

d) Please see figure below:

Figure 4 Basic Implementation Expenses Deferred for Rate Setting Purposes and Recovery Schedule

Line No.	Project Name	Implementation Expenses Deferred for Rate Setting Purposes				Total Implementation Expenses Deferred	Recovery of Implementation Expenses Deferred					Total Implementation Expenses Recovered				
		2022/23A	2023/24F	2024/25B	2025/26B		2026/27F	2027/28F	2028/29F	2029/30F	2030/31F		2031/32F			
1	(CS000s, except where noted)															
2	Cyber Security Maturity Assessment (ISM)	114,893	-	-	-	114,893	22,979	22,979	22,979	22,979	22,977		114,893			
3	Network Operations Centre as a Service	90,659	-	-	-	90,659	18,132	18,132	18,132	18,132	18,131		90,659			
4	IBM Infrastructure Refresh - MS Windows Server 2012	597,002	-	-	-	597,002	119,400	119,400	119,400	119,400	119,402		597,002			
5	Vulnerability Management	168,467	212,777	-	-	381,244	76,249	76,249	76,249	76,249	76,248		381,244			
6	IT GRC Framework	302,936	-	-	-	302,936	60,587	60,587	60,587	60,587	60,588		302,936			
7	Cloud Security Enhancement	26,928	-	-	-	26,928	5,386	5,386	5,386	5,386	5,384		26,928			
8	Detection Capability Enhancement	88,564	-	-	-	88,564	17,713	17,713	17,713	17,713	17,712		88,564			
9	Enterprise Monitoring (impaired - no future value) (TRM 2021/22)	266,801	-	-	-	266,801	53,360	53,360	53,360	53,360	53,361		266,801			
10	Static Application Security Testing (SAST) (2891) (TRM 2021/22)	154,413	252,204	-	-	406,617	81,324	81,324	81,324	81,324	81,321		406,617			
11	Cryptographic Key Management (2866) (TRM 2021/22)	125,011	16,038	-	-	141,049	28,210	28,210	28,210	28,210	28,209		141,049			
12	Privileged Access Management (PAM) - Enterprise Environment (TRM 2021/22)	455,663	172,287	-	-	627,950	125,590	125,590	125,590	125,590	125,590		627,950			
13	IBM Infrastructure Refresh - SQL 2012 (TRM 2021/22)	25,154	-	-	-	25,154	5,031	5,031	5,031	5,031	5,030		25,154			
14	Infrastructure Security Capacity Initiative (TRM 2021/22)	(838)	-	-	-	(838)	(168)	(168)	(168)	(168)	(166)		(838)			
15	IBM Infrastructure Refresh - Windows 2012 Server (TRM 2021/22)	5,465	-	-	-	5,465	1,093	1,093	1,093	1,093	1,093		5,465			
16	IBM Infrastructure Refresh (iseries) (TRM 2021/22)	8,549	-	-	-	8,549	1,710	1,710	1,710	1,710	1,709		8,549			
17	Privileged Access Management (Enterprise Environment) (impaired - no future value)	660,340	-	-	-	660,340	132,068	132,068	132,068	132,068	132,068		660,340			
18	Infrastructure Security Remediation (TRM 2020/21)	1,335	-	-	-	1,335	267	267	267	267	267		1,335			
19	HRMS Gap Analysis	199,953	-	-	-	199,953	39,991	39,991	39,991	39,991	39,989		199,953			
20	eTransfer Capability	153,524	8,271	-	-	161,795	32,359	32,359	32,359	32,359	32,359		161,795			
21	eSignature	541,023	2,005	-	-	543,028	108,606	108,606	108,606	108,606	108,604		543,028			
22	eCash payment capability and direct deposit	1,411	-	-	-	1,411	282	282	282	282	283		1,411			
23	Claims Dispute Tribunal Implementation	1,614	1,973	21,603	26,456	-	23,214	28,429	4,643	5,686	4,643	5,686	4,643	5,685	23,214	28,429
24	Customer Experience Maturity	44,238	-	-	-	44,238	8,848	8,848	8,848	8,848	8,846		44,238			
25	BPM & Lean CoE 1.0	30,920	-	-	-	30,920	6,184	6,184	6,184	6,184	6,184		30,920			
26	ORM Roadmap & Taxonomy	11,497	-	-	-	11,497	2,299	2,299	2,299	2,299	2,301		11,497			
27	Cloud backup & Recovery	76,817	-	-	-	76,817	15,363	15,363	15,363	15,363	15,365		76,817			
28	Key Management Fortanix	147,299	14,702	-	-	162,001	32,400	32,400	32,400	32,400	32,401		162,001			
29	Investment Reporting Solution	1,337	-	-	-	1,337	267	267	267	267	269		1,337			
30	VFN 2.0	1,114	-	-	-	1,114	223	223	223	223	222		1,114			

d) Please see figure below:

Figure 4 Basic Implementation Expenses Deferred for Rate Setting Purposes and Recovery Schedule

Line No.	Project Name	Implementation Expenses Deferred for Rate Setting Purposes				Total Implementation Expenses Deferred	Recovery of Implementation Expenses Deferred						Total Implementation Expenses Recovered	
		2022/23A	2023/24F	2024/25B	2025/26B		2026/27F	2027/28F	2028/29F	2029/30F	2030/31F	2031/32F		
1	<i>(C\$000s, except where noted)</i>													
2	Cyber Security Maturity Assessment (ISM)	114,893	-	-	-	114,893	22,979	22,979	22,979	22,979	22,977		114,893	
3	Network Operations Centre as a Service	90,659	-	-	-	90,659	18,132	18,132	18,132	18,132	18,131		90,659	
4	IBM Infrastructure Refresh - M/S Windows Server 2012	597,002	-	-	-	597,002	119,400	119,400	119,400	119,400	119,402		597,002	
5	Vulnerability Management	168,467	212,777	-	-	381,244	76,249	76,249	76,249	76,249	76,248		381,244	
6	IT GRC Framework	302,936	-	-	-	302,936	60,587	60,587	60,587	60,587	60,588		302,936	
7	Cloud Security Enhancement	26,928	-	-	-	26,928	5,386	5,386	5,386	5,386	5,384		26,928	
8	Detection Capability Enhancement	88,564	-	-	-	88,564	17,713	17,713	17,713	17,713	17,712		88,564	
9	Enterprise Monitoring (impaired - no future value) (TRM 2021/22)	266,801	-	-	-	266,801	53,360	53,360	53,360	53,360	53,361		266,801	
10	Static Application Security Testing (SAST) (2891) (TRM 2021/22)	154,413	252,204	-	-	406,617	81,324	81,324	81,324	81,324	81,321		406,617	
11	Cryptographic Key Management (2866) (TRM 2021/22)	125,011	16,038	-	-	141,049	28,210	28,210	28,210	28,210	28,209		141,049	
12	Privileged Access Management (PAM) - Enterprise Environment (TRM 2021/22)	455,663	172,287	-	-	627,950	125,590	125,590	125,590	125,590	125,590		627,950	
13	IBM Infrastructure Refresh - SQL 2012 (TRM 2021/22)	25,154	-	-	-	25,154	5,031	5,031	5,031	5,031	5,030		25,154	
14	Infrastructure Security Capacity Initiative (TRM 2021/22)	(838)	-	-	-	(838)	(168)	(168)	(168)	(168)	(166)		(838)	
15	IBM Infrastructure Refresh - Windows 2012 Server (TRM 2021/22)	5,465	-	-	-	5,465	1,093	1,093	1,093	1,093	1,093		5,465	
16	IBM Infrastructure Refresh (iseries) (TRM 2021/22)	8,549	-	-	-	8,549	1,710	1,710	1,710	1,710	1,709		8,549	
17	Privileged Access Management (Enterprise Environment) (impaired - no future value)	660,340	-	-	-	660,340	132,068	132,068	132,068	132,068	132,068		660,340	
18	Infrastructure Security Remediation (TRM 2020/21)	1,335	-	-	-	1,335	267	267	267	267	267		1,335	
19	HRMS Gap Analysis	199,953	-	-	-	199,953	39,991	39,991	39,991	39,991	39,989		199,953	
20	eTransfer Capability	153,524	8,271	-	-	161,795	32,359	32,359	32,359	32,359	32,359		161,795	
21	eSignature	541,023	2,005	-	-	543,028	108,606	108,606	108,606	108,606	108,604		543,028	
22	eCash payment capability and direct deposit	1,411	-	-	-	1,411	282	282	282	282	283		1,411	
23	Claims Dispute Tribunal Implementation	1,973	26,456	-	-	28,429	5,686	5,686	5,686	5,686	5,685		28,429	
24	Customer Experience Maturity	44,238	-	-	-	44,238	8,848	8,848	8,848	8,848	8,846		44,238	
25	BPM & Lean CoE 1.0	30,920	-	-	-	30,920	6,184	6,184	6,184	6,184	6,184		30,920	
26	ORM Roadmap & Taxonomy	11,497	-	-	-	11,497	2,299	2,299	2,299	2,299	2,301		11,497	
27	Cloud backup & Recovery	76,817	-	-	-	76,817	15,363	15,363	15,363	15,363	15,365		76,817	
28	Key Management Fortanix	147,299	14,702	-	-	162,001	32,400	32,400	32,400	32,400	32,401		162,001	
29	Investment Reporting Solution	1,337	-	-	-	1,337	267	267	267	267	269		1,337	
30	VFN 2.0	1,114	-	-	-	1,114	223	223	223	223	222		1,114	

Basic Implementation Expenses Deferred for Rate Setting Purposes and Recovery Schedule (cont'd)

Project Name	Implementation Expenses Deferred for Rate Setting Purposes					Recovery of Implementation Expenses Deferred						Total Implementation Expenses Recovered
	2022/23A	2023/24F	2024/25B	2025/26B	Total Implementation Expenses Deferred	2026/27F	2027/28F	2028/29F	2029/30F	2030/31F	2031/32F	
31 (C\$000s, except where noted)												
32 Prosci ECM License	98,285	-	-	-	98,285	19,657	19,657	19,657	19,657	19,657		98,285
33 BPM and Lean CoE 2.0	96,948	324,529	-	-	421,477	84,295	84,295	84,295	84,295	84,297		421,477
34 Total Loss Payment by e-Transfer	48,856	12,251	-	-	61,107	12,221	12,221	12,221	12,221	12,223		61,107
35 Automated Driver Examiner Scoring	-	48,263	-	-	48,263	9,653	9,653	9,653	9,653	9,651		48,263
36 Culture 2.0 Framework	77,220	-	-	-	77,220	15,444	15,444	15,444	15,444	15,444		77,220
37 Employee Experience	42,590	-	-	-	42,590	8,518	8,518	8,518	8,518	8,518		42,590
38 Leadership Agility Sustainment	182,437	-	-	-	182,437	36,487	36,487	36,487	36,487	36,489		182,437
39 Coaching Skills	13,647	-	-	-	13,647	2,729	2,729	2,729	2,729	2,731		13,647
40 Desktop as a Service	296,462	-	-	-	296,462	59,292	59,292	59,292	59,292	59,294		296,462
41 Unified Endpoint Management	80,475	-	-	-	80,475	16,095	16,095	16,095	16,095	16,095		80,475
42 ECM – Collaboration Migration	851,183	6,683	-	-	857,866	171,573	171,573	171,573	171,573	171,574		857,866
43 ECM – Intranet 2.0	34,651	98,539	-	-	133,190	26,638	26,638	26,638	26,638	26,638		133,190
44 ECM Program	138,773	-	-	-	138,773	27,755	27,755	27,755	27,755	27,753		138,773
45 Knowledge Net & Brokers Online	308,279	435,699	-	-	743,978	148,796	148,796	148,796	148,796	148,794		743,978
46 Power BI Rollout Phase 2	128,158	-	-	-	128,158	25,632	25,632	25,632	25,632	25,630		128,158
47 Enterprise Information Architect for DMA	62,110	-	-	-	62,110	12,422	12,422	12,422	12,422	12,422		62,110
48 Duck Data mart enrichment	33,369	-	-	-	33,369	6,674	6,674	6,674	6,674	6,673		33,369
49 DMA - New Data Modelling Tool	220,423	-	-	-	220,423	44,085	44,085	44,085	44,085	44,083		220,423
50 DMA - Data Governance Tool Implementation Part - 1	1,003	25,988	-	-	26,991	5,398	5,398	5,398	5,398	5,399		26,991
51 BI3 Upgrade to Cloud	280,154	1,596,033	-	-	1,876,187	375,237	375,237	375,237	375,237	375,239		1,876,187
52 Cloud Migration	788,517	1,334,664	-	-	2,123,181	424,636	424,636	424,636	424,636	424,637		2,123,181
53 ECM-Public Website	362,247	-	-	-	362,247	72,449	72,449	72,449	72,449	72,451		362,247
54 ECM Content Architecture	28,858	45,392	-	-	74,250	14,850	14,850	14,850	14,850	14,850		74,250
55 Taxi Telematics	205	278,233	-	-	278,438	55,688	55,688	55,688	55,688	55,686		278,438
56 Independent Vulnerability & Penetration Testing	731	38,907	-	-	39,638	7,928	7,928	7,928	7,928	7,926		39,638
57 Configuration Hardening Enhancements	731	109,964	-	-	110,695	22,139	22,139	22,139	22,139	22,139		110,695
58 Enhance Detection Capability of Cloud and Digital Assets	1,461	594,416	-	-	595,877	119,175	119,175	119,175	119,175	119,177		595,877
59 Master Data Management	-	230,034	-	-	230,034	46,007	46,007	46,007	46,007	46,006		230,034
60 BI Report Rationalization	-	212,444	-	-	212,444	42,489	42,489	42,489	42,489	42,488		212,444
61 Content Architecture Phase 2	-	185,625	-	-	185,625	37,125	37,125	37,125	37,125	37,125		185,625
62 EFM - CX & EX Data Collection	-	371,250	-	-	371,250	74,250	74,250	74,250	74,250	74,250		371,250
63 2023/24 Unallocated Budget	-	11,753,549	-	-	11,753,549	2,350,710	2,350,710	2,350,710	2,350,710	2,350,709		11,753,549
64 2024/25 Unallocated Budget	-	-	13,654,575	-	13,654,575	2,730,915	2,730,915	2,730,915	2,730,915	2,730,915		13,654,575
65 2025/26 Unallocated Budget	-	-	-	18,109,575	18,109,575	-	3,621,915	3,621,915	3,621,915	3,621,915	3,621,915	18,109,575
66 Program NOVA	7,658,394	2,163,842	2,528,496	1,098,705	13,449,437	2,689,887	2,689,887	2,689,887	2,689,887	2,689,887		13,449,437
67 NOVA ongoing operations	639,516	8,623,873	6,044,888	1,936,144	17,244,421	3,448,884	3,448,884	3,448,884	3,448,884	3,448,884		17,244,421
68 NOVA deferred development amortization expense	-	-	-	1,196,676	1,196,676	239,335	239,335	239,335	239,335	239,335		1,196,676
69 LPM ongoing operations expenses	-	-	3,913,589	4,267,727	8,181,316	1,636,263	1,636,263	1,636,263	1,636,263	1,636,263		8,181,316
70 Total Implementation Expenses	16,778,131	29,194,918	26,141,548	26,608,827	98,723,426	16,122,771	19,744,686	19,744,686	19,744,686	19,744,686	3,621,915	98,723,424