

<p style="text-align: center;">Peter Dyck, Dipl.T, ICD.D, FCPA, FCGA Summary Profile</p>
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Since 2007 Peter owns and operates PRD Consulting Services (incorporated on September 27, 2012 as Oakwood Strategy Group Inc.) to provide services including regulatory support, corporate governance, strategic planning, reinsurance, information technology project reviews, financial planning advice and risk management. Prior to 2007 Peter served as Director, Finance and Corporate Controller for a major property and casualty insurance corporation where he was responsible for financial and risk management, strategic planning, forecasting, regulatory activities (Public Utilities Board), financial reporting, and reporting to the Board of Directors and various Board Committees.

In January 2016 Peter was appointed to the Board of Directors of the Workers Compensation Board of Manitoba where he serves as a Director and also serves on the Audit Committee (Chair) and Prevention Committee. In 2008 Peter was appointed to the Board of Directors of The Concordia Hospital Foundation Inc. where he serves as Director, and Treasurer. The Foundation supports the Concordia Hospital broad range of health and wellness services. Peter also served on the Bethania Group Board of Directors for nine years. At the Bethania Group he served on the Executive Committee and chaired the Finance, Property Management and Capital Planning Committee of the Board.

Peter graduated from British Columbia Institute of Technology in 1973. In 1976 he received his Certified General Accountants Association of Canada designation. In 2005 the Certified General Accountants Association of Canada honoured Peter with the fellowship designation (FCGA) for outstanding contribution to the Association, accounting profession and community. In 2006 Peter was certified as a professional Corporate Director (ICD.D) by the Institute of Corporate Directors.

In 2008 Peter examined and recommended a Governance course for the Certified General Accountants Association of Canada.

In the Community Peter leads and participates in fund raising and has held various positions including director, treasurer and chair of a charity. Also he has volunteered with MDS to build houses for hurricane victims.

Peter Dyck, Dipl.T, ICD.D, FCPA, FCGA

35 Radium Cove

Winnipeg, MB R2G 3K1

Phone: (204) 668-5694

Email: peter@peterdyck.ca

Profile

A leader with proven vision and reputation determined to add value to an organization supported by my knowledge and experience having led and directed a finance division responsible for corporate strategic planning, corporate governance, risk management, financial reporting, reinsurance, forecasting, internal control, cash flow management, investments and banking relationships. Excellent communication and interpersonal skills complement my blend of valuable practical experiences. With a commitment to constant improvement, I succeed through determination, dedication, initiative, creativity and the ability to motivate team members. Strengths and abilities are:

- Superior leadership skills and determined to find and add value to an enterprise.
- Board of Directors' experience.
- Property and Casualty insurance and reinsurance experience.
- A sound understanding of board governance principles, practices, and processes.
- Strong interpersonal skills to achieve results.
- Strong negotiation skills.
- Strong risk, investment and project management skills.
- Financial and business acumen.

Major Accomplishments

- As consultant and advisor to the Public Interest Law Centre who intervenes on behalf of the Consumers Association of Canada (Manitoba), I study the applicant's regulatory rate application, develop critical analyses on necessary areas of inquiry, develop information requests in areas of my expertise, and provide briefing reports, timely information and advice as requested.
- A key leader in the successful divestiture of lines of businesses at favourable terms.
- A key leader in the introduction and application of actuarial principles and practices to valuing policy liabilities for rate setting and financial reporting purposes at a major property and casualty insurance company.
- As part of the 1988 Autopac Review Commission led by Judge Kopstein, I restructured the balance sheet at Manitoba Public Insurance resulting in significant product pricing adjustments and a financially sound corporation with a positive Rate Stabilization Reserve target going forward.

- A key leader in conceptualizing, pricing and managing an international reinsurance program including negotiating terms and commuting national and international reinsurance treaties.
- Examined and recommended a governance course for the Certified General Accountants Association of Canada.
- As a director at the Bethania Board, I influenced, conceptualized and assisted in the development of a Corporate Governance Policy Manual.
- Led the introduction of Dynamic Capital Adequacy Testing and Minimum Capital Testing to stress test various plausible adverse scenarios to assess the financial strengths and viability of an entity under extreme conditions.
- As part of the leadership team, I had responsibility for successfully merging and integrating the Division of Driver and Vehicle Licensing with MPI's services.
- Designed and implemented MPI's financial component of the Public Utilities Board general rate application to optimize the regulatory process.
- Sourced and implemented financial software (for example, Lawson Software, Princeton Software) to provide timely and relevant financial and investment information.
- Chaired and led the Corporate Interdisciplinary Claims Forecasting Committee.
- A member of the Architectural Review Board and the Enterprise Support Council leadership team responsible for consistent application of information technology throughout the corporation.
- As a member of the Investment Committee Working Group leadership team, ensured the Investment Policy Statement was current and adhered to by the equity and bond investment managers as they execute their respective mandates. Also ensured that asset mix analyses were built to optimize returns.
- Annually led the update to the corporate risk management report and reported and discussed changes with the Board of Directors.

Professional Experience

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| 2012 – Present | <p>Oakwood Strategy Group Inc.
President</p> <ul style="list-style-type: none"> ✓ Services include regulatory support, corporate governance, strategic planning, reinsurance, information technology project reviews, allocation methodology reviews, financial planning and risk management. Also provide services relating to estate planning, administration and operating/managing businesses within clients' estates. |
| 2007 – 2012 | <p>PRD Consulting Services
Principal</p> <ul style="list-style-type: none"> ✓ Services include regulatory support, corporate governance, strategic planning, reinsurance, information technology project reviews, allocation methodology reviews, financial planning and risk management. |

1973 –2007

Manitoba Public Insurance

Director, Finance and Corporate Controller (1986 – 2007)

- ✓ Responsible for the Finance Division which included internal control, financial reporting, management of an integrated financial reporting system, reinsurance, budgeting, accounts payable, forecasting, investment accounting, payroll, banking and accounts receivable.
- ✓ Led the corporate strategic planning process and the risk management reporting process.
- ✓ Prepared financial analyses and reports, corporate strategic initiatives and risk management monitoring reports for presentation and discussion with the Board of Directors.
- ✓ Chaired and led the Corporate Interdisciplinary Claims Forecasting Committee. The forecasts were foundational to setting rates and determining the future financial stability of the corporation.
- ✓ Engaged external actuaries and auditors.
- ✓ A key leader in the introduction and application of actuarial principles and practices to valuing policy liabilities for rate setting and financial reporting purposes.
- ✓ As part of the 1988 Autopac Review Commission led by Judge Kopstein, I restructured the balance sheet at Manitoba Public Insurance (MPI) resulting in significant product pricing adjustments and a financially sound corporation with a positive Rate Stabilization Reserve target going forward
- ✓ Designed and implemented the monthly and year-end process including the development of a permanent year-end file. This process is viewed by external auditors as best practices and results in timely and accurate monthly and annual financial reporting.
- ✓ A key leader in the successful divestiture of the General Insurance and Reinsurance Assumed Division at favourable terms.
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Prior to 1986 I held various increasingly responsible positions at MPI including Manager, Special Projects, Assistant Accounting Manager and Financial Accountant.

Other Activities

- ✓ In January 2016 Peter was appointed to the Board of Directors of the Workers Compensation Board of Manitoba where he serves as a Director and also serves on the Audit Committee (Chair) and Prevention Committee.
- ✓ November, 2008 appointed to the Concordia Hospital Foundation Inc. Board of Directors where I serve as director, and Treasurer. The Foundation supports the Concordia Hospital broad range of health and wellness services.

- ✓ Served on the Bethania Group Board of Directors. Here I served on the Executive Committee and chaired the Finance, Property Management and Capital Planning Committee.

Educational Background

2006	Institute of Corporate Directors, Institute-certified Director, ICD.D, June, 2006.
1997 – 1999	Executive Development Program – The Certified General Accountants Association of Manitoba and Faculty of Management of the University of Manitoba.
1973 – 1976	Certified General Accountants’ Association of Canada Graduated in 1976. Appointed a Fellow (FCGA) in 2005.
1971 – 1973	British Columbia Institute of Technology Earned a Diploma of Technology in the Accounting and Technical Management Options.

Continuing Education

2007 - Current	Participate in various seminars on governance sponsored by Institute of Corporate Directors and Deloitte.
2013	Completed T2 Corporate Tax course.
2011	Participated in The Global Leadership Summit which provide leaders with an injection of vision, skill development and inspiration sponsored by The Leadership Centre Willow Creek Canada.
2005/06	ICD Corporate Governance College, Directors Education Program, March, 2006 – Joseph L. Rotman School of Management University of Toronto.
2004	Acumen Information Services seminars on Sarbanes/Oxley and Bill 198.
2003	Lawson and Princeton Software conferences to refresh business relationships and learn about their respective technology and direction.
2002	Executive Forum International.
2001	Negotiation for Executives course at Harvard.
2000	Financial Risk Management course sponsored by TMAC.
1996	RRCC and U of W to upgrade Spanish language skills. I am also fluent in German.
1995	Participated in the Executive Speaking course sponsored by the Canadian Management Centre.
1994	Managing Diversity.
1993	Canadian Insurance Accountants Association Advanced Professional Development Program at the University of Toronto Faculty of Management.
1992	Co-chaired the Royal Bank Financial Management Conference for Insurance Companies.

- 1991 Advanced Strategies for Controllers course sponsored by the Canadian Management Centre.
- 1990 Controller's Job in Today's Environment course sponsored by the Canadian Management Centre.

Memberships and Community Outreach

- Member of the Chartered Professional Accountants Association of Canada.
- Member of the Canadian Insurance Accountants Association.
- Member of the Institute of Corporate Directors of Canada.
- Held various positions at local charities such as Volunteer, Treasurer, Secretary, Vice-Chair and Chair.
- Volunteered with MDS to build houses for hurricane victims.