



“When You Talk - We Listen!”



MANITOBA PUBLIC UTILITIES BOARD

Re :

MANITOBA HYDRO

2017/18 and 2018/19

GENERAL RATE APPLICATION

PUBLIC HEARING

Before Board Panel:

Robert Gabor	- Board Chairperson
Marilyn Kapitany	- Vice-Chairperson
Larry Ring, QC	- Board Member
Shawn McCutcheon	- Board Member
Sharon McKay	- Board Member
Hugh Grant	- Board Member

HELD AT:

Public Utilities Board
400, 330 Portage Avenue
Winnipeg, Manitoba
December 6, 2017
Pages 619 to 873

1

2

APPEARANCES

3 Bob Peters) Board Counsel

4 Dayna Steinfeld)

5

6 Patti Ramage) Manitoba Hydro

7 Odette Fernandes (NP))

8

9 Byron Williams) Consumers Coalition

10 Katrine Dilay)

11

12 William Gange) GAC

13 Peter Miller (NP))

14

15 Antoine Hacault) MIPUG

16

17 George Orle) MKO

18

19 Senwung Luk (NP)) Assembly of

20 Corey Shefman (NP)) Manitoba Chiefs

21

22 Kevin Williams) Business Council

23 Douglas Finkbeiner (NP)) of Manitoba

24

25 Daryl Ferguson (NP)) City of Winnipeg

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1	LIST OF UNDERTAKINGS	
2 NO.	DESCRIPTION	PAGE NO.
3	1 Manitoba Hydro to check to	
4	determine whether at the time of	
5	filing the integrated financial	
6	forecasts 14, as well as 15, whether	
7	the Manitoba Hydro Electric Board	
8	would have been provided scenario	
9	runs at rate increases higher	
10	than the 3.95 that exists in	
11	both of them.	784
12	2 Manitoba Hydro to check to determine	
13	whether Manitoba Hydro provided	
14	runs in the integrated financial	
15	forecast process that reached a	
16	75/25 debt equity ratio in a	
17	ten (10) year period for 2014	
18	and 2015.	785
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1 --- Upon commencing at 9:08 a.m

2

3 THE CHAIRPERSON: Good morning, ladies
4 and gentlemen. Before I call on Ms. Steinfeld for a
5 brief outline of the day's procedures, the Board has
6 con -- has further considered Manitoba Hydro's
7 objection to a question asked by counsel for the
8 Assembly of Manitoba Chiefs late yesterday afternoon.
9 The matter is referenced beginning at page 589 of
10 yesterday's transcript.

11 Counsel for Assembly of Manitoba Chiefs
12 was introducing the Truth and Reckon Commission's
13 Calls To Action and also referencing the United
14 Nations Declaration on the Rights of Indigenous
15 Peoples, Manitoba Hydro's president and Chief
16 Executive Officer.

17 Manitoba Hydro's objection was based on
18 the questioning by Assembly of Manitoba Chiefs not
19 being relevant to the rate-setting matters before the
20 Board in this General Rate Application.

21 Having considered the submissions by
22 counsel, the Board will allow Assembly of Manitoba
23 Chiefs depose its questions in writing to Manitoba
24 Hydro this week for a written response next week by
25 its president, Chief Executive Officer. Both the

1 questions and the answers are to be expressly
2 restricted to matters that relate to the revenue
3 requirements of Manitoba Hydro, and the rates that the
4 Utility seeks to charge its customers.

5 The written questions and written
6 responses are to be filed with the Board and all
7 parties as exhibits. Thank you.

8 Ms. Steinfeld, would you provide us
9 with an outline of the procedures for today.

10 MS. DAYNA STEINFELD: Thank you, Mr.
11 Chair. Briefly this morning we will be starting with
12 the Manitoba Hydro revenue requirement witness panel
13 scheduled to give direct evidence for a total of two
14 (2) hours. We suggest that a morning break be taken
15 where appropriate.

16 Following that direct evidence there
17 will be cross-examination by Board counsel, and we
18 will be concluding today at 4:30. Thank you, Mr.
19 Chair.

20 THE CHAIRPERSON: Thank you. Ms.
21 Ramage...?

22 MS. PATTI RAMAGE: Thank you, Mr.
23 Chair. In the interests of time, what we are
24 proposing to do, all of the witnesses have already
25 been sworn now. Rather than my introducing each one

1 and going through their qualifications, as they go
2 through the slides they will -- they will begin their
3 portion of the presentation by introducing themselves
4 and their role in this proceeding.

5 And the good news is while we are a
6 very full front and back row, we are not planning on
7 having all of the witnesses speak in terms of the
8 presentation, but we wanted the entire revenue
9 requirement panel here on -- at the beginning and then
10 we are looking to counsel for both the Board and the
11 Intervenors to assist us by telling us who they want
12 as they proceed through their cross-examinations.

13 THE CHAIRPERSON: Thank you, Ms.
14 Ramage. When you're introducing them will they be
15 indicating their position and areas of responsibility,
16 could you also ask them to indicate how long they've
17 been working for Manitoba Hydro?

18 MS. PATTI RAMAGE: Certainly.

19 THE CHAIRPERSON: Thank you.

20

21 MANITOBA HYDRO PANEL 2 re REVENUE REQUIREMENT

22 LIZ CARRIERE, Sworn

23 LOIS MORRISON, Sworn

24 DAVID CORMIE, Sworn

25 SANDY BAUERLEIN, Sworn

1 JOEL WORTLEY, Sworn

2 SUSAN STEPHEN, Sworn

3 CHUCK STEELE, Affirmed

4 JAMES MCCALLUM, Sworn

5 HAL TURNER, Affirmed

6 GERALD NEUFELD, Affirmed

7 DAVID SWATEK, Sworn

8

9 MS. PATTI RAMAGE: So with that, if we
10 could bring up the slides and, Ms. Carriere, I think
11 will -- will take over from me.

12

13 PRESENTATION BY MANITOBA HYDRO PANEL 2 - REVENUE

14 REQUIREMENT:

15 MS. LIZ CARRIERE: Thank you, Ms.
16 Ramage, and good morning Board Chair, Madam Vice-Chair
17 Kapitany and Board members, McCutcheon, Ring, McKay,
18 and Dr. Grant. Good morning also to the Board
19 advisors and staff, and all -- and parties.

20 My name is Liz Carriere and I'm the
21 manager of Strategic and Financial Planning. I'm a
22 certified professional accountant, formally known as a
23 certified general accountant prior to the merge of the
24 three body -- accounting bodies in the province of
25 Manitoba. I have a Bachelor of Commerce Honours

1 degree from the University of Manitoba and I have been
2 employed with Manitoba Hydro for twenty-seven (27)
3 years.

4 My responsibilities include: managing
5 the preparation and analysis of Manitoba Hydro's
6 integrated financial forecast or otherwise known as
7 the IFF, which include the proposed rate increases and
8 indicative rate increases.

9 I'm also responsible for the financial
10 evaluation of major projects and other strategic
11 initiatives, supporting senior management decision
12 making, including Indigenous participation in
13 partnerships with Manitoba Hydro.

14 I've testified on behalf of the Mani --
15 of Manitoba Hydro at the Need For and Alternatives To
16 proceeding in 2014 and the 2015 Electric General Rate
17 Application. I've had these responsibilities for the
18 last ten (10) years, and prior to these proceedings
19 I've supported Manitoba Hydro witnesses in preparing
20 applications, responding to Information Requests and
21 hearing -- other hearing support as required.

22 More recently in the restructuring at
23 Manitoba Hydro I've also been assigned responsibility
24 for the corporate strategic plan and corporate risk-
25 management.

1 The next slide here, slide 2, just
2 lists -- gives you a list of all the revenue
3 requirement panel members.

4 And moving on to the next slide 3,
5 we've got a summary of the order of presentation.
6 I'll be providing an introduction which will introduce
7 you to the integrated financial forecast cycle and --
8 and the process. I'll also be talking about the
9 Corporation's economic outlook.

10 Ms. Morrison will be discussing the
11 electric load forecasts and DSM.

12 Mr. Cormie will be discussing water
13 conditions, energy prices and the export market.

14 I will be reviewing the long-term
15 energy prices and export revenues included in the
16 forecast.

17 Ms. Bauerlein will review operating and
18 administrative costs, and regulatory deferrals.

19 Capital of expenditure forecast and
20 asset management will be reviewed by Mr. Wortley.

21 And Ms. Stephen will review Manitoba
22 Hydro's debt management strategy.

23 And finally I'll be providing --
24 discussing pre -- previous rate plans and a summary of
25 this presentation.

1 So moving on to slide 5, for the
2 benefit of -- of the Board Chair Gabor and the new
3 members but also to refresh, Board Vice Chair
4 Kapitany and Board member Dr. Grant, I'd like to take
5 a moment to walk through with you Manitoba Hydro's
6 forecast cycle at a very high level. I'll be pointing
7 out which of the witnesses here today on this panel
8 have responsibility for certain components of this
9 forecast and the presenters that follow me will
10 provide further detail, as required.

11 The forecast cycle starts off with the
12 forecasting of economic, demo -- demographic, and
13 financial assumptions. These would include the
14 forecasting of consumers price indices, gross domestic
15 product, disposable income, population, US exchange
16 rates and -- and interest rates. These are consensus
17 forecasts prepared by averaging the independent
18 forecasts provided by several financial institutions
19 and consultants.

20 The number of forecasters is dependent
21 upon availability but is relatively consistent from
22 forecast to forecast. The annual forecast is
23 historically prepa -- been prepared annually in the
24 spring, but we review it on a quarterly basis. I'll
25 be discussing this forecast further following this

1 introduction.

2 Manitoba Hydro's load forecast, which
3 is on the left of slide 5, uses variables such as
4 gross domestic product, population and disposable
5 income in the forecast of Manitoba demand.

6 Separately, Manitoba Hydro plans demand-side
7 management activities for the current year, in
8 conjunction with the government of Manitoba.

9 Until Energy Efficiency Manitoba begins
10 operation, the plan for the current year remains
11 unchanged from the 2015 DSM plan. The net demand is
12 then priced based on the current PUB approved customer
13 rates to generate a Mani -- Manitoba domestic revenue
14 forecast.

15 Ms. Morrison will be discussing the
16 load forecast and DSM later in this presentation.

17 The net demand from load forecasts and
18 DSM inform the balance of demand and supply for
19 Manitoba Hydro resources that are considered in the
20 resource planning assumptions and analysis. The
21 demand supply analysis determines surplus dependable
22 energy; that's the amount of energy available in
23 excess of the lowest water conditions on record,
24 available for firm sales, and surplus opportunity
25 energy available for opportunity sales when water

1 conditions are above the lowest on record.

2 Mr. Cormie, extending from his
3 responsibilities for operational activities, also has
4 responsibility for the forecast of generation costs
5 and interchange revenues in the near term, or the
6 first two (2) years of the forecast. In addition, the
7 forecasts of revenues and costs for Manitoba Hydro
8 signed long-term wholesale power contracts originate
9 from Mr. Cormie's area. Mr. Cormie will be discussing
10 water conditions, near term export prices, and
11 Manitoba Hydro's activities in the neighbouring
12 markets.

13 The forecast of long-term energy prices
14 projects electricity export prices in the midcontinent
15 independent system operate -- operator or MISO market,
16 as well as natural gas, coal and oil prices that
17 influence that market.

18 Similar to the economic outlook, the
19 forecast of long-term energy prices, our consensus
20 forecasts, based on the average of independent
21 proprietary forecasts by four (4) -- provided by four
22 (4) consultants. The long-term forecast of generation
23 costs and interchange revenues and forecasts use the
24 energy price forecast and economic outlook.

25 I'll be reviewing the long term export

1 price and export revenue forecast following Mr.
2 Cormie.

3 Over arching the entire forecasts is
4 the corpor -- corporate strategic plan with sets out
5 Manitoba Hydro's four (4) pillars of strategy
6 priorities as discussed by Mr. Shepherd yester -- on
7 Monday. Along with the significant restructuring and
8 transformation of the Corporation's strategic plan is
9 in transition and will evolve with the Corporation.

10 The risk-management function monitors
11 the residual risk that may affect the achievement of
12 the Corporation's priorities and objectives. These
13 plans guide the operational and capital activities
14 including the asset management function.

15 Manitoba Hydro has begun on a path to
16 improve for capital project decision-making by
17 providing the tools and processes necessary to support
18 evidentiary-based prioritization. These functions
19 inform the business planning within the operational
20 groups to generate the Corporation's operating and
21 administrative and capital expenditure forecast.

22 Ms. Bauerlien and Ms. Wortley will be
23 discussing the O&A forecast and deferral accounts and
24 the for -- capital forecast and asset management
25 function, respectively.

1 Along with this is subsidiary forecasts
2 on the far right of this graph. O&A, capital
3 expenditures and revenue forecasts are aggregated to
4 determine the cash and borrowing needs for the
5 Corporation. In addition to existing debt outstanding
6 and the associated financing charges, forecasted
7 interest rates are applied to new debt issuances to
8 determine the total forecast finance expense.

9 Ms. Stephen will discuss our debt
10 management strategy later in the presentation.

11 Now, this is hugely oversimplified, but
12 in the next iterative forecast steps Manitoba Hydro
13 then balances its costs, its export revenues, domestic
14 revenues at current PUB rates with its progress
15 towards financial recovery and the impacts of rate
16 increases to customers to generate a rate proposal.

17 The final Manitoba Hydro Electric Board
18 approved integrated financial floor -- forecasting
19 including the proposed and indicative rates form the
20 basis for the per -- prospective cost of service
21 study, which along with rate design are aggregated
22 into Manitoba Hydro's rate application to the PUB.

23 I'm going to move on to the next slide
24 unless there's any questions. So slide 7 shows
25 Manitoba Hydro's forecasted long-term Canadian

1 interest rate forecasts that -- used since MH14. MH14
2 and MH15 reflect the interest rates underlying an
3 average twenty (20) year term to maturity while MH16
4 and MH16 Update with interim reflect those rates
5 underlying an average twelve (12) year term to
6 maturity.

7 As indicated by Mr. Shepherd and Mr.
8 McCallum, we can see that Manitoba Hydro's has
9 benefitted greatly from lower forecast interest rates
10 as compared to MH14 and 15. However, in the six (6)
11 months between the time when MH16 and MH16 Update were
12 prepared interest rates are forecast to be on average
13 20 basis points higher.

14 This unfortunately impacts the
15 remaining years of construction on Keeyask and the
16 borrowing necessary for that project. With an
17 estimated 8 1/2 billion required in new borrowing over
18 the next ten (10) years, this 20 point basis increase
19 results in about \$17 million more per year.

20 On slide 8, one of the other key
21 variables forecast in the economic outlook is the US
22 exchange rates. It's used in the forecast to convert
23 US dollars -- dollar denominated export revenues, fuel
24 and power purchases, interest payments and debt issues
25 to Canadian dollars for financial reporting purposes.

1 Since MH15, the Canadian dollar has weakened
2 considerably from around a dollar ten Canadian dollar
3 to US dollar to about a dollar twenty-seven on average
4 in the first seven (7) years.

5 While a weaker Canadian dollar is
6 beneficial to revenue, it also has the inverse affect
7 on our US dollar denominated costs.

8 On slide 9, this is taken from the
9 table in PUB-MH-1-45 and it shows the sensitivity of
10 the Man -- MH16 Update with interim to changes in
11 forecast use -- US exchange rates, or changes to
12 interest rates. It demonstrates that a \$0.10
13 weakening or strengthening of the Canadian dollar has
14 a relatively immaterial impact to the -- to the
15 forecast at about \$200 million either up or down over
16 the eight (8) year period to 2026/'27.

17 Manitoba Hydro's net income is
18 relatively unaffected by changes in interest rates.
19 And this is because the offset of Manitoba Hydro's US
20 denominated revenues by US denominated interest
21 payments and costs, so, they roughly balance each
22 other out. The sensitivity to a 1 percent interest
23 rate change, however, is the significant -- has -- has
24 a significant result of about of 750 million impact on
25 retained earnings on -- on the downside, and a 690

1 million on the upside.

2 Ms. Stephen is going to discuss
3 interest rate risk further with you later in this
4 presentation.

5 At this point, I'll turn the
6 presentation over to Ms. Morrison to cover the load
7 forecast and DSM plan with the panel. Thank you.

8 MS. LOIS MORRISON: All right, Good
9 morning, Mr. Chairman and members of the Board,
10 Intervenors, and others present. My name is Lois
11 Morrison and I hold the position of Director of
12 Marketing and Sales in the marketing and customer
13 service operating group.

14 I'm a graduate of the University of
15 Manitoba Faculty of Commerce. I have been with
16 Manitoba Hydro for twenty-eight (28) years working in
17 various customer service and marketing areas, with the
18 majority of that time supporting our smart
19 initiatives.

20 I have been involved in several
21 proceedings related to Manitoba Hydro and Centra Gas
22 applications before this Board. As part of the
23 revenue requirement panel, as Ms. Carriere mentioned,
24 I will be speaking to Manitoba Hydro's electric load
25 forecast and demand-side management impact.

1 Turning to slide 11. Manitoba Hydro's
2 forecast is prepared by sector with three (3) primary
3 sectors being residential, basic general service mass-
4 market and general service top consumers. The
5 residential basic represents the majority of our
6 residential customers, which include single detached
7 multi-attached dwellings and individually metered
8 apartment blocks -- sorry, individually metered
9 apartment suites.

10 General service mass-market represents
11 all customer and industrial customers, excluding our
12 top consumers. The top consumers are ten (10)
13 companies or 20 -- representing twenty-six (26)
14 accounts representing Manitoba Hydro's largest
15 customers. These sectors represent the majority of
16 Manitoba Hydro's system load and their forecast
17 methodologies and inputs differ by sector.

18 Slide 12. Our sector forecasts are
19 informed largely by economic projections incorporated
20 through econometric forecasts. Our forecasts are
21 updated annually to reflect the most current available
22 market data. The forecast models and methods continue
23 to be adjusted whenever appropriate to make
24 improvements

25 THE CHAIRPERSON: Sorry, Ms. Morrison,

1 can I interrupt you for a second.

2 MS. LOIS MORRISON: Yes.

3 THE CHAIRPERSON: Can you go back to
4 the previous screen?

5 MS. LOIS MORRISON: Yes.

6 THE CHAIRPERSON: Can you explain
7 losses and station service. It's a term I haven't
8 come across before.

9 MS. LOIS MORRISON: So with our system
10 we have a number of transmission lines and
11 distribution lines. And so in order to bring -- in
12 order to equate our energy requirements up to the
13 generation level, we have to recognize that there's a
14 certain level of losses over those lines to the
15 customer.

16 And so the 12 percent represented there
17 is our transmission -- transmission and distribution
18 line losses.

19 THE CHAIRPERSON: Okay, and stations -
20 - losses part actually I -- I thought of. The station
21 service is --

22 MS. LOIS MORRISON: There's a certain
23 amount of energy consumed by our stations and so
24 that's included in that calculation.

25 THE CHAIRPERSON: Thank you very much.

1 MS. LOIS MORRISON: The last forecast
2 reviewed before this Board was the 2014 forecast. The
3 economic outlook for 2017 is different than that
4 presented in 2014, which translates into an overall
5 lower load forecast.

6 So we can see here, we've presented the
7 economic inputs for both 2014 and 2017 that are
8 incorporated into our models. In addition, some model
9 enhancements were pursued with the change to the top
10 consumers having a notable impact upon the long-term
11 forecast.

12 This enhancement was explored
13 specifically to address past PUB concerns regarding
14 the potential inappropriate upward adjustment in the
15 forecasting for this sector. With this change we
16 adjusted the customers included within the sector,
17 extended the time frame for when the long-term
18 forecast is introduced, and excluded the initial load
19 connected for any customer joining the system after
20 1983/'84. However, any change in the operation of
21 those customers was included within the model.

22 Slide 13. Looking at each of these
23 sectors individually and beginning with the
24 residential basic sector, we can see that over the
25 last twenty (20) years the energy requirements for

1 this sector have grown at a rate of 1.7 percent per
2 year.

3 Under the 2017 forecast, Manitoba Hydro
4 is projecting average annual growth of 1.3 percent per
5 year over the next twenty (20) years. This is
6 compared to the growth rate of 1.2 percent presented
7 under the 2014 electric forecast. This is prior to --
8 for any energy reductions to be achieved through DSM
9 programming.

10 The residential basic econometric
11 models are informed by forecasts of population, or the
12 number of customers, the price of natural gas, price
13 electricity, and domestic income. We can see that in
14 the early years of the 2017 forecast reflect the
15 increased electricity price, combined with a lower
16 income growth projection than was presented under the
17 2014 forecast. This is offset in later years with a
18 higher population forecast and a return to electricity
19 rates -- rate increases at the rate of inflation.

20 Slide 14. Turning to the general
21 service mass-market sector, over the last twenty (20)
22 years the energy requirements for this sector have
23 grown at a rate of 1.4 percent per year. Under the
24 2017 forecast Manitoba Hydro is projecting an average
25 annual growth of 1.5 percent per year over the next

1 twenty (20) years. This is compared to the projection
2 of 1.4 percent average annual growth under the 2014
3 electric load forecast. Again, prior to any
4 adjustments for DSM programming.

5 The general service mass-market
6 econometric models are informed by the forecasts of
7 residential customers, electricity price and the
8 Manitoba Canada and US GDP forecasts. We can see that
9 the early years of the 2017 forecast also reflect the
10 increased electricity prices combined with lower GDP
11 growth projections than was presented under the 2014
12 load forecast.

13 This is offset in the later years with
14 a higher residential customer forecast and a return to
15 rate increases at the rate of inflation. I should
16 note as part of the adjustments to the top consumer
17 sector, the seventh smallest top consumers
18 representing approximately 400 gigawatt hours was
19 moved to the general service mass-market sector.

20 To present an appropriate comparison
21 between the 2014 and 2017 forecast, the 400 gigawatt
22 hours was added to the 2014 forecast and that is
23 denoted by the dashed yellow line.

24 Finally, turning to the top consumer
25 sector. Over the last twenty (20) years the energy

1 requirements for the top consumers have grown at a
2 rate of 1.7 percent per year. Under the 2017
3 forecast, Manitoba Hydro is projecting average annual
4 growth of 0.9 percent per year over the next twenty
5 (20) years. This is compared to the growth forecast
6 of 2 percent presented under the 2014 electric load
7 forecast. Again, this is prior to any reductions that
8 would be achieved through DSM programming.

9 The short-term forecast for top
10 consumers is based upon the individual customer plans
11 for the next five (5) years. Longer term growth in
12 the top consumer sector, year 6 to 20, is based upon
13 econometric forecast models which are informed by
14 forecasts of electricity price and Manitoba Canada and
15 US GDP forecasts.

16 As mentioned, as part of the
17 adjustments, the top consumers sector, the seven (7)
18 smallest top consumers, representing approximately
19 four hundred (400) gigawatt hours, were moved to the
20 general service mass-market sector, and in order to
21 present the 2014 forecast in a -- in a comparable
22 manner, we have added back in -- sorry, we've removed
23 the four hundred (400) gigawatt hours and reduced the
24 forecast in order to provide a 2017 comparison.
25 That's denoted by the dashed yellow line.

1 Slide 16. Putting all of the sectors
2 together, including transmission and distribution
3 losses, produces our overall forecast for gross firm
4 energy. Over the last twenty (20) years, Manitoba's
5 energy requirements have grown at a rate of 1.6
6 percent per year. Under the 2017 forecast, Manitoba
7 Hydro is projecting average annual growth of 1.2
8 percent over the next twenty (20) years. This is
9 compared to a growth rate of 1.5 percent presented
10 under the 2014 electric load forecast.

11 When you factor in Manitoba Hydro's
12 current planned DSM programming, Manitoba Hydro's
13 electricity require -- sorry. Manitoba's electricity
14 requirements are forecast to decline over the next ten
15 (10) years, then grow for an overall average annual
16 growth rate of 0.7 percent over the next twenty (20)
17 years.

18

19 (BRIEF PAUSE)

20

21 MS. LOIS MORRISON: As would be
22 expected, Manitoba's historic growth and forecast for
23 total peak are similar to that presented under the
24 gross firm energy forecast.

25

Slide 18. Slide 18 compares the

1 domestic revenues for MH14 to MH16 update with
2 interim, including additional revenues associated with
3 proposed and indicative rate increases. MH14 and MH15
4 domestic revenues were very similar at approximately
5 \$21 billion cumulatively over the ten (10) years from
6 2018 to 2027. Under the same 3.95 percent annual rate
7 increase trajectory, MH16 update with interim results
8 in \$1.3 billion lower cumulative domestic revenues.
9 Comparatively, MH16 update with interim and 7.9
10 percent rate increases results in \$22 billion in
11 cumulative revenues over the period.

12 Under the high and low domestic load
13 forecasts, 90 percent and 10 percent confidence level
14 forecasts respectively, the cumulative impacts on net
15 income are about \$400 million after eight (8) years,
16 by 2027. This is attributable to the dif --
17 differential between domestic rates and export prices.

18 Slide 19. It's important to note, as
19 Ms. Carriere mentioned, that the responsibility for
20 demand-side management, program design and delivery
21 will be moving to Efficiency Manitoba. Until that
22 time, Manitoba Hydro is simply maintaining our current
23 offerings. At this point, there remains uncertainty
24 as to how Efficiency Manitoba will proceed in
25 fulfilling their mandate. It should be noted that the

1 mat -- that the 2017 DSM long-term projections
2 included within the MH16 update fall short of the 22.5
3 percent fifteen (15) year overall energy savings
4 targets presented under the Efficiency Manitoba Act.

5 Slide 20. As Mr. Shepherd testified,
6 since the preparation of the 2017 forecast, a number
7 of circumstances have changed within the market. A
8 large project in the petrol, oil, and natural gas
9 sector has been cancelled, and the PUB has awarded an
10 interim rate increase of 3.36 for August 1st, 2017,
11 deferring rate increases to future years.

12 These changes result in an overall
13 reduction in forecast energy requirements by 2036/'37
14 of 1,470 gigawatt hours, reducing Manitoba's forecast
15 energy growth to an average of 1.0 percent per year
16 over the next twenty (20) years, prior to any
17 adjustment for DSM programming.

18 As previously noted, there is
19 uncertainty in how Efficiency Manitoba will pursue
20 their mandate. However, assuming that they pursue the
21 1.5 percent annually for an overall reduction of 22.5
22 percent over fifteen (15) years, Manitoba Hydro's
23 energy forecast will decrease by .8 percent over the
24 next ten (10) years, with an expected overall average
25 annual growth of .01 percent over the next twenty (20)

1 years.

2 Slide 21. As part of these
3 proceedings, Daymark Energy Advisors reviewed Manitoba
4 Hydro's load forecasting methodologies. Overall,
5 Daymark concluded that the methodologies employed by
6 Manitoba Hydro to develop its projections of future
7 energy and demand are reflective of industry practice.
8 As mentioned, Manitoba Hydro continues to review and
9 enhance forecast models and approaches. We appreciate
10 Daymark's efforts, and will be speaking to a number of
11 discussion points in our rebuttal plan for December
12 15th. Recognizing the timing of these proceedings,
13 though, we would like to highlight a few points.

14 Price elasticity values are within
15 industry range. The elasticities and methodology
16 presented under the 2014 forecast, and utilized in
17 subsequent forecasts, were validated through a review
18 by an external consultant contracted by Manitoba
19 Hydro. Manitoba's popu -- Manitoba population
20 forecasts, as Ms. Carriere mentioned, is created by a
21 consensus forecast, and is based on several respected
22 and known independent sources.

23 Fuel substitution is a consideration in
24 the forecast. The fuel share forecast of new
25 residential customers is based upon a ratio of price

1 of natural gas to price of electricity, and fuel share
2 is further adjusted to reflect the heating fuel choice
3 initiative for both space and water heating.

4 Weather normalization is an approach --
5 is a -- the weather norm -- normalization approach is
6 justified. The twenty-five (25) year weather normal,
7 including alternatives, was examined during the centre
8 gas 2011/2012 costs of gas hearing. This and the
9 determination of the heating/cooling coefficients, and
10 the analysis supporting this approach, was presented
11 at the NFAT hearing.

12 And finally, top consumers' long-term
13 forecast is reasonable. This change to the
14 methodology was in response to PUB concerns regarding
15 the top consumer's long-term forecast, and is
16 reasonable, given the adjustments to the customers
17 included within this forecast, that being greater than
18 25 megawatts.

19 Thank you, and with that, I will be
20 turning it over to Mr. Cormie.

21 BOARD MEMBER GRANT: Can I just ask a
22 few questions? If you go back -- maybe back a slide.
23 So with the 2014 forecast, did you change the economic
24 model from the one you were using that was presented
25 at the NFAT, because I don't recall that you had a

1 price variable in there?

2 MS. LOIS MORRISON: The 2014 forecast
3 is where we incorporated price elasticity and income
4 elasticity into the econometric model. The forecast
5 was used during NFAT was based upon a more linear
6 trend models. And so no, the forecast originally
7 introduced, which was based on a 2013 forecast, did
8 not include those elasticity components.

9 BOARD MEMBER GRANT: And so the model
10 from 2014 and 2017 is the same, there's just different
11 data?

12 MS. LOIS MORRISON: There have been
13 small changes, because we added -- every time we add a
14 year of data, the -- the models change. But
15 fundamentally, the models are similar.

16 BOARD MEMBER GRANT: On the second
17 bullet on the screen, I understand the difficulty in,
18 obviously, population forecasts, and I -- I imagine
19 this is a pretty important variable.

20 Do you do any attempt to look at
21 household formation, because I know CMHC spends a lot
22 of time, you know, when they're looking at the housing
23 market, dealing with the really changing demographics
24 that are going on. So you've got aging population,
25 and -- and so there's not necessarily a one-to-one

1 correspondence between population growth and household
2 formation that I imagine in terms of, in your case,
3 residential accounts.

4 Do -- do you take any that into
5 consideration when you do these forecasts?

6

7 (BRIEF PAUSE)

8

9 MS. LOIS MORRISON: We have -- right
10 now, we assume a certain number of people per house in
11 terms of prep -- preparing that forecast of number of
12 customers based upon the forecasted population.
13 However, we would have to get back you as to whether
14 or not additional analysis has been done to validate a
15 change over time.

16 BOARD MEMBER GRANT: And -- and one
17 last question. If I could go back to slide 13, and
18 the residential Basic. It's an interesting scale,
19 here, so it's hard to read.

20 I'm just -- I'm -- I think it's around
21 2014/'15, or '15/'16. You notice where the -- the
22 water adjusted forecast is slightly above -- I -- I
23 can't tell the range of error there.

24 MS. LOIS MORRISON: It's weather
25 adjusted.

1 BOARD MEMBER GRANT: It's slightly
2 above the forecast.

3 MS. LOIS MORRISON: Yes, the weather
4 adjusted forecast is slightly above what we had
5 forecast for 2014.

6 BOARD MEMBER GRANT: Do you know what,
7 I'm sure you've gone back and look -- looked at it.
8 Do you know what was different there? Was it a
9 population -- what -- or --

10 MS. LOIS MORRISON: That is actually
11 what we are fondly referring to -- our -- as anomaly
12 year. It occurred also on our natural gas side of the
13 operations, and it was actually an increase in the
14 average use by customers in that year.

15 The population forecast was relatively
16 in line with what we had expected, and so it was a --
17 there -- there is random variation in average use, and
18 so within that year, that's basically what we were
19 seeing, because it was a relatively -- almost normal
20 weather year of the weather patterns, and so what we
21 were seeing was an actual increase in average use in
22 that one (1) year.

23 BOARD MEMBER GRANT: Okay. Thank you.

24

25

(BRIEF PAUSE)

1 MR. DAVID CORMIE: Good morning, Mr.
2 Chairman, Madam Vice-Chair, and members of the Board.
3 My name is David Cormie. I hold the position of
4 Director of wholesale power and operations. In
5 addition, I am vice-president of 6690271 Manitoba
6 Limited, Manitoba Hydro's wholly-owned subsidiary
7 established to facilitate the financing, development,
8 and construction of the Great Northern Transmission
9 Line in conjunction with Minnesota Power.

10 I'm a registered professional engineer
11 in Manitoba, and I have a bachelor of science in
12 engineering, and I have been employed at Manitoba
13 Hydro for thirty-eight (38) years.

14 My responsibilities include directing
15 the management of Hydro's energy supply, including the
16 regulation of our system of river -- rivers and
17 reservoirs. In addition, I direct the management of
18 Hydro's marketing, sales, and market access activities
19 both in Canada and United States wholesale electricity
20 markets.

21 I'm also responsible for Manitoba
22 Hydro's commercial relationships with the two (2)
23 private wind farms in Manitoba, and I've had all these
24 responsibilities for the past fifteen (15) years. I
25 have testified previously on behalf of Manitoba Hydro

1 in several regulatory and environmental hearings, the
2 most recent being the 2016 PUB Cost of Service
3 hearing.

4 Slide 23. First, I'd like to update
5 the Board on current water conditions and market
6 conditions. Water conditions and hydraulic generation
7 for the current year are expected to be above average,
8 as you've seen previously. This is shown in our chart
9 of the hundred and four (104) year history of -- of
10 the water supply. The chart demonstrates that the
11 water supply is highly variable, with a range as low
12 as 50 percent of average during droughts to as high as
13 160 percent in extreme floods. The chart also shows
14 that there can be multiyear periods of high flows,
15 which are inevitably followed by multiyear periods
16 when water flows have been persistently below average.

17 We are currently in a relatively long
18 period of above-average flows. The current stretch is
19 similar to high flow periods which ended in the mid-
20 1950s and the mid-19 -- and the mid-1970s. However,
21 quite abruptly, we moved into long periods of low
22 water. Unfortunately, we can't predict when these
23 shifts will occur, but what we do believe is that a
24 shift to below-average flows is -- is inevitable as
25 flows return to average. This would result in a long

1 period of reduced export revenues and increased import
2 costs.

3 For financial forecasting purposes,
4 Manitoba Hydro uses the historic record. For the
5 first year of the forecast, we account for current
6 reservoir storage conditions, and we project flows for
7 the remainder of the year based on current inflows.
8 For subsequent years, we assume that each flow year
9 from the record has an equal probability of occurring
10 in each year. For each of the historic flow cases, we
11 can calculate, then, the associated export revenues
12 from the surplus energy, the import costs and
13 generation costs if we are short of energy. We then
14 average these revenues and costs, and these averages
15 are input into the integrated forecast.

16 However, as the chart indicates, we
17 have never experienced year after year of average
18 water -- or average financial results, as the forecast
19 indicates. Rather, we should expect and must prepare
20 for highly variable yearly results following a pattern
21 similar to those shown in the chart. As Mr. McCallum
22 indicated on day 1, the variation next year we can
23 expect is roughly 500 million from the lowest flows to
24 the highest flows. We could lose 400 million from the
25 -- from what's forecast if water flows are -- are low,

1 and we could increase revenues by a hundred million if
2 water conditions are favourable.

3 And in the forecast period, the
4 historic record tells us there -- there is a risk of
5 significant extended drought. For this contingency,
6 we use the consecutive five (5) year flow record as
7 shown on the chart from 1988 to 1993, and from the
8 consecutive seven (7) year record starting in the late
9 1930s, ending in the early '40s, as a measure of the
10 risk of extreme drought. As indicated in our
11 application, a repeat of the five (5) year drought
12 would impact our financial position by approximately
13 1.2 billion adversely.

14 Slide 24. Water flows in our rivers
15 originate from precipitation. In the summer, water
16 flows respond almost immediately to rainfall.
17 However, in the winter, snowfall has little immediate
18 effect on river flows. Rather, the snow pack
19 accumulates over the winter, and ultimately melts in
20 April in the South and in May -- and in May in
21 northern watersheds. Accumulated precip --
22 precipitation from November to early April is a
23 leading indicator of the spring runoff volume, and is
24 an especially strong indicator useful in predicting
25 spring floods. And we've seen that especially on the

1 Red River basin, where we have large snowfall events.
2 The Province is able to predict the massive floods
3 that can come down the Red River.

4 We -- pretic -- precipitation is
5 tracked from across Western Canada. This chart, on
6 slide 24, shows variations in precipitation from
7 average for the last thirty-two (32) months over our
8 watersheds. And as you can see, precipitation, since
9 last spring, has been quite variable, well below
10 normal through the spring and summer, followed by well
11 above average precipitation in September. The
12 variation shown here is a major contributor to the
13 changes in the first two (2) years of the IFF we've
14 been reporting to you since the preparation of our IFF
15 last spring.

16 Slide 25. This chart indicates daily
17 inflows to reservoirs over the last two (2) years
18 overlaid on the yearly record since 1977, shown in the
19 light grey background lines. The red line indicates
20 what happened in 2017. This year, flows declined from
21 the spring peak flows from the spring snowmelt runoff.
22 They declined gradually over the summer period,
23 falling from -- from very high to very low due the dry
24 conditions over the summer. Flows recovered in mid-
25 September from heavy rainfall over Eastern watershed,

1 and since then they've been averaging -- they've been
2 remaining around the average.

3 River flows are now such that Manitoba
4 Hydro expects to purchase energy this winter in the
5 off-peak hours to support on-peak exports when
6 economical. This is a market position we haven't
7 experienced for many years due to the recent string of
8 favourable water.

9 Slide 26. Reservoir storage is
10 important to our Hydro system. It's similar to a bank
11 account, but rather than storing money, reservoirs
12 hold backwater that is not needed immediately for
13 generation. It holds it back for future use. And
14 just as each of us monitor our separate accounts,
15 Manitoba Hydro monitors the levels in reservoirs
16 across Western Canada that supply Manitoba Hydro. And
17 showed -- and here we show the total amount of energy
18 in reservoir storage on this chart.

19 Our biggest reservoir is Lake Winnipeg,
20 and it accounts for over 50 percent of the storage
21 capability in Western Canada. However, because Lake
22 Winnipeg is also regulated for flood protection, much
23 of the extra water that flows into the lake, as
24 occurred this last spring, in an average -- in an
25 average or an above average year, must be drained from

1 the lake as quickly as possible in order to provide
2 flood protection. It provides little benefit in
3 additional Hydro generation, so it is not unusual to
4 be spilling water in the spring and summer, like we
5 did this year, and then to be buying electricity back
6 in the fall and in the winter. Mr. McCallum referred
7 to this in his presentation when he indicated our
8 storage capability was small relative to the
9 variability we experience in inflows.

10 This summer, Hydro generation was
11 buffer -- buffered from the lack of rainfall that we
12 saw on the previous chart, and this is buffered over
13 the summer by the record high reservoir storage
14 carryover that occurred from the wet fall last year,
15 and the need to maintain maximum outflows from Lake
16 Winnipeg over the summer for flood protection, and
17 those out -- maximum flows continued until the end of
18 August. And this is shown on the blue line on this
19 chart. Again, some of the near year -- near-term IFF
20 changes we reported since our application are as a
21 result of reservoir operations for flood management.

22 Today, storage is about 2 million
23 megawatt hours above average, and we expect this 2
24 million favourable situation to continue into next
25 spring, which will provide a slight buffer for

1 operations next year if conditions start out dry.

2 Slide 27. I'll now return -- I will --
3 I will now turn to exports. Wholesale prices for
4 electricity remain soft in the export markets. The
5 factors that contribute to these prices are low
6 natural gas prices, increasing amounts of new wind
7 generation being built in our market, spurred by a --
8 spurred on by the US production tax credits and
9 relatively flat demand growth for electricity.

10 US production tax credits and
11 investment tax credits are anticipated to end in a few
12 years. In the meantime, Manitoba Hydro's US export
13 customers continue to contract for or build new
14 renewable supplies. These early investments are
15 softening the market for Manitoba Hydro's long-term
16 product. However, as there are no government
17 subsidies available in Canada, the Canadian market is
18 becoming the preferred market.

19 Regardless of near-term prices,
20 Manitoba Hydro is essentially sold out of summer
21 capacity until Keeyask begins generating in 2021. So
22 even though we are in discussions with all our export
23 customers with regard to their long-term needs, there
24 will be no new major export sales beginning in the
25 near term that could significantly boost Manitoba

1 Hydro's financial picture for at least five (5) to
2 eight (8) years.

3 Slide 28. Where electricity's sold in
4 the US wholesale markets at the border, prices this
5 past year, both on-peak and off-peak, were similar to
6 those of the last eight (8) years, with similar
7 seasonal variation, slightly higher in the summer,
8 lower in the winter, aligning with the US demand
9 patterns.

10 For electricity sold at firm prices
11 under long-term contracts, prices continue to escalate
12 in real terms. They are currently in the ninety-two
13 dollar (\$92) megawatt hour range on average compared
14 to the on-peak MISO market prices, which have averaged
15 thirty-three dollars (\$33), both values for the
16 calendar year 2017 to date.

17 Slide 29. I'd like to now update the
18 Board on Manitoba Hydro's expanded market access into
19 the Southwest Power Pool. Dec -- in December in 2016,
20 we began selling electricity in a new market. It's
21 called the Southwest Power Pool, which is a large
22 power pool in the United States, which has a peak
23 demand of almost 51,000 megawatts, with 86,000
24 megawatts of generation.

25 This opportunity became possible last

1 year for Manitoba Hydro because the SPP market tariff
2 was amended such that they could take delivery and
3 assume title to Manitoba Hydro's electricity at the
4 Saskatchewan/United States border. This is similar to
5 the MISO exports where title tran -- also transfers at
6 the US border. Transfer at the border is essential in
7 order to -- for Manitoba Hydro's activities to not be
8 subject to US tax.

9 The Southwest Power Pool market is
10 large, and at times, prices in the -- that market can
11 be more attractive than in MISO. However, the amount
12 of available transmission between Manitoba and
13 Saskatchewan in the Southwest Power Pool market is
14 very limited compared to our access to MISO, and that
15 limits the potential for new revenue. However, since
16 last year, revenues from this new market have been 1.6
17 million. For the purposes of reporting US market
18 sales, we now report prices that are a blend of all
19 our SPP sales and our MISO sales.

20 Slide 30. We'll now turn -- return to
21 the recently-announced settlement between Manitoba
22 Hydro and the Ontario Independent Electricity System
23 Operator. This was reported in the Winnipeg Free
24 Press a few months ago. The announcement was that
25 Manitoba Hydro and the Ontario Independent Electricity

1 System Operator reached a settlement into an alleged
2 breach of the Ontario market rules by Manitoba Hydro
3 that occurred between October 2011 and September 2012.
4 Manitoba Hydro agreed to the settlement without
5 admitting any wrongdoing, and the settlement does not
6 attempt to sort out blame or omissions on the various
7 items in contention.

8 Manitoba Hydro has returned to the IESO
9 \$9.6 million for market activities in question. There
10 was no finding of breach of market rules by Manitoba
11 Hydro, and the IESO posted a public notice of
12 settlement on its website under a newly created page
13 for settlements of this nature, as depo -- as to -- as
14 opposed to posting it on its penalty page.

15 Details about the settlement beyond
16 these are confidential and subject to a nondisclosure
17 agreement between the IESO and Manitoba Hydro, so I'm
18 limited in what I can say further on this. However,
19 what I can say is that Manitoba Hydro had previously
20 accrued this liability for the -- for the entire 9.6
21 million, and so there is no additional impact on
22 Manitoba Hydro's current rate application or financial
23 outlook.

24 Slide 30. So I'd like to now to turn
25 to our activities in Western Canada. As reported in

1 our filing, Manitoba Hydro has signed a twenty (20)
2 year firm 100 megawatt power sale agreement with Sask
3 Power that will commence in 2020. This fixed-price
4 sale is at a fixed -- is at a price which is a win/win
5 for Saskatchewan, Manitoba, and our shared
6 environment. Sask Power saves money as it avoids
7 building and operating a more expensive generating
8 facility.

9 Manitoba Hydro wins because there is a
10 high likelihood that this power would've been sold in
11 the spot markets at unpredictable and potentially very
12 low prices. We now have a locked in long-term revenue
13 stream for surplus energy that supports our need to
14 improve the financial health of the Corporation. The
15 third win is for the environment, because the
16 construction of a gas-fired generating station and its
17 associated emissions have been avoided.

18 As a condition of the sale, Sask Power
19 required the construction of a new, relatively short
20 interconnection to increase the firm transfer
21 capability between the provinces. This line will run
22 between Birtle, Manitoba and Tantalon, Saskatchewan,
23 and will require an investment by Manitoba Hydro of
24 \$57 million. This commitment to build a new line not
25 only facilitates this sale, but will provide market

1 access for Manitoba Hydro surplus energy to Western
2 Canadian markets in perpetuity.

3 Because of Sask Power's aging
4 generation fleet and their need to significantly
5 reduce carbon emissions, there still remains a strong
6 market for additional long-term sales of surplus, non-
7 emitting hydro, Manitoba Hydro energy to Saskatchewan.
8 In that regard, we are continuing discussions with
9 Sask Power on what further we can do. However, these
10 opportunities are limited, given that there only
11 remains a small amount of unused firm transmission
12 capacity between our provinces, and that the next
13 major in incremental firm transfer capability would be
14 very expensive to build.

15 Because the electric sectors in
16 Saskatchewan and Alberta are significant emitters, the
17 federal government has initiated studies to determine
18 which electricity projects in the West could be most
19 effective in helping Canada achieve its carbon
20 reduction targets. Canada has indicated a willingness
21 to potentially fund these project -- a Western grid
22 which has been discussed for many years, but up until
23 now, with the evolving need for national carb --
24 action on carbon, there has been little interest in
25 the project.

1 The studies in Western Canada are being
2 funded by Canada, and they involve Manitoba Hydro, and
3 other utilities, and the Alberta market operator. The
4 study is being undertaken under the federal regional
5 electricity cooperation and strategic infrastructure
6 initiative, and results are expected early next year.
7 Options being studied between Manitoba and
8 Saskatchewan involve both small and large
9 interconnections.

10 However, having committed to building a
11 new five hundred (500) interconnection to the United
12 States, Manitoba Hydro cannot justify further major
13 investments to gain additional market access. But you
14 can see, there could be a role for federal funding if
15 a new interconnection was found to be the -- to be in
16 the best interests of Saskatchewan and Canada.

17 A major new line would provide
18 Saskatchewan access to Manitoba's large surplus
19 renewable and flexible hydro power resources.
20 However, as these are only conceptual studies, any
21 project that would involve Manitoba Hydro is at least
22 a decade away, and has not been considered in any of
23 our forecasts.

24 Slide 31. I'll now speak to our
25 current activities associated with the Great Northern

1 Transmission Line. Minnesota Power is actively
2 constructing the Great Northern Transmission Line
3 today, the US leg of the new 500 kV interconnection to
4 the United States. Manitoba Hydro's interests on this
5 project are represented through its subsidiary 6690271
6 Manitoba Ltd., which has representation and voting
7 rights on the project's management committee. Through
8 this committee, 6690271 is able to actively monitor
9 and provide oversight to Minnesota Power's
10 construction manager.

11 Major permitting for the line in the
12 United States is complete. Much of the right-of-way
13 is cleared, and the foundations will be going in this
14 winter subject to favourable weather conditions. The
15 project is on schedule for a June 2020 in-service
16 date. Although Manitoba Hydro has yet to receive its
17 provincial and federal -- federal regulatory
18 approvals, we remain confident that the Manitoba
19 portion of the line can also achieve that in-service
20 date. Thank you. That completes my direct. Back to
21 Liz.

22

23 (BRIEF PAUSE)

24

25 MS. LOIS MORRISON: Thank you, Mr.

1 Cormie. So in April of 2016 the Corp -- under the
2 corporate restructuring, the electricity export price
3 forecast and the energy price out look were amal --
4 amalgamated under the finance and strategy
5 organizational group and renamed the energy price
6 forecast. The energy price forecast, Manitoba Hydro
7 has purchased four (4) off this shelf independent
8 forecasts from third-party vendors. These four (4)
9 highly regarded vendors have been consistently used
10 since NFAT.

11 Manitoba Hydro combines the four (4)
12 energy price forecasts using a consensus approach, or
13 a simple averaging of the forecasts and then adjusts
14 for differentials in pricing from the US market to the
15 Manitoba border for losses and congestion. As Mr.
16 Peters discussed with Mr. Shepherd on -- on Monday of
17 the hearing, Manitoba Hydro removed a premium
18 adjustment applied by Manitoba Hydro to the forecast
19 of long-term dependable prices. That is, the prices
20 on potential future export sales made from surplus
21 energy and generation capacity available even under
22 the lowest flows on record.

23 The premium adjustment was previously
24 included, based on the finding that historic firm
25 contract prices for signed sales outperformed the

1 market forecast for the same period. At the time,
2 Manitoba Hydro had found that customers were willing
3 to pay a premium over the current forecast market
4 prices for price and volume certainty, and for carbon
5 free hydroelectricity. With the influx of wind and
6 solar generation in the MISO market Manitoba Hydro has
7 significant competition in the renewals -- renewables
8 market, and no longer has an evidentiary basis to
9 support the inclusion of the premium adjustment.

10 The 2000 energy price forecast included
11 capacity values provided by the four (4) third-party
12 forecasters also included a consensus forecast for
13 capacity. For several years the significant increase
14 in -- in the value for generation capacity tied to the
15 need for new resources had been forecast in the near
16 term, which repeatedly failed to materialize.

17 For 2017 the forecast need for new
18 resources had been pushed at least five (5) years into
19 the future, and in light of declining load growth
20 delays in coal plant closures under the Trump
21 administration, and the continuing wind and now solar
22 build out, the extent to which new capacity will be
23 required and the value of that capacity, if any,
24 appears uncertain. As a result, MH-16 uncommitted
25 firm export sales were priced at opportunity prices

1 with no associated capacity revenue to reflect that
2 current low -- the current low capacity prices.

3 Manitoba Hydro will continue to monitor
4 the trends in the value of capacity in the export
5 market, and may opt to reintroduce the inclusion of
6 the cap -- capacity component in the pricing for
7 surplus capacity in a future forecast if there is
8 greater certainty that this -- that this revenue
9 source will materialize.

10 On the next slide, we see averaging at
11 revenues from export sales. Slide 34 has been
12 modified from PUB/MH-I-153(b) (ii) to remove a number
13 of the price forecasts between 2008, which was roughly
14 one (1) of the highest forecasts since Manitoba Hydro
15 began providing this average unit revenue metric at
16 the bequest of the PUB and the MH-16 update. On
17 average MH-16 update averaging at revenues have
18 dropped by 50 percent over the forecast period 2018 to
19 '27 since the 2008 forecast, while domestic rates have
20 only increased by 40 percent over the same period.

21 We have completed an update to the 2017
22 energy price forecast based on fall forecasts of
23 prices supplied by the same four (4) third-party
24 vendors. This forecast of energy prices will be
25 incorporated into IFF-18 that will be submitted to the

1 Manitoba Hydro electric board in March of 2 -- 2018.
2 On average prices in the fall update are about 7
3 percent lower than compared to the spring 2017 energy
4 price forecast, which underpins the MH-16 updated with
5 interim forecast.

6 From a revenue perspective, slide 35
7 compares the net extra-provincial revenues net of
8 water rentals and fuel and power purchases for MH-14
9 to MH-16 update. Over the ten (10) year forecast
10 period to 2027, MH-16 update forecast of extra-
11 provincial revenue is down 580 million, 880 million,
12 and 110 million compared to MH-14, 15 and 16,
13 respectively.

14 Slide 36 shows the potential
15 variability in export revenues from average under the
16 highest and lowest water flow conditions on record.
17 On Monday Mr. McCallum showed the Board the range in
18 net export revenue for the fiscal year 2018/'19,
19 resulting from the uncertainty of inflow conditions in
20 that year. The slide similarly shows a potential
21 variability in any one (1) year over the next ten (10)
22 years.

23 For example, in 2023 net export
24 revenues can be approximately 250 million higher than
25 the average, or the IFF, or 600 million lower than the

1 average. That's a range of \$850 million, potentially
2 in one (1) year. As Mr. McCallum also mentioned, the
3 risk is asymmetric. The upside is constrained by
4 operating limits and the capability of the system and
5 the downside not only includes lost export sales, but
6 also the thermal import costs necessary to support
7 firm load.

8 Now, I'll pass it over to Ms.
9 Bauerlein, who will discuss the operating and
10 administrative and regulatory deferrals with the
11 panel. Thank you.

12 MS. SANDY BAUERLEIN: Good morning,
13 Mr. Chairman, Madam Vice Chair and Board members,
14 Board advisors, and Intervenors. My name is Sandy
15 Bauerlein. I am a chartered professional accountant,
16 previously a certified general accountant, I've been
17 with Manitoba Hydro for approximately thirty (30)
18 years in a variety of financial and management roles.

19 I am currently the corporate controller
20 at Manitoba Hydro, a position I've held since February
21 2014. In the corporate controllers area I am
22 responsible for all financial and management
23 accounting and reporting, including preparation of our
24 annual and quarterly reports. In addition, I have
25 responsibility for the accounting for our domestic

1 revenues, as well as the accounting and depreciation
2 of the Corporation assets, accounts payable, commodity
3 and capital tax.

4 Under the new organization structure I
5 also now have responsibility for both the export and
6 natural gas middle and back office functions. I
7 previously testified at the 2015 General Rate
8 Application hearing, and have been involved in many
9 rate applications prior to that in a support function.

10 I'll begin with my presentation. Slide
11 38. So operating and administrative costs comprised
12 mainly of labour and benefits, materials, contracted
13 services, and administrative costs that are necessary
14 to operate and maintain the assets of the company and
15 to provide services to customers. Greater than 75
16 percent of our operating administrative costs are
17 attributable to labour and benefits.

18 For the years from 2014/'15 through to
19 the end of the test years 2018/'19 Manitoba Hydro will
20 achieve a five (5) year average annual decrease in our
21 operating administrative costs of 1.8 percent. This
22 compares to an average annual increase in Manitoba CPI
23 of 1.7 percent.

24 The O and -- the operating and
25 administrative forecast in the test year is 518

1 million for 2017/'18. This is a reduction of 17 1/2
2 million from the prior year. And in 2018/'19 the
3 forecast is further reduced by another 17 million to
4 501 million. This reflects Manitoba Hydro's
5 accelerated operating cost reduction plan.

6 Prior to 2014/'15, Manitoba Hydro had
7 significant accounting changes that were implemented
8 primarily to align our capitalization practices with
9 other utilities, and to support our transition to
10 international financial reporting standards in
11 2014/'15. These changes are not indicative of a
12 change in the costs to operate the company, but rather
13 they are a change in the accounting treatment of such
14 costs, and must be factored into any year-over-year
15 analysis.

16 When factoring these changes in,
17 Manitoba Hydro has maintained an average annual growth
18 in operating administrative costs over the previous
19 five (5) year period from 2009/'10 to 2013/'14 equal
20 to Manitoba CPI at 1.9 percent.

21 The accelerated cost reduction plan,
22 slide 39, includes a significant reduction in Manitoba
23 Hydro's workforce. We have removed four hundred and
24 twenty-nine (429) operational positions over -- for
25 the period from 2014/'15 through '16/'17. We have a

1 goal of a nine hundred (900) headcount reduction by
2 2019/'20, of which we are estimating approximately
3 seven hundred (700) will be of a operational nature,
4 with the remainder from our capital construction.

5 The achievement of the nine hundred
6 (900) headcount reduction begins with eight hundred
7 and twenty-one (821) employees leaving through a
8 voluntary departure program, with the majority to be
9 gone by February 1, 2018. One (1) of the factors in
10 establishing the target of nine hundred (900) was a
11 consideration for the number of employees eligible to
12 retire. In addition, we have seen a 30 percent
13 reduction in executive and a 25 percent reduction in
14 management.

15 Slide 40. Cost reductions also include
16 the supply chain initiative, which has atri --
17 achieved approximately 8 million of savings since
18 2014/'15, and is expected to achieve 50 million in
19 annual savings by '20/'21, with overall cumulative
20 annual savings of 155 million. Approximately 30
21 percent of the savings will come from operating
22 administrative expenditures.

23 Some of the supply chain initiatives
24 include changes to our procurement practices through,
25 for example, strategic sourcing methods; inventory

1 optimization including reductions to excess inventory
2 and implementation of auto replenishment; improved
3 fleet management through repair, maintenance, and fuel
4 supply networks; and optimization of our fleet levels.

5 Slide number 41. As discussed by Mr.
6 Shepherd in his presentation on Monday, these issues
7 cannot be addressed through further red -- the issues
8 the Corporation faces cannot be addressed through
9 further reductions to operating administrative costs.
10 Reductions must be made without unduly impacting
11 service levels and reliability. The reductions that
12 are underway provide a balance between cost reductions
13 and service and reliability.

14 In Manitoba Hydro's evidence, we
15 provided an illustrated analysis of the rate impact of
16 a further five hundred (500) person headcount
17 reduction, or equivalent to 30 percent of the
18 operational workforce. This results in a minimal rate
19 differential rate increases of 7.41 percent per year
20 over the six (6) year period, compared to the 7.9
21 percent requested in this application. Any staffing
22 reductions less than the five hundred (500) would have
23 a much lower impact.

24 Manitoba Hydro is concerned that
25 further staffing reductions would place undue risk to

1 service levels and reliability. As Mr. Shepherd said,
2 if Manitoba Hydro felt we could reduce further we
3 would.

4 Regulatory deferrals, slide 42.
5 Regulatory deferrals represent timing differences
6 between the recognition of costs or revenues for
7 ratesetting purposes as established by the Regulator,
8 compared to the recognition of these items for
9 financial reporting purposes.

10 Typically, regulatory deferrals are
11 costs, which under financial reporting standards would
12 have to be expensed in the period they are incurred.
13 However, there is a financial reporting standard which
14 provides for the financial statements of the
15 Corporation to capture differences in the timing of
16 the recognition of these costs as determined by the
17 Regulator for ratesetting purposes, usually based on
18 the concepts an intergenerational equity, or as a
19 means to avoid rate shock.

20 Under Manitoba's regulatory regime this
21 direction is typically provided through Board
22 findings. Regulatory deferrals include demand-side
23 management expenditures, differences in our
24 depreciation methodology, the Canadian generally
25 accepted accounting principles of average service life

1 method versus the international financial reporting
2 standard equal life group method, overhead costs that
3 are expense for financial reporting purposes and
4 capitalize for ratesetting purposes, site restoration
5 costs, and regulatory costs.

6 With respect to regulatory deferrals,
7 Manitoba Hydro's requesting endorsement of the
8 proposed deferral of cost with respect to the Conawapa
9 generating station of approximately 380 million to be
10 amortized over a thirty (30) year period, as well
11 endorsement of the proposed amortization for the
12 disposition of the regulatory deferrals associated
13 with the differences in depreciation methodology, and
14 capitalized overhead over a twenty (20) year period.

15 Slide 43. Similar to operating
16 administrative costs, the issues the Corporation has
17 are not resolved through accounting changes associated
18 with the amortization of regulatory deferral accounts.
19 Recommendations to extend the amortization periods
20 well -- while they will result in higher net income,
21 minimal impact on the requested rate increase.
22 Incorporating the recommendations as suggested in Mr.
23 Bowman's evidence results in rate increases of 7.64
24 percent over the six (6) year period To '23/'24,
25 compared to the 7.9 percent over the same time frame.

1 The extension of amortization periods
2 does result in a cumulative increase in net income of
3 166 million over the ten (10) year period as you have
4 lower expense. However, you have a cumulative
5 increase in net debt of 273 million over the same
6 period. By using the extension of amortization
7 periods to justify lower rate increases, you have less
8 cash coming into the Corporation and as a result will
9 have to fund -- will have to borrow more to fund
10 ongoing operations and capital expenditures.

11 Slide 44. This slide provides further
12 evidence as amortization of regulatory deferrals is a
13 non-cash item. In other words, it's not an outflow or
14 inflow of cash. If we compare two (2) scenarios where
15 the rate increase is held constant, one (1) with the
16 proposed amortization period of twenty (20) years and
17 the second incorporating the extension of amortization
18 periods, net income will improve.

19 However, there is not a corresponding
20 improvement to the cash flow position of the
21 Corporation. It results in actually a slight decrease
22 in the cash flow position of the Corporation of
23 approximately 7 million through to 2027. This
24 emphasizes the point that cash is needed through
25 higher rate increases in order to address the issues,

1 not accounting changes through regulatory deferrals.

2 Thank you. I will now turn the
3 presentation over to Mr. Wortley.

4 MR. JOEL WORTLEY: Good morning, Mr.
5 Chairman, members of the Board, Intervenors, and
6 others present. My name is Joel Wortley. I am the
7 Director of strategic business integration in the
8 finance and strategy corporate group at Manitoba
9 Hydro. I'm a professional engineer and I hold an
10 undergraduate degree in civil engineering from
11 University of Manitoba, as well as a Masters degree in
12 geotechnical engineering from the University of
13 Alberta.

14 I've been with Manitoba Hydro for just
15 over fifteen (15) years working in various technical
16 and management roles, and this is my first appearance
17 before the Public Utilities Board. With me to talk
18 about asset management during these proceedings are
19 Mr. Hal Turner, who is the director of generation
20 asset management. Mr. Gerald Neufeld is the director
21 of transmission planning and design, and Mr. Chuck
22 Steele, who is the director of engineering and
23 construction. These three (3) gentlemen are
24 responsible for the generation, transmission, and
25 distribution assets systems, respectively.

1 With that said, I will jump into my
2 presentation, beginning on slide 46. So Manitoba
3 Hydro at heart is a supply chain built to deliver
4 energy to customers. There are three (3) primary
5 links to this supply chain, being the generation,
6 transmission, and distribution systems. Linking them
7 are the stations at which the voltage is either
8 stepped up or stepped down as required. Falling water
9 and the energy of falling water is converted to
10 electric energy by the generating station. It's
11 handed to the transmission system to be -- travel over
12 long distances, and then off to the distribution
13 system where it fans out across the province and
14 eventually delivered to customers.

15 Given that at Manitoba Hydro most of
16 the generation is in the north, but most of the
17 customers in the south, the high-voltage direct
18 current system provides an efficient way of moving
19 that energy over long distances. This is a very
20 complex system with literally millions of assets
21 required to deliver the energy. At the upstream end
22 the assets are smaller in number but higher in cost.
23 These are things like generators and valve groups
24 whose value is measured in millions, lead times
25 measured in years, and the cost or the impact to in-

1 service failure is large.

2 At the other end of the spectrum, there
3 are a high number of low-cost assets. These are
4 things like the million plus wood poles on the system
5 whose value is measured in thousands of dollars.
6 They're typically in stock items, so there's no lead
7 time, and the consequence to in-service failure is
8 relatively small.

9 These assets span the province and come
10 in all ages and vintages as in they were put into
11 service dating back as early as the early 1900s, and
12 is early or late as yesterday. As such, there's a
13 tremendous range in terms of their technological
14 advancement and thereby the asset management needs or
15 the needs in terms of how to manage these assets.

16 Moving to slide 47. Asset management
17 is about making asset decisions, but it's about the
18 context in which they are made. So when we look at
19 asset decisions they are the decisions made about how
20 -- which assets to acquire, how to operate, how to
21 maintain, and when to intervene with that asset. And
22 an intervention could be life extension. It could be
23 replacement. It could be refurbishment. To make
24 those decisions you have to consider the context of
25 the asset. What do you need that asset to do for you?

1 It's particular role is a function of the system in
2 which it lives.

3 And so if it's part of the generation
4 transmission or distribution system, it will have a
5 different role and a different consequence to the
6 system's operation, which ultimately, in total, is
7 dealt around the objectives of Manitoba Hydro as a
8 company which is about serving the customer. And so
9 asset management is about coordinating the activities
10 of an organization to -- to receive value from its
11 assets. And as this ladder shows, those decisions
12 need to be made with the customer in mind.

13 So when you think about what does the
14 customer really expect on slide 48. We know from our
15 mission statement that the customer is expecting the
16 delivery of safe, reliable energy at a fair price.
17 Ultimately, a balance between the cost, risk, and
18 performance of that asset. We know that electricity
19 is essential for public safety, and we know that our
20 customers expect the lights to be on pretty much all
21 the time, so that the energy needs to be available
22 twenty-four (24) hours a day, seven (7) days a week,
23 three hundred and sixty-five (365) days a year.

24 We also know that it's expected to be
25 available everywhere and they expect the service to be

1 enduring. And as such, it needs to be sustainable.
2 So it's not just about in the moment. It's about over
3 the long-term. We further know that there are trends
4 in environmental safety and reliability regulations
5 that are seeing a growing intolerance for risk, which
6 pushes up the expectation of performance and, of
7 course, has pressure on cost.

8 Moving to slide 49. If we look a
9 little bit at an asset in particular, and think about
10 the decisions that are made over its life cycle we see
11 that there are decisions to be made about what is to
12 be acquired, how it is to be operated and maintained,
13 and eventually at end of life how to replace or
14 refurbish or dispose of it. Also during its life the
15 -- the components that asset that need to be replaced
16 or refurbished, and these are interventions that occur
17 in time.

18 So if we took, for example, your car.
19 You may have be -- seen your mechanic this morning,
20 and your mechanic may have told you that your tires
21 are worn and need to be replaced. Why your tires are
22 worn and need to be replaced is a function of past
23 decisions. What tires you bought, how you drove the
24 car, whether you maintained them, which is not
25 relevant to your decision whether to replace them or

1 not. The only question about whether to replace them
2 or not is your personal balance of cost performance
3 and risk, and whether you want to be able to use that
4 car in all weather. If you do want to be able to use
5 that car this winter, you would probably decide to
6 change those tires.

7 Your mechanic may also give you a
8 forecast of what future interventions are required to
9 keep that car sustainable over the longer term. If
10 you add up all these decisions, you will have a
11 forecast of what kind of capital expenditures are
12 going to be required to keep this asset performing as
13 you need it to over the long term.

14 The same is true of Manitoba Hydro,
15 where the assets that need refurbishment or
16 intervention today are included in the test years, and
17 the forecast of what future interventions are required
18 are in the forecast in years beyond.

19 Moving to slide 50. Those capital
20 expenditures are shown here over the ten (10) year
21 period, and they occur in three (3) different -- three
22 (3) different categories. The first is major new
23 generation and transmission. These are investments
24 that provide significant new generation and
25 transmission capacity and are projects of substantial

1 cost.

2 Next, we have business operations
3 capital. These are requirements to sustain
4 electricity service through the replacement of aging
5 or obsolete assets, capacity enhancements, and
6 expansion due to load growth. And thirdly, we have
7 demand-side management, which are expenditures related
8 to the pursuit of electric energy conservation
9 activities.

10 All told in this time frame we've got
11 \$14.4 billion of investment forecasted. The major new
12 gen and transmission is primarily Bipole III and
13 Keeyask and will be dealt with by the capital panel.
14 I will be speaking primarily about business operations
15 capital, first in the test years, and then secondly
16 the forecast for the years beyond the test years.

17 Moving to slide 51, and addressing the
18 question of business operations capital in the test
19 years. Using fiscal '19 as a typical year, this is
20 the distribution of where that money goes. So
21 approximately 33 percent of the fiscal '19 capital
22 expenditure is in capacity and growth. And this is to
23 pay for things like system load capacity and customer
24 connections. So if you imagine your car, if you've
25 got a new addition to the family, you may have to

1 intervene and add some transportation capacity for
2 that baby. You'd pay for a car seat.

3 On our case with True North Square
4 wanting to built just down the street here, or with
5 commercial development, say, in the Steinbach area,
6 customers need energy. We need to respond to that.
7 Customers are at the door. And so the capacity of the
8 system needs to be enhanced or the system needs to
9 grow to deliver that energy. There's really no cost -
10 - or sorry, there's really no option here. If the
11 customer need it, Manitoba Hydro delivers it.

12 Second, down here we've got business
13 operation support at 12 percent. And this is the
14 investment and reinvestment in the computers, the
15 trucks, and the buildings needed to support the
16 operation, but are not directly part of the supply
17 chain.

18 And over here on the right we've got
19 sustainment, which is 55 percent of the total and it's
20 made up of things like system efficiency, so
21 investment made to reduce cost somewhere else.
22 Mandated compliance, so this would be things like
23 drinking water standards or licensing requirements
24 that are mandated.

25 Then we've got renewal, system renewal

1 investment. And there's two (2) categories here, the
2 first being reactive investment. And this would be
3 things where an asset has failed in service and needs
4 to be replaced. There's really no choice. It would
5 be like a headlight on your car. If the headlight's
6 burned out you fix it, versus proactive system
7 renewal, which are made -- are investments or
8 interventions may before the asset fails.

9 So this would be like your mechanic
10 telling you that your brakes are wearing, or that your
11 tires or your engine needs work. And you don't want
12 to suffer the consequence of that asset failing in
13 service. This is the portion of the spending that has
14 some flexibility and timing, albeit that flexibility
15 comes at an increase in risk. It totals \$168 million
16 in this frame, which is fiscal '19, which is a third
17 of the total for fiscal '19 in business operations
18 capital, and only 6 percent of the total forecasted
19 expense, or capital expenditure in fiscal '19.

20 Addressing the system renewal portion
21 of the business operations capital in the test years,
22 first off I'd like to point out that the asset
23 condition is monitored, as is its performance. So
24 there's a handle on whether it's -- how it's degrading
25 and how it's performing, and whether there's a

1 potential problem brewing there.

2 The risk associated with that condition
3 of performance is assessed by experienced experts and
4 professional engineers. The assets are degrading.
5 They wear. As a result, it's not a question of if
6 there should be intervention. It's only a question of
7 when. And if it's deemed that the risk presented by
8 that degrading or failed asset is unacceptable, then
9 intervention is programmed.

10 That intervention is reviewed and
11 approved by line management. And as a result, we've
12 got a high level of confidence that this is the right
13 work at the right time and that it is rooted or based
14 on the actual condition of the asset or its
15 performance. It's a risk assessment made by expensed
16 operators and subject matter experts reviewed and
17 approved by line management.

18 Moving to the business operations
19 capital forecast on slide 53. This is the forecast of
20 intervention requirements beyond the test years. It's
21 not currently tied to a forecast of specific asset
22 end-of-life. That's a future enhancement of our asset
23 management capabilities. Today it's anchored in past
24 intervention trends.

25 So it's a look backwards at the

1 decades, over the decades that the interventions that
2 have been required to keep the system running
3 extrapolated into the future, shaped by best available
4 information. So whatever trends may be -- we may be
5 aware of are used to shape the forecast. It's
6 reviewed annually and adjusted if required, and
7 currently shows a modest upward trend which I'll
8 describe in just a second.

9 So coming back to our graph of capital
10 expenditures on slide 54, we see the business
11 operations capital, which is the red band at the
12 bottom starting to grow in about 2024. And that
13 reflects some upward pressures. First, that the
14 system is growing. As the system grows assets are
15 added and more sustaining capital is expected to be
16 required. Just the -- the simple math of the
17 demographics of the assets on the system.

18 For instance, sixteen thousand (16,000)
19 wood poles a year were added between 1945 and 1960.
20 They're going to need to be replaced in the next ten
21 (10) or twenty (20) years. It's not a question of if,
22 it's a question of when. We're only currently
23 replacing about seven thousand (7,000) a year, and so
24 that replacement rate is going to have to go up.

25 Modern designs are less robust than

1 designs from a hundred years ago. Modern computer-
2 aided design technologies allowed for more efficient,
3 thinner designs that degrade faster, which suggests an
4 increasing pace or rate of reinvestment. And there's
5 also a tremendous move towards digital equipment, and
6 digital equipment is notoriously short-lived due to
7 obsolescence.

8 However, at the same time we are
9 looking to improve our asset management practices and
10 tools and there's enough industry evidence around to
11 suggest that that may have a modera -- moderating
12 impact on our capital reinvestment requirements.

13 Further to asset management on slide
14 55, in the pursuit of improvement, Manitoba Hydro
15 asked UMS Group, subject matter experts in asset
16 management, to review our asset management maturity
17 relative to best practice. And as expected, several
18 gaps were found. It's not surprising in that North
19 America is lagging in terms of its asset management
20 maturity, and there is a lot of room for improvement.

21 They did note that Manitoba Hydro
22 compares favourably to North American industry, with
23 respect to asset management maturity, which is the
24 more relevant metric. In making asset management
25 enhancements, we are looking forward to having more

1 confident and transparent planning for sustainability.
2 But more importantly about being able to target a
3 desired balance of performance cost and risk, as in
4 being able to relate what level of investment will
5 produce what level of performance, and how risk will
6 be balanced.

7 We are proceeding purposely but
8 cautiously. It's important to understand that it's
9 not a given that moving all the way to best practice
10 is going to be of value or is going to justify the
11 cost of those enhancements. And so we want to be
12 careful to understand very clearly what decisions need
13 to be made, what analysis is needed to support those
14 decisions, and what data is needed support that
15 analysis before we invest in them.

16 THE CHAIRPERSON: Mr. Wortley, can I
17 just ask you a brief question? There seems to be
18 discrepancy between the slide and what you said.

19 MR. JOEL WORTLEY: Sorry. Go on.

20 THE CHAIRPERSON: The slide says "many
21 gaps." Your testimony was "some gaps."

22 Is it some or many?

23 MR. JOEL WORTLEY: It is many gaps.
24 Absolutely.

25 THE CHAIRPERSON: Thank you.

1 MR. JOEL WORTLEY: And those -- those
2 gaps will be considered and, when justified, closed as
3 needed to accomplish our objectives. Several
4 improvements are already underway at Manitoba Hydro.
5 We've got a corporate asset management initiative to
6 centralize and standardize practices, a capital
7 portfolio management program to deploy the tools and
8 processes to allow optimization of executing
9 portfolios and improve forecasting, and a corporate
10 value framework to bring a common basis of valuation
11 to capital expenditures.

12 I want to leave you with a few thoughts
13 on that basis. First is that the test year
14 interventions are required for the safe and reliable
15 operation of the system, and thereby are reli -- are
16 required for the customer. And that's essentially the
17 decisions made around those wear items, your tires on
18 your car, that they're needed to keep the system
19 running today.

20 The proactive system renewal portion,
21 then, is a subset of the total capital expenditure,
22 and as such is a relatively small impact on this rate
23 case. And it's the only portion of that budget that
24 has some flexibility in timing, albeit that
25 flexibility comes at an increase in risk.

1 The forecast of future expenditures
2 will be tested in future General Rate Applications, as
3 in those forecasts will be developed into the plans.
4 Those plans will go into the test years, and you'll
5 see them here in the future. And we are improving or
6 enhancing our asset management practices with good
7 progress and good results to date.

8 That's it, the end of my presentation.
9 I'd be happy to take any questions, or to pass along
10 to -- to Susan.

11 THE CHAIRPERSON: There don't seem to
12 be any questions. I'm just wondering if this would be
13 an appropriate time for a break. So why don't we
14 take...

15

16 (BRIEF PAUSE)

17

18 BOARD MEMBER MCCUTCHEON: I'm taking
19 this back just a little ways. What I heard was on
20 slide 20. I think it's not going as far back as you.
21 So on slide 20 what I was hearing was that it was 0.01
22 growth rate. But that chart actually says 0.1
23 percent.

24 Was I hearing it right, or what is the
25 correct percentage there? And I believe that was Ms.

1 Morrison's slide.

2 MS. LOIS MORRISON: Having technical
3 difficulties there for a moment. When you factor in
4 the assumption of the 1.5 percent average annual
5 energy savings to be as outlined under the Efficiency
6 Manitoba Act (sic), the average growth rate over the
7 twenty (20) year horizon does become 0.1 percent. If
8 you're looking solely at the fall update with --
9 without any inclusion of DSM activity, then the growth
10 rate is 1 percent over the twenty (20) years.

11 BOARD MEMBER MCCUTCHEON: Okay. So
12 you correctly stated it then when you said zero, zero
13 point --

14 MS. LOIS MORRISON: One (1) is before
15 DSM, and one (1) is after DSM.

16 BOARD MEMBER MCCUTCHEON: Okay. Very
17 good.

18 MS. LOIS MORRISON: So the before is 1
19 percent per year, and then after DSM assuming the
20 Efficiency Manitoba targets, it's 0.1 percent per
21 year.

22 BOARD MEMBER MCCUTCHEON: Thank you.

23 BOARD MEMBER GRANT: Can I pile on,
24 just with one quick question? On -- on slide 54 on
25 capital expenditures, and I understood each of your

1 points. I was just curious, though, modern design --
2 modern designs being less robust, digital equipment
3 short-lived. These are good things; right? This is
4 technological change that's enhancing performance and
5 stuff.

6 So are they actually drive --
7 increasing capital expenditures, or is it just that
8 there is a sort of more churning that presumably if
9 it's less robust it doesn't last as long, but the
10 purchase prices isn't as great? Or is it that you're
11 become more capital-intensive in a way that's, you
12 know, improving overall efficiency?

13 MR. JOEL WORTLEY: Very good question.
14 And so with respect to the robustness of the designs,
15 it's a trade-off. So the initial costs will go down
16 and that's very attractive. And that's a significant
17 pressure in projects is to keep that initial cost to
18 go down. But then the -- the renewal or the
19 intervention costs may go up in the future, or the
20 life of the asset may end up being a little bit
21 shorter.

22 And with the digital equipment it's --
23 it's tremendous in that it does much more for you.
24 So, for instance, it enables things like automation,
25 which will drive down operating costs. But

1 obsolescence is -- is a -- it's like a treadmill.
2 It's continually forcing you to upgrade and -- and
3 reinvest in those assets in a way you didn't have to
4 in terms of old electromechanical controls that lasted
5 decades.

6 THE CHAIRPERSON: Thank you. We will
7 break until eleven o'clock. Thank you.

8

9 --- Upon recessing at 10:44 a.m.

10 --- Upon resuming at 11:02 a.m.

11

12 THE CHAIRPERSON: Ms. Ramage, you have
13 the whip going?

14 MS. PATTI RAMAGE: That is exactly
15 right. I've timed them in eighty-eight (88) minutes,
16 that gives us thirty-two (32) and I think they're up
17 to challenge.

18 THE CHAIRPERSON: Okay, that's great.
19 Thank you.

20 MS. PATTI RAMAGE: Perhaps before they
21 get started, just something -- housekeeping. We -- I
22 neglected to have the presentation marked as Exhibit
23 68. I'll deal with Mr. Simonsen. And the page that
24 was missing from the presentation I suggest it be 68-1
25 just to...

1 There was one (1) page that got cut
2 from the --

3 MR. KURT SIMONSEN: So noted. We just
4 need the digital file please.

5 MS. PATTI RAMAGE: We'll get that.

6

7 --- EXHIBIT NO. MH-68: Panel 2 presentation.

8

9 --- EXHIBIT NO. MH-68-1: Missing page to Panel 2
10 presentation.

11

12 THE CHAIRPERSON: Thank you, please.

13 MS. SUSAN STEPHEN: Good morning, Mr.

14 Chairman, Ms. Vice-Chair, Board members and every --

15 everyone else present in the gallery today. I'm Susan

16 Stephen and I am the treasurer at Manitoba Hydro.

17 THE CHAIRPERSON: I'm afraid you're

18 going to get yelled at pretty soon by our court

19 reporter. You have to speak a little closer to the

20 mic.

21 MS. SUSAN STEPHEN: Sorry, this is the

22 first time that I do this. So my major areas of

23 responsibility at this General Rate Application will

24 be covering the debt management strategy, finance

25 expense and credit rating issues.

1 I have nearly twenty-five (25) years of
2 experience at Manitoba Hydro and the majority of my
3 career has been in the treasury division. My
4 professional qualifications include Bachelor of
5 Commerce Honours with an accounting major. I also
6 have a chartered professional accounting designation
7 and I have successfully completed level I of the
8 Chartered Financial Analyst Institute.

9 It's a pleasure to be here today. I
10 will start my presentation and we will start on my
11 slide 59.

12 Sorry, slide 58. So Manitoba Hydro's
13 debt management objective. Are fundamental --
14 fundamental debt management objective is to provide
15 low-cost stable funding to meet the financial
16 obligations and liquidity needs of the Corporation
17 while maintaining risk at prudent levels, and
18 reserving sufficient flexibility to adapt to changing
19 circumstances.

20 In our new forecast the potential cash
21 flow stemming from cost reductions and from increases
22 allows for the opportunity to use this future cash to
23 permanently retire debt. With the new forecast
24 assumptions, there is an opportunity for Manitoba
25 Hydro to consider shortening the term to maturity of

1 new debt issuance. Creating debt retirement
2 opportunities is a key factor in reducing finance
3 expense. And in the recovery of Manitoba Hydro's
4 financial metrics.

5 With the new terming strategy, we are
6 deliberately layering in new debt issues into
7 available debt maturity buckets that will have surplus
8 cash available for debt repayment. So how did we do
9 this? Well, we modelled various different scenarios
10 with the goals of matching expected future cash
11 surplus with debt maturities.

12 We also wanted to ensure that we kept
13 interest rate risk within our policy and guideline
14 limits and we were also looking for cost reductions.

15 So starting with our interest rate
16 forecast. Our interest rate forecast as Ms. Carriere
17 alluded to is based on a consensus view of several
18 independent sources, including Canada's primary
19 financial institutions and several other independent
20 sources.

21 Historically, Manitoba Hydro's interest
22 rate forecast for Canadian borrowing has been the
23 average of the ten (10) year and the thirty (30) year
24 Manitoba cost of borrowing, which we have called in
25 the past the ten (10) year plus rate.

1 For forecasting purposes in the past we
2 had assumed a twenty (20) year term to maturity for
3 new debt issuance. Our new forecast models reduction
4 of the weighted average term to maturity or as you'll
5 see WATM as an acronym for new borrowing from twenty
6 (20) to twelve (12) years. Using this assumption the
7 forecast shifts approximately 30 percent of new debt
8 issuance into the twenty-three (23) to twenty-seven
9 (27) time frame. And, essentially, it's moving it out
10 of the thirty (30) year plus bracket and putting it
11 into the bracket that's under ten (10) years.

12 So we're going to see, according to our
13 forecast, more debt forecast in the five-year term
14 with some allocations also in the three (3) and seven
15 (7) year terms. This shift will reposition about 3
16 billion into that period. But, there's also good news
17 because our new forecast with the rate increases has
18 an additional 3 billion of surplus cash flow
19 available. Our intention here is to match that
20 surplus cash available from the cost reductions in the
21 rate increases to retire that -- that debt.

22 So with the new terming assumption,
23 Manitoba Hydro can capture interest rate savings by
24 borrowing more debt in the five-year term to maturity
25 than in the thirty (30) year as five-year debt is

1 typically less costly than thirty (30) year debt.

2 Based on the new debt issuance
3 assumptions, the model forecast that we would save
4 approximately 500 million in the next -- next decade
5 out to 2027. Providing that all forecast assumptions
6 hold, including rate increases, the level of interest
7 rate risk would be kept at a manageable level.

8 Okay, so this table shows the total
9 borrowing for the next decade under our forecast
10 assumption of 7.9 percent rate increases in a twelve
11 (12) year weighted average term to maturity versus
12 IFF16 update with interim with IFF15 rate increases
13 with the 12 year weighted average term to maturity.

14 In the '23 to '27 time frame, you can
15 see under a 7.9 rate path, the higher cash flows will
16 actually limit new borrowing required by approximately
17 \$1 billion and will also create surplus cash flow in
18 that timeframe of -- of about \$3.1 billion, and that
19 3.1 surplus cash can be used to pay down debt.

20 Should that 3.1 billion of surplus cash
21 not materialize, as planned, the refinancing risk
22 during that period would raise from 5.7 billion to the
23 full 8.8 billion of borrowing that's occurring in that
24 period.

25 The total borrowing for after debt

1 retirement with the 7.9 percent rate path is 19
2 billion versus 23 billion under the 3.95 percent rate
3 path. The interest rate exposure will be lessened in
4 our forecast with the 7.9 percent rate path as we will
5 be removing 4 billion of debt from the balance sheet.

6 There is virtually no debt retirement
7 under a 3.95 percent rate path in this timeframe and
8 this would expose the Corporation to greater
9 refinancing risk.

10 Should the underlying forecast
11 assumptions not hold, Manitoba Hydro would have to re-
12 evaluate and adjust its debt management strategy and
13 the targeted terming of the new debt issuance as it
14 deems necessary.

15 All else being equal, this would be
16 expected to erode the savings potential that we
17 calculated in our forecast.

18 Okay, this graph shows Manitoba Hydro's
19 debt maturity schedule, as well as our new forecast
20 borrowings. So our existing debt maturity schedule is
21 shown in -- as the dark blue bars.

22 The light orange bars are actually
23 refinancing of physical debt issues which currently
24 have swaps attached to them.

25 And this graph shows the addition of

1 the forecasted new long-term debt as the bright green
2 bars which is the majority in the earlier years.

3 So, you can see that Hydro's subject to
4 a high degree of interest rate risk over the next four
5 (4) years due, in part, to the existing maturity
6 schedule, but it's mainly due to the new borrowings in
7 our forecast.

8 So there are also some other bars on
9 this graph. The light blue bars, that represents the
10 potential terming of the debt that's we're going to be
11 issuing in the 2018 to 2020 timeframe. So that
12 represents our peak borrowings in our forecast years.

13 So this terming is going under the
14 assumption that we will have, as I mentioned, more
15 debt issued in the five-year sector, with some
16 allocations in three (3) year and seven (7) years as
17 well and there's also some ten (10) year debt that's
18 rolling into there as well.

19 We only had about 20 percent of our
20 forecasted debt in thirty (30) year and plus at this
21 point.

22 One (1) thing that I -- we have not
23 shown on here is if we were to assume, for forecasting
24 purposes, that we were going to roll over the debt
25 past 2020. So in 2021 there is still significant

1 amount of borrowing in that year, 2.5 billion. If we
2 were to roll over that debt to look at the effect of
3 how much refinancing we would have in that period from
4 '23 to '27, we would be refinancing 50 percent of
5 Manitoba Hydro's debt portfolio in that time frame.

6 Without the expectation of cash flow to
7 retire this debt, the strategy that allocates 80
8 percent of new borrowings to ten (10) years and under
9 is just too risky.

10 So this graph on interest rate risk
11 shows the forecast five-year borrowing cost for
12 Manitoba Hydro in light green, and the actual
13 borrowing cost in dark green. And similarly the light
14 blue is the thirty (30) year forecast Manitoba Hydro
15 borrowing cost, with our latest integrated financial
16 forecast. And the dark blue represents the actual
17 thirty-year indicative borrowing rates.

18 Our forecast had modelled a 1.6 percent
19 difference between the five-year borrowing rate and
20 the thirty (30) year borrowing rate. The differential
21 between these two (2) rates is what provided for the
22 approximate 500 million in savings that we had put
23 forward for the new terming methodology.

24 What we have seen forecast in the
25 spring, we have seen five-year rates rise quite a bit

1 and above our forecast levels, and we've seen the
2 thirty (30) year rate actually stay below our forecast
3 level.

4 So the differential between the five-
5 year and the thirty (30) year rate has diminished now
6 to about .9 percent. What this does is this has the
7 effect of reducing the savings available from changing
8 our terming strategy.

9 THE VICE-CHAIRPERSON: Ms. Stephen,
10 could I just ask you, does that make any difference
11 then to your strategy, the -- the changes that you've
12 seen as you've just described?

13 MS. SUSAN STEPHEN: It -- it does. It
14 does, because we wouldn't realize the 500 million as
15 we had forecast. It actually comes in somewhere, when
16 we modelled it, just under 250 million in savings.

17 So obviously, if we're not going to be
18 realizing savings of a certain nature, we're going to
19 look at what risks do we pull back on. So definitely
20 it has.

21 And that -- the yield curve itself --
22 what the yield curve is essentially the five-year debt
23 is usually lower and an upward sloping yield curve and
24 thirty (30) year debt is higher. So what's happened
25 in this case is the five-year has gone up and thirty

1 (30) years come down a little bit actually. So, they
2 call it a flattening of the yield curve.

3 When you have a situation like that,
4 you actually are better off taking, and especially in
5 historically low rates, better off taking the thirty
6 (30) year borrowing. So that's what we've actually
7 seen.

8 And Mr. McCallum spoke the other day to
9 our debt issuance and it's probably my error. I
10 haven't updated him on some of our recent issuances.
11 We have done some thirty (30) year issuances this year
12 and we have 2.5 billion in borrowings to date. Our
13 last two (2) debt issues were thirty (30) year issues
14 and our weighted average term to maturity is currently
15 eighteen (18) years.

16 BOARD MEMBER GRANT: If I can -- if I
17 can follow-up just so I clear on this, I'd be tempted
18 to shorten the term if the yield curve was steep and I
19 was forecasting -- I'd go short if I was forecasting
20 interest rates were going to be falling. Right?

21 So, in other words, you were saying, we
22 moved to a shorter term to take advantage of the yield
23 curve despite the risk of the average yield and
24 interest rates rising over the near future. Because
25 you're going to have to refinance in five (5) years at

1 potentially a higher rate?

2 MS. SUSAN STEPHEN: And this is why we
3 have indicated that it is important that we have that
4 cash flow available when those debt maturities retire
5 so that we can retire the debt and have no interest
6 rate risk.

7 BOARD MEMBER GRANT: So now you've got
8 a flattened yield curve and I guess expectations of
9 rising interest rates?

10 MS. SUSAN STEPHEN: Correct which is
11 why we are locking in long rates at the moment.

12 And finally, what this graph
13 represents, it's a historical graph going all the way
14 back to 1995, and it's showing the Manitoba ten (10)
15 year plus rate is the blue line going all the way back
16 to 1995.

17 And we also have the three (3) month T-
18 bill rates in red on that line -- on the graph. So
19 you can see there's been a lot of volatility since
20 1995 through the recession into now. We are still at
21 historically low levels for interest rates.

22 In the forecast portion you can see we
23 have forecast -- there's -- we have our ten (10) year
24 plus rate in there as well for forecasting, and we
25 also have added our -- our twelve (12) year weighted

1 average term to maturity forecast, which is in green.

2 Now, the blue shaded area surrounding
3 the -- the blue ten (10) year plus rate is the -- the
4 variability in the forecasters so they -- the highest
5 one would have been the highest forecaster, the lowest
6 one would have been the lowest forecaster. So our
7 twelve (12) year weighted average term to maturity is
8 coming in near the low end of that range.

9 So as I mentioned, we do have peak
10 borrowings. Our peak borrowings are going to actually
11 occur next year and the next three (3) years are quite
12 heavy. So these are all forecast at historically low
13 levels. Should interest rates move as they are apt to
14 do, especially as we are in an upward moving interest
15 rate environment currently, we could see additional
16 interest rate costs in addition to our forecast
17 levels.

18 So a twelve (12) year weighted average
19 term to maturity terming strategy with no cash flow,
20 as I mentioned, to pay down debt will leave almost the
21 entirety of Hydro's new borrowings up for refinancing
22 between now and 2027.

23 Each 1 percent move upward in interest
24 rates, depending on timing, could cost Manitoba Hydro
25 upwards of 200 million a year by 2027, if that were

1 the case. So this would be an enormous risk to rate
2 stability in the next ten (10) years. So we would
3 recommend that with the 3.95 percent path, this would
4 just be too much risk, and we would not -- we would
5 not entertain this shorter strategy. Thank you.

6 THE CHAIRPERSON: Ms. Stephen, can I
7 just ask a couple of questions. At the beginning of
8 your presentation you referred to the -- your internal
9 interest rate risk policy guidelines.

10 In this presentation, you have a number
11 of steps you've taken, and I'm just wondering what --
12 if they reflect the policy -- if those are the policy
13 guidelines, or they reflect the steps taken as a
14 result of the policy guidelines?

15 MS. SUSAN STEPHEN: We didn't -- I --
16 the interest rate risk policy and guidelines are
17 included in our debt management strategy. My
18 indication in that part of the presentation was that
19 we were modelling -- when we were modelling different
20 scenarios, we wanted to ensure that we were not going
21 to be preaching our policy guidelines -- our policy
22 and guidelines.

23 So our -- just for your knowledge, our
24 interest rate risk policy is to maintain the aggregate
25 of floating-rate debt, a short-term debt, fixed-rate

1 debt matu -- maturing within twelve (12) months to no
2 more than 35 percent of our debt portfolio. And our
3 guidelines which make up that policy are that we would
4 normally include -- we would normally target to have a
5 short-term and floating-rate debt to be within 15 to
6 25 percent of our debt portfolio. And that we would
7 not allow fixed-rate debt maturing within the next
8 twelve (12) months to be more than 15 percent of a
9 total portfolio.

10 THE CHAIRPERSON: And how long have
11 those guidelines been in place?

12 MS. SUSAN STEPHEN: Those formally, we
13 revised our guidelines back in July 2014 but those
14 have been -- I don't know if they've been formal
15 guidelines and policies prior to that but we
16 formalized them back in 2014.

17 THE CHAIRPERSON: Okay. So you
18 haven't changed them since 2014?

19 MS. SUSAN STEPHEN: No.

20 THE CHAIRPERSON: Thank you.

21 MS. SUSAN STEPHEN: No. And just to
22 add a finesse on to that -- and we have seen this over
23 the course of the last few years. But where we know
24 that we are going to have a lot of new borrowings or
25 if we have a lot of refinancings coming up, we will

1 scale back our floating-rate debt in our portfolio.
2 So this -- we have done this over the course of the
3 last few years, simply because of the magnitude of new
4 borrowings that we're undertaking.

5 So we're currently sitting around 6
6 percent of floating-rate debt in our portfolio.

7 THE CHAIRPERSON: Thank you.

8 MS. LIZ CARRIERE: Thank you, Ms.
9 Stephens. I have about eighteen (18) minutes left by
10 my count, so we'll going.

11 You'll -- I'm going to talk about the
12 previous plans that were mentioned in -- in the
13 testimony over the last two (2) days. You'll recall
14 from Monday Mr. Peters and Mr. Shepherd -- or asked
15 Mr. Shepherd if the 3.95 percent rate plan was a
16 promise.

17 Likewise, in the Coalition's interim
18 submission, Mr. Williams remarked that Manitoba Hydro
19 broke an implicit covenant from NFAT to not raise
20 rates materially.

21 Mr. Hacault in yesterday's cross-
22 examination was fixated on twenty (20 year -- twenty
23 (20) year and fifty (50) year rate progressions in the
24 previous proceedings.

25 And Mr. Orle was also -- also concerned

1 that Manitoba Hydro is deviating from the NFAT
2 preferred development plan rate projections based on
3 risks we knew existed at the time of the NFAT .

4 It's true my colleagues and I at NFAT
5 did -- and the previous -- and the 2000 -- 2015 GRA
6 did provide testimony in previous proceedings in
7 support of rate proposals and plans that included 3.95
8 percent over the long term. And we did acknowledge
9 that Manitoba Hydro's financial position would
10 deteriorate during the period of investment.

11 Manitoba Hydro's financial -- or -- but
12 legal counsel to the Board and Intervenors neglected
13 to knowledge that cav -- the caveats that my
14 colleagues and I placed on the 3.95 percent rate
15 plans.

16 So the following slides provide
17 snapshots of slides lifted directly from Manitoba
18 Hydro's finance panel's direct evidence at the 2015
19 General Rate Application, along with corresponding
20 transcript references. I'm not going to read through
21 all of the contents of each of these slides, but I'll
22 summarize my point of bringing these to the Board's
23 attention.

24 To clarify the record from -- I believe
25 it was yesterday on what the Corporation sought for

1 approvals at NFAT, Manitoba Hydro's final argument at
2 page 1 identified two (2) key components of the
3 preferred development plan that required immediate
4 commitment: 1. Start construction immediately on
5 Keeyask and, 2, proceed with a 750 megawatt
6 transmission interconnection.

7 The decision on Conawapa, also in the
8 preferred development plan, was not required
9 immediately but that conditions would continue to be
10 monitored to determine if continued investment in the
11 project was warranted.

12 With respect to the rate projections
13 for each of the development plans, Manitoba Hydro was
14 explicit in stating that the rate plans presented were
15 developed for the purposes of comparing development
16 plans. Due to the diverse characteristics of the
17 plans being evaluated, for example, a hydro-generating
18 station with an approximate seventy (70) to a hundred
19 (100) year life compared to a gas turbine with a
20 thirty (30) to thirty-five (35) year life.

21 The usefulness of the absolute rate
22 increases was limited and the NFAT panel was advised
23 to focus on the incremental differences between the
24 plan.

25 Additionally, the rate increase

1 projection methodology necessary for the large volume
2 of scenarios and development plans due to its strict
3 adherents on certain parameters produce sometimes
4 impractical results for some of the plans, such as
5 prolonged significant financial losses under the all
6 gas plan which, in practice, would be necessary to
7 adjust.

8 Manitoba Hydro emphatically stated that
9 minimum rate increases were necessary under all plans
10 to cover the remaining costs of the \$13 billion in
11 asset -- of assets in service at the time of the NFAT,
12 as well as the sustaining capital expenditures
13 necessary to maintain those assets.

14 In other words, there was a base level
15 of underlying rate assumption -- or rate increases
16 necessary to cover the costs of the existing system
17 and the differential between the development plans
18 were incremental to that base level. The ability to
19 separate these components in any meaningful way in an
20 integrated predominantly Hydro-based system under cost
21 of service regulation is extremely challenging.

22 Further, at NFAT transcript page 2769,
23 Manitoba Hydro advised the panel that due to the
24 uncertainty of forecasting, the rate increases are
25 indicative and are showing general directional trends

1 in -- in rates. Actual rate increases will vary from
2 those, and will depend on many other factors and not
3 just the choice of development plan but due to
4 changing water flows, weather and costs to maintain
5 the system and economic variables.

6 Importantly, Manitoba Hydro cautioned
7 the NFAT panel that the rate projections set forth for
8 each of the development plans were not applicable for
9 rate-setting purposes.

10 On slide 68, as Mr. McCallum noted on
11 Monday, Morrison Park advisors were of the view that
12 Manitoba Hydro place far too much emphasis on its
13 equity ratio and was blind to Hydro's evidence on what
14 they considered that -- the most important type of
15 metric, that is, cash flow metrics.

16 Manitoba Hydro has a considerable
17 amount of evidence on this -- on the record for this
18 proceeding on cash flow metrics. Additionally, the
19 2015 GRA had a considerable amount of testimony
20 related to its cash flow far more than any previous
21 proceeding.

22 On slide 68, Mr. Peters and Mr.
23 Schultz, Manitoba Hydro's former treasurer, had -- had
24 a fairly lengthy exchange about what it takes to get -
25 - to get the interest coverage above 1.0. I'm not

1 going to read through it and I'll -- I'll be paraphras
2 -- paraphrasing here, but there are a couple of key
3 points Mr. Schultz made.

4 Number 1, 1.0 is not a sufficient goal.
5 You need a question for increases in costs or lower
6 revenues.

7 2. A shortfall in cash needs to be
8 financed, and that creates a circular problem; more
9 debt, more finance, more cash needed, more debt, et
10 cetera, et cetera.

11 As a result, Manitoba Hydro believed
12 that 3.95 percent is -- was the minimum, because it
13 takes the Corporation towards a fairly low equity
14 level.

15 For a 15 percent equity ratio would be
16 less comfortable -- uncomfortable, but would need rate
17 increases of 5 to 6 percent, based on the forecast at
18 that time.

19 On slide 69, Madam Vice-Chair Kapitany
20 and I are discussing the comparison of sustaining
21 capital expenditures to cash flows from operations.
22 Even with the limitations of exclusion of some of the
23 new major new generation and transmission projects
24 from the comparison, the then current 3.95 rate plan
25 produce insufficient cash flows and a shortage of \$400

1 million cumu -- cumulatively to cover sustaining
2 capital expenditures.

3 I noted, for the record, that Manitoba
4 Hydro could've actually been asking for higher rate
5 increases to cover that short -- shortage, rather than
6 increasing borrowing. In interest -- in the interest
7 of time, I'm just going to skip over slide 70 where
8 Mr. Rainkie is lamenting about abysmal financial
9 ratios and that he wouldn't be doing a happy dance.

10 On slide 71, we -- Manitoba Hydro con -
11 - did consider other rate alternatives in Appendix
12 3.5, and in particular scenarios G, H and I examined
13 rate increases of 5 to 6 percent for four (4) years
14 from 2016 to 2019.

15 While these scenarios produced higher
16 rate increases in the nearer term, the cumulative
17 rates by 2024 were apar -- approximately the same as
18 the 3.95 percent rate plan and managed the equity
19 ratio to nearer 15 percent throughout the investment.

20 So to just wrap up, Manitoba Hydro was
21 not complacent about the 3.95 percent rate plan and
22 acknowledged at NFAT and the 2015 GRA that
23 circumstances may change such that it might -- may
24 require the Corporation to divert from the 3.95
25 percent rate plan.

1 The 2015 GRA contemplated that rate
2 increases of 5 to 6 percent would generate cash flow
3 that would reduce debt to a level that would provide a
4 less uncomfortable 85/15 debt-to-equity ratio.

5 Well, circumstances have changed since
6 NFAT and the 2015 GRA. You've heard Mr. Shepherd and
7 Mr. McCallum say capital costs on the major projects
8 have gone up and the associated carrying costs have
9 increased approximately 550 million -- or sorry, and
10 the carrying costs associated are going to be
11 approximately 550 million.

12 The fall 2017 forecast of export prices
13 has demonstrated that prices have continued to
14 deteriorate. Earlier in this presentation, we noted
15 that interest rates rose between the preparation of
16 the MH16 and MH16 Update.

17 And Ms. Morrison indicated that the
18 preliminary indications for the 2018 load forecasts
19 are that load will be lower yet again. This means
20 that there's a lower customer base over which to
21 spread rising costs.

22 There is increasing pressure on costs
23 and revenues. The \$5 billion Bipole III project will
24 be in service in nine (9) short months adding over 300
25 million in carrying costs to -- to the Corporation.

1 Mr. Wortley and his team are making
2 great strides to putting greater rigour around capital
3 investment decisions, but there is an increasing
4 pressure to invest more in business operational --
5 operations capital to keep the lights on.

6 And as Mr. McCallum noted on Monday
7 export revenues have deteriorated by \$78 million for
8 2017/'18 and 2018/'19 since MH16 Update was prepared
9 do -- due to lower precip -- precipitation levels.
10 Manitoba Hydro had included a 3.95 percent rate plan
11 for the four (4) previous forecasts, since 2012, and a
12 3 1/2 percent rate plan for the three (3) previous
13 forecasts, to IFF12.

14 Since 2009, Manitoba Hydro firmly
15 believes that these rate plans have run their course,
16 and there is simply no additional capacity for the
17 3.95 percent rate plan to absorb any further increases
18 in costs or deterioration in financial position.

19 The level of debt has grown out of
20 proportion with our assets and the current level of
21 revenues, with further deterioration in key forecast
22 inputs. Since even MH16 update was prepared, cash
23 flow deficiencies are expected to grow, and the
24 elusive 25 percent target equity ratio would be pushed
25 out even further under a 3.95 percent rate plan, into

1 increasingly uncertain forecast periods. Deferring
2 rate increases and delaying achievement of Manitoba
3 Hydro's financial targets into periods of even greater
4 uncertainty unnecessarily exposes customers to the
5 very risks and higher rate increases the Corporation
6 seeks to protect customers from.

7 The 7.9 percent rate plan in this
8 forecast is required to manage Manitoba Hydro's level
9 of debt and generate enough cash flow to offset the
10 cash deficiencies in incremental borrowing
11 requirements. Approving a nine -- 7.9 percent rate
12 increase for 2018/'19 starts Manitoba Hydro on the
13 right path, and doing so protects Manitoba Hydro --
14 from even -- Manitoba Hydro's customers from even
15 higher future -- future rate increases. It returns
16 customers to inflationary level of rate increases
17 sooner than previous plans, and in the long term,
18 results in lower rates to customers. Thank you.

19 THE CHAIRPERSON: Thank you. I'll ask
20 the panel if they have any questions. Do you have any
21 questions? No?

22 MS. PATTI RAMAGE: Mr. Chair, before -
23 - before we --

24 THE CHAIRPERSON: Sure, sure. Yes.

25 MS. PATTI RAMAGE: -- turn over to

1 cross-examination, at the beginning, you asked if each
2 of the panel members could identify their positions --

3 THE CHAIRPERSON: Yes.

4 MS. PATTI RAMAGE: -- at Manitoba
5 Hydro and education. Mr. Wortley spoke on behalf of
6 his asset management group, so I thought maybe for the
7 record, we should just ask each one to introduce
8 themselves and --

9 THE CHAIRPERSON: Thank you.

10 MS. PATTI RAMAGE: -- just very
11 briefly, their education and their -- their current
12 position at Manitoba Hydro, if that -- and Mr. Steele,
13 if we could start with you?

14 MR. CHUCK STEELE: My name is Chuck
15 Steele. I'm the director of engineering and
16 construction in the marketing and customer service
17 operating group. I'm a professional engineer. I'm
18 also a chartered professional accountant, and I've
19 worked at Manitoba Hydro for almost twenty (20) years
20 now.

21 MR. HAL TURNER: Good morning,
22 everyone. My name is Hal Turner. I am the director
23 of generation asset management. I have a bachelor of
24 science in mechanical engineering, and I've worked at
25 Manitoba Hydro for twenty-one (21) years.

1 MR. GERALD NEUFELD: Good morning. My
2 name is Gerald Neufeld. I've been with Manitoba Hydro
3 for approximately thirty-two (32) years. I have a
4 bachelor of science degree in electrical engineering,
5 and most my positions have been in some level of
6 responsibility in transmission.

7 MR. DAVID SWATEK: Good morning. My
8 name is David Swatek. I'm the manager of the system
9 planning department in transmission. I have a -- I
10 have a bachelor of science degree in electrical
11 engineering and a PhD in electrical engineering from
12 the University of Manitoba. I'm a registered
13 professional engineer in the Province of Manitoba, and
14 I've worked for Manitoba Hydro for twenty-nine (29)
15 years.

16 MS. PATTI RAMAGE: Thank you. And
17 that concludes Manitoba Hydro's direct testimony.
18 With the Chair's permission, as per my comments before
19 we started, I -- and I've spoken to Mr. Peters. We're
20 going to suggest that we allow Ms. Morrison, Mr.
21 Wortley, Mr. Steele, Mr. Turner, Mr. Neufeld, and Mr.
22 Swatek to depart for -- until Mr. Peters indicates
23 that he requires them for his questions.

24 THE CHAIRPERSON: Okay. Mr.
25 Peters...?

1 MR. BOB PETERS: Yes. Thank you. I
2 agree that Ms. Ramage has indicated what we've
3 discussed. I would also indicate that if there are
4 some questions along the way that become a challenge
5 for the witnesses here to answer, I am prepared to
6 defer them, but in striving for the efficiencies,
7 there's no need for some of the witnesses to sit here
8 for an extra day or two (2) if they're not needed
9 until the end of my questioning, so.

10 THE CHAIRPERSON: Did you want to
11 begin, Mr. Peters?

12 MR. BOB PETERS: Yes, I think we'll
13 allow a few min --

14 THE CHAIRPERSON: Well, I -- I guess
15 we'll -- we'll have -- are -- are we going to have the
16 big shift now? Okay.

17

18 (BRIEF PAUSE)

19

20 MS. PATTI RAMAGE: I'm going to take
21 the liberty of using the microphone, and -- because I
22 know the people in our room are watching, and their
23 back rows --

24 THE CHAIRPERSON: Yeah. Thank you.

25 MS. PATTI RAMAGE: -- could come up

1 and sit in the back row, the people for the testimony,
2 but we can get started, and you'll just see them file
3 in, but they're --

4 THE CHAIRPERSON: Okay.

5 MS. PATTI RAMAGE: -- they'll hear
6 this twenty (20) seconds from now, I understand.

7 THE CHAIRPERSON: Okay.

8

9 (BRIEF PAUSE)

10

11 THE CHAIRPERSON: Mr. Peters...?

12

13 CROSS-EXAMINATION BY MR. BOB PETERS:

14 MR. BOB PETERS: Thank you, Mr. Chair.
15 I should indicate as well that I don't think I have
16 immediate questions for Ms. Stephen, and I've informed
17 her counsel of that, and so I will -- if -- if she
18 takes her leave, I won't be upset or offended.

19 What I thought I could start with, Mr.
20 Chairman, with the Board panel and with the witness
21 panel is to provide the Board with the context in
22 terms of the rate increases that of the been approved
23 by this Public Utilities Board. And if we could start
24 with the PUB Exhibit 42-1, which is the first volume
25 of Board counsel's book of documents, page 81 is a

1 page that I believe Mr. McCallum and I chatted about
2 briefly, but it serves as a starting point, and we
3 could even -- thank you. Just up size that a bit.

4 What we didn't mention, and I just
5 asked for confirmation from the panel, is back in
6 2001-02, there appears a -- a minus 1.92 percent rate
7 increase. Do you see that, Ms. Carriere?

8 MS. LIZ CARRIERE: Yes, Mr. Peters.

9 MR. BOB PETERS: Ms. Carriere, I'm not
10 keeping track of how long people have been with the
11 company, but are you aware that that was as a result
12 of uniform rate legislation enacted by the Province of
13 Manitoba?

14 MS. LIZ CARRIERE: I was here, and I
15 am.

16 MR. BOB PETERS: You are aware that it
17 was from uniform rates legislation?

18 MS. LIZ CARRIERE: Yes.

19 MR. BOB PETERS: And so for the
20 panel's benefit, and in -- in perhaps simplistic
21 terms, of the Province of Manitoba used to be divided
22 into three (3) rate zones by Manitoba Hydro?

23 MS. LIZ CARRIERE: That's my
24 recollection.

25 MR. BOB PETERS: And the highest rates

1 went to the zones that had the lowest population
2 density?

3 MS. LIZ CARRIERE: That's my
4 understanding, yes.

5 MR. BOB PETERS: So put another way,
6 the cheapest electricity rates that Manitoba Hydro
7 charged residential customers was in the City of
8 Winnipeg, and the most expensive would have been in
9 rural Manitoba, including northern rural Manitoba?

10 MS. LIZ CARRIERE: Yes.

11 MR. BOB PETERS: And there was a
12 middle ground in-between in the zone 2, and that was
13 typically the -- what I'll call the large towns, or
14 the small cities, maybe Steinbach, Morden, Winkler,
15 Portage la Prairie, just to name a couple. That would
16 be the zone 2 rates?

17 MS. LIZ CARRIERE: That's my
18 understanding, yes.

19 MR. BOB PETERS: And when the Province
20 took those rates, the Province indicated that they --
21 the rates had to be uniform in Manitoba, and there are
22 some legal questions that your counsel will be aware
23 of, but the upshot of that was the customers in zone 2
24 and zone 3 had their rates reduced to be equivalent to
25 the zone 1 rates?

1 MS. LIZ CARRIERE: Correct.

2 MR. BOB PETERS: And as a result of
3 that, it was tantamount to a 1.9 percent rate
4 reduction in Manitoba Hydro's average revenues?

5 MS. LIZ CARRIERE: One point nine-two
6 (1.92), yes.

7 MR. BOB PETERS: The City of Winnipeg
8 residents didn't get a rate reduction when that
9 happened, did they?

10 MS. LIZ CARRIERE: No.

11 MR. BOB PETERS: And that's because
12 they were already in zone 1, and that was the rate
13 that was going to be used in the Province?

14 MS. LIZ CARRIERE: Yes, that's right.

15 MR. BOB PETERS: Okay. Also on that
16 sheet, we see in 2003/'04 that there is a minus 0.72
17 percent rate, and that was in, as I said, 2003/'04.

18 Can you confirm that that was an adjustment made by
19 the Public Utilities Board to the general service
20 large customers?

21

22 (BRIEF PAUSE)

23

24 MS. LIZ CARRIERE: I was just
25 confirming with Mr. Barnlund, but it was general

1 service large and general service small.

2 MR. BOB PETERS: Thank you. And the
3 do you recall -- and certainly, Mr. Barnlund would,
4 because his number might be higher than some of the
5 other ones we've heard here in terms of longevity with
6 the company -- but that stemmed out of a cost of
7 service study adjustment. Could you go that far with
8 me, Ms. Carriere?

9

10 (BRIEF PAUSE)

11

12 MS. LIZ CARRIERE: Yes.

13 MR. BOB PETERS: All right. Let's
14 leave that. We've already talked with Mr. McCallum
15 and Mr. Shepherd about the requested 3 percent rate
16 increase and the resulting 5 percent, plus 2.25, plus
17 2.25 percent rate increases, which came after Manitoba
18 Hydro's drought in 2004, correct?

19 MS. LIZ CARRIERE: Yes.

20 MR. BOB PETERS: Mr. Cormie, I was
21 going to ask, was that the worst -- is that now the
22 worst drought on record? I haven't flipped to your --
23 to your slide, but is that the one -- I guess maybe we
24 could. If we could put Manitoba Hydro Exhibit 68 up
25 and turn to slide 23.

1 (BRIEF PAUSE)

2

3 MR. BOB PETERS: And Manitoba 68 was
4 the presentation from Manitoba Hydro this morning.

5

6 (BRIEF PAUSE)

7

8 MR. BOB PETERS: I suppose this slide
9 will answer my question, Mr. Cormie, but you can help
10 me that the drought in 2004 does not appear to be the
11 lowest water level that the Corporation has sustained
12 over its hundred and four (104) year history, here.

13 MR. DAVID CORMIE: No, it -- it --
14 water conditions have been worse than that in the
15 past, but that's the worst drought that Manitoba Hydro
16 as an organization has experienced.

17 MR. BOB PETERS: I -- I'm sorry. I
18 didn't catch that last comment.

19 MR. DAVID CORMIE: It wasn't -- it --
20 wasn't -- it -- it was -- wasn't the lowest water year
21 on record, but it is the worst drought that we've
22 experienced as a Corporation.

23 MR. BOB PETERS: And when you say "the
24 worst drought," you're meaning from a financial
25 perspective?

1 MR. DAVID CORMIE: Yes. The
2 difference between what we had forecast and the actual
3 result in that year was a -- a spread of around \$700
4 million.

5 MR. BOB PETERS: All right. Thank you
6 for that, sir.

7 If we turn to the bottom of page 81,
8 we'll see that the there was a 3.36 percent rate
9 increase. And this is the third column from the left.
10 We see at the bottom, it was requested for April 1st
11 of 2016 and the rate that was approved was approved
12 for August the 1st of 2016, correct?

13 MS. LIZ CARRIERE: The rate requested
14 for April 1st was 3.95 percent, yes.

15 MR. BOB PETERS: And it was approved
16 at 3.36 percent, effective August the 1st of 2016?

17 MS. LIZ CARRIERE: That's correct.

18 MR. BOB PETERS: And you're telling,
19 Ms. -- Ms. Carriere, the Board in this chart that the
20 revenues from the rate increase were \$36.6 million in
21 the approximate eight (8) months of the fiscal year
22 that were left after the interim rate increase was
23 received?

24 MS. LIZ CARRIERE: That's correct.

25 MR. BOB PETERS: And into the column

1 next to that, you're telling this panel that on an
2 annual basis, that 3.36 percent equates to about \$52.3
3 million?

4 MS. LIZ CARRIERE: Yes. That's
5 correct.

6 MR. BOB PETERS: All right. Thank
7 you. And we can go to the next line, Ms. Carriere.
8 And the 7.9 perc -- percent rate increase requested
9 for August 1st of '17 was approved at 3.36 percent
10 effective August 1st of '17, correct?

11 MS. LIZ CARRIERE: Correct, on an
12 interim basis.

13 MR. BOB PETERS: And that resulted in
14 about \$37.3 million in the eight (8) months that are
15 in -- left -- that were left in the fiscal year from
16 when the award was given?

17 MS. LIZ CARRIERE: That's correct.

18 MR. BOB PETERS: And then on an annual
19 basis, it's going to be approximately \$52.4 million?

20 MS. LIZ CARRIERE: Yes.

21 MR. BOB PETERS: Looking below that,
22 at the last line item, what you're indicating is -- is
23 that a 7.9 percent rate increase will -- will bring in
24 annual revenues of \$127 million on a full twelve (12)
25 month fiscal year.

1 MS. LIZ CARRIERE: Yes, that's
2 correct.

3 MR. BOB PETERS: If we turn to the
4 page before, on page 80, please, of -- of Board
5 counsel's book of documents, Exhibit PUB 42-1.

6 I just want you to help me, Ms.
7 Carriere, would you -- would you agree that page 80
8 will demonstrate to the Board what is the impact of
9 their rate increases over time?

10 MS. LIZ CARRIERE: Yes, over the prior
11 fiscal periods.

12 MR. BOB PETERS: And what -- what you
13 mean by that is, if we go to the top row back in 2004/
14 '05 when the Board approved a 5 percent rate increase,
15 and we follow that 5 percent rate increase across the
16 chart, what started off as a full year of \$45 million
17 is today worth \$52 million to the Corporation?

18 MS. LIZ CARRIERE: Yes, based on our
19 current forecast of load.

20 MR. BOB PETERS: Yes, so what you're
21 telling the -- the panel is that the last thee (3)
22 columns of page 80 are -- are not actual yet, they're
23 -- they're either forecast or are almost at the end of
24 the current -- current year?

25 MS. LIZ CARRIERE: That's correct.

1 MR. BOB PETERS: And likewise, when we
2 look to the bottom of -- if we look to the -- on page
3 80 to the \$507 million number, the impact of the rate
4 increases by this Board since '04/'05 are contributing
5 half a billion dollars to the revenues of Manitoba
6 Hydro?

7 MS. LIZ CARRIERE: That's correct.
8 Again, based on forecast load for 2018/'19.

9 MR. BOB PETERS: And that -- that \$507
10 million number, Ms. Carriere, is for the rates that
11 have been finalized or at least approved on an interim
12 basis to date?

13 MS. LIZ CARRIERE: Correct.

14 MR. BOB PETERS: And it doesn't
15 include your most recent seven point nine (7.9)
16 request for Aug -- April 1st of 2018.

17 MS. LIZ CARRIERE: That's correct.
18 That's further down in the chart.

19 MR. BOB PETERS: On page 82 of the
20 materials, Manitoba Hydro answered a question and
21 provided a chart to show their work, so to speak. And
22 on this -- we'll -- we'll stay with page 82, if we
23 could.

24 Even though we see what these rate
25 increases bring in in terms of annualized revenue,

1 these rate increases, over the long term, have a
2 significant value to the Corporation.

3 Is that correct, Ms. Carriere?

4 MS. LIZ CARRIERE: That's correct.

5 MR. BOB PETERS: And so the last
6 interim rate approved by this Board, plus the 7.9
7 percent requested for April 1 of 2018, Manitoba Hydro
8 is telling the Board that the net present value of
9 those rate increases is approximately \$2.9 billion?

10 MS. LIZ CARRIERE: That's correct.

11 MR. BOB PETERS: And what does that --
12 what -- what can you tell the panel that -- what does
13 that mean to the Corporation in terms of its financial
14 planning? Are you including -- you're including the
15 \$2.9 billion over the life of your integrated
16 financial forecast?

17 MS. LIZ CARRIERE: Yes, we are
18 including \$2.9 billion on a present value basis in our
19 revenues, which is offsetting a corresponding debt and
20 financing charges.

21 MR. BOB PETERS: And when we say net
22 present value -- not to -- to help understand it -- to
23 help understand it, ins -- would that be the -- the
24 same amount that if the Board could get \$2.9 million
25 today in one (1) -- in one (1) lump sum, the

1 Corporation wouldn't need this 7.9 percent rate
2 increase or the 3 -- 3.6 rate increase from last
3 August?

4 MR. JAMES MCCALLUM: Perhaps I'll take
5 that. No, it -- it wouldn't necessarily mean that.
6 The calculation is using a weighted average cost of
7 capital, something we discussed a little bit I believe
8 with, Dr. Williams, yesterday. But were we to receive
9 a -- a -- you know, a -- a windfall, we'll call it, of
10 \$2.9 billion, what we would do with that is we would
11 pay down debt, or more accurately at these times, we
12 would not take on new debt. And we would be able to
13 save the interest costs associated with that -- that
14 going forward.

15 And so the actual savings would be a
16 function of the interest avoided which, you know, just
17 to pick a number, would be more like 4 percent, or 4
18 and a half percent, plus the PGF, you know, going
19 forward.

20 MR. BOB PETERS: Does that mean it
21 would be worth more than the \$2.9 billion?

22 MR. JAMES MCCALLUM: No, it would be
23 worth less.

24 MR. BOB PETERS: And that's worth less
25 because of how Manitoba Hydro chooses to spend it to

1 retire debt?

2 MR. JAMES MCCALLUM: No, not due to
3 that. It's worth less because the way the \$2.9
4 billion is calculated, is a present value of rates
5 paid out over -- earned over twenty (20) years,
6 discounted at 6.5 percent, as opposed to the rate on
7 our interest which is lower.

8 MR. BOB PETERS: All right. And --
9 and that was the 4 percent number that you were
10 estimating in your calculation?

11 MR. JAMES MCCALLUM: Correct.

12 MR. BOB PETERS: Thank you, sir. On
13 page 95, we have some additional information in a --
14 in a chart that Manitoba Hydro didn't prepare but was
15 provided in the book of documents. So I'm going to
16 see if you can help navigate through this, and if you
17 have any questions you'll certainly let us know.

18 But this chart was designed to try to
19 demonstrate to the Board what's been happening with
20 respect to the Bipole III deferral account.

21 Is that your understanding, Ms.
22 Carriere and Mr. McCallum?

23 MS. LIZ CARRIERE: I'm not really
24 sure, as it wasn't prepared by -- by Manitoba Hydro.

25 MR. BOB PETERS: All right. Well,

1 then see if you can stay with me, and if you have
2 issues or questions you'll let me know that.

3 In the columns that are shaded beige in
4 colour, perhaps bordering on a light yellow, we've
5 introduced that, starting in 2013/'14, the Board
6 approved a 3.5 percent rate increase and directed that
7 1.5 percent of that rate increase be flowed into a
8 Bipole III deferral account.

9 Can you accept that, Ms. Carriere?

10 MS. LIZ CARRIERE: Yeah.

11 MR. BOB PETERS: And in terms of the
12 contribution in dollars, are you prepared to accept
13 that there was \$18.8 billion -- million?

14 MS. LIZ CARRIERE: Yeah. Yes.

15 MR. BOB PETERS: All right. And the
16 same applies for the other rates that the Board has
17 approved since 2014, where all or part of the Board
18 award has flowed into the Bipole III deferral account?

19 MS. LIZ CARRIERE: Yes, the three
20 hundred and ninety-nine (399) number at the bottom
21 looks familiar to me.

22 MR. BOB PETERS: And -- the \$399
23 million, it looks familiar because that's how much
24 money Manitoba Hydro calculates it will have in the
25 Bipole III deferral account after this fiscal year?

1 MS. LIZ CARRIERE: That's correct.

2 MR. JAMES MCCALLUM: I -- I might just
3 correct -- if I'm -- and this is my first time seeing
4 this chart, but I believe, just to correct Ms.
5 Carriere or prepare to correct myself, I believe the
6 \$399 million number will be after next fiscal year,
7 i.e. at March 31. Actually, I think that's the number
8 where the day we turn Bipole on, in August of 2018,
9 that's the amount that we will have accrued into the
10 Bipole reserve account.

11 MR. BOB PETERS: Thank you for your --
12 for your qualifications on that, Mr. Mc -- Mr.
13 McCallum.

14 And, correct, what you will see is that
15 in the fiscal '18/'19 year, there's only \$51 million
16 flowing into the Bipole III fund as a contribution,
17 and that reflects less than a full year to reflect
18 that the Bipole is expected in service in that year?

19 MR. JAMES MCCALLUM: That's correct.
20 It reflects I guess about four (4) months of -- of
21 such revenues.

22 MR. BOB PETERS: Let's focus on the
23 end of 2017/'18 number of \$151 million. If we turn to
24 page 179 of Board counsel's book of documents, and
25 look at the integrated financial forecast that

1 Manitoba Hydro has provided, we'll see that \$151
2 million shows up in the 2018 year under the Bipole III
3 reserve account.

4 Are you with me on that, Ms. Carriere?

5

6 (BRIEF PAUSE)

7

8 MS. LIZ CARRIERE: Yes, I see that.

9 MR. BOB PETERS: And -- and let's talk
10 about this point, also with Mr. McCallum, because I
11 want to make sure the panel understands it. What
12 Manitoba Hydro is reflecting in this integrated
13 financial forecast is that consumers are paying in
14 2018, \$151 million in approved domestic rates, and
15 that \$151 million is embedded in the \$1.578 billion
16 number at the top of -- the top line.

17 MS. LIZ CARRIERE: That's correct.

18 MR. BOB PETERS: And then what you do
19 show this panel is that now that you've put \$151
20 million into the IFF integrated financial forecast,
21 you then take it out by way of a separate line item to
22 show it.

23 MS. LIZ CARRIERE: That's correct.

24 MR. BOB PETERS: And, Ms. Carriere, is
25 it correct that as a consequence of Manitoba Hydro

1 doing that, that \$151 million didn't flow down and get
2 added to the \$93 million of net income that would
3 otherwise have been forecast by the company?

4 MS. LIZ CARRIERE: That's right.

5 MR. BOB PETERS: And now, just to put
6 a final point on it, I think, Mr. McCallum, yesterday,
7 or perhaps even the day before or both, you've been
8 telling the Board that that \$93 million number is now
9 expected to look more like \$30 million; correct?

10 MR. JAMES MCCALLUM: Yes, that's
11 correct. After we finished our second quarter report
12 after September 30th, we reevaluated our outlook for
13 the balance of the year, and our anticipation is that
14 we will have net income for the electric segment of
15 about \$30 million.

16 MR. BOB PETERS: And then, Ms.
17 Carriere, that \$30 million that Mr. McCallum just
18 spoke of doesn't include the \$151 million that has
19 been collected for the Bipole III deferral account,
20 does it?

21 MS. LIZ CARRIERE: No, it's taken out.

22 MR. BOB PETERS: And now when we talk
23 about the Bipole III deferral account, one (1) of the
24 -- one (1) of the financial planning aspects that
25 Manitoba Hydro has to do is decide how it's going to

1 give back to ratepayers credit for what's been put in
2 the Bipole III deferral account?

3 MS. LIZ CARRIERE: I wouldn't
4 characterize it as giving back to customers. It's --
5 it's we've made assumptions about how we would
6 recognize it in income.

7 MR. BOB PETERS: And -- and I'm not --
8 what you're telling the Board is you had different
9 options as to how to recognize it in income. And this
10 is the -- this is the way you've chosen to recognize
11 it?

12 MS. LIZ CARRIERE: Yes. When -- when
13 the Board decided to establish the Bipole III deferral
14 account there was no additional instruction on how to
15 dispose of that account once Bipole III was in
16 service. And...

17

18 (BRIEF PAUSE)

19

20 MS. LIZ CARRIERE: That's all. Thank
21 you.

22

23 (BRIEF PAUSE)

24

25 MR. BOB PETERS: Ms. Carriere, let's

1 keep going on that thought. You -- you did agree with
2 me that the \$399 million number is a number that
3 Manitoba Hydro will have to determine how it gets
4 reflected on its operating statement?

5 MS. LIZ CARRIERE: That's correct.

6 MR. BOB PETERS: But let's just tell -
7 - let's just tell the Board, Mr. McCallum, have you
8 spent that \$399 million, or most of it?

9 MR. JAMES MCCALLUM: Well, again, \$399
10 million will be the amount that's been accrued by,
11 call it August or July of 2018, six (6) or eight (8)
12 months from now. Have we spent it all? Regrettably,
13 yes, we have. It -- it comes in the form of having
14 not borrowed as much money. The cash came to us in
15 the form of rates. It doesn't get recognized in our
16 revenue per the accounting standard. But we do
17 receive the cash and we've used that to abate the
18 growth of our debt.

19 MR. BOB PETERS: All right. And so
20 what I was just trying to make sure the Board
21 understood is that Manitoba Hydro didn't go open up a
22 new bank account and put this money into the bank
23 waiting for the Bipole to come in service?

24 MR. JAMES MCCALLUM: That's correct.

25 MR. BOB PETERS: Ms. Carriere, let's

1 turn, please, to page 96 of the Exhibit 42-1, Board
2 counsel's book of documents. And Manitoba Hydro is
3 filing, on this page. Manitoba Hydro's current view of
4 what to do with that \$399 million.

5 Would you agree with that?

6 MS. LIZ CARRIERE: Yes.

7 MR. BOB PETERS: So what you're
8 showing on this chart at the bottom of the page in the
9 yellow highlighting is, those are the monies that have
10 been collected as a result of the Board orders on
11 monies to go into the Bipole III deferral account;
12 correct?

13 MS. LIZ CARRIERE: That's correct.

14 MR. BOB PETERS: And then the green
15 items highlighted in green on the page 96 are Manitoba
16 Hydro's current proposal as to how to spend that
17 money?

18 MS. LIZ CARRIERE: That's correct.
19 For -- for this forecast we assumed a five (5) year
20 amortization and recognition into net income evenly
21 over those five (5) years.

22 MR. BOB PETERS: More accurately six
23 (6) years, if you count the half-year that Mr.
24 McCallum talked about?

25 MR. JAMES MCCALLUM: Yeah. It's --

1 it's a - it's a five (5) year period in total. It
2 just doesn't line up with our year-end, so there's a
3 part year in 2019 and a part year in 2024. I do want
4 to just, for the record, clarify one (1) comment you
5 made, Mr. Peters, that --

6 MR. BOB PETERS: I said spent?

7 MR. JAMES MCCALLUM: Spend. We're --
8 we're --

9 MR. BOB PETERS: Yeah --

10 MR. JAMES MCCALLUM: -- you can't --
11 you can't -- I haven't found the company where you can
12 spend the same dollar twice, but I can assure you this
13 one (1) isn't it either.

14 MR. BOB PETERS: All right. So thank
15 you for correcting me, Mr. McCallum. And I think
16 after I uttered it I -- I too had a little twinge.

17 But the -- certainly Ms. Carriere
18 understood the gist of the question is that you've now
19 got \$399 million in this page, forecast to be received
20 from consumers. You now have to provide some way to
21 give it back to them on the accounting statements to
22 show that they're getting credit for it.

23 Would you go that far? Ms. Bauerlein?

24 MS. SANDY BAUERLEIN: I -- I just
25 wanted to clarify that for accounting purposes, we

1 have to recognize the disposition of that account.

2 MR. BOB PETERS: And, Ms. Bauerlein,
3 that's what is highlighted in green is -- is doing?
4 It's showing the disposition of that?

5 MS. SANDY BAUERLEIN: Correct.

6 MR. BOB PETERS: And --

7 MS. SANDY BAUERLEIN: For financial
8 statement purposes.

9 MR. BOB PETERS: It's showing the
10 disposition for financial statement purposes and
11 that's because, as Mr. McCallum has confessed, he's
12 already spent that money? He spent the cash.

13 MS. SANDY BAUERLEIN: The cash has
14 been used to defer, as Mr. McCallum suggested, or --
15 or stated, additional debt. From an accounting
16 perspective, we've recorded that as a -- basically a
17 contribution from customers, and then we need to find
18 a time frame which -- over which to recognize that
19 contribution.

20 MR. BOB PETERS: Ms. Bauerlein, do you
21 recall that in previous integrated financial forecasts
22 you have amortized or drawn it down over fewer years
23 than five (5)?

24 MS. SANDY BAUERLEIN: I'm not sure I
25 recall that.

1 MR. BOB PETERS: Well, perhaps we can
2 go to page 119 of Board counsel's book of documents if
3 we need to see it, or at least see if I've understood
4 it correctly.

5 MS. LIZ CARRIERE: Mr. Peters, I'll
6 confirm that we had previously amortized that or
7 recognized the Bipole III deferral account over three
8 (3) years.

9 MR. BOB PETERS: All right. Thank
10 you, Ms. Carriere. I'll see if Ms. Ramage is
11 listening, but should Manitoba Hydro be expecting this
12 Public Utilities Board to provide some direction as to
13 the use of those monies in the deferral account in
14 terms of how it would impact the rates? I'll ask it
15 to Ms. Bauer -- or to Ms. Carriere and Ms. Ramage may
16 or may not jump in.

17

18 (BRIEF PAUSE)

19

20 MS. LIZ CARRIERE: We would expect it
21 to be in the Board's findings, but not necessarily in
22 the directives.

23 MR. BOB PETERS: All right. Thank you
24 for that. If the Board chooses to provide a directive
25 in respect of that, is that something that Manitoba

1 Hydro is prepared to consider in preparing its next
2 integrated financial forecast?

3 MS. LIZ CARRIERE: That would depend
4 on the timing of the -- the next -- of the order from
5 this proceeding.

6 MR. BOB PETERS: What I'm hearing you
7 say is that your president has indicated, and I think
8 Mr. -- maybe Mr. McCallum indicated that your next
9 integrated financial forecast would be -- would be
10 complete in the first -- in -- in the early part of
11 2018, and it would depend on when you get this Board
12 order?

13 MS. LIZ CARRIERE: That's correct, Mr.
14 Peters.

15 MR. BOB PETERS: All right. So in
16 terms of the options, Ms. Carriere, let's be brief
17 with those if we can, and maybe we'll conclude before
18 the lunch recess on these. But we recognize, as Mr.
19 McCallum has said, that 100 percent of the cash has
20 already been used to pay down interest or to reduce
21 interest costs; correct?

22 MR. JAMES MCCALLUM: Basically, the
23 cash -- the cash doesn't get separately earmarked or
24 channeled on a cash basis, as I answered your
25 question. We don't have a separate, you know, bank

1 account for these funds. So they get used in the
2 general corporate purpose, which is inclusive of all
3 the expenditures we need to make day-to-day, inclusive
4 of funding our capital and our interest and our
5 operating costs.

6 MR. BOB PETERS: Well, that's perhaps
7 an interesting point, Mr. McCallum. I want to make
8 sure that the panel understands what you're telling
9 them is Manitoba Hydro does not stream money to --
10 from a particular source to a particular expense?
11 Have I confused you on that?

12 MR. JAMES MCCALLUM: Well, I was just
13 exchanging mental notes with the Ms. Bauerlein, just
14 to be sure she understood the question the same way I
15 did. No, no, we don't. That's correct. We don't
16 stream thing separately.

17 MR. BOB PETERS: Right. Manitoba
18 Hydro, when it borrows money, Mr. McCallum, doesn't
19 earmark that for, This is going to pay for the cement
20 on Keeyask as opposed to the towers on Bipole III.
21 That's not how Manitoba Hydro tracks its debt.

22 MR. JAMES MCCALLUM: That -- that's
23 fairly said. As with all things, there is, around
24 here anyway, a nuance with respect to the Keeyask
25 project, which we do through our partnership with the

1 four (4) Cree Nations, which Ms. Carriere is happy to
2 expand on if it's interesting. But if the point is
3 that we -- we don't kind of stream or segregate our
4 cash flows I'd -- I'd confirm as a general matter,
5 yes.

6 MR. BOB PETERS: All right. Let's go
7 back to the \$399 million of Bipole III deferral
8 account. Ms. Carriere, is one (1) of the options the
9 Corporation would consider is to reflect to the
10 inclusion of that over fewer than six (6) years?

11 MS. LIZ CARRIERE: Yes, that could be
12 one (1) of the options.

13 MR. BOB PETERS: And could it even be
14 that the entire balance is included in one (1) year?

15 MS. LIZ CARRIERE: That could be, too.

16 MR. BOB PETERS: And does that then
17 become a matter of optics to make sure that the
18 Corporation is seen to be having a positive net
19 income? Is that what it would amount to?

20

21 (BRIEF PAUSE)

22

23 MR. JAMES MCCALLUM: Yeah, I'll --
24 I'll maybe try and take this, not being an accountant
25 and then the ones on either side of me can correct. I

1 don't think we have a huge preference or point of view
2 on the amortization period for this account. If you
3 decided to take it all in one (1) period, we would
4 have \$400 million more income in that period. And
5 consequently, I've lost track of the number, but in
6 the order of \$80 million a year less income every year
7 going forward.

8 I think the really important thing to
9 appreciate here is that this is a -- this is
10 accounting rules dictating the recognition of revenue.
11 The cash has already been paid. It's in the bank or
12 it's been spent. Really, the way the form it takes is
13 we haven't taken on as much debt, and so there is no
14 cash benefit to Manitoba Hydro. There's no
15 incremental cash benefit that comes from this \$400
16 million balance which we amortize. This is -- this is
17 a recognition item. It's an accounting policy item.

18 MR. BOB PETERS: All right. If we can
19 go back to page 96, let's catch up to Mr. McCallum's
20 answer. The chart at the bottom, Mr. McCallum, is
21 what you've told the Board is based on the way
22 Manitoba Hydro is presenting it on this Information
23 Request, Manitoba Hydro is increasing its net income
24 in the green years of highlighting by the amount
25 shown.

1 Have I got that right?

2 MR. JAMES MCCALLUM: You know, that's
3 -- that's the effect. I -- I think we just need to be
4 careful about Manitoba Hydro is increasing its net
5 income. You know, perhaps taken out of context, would
6 suggest we're trying to -- to -- and I know you're not
7 trying to suggest we're manipulating something. This
8 is just a -- an assumption taken as to the
9 amortization period.

10 As Ms. Carriere indicated we're --
11 we're happy to receive the Board's guidance on what
12 they'd like to see here. At the end of the day, and
13 we can go to this further if you wish, this -- this
14 doesn't make any difference to our cash position. It
15 doesn't make any difference to our equity position.

16 MR. BOB PETERS: All right. But it
17 will --

18 MR. JAMES MCCALLUM: Equity ratio,
19 pardon me.

20 MR. BOB PETERS: -- it will on your
21 financial statements, prepared in according with
22 accounting principles, show up as net income?

23 MR. JAMES MCCALLUM: It will be
24 included in revenue, and therefore, on an incremental
25 basis, yes. It will show up in net income.

1 MR. BOB PETERS: All right. Mr.
2 Cormie, this one's gonna come a little bit out of
3 left-field, but are pens down are shovels down on the
4 Conawapa project?

5 MR. DAVID CORMIE: Yes, from my
6 understanding. Yes.

7 MR. BOB PETERS: You're not out trying
8 to sell Conawapa energy to anybody?

9 MR. DAVID CORMIE: No.

10 MR. BOB PETERS: All right. One (1)
11 of the requests, Ms. Carriere, that you're making of
12 the panel is you want this panel to provide you with
13 guidance, and -- and more specifically, you want this
14 panel to approve how Manitoba Hydro proposes to deal
15 with its Conawapa cost to date; correct?

16 MS. LIZ CARRIERE: I'll let Ms.
17 Bauerlein take that.

18 MR. BOB PETERS: Certainly.

19 MS. SANDY BAUERLEIN: I can confirm
20 that Manitoba Hydro is requesting the disposition of
21 the Conawapa cost.

22 MR. BOB PETERS: And, Ms. Bauerlein,
23 thank you much, and we'll -- we'll come to that. It
24 wasn't supposed to be here, but you're also telling
25 this panel, that Manitoba Hydro has spent \$380 million

1 on Conawapa, and would like the Board to recognize a
2 certain amount of that every year in the Corporation's
3 revenue requirement?

4 MS. SANDY BAUERLEIN: That is correct.

5 MR. BOB PETERS: And Manitoba Hydro,
6 If I recall, Ms. Bauerlein, had suggested to this
7 Board that that \$380 million could be included in the
8 revenue requirement and recovered from your ratepayers
9 over a thirty (30) year period.

10 MS. SANDY BAUERLEIN: That is that
11 Manitoba Hydro has proposed, a thirty (30) year time
12 frame.

13 MR. BOB PETERS: And just because
14 Conawapa is 380 million, and the Bipole III account is
15 \$399 million, is there an opportunity for the Bipole
16 III deferral account to offset entirely the Conawapa
17 cost?

18 MS. SANDY BAUERLEIN: From an
19 accounting perspective the disposition of either is
20 really up to -- up to the Public Utilities Board to
21 decide.

22 MR. BOB PETERS: From the
23 Corporation's perspective, is that something that
24 would -- would make sense from a financial statement
25 perspective?

1 MS. SANDY BAUERLEIN: From a financial
2 statement perspective, we are basically indifferent.
3 As Mr. McCallum said, for both the Bipole and Conawapa
4 the cash has already been -- in the case of the Bipole
5 deferral the cash has been received. And in the case
6 of Conawapa the cash has already been spent.

7 We, for accounting purposes, do require
8 though there be a recognition through our financial
9 statements of both those revenues that we have -- or
10 those -- the cash that we've collected from the
11 customers and the costs that we have spent on the
12 Conawapa project.

13 MS. PATTI RAMAGE: Mr. Peters, not
14 wishing to complicate things, but just to make sure
15 that the record is clear, and I know I'm going down a
16 path that I hope I'm not going down a path, but our
17 application actually used the word "endorsement" of
18 these as opposed to "approval," just in terms of what
19 the Board approves.

20 And that goes back to your earlier
21 comment on -- or Ms. Carriere's comment versus --
22 commentary on Board findings versus approvals, as we
23 recognized those rates, but it in its findings can
24 make those kind of findings.

25 MR. BOB PETERS: All right. We'll --

1 we'll await your closing submission on that, Ms.
2 Ramage, and determine if we can agree with you on
3 that.

4 I do think that maybe I can tidy up in
5 three (3) minutes with you, Ms. Bauerlein, this
6 Conawapa issue. Manitoba Hydro has options with
7 Conawapa \$380 million that it's spent to date, and
8 it's chosen a method of amortization over thirty (30)
9 years to recover it from ratepayers; correct?

10 MS. SANDY BAUERLEIN: Yes, that is --
11 that is the proposal we have in our application.

12 MR. BOB PETERS: And by stretching it
13 out over thirty (30) years of an amortization, does
14 that \$380 million continue to accrue interest?

15 MS. SANDY BAUERLEIN: No, it does not.
16 Once we stop capitalizing, so when we stopped the
17 Conawapa project then interest no longer accrues to
18 that project.

19 MR. BOB PETERS: And Manitoba Hydro
20 has stop capitalizing interest on Conawapa for the
21 last two (2) years?

22 MS. SANDY BAUERLEIN: We have stopped
23 accruing interest since December 2016.

24 MR. BOB PETERS: And instead of
25 capitalizing the interest since December of 2016,

1 Manitoba Hydro has been paying that interest out of
2 current revenues?

3 MR. JAMES MCCALLUM: Well, again, it's
4 -- it's, yes, we've been recognizing the interest on -
5 - I think we had this discussion, I believe, with Mr.
6 Orle yesterday. But, yes, we've been recognizing on
7 the income statement an interest expense that normally
8 would be tied to the 380 million in Conawapa.

9 MR. BOB PETERS: The expenses isn't
10 notional. The recognition is notional?

11 MR. JAMES MCCALLUM: We -- we would be
12 paying the cash either way, yes.

13 MR. BOB PETERS: Ms. Bauerlein, is
14 there an accounting requirement for Manitoba Hydro to
15 perform an impairment review to determine how much of
16 that \$380 million spent on Conawapa is impaired or has
17 no future value?

18 MS. SANDY BAUERLEIN: There is an
19 impairment requirement. There is an accounting
20 standard relating to looking at impairments of our
21 assets. That is correct.

22 MR. BOB PETERS: Has that been done?

23 MS. SANDY BAUERLEIN: We have had
24 discussions with our auditors on Conawapa, recognizing
25 that with the proceeding that was coming up now that

1 we would be disposing of that asset. And as a result,
2 they are -- the asset is impaired and would require to
3 be expensed. However, again, we are asking that
4 rather than recognizing the write off of that asset in
5 the current period, which we will do for financial
6 reporting purposes, we are looking for from a rate
7 setting perspective to amortize that over a longer
8 period of time, rather than the current -- rather than
9 in a single fiscal year.

10 MR. BOB PETERS: And that request you
11 make of the Board is that the Board want -- you're
12 asking the Board to include -- is it \$17 million more
13 each year on account of Conawapa being amortized for
14 thirty (30) years in rates?

15 MR. JAMES MCCALLUM: It would be more
16 like about twelve (12) or thirteen (13).

17 MR. BOB PETERS: Okay. I apologize if
18 I've got my number wrong.

19

20 (BRIEF PAUSE)

21

22 MR. BOB PETERS: Ms. Bauerlein, is the
23 Company, Manitoba Hydro, indifferent if the \$380
24 million is, in the colloquial terms, written off in
25 one (1) year as opposed to taken as a regulatory

1 deferral account asset and amortized recovery over
2 thirty (30) years?

3 MS. SANDY BAUERLEIN: I would not say
4 we are indifferent. That would be a significant
5 expense for a single fiscal year.

6 MR. BOB PETERS: And you can show the
7 Board that, Ms. Bauerlein, on page 104 of the Board
8 counsel book of documents. As I understand what
9 you've provided here in response to PUB 2nd Round
10 Information Request, page 104 of Exhibit 42-1 is we
11 see in the 2020 year -- and -- and first of all, why
12 is this waiting till 2020 outside the -- the two (2)
13 test years that we're in right now?

14 MS. SANDY BAUERLEIN: At the time when
15 we prepared this, we still had the costs of Conawapa
16 sitting on our balance sheet, as we were -- with the
17 understanding that there was going to be potentially
18 some further direction with respect to carbon
19 initiatives.

20 And as a result of that, perhaps there
21 was still a business case for Conawapa. And so for
22 forecasting assumptions, we have chosen to show the
23 write off in 2020.

24 MR. BOB PETERS: Is --

25 MS. SANDY BAUERLEIN: However, it

1 would require, again, further discussions with our
2 auditor at this upcoming year end.

3 MR. BOB PETERS: Is it on the balance
4 sheet for 2018, the current -- the current year and
5 the next test year, 2019?

6 MS. SANDY BAUERLEIN: It currently
7 sits on our balance sheet, and from a forecast
8 assumption we have included it on our balance sheet
9 for, again, the 2018/'19 fiscal year.

10 MR. BOB PETERS: And in addition, so
11 in the -- in the 2018 test year and the 2019 test year
12 for which you're asking for final rates from this
13 Board, there is an interest component that is in the
14 revenue requirement related to the Conawapa expense?

15 MS. SANDY BAUERLEIN: There is
16 interests in finance expense. Correct.

17 MR. BOB PETERS: And is that
18 approximately 19 million a year, or am I making that
19 number up?

20 MR. JAMES MCCALLUM: Yeah. I mean, it
21 would -- again, I would be -- we can't exactly stream
22 things to this and to that. But if our average
23 interest rate, including the -- the debt guarantee fee
24 is in the order of 5 percent, then on a \$380 million
25 expenditure we have \$380 million of debt that's

1 associated with having progressed Conawapa to that
2 stage. And, therefore, it would be around 19 million,
3 yes.

4 MR. BOB PETERS: So I was in the
5 ballpark.

6 MR. JAMES MCCALLUM: I -- I would say
7 you were even in the infield.

8 MR. BOB PETERS: On page 104 of Board
9 counsel book of documents, Ms. Bauerlein and Ms.
10 Carriere, does this integrated financial forecast show
11 the Board what would happen if the \$380 million of
12 Conawapa costs were written off in the year 2020?

13 MS. LIZ CARRIERE: Yes, it does.

14 MR. BOB PETERS: And what you're
15 telling the Board in this Information Request -- and
16 first of all, if we look under the 2020 column we can
17 go down to other expenses, and we see an item of \$481
18 million. That \$481 million includes the 380 of the
19 Conawapa costs; correct?

20 MS. LIZ CARRIERE: That's correct.

21 MR. BOB PETERS: And then when you
22 flow it through down through to net income, there is
23 \$161 million negative net income for that year 2020;
24 correct?

25 MS. LIZ CARRIERE: That's correct.

1 MR. BOB PETERS: So can the Board
2 understand then that the impact of a decision to write
3 off Conawapa costs in one (1) year would be reflected
4 as a loss of \$161 million in the Corporation's net
5 income of 2020?

6 MS. LIZ CARRIERE: Well, it would be
7 incremental to the -- the -- what -- what is forecast
8 in the MH-16 update with interim.

9 MR. BOB PETERS: So you're saying the
10 one hundred and sixty-one (161) number, don't get
11 married to it because it's -- it's going to change?

12 MS. LIZ CARRIERE: Yes.

13 MR. BOB PETERS: All right. But
14 directionally, that's what we're looking at?

15 MS. LIZ CARRIERE: Yes.

16 MR. BOB PETERS: And if I look at the
17 bottom right-hand corner and I see that 24 percent
18 equity number, what it's telling the Board is that
19 compared to what Manitoba Hydro has put forward in its
20 integrated financial plan 16 updated with interim, if
21 Conawapa costs were written off in one (1) year, it
22 would delay the Corporation's achievement of a 25
23 percent equity target by approximately a year or maybe
24 a half a year if we're going to split hairs on it.

25

1 (BRIEF PAUSE)

2

3 MR. BOB PETERS: Is that --

4 MS. LIZ CARRIERE: That's correct,

5 yes.

6 MR. BOB PETERS: Okay. And -- and

7 the last question I be -- the last certainly area for

8 questions, I -- I promise, in looking at options for

9 this Board I've understood the previous evidence to be

10 that the interest for the 2018 and 2019 fiscal years

11 on the Conawapa \$380 million is included in the

12 finance expense; correct?

13 MR. JAMES MCCALLUM: Yes, that's

14 correct.

15 MR. BOB PETERS: And so is a third or

16 a further option, I should say, taking the \$19 million

17 of interest for 2018 and the \$19 million of interest

18 for 2019 and including that in the regulatory asset

19 and essentially adding it to the \$380 million number

20 and recovering it over a number of years?

21

22 (BRIEF PAUSE)

23

24 MS. LIZ CARRIERE: Well, I think what

25 Ms. Bauerlein was saying was that in discussions with

1 our auditors that we'll be coming to some sort of
2 conclusion as to when we will begin to write off this,
3 the 397 million. So it's -- it'll and we expect that
4 the auditors will want us to write that off for this
5 fiscal year. So there is -- there is no delay in
6 timing as -- in -- in terms of -- what I'm trying to
7 get at is -- is the forecast is doing it in 2020, but
8 the auditors on -- and on a practical basis, will
9 require us to write this off for 2017/'18.

10 MR. BOB PETERS: Okay. So you're --
11 you're introducing -- the accounting reality is that
12 even though Manitoba Hydro has proposed to start
13 dealing with -- dealing with it in two (2) or three
14 (3) years hence, your auditors are going to beat you
15 to it, and they're going to do it for the current year
16 we're in?

17 MS. LIZ CARRIERE: Well, as Ms.
18 Bauerlein said, there was -- there was an assumption
19 made at the time that the forecast was prepared and
20 that has not come to fruition, so the auditors are
21 going to recommend that we write it off for 2018 -- or
22 '17/'18.

23 MS. SANDY BAUERLEIN: I could just add
24 to that, as Ms. Carriere indicated this was a forecast
25 assumption based on an understanding of what we

1 thought what might happen. Things have changed. We
2 will have to have discussions with our auditor this
3 upcoming March 2018 to assess whether or not that this
4 asset would be viewed as what we call a stranded
5 asset, and would therefore have to be written off.
6 Based on things that happened over the last several
7 months, we believe that is a strong possibility.

8

9

(BRIEF PAUSE)

10

11

MR. BOB PETERS: Even though your
12 auditors may tell you that Manitoba Hat Hydro has to
13 for financial reporting write it off in the 2018
14 fiscal year. Manitoba Hydro still wants to put it in
15 as a regulatory asset and recover it from ratepayers
16 over proximally thirty (30) years.

17

MS. SANDY BAUERLEIN: Yes, we are
18 seeking a disposition for ratesetting purposes,
19 correct.

20

MR. BOB PETERS: And so the question
21 that I maybe got this started on was, why not include
22 the interest that consumers are being asked to pay
23 this year and next year as part of that regulatory
24 deferral account asset?

25

MS. SANDY BAUERLEIN: That would be up

1 to the discretion of the Board.

2 MR. BOB PETERS: All right.

3 MR. JAMES MCCALLUM: And -- and maybe
4 just to let the non-accountant way in. I guess the
5 question I would have is really what difference does
6 it make? It moves some income around a little bit.
7 It doesn't change cash at all, and we're going to be
8 paying those interest costs in cash each year
9 associated with the \$380 million in debt, you know,
10 kind of going forward.

11 MR. BOB PETERS: But if the 380
12 million is written off in one (1) year, Mr. McCallum,
13 then you don't have to notionally pay any debt on that
14 amount going forward?

15 MR. JAMES MCCALLUM: Well, we still
16 unfortunately -- you can write off the asset, but
17 you're left with the debt.

18 MR. BOB PETERS: All right. Thank
19 you. Mr. Chairman, I would the thank you for your
20 indulgence. I was hoping to end a few minutes
21 earlier, but this would be an appropriate time for the
22 lunch recess.

23 THE CHAIRPERSON: We -- we will break
24 until 1:40. Thank you.

25

1 --- Upon recessing at 12:38 p.m.

2 --- Upon resuming 1:43 p.m.

3

4 THE CHAIRPERSON: Welcome back. Thank
5 you, Mr. Peters.

6

7 CONTINUED BY MR. BOB PETERS:

8 MR. BOB PETERS: Yes, thank you, Mr.
9 Chair, Panel members, ladies and gentlemen.

10 Ms. Carriere, we heard from your
11 president on the previous panel that one (1) of the
12 requests of the Corporation is to finalize the interim
13 rates that this Board approved effective August 1st if
14 2016, correct?

15 MS. LIZ CARRIERE: Yes, that's
16 correct.

17 MR. BOB PETERS: And in PUB book of
18 documents, Exhibit 42-1, starting on page 113 and 114,
19 we show the panel what the integrated financial
20 forecast looked like coming out of the NFAT; correct?

21 MS. LIZ CARRIERE: Yes. This is MH14.

22 MR. BOB PETERS: And that's -- allow
23 we don't necessarily have the specific date it was
24 prepared, that's at least to notionally indicate it's
25 Manitoba Hydro's IFF or integrated financial forecast

1 14 pair -- sorry, prepared based on forecasts going
2 forward from the 2014 fiscal year and starting at the
3 2015 fiscal year?

4 MS. LIZ CARRIERE: That's correct.

5 MR. BOB PETERS: And Ms. Carriere,
6 this was the integrated financial forecast prepared in
7 Manitoba Hydro's first General Rate Application
8 following the Needs For and Alternatives To review?

9 MS. LIZ CARRIERE: Correct, this was
10 underpinning the 2015 GRA.

11 MR. BOB PETERS: And we see that
12 referenced in the top of the page right near the page
13 number 113 which was added to what Manitoba Hydro
14 filed.

15 MS. LIZ CARRIERE: That's correct.

16 MR. BOB PETERS: Ms. Carriere, I
17 haven't done the math, but you were with the
18 Corporation in approximately 2008; is that correct?

19 MS. LIZ CARRIERE: Yes, that's
20 correct.

21 MR. BOB PETERS: And do you recall
22 back in 2008 and I think we heard Mr. McCallum tell
23 the panel yesterday that the company was preparing,
24 essentially, ten (10) year forecasts back in 2008?

25 MS. LIZ CARRIERE: Yes, that's right.

1 MR. BOB PETERS: And that was an area
2 of your responsibility or you had involvement in that
3 back then, do you believe?

4 MS. LIZ CARRIERE: I wasn't
5 responsible for it but I did have -- no, I was not
6 responsible for it. And actually, in 2008 I was in
7 Indigenous Relations.

8 MR. BOB PETERS: All right. But
9 you're aware that back in 2008, the integrated
10 financial forecast was based on a -- the ten (10) year
11 forecast?

12 MS. LIZ CARRIERE: That's correct.

13 MR. BOB PETERS: And, Ms. Bauerlien,
14 I'm looking to you, were you -- have some
15 responsibility for integrated financial forecast back
16 in 2008?

17 MS. SANDY BAUERLEIN: No, I did not.
18 I was actually export power marketing at the time.

19 MR. BOB PETERS: I take it there's
20 nobody on the panel that was involved with the
21 integrated financial forecast back in 2008, other than
22 Mr. Cormie's inputs into it?

23 Would that -- would that be your
24 understanding, Ms. Carriere?

25 MS. LIZ CARRIERE: Yeah, that would be

1 true. Some of the other panel -- panel members would
2 have also been responsible for some of the inputs into
3 that forecast.

4 MR. BOB PETERS: All right. And --
5 and just help me understand, what is -- what is your
6 understanding, and can you tell this panel, as to why
7 Manitoba Hydro went from what was usually a ten (10)
8 year integrated financial forecast to a twenty (20)
9 year financial forecast in or about 2008?

10

11 (BRIEF PAUSE)

12

13 MS. LIZ CARRIERE: I believe the first
14 financial forecast that was filed as a twenty (20)
15 year plan was filed in January of 2009.

16 MR. BOB PETERS: And that would have
17 been IFF08 for a twenty (20) year outlook?

18 MS. LIZ CARRIERE: That's correct.

19 MR. BOB PETERS: Okay. And -- and do
20 you have an understanding as to the -- the reasons
21 that the ten (10) year forecast was expanded to twenty
22 (20) years.

23 MS. LIZ CARRIERE: Well, to clarify
24 something, we had historically filed ten (10) year
25 forecasts until that time, but for evaluation purposes

1 -- resource evaluation purposes and supporting the
2 resource plan, we forecast thirty-five (35) year
3 forecasts. They just were never approved beyond the
4 ten (10) years, nor were they ever filed beyond the
5 ten (10) years.

6 MR. BOB PETERS: I think that's
7 helpful. Ms. Carriere, what you're telling the panel
8 is for planning purposes, including installing new
9 generation and major new assets, you would use the
10 telescope to look out as far as thirty-five (35)
11 years?

12 MS. LIZ CARRIERE: That's true. And
13 actually, I just misspoke, at the Waskwatim CEC
14 hearings, we filed rate plan -- or forecasts that
15 extended out the thirty-five (35) years -- twenty (20)
16 years.

17 MR. BOB PETERS: All right, I trust
18 you're not mistaking me for Dr. Williams but I wasn't
19 there, and the -- the information you're giving the
20 panel is you had those available back in 2004, and you
21 shared them in that forum with the Clean Environment
22 Commission?

23 MS. LIZ CARRIERE: For the purposes of
24 the -- the Clean Environment Commission, correct.

25 MR. BOB PETERS: All right. Let's go

1 back to the integrated financial forecasts. You said
2 that you prepared them before 2008, you prepared them
3 out as long as thirty-five (35) years, but you were
4 only approved out to ten (10) years.

5 Have I stated your evidence correctly?

6 MS. LIZ CARRIERE: That's correct.

7 MR. BOB PETERS: And when -- who --
8 what do you mean by, we were only -- Manitoba Hydro
9 was only approved for the ten (10) year forecast?

10 MS. LIZ CARRIERE: The ten (10) year
11 forecast was -- was approved by the Manitoba Hydro
12 Electric Board.

13 MR. BOB PETERS: All right, so they
14 didn't -- the Manitoba Hydro Electric Board did not
15 review, or if they did review they never formally
16 approved the longer term forecasts?

17 MS. LIZ CARRIERE: That's correct.

18 MR. BOB PETERS: All right, thank you
19 for that. And then starting in 2008 and you -- your
20 recollection I think is very good that in 2009 in
21 early 2009 Manitoba Hydro provided a twenty (20) year
22 integrated financial forecast, 2000 -- based on 2008?

23 MS. LIZ CARRIERE: Yes.

24 MR. BOB PETERS: All right. What we
25 see in front of the Board on page 113, before I went

1 off on a tangent there, is this was the IFF you've
2 told us that was used in the 2014/15 and 2015/16 GRA,
3 correct?

4 MS. LIZ CARRIERE: That's correct.

5 MR. BOB PETERS: And that's the GRA
6 previous to this one (1) in terms of sequence?

7 MS. LIZ CARRIERE: Yes.

8 MR. BOB PETERS: And in the one (1)
9 that's in front of the Board, they will note with a
10 flip over to page 114, that Manitoba Hydro was telling
11 the Public Utilities Board that Manitoba Hydro
12 expected to achieve a 25 percent equity in their
13 capital structure in the year 2034 or some twenty (20)
14 years hence, in the forecast?

15 MS. LIZ CARRIERE: In this forecast?

16 MR. BOB PETERS: In -- in the
17 forecast, ma'am, on page 113 and 114 of Board
18 counsel's book of documents.

19 MS. LIZ CARRIERE: I'm seeing, oh
20 sorry. Yes, 2034.

21 MR. BOB PETERS: And in this first
22 rate application by Manitoba Hydro after the Needs For
23 and Alternatives To review, Manitoba Hydro was coming
24 in seeking 3.95 percent rate increases all the way
25 through to 2031, correct?

1 MS. LIZ CARRIERE: That's correct.

2 MR. BOB PETERS: And the last three
3 (3) years of the integrated financial forecast
4 mathematically Manitoba Hydro could reduce the equal
5 annual rate increases down from 3.95 to 2 percent and
6 still achieve the target 25 percent equity ratio?

7 MS. LIZ CARRIERE: Yeah, based on the
8 assumptions of -- at that time.

9 MR. BOB PETERS: Yeah, these were
10 based on Manitoba Hydro assumptions, correct?

11 MS. LIZ CARRIERE: That's correct.

12 MR. BOB PETERS: All right. Now, the
13 panel in looking at this is going to notice on page
14 113 that the net income line has a lot of numbers in
15 brackets, a lot of years in which Manitoba Hydro is
16 telling the Board, coming out of the NFAT, that
17 Manitoba Hydro expects to lose money starting in 2019
18 and going forward for some six (6) or eight (8) years.

19 MS. LIZ CARRIERE: Yes, there is about
20 \$900 million of losses right around the time Keeyask
21 is coming into service in this forecast.

22 MR. BOB PETERS: And without getting
23 too fine of a point on it, Ms. Carriere, that is
24 telling the Board that when Keeyask comes into
25 service, according to this integrated financial

1 forecast, there was going to be a lot of expenses that
2 came with it on to the operating statement?

3 MS. LIZ CARRIERE: Yes, finance
4 expense, carrying -- depreciation, operating, capital
5 taxes.

6 MR. BOB PETERS: And that's -- that's
7 in accordance with the accounting standards used by
8 the Company that those expenses -- those expenses come
9 to the income statement when the asset comes in
10 service?

11 MS. LIZ CARRIERE: Yes, that's
12 correct.

13 MR. BOB PETERS: And before the asset
14 comes in service, I think we heard in the direct
15 evidence, that the finance expense as example is a
16 capitalized expense or is just added to the project
17 costs and it's not sought from ratepayers on the
18 income statement?

19 MS. LIZ CARRIERE: That would be
20 correct. There would be no capitalized interest or
21 interest expense reflected in the net income until
22 2019/20.

23 MR. BOB PETERS: I'm sorry, I wasn't
24 following your last comment. That -- that's the first
25 year in which the Keeyask cost would come in --

1 MS. LIZ CARRIERE: -- Keeyask in
2 service -- comes into service in 2019 and '20.

3 MR. BOB PETERS: And what you're
4 telling the Board is that when you have these math --
5 massive generating stations, they don't come instantly
6 into service all on the same day. Manitoba Hydro has
7 the ability and the planning to bring in certain of
8 the generators on certain times and schedule them in
9 or phase them in if you could?

10 MS. LIZ CARRIERE: That's correct.
11 There's seven (7) units for Keeyask. The first one
12 was projected to come -- I believe it was around July
13 of 2019. And the final one was -- I believe it was
14 sometime around -- yeah, late 2020.

15 MR. BOB PETERS: And Ms. Carriere,
16 just -- I want to leave this page, but on page 113 in
17 the year that's marked as 2017, Manitoba Hydro is
18 forecasting \$59 million of net income in what we often
19 call the 2016/17 fiscal year, but the year ends March
20 31 of 2017?

21 MS. LIZ CARRIERE: Yes, sir.

22 MR. BOB PETERS: All right, turning
23 from that 59 million over to page 119 in the same book
24 of documents, Ms. Carriere, this is the integrated
25 financial forecast that Manitoba Hydro made available

1 to the Public Utilities Board when Manitoba Hydro
2 requested a 3.95 percent rate increase effective April
3 1st of 2016.

4 Can you confirm that?

5 MS. LIZ CARRIERE: I confirm that.

6 MR. BOB PETERS: And comparatively
7 this IFF15 achieves the 25 percent equity target of
8 Manitoba Hydro two (2) years earlier than what I just
9 showed you in the integrated financial forecast number
10 14.

11 You can confirm that?

12 MS. LIZ CARRIERE: Yes, that
13 achievements advanced from 2034 to 2032.

14 MR. BOB PETERS: And we see that on
15 page 120 -- we'll just turned to that, we see that the
16 first year in which 25 percent equity shows up is in
17 2032, as you indicated, correct?

18 MS. LIZ CARRIERE: Correct.

19 MR. BOB PETERS: And not only does the
20 equity ratio target get hit two (2) years earlier, the
21 3.95 percent indicative rate increases also stop two
22 (2) years earlier.

23 Can you confirm that?

24 MS. LIZ CARRIERE: That's right.

25 MR. BOB PETERS: Manitoba Hydro still

1 concludes getting to their 25 percent equity target
2 with three (3) years of 2 percent indicative rate
3 increases?

4 MS. LIZ CARRIERE: Yes.

5 MR. BOB PETERS: So the panel should
6 understand from seeing this, Ms. Carriere, that
7 Manitoba Hydro's forecast in integrated financial
8 forecast 15 shows the Corporation in a better
9 financial position than it did in integrated financial
10 forecast 14? Would you agree with that?

11 MS. LIZ CARRIERE: In some respects,
12 yes. They are certain -- certain assumptions, certain
13 factors that -- that went in -- in Manitoba Hydro's
14 favour and that improvement was largely attributable
15 to significant decrease in interest rates and lower
16 finance expense.

17 MR. BOB PETERS: Right. I think we
18 have the same memory. We can go back, please, to page
19 119, and show the panel that whereas the net income in
20 integrated financial forecast had -- I think you told
21 me eight (8) years of losses totaling 900 million,
22 here, the panel will see brackets or negative net
23 income in only three (3) of the years, and that would
24 roughly total \$58 million of losses compared to the
25 \$900 million of losses.

1 MS. LIZ CARRIERE: Yes, that's
2 correct. But net income over that same period is
3 basically breakeven, which means we're not making any
4 contributions towards retained -- or retained earnings
5 over that ten (10) year period.

6 MR. BOB PETERS: All right. Would you
7 -- would you go so far as to agree with me that
8 compared to integrated financial forecast 14, that
9 you're making more contributions in IFF integrated
10 financial forecast 15 than you were in the 14 version?

11 MS. LIZ CARRIERE: More, yes, but not
12 nearly adequate.

13 MR. BOB PETERS: Okay. And -- and I
14 think we talked with Mr. McCallum and Mr. Shepherd
15 about the adequacy, but I don't want to lose track
16 that the 3.95 percent number was Manitoba Hydro's
17 request; correct?

18 MS. LIZ CARRIERE: That's correct.

19 MR. BOB PETERS: Well, and let's just
20 talk about that. We heard from your president
21 yesterday, or probably the day before, that -- that --
22 and these are my words don't take them as his
23 necessarily, but he -- he felt constrained that
24 Manitoba Hydro's requests of this Public Utilities
25 Board were constrained by his Board of Directors to

1 keep rates at or below 4 percent.

2 Do you recall him saying words to that
3 effect?

4 MS. LIZ CARRIERE: Yes I do.

5 MR. BOB PETERS: All right. You lived
6 it as well. Was that the direction that was provided
7 to Manitoba Hydro management and senior staff that
8 come up with a rate increase scenario that gets us to
9 a 25 percent equity level, but constrain the rates,
10 no more than 4 percent.

11 MS. LIZ CARRIERE: Well, you'll recall
12 that I mention this morning in appendix 3.5, we did
13 run through a number of rate alternatives. I suppose
14 the specific direction I received from my superior was
15 that that was the rate increase that would be going
16 forward into the -- into the final IFF.

17 But I'm -- I was not privy to any
18 specific direction provided to Mr. Rainkie.

19 MR. BOB PETERS: And you're indicating
20 Mr. Rainkie would have been your immediate supervisor
21 at the time?

22 MS. LIZ CARRIERE: That's correct.

23 MR. BOB PETERS: So what you're
24 telling the panel here is that -- and you showed us in
25 your -- in your presentation today, and if you need

1 the slide we can get it, but you showed this Board
2 that not only did you run scenarios at 3.95, you ran
3 them at a higher rate increase numbers; correct?

4 MS. LIZ CARRIERE: That's correct.

5 MR. BOB PETERS: And what we know is
6 that your Board of Directors did not approve anything
7 higher than 3.95.

8 MS. LIZ CARRIERE: Yes, that's what
9 was approved in the end.

10 MR. BOB PETERS: All right. What
11 you're not able to tell the Board, Ms. Carriere, is
12 whether that was a management recommendation, or
13 whether that was essentially a board edict, if I could
14 frame it that way?

15 MS. LIZ CARRIERE: I wouldn't be aware
16 of that.

17 MR. BOB PETERS: All right. Is
18 anybody else on the panel aware of whether those were
19 the management recommendations or was it coming from
20 the Board and only the Board? All right, seeing none.

21 MS. LIZ CARRIERE: I couldn't -- I
22 can't answer that, I don't know.

23 MR. BOB PETERS: All right and it
24 appears nobody else can as well. So -- so let's --
25 let's move on to --

1 THE CHAIRPERSON: Sorry, Mr. Peters,
2 can I just ask a question.

3 MR. BOB PETERS: Oh certainly.

4 THE CHAIRPERSON: Supplementary. In
5 relation to the projections you were looking at for
6 the 3.95, were any of them over ten (10) years, or
7 were they all over twenty (20)?

8 MS. LIZ CARRIERE: They were all over
9 twenty (20) years, and perhaps I should clarify that
10 the -- what -- what the Manitoba Hydro Electric Board
11 actually approved was only the 3.95s for the test
12 year.

13 We don't -- the 3.95s over the longer
14 term beyond the test years aren't necessarily --
15 they're approved as part of the document, but they're
16 not approved individually, let's say, and, you know,
17 those -- we always include a statement in the IFF
18 that, going forward, those -- we'll -- every time we
19 produce a forecast, we're going to look at the
20 different changes in the environment, the different
21 changes in the assumptions and reassess what -- what
22 the indicative rates are going forward.

23 But they're not necessarily approved
24 year -- you know, individually by year. Only the test
25 years are. Those are specifically approved.

1 THE CHAIRPERSON: But do you know if
2 the documents that went to the Board showed a twenty
3 (20) year projection as well as a ten (10) year
4 projection or just a twenty (20) year projection?

5 MS. LIZ CARRIERE: Well, the whole
6 twenty (20) years would be in the document that --
7 that the Board saw.

8

9 CONTINUED BY MR. BOB PETERS:

10 MR. BOB PETERS: And, Ms. Carriere,
11 your understanding as your Board would've seen
12 integrated financial forecast runs for twenty (20)
13 years that contained rate increases higher than 3.95?

14 MS. LIZ CARRIERE: I'd have to -- I'd
15 have to double-check that.

16 MR. BOB PETERS: Would that be your
17 expectation?

18 MS. LIZ CARRIERE: I honestly can't
19 remember.

20 MR. BOB PETERS: No, and I -- I'm not
21 asking for a memory test, but can I take it that it is
22 most probable that your Board saw runs that were
23 higher than 3.95. And if you don't -- if you find out
24 subsequently that's not the case, you'll come back and
25 tell us?

1 MS. LIZ CARRIERE: I'd rather check
2 first.

3 MR. BOB PETERS: All right then we've
4 now got our first undertaking, Ms. Carriere, and it's
5 on you that you are going to undertake to check to
6 determine whether at the time of filing the integrated
7 financial forecasts 14, as well as 15, whether the
8 Manitoba Hydro Electric Board would've been provided
9 scenario runs at rate increases higher than the 3.95
10 that exists in both of them.

11 And, Ms. Carriere, since you opened the
12 door, can I also layer on that, in answer to the -- in
13 response to the Chairman's question a further
14 undertaking that you will check to determine whether
15 Manitoba Hydro provided runs in the integrated
16 financial forecast process that reached a 75/25 debt
17 equity ratio in a ten (10) year period for 2014 and
18 2015?

19 MS. LIZ CARRIERE: Okay. Yes.

20

21 --- UNDERTAKING NO. 1: Manitoba Hydro to check to
22 determine whether at the
23 time of filing the
24 integrated financial
25 forecasts 14, as well as

1 15, whether the Manitoba
2 Hydro Electric Board would
3 have been provided
4 scenario runs at rate
5 increases higher than the
6 3.95 that exists in both
7 of them.

8
9 --- UNDERTAKING NO. 2: Manitoba Hydro to check to
10 determine whether Manitoba
11 Hydro provided runs in the
12 integrated financial
13 forecast process that
14 reached a 75/25 debt
15 equity ratio in a ten (10)
16 year period for 2014 and
17 2015.

18

19 CONTINUED BY MR. BOB PETERS:

20 MR. BOB PETERS: Thank you. And I
21 never thought of this question until now, but in the
22 preparation for filing your integrated financial
23 forecast and getting approval, would I be correct in
24 assuming that Manitoba Hydro does literally dozens if
25 not hundreds of IFF runs checking out different

1 variables, and assumptions?

2 MS. LIZ CARRIERE: You would be
3 correct.

4 MR. BOB PETERS: And it's -- it's --
5 and it's no doubt a massive undertaking but what
6 you're doing when you run those is you're updating
7 assumptions that you make in the forecast looking
8 forward, correct?

9 MS. LIZ CARRIERE: That's correct.

10 MR. BOB PETERS: On page 129 of Board
11 counsel's book of documents, we see an integrated
12 financial forecast run that was included in the
13 interim application that led up to the August the 1st,
14 2016 rates; is that correct, Ms. Carriere?

15 On page 129, ma'am, of Board counsel
16 book of documents, Exhibit 42-1.

17 MS. LIZ CARRIERE: M-hm. Can you
18 repeat the question?

19 MR. BOB PETERS: I was just -- in
20 addition to the hundreds of IFF integrated financial
21 forecast runs that you have to provide to the internal
22 purposes, you're also saddled with running them for
23 Intervenors and Board staff who request Manitoba Hydro
24 run integrated financial forecasts with -- with other
25 assumptions; correct?

1 MS. LIZ CARRIERE: That's correct,
2 sorry.

3 MR. BOB PETERS: And the odd time
4 some of those may line up with what you've already
5 done, otherwise, you have to do them from start?

6 MS. LIZ CARRIERE: That's correct.

7 MR. BOB PETERS: And here's one (1)
8 that was filed and it's at page 129 of Board counsel's
9 book of documents. And this was one (1) of the
10 scenario runs that ended up in the August 1st, 2016
11 hearing?

12 MS. LIZ CARRIERE: Yes.

13 MR. BOB PETERS: And I'm hoping not to
14 have to get into this in any detail with you, the
15 Board had prescribed previously to this integrated
16 financial forecast run, a certain way that the
17 Corporation should deal with the depreciation
18 methodology, as well as the capitalization of
19 overheads; correct?

20 MS. LIZ CARRIERE: I would say, yes,
21 there was directives coming out of that Order. But I
22 would say that there were pieces of information
23 missing for Manitoba Hydro that we were trying to
24 figure out in order to be able to incorporate those
25 into the forecast assumptions.

1 MR. BOB PETERS: That's certainly fair
2 and what you're politely saying is the Board Order
3 could have been more explicit or there could've been
4 something done to perhaps get better clarification of
5 those points that ended up being fuzzy in Manitoba
6 Hydro's perspective?

7 MS. LIZ CARRIERE: That's correct.

8 MS. LIZ CARRIERE: All right, and this
9 attachment was a re-statement of an integrated
10 financial forecast Number 15 that -- that prescribed a
11 certain way to treat depreciation expense and the
12 capitalized overheads?

13 MS. LIZ CARRIERE: Yes, that's
14 correct.

15 MR. BOB PETERS: And then in addition
16 to that, this integrated financial forecast on page
17 129, that's up on the monitors, had equal annual rate
18 increases over a trajectory that would get to 2034 and
19 get to I think 25 percent equity by that point in
20 time; is that correct?

21 MS. LIZ CARRIERE: Yes, that's
22 correct.

23 MR. BOB PETERS: And when you run
24 these and I certainly don't profess to have the
25 capability or understanding how to do that, Ms.

1 Carriere, but what you do is you end up asking the
2 computer to spit out and determine what is the equal
3 annual rate increase number that will get you to a
4 certain target date?

5 MS. LIZ CARRIERE: That's correct.

6 MR. BOB PETERS: And this one just
7 happens to come out of 3.36?

8 MS. LIZ CARRIERE: That's correct.

9 MR. BOB PETERS: Okay. And the 2034
10 year of achieving 25 percent equity target is you've
11 told us in 2034, Ms. Carriere, and that's the same
12 year as was seen in the 2015 and 2016 GRA based on the
13 previous IFF -- the previous integrated financial
14 forecast?

15 MS. LIZ CARRIERE: That's correct. It
16 was consistent with the MH14 forecast.

17 MR. BOB PETERS: Thank you. And
18 turning to page 127 of Board counsel's book of
19 documents, what the panel will note here is that for
20 the year that's shown as 2017 and, again, that's the
21 fiscal year in which the August 1st, 2016 rate
22 increase would appear; correct?

23 MS. LIZ CARRIERE: That's correct.

24 MR. BOB PETERS: All right, I want to
25 make sure we have our years right. And you're telling

1 the panel that in this forecast Manitoba Hydro was
2 expecting \$72 million of net income in that particular
3 year?

4 MS. LIZ CARRIERE: That's correct.

5 MR. BOB PETERS: And we see that on
6 the net income line under the 2017 column, but we also
7 see that Manitoba Hydro was forecasting up at the top
8 that 52 of that 72 million was going to come by way of
9 additional rate increases that the Board granted, and
10 that would have been from the interim award, correct?

11 MS. LIZ CARRIERE: Yes, that would be
12 correct.

13 MR. BOB PETERS: And the way it's
14 depicted here for purposes of the integrated financial
15 forecast, you're telling the panel that Manitoba Hydro
16 assumed that 100 percent of that interim rate increase
17 would go into the general revenues and would not be
18 diverted into a Bipole III deferral account?

19

20 (BRIEF PAUSE)

21

22 MS. LIZ CARRIERE: I'm just trying to
23 recall the timing of this. Yes, I believe it is.

24 MR. BOB PETERS: All right. And as we
25 look at page 127, can you tell the panel that if 100

1 percent of the -- of the rate increase that they
2 approved on April -- sorry, on August the 1st of 2016,
3 if that rate increase went into the Bipole III
4 deferral account, then that \$52 million number
5 wouldn't appear there and, in fact, that net income
6 number 72 million would be reduced down to 20 million?

7 MS. LIZ CARRIERE: Roughly, yes.

8 MR. BOB PETERS: So let's check and I
9 feel more comfortable talking to a non accountant so
10 you're fencing with an unarmed man here so be careful.

11 The -- what I've done is I've said to
12 you, Ms. Carriere, that you told the Board that you
13 expected \$72 million of net income or, in my words,
14 profit for the year, and that was assuming that the
15 Bipole III deferral account wouldn't get any more
16 money, but because it did you're agreeing that the --
17 the restated number would be closer to \$20 million?

18 MS. LIZ CARRIERE: Yep.

19 MR. BOB PETERS: And so if we turn to
20 page 151 of Board counsel's book of documents, we can
21 see -- we can see that in that year Manitoba Hydro
22 states that it actually made \$52.889 million.

23 Have I read that correctly?

24 MS. LIZ CARRIERE: Yes, there's \$53
25 million included in there --

1 MR. BOB PETERS: But...?

2 MS. LIZ CARRIERE: But there's also
3 \$20 million of the non-- nonrecurring gain.

4 MR. BOB PETERS: Thank you.

5 MS. LIZ CARRIERE: And we have very --
6 much more favourable water flows in -- in this
7 forecast.

8 MR. BOB PETERS: Correct. All right.
9 So what you're telling the Board is -- I'm sorry?

10 MS. LIZ CARRIERE: On an actual basis.

11 MR. BOB PETERS: And -- and what we
12 see on page 151 are your actual numbers for the year.
13 These aren't forecast anymore?

14 MS. LIZ CARRIERE: That's correct.

15 MR. BOB PETERS: We talked about what
16 you were forecasting, and now we're looking to see
17 what you actually received, and you're telling the
18 Board that you actually earned a \$52 million net
19 income, but don't get misled by that, because \$20
20 million came from a one (1) time sale of real estate?

21 MS. LIZ CARRIERE: That's correct.

22 MR. BOB PETERS: So if we take that
23 \$20 million out, Ms. Carriere, your -- your net income
24 from the year would be closer to fit -- to \$33
25 million?

1 MS. LIZ CARRIERE: That's right.

2 MR. BOB PETERS: And if we take that
3 \$33 million and we add to it what the Board awarded
4 you on account of the 3.36 percent rate increase, that
5 would be an additional approximately \$35 million?

6 MS. LIZ CARRIERE: Yeah, I think it's
7 around that number.

8 MR. BOB PETERS: So if we -- if we
9 take your 53 million, we subtract the 20 million from
10 the land sale, and we -- we're sitting with 33
11 million, and then we add in what the Board granted in
12 terms of additional revenues of 35 million, would you
13 agree that, restated, the net income would approximate
14 \$68 million based on a 3.36 interim award?

15 MS. LIZ CARRIERE: Yeah. The math
16 seems to be correct.

17 MR. BOB PETERS: All right. And then
18 the last point I have on this, Ms. Carriere, is if I
19 compare that 68 million to where we started, the
20 starting forecast in Manitoba Hydro's integrated
21 financial forecast 15, attachment 46, was \$72 million.
22 Do you recall that far back today?

23 MS. LIZ CARRIERE: Five (5) minutes
24 ago. Actually, no.

25 MR. BOB PETERS: Well, it -- it -- I

1 don't take that as a comment on -- on you. It's
2 probably the way the questions were asked, Ms.
3 Carriere.

4 But -- but you'll -- you'll agree that
5 on page 127 of the book of documents, we started this
6 off by saying, Manitoba Hydro was forecasting \$72
7 million of net income for the -- for the year, and
8 you've just now walked the panel through to a \$68
9 million equivalent net income for that year?

10 MS. LIZ CARRIERE: Yes. I suppose
11 after you -- you add back the -- the approximately \$30
12 million in -- in ELG/ASL depreciation difference and
13 ineligible overhead, yes.

14 MR. BOB PETERS: And those are the
15 adjustments that --

16 MS. LIZ CARRIERE: Sorry.

17 MR. BOB PETERS: -- those were the
18 adjustments that were made in the IFF -- integrated
19 financial forecast -- that we -- that we started with
20 on page 127?

21 MS. LIZ CARRIERE: That's right. And
22 sorry, to clarify, the total of those two (2) is 50
23 million.

24 MR. BOB PETERS: I'm sorry?

25 MS. LIZ CARRIERE: The total of the --

1 the depreciation methodology difference and the
2 ineligible overhead is \$50 million.

3

4 (BRIEF PAUSE)

5

6 MR. BOB PETERS: We raised the subject
7 on page 151, Ms. Carriere. I'm not sure where to do
8 this, but maybe we'll do it now. You talked to the
9 panel about a nonrecurring gain of \$20 million in
10 2016/'17 related to a land sale that was taken into
11 net income? Do you --

12 MS. LIZ CARRIERE: Well, that's what I
13 see here, but I'm not really involved with the
14 accounting for that.

15 MR. BOB PETERS: All right. It --
16 should I be looking to Ms. Bauerlein?

17 MS. LIZ CARRIERE: Yes.

18 MR. BOB PETERS: All right. Ms.
19 Bauerlein, did Manitoba Hydro treat the nonrecurring
20 gain on the land the same way that Manitoba Hydro
21 proposes for retirement of assets where there are
22 losses?

23 MS. SANDY BAUERLEIN: No, it does not
24 treat gains and losses on retirements of assets the
25 same as land, as land is a non-depreciable asset. So

1 as a result, there are different accounting treatments
2 for it.

3 MR. BOB PETERS: So if we turn to page
4 152, Ms. Bauerlein, let's help the Board understand
5 your last answer. Highlighted on this page is
6 Manitoba Hydro's financial statements that were
7 included in the annual report of the Corporation?

8 MS. SANDY BAUERLEIN: That is correct.

9 MR. BOB PETERS: And what you're
10 telling the Board is that what the Board will see on
11 page 152 is that Manitoba Hydro is amortizing losses
12 and gains over more than just the one (1) year?

13 MS. SANDY BAUERLEIN: That is correct,
14 and we were doing that to be consistent with Board
15 order 73/'15, which requested that Manitoba Hydro
16 continue with its existing depreciation methodology.

17 At -- previous existing at the time of
18 Board Order 73/'15 was that gains and losses on -- on
19 disposition, retirement of assets, is charged against
20 accumulated depreciation. So as a result of that, we
21 are continuing that to be consistent with the Board
22 order in treating those gains and losses as a
23 regulatory deferral.

24 MR. BOB PETERS: Was it an option, Ms.
25 Bauerlein, for Manitoba Hydro to amortize that \$20

1 million land sale gain over a number of years, say,
2 twenty (20) years? Was that a finan -- an -- an
3 accounting option?

4 MS. SANDY BAUERLEIN: No, it was not.

5 MR. BOB PETERS: And at the bottom of
6 your page 152, there is a note that the amortization
7 period for certain accounts will be determined by the
8 Board as part of a future regulatory proceeding. Is
9 that bringing to this Board's attention that this is
10 the regulatory proceeding to deal with that issue?

11 MS. SANDY BAUERLEIN: That is correct.
12 It is looking at the -- we will treat the disposition
13 of the depreciation difference on ASL and ELG. The
14 disposition of that is the same way we will treat the
15 loss on the -- the gains or losses on disposal of --
16 of assets, as they are interrelated.

17 MR. BOB PETERS: All right. So the
18 Board decision on the -- on the depreciation
19 methodology will impact how this -- how the gains and
20 losses are reflected on the financial statement?

21 MS. SANDY BAUERLEIN: That is correct.

22 MR. BOB PETERS: Thank you for that,
23 ma'am.

24

25

(BRIEF PAUSE)

1 MR. BOB PETERS: Just before I leave
2 the interim rates for August 1st, 2016, and we just
3 compared the -- the net income numbers, Ms. Carriere,
4 if we compare the financial ratios and metrics on page
5 127, we see the equity ratio for the 2017 year is
6 about 14 -- is 14 percent, correct?

7 MS. LIZ CARRIERE: Yes, that's
8 correct.

9 MR. BOB PETERS: And then if the Board
10 looks to see what actually happened because -- page
11 127 is a forecast, correct?

12 MS. LIZ CARRIERE: Yes.

13 MR. BOB PETERS: And then if we turn
14 to page 179 of the book of documents, the Board will
15 see under the 2017 year, a column that the equity was
16 -- was -- came in, actually, at 16 percent, correct?

17 MS. LIZ CARRIERE: Yes, it is.

18 MR. BOB PETERS: And if we compare the
19 other financial ratios from the pages, Manitoba Hydro
20 doesn't show an interest coverage ratio prepared on
21 the same basis in these two (2) different integrated
22 financial forecasts, does it?

23

24 (BRIEF PAUSE)

25

1 MS. LIZ CARRIERE: The statements on
2 page 179 do not have the old EBIT interest
3 calculation.

4 MR. BOB PETERS: However, when we
5 compare the new word that Mr. McCallum taught us, the
6 EBITDA numbers, we see on page 127 that the EBITDA
7 interest coverage is 153 -- 1.53, I should say. And
8 then running over to page 179, to try to speed this
9 along, its relatively the same at 1.51?

10 MS. LIZ CARRIERE: Yes.

11 MR. BOB PETERS: And then lastly, the
12 capital coverage ratio on page 127, was 0.97, and it
13 was stronger in actual terms on page 179 of 1.53,
14 correct?

15 MS. LIZ CARRIERE: Yes.

16 MR. JAMES MCCALLUM: If I -- if I may,
17 Mr. Peters, I think it's -- I -- I -- maybe for the --
18 the Board's clarity, I -- and hopefully this is --
19 this is helpful, but I think it's important to note
20 that you're really -- the forecast back on page 127 to
21 the actual results you're looking at on page 179 are
22 different in two (2) pretty material respects.

23 And so conclusions made on -- on ratios
24 and net income, I think it's just important to have
25 the benefit of -- of knowing those differences.

1 And the first one that -- that Ms.
2 Carriere spoke to was changes in -- in -- these
3 financial statements are really prepared on two (2)
4 different kind of accounting bases, if I'm under -- am
5 I understanding that correctly? So put another way,
6 the -- all else being equal, the accounting basis for
7 the -- the actual results is about \$50 million higher
8 than it would be under what you see on page 127.

9 And I think more importantly, we talked
10 about this yesterday, page 127 would have assumed
11 normal precipitation and normal water conditions.
12 What, in fact, occurred, and it's great, because it's
13 helpful when it does is we enjoyed very good water in
14 that fiscal year, which contributed, and we -- we had
15 this in our interim materials and throughout,
16 contributed about \$90 million of -- of additional net
17 income that wouldn't have been included in the plan in
18 the forecast when we reviewed on January the 13th,
19 2016. So I think it's just important to note that on
20 -- on a like-for-like basis, you need to make some
21 pretty material adjustments.

22 MR. BOB PETERS: Thank you, Mr.
23 McCallum. Would -- would one (1) of those other
24 material adjustments that should be considered, if
25 you're trying to -- to make like-on-like comparisons,

1 the impacts of weather?

2 MR. JAMES MCCALLUM: Yes.

3 MR. BOB PETERS: And do you remember
4 that that particular year was -- was it warmer than
5 normal?

6 MR. JAMES MCCALLUM: I believe,
7 subject to check, that 2000 -- the fiscal 2017 was --
8 was warmer, and that would be --

9 MR. BOB PETERS: So that would have
10 reduced the rev -- I apologize, Mr. McCallum. I
11 interrupted and I shouldn't have.

12 MR. JAMES MCCALLUM: I was going to
13 say, that would be an appropriate adjustment going the
14 other way. You're absolutely correct.

15 MR. BOB PETERS: All right. And you
16 don't know how much it is going the other way off --
17 off the top?

18 MS. SANDY BAUERLEIN: I'd have to
19 double check.

20 MR. BOB PETERS: That's fine. It's --
21 it's a matter of the record --

22 MR. JAMES MCCALLUM: It's -- it's for
23 --

24 MR. BOB PETERS: -- but we have Mr.
25 McCallum's point, and his supplementary point.

1 MR. JAMES MCCALLUM: Yeah. And -- and
2 for order of magnitude, we -- we track the weather
3 very closely. We track the weather a 10 per -- we --
4 we use heating degree days and cooling degree days. A
5 10 percent sort of deviation turns into a \$20 million
6 revenue loss for us.

7 So insofar as -- as the winter of 2017,
8 January, February, March was 10 percent warmer than
9 normal, then we would have about \$20 million of income
10 that we didn't earn because, you know, we didn't have
11 as much heating load. But we will check to -- to tell
12 you exactly how much warmer it was.

13 MR. BOB PETERS: Yeah. I think it's a
14 matter of the -- the record has it, I believe,
15 although I wouldn't be able to put my finger on it
16 very quickly. So I don't need that as an undertaking,
17 Mr. McCallum, but you're free to do it.

18 Did -- did I -- am I understanding your
19 last two (2) answers to the effect that for each
20 heating degree day difference from normal, it amounts
21 to \$20 million net income?

22 MS. LOIS MORRISON: No, and -- and Ms.
23 Bauerlein may want to jump in. I believe the heating
24 degree days are in the order of twenty thousand
25 (20,000) a year. So each 10 per -- I -- I spoke to a

1 10 percent reduction. So using that metric, a 10
2 percent warmer winter would -- would cost us \$20
3 million in revenue, ballpark.

4 MR. BOB PETERS: Is that -- and maybe
5 Ms. Bauerlein can check, but -- and I misspoke in my
6 question to -- to Mr. McCallum, but does that mean
7 that every degree day difference translates through to
8 fifty-five thousand dollars (\$55,000) of net income?

9 MS. SANDY BAUERLEIN: One (1) degree
10 day difference plus or minus is approximately sixty
11 thousand dollars (\$60,000).

12 MR. BOB PETERS: Sixty (60) thou --
13 okay. Thank you for that, ma'am.

14 MS. SANDY BAUERLEIN: Mr. Peters, I'd
15 also like to make a comment on the record. I do
16 realize that a number of scenarios were run as part of
17 this application, and I did want to duly note that
18 this particular scenario is not compliant with
19 financial reporting standards.

20 There is a specific accounting standard
21 which allows us to deal with regulatory deferrals.
22 This particular one is not compliant with that, so we
23 would actually never have a presentation in this
24 format.

25 MR. BOB PETERS: You're telling the

1 Board on that, Ms. Bauerlein, is that the -- the
2 change or the effect was to remove the impact of the
3 change in accounting treatment for depreciation on net
4 income?

5 MS. SANDY BAUERLEIN: Correct, and it
6 was putting it in other comprehensive income, which
7 would, in essence, not be compliant with the standard,
8 which does support regulatory deferral differences.
9 You have to put those differences -- in these cases,
10 depreciation differences, overhead differences are
11 recognized on your statement of income. So therefore,
12 when you're recognizing them through disposition of
13 that deferral, it also has to flow through your
14 statement of income.

15 MR. BOB PETERS: And so that's why
16 Manitoba Hydro has included that depreciation
17 adjustment in the regulatory deferral account
18 treatment that it's seeking in -- in this application?

19 MS. SANDY BAUERLEIN: Correct, which
20 means it would flow through a net movement line.

21 MR. BOB PETERS: And that's -- that's
22 a new line on the integrated financial forecast to
23 give effect to how you would treat some of the items
24 that would have to be dealt with otherwise under --
25 under international financial reporting standards?

1 MS. SANDY BAUERLEIN: Correct. We
2 expense those items. So for example, we would expense
3 the overhead capitalized in over -- in operating and
4 administrative costs, but through net movement, we
5 would actually remove that if -- for the regulator's
6 purposes. In this case, there's \$20 million worth of
7 overhead that is not to be expensed.

8 MR. BOB PETERS: Thank you. We have
9 your point. I want to turn to a new issue, and that
10 is the finalization of the August 1st, 2017, interim
11 rate increase.

12 And, Mr. McCallum, we talked about
13 this, I believe, on Monday. And the essence of the
14 what you and your president were telling this panel
15 was even though you asked for 7.9 percent, you're only
16 asking to finalize the awarded 3.36 percent, effective
17 August 1st of 2017?

18 MR. JAMES MCCALLUM: Well, I --
19 subject to checking the transcript, of course, I think
20 what Mr. Shepherd said was that, you know, for
21 practical matters -- practical purposes, that ends up
22 sort of being the -- the end result. We have kind of
23 gone forward and prepared, at the Board's direction,
24 you know, all -- all of our evidence from the interim
25 order forward, inclusive of the impact of that 3.36

1 percent.

2 And so, you know, is we look to -- to
3 numbers in forecasts and scenarios and the rest of it
4 they're all based on that. But we -- we certainly
5 acknowledge that our initial application was for 7.9
6 percent, and that the -- you know, perhaps
7 differently, we -- in -- in our initial application,
8 we asked for a confirmation of the 3.36 percent from
9 2016, and our -- our application was for 7.9 percent
10 as of 2017, and recognize that the Board has the power
11 to adjust either or both as they -- as they see fit.

12 MR. BOB PETERS: So recognizing that
13 the Board has the authority to change the number,
14 Manitoba Hydro is not expressly requesting it be
15 changed?

16 MR. JAMES MCCALLUM: We're -- we're
17 not expressly requesting that it be changed.
18 Although, I think that we've -- we've shown some --
19 some evidence. We spoke about this in our
20 presentation, our direct on Monday, that there is a --
21 a considerable significance to the level of rate
22 increases in the initial few years of our forecast.

23 I think I -- I am not sure, sort of,
24 practically speaking, with a -- a process, a hearing
25 here that's going to conclude in mid-February, I'm not

1 sure that Manitoba Hydro would -- would advocate, you
2 know, adding an additional rate increase to the April
3 1st rate. I think that might be, you know, an
4 unnecessary level of challenge to our customer to,
5 sort of, true up for the rate increase not passed on
6 in -- in 2017.

7 But, you know, the -- the -- I kind
8 defer to the Board's wisdom on this.

9 MR. BOB PETERS: But that's -- that's
10 Manitoba Hydro's reason -- reasons for not asking that
11 it be changed?

12 MR. JAMES MCCALLUM: I think the
13 operative assumption is that it wont be changed.

14 MR. BOB PETERS: Thank you. When we
15 look at this August 1st, 2016 rate that was awarded on
16 an interim basis, the original application came by way
17 of Integrated Financial Forecast 16, found on page 159
18 of the book of documents. It's PUB Exhibit 42-1.

19 Have I got that correct?

20 MR. JAMES MCCALLUM: I -- I can
21 confirm this was -- this appears to be the integrated
22 financial forecast that accompanied our application in
23 May, yes.

24 MR. BOB PETERS: And your integrated
25 financial forecast that accompanied the interim 7.9

1 percent rate increase request shows a net income of
2 \$111 million for the 2018 year in which the request
3 was made?

4 MS. LIZ CARRIERE: Yes, that's
5 correct.

6 MR. BOB PETERS: And of that \$111
7 million, \$88 million is shown to be coming -- at the
8 top of the page, that \$88 million would be coming by
9 way of additional rates, and that additional rate
10 revenue is the 7.9 percent interim number.

11 Have I got that right, Ms. Carriere?

12 MS. LIZ CARRIERE: That's correct.

13 MR. BOB PETERS: And is this
14 integrated financial forecast, Ms. Bauerlein, prepared
15 in accordance with the past PUB directives on --
16 including certain capitalized overheads as well as the
17 depreciation expense?

18

19 (BRIEF PAUSE)

20

21 MS. SANDY BAUERLEIN: This forecast
22 included in the amortization of those deferrals. So
23 in the update we actually remove them to be more cons-
24 - to be consistent with the directives of Board Order
25 73/'15.

1 MR. BOB PETERS: Okay. I am going to
2 have to think about that, Ms. Bauerlein.

3 But I'm looking at page 159. And would
4 this panel be correct in understanding that the
5 previous Board directions on capitalized overheads and
6 depreciation expense has been that -- their previous
7 direction has been incorporated in this document?

8 MS. SANDY BAUERLEIN: It was
9 incorporated. However, there was an assumption made
10 in this forecast, in terms of the disposition of that
11 deferral. Which we then, in the subsequent update,
12 removed that assumption, pending the Board's decision.

13 MR. BOB PETERS: Let me come back to
14 that, Ms. Bauerlein, because is -- is -- if I draw
15 your attention on the screen, on the monitor, to the
16 years 2023 and 2024, down by the net movement in
17 regulatory deferrals, there's a -- something happening
18 here because it goes from \$40 million positive to \$49
19 million negative, if I can interpret that correctly.

20 Is that correct?

21 MS. SANDY BAUERLEIN: Yes, I see that.

22 MR. BOB PETERS: And does that reflect
23 when Manitoba Hydro no longer used the Board's
24 directed methodology on depreciation and on
25 capitalizing overheads?

1 MS. SANDY BAUERLEIN: In those years,
2 Manitoba Hydro had made an assumption that the
3 deferral would be discontinued. Again, it was an
4 assumption in the forecast. But as you can see by the
5 numbers it was not material.

6 MR. BOB PETERS: Okay, I understand
7 the point that you make. So the entire page 159 isn't
8 in compliance with what the Board had previously
9 suggested, but the part before 2023 is?

10 MS. SANDY BAUERLEIN: It had assumed a
11 disposition of the deferral, which in a subsequent --
12 the MH-16 update with interim, we took the assumption
13 of the disposition out.

14 MR. BOB PETERS: Remind me, what was
15 the assumption on disposition of the deferral of -- is
16 it of -- of what -- what expense?

17 MS. SANDY BAUERLEIN: Of the
18 depreciation difference and the overhead capitalized.

19

20 (BRIEF PAUSE)

21

22 MR. BOB PETERS: When we look at the
23 difference between 2023 and 2024, Ms. Bauerlein, there
24 is a shift of \$89 million in -- in what's happened in
25 the net movement in regulatory deferral accounts.

1 MS. SANDY BAUERLEIN: Yes. Yes, I see
2 that.

3 MR. BOB PETERS: And I -- I'm not
4 understanding your -- your third previous answer to me
5 is --

6 MS. SANDY BAUERLEIN: I guess, I'm --
7 I'm trying to understand. Are you focusing on the
8 2018 year or the '23/'24 year?

9 MR. BOB PETERS: I apologize. I'm
10 focusing on the 2023/2024 year. And we see an \$89
11 million total shift from \$40 million positive to \$49
12 million negative.

13 MS. SANDY BAUERLEIN: So, in those
14 years, in this initial forecast that was submitted,
15 Manitoba Hydro had assumed -- had taken the assumption
16 that those deferrals would discontinue following the
17 in-service of Keeyask.

18 MR. BOB PETERS: Right. And I --

19 MS. SANDY BAUERLEIN: IN the
20 subsequent update, we removed that assumption.

21 MR. BOB PETERS: And when you removed
22 the assumption, you continued the deferral straight
23 through to the end of the integrated financial
24 forecast?

25 MS. SANDY BAUERLEIN: Yes, I believe

1 so.

2 MR. BOB PETERS: All right. And you
3 said -- and I maybe didn't understand your answer.
4 But you indicated that in 2023 going to 2024, when the
5 assumptions on the amortization was changed, it was
6 because it was an immaterial change.

7 Did I phrase your evidence correctly?

8 MS. SANDY BAUERLEIN: No, what I'm
9 trying to say is that the amounts themselves, overall,
10 to the overall, you know, cashflow and debt situation,
11 amount to about \$19/\$20 million a year in this of
12 additional expense.

13 So in trying to address the issue, it
14 would again make very minimal change to the rate
15 differential, as, again, amortization is a non-cash
16 expense. So when I'm trying to say it's immaterial,
17 it's immaterial to the rate request.

18 MR. BOB PETERS: Okay. The dollar
19 amounts not immaterial, but it doesn't move the needle
20 on the rate request?

21 MS. SANDY BAUERLEIN: Correct.

22 MR. BOB PETERS: Alright. Let's move
23 to page 165. And here's the Manitoba Hydro Integrated
24 Financial Forecast 16 updated.

25 And in terms of timeline-wise, this was

1 provided to the Public Utilities Board before the
2 Board agreed to an interim process?

3 MR. JAMES MCCALLUM: I believe,
4 subject to check, that the Board had already laid out
5 a schedule that -- that included an interim process.
6 However, we provided this forecast, roughly a week
7 before the interim hearing in mid-July.

8 MR. BOB PETERS: It was before the
9 interim submissions. And sorry, I just wanted to give
10 Ms. Bauerlein a chance. She's just verifying
11 something and I didn't want to speak over her. Just
12 make sure that --

13 MS. SANDY BAUERLEIN: Sorry, I'm just
14 trying to validate what information was in -- there
15 was so many scenarios. So I was trying to validate
16 what was in each one.

17 MR. BOB PETERS: I'm -- I'm with you,
18 Ms. Bauerlein. I'm with you on that.

19 So -- but -- but -- let's take Mr.
20 McCallum's answer, that this information was provided
21 to the parties before interim submissions were made to
22 the Public Utilities Board.

23 Can we start from that premise?

24 MR. JAMES MCCALLUM: I'd -- I'd have
25 to check the calendar of when -- for example, the

1 Intervenor provided their submissions. I believe
2 that we submitted this on July the 11th.

3 MR. BOB PETERS: And in the -- in
4 what's on the screen on page 165, we see again a 7.90
5 scenario expecting to raise \$88 million of additional
6 revenue in that test year from -- from the August 1st,
7 2017 implementation of the rate of 7.90, correct?

8 MS. LIZ CARRIERE: That's correct.

9 MR. BOB PETERS: And whereas we'd
10 looked just a few minutes ago -- and we can turn back
11 if you -- if you need it, Ms. Carrier. But the net
12 income previously in IFF, Integrated Financial
13 Forecast 16, was 111 million. Now, we see the net
14 income is increased to 175 million in the update,
15 correct?

16 MS. LIZ CARRIERE: Yes, I see that.

17 MR. BOB PETERS: And what we note, if
18 we go to page 155 of the Board counsel book of
19 documents -- and this table, Mr. McCallum and Ms.
20 Carrier, where -- it's not a Hydro table, but it was
21 prepared to try to sort out the -- the differences in
22 the impacts. And it appears -- and you're telling the
23 Board that net income moved up from 111 million to 175
24 million, but almost all of that related to additional
25 waters; higher water levels in forecast?

1 MS. LIZ CARRIERE: Well, I'm not
2 seeing that in this particular table, but...

3

4 (BRIEF PAUSE)

5

6 MR. BOB PETERS: Let me go at it from
7 this direction then. In -- In Manitoba Hydro's -- and
8 if you look at the page 155 in the bottom half of the
9 chart, the net export revenues went up from 195
10 million, to a hund -- to 260 million. It went up \$65
11 million.

12 Would you agree with that?

13 MS. LIZ CARRIERE: Yes.

14 MR. BOB PETERS: And, my suggestion --
15 and I --I apologize if I leapfrogged a step here --
16 that increase -- \$65 million increase in additional
17 revenues, sixty-four (64) of that 65 million came as a
18 result of enhanced water conditions?

19 MR. JAMES MCCALLUM: There -- there
20 would be some potentially other puts and takes. But
21 as you can see -- because between MH-16, as submitted
22 in May I guess, and -- and the update submitted in
23 July, we also updated our export price forecast,
24 interest rate forecast, load forecast, so there'd be
25 some puts and takes.

1 But clearly, I think, to get -- get to
2 your point, the update included \$260 million of net
3 export revenue, as opposed to \$195 million under the
4 original MH-16, as submitted in May, a \$65 million
5 increase, and that accounts, you know, for essentially
6 all of the change between \$111 million of net income
7 under the original submission and -- and 175 million
8 as shown in MH-16 update.

9 MR. BOB PETERS: All right. Thank
10 you. If we turn to page 171, this is a scenario
11 analysis -- again, Ms. Carrier, one (1) of the -- I
12 think we're now -- we're agreeing on hundreds that
13 Manitoba Hydro has run.

14 This was what was going to happen at
15 existing under the Manitoba Hydro Integrated Financial
16 Forecast 16 rate plan, correct?

17 MS. LIZ CARRIERE: Yes. Well, with --
18 with the exception that the first year there's a zero
19 percent rate increase.

20 MR. BOB PETERS: The -- the parameters
21 of the test asked Manitoba Hydro to assume a zero
22 percent interim rate increase?

23 MS. LIZ CARRIERE: That's correct.

24 MR. BOB PETERS: Does -- does that
25 help?

1 MS. LIZ CARRIERE: Yes.

2 MR. BOB PETERS: Yeah. All right. So
3 if the Board had awarded a zero percent interim rate
4 increase, Manitoba Hydro's telling the Board that they
5 would've expected \$92 million of net income?

6 MS. LIZ CARRIERE: Yes.

7 MR. BOB PETERS: And if we go to page
8 173, if the Board was to awarded a 1.6 percent rate
9 increase, Manitoba Hydro's net income would have been
10 \$109 million?

11 MS. LIZ CARRIERE: Yes.

12 MR. BOB PETERS: And then we can go up
13 to page 175, and we can see that if we continue at
14 3.36 percent, Manitoba Hydro was expecting \$128
15 million of net income?

16 MR. JAMES MCCALLUM: Yes, noting that
17 -- that, in all these cases, the assumption would be
18 that the incremental revenue flow -- incremental rate
19 flowed to revenue and was recognized in net income
20 that year.

21 MR. BOB PETERS: All right. Thank
22 you. You're -- you're pointing out to the panel, Mr.
23 McCallum, that the \$37 million shown under the two
24 hundred (200) -- or is it 2018 column, that \$37
25 million from the 3.36 percent rate increase is assumed

1 here to flow into general consumers' revenue and not
2 flow into the Bipole III deferral account?

3 MR. JAMES MCCALLUM: That -- that's
4 correct, yes.

5 MR. BOB PETERS: Put another way, Mr.
6 McCallum, you're telling the Board that that \$128
7 million of net income that's highlighted on page 175
8 would be overstated by \$37 million if the Board's
9 award went into the Bipole III deferral account?

10 MR. JAMES MCCALLUM: Not sure I like
11 using the word 'overstated' out of context too often
12 on the record. But it's a different treatment of the
13 revenue, so -- so one leads to \$37 million of revenue
14 recognition and thus income, and -- and with the --
15 any rate award that's deferred is -- is not recognized
16 in that year.

17 MR. BOB PETERS: All right. So let's
18 -- let's conclude by looking at page 177.

19 And we see that if the Board had
20 awarded a 3.95 percent interim award, Manitoba Hydro's
21 net income would have been 134 million, provided that
22 the entire rate increase was not put into the Bipole
23 III deferral account, Mr. McCallum.

24 MR. JAMES MCCALLUM: That's correct.
25 Yes.

1 MR. BOB PETERS: Now, on page 179 --
2 this is a document we've seen a few times; it's
3 Manitoba Hydro's Integrated Financial Forecast 16,
4 updated between the May and July that Mr. McCallum
5 told us about. But now this one layers on the impact
6 of the Board's interim decision.

7 Have I got that right, Ms. Carriere?

8 MS. LIZ CARRIERE: Yes, that's
9 correct.

10 MR. BOB PETERS: And this is the
11 actual integrated financial forecast that is
12 underpinning Manitoba Hydro's rate plan?

13 MS. LIZ CARRIERE: Yes, that's
14 correct.

15 MR. BOB PETERS: And, Ms. Carriere, I
16 -- you're correct in advising the Board earlier. But
17 if we look down to the rate increase line, the three
18 three six (3.36) that's shown is highlighted, and next
19 to it the seven point nine zero (7.90), those are the
20 only two (2) rate increases that are now subject to
21 Manitoba Hydro's rate request before this Board, in
22 addition to the 2016 interim rate?

23 MS. LIZ CARRIERE: Yes, that's right.

24 MR. BOB PETERS: And what you're
25 telling the Board earlier, and I -- I should've

1 glossed over it if I did, is that in future years the
2 7.9 percent for the -- for the five (5) years
3 following 2019, plus the four point five four (4.54)
4 rate and the 2 percent rates, those are what we've
5 grown accustomed to calling indicative rates?

6 MS. LIZ CARRIERE: I would agree with
7 that, yes.

8 MR. BOB PETERS: And the indicative
9 rates haven't yet received approval from the Manitoba
10 Hydro management or Manitoba Hydro Board.

11 Would that also be fair?

12 MS. LIZ CARRIERE: I would say that
13 they haven't been approved as -- to take forward as a
14 -- a -- an application to the Public Utility Board for
15 approval.

16 MR. BOB PETERS: But those are the
17 numbers as part of the current plan?

18 MS. LIZ CARRIERE: That's correct.

19 MR. BOB PETERS: And so your purpose
20 of including them is so that there's no surprise as to
21 where Manitoba Hydro sees the rate trajectory going?

22 MS. LIZ CARRIERE: Yes, that's why we
23 call it indicative.

24 MR. BOB PETERS: All right. Mr.
25 McCallum, you weighed in on this earlier, so I'll come

1 back to you on this, Sir.

2 The -- on page 179 of the book of
3 documents, if we look at the financial ratios at the
4 bottom of the page, and we look specifically for the
5 2018 year, and it's not highlighted, but the equity
6 stays at or above the 14 percent mark throughout the -
7 - throughout the rate plan, including in the 2018 year
8 in which the interim award was granted?

9 MR. JAMES MCCALLUM: That is what this
10 forecast indicates, yes.

11 MR. BOB PETERS: And then as have I
12 given you credit already for the -- teaching me a new
13 word, but the EBITDA stays above one point zero (1.0)?

14 MR. JAMES MCCALLUM: It stays above
15 one point zero (1.0), although I will point out that
16 Manitoba Hydro's target is one point eight (1.8) for
17 that ratio.

18 MR. BOB PETERS: And in fact, if we
19 want to be that particular, Mr. McCallum, it stays
20 above one point (1.) -- one point five (1.5)?

21 MR. JAMES MCCALLUM: In this forecast,
22 yes.

23 MR. BOB PETERS: All right. Thank
24 you. And the capital coverage ratio stays above one
25 (1). Although, I think your target has a 20 percent

1 cushion built into it, and it's one point two (1.2).

2 Have I got that right?

3 MR. JAMES MCCALLUM: The target for
4 the capital coverage ratio is one point two (1.2),
5 yes.

6

7 (BRIEF PAUSE)

8

9 MR. BOB PETERS: I want to keep on
10 this particular year, and turn to page 187 with the
11 panel.

12 THE CHAIRPERSON: Mr. Peters, I -- I'm
13 just wondering at what point you want to take the mid-
14 afternoon break? I -- I don't -- we can --

15 MR. BOB PETERS: We're sitting --
16 we're sitting till 4:30, so this would be an
17 appropriate time, sir.

18 THE CHAIRPERSON: Okay. So we'll take
19 10 minutes now. Thank you.

20

21 --- Upon recessing at 3:00 p.m.

22 --- Upon resuming at 3:23 p.m.

23

24 THE CHAIRPERSON: Mr. Peters...?

25

1 CONTINUED BY MR. BOB PETERS

2 MR. BOB PETERS: Yes, thank you, sir.

3 I want to go back if I could with Ms.
4 Bauerlien on some of her evidence before the afternoon
5 recess and it was specifically -- it deals with this
6 net movement and regularly deferral accounts, Ms.
7 Bauerlien, particularly with the changes in
8 depreciation methodology.

9 And I'm going to ask that we jump
10 forward to Exhibit PUB 42-4 and go to page 439, and to
11 a lot of people that's wishful thinking, but we're
12 going to just jump ahead and we're going to take a few
13 minutes, if we could, Ms. Bauerlien, and understand
14 the change that you spoke to the panel about shortly
15 before the afternoon recess.

16 So on the -- on the screen in front of
17 us is -- is an Information Request asked by -- on
18 behalf of the Manitoba Industrial Power Users Group of
19 Manitoba Hydro, the first round number 6, letter B.

20 And the first thing I want to do is go
21 to -- at the top of the page you see --

22 THE CHAIRPERSON: Sorry, Mr. Peters,
23 I think we're looking at different pages from the book
24 and the screen. Oh, Volume 4.

25 MR. BOB PETERS: Yeah, I slipped that

1 one in as wishful thinking, Mr. Chairman, I apologize.
2 It's located, Mr. Chair and panel members, at tab 85.
3 And it's page 439 of the fourth book of --

4 THE CHAIRPERSON: Right.

5

6 CONTINUED BY MR. BOB PETERS:

7 MR. BOB PETERS: -- Board counsel's
8 book of documents and in introducing it, you should be
9 able to locate a Information Request that was asked on
10 behalf of the Manitoba Industrial Power Users Group in
11 their first round of Manitoba Hydro question 6B.

12 Ms. Bauerlien, not to get too detailed
13 in the accounting but the top half of this page is
14 showing the Board the additions that have been put
15 into this regulatory deferral account that Manitoba
16 Hydro has set up correct?

17 MS. SANDY BAUERLIEN: That is correct.

18 MR. BOB PETERS: And then on the
19 bottom of it, you're telling the Board how Manitoba
20 Hydro proposes to recover those monies from rates or
21 how much they are going to amortize and include in the
22 revenue requirement in a particular year?

23 MS. SANDY BAUERLIEN: That is correct.

24 MR. BOB PETERS: All right. Let's go
25 on the top in terms of additions and we'll go to the

1 line item called Change In Depreciation Method and
2 we'll follow that all the way across the page until
3 the year 2023/24.

4 Are you with me?

5 MS. SANDY BAUERLIEN: Yes, I am.

6 MR. BOB PETERS: What the Board will
7 see is that what Manitoba Hydro had been doing before
8 fiscal '24, they stopped doing in fiscal '24, correct?

9 MS. SANDY BAUERLIEN: That is correct.
10 They made an assumption that once Keeyask was in
11 service the deferrals for the change in depreciation
12 would stop.

13 MR. BOB PETERS: And so that's what
14 you've showed the Board is that the difference between
15 what the Board has previously asked Manitoba Hydro to
16 do with depreciation and what Manitoba Hydro wants to
17 do with depreciation amounts in 2023 to \$56 million of
18 expense?

19 MS. SANDY BAUERLIEN: In 2023,
20 correct, 56 million.

21 MR. BOB PETERS: I'm sorry. Put
22 another way, Manitoba Hydro's depreciation methodology
23 would raise the Company's revenue requirement by \$56
24 million in that year compared to the depreciation
25 methodology the Board approved?

1 MS. SANDY BAUERLIEN: Correct, it
2 would. However, as discussed in -- in my evidence
3 this morning, changes in -- in this will not have a
4 material impact on the actual rate request. For
5 example, I gave the example this morning of having
6 five hundred (500) people leave the -- an additional
7 five hundred (500) people leave the Corporation in
8 2018/19, which would be about \$15 million a year.

9 And over that whole time frame you saw
10 the rate differential go from 7.41 to 7.9 percent. So
11 even if Manitoba Hydro were to make an assumption that
12 we would discontinue this once Keeyask would come in
13 service, there would be no significant change to the
14 rate request.

15 MR. BOB PETERS: Ms. Bauerlien, what's
16 the magic of Keeyask coming into service for the
17 Manitoba Hydro to change its assumption? And I -- I
18 don't mean pejoratively but what's the -- what's the
19 trigger or what happens when Keeyask jumps in?

20 MS. SANDY BAUERLIEN: That we would
21 start seeing revenues as a result of the generating
22 station come in service.

23 MR. BOB PETERS: So you're saying that
24 as a result of Keeyask coming into service, Manitoba
25 Hydro's revenue numbers take a -- a material increase,

1 and that will dwarf the impact of this change?

2 MS. SANDY BAUERLIEN: Over time they
3 will start to see a material increase as a result of
4 Keeyask.

5 MR. BOB PETERS: Right. And that's --
6 and that's the -- that's the Company's rationale for
7 changing the methodology?

8 MS. SANDY BAUERLIEN: That was the
9 rationale behind the assumption.

10 MR. BOB PETERS: All right. And a
11 part I'm still not quite catching on, and I apologize
12 if I'm being thick on this point, but when I look at
13 \$56 million of additional costs to go to ratepayers,
14 I'm estimating that that's -- that's approximately a 4
15 percent consumer rate increase.

16 Am I thinking of it the same way you
17 do?

18 MS. SANDY BAUERLIEN: No because of
19 the approach that we take under a cost-of-service
20 methodology we would not see an immediate 4 percent.
21 Because again --

22 MR. BOB PETERS: What you're saying
23 is, you would -- you would smooth it in, is that the
24 right words?

25 MR. JAMES MCCALLUM: Well, I was just

1 going to add that -- that the -- I think you're using
2 for convenience this idea that one -- a 1 percent rate
3 increase is worth about \$16 million; that math starts
4 to kind of deteriorate as the rate base increases over
5 time.

6 And -- and again, I -- I just want to
7 make sure we're all clear that when we're talking --
8 these sort of figures we're talking about one (1) time
9 as opposed to, you know, overall abating a rate
10 increase by 4 percent per year.

11 MR. BOB PETERS: And Mr. McCallum, I
12 accept your correction that we could look to your
13 integrated financial forecast and figure out what 1
14 percent of your consumers revenue is to get that
15 number. So, maybe it's closer to \$20 million per
16 point, at this point in time.

17 But the point that I want Ms. Bauerlien
18 then to explain to the panel is that even though there
19 is a \$56 million difference in fiscal 2023, that \$56
20 million, which represents a -- somewhere between a 3
21 and 4 percent rate increase, let's guesstimate.
22 Manitoba Hydro would not be bringing that entire rate
23 increase in in one (1) fiscal year?

24 MS. SANDY BAUERLIEN: Manitoba's -- if
25 you look at our forecast, the 7.9 percent already

1 includes that assumption.

2 MR. BOB PETERS: Okay, that's another
3 way to look at it is that Manitoba Hydro's current
4 forecast doesn't change just because Manitoba Hydro
5 has changed how they treat depreciation expense?

6 MS. SANDY BAUERLIEN: That is correct.

7 MR. BOB PETERS: All right. While I'm
8 still on this page, Ms. Bauerlien, with you, I want to
9 turn to the bottom half of the page and go down to
10 "change in depreciation methodology." And we look for
11 the 2017/18 test year that we're in, plus the 2018/19
12 test year for next year where the Corporation is
13 seeking a rate increase.

14 The Board will see that Manitoba Hydro
15 in its integrated financial forecast 16 includes
16 amortization of some of the difference between the two
17 (2) depreciation methods at issue?

18 MS. SANDY BAUERLIEN: Yes, in the
19 initial forecasts we had begun the amortization in
20 '17/'18. In our update we corrected that to remove
21 the amortization outside the test years, pending the
22 decision from the -- the Board on the recommended
23 disposition of that deferral.

24 MR. BOB PETERS: And -- and thank you,
25 Ms. Bauerlien. I want you to show the Board that when

1 we turn to page 441 of Exhibit PUB-42-4, the fourth
2 book of documents, and we're still in the same
3 Information Request, but if we look at the top, we see
4 that this is the Manitoba Hydro's 16 Update with
5 interim, correct?

6 MS. SANDY BAUERLIEN: Yes, it is.

7 MR. BOB PETERS: And -- and I don't
8 take issue with your statement that you've made this
9 correction in the MH16 Update as well, but we see it
10 clearly here in the MH16 Update with interim; correct?

11 MS. SANDY BAUERLIEN: That is correct.

12 MR. BOB PETERS: So again, at the top
13 of the page when we look at "additions" and we follow
14 the change in depreciation method across, we see that,
15 again, Manitoba Hydro has made an assumption that in
16 fiscal '24 Manitoba Hydro is no longer going to try to
17 recover through the regulatory deferral accounts the
18 difference in the depreciation methodologies?

19 MS. SANDY BAUERLIEN: In the test
20 years, that is correct.

21 MR. BOB PETERS: Okay. Well, looking
22 at the top half of the page, though, Ms. Bauerlien,
23 in 2024, fiscal 24, Manitoba Hydro has just like they
24 did in the original Manitoba Hydro integrated
25 financial forecast 16, they have stopped using the

1 difference between the two (2) depreciation
2 methodologies as an addition into the regulatory
3 deferral accounts?

4 MS. SANDY BAUERLIEN: That is correct.

5 MR. BOB PETERS: And the difference
6 that you talked to the Board about before the break,
7 and I apologize if I lead to some confusion, but we
8 look at the bottom part of this page and we see that
9 there's been a change in depreciation method line.
10 And if we follow it over to the 2017/18 test year, and
11 also the 2018/19 test year, whereas before we had
12 cumulatively about \$9 million, here we have zero
13 dollars, correct?

14 MS. SANDY BAUERLIEN: That is correct.

15 MR. BOB PETERS: So the assumption
16 that we're talking about is for these updates
17 Manitoba Hydro removed the recovery of the difference
18 in depreciation methodology from the integrated
19 financial forecast, but only for the two (2) test
20 years?

21 MS. SANDY BAUERLIEN: That is correct.

22 MR. BOB PETERS: After the test years
23 and if I'm understanding that the Corporation may seek
24 another rate increase for 2019/20, that's where the
25 Board will see that Manitoba Hydro has put back in a

1 change in depreciation method, consistent with
2 whatever advice they get from the Board in this GRA?

3 MS. SANDY BAUERLIEN: That is correct.
4 This one assumes a twenty (20) year but pending the
5 Board's direction on that, the subsequent IFFs would
6 reflect the amortization as established by the Board.

7 MR. BOB PETERS: I have no further
8 questions on that net movement in regulatory deferral,
9 but I did want to go back and try to get Mr. Cormie on
10 the record this afternoon by turning to page 193 of
11 volume 1.

12 And in volume 1 on page 193, Mr.
13 Cormie, and I appreciate you're not the author of this
14 letter, but the author hasn't sworn an oath so I won't
15 be able to cross-examine her today, but I would like
16 you to answer some questions, if you could help the
17 Board.

18 You've seen the letter before, Mr.
19 Cormie?

20 MR. DAVID CORMIE: No, I haven't, Mr.
21 Peters.

22 MR. BOB PETERS: All right, perfect.

23 MR. DAVID CORMIE: Thank you.

24 MR. JAMES MCCALLUM: I may be able to
25 be helpful. I -- I know who the author of the letter

1 is.

2 MR. BOB PETERS: Oh, I think we all
3 know, but I'm sure Mr. Cormie is going to be fine here
4 but, Mr. McCallum, the essence of this cover letter --
5 this was a cover letter that forwarded Manitoba
6 Hydro's second quarter financial results to the Board.

7 Would you agree with that?

8 MR. JAMES MCCALLUM: That's correct,
9 yes.

10 MR. BOB PETERS: And we've referred to
11 it previously but we talked whereas initially Manitoba
12 Hydro was forecasting a \$93 million net income, this
13 letter brings home that the forecast is now, after a
14 half a year, closer to \$30 million?

15 MR. JAMES MCCALLUM: That's correct,
16 yes.

17 MR. BOB PETERS: All right. Included
18 in this letter is an indication that the export
19 revenues have declined with some significance; is that
20 correct, Mr. McCallum?

21 MR. JAMES MCCALLUM: That is correct,
22 yes.

23 MR. BOB PETERS: And if we look at the
24 specifics in the letter at the bottom on page 193, we
25 see a suggestion that there's been a \$58 million

1 deterioration in the export revenues; correct?

2 MR. JAMES MCCALLUM: That's correct.

3 MR. BOB PETERS: Now, in support of
4 that, when we try to look at the numbers and take
5 Manitoba Hydro back to page 155 of the book of
6 documents. This, again -- and Mr. Cormie feel free to
7 jump in if you have -- have some information you can
8 assist the Board with, if we compare the bottom chart
9 and the column that's Forecast Manitoba Hydro Update,
10 and then we compare that to the November forecast.

11 Do you see those two (2) columns, Mr.
12 Cormie?

13 MR. DAVID CORMIE: Yes, I do.

14 MR. BOB PETERS: Just from the math it
15 appears that the difference attributable to the net
16 export revenues is 50 million, not 58 million.

17 Would you agree with that?

18 MR. DAVID CORMIE: Yes, the November
19 forecast looks like it's 50 million difference than
20 the update forecast.

21 MR. BOB PETERS: All right. And then
22 when we follow that through back on page 194 of the
23 cover letter, the author of the letter indicates that
24 the system inflows were considerably below historical
25 average.

1 Do you see that line at the top of page
2 194?

3 MR. DAVID CORMIE: Yes I do. And if
4 you remember my direct this morning, I indicated the
5 lack of precipitation over the summer season. It was
6 well below average, and only recovered in September.

7 MR. BOB PETERS: Mr. Cormie, while you
8 agreed with the math that you saw on page 155, would
9 the Board of a better understanding that on page 193
10 of the book of documents in the letter, where Manitoba
11 Hydro says that the -- the export revenues have
12 deteriorated some \$58 million, that that number should
13 actually be closer to \$50 million?

14 MR. DAVID CORMIE: Well, I think as
15 Mr. McCallum said, that there are other factors
16 including export prices that were different in the
17 November number than there was in the update number
18 it. So, the revenues are -- are a combination of both
19 but I'll leave that to Mr. McCallum to speak to.

20 MR. JAMES MCCALLUM: Yeah, if I may.
21 And at risk of having my -- my letter writing
22 privileges revoked, I made an error. I was using an
23 internal report that comes from Mr. Cormie's group in
24 coming up with that \$210 million number and found out
25 subsequently that, in fact, as you get to the numbers

1 that end up in the net export calculation on our
2 financial statements, there are a number of charges
3 principally but puts and takes that do not go into Mr.
4 Cormie's report, but that do go into the -- but do go
5 into our reporting on the net export business, summing
6 to \$8 million.

7 So the \$58 million decline is the
8 correct number.

9 MR. BOB PETERS: And 50 million of
10 that is attributable to Mr. Cormie's net export
11 revenue numbers?

12 MR. JAMES MCCALLUM: Well, it -- it --
13 do you want...

14 MS. SANDY BAUERLIEN: So the
15 difference really just represents differences in what
16 we capture for accounting purposes. So, for example,
17 there's item such as some diesel fuel costs,
18 transmission credits that total up for this \$8 million
19 differential.

20 So it's really looking at things from
21 the overall water-flow perspective versus what we
22 include in export revenues in the financial statements
23 -- or net export revenues.

24 MR. JAMES MCCALLUM: Sorry, and if we
25 had done that -- if I had done that, the number would

1 in this letter would say 202 million instead of 210
2 million and that 202 million would be consistent with
3 the reporting you see in our financial statements.

4 MR. BOB PETERS: That's fine. I --
5 thank you for the clarification and --

6 MR. JAMES MCCALLUM: And I apologize
7 for confusing --

8 MR. BOB PETERS: -- on behalf of Ms.
9 Ramage, I thank you for not throwing her under the
10 bus.

11 MR. JAMES MCCALLUM: She spends enough
12 time there.

13 MR. BOB PETERS: And, Mr. Cormie, I
14 don't want to lose track of the point you were making
15 to the Board and in the book of documents on page 189
16 is last month's edition of a document and -- and I'll
17 ask Ms. Schubert not to -- not to get too fussed about
18 this one because on Manitoba Hydro's presentation of
19 this morning, which was Manitoba Hydro Exhibit 68, you
20 showed this Board on page 35 -- sorry on slide 25, if
21 we could have that on the screen, Manitoba Hydro's
22 presentation of today, and particularly slide 25.

23 You've given the Board the most current
24 information that you can provide at this time,
25 correct?

1 MR. DAVID CORMIE: Yes -- yes, that is
2 correct.

3 MR. BOB PETERS: All right, and at the
4 time -- when it says in the -- in the letter that the
5 Board received -- that system inflows since April were
6 considerably below historic average; that doesn't
7 appear to be quite correct when it goes against your
8 page 25, does it?

9

10 (BRIEF PAUSE)

11

12 MR. DAVID CORMIE: Yeah, I think I'll
13 let Mr. McCallum speak to that letter.

14 MR. BOB PETERS: I don't know that
15 there's a big point here, but --

16 MR. JAMES MCCALLUM: No, this -- this
17 is a -- a poor use of syntax on my part. It -- the
18 work should have said "precipitation" instead of
19 "inflows."

20 MR. BOB PETERS: All right. So --
21 and, Mr. Cormie, in -- since April inflows we can see
22 on the screen on the monitor in front of us, from page
23 25 of Manitoba Hydro's Exhibit 68 that, in fact, on
24 the redline tracking the inflows of this year the
25 water level inflows were -- since April were still

1 above the average. And they really got down towards
2 the average in August and there you can see that
3 they've flirted with the average line since then.

4 MR. DAVID CORMIE: Yes and -- and as I
5 mentioned earlier that because the snowmelt runoff
6 occurs in the north in May, a lot of that above-
7 average flow conditions that you're seeing in May are
8 -- are a result of the accumulated winter
9 precipitation and that -- and that resulted in massive
10 northern flooding this spring.

11 But subsequent to that, there was very
12 little rainfall and so you are seeing the recession of
13 inflows as -- as the -- as the land drains over time,
14 over the spring and the summer going from very high
15 flows to by the middle of September well below -- well
16 below average.

17 MR. BOB PETERS: All right. Thank you
18 for that clarification, Mr. Cormie. Back to the
19 letter from the Corporation. At page 194 there is a
20 suggestion also in that top sentence that's
21 highlighted which has dramatically reduced reservoir
22 letters -- I'll try again,

23 "...which has dramatically reduced
24 reservoir levels from near record
25 highs to just above mean."

1 Do you see that Mr. Cormie?

2 MR. DAVID CORMIE: Yes, I do.

3 MR. BOB PETERS: And if we turn to
4 page 195 of Board counsel's book of documents, and Mr.
5 Cormie, is the -- is the chart on page 195 the most
6 current chart that's been provided by the Company.

7 MR. DAVID CORMIE: I provided an
8 update this morning in my direct testimony, Mr.
9 Peters.

10 MR. BOB PETERS: Well, in your update,
11 if we're looking at -- are we still looking at page 25
12 where you talked about 2 terawatts above --

13 MR. DAVID CORMIE: Yes, that's the
14 correct chart.

15 MR. BOB PETERS: All right then I --
16 we'll turn to page 26 of Manitoba Hydro's Exhibit 68.

17 And this chart, Mr. Cormie, will show
18 the Board that the reservoir levels started off at --
19 in the -- in early in the year to be probably the
20 record starting point for energy and storage?

21 MR. DAVID CORMIE: Yes, they're about
22 9 terawatt hours above the average for the last --
23 since 1977.

24 MR. BOB PETERS: So what is 9
25 terawatts translate to? How -- how should the panel

1 consider what that means?

2 MR. DAVID CORMIE: Nine million
3 megawatt hours, that's around a third of the domestic
4 load in Manitoba. So if we were able to generate that
5 power we could -- without any additional rainfall, we
6 could supply the load in Manitoba for a third of a
7 year without any inflows; if all that water in
8 reservoir storage could be used for generation.

9 MR. BOB PETERS: And that's -- that's
10 9 terawatts hours above the average. So you'd still
11 have some more on the chart as we look at it that
12 there is maybe even additional revenue there that --
13 or electricity that you could use to get revenue if
14 you had no further inflows?

15 MR. DAVID CORMIE: Right.
16 Unfortunately, under high flow years like we
17 experienced this year, a lot of that water that's in
18 reservoir storage has to be flushed through the system
19 in order to bring Lake Winnipeg levels back down into
20 the range for power.

21 So approximately 5 or 6 million
22 megawatt hours was flushed through the system with no
23 benefit to us. And as -- and as Mr. McCallum said, we
24 don't have enough storage in our system to adequately
25 -- efficiently manage the -- the -- the Hydro system

1 because -- because our storage -- our licenses are
2 very restrictive.

3 MR. BOB PETERS: Okay, I -- I don't
4 want to go too far afield on that. But I think you've
5 introduced something to the panel that we should just
6 flesh out a little bit, Mr. Cormie.

7 Manitoba Hydro has legal permission to
8 operate the levels of Lake Winnipeg between an upper
9 and lower parameter; would that be true?

10 MR. COREY SHEFMAN: We have permission
11 to regulate for power between an upper and lower, but
12 the water levels do go above the upper when there's
13 nothing more that we can do. We can open the dams as
14 wide as possible and the levels will still go above
15 the -- the upper level.

16 MR. BOB PETERS: So your clarification
17 is that even though Manitoba Hydro can regulate Lake
18 Winnipeg between certain levels for power generation,
19 if mother nature provides water that takes the levels
20 in Lake Winnipeg above the maximum, Manitoba Hydro has
21 no choice but to open its gates and let as much water
22 out as physically can get out of the gates?

23 MR. DAVID CORMIE: That's correct, Mr.
24 Peters.

25 MR. BOB PETERS: And when the water

1 gets out of the gates and starts flowing down your
2 rivers, the water levels may be so high that all of
3 that water doesn't go through a generator.

4 MR. DAVID CORMIE: Yes, it exceeds the
5 flow capacity of the generators, and we have to open
6 the spillways and -- and, in a sense, waste the water.

7 MR. BOB PETERS: And so when the water
8 goes over the spillway, you generate zero dollars for
9 it?

10 MR. DAVID CORMIE: That's correct.

11 MR. BOB PETERS: And you pay zero
12 dollars to the province for it?

13 MR. DAVID CORMIE: That's correct,
14 yes.

15 MR. BOB PETERS: And did I understand
16 your evidence to be that you've spilled 5 to 6
17 terawatts hours this year?

18 MR. DAVID CORMIE: Yes, easily that.
19 And -- and this is the interesting situation you get
20 in your -- you go into the spring with lots water in
21 reservoir storage and then flow conditions can change
22 six (6) months later and now you're having to buy
23 power, and you'd say, well, you're in an above average
24 year, why are you buying power when you had such
25 length in -- in -- in water earlier in the year and

1 it's just because our reservoir storage is small
2 relative to the variability that we see in inflows.

3 MR. BOB PETERS: And, Mr. Cormie, not
4 to flog the author of the letter too much longer, on
5 page 194 there is an indication that export volumes
6 were -- were down a certain percentage; if I recall
7 the letter. Yes, also highlighted in the top
8 paragraph on page 194.

9 "11 percent decline in export
10 volumes."

11 Do you see that?

12 MR. DAVID CORMIE: Yes.

13 MR. BOB PETERS: Would it still be
14 correct that export revenues are still higher than
15 what Manitoba Hydro had forecast in its integrated
16 financial forecast 16?

17 MR. DAVID CORMIE: Do you have a
18 reference for that, Mr. Peters?

19 MR. BOB PETERS: I do. I'm not sure
20 you're going to like it but it's page 155. It's Board
21 -- this isn't prepared by Manitoba Hydro, but it base
22 -- it's based on Hydro's updated information. And if
23 you have concerns with the numbers we can take it
24 subject to check, but I -- I --

25 MR. DAVID CORMIE: Subject to check, I

1 accept that the 94/23 (sic) November forecast is
2 higher than the initial MH16 forecast.

3 MR. BOB PETERS: All right. And then,
4 while I'm -- I have my pen out, the \$210 million net
5 export revenue number that's shown there, I'm
6 understanding Mr. McCallum to be telling me that, on
7 reflection, that could have been -- should have been
8 \$202 million.

9 MR. JAMES MCCALLUM: That -- that's
10 correct.

11 MR. BOB PETERS: Thank you, sir. And
12 when the -- when the letter on page 194 talks about
13 on-peak prices being down some 22 percent and off-peak
14 6 percent, those are from Manitoba Hydro's target, not
15 in and of themselves what's happened in the market.

16 Would that be true?

17 MR. DAVID CORMIE: Yes, that's just a
18 deviation from the forecasted values.

19 MR. BOB PETERS: I appreciate those
20 clarifications.

21 Mr. McCallum, while the letter on page
22 194 provided the Board with some updates related to
23 some of the revenue requirement items, like the export
24 revenues or some of the interim -- greater financial
25 forecast items, as I understand it, there is no

1 additional detail on operating expenses as of Q2
2 report?

3 MR. JAMES MCCALLUM: Your question is
4 on a forecast basis?

5 MR. BOB PETERS: Well, I was going to
6 come to this with -- tomorrow on the OM&A discussions,
7 but you've been able to provide some updates here in
8 this letter related to some of the impacts of the
9 weather and the export prices.

10 Do we have any firm information to
11 change what's been filed relative to the operating
12 expenses of the Company?

13 Do we have any firm information to
14 change what's been filed relative to the operating
15 expenses of the company?

16 MS. SANDY BAUERLEIN: We are on target
17 to achieve the operating expense forecast that was
18 provided in -- in MH16, which is the same forecast
19 number that's in MH16 update.

20 MR. BOB PETERS: All right. And you
21 said it this morning. Was it \$518 million of OM&A
22 expense?

23 MS. SANDY BAUERLEIN: That is correct.

24 MR. BOB PETERS: All right. I've got
25 your -- your point, and I thank you for it.

1 (BRIEF PAUSE)

2

3 MR. BOB PETERS: Mr. McCallum, we've
4 gone through some heavy numbers this afternoon, and
5 we've looked at the IFF impacts. And one (1) of the
6 messages you've provided is that the second-quarter
7 report for Manitoba Hydro takes the \$93 million of
8 forecast net income down closer to \$30 million,
9 correct?

10 MR. JAMES MCCALLUM: Just to be clear,
11 the second-quarter report in terms of being the -- the
12 Manitoba Hydro Electric Board's publicly released
13 report, only refers on a forecast basis to
14 consolidated net income and our forecast for the year
15 being \$40 million now, on a consolidated basis, which
16 is one (1) of the reasons we -- we provided this
17 letter to the Board to just specify the exact impacts
18 as to the electric segment.

19 MR. BOB PETERS: Okay. A -- a point
20 that you're -- you're wanting the panel to understand
21 is that when Manitoba Hydro reports publicly, it's
22 quarterly numbers, and in, I suppose, even in its
23 annual report, Manitoba Hydro consolidates all of its
24 enterprises into one (1) report?

25 MR. JAMES MCCALLUM: No. Well, it --

1 yes. I mean, our -- our audited financial statements,
2 or unaudited, you know, quarterly financial statements
3 are presented on a consolidated basis. We do provide
4 a degree of segment information. I think the point I
5 just wanted to make was that the -- in the quarterly
6 report and in the narrative, you will see a reference
7 to a -- to our updated view on fiscal 2018's net
8 income expectation, and it would say, \$40 million.
9 And that's a consolidated number.

10 And so we were trying to bring to, you
11 know, all observers' attention here that within that,
12 we're anticipating \$30 million of net income out of
13 our electric segment.

14 MR. BOB PETERS: And what makes up the
15 other \$10 million in general, without giving
16 specifics, if you're able to tell us?

17 MR. JAMES MCCALLUM: Well, sure. It's
18 the Centra Gas, of course, our natural gas business,
19 Manitoba Hydro International, and then our -- some
20 consolidation adjustments that -- that go into
21 consolidated accounting. Ms. Bauerlein can definitely
22 speak further to this.

23 MR. BOB PETERS: I might not ask her
24 for a while, so leave that with me.

25 Mr. McCallum, not trying to push you,

1 because I'm sure your evenings are busy enough, but we
2 are now, if I get your fiscal year correct with the
3 calendar year, your third quarter ends at the end of
4 December, December 31?

5 MR. JAMES MCCALLUM: That's correct,
6 yes.

7 MR. BOB PETERS: And we're now two (2)
8 months into Manitoba Hydro's Q3, or third quarter,
9 correct?

10 MR. JAMES MCCALLUM: Yes.

11 MR. BOB PETERS: And is there any
12 update that changes the outlook that's been provided
13 from second-quarter that this Board should have in
14 front of it?

15 MS. SANDY BAUERLEIN: To the end of
16 October, the results haven't changed the expected
17 outlook at this point in time. However, as noted,
18 much of our revenues come through the winter heating
19 months, and so we may have changes once we start
20 seeing the impacts of weather, for example, in those
21 months.

22 MR. JAMES MCCALLUM: I would maybe
23 just add and -- and augment that we have not seen
24 anything that would cause us to adjust our view on the
25 fiscal year, but I think the -- the point that's

1 highlighted here on 194 about the on and off-peak
2 opportunity prices, just as important to note in our
3 forecast of the remainder of this year, or the, you
4 know, where the entire year will come in, we have used
5 updated information as to the short, you know, our
6 short-term forecast of -- of opportunity export
7 pricing.

8 I just wouldn't want it to be missed
9 that in comparison -- what we are experiencing in the
10 market today is quite a bit different from what's in
11 our -- our MH16 update forecast, and that continues.

12 MR. BOB PETERS: Your last point, I'm
13 sorry, I didn't catch the --

14 MR. JAMES MCCALLUM: I just wanted to
15 make clear that while our updated forecast of \$30
16 million for this year includes pricing assumptions
17 that are -- are below what is carried in what I'd call
18 our model, the MH16 update, we're -- we're just not
19 getting the pricing that's in the forecast.

20 MR. BOB PETERS: I've got your point.
21 And what you're also telling the Board is that while
22 your second-quarter results take you to the end of
23 October, I think as Ms. Bauerlein has said, from
24 there, you have used a forecast going forward, and
25 that forecast that you've used going forward is

1 consistent with what you're telling the Board in your
2 evidence here?

3 MR. JAMES MCCALLUM: Let me try again.
4 What is in the forecast for 2018 forecast -- which
5 forecast? In the \$30 million net income number, call
6 that our most current forecast, embedded in that is --
7 is a far more up-to-date view of water conditions.

8 It's based on our six (6) months actual
9 results, and then it is based on a much more current
10 view of opportunity export pricing than would be
11 included in MH16 update with interim.

12 MR. BOB PETERS: I think we might have
13 been saying the same thing, but perhaps not, but I
14 thank you for your answer, sir.

15 MR. JAMES MCCALLUM: We can agree to
16 be confused.

17 MR. BOB PETERS: All right. In the
18 time that's left this afternoon, I'd like to turn to a
19 new topic on financial targets. And let's start and
20 see if we can cover some ground relatively quickly.

21 I'm going to be back in Board counsel's
22 book of documents, Volume I, and that's PUB Exhibit
23 42-1. And maybe we can start off by, to some extent,
24 repeating -- or at least covering some issues that
25 we've covered before, but this time with some

1 specificity.

2 And I would...

3

4 (BRIEF PAUSE)

5

6 MR. BOB PETERS: On page 234 of Board
7 counsel's book of documents, at Tab 14, we have a
8 cover page of the financial panel that testified
9 before the Public Utilities Board during the Needs for
10 and Alternatives to review in 2014, and Ms. Carriere,
11 you were part of that panel, correct?

12 MS. LIZ CARRIERE: Yes, I was.

13 MR. BOB PETERS: And so when we turn
14 to page 242, there is no dispute that Manitoba Hydro
15 on page 242 was telling the Board that at that point
16 in time, it was in its strongest financial position in
17 its history, correct?

18 MS. LIZ CARRIERE: Yes, that's right.

19 MR. BOB PETERS: And Mr. McCallum, in
20 some of the reports, and I believe it was the KPMG
21 report dealing with your equity ratio review, the
22 recommendation was that Manitoba Hydro should go into
23 a position of capital expansion, you know, with --
24 with 25 percent equity on its balance sheet.

25 Do you recall words to that effect?

1 MR. JAMES MCCALLUM: My recollection,
2 without going straight to a -- to a reference from the
3 document, was actually their preferred advice would be
4 to go into such a period at a higher level of equity
5 to allow for the deterioration to be less impactful.

6 MR. BOB PETERS: Okay. Manitoba Hydro
7 in the -- in the years in which Manitoba Hydro wasn't
8 undertaking its major capital expansion, it got to an
9 equity level of 25 percent, and we've seen that on
10 your various charts?

11 MR. JAMES MCCALLUM: Yes, that's
12 correct.

13 MR. BOB PETERS: All right. And Ms.
14 Carriere, this isn't meant to be awkward, but on page
15 242, Manitoba Hydro makes the statement that it's
16 well-positioned to make the necessary investments to
17 meet the future energy needs of the Province. You
18 were part of the panel.

19 This may have some of your fingerprints
20 on it, but does your position change now to say that
21 that was a mistake, Manitoba Hydro was wrong in saying
22 that?

23 MS. LIZ CARRIERE: Well, I believe
24 this is Mr. Rainkie's portion of the presentation.

25 MR. BOB PETERS: Okay. And if it was

1 his portion of the presentation, is it your considered
2 view that this was incorrect at the time it was given
3 to the Public Utilities Board?

4 MS. LIZ CARRIERE: Well, I'd be
5 speculating as to what his meaning was, but I -- I
6 guess that he could -- he was saying that it was well-
7 positioned relative to the financial position that
8 Manitoba Hydro had seen in the past.

9 MR. BOB PETERS: All right. Let's
10 move to 248, please, page 248. Here, the financial
11 targets, Mr. McCallum, they're -- they're the same
12 ones that exist today, except that interest coverage.
13 You've taught us the new one where it's EBITDA at one
14 point eight-zero (1.80) rather than EBIT at one point
15 two (1.2)?

16 MR. JAMES MCCALLUM: That's correct,
17 yes.

18 MR. BOB PETERS: And at the bottom of
19 the page, financial targets may not be maintained
20 during years of major investment in the generation and
21 transmission system? That's a reflection that the
22 math causes the ratio to deteriorate when you're
23 throwing in a lot of debt compared to the equity that
24 you're -- you're getting back?

25 MR. JAMES MCCALLUM: It is a

1 reflection of a financial plan that includes a
2 significant amount of investment relative to the size
3 of the Corporation, principally debt-funded and
4 against the backdrop of a financial plan with de
5 minimis levels of net income. Yes, that will cause
6 your targets to deteriorate.

7 MR. BOB PETERS: Your denominator is
8 starting to grow, and it's growing more than three (3)
9 times faster than your -- your numerator?

10 MR. JAMES MCCALLUM: Think we have
11 that opposite, but your point is correct.

12 MR. BOB PETERS: Go ahead. I won't
13 show you my grade school math scores, then. Mr. --
14 Mr. McCallum, on page 249, if we could scroll quickly,
15 I'm not sure there's any debate in this, but we'll let
16 Ms. Carriere tell us if there is.

17 The twenty (20) year to achieve a
18 target ratio of 25 percent equity was presented
19 through the NFAT process?

20 MS. LIZ CARRIERE: Yes, that's true.

21 MR. BOB PETERS: And when we look at
22 the top, and we see that the IFF, Integrated Financial
23 Forecast 13, and we see Integrated Financial Forecast
24 12, both of those Integrated Financial Forecasts
25 included the costs of Conawapa?

1 (BRIEF PAUSE)

2

3 MS. LIZ CARRIERE: Yes. I am just --
4 I'm trying to recall the timing of Conawapa in these.
5 But yes, they should both include Conawapa.

6 MR. JAMES MCCALLUM: We're just going
7 to -- subject to check, we're -- we're --

8 MR. BOB PETERS: Yeah. But put a --
9 put another way, and -- and is -- Conawapa was still
10 on Manitoba Hydro's Preferred Development Plan in
11 these Integrated Financial Forecasts?

12 MS. LIZ CARRIERE: Yeah.

13 MR. BOB PETERS: All right.

14 MS. LIZ CARRIERE: Sorry, yes.

15 MR. BOB PETERS: All right. Page 253,
16 we see highlighted in the middle of the page that in
17 setting these financial targets, Manitoba Hydro is
18 telling this Board that it's always been recognized
19 that targets may not be attained during periods of
20 major investment in the generation and transmission
21 system, correct?

22 MS. LIZ CARRIERE: Yes.

23 MR. BOB PETERS: And there's no
24 different position taken today, is there?

25 MS. LIZ CARRIERE: That's correct.

1 MR. BOB PETERS: And in the next
2 bullet, the credit rating agencies, as well as other
3 stakeholders are prepared to accept short-term
4 weakness in financial ratios as long as Manitoba Hydro
5 can demonstrate progress to attaining the targets over
6 the long term?

7 MS. LIZ CARRIERE: Yes. And what I
8 think we're talking about here is order of magnitude,
9 really.

10 MR. BOB PETERS: And at the time this
11 was given in terms of order of magnitude, Ms.
12 Carriere, subject to your checking, Conawapa was in
13 Integrated Financial Forecast both 12 and 13?

14 MS. LIZ CARRIERE: That's correct.

15 MR. BOB PETERS: And Conawapa wasn't a
16 cheap generating station when it was brought forward.
17 It was over \$10 billion in -- in in-service cost. Is
18 that correct?

19 MS. LIZ CARRIERE: Yes, that's
20 correct.

21 MR. BOB PETERS: Is there a new number
22 for that generating station? Has anybody done the
23 math and figured out what Conawapa would cost now, in
24 light of what's happened?

25 MS. LIZ CARRIERE: No, I don't believe

1 anyone has.

2 MR. BOB PETERS: All right. And then
3 the third bullet that's highlighted on page 253 on the
4 monitors, coming out of Board counsel's first book of
5 documents is that the financial ratios are expected to
6 recover after the in-service of Keeyask and Conawapa
7 Generating Stations and reach target levels within a
8 forecast horizon of approximately twenty (20) years,
9 correct?

10 MS. LIZ CARRIERE: Yes, that's
11 correct.

12 MR. BOB PETERS: So Manitoba Hydro's
13 expressly here, in any event, including Conawapa and
14 what it's telling the Board?

15 MS. LIZ CARRIERE: Yes.

16 MR. BOB PETERS: And the reason that
17 the financial ratios are expected to recover is that
18 Mr. McCallum isn't just throwing debt money out the
19 window. He's -- he's buying a shiny new asset called
20 Keeyask, correct?

21 MS. LIZ CARRIERE: Well, in this case,
22 it would be both Keeyask and Conawapa.

23 MR. BOB PETERS: All right, so we'd
24 have two (2) assets. But in -- in any event, he'd
25 have assets that Manitoba Hydro forecasts will be

1 revenue-generating assets?

2 MS. LIZ CARRIERE: Yes.

3 MR. BOB PETERS: And if Manitoba Hydro
4 uses history as a telling tale of the future, these
5 hydro-generating dams can prove to be wise investments
6 in the long term?

7 MS. LIZ CARRIERE: They have
8 historically, yes, and prior to NFAT with the export
9 prices that we were projecting, yes.

10 MR. BOB PETERS: And the long term,
11 Ms. Carriere, and I think at the NFAT didn't -- did --
12 didn't Manitoba Hydro run scenarios that went out some
13 seventy-two (72) or seventy-three (73) years?

14 MS. LIZ CARRIERE: The scenarios I'm
15 familiar with, the financial ones, were fifty (50). I
16 believe you may have been -- may be referring to the
17 economic analysis.

18 MR. BOB PETERS: And those may have
19 been longer than the financial ones?

20 MS. LIZ CARRIERE: Yes.

21 MR. BOB PETERS: All right.

22

23 (BRIEF PAUSE)

24

25 MR. BOB PETERS: Let's turn to page

1 258. Just while we're going through some of these
2 slides, Manitoba Hydro was telling the Board that the
3 Corporation had a long-standing history of gradualism
4 in approach to developing rate proposals, correct?

5 MS. LIZ CARRIERE: Yes, that was true.

6 MR. BOB PETERS: And is Manitoba Hydro
7 prepared to concede that its new rate plan doesn't
8 contain the same strategy of gradualism as previous
9 plans?

10 MS. LIZ CARRIERE: I would say that it
11 isn't as long as previously, but ten (10) years is
12 pretty long.

13 MR. BOB PETERS: Okay. Is the rate
14 increase gradual?

15 MS. LIZ CARRIERE: Relative to higher
16 rate increases, maybe, yes.

17 MR. BOB PETERS: And then relative to
18 lower increases, it wouldn't be?

19 MS. LIZ CARRIERE: Yeah.

20 MR. BOB PETERS: Okay. Well, I --
21 I've got your point.

22 There's an interesting bullet here,
23 also on page 258, in the middle -- the middle bullet
24 that's highlighted, is that under cost of service
25 regulation, cost recovery is smoothed out over time by

1 absorbing some of the cost into retained earnings as -
2 - on a temporary basis, if prudent, allowing
3 sufficient time for export revenue benefits to accrue.
4 I read that mostly correctly?

5 MS. LIZ CARRIERE: Yeah. That's true,
6 and I think this was, in the context of this,
7 comparatively under a rate-based rate of return
8 because we -- as -- as Mr. Cormie is talking about, we
9 have such small levels of storage and we have -- so we
10 have very volatile levels of water flows, and they can
11 change very rapidly.

12 So under a rate-based rate of return
13 regulation, you would likely see much more volatile
14 rate reactions on an annual basis. So in -- in the
15 sense that cost recovery gives us -- we use our -- our
16 retained earnings to give us some flexibility to
17 smooth rates out over a short period of time.

18 MR. BOB PETERS: And Ms. Carriere, you
19 showed that to the Board earlier this afternoon when
20 we looked at the Integrated Financial Forecast 14,
21 where Manitoba Hydro was going to lose approximately
22 \$900 million over an eight (8) year period of time,
23 but was on an indicative rate request proposal, as
24 well as an actual rate request prop -- proposal of
25 3.95 percent?

1 Yeah, it -- that wasn't very good, was
2 it?

3 MS. LIZ CARRIERE: Sorry, what's the
4 question?

5 MR. BOB PETERS: Yes. I apologize.
6 Under cost of service regulation, what you're telling
7 the Board is Manitoba Hydro is prepared to try to
8 smooth out some of the sharp corners that would exist
9 under rate-based rate of return regulation?

10 MS. LIZ CARRIERE: That's correct.

11 MR. BOB PETERS: So under rate-based
12 rate of return, if Manitoba Hydro was going to put a
13 \$12 billion of assets into play into service, you
14 would, under rate-based rate of return, expect to have
15 25 percent of that equity already in the Company from
16 some source?

17 MS. LIZ CARRIERE: Well, that's right.
18 You would -- you would be annually earning return
19 based on a level of equity deemed by the regulator.

20 MR. BOB PETERS: All right.

21 MS. LIZ CARRIERE: Yeah.

22 MR. BOB PETERS: Interestingly, under
23 cost of service regulation, we earlier this afternoon
24 looked at the rates that have been awarded by this
25 Board, including what this Board has put into Bipole

1 III deferral account, and the Board has approved rates
2 for Manitoba Hydro that are flowing into the Bipole
3 III deferral account of approximately 11.6 percent, if
4 I remember correctly. Are you prepared to accept
5 that, Ms. Carriere, subject to any checking?

6 MR. JAMES MCCALLUM: I -- I had
7 thought the addition was about eleven point two
8 (11.2), but subject to checking, yeah.

9 MR. BOB PETERS: Okay. Maybe mine was
10 compounded, but let's take it it's 11 percent so that
11 we can both agree. That's 11 percentage points in
12 current rates that this Board has said, essentially,
13 that Manitoba Hydro doesn't need it for operating, and
14 they should be putting it into a deferral account.

15 Do you understand it that way?

16 MS. LIZ CARRIERE: Yes.

17 MR. BOB PETERS: So under a strict
18 cost of service regulation, when you come in for a
19 test year, you're asking the Board, Do not -- not look
20 too far away than that -- from the test years, and
21 award rate increases pursuant to the test years,
22 correct?

23 MS. LIZ CARRIERE: That's right.

24 MR. BOB PETERS: And what you've seen
25 this Board do according to that chart that we reviewed

1 earlier today, is they have ostensibly said, No you
2 don't need these rate increases for your test years,
3 but we know you've got some big expenses coming in the
4 future when things like Bipole III come into service,
5 correct?

6 MS. LIZ CARRIERE: Yes. I would say
7 that's true.

8 MR. BOB PETERS: So the Board has also
9 -- not only what Manitoba Hydro has tried to smooth
10 out, the Board has also tried to smooth out some of
11 the impacts by awarding rates when ostensibly, the
12 Company doesn't need them in its operating results,
13 according to the Board?

14 MS. LIZ CARRIERE: Yes, I would say
15 that -- that's true. But when Bipole III comes into
16 service, we're looking at over \$300 million in
17 carrying costs and revenue requirement for customers.
18 And that would basically require a 30 percent rate
19 increase.

20 So it -- it definitely makes strides
21 towards needing that -- that revenue requirement for
22 the first year that Bipole III goes into service, but
23 Manitoba Hydro is sort of covering the rest, and
24 smoothing out the rest over a little longer period of
25 time.

1 MR. BOB PETERS: Thank you for your
2 point, Ms. Carriere. If -- if \$300 million is the
3 additional in-service costs that are going to come to
4 Ms. Bauerlein's Integrated Financial Forecast, and at
5 -- I use the number 15, \$16 million per percentage
6 point increase, it would be a 20 percent increase that
7 would be needed to cover that 300 million, would you
8 be happier with my math than yours right now?

9 MS. LIZ CARRIERE: Okay. Yes.

10 MR. BOB PETERS: And so of that 20
11 percent rate increase that's needed, the Board has
12 already set aside 11.11 percent or -- or more related
13 to that?

14 MS. LIZ CARRIERE: Yes.

15 MR. BOB PETERS: And as a result of
16 that, Manitoba Hydro's Integrated Financial Forecast
17 looking forward does not contain the \$900 million of
18 losses that the Corporation was prepared to sustain in
19 its Integrated Financial Forecast 14, does it?

20

21 (BRIEF PAUSE)

22

23 MS. LIZ CARRIERE: Well, it -- it
24 certainly helps to -- to offset those losses. And the
25 other thing we -- we have happening in this forecast

1 is, of course, the significantly lower interest rates.

2 I wouldn't -- I wouldn't have
3 characterized it as, in MH14, that Manitoba Hydro is
4 prepared to accept the -- the \$900 million in losses.
5 However, we recognized at the time it was still a
6 little ways out, and we would wait and see how the
7 economics, and interest rates, and so forth, turned
8 out. And as I had said earlier this morning, we
9 benefitted greatly from the interest rates, and I
10 would largely -- that made a significant contribution
11 towards eliminating those losses.

12 MR. BOB PETERS: Thank you for that.
13 And what you've pointed out to the Board is that
14 there's risks along the way, and some of those risks
15 may be received favourably, some of them would be
16 received negatively, and they would impact those
17 forecasts going forward?

18 MS. LIZ CARRIERE: Yes, that's true.
19 We've been fair -- we've been very fortunate with
20 interest rates, but there's a number of factors that
21 are going the other way, a downside to Manitoba Hydro
22 since NFAT.

23 MR. BOB PETERS: In the last few
24 minutes, Ms. Carriere, the last bullet highlighted on
25 the screen, page 258, in front of everyone, is that

1 Manitoba Hydro, at the time of this information, was
2 assuming even annual rate increases out to get an
3 equity target by the end of 2032, and -- and that was
4 done at the time of the Needs for and Alternatives to
5 review?

6 MS. LIZ CARRIERE: Yes, that's
7 correct.

8 MR. JAMES MCCALLUM: And I'd just
9 maybe like to draw a point as to where we are today.
10 So the model back then, with 3.95 percent rate
11 increases, and including, as you point out, the
12 construction of Conawapa. And I -- I can't speak to
13 the exact timing of that \$10 billion project, but it
14 would've been very far advanced by 21 -- 2031/'32, led
15 to that 25 percent equity ratio in that year.

16 If you look at a similar point of view
17 now, just to speak to the deterioration, the same 3.95
18 percent rate path and without the Conawapa project
19 leaves us at a 13 percent equity ratio in 2031/'32.

20 MR. BOB PETERS: Thank you for your
21 clarification. Turning to page 273, please. We just
22 see at the bottom of the page that in -- and first of
23 all, this -- I shouldn't have been so quick with that.
24 At the top of the page, the title, it relates to
25 customer rates summary.

1 And this is in the same presentation,
2 Ms. Carriere, that we had -- we'd been talking about,
3 and you were at least on the panel, if these aren't
4 your slides. They're ones that were on the panel when
5 you were before the Board?

6 MS. LIZ CARRIERE: Yes, that's
7 correct.

8 MR. BOB PETERS: And so when we look
9 at the last bullet point, once in operation, the
10 Preferred Development Plan is anticipated to assist in
11 maintaining affordable and competitive Manitoba Hydro
12 rates, and there is three (3) reasons for that. One
13 (1) is that costs are spread over a long -- a very
14 long period -- a very long time, matching when
15 customers receive the benefits. What is Manitoba
16 Hydro intending to convey by saying that to the Board?

17 MS. LIZ CARRIERE: Well, just that the
18 capital costs are spread over the life of the assets,
19 and charged to the customers over the full life of
20 that -- those assets.

21 MR. BOB PETERS: That -- that's a
22 fancy way of saying the depreciation rates take care
23 of that -- those capital costs?

24 MS. LIZ CARRIERE: That's right.

25 MR. BOB PETERS: And when you say, A

1 very long time, matching when customers receive the
2 benefits, the very long time for generating stations,
3 it's measured in centuries as opposed to years, right?

4 MS. LIZ CARRIERE: Well, a century.

5 MR. BOB PETERS: Okay.

6 MS. LIZ CARRIERE: You have to see if
7 it lasts longer than a century.

8 MR. BOB PETERS: You've got some
9 assets right now -- or Manitoba Hydro has assets right
10 now that are older than a century?

11 MS. LIZ CARRIERE: I believe there's
12 one (1).

13 MR. BOB PETERS: Okay.

14 MR. JAMES MCCALLUM: We -- we have one
15 (1). I -- Mr. Cormie can probably speak to its
16 condition better than I.

17 MR. BOB PETERS: He wasn't there when
18 it was built, I'm pretty sure, so I'm not going to ask
19 him.

20 MR. DAVID CORMIE: No, but I had a
21 cottage near it in 1980, and I thought it was going to
22 fall into the water then.

23 MR. BOB PETERS: And the carrying
24 costs decline over time. That -- that kind of rings -
25 - in this application, Ms. Carriere, that Manitoba

1 Hydro's carrying costs on these projects won't be
2 declining as quickly as you saw at the NFAT unless
3 Manitoba Hydro has cash on hand that it can pay down
4 and implement its debt management strategy. Have I
5 understood Manitoba Hydro's requests accordingly?

6 MS. LIZ CARRIERE: That's correct.
7 With the decline in export prices, for that to happen,
8 it would be -- have to -- it would have to be on the
9 back of the ratepayer.

10 MR. BOB PETERS: And you say, "On the
11 back of the ratepayer." The third bullet talks about
12 exports offsetting the costs passed on to ratepayers.
13 And again, if I've been listening properly, your
14 message to this Board is that those rate -- sorry,
15 those export revenues aren't as robust as previously
16 forecast, and therefore, there is even a greater
17 portion that's falling on the backs of the ratepayers?

18 MS. LIZ CARRIERE: That's right. As I
19 indicated this morning, since 2008, it was a 50 -- 50
20 percent reduction in export prices. It'd be somewhat
21 less than that if you're going from 2013 -- '12 or
22 '13.

23 MR. BOB PETERS: All right. On page
24 284 -- I'm going to skip over that. We can put it up
25 on the screen, but I believe one (1) of the

1 Intervenors has already talked to Manitoba Hydro about
2 that, so I don't want to deal with that.

3 On page 285, on the last bullet point:

4 "To the extent Manitoba Hydro
5 prudently manages its debt and
6 maintains its self-supporting
7 status, Hydro's capital investment
8 plan should have no significant
9 impact on the Province of Manitoba's
10 credit rating."

11 I read that correctly, Ms. Carriere?

12

13 (BRIEF PAUSE)

14

15 MS. LIZ CARRIERE: My finger is
16 getting tired.

17 MR. BOB PETERS: The end is near.

18 MS. LIZ CARRIERE: Yes, you're reading
19 that correctly.

20 MR. BOB PETERS: And -- and Mr.
21 McCallum, maybe if your hand is better rested here,
22 the caution that Manitoba Hydro puts into this rate
23 application is Manitoba Hydro wants to be able to
24 convince its debt rating agencies and its creditors
25 that it's managing its affairs appropriately, and

1 therefore any credit rating issues should be assuaged?

2 MR. JAMES MCCALLUM: I -- I think I
3 would maybe state it a little differently and -- but -
4 - but importantly so in terms of, you know, as the
5 saying goes, the -- the cart and the horse. The horse
6 here is getting our debt under control, getting our
7 debt under control to manage the risk of our balance
8 sheet to our ratepayers.

9 The collateral benefit to doing that is
10 we lessen the risk of potential impacts on the
11 Province of Manitoba's credit rating, and which we
12 spoke -- spoke about at length on Monday as just being
13 not part of our deal with the Province, that we're
14 allowed to sort of willfully threaten that credit
15 rating and credit condition, but we care anyway,
16 because we want to do everything we -- we can do.

17 There's enough in interest rates you
18 can't control. Steps we can take to mitigate pressure
19 on the Provincial credit rating and credit spreads, I
20 think, are important to consider.

21 MR. BOB PETERS: All right. And the
22 business counsel yesterday asked some questions on it.
23 I won't repeat those.

24 And Mr. Chair, in light of where I am
25 in my questioning and the hour, I would request that

1 maybe we adjourn for the day, and I'll pick it up
2 tomorrow morning at nine o'clock, reminding parties
3 that tomorrow, we'll also have a 4:30 target
4 completion time.

5 THE CHAIRPERSON: Thank you, Mr.
6 Peters. Thank you all. We'll see you tomorrow
7 morning at nine o'clock.

8

9 --- Upon adjourning at 4:29 p.m.

10

11

12 Certified Correct,

13

14

15 _____

16 Cheryl Lavigne, Ms.

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