



“When You Talk - We Listen!”



MANITOBA PUBLIC UTILITIES BOARD

Re: MANITOBA HYDRO
2017/18 and 2018/19
GENERAL RATE APPLICATION
PUBLIC HEARING

Before Board Panel:

Robert Gabor	- Board Chairperson
Marilyn Kapitany	- Vice-Chairperson
Larry Ring, QC	- Board Member
Shawn McCutcheon	- Board Member
Sharon McKay	- Board Member
Hugh Grant	- Board Member

HELD AT:

Public Utilities Board
400, 330 Portage Avenue
Winnipeg, Manitoba
January 11th, 2018
Pages 4113 to 4330

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1 --- Upon commencing at 9:03 a.m.

2

3 THE CHAIRPERSON: Good morning,
4 everyone. Before I ask Board counsel to review the
5 schedule today, I want to alert all counsel and put on
6 the record a concern of the panel, namely, the way
7 that the words "rate request" and "rate forecast" are
8 being used interchangeably by the parties in examining
9 witnesses.

10 The Board is considering the general
11 rate application of Manitoba Hydro which consists of a
12 request to confirm an interim rate increase of 3.36
13 percent granted August 1st, 2016, confirm a second
14 interim rate increase of 3.36 percent granted August
15 1st, 2017, as well as a request to grant a rate
16 increase of 7.9 percent effective April 1st, 2018.

17 In support of the General Rate
18 Application Manitoba Hydro filed, among other
19 documents, an integrated financial forecast which is
20 known as MH-16 which sets out a suggested rate
21 forecast over a ten (10) year period which consists of
22 7.9 percent for five (5) years and then 2 percent for
23 the next five (5) years in the forecast.

24 Integrated financial forecast MH-16 was
25 revised after the Board granted the 3.36 percent

1 interim rate increase effective August 1st, 2017 and
2 now contains a suggested ten (10) year rate forecast
3 of 3.6 percent for the current fiscal year then six
4 (6) years of 7.9 rate increases followed by a one (1)
5 year rate increase of 4.54 percent and then the
6 remaining years with 2 percent rate increases.

7 Notwithstanding the indicative
8 information in the IFFs, the only rate approval
9 requests by Manitoba Hydro before this Board at this
10 time are the confirmation of the two (2) existing
11 interim 3.36 rate increases, as well as the request to
12 grant a 7.9 percent rate increase effective April 1st,
13 2018 from Manitoba Hydro's 2018/'19 fiscal year.

14 Nevertheless we are hearing questions
15 to witnesses which may imply -- which imply that the
16 Manitoba Hydro rate increase is for 7.9 percent a year
17 for the next six (6) years.

18 At the same time it has been suggested
19 to some witnesses that a different rate adjustment, a
20 decade or so in the future, also forms part of this
21 General Rate Application.

22 The imprecise language now being used
23 is troubling to the panel as it does not reflect the
24 actual rate requests before this Board at this time.
25 We require counsel to be precise with their

1 characterization of the rate increases that Manitoba
2 Hydro has applied for in this General Rate
3 Application.

4 It is misleading to witnesses and to
5 any members of the public who may be following this
6 hearing to mischaracterize Manitoba Hydro's specific
7 rate approval and increase requests.

8 The rate increase request Manitoba
9 Hydro makes next year or future years will only be
10 known when it files a General Rate Application for the
11 relevant year or years.

12 We ask that any future questions to
13 witnesses or submissions to the panel clearly reflect
14 the rate approval requests actually before the Board
15 in this General Rate Application. Thank you.

16 Mr. Peters...?

17 MR. BOB PETERS: Thank you and good
18 morning. In terms of the outline of procedures for
19 today, you'll see on the monitor that we are joined by
20 witnesses from Daymark Energy Advisors and they will
21 be speaking to the Board about the export forecasts of
22 Manitoba Hydro.

23 And this morning and into the afternoon
24 the session will be open to the public but all parties
25 are also aware that some of the information that has

1 been provided by Manitoba Hydro and by Daymark Energy
2 Advisors contains information that is confidential
3 that would be detrimental if put on the public record.

4 Because of that, Mr. Chair and Board
5 members, there is an incamera session plan for this
6 afternoon where Daymark will be presenting additional
7 material to the panel with respect to information that
8 has been determined to be confidential.

9 So with that, we will after the public
10 session ask the hearing room to be vacated and only
11 those with the express permission will remain. There
12 will be the disconnection of the live feed or the live
13 streaming both on the Internet and I believe also if
14 it's being live streamed to Manitoba Hydro's
15 headquarters, it will be shut down and we will proceed
16 with just those who are authorized to hear the in-
17 camera information.

18 So subject to check to questions, Mr.
19 Chair, those are the morning procedures?

20 THE CHAIRPERSON: Thank you, Mr.
21 Peters. Mr. Simonsen, would you swear in the
22 witnesses.

23

24 INDEPENDENT EXPERT CONSULTANT WITNESS PANEL 2 -

25 DAYMARK LOAD:

1 DANIEL PEACO, Sworn

2 DOUGLAS SMITH, Affirmed

3

4 THE CHAIRPERSON: Mr. Haight...?

5

6 CROSS-EXAMINATION BY MR. WILLIAM HAIGHT:

7 MR. WILLIAM HAIGHT: Thank you, Mr.

8 Chair. I intend today to take the Daymark

9 representatives through a brief description of their

10 background to indicate that they are qualified to give

11 expert opinion evidence in this proceeding.

12 I'll begin with Mr. Peaco. Mr. Peaco,

13 you are a principal consultant, chairman and past

14 president of Daymark Energy Advisors?

15 MR. DANIEL PEACO: That's correct.

16 MR. WILLIAM HAIGHT: You were

17 president for thirteen (13) years from 2002 to 2015?

18 MR. DANIEL PEACO: Yes.

19 MR. WILLIAM HAIGHT: And you became

20 chairman in 2015 and retain that position today?

21 MR. DANIEL PEACO: Yes.

22 MR. WILLIAM HAIGHT: And you began

23 with Daymark as a managing director in 1996?

24 MR. DANIEL PEACO: Yes.

25 MR. WILLIAM HAIGHT: And Daymark

1 provides integrated policy, planning and strategic
2 analysis and advisory services to the North American
3 electrical and natural gas industries?

4 MR. DANIEL PEACO: That's correct.

5 MR. WILLIAM HAIGHT: By way of
6 education, sir, you have a Masters in Engineering
7 Sciences Resource Systems and Policy Design?

8 MR. DANIEL PEACO: Correct.

9 MR. WILLIAM HAIGHT: You obtained that
10 from Dartmouth College?

11 MR. DANIEL PEACO: Yes.

12 MR. WILLIAM HAIGHT: And you have a
13 Bachelor of Science in Civil Engineering and Water
14 Resource Systems that you received from the
15 Massachusetts Institute of Technology?

16 MR. DANIEL PEACO: That's correct.

17 MR. WILLIAM HAIGHT: After obtaining
18 your Masters you worked for a couple of utilities, one
19 in California and one in Maine?

20 MR. DANIEL PEACO: Yes.

21 MR. WILLIAM HAIGHT: And that was for
22 approximately fifteen (15) years.

23 MR. DANIEL PEACO: That's correct.

24 MR. WILLIAM HAIGHT: You joined
25 Daymark in 1996?

1 MR. DANIEL PEACO: Yes.

2 MR. WILLIAM HAIGHT: And you have
3 thirty-five (35) years of experience in electric -- in
4 the electric industry both as a utility planning
5 practitioner and as a consultant for the industry?

6 MR. DANIEL PEACO: Yes.

7 MR. WILLIAM HAIGHT: In your thirty-
8 five (35) years in the electric industry, you've been
9 involved in the preparation and analysis of hundreds
10 of market rate forecasts?

11 MR. DANIEL PEACO: I have.

12 MR. WILLIAM HAIGHT: And you've
13 reviewed market rate -- rate forecasts prepared by
14 others, including other Utilities?

15 MR. DANIEL PEACO: Yes.

16 MR. WILLIAM HAIGHT: And you've
17 provided advice to Utilities on these market rate
18 forecasts?

19 MR. DANIEL PEACO: I have.

20 MR. WILLIAM HAIGHT: You've published
21 papers and made represent -- and presentations on a
22 number of issues relative to the electric industry
23 including market rate forecasts?

24 MR. DANIEL PEACO: Yes.

25 MR. WILLIAM HAIGHT: And for purposes

1 of the record, I see that Mr. Peaco's CV which is part
2 of exh -- Daymark Energy Advisors Exhibit Number 8 is
3 on the screen.

4 I don't tend to take you through those,
5 Mr. Peaco, but as I count the pages, there's five (5)
6 pages of presentations and publications that you've
7 done.

8 MR. DANIEL PEACO: I believe that's
9 correct, yes, your representation.

10 MR. WILLIAM HAIGHT: Okay and you've
11 given expert testimony before a number of public
12 Utility Boards and courts regarding issues relevant to
13 the electrical industry, including market rate
14 forecasts?

15 MR. DANIEL PEACO: Yes.

16 MR. WILLIAM HAIGHT: In fact, you gave
17 evidence before this Board on the NFAT proceeding?

18 MR. DANIEL PEACO: I did.

19 MR. WILLIAM HAIGHT: And you were
20 accepted as a -- as an expert and able to give opinion
21 evidence before this Board?

22 MR. DANIEL PEACO: Yes.

23 MR. WILLIAM HAIGHT: You've co-
24 authored a report with Mr. Smith who sits beside you
25 on export pricing and revenues and that report has

1 been marked as DEA Exhibit Number 1 in this
2 proceeding; is that correct?

3 MR. DANIEL PEACO: I believe that's
4 correct.

5 MR. WILLIAM HAIGHT: Yes, you're not
6 familiar with the exhibit number but you did co-author
7 the report?

8 MR. DANIEL PEACO: I did.

9 MR. WILLIAM HAIGHT: Yes. And you've
10 prepared a PowerPoint presentation to provide today
11 both in relation to public information, as well as
12 commercially sensitive information?

13 MR. DANIEL PEACO: Yes.

14 MR. WILLIAM HAIGHT: And you co-
15 authored that with Mr. Smith?

16 MR. DANIEL PEACO: I did.

17 MR. WILLIAM HAIGHT: And for purposes
18 of the record that PowerPoint presentation is -- have
19 been marked as DEA Exhibit Number 7.

20 Those are my questions for Mr. Peaco.
21 With your permission, Mr. Chair, I'll move on to Mr.
22 Smith?

23 THE CHAIRPERSON: Yes.

24

25 CONTINUED BY MR. WILLIAM HAIGHT:

1 MR. WILLIAM HAIGHT: Mr. Smith, you
2 began your professional life as an accountant and
3 obtained an accounting degree in 1991?

4 MR. DOUGLAS SMITH: Correct.

5 MR. WILLIAM HAIGHT: You then also
6 moved into the world of software engineering as a
7 developer and an instructor?

8 MR. DOUGLAS SMITH: Correct.

9 MR. WILLIAM HAIGHT: You joined the
10 Daymark team in 2004?

11 MR. DOUGLAS SMITH: I did.

12 MR. WILLIAM HAIGHT: And you have
13 thirteen (13) years experience in the electric
14 industry?

15 MR. DOUGLAS SMITH: Yes.

16 MR. WILLIAM HAIGHT: You currently are
17 lead of Daymark's market analysis -- analytics team?

18 MR. DOUGLAS SMITH: Yes.

19 MR. WILLIAM HAIGHT: And that team is
20 responsible for, among other things, researching
21 energy and capacity markets throughout North America?

22 MR. DOUGLAS SMITH: Correct.

23 MR. WILLIAM HAIGHT: A good part of
24 what you do for a living at Daymark is to prepare
25 market forecasts for utilities?

1 MR. DOUGLAS SMITH: Yes.

2 MR. WILLIAM HAIGHT: And -- and in
3 addition, you review market price forecasts prepared
4 by others?

5 MR. DOUGLAS SMITH: Correct.

6 MR. WILLIAM HAIGHT: And you have
7 provided expert opinion evidence to the Maine Public
8 Utilities Commission?

9 MR. DOUGLAS SMITH: Correct.

10 MR. WILLIAM HAIGHT: And that involved
11 market price forecasting for a public utility?

12 MR. DOUGLAS SMITH: Yes, it did.

13 MR. WILLIAM HAIGHT: And -- and so, in
14 fact, you gave expert evidence before that Utility
15 Commission on the same topic that you intend to give
16 evidence today?

17 MR. DOUGLAS SMITH: Correct.

18 MR. WILLIAM HAIGHT: And you also co-
19 authored a report with Mr. Peaco and you've heard that
20 that report has been marked as DEA Exhibit Number 1?

21 MR. DOUGLAS SMITH: Yes.

22 MR. WILLIAM HAIGHT: And you also
23 helped prepare a PowerPoint presentation both on
24 public information, as well as CSI with Mr. Peaco?

25 MR. DOUGLAS SMITH: Yes.

1 MR. WILLIAM HAIGHT: And for the
2 purposes of the record, again, that PowerPoint
3 presentation has been marked as Exhibit 7.

4 Those are the questions for -- for
5 these witnesses.

6 THE CHAIRPERSON: Thank you, Mr.
7 Haight. Please proceed with the presentation.

8 MR. DANIEL PEACO: Good morning,
9 Chairman, good morning members of the Board. It's a
10 pleasure to be here again today. I know -- know some
11 faces are familiar and some are new and I'm pleased to
12 be back here today with -- with Doug Smith to present
13 our evidence.

14 First, Mr. Chairman, to your -- oh, I'm
15 sorry.

16

17 (BRIEF PAUSE)

18

19 MR. DANIEL PEACO: Mr. Chairman, I --
20 to your opening remarks, everything that we are going
21 to talk about today is in the domain of forecasts
22 where -- where we have nothing to do with the rate
23 request itself. We're -- we've been asked to look at
24 forecasts and so to the extent that we say anything
25 that implicates anything other than the forecast

1 information, I apologize in advance but our -- our --
2 our charge and our evidence is -- relates to some of -
3 - the forecast information that was included in the --
4 in the rate application and that's will be the subject
5 of our presentation and discussion today.

6 And -- and again, I also apologize in
7 advance. Some of what we're going to go through is
8 heavily -- has a lot of potential jargon and technical
9 market information embedded in it and we'll try to
10 walk you through that as best we can and we try to
11 present this.

12 But, I thought it was important that we
13 start talking about the -- sort of the two (2) things
14 I think we -- we would like to try to accomplish with
15 you today and explaining what we're trying to explain
16 and the first is I think that as we went through the
17 forecast for export revenues, it became one (1) of the
18 challenges for us and I think one (1) of the
19 challenges ultimately for you is to understand the
20 sort of the design objective for what -- what is this
21 forecast intending to -- to portray within the range
22 of possible as any forecast, there's a broad range of
23 uncertainty and there's -- there's a forecasting
24 objective as to what part of that -- what piece of
25 information within that range of uncertainty that

1 we're really looking at.

2 And so we will go through this and try
3 to help you understand what we understood the
4 objectives of the forecast to be and whether the
5 forecast presented actually met those objectives. And
6 I understand that there's been some -- some discussion
7 about various -- various policies and objectives
8 related to this forecast and we'll try to explain our
9 view of -- of those matters here today.

10 And then the other -- the other piece
11 of this I think that is important for you understand
12 in looking at this forecast is the -- the source of
13 revenues. They're -- there's a discussion about
14 markets so we're going to talk a lot about markets and
15 -- in the -- the midcontinent independent system
16 operator market, the MISO market and there -- there
17 really are segments of the market to present different
18 opportunities for Hydro to sell different types of
19 energy and capacity services. And so, we're going to
20 try to make sure that we lay open and explain sort of
21 the components of the market and where the market
22 opportunities for various types of offerings for
23 export sales would come in.

24 And so those two (2) things I think we
25 -- we feel are -- it's -- it's important that it be

1 clear what those are and it's -- it's not necessarily
2 so straightforward to make -- make that clear to the
3 folks that aren't like us sort of involved with the
4 markets all the time but those are the two (2) broad
5 objectives we hope we get conveyed to you through the
6 course of our presentation.

7 We also intend to, as the agenda shows
8 here, kind of walk through the various components of
9 our -- our report or at least the -- the public
10 version -- the public components of that. We'll talk
11 a little bit about what our scope of work was and --
12 and provide some context for how we understood our
13 scope of work and the -- and the review that we did.
14 We -- we want to lay down a few key concepts so that
15 we -- we help with some of the industry vernacular as
16 we go through our presentation.

17 And then we will talk a bit about --
18 and Mr. Smith will do this section part 4 -- basically
19 talk about the MISO market and things that are
20 happening in the MISO market that will affect market
21 prices and -- and the requirements for new -- new --
22 new capacity in energy in that market over time and
23 then we will turn to what we're calling factors
24 influence the bilateral markets which we'll explain
25 which is a sort of related but distinct from the MISO

1 markets -- organized MISO markets themselves and we'll
2 explain what that is.

3 And then we will do a -- a review of
4 the things that we can talk about in -- on the public
5 record relating to our review of the actual forecast
6 and, of course, you -- you may appreciate that a fair
7 amount of the information that goes into the forecast
8 is -- is confidential information and so we will
9 describe, generally, what we've done and what we found
10 to the extent that we can do that on the public record
11 and we'll -- we'll hold the balance of that for our
12 CSI session this afternoon and we'll close with a --
13 with a sort of a cap of our key findings.

14 Next slide. So, our scope of work we
15 were asked to assess the accuracy and reasonableness
16 of the export revenues assumptions and forecasts
17 included in -- in the Manitoba Hydro rate -- the GRA.
18 And -- and specific -- specific requirements in our
19 scope of work were to look at the market price
20 forecasts for export that Manitoba Hydro retained
21 regarding market prices in -- in the MISO markets.

22 We were also asked to look at the --
23 Hydro's analysis of their forecast of the amount of
24 surplus that would be available for sale, so
25 basically, what volume, for how long is included in

1 forecast and is that reasonable.

2 We were asked to look specifically at
3 the forecast for net extraprovincial revenue so -- or
4 -- is the -- the actual revenue forecast a reasonable
5 forecast. And to look at changes in their forecasting
6 methodology over the past few years, particularly
7 going back a few years to methodologies that were used
8 in the NFAT and in -- in some of their -- their
9 financial forecast in 2013 to 2015 verses today.

10 And -- and lastly, we were asked to
11 basically review and -- and comment on factors that
12 are influencing trends and market prices and -- and
13 requirements for -- for resources in the MISO market
14 and we'll review all of those -- summarize all of
15 those in our presentation today.

16 Next slide, please. So our approach,
17 we -- as in our position as an independent expert we -
18 - we were asked and were able to work closely with
19 Manitoba Hydro to obtain all the materials associated
20 with their third-party forecasts and review those. We
21 set up a very effective protocol for communications
22 with Hydro and -- and a -- and a electronic secure
23 electronic transfer so we had access to all of their
24 information in our offices related to the -- the
25 confidential information, the party forecasts and

1 other materials that we reviewed.

2 We reviewed publicly available
3 materials outside of what Hydro had available,
4 particularly, as it pertained to information that's
5 available in the public record regarding the MISO
6 market.

7 We performed -- performed some of our
8 own analysis but most of our work was in the form of
9 review and -- and evaluation of work that Hydro had
10 done.

11 And we -- we reviewed the relevant
12 portions of the application, the filed IRs, the MFRs
13 and -- and we have also reviewed and considered, to
14 the extent we can, of the oral and written testimony
15 that we've been receiving through the course of the
16 proceeding so far. So we will to the extent that we
17 have been able to -- to get reasonably current with
18 that, we will try to speak to those -- those issues as
19 well.

20 The material that we've presented we --
21 I think we've already gone through in our -- in our --
22 in our introductions we have -- we have two (2)
23 reports are redacted and a -- and a confidential
24 version of our report. And we have provided a number
25 of responses to Information Requests and those are

1 already in the record as well.

2 So moving to context. When we were
3 asked to review, particularly, the question we -- we
4 were asked to do two (2) things, asked to review the
5 accuracy and reasonableness. And so we -- the
6 reasonableness was something that we focused on to --
7 to determine what is it we really need to -- what --
8 what measure do we use to determine what reasonable is
9 here. And so, we -- we went to sort of the -- the --
10 the language that was articulated in Manitoba Hydro's
11 GRA to sort of take guidance from that and use that as
12 the measure in the -- in the two -- in the -- sort of
13 the two (2) pieces that we focused on and sort of
14 structuring our analysis, is the statement that they
15 indicated that their goal was to -- to do a forecast
16 that -- that would lead them to an -- to an
17 achievement of a minimum equity target in ten (10)
18 years and strike an appropriate balance between
19 customers and Hydro's financial health.

20 And then the -- we -- further we -- we
21 observed in their application a specific articulation
22 is that their -- their forecast goal was to have by
23 the end of the ten (10) year period a 50 -- 50 percent
24 chance that Hydro would achieve its 25 percent minimum
25 equity ratio. So they expressed a -- a longer-term

1 target built on their -- building their forecasts
2 around that that was expressed in terms of a
3 probabilistic assessment that they had a 50-50
4 probability.

5 So we -- we took that as our -- our
6 charge to say, if you think about the broad range of
7 potential forecasts considering all the uncertainties
8 in the market over ten (10) or twenty (20) years,
9 which is the -- the range that we looked at, there's -
10 - there's a broad range. And so we were looking to
11 see whether in -- in -- in our understanding of this
12 language whether the forecast they have actually met,
13 what I would say, the 50 percent chance metrically.
14 Is it sort of in this -- in the middle of the range of
15 possible outcomes and not -- not toward the high end
16 or the low end but what we were looking -- so, all of
17 our language in our report and what we'll talk about
18 today is through the frame of reference: Is the
19 forecast to our eye reasonably representative of sort
20 of the middle of the distribution of possible
21 forecasts that they could come -- come to.

22 And so that's -- that's how we
23 understood their -- what they presented in their -- in
24 their application; that's how we understood or sort of
25 made -- made operational the definition of what is --

1 what is reasonable for this purpose.

2 As I mentioned in the opening, this is
3 -- this is clearly an articulation of what I would say
4 an articulation of an objective for a forecast. You
5 could have an objective and say, I want a forecast
6 that's optimistic or pessimistic or some other number
7 or some other way of thinking about it.

8 But we understood this to mean that
9 they were looking for a forecast that was -- was down
10 the middle of the fairway. And -- and so that was --
11 that's the -- the context within which we reviewed it
12 and the context within which we -- we offer our -- our
13 opinions as to whether the forecast is reasonable or
14 are -- or not relative to that standard.

15 So, again, we understand that this
16 standard may not be -- this objective may not --
17 ultimately but what you -- what you choose to -- to
18 make your decisions on in this case but I wanted to
19 make sure you understand the -- the -- the perspective
20 from which we did our review.

21 So the next slide is simply a -- a
22 piece of evidence, the -- there was a ten (10) year
23 version of this same chart and I think you've seen
24 this in evidence from other witnesses in the
25 proceedings. This is a -- a portrayal that was

1 included in Tab 4 of the GRA application and this
2 twenty (20) year analysis, I think, was provided in
3 IRs and has been discussed by other witnesses in the
4 hearing, to my understanding.

5 And you can see here there is a --
6 we've highlighted in red a set of data points that run
7 through the middle of this graphic that is the -- the
8 actual year-by-year revenue projection that is the --
9 the forecast that we were asked to review. And -- and
10 in this particular presentation, it's -- it's a
11 presentation, results of the uncertainty analysis that
12 -- that the company has done. It shows what -- it --
13 it actually specifically characterizes the forecast
14 that we're looking at as P50. And P50 in the -- in
15 statistical jargon, you may have heard -- you've
16 probably heard this already in the hearings, that's a
17 -- a probability that the forecast would be sort of
18 equally likely to be the -- the actual results equally
19 likely to be higher or lower than that value. it's
20 right in the middle of a probability distribution in
21 terms of probabilities.

22 So -- so this was -- this was part of -
23 - part of what we found in -- in their application
24 that led us to sort of use that as the -- as the
25 measure of the -- one of the -- one of the core

1 questions we have is -- is -- do we -- do we
2 understand the numbers behind that part -- that -- the
3 dashed redline version to actually be fairly
4 represented -- fairly developed to be a representative
5 of a P50 forecast.

6 We -- we spent some time talking about
7 some of the uncertainty analysis but our primary focus
8 was looking at testing the prop -- proposition of
9 whether we agreed that -- that the -- the numbers
10 highlighted in -- in the red -- the dashed red line
11 actually was -- was a fair representation of a P50
12 forecast.

13 The next slide. And this is another
14 slide that I believe you've already seen in evidence
15 and discussed by others and this is just a depiction
16 of the -- the trajectory of the rate paths of the --
17 of sort of the existing trajectory -- long-term
18 trajectory planned and the proposed with the -- with a
19 higher -- the higher near term rate increases over the
20 -- over the first ten (10) years and the associated
21 trajectories that those -- those plans provide in
22 terms of getting to the equity targets.

23 And so, obviously, our export forecast
24 is embedded in the -- the -- it is one (1) of the key
25 inputs and how -- how these play out. And so to the

1 extent that -- that the export forecast is different
2 than as used and -- and these numbers clearly would
3 change and -- and so we -- we have not done any
4 analysis beyond the export revenue forecast itself
5 but, clearly, that is a key -- key input to this type
6 of an analysis and -- and the forecast that would be
7 higher or lower than what they produced would -- would
8 clearly move these values and -- and may influence
9 sort of the -- the valuation of the longer-term rate
10 plans that the Company has proposed.

11 Next slide. So, in wrapping up our
12 context, we -- we -- we structured our work to -- to
13 answer the question: Is the -- the high -- is the
14 Manitoba Hydro approach to export revenue forecast
15 balanced? And then re-charact -- re -- restate the
16 language here from the -- a -- our previous slide
17 indicating that they were looking for an appropriate
18 balance between interest of customers and Manitoba
19 Hydro in long-term -- from in -- in a long-term
20 perspective.

21 And as I mentioned on -- on the earlier
22 slide: Does the -- does the forecast comport with
23 the 50 percent chance of reaching the Manitoba Hydro
24 equity target in ten (10) years?

25 And -- and then we also looked at the -

1 - the changes in methodology from prior years 2013 to
2 2015 period, in particular, versus today and --
3 particularly looking at the reasons for those changes
4 in -- through the lens of: Does it change the -- I
5 would say the objective of their forecasting? Is it -
6 - is it -- was their earlier forecasting, you know,
7 leading to a more -- more optimistic or pessimistic
8 outlook then -- then the current methodology and how
9 do those change.

10 And then we were specifically asked to
11 look at both ten (10) and twenty (20) year forecasts.
12 Those -- the twenty (20) year, the charts we just
13 looked at went out twenty (20) years and so we were
14 specifically asked to look at those longer-term
15 forecasts and make an assessment about those forecasts
16 for the long-term. And so that was -- that was part
17 of our scope of work and that was included in -- in
18 the work -- in the presentations that we'll make
19 today.

20 So maybe I would like to just stop, and
21 -- and take a breath, and ask whether there's any
22 questions about sort of that context before we move --
23 move on.

24

25

(BRIEF PAUSE)

1

2 MR. DANIEL PEACO: Okay. Good. And I
3 would -- I would just invite you -- I -- I probably --
4 this probably doesn't -- goes without saying, but I'm
5 -- I'm happy to entertain questions at any time that
6 you -- you care to ask questions.

7 So a few key terms that we'll be using
8 as we go through this to sort of unpack the forecast.
9 We've talked already about P50, and we'll talk --
10 we'll -- we'll talk about that simply because that's
11 the framework within which the forecast was presented,
12 and the -- the structure of our review, but we'll be
13 looking for -- we'll be talking about the various
14 inputs to the forecast and the result in output of the
15 forecast to assess whether it is reasonably consistent
16 with the philosophy of a P50 forecast.

17 MISO markets. We'll talk a lot about
18 MISO markets today, and the -- there -- and -- and I
19 will -- guess I want to men -- mention that that's
20 plural for a reason. There is an energy market
21 administered by MISO. That energy market is very
22 short-term. It's minutes to hours to a day ahead.
23 It's not long-term. It's -- it's day-to-day -- our
24 our day-to-day, and in some cases, minutes-to-minute.

25 But there is a market that's liquid and

1 clearing in the MISO markets for energy, and that's,
2 you know, megawatt hours, or kilowatt hours, or
3 however you want to -- whatever units you want to use.
4 But that's -- that's one (1) market that MISO
5 administers, and -- and that's a liquid and -- and
6 actively traded market.

7 There's also a one (1) year capacity
8 market, which capacity is basically megawatts, as --
9 as the system needs to have a total amount installed
10 megawatts to -- to operate reliably through peak load
11 conditions with allowance for outages, and MISO does
12 administer a one (1) year ahead capacity market, so
13 we'll be talking about that market. And that -- that
14 is a MISO-administered market.

15 There -- within the MISO's energy
16 market, there are -- the energy prices are referred to
17 as locational market prices, or LMPs. And so if we
18 talk about LMPs, what we're really talking about is
19 that smart market price for energy to have -- that
20 occurs in the market in the MISO-administered energy
21 markets from time to time. And the location of that
22 means that every point that -- the -- the price can be
23 different at the -- at the border between Manitoba and
24 the points where it's connected to the MISO market
25 from the Minnesota hub, or other -- other locations

1 within MISO. So the location does matter. The
2 pricing at the Manitoba -- at the Manitoba border will
3 be different than the pricing at -- in -- in -- at the
4 Minnesota hub or -- or in -- in Entergy Arkansas, for
5 example. So -- so we're -- so the location does
6 matter in the -- in the pricing mechanisms that MISO
7 uses for that.

8 Third-party forecasts. Manitoba Hydro
9 retained four (4) third-party forecasts. These are --
10 these are consultants who do forecasting of -- among
11 other things, MISO market prices, and MISO markets,
12 we've just talked about. And so we will refer
13 generally to these as the third party forecast, but
14 when we -- when we use that, we may use the shorthand,
15 but what we're referring to is the four (4) entities
16 that -- that Manitoba Hydro retained and procured a
17 forecast of these market prices from them to use in
18 their -- in their forecast -- forecast of export
19 revenues.

20 We will -- we will refer and talk a lot
21 about the bilateral market. And this is not a market
22 that -- this is a market that -- that happens within
23 the MISO footprint, but is not a MISO-administered
24 market. This is two (2) utilities getting together
25 and agreeing to -- to enter into contracts. It --

1 that -- those transactions are informed by what
2 happens in the MISO market, but it is a different
3 market in the same way, and -- and we'll get into the
4 details of why, but we will talk a lot about the
5 bilateral market. And that -- that really goes to the
6 long-term contracts that Hydro has or -- or might
7 entertain entering into, as -- as opposed to energy it
8 might sell today or tomorrow into the MISO markets.

9 IRP is another industry jargon term
10 that we'll -- we'll refer to some as integrated
11 resource plan, or resource plan. Most of the
12 utilities in the MISO footprint are doing their own
13 long-term planning and making decisions about resource
14 choices that they make, including potentially buying
15 power from Manitoba Hydro. And so we're going to
16 spend some time looking at some of the integrated
17 resource plan information for utilities within the
18 MISO market, and -- and I wanted to make sure that --
19 that we up front sort of indicated when we -- when we
20 say 'IRP', this is what we're referring to.

21 And we'll also talk about a reference
22 forecast. The -- some of the -- the way that Manitoba
23 Hydro has characterized their -- their market price
24 forecast and their export revenue forecast that we're
25 primarily focusing on is a reference forecast. And so

1 a reference forecast may or may not actually be a P50,
2 but we'll -- we'll talk about that. But it's -- it's
3 their -- their baseline forecast. And so when we talk
4 about reference, that's the -- that's the primary
5 forecast that they prepared, and then do sensitivity
6 and -- and uncertainty analysis around, so.

7 THE CHAIRPERSON: Sorry, Mr. Peaco,
8 I've got a question.

9 MR. DANIEL PEACO: Sure.

10 THE CHAIRPERSON: In relation to
11 defined terms, in your paper, you refer to LSEs. It's
12 not a defined term, and I -- I spent a few minutes
13 turning to find the place it was first referenced, and
14 gave up after a while. What does LSE stand for?

15 MR. DANIEL PEACO: Okay. My
16 apologies. It's -- it refer -- it refers to load-
17 serving entities, and so that's basically the Utility,
18 and -- and it -- it means different things in
19 different markets. There's some markets where
20 utilities own generation, and transmission, and serve
21 load, and there's other markets where load-serving
22 entities do not own generation. And so we -- it's the
23 general term.

24 I don't think we'll be using that term
25 today in the presentation, but it was probably in

1 reference to the more -- it's a more generalized term
2 in terms of saying -- I think, for example, in case
3 Minnesota, they have -- they have utilities that own
4 the generation, transmission, and distribution, so-
5 called vertically-integrated utilities, and so they're
6 the load-serving entity, and the power provider, and -
7 - and everything, so.

8 But I -- I think we tend to use that
9 general term because there are -- some markets have
10 load-serving entities that are entirely separate from
11 the generation function.

12 THE CHAIRPERSON: Thank you.

13 MR. DANIEL PEACO: Okay. So the next
14 slide, we -- we talked -- there's a -- again, sort of
15 -- this is really -- like -- and a little bit more
16 definitional, but when you talk about the -- the
17 transactions, and the -- and the sales of export power
18 -- the -- the export of power to other entities,
19 there's really, I would say, two (2) categories of
20 products we're going to talk about. One (1) is what
21 we'll call opportunity energy and capacity. And this
22 is really energy and capacity that's of the moment,
23 near-term, within -- within the day, or the -- or the
24 current year, and up to maybe a year ahead.

25 These are relatively short-term

1 transactions. They wouldn't -- they -- they -- some
2 of these could actually be done within the liquid
3 markets at MISO, and not necessarily require a -- a
4 special contract. A lot of them, because of the
5 liquid market, you can -- by -- by virtue of being a
6 participant in the MISO market, Manitoba Hydro can --
7 can basically transact to the market through the
8 tariff directly without need of a special contract.
9 And -- and that would also apply to -- if they were --
10 had opportunity to sell capacity to utilities that
11 needed it next year, they could do that through a -- a
12 MISO capacity market.

13 There's also what I would call
14 dependable energy and capacity transactions. And
15 there's -- there's a -- there's a range of theirs, but
16 we'll -- we'll talk a lot about being able -- Hydro
17 being able to sell longer-term, from their firm
18 dependable energy, from their system contracts for
19 longer-term to -- to utilities in the MISO footprint,
20 and so we'll talk about those -- those two (2) things
21 as distinct, and types of products that they can sell.
22 There's -- there's clearly a lot of variance on those,
23 but those -- and those are the two (2) general
24 categories of transactions that we'll be talking
25 about.

1 And the potential counterparties that
2 they have for those transactions, as I -- as I
3 indicated, they can sell directly into the MISO-
4 administered energy market. They can sell directly
5 into the MISO-administered one (1) year ahead capacity
6 exchange. And they can also sell to utilities for any
7 and all of the longer-term products that they would
8 sell, so that anything outside of those two (2) MISO
9 markets would be what I would fall into the bilateral
10 transaction with specific utilities for -- under some
11 provisions of us -- of a -- of a contract.

12 Okay? So the -- so where -- there's a
13 lot of discussion about -- in -- in the methodology
14 about premiums and I'm going to start by saying, when
15 we're talking about premiums for Manitoba Hydro's
16 power, those premiums will not come from the MISO-
17 administered markets. Those short-term markets, those
18 are what I would call commodity markets. There's very
19 lit -- limited treatment for premiums for anything of
20 the types of attributes that were defined in the
21 premiums. And these MISO markets do not incorporate
22 state policy. They do not incorporate anything other
23 than the -- the minute-to-minute, hour-to-hour cost to
24 deliver energy into the MISO market and the associated
25 costs of the generating -- that the generators who

1 deliver that power incur in doing that. The premiums
2 factor into buyer decisions when you're talking about
3 bilateral contracts with -- with utilities.

4 Most -- as -- as we talked about, most
5 utilities in MISO are vertically integrated, including
6 the primary counterparties that Manitoba Hydro has
7 historically sold power to. These are -- in long-term
8 resource commitments, they are state-regulated. And
9 so when a, say, for example, Minnesota Power wants to
10 enter into a long-term contract to buy power from
11 Manitoba Hydro, they will need to go before their
12 state regulator and get approval consistent with their
13 resource plans that entering into a contract with
14 Hydro is consistent with state policy and their
15 resource planning objectives. And so that's -- and --
16 and in tho -- in those decisions, the -- the state and
17 the Utility can impute the premium for the power if
18 they choose to do so.

19 The -- the resource planning, the IRP
20 process really is the primary determinant of what
21 resources are chosen, what values are -- are applied
22 to contracts that might be entered into, or -- or
23 other resources that may be chosen in lieu of a
24 contract with Hydro. So that when we talk about
25 premiums, those premiums will -- will come from

1 bilateral transactions with specific utilities, and
2 won't nec -- won't really come from the MISO-
3 administered markets.

4 Okay. So with that, I'll stop. Let me
5 see if there's any questions sort of on that sort of
6 perhaps painful review of definitions before -- but
7 I'm happy to -- to answer questions. I'm going to
8 turn it next over to Mr. Smith, and he's going to
9 through some of the -- some of the fundamentals of the
10 MISO market itself. Okay?

11 THE CHAIRPERSON: We're fine, thanks.

12 MR. DOUGLAS SMITH: Thank you, and
13 good morning. I think Mr. Peaco stole a little of my
14 thunder, but that may be -- might just mean we'll get
15 through this a little faster.

16 So when we began this review -- and --
17 and as you -- you just heard from -- from Mr. Peaco,
18 the -- the importance of the MISO market is that it is
19 a -- a large market to the -- to the south of
20 Manitoba. Manitoba is -- is relatively well
21 interconnected there, and it -- it represents through
22 -- it represents the -- the -- a significant portion
23 of the export opportunities that Manitoba Hydro has,
24 and -- and evaluates and -- and attempts to contract
25 with.

1 So what we focused on in particular
2 with respect to -- to MISO markets is -- is the
3 capacity side, for a couple of reasons. As -- as Mr.
4 Peaco indicated, the energy markets are -- are very
5 short-term, hour-to-hour, sometimes minute-to-minute,
6 day-to-day, and -- and don't represent the -- the
7 longer-term opportunities that Mani -- Manitoba Hydro
8 is -- is forecasting. Also, it -- it -- the capacity
9 market represents one (1) significant portion on which
10 methodology has changed over the last several years.
11 And so -- so we wanted to make sure that it was clear
12 what was happening in -- in the MISO markets, why
13 Manitoba Hydro might be looking at -- at these changes
14 and -- and drawing its conclusions, and then present
15 information to the Board to -- to help understand the
16 context for those.

17 Before we go too far into the -- the
18 markets, though, I want to just cover a couple of
19 quick terms, here. I think these are concepts that
20 are probably very familiar to everyone here in the
21 room, and -- and more. This is terminology. Every --
22 every market calls these -- these concepts something
23 slightly different. And so in -- in the interest of
24 ensuring that if I use jargon later on, perhaps it's -
25 - it's a bit clear, I just wanted to -- to cover

1 these.

2 So -- so resource adequacy is -- is the
3 -- the effort that MISO and other similar entities
4 take to ensure that there is enough capacity to serve
5 load out over time. So the planning exercises that
6 MISO engages in is -- is intended -- one (1) of their
7 -- their chief obligations is to ensure resource
8 adequacy out over time. To do that, they set -- as --
9 as is done throughout North America, they set a
10 reserve obligation. So for every megawatt of -- of
11 expected capacity, there's a percent above that that
12 all participants in MISO are required to -- to obtain,
13 and they call that the planning reserve margin, or
14 PRM.

15 They engage and administer auctions
16 where the participants for MISO come together and can
17 procure or sell capacity one (1) year in advance, and
18 they call that the planning reserve auction, or PRA.

19 And then the last term here is -- is
20 one that shows up in our presentation, and is actually
21 in one (1) of the tables in our report as well. And
22 so we wanted to -- to unpack that a little bit and
23 make it a -- a bit plainer, or as best as possible.
24 In -- in their forecasting of capacity out over time,
25 and in MISO's forecasting of capacity out -- out over

1 time, they refer to an amount that's -- that they call
2 low certainty resources. And -- and that -- that term
3 is something that -- that is specific to them, but it
4 represents something that all entities like MISO have
5 to wrestle with, and that is that they have a -- a
6 queue of potential resources, pot -- potential new
7 resources out over time. And it -- it's called the
8 interconnection queue.

9 If I'm a participant in MISO and I want
10 to bring a new resource into the market, have to go to
11 MISO, and I have to request that the studies necessary
12 to ensure that that can be interconnected safely and -
13 - and robustly into the transmission system, that
14 those studies are done in time for me to bring that --
15 that generation online. So years in advance, I'm
16 making a request into MISO to do those studies, and
17 that shows up in an interconnection queue. And there
18 -- there's a long list of potential resources that
19 might someday come on in -- in MISO to serve future
20 resource adequacy needs.

21 When MISO does its planning, though, it
22 can't count on all of those showing up. There's --
23 this -- this is just somebody with an idea that wants
24 to bring something on, and as it goes through that
25 planning process, and as it gets through all its

1 studies, it becomes more and more certain that it will
2 actually come online, or, in many cases, it falls out
3 of the planning process, and it -- it fails at a --
4 one (1) of the studies, or is -- is pulled from the
5 queue.

6 So when MISO does its planning, it
7 assen -- assigns a rough probability, and it says,
8 Some amount of the resources I can count on out of the
9 queue, and some resources are very low -- a low
10 probability that I can count on. And it uses that to
11 -- to -- as -- as one (1) of the steps in forecasting
12 future need. So you'll see that term later, but I
13 just wanted to highlight it up front. Next slide.

14 The other -- the other key -- key piece
15 to understand in -- in thinking about resource
16 adequacy in MISO is to understand the roles of -- of
17 the parties involved. MISO's role is to ensure
18 resource adequacy. It sets planning reserve margins.
19 It sets the obligations that the participants will --
20 will have to meet. It insures that only qualified
21 resources are used to meet those obligations. And as
22 -- as both -- as -- as Mr. Peaco has already
23 indicated, it operates the short-term auction, which
24 serves as a balancing market, or -- or what I might
25 call a -- a last resort market in the year prior to

1 need to provide opportunity for -- for participants to
2 either sell excess or to procure shortages of capacity
3 against that -- that planning reserve target that has
4 been set.

5 The -- the participant's role, then, is
6 they are the ones actually procuring the capacity. So
7 -- so MISO does no procuring. They own no generation.
8 They -- they're just setting targets. The -- the
9 participants, then, are going out and meeting those
10 obligations. And there's a number of -- of mechanisms
11 that they can use to -- to meet those obligations.

12 They can own their own generation.
13 They put steel in the ground. They can enter into
14 bilateral arrangements with -- with each other, with
15 outside entities like Manitoba Hydro or others, and
16 they -- they can ensure that they have the legal
17 rights to that capacity, and that -- therefore meet
18 their obligations that way. And then finally --
19 pardon me -- and finally, they can -- they can balance
20 any -- any last-minute needs with an auction -- with a
21 -- with a PRA to -- to reach their targets.

22 The other significant role that -- that
23 participants play that we alluded to and that Mr.
24 Peaco will cover in -- in more detail in the next
25 section, is that they are obligated to meet both

1 federal, but also in -- in many cases, more
2 significantly, state policies. So they -- they are
3 beholden to the regulators. They -- they come before
4 the regulators on a regular basis, much like we're
5 doing here. And they -- they do long-term planning in
6 accordance with state policies and -- and rules of
7 laws. So those -- those two (2) are sort of -- sort
8 of the -- the setup of -- of how -- how the MISO
9 market views and -- and handles resource adequacy. So
10 next slide.

11 And I suppose, actually, before I --
12 before I move on, I -- I don't know if there's any
13 questions about -- about the -- sort of the -- the
14 basic split between who does what.

15 Okay. So this -- this slide represents
16 the actual results from the most recent PRA, the most
17 recent balancing auction in MISO. These -- these are
18 MISO numbers. And -- and I think the key to -- to
19 take away from here is that 96 percent of the
20 obligations that -- that MISO set were procured --
21 were identified ahead of the actual PRA auction. And
22 if we -- if we stop and think about how -- how these
23 resources come online, this makes sense. It takes far
24 longer than a year to identify, analyze, permit, and -
25 - and build, and bring online new generation. So a --

1 a year-ahead balancing market can't drive new
2 capacity. It doesn't have -- there's not enough time
3 lag for that -- that to occur.

4 So the -- the new generation, as it's
5 needed, is being driven on the right-hand side of the
6 slide. It's being driven by those other activities
7 that occur in advance of that final year auction. And
8 we see that in -- in the -- the numbers here. So --
9 so 4 percent was balancing. It was somebody with a
10 little bit of excess selling to somebody who was just
11 a little bit short in that final year, but it does not
12 represent the -- the bulk of the -- the procurement of
13 new resources. Next slide.

14 So taking a -- maybe a small step back,
15 if 96 percent is -- is occurring elsewhere, then --
16 then why are MISO markets important? You -- you might
17 wonder that -- that this is all occurring somewhere
18 else. Why do we talk about MISO markets?

19 And I think there's a couple reasons
20 why they are very important, and why Manitoba Hydro
21 spend a lot of time attempting to understand them.
22 Number 1 is, as my colleague mentioned earlier, they
23 are liquid markets. They -- they trade and transact
24 regularly. There is a -- a great deal of -- of
25 information, both historical and current available to

1 all participants. They are -- are reasonably
2 transparent relative to -- to the protecting of -- of
3 commercially-sensitive information, and -- and
4 therefore, they are forecastable. As a professional
5 in this industry, the first thing we're -- that we're
6 going to do if we're asked to forecast in an area is -
7 - is locate pricing nodes, locations where we can get
8 access to all the information we need to make a -- a
9 informed, credible forecast of future events.

10 So -- so they are -- they are important
11 and serve as a benchmark, or a -- a reference point
12 for understanding what's happening in the region.
13 They are also the last market that all participants
14 engage in before everyone's lights are -- are turned
15 on. The -- the day-ahead, the real time, the minute-
16 to-minute markets, that's what actually ensures that
17 all loads are actually being met in MISO, and that
18 there is pricing signals around whether we have
19 sufficient energy, and whether there's any congestion
20 in the -- in the region and -- and that provides
21 information about future needs.

22 Another reason why the MISO markets are
23 so important is because some of the key
24 counterparties, both historical as well as likely
25 future counterparties for Manitoba Hydro, are MISO

1 participants. They're all being impacted by these
2 markets. They are looking ahead, and -- and
3 presumably doing their own forecasting of what -- what
4 prices are going to look like in MISO. Is MISO going
5 to be short in capacity? What are my energy prices
6 going to do? And -- and that means that they are --
7 are looking for opportunities to hedge their own
8 perception of risk.

9 They had -- they -- just as -- as we
10 were discussing here, they have their own views of
11 uncertainty. They don't know what's going to happen
12 in the future. And for their own customers, they're
13 looking for opportunities to -- to mitigate or hedge
14 that risk. And so that leaves -- provides a -- a
15 strong nexus for -- for an opportunity to explore
16 options for a -- a mutually beneficial transactional
17 or bilateral agreement between entities like Manitoba
18 Hydro and the -- and these counterparties.

19 And then the -- the final reason that
20 MISO markets are important sort of comes out of that,
21 is they're used in all these resource planning
22 exercises that entities like Minnesota Power, or -- or
23 Northern States Power engage in. So -- so when
24 they're planning, they're planning with their own
25 knowledge and expectations around the MISO markets.

1 Next slide. So -- so I've got a few
2 slides here just to give you some of the basics of --
3 of what the MISO market looks like currently. And I -
4 - and I start with the mix of resources that are --
5 that are in MISO today, or in this case at the end of
6 2016. This is evolving and this is constantly
7 evolving, but as you can see at -- at the end of 2016
8 on a capacity basis the -- the gas and the coal were
9 roughly equal. This is continuing a trend of more --
10 more gas coming online in MISO and in other regions in
11 North America and coal retiring and -- and reducing.

12 So I believe in our report we have a
13 point in time in 2017 and -- and it was even further
14 towards gas and with additional coal retirements. So
15 this is -- this is continuing to evolve over time.
16 The -- the reason we chose to put this in is, as you
17 can see, in MISO they -- from a energy perspective on
18 the right-hand side the coal is still generating
19 significant portions of MISO's energy. There is a
20 significant amount of coal generation that is
21 occurring minute to minute, day-to-day to keep the
22 lights on.

23 So while gas is -- is coming online
24 more and more there's still a strong amount of coal
25 which brings with it environmental concerns, aging

1 plant concerns, reliability concerns that have been
2 discussed in our report and other places on this
3 record.

4 Next slide.

5 THE VICE-CHAIRPERSON: Sorry, Mr.
6 Smith, before you leave one --

7 MR. DOUGLAS SMITH: Sure.

8 THE VICE-CHAIRPERSON: I apologize if
9 I missed it. But could you just clarify what you mean
10 by "unforced capacity share?"

11 MR. DOUGLAS SMITH: Certainly. So
12 when MISO looks at its capacity it -- it starts with
13 if -- if a generation -- if -- if a generating unit is
14 able to bring all of its capacity to bear, it's able
15 to -- to reach its full capacity or its full
16 capability, how much -- how much capacity could it
17 serve, could it provide in that environment. So if
18 it's a hundred megawatt unit it's a hundred megawatts
19 of capability. That's in unforced capacity number.

20 There is a recognition that not always
21 can a unit bring all of its capacity online. It might
22 be temperature based, but it might also be some --
23 some unit is tripped off-line, or otherwise
24 unavailable at any given hour. When they're looking
25 at capacity they're looking at their peak hours, their

1 -- their -- the hour in which the load is highest.
2 You're not good to have 100 percent of the units
3 available online at their full capacity at that point.

4 So their final planning is done
5 recognizing -- recognizing that there's a portion of
6 that that's not available. This is simply saying, in
7 an idealized case, what would be on -- what would be
8 available.

9 BOARD MEMBER GRANT: And can I just
10 ask one other? Is it possi -- is it possible to
11 identify excess capacity in the MISO region? So if
12 there was a -- is it a hundred and thirty-five
13 thousand (135,000) is the total capacity?

14 MR. DOUGLAS SMITH: A hundred and --
15 subject to check I believe a hundred thirty-five
16 thousand (135,000) is the peak load, and the PRA will
17 clear a margin above that based on what's bid. And
18 then over time there might be excess capacity. So the
19 -- the capacity, I think, a couple years ago was 170
20 or something thousand megawatt -- megawatts and
21 declining as -- as items are retiring. So it is
22 certainly possible to do that. I don't have exactly
23 what the -- what those numbers are.

24 MR. DANIEL PEACO: We -- we do have a
25 slide later on where we look at MISO's forecast in

1 that. Thanks.

2 MR. DOUGLAS SMITH: Any other
3 questions before I -- okay. So sort of in -- in
4 keeping with your question, the excess capacity
5 declines over time through retirements. And -- and
6 MISO spends a lot of time looking at and -- and
7 attempting to forecast retirements because, as -- as I
8 mentioned at the beginning, they're -- they're
9 responsible for resource adequacy.

10 So they need to have a view and an
11 understanding of what is likely to be available out
12 into the future and send signals to the market
13 participants if they believe that they're not going to
14 have sufficient capacity. And one (1) of the key
15 drivers of that are retirements.

16 So this -- this slide is from a
17 presentation that MISO made on -- called "fleet
18 changes," where they were looking at questions of --
19 of retirements for gas and oil and coal plants, and
20 noting and discussing the fact that due to the age of
21 the fleet that significant retirements were, in their
22 mind, to be expected over the course of the next
23 decade regardless of other influences.

24 So they -- they -- the bullets here are
25 that over 80 percent of -- of their coal capacity is -

1 - is at least fifty (50) years old, and half of it is
2 over sixty (60) years old. As -- as the -- as any
3 generating unit ages it becomes more costly to keep it
4 online. Those are the -- the going forward costs, so
5 the investments that we would have to make to keep
6 that plant available, and in particular to keep it
7 available enough that it's -- that it's coming close
8 to its unforced capacity when we need it. That it's
9 not tripping off all the time at the very moment we
10 need it.

11 As they get more expensive because --
12 it becomes less and less economic and at some point it
13 will not be economic to -- to maintain anymore and
14 presumably will retire. So age is a -- is a key
15 driver in forecasting retirements. And -- and MISO
16 here was just noting that they considered a large
17 portion of their fleet, especially their -- their coal
18 fleet, to be at high risk for retirement.

19 Next slide. As part of their planning
20 they looked at a few policies. And this slide -- the
21 -- the graphic from this was also in our report. And
22 -- and we wanted to put -- put it back here for -- for
23 some clarification purposes. This was their middle-
24 of-the-road future. They looked at three (3)
25 different futures from a -- a relatively conservative

1 to a relatively aggressive retirement future, and this
2 was their middle-of-the-road.

3 And what they're -- what they're
4 representing here is that there are retirements in
5 both gas and oil and coal -- gas and oil and coal
6 units throughout their region, that -- that some of
7 them are due to potential policy drivers,
8 environmental mostly, but that also a lot of them are
9 -- are driven by age.

10 And, as you can see, there are
11 significant units that MISO considers to be at risk up
12 in the northern MISO area, which is the area of most
13 concern when thinking about Manitoba Hydro's
14 opportunity to make longer-term sales. That's where
15 their counterparties reside.

16 MR. DANIEL PEACO: I might -- I might
17 just note on this graphic, it's a little bit hard to
18 read, but the colour coding here. The green is our --
19 MISO's assumptions about retirements due to age. And
20 there's a few that are coloured purple that are --
21 that are presumed to be policy driven, presumably
22 maybe some environmental policy driven or other --
23 other things. But the predominate retirements in
24 these scenarios are really ones that they've assumed
25 based upon age.

1 THE VICE-CHAIRPERSON: Mr. Smith, the
2 -- the coal part is fairly clear.

3 Could you say a little bit more about
4 the gas and oil retirements?

5 MR. DOUGLAS SMITH: So the -- the gas
6 and oil is -- is not something we focused on as -- as
7 heavily. It's -- but -- but the story is -- is
8 fundamentally the same. These are -- without --
9 without trying to be too specific, because I haven't -
10 - I haven't researched them in particular, they're
11 likely to be the older steam units. They -- they've
12 been around longer as well. They're -- they're
13 probably often not quite as old, but they also -- at
14 least throughout -- throughout North America they tend
15 to not have quite as long a useful life as some of the
16 -- the older coal plants. They're also subject to
17 obviously to -- to different fuel price risks and
18 different going forward economics that they would have
19 to consider.

20 But the story that MISO is telling is -
21 - is fundamentally the same. They looked at -- at
22 these units and assessed that based on either age or
23 potential impacts of policies that those units would
24 be subject to -- that they were at risk of being
25 retired in the -- prior to 2031.

1 THE VICE-CHAIRPERSON: Would any of
2 these be the shale gas plants that they come on, I
3 know, more recently?

4 MR. DOUGLAS SMITH: I don't have a
5 specific answer to -- to when they came on.

6 MR. DANIEL PEACO: Well, the -- the
7 units specifically we're talking about here are the --
8 are the older plants that were identified in that
9 curve and so, those would not be those units. And
10 we'd say the oil and gas fired units that were built
11 forty (40) or fifty (50) years ago would typically be,
12 you know, steam, whatever, but -- but inherently they
13 would be much less efficient than plants -- newer
14 plants today.

15 And so from an energy production
16 standpoint they probably were used only during, you
17 know, very high load periods. You know, as -- as
18 peaking because they're less -- they're -- the new
19 combined cycle units are so much more efficient than
20 those older plants. And so those -- those would not
21 be producing nearly as much energy in the market as
22 the coal plants would be. So the loss of a coal plant
23 means the loss of a whole -- a -- a large -- a much
24 larger production of energy than a loss of one (1) of
25 the older oil or gas fired plants.

1 BOARD MEMBER GRANT: Sorry. Can I --
2 I vaguely recollect at the NFAT, and I think it was
3 Potomac Energy, I got the impression that these coal
4 plants were going to be very stubborn in terms of
5 coming off line. That, you know, depending on what
6 the natural gas forecast price was. But that --
7 because coal prices would probably be tracking them
8 downwards, and that retrofitting some of these aging
9 plants was often going to be more viable than, you
10 know, the construction of new natural gas.

11 Is that -- has that thinking changed at
12 all or -- because this seems, I guess from Manitoba
13 Hydro's point of view, a fairly optimistic portrayal
14 of coal generation retirement.

15 MR. DANIEL PEACO: Yeah, I think that
16 -- I guess one (1) thing to understand is this is a
17 planning study that MISO needs to do. Because MISO's
18 responsibility amongst -- in addition to operating the
19 markets we've talked about, is they're responsible for
20 planning the transmission system. And so they need to
21 make some assumptions about retirements. And they're
22 making various case assumptions because if these
23 retirements occur, how does that imp -- what -- what
24 changes in the transmission system are implicated by
25 those changes.

1 And so they're doing -- they're doing
2 this study in the context of them needing to
3 understand where might we need to build transmission
4 if -- if these retirements occur. And so they're --
5 they're postulating some scenarios based upon this.
6 So this isn't necessarily them saying, We're going to
7 retire these units. But they're saying, We need to
8 make some assumptions about where these might occur so
9 we can be -- because tran -- planning transmission is
10 a long lead time exercise.

11 And so they are -- they're saying,
12 Let's try two (2) or three (3) different scenarios
13 here. And so we picked the -- sort of the middle of
14 the three (3) scenarios they were using to do their
15 own transmission planning. And so they -- they're --
16 they're like Hydro and us sitting here not really know
17 exactly when all of these units would retire but
18 they're coming up with some reasonable assumption so
19 they can do a transmission planning study.

20 MR. DOUGLAS SMITH: Okay. And -- and
21 the -- sort of the culmination of all this is that, as
22 -- as Mr. Peaco just indicated, they -- they forecast
23 out over -- over time the -- the potential need for --
24 for new generation. And because this is a
25 transmission planning exercise, they are going to --

1 in -- in their modelling and their planning they're
2 going to assume that the generation arrives. They're
3 not going to leave themselves short.

4 Because as -- as Mr. Peaco just
5 indicated, the goal of this exercise is to ensure they
6 have the transmission that they need to actually serve
7 the generation that presumably will show up to meet
8 the load at that time. So -- so they will model and
9 presume that the generation will show up through
10 whatever means. They're not responsible for making it
11 occur, but they're going to assume that it's there.

12 At the same time they're trying to send
13 signals to the participants about the likely state of
14 -- of the market out over time. And so they work with
15 the participants in the region, in particular the
16 organization of MISO States, to set the assumptions
17 that they're going to use in their transmission
18 planning exercise.

19 And so this is where we get back to the
20 idea of this low -- low certainty resources. They
21 model out over time, we have an existing block of
22 generation. We have the stuff we already know about.
23 It's online. And we have a forecast of retirement, so
24 over time that amount of capacity, that -- that means
25 to serve load is declining. We also have an

1 interconnection queue. We have a known pool of
2 resources that say they would like to participate in
3 our markets.

4 And we also have historical information
5 that says not all of those show up. Soon -- you know,
6 a great many of them fall out of the process along the
7 way. They don't get a contract and so they are unable
8 to be built or they don't pass through the -- the
9 planning stages. They don't make it through
10 permitting, or -- or it's gonna cost too much to
11 interconnect, or for other reasons don't make it all
12 the way through their -- their planning process that
13 is used to get a new unit online.

14 And so they -- they effectively split
15 their need into the resources they feel reasonably
16 confident in. They either already have an
17 interconnection agreement or they're far enough along
18 in the planning process that MISO feels -- and -- and
19 the OMS, the -- the Organization of MISO States, feels
20 that -- that they should be signalled as -- as
21 relatively certain, and then a portion that is this
22 low certainty, less likely to show up.

23 MISO knows something will show up
24 eventually, will meet load. But they don't know what
25 it is and they don't necessarily know that they

1 haven't identified via the queue. And so in the
2 report there was a table, and this is a visual
3 representation of that, to help kind of illustrate
4 this.

5 The -- the lightest grey at the bottom
6 is the existing resources, net of imports and -- and
7 some transfer limits where there's not enough
8 transmission or whatever, and -- and reaches a -- an
9 amount of the capacity that can be served by the -- by
10 the units and the commitments already made. Out over
11 time that's net of retirements.

12 Meanwhile, MISO has a forecast of their
13 expected planning reserve margin requirements. So
14 recall that the planning reserve margin is the year
15 ahead value that the resources -- that the
16 participants in MISO have to meet. That's only for
17 the year ahead, but MISO forecasts what they believe
18 it's going to be out over time. The difference
19 between that are the new resources that show up. Some
20 of those they -- they believe are -- are reasonably
21 far along in the -- in the planning process, and those
22 are the dark grey.

23 And then the light blue is what they
24 call the low certainty. They put them into their
25 planning exercise so that they can identify what

1 transmission needs are -- are coming. But those are
2 less certain. We don't know where they'll show up.

3 And I think that this is helpful -- is
4 a helpful way to look at this, because in -- in many
5 ways you can think about that last piece, the light
6 blue, as the place where entities that want to engage
7 in future contracts for -- for long-term firm energy
8 and capacity have opportunity. Because MISO is saying
9 we need this. It's going to have to -- based on our
10 current planning assumptions and the -- and the
11 planning exercise we've done, we've identified this as
12 a need, but we don't yet know where it's coming from.

13 So all the participants are going to
14 have to meet that out over time through some means,
15 their own or contracting with entities like Manitoba
16 Hydro and others. So when we say that there is a
17 indication of a shortage -- that -- that MISO's
18 analysis indicates potential shortage in, say, '22/'23
19 time frame, this is what we're talking about. It's
20 not that they actually expect that when that year's
21 PRA occurs that they'll still be short.

22 It's that right now when they're doing
23 planning and they're looking ahead, they don't see yet
24 where all that's coming from. There's going to need
25 to be some kind of procurement activities, a build or

1 buy decision by utilities in MISO to meet that need.

2

3

(BRIEF PAUSE)

4

5 MR. DANIEL PEACO: Yeah, I think it's
6 important to make sure that we understand sort of what
7 this chart represents. And again, it goes back to the
8 context of the planning exercise within which MISO
9 prepared this. They are working with the -- with the
10 MISO -- Organization of MISO States and the
11 participants to develop a postulated set of generation
12 in their system over time that they can use for
13 transmission planning studies.

14 And -- but the -- the dark -- dark blue
15 and the light blue areas are really areas where
16 they're making assumptions about where future
17 generation is going to come from to close the gap
18 between what they currently know to be the -- to be --
19 or expect to be the case, basically existing plant and
20 existing resources that are committed and sub --
21 adjusted for retirements. And the balance of those,
22 which are in some form of planning, more or less
23 certain but still sort of speculative.

24 And so the -- this chart by MISO is not
25 indicating that they have all the capacity that they

1 need through the entire period. They're just
2 indicating, We're going to -- we have to make some
3 assumptions with what -- about what is going to show
4 up by virtue of utilities doing their planning and --
5 and procuring the resources so that, you know,
6 ultimately these -- these requirements will be met.

7 And they -- they're working with their
8 stakeholders to come up with a reasonable postulate
9 for that so that they can do a transmission -- a
10 transmission plan. But the real -- the real needs for
11 capacity, somebody is going to have to spend money on
12 energy capacity, on new resources to -- to actually
13 secure the supplies to meet the dark and light blue
14 areas.

15

16 (BRIEF PAUSE)

17

18 MR. DANIEL PEACO: And the -- and
19 we've indicated the timing on -- on those for those
20 two (2) pieces.

21 MR. DOUGLAS SMITH: Thank you. Yes,
22 and -- and if you just -- just think back to the
23 beginning of the MISO presentation, the "somebody" is
24 not MISO. It's the participants. It's the utilities
25 because they're -- they're the ones that are

1 responsible for the actual procurements.

2 MR. DANIEL PEACO: Okay. We're going
3 to sort of move to bilateral markets. So is -- is
4 there any -- any question on sort of the -- sort of
5 the background on MISO, the MISO market, and where --
6 where things stand? Okay.

7 So we -- as we talked -- as I mentioned
8 earlier on, the -- there's a -- there's a number of
9 federal and state policies that actually govern how
10 individual utilities will be doing their planning. On
11 the federal -- we identify in the report several
12 federal policies that have bearing both on MISO market
13 itself, but also on how utilities will actually do
14 their resource planning.

15 There's been a lot of talk for several
16 years now in the US about the Clean Power Plant
17 regulations, and now -- and there's still talk about
18 it but it's -- but it's in the terms of if it will
19 repeal and replace as opposed to proceeding forward
20 with that. And there's -- there's efforts underway to
21 -- to do that. So there is some uncertainty about
22 what the ultimate regulation will be with respect to
23 the requirements to regulate greenhouse gas emissions.
24 But there's clearly a change afoot in -- in that
25 process.

1 Another federal policy that's important
2 to talk about in the context here and sort of really -
3 - I think there's been some discussion in the record
4 about sort of competing resources. The production tax
5 credit policy in the US tax code currently -- and even
6 surviving the -- the recent tax law change, is a
7 mechanism that -- that currently provides substantial
8 incentives of tax credits for wind and solar energy.
9 Particularly for the -- for the wind projects that is
10 a short-lived policy. There's -- there's a design
11 phase out built into the tax code so that there's
12 substantial incentives today. Within a few years
13 those are designed to -- expire.

14 So -- so when we talk about production
15 tax credits it's important to know that it's really a
16 very important driver in the development of wind
17 energy in the moment. It's designed to be phased out
18 over a few years and so that within a -- within a four
19 (4) or five (5) year time frame it will be a much less
20 significant policy for the purposes of developing wind
21 -- wind projects.

22 There's also -- on top of that there
23 was a very recent change to the tax code at the end of
24 2017, which among other things changed the --
25 substantially reduced the corporate tax rate for

1 corporations. And that is expected to have some
2 material effect on utilities in terms of the -- the
3 value of production tax credits to them. And that's
4 still being -- being sorted out.

5 But that -- that reduc -- that material
6 reduction in the -- in the corporate tax rate will
7 have some influence on how utilities will see the
8 economics of the tax credits in the winds thing. So
9 we -- and that's sort of to be determined yet. But
10 there -- but it is a material change and that will be
11 something that will be important to watch in the
12 change going forward. And it will have impacts on the
13 economics of resources in the -- within the -- within
14 the US.

15 And then lastly there's a -- there's
16 another federal policy that's -- that's gotten a fair
17 amount of discussion in the -- in the US and I think
18 in this docket. There's this issue of grid resiliency
19 pricing. The Department of Energy requested last fall
20 that the Federal Energy Regulatory Commission pursue
21 an effort to provide subsidies to coal and nuclear
22 plants to keep them online.

23 Just this week the FERC issued a ruling
24 that indicated that they would not be pursuing that
25 avenue, but they were -- were going to be continuing

1 to look at issues of resiliency and how to design
2 those into markets. But I think the prospect of the -
3 - the kinds of direct subsidies that -- that was
4 contemplated by the original deal we report have been
5 set aside in favour of an investigation of a broader
6 review of re -- resiliency and -- and how to make sure
7 that those are properly reflected in markets.

8 So those are some of the federal
9 policies that obviously affect both of how the MISO
10 markets would -- would look over time and also how
11 individual utilities doing their planning would be
12 influenced by federal policy.

13 The -- the utilities doing planning
14 will also be affected very materially by state
15 policies. They -- every state has their requirements
16 for how resource plans will be conduc -- conducted and
17 reviewed and approved within the state, and what kinds
18 of criteria would be applied to those, includes
19 economics as well as environmental and renewable
20 portfolio content of the other matters.

21 So those state policies have a very
22 important bearing on how the long-term inv -- long-
23 term decisions are made on new additions to the
24 system. And we just note a couple here that we'll
25 talk a little bit more later. Minnesota's moving

1 forward with a fairly strong environmental policy.
2 They just made some recent changes that we noted in
3 the report.

4 And Wisconsin has some policies.
5 They've met their short-term goals, but -- and so
6 their -- their policies are -- are not as -- are --
7 are different than Minnesota. But -- but they have --
8 they do have some of their own policy and it would
9 govern the way that utilities in Wisconsin would make
10 decisions distinct from perhaps Minnesota or North
11 Dakota.

12 So I'll turn to -- to Minnesota because
13 we talked about that. And the -- there are -- there
14 are two (2) con -- existing counterparties of
15 Manitoba Hydro that operate in Minnesota that are --
16 that we -- we focused on. Minnesota Power and
17 Northern States Power operate there, and they are
18 dealing with certain policies that are coming.

19 The --the state has adopted fairly
20 aggressive greenhouse gas reduction targets. And you
21 can see in each of the resource plans of those
22 utilities some discussion about how they are going to
23 accomplish those -- those longer-term targets.

24 They also have renewable energy targets
25 established that they -- they are also planning, too.

1 I think by and large the utilities have met those. I
2 think the -- the greenhouse gas reduction targets are
3 -- are somewhat more aggressive than the renewable
4 targets themselves.

5 And in Minnesota's case they've just
6 recently adopted some guidance for -- for what they
7 call "social cost of carbon" in their planning
8 process. So the -- so the utilities are expected,
9 when they bring their resource plans, to actually
10 incorporate those values in their planning so that
11 there are choices about -- between those resources
12 that have low carbon emissions versus higher will have
13 -- will have some differential in the economics. So
14 those are some of the things that are happening sort
15 of within the Minnesota planning environment that are
16 -- that are important to opportunities that
17 potentially Hydro may -- may have over time.

18 The next slide. And -- and
19 specifically Minnesota Power, they have -- they --
20 their resource plan shows a 44 percent renewable
21 energy target by 2025. A longer-term goal of 66
22 percent renewable and natural gas. So they're --
23 they're substantially moving away from their coal to
24 renewable and natural gas.

25 The -- their existing contract with

1 Manitoba Hydro extends over most of their -- their
2 contract. And they're currently planning a large
3 natural gas combined cycle unit, which is not at
4 regulatory approval and beyond, but it's an example of
5 the kind a resource that MISO would expect to show up
6 but is not yet committed to, or -- or in place.

7 And so, as an example, where in the
8 case of Minnesota Power where they have a investment
9 in a -- in a substantial new generating capability in
10 the -- in -- in the next two (2) years that they are
11 planning but not yet committed to. And this -- and
12 then they've just sort of -- we just note that they've
13 indicated in that plan that the project's needed for
14 reliability in support of wind and solar, and increase
15 the energy hedge benefits associated with having --
16 having natural gas in their mix. I think they have a
17 mix it's fairly heavily coal, so that -- that
18 diversifies their mix to some degree.

19 Next slide. And shifting to Northern
20 States Power and their plan for Minnesota. Their
21 contracts with Hydro are expiring in 2025. And -- and
22 it's -- it's a big part of their IRP to sort of deal
23 with that and some -- some other retirements that are
24 occurring in mid -- in the -- in the middle of the
25 decade.

1 They -- in -- in their context they are
2 clearly looking at a range of options, and they may or
3 may not be looking at a specific sale, but that's --
4 that's clearly the loss of -- of the amount of
5 contract for Hydro is among the -- among a number of
6 significant resources that they are looking at
7 replacing in their planning process. They also have a
8 number of aging coal and nuclear facilities that they
9 are contemplating losing by the end of the decade in
10 their planning -- in their planning.

11 Next slide. And I -- and I wanted to
12 call your attention to two (2) specific things we
13 found in -- in both -- in their IRP and the -- the
14 Commission's order approving the IRP that was issued
15 just a year ago. And they're -- I think they're due
16 to file their next IRP later this year.

17 The -- Northern States Power indicated
18 that they're continuing to evaluate the potential of
19 hydro, including the potential hydro resources from
20 Manitoba Hydro beyond the current contract. And in
21 the -- and in the Commission's order approving that
22 plan they -- they basically were asked that -- that
23 the company sort of further explore alternatives to
24 the natural gas options in their plan, including a
25 number of resources. And at the top of that list was

1 large hydro power.

2 So I think -- you know, from these
3 things we take this fairly clear interest and
4 expectation that -- that options from Hydro -- from
5 Manitoba Hydro will be considered in their planning
6 going forward. And so that's in -- and -- and that's
7 in sort of mid-century time frame.

8 Next slide.

9 THE CHAIRPERSON: You know, Mr. Peaco,
10 I'm -- I think this may be the appropriate place to
11 take the morning break. So we're going to adjourn for
12 fifteen (15) minutes.

13 MR. DANIEL PEACO: Okay.

14 THE CHAIRPERSON: Thank you.

15

16 --- Upon recessing at 10:31 a.m.

17 --- Upon resuming at 10:47 p.m.

18

19 THE CHAIRPERSON: Please continue.

20

21 CONTINUED PRESENTATION:

22 MR. DANIEL PEACO: Okay, we'll
23 continue into the next section and we're going to --
24 here we're going to provide sort of an overview of our
25 review of the expert revenue forecast. We'll

1 necessarily -- this will be somewhat cryptic because
2 we -- there -- in order to sort of describe the full
3 review, we would have to talk about CSI so it will be
4 sort of the parts that we can talk about on the public
5 record we'll go through now and describe those, but
6 we'll reserve the balance of our discussion about what
7 we did in our view for the -- for the CSI session this
8 afternoon.

9 So, in this presentation I've -- I've
10 included sort of a few things. I'll go over them
11 briefly. There's a -- I'll go through sort of each of
12 the components of the -- of the forecast that we
13 reviewed. Go back? Yeah.

14 We're going to -- we talk about what we
15 did in reviewing each piece, and I'm going to hit that
16 very briefly, but I'd be happy to answer questions on
17 -- questions about what we actually did in the
18 process. We have a little summary of -- of Hydro's
19 approach to -- to developing that element of -- of the
20 forecast and -- and I'll just go through and touch on
21 and mostly -- mostly focus here on this section on
22 what are -- what our public -- what our observations
23 and findings were that are in the public's portion of
24 our report. And then, obviously, we'll talk about the
25 balance of that in the CSI.

1 So now the next slide, please. And so
2 what we're going to talk -- I'm going to talk about
3 sort of basically building the forecast up and the
4 first thing we'll talk about is their forecast of the
5 revenues they're going to get from their existing
6 contracts over time. And so we reviewed that
7 particular piece. I'll talk about that first and then
8 I'll go to their forecast of in -- over and above
9 their existing commitments, how much additional
10 surplus energy and capacity do they expect to have
11 over the planning horizon.

12 We -- I'll then move to talking about
13 the changes in their forecast methodology for what
14 they assume about pricing for -- for sale of that
15 surplus. And then I will talk a little bit about the
16 export market price forecast themselves with third-
17 party providers and -- and then, ultimately, we'll
18 talk about how that all comes together in the -- in
19 the export revenue forecast that they used. The one
20 that we saw with the red line back in the early chart.

21 Okay. Our firm contract. We -- we
22 were asked to assess the reasonableness of the
23 forecast of revenues derived from these contracts. We
24 reviewed a number of CSI documents, including the ones
25 we've listed here, as well as the contracts and the

1 work papers that Hydro has done in -- in preparing
2 those forecasts. And -- and so we -- we went into
3 some specific detail both in how -- what the contracts
4 are and -- and how -- how those were evaluated by
5 Hydro.

6 Next slide. This is just a depiction
7 in megawatts of the amount of -- of contract sales.
8 So, you can see that they have an existing amount as
9 an -- as an -- is an increase in 2021/'22 and that
10 sort of coincides with the new contracts associated
11 with Keeyask. And then the decline in 2026 which is
12 when the -- the primary contracts with Northern States
13 Power retire and then going on after that. So, those
14 are -- it's the -- in -- in terms of megawatts of
15 sales, that's the sort of the general depiction over
16 time of -- of the existing contracts that they have.

17 I terms of the -- our findings, when we
18 reviewed their forecast we found that the -- the --
19 the values that they had for the forecasts for the
20 revenues from the existing contracts are reasonable.

21 We found that they -- that when they
22 evaluated that they were doing it in a way that was
23 consistent with -- with the methodology that they used
24 in the NFAT proceedings. We also conducted a review
25 of it at that time so we were familiar with -- with

1 that going in.

2 And the -- and -- and they have a few
3 new contracts included and -- and we found those --
4 the treatment of those to be consistent with the
5 others. And so, overall, we found that the -- their
6 valuation -- they had a reasonable forecast of what to
7 expect from those contracts.

8 Next slide. Moving on to the forecast
9 of how much -- over and above those commitments how
10 much surplus energy and capacity they have potentially
11 for sale over the twenty (20) -- over the planning
12 horizon. We were asked to specifically look at the
13 reasonableness of forecasting those amounts and we
14 reviewed their modelling documentation, their third-
15 party documents pertaining to hydrology and the
16 reviews of their hydrology modelling. The number of
17 IR responses associated with that and the -- and their
18 outputs from their -- their modelling of -- of those.
19 And we spent -- and in each case, we -- we did have --
20 we had a -- an ongoing discussion with Hydro in each
21 one (1) of these areas to make sure that we understood
22 what they had to identify documents and to make sure
23 we understood what their -- how their model -- how
24 their models and spreadsheets worked and so forth.

25 So we had -- we had a very productive

1 ongoing dialogue with Hydro in each of these areas
2 through the -- through the process.

3 Next slide. And so they used -- they
4 have two (2) models. They have a short-term model
5 that they use for their operation plannings for --
6 for current year and year ahead and they used that for
7 their -- for their initial year, and so we look -- we
8 took a look at that. And they also use their -- what
9 -- their long-term planning model so-called SPLASH
10 model and -- and they -- they -- they do, in those
11 cases, as they had -- did in the NFAT and have been
12 done and doing in their other planning doing a -- a
13 simulation of a large number of different Hydro
14 simulations based upon historical -- their historical
15 records of different year, plotter years.

16 We found that the -- that they really
17 had no change in the -- the overall methodology; how
18 they did that from -- from -- from the NFAT or prior
19 years but -- so this is fairly consistent in
20 methodology than what -- from what we had seen before.

21 Next slide. Overall, our findings here
22 is that their methods were consistent with past
23 practice and their forecasts of surplus energy and
24 capacity is -- was -- reasonably represents the
25 average of the -- of -- considering the range of

1 uncertainty and the hydrology that they're facing and
2 so we found -- we didn't found -- find any issues with
3 their forecast -- the forecast that they're using for
4 their revenue -- export revenue forecast to be -- we
5 found it to be reasonable.

6 Moving on to the -- the change in
7 forecast methodology. And this forecast methodology
8 is for the forecast of the prices that they can obtain
9 for sales into the market for the surplus that they
10 have. And here, let me just stop and say that -- that
11 perhaps I should back up, but, you know -- you can
12 stay with this slide.

13 But there -- there's sort of two (2)
14 elements to their forecast of -- of surplus energy
15 available. One -- one (1) component of that is what's
16 called surplus dependable energy and I refer to that
17 here in this slide. The surplus dependable energy is
18 the amount of surplus energy that Hydro will have in
19 the driest year. So that's just something they can
20 count every year and it's not dependent upon -- on
21 hydrology.

22 And so, surplus dependable clearly is
23 something that is -- they can be made highly firm for
24 a long term and is -- is typically what's used to
25 service it's own load, and to the extent it's surplus,

1 it can also be used to firm up a long-term contractual
2 arrangement with -- with another counterparty. And so
3 we'll talk about surplus dependable and then we'll
4 talk about additional energy over and above that
5 that's available when the water conditions occur.

6 And in the case of their baseline
7 forecast, they're assuming an average water year,
8 essentially, so their -- in an average year, you're
9 going to have the dependable amount, plus an
10 additional amount that -- that's -- that's going to be
11 -- will accrue -- acquire -- it will show up in that
12 year but won't necessarily show up every year.

13 And we re -- reviewed a number of the
14 documents on their methodology, including some that
15 were specifically identified in our scope of work and
16 others that we identified or that we -- that we
17 discussed with Hydro on terms of their methodology as
18 it is today and how it's evolved since, I think
19 basically, the 2013 to 2015 period that they were
20 using a methodology that -- that was, among other
21 places, showed up in the -- in the NFAT proceeding.

22 Okay, next slide. In 2013 to '15 this
23 -- a synopsis of their method is that the surplus
24 dependable energy that they had for sale in --
25 including the NFAT and in -- in another financial

1 forecast they made in that period, they would value
2 all of the surplus dependable energy identified in
3 their forecast to be sold with three (3) revenue
4 components. MISO market energy prices forecast by
5 their third-party vendors. They would include a
6 revenue for capacity based upon a forecast prepared by
7 their third-party vendors. And -- and then they would
8 add a premium for -- for added values that -- that a
9 long-term firm hydropower product would offer the
10 market and they had seen in -- in past transactions.

11 The -- with the -- the balance of the
12 energy and that, the surplus opportunity energy that -
13 - that energy that shows up in -- in the average year
14 but not all years was priced out just at the market
15 energy prices.

16 Moving to the -- to the current method,
17 the surplus dependable energy and -- and the -- the
18 balance of the opportunity energy are all priced at
19 the MISO market. There -- there -- the addition of a
20 -- of a capacity value and a premium value was removed
21 from that analysis. And the reasons offered for the
22 change, in summary, were their current view -- their
23 current view or understanding of the long-term market
24 outlook for the -- for the markets that they were
25 looking at and their -- their observations on softness

1 in the near term capacity prices and that refers
2 principally to the -- the MISO PRA or the year ahead
3 market that we've -- that we've talked about
4 previously today.

5 Next slide. So the changes -- our --
6 our findings on this, we believe -- first, we believe
7 the method is more conservative; applying capacity and
8 premium at zero is -- is -- is not a -- what I would
9 call a P50 value. There -- there really would not --
10 and this wo -- would be -- particularly applying to
11 the surplus dependable. We're talking about products
12 that would be offered into the bilateral markets we're
13 talked about and -- and to the -- to the extent that a
14 long-term contract would only command energy prices
15 based upon MISO market prices is -- it's a very low
16 end of a range of -- of possible outcomes for how much
17 capacity and -- and other premium values that Hydro
18 could -- could obtain in a -- in a surplus dependable
19 contract offer to a counterparty in the bilateral
20 market.

21 This -- this -- these assumptions we
22 found are used reasonable for the very near term
23 because we would agree that in the very near term, the
24 market is surplus and the prices are low both for
25 energy and capacity, but it's not suitable for a

1 longer term product or longer-term outlook over ten
2 (10) or twenty (20) year time horizon.

3 THE VICE-CHAIRPERSON: Sorry, what
4 would you define as "the very near term"?

5 MR. DANIEL PEACO: Well, it's in the
6 next couple years to at most five (5) years.

7

8 (BRIEF PAUSE)

9

10 MR. DANIEL PEACO: And we also think
11 -- we believe it's not reasonable for use in the long-
12 term and "reasonable" being defined as P50. It -- in
13 that it -- and we'll have to talk about this more in
14 the CSI section, but their -- their assumptions are
15 not consistent with the third-party forecasts that
16 they've received. And we -- we find it not to be
17 consistent but we've identified and we've already
18 talked about is -- as identified needs, both generally
19 in MISO and, specifically, for the -- the primary
20 counterparties they have operating in Minnesota.

21 And Manitoba Hydro, they do their
22 forecast, which we'll talk more about later this
23 afternoon, they do forecast significant surplus
24 dependable energy for most of the twenty (20) year
25 forecast. And so it's in terms of how much volume

1 they have potential to sell into this market. There's
2 -- there's a substantial amount of that they are over
3 most of the -- over the twenty (20) year period. So
4 we feel like based upon -- particularly based upon the
5 capacity and premium assumptions that this is a very
6 conservative view relative to the expectation that
7 this is a P50 forecast.

8 Next slide. Moving to our review of
9 the export market prices that they prepared, we were
10 asked to review the reasonableness of the -- the
11 market price forecast; both, you know, and -- and
12 including both -- what we call reference. We talked
13 about reference before and a high and low and the
14 reference, high, and low were used in that original
15 chart that shows the probability distributions that we
16 talked about earlier and we'll come back to that.

17 We reviewed their -- we review each of
18 the third-party consultant forecast documents that
19 they received and any documentation that they had with
20 that and the -- and the workpapers that Manitoba Hydro
21 have in sort of taking those forecasts and -- and
22 preparing them for inputs to their models and into
23 their analysis.

24 And then we -- we relied on some other
25 information and we -- we obtained from talking to them

1 and other information we have from the market more
2 generally.

3 Next slide. So their approach, they
4 take -- they -- they procure forecasts of -- long-term
5 forecasts for energy prices on and off peak for twenty
6 (20) years, both energy and capacity, delivered to the
7 -- what's called the hub in -- in Minnesota. So it's
8 -- it's -- it's -- it's central to Minnesota as we
9 talked earlier, prices are location specific, so this
10 -- these forecasts was specific to that location.

11 And we also found that there was some
12 documentation on these forecasts but it was fairly
13 limited. And so we were -- we -- we'll talk more
14 about this, but we -- we reviewed the documentation
15 that they had but we found that we would -- it -- it
16 was less than what I would consider full documentation
17 for a forecast.

18 So our initial step -- or the -- the
19 initial step that Hydro took was to average the four
20 (4) forecasts. They took a simple average and
21 prepared on-peak and off-peak energy prices over the -
22 - over the study period and then they -- they took the
23 capacity price forecast from the four (4) vendors and
24 averaged that. And so they ended up with a -- a
25 reference case energy and capacity price forecast as a

1 result of the -- of reviewing the third -- four (4)
2 third-party forecasts.

3 They then took those energy prices --
4 and -- and adjusted them for location because their --
5 their energy deliveries are made at the border and so
6 there is somewhat of an adjustment in price
7 differential between the Minnesota hub and the -- and
8 the border between Minnesota and -- and Manitoba. And
9 so there's -- Hydro applied that adjustment to these
10 forecasts. And we went -- so we reviewed that as
11 well.

12 Next slide. The -- with -- with
13 respect to preparing high and low case forecast, you
14 may be aware that in -- in the NFAT and prior years,
15 they actually pro -- had procured more -- more
16 extensive forecast from the third-party vendors, which
17 would include both their reference case and -- and
18 high and low cases. And so they have previously built
19 their high and low cases off of the third-party
20 vendors' forecast.

21 In this in -- in this round, they
22 prepare their own high and low forecast using what I
23 would call a market heat rate method, and we can talk
24 a little bit about what that is. But essentially,
25 what they've done is prepare high and low cases by

1 basically it -- it's treating it as a natural gas
2 price sensitivity. They calibrated a high and low gas
3 price based upon some -- some information they got
4 publicly from the US Energy Information
5 Administration's annual energy outlook and they derive
6 percentages referenced between their high, low, and -
7 - and referenced gas prices and applied them to their
8 forecast to come up with high and low energy market
9 prices for their use in their planning. That's a --
10 effectively, it's a -- it's a natural -- natural gas
11 price sensitivity so it will reflect a -- a range
12 based upon changing that one (1) variable in their
13 market prices. They did not prepare high and low
14 cases for the capacity prices.

15 So our findings on their energy --
16 export market price forecast, at least in terms of
17 what we can talk about here this morning, we did find
18 that the third-party forecast did let -- lack
19 information on the probably of the range. So we
20 really -- when we looked to see -- I mean, in the --
21 in -- in the context of our original -- our initial
22 discussions this morning, we were looking to see did -
23 - are they representing these as -- as a P50 forecast
24 or as in a middle of a range or how do they
25 characterize them.

1 Typically they were -- they were --
2 they were not really cat -- categorized as -- with any
3 particular probability range. They were basically a -
4 - a forecast that they offer. So it's -- it's -- and
5 Hydro has taken those as -- as reference or as -- as -
6 - as approximately P50 but there really was no
7 documentation to that effect.

8 And -- and in each case, we -- we -- we
9 were looking to see whether there was consistency in
10 the sets of assumptions and inputs that the four (4)
11 party forecasted and -- and we weren't -- there wasn't
12 sufficient information for us to do that so we weren't
13 really clear as to, you know, to the extent that there
14 were differences between them, you know, what
15 underlying assumptions were different that would be
16 driving them. In some cases we had some of that
17 information, but not sufficient to -- to draw any real
18 definitive conclusions on that.

19 The -- obviously as we noted before,
20 while they did take third-party forecasts for capacity
21 and they did prepare an average of those four (4),
22 they ended up -- they did not use that in any of the
23 analysis so -- so -- while they -- while they -- they
24 get -- they received the information from the third-
25 party forecasts because they ended up not using that

1 in their actual analysis. The balance of what we've
2 observed on that we'll set the -- hold for this
3 afternoon.

4 With respect to the revenue forecasts.
5 So now that we take the fort -- the sum total of the
6 revenues that they will receive from their existing
7 contracts over time and what they will receive from
8 sales of all the additional surplus energy, dependable
9 energy that they have, how do they sort of translate
10 that into a total -- the total forecast, which we saw
11 on the -- on the dashed red line on the chart earlier
12 this morning.

13 So the documents we -- we reviewed the
14 documents that -- that went into their -- their
15 forecast and then the uncertainty analysis and --
16 which was included in their Tab 4 of the -- of the
17 application and we spent a fair amount of time talking
18 with Hydro about their analysis here.

19 The next -- next slide. Their approach
20 in doing this, they basically summed it up. They
21 added the existing firm contract revenues to the --
22 basically, the energy price. They -- they priced out
23 all of the surplus energy at the MISO market energy
24 prices that they received from the third-party
25 vendors, averaged and -- and used that as the basis

1 for their revenue projections.

2 On the uncertainty analysis, they did
3 the same method except they -- they substituted the --
4 the high/low and reference energy prices that they'd
5 derived and then they looked -- they coupled that with
6 a look at the range of the various flow cases across
7 the -- the -- the hundred and two historical records
8 that they have in their model and -- and they've
9 assigned some probabilities to the outcomes to come up
10 with a -- the probability scatterplot that's shown on
11 the -- one of the earlier slides we talked about.

12 So the overall revenue forecast here --
13 they've got total revenues net of some -- the
14 transmission expenses to show the -- the dark blue bar
15 basically is the same line, the -- the net revenues
16 that we saw earlier on that we had on the dashed red
17 line on the chart at the beginning of the
18 presentation. Next slide.

19 As -- as we -- we've shown it here.
20 And so -- and so what we -- what we have, then, now is
21 that they've done their forecast, or their reference
22 case, which we show here on this chart as the P50, the
23 red dot -- dashed line, and then combining the Hydro
24 uncertainty and the price uncertainty, they show this
25 range of possible export revenue outcomes in this

1 probably assessment. And this is a extended version
2 of what they included in Tab 4 of the -- the GRA. And
3 you can see that it -- you can see that it approaches
4 the -- the reference case approaches something in
5 excess of \$500 million for a few years, and then sort
6 of settles down and -- and sits at just over \$400
7 million for the balance of the forecast. Next slide.

8 The -- the -- our -- our public
9 findings on the ref -- on the reference case, we --
10 we've concluded that the -- the reference case is not
11 a P50 case. The energy market price forecast, we
12 believe, is -- is a -- is a very conservative
13 representation of -- of the value that they could
14 extract from the market from these things.

15 We think that there is -- while there's
16 -- and there really isn't any representation from the
17 vendors that -- that what they've provided to them is
18 P50, but if you accept that it is, then -- then
19 perhaps for the energy component of that -- that may
20 be P50 in it -- in that piece. But the real problem
21 is that they've assigned zero value to capacity and
22 energy, which essentially means that they've assumed
23 that they're -- they're going to have no new firm
24 energy contracts for the twenty (20) years.

25 A zero capacity revenue for surplus

1 dependable energy over twenty (20) years for -- for
2 all of their volume, I -- I would consider as
3 something close to a P100, which basically, it's
4 virtually certain that it's going to be that or
5 higher. There's -- and -- and same with the premium.
6 I think, to the extent that -- that none of their
7 surplus dependable could be sold for any premium over
8 the twenty (20) years is -- is virtually the lowest
9 number you could come up with. So those are -- those
10 I would consider, you know, virtually certain that
11 they could do that or better.

12 There's -- it would -- as another way
13 to put it, I don't expect that they'll be selling, you
14 know, were -- asking people take -- to take their
15 power -- to pay them to take their power, which would
16 have to be -- the only way to be lower is in that. So
17 it's -- it's primarily the -- the assumption of no
18 capacity and energy -- I mean premium values for the
19 entirety of their volume for the entirety of the
20 twenty (20) year period that causes us to conclude
21 that that's -- that's at the very low end of a range
22 of possible outcomes.

23 THE CHAIRPERSON: Mr. Peaco, can I
24 just interrupt for a sec?

25 MR. DANIEL PEACO: Yeah.

1 THE CHAIRPERSON: The first bullet
2 says "the energy market price forecast is
3 conservative." Your comment was that it's very
4 conservative. So we have a difference between what
5 you said and what --

6 MR. DANIEL PEACO: Yeah.

7 THE CHAIRPERSON: -- the page says.
8 Which -- which one is it?

9 MR. DANIEL PEACO: Yeah. I can take -
10 - yeah. I -- I apologize. Let me -- it's -- thank
11 you for asking that. It's -- clarify it.

12 Overall, the -- the entirety of the
13 forecast is very conservative, primarily because of
14 the capacity premiums. When we looked at the energy
15 piece itself, we -- we found that to be potentially a
16 -- a bit conservative but -- but it's -- but it's
17 really the capacity in the premium values that are --
18 are the biggest concern for us as relative to the --
19 the, you know, comparing it to what -- what a P50
20 forecast for revenues would be for the -- for the
21 surplus dependable in particular.

22

23 (BRIEF PAUSE)

24

25 MR. DANIEL PEACO: Okay. And with

1 respect to the uncertainty analysis, one (1) is we --
2 we note that in their own analysis, which included
3 basically the -- the sensitivity to natural gas prices
4 -- the natural gas prices values, the -- the reference
5 cases currently are -- are quite low. The -- the low
6 case is -- is lower than that, but -- but the high
7 cases are much, much higher.

8 And so there's -- there's -- in their
9 probability, distribution, and -- and others that we
10 would -- we would expect to see, there clearly is much
11 more potential for the prices to be a lot higher than
12 to be a lot lower than their reference case. And so
13 that means that the -- the sym -- there is a -- the --
14 the probability distribution around their reference
15 case is not symmetrical, and there's -- it's sort of
16 biased to the high, which would tend to have a -- a
17 P50 case be somewhat higher than their reference case.

18 And they -- we also found that in the -
19 - in the market prices that they receive, there's --
20 there's a fairly limited value for -- for carbon built
21 into their forecast, and particularly as we get to
22 premiums that they might get for long-term contracts,
23 that -- that is a fairly low number, and -- and the --
24 and obviously, the capacity in the premium values
25 being zero are -- are at the very low end of the range

1 for those parameters in the -- in the uncertainty
2 analysis.

3 The risk allocation between Hydro and
4 its customers, the -- the asymmetry in the forecast
5 itself means that the risk based upon the forecast,
6 which is conservative relative to P50, clearly runs
7 toward the customers or Hydro. We'd also just note
8 here, and we noted in the report that all the risk and
9 that are exogenous to the customers. Hydro's
10 marketing does have some control on being able to
11 capture some of those values for capacity and premium,
12 that -- in there, and it -- it -- I think that it's --
13 essentially, their forecast assumes that they sell
14 only to the spot market over the twenty (20) year
15 period for anything that's not currently committed.
16 Okay. Next slide.

17 Let me stop there before we wrap up.
18 Is there any questions on -- on that section? Okay.
19 So, in -- in summary, we just kind of review the
20 timeline, here. The -- the twenty (20) year time
21 horizon. We review the milestones. We looked at the
22 -- we see that -- the Keeyask coming online in 2021
23 has an impact on when the surplus depend -- dependable
24 becomes important. It -- it also -- also in 2022 or
25 thereabouts is when the MISO forecast shows some needs

1 in the -- in the MISO market showing up by 2025, NSP's
2 and Hyd -- Manitoba Hydro's contract expires, and --
3 and among other things, the NSP IRP show some material
4 needs in their system at that point, and in -- in
5 addition to increasing needs that's shown in the MISO
6 analysis itself.

7 By 2027, it's -- that's the ten (10)
8 year target date for the equity target that Hydro has
9 included in its -- in its application. And then we --
10 our forecast, obviously, we looked at the twenty (20)
11 year forecast as well, which went on another ten (10)
12 years after that. And I think that 2037 was somewhere
13 close to the original -- the existing rate plan lands
14 at the equity target at about that time. So those are
15 some of the key -- key dates that we -- around the --
16 the forecast we looked at. Next slide.

17 The reason most of their export revenue
18 forecasts, we believe, it's conservative low relative
19 to the -- the objective of a 50/50 the chance of
20 meeting their equity target in ten (10) years, and we
21 -- and -- and also low for the longer-term analysis to
22 be done out to twenty (20) years. The -- the energy
23 market price is -- is a bit is -- is -- tends to be a
24 bit low, but the assumption about no revenue received
25 for capacity on any of the premiums is -- is

1 substantially below a P50 assumption, in our
2 estimation, and the energy price risk is skewed for
3 the high side, so there would be some -- if you -- if
4 you actually considered that uncertainty, you probably
5 would take a somewhat higher view of the P50 case in
6 an -- in an analysis. Next slide.

7 With respect to the resource needs and
8 outlook in the MISO market, most of the -- most of the
9 export sales that Hydro makes is to that market. The
10 -- some of the -- some of the documents or -- or the
11 analysis direct -- coming directly from MISO in their
12 resource adequacy assessment shows an expectation of a
13 very substantial amount of coal generation declining
14 over the next decade and large -- and in their view,
15 it's -- it's largely age-driven and much less so sort
16 of policy-driven.

17 The existing and committed resources
18 will leave MISO short in capacity by 2022. They do
19 need to add new resources of some type in, you know,
20 in the near term and -- and beyond to -- to meet the
21 resource ade -- adequacy requirements in the MISO
22 market, and that they -- their analysis shows as much
23 as 24 gigawatts -- 24,000 megawatts -- of need in the
24 MISO market overall by 2031. And we also have talked
25 a lot about the fact that because the opportunities

1 for selling long-term firm contracts into the
2 bilateral markets, the state policies really have an
3 important -- have an important role in determining the
4 opportunities for those, and particularly for -- for
5 the premium values that might be obtained for any
6 sales.

7 We did -- and just to recap, we did
8 find that -- several elements of their forecast to be
9 reasonable with respect to the P50 standard, is the --
10 we found the overall forecast for what surplus is
11 available, was reasonable, both dependable and surplus
12 energy, and that the -- the revenue forecast arrived
13 for their existing firm contracts was reasonable as
14 well. Next slide.

15 Okay. That -- that completes our
16 prepared presentation for this morning.

17 THE CHAIRPERSON: Mr. Peaco, I've got
18 a couple questions before the Intervenors start.

19 MR. DANIEL PEACO: Sure.

20 THE CHAIRPERSON: Without going into
21 CSI, Daymark -- or, I guess, Capra reviewed similar --
22 the same kind of data, or similar data before NFAT for
23 the NFAT hearing?

24 MR. DANIEL PEACO: We -- yeah. We
25 were -- our firm was called the La Capra Associates at

1 the time, but we --

2 THE CHAIRPERSON: Right.

3 MR. DANIEL PEACO: -- we -- we
4 conducted several -- reviews sev -- several elements
5 of -- of the NFAT proposal, including the overall
6 economics of the project and the economics of the
7 export contracts at that time.

8 THE CHAIRPERSON: So when you looked
9 at the approaches taken by Manitoba Hydro for NFAT,
10 and without getting into CSI, in looking at whether
11 there are projections from that period coming forward,
12 or the period just before NFAT, moving through NFAT,
13 is it your evidence that the approaches they -- they
14 used to forecast at that time were more reasonable
15 than the forecasts they're using now?

16 MR. DANIEL PEACO: Well, they -- we
17 have -- I mean, there were a -- a couple of diff --
18 differences. I think that at the time that we were
19 reviewing the NFAT, I think that the -- just -- just
20 to chara -- just to get -- summarize how they did
21 treat -- treated some of these issues in the NFAT, a)
22 they had a larger load forecast; they had somewhat
23 lower surplus, and -- but they -- they assumed capa --
24 energy capacity and premium for all of their
25 identified surplus dependable energy in their forecast

1 for the entirety of the -- of the planning period.
2 And -- and then they -- as compared to this forecast,
3 where they assumed no -- no premium, no capa --
4 capacity for any of their surplus.

5 And so I think that whether that --
6 either of those is more reasonable, I think if we're
7 looking at a P50, I think that -- that forecast, you
8 know, went to the high side, and this forecast clearly
9 goes to the low side.

10 THE CHAIRPERSON: Secondly, in terms
11 of what happens within the MISO market, I'm -- I'm
12 just wondering in terms of the decision-making process
13 and the time frame for -- determined for the -- for
14 the difference -- different utilities to determine
15 what sources they're looking at, and negotiate
16 contracts, and things of that nature. Is it a
17 different -- is it a different time frame now versus
18 NFAT? Like, in -- based on technology, policies, and
19 all that, do decisions have to be made faster now, or
20 is it the same sort of pacing as was used before?

21 MR. DANIEL PEACO: I think that -- I
22 don't know that it was meant -- it would be materially
23 different. The -- the decision-making timeframe for
24 planning really is a function of the lead time for the
25 primary resources you're looking to add. If you're

1 developing a new nuclear plant, you need to have a
2 longer-term planning horizon than if you're building a
3 new gas plant, for example. But typically, I think
4 resource planning is usually done, looking out.

5 You know, you think about building,
6 say, a new combined cycle unit. You're going to --
7 from the time you start planning, to permanent design,
8 permitting, and so forth, it's probably a four (4) or
9 five (5) year lead time, and so your planning needs to
10 be sufficiently advanced of that so that you can --
11 can have a plan on and operational in time to meet the
12 requirements that you're trying to -- trying to get.

13 There may be somewhat -- each utility
14 may have different circumstances that their lead time
15 for planning may be a bit different, but it's roughly
16 on that magnitude, and I think that's not much
17 different than it would have been a few years ago.

18 THE CHAIRPERSON: Okay. Thank you.
19 If there are no questions, Dr. Williams?

20

21 CROSS-EXAMINATION BY DR. BYRON WILLIAMS:

22 DR. BYRON WILLIAMS: Yes, and good
23 morning, members of the panel, and good morning, Mr.
24 Smith and Mr. Peaco.

25 MR. DOUGLAS SMITH: Good morning.

1 DR. BYRON WILLIAMS: Sir, before the
2 clock starts running on my -- on my cross-examination,
3 I'm wondering if I could have Kristen pull up Manitoba
4 Hydro Exhibit 67. And Mr. Chair, to you and to the
5 panel, I have a question of clarification just -- I
6 don't need an answer now, but going forward -- and --
7 and it relates to your remarks this morning before the
8 hearing started.

9 And our clients and the legal team
10 certainly heard those and appreciated them, and the
11 guidance from the Board in terms of the need for
12 precision between the requested rate increases of the
13 three point three-six (3.36) -- three point three-six
14 (3.36) interim's been confirmed, and the seven point
15 nine (7.9) versus the distinction with the potential
16 for seven point nine (7.9) in future years.

17 And I certainly will indicate that our
18 client has, both in our conversations with the
19 ratepayers panel or experts, has tried to be mindful
20 of that to the extent that if we have misstepped, we
21 certainly apologize for that. But our client is quite
22 consciously, in terms of the -- the potential for five
23 (5) -- seven point nines (7.9s) in future years use
24 the term 'the Manitoba Hydro plan'. You would have
25 seen that in the ratepayers panel.

1 And our client did that quite
2 consciously. And so I -- I am seeking some guidance
3 from the Board on that. And we did that consciously,
4 because really, taking our guidance from Manitoba
5 Hydro in here, in Manitoba Hydro Exhibit 67, you'll
6 see the -- the comments of the Chairperson of the
7 Board. And if we can go to slide 16 for just a
8 minute. The next slide, please, being slide -- slide
9 14. I apologize.

10 Here, you see the -- the
11 characterization of the -- the plan is being annual
12 7.9 percent rate increases each year from 2019 to
13 2024. And so, Mr. Chairman, I don't need any guidance
14 from the Board right now. I won't use those words.
15 But going forward, certainly, when we're talking with
16 our experts, or in future questions, we considered
17 that terminology to be appropriate, consistent with
18 what Manitoba Hydro is using, but certainly would
19 appreciate the Board's guidance on that.

20 THE CHAIRPERSON: The concern the
21 panel has is what's -- what's crept in is six (6)
22 year rate requests. And that's the specific concern.
23 If there's a reference to the IFF forecasts and things
24 of that nature so it's clear that we're not talking
25 about six (6) year rate requests. But what's happened

1 is there was more caution earlier on. And what's
2 happened over the past few days is that we now --
3 well, now it's being put forward of, What do you think
4 of six (6) year -- of -- of the rate request of six
5 (6) years, 7.9 percent for six (6) years. And that's
6 the concern. It's -- it's the precision of the words.

7 The rate request is not for 7.9 percent
8 for six (6) years. The rate request is for the 3.63,
9 3.6, and 7.9. And it may be a picky point, but the
10 problem is where -- we will be spending an enormous
11 amount of time going through the evidence, including
12 the transcript, and we don't want to get into people
13 thinking certain comments mean one (1) thing and other
14 people mean the other.

15 As long as the parties understand the
16 panel rec -- reviews the information based on what the
17 actual rate request is. I just wanted to make it
18 clear because over the past few days it's started
19 slipping. And that's why I made the comment this
20 morning.

21 DR. BYRON WILLIAMS: And we'll
22 certainly be mindful of it and we appreciate it. Just
23 in terms of -- before my discussion starts I have
24 three (3) exhibits that I'd like to introduce. he one
25 (1) -- the first being excerpts from the North

1 American Electric Reliability Corporation here --
2 going forward NERC, their 2017 long-term reliability
3 assessment, which was presented -- made public on
4 December 13th, 2017. And we would ask that that be
5 marked as Exhibit 39.

6

7 --- EXHIBIT NO. COALITION-39: Excerpts of North
8 American Electric
9 Reliability Corporation long-term
10 reliability assessment for 2017,
11 dated December 13, 2017

12

13 MR. KURT SIMONSEN: Thank you.

14 DR. BYRON WILLIAMS: Secondly,
15 excerpts from the assumptions to the Annual Energy
16 Outlook of the US Energy Information Administration
17 dated July 2017, which we'd ask be marked as Exhibit
18 40 -- Coalition Exhibit 40.

19

20 --- EXHIBIT NO. COALITION-40: Excerpts of Annual
21 Energy Outlook of US Energy
22 Information Administration dated
23 July 2017

24

25 MR. KURT SIMONSEN: Thank you.

1 DR. BYRON WILLIAMS: And then finally,
2 hot off the presses, the decision of the Federal
3 Energy Regulatory Commission, FERC, dated January 8th,
4 2018, relating to grid reliability and resilience
5 pricing, which we would ask be marked as Coalition 41.

6

7 --- EXHIBIT NO. COALITION-41: Federal Energy
8 Regulatory Commission decision dated
9 January 8, 2018

10

11 MR. KURT SIMONSEN: Thank you.

12

13 CONTINUED BY DR. BYRON WILLIAMS:

14 DR. BYRON WILLIAMS: And to the
15 Daymark panel, I may direct my questions to a specific
16 individual, but please free to chime in, and tag team
17 me to the extent you feel appropriate. And just in
18 terms of the three (3) exhibits that were presented.

19 It would be fair, Mr. Peaco, to suggest
20 that these are documents that Daymark would generally
21 be familiar with in terms of their ordinary course of
22 practice?

23 MR. DANIEL PEACO: Yeah, I'm aware of
24 them, but not -- we haven't reviewed all of them, but
25 we -- we're generally aware of those kinds of

1 documents, yes.

2 DR. BYRON WILLIAMS: Okay. And --
3 and, Mr. Peaco, in your evidence this morning at slide
4 26 you made reference to the social cost of carbon
5 increasing in the state of Minnesota for planning
6 purposes.

7 You recall that evidence, sir?

8 MR. DANIEL PEACO: Yes.

9 DR. BYRON WILLIAMS: And I'm -- I'm
10 not asking for you to recall the figures off the top
11 of your head, sir, but I wonder if by way of
12 undertaking you would consider providing the -- what -
13 - what the calculation of the social cost of carbon
14 for planning purposes is -- is currently in Minnesota,
15 as compared to what -- what it was previously?

16 MR. DANIEL PEACO: We -- we can surely
17 take it as an undertaking. I believe in our -- in our
18 report we cite that with a -- with a -- I think
19 there's a link in the -- to the website for that
20 document as well. But we surely can provide that as
21 an undertaking.

22 DR. BYRON WILLIAMS: Yeah, and I'll
23 indicate that that perhaps it's a reflection of my
24 age, but this particular lawyer had challenges
25 following it through to its end product. So I would

1 appreciate that as an undertaking.

2 MR. DANIEL PEACO: We can do that.

3

4 --- UNDERTAKING NO. 48: Daymark to provide the
5 calculation of the social
6 cost of carbon for
7 planning purposes in
8 currently in Minnesota as
9 compared previously

10

11 CONTINUED BY DR. BYRON WILLIAMS:

12 DR. BYRON WILLIAMS: If we can turn to
13 Coalition Exhibit 39, being the -- the NERC report,
14 and specifically, Mr. Peaco, when we use the term
15 "NERC" you understand that to be referring to the
16 North American Electric -- Electric Reliability
17 Corporation?

18 MR. DANIEL PEACO: Yes, it is.

19 DR. BYRON WILLIAMS: I didn't hear
20 you, sir.

21 MR. DANIEL PEACO: Yes, it is.

22 DR. BYRON WILLIAMS: And it's charged
23 at a high level with -- with making sure that -- that
24 the lights and the -- the power stays on, certainly in
25 -- in the United States, but more broadly as it

1 extends into Canada?

2 MR. DANIEL PEACO: They're -- they're
3 an organization that -- that the folks like myself are
4 accountable to, to make sure that reliability is
5 consistent across the country, yes.

6 DR. BYRON WILLIAMS: And the report,
7 such as the long-term reliability assessment, would be
8 ones that -- that are regularly gathered by NERC in --
9 pursuant of keeping its -- a handle on the reliability
10 picture for North American, sir?

11 MR. DANIEL PEACO: Yes, this is a --
12 this -- there's regular reporting requirements from
13 all the RTOs to report to NERC for this kind of
14 information. This is a -- this is a periodic
15 publication.

16 DR. BYRON WILLIAMS: And when you say
17 "RPOs", sir, are you referring to the regional
18 entities that --

19 MR. DANIEL PEACO: I'm sorry, I -- I
20 probably -- RTOs --

21 DR. BYRON WILLIAMS: RTOs?

22 MR. DANIEL PEACO: -- Regional
23 Transmission Organizations, which MISO is one (1).

24 DR. BYRON WILLIAMS: And, sir, if we
25 turn to page 41 of this document you'll -- you'll see

1 information relating to -- to -- Kristen, perhaps we
2 can scree -- show a bit more of this page, if you
3 don't mind. Thank you. This is information relating
4 to the RTO MISO.

5 Is that right, sir?

6 MR. DANIEL PEACO: Yes.

7 DR. BYRON WILLIAMS: And just if we
8 could, sir, just looking to the table titled "Existing
9 On Peak Generation (Summer)," you'll see a description
10 of, I'll suggest to you, for natural gas in -- in
11 terms of peak season capacity being 43.3 percent, sir?

12 MR. DANIEL PEACO: I see that.

13 DR. BYRON WILLIAMS: And coal being
14 40.9 percent, sir?

15 MR. DANIEL PEACO: I see that as well.

16 DR. BYRON WILLIAMS: So generally
17 reflective of the information you've presented in your
18 PowerPoint, I'll suggest to you, with perhaps natural
19 gas even a bit higher than you suggested?

20 MR. DANIEL PEACO: Maybe one (1) year
21 more current than the data we had, but it's very
22 similar, yes.

23 DR. BYRON WILLIAMS: And, sir, if we
24 can just go under demand resource and reserve margins
25 to the year 2023. So that's the column -- or the

1 table a bit higher up. And focus -- no, that's --
2 that's perfect and thanks for make it bigger, Kristen.
3 So if we go down to reserve margins towards the bottom
4 of that table, and -- and take anticipated all the way
5 out to 2023, sir, you'll see a figure of fifteen-
6 point-five-seven (15.57)?

7 MR. DANIEL PEACO: I see that.

8 DR. BYRON WILLIAMS: And in terms of
9 the reference margin level, you'll see it being
10 somewhat higher at fifteen-point-eight-zero (15.80),
11 sir?

12 MR. DANIEL PEACO: I see that as well.

13 DR. BYRON WILLIAMS: And, sir, what
14 that suggests is that on or about 2023 there are some
15 potential capacity issues with -- with regard to MISO.

16 Would that be fair, sir?

17 MR. DANIEL PEACO: My understanding of
18 that is that they have -- their existing plus
19 anticipated additions begin to fall short of targets
20 at that point.

21 DR. BYRON WILLIAMS: Okay. Thank you.
22 Thank you for that. We're going to be jumping around
23 a little bit, sir, and I hope you'll forgive me for
24 that. I want to direct your attention to Manitoba
25 Hydro's rebuttal evidence to Daymark Energy Advisors,

1 and specifically to page 33 of 37, and lines 21 to 31.

2 And, Mr. Peaco, if you need a couple of seconds to
3 look at that you --

4 MR. DANIEL PEACO: That'd be great.
5 Just give me a second.

6

7 (BRIEF PAUSE)

8

9 DR. BYRON WILLIAMS: We were trying to
10 trick you by changing the video display, sir.

11

12 (BRIEF PAUSE)

13

14 MR. DANIEL PEACO: Okay. I've read
15 that.

16 DR. BYRON WILLIAMS: And, sir,
17 generally when you look at this paragraph you -- you
18 see a portrayal by Manitoba Hydro in its rebuttal of
19 some uncertainty in terms of US -- starting at line 26
20 -- in terms of US administrative efforts to revive the
21 coal industry.

22 You see that reference, sir?

23 MR. DANIEL PEACO: Yes.

24 DR. BYRON WILLIAMS: And a suggestion
25 starting at line 28 that the US Energy Information

1 Administration, there was nearly 500 terawatt hours
2 difference between a regulated and a non-regulated
3 framework, sir?

4 MR. DANIEL PEACO: I see that.

5 DR. BYRON WILLIAMS: Explain to -- to
6 the Board and my clients what is meant be -- between
7 the difference between a regulated and a non-regulated
8 framework.

9 MR. DANIEL PEACO: Well, I haven't --
10 I haven't reviewed the underlying document to that.
11 So I would have to sort of give you my best judgement
12 of what I think it is.

13 DR. BYRON WILLIAMS: That's fair
14 enough, sir.

15 MR. DANIEL PEACO: If that's what
16 you're looking for?

17 DR. BYRON WILLIAMS: Yeah.

18 MR. DANIEL PEACO: Well, the regulated
19 -- as a parenthetical refers to CPP which, to my
20 understanding, is Clean Power Plant regulations. And
21 I mentioned those a little bit in my presentation this
22 morning. And -- and I -- I can only guess that the
23 non-regulated framework must mean no CPP. But I --
24 beyond that I would -- you know, I'm clearly
25 speculating at that level. And beyond that what the -

1 - no -- non-regulated scenario really is -- is
2 something I'd have to read the document to find out.

3 DR. BYRON WILLIAMS: Okay. And that's
4 fair enough. And can you advise whether or not
5 Daymark back tested Manitoba Hydro's assertion that
6 that -- that AEO document suggests a nearly five
7 hundred dollar (\$500) a terawatts difference? Did you
8 -- were you --

9 MR. DANIEL PEACO: 500 terawatts?

10 DR. BYRON WILLIAMS: Yeah. Did you
11 review --

12 MR. DANIEL PEACO: I -- no, we haven't
13 -- we haven't had an opportunity to review that
14 document.

15 DR. BYRON WILLIAMS: I wonder if
16 Daymark would consider reviewing that document and --
17 and whether -- whether or not the -- the difference is
18 actually 500 terawatts or whether it's perhaps more in
19 the range of 390 terawatts. I wonder if you would
20 consider doing that by way of undertaking.

21 MR. WILLIAM HAIGHT: It seems to be
22 beyond the scope of work --

23 DR. BYRON WILLIAMS: Fair enough.

24 MR. WILLIAM HAIGHT: -- that Daymark
25 has been asked to undertake by the Board. So I have

1 an initial objection to that.

2 DR. BYRON WILLIAMS: That's not a
3 problem, Will.

4

5 CONTINUED BY DR. BYRON WILLIAMS:

6 DR. BYRON WILLIAMS: If we can go,
7 though, to Coalition Exhibit 40, and specifically page
8 113 of the document, being the assumptions to the
9 Annual Energy Outlook of the US Energy Information
10 Administration.

11 Do you have that in front of you, Mr.
12 Peaco?

13 MR. DANIEL PEACO: I don't have a page
14 number on this document. At the top of the page
15 starts, "operation existing plant generation?"

16 DR. BYRON WILLIAMS: That's the page,
17 sir.

18 MR. DANIEL PEACO: Okay.

19 DR. BYRON WILLIAMS: And you
20 understand this source document to be the assumptions
21 that the US Energy Information Administration does in
22 developing their estimates, sir?

23 MR. DANIEL PEACO: It's the -- I saw
24 the title of that, yes.

25 DR. BYRON WILLIAMS: And, sir,

1 directing your line -- attention to the first
2 paragraph about five (5) lines from the bottom, you'll
3 see an indication by the US Energy Administration that
4 in -- in their assumptions, the capital charge they
5 use for capital plants being beyond thirty (30) years
6 of age.

7 Do you see that reference, sir?

8 MR. DANIEL PEACO: You mean you're
9 looking at the sentence that starts "beyond thirty
10 (30) years of age?" Yes, I see that.

11 DR. BYRON WILLIAMS: Sir, would it be
12 fair to suggest that the EIA's assumptions for age-
13 related retirements do not differentiate between coal
14 plants more than thirty (30) years old?

15 MR. DANIEL PEACO: Can you give me a
16 minute to look at this?

17

18 (BRIEF PAUSE)

19

20 MR. DANIEL PEACO: Okay. So I've read
21 that. Could you -- could try the question again?

22 DR. BYRON WILLIAMS: Would it be fair
23 to suggest that the EIA's assumptions for age-related
24 requirements do not differentiate between coal plants
25 more than thirty (30) years old and say, for example,

1 sixty (60) or seventy (70) years old?

2 MR. DANIEL PEACO: Well, the only
3 demarcation they have represented here is less than
4 thirty (30) years and -- and thirty (30) years or
5 more.

6 DR. BYRON WILLIAMS: And, sir, you
7 would agree that it -- it costs more to keep a -- on
8 average, a sixty (60) or seventy (70) year-old plant
9 operational than it does a thirty (30) year-old plant?

10 MR. DANIEL PEACO: As a -- as a plant
11 gets older it gets closer to the point where major
12 equipment would need to be replaced in order for it to
13 continue to operate.

14 DR. BYRON WILLIAMS: And, sir, when we
15 think of the MISO market, and you made this point in
16 slide 15 of your evidence -- perhaps it's not slide
17 15. Just give me a second. You made the point
18 certainly in -- at figure 6 of your evidence that
19 there's a lot of aged plant in the -- in the MISO
20 marketplace.

21 MR. DANIEL PEACO: Yes, and that's
22 basically reporting an analysis that MISO had done.

23 DR. BYRON WILLIAMS: Yeah. I wonder
24 if we can turn to the FERC resiliency ruling which is
25 marked is the Coalition Exhibit 41.

1 And, sir, you referenced this ruling in
2 your discussion of your evidence this morning?

3 MR. DANIEL PEACO: I did.

4 DR. BYRON WILLIAMS: And -- and just
5 by way of background, sir, would it be your
6 understanding that a few months back the Department of
7 Energy, and specifically the US Energy Secretary
8 directed that the Federal Energy Regulatory Commission
9 consider a rule ensuring full cost recovery for
10 generators providing reliability services, and that
11 store at least ninety (90) days of fuel on site?

12 MR. DANIEL PEACO: Yeah, was it -- I
13 don't know if it was reliability or resiliency, but
14 the -- but it was tied to the fuel -- the fuel supply,
15 yes.

16 DR. BYRON WILLIAMS: And, in essence,
17 those would largely be coal and nuclear?

18 MR. DANIEL PEACO: That's my
19 recollection, yes.

20 DR. BYRON WILLIAMS: And this proposal
21 by the Department of Energy would've supported coal-
22 fired and nuclear plants by mandating special tar --
23 tariffs for them.

24 MR. DANIEL PEACO: That's my
25 understanding of their -- their concept, yes.

1 DR. BYRON WILLIAMS: And in this
2 January 8th, 2018, ruling the Federal Energy
3 Regulatory Commission, or FERC, rejected the proposed
4 rule from the Department of Energy that would have
5 provided financial support for these coal and nuclear
6 plants?

7 MR. DANIEL PEACO: Yes, I also --
8 that's also my understanding.

9 DR. BYRON WILLIAMS: Sir, would it be
10 your understanding or would it be fair to suggest that
11 if the proposed rule had been passed it may have
12 prevented or delayed some coal and nuclear
13 retirements?

14 MR. DANIEL PEACO: Well, I -- I
15 believe that that was the express purpose was -- was
16 to provide a revenue stream to plants at risk that --
17 at -- at risk to not being economic going forward and
18 retiring. And so that was the pretty expressed
19 expectation of the -- of the Energy Secretary's
20 proposal.

21 DR. BYRON WILLIAMS: In essence, it
22 was to prop up uneconomic coal units and aging nuclear
23 plants?

24 MR. DANIEL PEACO: Yes.

25 DR. BYRON WILLIAMS: And that proposal

1 was rejected in a unanimous decision?

2 MR. DANIEL PEACO: In this -- in this
3 order for a set-aside, the -- the specific proposal to
4 pursue that kind of a tariff, they -- they've
5 indicated that they're going to take a different
6 direction in -- in reviewing the resiliency issue more
7 broadly. But -- but they refused -- they -- they
8 rejected the notion of the -- the -- sort of the
9 direct support for -- for those coal and nuclear units
10 that that were proposed in the -- in the rule that the
11 Department of Energy offered.

12 DR. BYRON WILLIAMS: I'd like to
13 direct you to some specific references in the
14 decision. And, sir, if you are -- if you find that
15 you're uncomfortable in commenting upon them --

16 MR. DANIEL PEACO: I'll surely let you
17 know.

18 DR. BYRON WILLIAMS: You'll let me
19 know.

20 MR. DANIEL PEACO: Yes.

21 DR. BYRON WILLIAMS: And your --

22 MR. DANIEL PEACO: If my -- if my
23 counsel doesn't kick me first, right?

24 DR. BYRON WILLIAMS: No, no, it's just
25 --

1 (BRIEF PAUSE)

2

3 DR. BYRON WILLIAMS: And, sir, perhaps
4 we can start with the paragraph 10 of the decision,
5 which appears on or about page 4. And -- and, sir,
6 just -- just generally, when we think of where the
7 federal or FERC has been going, would it be fair to
8 say that more generally they've been seeking more
9 market based decisions? And -- and certainly
10 decisions that allow for innovation and change in the
11 energy market?

12 MR. DANIEL PEACO: I mean, FERC has
13 had a fairly consistent history of trying to make --
14 adapt the market construct to the changing
15 environment. They -- they pretty consistently are
16 looking for market-based solutions to wherever they
17 can.

18 DR. BYRON WILLIAMS: And many would've
19 interpreted the Department of Energy's efforts to
20 protect aging coal and -- or aging nuclear and
21 uneconomic coal as being contrary to -- to market
22 principles.

23 MR. DANIEL PEACO: Well, I think in
24 particular in the -- in the -- in this decision the
25 FERC kind of pointed to the fact that they felt that

1 the proposal would be a tariff change and that there
2 would need to be some sort of showing that they're --
3 the current tariffs were just -- unjust and
4 unreasonable in order to do that. And they -- that
5 burden had not been met.

6 So I think that's -- confirming here,
7 but just to be clear in terms of how they -- how they
8 struck that decision, that's my understanding of their
9 finding. So the implication would be they don't have
10 proof that it would be market-based, and there isn't -
11 - wasn't evidence that there was a problem in the
12 market that would -- that would warrant them to
13 intervene at that point.

14 DR. BYRON WILLIAMS: Okay. Perhaps we
15 can go to the concurring judgment of LaFleur at page
16 20 of this decision, which is page 2 in her concurring
17 judgement. And just a bit more towards the bottom of
18 the page, Kristen.

19

20 (BRIEF PAUSE)

21

22 DR. BYRON WILLIAMS: And -- and, Mr.
23 Peaco, generally in the -- the paragraph starting "in
24 the 21st century," and then "with these new
25 technologies," I'll suggest to you that at least Board

1 member LaFleur was talking about the dynamic change in
2 the -- in the marketplace, and -- and speaking
3 specifically in the second paragraph, line 3 of the
4 fact that there have been market winners and losers
5 and -- and resource turnovers as a natural consequence
6 of the marketplace.

7 MR. DANIEL PEACO: I see that.

8 DR. BYRON WILLIAMS: And, sir, just
9 generally would that be consistent with your
10 understanding of the US market, and -- and in
11 particular the -- MISO market?

12 MR. DANIEL PEACO: I think all markets
13 have been fairly dramatically impacted by the -- the
14 changes in the natural gas availability and the
15 competitiveness of natural gas generation vis-a-vis
16 coal and other resources. And, of course, also we've
17 talked a little bit about the -- both the tax
18 incentives and the improvements in technology costs of
19 wind and solar. And she -- she alludes to those here.
20 So I'd agree with that. Those -- those are pretty
21 dramatic changes in the market in the last two (2)
22 years.

23 DR. BYRON WILLIAMS: And, sir, if we
24 can just go to -- now to the concurring judgment of
25 Chatterjee, C-H-A-T-T-E-R-J-E-E, page 23 -- or page 1

1 of his, and towards the bottom. And yeah, keep --
2 that's lovely right there, Kristen. Sir, here you see
3 Board member Chatterjee highlighting more numerically,
4 I'll suggest to you, that dramatic change, both in the
5 new sources coming on power, including natural gas,
6 solar, voltaic, as well as what's leaving the
7 marketplace, and in particular, coal and nuclear.

8 MR. DANIEL PEACO: I see that.

9 DR. BYRON WILLIAMS: And that, sir, is
10 -- is emblematic of the dramatic change that -- that
11 we were discussing?

12 MR. DANIEL PEACO: That would -- yes,
13 that would -- would be consistent.

14 DR. BYRON WILLIAMS: And just finally,
15 if we can go to the concurring judgement of Glick, G-
16 L-I-C-K, page 2, page 28 in this document.

17

18 (BRIEF PAUSE)

19

20 DR. BYRON WILLIAMS: And, sir, I guess
21 right near the start of our conversation we discussed
22 how this -- this -- the expressed intent of Department
23 of Energy was a support for uneconomic coal and -- and
24 nuclear -- aging nuclear. And -- and here you see
25 some -- especially in the second paragraph, some

1 rather colourful language with Commissioner Glick in
2 terms of what he describes as a multibillion dollar
3 bailout targeted at coal and -- and nuclear.

4 MR. DANIEL PEACO: I see that.

5 DR. BYRON WILLIAMS: And again, sir,
6 perhaps not to use the words bailout but that's
7 certainly how the -- the failed effort of the
8 Department of Energy was -- was seen in terms of
9 trying to hold back the passage of -- of time and of
10 economics.

11 MR. DANIEL PEACO: That's how
12 Commissioner Glick viewed it co- correct.

13 DR. BYRON WILLIAMS: Mr. Chair, I
14 exceeded my budget yesterday. I'm trying to stay
15 within my time budget today, and I think I've achieved
16 that. So we appreciate the opportunity to discuss
17 this new information with the Daymark panel, and we
18 thank the Daymark panel for their time.

19 THE CHAIRPERSON: Thank you, Dr.
20 Williams. We'll adjourn for lunch and return at one
21 o'clock. Thank you.

22

23 --- Upon recessing at 11:51 a.m.

24 --- Upon resuming at 1:04 p.m.

25

1 THE CHAIRPERSON: Okay, if we could
2 resume. Mr. Cordingley, I understand GAC has no
3 questions?

4 MR. DAVID CORDINGLEY: That's correct,
5 Mr. Chair. Thank you.

6 THE CHAIRPERSON: Mr. Hacault...?
7

8 CROSS-EXAMINATION BY MR. ANTOINE HACAULT:

9 MR. ANTOINE HACAULT: Yes, Mr. Chair,
10 and thank you for your comments this morning to all --
11 it caused me check the transcript. I don't think
12 there's a problem but I -- I'll try to make sure
13 you're clear.

14 I'd like to start with this panel on
15 slide 49 and then go to the reference IR that caused
16 this slide to be built. The first thing I just want
17 to clarify by looking at the very end of the graph in
18 the year 2036.

19 And am I right in interpreting this
20 graph that when we consider the probabilities in
21 relation to P50 there's greater upside than downside?

22 MR. DANIEL PEACO: Are you asking as
23 Hydro has evaluated it or --

24 MR. ANTOINE HACAULT: As Hydro has
25 evaluated. This is their evaluation with all the

1 assumptions that you've mentioned.

2 MR. DANIEL PEACO: Well, as we've
3 described this morning, the -- the market price
4 forecast scenarios they have have -- have a -- the
5 highest is much higher than the reference and the low
6 is -- is -- is not as low. So it is skewed to the
7 high side, yes, for that -- for that reason.

8 MR. ANTOINE HACAULT: So if -- to
9 understand that in terms of numbers, the P50 dot on
10 the 2036 year is a little bit below \$400 million; is
11 that correct? I'm reading that correct?

12 MR. DANIEL PEACO: In 2036, yes.

13 MR. ANTOINE HACAULT: And the extreme
14 they show takes it somewhere a little bit less than
15 200 -- negative 200 million?

16 MR. DANIEL PEACO: I see that.

17 MR. ANTOINE HACAULT: So there's a
18 swing there of -- I'm going to say some \$600 million
19 on the downside?

20 MR. DANIEL PEACO: I see that, yes.

21 MR. ANTOINE HACAULT: But the swing on
22 the upside, if we add \$600 million to the P50 would
23 take us just about to the billion dollar mark?

24 MR. DANIEL PEACO: Yes, thereabouts.

25 MR. ANTOINE HACAULT: But we can see

1 that the upside does higher than the billion dollar
2 mark?

3 MR. DANIEL PEACO: Yes.

4 MR. ANTOINE HACAULT: And that's a
5 more concrete way of showing that the upside is
6 greater than the downside; correct?

7 MR. DANIEL PEACO: In my -- in my
8 understanding that that's what I call skewness so that
9 -- that's due to the fact that they -- if you look at
10 the -- the distribution of their -- the range of their
11 market price forecast uncertainty, it would have the
12 same characteristic.

13 MR. ANTOINE HACAULT: And just to
14 further get into a little bit of details as to what
15 the top and bottom whiskers end that, am I correct in
16 understanding that those would be the P5 and P95
17 values?

18 MR. DANIEL PEACO: That's how they've
19 labelled them, yes.

20 MR. ANTOINE HACAULT: So we're looking
21 at either 5 percent -- all the results would be over -
22 - at P5 or -- between the P5 and the P95, that's what
23 the whiskers show us?

24 MR. DANIEL PEACO: Again, as -- that's
25 exac -- that's how they've represented it, yes.

1 MR. ANTOINE HACAULT: Is it your
2 understanding, and I'm going to the bottom where it
3 says "102 flow records" that this chart doesn't only
4 reflect price variability in the export market, but
5 also the variability in flow records?

6 MR. DANIEL PEACO: Correct.

7 MR. ANTOINE HACAULT: So it would show
8 us the worst flow year and the best flow year in
9 combination with the pricing?

10 MR. DANIEL PEACO: That's correct.

11 MR. ANTOINE HACAULT: Okay. Now, with
12 respect to financial forecasting for rate making
13 purposes, is it Daymark's view that using P50 as a
14 starting point is an appropriate measure?

15

16 (BRIEF PAUSE)

17

18 MR. DANIEL PEACO: Yeah, that --
19 that's something we weren't -- we didn't specifically
20 get there. I mean, that -- that clearly is -- is one
21 (1) objective. I -- you know, we -- we -- as we lead
22 -- opened our presentation, we -- we understood that
23 that was the representation that was made in the GRA.
24 I mean, I think I left it open is that the Board and
25 Hydro and -- and the parties can agree on what they

1 want to have for that. I mean, it's -- that's -- that
2 is a choice as to what you want to use for rate-making
3 purposes, but we did our assessment based upon what we
4 understood in the GRA as a represent -- Hydro was --
5 was seeking that as their -- as their design
6 principle.

7 MR. ANTOINE HACAULT: And that's
8 something that you showed specifically on your slide
9 number 7, as I recall?

10 MR. DANIEL PEACO: Correct. So that
11 was our interpretation of this language in terms of
12 what they were striving to do with -- with their
13 analysis.

14 MR. ANTOINE HACAULT: Okay. And if we
15 go back to slide 49, we see the P50. So -- being
16 indicated in the red line. So that would be
17 consistent with what you've set out as the goal in
18 slide 7?

19 MR. DANIEL PEACO: Yes. So we looked
20 at this -- these numbers and the -- and particularly
21 the -- the set of numbers that are labelled P50 and --
22 and read those together as -- this -- so we -- we took
23 it as our primary charge to see if -- if that, in
24 fact, tied together.

25 MR. ANTOINE HACAULT: Okay. Now what

1 I'm going to do is take you back to the figure source.
2 Kristen, if you could go to PUB/Manitoba Hydro, round
3 241(a).

4 And specifically now if we all focus on
5 a year -- the first year to have this discussion. If
6 we go on the numbers below this visual chart, there
7 should be a chart with numbers on it?

8 As I understand the figure above those
9 numbers plots the numbers shown in the table below the
10 visual chart. Is my understanding correct?

11 MR. DANIEL PEACO: I -- I would have
12 the same understanding as you, but --

13 MR. ANTOINE HACAULT: Okay.

14 MR. DANIEL PEACO: -- we didn't -- we
15 didn't actually look specifically to verify that.

16 MR. ANTOINE HACAULT: So we focus on
17 2020 because it's easy. It's the first line. And the
18 P50 number, we see the response by Manitoba Hydro
19 indicating that in the year 2020 the probability 50
20 percent would be that you would have \$192 million of
21 net export revenue.

22 Is that the same reading you would have
23 of that table?

24 MR. DANIEL PEACO: Yeah, I see that.
25 Yes.

1 MR. ANTOINE HACAULT: And is my
2 understanding correct that to arrive at the next net
3 export revenue, we would have to take the export
4 revenue, then subtract water rentals and then further
5 subtract purchased power and fuel?

6 MR. DANIEL PEACO: Well, I'm not sure
7 how this particular calculation was done.

8 MR. ANTOINE HACAULT: Maybe to better
9 understand that I could go to appendix 3.8 at page 1.
10 And if we continue to focus on the year 2020. If we
11 go down the fourth line in that year.

12 Do you see the number 420 million, and
13 if we go across that's the extra provincial revenue?
14 Are you following me so far? Extra provincial revenue
15 under the year 2020.

16 MR. DANIEL PEACO: Yep, we've got it.

17 MR. ANTOINE HACAULT: Okay. So the
18 number's 420 million. My understanding is that to
19 determine what we would have as net export revenue, we
20 would have to deduct the water rental costs and there
21 is a line under expenses that shows water rentals and
22 assessments. And if we go across to the year 2020, we
23 would see that that number is 110 million.

24 Do you see that, sir?

25 MR. DANIEL PEACO: Yes.

1 MR. ANTOINE HACAULT: So if I'm making
2 personal notes I've got 420 million. I subtract 110
3 million. My lawyer's math brings me to 310 million.

4 Are we -- are you with me so far?

5 MR. DANIEL PEACO: Okay, I am.

6 MR. ANTOINE HACAULT: And then
7 immediately under that line that we had looked at,
8 there is a heading "fuel and power purchased."

9 Do you see that line?

10 MR. DANIEL PEACO: I do.

11 MR. ANTOINE HACAULT: And if we go
12 across to the year 2020, we see a number of \$158
13 million. Do you see that?

14 MR. DANIEL PEACO: I see that.

15 MR. ANTOINE HACAULT: If I then
16 subtract that \$158 million from the \$310 million, my
17 lawyer's math brings me to \$152 million.

18 Are you following me so far?

19 MR. DANIEL PEACO: Okay, yep.

20 MR. ANTOINE HACAULT: So if we go back
21 to the previous number for that particular year 2020,
22 we saw a number of \$192 million instead of \$152
23 million under the year 2020 for P50.

24 This brings me to another concept,
25 would Daymark have looked at whether Manitoba Hydro

1 for integrated financial forecasting purposes whether
2 it uses a P50 number or a mean of water flows to get
3 to its number?

4 Did Daymark consider that?

5 MR. DOUGLAS SMITH: As part of our --
6 our valuation, we reviewed their methodology for using
7 the hundred and two waterflow years if that's -- if
8 that's what you're asking.

9 MR. ANTOINE HACAULT: There's --
10 sometimes mathematics become confusing if you use a
11 median that would be a P50 number, correct? Am I
12 right so far?

13 MR. DOUGLAS SMITH: If you used a
14 median of a set of numbers you would be -- and if each
15 of those numbers had equal probability of occurring,
16 then you would have a P50 of those particular numbers.

17 MR. ANTOINE HACAULT: Yep. And that
18 is different than using a mean of those hundred and
19 two flows, is it not, sir?

20 MR. DOUGLAS SMITH: Potentially
21 different, yes.

22 MR. ANTOINE HACAULT: And if you
23 aren't aware that's okay, but are you aware whether
24 Manitoba Hydro for IFF purposes uses a mean as opposed
25 to a P50 calculation for water flows on the hundred

1 and two (102) years?

2 MR. DOUGLAS SMITH: Yes. They -- they
3 use a mean of the -- of the hundred and two (102).

4 MR. ANTOINE HACAULT: So if the mean
5 of the water flows leads us to net export revenue of
6 152 million versus a median or P50 gives us a number
7 of 192 million, against what base case is Daymark
8 rendering its conclusions on reasonableness?

9 Is it on the P50 number or is it on the
10 mean calculation?

11 MR. DOUGLAS SMITH: With respect to
12 the calculation of the hundred and two (102) runs, we
13 were evaluating the method that Hydro was using which
14 is the average.

15 MR. ANTOINE HACAULT: So you were
16 evaluating the P50 method, just to be clear on the
17 record?

18 MR. DOUGLAS SMITH: I -- I think I --
19 I'd want to be careful about my language here. I -- I
20 don't know the -- I have not reviewed the derivation
21 of this particular set of numbers. I don't know
22 without that review how that compares to the numbers
23 that -- that we reviewed that go into their IFF, but
24 our review is based on their methodology of -- of the
25 use of those hundred and two (102) as it flows into

1 their IFF not this.

2 MR. ANTOINE HACAULT: I'm not sure I
3 understand that answer. If you say you use the
4 calculations that go into the IFF, why didn't you use
5 \$152 million instead of 192, which is shown on the
6 slide that you produced for the Board this morning?

7 Why didn't we see a chart showing the
8 152 million as opposed the 192 million, if that's what
9 you were assessing was the 152 million?

10 MR. DOUGLAS SMITH: We were assessing
11 the reasonableness of their results, given their
12 stated objectives.

13 The approach that they use isn't their
14 objective it's their methodology. The -- the analysis
15 was of their methodology.

16 MR. ANTOINE HACAULT: But -- maybe I'm
17 not being articulated in my questions. There are two
18 (2) methodologies, the first is a mean calculation
19 methodology and the second methodology is a median
20 methodology; which ones of the two (2) did you analyse
21 because the one that we see on the screen in front of
22 us, which is PUB/MH-2-41(a) is a median methodology,
23 not a mean methodology.

24 MR. DOUGLAS SMITH: Correct.

25 MR. ANTOINE HACAULT: So which one did

1 you evaluate?

2 MR. DOUGLAS SMITH: The -- the method
3 used -- the method used for the determination of the
4 IFF which is the export revenue forecast that we were
5 asked to review was an averaging of the hundred and
6 two (102). It was a mean methodology.

7 MR. ANTOINE HACAULT: Okay. So if you
8 analysed the mean methodology, that is not the P50
9 methodology. Are we agreed on that?

10 MR. DOUGLAS SMITH: That is -- that is
11 not a median methodology, correct.

12 MR. ANTOINE HACAULT: Okay. And just
13 to make the point on the results and the difference
14 with respect to net income, if we go to page 8 of the
15 same second round interrogatory, we will see Manitoba
16 Hydro giving us the annual net income for the year
17 2020 at a P50 being 245 million.

18 Do you see that, sir?

19 MR. DOUGLAS SMITH: I do.

20 MR. ANTOINE HACAULT: Okay. And if we
21 go to the integrated financial forecast at appendix
22 3.8, and we go to the year 2020 and to the bottom
23 where it says "net income attributable for Manitoba
24 Hydro -- or to Manitoba Hydro before nonrecurring
25 item," we see 205 million.

1 Do you see that?

2 MR. DOUGLAS SMITH: I do.

3 MR. ANTOINE HACAULT: So we've seen --
4 just want to keep that in mind, the P50 would give us
5 \$245 million in net revenue.

6 Are we agreed so far; that's what we
7 just saw on the previous slide?

8 MR. DOUGLAS SMITH: The P50 as they
9 presented in that IR was 245, yes.

10 MR. ANTOINE HACAULT: But the IFF,
11 integrated financial forecast, for that same year
12 shows \$40 million less revenue at 205 million,
13 correct?

14 MR. DOUGLAS SMITH: That's what I'm
15 seeing here, correct.

16 MR. ANTOINE HACAULT: And that maybe
17 coincidentally, I don't know, is exactly the same
18 difference that I just took you through with respect
19 to net exports. We had 192 million under the P50 and
20 that went down by 40 million down to 152 million under
21 the IFF mean calculation.

22 Are you with me so far?

23 MR. DOUGLAS SMITH: I am.

24 MR. ANTOINE HACAULT: Okay. So if we
25 go back to slide 7 of your presentation this morning,

1 Daymark recorded on the bottom of the slide that the
2 probabilistic goal for Manitoba Hydro was a 50 percent
3 chance that Manitoba Hydro will achieve the minimum 25
4 percent equity target.

5 The IFF is not a 50 percent chance. We
6 saw the 50 percent chance at P50; correct?

7 MR. DOUGLAS SMITH: Without having
8 reviewed what -- what their P50 is supposed to
9 represent, I don't believe I can say more than I have.
10 They -- they represent that as a 50 percent chance of
11 something. I don't know if it was an input or an
12 output. So, I -- I don't know that I can go further
13 in my answer.

14 MR. ANTOINE HACAULT: Thank you.
15 You've done your best to answer the question. I was
16 just trying to see if we go to the next graph page --
17 or slide 8 I believe it is.

18 I just want to be clear that what
19 we're looking at on this slide and we were looking at
20 as far as numbers, does not incorporate the
21 suggestions, or I'm going to say maybe criticisms is
22 too strong of a word, of Daymark with respect to the
23 forecasting issues that it's identified.

24 So, for example, this graph assumes
25 that once the Northern States Power contract is ended,

1 you will no longer be selling it at contract prices,
2 that surplus energy will be put on the opportunity
3 market; correct?

4 MR. DOUGLAS SMITH: Correct. That is
5 one (1) of Hydro's assumptions underlying their
6 modelling.

7 MR. ANTOINE HACAULT: And so this
8 model doesn't allow for any probability that you might
9 be able to extend contracts?

10 MR. DOUGLAS SMITH: At least at a
11 price above opportunity energy.

12 MR. ANTOINE HACAULT: Okay. And it
13 doesn't assume that your -- there might be a
14 probability that you could get some premium for the
15 dependable surplus power that they have?

16 MR. DOUGLAS SMITH: Correct. All
17 future dependable energy sales are priced at market
18 energy in the forecasts underlying these numbers.

19 MR. ANTOINE HACAULT: And I had taken
20 Mr. Cormier through a similar slide, but we see around
21 2025 there is a fairly notable drop in the millions of
22 dollars of expected revenue around 2025. And that's
23 when that contract with Northern States Power expires;
24 correct?

25 MR. DOUGLAS SMITH: That is when those

1 contracts expire, correct.

2 MR. ANTOINE HACAULT: Okay. Now, I'd
3 like to take you to page 72 of your evidence and the
4 second last paragraph on that particular page.

5 And lawyers are always very interested
6 in adjectives and in that paragraph Daymark says:

7 "Eliminating all forecasted capacity
8 revenues associated with surplus
9 dependable energy represents a
10 this is the word I want to have more
11 explanation on] a very conservative
12 assumption."

13 Are you able to put a probability or
14 just like a P5, P95, P100 to that adjective?

15 MR. DANIEL PEACO: I think in our
16 presentation we said it approached P100.

17 MR. ANTOINE HACAULT: Okay. Now, on
18 the next page 72, again in the second last paragraph
19 in the middle of the paragraph, Daymark is saying:

20 "Given that the counterparties will
21 need to replace those products, it
22 is extremely
23 adjective] conservative to presume,
24 as Manitoba Hydro has, that no
25 amount of energy can be resold above

1 the spot energy price and that the
2 capacity will have a value of zero
3 after the contracts expire."

4 And this is under the heading "no
5 assumed replacements for expiring firm sales."

6 Can you advise me in the terms of
7 probabilities, again, what the adjective would be
8 intended to convey, "extremely"?

9 MR. DANIEL PEACO: The same answer.
10 It's the same -- basically it's the same statement.

11 MR. ANTOINE HACAULT: P100.

12 MR. DANIEL PEACO: Close to P100,
13 yeah.

14 MR. ANTOINE HACAULT: The next
15 question I have relates to page 74 of the evidence.
16 And again, although I didn't state at the beginning,
17 if any of the questions that I'm asking would require
18 some kind of a CSI response or commercially sensitive
19 information please let me know. I'm trying to stay
20 away from that.

21 But I have some clarification
22 questions. There's a reference to blocks in the first
23 full sentence after the first blackout. So it's says:
24 "Furthermore, since there is already
25 a large volume of opportunity sales

1 in those hours, the SPLASH
2 opportunity pricing blocks..."

3 Could you explain to me and to this
4 Board what is meant by "opportunity pricing blocks"?

5 MR. DANIEL PEACO: Sure. I mean, and
6 the blocks really have to do with the representation
7 of the pricing within the SPLASH model. So they --
8 they have a series of blocks with different types of
9 prices for certain amounts. So it's just simply --
10 the blocks is really referring to the -- the way the
11 pricing for various amounts of energy are built into
12 that model.

13 MR. ANTOINE HACAULT: Okay. So again,
14 without getting into commercially sensitive
15 information, we know that Manitoba Hydro is putting
16 surplus energy into the market opportunity prices and
17 that would take up a certain block of pricing; is that
18 correct?

19 Before we get into analysing what
20 happens with respect to the excess.

21

22

23 (BRIEF PAUSE)

24

25 MR. DOUGLAS SMITH: Maybe I can try

1 this. Before we even think about Hydro, if there's
2 somebody who has energy to sell into a market such as
3 MISO, there isn't an unlimited ability to sell that --
4 that energy at any given price. As you -- as you
5 contribute more energy into the market, the value of
6 the next piece of energy is going to be less because
7 you've already served some.

8 And so in -- in a general sense in
9 modelling and thinking about how to price the
10 potential to sell energy into a market like MISO,
11 you're going to expect that the early sales or the
12 first sales have a better price just within a -- a
13 market such as this, then if you have more of that
14 same commodity to sell.

15 And so one way that is -- is frequently
16 used in just general production modelling is to
17 recognize that as -- as more energy is -- is sold that
18 that may not receive the same price. And there's a
19 variety of ways to handle that that -- and -- and
20 Hydro has their -- their method of doing that that is
21 probably not something we can discuss here.

22 But in general, conceptually, that's --
23 that's what's occurring is, you don't want to see it
24 be in a situation where no matter how much additional
25 energy they have in a -- in, say, a very high year

1 that -- that you just assume you can sell it all at --
2 at very high prices on-peak prices or something like
3 that.

4 MR. ANTOINE HACAULT: Yes. And what I
5 understand you to be saying is the thing that you
6 can't discussed, for example, is that for the block of
7 energy that will free up with NSP, whether that block
8 of energy is assumed to be getting the higher price
9 block of energy or that on the surplus energy market,
10 or whether it's assumed to be getting -- I'm going to
11 call it -- the residual value at the top which is a
12 lesser value, you can't have that discussion with me
13 now? That's something you can have later?

14 MR. DOUGLAS SMITH: Any -- anything
15 along those lines would -- would likely be
16 commercially sensitive.

17

18 (BRIEF PAUSE)

19

20 MR. DOUGLAS SMITH: I'm sorry,
21 apologies.

22 MR. ANTOINE HACAULT: So the one thing
23 I can't discuss with you is whether or not the NSP
24 power which would be kind of a premium price goes to a
25 really really low price, and the opportunity to market

1 being the last block or whether it goes to the first
2 block which is a bit better price for the opportunity;
3 that discussion we can't have, but it's gone somewhere
4 in those blocks; is that correct?

5 MR. DOUGLAS SMITH: It is -- it -- any
6 -- any -- any surplus energy is priced at opportunity
7 prices and is subject to some methodology to identify
8 what -- what form of pricing it will receive.

9 MR. ANTOINE HACAULT: If I was able to
10 get an answer given to this Board and it doesn't have
11 to be given to me, I would like this Board to know
12 whether or not the price of the NSP extra energy that
13 frees up, whether that ends up being modelled as the
14 cheapest -- I'll call it -- the higher block level
15 because the first blocks have already been filled up
16 by all other sales.

17 So I appreciate you can't answer that
18 but that's some information that if you had been able
19 to answer I would appreciate knowing and, hopefully,
20 you'll be able to give that answer to the Board.

21 MR. DANIEL PEACO: I think it is fair
22 to say -- you talk about the NSP energy. Once the
23 contract is done, there isn't really NSP energy.
24 They're just an additional amount of surplus energy
25 and I think that's treated as, you know, an amount of

1 surplus energy to be sold and priced out within the
2 model.

3 So I don't know that there -- there
4 isn't really sort of a tracking of that particular
5 piece of energy in the model, it's just, you know, the
6 -- the total amount of available, you know, committed
7 for energy changes when the contract expires.

8 MR. ANTOINE HACAULT: Okay, thank you.
9 I'll move on to a different subject, and it relates to
10 whether or not in 2020 Manitoba Hydro will have access
11 to a greater market for its energy; that's the subject
12 area.

13 Are you aware, generally, that Manitoba
14 Hydro expects in June of 2020 to have its great
15 northern transmission line and Manitoba/Minnesota
16 transmission line in place?

17 MR. DANIEL PEACO: I'm not familiar
18 with the exact date but I understand it's in that
19 vicinity, yes.

20 MR. ANTOINE HACAULT: Yes. And is it
21 all -- has Daymark assessed in deciding the
22 reasonableness of the Hydro forecasts, the opportunity
23 which Manitoba Hydro will have in 2020 by having
24 access to this new market?

25 MR. DANIEL PEACO: We haven't done a

1 specific assessment of the market conditions in 2020
2 related to your question. We -- our -- our assessment
3 of the MISO market was more long-term trends.

4 MR. ANTOINE HACAULT: Okay. That's
5 useful. But maybe you can give me your understanding.

6 If this new line gives access by
7 Manitoba Hydro to the Wisconsin market, what's the
8 size of that market as compared to the Minnesota
9 market?

10 MR. DANIEL PEACO: I don't know the
11 number off the top of my head. I'd have to look.

12 MR. ANTOINE HACAULT: Would it be
13 about as large or about the same type of market?

14 MR. DANIEL PEACO: I -- they're both
15 sizable markets but I -- like I said, I don't have the
16 numbers in front of me.

17 MR. ANTOINE HACAULT: Okay. And are
18 you able to comment on whether or not the Wisconsin
19 market might have different Utilities than the
20 Minnesota market looking for power?

21 MR. DANIEL PEACO: As I said, we -- we
22 did not look specifically at 2020. And what the
23 Utilities positions were in 2020 with respect to their
24 interest in buying power, so, I -- I really can't
25 answer the question.

1 MR. ANTOINE HACAULT: Okay. But in
2 any event, as I understand your evidence, none of the
3 potential which Manitoba Hydro has of accessing that
4 market in 2020 is put in the integrated financial
5 forecast or its modelling?

6 MR. DANIEL PEACO: To the extent that
7 they have surplus energy available in 2020 in their
8 model that would be sold at energy -- at the energy
9 prices as -- as is all the rest of the uncommitted for
10 surplus energy. So it would be included to that
11 extent.

12 MR. ANTOINE HACAULT: Okay.

13 MR. DANIEL PEACO: But it would -- it
14 would like all the rest of that, it wouldn't have any
15 capacity or any premium associated with it.

16 MR. ANTOINE HACAULT: Okay. Now, in
17 Denmark's evidence, at the first page of its evidence,
18 there is a conclusion which shows up on this slide at
19 the bottom which says:

20 "We conclude that Manitoba Hydro's
21 export revenue forecast is
22 conservative/low relative to a value
23 that is consistent with Manitoba
24 Hydro's stated goal that it will
25 have a 50 percent chance of

1 achieving the equity ratio target
2 within ten (10) years."

3 To what extent did Daymark assess the
4 50 percent chance of achieving an equity ratio within
5 twenty (20) years?

6 MR. DANIEL PEACO: We did not assess
7 that. Our analysis was limited to determining the --
8 the factors of what -- that were inputs to determining
9 of the export revenue forecast. We didn't -- we
10 didn't do any analysis in respect to how that flows
11 through to their achieving an equity target.

12 MR. ANTOINE HACAULT: Okay. Would you
13 agree with me, especially in light of the expiry of
14 the Northern States Power contract in 2025, which is
15 about eight (8) years from now, that the -- there will
16 be a significant impact in the last ten (10) years of
17 an integrated financial forecast of the policy
18 decision by Manitoba Hydro not to give any premiums to
19 capacity or other attributes of Manitoba Hydro power,
20 and this assumption that no contracts will be
21 extended?

22 MR. DANIEL PEACO: Yeah. So if I
23 understand your question correctly, you're -- you're
24 asking in terms of would it be a material difference
25 in the twenty (20) year forecast for revenues if they

1 assumed the premium and capacity for some amount of
2 their surplus dependable through the twenty (20) year
3 period?

4 MR. ANTOINE HACAULT: Yes.

5 MR. DANIEL PEACO: Yes. That -- that
6 would be true.

7 MR. ANTOINE HACAULT: And that leads -
8 - it -- it seems to me it's a logical result, because
9 at least with the NSP power, you have a contracted
10 power for eight (8) years of the ten (10) years, and
11 in the next ten (10) years, you assume that none of it
12 will have this contract premium. So there has to be a
13 material differences --

14 MR. DANIEL PEACO: But in aggregate,
15 there's a -- there's a -- as we mentioned earlier in
16 the presentation this morning, there is a substantial
17 amount of surplus dependable throughout much of the
18 twenty (20) year period. So that would have a --
19 those -- those changes in assumption would have an
20 impact -- a noticeable impact on the -- on the overall
21 forecast. And I presume that that would flow through
22 to the equity ratio calculations.

23 MR. ANTOINE HACAULT: And the -- the
24 last question is one which I'm not sure whether it's
25 appropriate for this panel or the Saskatchewan export

1 contract panel, but it relates to what I'll call the
2 baseline, or the measuring stick that was used to
3 evaluate the Saskatchewan export contract and/or any
4 others.

5 And let me provide a little bit of
6 explanation on that. We've -- I've taken you through
7 two (2) measuring sticks earlier on in my cross-
8 examination. One (1) was a P50 measuring stick. The
9 other one was a mean measuring stick. And there might
10 conceivably be a third measuring stick, the one that
11 was used for NFAT.

12 Is it an appropriate question to ask
13 now, or to the next panel as to what type of measuring
14 stick, without getting into commercially-sensitive
15 information, is used to evaluate the reasonableness of
16 the export contract?

17

18 (BRIEF PAUSE)

19

20 MR. DANIEL PEACO: I guess I'm -- I'm
21 trying to make sure that I understand your question.

22 MR. ANTOINE HACAULT: Okay. Let me
23 try again.

24 There's different approaches to a
25 baseline that might be possible. One (1) approach

1 might be the approach that was used by Manitoba Hydro
2 in the NFAT proceedings, which assumed the premium for
3 capacity, other premium values, and assuming some
4 extensions of contracts. That's one (1) approach.
5 Another approach might be using a mean waterflow
6 approach. Another approach might be using a P50
7 approach.

8 What I'm trying to determine without es
9 -- eliciting any commercially-sensitive information,
10 is there an approach that is used to determine the
11 reasonableness of any export contracts?

12

13 (BRIEF PAUSE)

14

15 MR. DANIEL PEACO: I'm not sure if I'm
16 -- again, I'm not sure if I'm understanding, but
17 there's a few different concepts mixed into your
18 question, and that's sort of what -- what I'm -- I'm
19 struggling with.

20 Is -- is your question: Is there -- is
21 to the -- is to the -- the general methodology to
22 evaluate a transaction by Hydro?

23 MR. ANTOINE HACAULT: From an inter --
24 the approach used in the fore -- forecasting model.
25 I'm trying to determine whether there's two (2) -- two

1 (2) approaches. Is there one (1) approach when you --
2 you start to evaluate an export contract? Is there
3 another approach when it comes to an IFF?

4

5 (BRIEF PAUSE)

6

7 MR. DANIEL PEACO: Well, I'm not sure
8 I'm -- I'm not sure that this sort of stays within the
9 scope of what we did -- reviewed in either this case
10 or the -- or the SaskPower case. It may fit better in
11 the discussion of SaskPower.

12 But we -- some of your question goes to
13 the -- sort of the probabilistic analysis that they
14 did in the -- in the IFF, and that methodology may be
15 specific to this. I -- and so, I guess I'm -- I'm
16 struggling with how to talk about that.

17 We did -- the best thing I can do, I
18 think, is the point in this proc -- in this case, in
19 our evidence here, in terms of our discussions about
20 the changes in methodology over time, and -- and I
21 think that's -- but that -- that doesn't specifically
22 speak to the -- the mean versus P50 question that you
23 have, and those -- those two (2) things are in your
24 question together, which is causing me a little bit of
25 confusion.

1 MR. ANTOINE HACAULT: So I'll -- maybe
2 I'll try and reflect on how I may better ask the
3 question. I don't want to be stuck on the P50 and the
4 mean. I'm more focused on understanding whether or
5 not there is a different methodology or approach used
6 for purposes of calculating what's probable in an IFF
7 and what's probable in assessing the reasonableness of
8 an export contract.

9 MR. DANIEL PEACO: Yeah. Well, as a
10 general policy matter, I mean, we -- we look
11 specifically at what Manitoba Hydro did in evaluating
12 the SaskPower deal at the time that they did it, and -
13 - and were -- was asked to sort of look at the
14 economics today. And we could talk -- we'll talk
15 about that when we come back in a week or so, but we
16 didn't look at the broader question of, what is their
17 general policy terms of evaluating deals and how that
18 pertains to what they're doing in their IFF.

19 So I -- I hesitate sort of -- sort of
20 extending what we've done into -- into your question.
21 That may be better put to Hydro as to -- as to how
22 they do that, than -- because it -- I think it really
23 sort of goes beyond the -- the work that we did.

24 MR. ANTOINE HACAULT: So my take from
25 that is I've got some homework to do, and I'll try and

1 tighten up my question, and hopefully I'll be able to
2 frame the question in a way that it can be responded--

3 MR. DANIEL PEACO: Yeah. So -- yeah.
4 Correct.

5 MR. ANTOINE HACAULT: -- to by this --
6 the next panel that's going to deal with the SaskPower
7 contract.

8 MR. DANIEL PEACO: Okay.

9 MR. ANTOINE HACAULT: Thank you very
10 much for attempting to answer my questions. Those are
11 all my questions for this afternoon.

12 MR. DANIEL PEACO: Great. Thanks.

13 THE CHAIRPERSON: Thank you, Mr.
14 Hacault. Ms. Boyd...?

15

16 (BRIEF PAUSE)

17

18 CROSS-EXAMINATION BY MS. MARLA BOYD:

19 MS. MARLA BOYD: Thank you, Mr. Chair.
20 If I could just have a minute while Ms. Carriere gets
21 settled, and I'll be ready to go.

22

23 (BRIEF PAUSE)

24

25 MS. MARLA BOYD: Good afternoon, Mr.

1 Peaco, Mr. Smith.

2 MR. DANIEL PEACO: Good afternoon.

3 MR. DOUGLAS SMITH: Good afternoon.

4 MS. MARLA BOYD: Just to be clear, and
5 I'm sure you're already aware, that none of the
6 questions that I ask you today are intended to elicit
7 confidential information. If you feel that your
8 response would require you to share confidential
9 information, I'd ask that you simply alert us to that,
10 and we'll repose the question in a CSI session. I --
11 I am not encouraging you to put it on the public
12 record at all.

13 MR. DANIEL PEACO: Okay.

14 MS. MARLA BOYD: I want to start with
15 slide 22 of your presentation from today. And you
16 discussed that on page 17 of your report, and that was
17 what you described as a visual depiction of the
18 locational distribution of the retirements assumed in
19 MTEP17, correct?

20 MR. DANIEL PEACO: Yes.

21 MS. MARLA BOYD: And your response to
22 Manitoba Hydro/Daymark question number 5 indicates
23 that these are potential retirements. Do you recall
24 that?

25 MR. DANIEL PEACO: Yeah, I -- I

1 believe -- I don't have it in front of me, but I -- I
2 believe that's correct.

3 MS. MARLA BOYD: Through the magic of
4 technology.

5 MR. DANIEL PEACO: I knew it would be
6 there.

7 MS. MARLA BOYD: Yes, and thank
8 Kristen for that.

9

10 (BRIEF PAUSE)

11

12 MR. DANIEL PEACO: All right. I'm --
13 where --

14 MS. MARLA BOYD: I'm not seeing it
15 either. This is MH-5 --

16 MR. DANIEL PEACO: It's the question,
17 I guess. Are we looking at the questions, not the
18 answers?

19

20 (BRIEF PAUSE)

21

22 MS. MARLA BOYD: There. Could we just
23 scroll down a little bit more, please? Am I missing
24 it?

25 MR. DANIEL PEACO: We need to get down

1 to the responses.

2 MS. MARLA BOYD: We need to go a
3 little bit further yet.

4

5 (BRIEF PAUSE)

6

7 MS. MARLA BOYD: I think you need to
8 go a little lower yet.

9

10 (BRIEF PAUSE)

11

12 MS. MARLA BOYD: No, still further,
13 right?

14

15 (BRIEF PAUSE)

16

17 MS. MARLA BOYD: Sorry, now we've gone
18 too far. Part (c). Third line.

19 The policy regulations feature was used
20 by Daymark --

21 MR. DANIEL PEACO: Yeah. Thank you.
22 I see that.

23 MS. MARLA BOYD: -- for potential
24 retirements?

25 MR. DANIEL PEACO: Yes.

1 MS. MARLA BOYD: Sorry, that was
2 painful. Now, that's derived from MISO's Midwest
3 Transmission Expansion Plan 17, correct?

4 MR. DANIEL PEACO: That's our
5 understanding, yes.

6 MS. MARLA BOYD: And it's -- you can
7 tell if I'm correct in my understanding, that MISO
8 considers three (3) scenarios in making an assessment
9 of future requirements of the region?

10 MR. DANIEL PEACO: That's right.

11 MS. MARLA BOYD: And what is described
12 as the policy regulations -- regulations future is one
13 (1) such scenario?

14 MR. DANIEL PEACO: Yes.

15 MS. MARLA BOYD: And those aren't
16 necessarily the retirements that are assumed in
17 MTEP17, are they?

18 MR. DANIEL PEACO: Well, they -- they
19 evaluated three (3) scenarios, right.

20 MS. MARLA BOYD: And although those
21 locations are shown on the map, there's no commitment
22 at this stage that those plants will be retired within
23 a defined time frame, correct?

24 MR. DANIEL PEACO: Some of them may
25 have, some -- some not, but this is clearly a -- a

1 planning scenario that MISO put -- put together some
2 of those -- or -- or assumptions, and they -- as we
3 alluded to earlier, they did make some of these
4 assumptions just based on age.

5 MS. MARLA BOYD: If we could have
6 information request PUB/Daymark-4 brought up, please.

7

8 (BRIEF PAUSE)

9

10 MS. MARLA BOYD: I just wanted to
11 clarify your response, here. First off, can you
12 explain what's meant by "not confirmed"?

13

14 (BRIEF PAUSE)

15

16 MR. DANIEL PEACO: My understanding of
17 the question was whether we could confirm that Hydro
18 exports meet the requirements, and our answer is, It's
19 not confirmed, because there's some limitations to
20 size, which would preclude.

21 MS. MARLA BOYD: You're not suggesting
22 that none of Hydro's energy sales to Minnesota and
23 Wisconsin's qualify, are you?

24 MR. DANIEL PEACO: I -- I understood
25 the question as a general matter, and I -- are simply

1 pointing to the fact that they have some -- some
2 limitations on size in their policy.

3 MS. MARLA BOYD: So did you identify
4 which of Manitoba Hydro resources would be eligible
5 resources?

6 MR. DANIEL PEACO: No.

7 MS. MARLA BOYD: And your report
8 didn't consider wind energy as an eligible resource?

9 MR. DANIEL PEACO: That wasn't in the
10 question.

11 MS. MARLA BOYD: Did your report
12 consider it, or no?

13 MR. DANIEL PEACO: For compiling with
14 Wisconsin?

15 MS. MARLA BOYD: Wisconsin or
16 Minnesota.

17 MR. DANIEL PEACO: We didn't -- we --
18 no, that wasn't part of our review.

19 MS. MARLA BOYD: So were you aware of,
20 or did you consider the special dispensation regarding
21 eligibility of energy generated by Wuskwatim and
22 Keeyask towards meeting Wisconsin's renewable
23 portfolio standard?

24 MR. DANIEL PEACO: I'm not
25 specifically aware of that, no.

1 MS. MARLA BOYD: And did you examine
2 how Manitoba Hydro ensures that its customers receive
3 credit for renewable energy that's eligible for
4 renewable energy certificates or the renewable
5 portfolio standards?

6 MR. DANIEL PEACO: No.

7 MS. MARLA BOYD: Are you aware that
8 Manitoba Hydro is obliged to provide reports to its
9 customers under its Power Purchase Agreements, and
10 then transfer renewable energy certificates to
11 customers by way of the Midwest Renewable Energy
12 Tracking System?

13 MR. DANIEL PEACO: We didn't review
14 that, no.

15 MS. MARLA BOYD: And even if the
16 energy didn't qualify for renewable energy
17 certificates, would you -- would you agree that
18 Manitoba Hydro's energy would be considered a non-
19 emitting product?

20 MR. DANIEL PEACO: Yes.

21 MS. MARLA BOYD: And that would
22 achieve some of the same public policy goals?

23 MR. DANIEL PEACO: Absolutely.

24 MS. MARLA BOYD: Would you agree that
25 Hydro generally updates its electricity export

1 forecast annually? Are you aware --

2 MR. DANIEL PEACO: That's -- that's my
3 understanding, yes.

4 MS. MARLA BOYD: And are you also
5 aware that Manitoba Hydro would generally update its
6 revenue and financial forecasts at least annually?

7 MR. DANIEL PEACO: That -- that's also
8 my understanding.

9 MS. MARLA BOYD: And would you accept
10 that Manitoba Hydro typically files a rate application
11 with the Public Utilities Board with those updated
12 forecasts, generally every two (2) years?

13 MR. DANIEL PEACO: I'm not familiar
14 with the cycle.

15 MS. MARLA BOYD: Your report indicates
16 on page 72 that, on quoting many sources, utility
17 IRPs, MISO reports, state and federal processes, and
18 others indicate that it's likely that MISO will be
19 short capacity within the next ten (10) years,
20 possibly as soon as 2025. Do you recall that?

21 MR. DANIEL PEACO: Yes.

22 MS. MARLA BOYD: And to the extent
23 that new sales with generation capacity are entered
24 into and additional revenue is thereby
25 potentially obtained, would you acknowledge that there

1 will be two (2) or three (3) opportunities through
2 upcoming General Rate Applications to update the
3 export revenue forecast with the latest price
4 forecasts and contract revenue projections before
5 2025?

6 MR. DANIEL PEACO: There may be, but
7 that was really not the scope of our work.

8 MS. MARLA BOYD: With respect to
9 capacity planning, would you agree that utilities
10 planning will make provision for their needs several
11 years in advance?

12 MR. DANIEL PEACO: Yes.

13 MS. MARLA BOYD: And I think you
14 showed us slide 18 this morning that demonstrated that
15 regardless of how circumstances change, we can't be in
16 a position to expect that we'll generate significant
17 new capacity revenue in the five (5) years, correct?

18 MR. DANIEL PEACO: Is this the -- the
19 slide that you're referring to?

20 MS. MARLA BOYD: Yeah. It would
21 simply be a function of the fact that counterparties
22 will have already made their arrangements for the next
23 five (5) years.

24 MR. DANIEL PEACO: This is specific to
25 the revenue -- revenue you might get from the PRA.

1 MS. MARLA BOYD: And I took it that
2 your 96 percent meant that most of those people had
3 cleared their contracts before going to market?

4 MR. DANIEL PEACO: For the twenty-
5 seven eighteen (2718) period (sic). Your question was
6 for a different year, right?

7 MS. MARLA BOYD: Within the next five
8 (5).

9 MR. DANIEL PEACO: Right. That would
10 be an entirely different matter.

11 MS. MARLA BOYD: Did you make any
12 assessment of what that would be over the following
13 four (4) years?

14 MR. DANIEL PEACO: Not specifically
15 over the following four (4) years. The general point
16 here is -- that we made is that the PRA is really not
17 the primary opportunity for Hydro to garner capacity
18 revenues in the long term for their forward products.
19 And so it -- it more goes to when counterparties that
20 you potentially interact with would need capacity, and
21 would be willing to pay more than commodity energy
22 prices for your -- for your product.

23 MS. MARLA BOYD: And I understood your
24 evidence to be that that wouldn't be a significant
25 source of revenue until -- at least for the next five

1 (5) years, and perhaps 2025?

2 MR. DANIEL PEACO: We did not find a
3 lot of evidence in -- in either individual
4 counterparties or the MISO market generally being
5 short of capacity until that time, right.

6 MS. MARLA BOYD: Thank you. Did you
7 review the material that was filed by Manitoba Hydro
8 in its rebuttal evidence that noted back the impact of
9 adding back in the capacity premium -- sorry, the
10 capacity revenue and the premium for planning purposes
11 after 2024/'25?

12 MR. DANIEL PEACO: I saw the number in
13 their report. We haven't seen any backup for that, so
14 I'm not sure how the calculation was done, but I saw
15 the numbers.

16 MS. MARLA BOYD: Did you review the IR
17 that was referenced? I'm going to have to be careful
18 where we go here, because it is a CSI IR.

19 MR. DANIEL PEACO: Yeah. It was a CSI
20 IR, and we do not have that, so we did not review it.

21 MS. MARLA BOYD: Do you have any
22 reason to question the -- the 200 to \$300 million
23 number that's included in the rebuttal evidence?

24 MR. DANIEL PEACO: I have no basis to
25 -- to make any opinion on it, because we haven't seen

1 the analysis.

2 MS. MARLA BOYD: Now, you made a
3 comment today that you thought that the inclusion
4 would be significant -- or material, I believe, was
5 your word.

6 MR. DANIEL PEACO: Yes. I said it
7 could be, yeah.

8 MS. MARLA BOYD: Would you consider
9 200, \$300 million significant or material in a three
10 (3) year period?

11 MR. DANIEL PEACO: Sure.

12 MS. MARLA BOYD: I'm sorry?

13 MR. DANIEL PEACO: Yes.

14 MS. MARLA BOYD: It wouldn't -- and
15 would you consider it to be material in the context of
16 a interest expense in the order of 1.1 billion?

17 MR. DANIEL PEACO: I -- with respect
18 to a change in the export revenue price for revenues,
19 it's -- it's a material change. How that -- how that
20 flows through to the overall finances, I -- we didn't
21 do any work on the -- beyond the export revenue
22 forecast.

23 MS. MARLA BOYD: And if I was to take
24 that 200 or 300 million over the three (3) year
25 period, and compare that -- that would be 75 or \$80

1 million a year -- and compare that to Manitoba Hydro
2 overall revenue of 3.5 billion, it would be
3 approximately 2.2 percent, correct?

4 MR. DANIEL PEACO: I'd have to skip --
5 I haven't seen the math, so I'll have to accept your -
6 - your representation, there.

7 MS. MARLA BOYD: And would you
8 consider that to be material?

9 MR. DANIEL PEACO: In the -- the
10 material -- materiality that we offered was -- was
11 simply, with respect, it would be a -- a noticeable
12 difference in the export revenues. How that -- how
13 that flows through to the entirety of the financial
14 forecast is not -- is -- was beyond the scope of our
15 work.

16

17 (BRIEF PAUSE)

18

19 MS. MARLA BOYD: Would you agree with
20 the evidence of Mr. Cormie that Manitoba Hydro does
21 not have significant surplus capacity available to
22 sell until after Keeyask comes into service?

23 MR. DANIEL PEACO: You know, we may
24 best pull that to this afternoon.

25 MS. MARLA BOYD: Thank you. And have

1 you reviewed the current market forecast for export
2 prices relative to MH-16 with update?

3 MR. DANIEL PEACO: I'm sorry, your
4 question again?

5 MS. MARLA BOYD: Have you reviewed the
6 current market expert forecast -- forecast for export
7 prices relative to Manitoba Hydro's IFF16 with update?

8 MR. DANIEL PEACO: And when you say
9 "current," what are you -- what are you referring to?

10 MS. MARLA BOYD: More recent than what
11 was contained in your report.

12 MR. DANIEL PEACO: Is there a more
13 recent forecast?

14 MS. MARLA BOYD: Have -- have you been
15 following the forecast market?

16 MR. DANIEL PEACO: I guess I'm -- I'm
17 lost. What forecast are you talking about?

18 MS. MARLA BOYD: Let me try a little
19 more specifically. Are you aware that Manitoba
20 Hydro's evidence that the fall of 2017 forecast of
21 export prices has demonstrated that export prices will
22 continue to deteriorate?

23 MR. DANIEL PEACO: I'm -- I'm still
24 not sure what you're referring to.

25 MS. MARLA BOYD: You haven't looked at

1 Manitoba Hydro's second quarter filing?

2 MR. DANIEL PEACO: Second quarter
3 filing, no. I'm not familiar with what that is.

4 MS. MARLA BOYD: Have you looked
5 generally, then, at any recent forecasts, the EIA
6 forecast, for example?

7 MR. DANIEL PEACO: Forecast of what?

8 MS. MARLA BOYD: Export prices.

9 MR. DANIEL PEACO: In MISO?

10 MS. MARLA BOYD: Yes.

11 MR. DANIEL PEACO: Not beyond what
12 we've identified in our evidence, no.

13 MS. MARLA BOYD: So you wouldn't be in
14 a position to comment on the trend of market prices?

15 MR. DANIEL PEACO: Again, without any
16 specific reference to the forecast that you're talking
17 about, I'm not sure how to answer the question.

18

19 (BRIEF PAUSE)

20

21 MS. MARLA BOYD: Mr. Peaco, are you
22 aware that Manitoba Hydro has reported that its net
23 export revenues are now estimated to be 22 percent
24 lower than what was forecast in the MH-16 update with
25 interim in our minimum filing requirement?

1 MR. DANIEL PEACO: Do you have a
2 document that I can look at?

3 MS. MARLA BOYD: It's -- it's the
4 minimum filing requirement 13 updated. Sorry,
5 Kristen, I didn't give you advance notice of that one.

6 MR. WILLIAM HAIGHT: Well, without
7 looking at the document, if it's not available, I'm
8 going to suggest that -- that Mr. Peaco be given full
9 opportunity to look at that before he ventures any --
10 any form of answer.

11

12 (BRIEF PAUSE)

13

14 CONTINUED BY MS. MARLA BOYD:

15 MS. MARLA BOYD: PUB minimum filing
16 requirement 13 updated. I believe it's Exhibit 62.

17

18 (BRIEF PAUSE)

19

20 MS. MARLA BOYD: You can take as much
21 time as you need to read that, Mr. Peaco. I was
22 referring to the fourth paragraph, the second one from
23 the bottom of the page.

24

25 (BRIEF PAUSE)

1 MR. DANIEL PEACO: This -- this
2 information was not provided to us, so we haven't
3 reviewed it, and I'm -- so I'm -- I'm not sure how --
4 how to -- how to answer to that now.

5 MS. MARLA BOYD: Yeah. Yeah. You
6 weren't aware of --

7 MR. DANIEL PEACO: It came after our--

8 MS. MARLA BOYD: -- that information?

9 MR. DANIEL PEACO: No. It came after
10 our report was prepared.

11

12 (BRIEF PAUSE)

13

14 CONTINUED BY MS. MARLA BOYD:

15 MS. MARLA BOYD: Mr. Peaco, I
16 understood you to have experience with the -- the
17 market forecasts, and that I understood from your
18 evidence this morning to Mr. Haight, that that was a
19 regular part of your -- your practice.

20 Does it surprise you to see that
21 Manitoba Hydro's outlook is now 22 percent lower?

22 MR. DANIEL PEACO: Now that I'm
23 looking at this, I understand that this is -- this
24 forecast is simply a one (1) year ahead forecast,
25 correct, just for twenty-seven eighteen (2718)?

1 MS. MARLA BOYD: Yes, sorry. Yes.

2 MR. DANIEL PEACO: All right. So
3 that's -- you know, we were -- we were looking at ten
4 (10) and twenty (20) year forecasts in our analysis.
5 We weren't really focused on the next quarter or the
6 next year in our analysis. But -- and again, this
7 came after we did our evidence, so we haven't reviewed
8 this.

9 MS. MARLA BOYD: But given your
10 experience --

11 MR. DANIEL PEACO: But in terms of the
12 --

13 MS. MARLA BOYD: -- are you able to
14 comment on whether -- that you find that to be
15 surprising, or unusual, or would that be typical of
16 your expectation with the --

17 MR. DANIEL PEACO: It's consistent
18 with -- it's generally consistent with, but I -- we
19 didn't look specifically, but I think we've indicated
20 in our evidence that in the near term, we were in
21 concurrence with the fact that there weren't a lot of
22 opportunities for sale, and we -- our focus was more
23 on years. Years five (5) and after were -- the -- the
24 material difference. But we had not looked
25 specifically at the next twelve (12) months in any of

1 the work that we did.

2 MS. MARLA BOYD: Thank you, gentlemen.
3 Thank you. Those are our questions.

4 THE CHAIRPERSON: Thank you. Mr.
5 Peters...?

6

7 CROSS-EXAMINATION BY MR. BOB PETERS:

8 MR. BOB PETERS: Thank you, Mr. Chair.
9 Good afternoon to Mr. Peaco and Mr. Smith.

10 MR. DANIEL PEACO: Good afternoon.

11 MR. BOB PETERS: I want to echo the
12 caution that My Friend Ms. Boyd gave you, that none of
13 my questions are seeking to elicit information that
14 may be commercially sensitive to the Utility or is
15 found by this Board to be commercially sensitive or
16 confidential. And if any of the questions require an
17 answer in that regard, please don't put it on the
18 public record. Advise me that that's a matter we can
19 talk about later this afternoon.

20 Would that be acceptable?

21 MR. DANIEL PEACO: It is.

22 MR. BOB PETERS: All right. Maybe on
23 PUB Exhibit 98, we can orient ourselves.

24

25 (BRIEF PAUSE)

1 MR. BOB PETERS: I know Mr. Hacault
2 had a -- a version of this up, but let's just look --
3 let's just look not at the numbers for a change, and
4 let's just look down the -- the words in the left-hand
5 column. We get down to the extraprovincial revenue
6 line, and that is the line, gentleman that Daymark
7 reviewed as to whether the amounts disclosed by
8 Manitoba Hydro were reasonable, or had raised concerns
9 for Daymark. Would that be correct?

10 MR. DOUGLAS SMITH: Correct.

11 MR. BOB PETERS: And that
12 extraprovincial line item is comprised -- and one (1)
13 of the components of that is the existing firm
14 contracts that Manitoba Hydro has entered into,
15 correct?

16 MR. DOUGLAS SMITH: Correct.

17 MR. BOB PETERS: And that line item,
18 if you follow it across, would also include the
19 prospective new extraprovincial contracts that
20 Manitoba Hydro is going to enter into into future
21 years? And I'm specifically identifying SaskPower as
22 an example.

23 MR. DOUGLAS SMITH: Correct.

24 MR. DANIEL PEACO: It's -- I guess
25 they -- they've already entered into the contract.

1 MR. BOB PETERS: And the contract,
2 we've been told when it starts, and the year in which
3 it starts, the revenues from that contract will be
4 included in the extraprovincial line?

5 MR. DANIEL PEACO: Right, but it -- it
6 -- you -- I -- I -- if I misunderstood your question,
7 I apologize, but it sounded like you -- you -- it was
8 as if they hadn't entered into the contract as yet.

9 MR. BOB PETERS: All right, then. If
10 -- I may have misspoke, Mr. Peaco, and it was
11 contracts that hadn't yet commenced?

12 MR. DANIEL PEACO: Yeah, fair enough.
13 Yeah.

14 MR. BOB PETERS: On this forecast,
15 they will commence in the forecast period?

16 MR. DANIEL PEACO: Yes.

17 MR. BOB PETERS: All right. And if we
18 turn -- with just this understanding -- and we're
19 looking at numbers in the 400 to 500 million in the
20 near term. Let's turn to slide 56 of the presentation
21 you gave this morning, which is Daymark's Exhibit 7.
22 The last item of your presentation, you indicate the
23 revenue forecast derived from existing firm contracts
24 is reasonable. That's what we take from this slide?

25 MR. DANIEL PEACO: Yes.

1 MR. BOB PETERS: And when we talk
2 about the export drive from existing firm contracts,
3 those are the bilateral contracts that this Board has
4 learned that the Utility has ended -- entered into
5 with various counterparties, correct?

6 MR. DANIEL PEACO: That's correct.

7 MR. BOB PETERS: Also on this page
8 found to be reasonable by Daymark is Manitoba Hydro's
9 calculation of surplus dependable energy, correct?

10 MR. DANIEL PEACO: Yes.

11 MR. BOB PETERS: And that -- that,
12 sir, is the quantity of energy, not necessarily the --
13 the value or the price of it?

14 MR. DANIEL PEACO: That's -- that's
15 exactly right.

16 MR. BOB PETERS: All right. So it was
17 only quantity related?

18 MR. DANIEL PEACO: Yes. Both -- first
19 -- the -- the first two (2) bullets of those three (3)
20 bullets are quantity.

21 MR. BOB PETERS: Thank you. And then
22 the surplus energy, again, the quantity is found to be
23 reasonable. And your process of doing that was to
24 look at their -- Manitoba Hydro's processes for
25 forecasting what -- what energy they will have in the

1 future as surplus?

2 MR. DANIEL PEACO: Correct.

3 MR. BOB PETERS: All right. Then...

4

5 (BRIEF PAUSE)

6

7 MR. BOB PETERS: One (1) of the things
8 that I want to turn to is the capacity value removal
9 from the export revenue forecast, and this relates to
10 export sales that exclude the bilateral contracts,
11 correct?

12 MR. DANIEL PEACO: Yes, it would be
13 for any energies presumed to be sold that's not
14 currently under existing contracts.

15 MR. BOB PETERS: And as a result of
16 the methodology followed by Manitoba Hydro with
17 capacity values, their export revenue forecast numbers
18 that we had seen on the previous integrated financial
19 forecast have been reduced to what they would be if
20 they had included the capacity values?

21 MR. DANIEL PEACO: I'm sorry, I'm --
22 I'm --

23 MR. BOB PETERS: Let -- let me -- let
24 me rephrase that shorter. Had Manitoba Hydro included
25 capacity values, the export revenue line item that we

1 looked at would have a -- a higher number?

2 MR. DANIEL PEACO: Yes.

3 MR. BOB PETERS: And I suppose
4 following that loop through, the more money that
5 Manitoba Hydro is able to gain from their export
6 customers, that would mean -- and is it your
7 understanding from Daymark's perspective -- that would
8 mean less revenues are required from domestic
9 customers?

10 MR. DANIEL PEACO: Well, I -- I
11 presume that would be the case. But again, our -- our
12 work didn't go beyond looking at the -- the level of
13 the export forecast. How that would flow through to
14 the -- the rate-making process was beyond what we --
15 we really considered.

16 MR. BOB PETERS: All right. Staying
17 with the capacity issue, and we turn to page 46 of the
18 Daymark Exhibit 1, which is the report that's on the
19 public record, and we scroll down to the paragraph
20 just above the redactions, that's -- and again we're
21 not going to get into -- at this time, anyway, what's
22 redacted, but we see on this page, Daymark is telling
23 this Board that after looking in more detail at the
24 data provided by independent consultants, we identify
25 inconsistencies between Manitoba Hydro's market view,

1 and the consultant's view, and I read that correctly?

2 MR. DANIEL PEACO: Yes.

3 MR. BOB PETERS: And on page -- sorry,
4 and on slide 50 of what you presented to the panel
5 this morning, what you're telling the Board is that
6 there is zero capacity revenue for twenty (20) years
7 on the surplus energy?

8 MR. DANIEL PEACO: That's correct.

9

10 (BRIEF PAUSE)

11

12 MR. BOB PETERS: You had some
13 discussion with Ms. Boyd on this matter, but maybe
14 we'll go to your page 18 of your DEA Exhibit 1. And
15 there, Daymark has extracted and reproduced a 2016
16 indication as to what the organization of MISO states
17 has learned in its survey?

18 MR. DANIEL PEACO: Well, that actually
19 is extracted from the MTEP17.

20 MR. BOB PETERS: Well -- and -- and I
21 was -- just want to be sure about that, because Mr.
22 Williams had a similar chart, although from a
23 different source. Do you recall that this morning in
24 the Consumers Coalition Exhibit 39?

25 MR. DANIEL PEACO: From the NAERC

1 document?

2 MR. BOB PETERS: Yes, it was the North
3 American Electric Reliability Corporation.

4 MR. DANIEL PEACO: Yes.

5 MR. BOB PETERS: And Mr. Williams took
6 you out -- or Dr. Williams took you out to I believe
7 it was 2023, and was showing that the anticipated
8 compared to the reference margin level in 2023, turned
9 into a deficit?

10 MR. DANIEL PEACO: I -- yeah, I recall
11 that.

12 MR. BOB PETERS: All right. Well,
13 let's see if that holds true on page 18 of Daymark
14 Exhibit 1. Maybe we can enlarge the font for only
15 those of us who need it.

16

17 (BRIEF PAUSE)

18

19 MR. BOB PETERS: Thank you. We've
20 seen Manitoba Hydro's power resource schedules, and if
21 we take the -- and we'll start in the 2023/'24 year,
22 if we could. And if you could explain this table, Mr.
23 Peaco or Mr. Smith to the panel as to what they're
24 seeing by looking at this chart?

25 MR. DANIEL PEACO: Sure. And just for

1 -- for reference, we had a visual of this that we
2 prepared and they're -- into our PowerPoint, and we
3 reviewed that today. So the -- the data that's in
4 this table is the same data that we presented in that
5 -- the year in our -- in our presentation. But if we
6 just go down the -- the left-hand side, there's a -- a
7 row called existing resources, which is their
8 accounting of given that the -- the power facilities
9 that are in the -- in the market today and their
10 expectation of the megawatts that they'll receive from
11 them through the -- through the duration of this chart
12 --

13 MR. BOB PETERS: And -- and just
14 interrupt you if I could, Mr. Peaco, when they're
15 talking -- and -- and let's pick the 2023/'24 proposed
16 year, they're talking about 145 gigawatts hours of
17 capacity, correct?

18 MR. DOUGLAS SMITH: A hundred and
19 forty-five gigawatts, or 445,000 megawatts of
20 capacity.

21 MR. BOB PETERS: Right. And -- and
22 just so the panel understands, that's the existing
23 resources in the MISO footprint?

24 MR. DANIEL PEACO: Correct, as -- as
25 they would be -- and to the extent that existing --

1 there's retirements of the existing resources that
2 would be reflected in that 2023 number.

3 MR. BOB PETERS: Yes, and -- and
4 that's one (1) of the reasons, Mr. Peaco, that the
5 number, when we start over closer to the left side,
6 from the 2018/19 year and work our way over to the '22
7 -- sorry, the '23/'24 year, the existing resource
8 number goes down to reflect retirements?

9 MR. DANIEL PEACO: Correct.

10 MR. BOB PETERS: All right. I
11 understand that point. Relative to Manitoba Hydro --
12 thank goodness Mr. Miles isn't in the room, but I
13 always think of Manitoba Hydro as about 5,100
14 megawatts of -- of hydraulic capacity, and maybe
15 totally around the 5,400 megawatt size, correct?

16 MR. DANIEL PEACO: Okay.

17 MR. BOB PETERS: So in essence, what
18 you're saying here is that MISO's about thirty (30)
19 times larger than the capacity of Manitoba Hydro?

20 MR. DANIEL PEACO: Yeah -- roughly,
21 yeah, that would be correct.

22 MR. BOB PETERS: And on this chart,
23 under the 2023/'24 year, there appears to be new
24 resources that are coming -- coming forward?

25 MR. DANIEL PEACO: The -- the second

1 row is -- is an entry for new resources, correct.

2 MR. BOB PETERS: And some of these
3 represent those that are more likely than others that
4 are less likely.

5 Is that -- is that correct?

6 MR. DANIEL PEACO: That's correct.

7 MR. BOB PETERS: And we'll perhaps
8 come back to that. And then if we end up going down
9 to the available resources line, we see that in the
10 '23/'24 years theres's147.8 gigawatts

11 MR. DANIEL PEACO: Correct.

12 MR. BOB PETERS: And then we also have
13 to recognize that, just like in Manitoba, MISO has its
14 own demand requirements, and those demand requirements
15 of 128.9 gigawatts are subtracted from the total;
16 correct?

17 MR. DANIEL PEACO: Well, I believe the
18 calculation there is -- there -- the demand is the --
19 the peak demand in the system. And then the following
20 row is -- is the reserve requirement. So the -- the
21 one 128.9 is increased by the reserve requirement to a
22 total requirement on the demand-side of 149.2.

23 MR. BOB PETERS: And so that leads a
24 planning resource -- sorry. I've --

25 MR. DANIEL PEACO: So -- so what

1 they're doing is they're -- they're then comparing the
2 -- the ERMR, which is the total requirement for
3 capacity in the system in that year to the available
4 resource line. So -- and you can see that the 149.2,
5 which is demand plus reserves is -- is higher than the
6 available resources. So there's -- there's a
7 shortfall in the surplus shortfall row.

8 MR. BOB PETERS: And it's this
9 shortfall, Mr. Peaco and Mr. Smith, that gave rise to
10 Daymark's answer to the Vice Chair Ms. Kapitany when
11 you indicated that the capacity market will change and
12 there may -- that there may be a market for Manitoba
13 Hydro's capacity out in approximately 2023?

14 MR. DANIEL PEACO: Correct.

15 MR. BOB PETERS: When -- before I
16 leave this chart under new resources there's a line
17 item, and on page -- I'm going to keep that page, but
18 also take you back to page 23 of your slide
19 presentation today.

20 And this is the graph you were
21 referring to, Mr. Peaco?

22 MR. DANIEL PEACO: Yes.

23 MR. BOB PETERS: And what I was
24 referring to was that of those new resources, have you
25 been able to break it down here as to what is -- what

1 are going to be new resources and what are low
2 certainty of new resources?

3 MR. DANIEL PEACO: We -- we took these
4 numbers, take those two (2) entries. I don't know if
5 you want go back and --

6 MR. BOB PETERS: Sure. We can go back
7 to --

8 MR. DANIEL PEACO: Go back to the
9 table.

10 MR. BOB PETERS: -- 18, yeah.

11 MR. DANIEL PEACO: So how we get those
12 two (2). The -- the new resource row, the second row
13 in this, is the sum total of more certain new
14 resources and low certainty. So if you see there's a
15 one (1), two (2), three (3), four (4), the fifth row
16 of this table is a minus, low certainty resources.

17 So what they're doing is they're --
18 they've got a -- an assumption on total new resources
19 in this case. And for purposes of determining
20 expected new generation they back out these low
21 certainty resources, which are ones that they've
22 assumed, but they -- but they don't have -- they have
23 -- they're -- these are resources they have presumably
24 limited commitments.

25 And so in coming up with the -- with

1 the 2023/'24 shortfall they've backed those pie --
2 those pieces out. So what we've shown in the chart
3 would be the low certainty resources line and the --
4 the other new resources would be the difference
5 between, in 2023, the four-point-five (4.5) total and
6 the two-point-three (2.3) that are low certainty. So
7 there's basically two-point-two (2.2) of -- of
8 resources -- new resources that are not in the low
9 certainty category.

10 MR. BOB PETERS: Is Daymark Energy
11 Advisors aware as to whether distributed energy
12 resources are included in those new resource lines?

13 MR. DANIEL PEACO: We -- we didn't
14 find a lot of detail back up from MISO in terms of
15 what's embedded in those numbers.

16 MR. BOB PETERS: So you're not aware
17 of -- of whether wind and solar or aggregated energy
18 efficiency matters are included in the new resource
19 line?

20 MR. DANIEL PEACO: I -- my -- we're
21 not specifically aware. My understanding is this is
22 everything that they would presume would qualify to
23 provide qualifying capacity in the market. But what -
24 - what that specifically includes we're not -- we
25 don't have the information on that.

1 MR. BOB PETERS: Are you in a position
2 to tell the Board what impact on the market costs
3 those distributed energy resources would have
4 directionally?

5 MR. DANIEL PEACO: I'm not sure if I
6 underst --

7 MR. BOB PETERS: Are those distributed
8 energy resources causing MISO prices to increase or to
9 decrease?

10 MR. DANIEL PEACO: So to the extent
11 that utilities are committing to add distributed
12 resources that are included in these numbers or were
13 excluded from these numbers?

14 MR. BOB PETERS: I'm suggesting
15 included in these numbers, Mr. Peaco.

16 MR. DANIEL PEACO: Well, to the extent
17 that they are adding distributed resources such as
18 solar and wind? Is that specifically what you're
19 referring to?

20 MR. BOB PETERS: Yes.

21 MR. DANIEL PEACO: Those would tend to
22 -- addition of those types of zero energy cost
23 resources would tend to lower the overall market
24 prices.

25 MR. BOB PETERS: And I also understand

1 there's a -- an ability to aggregate energy efficiency
2 gains in the MISO market.

3 Are you aware of that?

4 MR. DANIEL PEACO: Not specifically,
5 no.

6

7 (BRIEF PAUSE)

8

9 MR. BOB PETERS: Before I leave this
10 chart that's found in the your report, Exhibit 1, page
11 18, the conclusion that Daymark has reached is that
12 Manitoba Hydro's revenue forecast from exports may be
13 understated after five (5) or six (6) years because
14 of, for example, there being a capacity shortage in
15 the MISO market in that time frame.

16 MR. DANIEL PEACO: Well, there's --
17 there's two (2) reasons -- two (2) -- two (2) aspects
18 of that in this particular -- to -- even before you
19 get to the shortfall calculation you clearly are
20 adding new resources. And to the extent that those
21 new resources are planned but not yet committed, then
22 those are -- those are potentially market
23 opportunities. So not -- it's not clear to me exactly
24 how many megawatts of the -- or gigawatts of the new
25 resources in this plan are actually firmly committed

1 and non-avoidable at this point.

2 So -- but -- but the -- but to the
3 particular point of the fact that there's a shortfall
4 and that the low certainty resources clearly are in
5 the category of not being committed, those would
6 represent market opportunities for new resources to
7 come in. And that will be -- utilities in some way,
8 shape, or form will be investing and committing to new
9 resources in that time frame to make -- make the
10 shortfall go away.

11 MR. BOB PETERS: And do I take from
12 your answer, Mr. Peaco, that included in that new
13 resource line is an opportunity for Mr. Cormie to sell
14 some Manitoba Hydro --

15 MR. DANIEL PEACO: Potentially.

16 MR. BOB PETERS: -- energy.

17 MR. DANIEL PEACO: Potentially.

18

19 (BRIEF PAUSE)

20

21 MR. BOB PETERS: In Manitoba Hydro's
22 rebuttal evidence, and I won't necessarily turn it up
23 unless you want to see it, do you recall Manitoba
24 Hydro indicating that the date of need is uncertain
25 and, in my words, a moving target?

1 MR. DANIEL PEACO: If I'm recalling,
2 that was in the con -- they were discussing the -- the
3 MISO PRA auction?

4 MR. BOB PETERS: Correct.

5 MR. DANIEL PEACO: Yes. I -- I have a
6 recollection of that.

7 MR. BOB PETERS: You were talking,
8 Mr. Peaco, with the Chair about information back at
9 the Needs For and Alternatives To review that you were
10 involved in.

11 Do you recall that?

12 MR. DANIEL PEACO: Yes.

13 MR. BOB PETERS: Can you recall -- and
14 can Daymark recall that during that Needs For and
15 Alternatives To review, whether Manitoba Hydro's
16 forecast of capacity and its export revenues was
17 including capacity, even with the uncertain date of
18 need at that time?

19 MR. DANIEL PEACO: Yes, my
20 understanding is -- my recollection is that all of the
21 dependable energy surplus was -- was presumed to be
22 sold into the market with -- with the capacity and a
23 premium.

24

25

(BRIEF PAUSE)

1 MR. BOB PETERS: In the Manitoba Hydro
2 rebuttal there was a point made that the projected
3 additions exceed retirements in the 2016 to 2031
4 period. And the perhaps I should put that up on the
5 screen. I think that's Exhibit Manitoba Hydro 83.
6 And I believe I'm looking on page 32 of 37 of the
7 document. And the graph at the top of the page was to
8 suggest that there were additions being planned that
9 would more than remove the possible deficits.

10 Are you familiar with that?

11 MR. DANIEL PEACO: I've -- I've seen
12 their evidence and I've -- I've looked at this chart,
13 yes.

14 MR. BOB PETERS: Is Daymark in a
15 position to advise whether these new projects are in
16 the interconnection queue?

17 MR. DANIEL PEACO: Not that specific
18 answer, no.

19 MR. BOB PETERS: So is it Daymark's
20 view then that some of these additions won't be coming
21 through to fruition?

22 MR. DANIEL PEACO: Well, let's sort of
23 take -- step back a minute and let's talk about what
24 this chart is. First, I would note that the -- the
25 title -- the title of the figure makes clear this is

1 nameplate capacity.

2 MR. BOB PETERS: Is that the unforced
3 capacity that Mr. Smith talked to --

4 MR. DANIEL PEACO: Yes, so --

5 MR. BOB PETERS: -- the Vice Chair
6 about?

7 MR. DANIEL PEACO: -- so to the extent
8 that you add, for example, if you add a hundred
9 megawatt wind turbine you have 100 megawatts of
10 nameplate sitting on the pole, on the tower. But what
11 counts in the capacity market is -- is a substantially
12 lower number. So this is not an accounting of
13 megawatts that would qualify for capacity in the
14 capacity accounting that we were just looking at.
15 This is nameplate. Okay.

16 And the other thing that I would note
17 is that you'll see in the parenthetical in the title
18 of the figure that this is an EGEAS model. And the
19 EGEAS model is a planning model that MISO uses to
20 develop the postulated expansion plans that it uses to
21 do its transmission planning, as I talked to earlier
22 this morning.

23 So there's a set of assumptions they
24 they've put together, and included in the EGEAS model,
25 to -- to build out a scenario for them to evaluate in

1 their transmission planning. So these are, I would
2 say, prospective. They -- they have populated the
3 EGEAS with a set of assumptions on potential resource
4 options and have -- and this is the output of that
5 modelling, as I understand it.

6 And so this isn't nec -- this -- this
7 could include a number of options that are simply, you
8 know, postulated options that they've included in
9 their EGEAS modelling to develop a scenario for
10 purposes of their planning.

11 MR. BOB PETERS: All right. Well,
12 thank you for that clarification. You've addressed
13 the point that I wanted to have the Board be aware of.
14 I want to turn still in Manitoba Hydro's rebuttal
15 document which is on the screen, Manitoba Hydro
16 Exhibit 83, to page 23 of 37. And we'll start up on
17 line 14. I'll just read it for the record:

18 "Based on current information
19 available to Manitoba Hydro, the
20 consensus value of carbon from the
21 four (4) electric -- from the four
22 (4) electricity export price
23 forecaster remains the best estimate
24 of future carbon values at the time
25 Manitoba Hydro 16 update with

1 interim was filed."

2 See that item?

3 MR. DANIEL PEACO: I'm sorry, which
4 line are you on?

5 MR. BOB PETERS: I was attempting to
6 read, starting on line 14.

7 MR. DANIEL PEACO: Oh, I'm sorry.
8 Yeah.

9 MR. BOB PETERS: Can you just have a
10 quick second to look at that?

11 MR. DANIEL PEACO: Yes, I see that.

12 MR. BOB PETERS: And if Manitoba
13 Hydro's view as stated there is that the consensus
14 value of carbon from the four (4) forecasters remains
15 the best estimate of future -- of future carbon
16 values, is it Daymark's view that the consensus value
17 of capacity from these same four (4) forecasters is
18 also the best estimate of capacity value to be
19 included in the revenue forecast?

20 MR. DANIEL PEACO: That would be
21 consistent with the -- Manitoba Hydro's use of the
22 energy forecast, yes.

23 MR. BOB PETERS: Going down to line
24 24, Manitoba Hydro indicates that:

25 "The goal to have an unbiased

1 consensus forecast is achieved by
2 accepting the other experts' views
3 of the future are not imposing its
4 biases by choosing a forecast to
5 produce a predetermined result."

6 Do you see that?

7 MR. DANIEL PEACO: I see that.

8 MR. BOB PETERS: Do you agree with
9 Manitoba Hydro's statement?

10 MR. DANIEL PEACO: Well, they didn't -
11 - they didn't implement that in their analysis.

12 MR. BOB PETERS: Okay. And so the
13 question I asked was: Do you agree with Manitoba
14 Hydro's statement, is that the goal is to have an
15 unbiased consensus forecast and that's achieved by
16 accepting the expert views of -- of the other
17 forecasters?

18 MR. DANIEL PEACO: If -- if their goal
19 is to have an unbiased consensus forecast accepting
20 the experts' views, I would agree with that. I'm, I
21 guess, I was jumping ahead to -- to your prior
22 question to say that that's not what they implemented.

23 MR. BOB PETERS: All right. And then
24 on page 24 of this document on lines 18 to 21, we've
25 switched then over to the capacity specific reference.

1 And I'll quote from line 18:

2 "In determining the export revenue
3 forecast and having regard for the
4 uncertainty associated with capacity
5 values, a policy decision has been
6 made by Manitoba Hydro to remove the
7 potential capacity revenue that is
8 as yet uncontracted from its revenue
9 forecast."

10 And then as Manitoba Hydro further
11 discussed in section 2.3.

12 Do you see that?

13 MR. DANIEL PEACO: I do.

14 MR. BOB PETERS: And so does Daymark
15 conclude that this would be an example of Manitoba
16 Hydro applying its biases with respect to the forecast
17 of capacity revenue?

18 MR. DANIEL PEACO: Well, it -- it
19 clearly is applying a judgement to not accept in total
20 the -- the consensus view from the -- their third-
21 party export -- ex -- third-party forecasts.

22 MR. BOB PETERS: On slide 18 -- I
23 believe Ms. Boyd had this slide up earlier, Mr. Smith
24 or Mr. Peaco, is the planning resource auction a good
25 indicator of the value Manitoba Hydro can achieve with

1 a long-term capacity contract?

2 MR. DANIEL PEACO: No.

3 MR. BOB PETERS: Why do you say that?

4 MR. DANIEL PEACO: Well, let me -- et
5 me give you an answer now and I -- I -- we will come
6 back to this this afternoon with some detail. But in
7 general, I think as Mr. Smith explained this morning,
8 the PRA auction is one (1) year ahead. And it's --
9 it's a balancing auction. It's not -- in contrast to
10 some other markets which have -- actually have a
11 forward capacity market, whereas the market bond --
12 actually let me use our home market as an example.
13 It's not the only example, but it's one (1) that I'm
14 familiar with.

15 ISO New England has a forward capacity
16 market, and all of the capacity in the market is
17 procured in that market and -- and in an auction
18 that's -- that's done three (3) years in advance. And
19 the result -- the result of that for new resources is
20 -- is multi-year contracts for any new capacity that
21 enters the market.

22 The MISO market, the PRA is an auction
23 that's one (1) year had for one (1) year contracts
24 that are exchanged between those in the market that
25 are short and those that are long. And so I would say

1 it's a -- it's a -- basically a truing up of folks'
2 commitments to have enough reserves to meet MISO
3 requirements before -- before real-time hits. But
4 it's -- it's not a place where forward capacity
5 exchanged. That all occurs in the bilateral markets.

6 MR. BOB PETERS: All right. Let's
7 follow that through for the benefit of the panel. If
8 we can go to Daymark's report Exhibit DEA-1. And I'm
9 on page 65 of the document. Here is where Daymark
10 lists the contracts that Manitoba Hydro has entered
11 into for the sale of its products; correct?

12 MR. DANIEL PEACO: Yes.

13 MR. BOB PETERS: And some products are
14 energy products, some are capacity, and some are both.

15 Would that be fair take away?

16 MR. DANIEL PEACO: That's correct.

17 MR. BOB PETERS: All right. Well,
18 let's stay with -- let's just start with the contracts
19 that are only capacity.

20 Can you describe, without specific to
21 any of these, what a -- what a capacity contract is or
22 how that's different from an energy contract?

23 MR. DANIEL PEACO: Well, a capacity
24 contract would be simply providing some assurances to
25 perform at times necessary to allow the buyer to have

1 resources that would qualify to meet its reserve
2 requirement and obligations with MISO. Some of these
3 are in the form of simply exchanges of capacity. And
4 -- and there's ways to do that. But that's
5 essentially what they're doing is that they're
6 providing an assurance of performance sufficient so
7 that -- that the contract can -- can be accounted for
8 in the -- the buyer's the accounting of its meeting
9 reserve requirement obligations.

10 MR. BOB PETERS: Okay. Keeping in
11 mind those capacity contracts, and there appeared to
12 be about a half a dozen of them.

13 Do you see them at the bottom part of
14 the page? And we go back to page -- slide 18 of your
15 presentation from today.

16 Which side of the page do those six (6)
17 capacity contracts find themselves included in, in
18 terms of this chart?

19 MR. DANIEL PEACO: Well, they would be
20 -- they would be in the right-hand side. And --
21 because these are -- these are contracts with specific
22 counterparties and they would be presumably -- I -- I
23 believe they're all entered into in advance of the
24 PRA. But...

25 MR. BOB PETERS: So the only

1 qualification you have, as long as the contract has --
2 the commencement date has started, they'd be on the
3 right-hand side of the page?

4 MR. DANIEL PEACO: Well, it's a
5 question of whether they're actually -- these are --
6 these are bilateral contracts and not -- they're not
7 contracts entered into the -- specifically into the
8 PRA auction.

9 MR. BOB PETERS: They'd be capacity
10 commitments made directly with a bilateral party?

11 MR. DANIEL PEACO: Yes.

12 MR. BOB PETERS: On page 60 of your
13 report, I want to turn to the removal of the
14 dependable energy premiums on uncontracted dependable
15 supply. And we see in the middle of the page,
16 starting with the paragraph:

17 "Upon review of the reasons for
18 first instituting a premium."

19 And then removing the premium:

20 "We believe the elimination of the
21 premium in its entirety for the
22 twenty (20) year forecast is not
23 well supported and not consistent
24 with the information available to
25 Manitoba Hydro from the independent

1 market consultants or the
2 information from MISO, NERC, and the
3 utility IRP's."

4 Correct?

5 MR. DANIEL PEACO: Yes.

6 MR. BOB PETERS: On the findings at
7 the bottom of that page, I want to turn to a couple of
8 them on that page, and have you explain with some
9 detail to the Board what is -- what is meant. The
10 first bullet, what you're telling the panel is that
11 compared to how Manitoba Hydro used to do it they are
12 taking a more conservative approach now than they did
13 before.

14 MR. DANIEL PEACO: That's correct.

15 MR. BOB PETERS: And then can you
16 explain what you're getting at in the second bullet,
17 and how that applies to Manitoba Hydro's available
18 products?

19

20 (BRIEF PAUSE)

21

22 MR. DANIEL PEACO: Yeah, they -- and
23 hopefully the context we laid this morning will help
24 with this. But the premium would come from attributes
25 other than energy, being able to -- to provide energy

1 to satisfy MISO's resource adequacy reserve
2 requirements. It would be along the -- it would be
3 either the fact that it's clean energy, as -- as we
4 discussed with Ms. Boyd a few minutes ago, that the --
5 the sale of the power carries environmental attributes
6 that are favourable to some counterparties.

7 And depending on how they structure the
8 contracts that could provide some price certainty,
9 some -- some risk hedge, some operating flexibility
10 perhaps. So there other -- other attributes other
11 than energy and capacity that would contribute to
12 being able to be -- to -- to some buyers be worth
13 paying more than just the straight energy and capacity
14 value of that output.

15 MR. BOB PETERS: And for that they'll
16 pay the premium, and that premium --

17 MR. DANIEL PEACO: And that --

18 MR. BOB PETERS: -- is -- is a
19 negotiated premium?

20 MR. DANIEL PEACO: Yes. And -- and to
21 the point we said earlier, those premiums only come
22 from negotiating with a counterparty in a bilateral
23 manner. Having a buyer who actually values those
24 attributes and is willing to pay a premium for them.

25 MR. BOB PETERS: On the next page,

1 page 61, I just want to look at a couple more of the
2 findings. The elimination of the premium appears
3 reasonable for the near term.

4 You see that?

5 MR. DANIEL PEACO: Yes.

6 MR. BOB PETERS: And that's your --
7 that's Daymark's finding?

8 MR. DANIEL PEACO: Yes.

9 MR. BOB PETERS: And as the Vice Chair
10 before asked you, I'll ask you now, the near term,
11 what -- how many years is that?

12 MR. DANIEL PEACO: That's -- really
13 we're thinking in terms of when -- when the market --
14 the MISO market generally, and the -- and the specific
15 counterparties in particular, begin to need new
16 resources. Then they would be in a position to -- to
17 need to add new resources, and would be looking at
18 resources that -- that perhaps would carry premiums
19 with them. And so it's -- it's in the '23 to '25 time
20 frame that that begins to be, you know, likely to be
21 available based upon the resource plans in the MISO --
22 MISO analyses that we've been talking about.

23 MR. BOB PETERS: Didn't we see new
24 resources being added in -- in every year between now
25 and 2023?

1 MR. DANIEL PEACO: There are some, but
2 it gets -- it gets more significant as you get out
3 towards 2025.

4 MR. BOB PETERS: Do I take from your
5 last bullet in finding that Manitoba Hydro's product
6 should be attractive because of its being clean
7 energy?

8 MR. DANIEL PEACO: Yes.

9 MR. BOB PETERS: And I believe on this
10 page, on page 61, the -- I think Manitoba Hydro in its
11 rebuttal corrected that the premium was initiated, is
12 it 2008 as opposed to 2013? Are you aware of that?

13 MR. DANIEL PEACO: You may be right.
14 I -- I -- we kind of -- we were looking specifically
15 at the 2013 to 2015 time frame and it was -- it may
16 have predated that. But I'm not sure.

17 MR. BOB PETERS: All right.

18 MR. DANIEL PEACO: That was -- that
19 was the limit of our -- of the documents that we
20 reviewed.

21 MR. BOB PETERS: Mr. Chairman, with
22 your approval and patience, I think I can complete my
23 last question before the top of the hour.

24 There's been considerable discussion
25 about whether Manitoba Hydro's export revenue forecast

1 is P50 forecast, and I don't want to repeat what we've
2 talked about.

3 On page 75 of the Daymark report there
4 is discussion about the asymmetrical risk; correct?

5 MR. DANIEL PEACO: Yes.

6 MR. BOB PETERS: And that's the risk
7 you talked with Mr. Hacault about when he was talking
8 about the asymmetry and he showed you the box and
9 whiskers went through those information -- that
10 information.

11 MR. DANIEL PEACO: Correct. Correct.

12 MR. BOB PETERS: All right. What
13 contributes to that asymmetry appears to be two (2)
14 factors. One (1) is natural gas.

15 Is that correct?

16 MR. DANIEL PEACO: In -- in Hydro's
17 analysis?

18 MR. BOB PETERS: Yes.

19 MR. DANIEL PEACO: Yes. Yeah.

20 MR. BOB PETERS: Does Manitoba Hydro
21 agree with Manitoba Hydro's analysis on the natural
22 gas? Sorry, does Daymark agree with the analysis that
23 Manitoba Hydro did?

24 MR. DANIEL PEACO: No, I was going to
25 say you'd have to ask Hydro whether they agree with

1 themselves or not.

2 MR. BOB PETERS: Sorry, I was rushing
3 myself here.

4 MR. DANIEL PEACO: We -- I think as we
5 -- I think we indicated either in the report or in the
6 IRs that we -- we found that their representation of
7 the distribution on natural gas prices was a
8 reasonable representation of the skewness of -- of the
9 natural gas outlook, at least at the -- at that time.

10 MR. BOB PETERS: The message you're
11 telling the panel is that in terms of this asymmetry
12 that Daymark has seen, natural gas prices are more
13 likely to go up than down from their record low
14 prices?

15 MR. DANIEL PEACO: Well, it's not so
16 much likelihood. It's a question of how far up and
17 how far down could they go within the range of
18 people's -- the Energy Information Administration and
19 many other forecasters will define a range of
20 uncertainty around natural gas prices. And almost all
21 of those ranges will show potential for the gas prices
22 to be much higher than reference prices these days
23 than lower, in part because reference prices for
24 natural gas are already pretty close to historic lows
25 as it is.

1 And so prices -- the -- the magnitude
2 of decline from reference case prices is -- is small,
3 and it's along the lines of the discussion we had with
4 Mr. Hacault about the fact that there's more
5 potential. There's -- the values could go much higher
6 than the reference and there's only so much lower than
7 they could go to the reference this point. Now, the
8 probabilities around those occurrences are a different
9 matter.

10 MR. BOB PETERS: Understood. And
11 we've already talked about the second of the two (2)
12 risk components. So I'd like you to take those and
13 turn to page 76 and figure 35 and the Daymark exhibit,
14 and explain to the panel what you're trying to impart
15 with this chart.

16 MR. DANIEL PEACO: Okay.

17 MR. DOUGLAS SMITH: Certainly. This -
18 - this chart was actually produced by Manitoba Hydro
19 at our request. We had asked them to assist us in
20 understanding the -- the individual impacts of the --
21 of the different variables that they packaged together
22 in their uncertainty analysis.

23 They actually had three (3) separate
24 driver variables behind their uncertainty. They had
25 the -- the hundred and two (102) flow cases. They had

1 three (3) natural gas cases. And they had, subject to
2 check, I think it was inflation. We -- we didn't
3 focus on that. I believe -- I believe that's what the
4 third was. But the first two (2) were what we focused
5 on because that was within our scope. They provided
6 for us an unpacking of that and -- and this is one (1)
7 of the steps of that.

8 The light blue in the middle represents
9 the uncertainty around the flow cases. That was the
10 first step in their -- in their calculation of -- of
11 the total uncertainty. And then they layered on top
12 of that the -- the high and low. So -- so the -- the
13 light blue is the hundred and two (102) flow cases,
14 the reference gas, and shows the uncertainty around
15 flow.

16 The -- they then added in -- layered in
17 the high and low gas forecasts and the impact that
18 that had. And the additional uncertainty in the dark
19 blue represents the amount of the uncertainty due to
20 either the low gas case at the bottom or the high gas
21 case.

22

23

(BRIEF PAUSE)

24

25

MR. BOB PETERS: Mr. Smith, at Board

1 counsels' book of documents, volume 4, page 134 there
2 was a reproduction of various key variable
3 sensitivities from Manitoba Hydro. And on this chart
4 there is, down the left-hand column, low export price
5 and high export price.

6 Do you see that?

7 MR. DOUGLAS SMITH: I do.

8 MR. BOB PETERS: If we follow those
9 over, and we'll take them right over to 2027/'28, we
10 see the low export price would result in -- in impacts
11 of negative \$483 million. And the -- the high version
12 -- the high export price would go to \$1.519 billion.

13 Do you see that?

14 MR. DOUGLAS SMITH: I do.

15 MR. BOB PETERS: This demonstrates to
16 the panel, does it, the asymmetry between the low
17 exports and the high exports?

18

19 (BRIEF PAUSE)

20

21 MR. DOUGLAS SMITH: It -- well, it
22 doesn't -- I -- I don't see the reference in between,
23 which would -- would be necessary to do illustrate
24 asymmetry.

25

1 (BRIEF PAUSE)

2

3 MR. BOB PETERS: All right. Well, if
4 it's -- if it's referenced to zero, Mr. Smith, does
5 that change your answer?

6 MR. DOUGLAS SMITH: That would
7 certainly -- if -- if the reference was to zero that
8 would certainly show asymmetry.

9 MR. BOB PETERS: All right. And
10 looking at those two (2) line items, can you confirm
11 to the panel that Hydro's removal of capacity values
12 and dependability premiums is not embedded in the
13 scenarios of the low exports or the high exports?

14 MR. DOUGLAS SMITH: In the -- the low
15 and high cases that we reviewed there was no capacity
16 or premium in either of those.

17 MR. BOB PETERS: You're not sure if
18 what you reviewed is what's depicted here is what I'm
19 hearing.

20 MR. DOUGLAS SMITH: That is correct.
21 I don't know the source of these particular numbers.

22 MR. BOB PETERS: All right. And if --
23 if we assume that...

24

25 (BRIEF PAUSE)

1 MR. BOB PETERS: If we turn to page 76
2 of the Daymark evidence, and we go back to the figure
3 35, Mr. Smith, can you confirm to the panel that
4 Manitoba Hydro's removal of capacity value and
5 dependability premiums from Manitoba Hydro's export
6 forecast is not included in the high or low cases as
7 shown on this figure?

8 MR. DOUGLAS SMITH: That is my
9 understanding. Correct.

10 MR. DANIEL PEACO: Well, if I might.
11 I just want to make sure we're clear on that question.
12 Maybe state it another way and let me tell you if the
13 -- tell me -- tell me if this is what you had in mind?
14 That the uncertainty in market prices shown in this
15 chart only show variability in natural gas prices.
16 And there is no capacity values included in this -- in
17 the base or -- or in the sensitivity.

18

19 (BRIEF PAUSE)

20

21 MR. DANIEL PEACO: Is that --

22 MR. BOB PETERS: I'm sorry you were --

23 MR. DANIEL PEACO: I was -- I was
24 confused with the question and answer and I just
25 wanted to make sure we were clear as to what -- what

1 we were stating. And I -- just as a -- as a statement
2 of what's in this chart, the -- with respect to market
3 price uncertainty. The market prices are the energy -
4 - the market prices that include only energy value.
5 There's no capacity value in the reference high or low
6 cases.

7 MR. BOB PETERS: Thank you. That's --
8 that's -- I have your understanding. I'd like to
9 thank Mr. Peaco and Mr. Smith for answering the
10 questions on the public record, Mr. Chair. I think
11 they'll get an opportunity to have a short break while
12 we reconfigure the room and allow them to make their
13 presentation on the in camera session. So thank you.

14 THE CHAIRPERSON: Mr. Haight, any re-
15 examination?

16 MR. WILLIAM HAIGHT: I -- I have one
17 (1) question by way of re-examination, Mr. Chair, and
18 it's to Mr. Peaco.

19

20 RE-EXAMINATION BY MR. WILLIAM HAIGHT:

21 MR. WILLIAM HAIGHT: Mr. Peaco, when
22 you were answering questions from Ms. Boyd and she
23 posed to you the results of Manitoba Hydro's third
24 quarter report, and you looked at that and you
25 indicated that it was consistent with -- and I don't

1 think you finished that sentence.

2 It's consistent with what?

3 MR. DANIEL PEACO: Fair enough. I was
4 indicating the -- the -- as I recall the exhibit was
5 looking at a downturn in the forecast in the -- in the
6 forward twelve (12) months from the forecast date,
7 which was, I think, in November. And we had indicated
8 in our report that in the very near term that premiums
9 -- that the market prices were down and the premiums
10 would likely not be available to Manitoba Hydro. And
11 -- and the near term downturn in market prices was
12 consistent with that general statement that we had
13 included in our report and we've talked about today.

14 MR. WILLIAM HAIGHT: And your point
15 being that that third quarter report is looking at
16 short-term results, whereas your report was looking at
17 long-term results?

18 MR. DANIEL PEACO: Correct.

19 MR. WILLIAM HAIGHT: No further
20 questions. Thank you.

21 THE CHAIRPERSON: Thank you, Mr.
22 Haight. We're going to adjourn the public portion of
23 today's session and move in camera, so we will take a
24 break for fifteen (15) minutes. Only people who are
25 required for this hearing should remain in the room,

1 and -- and we will be disconnecting the live streaming
2 and testing. I -- I just don't know which part you
3 lost.

4 So we're adjourning the public portion
5 of today's session and moving in camera. We will take
6 a fifteen (15) minute break. Only those people who
7 are required for the in camera session should remain
8 in the room. And we will be disconnecting the live
9 streaming of the hearing, so if anybody is watching
10 we'll be back at 9:00 a.m. tomorrow morning. And we
11 will test to make sure that the live stream is
12 disconnected. So we will adjourn until 3:20.

13

14 --- Upon adjourning at 3:02 p.m.

15

16

17 Certified Correct

18

19

20 _____

21 Cheryl Lavigne, Ms.

22

23

24

25