

MANITOBA PUBLIC UTILITIES BOARD

Re :

MANITOBA HYDRO

2017/18 and 2018/19

GENERAL RATE APPLICATION

PUBLIC HEARING

Before Board Panel:

Robert Gabor - Board Chairperson

Marilyn Kapitany - Vice-Chairperson

Larry Ring, QC - Board Member

Shawn McCutcheon - Board Member

Sharon McKay - Board Member

Hugh Grant - Board Member

HELD AT:

Public Utilities Board

400, 330 Portage Avenue

Winnipeg, Manitoba

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Pages 4389 to 4609



“When You Talk - We Listen!”



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1 --- Upon commencing at 9:02 a.m.

2

3 THE CHAIRPERSON: Good morning,
4 everyone. Good morning, Dr. Yatchew, Ms. Gilson.

5 Mr. Peters, would you like to take us
6 through today.

7 MR. BOB PETERS: Thank you. Good
8 morning, Mr. Chair, ladies and gentlemen. We welcome
9 Dr. Yatchew to the hearing room today to testify. We
10 also welcome his counsel, Ms. Gilson and Mr. Gardner.
11 And in terms of welcoming people to the hearing room
12 we welcome back Ms. Villegas.

13 Mr. Chair, panel members, there's a
14 couple of minor modifications to the timetable that's
15 on the screen in front of you. Dr. Yatchew has
16 actually been scheduled for the better part of two (2)
17 hours for his direct evidence and we'll see how that
18 proceeds.

19 And in terms of time adjustments, there
20 is a previous commitment that needs to be honoured.
21 So the lunch recess today is requested from 11:45 to
22 1:15, so thank you for that. And we can turn it over
23 to Mr. Simonsen to swear the witnesses -- witness, I
24 should say, and to commence this morning. Thank you,
25 sir.

1 INDEPENDENT EXPERT CONSULTANT WITNESS PANEL 3:

2

3 ADONIS YATCHEW, Sworn

4

5 THE CHAIRPERSON: Thank you. Ms.

6 Gilson...?

7

8 EXAMINATION-IN-CHIEF BY MS. KIMBERLEY GILSON:

9 MS. KIMBERLEY GILSON: Good morning,

10 Mr. Chair, panel members. I will just briefly

11 introduce Dr. Yatchew for you and qualify him for this
12 morning for today's proceedings.

13 Dr. Yatchew, you're an independent
14 expert consultant who's been retained on behalf of the
15 Public Utilities Board in these proceedings?

16 DR. ADONIS YATCHEW: Yes.

17 MS. KIMBERLEY GILSON: And the panel
18 has received and submitted as Exhibit AY-3 a full copy
19 of your CV and you, in fact, have prepared a
20 presentation which includes a summary of your CV but
21 to summarize your -- your extensive and impressive
22 experience, Dr. Yatchew, you confirm that you have a
23 PhD in Economics.

24 DR. ADONIS YATCHEW: I do.

25 MS. KIMBERLEY GILSON: And you're

1 currently the professor of economics at the University
2 of Toronto?

3 DR. ADONIS YATCHEW: Yes, I am.

4 MS. KIMBERLEY GILSON: You're also the
5 editor-in-chief of a publication called the Energy
6 Journal?

7 DR. ADONIS YATCHEW: Yes.

8 MS. KIMBERLEY GILSON: You've written
9 and we will see from Exhibit AY-3 your CV, numerous
10 papers and you've given presentations in many areas
11 which I'll simplistically call the area of economics;
12 is that correct?

13 DR. ADONIS YATCHEW: Yes.

14 MS. KIMBERLEY GILSON: And you've
15 appeared and been qualified to give evidence in quite
16 a number of proceedings in regulatory matters?

17 DR. ADONIS YATCHEW: Yes, I have.

18 MS. KIMBERLEY GILSON: Thank you. Dr.
19 Yatchew, you can confirm please for us that you
20 prepared the report that has been filed in these
21 proceedings as Exhibit AY-1?

22 DR. ADONIS YATCHEW: Yes, I have.

23 MS. KIMBERLEY GILSON: And you also
24 have prepared a presentation that you're going to give
25 to the panel this morning that's been filed and you'll

1 be speaking to it today and that's Exhibit AY-2?

2 DR. ADONIS YATCHEW: Yes.

3 MS. KIMBERLEY GILSON: Thank you. And
4 finally, Dr. Yatchew, you can confirm please that in
5 preparing your report and your presentation, you did
6 not receive or rely on any information that has been
7 identified as commercially sensitive information?

8 DR. ADONIS YATCHEW: That is correct.

9 MS. KIMBERLEY GILSON: Thank you.

10 Subject to any other comments from the panel, I'll
11 have you proceed with your presentation. Thank you.

12 THE CHAIRPERSON: Thank you Dr.
13 Yatchew can proceed with his presentation.

14 DR. ADONIS YATCHEW: Thank you, Mr.
15 Chair. I'm very pleased to be here. I think I've
16 mentioned earlier, at one point, my father was born
17 just outside of Winnipeg, and he was actually a K.C.
18 So you can imagine how far back that goes. He was a
19 King's Counsel lawyer. So I'm coming back to my
20 roots, so to speak,

21 Anyway, could we have slide 2, please.
22 I did an undergraduate degree in Economics and
23 Mathematics at the University of Toronto, followed by
24 an MA in Economics also at the University of Toronto.
25 I then went on and did a PhD at Harvard. My thesis

1 area was in econometrics.

2 Throughout my career, I've been at the
3 University of Toronto since 1980. I've also had a
4 number of visiting appointments among them at the
5 University of Chicago, at Trinity College Cambridge,
6 Australian National University, Melbourne University
7 and amongst others.

8 My primary research areas are
9 econometrics, both theoretical and applied and energy
10 economics and related areas. I teach PhD courses in
11 econometrics; undergraduate and graduate courses in
12 energy regulation and environmental matters. And a
13 few years ago I began to teach what are called Big
14 Ideas courses. I teach these now in the school of
15 environment where the primary objective is to try to
16 map out what are the big ideas in energy that everyone
17 needs to know and not necessarily having an economics
18 background. Broad range of audiences.

19 As Ms. Gilson mentioned, I'm editor-in-
20 chief of the Energy Journal. I've served in various
21 capacities with the journal since 1995. I've advised
22 public and private sector companies on energy
23 regulatory and other matters for over thirty (30)
24 years and have provided analysis and testimony in
25 numerous regulatory and litigation proceedings.

1 Slide 5. Scope of work. Manitoba
2 Hydro has advised the Board that it needs rate
3 increases of around 7.9 percent for each of the
4 upcoming six (6) fiscal years, followed by an increase
5 of 4.54 percent. The cumulative effect of this would
6 be something on the order of a 50 percent increase, in
7 real terms, over the coming decade.

8 The purpose of my testimony, in broad
9 terms, is to assess the likely impacts on and
10 responses of various customer groups to rate increases
11 of this magnitude, as well as the implications for the
12 Manitoba economy as a whole.

13 So proceeding to slide 7. I don't
14 think I need to tell anybody here about Manitoba's
15 endowments, its resource endowments, excellent
16 freshwater hydraulic resources, agricultural lands,
17 various deposits of metals and minerals. Manitoba has
18 an advanced economy. It is well diversified. There
19 is considerable variation in both energy intensity and
20 electricity intensity across subsectors. Some firms
21 are more vulnerable to electricity price increases,
22 while others are more resilient.

23 Slide 8 provides pie charts comparing
24 Manitoba GDP shares by sectors to that of Canada and
25 the first thing that is evident is that the dominant

1 portion of GDP, 71 percent, is comprised of the
2 service sector, and that's actually the identical
3 share for the Canada wide -- for Canada wide economy.

4 Manufacturing is at 10 percent which is
5 also the same as for Canada as a whole. There are
6 some differences. For example, not surprisingly,
7 agriculture -- the agricultural sector in Manitoba
8 comprises 4 percent, which is twice the nationwide
9 share of 2 percent. Mining in Manitoba comprises 2
10 percent, while Canada wide it's 8 percent and what
11 you're observing in -- in the national figures are --
12 is -- is the really the Alberta effect primarily.

13 So slide 9 is -- in my Big Ideas
14 courses this is always one (1) of the top 10 big
15 ideas. This is a very convenient way of illustrating
16 energy flows in particular a location, in this case,
17 it's the -- it's for Manitoba. So first thing, let me
18 just point out that the pipe diameters reflect
19 approximately the magnitudes of the flows.

20 So let me begin on the left-hand side
21 where there are these multi-coloured boxes. There's
22 one (1) for Hydro, one (1) for natural gas, petroleum
23 and then small ones for -- very small ones for coal
24 and wind. These constitute the sources of energy.
25 What economists call primary energy. The sources of

1 energy in Manitoba. Now, the numbers in the boxes are
2 actually quantities and these various types of energy,
3 primary energy, are usually measured in different
4 units. So, for example, petroleum or oil is measured
5 in barrels; natural gas in cubic metres; hydraulic
6 energy in kilowatt hours or some multiple of that.

7 So how do we put all these in the same
8 chart? How are these numbers comparable? What we do
9 is we convert these various sources and types of
10 energy from their units into a common energy unit, and
11 particularly a standard unit in -- in engineering and
12 in sciences is a joule, J-O-U-L-E. And in fact -- so
13 we converted all these various quantities of energy
14 into single types of units, in fact, they're
15 petajoules. And if you sum the numbers in the
16 multicoloured boxes on the left, you'll get the total
17 primary energy for Manitoba, which is in the top left-
18 hand corner of the diagram, that's 334 PJ -- 334
19 petajoules.

20 So on the left side of this diagram
21 what you have is supply. On the right side, on the
22 far right side of the diagram, there are these pink
23 boxes and the pink boxes reflect the -- the sectors of
24 the economy that are the recipients of these sources
25 of energy. So the first one is the residential

1 sector. The second one, commercial, then industrial
2 and I'm going to skip to the bottom one
3 transportation. Those are the four (4) major energy
4 using sectors.

5 There's also an additional box there
6 called non-energy. And what's that -- that's
7 referring to the petrochemical sector. So oil,
8 natural gas may end up in the -- in the petrochemical
9 sector producing such things as lubricants, but not
10 generating energy per se.

11 Now Manitoba's successful development
12 of cheap and accessible hydraulic electricity is
13 reflected by the share of total energy that Hydro has.
14 It's the largest source of energy in Manitoba, about
15 60 percent, and it is also the case that by -- when we
16 go by sector, electricity -- the electricity share is
17 large relative to other jurisdictions. So, about 60
18 percent of energy used in the residential sector is
19 from electricity sources or the industrial sector,
20 it's about 50 percent, and for the commercial sector
21 it's about -- close to 40 percent.

22 Now if we take these various end-use
23 sectors and we total up the energy that flows there,
24 you get -- you're going to get a number that's
25 somewhat smaller than the top left 334. And the

1 reason is that, first of all, some energy is exported,
2 and this is particularly in the electricity sector.
3 So, you can see a little pipe at the top in yellow
4 leaving the electricity box that measures the exports,
5 but even adding in the export quantity to the -- all
6 the numbers in the pink boxes doesn't give you the
7 total 334; that's because there are transmission and
8 distribution losses in the electricity sector. So
9 that's what is making up the difference.

10 So once again, what is very striking
11 about this, if you compare this energy flow diagram to
12 one for Canada or for the US or for that matter for
13 China, is the very important and large role that
14 hydraulic electricity plays as a primary source of
15 energy.

16 Staying with this diagram and the --
17 much of what I'm saying is actual -- actually on
18 subsequent slides that can be referred to, but I'd
19 like to still stay with this -- with this diagram.
20 These are -- these are often called Sankey diagrams
21 and they go back to -- actually early uses were in the
22 19th century.

23 This type of diagram also provides a
24 natural departure point for considering impacts of
25 changes in the price of electricity. So if

1 electricity price increases, where is the -- what's
2 going to happen to demand. If natural gas is
3 available and natural gas is cheap, there will be a
4 shift towards natural gas, for example.

5 The diagram is also useful in informing
6 discussions of environmental policies, in particular,
7 decarbonization. And in this regard, Manitoba is also
8 very well positioned because of the very large share
9 of hydraulic energy. Coal use in -- in Manitoba is
10 absolutely minimal and the remainder of
11 nontransportation energy sources -- source is natural
12 gas.

13 One (1) of the important things to keep
14 in mind is that natural gas has half the carbon
15 footprint of coal, as a rule of thumb. So shifting
16 from coal to natural gas, while producing the same
17 amount of energy, cuts your combustion carbon
18 emissions in half. Petroleum has a somewhat higher
19 carbon footprint than natural gas but less than coal.

20 The dominant share of energy-related
21 carbon in Manitoba is in the transportation sector.
22 Unfortunately, transportation is the most difficult
23 sector to decarbonize. A few more comments. Quite
24 often when I consu -- these -- this diagram was
25 constructed using Statistics Canada data and I -- I

1 use proprietary software that's -- that's available
2 from a German company that allows one to input numbers
3 and create diagrams like this.

4 When I construct these diagrams, there
5 is often yet another column of boxes on the far right
6 and that -- those are used to map use -- useful
7 energy, energy that produces services versus energy
8 that is lost. We often call wasted but we're -- it's
9 not -- that's not a correct term, it's just whenever
10 energy is converted from one form to another, some of
11 it is lost in the form of heat -- that's the second
12 law of thermodynamics -- and that's where we want to
13 try to improve efficiencies in order to not only use
14 less fuel but also have a better carbon footprint.

15 One can also construct sibling diagrams
16 to this type of diagram which maps the amount of
17 carbon that is being produced from various energy
18 sources, and how much carbon is being, therefore,
19 attributed to various energy sectors: transportation,
20 residential, commercial, industrial and so on.

21 There are Canada-wide energy flow
22 diagrams and carbon flow diagrams that can be accessed
23 on my website. The links for which are provided later
24 on in slide 14. These diagrams are very similar to
25 diagrams that are -- have been produced for many years

1 at Lawrence Livermore National laboratory's in the
2 States and the US produces these not only at the
3 national level but at a state -- at a state level.

4 Okay. Let me move on ahead to key
5 trends affecting Manitoba and Manitoba Hydro, which is
6 title slide is 15 -- at -- is at slide 15 and so let's
7 move on to slide 16.

8 In order to situate a discussion of
9 electricity rate increases and in a -- in a broader
10 framework, it's -- it's very important to understand
11 general trends and energy prices and we've heard even
12 yesterday the importance of understanding trends and
13 natural gas markets. I would also suggest it's very
14 important to understand trends in oil markets as well.

15 So, why? Why is it important to
16 understand these hydrocarbon mark -- markets in
17 considering electricity issues in Manitoba.

18 First, natural gas competes with
19 electricity in certain industrial, commercial and
20 residential applications, particularly if the end use
21 involves space heating or process heat. A large
22 increase in electricity prices could lead to loss of
23 electricity load to natural gas, where it is
24 available.

25 Second, low-price natural gas is the --

1 it is the most desired fuel for electricity generation
2 in many parts of North America. It's relatively cheap
3 to -- to construct combustion turbine units, and this
4 is particularly the case in -- in the US wherever --
5 where natural gas prices have been low for some time
6 and we'll look at those in a moment, including in
7 states neighbouring Manitoba and in MISO to which
8 Manitoba belongs. So, natural gas prices affect
9 Manitoba Hydro export markets, quantities, and more
10 importantly, prices. The prices that -- that Manitoba
11 Hydro can hope to get in those markets.

12 Third, oil prices have an important
13 impact on Canadian export revenues and on exchange
14 rates. A precipitous decline in oil prices which
15 began in mid-2014 has had a dramatic effect on the
16 economy of Alberta, and to a lesser degree on other
17 provinces including Manitoba. Canada has vast
18 reserves of oil, mainly in the form of bitumen.
19 However, these reserves are amongst the highest price
20 in the world.

21 So what's the outlook for natural gas
22 and oil prices? Let's turn to slide 17. Thank you.
23 Hydraulic fracturing or commonly known as fracking pf
24 Shale has fundamentally revolutionized hydrocarbon
25 markets. First of all, if we look at natural gas

1 markets, it's created vast new supplies in North
2 America and has led to a sustained drop in prices.
3 Ten (10), fifteen (15) years ago, the US was building
4 natural gas import terminals for importing liquid
5 natural gas, LNG. Now, those are becoming export
6 terminals and the US is now exporting natural gas.

7 Fracking for gas in the US has
8 fundamentally changed directional flows of natural gas
9 in Canada. The mainline a few years ago was running
10 at half capacity and that's because US have much more
11 gas than they need and in fact, our exports of natural
12 gas have declined.

13 There is the potential that this new
14 source of natural gas will globalize natural gas
15 markets through LNG. And we'll talk about that more
16 in a moment.

17 Perhaps the more prominent impact of
18 fracking has been in oil markets. There's a case -- a
19 very serious case that can be made that this oil price
20 drop that began in 2014 is the first major change in
21 oil markets since the '70s when OPEC began to exercise
22 market power. And here's why. Fracking for oil,
23 shale oil, provides a new source of supply, but we had
24 new sources of supply in past decades as well. When
25 OPEC raised oil prices, the North Sea supplies came

1 online. Additional undersea sources have been brought
2 in over the decades.

3 So why is this -- why is fracking a
4 fundamentally different phenomenon? And the reason is
5 that it is scalable. So in the past if you wanted to
6 develop an oilfield, you were talking about billions
7 of dollars and many years before you could recover
8 your investment. So you actually had to believe that
9 prices would be high for an extended period of time in
10 order to be willing to put up the capital to make the
11 investment.

12 What does OPEC -- how does OPEC act in
13 that kind of setting? It can always threaten to lower
14 prices for a period of time to discourage you from
15 investing or perhaps even to drive you out of
16 business. Again, that's because we're talking about
17 multibillion-dollar investments that take years to
18 recover.

19 Fracking is a very different -- has a
20 very different scale. You can dig a fracking well for
21 a few million dollars, 3 to \$5 million. That's three
22 (3) orders of magnitude less than conventional sources
23 of oil.

24 So now what happens is the entity that
25 has over the years tried to exercise market power has

1 less leverage. It can no longer threaten you with
2 lowering prices because if prices go down, you just
3 don't dig anymore. You don't drill anymore holes or
4 you -- there are lots of -- there are lots of wells
5 that were drilled, mothballed and then reactivated
6 when prices started to go up since 2014. So it's much
7 more responsive to changes in oil market conditions.

8 So, this idea of scalability in -- in
9 oil actually has applications in other areas of energy
10 that I'll talk about. But the message here is that,
11 yes, oil prices have risen from their -- from their
12 lows of -- I think it bottomed out at around \$25 after
13 the initial drop. They're now in the 60s, but the
14 potential for returning to 100 plus dollars -- dollar
15 oil is pretty slim. That's a fairly unlikely
16 scenario.

17 Could I have slide 17. I'm sorry,
18 slide 18, please. Thank you. Let me return to
19 natural gas prices for a moment. So the source of
20 this graph is (BRIEF PAUSE)
21 Statistical Review, used to be British Petroleum.
22 They went -- changed their name to (BRIEF PAUSE)
23 officially some time ago and there are four (4)
24 natural gas benchmark prices on this graph. The red
25 one is the US Henry hub price. The -- the -- the two

1 (2) green lines are European prices; one of them is
2 the German import price, the other one is the UK
3 import price. And the top one, the yellow one, is the
4 Japanese LNG price.

5 What we observe until 2008 is that
6 there is a fair amount of co-movements amongst these
7 price series. Then in 2009 what we're seeing is the
8 financial meltdown when natural gas prices plummeted
9 as oil did as well. But then look what happens after
10 2009. European prices recover. The Japanese price
11 actually goes very high, partly because of the
12 Fukushima nuclear accident. And so Japan needed a lot
13 of natural gas.

14 But the key thing here is that from
15 2009 the US Henry hub price remains more or less flat
16 and at a very low range, 3 to \$5. This -- there are
17 no units on here, this should be a thousand cubic
18 feet, or a million BTUs.

19 That red graph, what you're seeing
20 there from 2009 and this graph ends in 2016, that's
21 the fracking effect; that's the fracking revolution.

22 Now, once again, (BRIEF PAUSE)
23 plots for prices here because natural gas markets are
24 continental, they're not global yet, and LNG may very
25 well result in -- we're already seeing a bit of it,

1 may very well result in globalization of these
2 markets.

3 So, lots of natural gas supply in North
4 America. We can -- we can talk about what's a
5 reasonable forecast and I know others have presented
6 evidence on that. I have not, as part of this -- as
7 part of my scope but, in general terms, you -- we can
8 expect low natural gas prices for the foreseeable
9 future in North America.

10 Let's go to slide 19, please. Thank
11 you. There are two (2) series graft here. Oil prices
12 are in blue, and that's what I would like to focus on
13 first. These data are from 2003 to sometime in 2017.
14 And once again, you see the dramatic drop in oil
15 prices as a result of the financial meltdown prior to
16 which time -- and this is using the scale on the left,
17 they exceed \$100 a barrel US -- these are oil prices
18 in US dollars. They drop dramatically as a result of
19 the financial meltdown and then they begin to recover.
20 And once again, exceed the hundred dollar per barrel
21 mark in the early part of this decade. And then they
22 drop dramatically in 2014, bottom out not long after,
23 and then begin a slow rise.

24 So once again, unlikely that we're
25 going to see a hundred dollars plus price for oil in

1 the foreseeable future. But the other series that's -
2 - that is here is the exchange rate series. And you
3 can see how really quite closely these two -- these
4 are the Canadian dollar, the scales on the right-hand
5 side, how really quite closely the Canadian dollar
6 tracks the world oil price.

7 So, what's the linkage for the issues
8 at -- at present? If we're thinking about Manitoba
9 export revenues, the US in US dollars, a lower
10 Canadian dollar is beneficial. That's true for other
11 Canadian experts. And if that Canadian dollar is
12 closely related to oil prices than some appreciation
13 of where oil prices are likely to go informs one --
14 one's thinking about what the Canadian dollar is going
15 to do, and consequentially what the effects are going
16 to be on -- on exports.

17 So -- and this is summarized in slide
18 20. Thank you. Where the last point that is being
19 made, expectations about future oil prices inform
20 forecast of Canadian and US exchange rates.

21 Let me now turn to new energy
22 technologies which begins at slide 21. The costs of
23 new and important energy technologies have been
24 declining rapidly. We've talked about fracking. The
25 costs of fracking have dropped dramatically. But now

1 here we're going to focus on electricity-related
2 technologies.

3 Since 2008, the cost of wind generation
4 have dropped by 41 percent. Photovoltaic costs have
5 dropped by more than 50 percent. Battery costs by 73
6 percent. And LED bulbs by a stunning 94 percent. I
7 believe I recall somewhere Manitoba Hydro noting the -
8 - the adoption rates for LED lighting. It's a price
9 effect.

10 Continuation of these trends could have
11 an important impact on Manitoba Hydro domestic and
12 Manitoba Hydro export markets.

13 And slide 22 actually provides a
14 graphic version of the previous slide, might -- the --
15 the graph, the source of the -- source of this graph
16 is from the US Department of Energy.

17 Let me turn now to another important
18 trend in electricity systems and that is
19 decentralization. Electricity systems are facing
20 powerful forces that are decentralizing -- and we
21 talked -- I think yesterday there was discussion about
22 distributed energy resources and those distributed
23 energy resources are not just owned by utilities or
24 companies. It can be owned by individuals such as
25 putting solar panels on your roof.

1 And this decentralization is, in part,
2 of, again, the scalability phenomenon. Scalability of
3 new generation and storage technologies and the
4 enabling effects of information technologies.
5 Microgrids would be another example.

6 Manitoba Hydro, on the other hand,
7 because of its vast hydroelectric resources continues
8 to operate with a highly centralized model, relying on
9 massive investments in generation and transmission.
10 This is not surprising. Hydro is not scalable. You
11 really need to go to a large-scale. You can't sort of
12 say, oh, I'm going to bring on a few megawatts here
13 and a few megawatts there. You need to make large
14 expenditures and bene -- to benefit from the economies
15 of scale.

16 These large investments also have long
17 lifetimes. When I drive through the Niagara area and
18 look at the Adam Beck facilities, they look like they
19 were built at the beginning of the 20th century, and
20 some of them were. They last a long time. But that
21 also means that it takes a long time to recover the
22 investment and long-lived investments in a world where
23 technology is changing rapidly and becoming ever more
24 scalable create risks.

25 So that concludes the section on major

1 types of trends that have been affecting the -- really
2 need to be part of the -- a part -- part of the
3 background information.

4 Let me turn now to demand modelling and
5 elasticities which was a -- a central part of the
6 scope of work. The report goes into some greater
7 detail in categorizing and describing some of the
8 technical aspects of energy modelling and demand
9 modelling without getting into too much of the
10 statistical complexities. But let me at least try --
11 briefly describe, in general terms, the kinds of
12 models that are out there for modelling electricity
13 demand or energy demand more generally.

14 When we talk about elasticities, the
15 responsiveness of a particular type of customer say,
16 for example, a residential customer to a change in an
17 energy price. This is not an object of elasticity
18 that can be somehow estimated in isolation. It comes
19 out of a model. It's usually a parameter or related
20 to parameters of a model where other factors are being
21 taken into -- into account.

22 So, first class of models described at
23 slide 25 are time-series models and time-series models
24 use data for a single geographic area over a period of
25 time. So you can imagine using monthly Manitoba data,

1 perhaps by a particular class of customer, over a
2 period of ten (10) years; time-series data. This --
3 so think of that as a moving picture.

4 A cross-section -- cross-section
5 modelling uses data at a single point in time or a
6 single period across multiple geographic areas. So
7 you're taking a snapshot of what behaviour or what
8 demand is like in different places which face
9 different conditions, different prices, for example,
10 different income levels. For example, observations
11 for 2016 for all Canadian provinces and territories or
12 for all the American US states.

13 The third class of models are called
14 panel data models and these combine both time-series
15 and cross-section data into a single larger data set.
16 These use data over multiple geographic areas over a
17 period of time. For example, if we take monthly
18 observations for ten (10) years for each of the
19 provinces in Canada. This would yield a large data
20 set.

21 So, panel data models are usually the
22 most desirable because they have both time-series and
23 cross-sectional features but often you have only
24 access to time-series data. Does it make sense for us
25 to rely solely on, let's say, time-series data in one

1 (1) location to try to anticipate what's going to
2 happen in the future? Let me give an example. In a
3 completely different setting, suppose you want to know
4 how a population will respond to dosages of a
5 particular drug, okay. And you've observed over time
6 how that population has responded over, let's say, low
7 dosages of that drug.

8 So you can interpolate, you can say,
9 well, if we increase -- if we increase the dosage by 5
10 percent or reduce it by 6 percent, you can get a
11 pretty good idea of what the response would be because
12 you've observed behaviour in that range.

13 Now, suppose you want to increase the
14 dosage by 50 percent and have not chosen that number
15 accidentally. You're going to increase the dosage by
16 50 percent and you're going to extrapolate from your
17 population, which has never faced that higher dosage;
18 that is going to be -- that's going to limit the
19 quality and reliability of your analysis. At the very
20 least, you would want to look at other populations
21 which have faced these higher dosages. They should
22 also be helpful in informing how your population is
23 going to respond.

24 So, even very good time-series data for
25 one (1) location that doesn't have the variation in,

1 let's say, energy prices or electricity prices that is
2 being anticipated or is being considered, even very
3 good time-series data of that type won't be quite as -
4 - you won't be quite as confident as if you've
5 actually tested your -- that kind of modelling against
6 the much more general experience elsewhere.

7 So, the number of papers on energy
8 modelling, I'm talking statistical papers in peer-
9 reviewed journals where people have actually dug
10 through the data and estimated elasticities, is vast.
11 One (1) of the appendices in -- in the report
12 contains a relatively short bibliography of papers
13 that I identified that might be relevant.

14 So, how do you look at such a vast
15 literature and try to summarize? Well, one (1)
16 approach and this is an approach that is used by
17 researchers, is to conduct what's called a meta
18 analysis. So now we've got a fourth candidate here on
19 types of energy models because this is -- a meta
20 analysis is itself a kind of an energy model where
21 what you do is you take the results from many studies,
22 look at the -- let's say, the price elasticity --
23 electricity price elasticity across these many studies
24 and combine them into a single number or range based
25 on statistical tools.

1 Without getting into a lot of detail,
2 I'd like to at least convey the idea that some studies
3 will give you more precise estimates and presumably,
4 therefore, more reliable estimates of elasticity and
5 others will give you less reliable estimates.

6 How do you know which ones are reliable
7 and which ones are not? The answer is right in the
8 study itself. So there are statistical -- there are
9 statistics called standard errors which tell you,
10 well, this is my -- this is the confidence level that
11 I have. Can be used to produce confidence intervals
12 for each of these estimates.

13 So meta-analyses actually -- it's not
14 just somebody sitting down and doing an average of all
15 the studies and a range of all the results. It's
16 somebody actually trying to use this kind of weighting
17 -- weighting better estimates with larger weights,
18 weaker estimates with lower -- with lower weights.

19 Now, if we actually look at the range
20 of estimates that are out there, they're very, very
21 broad. I think in one of my interrogatories I confirm
22 that Manitoba Hydro's estimates are within the range
23 of the estimates that are out there; that doesn't mean
24 I think they're the best estimates, mainly because
25 they rely on Manitoba Hydro data exclusively.

1 So if we could go to slide 26, please.
2 I think as I have mentioned earlier, data can be
3 disaggregated by sector, residential, commercial and
4 industrial. Time series models do not benefit from
5 experience in -- in other jurisdictions. What we can
6 learn by looking at how other jurisdictions responded
7 to price changes, for example. Cross-section models
8 do not benefit from changes and trends that occur over
9 time.

10

11 (BRIEF PAUSE)

12

13 DR. ADONIS YATCHEW: Let's go to slide
14 27, please. I've already been using these terms. The
15 price elasticity estimates -- estimates the
16 responsiveness of electricity demand to changes in the
17 price of elect -- elect -- of electricity. The
18 income, or GDP elasticity, estimates the
19 responsiveness of electricity demand to changes in
20 economic activity. At a admittedly very simplified
21 level, these are the two (2) elasticities that are
22 most important here.

23

24 (BRIEF PAUSE)

25

1 DR. ADONIS YATCHEW: So I was asked to
2 review the literature and come up with my
3 recommendations. Here they are. First of all, let me
4 distinguish between a short-term price elasticity and
5 a longer-term price elasticity. So if we were to
6 conduct an experiment and just increase electricity
7 prices, let's say by the 7.9 percent next year, there
8 would be a certain response within a relatively short
9 period of time, but it wouldn't be a very strong
10 response, because first of all, if natural gas is
11 available, that substitution might not take place very
12 quickly.

13 To the extent that you can acquire more
14 energy-efficient appliances, that also takes time. If
15 you just bought a new refrigerator, for example,
16 you're not going to replace it just because
17 electricity prices go up. But when it comes time to
18 replace that refrigerator, you may very well consider
19 a more energy-efficient one. So the impacts of price
20 changes in energy markets generally and electricity
21 markets in particular take time to realize their full
22 effect.

23 I think this was the subject -- the
24 subject of some discussion a couple of days ago when
25 there was a question about, why is it that a price at

1 a single point in time lagged two and half (2 1/2)
2 years was in the model. I -- I believe it was Dr.
3 Grant that was asking those questions.

4 And the sensor in my mind is that while
5 as a first approximation, using a single lag price,
6 lag because it takes time for the effect to be
7 realized, might make sense, really what you want is a
8 model that captures the response to price changes over
9 time, a dynamic model rather than one that just picks
10 a -- a price at a single point in time. And then you
11 want to see whether your approximation, the one which
12 just uses a single price at one (1) point in time, is
13 reasonable or not.

14 So that's why here, I'm distinguishing
15 between a short-term price elasticity -- think of that
16 as being one (1) year -- as opposed to a long-term
17 price elasticity -- think of that as being five (5) to
18 ten (10) years. And once again, in this literature,
19 it's not uncommon to see papers that distinguish
20 between short-term price elasticities and long-term
21 price elasticities, and actually try to estimate both
22 of them, try to estimate what is -- what is going to
23 happen in the very short time frame, and what's going
24 to happen over the longer term.

25 So here are my recommendations. A

1 short-term price elasticity of minus point one (-.1)
2 across all sectors. That is an electricity price
3 increase of 10 percent leads to a 1 percent decline in
4 electricity demand in the short term. And a long-term
5 overall price elasticity of minus point four (-.4).
6 That is an electricity price increase of 10 percent
7 leads to a 4 percent decline in electricity demand in
8 the longer term. Now, on a sectoral basis, my
9 judgment, the industrial sector is going to be the one
10 that's most responsive. And I would suggest a price
11 elasticity of minus point five (-.5) for the
12 industrial sector, and minus point three-five (-.35)
13 for the residential and commercial sectors.

14 Now let me turn to the responsiveness
15 of electricity demand changes in economic activity.
16 The GDP elasticity, I'm suggesting a -- a GDP
17 elasticity of point eight (.8). That is an increase
18 of GDP of 10 percent eventually leads to an increase
19 in electricity consumption of 8 percent. I'll have
20 more on this in later slides.

21 But historically, if we take a look
22 sort of over data -- over decades, for the longest
23 time, electricity demand moved lockstep with GDP
24 growth. Elasticity was one (1). Ten percent increase
25 in GDP. Ten percent increase in electricity demand.

1 And then electricity demand started to move away, not
2 grow as quickly -- as -- as GDP.

3

4 (BRIEF PAUSE)

5

6 DR. ADONIS YATCHEW: Now, let me turn
7 to back of the envelope calculation. And we can have
8 the most sophisticated models here, and everybody's
9 eyes will glaze over, including mine, but if -- if you
10 can't do a basic calculation that makes sense based on
11 some sort of summary statistic, is that, as it -- even
12 as a first approximation, and the -- and your numbers
13 flow -- the -- the approximation is flowing from
14 analyses that you've done, then I would be suspect --
15 suspicious of the actual detailed modelling.

16 And I write my own code, still, so I
17 can check stuff, and I do often. But at the end of
18 the day, I'm looking for a simple version, a simple
19 analysis that somehow parallels or approximates the
20 technically sophisticated modelling. It has to make
21 sense.

22 All right. So, given the projected
23 price increases, I would suggest that the basic load
24 is likely to be stagnant for the coming decade. And
25 here's the simple calculation. Suppose the cumulative

1 increases in electricity prices are about 50 percent,
2 and that the economy grows at 2 percent per year,
3 which would be actually very good if it was -- did
4 that for -- just -- for the -- for the next ten (10)
5 years, given the possibility of a -- of a recession.
6 So what do we have, here? We have 50 percent increase
7 in electricity prices, 22 percent increase in GDP,
8 than the implication of these price elasticities is
9 that electricity demand is reduced by 20 percent as a
10 result of the price increase, and GDP growth increases
11 demand by about 18 percent, and those two (2) are
12 awash, more or less.

13 So large price increases. And once
14 again, these -- the numbers that I'm recommending here
15 are informed not just by what I've seen in -- in
16 Manitoba Hydro's modelling, but what I'm seeing in the
17 literature. It's actually not uncommon to have a
18 higher price elasticity -- more negative price
19 elasticity estimates than the one I'm using of minus
20 point four (-.4).

21

22 (BRIEF PAUSE)

23

24 DR. ADONIS YATCHEW: So a simple
25 analysis of where is electricity demand growing --

1 going depends on a third important component. So far,
2 where a price is going. Seconds -- the second one is
3 where -- where is GDP going. And the third one,
4 what's going on with energy intensity and electricity
5 intensity?

6 What we've been observing over the last
7 -- and I'm -- and I'm going to begin with energy
8 intensity. Over the last twenty-five (25) years,
9 energy intensity...

10

11 (BRIEF PAUSE)

12

13 DR. ADONIS YATCHEW: Is this better?
14 My apologies. I'll try to speak up.

15 So over the last twenty-five (25)
16 years, energy intensity, that is, the amount of energy
17 used per dollar of GDP, has been falling by more than
18 1 percent per year in Canada. And this figure is
19 quite comparable to the average for OECD countries.
20 Manitoba energy intensity has been dropping more
21 rapidly at a rate closer to 2 percent per year.

22 And if we could turn to slide 31, this
23 is a graph of world energy intensity trends from the -
24 - from the International Energy Outlook in 2016. Now,
25 of course, if we look at -- we can -- could we go to

1 slide 31, please? Sorry, 32. My -- my apologies.

2 What I've graphed here, and again, this
3 is -- this was prepared using Statistics Canada data,
4 are provincial energy intensity trends. And the one
5 that is red with kind of a blurred shaded area around
6 it is Manitoba, and you can see that Manitoba's energy
7 intensity trends have been falling since 1997 with a
8 few upticks here and there. The -- where energy
9 intensity has been growing is Alberta, for example,
10 and Saskatchewan, which is -- actually has the highest
11 energy intensity.

12 What about electricity intensity, which
13 is what we're interested in here? If we could go to
14 the next slide, please, that's slide 33, patterns of
15 electricity intensity in Manitoba have been mixed. In
16 the service sector, which is by far the largest
17 intensity, dropped by about 25 percent between 2005
18 and 2012, but by 2015, it had recovered to 2005
19 levels. Intensity in the manufacturing sector peaked
20 in 2005 and has been displaying a fairly steady
21 decline since that time. Agricultural intensity
22 remained high until 2005, but subsequently dropped
23 significantly.

24 And these trends should also be part of
25 if not the modelling itself, at least the qualitative

1 analysis that surrounds estimates of impacts on
2 electricity demand -- projected electricity demand.
3 By the way, these kinds of terms are often -- this is
4 -- elec -- electricity intensity trend is often
5 included in models just by adding a trend term. And
6 while the trends in energy intensity have been fairly
7 monotone, declining energy intensity, the trends in
8 electricity intensity have not been so monotone, as
9 you can see from this. So you would need something a
10 little bit more sophisticated in trying to model these
11 trends. So three (1) components, price effects,
12 income effects and trend effects, should be part of
13 the general -- the broad assessment of -- of
14 projecting electricity demand.

15 Okay, so now let me turn to energy
16 poverty and distributional effects. At slide 35, what
17 I've reproduced here are National Energy Board
18 estimates of electricity prices -- representative
19 electricity prices in 2016. So the pink bars
20 represent the Provinces, and the second pink bar from
21 the left is Manitoba. You can see that it has the
22 second lowest prices, Quebec having the lowest prices.

23 At the far right, you have Ontario,
24 with the highest prices amongst the Provinces.
25 Ontario electricity prices have increased by 50

1 percent -- actually more than 50 percent for a variety
2 of reasons. And then on the left of the -- the three
3 (3) blue bars are the Territories. Not surprisingly,
4 very high prices in some Territories, because
5 electricity is being generated by -- by diesel. I
6 think Yukon Territory has -- has relatively lower
7 prices because it actually has hydraulic resources.
8 But -- so Manitoba is -- has been very well-positioned
9 with its historical investments in hydraulic, and has
10 been -- has experienced low electricity prices. Could
11 we go to the next slide, please.

12

13 (BRIEF PAUSE)

14

15 DR. ADONIS YATCHEW: All right.
16 Manitoba has a relatively low rate of energy poverty
17 in comparison to some other Provinces, and this is --
18 if we could actually go directly now to slide 37,
19 please, this is a graphic that was produced also by
20 the National Energy Board using 2015 data. And
21 Manitoba has, according to these estimates, an energy
22 poverty rate of about 7 percent. Alberta is the only
23 one at that time with lower energy poverty rate, and
24 much higher rates of energy poverty in the Atlantic
25 Provinces.

1 However, the incidence of energy
2 poverty inevitably varies significantly across the
3 Province, and is particularly high in remote
4 communities where prices of many goods, among them,
5 energy, are high. The projected -- or projected by
6 Manitoba Hydro, these -- these kinds of rate
7 increases, which would accumulate to about 50 percent,
8 would inevitably lead to higher rates of energy
9 poverty, requiring programs to -- to remedy.

10 Sli -- slide 38, please. First Nations
11 -- the impact on energy poverty in First Nations,
12 likely to be especially acute, given the limited
13 possibilities for energy substitution, first of all.
14 Second, and this is a phenomenon that's -- has been
15 studied to some degree statistically, households with
16 low incomes are not well-positioned to make the
17 capital investments, such as improved insulation,
18 efficient windows and doors, in order to reduce their
19 consumption of an -- a fuel, in this case,
20 electricity, that becomes higher priced. Commercial
21 and industrial establishments will also be adversely
22 affected, particularly in the absence of energy
23 substitutes such as natural gas.

24 Let me turn now to macroeconomic
25 issues. And I -- I know that there will be and has

1 been other evidence on -- on impacts, sectoral
2 impacts, of projected or possible price scenarios. I
3 asked myself the following question: How can one
4 inform the discussion of electricity price increases
5 from the broader experience that we've had with large
6 energy price increases? And I know there's some
7 discussion about whether these -- the proposed -- the
8 projected rates constitute a shock or not. I could
9 have comments on that as well. Let's just say that
10 we're talking about potentially large electricity
11 price increases that are being considered.

12 But we've seen energy price shocks
13 elsewhere. And so let's see how large an effect those
14 have had. So, at slide 40, these experiences that we
15 had are helpful in bounding, giving us balance to the
16 likely effects of significant electricity price
17 increases, maybe not predicting them, but at least
18 bounding the macroeconomic effects.

19 So the first place that one would look
20 at is a natural experiment, I mean OPEC exercise of
21 market power in the 1970s was a unilateral price
22 increase that was very large in 1973, and again later
23 in -- in -- around '79. And they were unanticipated,
24 so they were -- they satisfy that sort of aspect of
25 the word 'shock'. And in -- they lead to economic

1 contractions of a half a percent or less. So there
2 are -- these are very large price changes. The
3 macroeconomic impacts are significant, but not -- not
4 as large as I would have thought they might be.

5 If you want to take a look at -- in the
6 cumulative impacts, so once again, there is a impact
7 over time of a price shock. The cumulative impact on
8 US GDP of the oil price shock in the late 1970s, when
9 oil prices roughly doubled in a very short period of
10 time, is estimated to be about 3 percent. So that
11 means that the economy ended up on a 3 percent lower
12 trajectory than it would have been otherwise. And
13 this kind of analysis is -- is done by many
14 macroeconomists, one (1) of the most well-recognized -
15 - well, two (2) of them, James Hamilton at -- at
16 University of California, San Diego, and the Lutz
17 Kilian, that's L-U-T-Z, last name, K-I-L-I-A-N, at the
18 University of Michigan. They've worked through this
19 data. Many, many, many times.

20 So let's go on to -- one (1) additional
21 comment. There was a long-term effect, but when
22 prices change, eventually the economy responds to it.
23 There may be an initial job losses, for example, and
24 there were, but over time, those resources get
25 reabsorbed in the -- into the economy.

1 Okay. So risks associated -- and
2 again, these are very important variables, as I
3 mentioned earlier, exchange rates, and also commodity
4 prices. Certain sectors of the Manitoba economy are
5 subject to large and difficult to predict variations
6 in key variables. So first of all, exporters are
7 subject to exchange rate variations. Over the last
8 decade, the Canadian dollar has varied from below
9 seventy cents (\$0.70), to well above parity for a
10 time.

11 Wheat prices, for example, which
12 reached a post-recession high of nine dollars (\$9) US
13 per bushel in 2012, have since declined to roughly
14 half that in 2017. So these sectors of the economy
15 really do face quite a bit of uncertainty and
16 fluctuations. Certainly on the -- in this case, on
17 the revenue side, if you look at nickel, copper, zinc,
18 and gold prices have also exhibited large swings.

19 Slide 42, vulnerable economic sectors.
20 Electricity prices affect all households, firms,
21 institutions, and agencies. However, the extent of a
22 response depends on the electricity intensity and the
23 alternatives available. In the manufacturing sector,
24 the most vulnerable industries appear to be basic
25 chemicals, and pulp and paper, where electricity

1 comprises a high share of costs; iron and steel mills,
2 foundries and nonferrous metal production also have
3 significant electricity cost shares; in the
4 agricultural sector, greenhouses and animal production
5 have significant electricity cost shares; and in the
6 mining sector, support activities for oil and gas
7 production and extraction of metals also have large --
8 or at least significant electricity cost shares.

9 Appendix 4, beginning at page 77 of the
10 report, provides electricity cost shares on an
11 industry basis. Now, where natural gas is available,
12 some of these industries may engage in fuel
13 substitution. Others are likely to carefully consider
14 or reconsider future investment plants and these are
15 difficult to try to quantify ex ante what are -- what
16 are going to be that you -- I mean, you can look at
17 business plans, but what are the likely changes, what
18 are the lost investments that aren't -- that aren't
19 going to occur as a result of a -- of a significant
20 electricity price change?

21 On the macro side, if we could go now
22 to slide 44, please, we can't ignore the uncertainties
23 associated with the current US administration. We
24 hear most recently news that -- that the US negotiated
25 -- that Trump may very well decide to scrap NAFTA. We

1 don't know if that's going to happen, because he is
2 very difficult. His -- his actual behaviour is very
3 difficult to predict, what he says and what he does,
4 and that's part of his -- that's just part of his
5 negotiating approach, but the North American Free
6 Trade Agreement is being still apparently
7 renegotiated. I don't know how successful it's going
8 to be.

9 So at a minimum, this injects
10 considerable uncertainty, and to trade relations with
11 our largest trading partner. The US administration
12 has altered direction on its decarbonization policies,
13 disengaging from the Paris Agreement, and making
14 efforts to revive the coal industry.

15 The decline of coal in the US is much
16 less a phenomenon of policy as it is phenomenon of
17 price. Coal has declined in the US because natural
18 gas has dropped in price so dramatically. So for
19 example, in electricity generation, it's relatively
20 easy now to move to natural gas, and to think about,
21 in the future, of generating electricity from natural
22 gas rather than coal plants. So I --

23 THE CHAIRPERSON: I'm sorry, Dr.
24 Yatchew. I'm just wondering -- you skipped 43 in --
25 that's -- that's the point? You're coming back to it,

1 or --

2 DR. ADONIS YATCHEW: That was not
3 intentional.

4 THE CHAIRPERSON: Okay.

5 DR. ADONIS YATCHEW: My apologies. I
6 will -- let me finish this slide, and I will return to
7 43, but thank you for brining my attention to that.

8 So together, these factors are -- are
9 likely to have a dampening effect on investment. I
10 know that decarbonization policies in the US are very
11 much at the state level, so states may well behave
12 differently from -- from the federal government, and I
13 think we heard some evidence on that yesterday.

14 So thank you. Let me just back up one
15 (1) slide to four -- to slide 43. In the event that
16 there are large electricity price increases, such pri
17 -- prices are -- I think such increases are improved
18 over the coming years. I realize this is a two (2)
19 year window right now that we're looking at, but if
20 they continue as -- as Manitoba Hydro has indicated it
21 needs, the net effect on GDP eventually may be modest.
22 But in the interim, there are likely to be significant
23 adjustment costs in some locations, particularly those
24 that are heavily dependent on an industry that is
25 sensitive to electricity prices, there could be large

1 local impacts on employment, on incomes, and on
2 output.

3 These are not rate increases of the
4 same magnitude as the energy price shocks in oil of
5 the 1970s. However, given that in the short-term,
6 demand for electricity is highly price inelastic, the
7 steepness of the projected rate increases will impose
8 a significant burden, particularly on households,
9 businesses, and institutions that do not have access
10 to substitutes.

11 Let me also add, once again, looking at
12 experience elsewhere, Ontario has had a large
13 electricity price increases, in excess of 50 percent
14 since 2009. And notwithstanding these increases, as
15 well as the large fluctuations in exchange rates, the
16 Ontario economy continued to grow, and the
17 manufacturing share remained steady at about 13
18 percent of Ontario GDP.

19 So you -- one might think that this --
20 these large swings in -- in exchange rates, for
21 example, would have led to considerable variation in
22 manufacturing output. It didn't. The large increases
23 in electricity, not something that has led to a
24 measurable decline, a measurable impact on the
25 macroeconomy. That's not to say that, again, specific

1 industries will -- will not be affected.

2 Okay, so concluding observations begin
3 at slide 45.

4

5 (BRIEF PAUSE)

6

7 DR. ADONIS YATCHEW: And the first
8 comment I have is on regulatory signaling. The
9 regulatory decision made in this proceeding, which
10 ostensibly deals with a two (2) year test period, will
11 have an important impact on decision-making on
12 industry -- by industry, because it will signal the
13 likely future path of rate increases. If an increase
14 of close to 7.9 percent is approved, that will suggest
15 acceptance of Manitoba Hydro arguments and its time
16 profile of -- its -- its focus on the time profile of
17 future financial ratios, which is part of the core
18 argument that Manitoba Hydro is advancing.

19 So while we can talk about a 7.9
20 percent -- 7.9 percent, once you've signaled that,
21 then you're really -- the -- the customer, and
22 certainly the -- the business plans are going to be
23 thinking, This isn't -- this isn't ending. This is
24 going to go on for a while.

25 Next, slide 47, please. Manitoba Hydro

1 will have considerable excess capacity. If there are
2 large price increases, there will be a response in
3 attenuation of demand. In a period of excess
4 capacity, such price increases will erode revenue --
5 revenues when the marginal costs of production are
6 very low. So there is a bit of a lack of
7 synchronization.

8 Forty-eight, slide 48, cost reductions.
9 Manitoba Hydro operates under a cost of service
10 regulatory regime. Many other jurisdictions have moved
11 -- moved to a mode of incentive regulation in order to
12 improve incentives for cost minimization. The
13 regulatory regime has worked here, if you look at all
14 -- if you look at Manitoba Hydro's prices in the past.
15 Prices have been reasonable, and there hasn't been
16 that kind of pressure to move from a cost of service
17 to some other mode of regulation.

18 I realize that this is -- this is not a
19 hearing about what's the right motive, right -- what's
20 the right motive regulation. What I do want to
21 suggest is that in other jurisdictions, when price
22 pressures -- large price pressures all of a sudden
23 emerged, there was a natural response of political and
24 policy -- politicians and policymakers to seek
25 mechanisms for controlling those costs. And that's

1 what led, in many cases, to a move to incentive
2 regulation. It wasn't just, Let's try something
3 different.

4 Manitoba has been fortunate to have low
5 electricity prices for a long period of time, and
6 they're -- seem to have not been the necessity to
7 worry about, well, are there other ways of creating
8 cost minimizing incentives? I do note that Manitoba
9 Hydro is implementing a workforce reduction plan,
10 which would eliminate something like 15 percent of the
11 workforce over the course of two (2) or three (3)
12 years, and that there -- just reading the -- the
13 press, there seems to be pressures at -- at the -- at
14 political levels, not just on Manitoba Hydro, but on -
15 - on the -- the public sector to -- to reduce costs.

16 Forty-nine. Let me talk about inter-
17 general -- intergenerational fairness. This is a --
18 there's no short or simple answer to this question,
19 but allow me to make some observations. When you
20 build large, lumpy assets and when they come into rate
21 base, you're going to have cost shocks, and you're
22 going to -- inevitably, there is a -- there's a long-
23 term cycle to the bringing on of -- bringing in large
24 assets, because they are lumpy.

25 And the reason you're building them is

1 because they're economies of scale. You can't build
2 them little bits at a time. So these large, lumpy
3 assets don't enjoy the benef -- beneficial scalability
4 features of solar, wind, or natural gas generation,
5 but they have their own benefits. You have these
6 resources here, very clean resources.

7 So you get these long-term, cyclical
8 pressures on rates. Current customers have benefitted
9 from past investments, particularly those that have
10 been largely depreciated, but remain functional.
11 That's certainly the case in Ontario. Future
12 customers will need to pay for current projects. So
13 this calculus of intergenerational (sic) famous -- fairness
14 is complicated, and -- and I don't think it leads to
15 unequivocal answers.

16 So what can be done? Slide 50. Rate
17 smoothing is a useful tool for promoting
18 intergenerational equity. The projected profile is
19 more in the nature of a step function over six (6)
20 years, followed by a rapid decline to increases close
21 to the rate of inflation. Some would argue this isn't
22 quite rate smoothing.

23 Now, the Board may decide that this
24 kind of rate increase is -- is appropriate or
25 warranted for specific reasons, and therefore the

1 principle of rate smoothing, being just one (1) of the
2 rate-setting guiding principles, is sub -- subsidiary
3 to the main objectives. Perhaps a ramped sequence of
4 increases, and again, perhaps link to a clear
5 demonstration of efficiency gains achieved by Manitoba
6 Hydro might provide a useful framework for promoting
7 internal efficiencies, allowing time to adjust to
8 electricity rates -- customers to adjust to
9 electricity rates, and distributing costs more
10 equitably over each generation of customers.

11 This is not incentive regulation, but
12 the -- and I'm not trying to suggest that's where you
13 want to go, but simply the idea that, Well, have we
14 tested -- and I have not -- but have we tested the
15 potential for efficiency gains by Manitoba Hydro, and
16 linking those to rate increases, that's a possibility.

17 Slide 51, please. The effects of large
18 projected increases could, in theory, be mitigated, so
19 one could think of special industrial rates that could
20 be offered to firms that have large electricity cost
21 shares, but this should be viewed as inequitable by
22 other customers, so you have that challenged there,
23 the change in rate design.

24 Alternatively, the government might
25 implement incentives to retain major industrial

1 customers, and perhaps that's where a -- a substantial
2 portion of the responsibility belongs. It's not just
3 across ratepayers. There are Provincial benefits to
4 having industries continue and even potentially expand
5 their macro job benefits, and so on.

6 Slide 52, please. There will be a
7 substantial increase in the number of households
8 facing energy poverty, however it is measured. There
9 are -- I -- I know that Manitoba Hydro has been
10 through and -- and continues to work in a
11 collaborative process on the issue of energy poverty.
12 As I understand it, there's still a fair amount of
13 work that it plans to engage in there. In order to
14 alleviate this -- these -- the potential impacts, will
15 require find -- the funds either from other Manitoba
16 Hydro customers or from government coffers.

17 And there -- there is -- there's sort
18 of two (2) sides to this argument. One (1) side says
19 that energy poverty is part of the larger poverty
20 question. And so one (1) way to approach it is to
21 ensure that families have sufficient income so that
22 they're not living below the poverty line, and they
23 are able to afford not just electricity and energy,
24 but also food, and other essentials, housing, and so
25 on. So that's -- that's one side.

1 The other side of the argument says,
2 Well, it's difficult to calibrate these income
3 supports, particularly when cost of living varies a
4 lot by location, energy prices, food prices or other
5 prices may vary. And perhaps these don't -- the --
6 the -- a system of -- of income supports may not
7 respond quickly enough, so you really do need the --
8 in an advanced society, the other argument is, what
9 you need is a safety net, and supports for energy is
10 part -- or part of that safety net, not -- the -- the
11 -- not that different from the idea of food stamps,
12 for example, or rent-stabilized housing, three (3)
13 essentials, energy, accommodation, and food. So
14 ultimately, that's a policy decision, which way to --
15 what -- what's the best way to support people who face
16 energy poverty? But Manitoba does have programs along
17 these lines, as do some other Provinces.

18 Let me turn to the last two (2) -- the
19 last slides, which are environmental considerations.
20 And this goes back to the Sankey diagram from early in
21 the presentation. From the standpoint of carbon
22 emissions, Manitoba's energy sector is very well
23 positioned. Thirty-seven percent of all energy,
24 including the transportation sector, comes from
25 hydraulic sources, 1 percent from wind generation,

1 natural gas provides 26 percent of total energy, coal
2 a minuscule .3 percent, and the remaining 35 percent
3 is transportation fuels.

4 Other jurisdictions are focusing on
5 decarbonizing their electricity sector. You're there.
6 You've been there for a long time. Ontario's
7 initiatives back in -- beginning around 2008/2009,
8 efforts in Ontario were to take us off coal, and the
9 last coal generating station closed in, I think it was
10 2013/2014. You have been there for the clean
11 electricity for a very long time.

12 Roughly speaking, about 60 percent of
13 Manitoba energy comes from hydrocarbons. You might
14 think that that's a high number. And that's natural
15 gas and -- and oil. Those are the -- and
16 transportation fuels. You might think does that -- of
17 that as being a high number. It's actually an
18 amazingly low number when you look at the rest of the
19 world, or even Canada. We are still living in a
20 carbon world. Eighty percent of our energy in Canada
21 comes from hydrocarbons, oil, coal, and natural gas.
22 You are at 60 percent.

23 Now -- but here -- here are my concerns
24 about rising energy prices, both in the electricity
25 sector, and potentially in the natural gas sector via

1 carbon tax. Economists believe in carbon taxes, or at
2 least a price on carbon. There is a debate between
3 whether it should be a carbon tax, or whether it
4 should be cap in trade, but broadly speaking,
5 economists believe price -- a price on carbon works.
6 Here is my concern about Manitoba. If Manitoba's
7 energy-intensive industries, and they're likely the
8 ones that are going to respond, if they decamp to
9 other jurisdictions, the net effect on global
10 emissions is likely to be unfavourable.

11 To put it simply, how many industry-
12 friendly jurisdictions are there with an energy mix as
13 clean as that of Manitoba? So in the
14 energy/environmental discussion, this is the carbon
15 leakage problem. We could feel great here in Canada,
16 or Manitoba, or Ontario that we are -- that we've got
17 carbon reduction targets that we're meeting, but if
18 what we end up doing is those -- is incentivizing
19 those industries to move to carbon-intensive
20 jurisdictions -- think China, for example -- we're
21 actually exacerbating, not mitigating, the carbon
22 problem.

23 And there are -- there -- there is a
24 fair amount of analysis in the literature on -- on how
25 to try to move the agenda on the carbon leakage

1 problem. But if you were to construct a Sankey
2 diagram for energy and carbon in China, it would be
3 overwhelmingly coal and coal-sourced emissions. So
4 I'm not saying that that's the -- that that is the
5 dispositive argument, or that's a determine --
6 determinative argument, but I think that it should be
7 part of the -- the picture, environmental
8 considerations. Thank you, Mr. Chair. Thank your
9 panel. Thank you, everyone.

10 THE CHAIRPERSON: Thank you, Dr.
11 Yatchew. We will take -- we will adjourn until 10 to
12 11:00.

13 DR. BYRON WILLIAMS: Mr. Chair, if I -
14 - if I might?

15 THE CHAIRPERSON: Sure, Dr. Williams.

16 DR. BYRON WILLIAMS: I'll just
17 indicate that -- as I think I indicated by email to
18 Board counsel last night, I am unlikely to use the
19 full --

20 THE CHAIRPERSON: Okay.

21 DR. BYRON WILLIAMS: -- hour, so I'll
22 just let you know --

23 THE CHAIRPERSON: Thank -- thank you,
24 because we -- we do have to adjourn for the morning by
25 quarter to 12:00.

1 So thank you. We'll be back at ten
2 (10) -- well, let me ask you, Dr. Williams, how long
3 do you think you'll be? Can we take fifteen (15)
4 minutes?

5 DR. BYRON WILLIAMS: I would be
6 confident in taking fifteen (15) minutes, sir.

7 THE CHAIRPERSON: Okay. Okay. We'll
8 -- we'll take fifteen (15) minutes. Thank you.

9

10 --- Upon recessing at 10:39 a.m.

11 --- Upon resuming at 10:54 a.m

12

13 THE CHAIRPERSON: Dr. Williams...?

14

15 CROSS-EXAMINATION BY DR. BYRON WILLIAMS:

16 DR. BYRON WILLIAMS: Good morning,
17 members of the Panel, and good morning, Dr. Yatchew.

18 Just -- we do have one (1) exhibit we'd
19 like to introduce I believe with the consent of
20 counsel for Dr. Yatchew and that is an excerpt from
21 the Alberta Electric Systems Operation -- Operator
22 which we would suggest be marked as Coalition 42.

23 MR. KURT SIMONSEN: Thank you.

24

25 --- EXHIBIT NO. COALITION 42: Excerpt from the Alberta

1 Electric Systems Operator.

2

3 CONTINUED BY DR. BYRON WILLIAMS:

4 DR. BYRON WILLIAMS: And Dr. Yatchew,
5 let me start by thanking you on behalf of our clients
6 for an informative and also a really interesting
7 presentation. I will testify for two (2) seconds and
8 just say that my colleague, Ms. Dilay and myself, were
9 to Googling your Big Ideas and energy course and
10 seeing if there was a -- we could get a video link to
11 -- to participate. So, if you see an upswing in -- in
12 enrolment from Manitoba we'll be to blame.

13 Sir, we'll come to this in -- in
14 greater detail in a few moments, but just in terms of
15 Coalition 42 which is an excerpt regarding Alberta's
16 renewable energy program. In your evidence -- we
17 don't need to go there now -- but in your evidence you
18 specifically considered the rapidly declining marginal
19 cost of renewables such as solar and wind, with
20 specific reference to the 2616 (sic) auction results,
21 agreed?

22 DR. ADONIS YATCHEW: Yes and to
23 results in various parts of the world.

24 DR. BYRON WILLIAMS: And -- and, sir,
25 while the results of the Alberta auction were not

1 available at the time you wrote your evidence, you
2 were notified by -- by your legal counsel that I might
3 be making reference to them?

4 DR. ADONIS YATCHEW: Yes, I was.

5 DR. BYRON WILLIAMS: And the results
6 are notable, I'll suggest to you, in that they set a
7 record low in terms of the weighted average price for
8 renewables in Canada.

9 Would that be fair, sir?

10 DR. ADONIS YATCHEW: Certainly for
11 wind and I would expect most other renewables.

12 DR. BYRON WILLIAMS: And perhaps if we
13 can just go to slide 3 of your PowerPoint for a
14 second, Dr. Yatchew. I couldn't tell if the
15 photograph was of yourself or me as a young man,
16 perhaps only Mr. Peters and Ms. Ramage would be able
17 to testify that I actually did have hair.

18 Is it a self portrait, sir?

19 DR. ADONIS YATCHEW: No, it's not.
20 It's -- it's intended to suggest the enthusiasm of
21 some of my younger students in the Big Ideas courses.

22 DR. BYRON WILLIAMS: And I didn't mean
23 to touch on the Big Ideas course, sir, it -- it's
24 focussed on a broader global kind of contextual
25 picture relating to energy.

1 Would that be fair, sir?

2 DR. ADONIS YATCHEW: That is, yes.

3 DR. BYRON WILLIAMS: And, sir, in
4 terms of your evidence today and -- and looking at its
5 purpose in assessing the likely impacts on consumers,
6 various customer groups of rate increases of the
7 potential magnitude, your evidence was designed to
8 provide context and -- and give a broader insight into
9 global trends.

10 Would that be fair, sir?

11 DR. ADONIS YATCHEW: Yes.

12 DR. BYRON WILLIAMS: And in
13 undertaking your evidence you undertook a review of
14 relevant literature and, as well, relied on your own
15 extensive experience.

16 Would that be fair?

17 DR. ADONIS YATCHEW: Yes.

18 DR. BYRON WILLIAMS: And, sir, in
19 terms of where you dug the deepest, if I might suggest
20 to you, it was specifically on issues related to
21 demand modelling and, in particular, insight into the
22 estimates of price elasticity.

23 Would that be fair?

24 DR. ADONIS YATCHEW: Yes.

25 DR. BYRON WILLIAMS: And you did that

1 through a literature review, including a literature
2 review of the meta analysis?

3 DR. ADONIS YATCHEW: Yes. And, as
4 well, I have estimated models of this type myself,
5 including some unpublished work that's still in -- in
6 progress where I'm looking at panel data over periods
7 of time. And I have estimated demand models of
8 various kinds over the years.

9 DR. BYRON WILLIAMS: And we don't need
10 to go to but you did attempt a very kind of high level
11 modelling exercise to the extent that you looked at
12 the -- at a high level, the impacts of price
13 elasticity and -- and GDP elasticity?

14 DR. ADONIS YATCHEW: Yes, and it was
15 really to inform my opinion on the estimates that
16 Manitoba Hydro was providing. And really, I see it as
17 a compliment in the sense that Manitoba Hydro uses its
18 data, what is -- what is happening in other
19 jurisdictions, and would that change my view of the
20 estimates.

21 DR. BYRON WILLIAMS: And thank you for
22 that. And, sir, recognizing that the specific issue
23 before the Board in this hearing is confirmation of
24 interim rate increases of 3.36 percent, as well as a
25 7.9 percent proposed rate increase for '18, '19, you

1 also took a big picture look at the potential
2 implications of successive rate increases of 7.9
3 percent for a number of years going forward.

4 Would that be fair?

5 DR. ADONIS YATCHEW: Yes.

6 DR. BYRON WILLIAMS: And in so doing,
7 sir, you address your minds (sic) to the potential
8 implications of -- and the relative merits of
9 potentially steep rate hikes over a shorter period of
10 time versus smoothing those cost increases over a
11 longer period of time.

12 Would that be fair?

13 DR. ADONIS YATCHEW: Yes. I mean tech
14 -- speaking technically for a moment, we can model the
15 dynamic impacts of various price sequences, rate
16 increase sequences, various price profiles and for the
17 purposes of my report, I just did a very simple back-
18 of-the-envelope calculation that anybody can
19 reproduce.

20 It's certainly possible to model
21 dynamic effects, dynamic price effects.

22 DR. BYRON WILLIAMS: And, sir,
23 recognizing the role of other experts in this hearing,
24 it would that be fair to say that you did not
25 expressly test the export revenue assumptions of

1 Manitoba Hydro?

2 DR. ADONIS YATCHEW: I did not.

3 DR. BYRON WILLIAMS: And, similarly,
4 you did not expressly test the prudence and
5 reasonableness of any particular expe -- expenditures?

6 DR. ADONIS YATCHEW: I did not.

7 DR. BYRON WILLIAMS: And, similarly,
8 you did not expressly test whether a rate increase of
9 less than 4 percent would impede access to the capital
10 markets?

11 DR. ADONIS YATCHEW: I did not.

12 DR. BYRON WILLIAMS: And, similarly,
13 apart from what I believe you've described as kind of
14 back-of-the-envelope calculations, you did not
15 expressly model the impact of the rate increase upon
16 the economy.

17 Would that be fair?

18 DR. ADONIS YATCHEW: No, I did not.
19 But -- but the report does discuss that to some -- to
20 some degree. So one can think of asking what a price
21 -- what -- what would be the impact of a price
22 increase and model the impact on an industry -- by
23 industry impact of a price increase and the jobs lost,
24 for example.

25 But what is much more difficult to --

1 to model is how will the economy than respond to
2 having those resources freed up? And that kind of
3 general equilibrium modelling is actually quite
4 difficult to do. I did neither. But there are --
5 there are analyses that have been filed with the Board
6 that have done some of that.

7 DR. BYRON WILLIAMS: Okay. And, sir,
8 in undertaking your assignment, did you examine the
9 specifics of cost of service regulation in Manitoba,
10 including a consideration of whether or not the
11 regulator has the power to specifically disallow
12 capital expenditures?

13 DR. ADONIS YATCHEW: I did not.

14 DR. BYRON WILLIAMS: Dr. Yatchew, if
15 you or your legal counsel need a reference for my --
16 my next suggestion to you, it's paragraph 123 of your
17 evidence, and in particular -- of your written
18 evidence and, in particular, on -- on page 45.

19 DR. ADONIS YATCHEW: Yes, I have that.
20 Thank you.

21 DR. BYRON WILLIAMS: And, sir, again
22 recognizing that the issue before the Board in this
23 hearing are interim increases of 3.36, as well as a
24 proposed 7.9 percent for '18, '19, you specifically
25 describe the potential for large increases over a

1 sequence of years as more in the nature of rate shock.

2 Is that accurate, sir?

3 DR. ADONIS YATCHEW: That's the
4 language I've used, yes. I'd be happy to expand on
5 that but --

6 DR. BYRON WILLIAMS: And
7 definitionally, sir, if you can -- what led you to
8 conclude that this was more in the nature of rate
9 shock?

10 DR. ADONIS YATCHEW: So there's
11 obviously some debate on -- on what -- what rate shock
12 really means. And I think some of that discussion is
13 really semantic. First of all, one (1) of the sort of
14 rules that's put out there is that anything below 10
15 percent is not really a rate shock.

16 Second, it's -- in a certain
17 definitional sense if the -- the rate is announced in
18 advance, how could it be a shock? You know what it's
19 going to be, it's going to kick in next year, that's
20 not a shock, it's just a reality. So there's no
21 surprise element if it's announced and that doesn't --
22 doesn't -- doesn't happen immediately.

23 So let me move away from those semantic
24 kinds of debates. The reason I used this language
25 here is because I'm really thinking of the projected

1 rate increases cumulating to 50 percent. That's a big
2 change. We can discuss whether that -- the word
3 "shock" should be used or not, but a 50 percent real
4 increase in the price of electricity, even if it's
5 entirely justified and that's -- it could be justified
6 on the basis of financial racial arguments, that still
7 is a very large increase and in that sense, it is a
8 shock. I mean, if you're in business and 15 percent
9 of your costs are electricity costs, and there are few
10 instances of industries where that's the case, you're
11 taking a significant hit. It's -- you're going to go
12 back to your spreadsheets and look at your business
13 plans and think about what your capital investments
14 are going to be in the coming years. So that's why
15 use the word "shock."

16 DR. BYRON WILLIAMS: Thank you for -
17 for the care in -- in responding to my question.

18 And you use the example of business.
19 Similarly a residential subscriber, I'll suggest to
20 you, heating their home and with no readily available
21 or affordable substitutes would also be taking a
22 significant hit, sir?

23 DR. ADONIS YATCHEW: Certainly would
24 be and -- and I don't think that the residential
25 customer who is following this in -- in any -- at any

1 level of detail will just look at, oh, it's 79 -- 7.9
2 next year, what's the prospect for the future beyond
3 that, what am I supposed to do here?

4 DR. BYRON WILLIAMS: And sir, you used
5 -- at least as I recorded your -- your comment -- in
6 terms of the cumulative rate increases, recognizing
7 that we're dealing with projections, I think you used
8 the term "real increase in the range of 50 percent"
9 and -- and presumably, what you mean by that is, after
10 we take out inflationary impacts, these are impacts in
11 the range of 50 percent over a period of time, over
12 and above that; is that --

13 DR. ADONIS YATCHEW: That's correct.

14 DR. BYRON WILLIAMS: And as I
15 understand the core of your evidence, sir, you look to
16 the potential impacts of potential rate shock level
17 increases and -- and considering their implications in
18 terms of the consumption, production and location
19 choices of Manitoba businesses.

20 That's one (1) thing that you looked at
21 to some degree, sir?

22 DR. ADONIS YATCHEW: I didn't
23 specifically investigate industries but they certainly
24 have an impact on those kinds of decisions.

25 DR. BYRON WILLIAMS: And you've

1 already mentioned that you looked at the impact, the
2 distributional effects upon consumers, in particular,
3 low income consumers or those lacking readily
4 available substitutes; agreed?

5 DR. ADONIS YATCHEW: I did not look at
6 it numerically, but I certainly rev -- I did review
7 other -- for example, the -- the collaborative
8 analysis that Manitoba Hydro's been engaged in, the
9 modelling that it's been developing in that area.

10 DR. BYRON WILLIAMS: And in terms of
11 the prism in which you viewed those issues, sir, would
12 it be fair to say that the primary prism you looked at
13 them from was an economic perspective given your well-
14 recognized expertise as an econometrician and an
15 energy economist?

16 DR. ADONIS YATCHEW: Yes, my
17 perspective is from the -- from that of the dismal
18 science.

19 DR. BYRON WILLIAMS: From time to
20 time, Dr. Yatchew, the dismal science puts on some
21 pretty nice-looking bowties.

22 DR. ADONIS YATCHEW: Well, thank you
23 you've -- you've been very kind but -- but we're
24 actually very good at economics. I understand we've
25 correctly predicted nine (9) out of the last seven (7)

1 recessions.

2 DR. BYRON WILLIAMS: I want to draw
3 you to a -- a quote. It appeared in your PowerPoint
4 but I'm going to take you to paragraph 144 of your
5 evidence. Diana, I'm sorry I can't tell you the exact
6 page.

7 DR. ADONIS YATCHEW: Page 51.

8 DR. BYRON WILLIAMS: Page 51. Sir,
9 not surprising given our conversation, you conclude
10 that large increases will induce a price response;
11 agreed?

12 DR. ADONIS YATCHEW: Yes.

13 DR. BYRON WILLIAMS: And drawing your
14 attention to the last sentence of this paragraph, you
15 suggest that in a period of excess capacity such
16 increases may be sub-optimal as they will erode
17 revenues at a time when marginal cost of production
18 are low?

19 DR. ADONIS YATCHEW: Yes.

20 DR. BYRON WILLIAMS: And we're going
21 to come back to that word "suboptimal" just in a
22 second.

23 But in terms of marginal costs being
24 low, I take it, sir -- and if you need a reference
25 it's paragraph 30, page 12, of your evidence.

1 You're referring to the costs, for
2 example, on line 13 of natural gas at high capacity
3 being in the range of \$.05 cents US.

4 DR. ADONIS YATCHEW: So the numbers
5 that are in paragraph 30 are not marginal costs.
6 Those are all-in costs.

7 DR. BYRON WILLIAMS: Fair enough.

8 DR. ADONIS YATCHEW: So these are what
9 are usually called in the industry levelized unit
10 energy costs. So that's the costs, you're going to
11 build it, this is what you're going to -- this is what
12 it's going to cost you per kilowatt hour at this
13 particular capacity factor, 39 percent.

14 DR. BYRON WILLIAMS: Did you make a
15 reference in your evidence, sir, to the marginal cost
16 of natural gas being at \$.05 cents a kilowatt hour?

17 DR. ADONIS YATCHEW: I don't think I
18 would've -- so the marginal cost in natural gas
19 generation is, essentially, the cost of natural gas,
20 the fuel, just the fuel.

21 DR. BYRON WILLIAMS: Yes. So what
22 were you referring to then, sir? Like, what figure
23 are you thinking of?

24 DR. ADONIS YATCHEW: When I -- when I
25 talk about the \$.05 cents --

1 DR. BYRON WILLIAMS: Yeah.

2 DR. ADONIS YATCHEW: -- in paragraph
3 30? That's the all-in cost. If you -- if you build a
4 natural gas combined cycle generator and you get to
5 sell your full output at 39 percent of the time,
6 that's the cost that it's going to -- that -- that --
7 that's the cost that you're going to be incurring.

8 DR. BYRON WILLIAMS: And by the
9 marginal cost, you're referring exclusively to the
10 fuel costs --

11 DR. ADONIS YATCHEW: Marginal cost are
12 usually --

13 DR. BYRON WILLIAMS: -- by the
14 embedded costs, sir?

15 DR. ADONIS YATCHEW: -- mostly fuel
16 costs. So, for example, with a lot of Hydro capacity
17 in place, excess capacity in place, the marginal cost
18 is very low. You've already -- you're already
19 incurring the capital cost whether you're generating
20 electricity or not.

21 DR. BYRON WILLIAMS: So why are large
22 increases at a time when marginal costs of production
23 are low suboptimal? What do you mean by that, sir?

24 DR. ADONIS YATCHEW: I'll try to --
25 not to get too --

1 DR. BYRON WILLIAMS: And I presume
2 we're going to the lack of synchronicity, but you'll -
3 - you'll --

4 DR. ADONIS YATCHEW: Well -- so the
5 literature -- I'm sorry, the basic economic argument
6 is that societies are served well when price equals
7 marginal cost. And I won't go into the -- the basic
8 theorems that underlie that argument.

9 The problem is that in electricity if
10 you tried to price electricity at the marginal cost
11 which, for example, for natural gas would be just the
12 fuel cost, you wouldn't recover the capital costs.

13 So in regulated industries we don't
14 engage in marginal cost pricing which is socially
15 optimal, we engage in a second best solution which is
16 average cost pricing because Utilities, private or
17 public, still have to recover their costs.

18 The point that I'm trying to make in
19 paragraph 144, perhaps oversimplifying, but really is
20 just the point. You have an asset. You're paying for
21 it or you have these hydraulic assets, you're paying
22 for the capital costs which are dominant costs for
23 hydraulic facilities, okay, and you're not using or at
24 least you're not using them as much as you would be if
25 the price of electricity were lower rather than

1 higher.

2 So, there are -- so average cost
3 pricing, which is the standard in regulated Utilities,
4 is a second best solution, but certainly acceptable.

5 What I'm saying here is that pricing
6 electricity at high levels if it's higher than
7 necessary, for example, leaves assets underutilized
8 and that's the meaning of the sub -- sub-optimality.

9 Let me just finally say that with lumpy
10 assets, you're always going to have a period of time
11 when some portion of them are not being used. They're
12 not being fully used; that's just the reality of
13 bringing on a facility that will be fully utilized a
14 few years down the road, but not yet. So there's al -
15 - you're going to have that underutilization problem.
16 The -- the price effect exacerbates that.

17 DR. BYRON WILLIAMS: Thank you. I'm
18 going to ask Diana to bring up an information
19 response. Manitoba Hydro/Daymark load number 12, and
20 hopefully it's attachment 3 which is the meta-analysis
21 by, for the court reporter, Labandeira, L-A-B-A-N-D-E-
22 I-R-A.

23 And Dr. Yatchew, you're familiar with
24 this particular document because it was one (1) of the
25 important references for your evidence; agreed?

1 DR. ADONIS YATCHEW: Yes. I mean, I
2 reviewed many documents but this was one that I
3 thought was fairly recent and did have a meta-
4 analysis. So it -- it in itself did a lot of the work
5 for me by reviewing all these other studies and
6 incorporating them in one (1) analysis.

7 DR. BYRON WILLIAMS: And you expressly
8 cited in your evidence, both in paragraph -- you'll
9 accept subject to check, paragraph 71, and footnotes -
10 - and -- and a number of footnotes as well, sir,
11 agreed?

12 DR. ADONIS YATCHEW: I did cite the --
13 I did cite the report, yes -- or -- yeah.

14 DR. BYRON WILLIAMS: And I want to
15 draw your attention, first of all, sir, in this report
16 to -- at the bottom on -- on the right-hand side, page
17 553.

18 DR. ADONIS YATCHEW: Yes.

19 DR. BYRON WILLIAMS: And right there,
20 Diana, is fine. And we're going to focus on the --
21 the last full sentence on page 553 which starts:

22 "In terms of specific energy goods,
23 gasoline shows the highest price
24 elasticity and heating oil displays
25 the lowest price elasticity."

1 Do you see that reference, Doctor?

2

3 (BRIEF PAUSE)

4

5 DR. ADONIS YATCHEW: Yes, thank you,
6 I've now -- now I'm in the right place.

7 DR. BYRON WILLIAMS: So -- and you see
8 that reference, sir?

9 DR. ADONIS YATCHEW: Yes.

10 DR. BYRON WILLIAMS: Okay. We'll come
11 back to it in just a minute. And then if we can just,
12 Diana, at the bottom of this page, we'll see footnote
13 7, which goes on to the next page. Perhaps you'll
14 just see the reference to substitution, but let's go
15 down to the rest of footnote 7 at the bottom of page
16 554.

17 And Dr. Yatchew, you'll agree I've
18 showed you this previously, but you'll take a second
19 to look at -- at this footnote?

20

21 (BRIEF PAUSE)

22

23 DR. ADONIS YATCHEW: I've scanned it
24 quickly.

25 DR. BYRON WILLIAMS: And here, sir,

1 they're -- they're talking about one (1) of the
2 challenges for consumers in substituting for heating
3 systems, in essence, that they have a limited capacity
4 to react to price increases unless they give up
5 comfort?

6 DR. ADONIS YATCHEW: Yes, and much
7 depends on the availability of alternative fuels.

8 DR. BYRON WILLIAMS: So the absence of
9 substitutions as -- as well?

10 DR. ADONIS YATCHEW: Absolutely.

11 DR. BYRON WILLIAMS: And that goes to
12 the reason that when -- when we're looking at the
13 relative elasticity in terms of energy consumption
14 related to home heating, it's less elastic than other
15 -- other choice -- other -- other situations?

16 DR. ADONIS YATCHEW: The example
17 that's -- the contrast that is drawn here is between
18 gasoline elasticity and heating oil elasticity, both
19 of which are hydrocarbons, liquid hydrocarbons, but we
20 have the ability to drive less, for example, take more
21 public transit.

22 And in studies that I've, in fact, I --
23 I had a paper in the Econometrica with one (1) of my
24 graduate students some years ago. We also found a
25 very high gasoline elasticity. I'm not at all

1 surprised that the heating oil elasticity is -- is
2 much lower.

3 DR. BYRON WILLIAMS: And -- and sir,
4 later in this paragraph, being footnote 7, you'll see
5 a reference to electricity being related to uses that
6 are very necessary, such as lighting and cooking, and
7 again, showing a relatively small price elasticity.

8 DR. ADONIS YATCHEW: Yes.

9 DR. BYRON WILLIAMS: Do you see that,
10 sir? And that would be your -- apart from this
11 particular report, that would be consistent with your
12 understanding of the literature?

13 DR. ADONIS YATCHEW: Yes.

14 DR. BYRON WILLIAMS: Going to page
15 555, on the right-hand side, just above conclusions
16 and policy implications, and specifically, Dr.
17 Yatchew, I want to address your mind to the -- the
18 last two (2) sentences starting "contrarily," and just
19 give you a second to look at that, sir.

20 DR. ADONIS YATCHEW: M-hm.

21

22 (BRIEF PAUSE)

23

24 DR. ADONIS YATCHEW: Yes.

25 DR. BYRON WILLIAMS: So the suggestion

1 by the authors of -- of this paper, sir, I'll ask you
2 whether you agree or not, is that if clean energy
3 sources face price increases, both substitution and
4 the limited capacity of demand reduction through
5 prices will move in an environmentally negative
6 direction. You see that suggestion by the authors?

7 DR. ADONIS YATCHEW: I do that -- I do
8 see that, yes.

9 DR. BYRON WILLIAMS: And sir, is -- is
10 that a -- an issue that you're -- you agree with, have
11 an opinion on?

12 DR. ADONIS YATCHEW: So at the very
13 last part of the presentation, I talked briefly about
14 -- and tried to make a point that is actually quite
15 related to this. If you --

16 DR. BYRON WILLIAMS: And that's page
17 52 of your evidence, sir, paragraph 147?

18 DR. ADONIS YATCHEW: Yes, sir, that's
19 correct. Yes, and -- and we do have this carbon
20 leakage problem. You increase the price of -- of,
21 let's say, a clean fuel, you're going to very likely
22 cause migration, and that migration may be to less --
23 less environmentally-friendly fuels.

24 DR. BYRON WILLIAMS: Okay. And so the
25 conclusion of the authors at page 555 that I just

1 referred you to, sir, would be consistent with -- with
2 what you're suggesting in par -- in -- in paragraph
3 147?

4 DR. ADONIS YATCHEW: Yes.

5 DR. BYRON WILLIAMS: Okay. Sir, my --
6 my clients certainly appreciate your comments in terms
7 of addressing energy poverty today, and the pros and
8 cons of choosing whether to go to -- through a
9 government-directed approach, or a -- a utility-
10 directed approach, and -- and we have your point on
11 that.

12 Would it be fair to say that in terms
13 of the -- the government approach, that in terms of
14 administrative simplicity, you would expect that it
15 would be simpler, sir?

16 DR. ADONIS YATCHEW: A gov -- the --
17 the government doing it, particularly if the
18 government has access to income tax records, that --
19 that simplifies that aspect of it.

20 DR. BYRON WILLIAMS: And -- and would
21 that also be more likely to increase participation or
22 enrolment with -- with the additional information in
23 the government's hands, sir? And if you're not able
24 to offer an opinion on that, that's fine.

25 DR. ADONIS YATCHEW: I don't -- I

1 don't have a -- sort of a -- a sound empirical base
2 for answering that question.

3 DR. BYRON WILLIAMS: Sir, in your
4 evidence, and recognizing that this is not a hearing
5 about regulatory process for the -- the future, you
6 did make reference to, in quotation marks, "incentive
7 regulation"?

8 DR. ADONIS YATCHEW: Yes.

9 DR. BYRON WILLIAMS: And you'll be
10 familiar, at a high level, at least, with, for
11 example, in the telecommuni -- communications field,
12 price cap --

13 DR. ADONIS YATCHEW: Yes.

14 DR. BYRON WILLIAMS: -- regulation?

15 DR. ADONIS YATCHEW: Yes.

16 DR. BYRON WILLIAMS: And sir, when
17 you're speaking of incentive regulation, presumably
18 you're considering efforts by regulators historically,
19 such as the CRTC before they moved to a more market
20 model to incent efficiency through productivity
21 factors, as well as allowances for technological
22 changes?

23 DR. ADONIS YATCHEW: Yes.

24 DR. BYRON WILLIAMS: And near the
25 summative paragraph of your PowerPoint today -- we

1 don't need to go there, but you talked more -- I'll
2 suggest to you, more about smooth rate increases
3 potentially supplemented by not incentive regulation,
4 but incentives to efficiency. And -- and Dr. Yatchew,
5 I wonder if I can get you to elaborate just a little
6 bit in terms of what you meant by some of those
7 incentives, sir.

8 DR. ADONIS YATCHEW: I'm -- I realize
9 this is not about changing the model for regulation,
10 but if one thinks about price increases approved by
11 this Board -- or any regulatory board rate increases,
12 boards are often more amenable to approving rate
13 increases if -- if they have -- if they're convinced
14 by the productivity growth and efficiency gains of the
15 regulated entity.

16 I have not attempted to analyze the --
17 the efficiency of -- of Manitoba Hydro. They could
18 be, for all I know, as efficient as they -- bare-bones
19 as they possibly could be. On the other hand, what
20 has been empirically found in other jurisdictions is
21 that once incentives are put in place, incentive
22 regulation, there is an initial gain in productivity,
23 and then it levels off.

24 Now, I'm not sure where Manitoba Hydro
25 would come out on this, but certainly, one would at

1 least want to consider whether there is the potential
2 for -- for efficiency and cost reductions, or at least
3 unit cost reductions. I know that Manitoba Hydro has
4 -- is in the process of implementing substantial
5 labour force reductions. Perhaps that was, in part, a
6 -- a natural response to the impending pressures that
7 it knew it was facing, or perhaps it would have
8 occurred in any case, but cost pressures often create
9 incentives for utilities to find productivity gains.

10 DR. BYRON WILLIAMS: And sir, in terms
11 of best practice from your review of the literature,
12 are there examples or models that are attractive to
13 you that -- in terms of incentive approaches?

14 DR. ADONIS YATCHEW: Once again, this
15 is not about changing the model, but if you ask me
16 what -- what are the models that seem to be the most
17 successful out there, price cap regulation would be
18 the number 1. That would be the -- that would -- that
19 would be the -- the first go-to answer.

20 DR. BYRON WILLIAMS: Okay.

21 DR. ADONIS YATCHEW: And the -- it's
22 not as if it's not challenging. I mean, for Manitoba
23 Hydro to actually try to compare itself to other
24 utilities, not on the outcomes, but really on the cost
25 side, is a fairly -- it's -- it's a -- it's a fairly

1 challenging exercise because of its unique
2 characteristics. That falls under the rubric of
3 benchmarking, and benchmarking is a complicated
4 process, and it's always an evolving process.

5 DR. BYRON WILLIAMS: Dr. Yatchew, I --
6 I wish we could talk all -- all day. I probably have
7 a -- a lot more questions, but I -- most of them, you
8 addressed in your direct evidence, so our clients
9 truly appreciate the time. Look for Ms. Dilay and I
10 to enrol online sometime in the future, sir.

11 DR. ADONIS YATCHEW: Thank you.
12 You've been very kind, too kind.

13 THE CHAIRPERSON: Thank you, Dr.
14 Williams, and -- and perhaps at the break, you can ask
15 Dr. Yatchew and -- how he does such a fine job on his
16 tie.

17 I'm just wondering -- we've got fifteen
18 (15) minutes, if the panel has any questions. Dr.
19 Grant...?

20 Dr. -- Dr. Grant's a little miffed
21 because during the break, I told him he wouldn't be
22 allowed to ask any questions, because we do break at -
23 - at 11:45, but now -- do you have any questions that
24 will only last fifteen (15) minutes.

25 BOARD MEMBER GRANT: I have many

1 questions --

2 THE CHAIRPERSON: You have many
3 questions. We have a lot of time this afternoon.

4 BOARD MEMBER GRANT: Boy, where to
5 start. Thanks very much. You've made us all proud in
6 the discipline.

7 The only thing I do remember is when
8 those ex inefficiencies got driven out of telecoms.
9 They -- the job market for economists went down pretty
10 dramatically or at least the -- one (1) of the
11 favourite places to -- to get hired in

12 But rather than get too technical, I'm
13 just wondering about that sort of big picture story
14 analy -- say you come back into your ancestral
15 homeland, and you sort look around, and -- and it's
16 obviously a pretty unique place. And I think we all
17 appreciate you said nothing about the weather today.
18 But I get the sense that you think, Here's this --
19 here's this unique economy with this great energy
20 sector.

21 And -- and I was thinking with the
22 Sankey diagrams, if you think of the -- the only
23 imports through the system are the -- are the fossil
24 fuels. So it -- it's even, you know, a more
25 remarkable one, but I guess I'm asking what -- what

1 are you struck by if you're -- you know, we -- if we -
2 - we asked for that view from the outside, does
3 something strike you? Or -- or maybe it's true of all
4 the Hydro utilities in Canada, but is there something
5 that just strikes you as unusual, or that we should be
6 thinking more outside of the box, or why aren't we --
7 have Google servers, or cloud servers, or electric
8 cars everywhere, or -- I guess that's sort of my big-
9 picture question.

10 DR. ADONIS YATCHEW: Many responses
11 are possible for that question, but let me -- let me
12 try with one (1) or two (2). The first one is, yes,
13 Manitoba Hydro has made some large investments and
14 some large capital projects, and the timing isn't
15 quite ideal, but there are aspects of the timing that
16 were right. These capital projects were build at a
17 time when interest rates were low; that's what you
18 want to do.

19 You don't want to be building a Dar --
20 like the way we built Darlington in Ontario in the
21 1980s, when interest rates were in the teens, and all
22 of that being capitalized in the projects. So I'm
23 confident that eventually, this investment is going to
24 pay off. It is a very, very clean investment.

25 My second observation really has to do

1 with the carbon leakage. I am concerned that you want
2 end up -- that you want industry to be attracted to a
3 jurisdiction that has very clean energy, and you don't
4 want to have that industry departing.

5 The third observation, if I -- if I can
6 take the time is -- so I -- I wrote a paper about a
7 year or a year and half ago, and it had to do with --
8 the title was something like 'Rational Versus Feel-
9 good Carbon Policy'. And the idea, in part, had to do
10 with this leakage problem, that yes, we would all like
11 to do our share, in Ontario, and Manitoba, British
12 Columbia. We'd like to do our share, and does our
13 share really mean reducing our carbon output? Well,
14 if we're just exporting that carbon output because of
15 the leakage problem, we're not -- we're -- that's a
16 feel-good policy. It's not a rational policy.

17 But the second point is that one would
18 like to engage in innovation and programs that
19 actually lead to the export of these technologies. So
20 geothermal, for example, is -- is one (1) of the
21 prospective renewable technologies out there.

22 The problem is that China would have a
23 very hard time trying to incorporate geothermal on any
24 major scale, because geothermal depends very much on
25 the population density. The larger the energy demand

1 on a given, let's say, square kilometre, the deeper
2 you have to dig to get enough geothermal energy to
3 serve that area.

4 So it's not obvious to me that
5 geothermal is going to reach the tipping point where
6 it becomes exportable, where this is a technology that
7 could be -- it could -- it could be adopted in China.
8 I'm not ruling it out, but that's one (1) of the
9 challenges.

10 On the other hand, electrification of
11 the transportation sector, any progress that is made
12 on that front and any project that Manitoba engages in
13 that actually promotes that transition, and that
14 eventually becomes something that can be adopted in
15 rapidly emerging and rapidly growing economies like
16 China, and India, South America. That has spillover
17 benefits that are potentially huge. And that's what's
18 not measured in the political process.

19 There is some lipservice given to the
20 idea, Well, we're going to develop this, and then
21 we're going to export this technology. But the
22 primary focus is on, We've got to reduce our carbon
23 content, because we've got to meet our Paris or other
24 accords that were...

25

1 (BRIEF PAUSE)

2

3 THE CHAIRPERSON: Some -- somebody's
4 got to ask.

5 BOARD MEMBER MCCUTCHEON: I'll -- I'll
6 ask. I'll ask my question, because I think it's sort
7 of on the same track as what we're talking about,
8 here.

9 So in your -- in your in your comments
10 about carbon leakage and -- and carbon taxes, which
11 are at a relatively new phenomenon in most
12 jurisdictions in Canada -- in fact, in Manitoba,
13 they're not even in place yet. But I was wondering if
14 there's a role for carbon tax revenues to support an
15 industry like Hydro.

16 Is -- rather than just look at it,
17 using it for developing other green technologies.
18 When you look at your Sankey diagram, and -- where
19 Manitoba's already a -- in the scheme of things, a
20 pretty green Province, would it be an appropriate use
21 of -- of carbon taxes to actually offset some of these
22 increases because of these lumpy assets that you
23 referred to?

24 DR. ADONIS YATCHEW: There is a
25 defensible argument to be made there. The -- you

1 already have an excess supply of green power here,
2 green energy here in this Province, and -- and even
3 when I look at the demand reductions, the electricity
4 reductions, and natural gas reductions in the policy
5 paper put forth by the government here, I sort of
6 wonder, Do you really want to be doing this right now
7 when you've got all this excess capacity?

8 There can be an environmentally-
9 grounded argument made for the proposition that you've
10 -- that you've put forth, and that is, if you're going
11 to tax, spend it on the green hydraulic electricity,
12 perhaps, subsidizing that. I certainly would not
13 reject that argument out of hand. There is a
14 defensible case to be made.

15 THE CHAIRPERSON: Ms. Kapitany...?

16 THE VICE-CHAIRPERSON: Well, my
17 question isn't as poetic as Dr. Grant's, but there you
18 have it. So I'm looking on page 33 of your slide
19 deck, and to better understand the effects of
20 potential rate increases, I wondered if we could just
21 go into this in a little more depth.

22 And in particular, in talking about the
23 patterns of intensity you spoke about, and in the
24 service sector, I'm assuming that the -- the decline
25 between five (5) and twelve (12) and then the pickup

1 after that was largely because of the economic
2 downturn?

3 DR. ADONIS YATCHEW: So the economic
4 downturn is less likely to -- to result in electricity
5 intensity, because it's -- electricity intensity is
6 per unit of GDP. So as GDP declines, the question is
7 -- or -- or as well, electricity consumption will dec
8 -- will -- will potentially also decline.

9 So electricity intensity is not so much
10 driven by -- by changes in economic activity as things
11 like shifts from one subsector to another subsector.
12 Certainly in the bigger picture, the major shifts in
13 energy intensity are because economies are becoming
14 more service-oriented, which require less energy than
15 they are, let's say, manufacturing-oriented. So there
16 are shifts of that type.

17 I didn't actually try to determine what
18 the cause of this nonmonotone effects in electricity
19 intensity in Manitoba have been.

20 THE VICE-CHAIRPERSON: So then in the
21 manufacturing sector, where they peaked in 2005, and
22 then declined since then, I was thinking that was
23 maybe technological changes that would have made the
24 use of electricity less intense.

25 DR. ADONIS YATCHEW: That's very

1 likely the case, and that particular sector, that
2 trend is consistent with, for example, trends in the
3 US in electricity intensity.

4 THE VICE-CHAIRPERSON: But agriculture
5 really puzzles me, because it was high to low five
6 (5), and then dropped significantly. So it sounds
7 like more a -- a stepdown than the more gradual change
8 you've described in manufacturing. And given what
9 I've seen in our agricultural economy in Manitoba, I
10 can't figure that one out at all.

11 DR. ADONIS YATCHEW: Like, one would
12 have to dig down to see exactly what the uses of
13 electricity were, and -- and why that drop was -- was
14 so significant.

15 THE VICE-CHAIRPERSON: Part of it
16 could be technology. Again, technological changes,
17 but I don't think that would explain why it's -- it --
18 there was such a significant drop in '05.

19 THE CHAIRPERSON: We're getting close
20 to the break, so we'll adjourn until 1:15. Thank you.

21

22 --- Upon recessing at 11:42 a.m.

23 --- Upon resuming at 1:16 p.m

24

25 THE CHAIRPERSON: Good afternoon. M.

1 Hacaault, I understand you'll be proceeding?

2

3 CROSS-EXAMINATION BY MR. ANTOINE HACAULT:

4 MR. ANTOINE HACAULT: Yes, thank you,
5 Mr. Chair.

6 Good afternoon, Dr. Yatchew. The
7 first subject which I'll be dealing is -- relates to
8 what you have on your slide 49. It's on
9 intergenerational fairness. And more, particularly,
10 I'm going take it into smaller bites.

11 Is it consistent with your
12 understanding, sir, that one (1) of the ways we deal
13 with intergenerational fairness is by introducing a
14 depreciation expense into the rate base with the
15 depreciation expense tied to the life of the assets
16 which are used and useful?

17 DR. ADONIS YATCHEW: Certainly, the
18 depreciation expense comprises part of the reasonable
19 costs that need to be recovered for an asset, in this
20 case, capital costs. The -- to the extent that
21 depreciation matches -- the depreciation matches the
22 actual -- the actual depreciation or the value of the
23 asset than that is -- one would consider that's being
24 intergenerationally fair but that matching doesn't
25 always occur, just from -- for accounting -- for

1 sensible accounting reasons.

2 MR. ANTOINE HACAULT: And when you say
3 "it doesn't always occur," an example where it might
4 not occur for, say, the new generating station
5 Keeyask is that in real dollars the depreciation
6 expense of this new facility which is coming online in
7 2020 is going to be higher than the depreciation
8 expense in real terms six (6) years from now?

9 DR. ADONIS YATCHEW: Let me just make
10 sure I understood that. So the -- the depreciation
11 expense on a straight-line basis on annually is an
12 equal nominal amount, but in real terms, your
13 contribution each year is declining, yes.

14 And there's also the added -- added
15 complexity that it's -- it's often -- well, it's
16 sometimes difficult to predict what the lifetime of an
17 asset is really going to be.

18 MR. ANTOINE HACAULT: Okay, thank you,
19 sir. Now, if a Utility were able to keep positive net
20 income each year, including the depreciation expense,
21 wouldn't this not be evidence that each generation of
22 consumers is paying their own costs?

23 DR. ADONIS YATCHEW: I would have to
24 think that through. It's not obvious to me that --
25 that positive net income is a sufficient condition.

1 It might be, but I'm not sure I have a -- I'd have to
2 think about that a little bit more carefully.

3 Certainly, it's helpful.

4 MR. ANTOINE HACAULT: It's -- it's
5 helpful in the sense that they'll have paid the
6 operating costs in that year, correct? They'll have
7 paid the depreciation costs based on useful life;
8 correct?

9 DR. ADONIS YATCHEW: Yes.

10 MR. ANTOINE HACAULT: So we know also
11 they'll have paid the interest cost on that asset;
12 that's another expense that they'll have paid? All of
13 those key factors will have been paid by the
14 ratepayers if we achieve a net income number, correct?

15 DR. ADONIS YATCHEW: I would agree
16 with that.

17 MR. ANTOINE HACAULT: Okay. And if,
18 in addition to paying these numbers, we're asking
19 ratepayers to build up reserves, that is a
20 contribution that we're asking from ratepayers over
21 and above the payment of interest, the payment of
22 depreciation and the payment of operating expenses;
23 correct?

24 DR. ADONIS YATCHEW: If there is a
25 separate reserve that -- that one is attempting to --

1 to build, I suppose yes.

2 MR. ANTOINE HACAULT: Okay, thank you.
3 I'll move on to a different area now, Dr. Yatchew, and
4 I'll start with your slide 42 which talked about
5 vulnerable economic sectors.

6 DR. ADONIS YATCHEW: I have that,
7 thank you.

8 MR. ANTOINE HACAULT: In that slide
9 you identified basic chemicals, pulp and paper, iron
10 and steel mills and in the third dash, the mining
11 sector.

12 If we go to other evidence, the only
13 sector of the major industrial users group which is
14 not identified here would be the pipeline sector.

15 Now, sir, with respect to what you've
16 categorized as vulnerable economic sectors, do you
17 have a sense of what proportion of these vulnerable
18 economic sectors are in rural Manitoba, in northern
19 Manitoba?

20 DR. ADONIS YATCHEW: I do not. I did
21 not attempt to make an estimate of that.

22 MR. ANTOINE HACAULT: And do you have
23 a sense of whether, and to what extent, these
24 vulnerable consumers might have the option to do some
25 fuel switching?

1 DR. ADONIS YATCHEW: I did not make an
2 assessment of the specific -- either technological
3 capability for fuel switching, in other words, whether
4 you -- whether you could switch to gas in your
5 particular use or whether even gas was available.

6 MR. ANTOINE HACAULT: Okay. Now, by
7 way of specific sector that you've identified here, an
8 electro chemical process because of the very nature of
9 the process would not be able to do fuel switching;
10 correct?

11 DR. ADONIS YATCHEW: That's -- that's
12 my understanding. You need electricity in order to
13 run that particular type of industrial process.

14 MR. ANTOINE HACAULT: Now, on the next
15 slide, being slide 42, you make the comment that the
16 Manitoba economy will adapt and it was in the context
17 of that that I wanted to understand whether or not you
18 were able to deal with the issue of whether the
19 northern and rural aspects of the intensive electrical
20 users would be able to adapt.

21 DR. ADONIS YATCHEW: I did not do any
22 analysis on a locational basis.

23 MR. ANTOINE HACAULT: Thank you. The
24 next area in which I think there might be a little bit
25 of useful information that we could garner is with

1 respect to the last point on slide 43.

2 Do you have any sense, Dr. Yatchew, of
3 how much contraction there was in manufacturing prior
4 to 2009 in the Ontario sector?

5 DR. ADONIS YATCHEW: Sorry, prior
6 to...?

7 MR. ANTOINE HACAULT: 2009.

8 DR. ADONIS YATCHEW: I didn't look
9 back at data prior to that time.

10 MR. ANTOINE HACAULT: Okay.

11 DR. ADONIS YATCHEW: I should point
12 out that sort of there was a secular trend of moving
13 towards increasing service sector share in provincial
14 economies, if you go back over a significantly longer
15 period of time. Certainly with the growth of China's
16 economy in the 21st century, a lot of manufacturing
17 has gone offshore.

18 MR. ANTOINE HACAULT: But would you
19 agree with me, sir, that prior to that time there was
20 also a lot of disruption in the electrical sector in
21 Ontario?

22 DR. ADONIS YATCHEW: The electrical
23 sector in Ontario went through massive expenditures in
24 trying to turn itself into a competitive market. It
25 spent untold millions and then, unfortunately, cease -

1 - ceased the experiment and back -- and went back to
2 a, essentially, a central planning type approach to
3 electricity generation.

4 So yes, there was a lot of change
5 beginning, oh, in the mid-1990s that -- we had this
6 iconic form and -- that everybody knows Ontario Hydro
7 that was, essentially, devolved into distribution -- a
8 transmission and -- and generating entities unbundling
9 is the term. So there was -- there was a lot of
10 disruption but if I -- I'm trying to think back what
11 my general recollection is about rate increases. I
12 don't think the rate increases were -- were comparable
13 to the ones that we've experienced since 2000 and --
14 since 2009.

15 MR. ANTOINE HACAULT: And I'd like to
16 see whether you have any recollection or information
17 that you can provide to this Board as to whether or
18 not the 300 largest industrial customers benefitted in
19 Ontario from increases in Hydro rates, which were
20 lower than the 50 percent that you quote on this
21 slide?

22 DR. ADONIS YATCHEW: I've not done
23 that level of analysis. However, I will -- I can
24 describe in qualitative terms what did happen. Once
25 these electricity price increases started to occur,

1 the -- the structure of the tariff to large
2 industrials evolved somewhat and the capacity portion
3 of the charge became based -- based on a small number
4 of peak hours when -- when you -- of your consumption.

5 So by simply avoiding, let's say, the
6 five (5) peak hours in the year, you could
7 substantially reduce your costs -- your electricity
8 bills as an industrial. So, there were devices that
9 were put in place that allowed industrials the
10 opportunity to face lower rate increases or at least
11 lower bill increases. I can't be more specific than
12 that at this time, but there is this kind of
13 differentiation going on.

14 MR. ANTOINE HACAULT: Thank you. I'll
15 move on to another area, Dr. Yatchew, and it relates
16 to some comments that you made in your report, and
17 more specifically, to regulatory signaling.

18 So if I could have small roman numeral
19 (v) paragraph 23 of Dr. Yatchew's report. And then
20 there was an actual interrogatory on this subject.

21 DR. ADONIS YATCHEW: I'm sorry, could
22 you just prefer me again to the paragraph --

23 MR. ANTOINE HACAULT: It's on the
24 screen right now. It's paragraph 23 --

25 DR. ADONIS YATCHEW: Yes.

1 MR. ANTOINE HACAULT: -- of your
2 summary.

3 DR. ADONIS YATCHEW: That's -- that's
4 in the executive summary then, yes. Yes, I have that.

5 MR. ANTOINE HACAULT: And we're
6 trying to be very careful in this hearing about a rate
7 request which only comprises one (1) year of 7.9 and a
8 proposal or a forecast which has successive 7.9
9 percent factors shown in it.

10 But in the context of only having a
11 rate request for 7.9 percent, but a proposal or a plan
12 going forward for consecutive increases of 7.9
13 percent, what can you do to help us understand this
14 regulatory signaling issue?

15 DR. ADONIS YATCHEW: So allow me to
16 simplify. Hopefully, I won't oversimplify and throw
17 away the -- the main point in the process.

18 But let's say that this Board accepts
19 7.9 percent and that the -- an important part of the
20 reasoning of why a 7.9 percent rate would be accepted
21 would be the financial ratio targets of, let's say,
22 that 75 percent debt ratio to be achieved within a
23 specified period of time.

24 Other things being equal, that argument
25 would still apply at the next rate hearing. So, if

1 the Board accepted the financial soundness argument at
2 this hearing, my anticipation would be that it would
3 be difficult to reject that argument in the subsequent
4 rate proceeding.

5 So that's what I mean by the regulator
6 accepts that argument signals that, yes, this is a
7 target that we want to achieve. We want to achieve
8 that -- those financial ratios and, and therefore, the
9 customer -- and certainly if I was writing a business
10 plan, I would be putting that as a very serious risk
11 that electricity prices would continue to go up at --
12 at that kind of a rate.

13 MR. ANTOINE HACAULT: And if you turn
14 to paragraph 121 on page 45 of your report, I think
15 your going through that very point, Dr. Yatchew --
16 your reading that paragraph right now?

17 DR. ADONIS YATCHEW: Yes.

18 MR. ANTOINE HACAULT: I'll give you a
19 chance to read.

20

21 (BRIEF PAUSE)

22

23 DR. ADONIS YATCHEW: Thank you, I've
24 scanned it.

25 MR. ANTOINE HACAULT: So I'm quoting

1 from the third sentence starting at line 8. And this
2 was talking about some companies that might be
3 negatively impacted.

4 "Some will consider very carefully
5 whether to make major new capital
6 investments in the province.
7 Indeed, the specter of increasing
8 rates in the nearer or more distant
9 future may have already discouraged
10 investment."

11 So this is based on your experience in
12 the electricity sector, Dr. Yatchew, that you're
13 making these comments?

14 DR. ADONIS YATCHEW: Actually the
15 first -- the departure point for that kind of comment
16 by me would be that businesses when they make their
17 plans have to consider their projections of future
18 revenues and the projections of future costs.

19 Second. And this is actually related
20 to the elasticity analysis. Some studies, especially
21 cross-sectional studies, find very large differences
22 or responses to electric -- high electricity prices
23 across jurisdictions. And in these cross-sectional
24 analyses, you find much more intensive use in one
25 jurisdiction where prices are low, much, much less

1 intensive use where electricity prices are high.

2 That's evidence, that's empirical
3 evidence and its quite persuasive that firms will
4 often pick -- part of their decision matrix, as I say
5 here, is picking their locations and their
6 investments, their initial locations and their future
7 plans, and investments based on what they think energy
8 prices are going to be or electricity prices are going
9 to be depending on which kind of energy they're
10 particularly reliant upon.

11 So that's -- let me just add to that
12 that when they construct these business plans, they
13 don't do it on just what prices are today and
14 yesterday, they form expectations about future prices.
15 That's a standard sort of textbook optimization
16 problem in micro theory that this is how sort of --
17 the bare-bones skeleton modelling of how the kinds of
18 things that businesses need to take into account.

19 So there's the theoretical argument,
20 there's the empirical argument based on these cross-
21 sectional elasticities.

22 MR. ANTOINE HACAULT: Thank you, sir.
23 Would you have any sense, Dr. Yatchew, as to whether
24 this province has sought to attract energy intensive
25 industries based, in part, on low electricity prices?

1 Do you have any sense of that with respect to
2 Manitoba?

3 DR. ADONIS YATCHEW: I've -- I've not
4 gone into or trying to understand whether the province
5 or Manitoba Hydro proactively sought to attract
6 businesses.

7 MR. ANTOINE HACAULT: Okay, thank you.
8 And before leaving the page that's on the screen, at
9 paragraph 123 you talk about what I'll call rate
10 smoothing or gradualism.

11 Does that also fit into the answer that
12 you just gave us with respect to planning, both from
13 an empirical and theoretical level for major
14 industrial customers?

15 DR. ADONIS YATCHEW: The variables
16 affecting business plans and business decisions are
17 multiple and complicated and some of them have a lot
18 of volatility as I've pointed out in the study else --
19 we're talking about commodity prices, I'm talking
20 about exchange rates.

21 The -- particularly for firms that are
22 electricity intensive stability in at least one (1) of
23 those variables is helpful. It reduces the overall
24 uncertainty. So you at least can say, well, we don't
25 know what exchange rates are going to be three (3)

1 years from now and commodity prices are crazy. I
2 mean, they can swing -- this supercycle stuff I -- I
3 don't really buy into their -- the large swings in
4 commodity prices for pretty much unpredictable
5 reasons, at least we have an island here somewhere
6 where our -- our prediction variance, error, is
7 smaller.

8 So I can see how that -- that stability
9 positively affects, favourably affects that -- the
10 decision problem with respect to capital investments
11 but it does not, by any means, eliminate the
12 uncertainty or even perhaps the majority of
13 uncertainty that -- that these kinds of companies
14 face.

15 MR. ANTOINE HACAULT: And this is just
16 by nature of clarification, in the first sentence of
17 paragraph 23 and I'm quoting you indicated:

18 "In the past, electricity --
19 electricity prices in Manitoba have
20 increased steadily."

21 Would this be another way of saying,
22 rate stability from your perspective?

23 DR. ADONIS YATCHEW: At least for the
24 numbers that I've seen, yes, relatively speaking, rate
25 stability and -- although rates have been -- rate

1 increases have been significantly higher than
2 inflation in many of the instances that I've looked
3 at, there was a kind of predictability to what was --
4 what was going on.

5 MR. ANTOINE HACAULT: Thank you. I'd
6 like to turn your attention to MIPUG Interrogatory
7 Number 3b - b as in Bob - that's -- it was a MIPUG
8 interrogatory to yourself, Dr. Yatchew.

9 DR. ADONIS YATCHEW: Yes, I have it,
10 thank you.

11 MR. ANTOINE HACAULT: And I'm going to
12 try and contextualize and understand that answer to
13 the question. So first of all I'll read the question:

14 "Is it Dr. Yatchew's view that a
15 time of large surpluses and low
16 marginal cost that declines and uses
17 are our suboptimal?"

18 And you gave a very concise answer, Dr.
19 Yatchew: "Yes." So I'll try and take that in little
20 bites and try to understand that in the context of,
21 let's say, for example, DSM spending, which creates
22 additional surplus.

23 So firstly, would you agree with me
24 that we are entering with this large generating
25 station, Keeyask generating station, a period where we

1 have quite of -- surplus energy.

2 DR. ADONIS YATCHEW: Yes, that's my
3 understanding that it would take a significant period
4 of time to absorb that additional capacity.

5 MR. ANTOINE HACAULT: And I don't want
6 to get too hung up on capacity and energy, but it'll
7 give us some of both as a generating station, correct?

8 DR. ADONIS YATCHEW: Well, it will
9 give you lots of capacity. The question is how much
10 energy you'll be getting out of it for useful purposes
11 if there's no demand here and the export market isn't
12 picking up enough of it.

13 MR. ANTOINE HACAULT: Okay. And in a
14 very general way, when we do demand side management
15 spending, we are freeing up, amongst other things,
16 surplus energy?

17 DR. ADONIS YATCHEW: That's correct.

18 MR. ANTOINE HACAULT: Okay. So in the
19 context of freeing up further energy, what does that
20 tell us about utilizing the surplus energy of Keeyask
21 generating station?

22 DR. ADONIS YATCHEW: You're delaying
23 the point in time in the future when it is operating
24 and providing services at close to its capacity and
25 you've already incurred the capital cost.

1 MR. ANTOINE HACAULT: And I'm trying
2 to understand your answer as to whether that's a
3 suboptimal situation.

4 Does that answer also apply to how much
5 DSM spending we're doing and whether that's -- ends up
6 being a suboptimal result?

7 DR. ADONIS YATCHEW: So that's --
8 that's potentially part of the story here. And again,
9 I think I've used this language here before, it's this
10 -- the difference between rational and -- and feel
11 good policies. Yes, we can pat ourselves on the back
12 that we're reducing our -- our electricity
13 consumption. And it's also -- there's also natural
14 gas element to this through carbon taxes, for example.
15 It's great that we're -- we're reducing our energy
16 consumption, but we're reducing -- if we're reducing
17 our energy consumption, in this case electricity
18 consumption of a very clean source that is other --
19 otherwise just spilled water, then -- and we're
20 spending money to do that and the money that we're
21 spending may also put pressure on total costs for
22 Manitoba Hydro, then you want to take a look at each
23 DSM program and see whether it is not just feel good,
24 but is it rational.

25 In this case, if it's creating

1 additional excess capacity then one has to make a
2 pretty convincing case of why the money is being
3 spent.

4 MR. ANTOINE HACAULT: Okay. Thank you
5 very much, Dr. Yatchew, for doing your best to answer
6 my ineloquent questions. It was a pleasure to have
7 this discussion with you and those are all my
8 questions.

9 DR. ADONIS YATCHEW: Thank you, sir.

10 THE CHAIRPERSON: Thank you. Mr.
11 Monnin, are you up next -- sorry, Mr. Cordingley?

12 MR. DAVID CORDINGLEY: Thank you, Mr.
13 Chair. With Mr. Monnin's indulgence I'll jump in here
14 now.

15

16 CROSS-EXAMINATION BY MR. DAVID CORDINGLEY:

17 MR. DAVID CORDINGLEY: Dr. Yatchew, I
18 -- I'm going to be debrief with you. I have fifteen
19 (15) minutes allotted and I have a number of topics
20 that the Green Action Centre is very interested in and
21 -- and looking for a little bit of further information
22 from you. So I apologize if it's a little bit
23 disjointed.

24 I'd like to start with your -- your two
25 (2) models of bill affordability. And you -- you

1 propose two -- two (2) models of delivering a bill
2 affordability program; one through the government
3 through an income type assistance program, the other
4 through the ratesetting process or this -- this
5 regulation process.

6 Are you with me? Are you with me so
7 far?

8 DR. ADONIS YATCHEW: Yes.

9 MR. DAVID CORDINGLEY: Okay.

10 DR. ADONIS YATCHEW: Can we -- should
11 we just turn to the portion of the report. Would that
12 be helpful?

13 MR. DAVID CORDINGLEY: Sure, that
14 would be fine with me or your slides, whichever you
15 prefer. If we're at your report, I think we're at --

16 DR. ADONIS YATCHEW: I think it's
17 page 39, paragraph 104.

18 MR. DAVID CORDINGLEY: Yes.

19 DR. ADONIS YATCHEW: I think that's
20 got a little more detail than the slides.

21 MR. DAVID CORDINGLEY: You -- you
22 present the arguments for -- for both cases in your
23 report, as I see it, and conclude both cases have
24 validity. One of the points you make at your
25 paragraph 106 and that My -- My Friend Dr. Williams

1 asked you about was whether the first approach might
2 be more transparent and simply administer -- simple
3 administratively.

4 My follow-up question for you on that
5 point is: Have you -- have you looked at or are you
6 familiar with jurisdictions that administer a -- a
7 rate -- a rate affordability program through
8 nonprofits as opposed to through the government?

9 DR. ADONIS YATCHEW: That's an
10 interesting proposal. And now I apologize, I did not
11 look at that -- at that -- at that route.

12 It would have been nice to receive an
13 interrogatory because that would have forced me to
14 focus on that particular variant.

15 MR. DAVID CORDINGLEY: Yeah, I -- I
16 don't have any particular information that I'm going
17 to grill you on, Dr. Yatchew, I -- I -- I understand
18 there are at least one (1) jurisdiction, perhaps
19 Minnesota, that does it and I was just wondering
20 whether you had any insight into that potential
21 administration process and where it fell in terms of
22 simplicity and transparency. But I'll move on if --
23 if -- if you're not familiar with that.

24 DR. ADONIS YATCHEW: Can I at least --
25 allow me at least to sort of extemporaneously offer

1 some observations within the perspective that I take
2 on these kinds of programs.

3 And I didn't mention it in the report
4 but it -- this is something that I've -- has certainly
5 informed my thinking about -- about how programs are
6 delivered and in general -- and more generally,
7 institutional structure, and it's something called the
8 principle of subsidiarity.

9 The principle of subsidiarity says
10 that, given a certain -- given a hierarchy, you want
11 decisions and actions to be taken at the lowest level
12 in that hierarchy where they can be competently
13 executed.

14 Now, for example, you don't want the
15 federal government to be in charge of waste and
16 recycling collection for your city; that -- that's --
17 that normally resides as a city responsibility, as a
18 municipal or local responsibility. There's no reason
19 to elevate that to the federal level.

20 Conversely, you don't want defence to
21 be a local -- a local decision-making and -- and
22 service delivery. That's a national, a federal. So
23 how does your question fit into that framework?

24 The delivery of the -- of support
25 through income -- overall income support rather than

1 specifically targeted for -- for energy, that's --
2 that's the discussion at 104 paragraph (a). That
3 argument can be supported by the view that people
4 should have enough money to make purchases of how they
5 choose and they shouldn't be below the poverty line.
6 But people should make those choices themselves.
7 There shouldn't be a direct support for one -- one (1)
8 particular class of commodities or another.

9 The opposite argument in paragraph (b)
10 is the safety net argument. It says that we need a
11 safety net because these sort of overarching income
12 support programs are insufficient and may very well
13 let people fall through the cracks.

14 Now, you've described yet another
15 alternative here which is rather than having -- or put
16 -- and perhaps not rather than but augmenting the
17 delivery of these kinds of supports outside the
18 governmental level and the Utility level. Now, you've
19 got NGOs doing this.

20 I actually like that idea because it's
21 consistent for me with this idea of subsidiarity.
22 It's not -- it's not at the governmental level, it's -
23 - it's at the level of groups of individuals seeking
24 to improve society, and helping some who could fall
25 through the cracks not.

1 So, this is really just a thumbnail
2 sketch of -- of my interest in institutional design
3 generally, and in this case, the delivery of programs.

4 MR. DAVID CORDINGLEY: Yeah, but --

5 DR. ADONIS YATCHEW: I'm -- you -- I
6 mean, you'd have to take a look at the efficacy, the
7 success and so forth of these kinds of programs, but
8 civil society is a very important part of a healthy
9 society.

10 MR. DAVID CORDINGLEY: Thank you for
11 that, Dr. Yatchew, it was more than -- more than I
12 expected and very helpful. I'm going to -- as I
13 warned you, I'm going to jump around. I'm going to do
14 right now.

15 In your presentation you discussed fuel
16 switching and -- and with respect to agriculture and
17 greenhouses switching from -- from electricity to
18 natural gas and -- and my question for you is -- is --
19 have you -- have you -- have you had a chance to look
20 at or are you familiar with biomass programs in
21 Manitoba or nationally and how that might fit into
22 decision-making processes for industry that -- that
23 needed to -- to heat, particularly agriculture?

24 DR. ADONIS YATCHEW: That needed to
25 heat?

1 MR. DAVID CORDINGLEY: Yes.

2 DR. ADONIS YATCHEW: I can offer some
3 general, but very general observations.

4 To the extent that biomass is replacing
5 hydroelectric electricity, for whatever other reasons
6 it's not -- in my view, it's not sort of -- it
7 wouldn't be my first choice. I would rather be using
8 hydraulic electricity relative to biomass.

9 It also depends on how that biomass is
10 being obtained and produced. So the biomass argument,
11 in very broad terms, is that its -- its carbon
12 footprint nets to zero because whatever you're burning
13 and, therefore, putting the carbon dioxide back in the
14 atmosphere, it gets sucked back out of the atmosphere
15 during its growing stage. So that's essentially the
16 net zero argument.

17 There's a fair amount of slippage there
18 depending on the kind of biomass; how it has to be
19 collected; how it has to be transported and so on and
20 so forth. So, it's not quite net zero. There is some
21 contribution.

22 Now, if you told me biomass -- you're
23 going to bring in biomass to replace hydrocarbon fuels
24 like coal, for example, that's an easy choice.
25 Natural gas also have the net effect on the -- on the

1 atmosphere is -- is favourable.

2 I'm not sure if that's the direction
3 you wanted me to go on but...

4 MR. DAVID CORDINGLEY: No, that's --
5 that's -- that's fine for my purposes. I'm going to
6 jump to your slides, if I could, please. We're going
7 to look at your slide number 53, please, Diana.

8 DR. ADONIS YATCHEW: Yes.

9 MR. DAVID CORDINGLEY: It's your
10 fourth -- your fourth dashed point on this slide, Dr.
11 Yatchew.

12 DR. ADONIS YATCHEW: Yes.

13 MR. DAVID CORDINGLEY: You make the
14 point that Manitoba should be proud in so far as we
15 are particularly already green ahead of the national
16 average.

17 I just wanted to ask you with respect
18 to those numbers you give us, 60 percent of Manitoba
19 energy is from hydrocarbons compared to 80 percent of
20 the Canada-wide domestic energy.

21 Do you -- do you know how that breaks
22 down per capita or per GDP by province?

23 DR. ADONIS YATCHEW: So, the sank --
24 so that 60 percent is -- I'm rounding from the Sankey
25 diagram, at slide 9. That's where I got that 60

1 percent from.

2 I have done some energy flow Sankey
3 diagrams for some of the other provinces. Obviously,
4 Alberta is going to have a much higher share of -- of
5 total energy and hydrocarbons. Quebec, I'm guessing
6 probably is pretty good. So I don't -- I don't have
7 specific numbers for you and I can't even assure you
8 that your number one. It might be Quebec.

9 But again, from an environmental policy
10 point of view, ideally once the tech -- once the
11 technological innovation comes along, your target
12 would be -- I would think would be the transportation
13 sector. That's the one that you -- that's the hardest
14 nut to crack. And that's the --- that's the one that
15 you want to decarbonized.

16 MR. DAVID CORDINGLEY: I -- I --
17 that's a good segue. I do have a question for you
18 about electrifying transport but -- but before we
19 leave this point, if I were to call it carbon
20 intensity, does that mean anything to you in
21 particular? I'm thinking along the lines of per
22 province energy carbon production per capita or per
23 GDP. Is that -- is -- are those stats that would be
24 available to you?

25 DR. ADONIS YATCHEW: Yes, they are and

1 I have seen these and they're usually produced by
2 federal agencies. So they are out there. I don't
3 have them at hand immediately.

4 MR. DAVID CORDINGLEY: Well, sub --
5 subject -- I'll look to your counsel on this, would
6 that be an undertaking you'd be prepared to give in
7 terms of providing what I'll call carbon intensity,
8 but we can clarify per -- per province?

9 DR. ADONIS YATCHEW: So on a -- on a -
10 - on a good faith basis, I'd be prepared to -- to try
11 to find these answers for you. I know I've seen them
12 but I -- but I just want to be sure that they're sort
13 of reasonably up-to-date.

14 MR. DAVID CORDINGLEY: Sure and if
15 your answer to me is they're -- they're not available
16 to you, that's -- that's fair enough. You have your
17 information. Unless your counsel has anything to add
18 or wants to clarify.

19 MS. KIMBERLEY GILSON: Yes, if I
20 could, Mr. Chair, could you just clarify specifically
21 for Dr. Yatchew what it is that you're asking him to
22 provide.

23 MR. DAVID CORDINGLEY: Sure.

24

25

(BRIEF PAUSE)

1

2 MR. DAVID CORDINGLEY: What we'd be
3 looking for is -- is tons of CO2 per capita and tons
4 of CO2 per hundred thousand dollars of GDP for each
5 province of Canada.

6 DR. ADONIS YATCHEW: On my best
7 efforts.

8 THE CHAIRPERSON: Yes, I just want to
9 make it clear that the undertaking is to use best
10 efforts.

11 DR. ADONIS YATCHEW: Thank you. Thank
12 you, Mr. Chair.

13 MR. DAVID CORDINGLEY: That's fine.
14 Thank you.

15

16 --- UNDERTAKING NO. 49: For Dr. Yatchew on a best
17 efforts basis to advise
18 re: tons of CO2 per capita
19 and tons of CO2 per
20 hundred thousand dollars
21 of GDP for each province
22 of Canada.

23

24 CONTINUED BY MR. DAVID CORDINGLEY:

25 MR. DAVID CORDINGLEY: If we could

1 turn to your slide 54, please. You make the point
2 here, Dr. Yatchew, quite interestingly about feel-good
3 policies for the environment, and whether, in fact,
4 you may only be causing companies to decamp, in your
5 words, to other jurisdictions which may not be as
6 carbon friendly.

7 I'm going to start with a broad -- a
8 broad question for you: Which jurisdictions would you
9 fear Manitoba companies might be moving to if -- if
10 electricity prices go up?

11 DR. ADONIS YATCHEW: I'm not in a
12 position to actually provide the specific industrial
13 alternatives, locational geographical alternatives.

14 The point I make here is that there are
15 very, very few jurisdictions where electricity is as
16 clean as it is. If we're talking about something like
17 manufacturing and the production moved to China, China
18 is a -- is a growing economy where only now is some
19 attention being paid to the air quality and so on.
20 It's a very, very heavily -- it's very heavily
21 dependent on hydrocarbons and unfortunately coal,
22 which is the one with by far the largest footprint.
23 So if you asked me where would I not want to see this
24 stuff go to, that's the -- those are the -- the --
25 the leakage destinations that would be least

1 productive on the -- on the decarbonization agenda.

2 MR. DAVID CORDINGLEY: If I narrow the
3 question to Canadian jurisdictions, cause we do have
4 some evidence in your data about energy prices in
5 Canada and the sources of those energy.

6 Are there -- which jurisdiction in
7 Canada would -- would -- would have lower energy
8 costs, assuming -- assuming this rate increase is --
9 is approved?

10 DR. ADONIS YATCHEW: Well, Quebec
11 right now has, at least based on the National Energy
12 Board.

13 MR. DAVID CORDINGLEY: Would -- and
14 would their energy be, in fact, dirtier, to use a
15 colloquial term, than -- than ours?

16 DR. ADONIS YATCHEW: I -- I've not
17 constructed or if I have I don't recall the details of
18 their energy flow and carbon flow diagrams so I
19 couldn't -- I couldn't answer that. But Quebec is
20 very, very hydraulic. The question is: What portion
21 of its -- of its let's say industrial makes that pink
22 box on the right, what portion of that energy is
23 coming from hydraulic electricity as opposed to carbon
24 sources which would be natural gas and possibly coal.
25 I just don't know without actually looking at the --

1 at the numbers.

2 MR. DAVID CORDINGLEY: Would the data
3 with respect to the carbon intensity and Hydro, would
4 that be available to you, from Hydro-Quebec?

5 DR. ADONIS YATCHEW: The carbon
6 intensity...

7 MR. DAVID CORDINGLEY: You know what,
8 Dr. Yatchew, that it might be covered in the -- in the
9 undertaking we've asked for in terms of CO2 emissions
10 per capita per province so I'll --

11 DR. ADONIS YATCHEW: For dollar and
12 GDP ---

13 MR. DAVID CORDINGLEY: -- you can
14 ignore that last -- the last question.

15 THE CHAIRPERSON: Mr. Cordingley,
16 you've got a few more minutes.

17 MR. DAVID CORDINGLEY: Thank you, Mr.
18 Chair.

19

20 (BRIEF PAUSE)

21

22 CONTINUED BY MR. DAVID CORDINGLEY:

23 MR. DAVID CORDINGLEY: Mr. Yatchew, I
24 think were -- I'm -- I'm winding down here. I'd like
25 to show you a document you likely haven't seen yet.

1 It's Manitoba Hydro's Exhibit 104 and your counsel may
2 glare at me but I -- I just want to -- I don't need
3 you confirm anything in here.

4 I just want to show you three -- three
5 (3) perspective rate scenarios. They're at the top.
6 This is a document Manitoba Hydro has filed as an
7 exhibit. And you'll see looking across the page the
8 top three (3) lines, there's three (3) different rate
9 scenarios, rate per year from 2018 through to 2036.

10 DR. ADONIS YATCHEW: Yes. Yes, I see
11 that.

12 MR. DAVID CORDINGLEY: Okay, and you
13 can -- for -- for my purposes, you can ignore
14 everything below it. So the first rates scenario, as
15 I understand it, is a straight 3.95 percent rate
16 increase annually. The second rate scenario below
17 that is a 7.9 percent rate increase for the first five
18 -- six (6) years. And then a -- followed by 4.54
19 percent followed by 2 percent going forward. And then
20 the final rate scenario is 7.9 percent for the first
21 six (6) years, followed by a 4.54 percent, followed by
22 a 2 percent, a subsequent 2 percent and then a drop by
23 minus 19.75 percent --

24 DR. ADONIS YATCHEW: Could I ask just
25 one (1) clarifying question here?

1 MR. DAVID CORDINGLEY: Yep.

2 DR. ADONIS YATCHEW: So if -- if I --
3 I have this recollection that the third one has to do
4 with maintaining a stable debt ratio subsequent to
5 2026/'27 and that explains the almost 20 percent drop.

6 Is that -- is that the --

7 MR. DAVID CORDINGLEY: I'm likely not
8 in the position to -- to -- to speak to all the
9 factors behind that rate scenario, I was going to ask
10 you a much hopefully simpler question.

11 DR. ADONIS YATCHEW: Okay. I just
12 wanted to understand where we're getting the 20
13 percent but that was my reflection.

14 MR. DAVID CORDINGLEY: The -- and you
15 likely are correct but for my purposes, you -- you --
16 you were speaking about rate stability. You also
17 spoke about the concept of rate smoothing within the
18 intergenerational issue.

19 Given -- given a choice between these
20 three (3) scenarios and -- and -- and balancing those
21 -- those -- those principles with respect to rate
22 stability and rate smoothing, do you have a preference
23 for a scenario?

24 DR. ADONIS YATCHEW: I think you're
25 asking me for a question that -- that the Board is --

1 is --

2 MR. DAVID CORDINGLEY: Okay, let --
3 let -- let -- maybe I'll --

4 DR. ADONIS YATCHEW: We'll have to --

5 MR. DAVID CORDINGLEY: -- I'll ask you
6 a simpler question that you might be in a position --

7 THE CHAIRPERSON: Mr. Cordingley would
8 -- would find it easier if you were making our
9 decision but you can ask -- I guess he can ask your
10 opinion in terms of rate smoothing or --

11

12 CONTINUED BY MR. DAVID CORDINGLEY:

13 MR. DAVID CORDINGLEY: I'll break it
14 down per concept.

15 DR. ADONIS YATCHEW: I would not find
16 that easier, if I had to make the decision so.

17 MR. DAVID CORDINGLEY: Mr. Yatchew,
18 does either of these three (3) conform to -- to the
19 principle of rate smoothness, in your view, in a
20 better way than another -- the other two (2)?

21 DR. ADONIS YATCHEW: Well, while the -
22 - the first one is the smoothest. I mean, it's a flat
23 line. So yes, from the perspective of rate smoothing
24 that certainly the smoothest one.

25 But as I said earlier, rate smoothing

1 is not the only consideration that regulators
2 incorporate into -- into their decisions and -- or
3 it's weight considerations differently, including rate
4 smoothing and -- and financial soundness and other
5 objectives that they might have in mind.

6 MR. DAVID CORDINGLEY: Thank you, Dr.
7 Yatchew, those are all my questions.

8 DR. ADONIS YATCHEW: Thank you.

9 THE CHAIRPERSON: Thank you. M.
10 Monnin...?

11

12 CROSS-EXAMINATION BY MR. CHRISTIAN MONNIN:

13 MR. CHRISTIAN MONNIN: Thank you, Mr.
14 Chair, members of the Panel.

15 Dr. Yatchew, I'm behind the pillar over
16 here.

17 DR. ADONIS YATCHEW: Good, thank you.

18 MR. CHRISTIAN MONNIN: Dr. Yatchew,
19 I'm legal counsel for General Service Small, General
20 Service Medium customer class and Keystone
21 Agricultural Producers. I'm sure you already know
22 this but general service small is comprised of
23 nonresidential, predominantly small commercial
24 customers using utility-owned transformation. And
25 there's a demand and non-demand subclass in there.

1 DR. ADONIS YATCHEW: Could you please
2 just speak up a bit because --

3 MR. CHRISTIAN MONNIN: Sure, I'm a low
4 talker and I think we're both low talkers so we'll do
5 what we can this afternoon.

6 As I was saying, general service has
7 subclass -- general service small there's two (2)
8 subclasses, demand and non-demand and general service
9 medium, that class includes nonresidential
10 predominantly large commercial customers using
11 utility-owned transformation with a billing demand
12 exceeding 200 kilowatts.

13 Representative groups of -- of the
14 subclasses whom I'm acting for would be the Canadian
15 Manufacturers and Exporters Association, Hotel
16 Association Manitoba and Building and Owners and
17 Managers Association Manitoba.

18 Keystone Agriculture Producers, Dr.
19 Yatchew. I know this is your ancestral grounds, but
20 to give you a little bit of context, Keystone
21 Agriculture Producers represents -- is an organization
22 that initiates and advocates foreign policy changes
23 promoting the interest of over seven thousand (7000)
24 farm families and twenty-three (23) commodity
25 associations.

1 I'm going to do my best not to --
2 keeping with the agriculture theme, I'm going to do my
3 best not to go over well tilled soil. My colleagues
4 have asked you excellent questions today. You've
5 answered those questions. I won't tell you which --
6 if I found they were excellent answers or not but they
7 were answered. And I'll do my best to circumscribe my
8 cross-examination.

9 Now, Dr. Yatchew, in broad terms, the
10 purpose of your testimony is to assess the likely
11 impacts on and responses of various customer groups to
12 rate increases that are being proposed, as well as the
13 implications for the Manitoba economy as a whole.

14 Is that correct?

15 DR. ADONIS YATCHEW: Yes.

16 MR. CHRISTIAN MONNIN: And when you're
17 referring to the impact of these rate increases in
18 your report, in your evidence, it's fair to say that
19 you were considering the impact of all of the proposed
20 rate increases by Manitoba Hydro and not just the rate
21 increases that are presently before this Board in the
22 application?

23 DR. ADONIS YATCHEW: I took the longer
24 term perspective.

25 MR. CHRISTIAN MONNIN: And it's

1 through that perspective, that's the prism that you've
2 provided your testimony and your evidenced through
3 today and in this -- these proceedings, correct?

4 DR. ADONIS YATCHEW: Yes. And that's
5 based on the idea that come -- firms and individuals
6 make their decisions on -- over longer-term
7 expectations than just what's going to happen next
8 year.

9 MR. CHRISTIAN MONNIN: And you -- I
10 had a series of questions for you on the issue of rate
11 shocks and regulatory signaling but that's been well
12 canvassed.

13 But the takeaway from that, at least my
14 understanding is, assuming that the Board accepts the
15 proposed rate application in this General Rate
16 Application, that is, in your evidence that will
17 telegraph to the public and to the ratepayers that
18 we're likely falling down the path of -- of all of the
19 -- the rate increases that are being proposed?

20 DR. ADONIS YATCHEW: Not with
21 certainty, but that's -- that would -- that would form
22 a -- a certain expectation. And again, just referring
23 to an answer that I gave earlier, it -- once you've
24 accepted that -- that the primary objective here is a
25 target -- financial ratio within a certain timeframe,

1 if that's the rationale for the -- primary rationale
2 for accepting this 7.9 in this application than that
3 rationale one would have to try to appreciate why that
4 rationale changes the following year.

5

6

7

(BRIEF PAUSE)

8

9

MR. CHRISTIAN MONNIN: I'd like to ask
10 you a few questions about the issue of rate smoothing,
11 or smoothing of rates as set out in your -- your
12 report. You had some discussion with that, most
13 recently with My Friend Mr. Cordingley, for the Green
14 Action Centre.

15

You state in your evidence -- and if
16 you -- if you want to track it, there's no need to go
17 there, but that's at page 43, paragraph 117. You
18 state in your evidence that in the past, electricity
19 rates in Manitoba have increased steadily but
20 relatively smoothly over similar time frames. And --
21 and -- I am taking that's a comparison to what's being
22 proposed. What you mean by that statement?

23

DR. ADONIS YATCHEW: I -- I'm sorry,
24 which paragraph are you at?

25

MR. CHRISTIAN MONNIN: I believe it's

1 paragraph 43.

2 DR. ADONIS YATCHEW: Forty-three. I'm
3 sorry. I'm in the wrong place.

4

5 (BRIEF PAUSE)

6

7 MR. CHRISTIAN MONNIN: I'm sorry, page
8 43, paragraph 117.

9 DR. ADONIS YATCHEW: Page 43.

10 MR. CHRISTIAN MONNIN: I told you I'd
11 make you jump around today.

12 DR. ADONIS YATCHEW: Paragraph 117.

13 MR. CHRISTIAN MONNIN: And perhaps I'm
14 mistaken on that. Try para -- page 45, paragraph 123.

15 DR. ADONIS YATCHEW: Yes, that's now -
16 - now I'm in the right place. Thank you.

17 MR. CHRISTIAN MONNIN: Sometimes I
18 can't even read my own notes. And here, you're
19 referring to the historic -- I -- I understand the
20 historic rate increases in Manitoba. Are you able to
21 advise today whether what's being proposed, the
22 universe of the rate increases, would those be
23 relatively smooth increases?

24 DR. ADONIS YATCHEW: The 7.9 percent
25 over --

1 MR. CHRISTIAN MONNIN: Correct.

2 DR. ADONIS YATCHEW: -- the coming
3 sequence of years? Well, you have this discontinuity,
4 or close to a discontinuity initially, and then you
5 have a fairly rapid ramping down after. So arguably,
6 during that period, 7.9 percent is a flat line, but it
7 is really a step function. It goes up, stays high,
8 and then comes down, so.

9 MR. CHRISTIAN MONNIN: So your
10 evidence where you say, in the past, electricity rates
11 in Manitoba increased steadily but relatively smoother
12 -- smoothly over similar time frames, that's looking
13 back. Where we stand now going forward, would you
14 apply that same comment to what's being proposed?

15 DR. ADONIS YATCHEW: I don't recall
16 seeing the magnitude of jumps in the past, something
17 that's 7.9 percent, or close to that in -- in the
18 past.

19 MR. CHRISTIAN MONNIN: Thank you, Dr.
20 Yatchew. And without getting into the discussion of
21 what defines a rate shock, you canvassed that with My
22 Friend Dr. Williams, what would be your position? And
23 you -- you touched upon this a bit, but I just want a
24 bit more clarity from you, Dr. Yatchew.

25 What would be your position with

1 respect to someone stipulating that these proposed
2 rates can't be a shock because they're being well-
3 broadcasted or telegraphed to the public at large, and
4 to ratepayers?

5 DR. ADONIS YATCHEW: So I -- I
6 suggested earlier today that -- that becomes somewhat
7 of a semantic discussion. How can anything that you
8 know a year in advance really be a shock? But taking
9 -- taking for -- as a departure point, that regulators
10 set rates, would there ever be such a thing as a rate
11 shock? And I would -- and I was -- okay, so I was
12 careful in the way I used my language. Something akin
13 to a rate shock, I think that was sort of the nature
14 of the language.

15 This is a substantial increase over a
16 period of time because cumulatively, it increases
17 rates by on the order of 50 percent. So if I take a
18 longer time frame, then yes, it's a large increase.
19 If I've -- my business planning requires capital
20 investments, or my residential expenditures require
21 substantial capital investments, then this is a --
22 this is a lar -- this is a large increase that I'm
23 really considering.

24 I -- I don't want to sort of quibble
25 about the -- word 'shock', but if there is such a

1 thing as a -- as a shock in regulatory settings, this
2 would not be that far from it. I can think of worse
3 ones, but this -- this would not be -- this would not
4 be far from a 50 percent real increase over the coming
5 years.

6

7

(BRIEF PAUSE)

8

9 MR. CHRISTIAN MONNIN: Dr. Yatchew, if
10 you could please go to page 27 of your report,
11 paragraph 76. And I just wanted to clarify something.
12 On our last exchange on these rate increases, and
13 throughout your evidence, you seem to refer often to
14 the 50 percent, and here you -- you referred to a
15 cumulative nominal increase about 65 percent. And
16 could you explain the -- explain the gap there --

17

DR. ADONIS YATCHEW: Yes, the -- the --

18

MR. CHRISTIAN MONNIN: -- please?

19

DR. ADONIS YATCHEW: -- key word there
20 is "nominal." So that increase -- that cumulative
21 increase has not been adjusted for inflation. The 50
22 percent I'm doing in real terms, so I'm adjusting it
23 for expected rates of inflation. That's essentially
24 the difference.

25

MR. CHRISTIAN MONNIN: Thank you.

1 Now, I had a series of questions for you on oil and
2 natural gas markets. Those have also been
3 substantially covered, but I just want to touch upon
4 one (1) particular point, and that's that fuel
5 switching.

6 You -- you seem to put a lot of
7 emphasis on these -- these rates would possibly lead
8 some ratepayers, some of my clients, for example, in -
9 - in agriculture, or manufacturing to -- to go to
10 different fuels, natural gas, in particular. Is it
11 safe to say that for your report, you didn't really
12 get very granular and to the ability of the
13 agricultural sector to -- to switch to -- to fuel?

14 DR. ADONIS YATCHEW: No, I -- I did
15 not.

16 MR. CHRISTIAN MONNIN: Natural gas,
17 rather.

18 DR. ADONIS YATCHEW: And that's
19 certainly an analysis that can be done, but it was not
20 done in the context of this report.

21 I -- there's a fair amount of territory
22 that I was trying to cover here, and there was all
23 kinds of detailed analyses that could be done, that
24 are useful to do, that are not in this report.

25 MR. CHRISTIAN MONNIN: And -- and I

1 appreciate that. And -- and you'll probably
2 appreciate, having done this -- this exercise before,
3 that most of the folks in my racket, that is, in the
4 law profession, when we do cross-examinations, we tend
5 to ask questions where we hope we know the answer to
6 already, and that's why I put that one to you, sir.

7 And -- so the same question would be,
8 you didn't do that exercise for the ability of the --
9 the hotel industry for fuel switching, correct?

10 DR. ADONIS YATCHEW: That's correct.

11 MR. CHRISTIAN MONNIN: And the same
12 for manufacturing, you didn't do that same exercise,
13 correct?

14 DR. ADONIS YATCHEW: That's correct.
15 I -- I -- the information that I was trying to bring
16 forth is these -- the -- the massive empirical
17 evidence that exists out there for response to prices
18 -- electricity prices, and what I didn't really
19 mention here, and did not talk about in the report,
20 but is relevant, it's what's the cross price
21 elasticity? How does the demand for electricity
22 change with changes in the price of natural gas and
23 vice versa? That's another useful to know.

24 But my analysis was -- was to bring --
25 relied on those kinds of empirical studies, which, as

1 I've said earlier, I think can inform the discussion
2 here. However, the distributional effects on a -- the
3 -- the best information that I can -- that I was able
4 to provide relatively easily was the electricity
5 shares of costs on a -- on an industry basis, and
6 that's in Appendix 4.

7 MR. CHRISTIAN MONNIN: And -- and
8 we'll get to Appendix 4 a little later on in my
9 questions, but I appreciate the answer. Thank you.

10 I'd like to ask you a -- a few
11 questions about the issue of emerging technologies,
12 which you touched upon in your report.

13 DR. ADONIS YATCHEW: Yes.

14 MR. CHRISTIAN MONNIN: And again, I'd
15 -- I'd -- there's no need to go there, but if -- if
16 you do want a reference, starting at page 12, you made
17 mention to the fact that the cost of emerging
18 technologies which are transforming electricity have
19 been dropping at a rapid pace. And the point here,
20 Dr. Yatchew, is these alternatives or emerging
21 technologies, would you agree with me they may erode
22 the demand for Manitoba Hydro's electricity?

23 DR. ADONIS YATCHEW: They may, yes,
24 both domestic demand and -- and its export demand or
25 prices, the prices that it can -- that it can obtain

1 in export markets.

2 MR. CHRISTIAN MONNIN: And -- and
3 you've also made comments that the -- these
4 hydroelectric projects are large investments that have
5 long lifetimes and face financial risks in a world of
6 rapid technological innovation. Is that correct?

7 DR. ADONIS YATCHEW: Yes.

8 MR. CHRISTIAN MONNIN: And have you
9 turned your mind -- and -- and -- or can you provide
10 any comments on -- are there any concerns about these
11 emerging technologies taking over, or -- or replacing
12 entirely these -- these hydroelectric project --
13 values of electric dams? For example, we're looking
14 at fifty (50) years out for these dams to be revenue
15 positive. Is there a concern that there might be a
16 technology that might render these a stranded asset?

17 DR. ADONIS YATCHEW: Yes, there is a
18 concern, and one (1) of the big ideas in those ten
19 (10) big ideas that I teach in my Big Ideas courses
20 has to do with transitions, energy transitions.
21 You're asking about a fifty (50) year time --
22 timeframe. Energy transitions in the past have taken
23 half a century or longer, talking about the transition
24 to coal, and then the transition away from coal.

25 The -- the transitions that are

1 forthcoming, and they're very likely to occur, very
2 hard to predict when they will occur, but there could
3 be a tipping point. I don't think it makes sense to -
4 - to try to build that into the current rate-setting
5 and planning process. The potential for some -- at
6 some point in the future where everybody's going to
7 have solar on the roof, and a storage battery in the
8 basement, and an electric car in their driveway,
9 because if that -- if there -- if we do reach a
10 tipping point, then you'd still have this enormous
11 asset, the hydraulic generation. At that point,
12 you're just going to have to eat some of the fixed
13 costs and lower the price so it's still competitive
14 with -- with the domestic alternatives.

15 And that happens. It's -- these are
16 write-downs of assets as opposed to completely
17 abandoning the asset. So that can happen, but I don't
18 think it makes sense to build that into their current
19 rate-setting process. The risks are there, though.

20

21 (BRIEF PAUSE)

22

23 MR. CHRISTIAN MONNIN: Dr. Yatchew, I
24 had some questions for you regarding regulatory
25 considerations. However, those were canvassed by --

1 by Dr. Williams, My Friends at the Coalition. I also
2 had a series of questions for you on price
3 elasticities, but they've been mostly well-canvassed,
4 but I have, I will touch upon a few points.

5 On page 27 and 28 of your report,
6 again, that's just if you want to go and -- and fact-
7 check the question I'm putting to you. In this -- is
8 this still under the section of elasticities, you
9 state:

10 "Manitoba Hydro is projecting rate
11 increases of 7.9 percent through
12 2024, followed by 4.54 percent for a
13 cumulative nominal increase of about
14 sixty-five (65). If realized, it
15 will have a significant impact on
16 elec -- electricity sales and all
17 residential, commercial, and
18 industrial sectors."

19 Now, this is a very broad, sweeping
20 question, but are you able to advise or elaborate what
21 you mean by "significant impact"?

22 DR. ADONIS YATCHEW: So the -- the
23 first approximation is in the elasticities that I
24 recommended. There are short-term elasticities of --
25 that I'm recommending of about minus point one (-.1).

1 So that's a year out. An average long-term elasticity
2 of minus point four (-.4), and then long-term
3 elasticities separately for the residential,
4 commercial, and industrial sectors.

5 So -- and -- and again, we're talking
6 about -- when I'm talking about long-term, I'm talking
7 about five (5) to ten (10) years. So that's what I
8 mean by "significant." It's -- it's embedded in those
9 elasticities.

10 MR. CHRISTIAN MONNIN: Thank you.

11

12 (BRIEF PAUSE)

13

14 MR. CHRISTIAN MONNIN: At paragraph
15 120, page 45 of your report...

16

17 (BRIEF PAUSE)

18

19 MR. CHRISTIAN MONNIN: You state that:
20 "The implication for an electricity
21 price increase as projected by
22 Manitoba Hydro is that they are not
23 likely to have a disastrous impact
24 on aggregate macroeconomic
25 activity."

1 And what I want to clarify with you is
2 the comment in the second sentence here:

3 "This is further reinforced by the
4 fact that over 70 percent of
5 Manitoba -- the Manitoba economy
6 provides services, and electricity
7 in the sector comprises of a
8 relatively small proportion of total
9 costs."

10 DR. ADONIS YATCHEW: Yes.

11 MR. CHRISTIAN MONNIN: And if you can
12 go to page 51, please, in particular, what's really --
13 50 and 51, but -- in particular, paragraph 142. And
14 it's just to -- to clarify the point -- to qualify the
15 footnote of -- at 91. You -- you do qualify your
16 previous statement about 70 percent being service
17 industry, and electricity being a small component of
18 that.

19 And that footnote:

20 "We do recognize that there are also
21 portions of the service sector that
22 have high electric -- electricity
23 cost shares."

24 Correct?

25 DR. ADONIS YATCHEW: Yes.

1 MR. CHRISTIAN MONNIN: Okay. And you
2 -- you set out which -- which of those particular --
3 those particular service sector -- subsectors are. Do
4 you know, of the 70 percent, are you able to advise
5 which ones are -- are -- would -- are -- are
6 comprising footnote 91?

7 DR. ADONIS YATCHEW: So if we turn to
8 page 78 of the report, which is in Appendix 4.

9

10 (BRIEF PAUSE)

11

12 DR. ADONIS YATCHEW: And this portion
13 of the table in Appendix 4 deals with electricity
14 shares --

15 MR. CHRISTIAN MONNIN: Okay.

16 DR. ADONIS YATCHEW: -- by various
17 industries within the broader service segment. And
18 you can see that there are -- that there are a few
19 that have a fairly large electricity share, not
20 comparable to, for example, chemicals, but 2 percent
21 or higher. In fact, there's a few there that have
22 surprisingly high shares, social assistance, for
23 example, dry cleaning and laundry services. That's
24 perhaps not surprising. Educational services, and so
25 on.

1 So this is -- these are the numerical
2 basis. If you're asking me, construct a pie chart for
3 the shares of these various service sectors within the
4 broader's service total, I have not done that.

5 MR. CHRISTIAN MONNIN: Thank you, Dr.
6 Yatchew. Diana -- and again, I apologize to everyone
7 involved, and I am making you bounce around. Can you
8 go back to page 45, please?

9 DR. ADONIS YATCHEW: I was the one
10 that took you away from where you were.

11 MR. CHRISTIAN MONNIN: Well, it's
12 because I was asking you the question, so it's really
13 my fault. Paragraph 121 is -- is -- so at one point,
14 you -- you -- in paragraph 120, you -- you say,
15 "That's not likely to have a disastrous impact."
16 Paragraph 121, you qualify that. You say:

17 "However, it's not to say that
18 certain industries will not be
19 negatively impacted, possibly
20 severely."

21 What do you mean by possibly severely,
22 Dr. Yatchew?

23 DR. ADONIS YATCHEW: So when I say
24 "severely," it -- it's possible that very high
25 electricity in increases will either reduce -- cause

1 some industries to reduce their -- their output, or
2 perhaps even no longer continue production.
3 Certainly, if you give -- if you -- if you should have
4 sufficiently high electricity increases, if -- on the
5 order of 18 percent of your cost or elec -- or
6 electricity, then at some point, they decide to go
7 elsewhere. That is severe.

8 For industries where, you know --

9 MR. CHRISTIAN MONNIN: And -- and if I
10 could just stop you, the -- tho -- that -- and then
11 those -- that's for -- for sectors that are -- are
12 able to pick up roots and move, correct?

13 DR. ADONIS YATCHEW: Yes.

14 MR. CHRISTIAN MONNIN: For example,
15 those in the agriculture wouldn't be -- you -- you'd
16 agree with me that they likely wouldn't be able to do
17 that?

18 DR. ADONIS YATCHEW: Well, you've got
19 some very good agricultural land here, and that's part
20 of the -- that -- that's why there's agriculture here,
21 and you can't do that agriculture in the Northwest
22 Territories or in the Rockies. So yes, you're right.
23 There are -- there are multiple reasons why you are
24 located here.

25 In other cases, a service industry like

1 drycleaning, you still need drycleaners. What's going
2 to happen there if they face higher costs? They're
3 going to have to either cut other costs or increase
4 the prices they charge. So -- and then their sales
5 will depend on the elasticity of demand for
6 drycleaning. So there are various ways that an
7 electricity price increase plays itself out.

8 MR. CHRISTIAN MONNIN: So let -- let's
9 see if we can explore that a little bit more. And --
10 and we're getting into the short strokes, here.
11 You'll appreciate that. I -- I also appreciate that
12 it's -- it's a Friday afternoon.

13 Page 59 and 60, please. In particular,
14 point 9, at page 59. You're -- in the context of the
15 proposed rate increases, this -- this is what you're --
16 - the scope of your work:

17 "With the benefits of the latest
18 Statistics Canada input-output
19 tables for Manitoba and/or other
20 relevant sources, identify and
21 provide comment on the electricity-
22 intensive sectors of the Manitoba
23 economy, including the following:
24 Whether the Province would be at
25 risk of losing major electricity-

1 consuming firms to other North
2 American jurisdictions."

3 Now, you touched upon that with -- with
4 My Friend Mr. Cordingley from the Green Action Centre.
5 Now, I'm going to try to string this together. If you
6 take that point of your scope work and then go to page
7 50 of your report --

8 DR. ADONIS YATCHEW: M-hm.

9 MR. CHRISTIAN MONNIN: -- where you
10 have electricity share -- a table of electricity
11 shares by major GDP sector. Would you agree with me
12 that you state here that manufacturing is the most
13 electricity-intensive (sic) sector, here, at 1.23
14 percent?

15 DR. ADONIS YATCHEW: It's very close
16 to agriculture.

17 MR. CHRISTIAN MONNIN: And I
18 appreciate that. But sticking with the manufacturing
19 being the highest, and I believe at page 72, again, no
20 need to take you there, but would you agree that your
21 evidence was that basic chemicals, as a manufacturer,
22 was identified -- along with pulp and paper -- but as
23 a manufacturer, basic chemicals was identified as the
24 most vulnerable of the industries?

25 DR. ADONIS YATCHEW: It has the

1 highest electricity share of total costs --

2 MR. CHRISTIAN MONNIN: And we -- we'd
3 find that at your Appendix 4, correct?

4 DR. ADONIS YATCHEW: That's correct,
5 18.1 percent in Appendix 4.

6 MR. CHRISTIAN MONNIN: And pulp and
7 paper would be 6.98 percent, but sticking with -- with
8 the -- the basic chemicals --

9 DR. ADONIS YATCHEW: M-hm.

10 MR. CHRISTIAN MONNIN: -- and at page
11 60, lines 21, 24, you note that the exchange rates in
12 commodity prices would affect these vulnerable
13 industries, correct?

14 DR. ADONIS YATCHEW: Yes.

15 MR. CHRISTIAN MONNIN: And keeping in
16 mind your scope of work and keeping in mind what we've
17 just gone through, would you consider basic chemicals
18 to be at risk of moving to another North American
19 jurisdiction?

20 DR. ADONIS YATCHEW: I would have to
21 take a look more carefully at what are the other
22 reasons for being located here. You gave agriculture,
23 for example. You're not to move agricultural and
24 agricultural industry. The -- you might not be as
25 competitive.

1 So I don't know without actually -- I
2 wouldn't know without actually looking at what the
3 options are on a very specific -- in fact, probably
4 company basis rather than just industry basis. It
5 certainly would seem to me that -- that there is --
6 there would be risk, there.

7

8 (BRIEF PAUSE)

9

10 MR. CHRISTIAN MONNIN: Dr. Yatchew,
11 thank you very much. Those are my questions --

12 DR. ADONIS YATCHEW: Thank you, sir.

13 MR. CHRISTIAN MONNIN: -- Mr. Chair.

14 THE CHAIRPERSON: Thank you. We'll --
15 we'll take the afternoon break for fifteen (15)
16 minutes right now. Thank you.

17

18 --- Upon recessing at 2:34 p.m.

19 --- Upon resuming at 2:54 p.m.

20

21 THE CHAIRPERSON: Okay, if we could
22 resume. Dr. Yatchew, you met Dr. Williams before, now
23 you're going to meet Mr. Williams. And the reason
24 Dr. Williams -- Dr. Williams here is because we have a
25 second Williams and Mr. Williams will now be asking

1 you some questions.

2

3 CROSS-EXAMINATION BY MR. KEVIN WILLIAMS:

4 MR. KEVIN WILLIAMS: And I don't have
5 my PhD so. Thank you, Dr. Yatchew, I'm rep -- counsel
6 to the -- to the business Council of Manitoba. I have
7 twelve (12) questions for you, some of which I expect
8 you may have some commentary on; some of which you may
9 not. My questions are general in nature because the
10 Business Council's interests in this proceeding is --
11 is rather narrow and so my questions are primarily
12 focused on interest rate and bond rating issues.

13 Do I take it, sir, I don't mean any
14 disrespect by this, that -- that you are unable to
15 comment on what level of reduced earnings Manitoba
16 Hydro would need to experience before bond rating
17 agencies would conclude that Manitoba Hydro was no
18 longer a self-supporting entity?

19 DR. ADONIS YATCHEW: That -- that's
20 correct. I don't feel comfortable commenting on that.
21 This is actually a very specialized area of analysis
22 and many of my students go on to -- to work in -- in
23 institutions where they -- where they do this type of
24 analysis, but it very much depends on an understanding
25 of how debt is evaluated and creditworthiness is

1 evaluated. It was a very specialized kind of
2 expertise.

3 MR. KEVIN WILLIAMS: All right, thank
4 you. So that I take it then, sir, you also would not
5 be a position to comment on what level of reduced
6 earnings Manitoba Hydro would have to experience
7 before the bond rating agencies for Manitoba Hydro in
8 the province of Manitoba would downgrade Hydro and/or
9 the province's credit ratings?

10 DR. ADONIS YATCHEW: That's correct.

11 MR. KEVIN WILLIAMS: Would you agree
12 with me, sir, that interest rates have been histor --
13 at historic lows for a number of years?

14 DR. ADONIS YATCHEW: Oh, yes.

15 MR. KEVIN WILLIAMS: Would you agree
16 with me that the probability that market interest
17 rates will increase over the near term is greater than
18 the probability that the market interest rates will
19 decline over the near term?

20 DR. ADONIS YATCHEW: Yes, and we've
21 been waiting for those increases for a long time and
22 they haven't happened so. We'll see how quickly they
23 do happen.

24 MR. KEVIN WILLIAMS: Thank you. Would
25 you agree with me that increases in Manitoba Hydro's

1 borrowing costs will negatively impact on its
2 earnings?

3 DR. ADONIS YATCHEW: Yes.

4 MR. KEVIN WILLIAMS: Would you agree
5 with me that if Manitoba Hydro's earnings decline, it
6 increases the probability that its credit rating will
7 be downgraded?

8 DR. ADONIS YATCHEW: In general terms,
9 yes. The only additional qualification I would put in
10 is that Manitoba Hydro, as many large corporations,
11 hold a portfolio of debt staggered over various
12 maturity dates. So with an increasing interest rates,
13 it might not translate that quickly in terms of the
14 costs that Manitoba Hydro has to incur in servicing
15 its debt.

16 MR. KEVIN WILLIAMS: Fair enough. And
17 -- and other people have spoken to the -- to the debt
18 management strategy at Hydro and -- and -- and your
19 response is completely consistent with that.

20 Would you agree with me, sir, that rate
21 increases by this Board would reduce the potential
22 risk of a credit downgrade to Manitoba Hydro when
23 compared to the risk of such a downgrade in absence of
24 a rate increase, if you held all other factors equal?

25 DR. ADONIS YATCHEW: That's key,

1 holding all other factors equal.

2 MR. KEVIN WILLIAMS: I added that
3 right at the last moment.

4 DR. ADONIS YATCHEW: Let me just
5 ensure that I know what you're holding constant here.
6 So, let's say that there's a high rate increase and
7 just to think -- think in terms of the longer-term --

8 MR. KEVIN WILLIAMS: Yep.

9 DR. ADONIS YATCHEW: -- the 50 percent
10 real increase. That also has an impact on sales. So,
11 it might -- it's not clear whether it's going to have
12 -- how much of -- how much of an impact that would
13 have on net income. An increase in rates increases
14 revenues, but a reduction in sales reduces -- reduces
15 revenues. So, on balance because of the inelastic
16 demand, yes, I would -- I would expect that revenues
17 would increase as a result of an increase in rates,
18 but there are some offsetting things that you can't
19 really hold constant when you're increasing rates.

20 MR. KEVIN WILLIAMS: Right. But I
21 take it, sir, that you would agree that the -- that
22 the larger the increase that's granted that -- that
23 there's a lower risk of a credit downgrade associated
24 with that?

25 DR. ADONIS YATCHEW: In general terms

1 lending agencies are very much interested in whether
2 you can pay -- whether you can pay the interest costs.
3 And if you have a larger cushion that risks goes down,
4 the risk of a downgrade goes down, but we're really
5 talking here in very abstract terms.

6 MR. KEVIN WILLIAMS: Right.

7 DR. ADONIS YATCHEW: Abstract in the
8 sense that we'd have to put a lot of numerical
9 analysis which financial analysts do, including the
10 overall health of the Manitoba economy and the
11 understood fact that it's backing the debt.

12 MR. KEVIN WILLIAMS: Right, but I
13 guess my -- my principal is -- is -- is very general
14 and it's essentially the larger -- the higher the
15 rate, the greater the revenue, the lower the risk of -
16 - of a credit downgrade if -- if other factors are
17 equal?

18 DR. ADONIS YATCHEW: And then you'd
19 want to -- as I said, it's a qualitative argument
20 that's -- that you're asking me to confirm, and my
21 hesitation really relies on -- lies in, well, is this
22 really going to be a material -- is there likely to be
23 a material impact on -- on -- on credit rating --
24 credit rating and then, therefore, any premium that it
25 pays for a -- for a slightly lower credit rating.

1 MR. KEVIN WILLIAMS: Sorry, I missed
2 the last two (2) words that you -- you backed away
3 from the microphone.

4 DR. ADONIS YATCHEW: I'm sorry.

5 MR. KEVIN WILLIAMS: Yes.

6 DR. ADONIS YATCHEW: And whether
7 there's a material impact on the credit rating as a
8 result of these kinds of hypothetical scenarios
9 really.

10 MR. KEVIN WILLIAMS: Okay, fair
11 enough. Thank you. Those are my questions, Dr.
12 Yatchew, you have a nice afternoon.

13 THE CHAIRPERSON: Thank you. Mr.
14 Bedford...?

15

16 CROSS-EXAMINATION BY MR. DOUG BEDFORD:

17 MR. DOUG BEDFORD: Good afternoon, Dr.
18 Yatchew. My name is Doug Bedford and I am Manitoba
19 Hydro -- Hydro's legal counsel du jour and I'm sitting
20 with -- sitting with my colleagues from Manitoba
21 Hydro, Ms. Morrison and Mr. Laramee and I believe
22 you've met them both in the past, from time to time.

23 Could we, please, return to appendix 4
24 of your report.

25 DR. ADONIS YATCHEW: Yes.

1 MR. DOUG BEDFORD: I can tell you that
2 I've noticed in looking through the two and a quarter
3 pages that's made up of -- of appendix 4 that in all
4 but six (6) of the subsectors, in all but six (6),
5 less than 5 percent of the money businesses and
6 organizations in Manitoba are spending from year to
7 year is on electricity. And in many cases it's well
8 under 5 percent.

9 So, conversely, can I conclude that
10 from year to year, with the exception of the six (6),
11 that over 95 percent of the money businesses and
12 organizations in Manitoba are spending to make a
13 profit or to carry on is spent on items other than
14 electricity?

15 DR. ADONIS YATCHEW: The way you've
16 put the question, yes. There's a -- there's a
17 somewhat finer distinction here on variable costs,
18 for example, but -- let me confirm that, yes. The
19 electricity seems to be a relatively low share of many
20 business activities. The service sector, on average,
21 for example, would be such a case for which the
22 average I think is less than 1 percent.

23 MR. DOUG BEDFORD: So it strikes me
24 that, surely, the costs of all those other items or
25 particular components or choices from those other

1 items, are more significant to those businesses and
2 organizations when they have to make decisions about
3 expansion or about cutting back or emigrating to
4 China?

5 DR. ADONIS YATCHEW: Some of them
6 would be more and some of them -- some of those
7 components of cost might be less if they have a
8 smaller share than their electricity share.

9 But, collectively, you were talking
10 about all of these other factors together comprise a
11 much larger share of costs than electricity, and in
12 fact, the largest share here is the 18 percent in the
13 chemical industry.

14 MR. DOUG BEDFORD: Thank you very
15 much, Dr. Yatchew.

16 THE CHAIRPERSON: Thank you. Mr.
17 Peters...?

18

19 CROSS-EXAMINATION BY MR. BOB PETERS:

20 MR. BOB PETERS: Thank you. And Dr.
21 Yatchew, as counsel to the Board, du jour, I too will
22 be asking you questions and I will endeavour to not
23 ask for a repetition and if I've misstepped, you can
24 certainly correct me.

25 I'd like to start with what has been

1 marked as Manitoba Hydro Exhibit 89 and this was a --
2 an undertaking response that was made to the Chair and
3 to Board Member McKay. And on the next page we see --
4 and if we can scroll please to the -- maybe even
5 magnify that a little bit would be appreciated.

6 And Dr. Yatchew, you've used some words
7 and you've caught a couple of my -- my colleagues off
8 guard. When you talk about a 50 percent real rate
9 increase, that's an increase over and above inflation,
10 correct?

11 DR. ADONIS YATCHEW: That's correct.

12 MR. BOB PETERS: And if we can scroll
13 up on this chart that's on the screen, near the bottom
14 of the page we're going to see -- there we see some
15 additional domestic revenues and if we can try to fit
16 it all on to the screen, the entire collection. Thank
17 you very much.

18 The additional domestic revenue percent
19 increase line item is shown near the bottom of the
20 screen on this exhibit, Dr. Yatchew.

21 Have you located that?

22 DR. ADONIS YATCHEW: Yes, I have.

23 MR. BOB PETERS: What makes this one
24 different, sir, from the ones you may have seen is
25 that the first column and the first column that's

1 depicted is the actual results from the year 2017, and
2 you will see that in 2017 and, more particularly, it
3 was on August the 1st of 2016 that this Board approved
4 a 3.36 percent rate increase.

5 Do you see that?

6 DR. ADONIS YATCHEW: Yes.

7 MR. BOB PETERS: And that's one of the
8 rate increases that Manitoba Hydro has asked this
9 Board to -- to confirm?

10 DR. ADONIS YATCHEW: Yes.

11 MR. BOB PETERS: Now in the next
12 column you see again in 28 -- 2018 column, it's
13 another 3.36 percent, and that was an increase that
14 was granted on August the 1st of 2017 and you're aware
15 of that, sir?

16 DR. ADONIS YATCHEW: Yes, I am.

17 MR. BOB PETERS: All right. And that
18 leaves the -- the next item is the 7.9 percent is the
19 rate increase that the Utility has asked for effective
20 April 1 of 2018?

21 DR. ADONIS YATCHEW: Yes.

22 MR. BOB PETERS: Now, when the Board
23 looks at this and they look at the cumulative percent
24 increase underneath those individual rate line items,
25 it accumulates to the end of the page to the 2027 year

1 at 83.37 percent; correct?

2 DR. ADONIS YATCHEW: Yes.

3 MR. BOB PETERS: Now, this will be a
4 little bit different than what you looked at because
5 it -- it contains two (2) extra years, if I can; one
6 at the front-end and one at the back-end.

7 But you're telling the Board that over
8 the horizon that you looked at you called it a 50
9 percent real increase because you stripped out the
10 inflation impact?

11 DR. ADONIS YATCHEW: That's correct,
12 yes.

13 MR. BOB PETERS: Now, the inflation
14 impact you stripped out was approximately 2 percent a
15 year?

16 DR. ADONIS YATCHEW: That's about
17 right, yes.

18 MR. BOB PETERS: So on this sheet in
19 front of you, if we take that 83.37 percent and strip
20 out the inflation, that inflation that -- of 2 percent
21 a year would compound and I think you compounded it to
22 22 percent in your materials?

23 DR. ADONIS YATCHEW: That sounds
24 correct.

25 MR. BOB PETERS: So we'd have about a

1 61 percent real increase over the next eleven (11)
2 years that are shown here?

3 DR. ADONIS YATCHEW: Okay.

4 MR. BOB PETERS: And I'm just asking,
5 you were using the number 50 percent real in some of
6 your discussions.

7 Does changing it to 61 percent real
8 change any of the evidence you've given today?

9 DR. ADONIS YATCHEW: It -- it does not
10 in terms of -- what it would change is if you did a --
11 a back-of-the-envelope calculation of a kind that I've
12 done of the impact of the price change on -- on
13 demand.

14 I can provide the actual calculation
15 that I did to arrive at 50 percent real and nominal to
16 ensure that we're working -- that it's clearly
17 understood which timeframe I used and which increases
18 I had incorporated in there.

19 MR. BOB PETERS: No, I won't ask for
20 that, Dr. Yatchew. I think I can replicate your work
21 by, like I say, by truncating the material in front of
22 us because I think that's the information you were
23 provided at the time your report was prepared.

24 This information has just been put on
25 the record, I guess, on December 22nd so that's the

1 origin of it.

2 Now, Dr. Yatchew, you had a discussion
3 with our friends from the Consumers Coalition and it
4 slipped over to marginal cost.

5 Can you provide the Board with your
6 working definition of what marginal cost is?

7 DR. ADONIS YATCHEW: I'm assuming that
8 -- that you you're -- is there a particular place in
9 my report that you'd like me to reference or are --
10 are we just having a general discussion about --

11 MR. BOB PETERS: Let's keep it
12 general, please.

13 DR. ADONIS YATCHEW: Okay. So
14 normally we -- economists think of fixed costs versus
15 marginal costs. So once you've, let's say, incurred
16 the capital costs of a facility, what are the ongoing
17 costs that you need to pay to produce different levels
18 of output? So, for example, for a -- for a gas
19 generating unit, you purchase the unit and now your
20 marginal costs are primarily fuel costs, perhaps
21 operating and maintenance costs which you pay -- at
22 least the fuel costs are proportionate to the level of
23 output whereas the fixed costs are already sunk and
24 you've incurred them.

25 MR. BOB PETERS: So you're trying to

1 tell the Board what is the cost of the next unit
2 produced, whatever that unit is?

3 DR. ADONIS YATCHEW: The unit of
4 electricity?

5 MR. BOB PETERS: Well, you've made it
6 a unit of electricity, but --

7 DR. ADONIS YATCHEW: Yes.

8 MR. BOB PETERS: -- it could be a
9 widget for all I would know.

10 DR. ADONIS YATCHEW: Yes.

11 MR. BOB PETERS: And it's just that
12 the -- it's the cost of that next unit that's
13 produced?

14 DR. ADONIS YATCHEW: Yes.

15 MR. BOB PETERS: And so in the gas
16 turbine industry that you talked of with Mr. -- or Dr.
17 Williams, you indicated that you don't include any
18 fixed costs but rather you just look at the marginal
19 costs which would be the cost of the electricity that
20 came from a gas turbine and you would base that on the
21 variable fuel price?

22 DR. ADONIS YATCHEW: So in one (1)
23 part of the report I talk about the costs of new
24 natural gas turbine generation and let's say it's
25 about \$.05 cents a kilowatt hour. That is the --

1 that's not just marginal cost, that's the total cost.

2 The marginal cost would be, as you've
3 pointed out, mostly the fuel cost of actually running
4 the -- I mean, so you could have this thing sitting
5 there and working maybe 20 percent of the time, you
6 still have to incur the full capital costs, but your
7 fuel costs would be relatively low because you're not
8 producing much electricity.

9 MR. BOB PETERS: All right, keeping it
10 at a fairly high level still, Dr. Yatchew, how would
11 you suggest the marginal cost of Manitoba Hydro's
12 energy be calculated?

13 DR. ADONIS YATCHEW: Well, marginal
14 cost of hydraulic facilities is very low. I mean, I
15 could go line by line, depending on how -- what kind
16 of payments are required based on production, whether
17 it's to the province, whether there is any additional
18 OM and A costs involved. If you run the facility as
19 opposed to don't run the facility. But the fuel costs
20 for hydraulic generation are either very low or
21 nonexistent or very low depending on whether you're
22 paying, for example, royalties or some sort of fees to
23 the province based on the level of production.

24 So marginal costs for a hydraulic
25 facility are very low.

1 (BRIEF PAUSE)

2

3 MR. BOB PETERS: I think -- I think
4 that's as far as I want to go with you on that, sir.

5 One (1) comment you did make was tied
6 to a few areas that -- perhaps I'll take you to Board
7 counsels' book of documents, volume 4, page 21.

8 And while your Big Ideas class had a
9 favourite or top 10 graphic, here's -- here's one on
10 my list that you may not be familiar with. But this
11 comes off of the Manitoba Hydro website and if we can
12 see the annual space heating costs, this is my
13 understanding of being Manitoba Hydro's information on
14 annual space heating costs in the province of Manitoba
15 for an average single-family residence.

16 And I'd ask you to accept that as the
17 basis of my questions. Is that satisfactory?

18 DR. ADONIS YATCHEW: Yes, sir.

19 MR. BOB PETERS: And what you talked
20 about in a couple places was fuel substitution.

21 Do you recall that discussion with the
22 counsel opposite?

23 DR. ADONIS YATCHEW: Yes.

24 MR. BOB PETERS: And that fuel
25 substitution would be a factor for not just the

1 residential class, but it would be for -- for all of
2 the classes of customers in Manitoba; correct?

3 DR. ADONIS YATCHEW: That -- that --
4 there is the potential based on availability of gas
5 and tech -- and technological feasibility.

6 MR. BOB PETERS: All right. And so we
7 look at this chart again and we see that the
8 electricity cost to heat an average single-family
9 residence in Manitoba is one thousand three hundred
10 and sixty-one dollars (\$1361) and that compares to the
11 five hundred and sixty-eight dollars (\$568) that the
12 high-efficiency furnace, the natural gas furnace burns
13 in this province.

14 Do you see those numbers?

15 DR. ADONIS YATCHEW: Yes, I do.

16 MR. BOB PETERS: So when I'm -- so
17 when Dr. Yatchew wants to build his next house in
18 Manitoba, to come back to his roots, Dr. Yatchew is
19 going to have to make a decision as to how he's going
20 to heat -- space heat his home.

21 And based on this chart, what's your
22 answer?

23 DR. ADONIS YATCHEW: Natural gas and -
24 - and just -- I just would like confirmation because
25 it is the first time I've seen this chart.

1 These costs include the capital
2 depreciation costs? In other words, the installation
3 of the furnace or these are just the fuel costs? This
4 is just the natural gas -- the cost of fuel bills and
5 the cost of the -- and your electricity bills. So
6 there's no capital cost in these figures?

7 MR. BOB PETERS: The best person to
8 answer that question is sitting beside Mr. Bedford,
9 but she's not on the microphone so I'm going to turn
10 to page 22 of this document, Dr. Yatchew. And it's a
11 good question and I think your answer's in the
12 paragraph at the top left corner of the page that
13 we're just looking here at the amount of energy
14 required to heat the home and there's no capital costs
15 and there's certainly no conversion cost built into
16 this. This is simply the fuel costs.

17 Can we proceed on that basis? Your
18 fine with that?

19 DR. ADONIS YATCHEW: Yes, sir.

20 MR. BOB PETERS: And you're still
21 going to put natural gas heat in your house in
22 Winnipeg?

23 DR. ADONIS YATCHEW: I would.

24 MR. BOB PETERS: And you're going to
25 feel good about it?

1 DR. ADONIS YATCHEW: In the
2 environmental sense or in my pocketbook sense?

3 MR. BOB PETERS: Well, that -- that's
4 the point I want to come to is you've told us here
5 Manitobans who -- who switch funerals can either feel
6 good about it, or they can be rational about it.

7 And how does -- how does a Manitoban
8 wrestle with that dilemma that they can go from
9 electricity space heat to natural gas and for 50
10 percent of the cost. But then they -- they feel
11 terrible looking in the mirror because they've
12 increased the carbon footprint here in Manitoba.

13 DR. ADONIS YATCHEW: Judging by human
14 behaviour elsewhere, they might feel a little bad but
15 not bad enough to cause them not to switch to natural
16 gas. The savings are just so so large and certainly
17 in Canada there -- and in -- and in Ontario there'd be
18 even much higher.

19 MR. BOB PETERS: So what - does that
20 answer apply, Dr. Yatchew, whether the customer is a
21 residential customer or a commercial or an industrial
22 customer? They can feel bad for a moment but after
23 that they'll be smiling all the way to the bank?

24 DR. ADONIS YATCHEW: First of all,
25 commercial and industrial customers have to compete

1 and so they have to try to cost minimize if they're
2 going to -- quite often just to stay competitive. So
3 it's a -- it's a rational business decision to -- to
4 do that.

5 The residential -- and I do not -- I
6 know people who purchased electric cars when they were
7 very expensive still or hybrids when they were quite a
8 bit more expensive and did it for environmental
9 reasons.

10 But generally speaking, the empirical
11 evidence suggests that people are not prepared to pay
12 that much to compensate for their carbon footprint.

13 An exercise that I have my students do
14 is this, those of you who fly, for example, Air Canada
15 and book a flight might remember there's a specific
16 page that allows you to buy back your carbon -- the
17 carbon that you've produced. I'm seeing some people
18 nodding their heads.

19 So what we did with one (1) of my Big
20 Ideas course is, well, how -- how much do people
21 actually -- how much -- how much do people -- how
22 frequently do they actually respond to this page.
23 From Air Canada on their website you can get
24 information about the number of miles that have been
25 bought back through that page on an annual basis.

1 It is absolutely tiny. It rounds to
2 zero compared to the total miles travelled. I see
3 that as a pretty -- pretty strong empirical evidence
4 of people make decisions.

5 MR. BOB PETERS: Well, would it give
6 you any comfort and make you feel even better about
7 your decision on your heat source in Manitoba, if you
8 were in -- informed that the electricity that you did
9 not use to heat your home was being exported to your
10 cousins in Minneapolis and they are no longer using as
11 much coal generated energy?

12 DR. ADONIS YATCHEW: If -- if -- the
13 system was tight and I was -- basically the stuff I
14 wasn't using was being -- was being sent to the States
15 so I was replacing clean electricity with natural gas,
16 but saving coal generation in the States, which has
17 twice the carbon footprint, yes, I would feel better.

18 MR. BOB PETERS: You talked on a
19 larger scale with My Friend opposite about carbon
20 leakage as it pertained to -- to larger industrial
21 type customers.

22 Do you recall that?

23 DR. ADONIS YATCHEW: Yes.

24 MR. BOB PETERS: And in essence, I
25 understood that carbon leakage to mean that an

1 industrial customer may decamp out of Manitoba and
2 locate somewhere else where they could reduce their
3 energy costs, regardless the source of energy.

4 DR. ADONIS YATCHEW: Yes. They could
5 decamp or they could simply shut down and their --
6 their production be replaced by production by some
7 other firm and some other location, yes.

8 MR. BOB PETERS: But if they decamped
9 or they relocated, they could be increasing their
10 carbon footprint because you were quite effusive with
11 your praise of Manitoba in being one (1) of the
12 greenest jurisdictions of which you're aware?

13 DR. ADONIS YATCHEW: Yes.

14 MR. BOB PETERS: And so by relocating
15 out of Manitoba to a different jurisdiction, that
16 means that they're likely going to be increasing their
17 carbon footprint elsewhere?

18 DR. ADONIS YATCHEW: Yes, sir.

19 MR. BOB PETERS: Have -- have you any
20 advice to give the panel as to how economists would
21 solve the carbon leakage problem maybe by what's
22 happened elsewhere as to stop these customers from
23 leaving Manitoba and increasing their carbon footprint
24 elsewhere?

25 DR. ADONIS YATCHEW: Let's see if I

1 can sort of organize my response. There is the -- the
2 very large problem of carbon leakage that we face in
3 Canada, we face in the US and -- and very much in
4 Europe, where countries in Europe, in particular, have
5 implemented much more aggressive decarbonization
6 policies than pretty much anywhere else in the world.
7 This has lead to carbon leakage where the -- their
8 production has shifted to more carbon intensive
9 economies.

10 And -- and some of the arguments out
11 there say that you have to come up with a global
12 solution. So, that provides no advice to this Board
13 because this Board is not going to -- is -- is not
14 part of a global process, so to speak.

15 So the -- the tools available to this
16 Board would really be rates. How do you keep
17 businesses here and that becomes a question of rate
18 design. And there is -- there's actually technical
19 literature on -- on this, sometimes called Ramsey
20 pricing where you want to charge lower prices to those
21 customers that are most likely to leave.

22 From an equity point of view that --
23 one might argue against that, though there are -- the
24 allocation of costs across customer classes cannot be
25 done unequivocally based on cost causality. There are

1 all kinds of vaguenesses in rate design that -- that
2 would, in theory, allow a regulator to say, you know
3 what, we can charge lower rates in this -- in this
4 sector for some specific reasons and higher sector,
5 and it still doesn't violate the principle of cost
6 causality.

7 But it makes it difficult from an
8 equity point of view. Let me add to that. That's why
9 in this -- in this report -- and I do mention this
10 changing rate design, the alternative is really to try
11 to have the government implement policies that in some
12 other way ensures that these industries stay here or
13 locate here.

14 Part of that reasoning for the
15 government is not just a macroeconomic argument, but
16 could very well be environmentally motivated in part -
17 -- part of the -- part of the calculus.

18 MR. BOB PETERS: Could you give me an
19 example or give the Board an example of -- of those
20 government inducements that might over -- might
21 compensate for not having the lowest energy bill?

22 DR. ADONIS YATCHEW: Tax advantages
23 are often a device, tax breaks. And industries
24 seeking to locate in one (1) place or another will
25 often try to get the jurisdictions to compete against

1 each other. Who's going to give us the best tax break
2 and over what period of time.

3 MR. BOB PETERS: I'd like you to
4 remember this chart as long as you want to while we
5 turn to page 76 of this same exhibit. And we're going
6 to turn our discussion to demand-side management and
7 you had, again, some discussions with My Friends
8 opposite on this issue.

9 And I took from your discussion that
10 the decisions on demand-side management investments by
11 the Utility should be made on -- on a rational basis
12 and not maybe a feel-good basis.

13 Have I stated your evidence correctly,
14 in my words?

15 DR. ADONIS YATCHEW: Yes.

16 MR. BOB PETERS: And so when you --
17 when -- and I don't want to put -- get you too
18 involved on -- on this chart because I appreciate it
19 will be something you haven't reviewed.

20 But in essence, here's a whole
21 portfolio of demand-side management programs in
22 Manitoba and those programs are listed on the bottom
23 and the funding for them is shown in the bar charts
24 where the Utility, in blue, puts in the money or the
25 customer, in green, puts in the money.

1 You can see that?

2 DR. ADONIS YATCHEW: Yes.

3 MR. BOB PETERS: And there's a lot --
4 there's some -- some metrics on the page, such as the
5 average levelized marginal value and there's also the
6 portfolio levelized resource cost on the far right-
7 hand side and the levelized utility costs.

8 You can see those numbers?

9 DR. ADONIS YATCHEW: Yes, I can.

10 MR. BOB PETERS: Can you clarify for
11 the Panel that when you're making a rational decision
12 on demand-side management, is it -- is it rational --
13 does it have to be rational to the consumer or is it
14 rational from the Utility's perspective?

15 DR. ADONIS YATCHEW: So when I speak
16 of rational, I really mean, what are the -- whether
17 the policy itself is rational. And the consumer,
18 herself or himself, is presumably making rational
19 decisions. I won't get into the potential for
20 deviation from what are optimal rational decisions.

21 But yes, we're really talking about, is
22 it rational from the perspective of the
23 decarbonization policy; is it rational from the
24 perspective of -- of the Utility's revenues and costs?

25 MR. BOB PETERS: Is there a screen

1 that you could recommend as an economist to how do you
2 -- how do you screen for what is rational and what
3 isn't?

4 DR. ADONIS YATCHEW: I -- I can't
5 comment specifically on these -- on these DSM programs
6 here.

7 MR. BOB PETERS: I appreciate that.
8 And I -- I'm not asking you to do that. I'll ask you
9 in a general way, please.

10 DR. ADONIS YATCHEW: But in the
11 present context, when you've got lots of excess
12 capacity and the marginal cost of producing
13 electricity from that source is low, is very low, then
14 it's hard to justify reducing consumption, expending
15 expenditure -- having expenditures on -- on reducing
16 consumption when the environmental consequences of
17 that consumption are minimal.

18 I'm -- I'm hesitating to give you a --
19 a formula, but the first thing I would probably look
20 at is: How much are you -- what is the cost of
21 reducing consumption by 1 kilowatt hour measured
22 against the cost -- the marginal cost of producing
23 that electricity?

24 So it's the marginal cost of producing,
25 in this case, green electricity against the cost of

1 reducing that consumption by 1 kilowatt hour. That
2 would be my instinctive and, let me just say, very
3 provisional answer.

4 MR. BOB PETERS: No, I thank you for
5 that. I'm going to follow a little bit further and
6 I've reviewed material again that I -- I don't expect
7 you will have reviewed in any detail or maybe even at
8 all, Dr. Yatchew, and that's information that was
9 authored by an organization called the Boston
10 Consulting Group.

11 And in their materials, they refer to
12 rate increases as the ultimate DSM program. And if
13 you think about it, there's zero resource cost needed
14 from the Utility. There's au -- you know there's a
15 hundred percent participation by your customers and
16 you're telling us today that there's going to be a
17 price elasticity impact.

18 So from that perspective, these rate
19 impacts can accomplish what some DSM programs would be
20 aimed to do? Do you accept that?

21 DR. ADONIS YATCHEW: Yes. And in
22 fact, that's why I was careful in the language that I
23 used in the report because these price increases will
24 themselves capture DSM effects. These price increases
25 will capture DSM effects.

1 In fact, when you look at all these
2 elasticity modelling studies, very, very few of them
3 actually try to filter out the -- the effects of DSM
4 programs on demand versus the effects of price. The
5 Utilities try to do that because Utilities are being
6 required in many places to produce DSM -- measurable
7 DSM program results.

8 MR. BOB PETERS: So I interpret your
9 answer, Dr. Yatchew, to be telling the Panel that it's
10 not appropriate to think of Manitoba Hydro's rate
11 changes in the manner of a DSM program because, as
12 you've said, there's lots of excess capacity and
13 there's a low marginal cost, and therefore, it would
14 be hard to justify on a rational basis spending of
15 money to reduce consumption to generate even more
16 surplus?

17 DR. ADONIS YATCHEW: Yes.

18 MR. BOB PETERS: Dr. Yatchew, on slide
19 8 of your slide deck of today which is marked as
20 Exhibit AY-2. It could just be -- even enlarge this a
21 little bit, please. Thank you.

22 Is there any -- is there any advantage
23 to Manitoba for having a GDP pie chart that, in
24 essence, mirrors the Canadian GDP pie chart?

25 DR. ADONIS YATCHEW: I'm -- I'm not

1 sure what you mean by "advantage." I mean, it's
2 certainly the service sector is almost ident -- is --
3 is identical in terms of its share and the
4 manufacturing sector is, but the agricultural and
5 mining sectors are substantially different.

6 MR. BOB PETERS: All right.

7 DR. ADONIS YATCHEW: I'm not sure what
8 you mean by "advantage." Could you help me out here?

9 MR. BOB PETERS: Well, perhaps maybe I
10 was just struck when I saw them to say, hmm, you know,
11 kind of wonder, why is that? Why is Manitoba
12 mirroring the Canadian GDP model, and I'll take the
13 exceptions out except for mining and agriculture?
14 What does that do for Manitoba?

15 Does that make us more immune to price
16 changes or we are -- are we losing our diversification
17 so that our economy doesn't feel the highs and lows
18 that other jurisdictions do?

19 DR. ADONIS YATCHEW: Certainly
20 diversification helps when there are either business
21 cycles or, for example, commodity price -- commodity
22 price fluctuations that are -- are very large. There
23 are economies out there that are very dependent on
24 certain commodity prices and have experienced
25 disastrous impacts as -- as a result of that

1 dependency.

2 Perhaps the most extreme case right now
3 is Venezuela, which for various reasons, but partly
4 the -- was brought to the brink by the collapse in oil
5 prices. But your economy is actually well
6 diversified and largely the service sector.

7 MR. BOB PETERS: All right, just --
8 and nobody asked I don't think forwarded an
9 Information Request from you, but in -- in contrasting
10 Manitoba to Ontario, are you able to tell this Panel
11 what would be a significant difference between
12 Manitoba and Ontario, other than the agriculture and
13 perhaps the mining?

14 DR. ADONIS YATCHEW: Without actually
15 getting the numbers out and I could do that easily, if
16 you -- if you -- if you desired. Agriculture is
17 probably much smaller in Ontario; manufacturing is
18 somewhat larger and Ontario. But I don't know about
19 the service sector. The service sector might actually
20 be even larger in Ontario.

21 MR. BOB PETERS: And the information
22 and I won't ask for that as an undertaking but thank
23 you, Dr. Yatchew.

24 The GDP shares in Manitoba, this -- the
25 source data, if I recall the footnote, this came out

1 of the provincial budgeting material, the provincial
2 government material; is that generally where you would
3 have sourced this material?

4 DR. ADONIS YATCHEW: I'd have to check
5 to make sure what the -- where the data came from but
6 I would have -- so the -- the Canadian figures are
7 from Statistics Canada. And as are the Manitoba
8 figures.

9 And as I recall I did compare them to
10 the provincial -- Manitoba provincial economic outlook
11 shares and they seem to match pretty closely.

12 MR. BOB PETERS: And just picking on
13 agriculture for a minute. You're talking here about
14 the -- the products that have been generated through
15 the agriculture industry and giving rise to the -- to
16 the gross domestic product share?

17 DR. ADONIS YATCHEW: Yes.

18 MR. BOB PETERS: If a -- if a producer
19 in Manitoba was to sell some land that you said is
20 very fertile, that's not to show up as an agricultural
21 activity, that's going to show up as a services
22 activity in the real estate section?

23 DR. ADONIS YATCHEW: The sale of the
24 property, yes.

25 MR. BOB PETERS: But whatever's grown

1 on that land will show up under the agricultural
2 section of the pie?

3 DR. ADONIS YATCHEW: Yes. So the
4 agriculture would certainly include crop production,
5 but also greenhouses and nurseries, animal -- animal
6 production. I've got forestry and logging actually
7 listed under the agricultural sector in appendix 4.

8 MR. BOB PETERS: All right. Well,
9 maybe we should just turn to the appendix 4, that
10 you're looking at. It's, again, your report and at
11 the bottom of page 77 of your report you deal with the
12 agriculture.

13 And so the panel is oriented to this.
14 These are sectors of agriculture and the percentage of
15 that sector that is spent on electricity?

16 DR. ADONIS YATCHEW: Yes, and then it
17 flows over into the next page.

18 MR. BOB PETERS: Right, and I know My
19 Friend Mr. Bedford had counted a lot more of it than I
20 did in terms of doing the ninety-five five (955)
21 numbers, but one (1) of the questions that the Vice-
22 Chair asked you -- and I'll come to it, but what it
23 was to -- to understand from an energy-intensive
24 basis, she asked you why agriculture has declined in
25 intensity. Do you remember that question?

1 DR. ADONIS YATCHEW: I do. And this
2 has to do with electricity intensity in particular, as
3 you've pointed out.

4 MR. BOB PETERS: And your answer that
5 I recalled was basically you're not really sure.
6 You'd have to look at the subsets of agriculture to
7 see where that intensity may have lightened up?

8 DR. ADONIS YATCHEW: Yes.

9 MR. BOB PETERS: This isn't going to
10 help you answer that question, is it --

11 DR. ADONIS YATCHEW: No.

12 MR. BOB PETERS: -- what's on the
13 screen?

14 DR. ADONIS YATCHEW: No.

15 MR. BOB PETERS: This is --

16 DR. ADONIS YATCHEW: This is a
17 snapshot in time.

18 MR. BOB PETERS: Yes.

19 DR. ADONIS YATCHEW: And so we'd have
20 to go back histo -- historically to the -- to the --
21 over the last fifteen (15) years or so.

22 MR. BOB PETERS: Okay. And so -- and
23 maybe the take-away that I'll take from this is that
24 agriculture includes trees?

25 DR. ADONIS YATCHEW: Yes.

1 MR. BOB PETERS: Okay. And by looking
2 at this subset list, Dr. Yatchew, under crop
3 production, for example, which excludes the greenhouse
4 nursery and the floriculture production, the
5 agricultural expense on electricity is less than 1
6 percent?

7 DR. ADONIS YATCHEW: In crop
8 production?

9 MR. BOB PETERS: Yes, sir.

10 DR. ADONIS YATCHEW: Yes, sir.

11 MR. BOB PETERS: Can you think of any
12 way that that number could have been higher before,
13 and now it's been reduced, or what would give rise to
14 less intensity for that sector of it?

15 DR. ADONIS YATCHEW: I don't know
16 enough about agriculture to be able to comment on
17 that, and I don't know whether activities like grain
18 drying, for example, are embedded here, or somewhere
19 else in these tables, but that's a fairly energy-
20 intensive activity.

21 MR. BOB PETERS: And so it may be that
22 -- and interesting you'd say that. We -- we had a
23 presenter, I think a week ago today, who indicated
24 that his grain drying activity was not on electricity,
25 but on an alternate fuel. I think there may been some

1 reasons for that, but that's an example that you could
2 cite that maybe people have gone away from electricity
3 to dry grain to some other source of fuel?

4 DR. ADONIS YATCHEW: I cannot cite
5 that with certainty, but I'm speculating that that
6 could be.

7 MR. BOB PETERS: All right. When I
8 look back on that -- that coloured sheet from Manitoba
9 Hydro home heating expenses, I wouldn't be sure what -
10 - what fuel expense would be -- what would be cheaper,
11 other than natural gas, and I don't know if that would
12 even be available in some of the farm areas.

13 DR. ADONIS YATCHEW: I do know that in
14 Ontario, for example, some of the establishments --
15 industrial establishments that are off the natural gas
16 grid rely on propane, for example, because firstly,
17 prices are so high in Ontario, propane, which is quite
18 a bit more expensive than natural gas, though its
19 price has dropped is -- is a -- is a viable fuel in
20 some areas of -- of Ontario.

21 MR. BOB PETERS: I suppose I -- I
22 should apologize. I was thinking -- I -- I couldn't
23 make sense of your answer. But if I do look back to
24 the Board counsel book of documents, Volume IV, page
25 21, and we look at that home heating chart, just in

1 relative terms on page 21, I -- I see your point on
2 propane has come down, and it's -- it's not that far
3 away from electricity, depending on the capital cost
4 to convert your systems?

5 DR. ADONIS YATCHEW: Right. And these
6 are Manitoba electricity prices. If we had Ontario
7 electricity prices, they would be a lot higher.

8 Propane --

9 MR. BOB PETERS: And you're suggesting
10 to the panel that the Ontario prices could be almost
11 twice what Manitoba's are?

12 DR. ADONIS YATCHEW: Subject to check,
13 there -- I did provide a chart, but the -- the chart
14 is very general. I mean, we'd have to -- we'd have
15 look at industrial electricity prices in Ontario.

16 MR. BOB PETERS: All right. Thank
17 you, sir. One (1) of the other comments that you made
18 in your -- your report is that there's low per capita
19 debt in Manitoba. Do you recall making that comment,
20 or do I need to pull that up for you?

21 DR. ADONIS YATCHEW: I do recall it.

22 MR. BOB PETERS: But you'd like to see
23 it --

24 DR. ADONIS YATCHEW: I would --

25 MR. BOB PETERS: -- on page 2 --

1 DR. ADONIS YATCHEW: I -- I --

2 MR. BOB PETERS: -- I believe of your
3 report. Yes, on page 2 of the actual report,
4 paragraph 4?

5 DR. ADONIS YATCHEW: Yes.

6 MR. BOB PETERS: I noted that comment
7 -- and when you're talking low per capita debt, are
8 you adding into that the Manitoban's -- each
9 Manitoban's share of the debt of Manitoba Hydro?

10 DR. ADONIS YATCHEW: I would have to
11 go back and check. This information was based on the
12 Manitoba Provincial budget and -- and supporting
13 documents. So I would have to go back and check that.

14 MR. BOB PETERS: All right. But your
15 low per capita debt that you're talking about is -- is
16 relative to other jurisdictions?

17 DR. ADONIS YATCHEW: This would have
18 been relative to other Provinces.

19 MR. BOB PETERS: And which Province,
20 in -- in particular -- or which Provinces, plural, in
21 particular, do you recall were being much higher in
22 per capita debt?

23 DR. ADONIS YATCHEW: That's something
24 I would have to go back and check.

25 MR. BOB PETERS: Okay. Then maybe I -

1 - I will ask Ms. Gilson for an undertaking to have Dr.
2 Yatchew you provide his information on the low per
3 capita debt in Manitoba relative to the other Canadian
4 Provinces. Would that be acceptable, Dr. Yatchew?

5 DR. ADONIS YATCHEW: Yes.

6 MR. BOB PETERS: That information's
7 relatively available to you?

8 DR. ADONIS YATCHEW: I -- I should --
9 so that information won't be in this document to which
10 I'm referring, but that's certainly data that are --
11 that are available through Statistics Canada.

12 MR. BOB PETERS: Okay, thank you. And
13 if you can while you're checking that data, if you can
14 provide an additional column for the per capita debt,
15 including the share of the debt for the Crown
16 corporations in that Province, that would be helpful
17 as well.

18 DR. ADONIS YATCHEW: On a best-efforts
19 basis, I'll see what's available.

20 MR. BOB PETERS: All right. Thank
21 you. That would be acceptable.

22

23 --- UNDERTAKING NO. 50: Dr. Yatchew to provide his
24 information on the low per
25 capita debt in Manitoba

1 relative to the other
2 Canadian Provinces and to
3 provide an additional
4 column for the per capita
5 debt, including the share
6 of the debt for the Crown
7 corporations in that
8 Province

9

10 CONTINUED BY MR. BOB PETERS:

11 MR. BOB PETERS: On slide 9, as well
12 as in your report, you introduced us, or certainly me,
13 to the Sankey diagram. And I want to just make sure
14 the panel, in your absence, will be able to interpret
15 this. The -- the supply side is the left side of the
16 page, correct?

17 DR. ADONIS YATCHEW: Yes, sir.

18 MR. BOB PETERS: And the uses of the
19 energy is on the far right-hand side?

20 DR. ADONIS YATCHEW: Yes, and we can
21 think of that as the demand side.

22 MR. BOB PETERS: And in terms of the
23 uses of energy, you've tried to screen whether that
24 energy source came from, for example, Hydro, or
25 natural gas, or petroleum to the various end uses?

1 DR. ADONIS YATCHEW: Yes.

2 MR. BOB PETERS: So when we follow the
3 Hydro through, Hydro starts off at 125 petajoules, as
4 I see it here?

5 DR. ADONIS YATCHEW: Yes, sir.

6 MR. BOB PETERS: And then somehow it
7 becomes a hundred and thirty (130), and that's because
8 of the coal and the wind adding into it?

9 DR. ADONIS YATCHEW: The wind is the
10 larger one there, yes.

11 MR. BOB PETERS: And then from that,
12 there are some exports, 33 petajoules on the export
13 side --

14 DR. ADONIS YATCHEW: Yes.

15 MR. BOB PETERS: -- and the balance is
16 then distributed to the -- to the demand sides in
17 Manitoba?

18 DR. ADONIS YATCHEW: Yes.

19 MR. BOB PETERS: And where is
20 agriculture in that mix on the right-hand side of the
21 page?

22 DR. ADONIS YATCHEW: So agriculture
23 would be in the industrial sector here, and it's
24 actually not common, when I've seen the Sankey
25 diagrams out there in the -- in the literature, to

1 separate out agriculture. There are few instances
2 where agriculture is -- attract its own box on the
3 demand side, so to speak.

4 MR. BOB PETERS: And now we're looking
5 at electricity in the yellow pipeline, if that's the -
6 - the analogy that we're looking at here. And you're
7 saying to the panel that 30 petajoules goes to
8 residential?

9 DR. ADONIS YATCHEW: Yes.

10 MR. BOB PETERS: Is that petajoules,
11 or is that percentage?

12 DR. ADONIS YATCHEW: That's
13 petajoules.

14 MR. BOB PETERS: Okay. So 30
15 petajoules to residential, nineteen (19) to
16 commercial, thirty-three (33) to industrial, and we --
17 we see, I think, 4 percent going down to
18 transportation.

19 DR. ADONIS YATCHEW: Four petajoules.

20 MR. BOB PETERS: Sorry, 4 petajoules
21 to transportation, correct?

22 DR. ADONIS YATCHEW: And -- yes. And
23 then there the exports of thirty-three (33).

24 MR. BOB PETERS: And I'm sure that'll
25 add up to the hundred and thirty (130), less any

1 transmission line losses that you've talked about to--

2 DR. ADONIS YATCHEW: Yes, exactly.

3 MR. BOB PETERS: All right.

4 DR. ADONIS YATCHEW: You have to
5 subtract all those.

6 MR. BOB PETERS: I -- I have your
7 point. The -- the other point you made here is you
8 were telling Manitoba Hydro to do whatever they can to
9 get more electric vehicles in Manitoba?

10 DR. ADONIS YATCHEW: It's a challenge.

11 MR. BOB PETERS: Why would it be a
12 challenge on a day like today?

13 DR. ADONIS YATCHEW: Exactly.
14 Precisely. So, unfortunately -- so bat -- battery
15 technology has been improving a lot, but batteries
16 don't -- don't have the same levels of output in cold
17 weather as they do in -- in warm weather. So as you
18 said, on a day like today, with very cold weather,
19 your battery might not give you the same number of
20 kilowatt hours, even if it's fully charged, than it
21 would on a summer day. So it is a challenge.

22 MR. BOB PETERS: I want to -- I think
23 I'm going to jump to your -- back to your report, page
24 21. I just had a couple of questions that I don't
25 know that were answered on the elasticity issues.

1 (BRIEF PAUSE)

2

3 MR. BOB PETERS: In terms of your
4 advice to the panel as to -- as to the elasticities
5 themselves, you went with me earlier to see that on
6 August the 1st of 2017, this Board approved a 3.36
7 percent rate increase, and a further seven point nine
8 (7.9) has been requested April 1. If we add those
9 together, and we're over 11 percent over that eight
10 (8) month period, do we apply your short-term price
11 elasticity number as to what we can expect in terms of
12 a demand decline?

13 DR. ADONIS YATCHEW: Demand decline,
14 roughly one (1) year -- demand decline, roughly one
15 (1) year after that second price increase, but the
16 impact would be larger over, let's say, you know, if
17 that were the only increase, the impact would be
18 larger over the five (5) to ten (10) year period.

19 MR. BOB PETERS: And when you say
20 increase is going to be larger over the longer period
21 of time, is that increase larger because of the
22 industrial customer more so than the residential
23 customer?

24 DR. ADONIS YATCHEW: I -- I should
25 correct my -- my language, here. The decrease in

1 demand is going to be larger, but you're right, in --
2 in absolute magnitude. Based on the literature, I'm
3 suggesting -- I'm recommending an -- an industrial
4 elasticity of minus point five (-.5), which is a
5 stronger response than the commercial and residential
6 sectors.

7 MR. BOB PETERS: And it's a larger
8 response than what I think Manitoba Hydro provided to
9 us, and you show the chart in your material, so you're
10 aware that your numbers are -- are higher than
11 Manitoba Hydro's?

12 DR. ADONIS YATCHEW: Yes.

13 MR. BOB PETERS: And so for example,
14 if we can turn to page 27 of Dr. Yatchew's report --

15 DR. ADONIS YATCHEW: Yes.

16 MR. BOB PETERS: -- and we look to the
17 chart in the middle of the page, we see that Manitoba
18 Hydro's price elasticity for residential is shown as
19 negative zero point two-eight (-0.28), correct?

20 DR. ADONIS YATCHEW: Yes.

21 MR. BOB PETERS: Your short-term
22 number is negative zero point one (-0.1)?

23 DR. ADONIS YATCHEW: Yes.

24 MR. BOB PETERS: And that's the one
25 (1) year number, but you're saying it will, in the

1 long-term, somewhere between two (2) and five (5)
2 years, probably migrate to negative zero point three-
3 five (-0.35) for the residential?

4 DR. ADONIS YATCHEW: Yes, sir.

5 MR. BOB PETERS: What do you make that
6 your elasticity number is -- is greater than Manitoba
7 Hydro's?

8 DR. ADONIS YATCHEW: First of all, if
9 I've understood the models that were estimated by
10 Manitoba Hydro, they are based on Manitoba data, so
11 they're not informed by experience elsewhere. They're
12 also -- and -- and I have no objection to simple
13 models.

14 The models that they've put forth are
15 readable, they're simple, but perhaps in some
16 respects, they could be augmented, because the price
17 effect in their models -- and again, I would have to
18 confirm this, but as I recall, are -- are based on lag
19 prices two (2) or two and a half (2 1/2) years ago.
20 So a single impact of lag prices, rather than sort of
21 a time profile of impacts.

22 There doesn't seem to be a distinction
23 there between short-term and long-term elasticities,
24 which I talk about here and exists in the literature.
25 If I were to be convinced by the Manitoba Hydro

1 numbers, I would at least want to see what -- a more -
2 - a -- a richer specification would result in
3 something that models the -- the effect over time on
4 demand rather than on a single snapshot based on a
5 price two (2) -- two and half (2 1/2) years ago.

6 I'm sorry if I'm providing too much
7 technical detail. Sure Dr. Grant understands --
8 understands this and --- and the other economists as
9 well, but I do apologize to -- to Board members who I
10 can't presume have -- have suffered through economics.

11 MR. BOB PETERS: Dr. Yatchew, you show
12 the demand response in your materials, and you've
13 just explained how you understand Manitoba Hydro has
14 calculated theirs. That demand response from Manitoba
15 Hydro and from your calculation is based on a one (1)
16 time increase of 10 or 11 percent. Is that correct?

17 DR. ADONIS YATCHEW: That's how one
18 would apply, for example, this elasticity, yes.

19 MR. BOB PETERS: So what happens in a
20 situation where there's a 10 or 11 percent cumulative
21 rate effect on April 1 of 2018, and then the next
22 year, there's another 7.9, and then the next year,
23 there's another 7.9, and the next year, if there was
24 another 7.9? And I know a lot of this is hypothetical
25 at this point, but do these elasticities of demand

1 become cumulative or cascading?

2 DR. ADONIS YATCHEW: The -- the
3 simplest way to -- to look at this -- and this is the
4 way I tried to describe it in -- in the report itself,
5 is, well, what's the cumulative increase over, let's
6 say, a period of time, seven (7) years was the -- I
7 think the -- the sequence of relatively higher rate
8 increases, and then what's -- so if the -- the prices
9 go up in real terms by 50 percent, apply the long-term
10 elasticity of that number.

11 Having said that, that's an
12 approximation about what's going to happen, let's say,
13 over the decade. A more refined model would calculate
14 the cascading effects on an annual basis. So this
15 year's price increase is going to have an impact over
16 a number of future years. Next year's will have an
17 impact over a number of subsequent years, and so on.

18 So there are richer specifications, but
19 the simplest way to -- to treat this is you take the
20 elasticity, you take the -- the projected rate
21 increases, or the -- the rate increases that you
22 expect, and apply it just to the cumulative amount,
23 and I -- I find that as a useful way -- I find that to
24 be a useful way of looking at the problem, again, if -
25 - if end users form the expectation that prices are

1 going to increase by 50 percent in real terms was sort
2 of the reference point. Once they form that
3 expectation, they're no longer surprised by future
4 rate increases of 7.9 percent. They've already --
5 they're already -- begin embedding that. You're going
6 to have to bite the bullet and switch to that gas
7 furnace, or we're going to have to insulate the
8 windows, or replace the windows, insulate the house
9 better.

10 MR. BOB PETERS: All right. I have
11 your point. I'd like to turn to -- maybe your slide
12 18 for just a second. There was one (1) point that I
13 want to make sure the panel is -- has on the record
14 for you.

15 On your 18th slide of the Exhibit AY-2,
16 you showed natural gas prices and four (4) benchmark
17 prices, correct?

18 DR. ADONIS YATCHEW: Yes, sir.

19 MR. BOB PETERS: And the conclusion
20 that you left the panel with was there's going to be
21 low natural gas prices for the foreseeable future?

22 DR. ADONIS YATCHEW: Yes.

23 MR. BOB PETERS: And the foreseeable
24 future, how far into the future are you seeing? Is it
25 -- is it five (5) years, ten (10) years, twenty (20)

1 years, thirty (30) years, or are you able to give us
2 what that foreseeable future is?

3 DR. ADONIS YATCHEW: I would be
4 comfortable with the five (5) to ten (10) year range
5 on that. And when I say, low natural gas prices, I
6 don't mean necessarily at three dollars (\$3), which is
7 that last point there. Anything three (3) to five
8 dollars (\$5), I consider to be low natural gas prices
9 by historic standards.

10 MR. BOB PETERS: Was that calibrated
11 in dollars per gigajoule, or was that to MMBTU, or do
12 you remember?

13 DR. ADONIS YATCHEW: This would have
14 been in per -- per million BTUs, or per 1,000 cubic
15 feet --

16 MR. BOB PETERS: Okay. And --

17 DR. ADONIS YATCHEW: -- roughly the
18 same.

19 MR. BOB PETERS: -- and your
20 suggestion also to the panel is that because of the
21 LNG capabilities that are developing and being
22 utilized around the world, you expect there to be some
23 -- some focus of the price, and maybe coming together
24 a little closer than what you see on this chart in
25 2016?

1 DR. ADONIS YATCHEW: There's certainly
2 the prospect of convergence, greater convergence of
3 prices and price movements in these -- what used to be
4 continental markets. Though LNG prices will always be
5 at a premium, because of the fairly high cost of
6 liquefaction, transportation, which is actually the
7 cheapest part, and then the regasification.

8 MR. BOB PETERS: At slide 32 of what
9 we have in your presentation, there's energy intensity
10 trends. And you pointed out how Ontario and British
11 Columbia were showing the greatest decline in
12 intensity, correct?

13 DR. ADONIS YATCHEW: That -- that
14 looks -- that looks to be correct, yes.

15 MR. BOB PETERS: Can you provide to
16 this Board some indication as to what has caused, or
17 resulted in this -- the energy intensity to decline in
18 those Provinces more so than in Manitoba?

19 DR. ADONIS YATCHEW: I -- I cannot
20 provide that on a -- sort of an accurate basis right
21 now, but these declines over time have been in part,
22 and maybe even the major -- the -- the larger part of
23 these declines has -- have occurred as a result of the
24 shifting GDP mix. As you increase the service sector,
25 the size of the service sector, you become less

1 energy-intensive, because the service sector is
2 generally low in terms of its energy intensity. But
3 in terms of the differentials, I cannot give good
4 reasons for that.

5 MR. BOB PETERS: All right. Thank
6 you. I'm turning to energy poverty for a few
7 questions that I don't think have been covered.
8 Perhaps -- perhaps one (1) of them is on your slide 37
9 --

10 DR. ADONIS YATCHEW: Yes.

11 MR. BOB PETERS: -- you provide
12 National Energy Board 2015 information, correct?

13 DR. ADONIS YATCHEW: Yes.

14 MR. BOB PETERS: And are you aware in
15 this proceeding, Dr. Yatchew, that there was a
16 bill affordability process that was supported by this
17 Board that embarked on various meetings and provided
18 materials to this -- to this hearing?

19 DR. ADONIS YATCHEW: I'm aware of the
20 process, and I've had a brief look at the document.
21 In fact, I looked -- saw the document quite early in
22 the process after first meeting with Manitoba Hydro
23 back in September. Yes.

24 MR. BOB PETERS: All right. If we
25 could put on the screen from Board counsel's fifth

1 book of documents, page 165, that would be Manitoba --
2 PUB Exhibit 42-5, page 165. We have an extract from
3 an information request from the Assembly of Manitoba
4 Chiefs to Manitoba Hydro.

5 Have you had the opportunity to -- to
6 look at this document before?

7 DR. ADONIS YATCHEW: I don't -- I -- I
8 may have seen it briefly, but I don't -- I -- I don't
9 have an intimate knowledge of this.

10 MR. BOB PETERS: Okay. Well, let's
11 start from this premise that -- and I'm -- and I don't
12 need a -- an intimate knowledge of the materials, but
13 the National Energy Board numbers that you provided --
14 provided a definition of energy poverty as household
15 income actually spent on energy being 10 percent or
16 greater?

17 DR. ADONIS YATCHEW: That's correct.
18 And that's nontransportation energy.

19 MR. BOB PETERS: All right. And then
20 on the screen in front of you, from the information
21 request from the Assembly of Manitoba Chiefs, there's
22 a different definition, and that's the percent of low
23 income cutoff 125 households that spend 6 percent or
24 more of their household income on energy. Do you see
25 that?

1 DR. ADONIS YATCHEW: Yes, I do.

2 MR. BOB PETERS: So now we've got
3 competing definitions of what is energy poverty?

4 DR. ADONIS YATCHEW: Yes.

5 MR. BOB PETERS: How should this Board
6 consider the appropriate way to define energy poverty?

7

8 (BRIEF PAUSE)

9

10 DR. ADONIS YATCHEW: So the -- the
11 most commonly used definition of energy poverty that
12 I've seen in -- in other jurisdictions is -- is the --
13 the first one, the simp -- simpler -- simpler one that
14 -- that the National Energy Board uses. If you're
15 spending more than 10 percent of household income on
16 energy, that's energy poverty.

17 Some people use the 6 percent number.
18 That would be the departure point for the discussion,
19 but not the end point. One (1) of the difficulties
20 with this type of measure is that there may be
21 households out there who are spending less than 10
22 percent, but that's because they've got more pressing
23 needs, and their -- and their -- their homes are at
24 too -- too-cold temperatures to begin with.

25 So one (1) of the alternative

1 approaches is to ask, given a particular, let's say,
2 residential dwelling and family configure -- family
3 constellation, what's a reasonable level of
4 expenditure on domestic energy by this household? And
5 if you cannot achieve that based on your income, then
6 -- or if you're spending -- if -- if that reasonable
7 amount -- reasonable expenditure is more than, let's
8 say, 10 percent of your income, that would be the
9 benchmark. That's sort of the next iteration, and
10 probably a fairly good one.

11 I -- I believe as -- in response to one
12 (1) of the interrogatories by the -- by the Board --
13 or Board staff, I included -- I was asked to include
14 this very large energy poverty document that's --
15 that's -- that is produced in the UK. And that's
16 where they -- that's where they go. There -- there's
17 a huge literature on this, and it -- it has -- there's
18 no shakeout yet on what's the best way, but those two
19 (2) would be, I think, pretty sensible places to
20 start.

21 MR. BOB PETERS: Thank you, Dr.
22 Yatchew. And Mr. Chair, I'd like to thank Dr. Yatchew
23 for his answers to my questions. Those conclude my
24 questions. Thank you.

25 DR. ADONIS YATCHEW: Thank you.

1 THE CHAIRPERSON: Thank you. We -- we
2 need to adjourn by 4:30 as a -- a member of the panel
3 has another obligation, but I've got a question, and I
4 ask the panel for questions.

5 Diana, can we go to page 43 of the
6 presentation. Can you keep -- scroll down to the last
7 bullet. Okay.

8 Dr. Yatchew, I want to talk to you
9 about Ontario. And -- and to frame the issue, it's
10 the issue of obligations of the government versus
11 obligations of the Utility. When I read this -- when
12 I read the -- the last sentence, it seems to indicate
13 that there were fluctuations in rate increases, but
14 the economy continues to grow, and the manufacturing
15 sector remained steady, above 13 percent.

16 As I understand it, there was almost a
17 revolt in Ontario from increases in Hydro prices.
18 Would that be a correct assessment?

19 DR. ADONIS YATCHEW: There was
20 certainly a lot of concern and pressure from the
21 industrial customers, for example. The residential
22 customers were rather less organized in this, but
23 certainly, it -- considerable concern there, yes.

24 THE CHAIRPERSON: Okay. But there
25 were stories about the impact on residential customers

1 when rates went up?

2 DR. ADONIS YATCHEW: Yes.

3 THE CHAIRPERSON: Okay. And the
4 response of the government more recently was to
5 transfer some debt from Ontario Hydro to the
6 Provincial Treasury. Is that accurate?

7 DR. ADONIS YATCHEW: Yes.

8 THE CHAIRPERSON: And as I understand
9 it, the debt is now thirty (30) year debt, and the
10 government is going to pay an extra \$160 million in
11 interest as a result?

12 DR. ADONIS YATCHEW: Yes.

13 THE CHAIRPERSON: So --

14 DR. ADONIS YATCHEW: That sounds
15 right, I -- I can't confirm --

16 THE CHAIRPERSON: Yeah. I mean, you
17 can check that but I'm -- I'm going by memory.

18 DR. ADONIS YATCHEW: Yeah.

19 THE CHAIRPERSON: Do you know if any
20 manufacturers left, or any businesses left Ontario as
21 a result of the -- of the increased Hydro rates?

22 DR. ADONIS YATCHEW: I do not have
23 specific knowledge. I would be surprised if there
24 weren't departures, but there's also a normal cycle to
25 -- to industry.

1 I would also add -- and this is -- this
2 is anecdotal to a degree, but -- but let's just say
3 several sources have confirmed this for me, that
4 because of the concerns by the industrial community,
5 there was this decision to change the rate design for
6 large industrial customers in order to base the
7 capacity payments -- the demand portion of the bill on
8 the -- the high -- your highest five (5) days of --
9 five (5) hours of consumption. And that, in turn, was
10 seen by some as a -- a way to -- to mitigate the
11 impact on industry, because they could actually
12 respond by reducing their demand at those -- at those
13 -- and predicting what those five (5) hours would be.

14 In fact, it's a small industry in
15 Ontario trying to predict what are the five (5)
16 highest hours of consumption, and selling that to --

17 THE CHAIRPERSON: So -- so it's moved
18 to a time-of-use rate design in some part?

19 DR. ADONIS YATCHEW: It -- there -- we
20 do have time of use rates, but -- but this really is
21 sort of the demand charge. What's the maximum demand
22 that you put on the system as opposed to the energy
23 charge? And if it occurs at peak hours, then that is
24 something that -- that increases your bill very
25 substantially.

1 THE CHAIRPERSON: Is there a way to
2 determine what the financial impact is on the economy
3 for adding \$160 million in debt versus the reduction
4 in the Hydro rate? Has anybody looked at what -- what
5 the impact was when -- when the provincial government
6 decided to take on that debt?

7 DR. ADONIS YATCHEW: I mean, I have
8 not seen that type of -- I've not seen that type of
9 analysis.

10 THE CHAIRPERSON: Okay. Part -- part
11 -- and as I understand it, the provincial government
12 runs -- and use loose terms -- a bill affordability
13 program, a bill support program for low income users.

14 DR. ADONIS YATCHEW: We do have.

15 THE CHAIRPERSON: Would I be correct
16 that as part of the Utility regulation, there's the
17 principal that ratepayers pay for the rate set by the
18 Utilities?

19 DR. ADONIS YATCHEW: Rate --

20 THE CHAIRPERSON: The cost of the
21 Utilities?

22 DR. ADONIS YATCHEW: Yes, that -- the
23 cost recovery type principal, yes.

24 THE CHAIRPERSON: Okay. So I guess
25 where I'm leading to is: Would I be correct now that

1 there's blurring of the obligation of Utilities versus
2 the government by the shifting of programs relating to
3 the payment of rates to -- to a provincial program?

4 DR. ADONIS YATCHEW: Yes, but that
5 blurring has -- has occurred in other ways --

6 THE CHAIRPERSON: Okay.

7 DR. ADONIS YATCHEW: -- in the past.
8 So one -- one ideally would like to think of a
9 regulator as having an -- of having an arm's length
10 relationship with the government. The government sets
11 policy; the regulator makes decisions and
12 recommendations that are not subject to the political
13 cycle. That -- and -- and I say that because this --
14 this change, this reduction in our electricity rates
15 financed by -- by borrowing is -- I see it as
16 essentially a political decision; not one that's based
17 on economic optimality.

18 THE CHAIRPERSON: Well, the regular --
19 the regulator did not come up with that decision, did
20 they, Dr. Yatchew?

21 DR. ADONIS YATCHEW: They did not.

22 THE CHAIRPERSON: It was the
23 provincial government?

24 DR. ADONIS YATCHEW: Correct.

25 THE CHAIRPERSON: So would you see the

1 incentive program -- you referred to a tax incentive
2 program for business?

3 DR. ADONIS YATCHEW: Yes.

4 THE CHAIRPERSON: As a way to induce
5 businesses to say -- stay even if rates are increased.

6 Would you see that as sort of the
7 blurring where the government decides that it will, on
8 the one hand, give money to business so that -- so
9 that the rates can be reduced?

10 DR. ADONIS YATCHEW: I don't
11 necessarily see that as a blurring because the
12 arguments that one can make to retain business is a
13 macroeconomic argument, rather than an -- an energy
14 policy argument. It may be motivated by increases in
15 -- in -- in this case, electricity costs. It may be
16 motivated by other reasons.

17 THE CHAIRPERSON: Okay.

18 DR. ADONIS YATCHEW: But that's -- I
19 mean, business retention is -- is I think a proper
20 province, so to speak, for -- for provincial --
21 provincial governments. We could have discussions on
22 industrial policy; whether we -- this is good or bad
23 to -- provincial governments to be doing it at all,
24 but it's not indefensible.

25 THE CHAIRPERSON: Okay. Thank you,

1 Dr. Yatchew, I'm just wondering if any of the other
2 panelists have questions? No? Sorry, you do?

3 BOARD MEMBER GRANT: Well, I have
4 many. I still have a lot -- I've learned a great deal
5 today but there's still a lot of holes to plug and I'm
6 not sure what I can -- I'll limit myself to one (1)
7 question I think.

8 But it's to follow up on this sort of
9 policy discussion a bit where -- I think what struck
10 me today is we encountered or -- the issue about the
11 role of the Utility versus the province around things
12 like demand-side management programs or it become --
13 becomes quite clear in terms of low income or energy
14 poverty. But I guess what I hadn't thought about was
15 the externality affects of, you know, some of the
16 macro benefits from higher/lower prices and such.

17 And -- and that leads to this whole
18 other potential domain for policy outside the Utility
19 so much. It seems like the Utility's being asked to
20 do a lot and I guess I'm just wondering: Is there a
21 best practice example in Canada for keeping all
22 politics aside, or maybe you want to use American
23 jurisdiction but are there -- is there any
24 jurisdiction you could point to that's sort of done
25 interesting ways of trying to integrate policy and...?

1 DR. ADONIS YATCHEW: I'm hard-put to -
2 - to -- to give a best practice example and it -- this
3 is a -- this -- this -- the task is like that of
4 Sisyphus in mythology, it's -- this rock keeps rolling
5 down the hill and you have to push it up and the next
6 day it rolls down again and you have to push it up
7 again.

8 There is constant tension between
9 governments who want to influence energy decisions
10 made within the province, for political reasons
11 because they face the election cycle and regulators
12 would like to be able to make independent decisions
13 that are -- that -- that are rational beyond the
14 short-term cycle. So that -- that problem is there
15 all the time and the best that we can do is to be
16 aware of it on a continuous basis.

17 Every once in a while a government
18 makes some serious mistakes because -- because of
19 meddling in regulatory decisions. A good example
20 would be the cancellation of -- of natural gas
21 generation in Ontario a few years ago which led to
22 hundreds of millions of dollars of -- of additional
23 costs to customers and that -- those cancellations
24 were made by politicians and based on political
25 decisions.

1 And as a result of that then the next
2 government comes along and says, okay, we're going to
3 leave the regulator to act independently and then that
4 gets forgotten and then they get into again.

5 BOARD MEMBER GRANT: Can I ask you one
6 (1) quick supplementary -- I think that's what they
7 say in parliamentary language. I was -- the earlier
8 question about the carbon tax and whether there was
9 any argument for some of the revenue coming back
10 specifically to the energy sector.

11 I would have thought if -- if you felt
12 you priced carbon correctly, so you'd captured the
13 externality perfectly, wouldn't the -- I can say knee-
14 jerk response, but wouldn't most economists say, you
15 priced it right, walk away, let the market work now as
16 opposed to -- so that if you then took some of the
17 revenue and turned it specifically back to that sector
18 there may almost be like a double treatment of it.

19 Is there still --

20 DR. ADONIS YATCHEW: So the approach
21 to these carbon taxes has been different in different
22 jurisdictions. In order to -- the reason the carbon
23 taxes have such a difficult time getting passed, even
24 though economists keep insisting are -- these being
25 rational approaches is because they are a tax and

1 people get to realize that once a tax is in place,
2 it's there forever.

3 Canada instituted a temporary income
4 tax during the first world war, temporary. I'm still
5 waiting for them to rescind it. So I file at the last
6 minute each year in the vain hope that they will, this
7 year, okay, we're announcing it. No more income tax.

8 So, there's a lot of resistance but one
9 of the ways that some politicians have tried to market
10 the carbon tax is saying -- is that it's going to be
11 revenue neutral. We're going to collect the carbon
12 tax but we're going to return it to you, let's say,
13 through lower income taxes or some other measure; that
14 makes it somewhat more palatable, though, given its
15 success rate, not entirely.

16 Most governments aren't -- once they
17 see the possibility of additional revenues, they might
18 think, ah, we can spend on infrastructure, we can
19 spend on something else. It becomes a policy decision
20 by the government to where they're going to spend that
21 money. It would not be unpalatable for the government
22 to say, well, okay, these electricity prices are going
23 up. We've got to make it through the hump. We're
24 putting in a carbon tax because that's what's
25 environmentally sensible. Let's assume that that's

1 the case, and we're going to use that to reduce the
2 increases in electricity prices because we do have all
3 this excess capacity. It's green energy. So it has
4 no environmental or minimal environmental impact.

5 So there is some rationality to that.
6 These dividing lines are -- are certainly not clear.

7 THE CHAIRPERSON: Ms. Gilson, any re-
8 examination?

9 MS. KIMBERLEY GILSON: Thank you, Mr.
10 Chair, no re-examine.

11 THE CHAIRPERSON: Okay, on behalf of
12 the Board, it's been very informative session and on
13 behalf of the Panel, I'd like to thank you, Dr.
14 Yatchew, Ms. Gilson and Mr. Gardner for appearing
15 today and your attendance and assistance have been
16 very valuable. Thank you very much.

17 We're adjourned until 9:00 a.m. Monday
18 morning. Thank you. Have a good weekend.

19

20 (PANEL STANDS DOWN)

21

22 --- Upon adjourning at 4:19 p.m.

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4 Certified Correct,

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9 Cheryl Lavigne, Ms.

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