

19 MR. DONALD PALMER: Yes.

20 MS. CANDACE GRAMMOND: And the
21 Corporation elected to adopt a 10 percent allocation to
22 long-term bonds?

23 MR. DONALD PALMER: Yes.

24 MS. CANDACE GRAMMOND: So going forward
25 then from left to right, we see that as of last year, the

1 2010/'11 year, that allocation was up to 6.1 percent;
2 current year, '11/'12, it was at -- up to 8 percent as of
3 May 31st; and the Corporation intends for the year of the
4 application to continue to pursue that target of 10
5 percent?

6 MR. DONALD PALMER: Yes.

7 MS. CANDACE GRAMMOND: And does the
8 Corporation have an expectation of when the 10 percent
9 target will be reached? Do we think it will be within
10 the year of the application?

11 MR. DONALD PALMER: It's hard to say.
12 And certainly under -- that's solely the judgment of the
13 investment manager, which, in this case, for -- for
14 bonds, is the province of Manitoba.

15 MS. CANDACE GRAMMOND: Okay. So the
16 Corporation doesn't have a sense of that at this time?

17 MR. DONALD PALMER: Not precisely.

18 MS. CANDACE GRAMMOND: Okay. If we go
19 then to the next row, the second recommendation from Aon,
20 and I'll try to paraphrase that and hopefully get it
21 right this time, that the -- the inflation protection
22 that was in place before was to be essentially replaced
23 with real estate and infrastructure investments.

24 Is that right?

25 MR. DONALD PALMER: Yes, both real estate

1 and infrastructure do provide inflation protection. So,
2 from a diversification standpoint, that would provide
3 replacement to having real return bond portfo --
4 portfolio.

5 MS. CANDACE GRAMMOND: Okay. And we see,
6 looking at the -- the fourth column, the -- the current
7 progress in the -- in the current fiscal year, and we
8 just finished talking about the infrastructure investment
9 that has already been made, and then the Corporation has
10 stated here in the second last column, they expect to
11 have following allocations to alternative asset classes
12 by the end of the current year: real estate, eight point
13 seven (8.7); infrastructure, one point nine (1.9); and
14 private equity, 0.3 percent.

15 MR. DONALD PALMER: And again, with the
16 definition and that within the context in this table,
17 "corporation" means the Corporation's investment
18 portfolio.

19 MS. CANDACE GRAMMOND: Right.
20 Understood.

21 THE CHAIRPERSON: Ms. -- Ms. Grammond, I
22 think it -- you said one point nine (1.9), when it should
23 be two point nine (2.9) in the table at the end there.

24 MS. CANDACE GRAMMOND: Oh. What I was --

25 THE CHAIRPERSON: Or am I -- I reading

1 the wrong -- oh, one point nine (1.9) on the ta --

2 MS. CANDACE GRAMMOND: I -- yeah, I was
3 reading --

4 THE CHAIRPERSON: Oh, yeah, number 4,
5 that's right..

6 MS. CANDACE GRAMMOND: I was reading from
7 the fourth column.

8 THE CHAIRPERSON: Right.

9 MS. CANDACE GRAMMOND: But you're --
10 you're absolutely right, Madam Chair, and I was just
11 going to come to that, that in that last column is where
12 the --

13 THE CHAIRPERSON: Okay.

14 MS. CANDACE GRAMMOND: -- the Corporation
15 expects to be in the year of the application, and we see,
16 other than private equity, we see increases in both of
17 the classes.

18 THE CHAIRPERSON: Yes. Okay. Good.
19 Thanks.

20 MS. CANDACE GRAMMOND: Thank you.

21

22 CONTINUED BY MS. CANDACE GRAMMOND:

23 MS. CANDACE GRAMMOND: Mr. Palmer, is
24 that right?

25 MR. DONALD PALMER: Yes.

1 MS. CANDACE GRAMMOND: And then there are
2 reflected here three (3) other recommendations. I won't
3 deal with the last two (2) because those have already
4 been implemented. The third one related to currency
5 hedging, and again, as we've been discussing, use of real
6 estate and infrastructure investments.

7 Can you tell us a little bit about the
8 statement again in the fourth column for current year,
9 that the Corporation will investigate the accounting and
10 economic implications of hedging currency exposures
11 related to infrastructure investments?

12 MR. DONALD PALMER: Within the asset
13 class known as infrastructure, would in -- likely include
14 infrastructure in -- investments outside of Canada. So,
15 particularly with the infrastructure coalition that I
16 mentioned, the focus will be Canadian investments where
17 possible, but there could be a possibility to have
18 investments of that coalition outside of Canada. And
19 then the decision will be made by the Minister of
20 Finance, whether those investments should be hedged or
21 not hedged.

22 It's -- from an accounting perspective and
23 the effect on the Corporation's financial statements,
24 with equities, equities are held as available for sale,
25 which means that any changes in the value of the -- those

1 assets go through accumula -- accumulated other
2 comprehensive income, not through the statement of
3 operations.

4 When you have a hedging strategy the gains
5 and losses on the hedge go right through your statement
6 of operations. So what has happened in the past with the
7 investments in equities was as the -- or investments in
8 US equities, as the value of the US dollar went up and
9 down, your value of the US equities would also go up and
10 down. And that was within other accumulated
11 comprehensive income.

12 With the hedge you'd get an offsetting
13 change on the hedge, but that -- that change went through
14 your operating statement, so you'd get a mismatch between
15 the operating statement and other comprehensive income,
16 which could -- could introduce some volatility within
17 your statement of operations.

18 That was one (1) of the reasons in
19 discussions with the Minister of Finance that the
20 decision was made by -- by the Department of Finance that
21 the hedge would be taken off.

22 With infrastructure those investments will
23 be classified as held for trading. Actually now called
24 fair -- fair value through profit and loss. So the
25 decision is somewhat different with regard to hedging,

1 because you do have the offset both on your statement of
2 operations.

3 By not hedging you are having a -- a
4 diversification of your portfolio with training in
5 different currencies. So there is a diversification
6 advantage, but then there is also -- you may not want to
7 have that much fluctuation in your statement of
8 operations.

9 So that -- the investment committee
10 working group is currently investigating whether
11 infrastructure investments outside of Canada should be
12 hedged or not.

13 MS. CANDACE GRAMMOND: Okay. Thank you
14 for that explanation. So those are the questions that I
15 have about the composition of the investment portfolio.

16 I want to talk now about investment
17 income, so related, but a little bit different. I'm
18 going to ask you to turn, still within Tab 15, but to
19 turn three (3) pages in onto page 3. This is the 13 --
20 1-13(c) attachment. And it's listed as page 3.

21 MR. DONALD PALMER: Yes, I have it.

22

23 (BRIEF PAUSE)

24

25 MS. CANDACE GRAMMOND: Okay. So this is

1 a table that reflects corporate investment income, so all
2 lines of business, and we see Basic share across the
3 bottom. And this is filed as of this GRA. So this is a
4 -- a current or fairly current document.

5 We know that the -- the majority of the
6 portfolio is bonds, and hence the majority of investment
7 income is earned on bonds.

8 Is that fair to say?

9 MR. DONALD PALMER: Yes.

10 MS. CANDACE GRAMMOND: So if we look at
11 corporate-wide investment income over the years, again,
12 I'm looking near the bottom of the table, the line item
13 "Corporate Total."

14 We see here the numbers from '06/'07
15 through the outlook period, 2014/'15. And, again, as
16 we've been discussing, over time there are a couple of
17 aberrations in the numbers, the first one (1) being in
18 the '08/'09 year when obviously, again, coming back to
19 the 2008 market conditions.

20 Is that right?

21 MR. DONALD PALMER: Yes, that's correct.

22 MS. CANDACE GRAMMOND: And then in
23 current year, 2011/'12, and this will carry over for
24 future, there's a -- a decrease in the investment income
25 by virtue of the fact that a significant rebate was paid

1 out?

2 MR. DONALD PALMER: That's the primary
3 reason, yes.

4 MS. CANDACE GRAMMOND: And from the year
5 of the application, 2012/'13, where investment income's
6 projected at just under 91 million, the projections are
7 that that number will increase in subsequent years up to
8 '96/'97 and then over 102 million in 2014/'15?

9 MR. DONALD PALMER: Yes, that's correct.

10 MS. CANDACE GRAMMOND: Okay. Let's talk
11 a little bit about the -- the line item that appears just
12 before the corporate total, and that's the pension fund
13 transfer line?

14 MR. DONALD PALMER: Yes.

15 MS. CANDACE GRAMMOND: This is reflected
16 in each year as -- as a deduction or coming off the top,
17 prior to the corporate investment income total being
18 shown. Is that right?

19 MR. DONALD PALMER: That's correct.

20 MS. CANDACE GRAMMOND: And can you
21 explain for the Board what that represents?

22 MR. DONALD PALMER: Sure. One (1) of the
23 liabilities of the Corporation is the empl -- employer
24 portion of the employee -- employees' pension fund. So,
25 all employees of the Corporation are members of the civil

1 service pension fund. And the employee 'E' contributions
2 are submitted to the CSSB, for investment. And then when
3 employees retire, then CSSB essentially bills the
4 Corporation for the employer's por -- portion of the
5 pension fund.

6 The Corporation does fully fund that
7 amount and shows as a liability and gets it valued as a -
8 - as a pension fund. Part of that valuation is an
9 assumption of investment income.

10 So the actuary -- the pension actuary, has
11 assumed that there will be pension income in the future,
12 that's part of the valuation. So this is just taking
13 pre-credit for that investment income, 'cause it's
14 already been assumed in the pension valuation.

15 Again, this is not a -- a segregated fund
16 of this pension fund. It is commingled with all of the
17 assets of the Corporation. But it is -- the liabilities
18 is calculated separately.

19 MS. CANDACE GRAMMOND: Okay. Thank you.

20 MR. REGIS GOSSELIN: I'm trying to
21 understand what overall return is, given your portfolio
22 mix on the -- all the funds that you have available in
23 reserves and so on. So, am -- am I wrong to -- to
24 estimate that it's about 4 percent that you're getting on
25 your total portfolio?

1 MR. DONALD PALMER: The exact number is
2 contained in the presentation. We'll -- we'll find it
3 right away for you.

4 MR. REGIS GOSSELIN: Okay.

5

6 (BRIEF PAUSE)

7

8 MR. DONALD PALMER: That assumption going
9 forward would -- would be pretty close. In terms of
10 historical rates of return, the presentation that's
11 included is the attachment to 1-13(h). The return for
12 the last year was about 8.9 percent for the year ending
13 May 31. So it was a little higher than that. But, right
14 now, 4 percent would be kind of an average return.

15 Over the last four (4) years, the rate of
16 return has been 4.8 percent.

17

18 (BRIEF PAUSE)

19

20 MR. DONALD PALMER: And, just if you want
21 a reference to that 4.8 percent, it's on page 11 of the
22 attachment to 1-13(h), slide 21.

23

24 (BRIEF PAUSE)

25

1 THE CHAIRPERSON: Thank you.

2

3 CONTINUED BY MS. CANDACE GRAMMOND:

4 MS. CANDACE GRAMMOND: Thank you. Mr.
5 Palmer, just before we turn away from the investment
6 income schedule that we've been looking at, 1-13©), page
7 1, we were speaking about the pension fund transfer and
8 we see that over the years that number is in and around
9 10, 11, 12 million, except for one (1) year, which is
10 last year, the 2010/'11 year where that number is
11 actually about double, it's twenty point three (20.3).
12 And I -- I -- my understanding is that that is as a
13 result of the change in actuarial assumptions and
14 increase in pension fund liabilities.

15 Is that --

16 MR. DONALD PALMER: That --

17 MS. CANDACE GRAMMOND: -- right?

18 MR. DONALD PALMER: That's correct.

19 MS. CANDACE GRAMMOND: And for the
20 purpose of the record, that answer is at PUB/MPI-2-7©),
21 which is also part of Tab 15. If -- it's fairly
22 straightforward so we probably don't need to go there but
23 it is 2-7©) which forms part of Tab 15.

24 MR. DONALD PALMER: Yes.

25 MS. CANDACE GRAMMOND: So at the end of

1 the day for the year of the application 2012/'13 the
2 anticipated investment income is less than last year, we
3 know that that's due to the -- the rebate having been
4 paid out and, correspondingly, Basic's share is less than
5 it has been in the last couple of years as well?

6 MR. DONALD PALMER: Yes, that's -- and
7 again, primarily the reason. There's also -- we're in a
8 very low-interest environment so new money invested in
9 the portfolio also attracts a lower interest rate, so
10 that would be accounted for in this lower investment
11 income as well.

12 MS. CANDACE GRAMMOND: Thank you. And I
13 know that Board member Gosselin had a couple of questions
14 about yield rates and I just want to explore that a
15 little bit.

16 If we go back to Tab 16 of the book of
17 documents, which is PUB/MPI-1-15, and we look at 1-15(a)
18 attachment page 3. So Tab 16, 1-15(a) attachment page 3,
19 we have a document entitled "Corporate Investment
20 Income," and the -- the investment income numbers and
21 Basic share are reflected. And then at the bottom of the
22 -- the chart there's a section entitled "Yield
23 Percentage," which breaks down the investment income or
24 the -- the yields -- the yield percentages per category
25 within the portfolio.

1 Is that right?

2 MR. DONALD PALMER: The yield percentage
3 historically and then the projected for the outlook per -
4 - period, yes.

5 MS. CANDACE GRAMMOND: Yes. Thank you.
6 So for the current year the anticipated yields for short
7 and long-term bonds are one point three four (1.34) and
8 three point seven nine (3.79), respectively?

9 MR. DONALD PALMER: Yes, that's correct.

10 MS. CANDACE GRAMMOND: And those numbers
11 are expected to increase for the year of the application
12 to two point seven three (2.73) and four point three one
13 (4.31) respectively?

14 MR. DONALD PALMER: Yes.

15 MS. CANDACE GRAMMOND: And equities, as
16 has been stated, the anticipated yield is 6.1 percent,
17 and that carries through the outlook period?

18 MR. DONALD PALMER: Yes, that's correct.

19 MS. CANDACE GRAMMOND: And I'll -- I'll
20 get into in a minute how that's calculated. And then as
21 well, for the EAFE eq -- equities, which is Europe, Asia
22 and the Far East.

23 Is that right?

24 MR. DONALD PALMER: Yes. Again, that's a
25 projection of returns for EAFE. There currently are no

1 EAF - EAFE equity investments in the portfolio.

2 MS. CANDACE GRAMMOND: Right. So for --
3 for EAFE equities the projection is 5.5 percent going
4 forward, 6 percent for real estate, and 7 percent for
5 infrastructure?

6 MR. DONALD PALMER: That's correct. And
7 the real estate and infrastructure expectations come from
8 the investment policy statement being for real estate CPI
9 plus 4 percent, and infrastructure being CPI plus 5
10 percent.

11

12 (BRIEF PAUSE)

13

14 MS. CANDACE GRAMMOND: Okay. And we're
15 going to be having some discussion about the
16 classification of bonds in due course. But the question
17 that I wanted to ask with -- with respect to this was, if
18 we -- we look up the -- the table, so we -- we leave the
19 yield percentage section and go back to the top section
20 of table, we see line items for realized gain or loss on
21 held for trading bonds, unrealized gain or loss on held
22 for trading bonds, and we see numbers in those line items
23 for '08/'09 through last year, the '10/'11 year. And
24 then there are no entries through the current year and
25 through the outlook period.

1 Can you comment on that?

2 MR. DONALD PALMER: With realized gain on
3 held for tra -- or gains on bonds in general, bonds that
4 are held generally, rule of thumb, and there are some
5 other factors, but generally as interest rates increase
6 the value of bonds decreases and vice versa as interest
7 rates decrease the value of a bond increases.

8 Now -- so as we would expect interest
9 rates to fluctuate over time, maybe you could expect
10 related gains to be in this table, or -- or losses for
11 that matter, and that's pretty hard to -- to project.
12 But within our portfolio we also have liabilities that
13 also are interest sensitive, meaning as -- and that's the
14 unpaid claims reserves on the PIPP liabilities primarily.
15 And again, with -- because they're interest-sensitive, as
16 interest rates increase the value of the liabilities
17 decreases and vice versa.

18 So rather than having changes in this, we
19 have made the assumption that there won't be those gains
20 and losses on the asset side knowing that there's
21 essentially an offsetting entry that would happen on the
22 liability side.

23 MS. CANDACE GRAMMOND: Thank you. Okay,
24 so we've talked about in terms of yield percentages here
25 what they are going forward, and I just want to talk a

1 little bit about the calculation. And again, I know
2 you've given evidence about the -- the equity-risk
3 premium.

4 But it -- it's fair to say that the
5 Corporation uses a methodology to forecast equity
6 returns.

7 Is that right?

8 MR. DONALD PALMER: Yes, that's correct.

9 MS. CANDACE GRAMMOND: And last year the
10 Board had asked the Corporation to consider using five
11 (5) year averaging to reduce the risks that come with the
12 volatility within the market. And the Corporation has
13 stated in the filing that its methodology was already
14 consistent with that direction?

15 MR. DONALD PALMER: Yes, again, realizing
16 that this hearing is essentially because of a rate
17 setting exercise. The investment income is an important
18 -- or the forecast of investment income is an important
19 component of the rate, and we are projecting a investment
20 return going forward.

21 So rather than trying to predict a year-
22 by-year, it's a forecast over time that you expect some
23 stable investment income over a long period of time.
24 That's the project with equities linked to what the
25 expectation is for the rate of return on bonds plus the

1 equity risk premium. So that's over -- averaged over the
2 next five (5) year time frame.

3 MS. CANDACE GRAMMOND: And for the
4 purposes of the record, there's some further detail on
5 that at an IR that was posed by CAC in the First Round.
6 It's CAC/MPI-1-169. It's not in the Board's book of
7 documents, but that IR describes the -- the process that
8 you've -- you've just spoken about?

9 MR. DONALD PALMER: Yes.

10 MS. CANDACE GRAMMOND: And just for
11 clarity, the calculation that the Corporation does is
12 categorized into Canadian equity, US equity, and EAFE,
13 and then the one point five (1.5) equity risk premium is
14 applied across the board?

15 MR. DONALD PALMER: Yes, should I refer
16 to the IR?

17 MS. CANDACE GRAMMOND: You certainly can
18 if you want to. I'm not trying to test your memory, but
19 I -- I don't think you need to, because I'm not going to
20 ask a lot more detailed questions about that other than
21 to confirm that the calculation process that is described
22 there is what is ultimately used in the application?

23 MR. DONALD PALMER: Yes, that's correct.

24 MS. CANDACE GRAMMOND: And then with
25 respect to the bonds, and I know you -- you've commented

1 on that, but the -- the rate is forecasted, again, using
2 averaging over a five (5) year period, but without any
3 risk premium?

4 MR. DONALD PALMER: The -- there are
5 forecasts of bond returns that the Corporation gets from
6 external sources and those are used to project the future
7 income from bonds.

8 MS. CANDACE GRAMMOND: Thank you. So --
9 so they're not averaged over a five (5) year period?

10 MR. DONALD PALMER: No, they're not.

11 MS. CANDACE GRAMMOND: Okay. Still with
12 investment income, but again, shifting the focus a little
13 bit, I'm going to get into some questions about the
14 forecasting that's been done in the past and how the
15 forecasts have related to the actual results year over
16 year.

17 So I'm going to ask you to go, still
18 within Tab 16, but to PUB/MPI-1-15, Attachment C. So
19 we're still in Tab 16, we're at PUB/MPI-1-15, C
20 Attachment, and that's numbered as page 7.

21

22 (BRIEF PAUSE)

23

24 MR. DONALD PALMER: Yes, I have it.

25 MS. CANDACE GRAMMOND: So this is a -- a

1 two (2) page attachment. On the first page we have the
2 numbers for '08/'09 on the right, to 2010/'11 on the
3 left. And then on the second page we have the three (3)
4 earlier years, so '05/'06 through '07/'08?

5 MR. DONALD PALMER: Yes, I have it.

6 MS. CANDACE GRAMMOND: And within each
7 year we have three (3) numbers. So we have -- if we
8 start -- we'll use the -- the 2010/'11 year. At the far
9 left within that box are the actual numbers that are
10 being presented at this year's GRA, that year is in the
11 can, so to speak, finished. The middle column would be
12 the revised projection that was used at last year's GRA,
13 and then on the far right would be the number that was
14 used in the rate application for that year, so two (2)
15 years ago.

16 Is that right?

17 MR. DONALD PALMER: Yes.

18 MS. CANDACE GRAMMOND: So the idea being
19 if we work from right to left within each box, we have
20 first projection, second projection or forecast, and then
21 actual?

22 MR. DONALD PALMER: Yes.

23 MS. CANDACE GRAMMOND: And the far right
24 column within each box, which is the original projected
25 number, would be the number on which the Board would be

1 basing its rates for that year?

2 MR. DONALD PALMER: That's correct.

3 MS. CANDACE GRAMMOND: Okay. So if we --
4 we'll go to the second page for a moment. That gives us
5 the earlier period of three (3) years, the '05/'06 to
6 '07/'08 time frame.

7 We see in each of those three (3) years
8 the Corporation's original projection as presented at the
9 GRA for each year was considerably less than the actual
10 investment income that came in at the end of the day.

11 Would that be fair to say?

12 MR. DONALD PALMER: Yes, that's correct.

13 MS. CANDACE GRAMMOND: And -- and just so
14 that we're clear, I'm comparing in the case of '05/'06,
15 the original projection was 82/83 million, came in at one
16 sixty-six (166) -- 166 million. Then the next year was
17 86 million as an original projection. It came in at one
18 twenty (120) -- 120 million in actuality. And then in
19 the third year, '07/'08, not as much of an increase, but
20 the original projection of 95/96 million turned out to be
21 125 million.

22 Is that right?

23 MR. DONALD PALMER: Yes, and most of the
24 reason for that would be in the equity gain/loss row
25 that's included in the row above.

1 So specifically, for 2005/'06, the
2 projection included a five (5) -- approximately a 5
3 million dollar gain and there was actual gains taken of
4 70 million dollars.

5 MS. CANDACE GRAMMOND: Yeah, you're
6 looking at the fourth line item, called "Equity
7 Gain/Loss." And in this case, obviously they're all
8 equity gains.

9 MR. DONALD PALMER: Yes.

10 MS. CANDACE GRAMMOND: Yeah. Okay. So
11 if we go back to page 7, so this is now the -- the
12 subsequent three (3) years, '08/'09 through '10/'11, we
13 see that the -- the relationship between the forecasting
14 and the actual is a bit different.

15 In '08/'09, as we talked about, it was a -
16 - a bad year in the equity market and the original
17 projection of 114 million ended up being only four point
18 six (4.6). And then in the next year, the original
19 projection of 106 million was reduced, although not by
20 nearly as much, 96 million.

21 Is that right?

22 MR. DONALD PALMER: That's correct.

23 MS. CANDACE GRAMMOND: And then for the
24 year that's just ended, the 2010/'11 fiscal year, the
25 original projection of 101 million is just only slightly

1 less at a hundred. And that of course is after the
2 pension fund transfer that we spoke about that was
3 significantly more in that year.

4 MR. DONALD PALMER: Yes.

5 MS. CANDACE GRAMMOND: So would it be
6 fair to say you -- we spoke about the equity gain or loss
7 line for the earlier three (3) years, would it be fair to
8 say that the variability that we are seeing here is in
9 the main due to that still? The -- the equity gain or
10 loss line?

11 MR. DONALD PALMER: For the 2010/'11
12 year, there's also about 11 million dollars in the gain
13 and loss on bonds. So that's 11 million dollars as
14 opposed to a difference in the equity gain/loss of about
15 7 million dollars.

16 So, in that particular year, the
17 fluctuation would be more on the gain and loss on bonds
18 rather than on equities. The year before, the projection
19 was a equity gain of eleven three (11.3). There was a
20 loss of five three (5.3). So that's about a 15 million
21 dollar difference as opposed to gains on bonds of about
22 16 million dollars. So they would be about the same.

23 MS. CANDACE GRAMMOND: Okay. I have a
24 couple more sections related to investments, so we talked
25 about the composition of the portfolio. We've talked

1 about the income. We've talked about the -- the yield
2 rates. We -- we've talked about forecasts of dollars --
3 from forecast to actual. We -- we talked a little bit
4 but not a lot about the investment benchmarks that the
5 Corporation has. First of all, maybe you can explain why
6 the Corporation has established investment benchmarks.

7 MR. DONALD PALMER: And again those would
8 be benchmarks that have been established by investment
9 committee working group.

10 Again, it's a measuring stick to see how
11 your investments are doing, compared to others with the
12 same sort of assets. So, we do have investment, or the
13 Corporation's investment portfolio has, investment
14 manager -- equity investment managers that -- it's always
15 good to see how those investment managers are doing
16 compared to other investment managers or compared to the
17 -- specifically for benchmarks, how the market is
18 performing as a whole.

19 So, if there's an investment manager
20 that's getting a rate of return of 20 percent, that's
21 pretty good. If the rest of the market as a whole is
22 getting 30 percent, 20 percent is not so good. So from
23 that standpoint, it's a measurement of how a benchmark is
24 -- how a particular investment fund or manager is doing,
25 comparing -- compared to the market as a whole.

1 MS. CANDACE GRAMMOND: Okay.

2 MR. DONALD PALMER: And specifically,
3 with the benchmarks that are contained within the
4 investment policy statement. There's also an expectation
5 where there is an investment manager that there's money
6 being paid for that investment and advice that they
7 should, in fact, do a little better than the market as a
8 whole. So -- so the benchmark in the investment policy
9 statement for the equities is the overall market, TSX,
10 plus 150 basis points. So again, it's the expectation
11 that the manager will do a little better and, in fact,
12 the benchmark being a hundred and five -- beat the market
13 by 150 basis points.

14 MS. CANDACE GRAMMOND: Okay. And you've
15 described for us that the benchmarks are set out in the
16 investment policy statement which is ultimately put in
17 place by the minister with input from the investment
18 committee working group. So who monitors, as time is
19 unfolding, the actual results relative to benchmarks?

20 MR. DONALD PALMER: The Corporation does
21 have an investment department managed by Mr. Bunston,
22 seated behind me. And that department -- department is
23 primarily responsible for the monitoring of the
24 investment funds.

25 MS. CANDACE GRAMMOND: Are there are any

1 implications, and if so what are they, where benchmarks
2 are not achieved?

3 MR. DONALD PALMER: Yes, there -- there
4 are, certainly within the equity portfolios. Each
5 investment manager has a contract with invense -
6 investment performance expectations that contract be --
7 between the Minister of Finance and the investment
8 manager. There is a -- the investment committee working
9 group has established a discipline policy of monitoring
10 those, putting a manager on a watch list, and to let the
11 manager know that their performance is being -- being
12 watched.

13 And ultimately it would be the dec - if
14 there is performance which continues to be worse than the
15 benchmarks then the Minister of Finance could terminate
16 that contract and the manager could be fired.

17

18 (BRIEF PAUSE)

19

20 MS. CANDACE GRAMMOND: And do you know if
21 any of the managers are on that watch list at this point?

22

23 (BRIEF PAUSE)

24

25 MR. DONALD PALMER: Yes.

1 MS. CANDACE GRAMMOND: Is it one (1) or
2 more than one (1)?

3 MR. DONALD PALMER: Yes, it's more than
4 one (1).

5 MS. CANDACE GRAMMOND: Okay. How many
6 managers are there, in rough numbers?

7

8 (BRIEF PAUSE)

9

10 MR. DONALD PALMER: In total, five (5)
11 managers.

12 MS. CANDACE GRAMMOND: So how many are on
13 the watch list right now of the five (5)?

14 MR. DONALD PALMER: Two (2).

15

16 (BRIEF PAUSE)

17

18 MS. CANDACE GRAMMOND: Can you tell us of
19 the two (2) that are on the watch list at present what
20 funds they are responsible for? What they're managing?

21 MR. DONALD PALMER: No.

22

23 (BRIEF PAUSE)

24

25 MS. CANDACE GRAMMOND: Sorry. Mr.

1 Palmer, when I ask you if you can tell us who they are
2 and you say "no" is that that you're -- you're not -- you
3 know who they are but you don't want to tell us for some
4 reason of confidentiality or you just don't know who they
5 are offhand?

6 MR. DONALD PALMER: No, we know who --
7 who they are, but for purposes of confidentiality the
8 individual managers, I guess even who those managers are,
9 and has never been disclosed specifically to -- to this
10 Board. Specifically, I -- I can tell you that there are
11 two (2) Canadian equity managers, if that would help.

12 MS. CANDACE GRAMMOND: Thank you. Okay.
13 We do have -- oh, sorry.

14 THE CHAIRPERSON: We have Mr. Gosselin --

15 MS. CANDACE GRAMMOND: Yes.

16 THE CHAIRPERSON: -- breaking in here
17 with -- yeah.

18

19 (BRIEF PAUSE)

20

21 MR. REGIS GOSSELIN: I'm trying to
22 understand what happened. I'm looking at Attachment 1-
23 15(c). I'm looking at the -- the re -- investment
24 results or the equity gains losses in '08/'09, 80
25 million, and then looking at a further table, 1-15(e),

1 which -- which speaks to the gains and losses at various
2 months during that period.

3 I -- I guess what I'm trying to understand
4 is, did you actually vacate your positions? In other
5 words, did you -- were the equity positions that you had
6 in the face of the market, were they sold? Were they
7 actually sold, or were they -- could -- could you...

8 MR. DONALD PALMER: With -- each manager
9 has the discretion when to buy or sell its equities. So
10 in some cases, yes, as the market was going down the
11 investment manager would sell a position knowing that
12 there was continued decreases and thought, in his
13 discretion for that portfolio, that that was the time to
14 get out.

15 In other cases, there would also be
16 investments that were marked as impaired at the year end,
17 so that would also be a write-down and show up as the --
18 as a loss, as a realized loss.

19

20 (BRIEF PAUSE)

21

22 MR. DONALD PALMER: For the impairment
23 that -- the Corporation does have a policy that I think
24 is on the record somewhere on impairment of investments
25 and how we determine whether a particular equity

1 investment is impaired or not. And that -- so the
2 marking of those is as realized losses after an equity is
3 -- is marked as impaired is based on policy. And there
4 was some of those in the '08/'09 fiscal year. I think
5 there was a impairment of about thirteen (13).

6

7 (BRIEF PAUSE)

8

9 MR. DONALD PALMER: The -- the breakdown
10 of that \$80 million has been filed somewhere. We'll --
11 we'll find it and we'll direct the Board's attention to
12 that.

13 MR. REGIS GOSSELIN: Now looking at the
14 horizon right now, I mean, I -- I'm looking at my own
15 very modest investment portfolio, I'm -- I'm under water
16 right now compared to what I was six (6) months ago, but
17 I'm not going to sell.

18 And I guess the question I'm asking is
19 that, you know, your portfolio's probably in the same
20 position, so your approach would be -- I -- I'm assuming
21 your approach would be to hold steady on the -- on the
22 equity positions and wait for the market to go back to,
23 you know, a more normal situation?

24 MR. DONALD PALMER: Again, that's the
25 decision and -- of the investment manager. That's the

1 advice that the Department of Finance pays for. The
2 professional judgment of when to sell and when to buy is
3 certainly one (1) of the most telling of a -- of a
4 investment manager.

5 So, in terms of different managers have
6 different philosophies, have different styles of when to
7 buy and when to sell, so that -- that discretion does not
8 lie with the Department of Finance or with the Investment
9 Committee Working Group, it's with the manager.

10 MR. REGIS GOSSELIN: So in res -- in
11 respect of -- of the years going forward, I'm look -- you
12 know, we're facing a very volatile market, both on the
13 bond side and the equity side, although bonds will
14 probably -- you know, interest rate environment is -- is,
15 I guess, pretty good right now in -- in the sense that
16 interest rates won't be varying very much.

17 So I guess what I'm gon -- what I'm asking
18 is how sensitive that -- is your global portfolio to --
19 to interest weight swings, particularly when the bulk of
20 your portfolio is in bonds, and -- and I guess what I --
21 you know, looking at how I'd behave with that portfolio
22 is I would -- I would be inclined to hold on to the -- to
23 the -- the bonds that where I'm suffering losses and wait
24 for them to mature rather than to suffer the lo -- I
25 mean, I -- I'm just -- I'd like you to explain that to

1 me, please.

2 MR. DONALD PALMER: Sure, and you're
3 correct that the majority of our investments are in
4 bonds. As -- as you've identified, the price of the bond
5 is -- is interest sensitive. And again, within
6 our portfolio the purpose of that investment income, or
7 having investments is to ensure that we're able to pay
8 our claims.

9 Most of that investment is unpaid claims
10 reserves. Those unpaid claims reserves as determined by
11 the actuary and the actuarial evaluation are also
12 interest sensitive.

13 So from that standpoint, having a bond
14 portfolio to back those liabilities, you're immunized
15 against changes in interest rates, so you're protected.
16 As interest rates go up and your bond values fall, your
17 liabilities also fall. And there is a -- a matching
18 strategy that actually is contained within the investment
19 pol -- policy statement that the duration of the fixed
20 income -- income securities has to be within two (2) of
21 the duration of the liabilities. Right now over the last
22 little while, our -- we're about 80 percent immunized.
23 So we are protected from those change in values of the
24 bonds.

25 On the equity side, yes, there is some

1 volatility. That's really one (1) of the reasons that we
2 have historically -- or that the asset/liability study
3 essentially comes up with low equity weights, because of
4 the asset/liability matching strategy that has been
5 employed.

6 And the fluctuations on the equities also,
7 unless they're -- they're actually sold and realized,
8 don't go through the income statement, as well. So there
9 is some protection from the -- that, as well.

10 MS. MARILYN MCLAREN: And if I can
11 provide a little bit more of the historical context.
12 Since 1971 the Minister of Finance has always taken the
13 perspective of, job 1 is always protect the liabilities.
14 And then if you can get some additional return that's a
15 good thing. But -- but in terms of are you going after a
16 return, are you trying to sort of protect the
17 liabilities, it's always been the former.

18 Until 1998, the Corporation's investment
19 portfolio was 100 percent bonds, all of it, from '71
20 until '98, 100 percent bonds. And as -- as part of the
21 consideration of what is in the best interests of keeping
22 rates low and stable in this no fault world, there was a
23 decision to start to diversify.

24 But always, always the belief was that --
25 that this particular portfolio, unlike Workers Comp and

1 others, needs to be primarily bonds for the stability
2 that they provide, given the nature of our liabilities.

3 We do have a -- a pretty strict policy
4 with respect to recognizing impairments of assets. And -
5 - and -- we'll -- we'll find the reference, but a good
6 part of that \$80 million in 2008 were equities that the
7 managers didn't necessarily sell, but we recognized that
8 it was now impaired and not expected to return to its
9 book value. So that's why that actually hits the income
10 statement that way.

11 You need to look back, the previous page
12 of the -- you know, just bef -- the -- the next page, to
13 look at all of those equity gains, to understand a little
14 bit more of the context of the size of that recognized
15 impairment in '08.

16 The leadership of the Corporation of -- of
17 the day, back in the mid-2000s, was in a position where,
18 you know, we had -- we were in equities, watching them
19 appreciate as, you know, the entire market moved upwards
20 and believing that these -- these -- the -- the -- the
21 growth, the enhanced value was solid, it was going to
22 last. And if it continued to sit there, in other
23 comprehensive income, it really didn't do much for
24 helping to keep rates stable and keep the RSR funded.

25 So there was a few times, not since 2007,

1 but there was a few times where the direction was given
2 to managers to sell some assets so that the gains on the
3 original investment could be booked.

4 Almost always, they rebought the same
5 investments, but then they were sort of benchmarked now
6 again, at -- at -- at the higher price.

7 So if that had not happened in 2003, '04,
8 or '07, when it did -- a very small number of times,
9 there would have been more room to move and much less
10 impairment to recognize in '08.

11 THE CHAIRPERSON: Go ahead.

12 I think Mr. Evans is suggesting, and this
13 would be a great time to take a break, 'cause we've been
14 at this for an hour and a half and...

15

16 --- Upon recessing at 2:29 p.m.

17 --- Upon resuming at 2:46 p.m.

18

19 THE CHAIRPERSON: Okay, so we have a plan
20 -- a plan now that because Board counsel and the Chair
21 are never looking at the panel, or not normally, we're
22 looking at you, either one (1) of these two (2) gentlemen
23 could hit their mics and interject.

24 And I understand that this is important
25 because, when we have a thought, sometimes the topic is

1 at hand and we want to get right to it and so we will
2 welcome that, stop at any point to address those, either
3 clarifications or questions. I welcome that.

4 All right. So we're back at it again, and
5 you're proceeding with your line of questioning.

6 MS. CANDACE GRAMMOND: Yes, I will, but I
7 understand Mr. Palmer has some information first.

8 THE CHAIRPERSON: Oh, okay.

9 MR. DONALD PALMER: Yes, Mr. Gosselin had
10 a question regarding the investment income and the
11 sources of the losses in the 2008 year. That has been
12 filed as attachment to CA -- CAC-MPI-2-40, which shows we
13 had actual gains and losses on equities of about \$31
14 million.

15 We had a loss on foreign exchange, that's
16 when there was a hedge on the foreign -- foreign
17 currencies. That was a loss of about \$17.4 million.

18 The write-down of investments, that's the
19 impaired investments that I referred to, was about \$21
20 million. There was also a unrealized gains on bonds of
21 about \$4.8 million.

22 During that time, the yields on corporate
23 bonds, specifically, skyrocketed, so there was a loss on
24 those bonds, as well. So that -- that's essentially the
25 breakdown of the losses on investment income in that

1 2008/'09 period.

2 MR. REGIS GOSSELIN: Can I just follow up
3 on that? I just -- we -- we've been talking about
4 investment managers but the -- you used investment
5 managers to manage the port -- the bond portfolio, as
6 well, or is it just the equity portfolio?

7 MR. DONALD PALMER: The Province of
8 Manitoba are the bond managers for the MPI portfolio.

9

10 CONTINUED BY MS. CANDACE GRAMMOND:

11 MS. CANDACE GRAMMOND: Mr. Palmer, just a
12 followup to that, the numbers that you just provided, and
13 I don't have the IR in front of me, but are those
14 corporate-wide or Basic numbers?

15 MR. DONALD PALMER: Those are Basic.

16 MS. CANDACE GRAMMOND: Thank you.

17 Okay. So --

18 MR. DONALD PALMER: That -- just a
19 reference from the reference comes from page 23 of the
20 Universal Compulsory Automobile Insurance Annual
21 Financial Report for Fiscal Year Ending February 28,
22 2009.

23 MS. CANDACE GRAMMOND: Thank you. Okay.
24 So I had asked some questions of you, Mr. Palmer, with
25 respect to benchmarks and we do have a -- a document

1 that's been filed; it's not in the Board's book of
2 documents but it is on the record. It was a question
3 posed in the First Round of IRs so I -- I'd ask you to go
4 there, Mr. Palmer.

5 And for the members of the Panel it's the
6 First Round Question Number 19. It -- it'll be in your
7 binder of first round questions. It's not in the book,
8 my little book, unfortunately.

9

10 (BRIEF PAUSE)

11

12 MR. DONALD PALMER: Yes, I have it.

13 MS. CANDACE GRAMMOND: Thank you. So 1-
14 19 is a two (2) part question and it includes an actual
15 copy of the investment policy statement that we've been
16 speaking about. So I'm just stating that for the record.
17 But the -- the document I want to go to is page 4. So we
18 have -- the question is on page 1 and then we have pages
19 2 and 3 with some narrative and then we have a chart on
20 page 4 and that's what I want to go to.

21 MR. REGIS GOSSELIN: I'm sorry, you said
22 Round 1, section 19?

23 MS. CANDACE GRAMMOND: Yeah. Round 1,
24 Question 19 on -- asked by the Board. So PUB/MPI-1-19,
25 page 4.

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(BRIEF PAUSE)

THE CHAIRPERSON: Is there an issue regarding our noon hour or --

MS. CANDACE GRAMMOND: No, no, we were just speaking, Madam Chair, about the fact that Ms. Kalinowsky has now had a chance to speak to the witness from Gartner about a date and so we were talking about a couple of options of when he might be available. And so I think we'll consult with the Intervenors and then --

THE CHAIRPERSON: Yeah.

MR. DONALD PALMER: -- get back to the Board about when we think that would make the most sense.

THE CHAIRPERSON: Well, yes, because our hour that we took today that doesn't have to be every day. I mean we can be very flexible. We're trying to work with -- with whoever is coming.

MS. KATHY KALINOWSKY: Thank you very much. He's a very busy individual with quite a travel schedule.

CONTINUED BY MS. CANDACE GRAMMOND:

MS. CANDACE GRAMMOND: Okay. So thank you all for digging out this document, and I apologize

1 that it's not in the -- the little book.

2 So if we now have page 4 of PUB/MPI-1-19,
3 this is a comparison for the overall portfolio as well as
4 category by category in terms of comparing actual results
5 to benchmark, correct?

6 MR. DONALD PALMER: That's correct.

7 MS. CANDACE GRAMMOND: And so for the
8 year that just ended in February of 2011 we see that the
9 -- the MPI annual return was 8.4 percent, about a third
10 of a percentage under the benchmark of 8.7?

11 MR. DONALD PALMER: Yes, that's correct.

12 MS. CANDACE GRAMMOND: And the year
13 before the year ending in February of 2010 the overall
14 return -- or the annual return was thirteen point seven
15 (13.7), so a better return than in 2011 but considerably
16 farther from the benchmark of that year?

17 MR. DONALD PALMER: Yes, and -- and that
18 would be a situation, as I described earlier, that the
19 return looks pretty good, but compared to the ben --
20 benchmark it's not so good.

21 MS. CANDACE GRAMMOND: Right.
22 Understood. So if we move down the chart we see the
23 breakdown for fixed income investments, Canadian
24 equities, US equities, international and alternative.

25 And we see that some of the benchmarks

1 under the equities, the particular Canadian and the US
2 large capitalization equities are in bolded font, and
3 those are -- that is to signify that those include an
4 additional hundred and fifty (150) basis points, is that
5 right?

6 MR. DONALD PALMER: Yes.

7 MS. CANDACE GRAMMOND: And you -- you
8 spoke about that, that it's -- the benchmark isn't just
9 for an average return, it's for average plus a hundred
10 and fifty (150) basis points?

11 MR. DONALD PALMER: Yes, that's correct.

12 MS. CANDACE GRAMMOND: And is that
13 something that is built into the contracts with the
14 managers?

15 MR. DONALD PALMER: Yes, it is. And just
16 one (1) slight change to that in terms of the equity
17 managers. Last year the Department of Finance actually
18 changed one (1) of the strategies with regard to the US
19 equities where it was changed from an active managed
20 strategy to a passive strategy.

21 Rather than having individually managed
22 funds, there are indexed funds that were purchased for
23 the portfolio, and that benchmark becomes the index
24 rather than the be -- or the market return plus the
25 hundred and fifty (150) basis points because it's --

1 you're buying an index fund, you just expect to get the
2 index, and that's why the -- and that's noted in the foot
3 -- footnote below. That's what that refers to.

4 MS. CANDACE GRAMMOND: Yeah. And that
5 was going to be my next question, so thank you. So just
6 so that we're clear, the -- the bolded figures include
7 the -- the extra hundred and fifty (150) basis points.
8 How does that play into the overall benchmark? Does that
9 include the -- the extra hundred and fifty (150), or no?

10 MR. DONALD PALMER: Yes.

11 MS. CANDACE GRAMMOND: Okay. And one (1)
12 of the questions that I was going to ask, and that's
13 specifically related to the Canadian equity section and
14 the small to mid capitalization equities. There is quite
15 a disparity there with respect to the achieved result in
16 2011 of 23.4 percent and the benchmark of forty point
17 seven (40.7).

18 So I take it that that would relate to the
19 managers that are on the watch list that we spoke about
20 earlier, or am I -- do I have that wrong?

21 MR. DONALD PALMER: That particular
22 manager is not on the watch list as yet because there are
23 longer returns. If you go back to the '08/'09 year, and
24 again, this is a perfect example of absolute returns
25 versus comparative returns, showed a return of the small

1 to mid fcap of 36.3 percent. But the benchmark was a
2 loss of almost 50 percent, so there was really some
3 downside projection afforded by that manager for that
4 particular year.

5 You'll notice the same thing the year
6 before where the bor -- benchmark had a -- was almo --
7 minus five (5), close enough, and there was a positive
8 return afforded by that particular manager.

9 MS. CANDACE GRAMMOND: We haven't talked
10 about the 2010 year end and there -- there is not a
11 particularly favourable result for that year in terms of
12 that small to mid -- mid capitalization equity line, the
13 fifty-two (52) compared to the one o three (103)?

14 MR. DONALD PALMER: That's correct, and
15 that's essentially recovery from the year -- year before.
16 Again, the math, if it's a loss of 50 percent in one (1)
17 year, you need 100 percent return the next year to get
18 back to where you were. So that's essentially what
19 happened in this particular return.

20 MS. CANDACE GRAMMOND: Okay. Thank you.

21 MR. DONALD PALMER: Just before we leave
22 that, there is also a -- a reference related to this that
23 the Board will probably find helpful and that's the
24 response to CAC/MPI-1-171, where the question was:

25 "Describe the rationale for -- behind

1 MR. DONALD PALMER: That has been filed
2 and is included, at least in the electronic version as
3 AI-8.

4 MS. CANDACE GRAMMOND: Thank you. Thank
5 you for clarifying that. If we go to page 19 of this
6 first quarter report, we have note 9 that the Corporation
7 has provided with respect to the first time adoption of
8 IFRS.

9 And the Corporation has explained the
10 setup that I described, that it's being implemented for
11 the fisc -- the current fiscal year, but there are
12 comparative results for the first quarter of last year
13 provided, as well?

14 MR. DONALD PALMER: That's correct.

15 MS. CANDACE GRAMMOND: And at past
16 hearings, in particular last year I believe, the
17 Corporation had presented to the Board position papers
18 with respect to IFRS that was upcoming that had been
19 prepared, I believe by Deloitte, with some input from the
20 external auditors, KPMG?

21 MR. DONALD PALMER: Deloitte was our IFRS
22 implementation partner, yes.

23 MS. CANDACE GRAMMOND: Okay. And we're
24 now at a point where the Board of Directors of the
25 Corporation has approved the accounting changes and

1 transitional adjustments that the Corporation will be
2 experiencing on this transition?

3 MR. DONALD PALMER: Yes.

4 MS. CANDACE GRAMMOND: And so I'm going
5 to go through these, the -- the notes, but if we turn
6 over the page for a moment to page 21, we see financial
7 statements relating to different points in time, and
8 these are a reconciliation of the old to new, so the GAAP
9 to IFRS, and the statements continue for a few pages
10 contained within the report?

11 MR. DONALD PALMER: Yes.

12 MS. CANDACE GRAMMOND: So if we stay with
13 note 9, which starts on page 19 and then goes over to
14 page 20, we see on -- on page 20 under the heading, "IFRS
15 1 First Time Adoption of IFRS Exemption," there's
16 discussion of several elections that the Corporation made
17 on the transition. So, these were things in which the
18 corporation had some choice and made specific elections.

19 Is that fair to say?

20 MR. DONALD PALMER: That's correct, yes.

21 MS. CANDACE GRAMMOND: So the first one,
22 and -- and we've touched on this a little bit already in
23 these proceedings, relates to the designation of
24 financial instruments and the Corporation's election to
25 avail itself of this exemption to change the

1 classification of its available for sale bonds to fair
2 value through profit or loss characterization.

3 Is that right?

4 MR. DONALD PALMER: Yes.

5 MS. CANDACE GRAMMOND: And just for the
6 purposes of the record, because fair value through profit
7 or loss is kind of a mouthful, did we agree last year we
8 were gonna call it FVTPL, or is that -- is that a figment
9 of my imagination?

10 MR. DONALD PALMER: I have referred to it
11 as FVTPL in the past.

12 MS. CANDACE GRAMMOND: So -- so we can
13 call it that for the purposes of this proceeding? And
14 Madam Clerk, that -- you'll reflect that in the
15 transcript as FVTPL?

16 Okay, so just to -- to back up a step.
17 Previously, it's -- it's my understanding that any change
18 in the fair value of available for sale bonds when
19 characterized as that, was recorded on the statement of
20 comprehensive income as opposed to the income statement.

21 Is that right?

22 MR. DONALD PALMER: That's correct. And,
23 if I can kind of step back a -- a few years in -- in
24 terms of -- and that was a -- a change in the sta -- in
25 standards of the CICA handbook. I think it was Standard

1 8255.

2 And what that did was it actually set up
3 the accounting for accumulated and other comprehensive
4 income, and the Corporation had to make an election at
5 that time of whether bonds would be available for sale or
6 held for trading. The difference between held for
7 trading is that the value -- the market value would --
8 would fluctuate up and down on the profit -- profit and
9 loss on the statement of operations.

10 When the time that the election was made,
11 it was elected that those bonds would be put into
12 available for sale. And, unfortunately, what the
13 Corporation didn't realize at the time was that there was
14 some volatility that was introduced into the statement of
15 operations because there was an offsetting requirement
16 that the liabilities would be valued at the market rates
17 that were used to value the -- the assets.

18 So what happened was, there was volatility
19 on the liability side, but it wasn't immunized. And that
20 was discovered after the formal election was made and the
21 CICA handbook said once an election had been made by the
22 Board of Directors it was irrevocable.

23 So that -- that was not fully understood
24 by the Corporation at the time of the election and I will
25 say that Manitoba Public Insurance wasn't the only

1 insurer that -- that made that classification when
2 probably another classification, specifically to held for
3 trading would have been preferable.

4 What the standard did allow, though, was
5 that as you purchased new bonds, that classification was
6 bond by bond. So as new bonds were purchased, they were
7 put into held for trading and then we expected that bond
8 portfolio to be turned over in about two and a half (2
9 1/2) to three (3) years. And then we'd be back on track
10 with the fully immunized assets and liabilities.

11 What this first-time adoption exemption
12 did for all insurers, was essentially gave insurance
13 companies a one (1) time do-over in terms of being able
14 to classify all bonds into the held for trading, which
15 changed name to FVTPL, and at that time that -- because,
16 quite frankly, that was probably the election that should
17 have been made at the time of the implementation of 8255,
18 the Corporation took advantage of that one (1) time do-
19 over and took advantage of this exemption.

20 MS. CANDACE GRAMMOND: Okay. Thank you
21 for that, Mr. Palmer.

22 So flowing from the redesignation, the
23 fair value is recorded on the income statement as opposed
24 to the statement of comprehensive income and as opposed
25 to the accumulated balance being recorded on the

1 statement of accumulated other comprehensive income, or
2 AOCI.

3 Is that right?

4 MR. DONALD PALMER: Almost. The one (1)
5 correction that I would make would be the change in fair
6 value goes through the operating statement, not the fair
7 value itself.

8 MS. CANDACE GRAMMOND: Thank you for
9 clarifying that. And so if we come back to the -- the
10 first quarter statement and how the financial statements
11 have been affected by this, if we flip for a moment and I
12 -- I will come back to page 20, but if we flip to page
13 28, Note B is there that deals with these conversions.
14 And under Note B in the first paragraph it's reflected
15 that as a result of the election that the Corporation
16 made the fair value of the FVTPL bonds of 24.1 million
17 was transferred from AOCI, or accumulated other
18 comprehensive income, to retained earnings on March 1st,
19 2011.

20 MR. DONALD PALMER: Yes.

21 MS. CANDACE GRAMMOND: And -- and I -- I
22 think we've already said this but just so that I'm clear,
23 from that point --

24 MR. DONALD PALMER: Sorry, Ms. Everard --

25 MS. CANDACE GRAMMOND: Go ahead.

1 MR. DONALD PALMER: -- that opening
2 balance would be as at March 1st, 2010.

3 MS. CANDACE GRAMMOND: Did I misspeak?
4

5 (BRIEF PAUSE)
6

7 MR. DONALD PALMER: The restatement is
8 actually for the previous year, so -- so the opening
9 balance is as at March 1st of 2010.

10 MS. CANDACE GRAMMOND: Okay. And that's
11 for comparative purposes as required under IFRS?

12 MR. DONALD PALMER: Yes.

13 MS. CANDACE GRAMMOND: Thank you. And so
14 that adjustment having been made, subsequent changes in
15 the value of those bonds would continue to be reported on
16 the statement of operations as opposed to AOCI?

17 MR. DONALD PALMER: Yes.

18 MS. CANDACE GRAMMOND: Okay. Now you've
19 spoken, Mr. Palmer, a few minutes ago about the -- the --
20 after these changes there not being an immunization
21 strategy and then you spoke about the -- the do-over
22 leading to an imm -- immunization being in place.

23 That's right?

24 MR. DONALD PALMER: Yes. There was
25 partial immunization as -- as new bonds were purchased,

1 but this gets us to the, essentially, full immunization.

2 MS. CANDACE GRAMMOND: And when we talk
3 about full immunization, if I understand this correctly,
4 it's -- it's not necessarily 100 percent immunization
5 because the Corporation still has the MUSH bonds that are
6 held to maturity, and so because of that really what the
7 Corporation is shooting for when it's talking about full
8 immunization is roughly an 80 percent immunization.

9 Is that fair to say?

10 MR. DONALD PALMER: That's part of it.
11 The duration matching strategy as outlined in the
12 investment policy statement is not 100 percent. There's
13 a -- an allowance for a two (2) year difference, so it --
14 it's not a full matching but it's a -- I would say a
15 duration management strategy rather than a duration
16 matching strategy. So on that basis we have
17 approximately 80 percent. That's been the historical
18 amount.

19 MS. CANDACE GRAMMOND: Can you explain
20 the -- the difference that gives rise to the mis --
21 mismatch in terms of liabilities versus bonds?

22 MR. DONALD PALMER: The -- the bond
23 manager makes decisions of how long a duration the bonds
24 will have.

25

1 (BRIEF PAUSE)

2

3 MR. DONALD PALMER: And the duration of
4 the liabilities is as calculated by the actuary. So the
5 tolerance between the duration of the liabilities and the
6 asset is -- is two (2).

7

8 (BRIEF PAUSE)

9

10 MS. CANDACE GRAMMOND: So when you say
11 the difference is two (2), can you just explain what the
12 -- like what the tail is on the liabilities versus the
13 bonds? Is it six (6) years compared to eight (8) years
14 or some other accommodation?

15 MR. DONALD PALMER: The -- the duration
16 is often referred to in -- in years. In fact, that's not
17 completely accurate. The duration is in fact a measure
18 of the sensitivity to change in interest rates. So the
19 longer the -- in -- generally, the longer the payment
20 tail of liabilities the longer the duration, although
21 it's not necessarily fully measured in -- in years
22 because it's dependent on the interest rate itself.

23 And the same with the duration of the
24 bonds, is a measure of the cashflow inherent in the bond,
25 again, discounted at various interest rates. So

1 depending on whether they're long-term liabilities or
2 long-term bonds, they would be more interest sensitive
3 than shorter-term liabilities or short-term bonds, and
4 then hence the higher duration, the higher measurement of
5 sensitivity to a change in ra -- interest rates.

6 MS. CANDACE GRAMMOND: Thank you. Okay.
7 So I'm going to ask you then to go back to page 20 of the
8 first quarter report. We've spoken about the first
9 election that's listed there dealing with the -- the rese
10 -- designation of the bonds.

11 The -- the second election that's
12 referenced relates to claims development. And it would
13 appear that the -- the Corporation has made an election
14 to disclose five (5) years of information on claims
15 development on transition.

16 Is that right?

17 MR. DONALD PALMER: That's correct.

18 MS. CANDACE GRAMMOND: And I gather that
19 IFRS requires ten (10) years of disclosure. So what's
20 going to happen is as the next five (5) years unfold
21 there will be another year added to what's being
22 disclosed until there's ten (10) years there?

23 MR. DONALD PALMER: That's correct. And
24 I do recall a question on -- on this in last year's
25 hearing about disclosure. And this -- the implementation

1 of IFRS and first -- and especially that first year of --
2 of statements will take a tremendous amount of time and
3 effort.

4 And just as an example of that, the
5 quarterly statement that we're now looking at, some
6 thirty (30) pages, our quarterly statements in the past
7 have been about eight (8) pages or -- so there is
8 significantly more disclosure. So this was an attempt by
9 the -- the Standards Board to lighten the load a little
10 bit. And certainly we're taking advantage of that, and
11 hence the election to the five (5) years.

12 MS. CANDACE GRAMMOND: So to do the ten
13 (10) years of disclosure now would be a very significant
14 additional effort even beyond what's been done already?

15 MR. DONALD PALMER: Yes.

16 MS. CANDACE GRAMMOND: And this
17 particular issue is a -- is a disclosure issue but does
18 not carry with it a financial impact on transition?

19 MR. DONALD PALMER: It does not.

20 MS. CANDACE GRAMMOND: Okay. And then
21 the third election under the heading of, "Defined benefit
22 plans," I gather is again a disclosure piece. The
23 Corporation has made the election to disclose two (2)
24 years of information relating to the present value of
25 defined benefit obligation and the experience adjustment

1 arising on plan benefits upon transition.

2 And again, that will ramp up to a five (5)
3 year disclosure as the next three (3) years unfold?

4 MR. DONALD PALMER: Yes.

5 MS. CANDACE GRAMMOND: And was the reason
6 for this election the same as what we discussed on the
7 other, that it's just simply a lot of effort that would
8 be required?

9 MR. DONALD PALMER: Yes.

10 MS. CANDACE GRAMMOND: And again, this
11 isn't a financial impact election, this is a disclosure
12 issue?

13 MR. DONALD PALMER: That's correct.

14 MS. CANDACE GRAMMOND: Okay. Just coming
15 to a couple of the other things that flow from the IFRS
16 transition, I'm going to ask you to go back to page 28.
17 Now that we've spoken about three (3) of the four (4)
18 elections, and I don't think we need to speak about the
19 fourth one.

20 So we'll go back to page 28. And these --
21 we -- we talked a little bit about Note B relative to the
22 -- to bond issue. These are the notes that correspond
23 with numbers and the financial statements that are
24 reflected on the -- the previous pages, up to page 28.

25 Is that right?

1 MR. DONALD PALMER: These in fact are the
2 notes to the notes, yes.

3 MS. CANDACE GRAMMOND: That must be an
4 accounting term. Okay. So if we make our way through
5 the -- the issues that are described on page 28, first of
6 all, we'll deal with Note A. So this -- and -- and
7 there's been a -- a bit of evidence about this, that
8 under IFRS the Corporation is required to establish a
9 provision for sick-leave benefits, which can be carried
10 forward to future years.

11 Is that right?

12 MR. DONALD PALMER: That's correct.

13 MS. CANDACE GRAMMOND: And that has been
14 -- a provision for that has been established at 3.1
15 million, which is a -- a reduction to retained earnings.

16 Is that right?

17 MR. DONALD PALMER: Yes, that's correct.

18 MS. CANDACE GRAMMOND: And of that 3.1
19 million, two point four (2.4) of it relates to Basic?

20 MR. DONALD PALMER: Yes.

21 MS. CANDACE GRAMMOND: And as reflected
22 here, that provision of 3.1 million has not changed
23 materially since the -- the March 1st, 2010, transition
24 date?

25 MR. DONALD PALMER: That's correct.

1 MS. CANDACE GRAMMOND: Okay. We talked a
2 little bit, as I had said, about Note B and the
3 redesignation of the bonds. We talked about the -- the
4 two point (2.) -- or the 24.1 million and that was, of
5 course, a corporate number. Of that there was twenty one
6 point one (21.1) that related to Basic.

7 Is that right?

8 MR. DONALD PALMER: Yes.

9 MS. CANDACE GRAMMOND: And so if we look
10 at Notes A and B, or the -- the two (2) issues
11 represented in Notes A and B together, we see that Basic
12 retained earnings decreased by about 2.4 million on the
13 sick-leave benefit issue, increased by 21 million on the
14 reclassification of the bonds. So the net increase to
15 Basic retained earnings was about 18.6 million as a
16 result of the transition?

17 MR. DONALD PALMER: Yes.

18 MS. CANDACE GRAMMOND: Okay. Note C, and
19 we -- we touched on this a little bit, I think it was
20 yesterday when we were going through some of the
21 statements of operations, that the Corporation is now
22 required to charge debit and credit card fees to
23 operating expenses rather than to service fees?

24 MR. DONALD PALMER: Yes, that's correct.

25 MS. CANDACE GRAMMOND: So these fees are

1 now netted against revenue? Sorry, they were netted
2 against revenue?

3 MR. DONALD PALMER: That's correct. And
4 now they're shown as an expense.

5 MS. CANDACE GRAMMOND: But dollar-wise it
6 doesn't change the financial result?

7 MR. DONALD PALMER: It does not change
8 the net income, no.

9 MS. CANDACE GRAMMOND: Okay. And if we
10 look at Note D, the last note on page 28, and we've again
11 touched on this a -- a little bit already, that under
12 IFRS the Corporation was required to report the portion
13 of the Citiplace property that's not occupied by the
14 Corporation as investment property rather than property
15 and equipment as was done before?

16 MR. DONALD PALMER: That's correct.

17 MS. CANDACE GRAMMOND: And we had looked
18 at, on the Corporation's investment details, that in the
19 year that Citiplace was acquired, the amount attributable
20 to the parking lots was just over 15 million? We look --
21 looked at that earlier today?

22 MR. DONALD PALMER: Yes, that's correct.

23 MS. CANDACE GRAMMOND: And that was a
24 portion of the overall purchase price for Citiplace as a
25 whole, which was 84 1/2 million, all in?

1 MR. DONALD PALMER: Yes, that sounds
2 right, subject to check.

3 MS. CANDACE GRAMMOND: And my
4 understanding dealing with this reclassification as
5 required under IFRS, and this is shown on page 21 of the
6 financial statements, gave rise to a reclassification to
7 the extent of 23.3 million?

8 Is that right?

9 MR. DONALD PALMER: That's correct.

10 MS. CANDACE GRAMMOND: In addition, it's
11 the case that rental income that MPI receives from the
12 other occupants at Citiplace is now recorded as
13 investment income rather than service fees or other
14 revenue?

15 MR. DONALD PALMER: That's correct.

16 MS. CANDACE GRAMMOND: And as well, any
17 depreciation expenses relating to the investment property
18 part of Citiplace is now reported as an offset to
19 investment income rather than as an operating expense.

20 MR. DONALD PALMER: Yes, that's correct.

21 MS. CANDACE GRAMMOND: Okay. Still
22 speaking about IFRS-related issues, I have some questions
23 with respect to -- and I'm probably going to flub the
24 word, componentization? Haven't probably had to say that
25 word in a year, since the last hearing.

1 So IFRS -- and -- and I know we talked
2 about this last year, but IFRS if I understand corr --
3 requires componentization of property, plant, and
4 equipment assets.

5 That's right?

6 MR. DONALD PALMER: That's correct.

7 MS. CANDACE GRAMMOND: And that is based
8 on componentization based on groups of assets with
9 similar useful lives?

10 MR. DONALD PALMER: That's correct, yes.

11 MS. CANDACE GRAMMOND: Now, at last
12 year's GRA, the Corporation had indicated that it was
13 gonna be developing a policy on componentization of --
14 of fixed assets?

15 MR. DONALD PALMER: Yes.

16 MS. CANDACE GRAMMOND: And has that now
17 been done?

18

19 (BRIEF PAUSE)

20

21 MR. DONALD PALMER: To the extent that
22 that componentization is material, so far it has not, and
23 those policies have not been developed.

24

25 (BRIEF PAUSE)

1 MR. DONALD PALMER: If I -- if I can add
2 to that. The componentization of Citiplace made a
3 difference of a hundred and thirty-three thousand dollars
4 (\$133,000), which is not material for financial reporting
5 purposes.

6 MS. CANDACE GRAMMOND: There was evidence
7 last year that the Corporation had done a high level --
8 sorry, there was evidence last year that the Corporation
9 had done a high-level analysis that indicated that it was
10 an impact of about seven hundred and seventy-five (775)
11 or seven hundred and seventy-four thousand (774,000).
12 And that, you know, perhaps that would not be considered
13 material enough for an adjustment to be made?

14 MR. DONALD PALMER: That would be
15 correct, yes.

16
17 (BRIEF PAUSE)

18
19 MS. CANDACE GRAMMOND: The hundred and
20 forty-four (144) that you referred to, Mr. Palmer, is
21 that a change going forward or is that attributable to
22 previous years?

23
24 (BRIEF PAUSE)

25

1 MR. DONALD PALMER: That hundred and
2 thirty-three thousand dollars (\$133,000) is in fact at
3 the end of August, so that would have been depreciated
4 from that -- it depreciates fairly quickly.

5 MS. CANDACE GRAMMOND: Just -- just
6 coming back to the question of a policy, I -- I gather
7 from the discussion and the fact that there are some
8 numbers fixed to some of these things that obviously the
9 Corporation is -- is looking at it. But if there's no
10 policy in place, then is the Corporation just deciding on
11 the basis of the dollar amount whether it's material, or
12 -- or how -- like how will it deal with this issue in the
13 absence of a policy?

14 MR. DONALD PALMER: There is a policy on
15 the depreciation of assets. And so, on that basis, is
16 the depreciation to the hundred and thirty-three thousand
17 (133,000). And that policy -- those policies --
18 financial policies have been filed with this board.

19

20 (BRIEF PAUSE)

21

22 MS. CANDACE GRAMMOND: So, just so that
23 we're clear. So why is it that the -- the Corporation is
24 not adopting the IRFS provision on this? It's -- is it
25 simply because of the dollar amount? I mean, like...

1 (BRIEF PAUSE)

2

3 MR. DONALD PALMER: There was some
4 componentization that was allowed under GAAP. So that's
5 the componentization that we had adopted under IFRS, so
6 there was no further componentization that was required
7 under IFRS.

8 MS. CANDACE GRAMMOND: But there was no
9 transitional adjustment booked?

10 MR. DONALD PALMER: That's correct.

11 MS. CANDACE GRAMMOND: And that's because
12 of the materiality of the amount of the entry relative to
13 the whole of the Corporation?

14 MR. DONALD PALMER: Well, there -- there
15 was, in fact, no change because there was
16 componentization under GAAP that was rolled forward under
17 IFRS.

18 MS. CANDACE GRAMMOND: Okay. Thank you.
19 Okay. Those are the questions that I have with respect
20 to the IFRS transition as implemented, but I do want to
21 ask some questions about IFRS 4. That is still at the
22 exposure draft stage, that's my understanding.

23 Is that right?

24 MR. DONALD PALMER: Specifically, IFRS 4,
25 Phase 2. There is an IFRS 4 for financial reporting of

1 in -- insurance companies but it's unchanged from what
2 the requirements were under GAAP.

3 MS. CANDACE GRAMMOND: So for IFRS 4 Phase
4 2 it's at the exposure draft stage at this time?

5 MR. DONALD PALMER: Yes, that's correct.

6 MS. CANDACE GRAMMOND: And so that means,
7 if I understand that correctly, that whether it will be
8 implemented, and if so on what basis, is not yet known?

9 MR. DONALD PALMER: There has been
10 considerable discussion of IFRS 4 Phase 2. The
11 expectation was that there would be a final draft summer
12 of this year. The draft was released last year about
13 this time and it is subject to significant debate,
14 especially amongst life insurers.

15 The information that we have now is that
16 the final standard probably will not be released until
17 the second quarter of 2012. Likely not for
18 implementation -- likely not before 2014.

19 The original draft said that the standard
20 would not be effective before January 1st of 2013, with
21 the extra year that has tra -- transpired from the time
22 they expected to have the final standard out to now the
23 Q2 of 2012. It will likely be at least 2014.

24 MS. CANDACE GRAMMOND: And I understand
25 in terms of the content of the -- the proposal, that the

1 most significant proposed change for the Corporation
2 would be a change in the discount rate that is used to
3 value liabilities. That's what's under discussion?

4 MR. DONALD PALMER: The discount rate and
5 the margins, the risk margins, those in -- in combination
6 would have the most effect.

7 We are -- at this point in time our
8 discount rates are very low. We're pretty close to
9 discounting at a risk-free rate anyway with -- because
10 our investment portfolio is significantly pri --
11 comprised of government bonds, and our discount rate on
12 our liabilities has to be based on the yield from those
13 government bonds.

14 So, it's pretty close to a risk-free rate,
15 in any event. The provision for adverse deviation that
16 we have, which would become the risk margin, are on the
17 high side of what is contained in the Canadian institute
18 of actuary standards of practice.

19 So although there could be some effect, at
20 this point in time the effect on Manitoba Public
21 Insurance wouldn't be as great as other insurance
22 companies.

23 MS. CANDACE GRAMMOND: Coming back to the
24 -- the point that you had made earlier about returns in
25 the investment market, when you say that it might not be

1 significant -- as significant for the Corporation as
2 other insurance companies, does that mean that it would
3 be insignificant to the Corporation or would it -- would
4 it -- does it not still have the potential to be
5 significant for MPI?

6 MR. DONALD PALMER: There's some
7 potential. But at -- at this point in time, and -- and
8 it is an unknown, but I would say that the -- the risk to
9 the Corporation is probably not as significant as to
10 other co -- mainly because of our conservative investment
11 portfolio.

12 MS. CANDACE GRAMMOND: And is that
13 something that the Corporation has analyzed in the
14 context of the IFRS 4 Phase 2 exposure draft?

15 MR. DONALD PALMER: Since we don't know
16 what the IFRS Phase 4 -- 4 Phase 2 is going to look like,
17 then we have done some rudimentary analysis. We know
18 that a hundred basis point change in investment in
19 discount rate is about \$130 million, so we know that
20 there is some exposure there.

21 But when the exposure draft came out last
22 year and the -- talked about discounting at a risk-free
23 rate plus a liquidity margin but gave no guidance at all
24 what the liquidity margin was or what it meant, so from
25 that standpoint it really is unknown at this stage what

1 exactly the impact on the Corporation will be.

2 MS. CANDACE GRAMMOND: Okay. Now, I do
3 have a specific question about one (1) of the documents
4 that the Corporation filed, and this is also not in the
5 book of documents. It is one (1) of the First Round
6 questions that the Board posed. It's question number 5.
7 So it's in PUB/MPI First Round, question 5. It's a
8 fairly lengthy answer because there are a lot of
9 attachments.

10 So, yeah, you'll -- you'll see at this IR
11 response there are a series of minutes provided. This is
12 where we had asked for the audit committee minutes. And
13 so the -- the pages aren't consecutively numbered, but if
14 you can find the minutes for the January 27th, 2011,
15 meeting. It'll be close in the -- in the centimetre or
16 so of paper there. It's close to the top. So either
17 audit --

18 MR. DONALD PALMER: January 27th, 2011?

19 MS. CANDACE GRAMMOND: Yeah.

20 MR. DONALD PALMER: I have it.

21 MS. CANDACE GRAMMOND: Okay. Yeah. Does
22 the Board have it? Okay, perfect. So the January 27th,
23 2011, minutes are five (5) pages, and I'm on page 2 of 5,
24 which is at the top of the page. So the page 2 of 5,
25 Jan. 27, 2011.

1 THE CHAIRPERSON: Our pages are cut off.

2 MS. CANDACE GRAMMOND: Oh. If you'd look
3 actually in the content of the minutes under the date.
4 Like there's the heading and then the date. And then it
5 says, "Page 2 of 5."

6 THE CHAIRPERSON: Two (2) of five (5).

7 MS. CANDACE GRAMMOND: Yeah. Okay.

8 THE CHAIRPERSON: I got it.

9

10 CONTINUED BY MS. CANDACE GRAMMOND:

11 MS. CANDACE GRAMMOND: So that page, the
12 second-last paragraph is entitled, "Special reserve
13 provisions, information technology, optimization reserve,
14 provision for IFRS 4 Phase 2." Mr. Palmer, you have that
15 too?

16 MR. DONALD PALMER: Yes, I have it.

17 MS. CANDACE GRAMMOND: Okay. So this is
18 a reflection that at this particular meeting you, Mr.
19 Palmer, presented this agenda item relating to the -- the
20 IT optimization fund as well as IFRS 4 Phase 2. And I'm
21 looking about halfway through the paragraph, fifth line
22 from the bottom. The sentence reads:

23 "The provision for IFRS 4 is an
24 earmarked amount of \$100 million
25 recognizing the uncertainty of the

1 amount due to no firm IFR -- IFRS
2 guidelines yet set. The external
3 auditors were questioned and provided
4 comments. Following discussion members
5 received the report as information."

6 So I -- I want to ask some -- some
7 questions about that and you were obviously in --
8 involved at that meeting, and I'm sure can elaborate on
9 what's in the minutes. But my first question is that
10 it's -- it's my understanding that there was no such
11 million dollar -- or \$100 million provision booked in the
12 2010/'11 financial year.

13 Is that right?

14 MR. DONALD PALMER: That's correct. At
15 this particular meeting we were exploring different
16 options, the things that we -- the Board may -- the MPI
17 board of directors may consider with regards to financial
18 provisions. This was one (1) consideration that, upon
19 further review at later meetings, the decision was made
20 not to have that earmark provision.

21 MS. CANDACE GRAMMOND: Who was it that
22 had prepared the information that was presented to the
23 committee? Was it -- was it your department or was it
24 the external auditor?

25 MR. DONALD PALMER: It would have been

1 prepared by my department, yes.

2 MS. CANDACE GRAMMOND: And can you tell
3 us a little bit about the analysis that gave rise to
4 discussion of that \$100 million provision?

5 MR. DONALD PALMER: Only in the -- the
6 context that there is uncertainty, and we're aware of
7 that uncertainty. So from that standpoint we wanted to
8 make sure that the Board was aware that there was that --
9 that risk inherent in the adoption of IFRS 4 Phase 2
10 whenever it will happen.

11 MS. MARILYN MCLAREN: A little bit
12 further on that, I mean it was early thinking about year-
13 end. It was understanding that, excuse me, the exposure
14 draft, you know, certainly had some uncertainty in it.
15 And it was a conversation material that was provided to
16 the Board for information, as Mr. Palmer said, but it
17 really -- the next steps were for management to delve
18 deeper into the likely impact on MPI of that exposure
19 draft. And at the end of the day, we -- we didn't
20 believe that the provision would be necessary or
21 appropriate.

22 MS. CANDACE GRAMMOND: And so that gave
23 rise to the decision not to do it?

24 MS. MARILYN MCLAREN: That's right. And
25 this was both an early notice to the board of directors,

1 but also early notice before we had done our complete
2 analysis of the potential impact as it was -- as it's
3 currently known.

4 MS. CANDACE GRAMMOND: And did the
5 external auditor express a specific view about this issue
6 to the Corporation?

7 MR. DONALD PALMER: There was discussions
8 about the provision and the calculation, but no opinion
9 whether or not it should be included.

10 MS. CANDACE GRAMMOND: Mr. Palmer, the
11 analysis that your department conducted, was it fairly
12 detailed in scope or was it a high-level analysis?

13 MR. DONALD PALMER: It was a high-level
14 analysis. Again, included mainly the -- the fact that
15 one hundred (100) basis point change in interest rate
16 would mean \$130 million. That -- and some evaluation of
17 what the exposure draft standard said, what -- what our
18 current discount rate was.

19 And I -- I know that we have outlined this
20 discussion in one (1) of the Information Requests as
21 well.

22 MS. MARILYN MCLAREN: The summary of the
23 high-level analysis of this was provided to the Board in
24 response to an IR about what do you think the impact of
25 IFRS 4 Phase 2 might be. So we'll find the reference,

1 but it is in re -- response to a question of the Board, I
2 believe.

3 MS. CANDACE GRAMMOND: No, I -- I
4 actually have that reference. It's PUB/MPI-1-70.

5 MS. MARILYN MCLAREN: Yeah, thank you. I
6 appreciate it.

7 MS. CANDACE GRAMMOND: I had it in my
8 notes. I just -- I didn't take you there because I
9 didn't think we needed to go, but.

10

11 (BRIEF PAUSE)

12

13 MS. CANDACE GRAMMOND: In connection with
14 this consideration and analysis, did the Corporation do a
15 position paper or have any other third party do a
16 position paper, like Deloitte or somebody like that?

17 MR. DONALD PALMER: We did not. And
18 again, too preliminary. We don't know what the effect is
19 going to be so it -- it -- it is too early to do a
20 position paper. When the standard is finally released
21 and we evaluate the impact of that standard at that point
22 in time, we will do a position paper.

23 MS. CANDACE GRAMMOND: Okay. Thank you.
24 So just to -- to close off the questions on IFRS, was the
25 Corporation's external auditor consulted on any of the

1 accounting adjustments?

2 MR. DONALD PALMER: Yes, the auditor has
3 audited the -- the opening balance. The first quarter
4 statements were reviewed by the auditor as well.

5 MS. CANDACE GRAMMOND: And did the
6 external auditor propose any changes to what had bene
7 done?

8 MR. DONALD PALMER: No.

9 MS. CANDACE GRAMMOND: Okay. Madam
10 Chair, I'd move into another area, then. Unless the
11 panel has any questions? Okay.

12 So I'd like to -- to sort of shift gears
13 into a completely different topic. And that is -- it
14 won't take very, very long to get through. But that's
15 the -- the topic of anti-theft. So we're sort of
16 completely shifting to something different.

17 And so just to -- to provide some
18 background first of all. Theft -- auto theft was, as of
19 several years ago, a pretty huge problem within Winnipeg
20 and -- and for the Corporation.

21 Is that fair to say?

22 MS. MARILYN MCLAREN: Yes, that's fair to
23 say.

24 MS. CANDACE GRAMMOND: And the
25 Corporation undertook a number of initiatives to deal

1 with that problem. And we -- we have an IR that reflects
2 a list of those initiatives as well as some of the costs.
3 And that's PUB/MPI-1-82, which is -- it's gonna be in
4 your binder, it's not gonna be in the book. So PUB/MPI-
5 1-82.

6 So what I'm gonna ask that we do is look
7 at the attachment to 1-82. It's -- it's a chart that
8 reflects details with respect to the immobilizers. And
9 sorry -- actually I -- we'll come back to that when I
10 actually want you to go to 1-84, my apologies. You know
11 what, I can tell it's late in the afternoon because I'm --
12 -- my mouth is not saying what it should.

13 Where I actually want you to go, is 2-33,
14 same topic, but Second Round -- I -- I apologize for
15 those that are muddling around in their binders. 2-33 is
16 where I would -- where I would like to go. Yes. I -- I
17 completely misspoke so I apologize. It's the same topic,
18 it's one (1) of the follow-up questions that we asked to
19 1-84. So, yeah, I'm -- I'm sorry. 2-33, that's --
20 that's my final answer.

21 I'm not sure how the Board's binders are
22 organized, it might be in a different binder.

23

24

(BRIEF PAUSE)

25

1 MS. CANDACE GRAMMOND: Okay. So, does
2 everybody have 2-33? And yeah, sorry for the -- the --
3 the time-wasting there.

4 So, the attachment to 2-33, if we go to
5 the last page of 2-33, this is a nice summary of the
6 Corporation's anti-theft efforts. We have listed along
7 the left-hand side of the page the initiatives, the
8 various initiatives that the Corporation undertook:
9 immobilizer project; WATSS, which we'll talk about in
10 some detail; Winnipeg the -- Winnipeg Police auto
11 theft/auto crime strategies; HTA anti-theft and auto
12 theft countermeasures.

13 Is that right?

14 MR. DONALD PALMER: Yes.

15 MS. CANDACE GRAMMOND: Okay. So if we --
16 we'll break those down and we'll deal with one (1) at a
17 time and speak about it a little bit and the -- the costs
18 that we see reflected here.

19 So the first one being the immobilizer
20 project, which was obviously, as we can tell from the
21 numbers the biggest initiative in the anti-theft program.

22 MR. DONALD PALMER: Yes, that's correct.
23 And that was installing immobilizers on all of the most
24 at-risk vehicles.

25 MS. CANDACE GRAMMOND: And you had

1 testified, I think, yesterday, Mr. Palmer, that as of
2 2008 factory vehicles are required to have a factory
3 immobilizer in them, across the board, no exceptions?

4 MR. DONALD PALMER: All vehicles, private
5 passenger vehicles, manufactured for sale in Canada after
6 September the 7th, 2007 are required to have a factory-
7 installed immobilizer.

8 For modelling purposes we have taken that
9 to mean the 2008 model year. So it's not absolutely
10 precise but it's very close. So 2008 model year and
11 beyond are required in Canada to have a factory-installed
12 immobilizer.

13 MS. CANDACE GRAMMOND: So the -- the
14 point being that for model years 2007 and earlier some
15 vehicles would have a factory installed immobilizer and
16 some would have none?

17 MR. DONALD PALMER: And some -

18 MS. MARILYN MCLAREN: And some would have
19 some really bad ones.

20 MR. DONALD PALMER: Yes. There -- there
21 was a factory standard indu -- Canada standard that had
22 to be followed. There were other immobilizers that were
23 installed prior to 2007 that didn't meet that standard.

24 MS. CANDACE GRAMMOND: So for the
25 vehicles that are in the fleet in Manitoba that are model

1 year 2007 or earlier in a lot of cases there were no
2 immobilizers, or immobilizers that were inadequate as
3 have been described, and the Corporation took steps to
4 have immobilizers installed on -- on several different
5 bases as it were.

6 Is that right?

7 MR. DONALD PALMER: There was a group of
8 vehicles -- actually two (2) groups of vehicles called
9 "most-at-risk" vehicles that was -- originally a most-at-
10 risk vehicle was published and then expanded the year
11 after, and these were vehicles that our experience showed
12 were the most stolen vehicles in Manitoba. So that was
13 where the effort was -- was focused on to immobilize
14 those particular vehicles.

15 The other vehicles that -- not on the
16 most-at-risk vehicles, some had factory-installed
17 immobilizers. Some, in fact, did not have approved
18 factory-installed mo -- immobilizers, but with very low
19 theft frequencies would not have been on that most-at-
20 risk list.

21 MS. CANDACE GRAMMOND: So through, in
22 some cases, on a voluntary basis of the -- the motorist,
23 and in other cases as legislated, the -- there were
24 immobile -- after market immobilizers installed in a
25 whole wealth of vehicles. And the cost to the

1 Corporation to do that is reflected here in the first row
2 -- first line item at 2-33?

3 MR. DONALD PALMER: Yes. And that --
4 those expenditures were, in fact, pre-funded with the
5 immobilizer incentive fund.

6 MS. CANDACE GRAMMOND: Yeah, that we
7 spoke of earlier today?

8 MR. DONALD PALMER: Yes.

9 MS. MARILYN MCLAREN: But the vast
10 majority of immobilizers that were funded by the
11 Corporation were put into most-at-risk vehicles after the
12 government made it a registration requirement.

13 MS. CANDACE GRAMMOND: Yeah, the
14 voluntary aspect wasn't as well received I guess as one
15 may have hoped, and so ultimately that had -- that
16 element of choice had to be taken away?

17 MR. DONALD PALMER: Absolutely. I think
18 generally people thought it was a great idea, but the
19 people with the at-risk vehicles weren't coming forward
20 to voluntarily get immobilizers.

21 MS. CANDACE GRAMMOND: Okay. So -- and -
22 - and we can tell by looking at the expenditures here
23 over the period of years reflected in 2-33 that the --
24 the expenditures really peaked in -- between '06/'07 and
25 say '09/'10. And even as of last year, '10/'11, the

1 costs were down to 6 million and the forecast for current
2 year is less, and the projections into the future are
3 even less than that?

4 MR. DONALD PALMER: That's correct.

5 MS. CANDACE GRAMMOND: And that's as a
6 result of the fact that there just aren't that many
7 vehicles out there at this point that are no longer -- or
8 that are not immobilized?

9 MR. DONALD PALMER: Yes, these would be
10 vehicles that are coming into the province from -- from
11 elsewhere.

12 MS. CANDACE GRAMMOND: Okay. So that's
13 sort of an overview of the immobilizer initiative. Now,
14 WATSS, the second initiative that's on this list, that
15 stands for Winnipeg Auto Theft Suppression Strategy.

16 That's right?

17 MS. MARILYN MCLAREN: Yes, that's right.

18 MS. CANDACE GRAMMOND: And we see that --
19 well, first of all, before we get into the numbers, can
20 you just give us the Readers Digest version of what WATSS
21 is?

22 MS. MARILYN MCLAREN: Sure. The Winnipeg
23 Auto Theft Suppression Strategy is an initiative of the
24 Winnipeg Police Service, the Manitoba Department of
25 Justice, and Manitoba Public Insurance.

1 The -- the key funding on the part of
2 Manitoba Public Insurance goes towards additional
3 probation officers working in the Department of Justice
4 who are tasked with highly, highly monitoring, which was,
5 at the beginning, the pardo -- predominantly kids who had
6 either been convicted of auto theft, were charged, they
7 were -- or either received conditional sentences, they
8 were in the community or they were on probation, because
9 there was a clear understanding that there was a
10 relatively small group of kids committing the vast
11 majority of auto thefts.

12 So the program was to keep tabs on the
13 kids. Sometimes the probation officers would be
14 contacting them in their homes as many as five (5) to
15 eight (8) times a day making sure they were adhering to
16 their curfew, making sure they were in school, really
17 working with them to try to get them to change their
18 behaviour while they were not incarcerated.

19 MS. CANDACE GRAMMOND: Thank you. And so
20 we see the cost of the WATSS program, similar to the cost
21 of the immobilizer piece, increased from about '06/'07
22 through to even the current year at just under a million.

23 And then we see for the year of the
24 application and the ensuing years the costs for that are
25 significantly less, under two hundred thousand dollars

1 (\$200,000). Is -- is it the case that the -- that the
2 Corporation is just no longer funding the whole of that
3 program, or what -- what has changed?

4 MS. MARILYN MCLAREN: No. In all
5 honesty, right now, I can't tell you exactly where those
6 projected numbers would have come from out into '13/'14
7 and '14/'15, but our agreed contractual funding
8 commitment does end early in 2012.

9 I -- I can tell you, you know, there may
10 be some form of extension of some sort -- form of partial
11 funding though, I mean, because you can't sort of just
12 cut something like that off hard and fast. I think we
13 will enter into some sort of a transitional easing out
14 funding agreement with them, but that has yet to -- those
15 conversations haven't taken place yet.

16 MS. CANDACE GRAMMOND: Okay. The third
17 initiative that's on the list is the wha -- what's
18 referenced as "Winnipeg Police auto theft." And those --
19 that, I take it, is funding for additional police
20 officers?

21 MS. MARILYN MCLAREN: That's right. And
22 that probably started well before 2003/'04. The
23 Corporation was funding additional police officers to
24 target auto theft in the city of Winnipeg. As the
25 numbers increased there back in, you know, through

1 '07/'08, '08/'09, '09/'10, that was because the police
2 service -- Winnipeg Police Service added additional
3 resources. They put on a second shift.

4 We had assisted with some of that funding
5 as well. But again, this -- this budget is simply
6 running out the existing into the future. And I -- I
7 suspect that will be coming down as well. But again, we
8 have not started those conversations with the Police
9 Service at this point.

10 MS. CANDACE GRAMMOND: And then we'll
11 move down to the -- the last initiative on the list,
12 which is, "Auto theft countermeasures." And I see the
13 note under the table that includes a special --
14 specialized auto theft prosecution team. So that's Crown
15 attorneys?

16 MS. MARILYN MCLAREN: Yes, that's right.
17 For -- for quite a while now the Corporation has been
18 paying half the annual salary costs of two (2)
19 prosecutors dedicated to prosecuting auto theft.

20 MS. CANDACE GRAMMOND: So, basically,
21 would it be fair to say that these various initiatives,
22 and I appreciate we didn't talk about each and every one,
23 but as a whole any -- the expenditures that have been
24 made by the Corporation have achieved the desired result
25 of significantly reducing auto theft?

1 MS. MARILYN MCLAREN: Absolutely. And,
2 may be we can turn back to the annual report again. On
3 page 37 there's a fairly descriptive graph there to show
4 how total theft in Winnipeg has decreased; and, as well,
5 how attempted theft in Winnipeg has decreased since 2005,
6 when was really the first year we started to have a
7 really aggressive specific tr -- strategy to deal with
8 auto theft.

9 Page 37 of the annual -- the coloured,
10 multi-coloured annual report.

11

12 (BRIEF PAUSE)

13

14 THE CHAIRPERSON: Well, we're -- we see
15 the trend has definitely down, but Mr. Evans was asking
16 if it's Winnipeg? Are we talking only Winnipeg? Are we
17 --

18 MS. MARILYN MCLAREN: Over 80 percent of
19 the auto theft problem in Manitoba was here in Winnipeg.

20 THE CHAIRPERSON: So, that's why --

21 MS. MARILYN MCLAREN: It's down -- it's
22 down everywhere --

23 THE CHAIRPERSON: Yeah.

24 MS. MARILYN MCLAREN: -- but Winnipeg
25 really was the huge, huge majority of the problem. Yeah.

1 (BRIEF PAUSE)

2

3 DR. LEN EVANS: I'll speak for myself. I
4 think I know what the answer is. But that there are no
5 initiatives outside of this of the City of Winnipeg?

6 MS. MARILYN MCLAREN: There are in
7 specific communities. And we work very closely with --
8 with the police in certain communities and what we've
9 learned through the years is when auto-theft spikes in a
10 smaller community that -- that the police know their
11 communities, they understand what's going on it, and it
12 ends fairly quickly. So there has never been the kinds
13 of auto-theft rates outside of Winnipeg, and the rates
14 that we have had though have also historically decreased
15 following along with Winnipeg. Yeah.

16

17 (BRIEF PAUSE)

18

19 CONTINUED BY MS. CANDACE GRAMMOND:

20 MS. CANDACE GRAMMOND: I just have one
21 additional question with respect to -- to anti-theft and
22 that is: It's apparent from the filing that the -- the --
23 - to the extent that immobilizers are still being
24 installed and -- and funded, and we've looked at the
25 anticipated spending for that through the schedule we've

1 been spending time on, but it looks like the per-
2 immobilizer installation costs has gone up pretty
3 considerably. And it -- it started out in years past
4 that -- that two hundred and ninety (290) or, and three
5 hundred and fifty (350), and it looks like it's gone up
6 to about six hundred dollars (\$600).

7 Do I have that right?

8 MS. MARILYN MCLAREN: Sure,
9 approximately. I mean -- and that -- I think it was
10 maybe a bit lower, initially. But an entire industry
11 sprung up, particularly in Winnipeg, but across the
12 province to handle these installations. New businesses
13 started, you know, specifically to do this, and -- and
14 some them have diversified and continued on, and some of
15 them have closed and moved onto other endeavours.

16 But when you had every single available
17 slot booked and you knew that there was another four
18 thousand (4,000) vehicles coming each month that had to
19 be immobilized before they could renew, you could do it
20 in a very cost effective rate per-vehicle. And as the
21 large numbers have now moved through the system, it is
22 really just people moving from rural Manitoba into
23 Winnipeg, or -- or these used vehicles that are on the
24 most-at-risk list moving into the province, so you just
25 don't have the economies of scale. And just to ensure

1 that there are still people willing to do this in
2 Manitoba, we have to make sure that given the volumes
3 they have, they can still do so at a reasonable profit
4 level, reasonable income.

5 MS. CANDACE GRAMMOND: Thank you. Okay
6 Madam Chair, I'm at the end of that section. I can move
7 into another section, or not, I'm completely in the
8 Board's hands. I know it's only five (5) after, so.

9 THE CHAIRPERSON: All right. Do you have
10 another section prepared? Okay. Let's go into that.

11 MS. CANDACE GRAMMOND: Okay.

12 THE CHAIRPERSON: See how far we get.

13 MS. CANDACE GRAMMOND: Good.

14

15 (BRIEF PAUSE)

16

17 CONTINUED BY MS. CANDACE GRAMMOND:

18 MS. CANDACE GRAMMOND: What I'm -- what
19 we're gonna turn to is, in Volume I of the filing, the
20 Corporation has provided under SM, under the SM section,
21 in particular under SM-5.12, a listing of the
22 recommendations that the Board made in its last order.

23 And I -- I'm not gonna go through each and
24 every one of them, but there are some of the
25 recommendations that we should hear some evidence on in

1 terms of the Corporation's response. So if we can go to
2 SM-5.12, that's page 8, of the SM section. Is everybody
3 there?

4 And -- and what I'm gonna do for Ms.
5 McLaren or Mr. Palmer, whoever is going to answer, I'll
6 indicate what the recommendation was and then for those
7 that -- that I want to -- to turn to, if you can sort of
8 explain and paraphrase what the Corporation's position
9 is, that would be helpful.

10 So we'll start with the first one (1),
11 which relates to the Manitoba Health Cost Payment
12 Agreement, and that was where the Board had recommended -
13 - this is last year, that MPI file evidence to support
14 increases to its hospital-related PIPP costs and seek to
15 negotiate binding contracts with the government, with the
16 province, not only with respect to health costs, but also
17 with respect to -- to DVA.

18 And we -- we don't need to talk about DVA
19 at the moment, 'cause I'll have some -- some other
20 questions on that next week. But, let's talk about the
21 Manitoba Health piece. So if we can hear the -- the
22 Corporation's response to that?

23 MS. MARILYN MCLAREN: Sure. From 1971
24 until 1994, when the pure no-fault program was
25 introduced, between '71 and '94 Manitoba Health had a

1 right of recovery for hospital and other medical costs
2 that they incurred because an insured driver caused the
3 injuries to another party.

4 So we always had a process to figure out
5 how much MPI would pay to Manitoba Health as part of that
6 recovery. It was even done on a -- on a file-by-file
7 basis, you know, at some points in time.

8 The government dictated that the move to a
9 no-fault auto insurance system should not hurt the
10 financial position of Manitoba Health. So a -- an
11 agreement was struck at the beginning of the no-fault
12 program that basically set the bar as to what the cost --
13 the -- the financial transfer was for these MPI claimants
14 as of 1993, and then carried it forward based on the
15 health care inflationary index, the number of vehicles,
16 CPI in general.

17 So there was a formula that was
18 established so that Manitoba Health would not have been
19 disadvantaged by the move to the pure no-fault system.
20 And, you know, periodically, the baseline changed. And
21 it was done with some consultation with Manitoba Public
22 Insurance. But, you know, for the most part this is --
23 is largely a decision of government. And there is an
24 agreement so that we both know the basis of it and how it
25 rolls out in the future.

1 We -- as part of the con -- part of the
2 process that -- where the costs were increased -- a
3 couple of years ago we did this for this cross-Canada
4 scan, and that is what was filed in response to CAC/MSOS-
5 2-26B in the 2011 rate application. It was basically
6 just a scan of what other auto insurers pay for these
7 kinds of health costs in their jurisdictions across the
8 country.

9 On -- on that basis, the Corporation
10 doesn't see the Manitoba situation as -- as out of line
11 or unreasonable. And that's pretty much where we sit
12 with it.

13

14 (BRIEF PAUSE)

15

16 MS. CANDACE GRAMMOND: Thank you. The
17 next recommendation that I'd like to ask about is found
18 on page 12. It's Recommendation 9, SM-5.12.9, which
19 relates to Basic coverage improvements. And on this
20 issue, the recommendation of the Board last year was that
21 MPI list and consider potential improvements to Basic
22 coverage, with comparisons to coverage in other
23 jurisdictions, and develop analyses providing the premium
24 and cost implications of options and the potential impact
25 on extension and SRE for discussion at this GRA. So --

1 and -- and the Corporation has responded by stating that
2 Basic coverages within the purview of the -- the
3 legislature but that the comparison of coverage in other
4 jurisdictions is provided.

5 And -- and I -- what I'd ask maybe, Ms.
6 McLaren, if you could explain for the record and -- and
7 to the Board in -- within this context, and appreciating
8 that the coverage changes are within the purview of the
9 legislature, what the Corporation's position is with
10 respect to at least a consideration or discussion of
11 potential changes to coverage in this forum?

12 MS. MARILYN MCLAREN: I -- I think I
13 addressed that at least in part in my opening comments.
14 Clearly, you know, coverage is the exclusive purview. I
15 think it is absolutely essential for this Public
16 Utilities Board to understand the underlying costs, like
17 what is the revenue requirement. And the revenue
18 requirement determines, you know, the overall revenue we
19 have to obtain through rates and -- and it -- it -- it's
20 an absolute basis of it. But -- but discussing potential
21 changes to coverage we don't believe is appropriate
22 within the governance structure that's been created for
23 Manitoba Public Insurance.

24 We don't think it's an appropriate use of
25 everyone's time for that reason. That -- that's not how

1 the governance has been structured in legislation. And,
2 you know, I mean there's any number of things that these
3 proceedings could discuss, but when it comes down to it
4 what is the program that's in law, what does the
5 Corporation think that program is going to cost, test the
6 heck out of our estimate of what the program will cost,
7 but speculating on what different programs might be and
8 what different programs might cost, just don't see it as
9 -- as an appropriate use of everyone's time and
10 resources.

11 THE CHAIRPERSON: So I guess I'm summing
12 it up that the second one that we're discussing or
13 looking at, Basic coverage improvements, would be sort of
14 along the lines of the first one. In other words, you're
15 saying the government makes these decisions and this is
16 not the forum for the public -- or for us to make
17 changes.

18 My only question would be I guess if we're
19 going to get a handle on this or you're going to get a
20 handle on it or the government, I guess, is going to get
21 a handle on it, they need some kind of forum for these
22 issues. And I'm not sure what it is. I mean obviously
23 the public is not at this hearing so this is not the
24 forum, but where would there be an opportunity to
25 actually open up discussion and have public input?

1 Because if it is the government that makes
2 this decision and I -- I'm not privy to who it is,
3 whether it's your board, the board that controls you,
4 whether it's the Minister, I don't -- whoever it is,
5 needs to know, needs to take the public's pulse on these
6 issues and kind of get some kind of idea of what people
7 are thinking because, I mean, in the end this is the --
8 this is a corporation that's supposed to be serving the
9 people. And so I'd just be curious on that front.

10 What are your thoughts, Ms. McLaren, on
11 how you could sort of hear from the public regarding
12 these issues?

13 MS. MARILYN MCLAREN: Sure. First I
14 would say that Manitoba is a jurisdiction where
15 legislative changes, changes to Acts, have to go before a
16 public meeting. Like there are -- are committee meetings
17 of the legislature, public committee meetings, before any
18 bill can receive third and final reading. And there --
19 there were people that came and spoke --

20 THE CHAIRPERSON: Okay.

21 MS. MARILYN MCLAREN: -- to the Members
22 of the legislature when the enhancements were introduced
23 -- the changes to the Act were introduced two (2) years
24 ago.

25 Also, you know, there are a number of

1 organizations in this province who specifically work with
2 and represent people who have disabilities or injuries
3 sustained no matter how. And -- and in my experience the
4 government has -- has always been willing to sit down and
5 talk to representatives from the Society for Manitobans
6 with Disabilities, Manitoba Head Injury Association,
7 groups like that.

8 When it comes to Manitoba Public Insurance
9 and the personal injury protection plan they also have --
10 you know there's this independent review body that
11 claimants can take their case to if they don't like the
12 decision that we've made, the Automobile Injury
13 Compensation Appeal Commission. The Chief Commissioner
14 again is appointed by government and has ready access to
15 the ministers and -- and shares his perspective with how
16 he thinks this program can change. I -- I can tell you,
17 I think, it was part of the, the public communication
18 about the mediation pilot program that the government has
19 started for -- for PIPP injury claimants, largely came
20 forward because of the chief commissioner from AICIC
21 bringing that forward as, as an opportunity.

22 By law, we are required to hold three (3)
23 public meetings every year and -- and talk to Manitobans,
24 consult with Manitobans. Ministers of the Crown
25 certainly do that as well. So, there's number of formal

1 and less formal opportunities for them to understand what
2 they need to do to make sure their program continues to -
3 - to be well received and supported by Manitobans.

4 THE CHAIRPERSON: So, I hear you saying
5 there are many, many, many, many channels to get this
6 accomplished.

7 MS. MARILYN MCLAREN: Yes, I believe
8 there are.

9 THE CHAIRPERSON: Okay.

10

11 CONTINUED BY MS. CANDACE GRAMMOND:

12 MS. CANDACE GRAMMOND: The next
13 recommendation that I wanted to speak about today is on
14 page 13. It's recommendation: SM-5.12.12, which relates
15 to the investment portfolio.

16 And, obviously, we spent time today
17 talking about the composition of the portfolio and the
18 allocation to equities. This is a recommendation from
19 the Board last year, that the Corporation research and
20 provide an opinion on increasing the equities component
21 of its portfolio
22 to a 40 percent allocation, including a cost benefit
23 analysis of its current approach to investing policy
24 holder derived funds. And the Corporation has replied as
25 -- has been said in evidence, that it's the Minister of

1 Finance that has jurisdiction over the Corporation's
2 investments, and, as well, that the current mix is based
3 on the 2008 Aon study that we discussed.

4 Can you give the Board any indication of -
5 - within that framework, whether the Corporation has a
6 view on whether there should be a change, or whether it
7 foresees any further analysis of the portfolio mix being
8 done within the foreseeable future.

9 MS. MARILYN MCLAREN: I -- I think I can
10 appropriately talk about the what has occurred as opposed
11 to what might occur. I -- I -- it wouldn't be
12 appropriate for me to speculate on the extend to which
13 the Minister might want to make different decisions, or
14 might ask us for different advice. Us, being the
15 investment committee working group.

16 But, you know, I think the Aon study was
17 the second or third asset liability study that we've
18 done. And I think, you know, it's fair to say, if you
19 look at the investment policy statement, it's been in
20 place for a while now, there are some things that have
21 not moved forward. You know, I think we'll have to have
22 some discussions about that.

23 But I think the -- the -- everything I
24 know would indicate to me that, that the primary
25 objective of the MPI investment portfolio to protect the

1 liabilities will always remain primary. I think if there
2 are -- if you look at the changes that, that have been
3 made to the investment policy statement really focussing
4 on some of the alternative classes that provide the
5 inflation and the protection that the Corporation's
6 liabilities need without the volatility of equities, you
7 know, so I think -- if I had to speculate that -- that
8 things would continue, the Minister would make decisions
9 based on his or her view of protecting the liabilities
10 and -- and protecting the assets going forward.

11 MS. CANDACE GRAMMOND: Okay. Thank you.
12 The next recommendation that I want to speak about now is
13 SMI-5.12.15. So that's on page 15.

14 This was the recommendation that the Board
15 made last year, and this was directed at the province,
16 the government, that it consider whether control over
17 MPI's investments should in the interest of MPI's policy-
18 holders be provided to MPI's Board in order to eliminate
19 what appears to be an inherent conflict of interest; and
20 that the Corporation has indicated here that it doesn't
21 have response, as the recommendation was directed to
22 government.

23 Can you tell the Board whether the
24 Corporation has a view of this issue that it is prepared
25 to share in this forum?

1 MS. MARILYN MCLAREN: No, no, the
2 Corporation doesn't take public positions on matters of
3 law or government policy. In terms of the entire list of
4 recommendations and orders flowing out the Board's last
5 order, every -- every year the Board publishes an order.
6 The Minister and I discuss it and review it, so I can
7 certainly confirm that things like this would have been
8 brought to his or -- or her attention, but beyond that,
9 there's really nothing I can really say.

10 MS. CANDACE GRAMMOND: The next
11 recommendation on the same page, number 16, relates to
12 what are called claim buybacks. And before we get into
13 the -- the recommendation maybe you could just, in a
14 summary way, explain what -- what is referred to with
15 that term?

16 MS. MARILYN MCLAREN: The Corporation has
17 had a very, very long-standing process where -- since the
18 beginning of time, based on my memory, where is if
19 someone files a claim, and without fully appreciating the
20 impact on them of the accident surcharges or the other
21 flow-on impacts, that they can go ba -- come back to us,
22 pay everything that we paid out on that claim, and it
23 would be taken off their record.

24 Just by the same token, we don't force
25 people to make a claim. If someone does make a claim,

1 and then wishes they didn't, they have the opportunity to
2 undo that. We think that's important. It -- it ties
3 back as well to the fact that this a compulsory program
4 that we're administering. And it's very important to
5 make sure that people do have choice when they
6 appropriately should have choice.

7 So this is something that's been a long-
8 standing part of the program. I -- from a pure
9 underwriting perspective it's probably not something that
10 would resonate with a -- you know, a real traditional
11 pure insurance underwriter.

12 You know that this risk happened. How can
13 you ignore it? But it is really about this compulsory
14 program that we are administering and the fact that if
15 you can't make people claim in the first place why
16 wouldn't you let someone undo something that they really
17 had second thoughts about.

18 MS. CANDACE GRAMMOND: Thank you, Ms.
19 McLaren, for that description. The -- the recommendation
20 that the Board made with respect to that policy, even if
21 it's an informal one, was that -- that buybacks not be
22 permitted in particular circumstances.

23 And the Board recommended that -- that
24 those circumstances be any accident after the date of
25 implementation of DSR except for where the accident

1 resulted and no injuries or fatalities and for which the
2 total claims cost did not exceed a thousand.

3 So the -- the Board recommended that where
4 there was an injury or a fatality or claims cost exceeded
5 a thousand, that no buyback be permitted. And they also
6 recommended an exception with respect to commercial
7 fleets.

8 And the Corporation has indicated in the
9 filing that it did not anticipate making any changes to
10 the buyback program. Can you advise the Board of the --
11 the reasons in -- and perhaps in addition to or -- or
12 just refer back to the reasons that you've given, as the
13 case may be, of why the Corporation takes that view?

14 MS. MARILYN MCLAREN: I think, for the
15 most part, I'd be repeating what I said just a couple of
16 minutes ago. We really think it's appropriate for people
17 to be able to reconsider their decision to file a claim.

18 And I can also tell you that I can't
19 imagine that we ever would have had someone buying back
20 se -- you know, anything remotely serious in terms of
21 injury claims, certainly no fatalities. It would be
22 completely cost prohibitive.

23 So we are looking at smaller physical
24 damage claims, the vast, vast majority. But I can
25 certainly tell you that people do buy back claims for

1 more than a thousand dollars, you know. Often people who
2 are moving to another province, they find out they can't
3 get insurance if they don't take that six (6) or seven
4 thousand dollar (\$7,000) claim off of their record.

5 So, you know, we -- I mean --

6 THE CHAIRPERSON: I'm -- I'm just --

7 MS. MARILYN MCLAREN: -- you never like
8 to see Manitobans leave but, you know, we think it's
9 reasonable to -- to help them out if that's something
10 that they're facing when they move somewhere else.

11 THE CHAIRPERSON: I'm thinking nowadays a
12 thousand dollars is nothing in terms of -- I mean, you
13 could -- you could do very little damage and still incur
14 a thousand dollars worth of --

15 MS. MARILYN MCLAREN: Yeah, there --
16 there are --

17 THE CHAIRPERSON: It -- it just seems
18 like a very --

19 MS. MARILYN MCLAREN: -- head --
20 headlight assemblies that are worth more than a thousand
21 dollars, right. It's --

22 THE CHAIRPERSON: Right. And, I mean,
23 why would you not be able to buy back your vehicle and
24 just fix that little whatever it is that's less than a
25 thousand dollars? It's really not a big -- it seems a

1 strange threshold to just basically write it off at.

2 MS. MARILYN MCLAREN: Well, we --

3 THE CHAIRPERSON: But...

4 MS. MARILYN MCLAREN: We didn't like the
5 recommendation at all. But -- but certainly the
6 threshold --

7 THE CHAIRPERSON: Okay.

8 MS. MARILYN MCLAREN: -- is questionable
9 as well.

10 THE CHAIRPERSON: We hear you.

11 MR. REGIS GOSSELIN: Does it impact the -
12 - when you buy back your -- the claim did -- did you --
13 does it impact the DSRR rating?

14 MS. MARILYN MCLAREN: Yes, absolutely.
15 If there's convictions associated with the claim, which
16 sometimes there are, that's certainly not something that
17 can be removed, the courts have to deal with that.

18 But if you have a claim -- historically,
19 before DSR it would have been, you know, you're faced
20 with a surcharge you didn't understand was coming, but
21 now if you move the five (5) points on the DSR Scale, if
22 you pay back the total cost to the Corporation, your five
23 (5) points are restored.

24 MR. REGIS GOSSELIN: So that's true --
25 that's true even if -- I'm looking at, you know, previous

1 testimony to the fact that even one (1) incident
2 demonstrates -- demonstrates that you are a high-risk
3 driver. So -- so you wipe the slate clean and there's no
4 record of that at all in your system?

5 MS. MARILYN MCLAREN: That -- yes, and
6 now I can feel Mr. Palmer looking at me from that pure
7 underwriting perspective, I had mentioned earlier as
8 well, that -- that's true. You know, so we are ignoring
9 a piece of evidence that we had.

10 But the way Manitobans look at that is if
11 my mistake didn't cost you anything, how can you hold it
12 against me. So that's the balance that we sometimes find
13 that we're faced with, is absolutely from a pure
14 underwriting or actuarial perspective, you know you now
15 have a risk. It's -- it's -- you have that evidence.
16 But Manitobans, you know, like if -- if they had had the
17 foresight to not file the claim at all we wouldn't know
18 about it. So we wouldn't know that they were at greater
19 risk.

20 So by the same token, if they decide later
21 that, you know, it -- it's a bit of a -- a dichotomy, I
22 think, you know, but it does speak to the -- the complex
23 environment in which we have to work, and it is not just
24 a pure narrow insurance perspective. This is a
25 compulsory program that -- that people do need to believe

1 in and -- and they need to support how we administer it.
2 And with the exception of the conversations that we've
3 previously had in this forum, the public overall really
4 supports the opportunity to have, you know, the buyback
5 process when they need it.

6 MR. REGIS GOSSELIN: Do you have some
7 sense of the undisclosed accidents that occur? I mean,
8 I'm just looking at my friends and family, a lot of
9 people don't claim for the -- for the relatively minor
10 accidents. And I guess I'm wondering, is that, you know,
11 on the increase, is that given the -- the DSR system that
12 we -- that you put in place?

13 MS. MARILYN MCLAREN: No, I -- I think
14 that's okay. I don't -- I don't have any concerns about
15 people not claiming. And if you think about it from a
16 homeowner's insurance perspective, right, that's a really
17 legitimate decision for policyholders to make, because
18 there's always consequences of using your insurance, like
19 whether it's -- you know, you have a no-claim discount or
20 you have an at-fault accident surchar -- you know,
21 however the system works, whether it's homeowners or --
22 or anything.

23 There are consequences to claiming, so
24 it's -- and that's not a dissimilar conversation around
25 how -- how large do I -- do I want my deductible to be.

1 Those are reasonable decisions for policyholders to make
2 in terms of when to claim, when not -- when not to claim.
3 We're okay with that.

4 MR. DONALD PALMER: And I can just add to
5 that that -- and to get a sense of -- of how many are --
6 are unreported, and we don't know what -- what we don't
7 know, but we do know that the vast majority of business
8 that goes through the auto body shops is MPI business.
9 That has been reported to us as well. So most of the
10 auto body activity relates to Manitoba Public Insurance
11 claims.

12 THE CHAIRPERSON: You know, this is --
13 we're getting into a fascinating area, but I'm watching
14 the clock and I'm seeing that we're moving towards 4:30.
15 So do you have anymore questions? No? So maybe tomorrow
16 we'll carry on with the rest of the -- no, not tomorrow,
17 next week. Tuesday morning at 9:30 we'll carry on with
18 the rest of these recommendations and just --

19 MS. CANDACE GRAMMOND: Yeah, I think --

20 THE CHAIRPERSON: Or are we just about
21 done the recommendations?

22 MS. CANDACE GRAMMOND: Well, the only
23 other ones that I was going to ask about in this line of
24 questioning are the two (2) that relate to environmental
25 issues, but I can do that at some point next week. And -

1 - and the other recommendations that I haven't touched on
2 either don't need to be dealt with, or will be dealt with
3 in the context of other issues like road safety and that
4 kind of thing, so --

5 THE CHAIRPERSON: Okay.

6 MS. CANDACE GRAMMOND: -- from our part,
7 Mr. Pelly will be here next week, and so probably the
8 main focus for Tuesday and probably into Wednesday will
9 be actuarial issues when Brian is here. And we'll go
10 from there.

11 THE CHAIRPERSON: Okay. Well, I think
12 then we'll do as you have suggested and move right into
13 that next Tuesday morning. We're --

14 MR. BYRON WILLIAMS: Happy Thanksgiving.

15 THE CHAIRPERSON: Yes, Happy
16 Thanksgiving. Have a good weekend. Thank you.

17

18 (PANEL RETIRES)

19

20 --- Upon adjourning at 4:20 p.m.

21

22 Certified Correct

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Cheryl Lavigne, Ms.