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MANITOBA PUBLIC UTILITIES BOARD

Re: MANITOBA PUBLIC INSURANCE  
SPECIAL HEARING RE: REBATE

Before Board Panel:

Graham Lane - Board Chairman  
Len Evans - Board Member

HELD AT:

Public Utilities Board  
400, 330 Portage Avenue  
Winnipeg, Manitoba  
March 30th, 2011

APPEARANCES

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3  
4 Michael Triggs ) Manitoba Public Insurance  
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12 Liz Peters ) CAA  
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1 --- Upon commencing at 10:32 a.m.

2

3 THE CHAIRPERSON: Okay. Good morning,  
4 everyone. Ladies and gentlemen, I am Graham Lane,  
5 Chairman of the Public Utilities Board, and together with  
6 Board member Dr. Len Evans, I called this special hearing  
7 to hear submissions on what the quantum of the rebate to  
8 be paid to Basic policy holders by May 31st of this year  
9 should be.

10 Very recently, MPI filed new information  
11 that may have a bearing on the Board's upcoming final  
12 decision as to the quantum of the rebate. Directive 7 of  
13 Board 122 of 2010 provides as follows:

14 "MPI shall issue a 10 percent rebate of  
15 2009/'10 vehicle premiums in 2011, and  
16 by no later than May 31st, upon  
17 production to the Board of further  
18 financial information as detailed  
19 herein and receipt of the Board's  
20 further approval."

21 On March 24th of this year, just six (6)  
22 days ago, the Board received the following finals --  
23 filings from MPI: a letter dated March the 24th, a Basic  
24 AutoPac-appointed actuary's report as at Oct -- 31st of  
25 October, 2010, a press release dated March the 18th in

1 which the minister responsible for MPI announced  
2 amendments to provide further benefit improvements for  
3 those seriously injured in auto crashes to be applied  
4 retroactively, and in which Man -- Manitoba Public  
5 Insurance's president advised of a reduction in MPI's  
6 unpaid claims in excess of \$250 million as of February  
7 28th, 2011, to, in a sense, pay for the retroactivity.  
8 Also, MPI's comments on its external actuary's latest  
9 report, and finally, MPI's draft on audited fourth-  
10 quarter financial statements. This received in  
11 confidence on the request -- in confidence on the request  
12 of MPI pending the tabling of MPI's year -- year-end  
13 statements in the legislature.

14           Following the Board's opening comments, I  
15 will call on Board counsel, Ms. Grammond, to put material  
16 not considered confidential on the record. That material  
17 will include one (1) newspaper article that may prove  
18 informative.

19           I will attempt to speak clearly in making  
20 these opening remarks, because speaking clearly is what  
21 is required for the public interest with a matter of this  
22 significance, one (1) that could be categorized as  
23 unprecedented -- unprecedented in the history of this  
24 public corporation.

25           To begin with, it is important to note

1 that: 1) The Board's rebate direction of Order 122/'10  
2 was conditional on MPI filing, and the Board concluding,  
3 on additional information to the evidence of last fall's  
4 rate proceeding, and 2) The Board can vary any of its  
5 previous decisions, and is now contemplating the  
6 potential for doing so with respect to the quantum of the  
7 rebate to be made to policyholders.

8           The Board's conditional decision as to the  
9 quantum of the rebate was based on the evidence before it  
10 when it issued Order 122/'10, that arising from the fall  
11 of 2010 MPI general rate application proceeding. In that  
12 proceeding, among the considerable volumes of evidence  
13 filed, were MPI's forecast of basic net income for its  
14 fiscal year 2010/'11 and its anticipated rate  
15 stabilization reserve balance as of February 28th, 2011,  
16 which was 203.1 million, based on the December 13th, 2010  
17 update reflecting order 122/'10.

18           Already at that -- at that point, the  
19 Board was aware that MPI's RSR would be, if the forecast  
20 was actualized, and if, unfortunately, MPI did not act on  
21 the Board's recommendation included in Order 122/'10 and  
22 reit -- reiterated in Order 145/'10, to set aside  
23 approximately 20 million to undertake new road safety  
24 initiatives, then, in that case, the RSR could be  
25 expected to be approximately 49 million over the Board's

1 maximum for the RSR range, unless, that is, the Board was  
2 to vary its rebate direction.

3 As to the Board's recommendation with  
4 respect to new road safety initiatives, direct from Order  
5 122/'10, I quote:

6 "The Board strongly recommends that MPI  
7 utilize the remaining 2.9 percent of  
8 the requested rebate of 12.9 percent  
9 MPI sought, to establish a road safety  
10 fund out of the rate stabilization  
11 reserve, similar to the approach taken  
12 with the immobilizer incentive fund  
13 established by the Corporation  
14 previously and now fully depleted, with  
15 the funds to be used to fund enhanced  
16 and new road safety research and  
17 initiatives."

18 This matter, of course, was to be a  
19 consideration when MPI provided its up -- final update  
20 and sought the Board's final direction on the rebate,  
21 information then expected on or before April the 15th and  
22 to include MPI's fourth-quarter results.

23 Those earlier forecasts were based in part  
24 on forecasts of claims incurred and assumptions related  
25 to year-end 2010/'11 unpaid claims, the quantum of net



1 income to be reported for tve -- 2010/'11 and the  
2 forecast closing balance as of February 28th, 2011 of the  
3 rate stabilization reserve.

4           The Board was very aware that MPI's  
5 external actuary was conducting a review of claims  
6 development and related matters as of October the 31st of  
7 2010, and that the outcome of that review could affect  
8 the balance of unpaid claims, fiscal '10/'11's reported  
9 net income, and the actual balance in the rate  
10 stabilization reserve. Order 122/'10 required the filing  
11 of that ex -- expected report before the Board would  
12 provide definitive direction as to the rebate. I need  
13 not remind any party to this hearing of the importance of  
14 the balance of the rate stabilization reserve, actuarial  
15 reviews, and the action taken with respect to same, and  
16 as well, MPI's forecasts on which the Board relies.

17           The RSR is to address the risk of the  
18 unexpected, not the expected, and many past general rate  
19 applications have dealt with RSR matters: how it is to  
20 be calculated, what range is reasonable, and what is to  
21 occur when the range is exceeded. Unfortunately, MPI has  
22 a lengthy record of providing forecasts for incurred  
23 claims, net income, unpaid claims liability, and rate  
24 stabilization reserve balances that later prove  
25 materially inaccurate. And Intervenors have categorized

1 the string of materially inaccurate forecasts as  
2 representing -- representing an ongoing and regular  
3 overcharging of Basic policyholders.

4           When, subject to MPI filings and the  
5 annual hearings, MPI's audit reports are tabled and  
6 filed, the reported RS balance has fairly regularly  
7 indicated that MPI has, was, or is holding RSR funds in  
8 excess of Board requirements, that currently being an RSR  
9 balance that falls within a range of 77 million to 154  
10 million.

11           The -- the excesses over the years have  
12 been a major contributor to the rebates directed to be  
13 paid by this Board. And while rebates are generally  
14 warmly received by policyholders, the rebates are usually  
15 largely related to previously inaccurate forecasts of  
16 incur -- incurred claims.

17           And the changes in forecast ultimate  
18 incurred claims do not usually deal with just one (1)  
19 past year, but usually several past years, raising not  
20 inconsiderable difficulty related to intergenerational  
21 equity and the concept of fair and reasonable rates.

22           This difficulty takes four (4) forms. The  
23 first, often the revisions are material. Secondly,  
24 rebates are expensive to pay, administrative cost,  
25 postage, and potentially an impact on investment revenue.

1 Thirdly, rebates can affect the rate stabilization  
2 reserve balance and RSR trends. Lastly and even more  
3 importantly, as a reevaluation of prior years incurred  
4 claims involves more than one (1) fiscal insurance year,  
5 the rebates that end up being paid out do not always go  
6 to, particularly with respect to the amounts paid, the  
7 policyholders who paid what is later being judged to have  
8 been too much.

9                   Sometimes policyholders that in a sense  
10 have overpaid no longer have a policy on which a rebate  
11 can be paid. In other cases, the policyholder has a  
12 different vehicle or vehicles and perhaps either more or  
13 less vehicles than they had when the initial  
14 overestimates were made, later being addressed by rebates  
15 made in subsequent years.

16                   Considering that forecasting is not a  
17 precise science and that there is no perfection to be  
18 expected in making estimates, the one (1) thing everyone  
19 agrees with is that all estimates can be expected to end  
20 up being out to one degree or another. Nonetheless, it  
21 would be probably best if there was no need for rebates,  
22 but that could only happen if MPI's projections were more  
23 accurate, avoiding the risk of intergenerational  
24 inequity.

25                   So why are we here today? Board Order

1 122/'10 was issued in early December 2010 following the  
2 annual rate proceeding which had concluded in October.  
3 Following the issuance of Order 122/'10 and on December  
4 13, 2010 MPI provided a revised forecast taking into  
5 account Order 122 of 2010. The revised forecast  
6 projected net income -- basic net income of 29 million  
7 and a balance in the rate stabilization reserve as of  
8 February 29th, 2011 of 203 million.

9           That balance assuming MPI did not reflect  
10 the Board's recommendation that MPI set aside funds for  
11 the establishment of road-safety initiatives. Even if  
12 MPI did follow the Board's recommendation, the then  
13 projected RSR balance for February 28th, 2011 would still  
14 fall outside of the Board's range when the Board issued  
15 Order 122/'10.

16           That December 13th, 2010 correspondence,  
17 or after that when MPI provided the Board with the  
18 detailed re -- rate schedules which were approved by the  
19 Board by Order 126/'10, or even following that when the  
20 Board issued Order 145/'10, which provided additional  
21 recommendations and comments and more in-depth rationale,  
22 no indication came from MPI as to the imminent prospect  
23 of a major revaluation of unpaid claims, or, as well, of  
24 another very material and also imminent retroactive  
25 benefit change.

1                   As previously noted, MPI's external  
2     actuary reviews MPI's unpaid claims and incurred claims  
3     development as of October 31st of each year and prepares  
4     a report that comments on claims development matters, and  
5     in that report, indicates when changes are deemed to be  
6     required and adjustments made to factors contributing to  
7     the makeup of the unpaid claims liability, which, when  
8     made, affect net income and the RSR.

9                   Following the hearing of last fall, MPI's  
10    external actuary, Mr. Christie of Ernst & Young, produced  
11    a report for MPI entitled, "Manitoba Public Insurance  
12    Automobile Insurance Division universal compulsory  
13    automobile insurance appointing -- appointed actuary's  
14    report as at 31st, October, 2010."

15                  His report is dated February 3, 2011, this  
16    being the actual -- actuarial report I mentioned earlier  
17    as having been provided to this Board on March 24th,  
18    2011, this almost two (2) months after it appears MPI  
19    received it.

20                  The report provides comments and  
21    indications and has been shared with Intervenors, the  
22    sharing occurring at the Board's direction and coming  
23    only one (1) day after the Board received a copy. Again,  
24    that actuarial report, the media release of the  
25    government, a media report based on that media release,

1 and an -- and MPI's later March 24th filings with the  
2 Board by MPI has led to this Hearing.

3           This Board does not know when MPI became  
4 aware of what their external actuary's work was  
5 indicating. Though, in all honesty, I recognize some  
6 might hold that presumably MPI would have had some  
7 indication of what the actuary was finding before the  
8 report was issued to MPI on February 3rd of 2011.  
9 Perhaps there were earlier drafts shared with MPI before  
10 the report was issued in its final form.

11           We don't know if MPI had any inkling of  
12 these, of there be -- either being or there not being a  
13 chance of another major re-evaluation of claim's  
14 development factors with a major reduction to common  
15 unpaid claims at the time they wrote the Board on  
16 December 13th of 2010, in correspondence which came  
17 before the Board provided final, but still conditional,  
18 direction to MPI with respect to the rebate direction of  
19 Order 122 of 2010

20           Some might find it reasonable to suspect  
21 MPI became earlier aware than -- became aware earlier  
22 than February 3rd of 2011, that Mr. Christie was finding  
23 that MPI was holding a major excess of claims reserves  
24 and that the excess was, to put it mildly, very material.  
25 If not, some amazingly quick work must have occurred to

1 allow for the decision to again increase retroactively  
2 basic benefits for those catastrophically injured a motor  
3 vehicle incident.

4           Given it was not that long ago that  
5 benefits were improved on a retroactive basis for a  
6 similarly defined group of individuals. Some may have  
7 thought that the first round of benefit improvements for  
8 the group would have been comprehensive, not requiring  
9 further amendments a short time later.

10           In any case the actuarial opinion provide  
11 to MPI by Ernst & Young's Mr. Christie once again  
12 reported that there were excess, unpaid -- unpaid claims  
13 carried in MPI's books. And this time the quantum of  
14 excess reported was even higher, much higher, than  
15 previously reported excesses.

16           The excess appear to be well in excess of  
17 \$200 million, a number that some, including this Board,  
18 may well consider at first blush, at least, astounding.  
19 Why astounding? Given the lengthy past record of  
20 reported excesses, including the last one of adjustments  
21 to MPI's reserving approach, this to avoid such large  
22 variations occurring in the future, and MPI's lack of  
23 commentary as to the potential for a major new adjustment  
24 in its correspondence of December 13th, of 2010.

25           Let us for a moment review -- examine the

1 record. And if I make any misstatement -- misstatement,  
2 I rely on MPI to correct it when the Corporation provides  
3 its submission.

4 MPI's 2005 fiscal year was affected by  
5 incurred but not reported adjustments arising out of  
6 Ernst & Young's actuarial work of, on a net basis, 22.4  
7 million. For 2006 that actuary's work led to a reduction  
8 of 38.2 million. In fiscal of 2007 a reduction of 69.5  
9 million. In fiscal 2008, a reduction of 58.3 million.  
10 In fiscal 2009, a reduction of 137.6 million. In  
11 2009/'10 a reduction of 87.9 million. And now it would  
12 seem for fiscal 2010/'11, as estimated as at the 31st of  
13 dec -- of October 2010, a reduction of 263.6 million.

14 In total, for the years commented on in  
15 the development, MPI has reported over 677.5 million in  
16 net favourable claims development. These successive IBNR  
17 adjustments have had a significant impact on the accuracy  
18 of net claims incurred forecasts provided at a succession  
19 of annual fall rate hearings.

20 With respect to annual claims incurred, a  
21 major element in MPI's cost is reported in its annual  
22 reports, and a major contributor to the financial picture  
23 of MPI that the Board relies on when setting rates and  
24 deciding on rebates. There has also been a long series  
25 of annual adjustments, all reducing claims incurred with





1 excess of forecast over actual of 350.2 million, or 10.2  
2 percent, and now for fiscal 2010/'11, it would appear the  
3 difference between forecast and actual will be the  
4 highest yet, in excess of 200 million.

5           Quite a streak of one-way adjustments to  
6 claims incurred, all materially affecting net income, all  
7 affecting the Board's perspective of MPI, and the  
8 solidity of RSR, the setting of rates, and the payment of  
9 rebates, and in total all affecting ratepayers, past,  
10 present, and continuing.

11           So, how has the Board coped with these  
12 developments. For one (1), successive Board panels have  
13 remained quite conservative, taking the view that a  
14 string of excesses could presumably be followed by a  
15 report indicating a major deficiency. Presumably, the  
16 forecasting of incurred claims is not like coin tossing,  
17 and at some point in the near or foreseeable future, it  
18 would be reasonable to take the view that a deficiency in  
19 unpaid claims should be expected, particularly following  
20 so many reports of excesses.

21           No evidence was placed before the Board  
22 indicating serious and remaining systemic issues in claim  
23 reserving. The evidence provided by MPI and MPI's  
24 external auditor suggested that the actuary was working  
25 within actuarial standards, a view confirmed by MPI's

1 external auditor, who -- who test -- testified before  
2 this Board.

3 So the assumption was that eventually the  
4 pendulum would swing the other way, and a negative  
5 difference would develop, and claims incurred would end  
6 up being reported at a higher number than originally  
7 forecast.

8 With respect to MPI's reported results for  
9 the Basic program, changes in forecasted claims,  
10 investment income, and other factors have resulted in  
11 significant annual variability in the net income approved  
12 by this Board upon which rates are set versus actual  
13 basic net income.

14 In 2004/'05, MPI's application showed a  
15 net loss of 1.7 million for rate-setting purposes. The  
16 forecast was revised to a net loss of 9.3 million, and  
17 ultimately came in at a net income of 59.9 million, 61.6  
18 million higher than the approved forecast.

19 For 2005/'06, the application indicated a  
20 5.7 million net loss for rate-setting purposes. The  
21 forecast was revised to 53.8 million net income, and,  
22 ultimately, came in at 88.6 million of net income, 94.3  
23 million higher than originally forecast.

24 For 2006/'07, MPI's application showed  
25 four (4) -- four hundred thousand (400,000) of net

1 income. The application revised with the forecast  
2 updated to a net income of 34.7 million, which actual  
3 results came in at 61.7 million, 61.3 million higher than  
4 the original forecast.

5 For 2007/'08, the approved forecast was  
6 4.6 million net income. It was revised to 31.4 million  
7 net income and, ultimately, settled at 84.3 million, 79.7  
8 million higher than the approved forecast.

9 For 2008/'09, the forecast -- the  
10 Corporation's forecast was six hundred thousand (600,000)  
11 of net income. The revised forecast was a 2.5 million  
12 net loss, which ultimately came in at 7.7 million of net  
13 income, an increase of 7.1 million from the approved  
14 forecast.

15 For 2009/'10, the approved forecast was  
16 for a 4.2 million net loss, later revised to 11.5 million  
17 net income, which, ultimately, settled at a net income of  
18 89.8 million, 94 million higher than the approved  
19 forecast.

20 Each of the successive six (6) years,  
21 being 2005 through 2009/'10, showed positive variances in  
22 net income which has, on an accumulative basis --  
23 cumulative basis, totalled 398 million higher than was  
24 approved for those years by this Board, and over 270  
25 million -- 72 million higher than the revised forecasts.

1                   Based on filings involving MPI's fiscal  
2 years starting with 2004/'05 and concluding with  
3 2009/'10, the aggregate -- that is, accumulated total  
4 approved net income forecast, was a modest negative 6  
5 million, this for a six (6) year period. However, for  
6 that same period, MPI revised its forecast in every one  
7 of those years, taking the aggregate of the initial  
8 forecast for the six (6) years from a modest negative 6  
9 million to a positive of 190 -- 119.6 million, as per the  
10 amended forecast.

11                   So much for forecasts. The bigger  
12 question is: What was the aggregate for those six (6)  
13 years as reported in MPI's audited accounts? It was not  
14 the negative 6 million that was approved which -- which  
15 was the approved forecast that was employed in rate  
16 setting, nor was it the revised accumulated forecast of  
17 119.6 million provided at the following years' hearings,  
18 but a positive 392 million.

19                   With that knowledge in hand, let us move  
20 to 2010/'11. MPI initially projected 8.5 million of net  
21 income, later revising that forecast, which reflected the  
22 changes directed by way of Order 122/'10 to an expected  
23 net income of 29.2 million. As to the now-expected  
24 actual results, given the new information provided to the  
25 Board, and with the adjustments to -- to claims incurred,

1 all we can say at this point is that, left as is, the  
2 actual result will most likely again represent another  
3 significant, very significant, variance from the approved  
4 forecast.

5           Each year, the Board asked -- asked MPI to  
6 provide an updated summary of initially projected,  
7 revised, forecasted, and final actual amounts of claims  
8 incurred for about the latest ten (10) years. The  
9 projected amount corresponded -- corresponds to that  
10 provided with the GRA proposing rates for the year in  
11 question. The actual amount is available two (2) years  
12 later, after the close of the accounting period in  
13 question.

14           MPI has previously argued that IBNR  
15 adjustments, like the 263.3 million net favourable runoff  
16 it appears we are now noting so far for fiscal '10/'11,  
17 should be considered as variances, not a so -- not a  
18 source of forecasting error even though MPI has  
19 acknowledged that these adjustments are a source of  
20 differences between forecast and actual incurred loss  
21 amounts.

22           The Board understands that the foundation  
23 for MPI's perspective is the position that such IBNR  
24 adjustments are not reasonably foreseeable because they  
25 are not expected to arise at the time of a given



1 estimate assumption of that matter  
2 modified, if appropriate, to make  
3 provision for adverse deviations."

4 Best estimate is defined as, and again I  
5 quote:

6 "Without bias, neither conservative nor  
7 un-conservative."

8 And, presumably, this is the context in  
9 which the valuation for MPI was done. The Ernst & Young  
10 valuation report as of October the 31st, 2009 has, as I  
11 understand it, about one half of the commentary present  
12 in the corresponding report as of October 31st, 2010 with  
13 respect to the details of the analysis for accident  
14 benefits, weekly indemnity, and accident benefits other  
15 indexed.

16 The extra commentary in the latter report  
17 discusses the shift in the new valuation to more direct  
18 reliance on the latest experience in the assumption  
19 setting process, the reasons for the shift, and the  
20 impact of changes in reliance on different methodologies.

21 The level of disclosure in the October  
22 31st, 2010 report is, from the Board's perspective,  
23 improved and reveals information that wasn't provided in  
24 the 2009 report. And in -- in the interrogatories and  
25 during the hearing of last fall there was much reference



1 to the use of best es -- estimates and prudent best  
2 estimates in the valuation process, but no hint of the  
3 potential for favourable runoff of the order of magnitude  
4 indicated by the latest October 31st, 2010 report.

5           The Board is still unaware as to what  
6 drove the actuary's decision to accelerate recogna --  
7 recognition of the latest experience in the valuation as  
8 of October 31st, 2010. Although, while there is no  
9 reference to the PIPP infrastructure project in the  
10 discussion of the changes in assumptions and choice of  
11 methodology for the two (2) key lines of business that  
12 give rise to most of the favourable runoff, there is a  
13 reference to a September 2010 launch of a new claims  
14 management system: FINEOS, F-I-N-E-I-O-S (sic)/B13.

15           However, in this most recent valuation the  
16 income of the claim management system appears to be  
17 limited to having to adjust for changes in the recording  
18 of claims handling expenses.

19           For those here that may not be aware,  
20 FINEOS, F-I-N-E-O-S, is a software purchased by MPI for  
21 it's PIPP, P-I-P-P, infrastructure project which the  
22 Board hopes will finally provide benchmarks and other  
23 analysis to assist MPI in managing PIPP claims and more  
24 fully understanding claims development.

25           Last year's hearing MPI forecast that the

1 project would be completed in fiscal '10/'11 with an  
2 estimated 2.5 million to be spent in the year, and with a  
3 total projected cost of 16.1 million. In short, the  
4 project longs -- long sought by the Board is far from  
5 mod -- mod -- modest tinkering.

6                   While the Board does wonder whether the  
7 project has anything to do with the actuary's decision  
8 and the development of -- of the October 31st, 2010  
9 valuation, an avenue of discussion to be continued during  
10 the next GRA proceeding, it is the results of the  
11 evaluation itself that lies behind today's hearing.

12                   I now provide some of our current specific  
13 understandings arising out of the latest actuarial report  
14 filing and again exp -- expect MPI will correct any  
15 misunderstanding we may have.

16                   One, the overall net favourable runoff  
17 reported by Mr. Christie of Ernst & Young, the external  
18 actuary, of about 263 million, that based on the eight  
19 (8) month period ending October 31st, 2010, is attributed  
20 to the actuary to arise primarily from excess provisions  
21 for accident benefit -- benefits weekly indemnity of 74  
22 million, and excess provisions for accident benefits  
23 other indexed of 182 million.

24                   Two, for both of these two lines of major  
25 business the actuary made important claim -- important

1 changes in both the selection of lost development factor  
2 assumptions and the choice of methodologies from which  
3 the final report -- results are selected, and not all  
4 pulling in the same direction. The choice of assumptions  
5 is primarily responsible for the downward movement and is  
6 partially offset by the choice of methodologies. This is  
7 discussed in details -- in detail for these two (2)  
8 critical lines of P-I-P-P, PIPP business in Section  
9 6.1.6, and Section 6.1.8 of the Ernst & Young report.

10 Three, as discussed in the actuary's  
11 report narrative the change in lost development factor  
12 assumptions came from placing heavier reliance on this  
13 latest valuation on the experience of the last five (5)  
14 calendar years, during which time MPI has been using  
15 tabular reserve system -- a tabular reserve system for  
16 setting individual case reserves on claims more than  
17 three (3) years old. One can think of a tabular reserve  
18 factor as being like an annuity factor, a sign to capture  
19 the time value of money, morbidity, mortality, and where  
20 appropriate, inflation indexation.

21 Four, the growing reliance by the actuary  
22 on recent experience appears to have been occurring  
23 gradually as seen in recent prior valuations, but it  
24 appears the shift in selection of assumption in Erts -- &  
25 Young -- Ernst & Young's latest valuation is a more

1 significant shift than previously. In the apparent --  
2 apparent belief that after five (5) years of reasonably  
3 stable experience, that being the view of the actuary,  
4 the recent data has demonstrated reliability. This  
5 year's Ernst & Young report has significantly increased  
6 the disclosure and discussion surrounding the selections  
7 and considerations for these two (2) key lines of PIPP  
8 business.

9                   Although the report is an Ernst & Young  
10 report we understand that the underlying analysis  
11 originates with MPI and is reviewed and perhaps altered  
12 and event -- although eventually approved by MPI's  
13 external appointed actuary, Mr. Christie of Ernst &  
14 Young.

15                   Six, this Board is very much interested in  
16 learning from MPI if these major changes in assumptions  
17 and methodologies originated with MPI or Ernst & Young,  
18 which we cannot tell from the report.

19                   And seven, the favourable runoff is wide-  
20 spread by accident year, but, not surprisingly, is more  
21 concentrated in the more recent, and one could well say,  
22 less mature years. For one to get a sense of this for  
23 all lines combined on a net of reinsurance basis we  
24 suggest one looks at Exhibit 3, sheet 17 in the Ernst &  
25 Young report, comparing the estimated ultimate cost of

1 claims development between the February, 2010 valuation,  
2 column C, and the focus of this report, the October 2010  
3 valuation, column B.

4                   Given the Board's experience with MPI, and  
5 following our review to date of the Ernst & Young report  
6 just provided to us, well after when MPI received it, it  
7 is our understanding that it is still possible there is  
8 still some conservatism left in the estimates for these  
9 two (2) key lines of PIPP business in this latest  
10 valuation, apart from any explicit provision for adverse  
11 deviations.

12                   This is our current perspective, and this  
13 is based on three (3) factors:

14                   A) The selection of incurred cost --  
15 incurred lost development factors over interverals --  
16 intervals up to ten (10) years still tend to be a little  
17 above the level indicated by the experience of the five  
18 (5) latest calendar years, but much less so than  
19 previously in several cases.

20                   B) The selection of paid and incurred tail  
21 loss development factors are driven by a detailed 2005  
22 analysis of tabular reserving experience, which called  
23 for a 6 percent loading for incurred development beyond  
24 ten (10) years, which seems at least somewhat  
25 inconsistent with the experience now in -- now

1 accumulated over the past five (5) calendar years.

2                   The Board feels obliged to ask, Is it not  
3 time for that study to be updated? This, particularly  
4 given the volatility that's being experienced in MPI's  
5 net income results, and the income it has had -- in the -  
6 - and the impact it is having on rate setting, and fair  
7 and reasonable rates for policy holders.

8                   C) And for the three (3) most recent  
9 accident years, which are not subject to tabular  
10 reserving, Ernst & Young and MPI are placing some  
11 reliance on a paid Bornhuetter-Ferguson methodology,  
12 which in fact -- in effect determines an estimated  
13 ultimate amount based on an expected loss ratio, paid  
14 loss development assumptions, and reported paid losses.

15                   This downplays the information contained  
16 in the case reserves for these years. Unless the paid  
17 loss experience is exceptionally stable, using paid  
18 development models for immature accident years on long  
19 tailed lines of business is, we suspect, very  
20 challenging. This, in large part, because the resulting  
21 development factors are so large, and therefore the  
22 results are highly leveraged.

23                   One can get a sense of the results from  
24 the different methodologies applied, and I refer you to  
25 columns 2 to 6, and the selected analysis, column 7, for

1 these two (2) key PIPP lines, from Exhibit 4, Sheets 5  
2 and 6 in the Ernst & Young report of October 31, 2010,  
3 submitted to MPI early February 2011.

4 With all this going on, and with actuarial  
5 reports and assumptions seemingly the largest and most  
6 volatile driver of MPI's annual Basic results, it should  
7 come as no surprise that this Board has long sought  
8 openness and transparency. In fact, more openness and  
9 transparency from MPI.

10 MPI's Basic AutoPac program is a mandatory  
11 program provided in a man -- in a monopoly environment.  
12 Basic policy holders may appreciate MPI's products and  
13 service, but in any case they have no choice. They  
14 cannot select a different insurer for Basic coverage, and  
15 the premiums they pay -- they pay are set down in law.

16 MPI has many advantages compared to  
17 insurers in the private market. The advantages including  
18 the backing of the province, a mandatory product, and a  
19 monopoly. And the rate-setting approach provides for the  
20 likelihood of ever-increasing annual premium revenue,  
21 even when no overall rate increase is approved. This  
22 because announced annual prem -- premium rate changes are  
23 with respect to vehicles of the then-current insurance  
24 year, with new modical -- new models, and new vehicles,  
25 and with increases in the overall fleet, all contributing

1 to overall premium growth.

2                   The annual upgrade in volume account --  
3 factors account for MPI -- for how MPI can announce year  
4 after year either no change in overall rates, or a small  
5 percentage reduction, yet have premium growth.

6                   Since PIPP was introduced in 1994, MPI's  
7 rates, as announced annually, have remained quite stable,  
8 in marked contrast to the announcements of private  
9 insurers in competitive markets, yet MPI does not claim  
10 to have the lowest rates. How can that be? I suggest  
11 that it's the annual upgrade and volume factors that  
12 provide for premium growth that compensates for cost  
13 growth at or above -- at or above the general rate of  
14 inflation.

15                   All that said and aside, stated only to  
16 provide additional contextual background to the Board's  
17 perspective on basic operations, the generally employed  
18 approach when dealing with a monopoly is to evolve -- is  
19 to involve a regulator. In this case, the overall  
20 approach towards attempting to ensure fair and reasonable  
21 rates involves the Public Utilities Board and annual  
22 public hearings at which Intervenors representing various  
23 constituencies and interests attend, and at which  
24 evidence is provided, witnesses testify, cross-  
25 examinations occur, and final arguments are made.



1                   Through all of this, MPI's projections are  
2 key to the outcome. The common goal should be, and  
3 hopefully is, to serve the public interest, a goal this  
4 Board has been finding most difficult to successfully  
5 achieve under the current approach preferred by MPI,  
6 which appears to include sitting on extremely important  
7 information and not bringing the Board into play until  
8 the last possible minute, with that last minute driven by  
9 the MPI's requirements to gain the Board's final approval  
10 of rates and/or rebates. That is how the situation looks  
11 right now to this observer, at least -- at least this  
12 time around, and without all the facts known.

13                   Begin -- beginning with Order 151 of 2000,  
14 the Board has directed MPI to pay rebates totalling \$261  
15 million. Another rebate is on the table, one initially  
16 forecast to be approximately 72 million, but that  
17 forecast is now very much in play, and once again,  
18 possibly based on the discovery of major excess in MPI's  
19 unpaid claims liability, the government, supported by  
20 MPI, has announced retroactively improved benefits, Basic  
21 benefits, this following the same experience a year  
22 earlier.

23                   At last fall's hearing, the Board asked  
24 MPI if it was aware of any new benefit changes, and MPI  
25 answered to the negative. And when MPI provided its last

1 communication ahead of this March to the Board, which  
2 updated forecast -- with updated forecast attached, this  
3 coming in mid-December of 2010, no mention was made of  
4 another benefit enhancement, another retroactive  
5 application. In fact, no mention of this was made until  
6 the Board became aware with the press release. So here  
7 we are again: the enhancement of benefits in a  
8 retroactive manner announced outside of a rate hearing.

9           It seems a logical presumption that, in  
10 the absence of the latest actuarial surprise, the new  
11 retroactive benefit announcement would not have occurred.  
12 And once again, neither the major actuarially-driven  
13 reduction in unpaid claims nor the retroactive adjustment  
14 to benefits were made known to the Board which just  
15 issued its -- its rate rebate and rate order last  
16 December.

17           The Board has made its perspective and  
18 recommendation with respect to benefit changes known to  
19 MPI and the government on several occasions, to no avail.  
20 Retroactive benefits are not generally a practice found  
21 in regular insurance circles. The Board is aware that  
22 occasionally, in other jurisdictions, as a result of  
23 legislative changes or court decisions, retroactively can  
24 occur. For example, the Ontario Auto Product Reforms,  
25 effective September 1st, 2010, affect claims reported

1 prior to that date and still outstanding as at that date.

2 So why does this concern the Board?

3 Because a) premiums were not paid to provide for the  
4 benefits to be provided on a retroactive basis, and b) no  
5 review at all of the possible changes to basic policy  
6 parameters have been filed at a body -- at a Board  
7 hearing or fully and openly discussed.

8 Premiums were paid, evidently in ex --  
9 evidently in excess of that required, but not for the  
10 purpose some of the excess is now to be employed. It is  
11 important to realize that retroactive benefits represent  
12 the distribution of funds that would likely, if benefits  
13 stayed as is, be distributed to policyholders who, in  
14 essence, overpaid for their insurance in past years.

15 I want to turn for a moment to another  
16 element of the big picture. Nothing said so far or to be  
17 said by this Board today ignores the value of further  
18 benefit improvements to be provided to those  
19 catastrophically injured in a motor vehicle accident or  
20 incident. The Board is certain that the improvements of  
21 last year and, although surprisingly, this year will come  
22 as a great relief for the individuals and families to be  
23 benefited.

24 The Board remains of the view that an  
25 annual review of benefits conducted in an arena of

1 stakeholders would be best, where deficiencies could be  
2 identified, the practices of other jurisdictions and  
3 systems explored, and options fully discussed.

4           Also, the Board is aware that in the big  
5 picture this latest news of yet another overstatement of  
6 unp -- MPI's unpaid claim liability is good news to MPI's  
7 policyholders as it may lead to higher rebate that was on  
8 the table with Order 122/'10. Putting more money in  
9 policyholder pockets would presumably help the  
10 policyholders, their families, and the overall economy.  
11 It is unfortunate that any rebate will not always go to  
12 those who paid what turned out to be excess policy  
13 premiums, or at least in the quantum that is deserved, or  
14 in the time period deserved.

15           Now, having returned to the subject matter  
16 of the hearing, what is this Board to do? Firstly, let  
17 me make it clear how the Board sees this recent  
18 development. The newly discovered excess comes from  
19 earlier overestimates, overestimation of the ultimate  
20 cost of claims for those earlier years.

21           This, in turn, leads to higher than  
22 necessary premiums of past years, and excess premiums  
23 also earn investment dollars compounding the problem. Do  
24 the parties before us suggest we affirm the 10 percent  
25 rebate we directed be paid based on what has turned out

1 to be erroneous forecasts, or should this Board, which it  
2 has the authority to do, vary its original direction and  
3 direct a change to the rebate to be paid, to be booked as  
4 of February 28th, 2011 with payment to occur no later  
5 than May 31st, 2011?

6                   The Board notes the public statements  
7 attributed to MPI and the minister responsible for MPI is  
8 quoted in a Winnipeg Free Press article of March 19th,  
9 2011 when it is reported that, firstly, and I quote --  
10 this is the quote:

11                   "The public insurer said it has an  
12 extra 250 million in its coffers that  
13 should be returned to ratepayers."

14                   And the minister stated:

15                   "It's Manitobans' money and we want it  
16 returned to Manitobans."

17                   This Board is very interested in gaining  
18 the perspectives and positions of MPI and the  
19 Intervenors. Again, that is the reason for this special  
20 hearing. It is important for everyone here to know that  
21 this Board has also received, in confidence, the draft  
22 unaudited fourth-quarter results of MPI. Again, we  
23 received this information as well only last week.

24                   While we cannot share this information  
25 with you, having accepted it in confidence ahead of the

1 MPI's audited accounts being filed in the legislature, we  
2 can tell you that we will take the draft statements into  
3 consideration in whatever decision we make with respect  
4 to the quantum of the rebate.

5           Being aware of the disadvantage this puts  
6 Intervenor at, we also intend to require to make the  
7 information available to Intervenor before actually  
8 allowing any cutting of any rebate cheques that may be  
9 directed to be issued.

10           We should and we tell you that if the  
11 amount of the rebate is not changed, our expectation is  
12 that the Basic RSR as of February 28th of 2011 will be  
13 dramatically higher than the last public forecast and it  
14 will be well over the Board's RSR range.

15           I should and will also tell you that if  
16 this new actuarial information was available to the Board  
17 prior to its given -- giving conditional final direction  
18 to MPI in mid-December of 2010, it is quite possible the  
19 direction of 122/'10 as to the quantum of the rebate  
20 would have been starkly different.

21           So, if the rebate is not increased and the  
22 actual audited results confirmed the now expect -- now  
23 expected revised forecast revealed in the material  
24 provided in confidence there appears to be a reasonable  
25 potential for a further and very large rebate to arise

1 following this coming fall's proceeding, that is unless  
2 there is another -- another benefit enhancement surprise  
3 to come to be funded out of excess previously paid  
4 premiums.

5           Again, the problem with rebates coming in  
6 years following the years in which the premiums were in  
7 excess of eventual requirements is that to one extent or  
8 another the rebates either go to the wrong people or go  
9 to the right people but in the wrong amount. For many,  
10 such circumstances may not fit the definition of fair and  
11 reasonable rates.

12           Another problem is that the rebates  
13 contribute to the ongoing volatility of MPI's annual  
14 results, and those results are included in the summary  
15 accounts of the province provide -- providing volatility  
16 there as well.

17           In future years and it's future-year  
18 dealings with this Board we can -- we again urge MPI to  
19 communicate openly, transparently, and as early as  
20 possible when material financial events that will/or  
21 could affect Board decisions and policy holders  
22 pocketbooks and benefits are underway or have occurred.  
23 Holding back is not in the public interest, it leads to  
24 ineffective rate setting, unnecessarily wide volatility  
25 in annual net income, and a loss of MPI's credibility in

1 the eyes of at least some observers including  
2 unfortunately, possibly this Board.

3 I will be calling on MPI first to provide  
4 their submission and following MPI's submission I will  
5 call on each of the Intervenor's represented here today.  
6 After which we will hear any final comments from MPI.

7 Following receipts of the submissions we  
8 will adjourn the hearing. We will al -- then deliberate  
9 on and come to our decision, which given the time  
10 deadline sought by MPI for knowledge of what the rebate  
11 is to be, may be expected to come fairly quickly.

12 Before we hear from Mr. Triggs on behalf  
13 of MPI I now ask Board counsel to enter the relevant  
14 exhibits onto the record. After Ms. Grammond has put the  
15 documents on the record we will adjourn until 1:00 for  
16 the lunch break providing MPI and the Intervenors an  
17 opportunity in reflect -- an opportunity to review and  
18 reflect on the opening remarks.

19 So, Ms. Grammond, please put on the record  
20 the material to be for the parties to this special  
21 Hearing.

22 MS. CANDACE GRAMMOND: Thank you, Mr.  
23 Chairman, I will do so.

24 Firstly, which would be MPI Exhibit 1,  
25 would be the letter from Ms. Kalinowsky dated March 24th,



1 2011 regarding the premium rebate.

2

3 --- EXHIBIT NO. MPI-1: Letter dated March 24, 2011  
4 from Ms. Kalinowsky

5

6 MS. CANDACE GRAMMOND: Exhibit 2 of MPI  
7 would be the actuary's report. So properly entitled, The  
8 Basic AutoPac-Appointed Actuary's Report as at October  
9 31st, 2010, which is dated February 3rd, 2011.

10

11 --- EXHIBIT NO. MPI-2: The Basic AutoPac-Appointed  
12 Actuary's Report as at  
13 October 31st, 2010

14

15 MS. CANDACE GRAMMOND: MPI Exhibit 3  
16 would be the news release issued by the Manitoba  
17 Government on March 18th, 2011 relating to the enhanced  
18 injury benefits.

19

20 --- EXHIBIT NO. MPI-3: Manitoba Government news  
21 release of March 18, 2011  
22 regarding enhanced injury  
23 benefits

24

25 MS. CANDACE GRAMMOND: MPI Exhibit 4

1 would be its comments in writing to the Board regarding  
2 the appointed actuary's report as at October 31st, 2010.

3

4 --- EXHIBIT NO. MPI-4: MPI's written comments to the  
5 Board regarding the actuary's  
6 report as at October 31st,  
7 2010

8

9 MS. CANDACE GRAMMOND: In addition to  
10 that, Mr. Chairman, there are two (2) exhibits that I'd  
11 seek to file on behalf of the Board.

12 The first would be the notice of this  
13 hearing which was dated March 25th, 2011.

14

15 --- EXHIBIT NO. PUB-1: Notice of Hearing dated March  
16 25, 2011

17

18 MS. CANDACE GRAMMOND: And the second  
19 would be a recent article from the Winnipeg Free Press  
20 which was dated March 19th, 2011 by Bruce Owen, and I  
21 have copies available if anyone doesn't have or isn't  
22 aware of that article.

23

24 --- EXHIBIT NO. PUB-2: Article from Winnipeg Free  
25 Press dated March 19, 2011

1 written by Bruce Owen

2

3 MS. CANDACE GRAMMOND: Other than that,  
4 Mr. Chairman, I have no exhibits to enter at this time.  
5 But, before everyone leaves the room we will distribute  
6 written copies of Mr. Chairman's opening remarks just  
7 because of the fact that we won't have a transcript  
8 immediately so he read verbatim what is written here and  
9 that will be distributed. Thank you.

10 THE CHAIRPERSON: Thank you, Ms.  
11 Grammond. Please make those distributions. We stand  
12 adjourned until one o'clock.

13

14 --- Upon recessing at 11:30 a.m.

15 --- Upon resuming at 1:06 p.m.

16

17 THE CHAIRPERSON: Okay, everyone, if we  
18 could get underway. I think the -- the order would be,  
19 if we follow our normal tradition, would be MPI first,  
20 followed by CAC/MSOS. I don't see Mr. Oakes, but CMMG,  
21 CAA and then MUCDA.

22 Mr. Triggs...?

23 MR. MICHAEL TRIGGS: Thank you, Mr.  
24 Chair. Before I commence my submissions, I'd like to  
25 introduce the panel with -- we have with us. To my left

1 is Dan Guimond, who is the vice-president of strategy and  
2 innovation and chief information officer. He is the  
3 acting president while Ms. McLaren is out of the country.  
4 To my right, Mr. Palmer, you -- Don Palmer, you are quite  
5 familiar with him. He is the vice-president of finance  
6 and the chief financial officer for MPI, and to my far  
7 left -- far right, I should say, is Ottmar Kramer, the  
8 director of finance and corporate controller. In the  
9 back row is Luke Johnston who is the manager of actuarial  
10 services.

11 THE CHAIRPERSON: Thank you.

12 MR. MICHAEL TRIGGS: Thank you.

13

14 SUBMISSIONS BY MPI:

15 MR. MICHAEL TRIGGS: The Corporation  
16 would like to thank the Board for the opportunity to  
17 provide submissions on whether information provided -- in  
18 -- information received by the Board subsequent to the  
19 issuance of Board Order 122/'10 should affect the quantum  
20 of the rebate directed -- that the Board directed to pay.

21 The Corporation's submission is that Order  
22 122/'10 should remain as-is. When the Board determines  
23 the rates to be charged to motorists for insurance, it  
24 does so on a prospective basis. It uses historical  
25 information to determine the upcoming revenue

1 requirements the Corporation requires to cover all  
2 forecast costs resulting from predicted accidents that  
3 will happen sometime in the future of that fiscal year.

4           The Board considers many factors,  
5 including expected future income from investments and the  
6 anticipated financial costs resulting from future motor  
7 vehicle accidents. After considering all this  
8 information, the Board then determines what is the  
9 appropriate rates to be charged to ensure that these  
10 costs are covered.

11           Because rates are based on forecasts of  
12 what will occur in the future, the one (1) certainty of  
13 the rate-setting process is that the projected income  
14 generated from investments and the rates will not be --  
15 not exactly match the costs of all future costs of  
16 accidents that occur in the year of the rate application.

17           When predictions results in the  
18 Corporation having more money than what is needed to meet  
19 its obligations for the costs of the prior year's  
20 accidents, the Board has to decide what should be --  
21 happen to these excess retained earnings. Should the  
22 money be paid back as a rebate? Should the Corporation  
23 retain the money for other purposes? Should the  
24 Corporation retain the money because of other  
25 uncertainty?



1 to fall, subsequent to the Board's  
2 review of further information MPI will  
3 be directed to file. The review is to  
4 provide the Board with further  
5 assurance that MPI's financial position  
6 remains such as it justified the rebate  
7 being paid."

8 Although the Corporation had the \$92  
9 million in the bank to pay out its rebate, the Board  
10 expressed concerns that the Corporation's strong  
11 financial situation that existed at the end of the  
12 2009/2010 fiscal year, might turn around negatively prior  
13 to the issuance of the rebates on May 31st, 2011.

14 The Board requested updated financial and  
15 actuarial information for the 2010/2011 fiscal year to be  
16 assured that the Corporation's financial position remains  
17 such to justify the rebate being paid. The Corporation  
18 provided this information to the Board on March 24th,  
19 2011.

20 Although the financial information for the  
21 2010/2011 fiscal year has not been fully tested, it does  
22 tend to indicate the Corporation remains in a strong  
23 financial position and there has not been a deterioration  
24 of results.

25 The new information confirms, quote:

1                   "The MPI's financial position remains  
2                   such as to justify the rebate being  
3                   paid."

4                   End quote, which is the test the Board set  
5 out in Order 122/'10. It is the Corporation's submission  
6 that the Board should confirm Order 122/'10 and grant the  
7 rebate of 10 percent.

8                   Based upon this preliminary information  
9 for the 2010/2011 fiscal year, it may be tempting to  
10 consider increasing the rebates. The Corporation  
11 recommends against this.

12                   Decisions on rebates cannot be based upon  
13 partial information. The process that the Board has  
14 developed over decades is effective in ensuring that when  
15 setting rates or rebates, that information it bases its  
16 decision on is the final, and fully audited, financial  
17 and actuarial information for the previous year. This  
18 allows for a full and robust consideration of all the  
19 issues surrounding the financial and actuarial status of  
20 -- of the Basic program. This is the process that was  
21 followed when rebates were granted in 2001, 2006, 2007,  
22 and 2008.

23                   We have entered a period of transition.  
24 Five (5) years ago, the Corporation fully disclosed the  
25 conservative attributes of its then-new reserve



1 methodology. This was discussed again at the close of  
2 the October hearings.

3           The Corporation has heard the Board's  
4 comments about the actuarial forecast. The Corporation  
5 recognized that this matter should be addressed sooner  
6 rather than later. Immediately following the close of  
7 the hearings in October, the Corporation discussed the  
8 Board's concerns with the actuary. The preliminary  
9 results of the impact of this new approach are currently  
10 being finalized.

11           Although the general magnitude is known,  
12 it is important to remember this new information is for  
13 the 2010/2011 fiscal year and is still preliminary. The  
14 Corporation has not yet completed its own auditing  
15 process of it. The Corporation's external auditor has  
16 not fulfilled its own year-end processes. And it has not  
17 been subject to their actuarial specialist under aud --  
18 Auditing Guideline 43.

19           These financial statements are still  
20 subject to revision, and are unaudited. They have not  
21 been approved by the Corporation's Board of Directors.  
22 When these financial statements have been fully tested  
23 and signed off, they will form part of the 2012 GRA App  
24 for the 2012/2013 rates. At this point in time, it will  
25 -- at this -- at that point in time, the GR -- the 2012

1 GRA Application, it will be appropriate for this  
2 information to be fully explored by the Board, the  
3 Intervenors, and all Manitobans wishing to do so.

4 Finally, we should remember the words of  
5 the Board -- of this Board in Order 151/'00. Just as an  
6 RSR was built up over a period of years in accordance  
7 with an approved plan, so too should any significant  
8 excess be dealt with in a reasoned fashion, likely over a  
9 period of time that exceeds one (1) year.

10 So to reiterate, it is the Corporation's  
11 position that the issue regarding these re -- reserve  
12 lease should be dealt with in the upcoming GRA  
13 Application and not be dealt with in this present matter.

14 Now, the Chairperson had asked the -- MPI  
15 to comment on various numbers mentioned in the Chair's  
16 opening remarks this morning. We have not had the  
17 opportunity to review them in detail, but the information  
18 appears to be accurate and subject to check.

19 When the Corporation and the Board make  
20 decisions it does so at a point in time based upon the  
21 best information available. The information is  
22 challenged by the Intervenors and is challenged by the  
23 Board. The Board uses the same information that MPI has  
24 and it makes the decisions it did based upon that  
25 information. We are working from the same information.

1           The Chair's comments leave the impression  
2 that the Board was unaware of the issue of the  
3 overestimating unpaid claim reserves. The Chair says no  
4 evidence was placed before the Board. The Corporation  
5 rejects this characterization. Each and every year since  
6 2006 the issue has been addressed at the general rate  
7 application hearings.

8           Please see -- just as quick examples we  
9 could find, please see example -- the transcripts for  
10 October 2006 at page 1,065 and October 2007 at page 557.  
11 It's just a couple examples of where it was dealt with.

12           In the upcoming GRA the Corporation will  
13 provide detailed examples of how the issue has been  
14 previously brought to the Board's attention. As the  
15 issue of overestimating unpaid claims reserves has been  
16 before the Board for years, it's not surprising that a  
17 change would be forthcoming. It is now time for that  
18 issue to be resolved at the upcoming GRA application.

19           The new actual estimates will now reset  
20 the bar for future claim forecasts. We believe that  
21 there are important issues to be dealt with. A lot of  
22 important issues have been discussed today and have been  
23 brought, and they need to be fully discussed and  
24 considered by the Intervenors, the Board, and all  
25 Manitobans to make sure that the proper decisions are

1 made on those matters, but that can only happen in the  
2 full hearing -- the full context of a rate application  
3 hearing, not in a short time frame that is before the  
4 Board today.

5 The issue before the Board today is the  
6 rebate, not the claims reserve releases. The Corporation  
7 submits that the Board maintain Order number 122/'10 and  
8 that it issue a 10 percent rebate.

9 As a final point of information for the  
10 Board, a decision in this ma -- in order to meet the May  
11 31st deadline for payment the Corporation requires a  
12 decision by no later than April 20th. Thank you, sir.

13 THE CHAIRPERSON: Thank you, sir.  
14 Following our normal order, we'll go to Mr. Williams for  
15 CAC/MSOS.

16 Mr. Williams...?  
17

18 SUBMISSIONS BY CAC/MSOS:

19 MR. BYRON WILLIAMS: Yes, good afternoon,  
20 Mr. Chairman. And, Mr. Evans, welcome back. We missed  
21 you at the Hydro hearings, and on -- on behalf of our  
22 clients, we're glad to see you again. Ms. DeSorcy is  
23 here -- is here today. And -- and we've certainly been  
24 in regular contact with Ms. Wheiss as well, from MSOS.

25 Mr. Chairman and Mr. Evans, today we see

1 the end product of ongoing and regular overcharging of  
2 Basic ratepayers by Manitoba Public Insurance. Today it  
3 is our client's hope that we reap, R-E-A-P, the  
4 regulatory whirlwind that MPI has sewn by building  
5 excessive conservatism into its estimates for accident  
6 benefits, weekly benefits, and accident benefits other  
7 indexed.

8                   The realization of material overpayments  
9 by Basic ratepayers, in our client's respectful  
10 submission, is not a good news story. Assuming the Ernst  
11 & Young report is found to be credible, it suggests that  
12 Basic ratepayers have overpaid to the tune of one quarter  
13 of a billion dollars.

14                   Even if we are able to rebate that amount  
15 to Basic ratepayers, there are profound questions of  
16 intergenerational equity, or in this case inequity,  
17 raised. For we can be certain that no matter the quantum  
18 of the rebate that many consumers who have overpaid in  
19 the past will never be fully compensated. Either they  
20 will not be -- they will not get a rebate at all because  
21 they've moved on in one form or another, or they'll get  
22 the wrong amount, whether too much or too little.

23                   So the overpayment is not good news for  
24 consumers, but what is good news is that we have a  
25 robust, regulatory process in place in Manitoba. Excuse

1 me, just one second. Mr. Singh, did you hand out the  
2 outlines? Yes, thank you. We have a robust regulatory  
3 process in Manitoba, a regulatory process that identified  
4 the excessive conservatism in MPI's reserves in October  
5 of 2010 during the last GRA through their cross-  
6 examination of the external auditors, and a regulatory  
7 process that provides consumers with a tool, however  
8 imperfect, to requaver -- recover the quarter billion  
9 dollar overpayment through a rate rebate.

10                   And I'm still on the introduction, Mr.  
11 Chair, and Mr. Evans. I -- I'm still on page 1. But I -  
12 - I want to give you a bit of foreshadowing of my  
13 client's final position. And their -- their ultimate  
14 position is that prior to May 31st, 2011 MPI should be  
15 directed to rebate to consumers any amount over and above  
16 the 154 million upper limit of the RSR target range, any  
17 amount which is lying within the basic RSR as at the end  
18 of 2010/11 that fiscal year.

19                   So still on page 1 of -- of the outline,  
20 Mr. Chairman, and Mr. Evans, in reaching that position  
21 our clients have asked themselves two (2) key questions.  
22 And that's at page 1 of the outline.

23                   First of all --

24                   THE CHAIRPERSON:       Excuse me, just for a  
25 second.

1                   Ms. Grammond, should we put this in as an  
2 exhibit?

3                   MS. CANDACE GRAMMOND:    I think not, Mr.  
4 Chairman.  Typically the written submissions wouldn't be  
5 entered as an exhibit, or Mr. Williams, do I have that  
6 wrong?

7                   MR. BYRON WILLIAMS:    I think the practice  
8 varies from time to time.  I always just leave myself at  
9 the -- to the discretion of -- of the Board.  I know that  
10 in the past Hydro interim argument it was put in.  It  
11 depends on the hearing.

12                   MS. CANDACE GRAMMOND:    I think, Mr.  
13 Chairman, it's certainly on the record and it's filed,  
14 but it's not evidence in the sense that --

15                   THE CHAIRPERSON:       No, I wasn't  
16 suggesting it was evidence.

17                   MS. CANDACE GRAMMOND:    -- evidence  
18 typically would be --

19                   THE CHAIRPERSON:       I was just thinking of  
20 -- just to preserve the contents of this particular  
21 hearing.  We --

22                   MR. BYRON WILLIAMS:    Per -- perhaps if I  
23 might make a suggestion, Mr. Chairman, we could mark it  
24 as an exhibit for identification.  Would that be --

25                   THE CHAIRPERSON:       Very good.  Please

1 continue.

2

3 CONTINUED BY MR. BYRON WILLIAMS:

4 MR. BYRON WILLIAMS: And I -- I  
5 apologize, I should have sought clarification of that  
6 before starting.

7 The two (2) key questions from my client's  
8 perspective: first of all, is the external actuary's 263  
9 million adjustment credible, and if so, if it is, what  
10 should be done?

11 At page -- at page 2 of our outline and  
12 moving on to page 3, our clients outline three key  
13 factors which they consider suggest that the external  
14 actuary's quarter of a billion dollar adjustment is  
15 credible.

16 First of all at the top of page 2, they  
17 outline the fact that it is -- and the -- the  
18 chairperson's remarks at the start of the hearing  
19 reinforce this, but this -- this adjustment is  
20 directionally consistent with prior adjustments to the  
21 two (2) primary drivers of this massive readjustment,  
22 those being: AB weekly indem -- indemnity and AB other.  
23 And for that conclusion we rely upon the Ernst & Young  
24 report from February of 2 -- 2011. We see the material  
25 favourable adjustment in both lines in the '09/'10



1 period. We see an even larger favourable adjustment in  
2 both lines in '08/'09 being some -- in the range of some  
3 over 135 million. And we see another significant  
4 adjustment in '07/'08 direct favourable adjustment in the  
5 range of 60 million for both those lines.

6 Now, the record for the earlier period  
7 which we put in the notes under that bullet, there was  
8 also a significant favourable development of AB weekly  
9 indemnity between '06 and '07, and for AB other between  
10 '05 and '06.

11 And so for our -- for -- our clients take  
12 comfort directionally in the credibility of the external  
13 actuary's report because it's consistent with the pattern  
14 we see going back the better part of half a decade.

15 Our clients also point to the fact that  
16 this massive adjustment is directionally consistent with  
17 the original estimate of the external actuary in 2005,  
18 and at the bottom of page 2 we put in an extensive quote  
19 from Ernst & Young in this year's report suggesting that,  
20 way back, way back when Mr. Williams had more hair, the -  
21 - the expectation would that case reserves would be  
22 decreased in aggregate by approximately \$250 million, way  
23 back in 2005. So again, we see some consistency between  
24 the estimate way back then and what we have today.

25 Turning to page 3 of the outline, Mr.

1 Chairman and Mr. Evans, and probably the most important  
2 factor in our client's consideration, is that there's  
3 independent verification of the excessive conservatism by  
4 the KPMG actuarial specialist. We had evidence from  
5 that, thanks to the subpoenaed evidence, or, excuse me,  
6 let me backtrack that, thanks to the request of the Board  
7 to bring in KPMG, the external auditor, in the last  
8 proceeding.

9                   And we note from -- from the KPMG internal  
10 audit actuarial support memo of April 22nd of 2010 the  
11 conclusion drawn by the KPMG actuarial specialist is  
12 that, for some lines of business, the selected claims  
13 liabilities are above our range of reasonableness. And  
14 when KPMG took an undertaking to clarify which lines of  
15 business those were, they came back and said:

16                   "The individual categories above the  
17 KPMG range were accident benefit weekly  
18 benefits and accident benefit other  
19 benefits indexed losses."

20                   And the KPMG -- the evidence of the KPMG  
21 actuarial specialist is that they expect the two (2)  
22 major lines of Basic Autopac, being weekly benefits and  
23 other benefits indexed, to continue having favourable  
24 development. So that's a key factor in our client's  
25 conclusion that these indeed are credible numbers.

1                   And still on this page, although it's not  
2 on the outline, our clients referring to the  
3 Chairperson's inferences at page 17 and 18 of his  
4 comments to -- this morning, suggested the possibility  
5 that there is some conservatism still left in the  
6 estimates, and our clients certainly don't have the  
7 expertise that the Board staff brings to this issue, but  
8 it is certainly their belief and they concur that that  
9 possibility of ongoing and existing conservatism is  
10 there. And so they reiterate their support for the  
11 Board's inference in that regard.

12                   Turning to page 4 of the outline, Mr.  
13 Chairman, our clients ask: Reaching the conclusion that  
14 the external actuary's revisions, adjustments are  
15 credible, what should be done? And in approaching this  
16 question, before we go through it in detail, our clients  
17 looked at it -- this in three (3) ways: they looked at  
18 what the Board said in its last two (2) Board orders;  
19 they looked, secondly, at the available financial  
20 information, recognizing that it is more limited than  
21 what the Board has in its possession; and then they  
22 considered a series of options.

23                   And I won't dwell long on the Board's  
24 orders itself, but my clients just want to -- to  
25 highlight the fact that, from their perspective, the

1 really -- the only issue before us today is the quantum  
2 of the rebate. The Board in its previous orders has  
3 already said who should benefit, whether it should be a  
4 good ratepayers benefit or it should be spread across all  
5 ratepayers, the method of providing the rebate -- the  
6 Board has spoken on that as well, and it's also given MPI  
7 the opportunity, if it so chooses, to build in a safety  
8 reserve. And to date it's -- it -- it looks like MPI has  
9 not chosen to do so.

10           And, Mr. Chairman, the Board is well  
11 familiar with its own language, but we have reiterated on  
12 page 4 and moving on to page 5 important evidence from  
13 the Board suggesting that it is still open on the  
14 question of quantum, suggesting that the record was not  
15 closed, that the jury was still out, that there was more  
16 vital information that the Board had to consider before  
17 finally determining an appropriate quantum.

18           And that quantum, in our clients'  
19 submission, was related not just to the '09/'10 years,  
20 not just to the forecasts for '11/'12, but to very real,  
21 very vital information in 2010/2011, and we've set out  
22 some of that information at the bottom of page 4 and  
23 moving onto page 5, including the actuarial external  
24 reviews, basic and corporate financial results, et  
25 cetera.

1                   And just near the top of page 5 of the  
2 outline, the Board makes it perfectly clear that it has  
3 not rendered a final decision, that the 70 million is not  
4 set in stone, and the Board says that following the  
5 receipt of this information, it will review the data and  
6 provide its final decision with respect to the rebate.

7                   Later on, on page 5, we just put in some  
8 of the Board's quotes in terms of who should get the  
9 benefit, how it should be paid, and what if any option  
10 should be left open for Manitoba Public Insurance in  
11 terms of a road safety fund.

12                   And based upon our understanding of the  
13 conversation between the Chairperson, and MPI not  
14 challenging his assertion this morning, it's certainly  
15 our clients' understanding that MPI has not taken up the  
16 Public Utilities Board on the option of a road safety  
17 fund. Whatever happens, that's our understanding. We're  
18 respectful of the Board's original decision. If MPI has  
19 not chosen to take up the Board on that option, that  
20 suggests that there's an -- an additional sum of money  
21 that may be available.

22                   And I just want to be clear on that point,  
23 Mr. Chairman, we're not seeking to review the Board's det  
24 -- original determination, but if MPI has not seized the  
25 day, then, in our clients' view, that money may -- may be

1 in play, as well.

2                   So turning to page 6, what information do  
3 our clients have available to us -- to them. We see the  
4 -- first of all, the first bullet on that page, are the  
5 MPI third-quarter results, and again winter is always a  
6 tough time for MPI. But we see as of November 30th,  
7 2010, the Basic RSR was at a handsome \$300 million, just  
8 about, two hundred and ninety-nine (299), and that the  
9 profit at that point in time in Basic was around seventy-  
10 four (74). Of course, we would expect that number to be  
11 lower over the winter.

12                   We also have the evidence, turning to the  
13 second bullet, of the revised T.14 (sic) provided on or  
14 about December 13th, 2010. What does that tell us? The  
15 Corporation was looking, at that point in time, at about  
16 \$30 million in net income. And that even after a 10  
17 percent RSR rebate, the RSR year end 2010/'11 was  
18 projected to be well above its upper limit of 154  
19 million, being some \$203 million. And again, we see the  
20 RSR target is provided by MPI at that date and time.

21                   The third piece of information our clients  
22 have available to us is the MPI press release dated March  
23 18th, 2011, and the -- the chief executive officer of MPI  
24 in the first paragraph that we quote from that press  
25 release certainly underlines her perception that the

1 review of historical PIPP numbers, claims costs by the  
2 appointed external actuary, was quite thorough. She  
3 makes her opinion clear on that point. So again,  
4 reinforcing the credibility of these numbers, at least  
5 from MPI's perspective.

6                   And in the next paragraph, we quote their  
7 expectation, that the outstanding claims liability could  
8 re -- be reduced by about a quarter of a billion dollars.  
9 And at the end of that paragraph, the last paragraph on  
10 page 6, the Corporation indicating it expects to report a  
11 significant one (1) time increase in net income, and I  
12 guess the question will be, Is it merely significant, or  
13 is it an unprecedented one (1) time only increase in net  
14 income.

15                   Turning to page 7, we set out a bit more  
16 of the information available to Intervenors. We have the  
17 external actuary's report from February 2011, clearly a  
18 kle -- key document suggesting favourable development in  
19 the range of \$260 million. And the Corporation's  
20 confirmation, which is footnoted at footnote 6, that  
21 there's been a re -- the -- that they expect a release of  
22 unpaid claim reserves of 249.8 million.

23                   I may have misstated the -- the bullet on  
24 -- the next bullet there, and I want to be careful with  
25 the language. The bullet says:

1                   "The audited financial statement of the  
2                   Corporation is to be tabled on April 8  
3                   -- 8th."

4                   And I think that should be re -- reread  
5                   and re -- rewritten, and so I'd -- I'd ask the reader to  
6                   strike that out. But I note from Ms. Kalinowsky's letter  
7                   of March 24th, 2011 that there was some expectation that  
8                   financial statements will be tabled in the legislature,  
9                   which should be on April 8th, 2011. And perhaps I read  
10                  too much into that statement, so I -- I should be  
11                  careful. And I'm sure the Board will be careful in its  
12                  reading of that. And so I'd just refer you back to the  
13                  language of Ms. Kalinowsky on March 24th.

14                  Based on the information available to us,  
15                  and this is at the last bullet on page 7, our clients  
16                  estimate -- estimate that the Basic RSR at year end  
17                  2010/'11 is likely to be in the range of \$400 million, or  
18                  approximately 246 million above target. Again, we cannot  
19                  say this with certainty. We have not seen the fourth-  
20                  quarter reports, the unaudited ones, and the audited ones  
21                  still have to -- to be before us, but that's our  
22                  estimate, and certainly care should be used in it.

23                  We reached this estimate by taking the 203  
24                  million from TI.14 revised, adding it to that handsome  
25                  \$250 million release outlined by the Corporation,



1 subtracting 40 million for the PIPP enhancements, and  
2 that gets us in the range of \$400 million. That's the  
3 best our clients can do with the information before them.

4           At page 8 I outline on behalf of our  
5 clients the four (4) or five (5) options that they  
6 considered. And the first bullet up, you know, our  
7 clients are so thorough that they even consider options  
8 that don't seem very reasonable. They did look at, Well,  
9 is there any evidence to suggest it should be less than  
10 \$70 million. And it wasn't only their fear of Mr. Kruk  
11 that -- that led them to believe that they shouldn't go  
12 that low. It was our client's view that there was  
13 nothing on the record that would suggest going lower than  
14 70 million.

15           They -- they did canvass, Well, perhaps we  
16 should look at the numbers pre-actuarial adjustment,  
17 let's look at revised TI.14, but that option was rejected  
18 because the information doesn't contain the most recent  
19 or the most accurate information. Why would one rely  
20 upon that?

21           They did look at the MPI option: give out  
22 the 70 million and keep that extra in excess of 130  
23 million, perhaps 180 million, in the coffers of MPI for  
24 another year. And our clients have to say that they  
25 looked at that, but, in their view, that is not an

1 appropriate approach in this hearing. They note that the  
2 Board was very definite in 122/'10, that order, that the  
3 evidentiary record was not closed. The Board can't be  
4 indifferent or -- or visually impaired or blind to the  
5 significance of an actuarial adjustment of this  
6 magnitude.

7                   Moreover, there is substantial certainty  
8 as to the quantum. We have the external actuary's report  
9 as of February, 2011. We have the Corporation's press  
10 release, which I assume they stand by, of March 18th,  
11 2011. We have the prospect of further financial  
12 information to be provided on or about August -- excuse  
13 me, April the 8th. So there's more -- substantial  
14 certainty as to the quantum.

15                   Another option our clients looked for was,  
16 you know, assuming that the Board had some doubts about  
17 the credibility of this adjustment, why not rebate the  
18 adjustment to consumers in two (2) annual installments in  
19 the range of 123 million each year, and making the second  
20 -- so giving one twenty-three (123) the first year and  
21 making the second one hundred and twenty-three (123) a  
22 conditional order subject to further review in -- in the  
23 2012/'13 GRA. Presumably, there would be appropriate  
24 protection for the 123 million so it could not be  
25 dissipated by the Corporation.

1           The clients looked seriously at that, but  
2 at the end of the day it wasn't an option that they found  
3 very palatable, especially compared to the last option,  
4 which is giving back to Manitoba consumers today or by  
5 May 31st, 2011, the amount that they have overpaid being  
6 somewhere, we estimate, in the range of \$246 million.

7           Our clients are strongly of the view that  
8 this final option, this best option, is the one that  
9 should be chosen. And at the bottom of page 8 I've made  
10 a frail effort to try and use some of their words to  
11 convey the -- the powerful analytic impulse that is  
12 driving them to this conclusion.

13           In our clients' own words, and I've put  
14 them in quotation marks, the payments of these excessive  
15 reserves has already been delayed due to the conservative  
16 actuarial proc -- practices adob -- adopted. We're not  
17 in this hearing taking issue with those processes, we're  
18 just recognizing that it's already been delayed.

19           The Corporation, in our client's view, has  
20 the excess money now. And we "know," in quotation marks,  
21 that they have the excess money now. Our clients are  
22 gravely concerned that the longer we delay the greater  
23 the risk that those who paid the excess premiums will not  
24 be in a position to receive the rebates. And it is their  
25 advice to the Board that we should get back -- the money

1 back to those who paid it, or the closest approximation  
2 thereof.

3                   At the top of page 9, perhaps in lawyer's  
4 words instead of clients' words, I put in the top five  
5 (5) reasons why the total amount in excess of target  
6 should be rebated as soon as possible. Reason number 1,  
7 the Corporation has been aware since 2005 of the  
8 possibility -- I underlined possibility, not probability,  
9 of material excess reserves and accident benefit weekly  
10 indemnity and accident better -- benefit other indexed.

11                   Reason number 2, following the table --  
12 the tabling -- and I should stroke out "audited financial  
13 reports" and put in: additional financial information on  
14 April 8th, 2011 with the legislature. There will be  
15 substantial certainty as the actual quantum of the amount  
16 in excess of reserves.

17                   Reason number 3, with the certainty that  
18 there are well over 200 million in excess reserves there  
19 is no reason to delay its return to those who have paid  
20 excess premiums.

21                   Reason number 4, the long we delay the  
22 greater the risk that those who overpaid, especially  
23 seniors, will not benefit.

24                   And reas -- Reason number 5 is that the  
25 quicker we return the overpayment to consumers the

1 smaller the temptation for MPI to dissipate the excess  
2 reserves.

3                   At page 10 our clients ask: Is this a  
4 departure from past approaches to rate rebates? And my  
5 learned friend in his submissions, certainly seemed to  
6 suggest it was. But if one looks more carefully in my  
7 clients' submission at the ratio, at the heart of what  
8 the Board was doing in past rate rebates, we disagree  
9 with respect with MPI.

10                   Our interpretation of past rulings is that  
11 the Board has not been prepared to provide a dividend or  
12 -- or rebate unless it is confident that the amount to be  
13 recognized -- to be raybate -- rebated is recognized in  
14 the Corporation's financial statements.

15                   In our view the Board would not be  
16 departing from that principle in that -- in this case  
17 because: a) it left open the evidentiary record, b) it  
18 has received updated information suggesting a material  
19 change of the circumstances, c) the Corporation has  
20 confirmed a material changes in circumstances, and d) the  
21 financial statements of the fourth quarter should be  
22 available before the rebate is ordered. And I strike out  
23 "year end" and it replaced it with "fourth quarter".

24                   In our client's respectful view, our  
25 learned friend made a great distinction between

1 retrospective and prospective. And suggesting that the  
2 Board looks only backwards in terms of offering the rate  
3 rebate or dividend, again in our respectful point of  
4 view, the Board has not done that. It has looked both  
5 forward and back trying to anticipate if there are any  
6 undue risks on the -- in the future.

7                   But in terms of the information available  
8 to it now this is not a prospective analysis. This is an  
9 analysis looking back at time. What are the state of the  
10 books as of February 28th, 2011? And there is ample  
11 evidence on the record to support a significantly larger  
12 rebate than MPI proposes.

13                   At page 11, our clients make a few  
14 comments about transparency and credibil -- credibility,  
15 choosing their words carefully. Our clients are  
16 extremely uncomfortable, and they've made this obvious, I  
17 -- I would hope, over the last three (3) or four (4)  
18 years, with the streak of material one (1) way  
19 adjustments to claims incurred. This streak of material  
20 one (1) way adjustments has done a disservice to the  
21 regulatory process and to the confidence in the  
22 regulatory process of Manitobans.

23                   Our clients are not immune to the reality  
24 that this is an election year, but, that being said, they  
25 have confidence that, directionally, there is significant

1 credibility in the revised, materially revised, estimates  
2 of the external actuary. We can't be blind to the fact,  
3 and we certainly don't start from a position of political  
4 naivete, but certainly our clients, through our review of  
5 the record, are -- are confident that the numbers before  
6 the Board are ones that it can reasonably rely upon.

7           In the context of the next GRA, our  
8 clients will have many questions, many questions about  
9 the clarity with which the external actuary and MPI com -  
10 - communicated the conservatism of the 2005 and post-2005  
11 estimates to its regulatory. And we did, out of  
12 curiosity, look back at some of those old reports from  
13 October 31st, '06 through '09, and perhaps the evidence  
14 is there, but at a preliminary glance by a humble lawyer  
15 it was not readily apparent.

16           In the context of the next GRA, our  
17 clients will also have many questions about the timing of  
18 the quarter of a billion dollar release. That being  
19 said, Mr. Chairman, our -- our clients are firmly of the  
20 view that there should be a material increase in the rate  
21 of dividend. They think that the -- the calculation  
22 should be based upon the year end 2010 to '11, the best  
23 information available for the MPI year end 2010 to '11,  
24 and the amount left in Basic reserves should no -- be no  
25 higher than the upper end of the RSR target.

1                   Subject to any questions, those are our  
2 clients' submissions.

3                   THE CHAIRPERSON:    Thank you, Mr.  
4 Williams.

5                   Mr. Oakes, for CMMG?

6

7 SUBMISSIONS BY CMMG:

8                   MR. RAYMOND OAKES:    Thank you, Mr.  
9 Chairman.  Mr. Chairman, in your comments this morning,  
10 you use two (2) descriptions of this situation that we  
11 find ourselves in today, and use the words "astounding"  
12 and "unprecedented."  And I'd suggest to you that it's  
13 certainly easy to understand how the Board would find  
14 itself astounded by the magnitude of this financial  
15 correction.

16                   As well, the Board was, of course, looking  
17 at the situation and had made the prudent requirement of  
18 a further financial reporting, with a view to ensuring  
19 that there wasn't any financial deterioration, only to  
20 find that the Corporation's purse was a quarter billion  
21 dollars fatter than what had been represented to them,  
22 and I suggest that it's -- it is a crossroads because  
23 this Board has to be able to rely on the financial  
24 information brought before it in order for it to do its  
25 job.



1                   With respect to the CMMG's participation  
2 in hearings over the last sixteen (16) years, certainly  
3 over the course of the last six (6), we had cross-  
4 examined vigorously in the area of the financial  
5 reporting and the statement of the premium requirements.  
6 Up until 2008 when I was assisted by the brilliance of  
7 the late Dr. Allister Hickson, we had questioned  
8 extensively in the areas of IBNR and PFADs.

9                   We had noted in 2008 this -- that the  
10 Corporation had even dreamt up a new category of PFAD  
11 dealing with reinsurance. We had cross-examined on the  
12 base -- on the facts that the PFAD had grown from 2001  
13 from -- it had grown approximately three and a half (3  
14 1/2) times, from eighty-nine million seven hundred and  
15 ninety eight thousand dollars (\$89,798,000) in 2001, by  
16 2008 it was at two hundred and thirty eight million seven  
17 hundred thirty-seven thousand dollars (\$238,737,000). So  
18 it had grown from \$90 million to \$238 million in the  
19 course of those years.

20                   I suggest to you that what's happening  
21 today is nothing less than a consistent, deliberate  
22 padding of the Corporation's coffers, an overstatement of  
23 the premium requirements, and I would suggest to you that  
24 what the Board has been advised of at this time is less  
25 than the fat that the Corporation has retained under its

1 calculations and estimates of the reserves that it has in  
2 various respects.

3           The situation with respect to forecasts,  
4 Mr. Chairman, you had indicated that you -- you are aware  
5 of the Intervenor's complaints. Certainly the CMMG had  
6 brought forward questions relating to materially  
7 inaccurate forecasts. You'll recall last year, and the  
8 year previous, that we'd talked about the last five (5)  
9 years, and that the forecast was considerably higher in  
10 approximately three (3) out of the last five (5) years  
11 that we looked at. In some circumstances, the premium  
12 requirement was double what the experience was, and I  
13 would suggest to you that again there's been regular  
14 overcharging of the policyholders.

15           With -- with respect to the constituency  
16 that I represent, the motorcyclists, it is a very  
17 critical issue. Certainly we see it on the inaccurate  
18 forecast for the premium requirements. One has to wonder  
19 how many riders faced with the kind of rate volatility  
20 that motorcyclists have experienced for more than a  
21 decade, you won -- wonder how many of those are no longer  
22 riding, how many of those will no longer -- will not  
23 receive a rebate to which they're entitled because  
24 they've been forced to cash in their plates and can't  
25 afford the discretionary decision to continue riding.

1 Certainly, volatility has been a huge issue for the  
2 motorcyclist which has been exacerbated by this continual  
3 overstating of the premium requirements.

4 I would encourage any motorcyclist that is  
5 in that situation that's no longer riding, not going to  
6 receive part of this rebate, to explore class actions  
7 against MPIC based on the information that's come forward  
8 to the Board at this time.

9 As far as the characterization of Mr.  
10 Williams with respect to the issue, and with respect to  
11 the Board's remedial steps at this time, the CMMG would  
12 support those same initiatives. It would ask for a  
13 payment out of all of the surplus over and above the  
14 Board upper limit of \$154 million, and we would suggest  
15 that that be paid, recognizing again the situation that  
16 that money may never reach the people who overpaid during  
17 the years that that money was being accumulated.

18 In terms of the Board order with respect  
19 to road safety initiatives, we saw a Corporation that had  
20 very little interest in some significant approaches to  
21 the wildlife and livestock problems that costs Manitobans  
22 about \$35 million a year. Certainly it can't be a lack  
23 of funds that's stopping them from building deer fences,  
24 or participating in -- in wildlife crossing construction,  
25 or any of the initiatives that the CMMG supported, and

1 certainly there would seem money to make some inroads in  
2 respect of those losses, as well.

3           Of course, there's pretty much zero money  
4 spent on research into motorcycle causation of accidents,  
5 and the like, and certainly with the coffers filled to  
6 the extent that we've now found out, the -- certainly  
7 heralds some decent investment in safety in the fore --  
8 in the coming years.

9           Mr. Chairman, those are our comments. I  
10 have reviewed issues over the past number of GRAs, and  
11 while there was no smoking gun that we could find of this  
12 magnitude, certainly the indication to CMMG is that this  
13 day was coming and that there has been a very consistent  
14 overstatement of the Corporation's resources which goes  
15 well beyond conservatism. Thank you.

16           THE CHAIRPERSON: Thank you, Mr. Oakes.  
17           Ms. Peters, for CAA?

18

19 SUBMISSIONS BY CAA:

20           MS. LIZ PETERS: Thank you. Thank you,  
21 Mr. Chairman. This morning you definitely laid out some  
22 very clear concerns that we at CAA share. And my fellow  
23 Intervenors have also laid out very concisely, in my  
24 opinion, some of the same concerns and some of the same  
25 red flags that have been raised for us in these

1 proceedings.

2                   And without restating some of the same  
3 points that have been raised, I just wanted to say that I  
4 find it interesting that in the general rate application  
5 last fall CAA suggested that additional monies should be  
6 rebated to ratepayers. And while we acknowledge that  
7 wasn't accepted, we definitely find it quite ironic that  
8 we're back here today discussing essentially the same  
9 principle in that money over and above the excess in the  
10 RSR should be given back to ratepayers, and that -- that  
11 was the principle that guided our decision and our  
12 motivation back then to make that suggestion.

13                   So -- so while we're back here today  
14 revisiting this -- this rebate and looking at what is in  
15 the best interest of ratepayers, to CAA the solution is  
16 simple: that the excess needs to be rebated and it needs  
17 to be rebated in full and it needs to be rebated today  
18 because it is in the coffers today.

19                   And while we acknowledge that this is a  
20 uncommon situation to be dealing with, amount of this --  
21 of this amount, it's there now, and we definitely agree  
22 with what our fellow Intervenors have said before us.  
23 During the GRA and again this morning in your comments,  
24 Mr. Chairman, much evidence was presented that MPI has  
25 been inaccurately forecasting the cost of the claims for

1 the last several years.

2                   And CAA certainly hopes that after this  
3 excess is dealt with, that the new system that's in place  
4 that you referenced will help correct the problem from  
5 going on in the future. We also listened very closely,  
6 Mr. Chairman, to your comments about credibility for MPI  
7 as well as the intergenerational issue that is brought  
8 about by giving these annual rebates or seemingly an --  
9 annual rebates. And we note that these comments are  
10 precisely the same concerns that CAA brings to the GRA  
11 every year. It's an ongoing concern and has yet to be  
12 dealt with.

13                   So, in conclusion, CAA strongly recommends  
14 that in order to minimize the intergenerational issue and  
15 in an attempt to improve the credibility of not only this  
16 rate-setting process, but the Corporation over all of it  
17 by rebating the excess at this point in full could help  
18 improve that situation. It will help improve the  
19 credibility of this whole process.

20                   So with that being said, we definitely  
21 thank the Board for this opportunity and our fellow  
22 Intervenors for being here today. And we are very  
23 hopeful that you will move forward in -- in a manner  
24 where ratepayers are given back the money that shouldn't  
25 have been taken from them in the first place. Thank you.

1 THE CHAIRPERSON: Thank you, Ms. Peters.  
2 Mr. Roberts, for MUCDA?

3

4 SUBMISSIONS BY MUCDA:

5 MR. NICK ROBERTS: Thank you, Mr.  
6 Chairman. First off, I'd like to say that we really  
7 endorse your submission from this morning. It -- it  
8 speaks volumes. I -- I can't add anything to it. You  
9 know, we represent some twelve hundred (1,200) businesses  
10 in Manitoba. And for most businesses, you know,  
11 budgeting or forecasting is part of everyday life, and --  
12 and I would think most business owners would be -- if  
13 they had somebody doing budgets where they're out by \$50  
14 million a year, we'd be looking for somebody else to do  
15 it.

16 And I -- another thing that I -- I want to  
17 get on the record, and I should say it's only my opinion,  
18 but it's interesting, you know, with spring in the air,  
19 there's also an upcoming election, and it seems very  
20 timely for Mr. Swan to be able to announce a two hundred  
21 and fifty dollar (\$250) -- or \$250 million windfall. It  
22 -- to me, it sidesteps the Public Utilities Board. I --  
23 I didn't agree with the way that was handled.

24 Nonetheless, we -- you know, we have this  
25 \$250 million, or I may be off by a couple of dollars.

1 But, you know, we've been at these hearings since 2004,  
2 and it just seems to be an ongoing saga. I mean, we --  
3 we come every year. And then my first few years here I  
4 was so impressed with -- with the Corporation and its  
5 responses and all the people it has here and every  
6 detail, I can't -- I can barely read through the stuff.  
7 I mean, that's why he hire an actuary to -- to go through  
8 it because I -- I don't understand it.

9           But, you know, the -- the farther it goes  
10 and -- and it -- it's -- you know, between a weather  
11 forecaster and a -- and an actuary -- and I would think  
12 an actuary should be, you know, has more -- more details  
13 to look at, but sometimes I think the weather forecasters  
14 might be getting a little bit closer than some of these  
15 statistics they come up with.

16           And I noticed Mr. Triggs also said and I -  
17 - again, going to conservatism, suggesting that the Board  
18 maintain a 10 percent rebate, to maintain that rebate and  
19 let MPI keep the rest of the money. MPI never should  
20 have had the money, they've been overcharging the  
21 ratepayers every year. It's a -- it's a tease to -- to  
22 every year tell everybody that they're gonna get a 10  
23 percent rebate. What we'd like to see is more accurate  
24 forecasting and -- and not rebates.

25           So we would say that for our members we'd



1 like our money back, plain and simple. And we'd like the  
2 Corporation to start sharpening their pencils and get it  
3 right. Six (6) years of this is just incredible, and  
4 then all of a sudden to pull a rabbit out of your hat and  
5 pull out \$250 million it's -- it's infuriating to -- I  
6 think, to the ratepayers.

7                   So those would be my comments. I think  
8 the money should go back, I think it should go back now.  
9 There's gonna be a lot of people that aren't gonna get it  
10 because they no longer have a plate or -- and I'm sure in  
11 -- with some of our dealers they're -- they're gonna have  
12 cashed in plates because dealer plates, of course, seem  
13 to go up the same as motorcycle insurance every year and  
14 -- and of course now we question do we -- should we  
15 really be paying those rates.

16                   So the money needs to go back right now,  
17 as soon as possible, and let's just get on with it. And  
18 hopefully the Corporation, when they come for their next  
19 rate application has a -- has a better handle on what  
20 they're doing. Those are my comments. Thank you.

21                   THE CHAIRPERSON:     Thank you, Mr.  
22 Roberts. Mr. Triggs, do you have any closing remarks, or  
23 do you want a short ten (10) minute break first.

24                   MR. MICHAEL TRIGGS:    Yes, Mr. Chair, can  
25 we have a ten (10) minute break?

1 THE CHAIRPERSON: Of course.

2 MR. MICHAEL TRIGGS: Thank you.

3

4 --- upon recessing at 2:01 p.m.

5 --- upon resuming at 2:17 p.m.

6

7 THE CHAIRPERSON: Okay. Welcome back  
8 everyone.

9 Mr. Triggs...?

10

11 CLOSING REMARKS BY MPI:

12 MR. MICHAEL TRIGGS: Thank you, Mr.  
13 Chairman. A few comments to make on what the Intervenors  
14 have said. Every one of the Intervenors have said that  
15 MPI has been overcharging for all these years and let's  
16 make this very clear: MPI is not overcharging on their  
17 rates. Overcharging would be, We need a hundred dollars  
18 to cover benefits and we charge a hundred and five (105)  
19 or a hundred and ten (110) knowing we only need a  
20 hundred. MPI did not know -- do that. We're not  
21 overcharging for -- our ratepayers.

22 The PIPPS program that was introduced in  
23 1994 was unknown, it was a theoretical model. There's no  
24 basis for the actuaries to determine how much money is  
25 needed for the next coming sixty (60) years to pay for

1 that person who was catastrophically injured in a motor  
2 vehicle accident. We did not know how to do that at that  
3 time.

4 We've now had seventeen (17) years of  
5 gathering data, determining how things are going to work,  
6 so we have better predictors in that place. Yes, we were  
7 conservative in the early days. Conservatism in the  
8 early days is good because it puts us in a strong  
9 financial position. It's a lot better to be talking  
10 about a rebate than to be talking about having to seek  
11 extra money to cover shortfalls that we don't have the  
12 money for. So I emphasize, it is not an overcharge and  
13 that it happened over these past years.

14 The question then comes to what to do with  
15 the money. The implication of a lot of the Intervenors  
16 that have made comments was that MPI is gonna keep this  
17 money. MPI is not going to keep this money. The money  
18 belongs to Manitobans, it will be returned to Manitobans.  
19 The question for the Board to do -- determine is how it  
20 will be returned to Manitobans. Will it be simple --  
21 Here's a cheque. Good, we're gone, we're done with, or  
22 will the money be used for other programs?

23 A lot has been said this morning about how  
24 -- by implication that the MPI is ignoring the Board's  
25 comments on road safety programs and the \$20 million

1 associated with that. That is not true. What is  
2 happening is that this summer MPI is going to be con --  
3 doing extensive research with its stakeholders, with its  
4 customers to determine what they want, what they need for  
5 road safety. We don't know at this point in time what it  
6 is our customers are going to tell us. They may tell us  
7 they want to spend \$100 million on fences for deers on  
8 the sides of roads, but we don't know that at this point  
9 in time.

10 So what we're looking for, what we want is  
11 to have the opportunity to get that feedback, get that  
12 understanding. We'll have the paper repaired -- the work  
13 will be completed by the end of June, we'll have a paper  
14 ready for August/September, which could be filed with the  
15 -- the Board at that point, in time for the upcoming  
16 hearing. This'll give us the opportunity to have a full  
17 and frank discussion of -- on how best to return the  
18 money to Manitobans. Is it a cheque of the whole amount?  
19 Is it a cheque plus other programs? That needs to have  
20 full discussions.

21 We've talked about this matter for about  
22 an hour today. This is probably one (1) of the most  
23 significant decisions that this Board will be making on  
24 what to do with a quarter of a billion dollars, and we're  
25 spending an hour talking about that? Where's the --

1 that's basically abs -- absurd. We want to have the due  
2 process. The -- this Board has set in a process that  
3 goes into a lot of detail, it considers a lot of  
4 information, it considers a lot of per -- different  
5 perspectives. The more perspectives, the more  
6 information the Board has, the better decisions can be  
7 made. An hour of discussions of saying, Cut a cheque  
8 now, is not prudent, it's not appropriate, and we  
9 strongly recommend that that not be followed.

10 The question that the original rate  
11 application dealt with was a rebate of a certain amount,  
12 and the Board's concern was whether or not the -- things  
13 could turn negatively for the Corporation, and they would  
14 not be able to afford to do that. The evidence is, no,  
15 that has not happened. Let's go with the planned rebate  
16 and let's deal with this great opportunity we have in a  
17 prudent and careful, well-thought-out manner, and that  
18 will be -- happen at the upcoming GRA application.

19 Subject to any questions you may have,  
20 those are the submissions from MPI.

21 THE CHAIRPERSON: Thank you, sir. Thank  
22 you for your submissions, and I want to thank all the  
23 Intervenors that took time and attended and presented  
24 your submissions.

25 So we're going to adjourn at this point in

1 time, and you will have our decision in due course.

2 Thank you.

3

4 --- Upon adjourning at 2:22 p.m.

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6 Certified Correct,

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Cheryl Lavigne, Ms.

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