



“When You Talk - We Listen!”



MANITOBA PUBLIC UTILITIES BOARD

Re: MANITOBA PUBLIC INSURANCE CORPORATION (MPI)

2020/2021 GENERAL RATE APPLICATION

HEARING

Before Board Panel:

Irene Hamilton, QC - Board Chairperson

Robert Gabor, QC - Board Chair

Carol Hainsworth - Board Member

HELD AT:

Public Utilities Board

400, 330 Portage Avenue

Winnipeg, Manitoba

October 15, 2019

Pages 1057 to 1300

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1 --- Upon commencing at 9:01 a.m.

2

3 THE CHAIRPERSON: Good morning,
4 everyone. We will continue with the panel that we had
5 at the end of last week, and I believe that we are at
6 the point where Ms. McCandless is cross-examining.

7 MS. KATHLEEN MCCANDLESS: Good
8 morning, Madam Chair. Just a few matters before we
9 start.

10 Joining us today are the actuarial
11 advisors to the Board. To my immediate right is Mr.
12 Brian Pelly, and over to Mr. Pelly's right is Mr.
13 Blair Manktelow. And I believe we have counsel from
14 the Attorney General for Manitoba here today. So
15 perhaps if -- if Mr. Guenette could introduce himself.

16

17

18 (BRIEF PAUSE)

19

20 MR. DENIS GUENETTE: Thank you.
21 Sorry, this is my first time I get a chance to be
22 here, so I'm just getting familiar with the equipment.

23 Denis Guenette, on behalf of the
24 Attorney General of Manitoba. Of course, we'd been
25 served with a notice of constitutional question, and

1 we're here today because we understand there's going
2 to be some evidence that will be relevant to that
3 question. So we're just going to be following along.

4 With me here at the counsel table is
5 Tamara Edkins. She's an articling student in our
6 office. Thank you.

7 MS. KATHLEEN MCCANDLESS: Thank you.
8 And I believe Mr. Scarfone has one (1) exhibit to
9 enter this morning as well. Is that right?

10 MR. STEVEN SCARFONE: Yes, thank you,
11 Ms. McCandless.

12 Good morning, Madam Chair, panel
13 members. One (1) exhibit MPIC would like to mark as
14 Exhibit number 5-3, and it is Undertaking number 4,
15 which was -- someone asked that the Corporation
16 provide the bond ratings for all the corporate bonds
17 in the portfolio. So we've -- we'll be circulating
18 that by email.

19

20 --- EXHIBIT NO. MPI-5-3: Response to Undertaking 4

21

22 MR. STEVEN SCARFONE: And I just want
23 to remind the panel that tomorrow, MPI witness Mr.
24 Dave Makarchuk comes in -- his flight doesn't come in
25 until 9:00 a.m., so I expect the earliest he could be

1 here is -- is 10:00. And -- but -- so we would have
2 Mr. Johnston and Mr. Phoa available if necessary for
3 the first hour tomorrow morning if we don't get
4 through them here today.

5 THE CHAIRPERSON: Okay. Thank you.
6 And if we do get through then are you proposing that
7 we start at ten o'clock?

8 MR. STEVEN SCARFONE: Yes, I -- I
9 think that's probably a good time to start.

10 THE CHAIRPERSON: Okay. Thank you --

11 MR. STEVEN SCARFONE: Thank you.

12 THE CHAIRPERSON: -- Mr. Scarfone.

13

14 MPI PANEL NO. 5 CONTINUED:

15 LUKE JOHNSTON, Previously Sworn

16 TAI PHOA, Previously Sworn

17

18 CONTINUED CROSS-EXAMINATION BY MS. KATHLEEN

19 MCCANDLESS:

20 MS. KATHLEEN MCCANDLESS: Thank you.

21 Mr. Johnston and Mr. Phoa, I'm going to continue with
22 some questions on rate-making. Kristen, could you
23 please pull up PUB-MPI-2-6.

24

25 (BRIEF PAUSE)

1 MS. KATHLEEN MCCANDLESS: And now if
2 we could turn to the responses here. So I believe
3 there are two (2) 'B's here. If we go to the second
4 'B', which is actually the response to question C, so
5 paraphrasing this response to the Information Request,
6 the Corporation has put forward two (2) key arguments
7 for not recognizing the RSR returns.

8 So the investments supporting Basic
9 total equity, namely that the RSR return relates to
10 capital and that MPI prefers to group all capital
11 adjustments separate from the breakeven rate
12 indication. That's one (1) argument, yes?

13 MR. LUKE JOHNSTON: That's correct.

14 MS. KATHLEEN MCCANDLESS: And two (2),
15 that MPI prefers that the Basic breakeven rate
16 indication only reflect cashflows relating to new
17 policies, noting that Basic total equity relates to
18 prior year policies.

19 Is that also fair?

20 MR. LUKE JOHNSTON: That's correct.

21 MS. KATHLEEN MCCANDLESS: Before AAP
22 rate indications became the basis for the Basic rate
23 proposal, the Corporation had adopted a definition of
24 breakeven that was based on forecasted fiscal year,
25 basic net income approximating zero dollars over the

1 year application and the year following, yes?

2 MR. LUKE JOHNSTON: That's correct.

3 We basically tried to get an average net income of
4 zero over the -- the rating period, which is the two
5 (2) fiscal years that the rates are in effect. So it
6 was basically almost a goal seek exercise to get
7 breakeven zero. Yeah.

8 MS. KATHLEEN MCCANDLESS: Did that
9 prior definition of breakeven make any distinction
10 between new policies and prior year policies?

11 MR. LUKE JOHNSTON: It did not, but
12 that did create some issues, particularly with
13 interest rates. So if there were unfavourable
14 interest rate adjustments flowing through the
15 forecast, those would flow into net income from the
16 rating period.

17 And let's say, for example, that they
18 were unfavourable adjustments. We would expect
19 current ratepayers to fund that requirement out of
20 current premiums, and vice versa, of course.

21 So the -- the vice versa version was
22 forecasting favourable interest rates, and showing
23 unfavourable net income, and assuming that we could
24 have a rate decrease in that environment. And as you
25 know, that didn't turn out very well.

1 MS. KATHLEEN MCCANDLESS: So with the
2 prior definition of breakeven, the forecasted return
3 on the investments supporting Basic total equity was
4 included in the deter -- determination of the
5 breakeven rate level, to the extent that the forecast
6 return affected basement Basic -- Basic net income?

7 MR. LUKE JOHNSTON: That's correct.
8 Everything that affected net income affected the rate-
9 setting piece.

10 MS. KATHLEEN MCCANDLESS: At that
11 prior definition of breakeven would have excluded any
12 forecasted capital adjustments, just as is being
13 proposed now, yes?

14

15 (BRIEF PAUSE)

16

17 MR. LUKE JOHNSTON: I might -- I may
18 be misunderstanding the question, but in the absence
19 of any kind of a -- a rebuilding fee, it would exclude
20 those adjustments, yes.

21 MS. KATHLEEN MCCANDLESS: Thank you.
22 Kristen, could we please go to PUB-MPI-1-14. And in
23 the response to 1-14C -- and perhaps first we can just
24 go to the question itself.

25

1 (BRIEF PAUSE)

2

3 MS. KATHLEEN MCCANDLESS: So this is
4 where the Corporation was asked to provide an update
5 based on the -- the provision for the expected return
6 on investment assets supporting Basic total equity.
7 So an alternative analysis of the Basic rate
8 requirement, yes?

9 MR. LUKE JOHNSTON: That's right.

10 MS. KATHLEEN MCCANDLESS: And if we go
11 to the response at (c)...

12

13 (BRIEF PAUSE)

14

15 MS. KATHLEEN MCCANDLESS: I think it's
16 previous to the -- the figures, Kristen, if we go up.
17 It should be the narrative response. Yes.

18

19 (BRIEF PAUSE)

20

21 MS. KATHLEEN MCCANDLESS: So here,
22 essentially to -- to paraphrase, the Corporation
23 indicates that it strongly disagrees with the
24 inclusion of the RSR return in the rate indications,
25 correct?

1 MR. LUKE JOHNSTON: Cor -- correct.

2 MS. KATHLEEN MCCANDLESS: And apart
3 from what's been presented here, does the Corporation
4 have any other arguments to -- to put forward in
5 support of its position on this?

6 MR. LUKE JOHNSTON: I -- I would say
7 no. I think our position's pretty clearly
8 articulated.

9 The -- perhaps one that -- the one (1)
10 other reason that isn't stated would be for the ease
11 of customer understanding of the breakeven rates from
12 year to year. So the intent would be to show every
13 year that -- that we've met the breakeven objective on
14 Basic rates, and this is your rate as a result of
15 that.

16 That rate should be pretty stable from
17 year to year, because it wouldn't have the impact of
18 capital adjustments in it. And then we put a separate
19 line in the renewal notice that indicates capital
20 adjustments. But outside of that, I don't believe we
21 have any other arguments.

22 MS. KATHLEEN MCCANDLESS: Thank you.
23 By way of undertaking, could the Corporation provide a
24 response to 1-14C to otherwise reflect the application
25 as updated on October 4th?

1 MR. LUKE JOHNSTON: Yes, we can do
2 that.

3 MS. KATHLEEN MCCANDLESS: Thank you.
4 So for the record, the undertaking is for the
5 Corporation to provide an update to the response to
6 PUB-MPI-1-14C to reflect the application as updated on
7 October 4, 2019.

8 MR. STEVEN SCARFONE: Yes, counsel.

9 MS. KATHLEEN MCCANDLESS: Thank you.

10

11 --- UNDERTAKING NO. 15: MPI to provide an update
12 to the response to PUB-
13 MPI-1-14C to reflect the
14 application as updated on
15 October 4, 2019

16

17 MR. LUKE JOHNSTON: We'll try to have
18 that before this cross-examination finishes, because
19 it's -- it is readily available information, but I
20 don't want to push my team too much, because they're
21 here, but we'll try.

22

23 CONTINUED BY MS. KATHLEEN MCCANDLESS:

24 MS. KATHLEEN MCCANDLESS: Thank you.

25 I'm now going to ask some questions about trend

1 analysis. Now the Corporation undertakes its analysis
2 of severity trends for certain coverage -- coverages
3 by first separating claims into several severity
4 groups based on size of claim, then calculating
5 indicated severity trends for each group, and finally,
6 weighting these trends together using the distribution
7 of claim dollars by severity group, yes?

8 MR. LUKE JOHNSTON: That sounds all
9 accurate, yes.

10 MS. KATHLEEN MCCANDLESS: And the
11 coverages that are subject to this approach would be
12 weekly indemnity?

13 MR. LUKE JOHNSTON: Yes.

14 MS. KATHLEEN MCCANDLESS: Accident
15 benefits, other, indexed and non-indexed?

16 MR. LUKE JOHNSTON: Correct.

17 MS. KATHLEEN MCCANDLESS: And public
18 liability bodily injury, yes?

19 MR. LUKE JOHNSTON: Correct.

20 MS. KATHLEEN MCCANDLESS: What
21 benefits does the Corporation believe are realized by
22 analyzing severity trends by severity group?

23 MR. LUKE JOHNSTON: The -- the reason
24 we -- we do this for -- for PIPP coverages is because
25 there's dramatic differences in the size of claims or

1 the severity of claims. So on the high -- on the high
2 end, there's obviously catastrophic losses in the
3 millions of dollars. The -- that bucket can -- has
4 trended, I guess, up recently for weekly indemnity in
5 the sense that there's -- there's been more of those
6 claimants becoming lifetime claims.

7 On the -- on the other side of the
8 coin, there's high-frequency, low severity type of
9 PIPP claims, which we would expect to track closer to
10 kind of current, you know, medical or cost inflation
11 of -- of the day. So we expect the severity trends to
12 be different.

13 And we also want to make sure that the
14 -- the size of those buckets are weighted properly in
15 the analysis. So, for example, if we had less large
16 claims in past years, we would want to adjust the
17 severity trends to reflect what today's amount of
18 large claims looks like.

19 MS. KATHLEEN MCCANDLESS: Kristen,
20 could we please go to CI.4.1; that's page 18 of 81 in
21 the claims incurred section, Figure CI-11.

22 So for the purposes of this area of
23 questioning, let's use weekly indemnity sever --
24 weekly indemnity as an example. So from Figure C-11
25 (sic), we see that the indicated severity trend for

1 the three (3) severity groups at line 16 are 2.99
2 percent, .15 percent, and negative 1.53 percent, yes?

3 MR. LUKE JOHNSTON: That's right.

4 MS. KATHLEEN MCCANDLESS: And the
5 weighted average overall indicated severity trend from
6 this analysis is .1 -- or .51 percent at line 18?

7 MR. LUKE JOHNSTON: And negative --

8 MS. KATHLEEN MCCANDLESS: Yes, pardon
9 me.

10 MR. LUKE JOHNSTON: -- .51 percent.

11 Yes.

12 MS. KATHLEEN MCCANDLESS: And then if
13 we could please go to PUB-MPI-2-3.

14

15 (BRIEF PAUSE)

16

17 MS. KATHLEEN MCCANDLESS: Thank you.

18 So at this Information Request, the Corporation was
19 asked to produce corresponding severity trends without
20 any separation into severity groups, but all other
21 things being equal.

22 Do you recall that?

23 MR. LUKE JOHNSTON: I do.

24

25 (BRIEF PAUSE)

1 MS. KATHLEEN MCCANDLESS: And if we
2 scroll down to the response here, again, for weekly
3 indemnity, we see line 19, the resulting indicated
4 severity trend from this Information Request was 4.27
5 percent, yes?

6 MR. LUKE JOHNSTON: Yes.

7 MS. KATHLEEN MCCANDLESS: So the
8 overall indicated trend of 4.27 percent is greater
9 than each of the indicated trends by severity group,
10 and the weighted overall -- average overall indicated
11 trend of negative .51 percent, yes?

12 MR. LUKE JOHNSTON: That's correct.
13 And that -- we'll probably speak about it later. That
14 reflects the fact that we've had more claimants become
15 lifetime, and that you can see 2010, and the severity
16 jumps by about ten thousand (10,000), and it's been
17 flat since.

18 So I guess the other observation from
19 this graph is there's been almost no growth since
20 2010, but that's a -- that's a different issue.

21 MS. KATHLEEN MCCANDLESS: Now just as
22 an example, what if there were two (2) successive
23 accident years of experience comprised of nearly
24 identical claims, and, in fact, the only difference
25 between the two (2) accident years is with respect to

1 one (1) individual claim which is in the second
2 accident year was inflated such that it moved from
3 one (1) severity group to the next higher severity
4 group?

5 MR. LUKE JOHNSTON: That can
6 definitely happen. Yes.

7 MS. KATHLEEN MCCANDLESS: What
8 direction -- so up or down -- would result for the
9 indicated severity trend over these two (2) accident
10 years for each of the two (2) severity groups
11 addressed in this context?

12 MR. LUKE JOHNSTON: Testing my math
13 skills here. So in the smaller group, if the -- if
14 the claim was red -- the top of the range -- it would
15 fall out of that bucket and probably cause the trend
16 to go down 'cause it -- it was one of the highest
17 claims in that bucket, and it's gone now.

18 And then if -- if the big claim --
19 sorry -- the medium-size claim became a large claim,
20 it would probably be a -- on the smaller end of the
21 large claims and pull down the severity trend on that
22 side. So that's very loose math, but that would be my
23 expectation.

24 MS. KATHLEEN MCCANDLESS: So as a
25 result of upward claims and inflation, the analysis of

1 severity trend by severity group can produce downward
2 trends, yes?

3 MR. LUKE JOHNSTON: Well as you showed
4 in the earlier chart, we do have downward trends. So
5 yes.

6 MS. KATHLEEN MCCANDLESS: Can you
7 explain why it would make sense to make then to use a
8 trending approach in which inflationary increases on
9 individual claims can result in decreases in average
10 severity for successive severity groups?

11 MR. LUKE JOHNSTON: I don't know if I
12 have a great answer to that. But what -- what we're
13 trying to do is, again, if -- if you don't mind going
14 back to the -- I can't remember the question, but
15 the -- the question with the three (3) severity
16 groupings and the trends that you had earlier?

17 Thank you. So in the largest bucket
18 that -- of claims that are \$250,000 or more, there's
19 no question that that trend -- that history can be
20 described as flat or declining essentially. We're
21 trying to make sure we capture both the -- the number
22 of claims age bucket and the respective trends.

23 So if there are -- in the previous
24 table you showed, that was affected by more large
25 claims, but those large claims are not growing at

1 5 percent severity growth per year. We're really just
2 dealing with more claims in a given bucket. So we're
3 trying to segment the experience and -- and apply an
4 appropriate trend rate.

5 We think that's much more appropriate
6 than just assuming ,for example, the -- the implied
7 assumption would be to apply a four and a half percent
8 severity trend to that large group which we would
9 think would be completely inappropriate in this
10 example. So that's why we don't -- that's why we
11 don't follow that approach.

12 MS. KATHLEEN MCCANDLESS: How do you
13 reflect the proportion of catastrophic claims rising
14 in your trend selection?

15 MR. LUKE JOHNSTON: We split out the
16 claims into these three (3) buckets.

17 MS. KATHLEEN MCCANDLESS: Does the use
18 of a trend estimate without any splitting by severity
19 groups address the concern we were discussing
20 previously?

21 MR. LUKE JOHNSTON: It's -- it's
22 definitely necessary. Like a similar parallel would
23 be on collision. If we have a total loss claim, it
24 could be twice the value of a repair claim, for
25 example.

1 If we just ignore the distribution
2 between the two (2) and took the overall severity
3 trend, I wouldn't think that's appropriate either. We
4 have a rapidly declining repair collision frequency
5 and an increasing total loss frequency. Those buckets
6 have very different severities, and it's important
7 that we trend each one separately.

8 And really in any case where we think
9 we have very different types of claims that could
10 follow different trends -- so this is a really good
11 example on the screen. We have the information, so
12 we -- we try to separate it out and make the best
13 forecast.

14 MS. KATHLEEN MCCANDLESS: Based on
15 your weighting of severity groups, does that mean the
16 relative proportion of catastrophic claims is assumed
17 to be unchanged over time?

18

19 (BRIEF PAUSE)

20

21 MR. LUKE JOHNSTON: In the current
22 iteration of the PIPP forecast, that is correct. On
23 the collision, for example, it -- it's not. We -- we
24 do a separate frequency forecast and the -- based on
25 repair or total cost. But for -- for PIPP, we've

1 assumed a consistent frequency in the buckets.

2 Just to add that that may not always be
3 appropriate, but right now, we think it is. We don't
4 see a -- I mentioned that frequency rose in the large
5 bucket around 2010, but it's been relatively stable
6 since. But there may be times where that assumption
7 would not be appropriate.

8 MS. KATHLEEN MCCANDLESS: Does the use
9 of a trend estimate without any splitting by severity
10 groups give rise to any concerns other than those
11 we've previously discussed?

12

13 (BRIEF PAUSE)

14

15 MR. LUKE JOHNSTON: Yeah. My main
16 concern is just -- I tried to make a best estimate
17 forecast and that -- using the four (4) plus for
18 percent severity growth would -- I would have trouble
19 supporting that.

20 MS. KATHLEEN MCCANDLESS: Thank you. .
21 I believe we're still at PUB-MPI-2-3. So if we could
22 go to there -- these six (6) figures on the page or
23 pages here. So we've got Figure 1, Figure 2, all the
24 way through to 6.

25 And that was in response to the

1 question asked of the corporation that for the
2 incurred claims severity trend analysis for weekly
3 indemnity accident benefits, other indexed, accident
4 benefits other, not indexed, and public liability
5 bodily injury to calculate severity trends on the
6 annual severities using the same number of accident
7 years as were used in this GRA but without splitting
8 the claims into different severity groups, yes?

9 MR. LUKE JOHNSTON: Yes.

10 MS. KATHLEEN MCCANDLESS: Now if we --
11 if we scroll through each of these figures and just
12 for your reference, Mr. Johnston, we see that the
13 average severities and the trending for each year for
14 each coverage and Figures 1, 2, and 3 are different
15 from the corresponding average severities in
16 Figures 4, 5, and 6. Would that be accurate?

17

18 (BRIEF PAUSE)

19

20 MR. LUKE JOHNSTON: Just to let you
21 proceed, I'll assume yes. It's subject to check.
22 Yeah. I didn't notice if they were...

23 MS. KATHLEEN MCCANDLESS: And so would
24 you be able to explain then why the severities are
25 different?

1 MR. LUKE JOHNSTON: Can you repeat
2 your original question just so I'm looking at the
3 right things?

4 MS. KATHLEEN MCCANDLESS: The average
5 severities in the trending for each year for each
6 coverage in Figures 1, 2, and 3 are different from the
7 corresponding average severities in 4, 5, and 6.

8

9 (BRIEF PAUSE)

10

11 MR. TAI PHOA: Just to clarify, are
12 you asking why -- say for weekly indemnity, for
13 example -- that the Figure 1 shows a 6.27 percent
14 trend and Figure 4 shows a 5.77 percent trend?

15 MS. KATHLEEN MCCANDLESS: No, the
16 actual average severities.

17 MR. STEVEN SCARFONE: And Ms.
18 McCandless, are the actual average severities shown on
19 those figures, or do you have those numbers to -- to
20 put to the witness?

21

22 (BRIEF PAUSE)

23

24 MS. KATHLEEN MCCANDLESS: Yes. It
25 would be under the column "severity" in the figures.

1 (BRIEF PAUSE)

2

3 MR. LUKE JOHNSTON: Just -- since
4 we've got a bit of a delay, I'll just take it as an
5 undertaking. Yeah.

6 MS. KATHLEEN MCCANDLESS: So the
7 undertaking would be to advise as to why the average
8 severities in the trending for each year for each
9 coverage in Figures 4 -- oh, pardon me, 1, 2, and 3
10 are different from the corresponding average
11 severities in Figures 4, 5, and 6 in PUB-MPI-2-3.

12

13 (BRIEF PAUSE)

14

15

16 MR. STEVEN SCARFONE: Yeah, yeah, you
17 -- you'll have that undertaking, counsel, and Mr.
18 Johnston just indicates, like your earlier one, we
19 expect to have that after the break.

20 MS. KATHLEEN MCCANDLESS: Okay. And
21 perhaps just to add to that, then, a follow-up
22 question would be, is the difference in future trends
23 in Figures 4 and 5 versus Figures 1 and 2 due to the
24 impact of claim frequency trends?

25 MR. STEVEN SCARFONE: Yeah, we can do

1 that as well. Thank you.

2 MS. KATHLEEN MCCANDLESS: Thank you.

3

4 --- UNDERTAKING NO. 16: MPI to advise as to why
5 the average severities in
6 the trending for each year
7 for each coverage in
8 Figures 1, 2, and 3 are
9 different from the
10 corresponding average
11 severities in Figures 4,
12 5, and 6 in PUB-MPI-2-3;
13 and to answer what is the
14 difference in future
15 trends in Figures 4 and 5
16 versus Figures 1 and 2 due
17 to the impact of claim
18 frequency trends?

19

20 CONTINUED BY MS. KATHLEEN MCCANDLESS:

21 MS. KATHLEEN MCCANDLESS: I'd now like
22 to ask some questions about the presentation that you
23 gave last week, Mr. Johnston and Mr. Phoa. So that's
24 MPI Exhibit number 52. If we look to slides 3, 6, and
25 7 -- so we have some tables here: 3) is Basic Total --

1 Ultimate Losses; 6) is Weekly Indemnity Ultimate
2 Losses; and 7) is Weekly Indemnity More Lifetime --
3 pardon me, 8) -- or 9) -- slide 9, Accident Benefits
4 Other Indexed.

5 With respect to these tables, is it
6 accurate to state that weekly indemnity claims as well
7 as accident benefit other claims are all shown at the
8 indexed to current inflation level and not to their
9 true ultimate value, including all future inflation?

10 MR. LUKE JOHNSTON: Yes, they're at
11 current benefit levels. Yes.

12 MS. KATHLEEN MCCANDLESS: As such, the
13 ultimate value isn't really an ultimate value, then.
14 Is that correct?

15 MR. LUKE JOHNSTON: Ultimate value in
16 -- in today's dollars, but the -- there will be
17 inflation, of course, going forward, and we'll have to
18 readjust. Yeah.

19 MS. KATHLEEN MCCANDLESS: So each
20 year, the ultimate value for the -- for the index
21 coverages would go up due to inflation?

22 MR. LUKE JOHNSTON: Correct.

23 MS. KATHLEEN MCCANDLESS: How is this
24 incorporated in your comparison of this year's general
25 rate application to last year's?

1 (BRIEF PAUSE)

2

3 MR. LUKE JOHNSTON: So yeah, the
4 ultimates are compared to the ultimates presented in
5 the -- in last year's claims forecast book. A pure
6 apples-to-apples comparison of ultimates would --
7 would be done in the valuation, Exhibit 3, but we
8 haven't -- we have not done that here. Yeah.

9 MS. KATHLEEN MCCANDLESS: Thank you.
10 Are the values shown based on the experience to
11 September of this year, or are they all based on the
12 original GRA submission?

13 MR. LUKE JOHNSTON: For tables such as
14 the one you have here where we're showing ultimates,
15 the -- the ref -- the reference is directly to the
16 claims-incurred chapter, so there's a table --
17 associated table that matches this in -- in the
18 claims-incurred chapter.

19 For the table with the weekly indemnity
20 claims closure rates, we've updated to the latest
21 month that we have.

22 MS. KATHLEEN MCCANDLESS: With respect
23 to page 15 of the presentation, to what extent has the
24 favourable experience so far in the current year
25 influenced your expectation of future-year claims?

1 MR. LUKE JOHNSTON: So I'll have to
2 paint this with a pretty broad general statement, but
3 for PIPP benefits, to the extent that the -- the
4 current year experience has been very good, lower
5 frequency, lower paid, we've recognized that
6 experience in the current year.

7 For all prior years, you'll see in the
8 second side of the table, there's a negative \$24
9 million adjustment. We have assumed for now that we
10 will reverse all the favourable development in prior
11 years when we do the valuation. Of course, that --
12 that may not be true, but we don't have -- at least at
13 the time that we did this analysis, we didn't have
14 really strong reason to believe that we would simply
15 roll through all the favourable PIPP experience. So
16 that's -- that's that piece.

17 Collision, we've effectively recognize
18 -- as I mentioned in my presentation, at the time we
19 did this analysis, I believe five (5) of the first six
20 (6) months of collision frequency were at the lowest
21 levels we've ever seen. So we've recognized
22 favourable collision frequency in a second half of the
23 year, so we've assumed it will continue. Not liking
24 our chances so much for this month, but hopefully for
25 the rest -- rest of the year.

1 Similarly, on comp -- comprehensive
2 claims, obviously, the hail season is -- is more
3 reflected in the first half of the year, so that's --
4 we can effectively bank on -- on that and not expect
5 any more hail. And the rest of the impacts are really
6 -- like, so deferred policy acquisition costs are
7 basically just a function of the modelling with the
8 claims forecast change or interest rates change, and
9 then interest rate impacts are -- were assumed to use
10 a naive interest rate at September 30th.

11 MS. KATHLEEN MCCANDLESS: If we go to
12 page 8 of the presentation, for weekly indemnity and
13 accident benefit other claims, with regards to the
14 persistency assumptions, is -- is it based on your own
15 experience, or is there a complemar -- complementary
16 data set that is used?

17 MR. LUKE JOHNSTON: Ever -- everything
18 here is based on our own experience. You'll recall, I
19 can't remember if it was the 2019 GRA or the 2018, but
20 we did reach out to SGI and SAAQ to compare their
21 lifetime mortality experience. That was a -- a
22 request from the PUB. We found that we -- at least
23 from a claims development perspective, we were very
24 similar.

25 Would their graph look exactly like

1 this, and do -- do I have that data? I don't, but at
2 least in a general sense, we're similar. But this
3 data is all MPI data.

4 MS. KATHLEEN MCCANDLESS: And how
5 current is the data?

6 MR. LUKE JOHNSTON: Can you repeat
7 that, sorry?

8 MS. KATHLEEN MCCANDLESS: How current
9 is the data that's used for this?

10 MR. LUKE JOHNSTON: I believe it's
11 right up to September, but if not September, it would
12 be August. But I think it's September.

13 MS. KATHLEEN MCCANDLESS: Thank you.

14 MR. LUKE JOHNSTON: Of 2019.

15 MS. KATHLEEN MCCANDLESS: Page 11. So
16 if we compare two (2) different pages of the
17 presentation, so page 11 of the presentation says
18 that, at the first bullet:

19 "2019/20 fiscal PIPP reported claims
20 incurred was \$24.1 million, or 22.3
21 percent under budget as of August
22 31, 2019. Given the high
23 uncertainty of PIPP claims and the
24 pending October 31, 2019, actuarial
25 valuation results, MPI has booked to

1 budget PIPP claims in the 2019/20
2 fiscal update. In other words, MPI
3 has added back IBNR in the 2019/20
4 PIPP forecast to exactly offset the
5 favourable year-to-date results."

6 You see that, yes?

7 MR. LUKE JOHNSTON: That's right, and
8 the -- the reason the -- so 20 -- just to be clear,
9 the 24.1 million is purely favourable reported claims.
10 We did make -- we do make quarterly actuarial
11 adjustments.

12 So the reason the -- the favourable
13 experience on the other side doesn't match the
14 24.1 million is because we did a quarterly valuation
15 and added IBNR to that -- to that number.

16 So this -- as I mentioned before, this
17 is true. It should really say with the exception of
18 the '19/'20, like, actual paid experience. So I
19 apologize for missing that on there.

20 MS. KATHLEEN MCCANDLESS: So that's
21 the -- to explain the difference then between what's
22 on Slide 11 and what's on Slide 15 -- if we just jump
23 to that for your reference.

24 MR. LUKE JOHNSTON: That's right. So
25 the difference between the 24 million favourable shown

1 on the other slide and the 13 million favourable shown
2 here is the impact of the quarterly actuarial
3 evaluation.

4 And the -- in our quarterly which is an
5 internal evaluation, we generally don't change any
6 assumptions. We just update for experience and
7 interest rates, and the reason for that is we -- we
8 have our external actuarial analysis, and -- and we
9 don't generally like to change assumptions until
10 that -- until that time.

11 If they were -- if there was really
12 extreme changes that warranted a -- a change in a
13 quarter, we would, of course, do it, but there wasn't
14 at this time.

15 MS. KATHLEEN MCCANDLESS: The slide at
16 page 15 shows collision claims being projected to be
17 \$28.8 million lower than budget in the remainder of
18 the year after being 12.9 million lower than budget in
19 the first six (6) months, yes?

20 MR. LUKE JOHNSTON: That -- that's
21 right.

22 MS. KATHLEEN MCCANDLESS: Why do you
23 expect even better results in the second half?

24

25 (BRIEF PAUSE)

1 MR. LUKE JOHNSTON: Sorry for the
2 delay there. So there's -- there's a couple things
3 going on. The first piece is you'll notice the budget
4 in the second half of the year is larger than -- than
5 the first half of the year, so the 271 million versus
6 the 202 million, of course, 'cause most of winter is
7 in the second half of the year. The -- if -- it was
8 completely proportional that the 28 million would
9 still be quite a bit bigger than 12 million.

10 In our -- the 12.9 million favourable
11 has both current and prior years development in that
12 number. We had some unexpected adverse development in
13 the 2018/'19 year. There was a -- the February of
14 2019 was really bad, and there was unexpected results
15 flowing to the current year.

16 But what our forecast reflects is -- is
17 essentially the favourable collision frequency we've
18 seen in the first six (6) months rolling into the --
19 the second half of the year. Our severity has been
20 pretty much right on budget, so we didn't make any
21 adjustment there.

22 MS. KATHLEEN MCCANDLESS: So if you're
23 expecting claim frequency to be lower for the rest of
24 the year, do you then also expect it to be lower in
25 future years?

1 MR. LUKE JOHNSTON: That -- that's a
2 difficult question. So when -- when asked about our
3 update, obviously the next question would be, are you
4 going to update the entire forecast period? We have
5 not.

6 We obviously recognize our very
7 favourable Basic and corporate results through six (6)
8 months. We were concerned that that -- you know, we
9 would be having to ask essentially a capital build by
10 keeping the capital maintenance even though we were
11 close to a hundred percent MCT. That triggered us
12 to -- to ask to remove that provision.

13 But otherwise, we haven't updated our
14 go-forward forecast for any of this information
15 outside of interest rates.

16 MS. KATHLEEN MCCANDLESS: Thank you.
17 Comprehensive is 18.5 million better than budget in
18 the first six (6) months and is anticipated being
19 12.7 million better than budget in the second half,
20 yes?

21 MR. LUKE JOHNSTON: Yes.

22 MS. KATHLEEN MCCANDLESS: Why do you
23 expect comprehensive to outperform in the second half?

24

25 (BRIEF PAUSE)

1 MR. LUKE JOHNSTON: Comprehensive is a
2 little more difficult to explain in just one broad
3 summary. So there's a -- a variety of different claim
4 types there: vandalism, glass, flood, hail, fire,
5 et cetera.

6 For the most part where we're seeing
7 favourable frequency withdraws as seen on the
8 comprehensive side, we've rolled that forward. But
9 given that the -- the coverage distribution is so
10 different -- so, for example, the first half of the
11 year is -- a lot of that budget's for hail.

12 It's not like a -- a one-to-one
13 transition from the first six (6) months to the last
14 six (6) months. But in general, it's a frequency-
15 related adjustment to -- to all claim types.

16 MS. KATHLEEN MCCANDLESS: So would
17 that translate to a lower expectation of claims in
18 future years?

19 MR. LUKE JOHNSTON: It may. If -- if
20 the frequency trend continues on collision and -- and
21 comprehensive, it would obviously affect our
22 assumptions for next year.

23 And so -- and so just by way of an
24 example, we had a -- a pretty good collision year last
25 year. We -- you know, we looked at, you know,

1 three (3) to five (5) year averages, and we gave the
2 most recent year some weight in that average. And so
3 if this year we had another good year, we'd have to
4 make a decision whether we thought that was just a
5 couple kind of lucky years in a row or if this was a
6 permanent trend that we should change the entire
7 forecast.

8 So this years we're saying we have
9 basically six (6) months of experience in our hand.
10 Like we -- it's actual. But the decision to change
11 the forecast will -- at least what we're proposing
12 is -- would come at the next GRA.

13 MS. KATHLEEN MCCANDLESS: Thank you.
14 If we could go to Slide 20, please? Now on this
15 slide, why does the 2018/'19 volume being below
16 forecast affect the required rate per vehicle?

17 MR. TAI PHOA: So last year when we
18 did -- when we decided to -- last year when we did
19 rate making -- that is the 2019 GRA -- we had an
20 assumption about the '18/'19 volume that resulted in
21 the rate indication that we provided last year.

22 So this slide just says that because
23 the volume came in significantly lower than what we
24 projected last year -- so this year, we have to
25 actually ask for 0.7 percent more than -- 0.7 percent

1 more to compensate sort of for last year's -- last
2 year's forecast. Yeah. That's...

3 MS. KATHLEEN MCCANDLESS: And so a
4 lower volume times the same frequency and severity
5 would translate to lower total claim dollars, yes?

6 MR. TAI PHOA: Can you repeat that?

7 MS. KATHLEEN MCCANDLESS: If there's a
8 lower volume but the same frequency and severity, that
9 would translate to lower total claims dollars, yes?

10 MR. TAI PHOA: Yes, that's true.

11

12 (BRIEF PAUSE)

13

14 MS. KATHLEEN MCCANDLESS: So then why
15 does it affect the indication?

16 MR. TAI PHOA: So why does the lower
17 volume forecast affect the indication? If -- if I may
18 put it a different way assuming last year we
19 forecasted the volume to be exactly what we see in
20 this actual volume, last year we would -- in our rate
21 indication, we would have come back and asked for an
22 indication that's 0.7 percent higher because what
23 would happen is that we would take our entire loss
24 cost, and we would divide by the expected volume that
25 we had last year which included a higher projection

1 for volume going forward. So the average loss cost is
2 lower.

3 Now if the average loss cost -- the
4 volume projection -- if we had known that the volume
5 would come in significantly lower for the '18/'19
6 year, what would happen is that we would then have a
7 higher projected loss cost from last year which was --
8 which would then affect our rate indication from last
9 year.

10 So essentially this is just saying we
11 just -- the way -- the way the -- the volume has come
12 in this year, we -- we have said that it's
13 significantly lower. That's why we have to sort of
14 make up for what we didn't ask last year. Or to put
15 it simply -- so it was just to recognize the
16 difference between forecasted '18/'19 volume and
17 actual '18/'19 volume.

18 MS. KATHLEEN MCCANDLESS: Does your
19 projection of claims costs depend on a projection of
20 vehicle exposures?

21 MR. LUKE JOHNSTON: Some of them do.
22 Some -- some coverages do, and some don't. So PIPP
23 claims have been trending down in absolute counts, so
24 even as -- as the collision frequency has grown. And
25 then other -- some of the comprehensive coverages seem

1 to -- don't follow units at all.

2 But collision, we do follow earned
3 units and some comprehensive coverages do.

4 MS. KATHLEEN MCCANDLESS: Now if we
5 could please go to page 24 of the presentation. And
6 on this slide at the table, we see a comparison of a
7 3.4 percent interest rate indication to a 2.5 percent
8 interest rate indication for private passenger and
9 motorcycles, yes?

10 MR. LUKE JOHNSTON: That's right.

11 MS. KATHLEEN MCCANDLESS: And with
12 respect to the variance in interest rates, didn't the
13 interest rate change by fifty-eight (58) basis points
14 instead of the ninety (90) basis points?

15 MR. LUKE JOHNSTON: Go ahead.

16 MR. TAI PHOA: This particular slide
17 is just for illustrated purposes. What we did was we
18 said, what was the interest rate change based on the
19 PUB order for the 2019 GRA which was 3.4 percent?
20 And -- and then we compared that to the 2.5 percent
21 which is based on the latest filing.

22 MS. KATHLEEN MCCANDLESS: Thank you.
23 Kristen, could we please go to PUB-MPI-1-10 and if we
24 scroll down to the question.

25 So at this Information Request, the

1 corporation -- we explore the corporation's use of a
2 common set of loss development assumptions and the
3 analysis of serious versus other losses for certain
4 coverages in driving rate indications for the private
5 passenger commercial and public major use classes,
6 yes?

7 MR. LUKE JOHNSTON: That's right.

8 MS. KATHLEEN MCCANDLESS: And the
9 coverages affected by this are accident benefits,
10 other indexed, and weekly indemnity, yes? If we just
11 scroll down...

12 MR. TAI PHOA: Yes, that's correct.

13 MS. KATHLEEN MCCANDLESS: Now, the
14 issue raised in this Information Request related to
15 observed differences in loss development patterns
16 between serious versus other losses with serious losses
17 typically being slower to emerge, and the
18 corporation's analysis approach does not fully
19 recognize those differences, yes?

20 MR. TAI PHOA: Sorry. Could you just
21 repeat that question?

22 MS. KATHLEEN MCCANDLESS: So with
23 respect to the -- this Information Request, the issue
24 that the corporation was asked to address essentially
25 was the observed differences in loss development

1 patterns between serious and other losses, with
2 serious losses typically being slower to emerge, yes?

3 MR. TAI PHOA: Yes, that's true.

4 MS. KATHLEEN MCCANDLESS: And the
5 Corporation's approach or analysis does not fully
6 recognize those -- those differences, correct?

7 MR. TAI PHOA: Yes, the current
8 analysis does not fully recognize the difference.
9 Yes.

10 MS. KATHLEEN MCCANDLESS: Thank you.
11 Is the Corporation prepared to commit, for the next
12 GRA, to provide its analysis of development for each
13 of serious losses and other losses for the purpose of
14 deriving rate indications by major use class?

15 MR. TAI PHOA: We will definitely
16 review based on the question. One of the challenges
17 is with something like -- like PIPP coverages,
18 basically, mainly income replacement and accident
19 benefits, there's a lot of variability. It's -- it's
20 -- it's significantly -- it's -- it's difficult enough
21 to review loss development factors on an overall
22 basis, so having -- breaking that up into serious and
23 -- and non-serious is -- is -- will be an interesting
24 exercise. But we will definitely review it.

25 MS. KATHLEEN MCCANDLESS: Thank you.

1 I now have some questions about IFRS 17.

2 MR. LUKE JOHNSTON: I'll do my best.

3 MS. KATHLEEN MCCANDLESS: Mr.

4 Johnston, would you agree that mitigation of interest
5 rate risk for Basic was one of the purposes of the
6 asset liability management study and resulting new
7 asset mix targets for each of the five (5) investment
8 portfolios?

9 MR. LUKE JOHNSTON: That -- that's
10 correct, yes.

11 MS. KATHLEEN MCCANDLESS: And you
12 would agree that interest rate risk mitigation aims to
13 immunize net income from shifts in market interest
14 rates having a different impact on interest-sensitive
15 Basic assets versus interest-sensitive Basic
16 liabilities, yes?

17 MR. LUKE JOHNSTON: For the Basic
18 claims portfolio, yes. Yeah.

19 MS. KATHLEEN MCCANDLESS: Kristen,
20 could you please go to PUB-MPI-1-17. And in this
21 Information Request, the Corporation was asked about
22 the possible consequences of IFRS-17 implementation
23 for the effectiveness of the new asset mix targets for
24 Basic interest rate risk mitigation. Do you recall
25 that?

1 MR. LUKE JOHNSTON: I do.

2 MS. KATHLEEN MCCANDLESS: And if we
3 scroll to the response, the Corporation indicated that
4 its evaluation of the implications of IFRS-17 and
5 IFRS-9 are still in progress. You see that at the top
6 of the screen?

7 MR. LUKE JOHNSTON: I do.

8 MS. KATHLEEN MCCANDLESS: When do you
9 expect this evaluation process to be completed and
10 internally approved such that any resulting position
11 papers could be filed with the PUB?

12 MR. LUKE JOHNSTON: That would be a --
13 a better question for our -- our CFO, Mr. Giesbrecht.
14 Just seeing if he was coming back, but given that he's
15 not here, that would have to be an undertaking for us.

16 MS. KATHLEEN MCCANDLESS: Thank you.
17 So the undertaking would be to advise as to when the
18 Corporation expects its evaluation process on the
19 implications of IFRS-17 and IFRS-9 to be completed and
20 internally approved, such that any resulting position
21 papers could be filed with the PUB.

22 MR. STEVEN SCARFONE: Yes. That's --
23 that's right, Ms. McCandless.

24

25 --- UNDERTAKING NO. 17: MPI to advise as to when

1 the Corporation expects
2 its evaluation process on
3 the implications of IFRS-
4 17 and IFRS-9 to be
5 completed and internally
6 approved, such that any
7 resulting position papers
8 could be filed with the
9 PUB

10

11 CONTINUED BY MS. KATHLEEN MCCANDLESS:

12 MS. KATHLEEN MCCANDLESS: Then in this
13 response at the bottom of the screen, we see that the
14 Corporation advised that for it the new standard will
15 be -- begin to apply in the fiscal year ending March
16 31, 2023, yes?

17 MR. LUKE JOHNSTON: Yes.

18 MS. KATHLEEN MCCANDLESS: Does that
19 mean that the 2022 GRA will be when IFRS-17 will be
20 first reflected in a general rate application, or
21 might this happen in the 2021 General Rate
22 Application?

23 MR. LUKE JOHNSTON: That's tough for
24 me to say. Again, Mr. Giesbrecht could give a better
25 answer, but what I can say is that we are definitely,

1 I'd say, watching this closely. To the extent that we
2 have information that can be modelled in any way,
3 we'll try to do that.

4 So one -- once we're able to -- to
5 incorporate IFRS into our -- our pro forma statements
6 and -- and model, we'll do that, even just from a risk
7 management perspective, understanding what it's going
8 to look like after the changes.

9 MS. KATHLEEN MCCANDLESS: Mr.
10 Johnston, in your testimony on Tuesday of last week in
11 reference to discounting of actuarial liabilities
12 under IF -- IFRS-17, you said something to the effect
13 that you're going to have to use something closer to a
14 risk-free rate, which is much closer to what MPI
15 currently does. Do you recall that?

16 MR. LUKE JOHNSTON: I do.

17 MS. KATHLEEN MCCANDLESS: Will a
18 change in approach to the discounting of actuarial
19 liabilities necessarily lead to another ALM study and
20 a change in asset mix targets, assuming mitigation of
21 interest rate risk continues as a concern?

22 MR. LUKE JOHNSTON: It's definitely a
23 discussion point internally. We -- we will do asset
24 liability management studies over, you know, every
25 five (5) or so years anyways. But definitely, part of

1 the exercise will be understanding how results will be
2 reported, tracked, whatever under IFRS 17 and making
3 sure we're still comfortable with risk level in -- in
4 that environment.

5 MS. KATHLEEN MCCANDLESS: Thank you.
6 Now, Mr. Bunston, in his testimony last week, stated
7 that because of the asset mix in the rate
8 stabilization portfolio, it balances safety with the
9 opportunity to earn reasonable levels of return, and
10 that helps to enhance rate stability and lower the
11 rates required of customers.

12 Mr. Johnston, I'm wondering if you
13 share Mr. Bunston's views on the benefits to Basic
14 rates of the growth assets included in the RSR
15 portfolio.

16 MR. LUKE JOHNSTON: So our approach on
17 the portfolios is Basic claims benefits -- we should
18 have a low-risk strategy. Those are monies owed to
19 claimants, very interest rate risk sensitive. And we
20 -- we basically tried to immunize that portfolio and -
21 - and make it very low risk.

22 For RSR, which is essentially excess
23 funds, we do agree that it makes sense to take more
24 risk in that portfolio, and of course, if -- if that
25 portfolio can grow, say, faster than the pace that we

1 need to, say, maintain capital for MCT, et cetera,
2 that would be a good thing and would benefit
3 ratepayers. So I -- I agree with that.

4 MS. KATHLEEN MCCANDLESS: And Mr.
5 Johnston, last week you provided some clarification
6 with respect to how Basic rates are affected by the
7 manner in which the expected return on investment
8 assets supporting Basic total equity is recognized in
9 the capital management plan. Do you recall that?

10 MR. LUKE JOHNSTON: I do.

11 MS. KATHLEEN MCCANDLESS: Now,
12 focussing on another assertion made by Mr. Bunston
13 that the new rate stabilization reserve portfolio
14 asset mix target enhances rate stability, could you
15 shed some light on how rate stability is enhanced?

16 MR. LUKE JOHNSTON: Just to make sure
17 I understand the question, is the question how is rate
18 stability enhanced by having growth assets in the RSR
19 portfolio?

20 MS. KATHLEEN MCCANDLESS: Yes.

21 MR. LUKE JOHNSTON: So I -- I think
22 everyone recognizes that the stock market has
23 volatility, but there's also higher returns from
24 investing in the stock market in general on average.
25 We would like to have those higher returns in the

1 sense that we don't have to ask ratepayers for
2 building -- or build fees or maintenance fees or
3 whatever capital adjustments that are necessary. From
4 that perspective, that hopefully allows us to keep
5 rates stable and possibly even release funds if we
6 earn more than -- than anticipated.

7 But I agree there is a certain amount
8 of volatility to that strategy. We've chosen a
9 balance between a certain number of growth assets
10 versus fixed income, for example.

11 MS. KATHLEEN MCCANDLESS: So it's less
12 with respect to rate stability and more in terms of
13 enhancing the returns so that there's a lower rate
14 requirement. Would that be fair to say?

15 MR. LUKE JOHNSTON: Relative to an
16 approach where we invested in very low risk assets,
17 yes.

18 MS. KATHLEEN MCCANDLESS: Thank you.
19 I'd now like to ask some questions about the reserves
20 regulation, and it's found in the application in the
21 overview section of Attachment A.

22 And if we scroll down to 2(a), we see
23 here that for the purposes of Section 18 of the Act,
24 and for the record, that would be the Manitoba Public
25 Insurance Corporation Act:

1 "The minimum amount the Corporation
2 must maintain --"

3 And then it's (a):

4 "-- in its rate stabilization
5 reserve is the amount determined
6 usin -- using an MCT ratio of 100
7 percent."

8 Yes?

9 MR. LUKE JOHNSTON: Yes.

10 MS. KATHLEEN MCCANDLESS: And if we go
11 to RSR-.4 at Part 6 of the application, this is where
12 MPI sets out its interpretation of the reserves
13 regulation.

14 MR. LUKE JOHNSTON: That's correct.

15 MS. KATHLEEN MCCANDLESS: So it's four
16 -- RSR-.4. All right. So at lines 4 to 8:

17 "The Corporation indicates that
18 according to its interpretation, MPI
19 satisfies this obligation where the
20 Basic MCT ratio is in excess of 100
21 percent or MPI establishes a plan --

22 "

23 And then in brackets:

24 "(i.e., the CMP), to bring the Basic
25 MCT ratio to at least 100 percent

1 within a period of five (5) years or
2 less."

3 Yes?

4 MR. LUKE JOHNSTON: Yes.

5 MS. KATHLEEN MCCANDLESS: And so this
6 interpretation -- namely, the second interpretation
7 here -- that would allow for the possibility that the
8 Basic MCT ratio might be below 100 percent, correct?

9 MR. LUKE JOHNSTON: Correct.

10 MS. KATHLEEN MCCANDLESS: And that MC
11 -- MPI will consider itself to have complied with the
12 regulation even if the Basic MCT ratio is below 100
13 percent MCT, yes?

14 MR. LUKE JOHNSTON: Correct.

15 MS. KATHLEEN MCCANDLESS: That's
16 provided there's a plan to bring it up to 100 percent
17 within five (5) years or less, yes?

18 MR. LUKE JOHNSTON: Yes.

19 MS. KATHLEEN MCCANDLESS: And if we
20 just jump back to the wording of the regulation
21 itself, under two (2), it states:

22 "The minimum amount the Corporation
23 must maintain"

24 Yes?

25 MR. LUKE JOHNSTON: Correct.

1 MS. KATHLEEN MCCANDLESS: So could you
2 help us understand how MPI reconciles its
3 interpretation of the regulation with the wording that
4 we see before us here?

5 MR. STEVEN SCARFONE: I can probably
6 help Mr. Johnston there, Ms. McCandless.

7 So to the extent that the regulation
8 contains that mandatory language that you've
9 indicated, if, for example, the Corporation was to
10 fall below its MCT target, what the Corporation
11 anticipates happening is this Board asking MPIC what
12 the Corporation intends to do about that. And they
13 would want, in our view, MPIC to have a plan to -- to
14 bring the MCT ratio back up to 100 percent.

15 So essentially, the Corporation's
16 position is that should the -- the RSR be drawn (sic)
17 down for whatever reason, we would come back before
18 the Board, and they would want to be satisfied that
19 the Corporation had a plan in place to achieve that
20 target once again. And that's what the capital
21 management plan envisions.

22 MS. KATHLEEN MCCANDLESS: Does the
23 Corporation have any information that its
24 interpretation of the regulation is consistent with
25 the government's intentions when establishing the

1 regulation?

2 MR. STEVEN SCARFONE: I don't know
3 that we do, but I can undertake to find out for you.

4 MS. KATHLEEN MCCANDLESS: Okay. So by
5 way of undertaking, that would be to advise whether
6 the Corporation has information that its
7 interpretation of the regulation found at RSR-.4 is
8 consistent with the government's intentions when
9 establishing the regulation.

10 MR. STEVEN SCARFONE: Correct. We --
11 we'll provide that undertaking.

12

13 --- UNDERTAKING NO. 18: MPI to advise whether the
14 Corporation has
15 information that its
16 interpretation of the
17 regulation found at RSR-.4
18 is consistent with the
19 government's intentions
20 when establishing the
21 regulation

22

23 CONTINUED BY MS. KATHLEEN MCCANDLESS:

24 MS. KATHLEEN MCCANDLESS: And is the
25 Corporation seeking the Board's approval of this

1 interpretation of the regulation?

2 MR. STEVEN SCARFONE: No.

3 MS. KATHLEEN MCCANDLESS: Does the
4 Corporation expect to be subject to any penalties or
5 sanctions in event -- in the event that it's not
6 compliant with the reserves regulation?

7 MR. STEVEN SCARFONE: I think there's
8 a response to that particular question in an
9 undertaking, but just give me one second.

10 MS. KATHLEEN MCCANDLESS: It's at PUB-
11 MPI-1-100.

12 MR. STEVEN SCARFONE: If that's where
13 it is, yes.

14

15 (BRIEF PAUSE)

16

17 MS. KATHLEEN MCCANDLESS: This is one-
18 o-six (106). I think it's one hundred (100). So
19 perhaps just for the record, to confirm then, the
20 Corporation's position is as found at 1-100, and that
21 it has nothing further to add with re -- with respect
22 to any penalties or sanctions at this time?

23 MR. STEVEN SCARFONE: If I could just
24 have Kristen scroll down so I can review the
25 Corporation's response. And keep going down to 'B',

1 please.

2

3

(BRIEF PAUSE)

4

5

MR. STEVEN SCARFONE: Yes, counsel.

6

That's the entirety of MPI's position with respect

7

your question.

8

9

CONTINUED BY MS. KATHLEEN MCCANDLESS:

10

MS. KATHLEEN MCCANDLESS: Thank you.

11

In the normal course, how frequently does MPI

12

calculate actual MCT ratios for each of Basic,

13

Extension, and Special Risk Extension?

14

MR. LUKE JOHNSTON: We're doing a

15

couple things on that front. From a financial

16

reporting perspective, quarterly. From an internal

17

perspective, we are now modeling an update of that

18

number every month.

19

MS. KATHLEEN MCCANDLESS: And as we've

20

seen in the reserves regulation, it relies on the

21

calculation of MCT ratios, the basis of which are set

22

by the office of the Superintendent of Financial

23

Institutions Canada, yes?

24

MR. LUKE JOHNSTON: That's right.

25

MS. KATHLEEN MCCANDLESS: And I'll

1 refer to it as OSFI. OSFI periodically makes changes
2 to the MCT, yes?

3 MR. LUKE JOHNSTON: Yes, they do.

4 MS. KATHLEEN MCCANDLESS: In recent
5 years, OSFI has typically given advance notice of
6 changes to the MCT, usually finalizing the new test
7 several months before it becomes effective, yes?

8 MR. LUKE JOHNSTON: Yes.

9 MS. KATHLEEN MCCANDLESS: And even
10 before the new test is finalized, draft versions may
11 be released by OSFI at earlier dates, yes?

12 MR. LUKE JOHNSTON: Correct.

13 MS. KATHLEEN MCCANDLESS: What are the
14 Corporation's expectations as to how it intends to
15 react to changes to the MCT?

16

17 (BRIEF PAUSE)

18

19 MR. LUKE JOHNSTON: I think the best
20 way to describe our approach is to the extent that we
21 have the latest update available, we'll try to
22 incorporate that into our -- our modeling, especially
23 if it's supposed to be effective in the -- the rating
24 year.

25 The -- in terms of the actual MCT

1 calculation, we would -- financial reporting would use
2 the -- the latest MCT guideline for -- required for
3 financial reporting.

4 MS. KATHLEEN MCCANDLESS: The next MCT
5 change under development by OSFI in consultation with
6 industry addresses the implementation of IFRS 17, yes?

7 MR. LUKE JOHNSTON: That's my
8 understanding.

9 MS. KATHLEEN MCCANDLESS: Has MPI
10 begun giving consideration to the draft MCT changes
11 that have been released by OSFI?

12 MR. LUKE JOHNSTON: I'm not aware that
13 we have them, but as soon as we do have them, we would
14 definitely do that.

15 MS. KATHLEEN MCCANDLESS: So at this
16 time does MPI have an expectation with respect to the
17 directional impact. So, up or down on the MCT ratios
18 for Basic, all other things being equal?

19 MR. LUKE JOHNSTON: I'm not aware of
20 any at this time.

21 MS. KATHLEEN MCCANDLESS: If MPI's MCT
22 ratios are affected by the MCT changes, will the MCT
23 ratios in the regulation be recalibrated?

24 MR. LUKE JOHNSTON: Unless there's a
25 drastic change in the MCT guideline itself in terms of

1 the one hundred percent requirement, I wouldn't expect
2 that. But of course, I -- I wouldn't want to comment
3 on currently unknown changes to that reg -- you know,
4 to that regulation until I see it.

5 MS. KATHLEEN MCCANDLESS: By way of
6 example, say OSFI release -- releases a final version
7 of a new MCT in September 2020, after previously
8 providing a draft, with a change to take effect on
9 January 1st, 2021. Okay?

10 MR. LUKE JOHNSTON: Sure.

11 MS. KATHLEEN MCCANDLESS: At what
12 point in that timeline would the Corporation believe
13 that the new MCT becomes the MCT being referenced in
14 the reserves regulation? When it's released in draft
15 form, when it's released in final form, or when it
16 becomes effective?

17 MR. LUKE JOHNSTON: I think I should
18 probably take that one as an undertaking, just for --
19 just so I make sure I understand the financial
20 reporting side of things. So I can do that.

21 MS. KATHLEEN MCCANDLESS: Okay. So
22 for the record then, the undertaking would be to
23 advise at what point in a timeline the Corporation
24 would believe that the new MCT becomes the MCT being
25 referenced in the reserves regulation; when it is

1 released in draft form, when it is released in final
2 form, or when it becomes effective.

3 MR. STEVEN SCARFONE: Just as -- for
4 clarification, Ms. McCandless, when you -- the part of
5 your undertaking that makes reference to the
6 regulation, maybe I'm not understanding the
7 undertaking.

8 Are you talking about an OSFI
9 recommendation that would have the minimum capital
10 test increased above 100 percent for Basic?

11 MS. KATHLEEN MCCANDLESS: No. It
12 would be the calculation of a minimum capital test.

13 MR. STEVEN SCARFONE: The calculation.
14 Okay. Yeah, we'll take that undertaking.

15 MS. KATHLEEN MCCANDLESS: Thank you.

16 MR. LUKE JOHNSTON: Just -- just to
17 add to my uncertainty here, so if I have a -- a draft
18 regulation, and we're trying to forecast the future,
19 and we expect that this is what the MCT is going to
20 look like in the future, we'll absolutely do that as -
21 - as soon as we can.

22 In terms of financial reporting, which
23 is what the reserves relation is going to look at, and
24 say, this is your MCT on this quarter, and, you know,
25 are you there or not? I just want to make sure that

1 we understand the timelines that they have for -- to
2 use, the latest guideline.

3

4 (BRIEF PAUSE)

5

6 MS. KATHLEEN MCCANDLESS: So just to
7 follow up then on that undertaking, at what point in
8 the timeline that we just discussed would the
9 Corporation adopt the new MCT for purposes of its
10 Capital Management Plan? And perhaps that's best
11 answered by adding to the previous undertaking.

12 MR. STEVEN SCARFONE: Yeah, we can
13 certainly do that. And I -- I'm not sure. If -- if
14 we could bring the regulation back up on the screen,
15 please, Kristen.

16

17 (BRIEF PAUSE)

18

19 MR. STEVEN SCARFONE: And go to the
20 definition of the minimum capital test, please. Up --
21 it would be up in the definition section.

22 Sorry, go down.

23

24 (BRIEF PAUSE)

25

1 MR. STEVEN SCARFONE: So I'm wondering
2 if -- if the definition of MCT as set out here would
3 satisfy at least part of your undertaking, Ms.
4 McCandless, in that it seems to suggest that the MCT
5 ratio reflects what OSFI has in place from time to
6 time.

7 So to the extent that any changes are
8 made from that office, then that definition would --
9 we'd adopt those changes.

10 MS. KATHLEEN MCCANDLESS: Yes. That's
11 our understanding, but that the question is: At what
12 point in the process would the Corporation believe
13 that the new MCT becomes the MCT that's being referred
14 to.

15 So -- because there's a process.
16 There's -- there's draft then there's final form, and
17 -- and then there's when it becomes effective.

18 MR. STEVEN SCARFONE: Right. So we --
19 we've made that undertaking. I -- I would be
20 surprised if it's anything other than when it becomes
21 effective, but we'll get back to you on that.

22 MS. KATHLEEN MCCANDLESS: Okay. And
23 then just to add to that undertaking, as we just
24 discussed, at what point in that timeline would the
25 Corporation adopt the new MCT for the purpose of it --

1 of its Capital Management Plan. Thank you.

2

3 --- UNDERTAKING NO. 19: MPI to advise at what
4 point in a timeline the
5 Corporation would believe
6 that the new MCT becomes
7 the MCT being referenced
8 in the reserves
9 regulation: When it is
10 released in draft form,
11 when it is released in
12 final form, or when it
13 becomes effective? And
14 MPI to advise at what
15 point in that timeline the
16 Corporation would adopt
17 the new MCT for purposes
18 of its Capital Management
19 Plan?

20

21 CONTINUED BY MS. KATHLEEN MCCANDLESS:

22 MS. KATHLEEN MCCANDLESS: Now, the
23 Capital Management Plan that's been put forward by the
24 Corporation contemplates that anything held by the
25 Corporation in its Extension reserve in excess of 200

1 percent will be transferred to Basic, yes?

2 MR. LUKE JOHNSTON: That's correct.

3 At the end of the year, whatever that position is will
4 be transferred.

5 MS. KATHLEEN MCCANDLESS: And if we
6 look -- if we scroll up to two (2) -- pardon me, three
7 (3), so with respect to the use of surplus monies in
8 the rate stabilization reserve, this relates to the
9 Basic rate stabilization reserve, correct?

10

11 (BRIEF PAUSE)

12

13 MR. LUKE JOHNSTON: Correct.

14 MS. KATHLEEN MCCANDLESS: And so the
15 text of the regulation itself does not require the
16 Corporation to transfer anything in excess of 200
17 percent from Extension over to Basic?

18

19 (BRIEF PAUSE)

20

21 MR. LUKE JOHNSTON: That's correct.

22 It would -- it may, that we may.

23 MS. KATHLEEN MCCANDLESS: The only
24 restriction on amounts in excess of the targets for
25 any of the reserves is what's found in Section 3, and

1 that's for the purpose of reducing the rate indication
2 for Basic, yes?

3 MR. LUKE JOHNSTON: Yes.

4

5 (BRIEF PAUSE)

6

7 MS. KATHLEEN MCCANDLESS: Now
8 previously, the Corporation had been working with a
9 Basic target capital range, working to maintain
10 Basic's total equity balance within that range, yes?

11 MR. LUKE JOHNSTON: We've had a few
12 different iterations, but the late -- latest one has
13 been arranged, yes.

14 MS. KATHLEEN MCCANDLESS: And would it
15 be fair to say that in previous general rate
16 applications, MPI preferred the use of a range rather
17 than a single target because using a range was better
18 for rate stability?

19 MR. LUKE JOHNSTON: I'd have to look
20 at direct quotes. But there are -- there are some
21 rate stability benefits of a range, I accept that.

22 MS. KATHLEEN MCCANDLESS: The reserves
23 regulation effective -- effectively changes that
24 status quo to have Basic now work towards a single
25 target capital level, yes?

1 MR. LUKE JOHNSTON: That's right. It
2 -- the approach that we're using is intended to
3 constantly tweak our capital levels to move towards
4 the target, and prevent, essentially, bubbles from
5 occurring. So, you know, like getting really close to
6 the bottom of a range, and then falling below and
7 having to ask for a bunch of money.

8 This approach is trying to do the
9 adjustments in small, incremental bits before those
10 bubbles occur.

11 MS. KATHLEEN MCCANDLESS: How is the
12 single target capital level consistent with the
13 objective of promoting Basic rate stability?

14 MR. LUKE JOHNSTON: Basically, just to
15 reiterate my comments again, we're always actively
16 managing rate stability in this -- in this proposal.
17 So we know our target. We're never allowing ourselves
18 to get too far below or above that target.

19 And we put the -- the five (5) year
20 build and the three (3) year release in to recognize
21 that there is some year-to-year volatility. We don't
22 want to overreact, but this approach of constantly
23 moving a little bit is seen as a -- a way of -- a
24 better way to manage rate stability than wait for,
25 say, a big buildup of reserves and have a large

1 rebate, or delay small builds and -- and wait until
2 you know you're in really bad shape to ask for a
3 really big surcharge.

4 So that's -- that's why we think this
5 is more stable.

6 MS. KATHLEEN MCCANDLESS: Okay. So
7 just to understand your response, then, Mr. Johnston,
8 I gather it's that -- not that the single target
9 promotes rate stability, but it's the Proposed Capital
10 Management Plan that would ameliorate the extent to
11 which a single target is less than fully compatible
12 with the objective of promoting rate stability?

13 MR. LUKE JOHNSTON: That's true. The
14 -- the -- this -- without some mechanism to move
15 towards that target, the -- it wouldn't make a lot of
16 sense to have just a single target.

17 It's the -- it's the Capital Management
18 Plan that rules around it that create this -- the rate
19 stability.

20 MS. KATHLEEN MCCANDLESS: Was any
21 risk-driven, experience-based analysis prepared in
22 support of the 100 percent MCT Basic target capital
23 level that's reflected in the reserves regulation?

24 MR. LUKE JOHNSTON: Well, we've been
25 conducting the -- the DCAT -- the dynamic capital

1 adequacy test analysis for -- for many years now.
2 There's also been many iterations of that test with
3 and without management action. We've had technical
4 conferences on how scenarios should be modeled, et
5 cetera.

6 The -- if we take a version of that
7 test without any management action, just so you know
8 what's the worst that could happen to MPI, my
9 recollection is we do get in kind of the 80 to 90
10 percent MCT range, depending on whether you're talking
11 about 1:100 year events, or -- or 1:40 year events.

12 Our -- our push on -- on using the MCT
13 was that our -- our DCAT modeling is only so good.
14 It's -- it's based -- you know, when -- for claims,
15 we're using MPI data. We think that the MCT test
16 incorporates the more broad picture of risk, and does
17 -- you know, does a better job in terms of assessing
18 the -- the actual capital requirements of the
19 industry. And -- and so we like that our DCAT is
20 close to that number being predicted in the -- from
21 100 percent MCT, but we think using the industry
22 standard is a better approach.

23 MS. KATHLEEN MCCANDLESS: Thank you.
24 Madam Chair, I have maybe forty-five (45) minutes more
25 of questioning. I'm just noting the time. I can

1 carry on for another ten (10) minutes or so to 10:30,
2 or we can break at this time.

3 THE CHAIRPERSON: Thank you. Why
4 don't we break now and come back at twenty-five (25)
5 to 11:00?

6 MS. KATHLEEN MCCANDLESS: Thank you.

7 THE CHAIRPERSON: Thank you.

8

9 --- Upon recessing at 10:20 a.m.

10 --- Upon resuming at 10:37 a.m.

11

12 THE CHAIRPERSON: Okay. Thank you,
13 everyone. Ms. McCandless, please continue.

14

15 (BRIEF PAUSE)

16

17 CONTINUED BY MS. KATHLEEN MCCANDLESS:

18 MS. KATHLEEN MCCANDLESS: If we could
19 go to MPI Exhibit number 45, and this is -- and
20 slide 12. This is Mr. Graham's presentation from last
21 week.

22 So if we look to the Basic MCT ratios
23 as at February 28, 2019, I gather it was 51.5 percent.
24 And sorry perhaps a better reference for you,
25 Mr. Johnston, would be MPI Exhibit 42, Appendix 1,

1 page 1.

2 MR. LUKE JOHNSTON: We can look at
3 that, but I -- 51 percent end of last year is -- is my
4 recollection.

5 MS. KATHLEEN MCCANDLESS: Okay. Then
6 we can just go back to the presentation, and at the
7 bottom of this slide here, we see that Q1 Basic MCT
8 improved to 87 percent, yes?

9 MR. LUKE JOHNSTON: That's right.

10 MS. KATHLEEN MCCANDLESS: And it
11 further improved to near 100 percent at the end of Q2,
12 yes?

13 MR. LUKE JOHNSTON: Yes. If you like,
14 I need to explain the Q1 number just briefly for
15 everyone.

16 The -- we expected to have a
17 significant increase in our Basic MCT because of our
18 new investment portfolio. So we took a lot of risk
19 out of the basic portfolio specifically on the claims
20 liabilities where we improved our interest rate
21 matching, and we're heavily invested in bonds. So
22 that was a planned improvement that was in the -- in
23 the GRA -- the previous year's GRA.

24 MS. KATHLEEN MCCANDLESS: Okay. So
25 the main drivers then of the improved basic capital

1 position of the first six (6) months of this fiscal
2 year?

3 MR. LUKE JOHNSTON: To -- the biggest
4 is from the new portfolios de-risking the basic and
5 then also some of our results would be better than
6 expected.

7 MS. KATHLEEN MCCANDLESS: Could MPI
8 provide comparative details of the derivation of the
9 three (3) MCT ratios, so the 51.5 percent, 87 percent,
10 and near 100 percent?

11 MR. LUKE JOHNSTON: Would that just
12 mean -- just three (3) side-by-side MCT calculations
13 or -- yeah. Okay. We can do that. That's all
14 available.

15 MS. KATHLEEN MCCANDLESS: So by way of
16 undertaking, will provide a derivation -- or
17 comparative details of the derivation of the three (3)
18 MCT ratios: 51.5 percent, 87 percent, and near
19 100 percent?

20 MR. LUKE JOHNSTON: Yes. It may
21 actually be available on the record, but of course if
22 it's not, we'll -- we'll just put it in an easy-to-
23 read table and do that. Yeah.

24

25 --- UNDERTAKING NO. 20: MPI to provide comparative

1 details of the derivation
2 of the three (3) MCT
3 ratios: 51.5 percent, 87
4 percent, and near
5 100 percent

6
7 CONTINUED BY MS. KATHLEEN MCCANDLESS:

8 MS. KATHLEEN MCCANDLESS: Thank you.

9 Does this amount of volatility in Basic MCT ratios
10 raise any concerns for rate stability under the
11 proposed capital management plan which incorporates
12 build release provisions in the proposed rates in part
13 on forecasted MCT ratios?

14 MR. LUKE JOHNSTON: The -- I would say
15 no. The first change was planned. So it's a planned
16 change in our investment portfolio, so the 51 percent
17 increasing to -- I'd have to confirm what the original
18 forecast was, but I believe it was 70 to 80 percent
19 range. That was a planned change from our set of
20 liability management strategy. Otherwise going
21 forward of course, we'll have volatility and results
22 as we always have.

23 What makes this year unique for sure is
24 that we're having exceptionally good results, and
25 that's the reason for our revised rate request. So

1 the -- these results are definitely abnormal.

2 We don't want to have big differences
3 between actual and budget in -- in any of our results,
4 favourable or unfavourable. We'd prefer to be at our
5 forecast. Favourable's obviously a nicer place to be
6 than unfavourable.

7 But we are doing a lot of things
8 internally over the last few years, not just the
9 investment portfolios but a much greater focus on the
10 claims costs and core operations, and my belief is
11 that that has a lot to do with the -- the better than
12 expected results in claims. So as these new processes
13 stabilize, we would expect our forecast variances to
14 stabilize as well.

15 MS. KATHLEEN MCCANDLESS: Thank you.
16 At Slide 15, the 96.4 percent we see under
17 "2020 projection," does that reflect current
18 year-to-date results at the end of Q2 or only to the
19 end of Q1?

20

21 (BRIEF PAUSE)

22

23 MR. LUKE JOHNSTON: The -- the 96.4 is
24 our re-filed '19/'20 year forecast based on the
25 October 4th revision.

1 MS. KATHLEEN MCCANDLESS: So then if
2 it takes into account Q2, what accounts for the
3 decline from 100 percent to 96.4 percent over the
4 balance of this year?

5 MR. LUKE JOHNSTON: There's a couple
6 things operating there. There -- the lower interest
7 rates are triggering a pension adjustment at year end
8 which affects the MCT. And the fully investing --
9 some of the asset categories that we haven't
10 completely invested in at the time at Q2 triggers a
11 higher capital requirement and adjusts that -- that
12 number. The -- all those aspects we can model them
13 or -- or in that updated forecast.

14 MS. KATHLEEN MCCANDLESS: Thank you.
15 I'm now going to ask some questions about dynamic
16 capital adequacy testing and financial modeling.

17 MR. LUKE JOHNSTON: Okay.

18 MS. KATHLEEN MCCANDLESS: Kristen, can
19 we please go to RSR-7.3.

20

21 (BRIEF PAUSE)

22

23 MS. KATHLEEN MCCANDLESS: So we see
24 here at lines 3 to 8 the two (2) conditions necessary
25 for Basic to be considered to have a satisfactory

1 financial condition in the DCAT investigation would
2 be the first under the base scenario of the MCT ratio
3 is greater than 100 percent or meets or exceeds the
4 target capital build MCT ratio as defined in MPI's
5 capital management plan or under the base scenario and
6 all plausible adverse scenarios, the statement of
7 value of MPI's assets is greater than the statement
8 value of its liabilities.

9 MR. LUKE JOHNSTON: I see that.

10 MS. KATHLEEN MCCANDLESS: Or sorry,
11 pardon me. I should say, and. Okay.

12 Now if we scroll down somewhat here --
13 okay, pardon me. We can leave it there. So both
14 what -- would it be fair to say that both what MPI
15 considers is required for compliance with the reserves
16 regulation and what it considers is required for a
17 DCAT satisfactory financial condition seemed to tie to
18 the capital management plan?

19 MR. LUKE JOHNSTON: So obviously I'm
20 in a different environment at MPI than I am for a OSFI
21 regulated insurer.

22 But what we're trying to capture here
23 is the fact that there -- in the first bullet, there's
24 reserves regulation in place that has a 100 percent
25 requirement. And I'm stating here what we understand

1 is our requirement to comply with that reserved
2 regulation. So the hundred -- it'd be over a hundred
3 percent or have this plan in place.

4 The second bullet is saying no matter
5 what that plan is, if you don't have enough capital to
6 withstand adverse scenarios at the selected tolerance
7 level, then -- then you don't meet satisfactory
8 financial condition.

9

10 (BRIEF PAUSE)

11

12 MS. KATHLEEN MCCANDLESS: So with
13 respect to compliance with the reserves regulation and
14 what's required for DCAT satisfactory financial
15 condition, both allow for an MCT ratio below
16 100 percent subject to the mechanism for phasing in
17 any needed capital build provision over multiple
18 years, yes?

19 MR. LUKE JOHNSTON: That's correct.

20 MS. KATHLEEN MCCANDLESS: And is that
21 similar -- is that similarly deliberate or
22 coincidental?

23 MR. LUKE JOHNSTON: Can you repeat
24 that? Sorry?

25 MS. KATHLEEN MCCANDLESS: There's a

1 similarity between compliance with reserves regulation
2 and DCAT satisfactory financial condition and the MCT
3 ratio as being part of that. Is that similarity
4 deliberate or coincidental?

5 MR. LUKE JOHNSTON: Oh, in the DCAT,
6 I'm -- the first bullet I'm just trying to say what
7 the capital requirements are in this jurisdiction.
8 And my understanding is the -- the hundred percent or
9 getting to the hundred percent in the planed fashion.

10 And if -- if I was in an OSFI regulated
11 insurer, that would say that -- say the hundred and
12 fifty percent minimum regulatory requirement, but I
13 don't have that. So I need to put what I believe what
14 our requirement to be.

15 MS. KATHLEEN MCCANDLESS: So are there
16 other reasons besides being consistent with the
17 interpretation of the reserves regulation for the
18 adoption of this DCAT satisfactory financial condition
19 definition?

20 MR. LUKE JOHNSTON: The definition has
21 to reflect what I understand the -- the regulation --
22 the reserves regulations to be in -- in this
23 jurisdiction. That's -- that's what I'm trying to do
24 here. Yeah.

25 MS. KATHLEEN MCCANDLESS: Thank you.

1 You just made reference to the -- an MCT ratio of
2 100 percent and 150 percent, and we have had
3 discussions in previous general rate applications that
4 in the private sector for a property casualty
5 insurance company subject to OSFI supervision, the
6 insurer would be required to inform regulatory
7 authorities immediately if it anticipated following --
8 falling below 100 percent -- 150 percent MCT, yes?

9 MR. LUKE JOHNSTON: That is my
10 understanding. Yes.

11 MS. KATHLEEN MCCANDLESS: And would
12 you -- is it your understanding that an OSFI might
13 then work with the insurer to establish a plan to
14 remedy a situation were it to fall below 150 percent
15 MCT?

16 MR. LUKE JOHNSTON: Yes, that is my
17 understanding.

18 MS. KATHLEEN MCCANDLESS: Are you
19 aware that the test for DCAT satisfactory financial
20 condition purposes continues to require the insurer's
21 base scenario to meet 150 percent MCT supervisory
22 targets throughout the forecast period?

23 MR. LUKE JOHNSTON: Yes, I am. And
24 then what I'm saying in this first bullet is we don't
25 have that requirement. This is my understanding of

1 that equivalent type of requirement in Manitoba.

2 MS. KATHLEEN MCCANDLESS: Right. And
3 are you aware that similar wording is codified in the
4 standards of practice of the Canadian Institute of
5 Actuaries?

6 MR. LUKE JOHNSTON: That's my
7 understanding. Yeah.

8 MS. KATHLEEN MCCANDLESS: So then with
9 all of that in mind, it appears that in the private
10 sector the requirement for DCAT satisfactory financial
11 condition is not relaxed for an insurer remedying a
12 temporary shortcoming in its MCT ratio, correct?

13 MR. LUKE JOHNSTON: That's correct.
14 Yeah.

15 MS. KATHLEEN MCCANDLESS: As the
16 signing actuary for the Basic DCAT, did you seek
17 guidance from the appropriate CIA professional
18 practice committee as to how to interpret the Canadian
19 Institute of Actuaries standards of practice in the
20 context of the reserves regulation?

21 MR. LUKE JOHNSTON: I did not.

22 MS. KATHLEEN MCCANDLESS: And why did
23 you not?

24 MR. LUKE JOHNSTON: In this case, I
25 thought the reserved regulation was clear and that --

1 that I had to follow it. So I didn't -- didn't see
2 need to seek out any guidance.

3 MS. KATHLEEN MCCANDLESS: Thank you.
4 Kristen, can we please go to RSR.6, so it's just
5 further up in this section of the application. I
6 believe it's page 6. And this is with respect to the
7 capital management plan.

8 So the capital management plan is the
9 corporation's proposal for the means and pathway to
10 achieve 100 percent MCT for the Basic RSR as codified
11 in the reserves regulation? That's before you at
12 lines 15 and 16?

13 MR. LUKE JOHNSTON: Correct.

14 MS. KATHLEEN MCCANDLESS: And the
15 corporation is seeking the Board's approval of the
16 proposed capital management plan?

17 MR. LUKE JOHNSTON: We are.

18 MS. KATHLEEN MCCANDLESS: And as we
19 earlier discussed today, the capital management plan
20 commits the corporation to transferring any excess
21 capital as defined by an MCT ratio of 200 percent from
22 Extension to Basic?

23 MR. LUKE JOHNSTON: Yes, that is part
24 of the -- the plan.

25 MS. KATHLEEN MCCANDLESS: And any such

1 capital transfers from Extension to Basic will be made
2 regardless of the Basic MCT ratio at the time?

3 MR. LUKE JOHNSTON: That is part of
4 the plan, yes. Yeah.

5 MS. KATHLEEN MCCANDLESS: Now if we
6 turn to page 8 of the RSR section of the filing, this
7 is with respect to capital build or release
8 provisions. The possible need for a capital build or
9 release provision is determined after incorporating
10 the financial forecast for the indicated Basic rate
11 level adjustment and the projected capital transfers
12 from Extension to Basic over the forecast period, yes?

13 MR. LUKE JOHNSTON: That's right.
14 We're -- we're including the projected transfers in
15 the forecast to ensure that we're understanding our
16 capital build release needs after transfers. Yeah.

17 MS. KATHLEEN MCCANDLESS: Can the
18 corporation provide any analysis or modeling to
19 demonstrate the adoption of the proposed capital
20 management plan will improve rate stability for Basic
21 ratepayers compared to the status quo? So, for
22 example, working within a Basic target capital range
23 based on basics risk profile?

24 MR. LUKE JOHNSTON: My view is that
25 you don't need an analysis for that. We can do what

1 we can, but the capital management stability, to me,
2 is -- is somewhat self-evident.

3 If we were in a range, for example, and
4 we fell below the bottom of that range, we essentially
5 just gradually watched ourself deteriorate into a
6 position on, I guess, the adverse side of the range,
7 and then at that time, we would decide to react in
8 some way.

9 Similarly for a buildup of capital when
10 we're in an excess position, the Board has to make a
11 decision on when to rebate those funds in the old
12 environment. That's also a -- like a buildup and a
13 delay.

14 This model is -- is again constantly
15 moving towards a target in a -- in a structured way.
16 So rather than say needing a 10 percent surcharge
17 five (5) years from now, this model would hopefully
18 push us towards 1 to 2 percent surcharges over a
19 five (5) or six (6) or seven (7) year period and, to
20 me, by definition create more stability in rates.

21 MS. KATHLEEN MCCANDLESS: So I take it
22 then, the corporation does not have any analysis or
23 modeling to demonstrate that the adoption of the
24 proposed capital management plan would be consistent
25 with the stated purpose of the rate stabilization

1 reserve?

2

3

(BRIEF PAUSE)

4

5

MR. LUKE JOHNSTON: It's difficult to
6 model past results because we -- we weren't operating
7 in an MCI type of environment in the -- in the past.
8 But again, the -- our past includes multiple large
9 rebates, transfers from Extension to bail out Basic,
10 things like that, which are fairly significant
11 actions.

12

Again, this -- this approach would
13 always move us in a -- in a stable way, and we can
14 even define the rules of -- of what stability means in
15 -- in this plan, as you see we've done, say, on the
16 surcharge example, where we cap it at 5 percent or the
17 number of years or whatever we want to do to achieve
18 the rate stability requirements that -- that we have.

19

MS. KATHLEEN MCCANDLESS: Now, just
20 scrolling down on the page here, and from pages 8 to
21 9, there's an explanation of the -- the process for
22 determining the need for a capital build provision,
23 yes?

24

MR. LUKE JOHNSTON: Yes.

25

MS. KATHLEEN MCCANDLESS: And the

1 capital build provision seeks to stay ahead of
2 achieving a 100 percent MCT ratio in a linear,
3 incremental manner over a five (5) year period, yes?

4 MR. LUKE JOHNSTON: Yes.

5 MS. KATHLEEN MCCANDLESS: The five (5)
6 year period for the phase-in of any capital build
7 provision commences from the beginning of the year of
8 the application, so in the current instance, March
9 1st, 2020?

10 MR. LUKE JOHNSTON: That's right.

11 MS. KATHLEEN MCCANDLESS: The
12 beginning Basic MCT ratio used in the determination of
13 the need for a capital build provision is a forecasted
14 MCT for the beginning of the coming rating year, yes?

15 MR. LUKE JOHNSTON: That's right.

16 MS. KATHLEEN MCCANDLESS: At the
17 bottom of page 8, at line 21, we see that the five (5)
18 year time horizon proposed by MPI is a reasonable
19 amount of time to rebuild capital in order to be in
20 compliance with the reserves regulation, yes?

21 MR. LUKE JOHNSTON: It does, yeah.

22 MS. KATHLEEN MCCANDLESS: Is the
23 selection of five (5) years judgmental, or has any
24 analysis of the implications for rate stability been
25 undertaken?

1 MR. LUKE JOHNSTON: The -- the five
2 (5) -- five (5) year is -- is largely judgmental, but
3 recognizing that we've also placed a -- a 5 percent
4 cap on any rebuilding fees. And again, in internal
5 discussion about what's appropriate here, we did look
6 at some examples like -- like ICBC, for example,
7 where, you know -- what's the point of this plan if
8 I'm not going to do it when -- when -- or use it when
9 -- when adverse circumstances occur.

10 So if we found ourself (sic) at a
11 negative 10 percent MCT ratio, are we really going to
12 get back to a hundred percent in five (5) years? That
13 would be very extreme. So what would we actually want
14 to do from a rate stability perspective? Our -- our
15 judgment in that regard was to -- to put a -- a cap on
16 the maximum you could ask for in a -- in a given year
17 at 5 percent and recognize that is -- that's also a
18 judgment in terms of the amount of rate, kind of,
19 shock that someone could experience in a year.

20 MS. KATHLEEN MCCANDLESS: And with
21 respect to that cap, if we go to page 13 of this
22 section, at line 8, there's mention there of the 5
23 percent, yes?

24 MR. LUKE JOHNSTON: That's right.

25 MS. KATHLEEN MCCANDLESS: So the

1 Corporation's stating that in order to manage rate
2 volatility and rate shock, it is proposed the capital
3 build provisions are only applied when the AAP rate
4 increase is less than an increase of 5 percent, yes?

5 MR. LUKE JOHNSTON: That's right.

6 MS. KATHLEEN MCCANDLESS: And then
7 would be capped at either 5 percent increase or at the
8 level to bring the overall rate indication from all
9 sources to 5 percent, yes?

10 MR. LUKE JOHNSTON: That's right, and
11 some of the precedent -- in -- in -- in these numbers
12 was contained in the DCAT, so discussions we've had
13 previously about what's appropriate management and
14 regulatory action to adverse circumstances. The DCAT
15 modeling, which was the basis for past RSR targets,
16 also assumed this 5 percent cap in terms of a
17 response.

18 So we've -- that was, again, one of the
19 drivers to selecting this, that there's some
20 historical precedent for that.

21 MS. KATHLEEN MCCANDLESS: Does the
22 capping rule ap -- apply identically if the AAP rate
23 change is a decrease?

24 MR. LUKE JOHNSTON: The -- the other
25 bein -- there's no provision for -- yeah, it would

1 apply as stated here.

2 MS. KATHLEEN MCCANDLESS: Can you
3 confirm that the capping rule is applied in
4 conjunction with the overall Basic rate indication for
5 all vehicles combined?

6 MR. LUKE JOHNSTON: Yes. The -- the
7 idea of an overall cap or a rate shock type of number
8 that we talked about at hearings before is -- is
9 difficult to do at the individual level. So, as you
10 know, even with a zero percent rate change, you're
11 going to have customers that have increases or
12 decreases plus or minus 5 percent, and if we had to
13 keep everybody within that tolerance, it would take a
14 long time to move certain classes to where they need
15 to be. But it is in the overall context, yeah.

16 MS. KATHLEEN MCCANDLESS: So I -- I
17 think I understand your evidence, then, with respect
18 to the 5 percent cap. It's a concern about rate
19 shock. Is there -- where does that 5 percent
20 originate? So...

21 MR. LUKE JOHNSTON: There is, of
22 course, a need to pick a target of some kind. The --
23 this is largely based on the -- the precedent that
24 we've had in -- in the DCAT. The DCAT logic did look
25 at past PUB orders, incremental surcharges in the '90s

1 and such, and there seemed to be some precedent to
2 keep the -- the overall rate impact in the
3 neighbourhood of 5 percent. That's -- that's the
4 basis for this.

5 MS. KATHLEEN MCCANDLESS: If we go to
6 page 11 of this section, this is with respect to the
7 capital release provision, yes?

8 MR. LUKE JOHNSTON: Yes.

9 MS. KATHLEEN MCCANDLESS: And the
10 process of determining the need for a capital release
11 provision seeks to stay ahead of achieving a 100
12 percent MCT ratio in a linear, incremental manner over
13 a three (3) year period, yes?

14 MR. LUKE JOHNSTON: Yes.

15 MS. KATHLEEN MCCANDLESS: Okay. The
16 three (3) year period for the phase-in of any capital
17 release provision commences from the beginning of the
18 year of the application, so in the current instance,
19 March 1st, 2020?

20 MR. LUKE JOHNSTON: Correct.

21 MS. KATHLEEN MCCANDLESS: And the
22 beginning Basic MCT ratio used in the determination of
23 the need for a capital release provision is a
24 forecasted MCT for the beginning of the coming rating
25 year, yes?

1 MR. LUKE JOHNSTON: That's right.

2 MS. KATHLEEN MCCANDLESS: And if we
3 look to line 10 on this page, the Corporation states
4 that the three (3) year time horizon proposed by MPI
5 is a reasonable amount of time to release capital, and
6 that MPI's view is that capital releases, so rate
7 decreases, should occur at a faster pace than capital
8 builds, yes?

9 MR. LUKE JOHNSTON: That's right.

10 MS. KATHLEEN MCCANDLESS: And with
11 respect to the selection of three (3) years, is that
12 judgmental, or has an analysis of the implications for
13 rate stability been undertaken in that regard?

14 MR. LUKE JOHNSTON: That's mainly
15 judgmental and of -- on the view that in this
16 scenario, we're obviously in a favourable position,
17 and the decision is should we release all the capital
18 in -- you know, in the past, it would have been a
19 rebate -- or should we do that with a little bit of
20 caution? Less caution, I suggest, would be needed
21 when you're in a favourable MCT position, and also
22 recognizing that there's cycles.

23 So -- so the example I think I used in
24 the -- in the opening presentation, maybe -- maybe I
25 didn't, but -- would be that the stock market has an

1 amazing year, and -- and -- and we have excess
2 capital, and it's all unrealized gains, and -- right?
3 And would we want to release all that money instantly?
4 Probably not. But should we move towards a target and
5 provide some benefit to ratepayers? We're saying yes.

6 MS. KATHLEEN MCCANDLESS: And at page
7 13, with respect to the capital release provision at
8 line 5, the Corporation states that:

9 "In order to manage rate volatility,
10 Which is the main purpose of
11 the RSR, MPI has proposed a 5
12 percent cap on capital release
13 provisions in a given GRA."

14 Yes?

15 MR. LUKE JOHNSTON: That's right.

16 MS. KATHLEEN MCCANDLESS: And again,
17 the capping of the capital release provision is
18 applied irrespective of the AAP rate indication?

19 MR. LUKE JOHNSTON: That's right.

20 MS. KATHLEEN MCCANDLESS: Where does
21 the choice of a 5 percent cap originate with respect
22 to capital release?

23 MR. LUKE JOHNSTON: It's also
24 judgmental. It's -- I recognize not complete mirror
25 of the capital build, but the same idea that there's a

1 -- a -- a cap on volatility. In -- in -- in this
2 scenario, we obviously recognize if we were much
3 higher above the MCT, then there'd be further
4 discussions.

5 But again, with the capital management
6 plan in place, we should always be moving, and it
7 shouldn't -- it should be really hard to be, say, at
8 140 percent MCT, because how would that happen so
9 suddenly that -- right? -- you're able to get that
10 high above the 100 percent?

11 So we would hope that these plus or
12 minus 5 percents would be extremely rare because,
13 there -- again, there's no -- there's very little time
14 for those things to build.

15 MS. KATHLEEN MCCANDLESS: Thank you.
16 Now, we did speak before the break a bit about the MCT
17 -- pardon me, right after the break about MCT ratios,
18 and I just have a few more questions in that regard.

19 So in the rate application as
20 originally submitted, the Basic MCT ratio forecast at
21 the end of February 2020 was 86.6 percent, and that
22 was after a forecasted capital transfer from Extension
23 to Basic of about \$63 million, yes?

24 MR. LUKE JOHNSTON: Those numbers all
25 sound close. I'll accept that.

1 MS. KATHLEEN MCCANDLESS: Okay. And
2 then if we go to the pro forma section of the filing,
3 so PF-3, page 6, for the application as originally
4 submitted. At line 18, the minimum capital required
5 transitions fairly smoothly from about \$363 million at
6 the end of February 2020, yes?

7 MR. LUKE JOHNSTON: Yes.

8 MS. KATHLEEN MCCANDLESS: Line 18? Up
9 to about \$457 million at the end of February 2024,
10 yes?

11 MR. LUKE JOHNSTON: Yes.

12 MS. KATHLEEN MCCANDLESS: So with the
13 annual increments falling within a range of about \$20
14 million to about \$30 million, subject to check?

15 MR. LUKE JOHNSTON: Yes.

16 MS. KATHLEEN MCCANDLESS: And then if
17 we go back to the presentation at MPI Exhibit number
18 42 -- pardon me, that's not the presentation -- that's
19 the October 4th update at Appendix 1, page 2. Okay,
20 it would be the next page. Yeah, the one after this
21 one. Okay. Right.

22 At line 18 here, we -- the amended
23 minimum capital required transitions from about \$355
24 million at the end of February 2020, yes?

25 MR. LUKE JOHNSTON: Yes.

1 MS. KATHLEEN MCCANDLESS: Up to about
2 \$429 million at the end of February 2024 --

3 MR. LUKE JOHNSTON: Correct.

4 MS. KATHLEEN MCCANDLESS: -- yes?
5 With the annual increments falling within a much wider
6 range than what we previs -- previously saw, so from
7 about zero million dollars to about \$49 million for
8 the year ending February 2023 clearly being the
9 anomaly, yes?

10 MR. LUKE JOHNSTON: Yeah. Yes.

11 MS. KATHLEEN MCCANDLESS: Can you
12 provide an explanation for what is causing this
13 unusual pattern change in the amended application?

14 MR. LUKE JOHNSTON: At the detail
15 level, I'd have to ask our staff to summarize that.
16 The one reason for part of the results is -- is the
17 lack of the capital maintenance provision in the -- in
18 the forecast, but that wouldn't necessarily explain
19 why it's four twenty-eight (428) and four twenty-eight
20 (428) back to back. One (1) second.

21

22 (BRIEF PAUSE)

23

24 MR. LUKE JOHNSTON: I'm told that in
25 our modelling there's an investment reallocation

1 triggered in one of the years, which affects that
2 number. It's pretty hard to -- for me to describe
3 that verbally, so we would have to, if you wanted the
4 -- the details, we'd have to provide that as a
5 undertaking.

6 MS. KATHLEEN MCCANDLESS: Thank you.
7 That would be helpful. So the undertaking, then,
8 would be to provide an explanation for the pattern
9 change in the minimum capital required in PF-3 at MPI
10 Exhibit number 42.

11

12 (BRIEF PAUSE)

13

14 MR. STEVEN SCARFONE: Yes, that's --
15 that's fine, counsel. So you're talking about the
16 discrepancy, or the lack thereof, between 2023 and
17 2024, specifically?

18 MS. KATHLEEN MCCANDLESS: Not
19 specifically with respect to that, but just generally
20 the -- the pattern change. As we see, there's no
21 difference there, but there's a swing in the previous
22 year from 2022 to 2023 that's fairly significant as
23 well.

24 MR. STEVEN SCARFONE: Okay. Very
25 good. Thank you.

1 MS. KATHLEEN MCCANDLESS: Thank you.

2

3 --- UNDERTAKING NO. 21: MPI to provide an
4 explanation for the
5 pattern change in the
6 minimum capital required
7 in PF-3

8

9 CONTINUED BY MS. KATHLEEN MCCANDLESS:

10 MS. KATHLEEN MCCANDLESS: Now as we've
11 discussed with respect to the Capital Management Plan,
12 the determination of any capital build provision is
13 dependent on the forecast of any capital transfers
14 from Extension to Basic, yes?

15 MR. LUKE JOHNSTON: That's one (1) of
16 the factors, yes.

17 MS. KATHLEEN MCCANDLESS: And at 10
18 this same exhibit, Appendix 1, page 2. So we see the
19 line 7, here, MPI expects capital transfers from
20 Extension to Basic of about \$75 million in the current
21 year, yes?

22 MR. LUKE JOHNSTON: That's right.

23 MS. KATHLEEN MCCANDLESS: About \$42.5
24 million in the proposed rating year?

25 MR. LUKE JOHNSTON: Yes.

1 MS. KATHLEEN MCCANDLESS: And then
2 amounts ranging from about \$44.5 million to \$48.4
3 million over the remainder of the forecast period?

4 MR. LUKE JOHNSTON: Correct.

5 MS. KATHLEEN MCCANDLESS: And the
6 forecasted capital transfers from Extension to Basic
7 are dependent on the profitability of Extension?

8 MR. LUKE JOHNSTON: The profitability
9 and our market position. So what I mean is we have
10 approximately 95 percent market share right now.

11 Obviously that is -- we're assuming that that
12 continues, but if that -- if was -- if we had reason
13 to believe that wasn't the case, we'd reflect that,
14 and that would affect these numbers as well.

15 MS. KATHLEEN MCCANDLESS: To what do
16 you attribute the drop in forecasted capital transfers
17 from Extension to Basic after the year ending February
18 2020?

19 MR. LUKE JOHNSTON: So the -- you'll
20 notice the 2019 actual column, there, where it says 60
21 million might -- it -- perfectly, 60,000. That was
22 not a transfer that brought Extension right down to
23 200 percent MCT.

24 The -- so -- or Extension MCT at the
25 end of that year was still in excess of 200 percent.

1 So there was additional funds that -- available. So
2 those roll over into the year ending 2020.

3 Thereafter, you get a -- more -- a
4 better reflection of what our current projected kind
5 of profitability transfer level would be.

6 MS. KATHLEEN MCCANDLESS: If we go to
7 EPF-1, that's page 18 from the pro forma section of
8 the filing.

9

10 (BRIEF PAUSE)

11

12 MR. LUKE JOHNSTON: Sorry, if I can
13 just add to the last answer. I forgot one (1) aspect.

14 Extension is also performing better
15 than anticipated this year. I think the revised
16 estimate is about 8 million more net income than we
17 anticipated originally. So that -- that is also part
18 of that 75 million.

19 MS. KATHLEEN MCCANDLESS: If we scroll
20 down, so this is the Extension statement of operations
21 that was in the application, based on a .1 percent
22 Basic rate change. And at line 29, looking at the
23 five (5) years of historical net income results, it
24 appears that Extension results have recently varied
25 within a reasonably narrow range.

1 Is that fair to say?

2 MR. LUKE JOHNSTON: Historical
3 Extension results are very stable, yes, especially on
4 the claims side. You'll see there have been some ups
5 and downs in investment net income recently, and that
6 reflects the fact that we transitioned to a new
7 portfolio, sold off a bunch of equities and realized
8 gains, et -- et cetera. But it -- it is a very stable
9 market, yes.

10 MS. KATHLEEN MCCANDLESS: To what do
11 you attribute the relative stability in Extension?

12 MR. LUKE JOHNSTON: Well, on the
13 premium side, we've enjoyed -- had a very consistent
14 market share, so that hasn't fluctuated. About 60
15 percent of all claims costs are related to deductible
16 buydowns. So if -- if you have a two hundred dollar
17 (\$200) deductible, for example, the cost to Extension
18 from a claim would be, at most, three hundred dollars
19 (\$300), in that example. So the difference within the
20 -- the two hundred dollar (\$200) deductible and the
21 Basic five hundred (500) deductible.

22 So even in a, say, a bad winter, you're
23 essentially just paying a -- a three hundred dollar
24 (\$300) claim a bunch of times, and it takes a lot of
25 claims at three hundred dollars (\$300) each to -- to

1 really change the results dramatically.

2 And then the other -- the other
3 products in Extension relate to third-party -- extra
4 third-party liability, rental car insurance, things --
5 things of that nature.

6 There's a little more volatility when
7 it comes to a third-party liability, but we haven't
8 had a lot of major claims in -- in that -- in that
9 area. So there's hasn't been a lot of volatility from
10 that either, so that's the main reasons.

11 MS. KATHLEEN MCCANDLESS: How would
12 you say the variability of Extension results compare
13 to those of Basic?

14 MR. LUKE JOHNSTON: The Extension is -
15 - sorry, I didn't mention investment income there, but
16 you'll see on investment income as well, even if we
17 lost all the investment income for the entire year,
18 it's only about 5 million in the forecast. So it's --
19 whereas in Basic, you could be talking hundreds of
20 millions of investment income if you were to lose it
21 all.

22 The Extension claims are very short
23 duration, and -- and what I mean by that is, again,
24 just how long it takes to settle them. It's about
25 five (5) or six (6) months average. There's no

1 interest rate sensitivity on those claims. We don't
2 have to hold long-term liabilities like we do for PIPP
3 claims.

4 So we don't have the volatility from
5 that. And as I mentioned earlier, about two thirds
6 (2/3) of all claims are -- are essentially capped at a
7 maximum severity that can change. So the deductible
8 buydowns, that obviously creates a lot of stability as
9 well.

10 MS. KATHLEEN MCCANDLESS: So with all
11 of that in mind, can you shed any light on why the
12 target capital level for Extension is 200 percent in
13 the reserves regulation, so double that of Basic?

14 MR. LUKE JOHNSTON: So --

15 MR. STEVEN SCARFONE: Just before Mr.
16 Johnston answers that, part of the reason that we
17 didn't respond to those questions, Ms. McCandless,
18 today, in the Information Request, is because it's
19 difficult for MPIC to know why cabinet chose that
20 target level. So you would be asking Mr. -- Mr.
21 Johnston to, you know, speak for -- for cabinet.

22 MS. KATHLEEN MCCANDLESS: And that was
23 why I asked him if he could shed any light on it,
24 appreciating that he may not have that information.

25 I take it he doesn't have that

1 information?

2 MR. STEVEN SCARFONE: No, he does not
3 have that information.

4

5 CONTINUED BY MS. KATHLEEN MCCANDLESS:

6 MS. KATHLEEN MCCANDLESS: Now if we
7 could turn to PUB-MPI-2-11.

8

9 (BRIEF PAUSE)

10

11 MS. KATHLEEN MCCANDLESS: And if we go
12 to the response here, this is with respect to profit
13 on Extension rate indications estimated for each of
14 the rating years from 2012 to 2018, yes?

15 MR. LUKE JOHNSTON: That's right.

16 MS. KATHLEEN MCCANDLESS: What was the
17 corresponding profit provision for 2019?

18 MR. LUKE JOHNSTON: I lost my page,
19 there.

20

21 (BRIEF PAUSE)

22

23 MR. LUKE JOHNSTON: While that's
24 happening, I'll tell you it's 27.3 percent. This --
25 this is what I'm told.

1 We had -- we decreased Extension rates
2 in the 2019 year by approximately 6 percent.

3 MS. KATHLEEN MCCANDLESS: Has the
4 Extension profit provision for 2020 been established
5 yet?

6 MR. LUKE JOHNSTON: This is definitely
7 a -- a change going forward in some of our processes
8 in terms of the profit projection, because, as we just
9 discussed, Extension transfers are in the Basic rate
10 calculation.

11 So our -- our old process for Extension
12 would be that the fisc -- sorry, the -- for rates in
13 general, sorry, our fiscal year would end. We'd put
14 the Basic rate application together and bring it here.

15 As soon as that was complete, we'd
16 start working on Extension and present it to our board
17 in -- in November of the year. Since there was, like,
18 the same regulatory requirements, we can obviously
19 just get that approved, and then supply those rates
20 with Basic when they -- when they go to renewals in --
21 in January.

22 Going forward, we will be bringing
23 Extension rates through our board at the same time as
24 Basic rates for reasons you can understand. Right
25 now, our profitability for Extension is as shown in

1 the GRA.

2 We filed the GRA. It has transfers, as
3 shown in -- in the pro formas. And so if we were to
4 put forward, let's say, a rate decrease or a rate
5 change right now, we would obviously have to update
6 the -- the Basic forecast as well.

7 So right now, we're moving forward with
8 rates at the levels shown in the pro forma statements
9 provided.

10

11 (BRIEF PAUSE)

12

13 MR. LUKE JOHNSTON: I'm told that
14 that's approximately 28 percent probability.

15

16 (BRIEF PAUSE)

17

18 MS. KATHLEEN MCCANDLESS: So for
19 beyond 2020, then, would the Corporation be looking at
20 similar profit? So about -- as reflect in this GRA?

21 MR. LUKE JOHNSTON: At this time,
22 that's our best estimate. But as I've stated, I
23 believe in the -- in the DCAT, even, the -- the profit
24 target, and knowing with confidence what that profit
25 target is for Extension is obviously very important to

1 this hearing, so that -- that's going to be something
2 that we'll discuss with our board going forward to
3 make sure that that's -- that has to be stable as well
4 to give us the rate stability for the -- the plan as a
5 whole.

6 MS. KATHLEEN MCCANDLESS: What
7 considerations going to the selection of the Extension
8 profit provision each year?

9

10 (BRIEF PAUSE)

11

12 MR. LUKE JOHNSTON: So if Extension is
13 going to be a truly com -- competitive line, our view
14 is that it -- it would have to operate on similar kind
15 of fundamentals in terms of capital requirements and
16 profitability.

17 And -- and what I mean by that is if
18 MPI didn't have to have any Extension capital, and we
19 could just set rates at no profit, there would be no -
20 - well, there isn't any competition now, so I can't
21 imagine what that would be if -- if we -- if we did
22 that.

23 So what we'll be looking at is if we
24 have a reasonable capital target, and, you know, other
25 insurers would have to have the same, that would be

1 considered fair, I would assume. And if we're looking
2 at more of an industry level type of profitability,
3 that would be fair for competitors and customers.

4 And again, in our view, at a high
5 level, those would be some of the considerations, as
6 obviously, we have some other manages with the
7 monopoly, and -- and unlike a competitor, our profits
8 would flow directly to Basic as part of our plan. But
9 we wouldn't want to set up Extension the way that it's
10 virtually impossible for anyone to ever compete.

11 MS. KATHLEEN MCCANDLESS: Can you
12 envision any circumstances in the future that might
13 give rise to a significant reduction in Extension
14 profit provision?

15 MR. LUKE JOHNSTON: We still have to
16 have those conversations the with our board. So at --
17 at this time, I -- I don't know.

18

19 (BRIEF PAUSE)

20

21 MS. KATHLEEN MCCANDLESS: So to what
22 extent can the Board rely on the forecasted stability
23 of the expected capital transfers from Extension to
24 Basic?

25

1 (BRIEF PAUSE)

2

3 MR. LUKE JOHNSTON: Okay. For this
4 GRA, I can confirm that our -- our Extension forecast
5 is as -- for the 2020 rating year -- is as presented
6 in -- in the filing. And we've also gone over the
7 stability of Extension claims and -- and also that we
8 anticipate our market share to remain constant. So
9 those would be three (3) good reasons to assume the
10 Board can rely on those numbers.

11 Should we meet with our Board and
12 select a different provision going forward, for
13 example, as I mentioned that would now be in
14 conjunction with our Basic rate filing. So those
15 would be reliable at that time, so you wouldn't have a
16 surprise Extension rate change after the GRA is
17 already complete.

18 MS. KATHLEEN MCCANDLESS: Kristen, can
19 we go back to the Reserves Regulation which is
20 Attachment A to the overview section of the filing in
21 Section 3. So the Part 3 or Section 3 of the
22 Reserves Regulation states that:

23 "The corporation may use amounts in
24 the rate stabilization reserve that
25 are in excess of the amount required

1 under Clause 2(a) only for the
2 purpose of reducing the rate
3 indication required for the plan of
4 universal compulsory automobile
5 insurance in a subsequent year."

6 Yes?

7 MR. LUKE JOHNSTON: Yes.

8 MS. KATHLEEN MCCANDLESS: And we heard
9 previous evidence that capital adjustments should be
10 kept separate from the determination of the AAP rate
11 indication, yes?

12 MR. LUKE JOHNSTON: That's right.

13 MS. KATHLEEN MCCANDLESS: So with that
14 in mind, how do you reconcile the wording here with
15 respect to reducing the rate indication required with
16 the evidence on capital adjustments?

17 MR. LUKE JOHNSTON: The -- the
18 interpretation is that -- that the excess funds won't
19 be rebated.

20 So the -- I mentioned earlier that we
21 want to keep the break-even rate indication as a
22 separate line item on the customer's renewal so that
23 it's very clear to them year to year that this is what
24 the cost of Basic is on a break-even basis. And then
25 rather than waiting for large rebates to build up or

1 whatever the case, the -- there would be a separate
2 line that would say capital release provision and
3 would be put on a rate equivalent basis, so 1 percent
4 for reduction.

5 So the reason we obviously want to do
6 that is we don't -- say we did have a 5 percent
7 release, if we just embedded it in the -- the rate
8 without telling customers what that -- what that was,
9 they will come back next year and maybe think they got
10 a 5 percent rate increase when really it was just
11 'cause they got a -- a release the year before.

12 So we're trying to prevent that type of
13 confusion, but the idea is that these adjustments will
14 be made through the actual -- through the customer's
15 actual rates, not through rebate cheques.

16 MS. KATHLEEN MCCANDLESS: And so
17 really then, the corporation's intention is to use
18 amounts in excess of the 100 percent MCT for reducing
19 the rate request, not the rate indication? Would that
20 be accurate?

21 MR. LUKE JOHNSTON: The rate -- I see
22 your reading rate indication -- yes -- in the -- in
23 the way that we talk about it on the actuarial
24 language.

25

1 (BRIEF PAUSE)

2

3 MR. LUKE JOHNSTON: Maybe it does read
4 okay with a change actually. So the rate indication
5 required for the plan would be our Basic break-even
6 rate indication. The excess reserves would only be
7 used for the purposes of reducing that amount. It's
8 not -- it's not changing the meaning of the Basic rate
9 indications.

10 It's just saying if, say, we had a
11 2 percent release, then that would be -- that could be
12 used for the purposes of reducing the -- whatever the
13 rate indication is to a different rate ask is what --
14 is what you're implying. I think it's just -- I think
15 it reads okay, but I understand the -- the question.

16 MS. KATHLEEN MCCANDLESS: Thank you.
17 Mr. Johnston, Mr. Phoa, thank you. Those are my
18 questions.

19 MR. LUKE JOHNSTON: Thank you.

20 THE CHAIRPERSON: Mr. Williams, we
21 have about a half an hour before noon. Are you ready
22 to go?

23 DR. BYRON WILLIAMS: Yes. And I think
24 the plan was that Mr. Wennberg is visiting for this
25 morning. I think I can -- subject to the Board's

1 guidance, we could ask him to participate this
2 morning, and then we could get him back to his other
3 job in the afternoon and keep the other panel members
4 around for the afternoon if that --

5 THE CHAIRPERSON: Sure.

6 DR. BYRON WILLIAMS: -- suits MPI and
7 the Board.

8 THE CHAIRPERSON: Thank you.
9 Mr. Wennberg.

10

11 CURTIS WENNBERG, Previously Sworn

12

13 CROSS-EXAMINATION BY DR. BYRON WILLIAMS:

14 DR. BYRON WILLIAMS: Mr. Wennberg,
15 your -- you've got a bright tie on, and you're ready
16 to go this morning?

17 MR. CURTIS WENNBERG: Ready.

18 DR. BYRON WILLIAMS: Most of these
19 initial questions -- some will be to Mr. Johnston,
20 some will be to you. You just pick who you prefer to
21 respond. If we could go, Kristen, to Figure EAR-5
22 from the external actuarial review?

23 Mr. Johnston, in a few minutes, we're
24 going to talk about changes in experiences while as
25 case reserves. But generally for the 2018/'19 year,

1 the appointed actuary -- the external actuary would
2 sign off on two (2) different reviews, one (1) as of
3 October 31st and the other as of February? Correct?

4 MR. LUKE JOHNSTON: That's right.

5 DR. BYRON WILLIAMS: And this table,
6 sir, I'll suggest to you is from February of 2019?

7 MR. LUKE JOHNSTON: That's -- that's
8 right.

9 DR. BYRON WILLIAMS: And essentially
10 what is done -- and you can look up to the headline in
11 terms of changes in experience only -- but what this
12 table does is fact -- factors out changes made to the
13 valuation methodology and valuation assumptions and
14 zeroes in on changes in experience for the 2018/'19
15 year. Would that be correct, sir?

16 MR. LUKE JOHNSTON: That's right.
17 Experience being, like, the claims to how they came
18 in, paid or incurred.

19 DR. BYRON WILLIAMS: And,
20 Mr. Johnston, if we want to know what's going on with
21 PIPP in terms of the runoff for the 2018/'19 year, we
22 would direct our attention to the middle of the table
23 to the three (3) columns being accident benefit weekly
24 indemnity, accident benefit other, index in accident
25 benefit other than non-index. Would that be fair,

1 sir?

2 MR. LUKE JOHNSTON: Yes. The PIPP
3 coverages are longer tail and there's a lot more
4 activity there. As a -- collision, you just pay it,
5 and then a few months, it's -- it's closed. So PIPP
6 is where the action is. Yes.

7 DR. BYRON WILLIAMS: And, sir, if we
8 go down to line 19 to the total, I'll suggest to you,
9 subject to check, that we'll see unfavourable balances
10 for those -- or unfavourable runoffs for those
11 three (3) items in the range of \$40 million, sir,
12 subject to check?

13 MR. LUKE JOHNSTON: Yes. And a lot of
14 this has to do with centralized reserving coming in
15 and reporting some higher numbers especially in the
16 earlier years. But to your specific question, yes.

17 DR. BYRON WILLIAMS: And when we look
18 at that unfavourable variance for the three (3) PIPP
19 coverages, it would be fair to suggest to you that
20 much of it is in the 2016 and 2017 years, sir?
21 Agreed?

22 MR. LUKE JOHNSTON: Agreed.

23 DR. BYRON WILLIAMS: And again, we'll
24 give you -- you've spoken about this in your direct
25 evidence, and we'll give you a chance to elaborate

1 later. But in regards to the adverse runoff
2 experience in recent years, would it be fair to
3 suggest there are two (2) main causes, one (1) being
4 claims persistency and the second being some
5 challenges with inadequate and inconsistent case
6 reserving?

7 MR. LUKE JOHNSTON: That's correct.
8 The -- those would be the main drivers of why there
9 have been pretty substantial adjustments made in the
10 actuarial valuation.

11 DR. BYRON WILLIAMS: And, Kristen, if
12 we could go to Part 6 claims incurred, Appendix 9,
13 page 3 of 3, the ten (10) year claims incurred
14 comparison?

15 Mr. Johnston, your eyesight is good
16 enough to help me read this table?

17 MR. LUKE JOHNSTON: It is. You might
18 need more than my eyes to get to the details but yes.
19 Yeah.

20 DR. BYRON WILLIAMS: In essence, what
21 this table does is examine for the basic line of
22 business ten (10) year claims incurred comparisons for
23 the specific lines of business, whether that's PIPP,
24 collision, comprehensive, et cetera. Would that fair?

25 MR. LUKE JOHNSTON: That's right.

1 DR. BYRON WILLIAMS: And, sir, in
2 terms of directing our attention, let's just say under
3 '18/'19 when we see the term "original projected,"
4 does that represent what was presented in the general
5 rate application, sir?

6 MR. LUKE JOHNSTON: That's right.

7 DR. BYRON WILLIAMS: And then the
8 revised forecast would be the year subsequent?
9 Correct?

10 MR. LUKE JOHNSTON: That's correct.
11 And I'm -- I don't want to cut you off, but the -- the
12 issue with this table specifically on PIPP is the
13 interest rate adjustments.

14 DR. BYRON WILLIAMS: Yeah. And we're
15 going to come to that. And --

16 MR. LUKE JOHNSTON: Yeah. So
17 that's -- so I just want -- just so you're --

18 DR. BYRON WILLIAMS: Yeah.

19 MR. LUKE JOHNSTON: -- in fairness to
20 the -- yeah.

21 DR. BYRON WILLIAMS: And then actual
22 or obviously the actual results.

23 MR. LUKE JOHNSTON: That's right. So
24 that would be in claims. And then there can be -- you
25 know, when it's just rates fall, I think it's about

1 every ten (10) basis points, there's 16 million more
2 in PIPP. So that can be an example.

3 DR. BYRON WILLIAMS: And the point
4 you're making, Mr. Johnston, is this is a different
5 type of table than the one we looked at previously
6 which was focused on experience changes. Would that
7 be fair, sir?

8 MR. LUKE JOHNSTON: Yeah. When --
9 whenever I'm presenting something, we're trying to --
10 on claims, for example, for PIPP -- PIPP specifically,
11 we obviously want to isolate interest rates as a
12 separate item and then the claims themselves as a
13 different -- so, you know, what are we actually doing
14 on the claims side versus what we're doing on our ALM
15 program.

16 This table doesn't really do a good job
17 of that because the interest rates are mixed in with
18 the -- with the PIPP results.

19 DR. BYRON WILLIAMS: And what we see,
20 in fact, sir, the point you're making is that caught
21 up in the difference between the original projected
22 and the actual would be factor such as interest rates,
23 changes in experience, as well as changes in valuation
24 methodology? Would that be fair?

25 MR. LUKE JOHNSTON: That's correct.

1 Yes.

2 DR. BYRON WILLIAMS: With those
3 caveats being noted, Mr. Johnston, just I want -- I do
4 want to direct your attention to three (3) years
5 specifically.

6 First of all going along to the right,
7 on the PIPP line to the 2016/'17 year, you'll agree
8 that the original projected was in the range of a
9 hundred and forty-eight or a hundred and forty-nine
10 million, sir?

11 MR. LUKE JOHNSTON: I would, yes.

12 DR. BYRON WILLIAMS: And the actuals
13 came in close to \$284 million? Agreed?

14 MR. LUKE JOHNSTON: It's -- again,
15 this is not -- this is making it look like PIPP
16 specifically. The claims themselves are -- are
17 causing this deviation, but -- but a large chunk of
18 that is likely interest rates. And without seeing
19 that, I -- I wouldn't want to speculate.

20 You know, it -- we've had interest rate
21 adjustments in recent years in the fifty (50) to a
22 hundred million dollar range, so I'd be cautious
23 making compare --

24 DR. BYRON WILLIAMS: We --

25 MR. LUKE JOHNSTON: So, for example,

1 if we -- if we had a hundred million on all our
2 interest rate adjustment and it was perfectly offset
3 by the asset side, we'd say, great, that was the plan.

4 So it -- it probably -- like I'd
5 probably suggest going to the -- the runoff exhibit in
6 the actuarial evaluation or even our claims incurred
7 chapter to get a -- a more apples to apples.

8 DR. BYRON WILLIAMS: Let's just take
9 one last look, sir, before we leave this, and I
10 understand your caveats. If we looked at the '18/'19
11 year, we'd see an original projected of two fifty and
12 an actual in the range of three hundred and
13 thirty-eight, sir?

14 MR. LUKE JOHNSTON: That's right.

15 DR. BYRON WILLIAMS: And that's being
16 millions? Agreed?

17 MR. LUKE JOHNSTON: Can you repeat
18 that? Sorry?

19 DR. BYRON WILLIAMS: I just said
20 two hundred and fifty (250), and I was speaking in
21 terms of millions of dollars, sir.

22 MR. LUKE JOHNSTON: Yeah. That --
23 those are correct numbers.

24

25 (BRIEF PAUSE)

1 DR. BYRON WILLIAMS: Mr. Wennberg,
2 we're going to get to you in just a couple of seconds,
3 but given Mr. Johnston's longer experience with the
4 corporation, I may be putting some historical points
5 to him. Don't be hurt.

6 I wonder if we can go to CAC-1-36B from
7 last year's general rate application and in particular
8 to start with page 2 of 5. Mr. Johnston, just for our
9 history lesson, you're aware that the pure no-fault
10 plan PIPP came into force and operation back in 1994,
11 sir?

12 MR. LUKE JOHNSTON: I am.

13 DR. BYRON WILLIAMS: And in two-o-five
14 or thereabouts, Manitoba Public Insurance started a
15 strategic review of PIPP products and service delivery
16 to Manitobans?

17 MR. LUKE JOHNSTON: Correct.

18 DR. BYRON WILLIAMS: And at a high
19 level, the review resulted in a series of init --
20 initiatives collectively labelled Business and Interi
21 -- Improvement initiative, or BI-3. You remember
22 that, sir?

23 MR. LUKE JOHNSTON: I do.

24 DR. BYRON WILLIAMS: And part of BI-3,
25 sir, was the selection of a -- a case management

1 administration system called FINEOS, F-I-N-E-O-S, sir?

2 MR. LUKE JOHNSTON: That's right.

3 DR. BYRON WILLIAMS: And that was
4 rolled out on or ab -- in 2010, 2011, in that time
5 frame, sir?

6 MR. LUKE JOHNSTON: I believe
7 September -- September 20 -- September 2010.

8 DR. BYRON WILLIAMS: And Mr. Johnston,
9 I can provide you with references if you need them,
10 but you would agree that in recent years, the Public
11 Utilities Board has taken an active interest in the
12 MPI handling of personal injury prot -- protection
13 plan claims in a number of Board Orders between 2014
14 and today?

15 MR. LUKE JOHNSTON: Subject to check,
16 but that's -- that sounds reasonable. I'll accept
17 that.

18 DR. BYRON WILLIAMS: And there's been
19 a particular focus on claims duration, especially
20 longer-tailed claims, agreed?

21 MR. LUKE JOHNSTON: Yes, that has been
22 a -- an issue over the last several years.

23 DR. BYRON WILLIAMS: And if we can
24 just turn to page 3 of 5 of this CAC-1-36(b), and just
25 scroll down a bit more on the page, Kristen.

1 And Mr. Johnston, before we get to Mr.
2 Wennberg and some of the specific issues, would it be
3 fair to say that one (1) of the challenges being felt
4 not only by Manitoba Public Insurance but by other
5 insurance companies is a general rise in psychological
6 and psych -- psychiatric impairment claims?

7 Mr. Wennberg, it's over to you,
8 apparently.

9 MR. CURTIS WENNBERG: Yes. We've
10 experience it, and in discussions with some of the
11 other providers that do a PIPP-like exp -- product,
12 they -- they're seeing similar -- similar trends.

13 DR. BYRON WILLIAMS: Okay. And Mr.
14 Wennberg -- and Kristen, perhaps we can go to page 6,
15 Attachment A, of this CAC-1-36 from the 2019/20 GRA.
16 And Mr. Wennsberg -- Mr. Wenn -- Wennberg -- my
17 apologies. At a high level, Manitoba Public Insurance
18 took "a deep dive review" of the personal injury
19 protection plan, which was shared both with its board
20 and the Public Utilities Board in 2018, correct?

21 MR. CURTIS WENNBERG: That's correct.

22 DR. BYRON WILLIAMS: And that's the
23 document we -- a PowerPoint from that -- sharing the
24 results of that --

25 MR. CURTIS WENNBERG: Yes. We shared

1 it, yes.

2 DR. BYRON WILLIAMS: And that's what
3 we have before us here, sir?

4 MR. CURTIS WENNBERG: I -- I believe -
5 - yes, I believe so.

6 DR. BYRON WILLIAMS: And one of the
7 points Mr. Johnston was making earlier, and we've
8 heard at -- at other times in -- in the hearing, I'll
9 suggest to you, is that for the 2010-2016 years in
10 particular, MPI has had some struggles with the
11 accuracy and consistency of personal injury protection
12 plan claims reserving. Would that be fair, sir?

13 MR. CURTIS WENNBERG: Yes. Are you
14 referring to those specific years or between that
15 period of 2010 and 2016?

16 DR. BYRON WILLIAMS: Between that --
17 that --

18 MR. CURTIS WENNBERG: Yes.

19 DR. BYRON WILLIAMS: -- 2010 to 2016
20 period, sir.

21 MR. CURTIS WENNBERG: Yes, and -- and
22 we're still -- we're still living with the effects of
23 that, and -- and I can give a little more detail if
24 that's what you're looking for.

25 DR. BYRON WILLIAMS: Well, just --

1 just for continuity purposes, sir, that led to the
2 implema -- implementation of the centralized case
3 reserving approach in 2017. Would that be accurate?

4 MR. CURTIS WENNBERG: It -- there was
5 a few other reasons for centralizing the case
6 reserving. It -- it's -- why don't -- why don't I
7 give a little bit more context so I can provide a
8 fuller answer.

9 In reviewing -- in reviewing the
10 business I joined in 2016 in -- in roughly July and
11 very shortly after, my -- my actuarial colleague on --
12 on the panel and I were both talking about some of the
13 issues we were seeing in reserving and the IBNR
14 reports relative to the case reserves.

15 And -- and what there had been at MPI
16 was a very consistent trend over a number of years pre
17 the BI-3 experience that was shown in that -- in that
18 graph, the -- the curve that we're talking about that
19 the CAC pointed out, the curve of recovery. And it
20 seemed like post-BI-3, we -- we were getting more
21 people off the books earlier, but they were staying
22 around longer.

23 There's two -- there's two (2) effects
24 that -- that -- that -- that took place here. One of
25 them was when BI3 came in -- it's like other software

1 systems. You have to track and manage your case --
2 case management of your -- your injury clients. It --
3 it's a good thing. There's many companies around the
4 U -- the world that use FINEOS; however, when MPI put
5 it in, we did two (2) things that I don't think were,
6 in hindsight, the correct strategies.

7 One of the first ones is that we exited
8 out a number of case managers almost immediately, so
9 we didn't wait for some of the work to actually get
10 naturally out of the system, but we had actually
11 dropped case managers, removed them to other parts of
12 the business. So that reduced the FTE capacity to do
13 active case management and work with clients.

14 That -- that was an unfortunate choice.
15 It may have, at the short term, looked like it would
16 positively benefit the business case of doing a big
17 project like BI3, because you've got an immediate
18 head-count reduction; however, the -- the insidious
19 part of reducing case management is that it may not be
20 entirely noticeable the year after or the following
21 year after that.

22 But certainly, as you don't have people
23 to case manage and assist customers in returning to
24 work, you -- you can then expose the -- the business
25 to longer-term claims, which are even more difficult

1 and -- and also have mental health issues because --
2 because of that, because of a lack of going back to
3 work.

4 The other thing that was done post-BI-3
5 was the reserving was -- was -- was changed, and this
6 is before my time. But my understanding is that the
7 way that reserving was done, it was given to each case
8 manger, and case managers were not allowed to reserve
9 for beyond the -- beyond the forecast efforts to get a
10 customer back to work.

11 So with many injuries, unless they're
12 fairly catastrophic, you really think a customer would
13 go back to work within, say, six (6) months or twelve
14 (12) month, and that would be the limit of your
15 reserving on that case file.

16 So what we were seeing is basically
17 under-reserving from a holistic or a systemic point of
18 view from a company, because you're always going to
19 have the 10 to 15 percent of customers who may
20 struggle with their recoveries and end up being on our
21 books even though you can't predict that up front. So
22 that -- that was a second change that happened.

23 So when Luke and I got together with
24 our teams to understand the impact of these two major
25 issues, we looked to reverse it out. The deep dive

1 review was also requested by our board. This was
2 after the 2016/17 year, where you -- you had, I think,
3 pointed out was a fairly high year in terms of the
4 actuarial adjustments. We did add about \$80 million
5 in reserves in that year alone, and a lot of that was
6 just acknowledging that we do have this underlying
7 issue.

8 And then we centralized reserving.
9 Centralized reserving does two (2) main things. One
10 is we now go -- we are going back to reserving as you
11 would in a -- in a bodily injury environment, meaning
12 that we're allowing our case managers to look at a
13 customer and reserve appropriate to the customer. But
14 we are also, at the two (2) year mark, doing a global
15 -- it's basically a calculator. So we are letting a
16 calculator determine a percentage of that customer
17 base is going to be there for us in the long term as
18 well, so we're using actuarial calculators.

19 And so this centralizing takes some of
20 this out of the case manager's hands. It also allows
21 us to then use case manager capacity to actually
22 active case manage the book, and I could get into a
23 little more detail on that.

24 DR. BYRON WILLIAMS: Thank you. And
25 if we can go to page 8 of this, and this will,

1 perhaps, assist us with some of your -- the
2 discussion.

3 MR. CURTIS WENNBERG: Yeah.

4 DR. BYRON WILLIAMS: Mr. Wennberg, one
5 of the points that I -- that I -- I took from the --
6 the -- the knowledge that you shared with us was that
7 in terms of the duration exposure that Manitoba Public
8 Insurance is continuing to experience, you attribute
9 some of that to the shortage of staff and -- and
10 experienced staff in that 2010 to -- period, up to
11 probably 2017. Would that be fair, sir?

12 MR. CURTIS WENNBERG: That's correct.

13 DR. BYRON WILLIAMS: And what we see
14 here, sir, on the left-hand side is tracking the
15 number of FTEs versus claims, I'll suggest to you, with
16 the number of full-time equiv -- equivalents being
17 reduced from a hundred and thirty-six (136) to ninety-
18 nine (99) as we move to the right. Is that correct,
19 sir?

20 MR. CURTIS WENNBERG: Correct.

21 DR. BYRON WILLIAMS: And you're also
22 making the point that there was, at the same time, an
23 increase in claims handled, correct?

24 MR. CURTIS WENNBERG: Correct.

25 DR. BYRON WILLIAMS: And sir, what you

1 have put on the right of this table, dating back to
2 2018, is some of the challenges that you just spoke of
3 in -- flowing from the staff shortage, in -- one of
4 them being not enough time to actively adopt return-
5 to-work practices for claimants, agreed?

6 MR. CURTIS WENNBERG: Agreed.

7 DR. BYRON WILLIAMS: You also point
8 out that 10 to 15 percent of the files with
9 psychological factors and -- and more complex files,
10 agreed?

11 MR. CURTIS WENNBERG: Correct.

12 DR. BYRON WILLIAMS: And also that the
13 -- the current case managers have -- at least as in
14 2018, came prim -- primarily from the physical damage
15 side, and were less well equ -- equipped to manage the
16 complexity of claims, correct?

17 MR. CURTIS WENNBERG: Correct.

18 DR. BYRON WILLIAMS: And sir, as
19 compared to a physical damage claim, it would be fair
20 to say that a pure no-fault claim adjudication process
21 requires more complex skills?

22 Do you agree?

23 MR. CURTIS WENNBERG: Yes.

24 DR. BYRON WILLIAMS: And those skills
25 would include insight into mental and physical health

1 connections? That would be one (1) of them?

2 MR. CURTIS WENNBURG: Or at least an
3 awareness of how to access that experience, if -- if
4 you need to. You know I -- the -- some of the
5 adjusters in the physical damage side are -- they --
6 they have very complex claims to work through too, and
7 -- and so I don't mean to diminish their role, but
8 when you're dealing with customers that are injured,
9 there's a -- there's a sensitivity that comes with it.
10 There's a -- there's an emotional intelligence that
11 comes with it.

12 But then you also need to work with
13 them, and -- and their employers as well, and make
14 sure that you've got the -- the full understanding of
15 the injury types than the magnitude.

16 DR. BYRON WILLIAMS: And the point
17 you're making, sir, is on the personal injury side,
18 one (1) of the skill sets required is insight into
19 work processes and workplace accommodations, agreed?

20 MR. CURTIS WENNBURG: Yes. In fact,
21 it's -- it's part of our five (5) step review on
22 active case management, and on -- we've done some
23 retraining on our staff on what we expect. But, you
24 know, step 1 is getting yourself familiarized with the
25 -- the claimant, and the history, and -- and all that

1 stuff.

2 Step 2 is actually having a strong
3 conversation with the customers and then their
4 employer as well, including potentially the union, and
5 -- and there's just a -- there's a lot of steps in
6 that -- in part 2.

7 DR. BYRON WILLIAMS: And you'll see at
8 the bottom right, a reference to getting thirteen (13)
9 more full-time equivalents.

10 Do you see that, sir?

11 MR. CURTIS WENNBERG: Yes.

12 DR. BYRON WILLIAMS: And I can give
13 you the cites if you'll requirement -- or you can take
14 these subject to check. But am I correct in
15 suggesting that Manitoba Public Insurance hired
16 additional injury claims management staff in -- in
17 around September 2018 to try and address the
18 persistency issue?

19 MR. CURTIS WENNBERG: Yes, that's
20 correct.

21 DR. BYRON WILLIAMS: And it adopted,
22 I'll suggest to you -- or piloted, excuse me --
23 standardized case management and metrics at the
24 beginning of November of 2018?

25 MR. CURTIS WENNBERG: Correct.

1 DR. BYRON WILLIAMS: And those went
2 live effective March 1st, 2019?

3 MR. CURTIS WENNBERG: Yes.

4 DR. BYRON WILLIAMS: Sir, can you tell
5 -- tell -- share with us what is meant by standardized
6 case management and metrics?

7 MR. CURTIS WENNBERG: Yes. So one (1)
8 of the examples is that we are expecting forty (40)
9 clients for a case manager now. So we -- we would --
10 we would have previously not had strong benchmarks and
11 -- and managed with the -- the amount of -- number of
12 -- of folks, basically, that our case managers would
13 be dealing with.

14 And we also were looking for
15 throughput. So we -- we managed them at an individual
16 and a -- and a -- we call them pods, but -- but a
17 group of case managers together. We manage them on
18 throughput. So how many cases are they taking in, so
19 intake, and then how many cases are they taking out,
20 and what's the balance, plus or minus.

21 So there's -- there's -- it's one (1)
22 of the things we been pushing for the last three (3)
23 years, essentially, is a little bit better metrics,
24 and a lot more productivity related metrics. And --
25 and injury is one (1) of those where it may sound --

1 it may sound -- not a -- a kinder, gentler type of
2 process, but you need to be -- you need to manage
3 these things. You need to monitor them. You need to
4 make sure that our -- our folks are having the right
5 conversations with customers and moving them in and
6 out.

7 DR. BYRON WILLIAMS: And I'm assuming
8 -- I'll suggest you that -- or I'm going to assume,
9 and you'll correct me if I'm wrong, that MPI will get
10 regular reports in terms of standardized -- this --
11 the -- the case management metrics. Would that be
12 fair?

13 MR. CURTIS WENBERG: We do
14 internally, yes.

15 DR. BYRON WILLIAMS: And would MPI be
16 in a position for the next General Rate App --
17 Application to provide a report on the outcomes, at
18 least at an aggregated level, sir?

19 MR. CURTIS WENBERG: By "outcomes,"
20 are you referring to some of the part --

21 DR. BYRON WILLIAMS: Just the metrics,
22 sir.

23 MR. CURTIS WENBERG: In terms of the
24 metrics?

25

1 (BRIEF PAUSE)

2

3 MR. CURTIS WENNBERG: We have no
4 problem with that.

5

6 (BRIEF PAUSE)

7

8 DR. BYRON WILLIAMS: Mr. Johnston,
9 recognizing that these additional staff were hired in
10 September of 2019, and that the standardized case
11 management went live effective March 1st, 2019, would
12 it be fair to suggest that the impacts of the
13 additional staff cannot be fully measured until after
14 the 2019 loss year develops beyond the twenty-four
15 (24) to sixty (60) month period?

16 MR. LUKE JOHNSTON: Yeah, I talked
17 with our injury department. Training the staff as
18 well takes a little bit of time, but you can see in
19 the -- in the chart I presented in my presentation
20 some evidence that we're moving the curve. But until
21 it gets that twenty-four (24) month period, where
22 we're putting in large lifetime reserves, you can't
23 really lock down the -- that you've -- you've achieved
24 a reduction.

25 And then even then, if you have one (1)

1 year, well, you know, maybe just the batch of
2 claimants that year were -- were less seriously
3 injured, or -- right? So twenty-four (24) months at
4 minimum.

5 DR. BYRON WILLIAMS: Recognizing the
6 twenty-four (24) month at -- at minimum, Mr. Johnston,
7 and the long tail on PIPP claims, it would be too
8 early to report on cost savings until we're -- we're
9 out beyond that period, sir?

10 MR. LUKE JOHNSTON: It would be
11 difficult to make those assumptions. And I would also
12 caution from the implementation of -- of BI3, and --
13 and the, you know, desire to make some, you know,
14 statements about savings and such. You know, you have
15 to really -- we didn't see until four (4) or five (5)
16 years out that there was, you know, a 30 percent
17 increase in lifetime claims. So that way, I would say
18 it's too early to -- to put hard savings numbers.

19 DR. BYRON WILLIAMS: Okay. Thank you,
20 both -- both panel members and Mr. Wennberg. From my
21 perspective, you're excused. I don't know if others
22 have questions for you, but I do thank you for coming
23 over and -- and sharing your insights, sir.

24 MR. CURTIS WENNBERG: Thank you. One
25 (1) thing I might add is we do have metrics that we

1 track before the twenty-four (24) month mark as well.
2 We -- we do track the percentage of customers that
3 have actually closed their claim with us. And what we
4 see on the 20 -- 2017 and '18 year at this point is
5 that we -- we like where the closure rates of are --
6 are becoming.

7 So this isn't strong enough evidence
8 for Luke to be able to make actuarial adjustments, but
9 2014 was a very good year for us. 2014 also happened
10 to be a very low accident year. So our staff was able
11 to actually handle the number of claimants that came
12 in that year.

13 We're now seeing some of the closure
14 rates of the more recent couple of years emulating
15 2014 in terms of the closure rates, which is more like
16 the BI3. So we really like this. This is a trend,
17 that we're not baking anything on this at this point
18 in time, but -- but we like where we're going with
19 this, and -- and it feels like we're getting a little
20 more control on it.

21 DR. BYRON WILLIAMS: Just based on
22 that, I -- I will ask a couple more questions of Mr.
23 Johnston.

24 Mr. Johnston, you'll recall that there
25 was a review of the BI-3 initiative. I can't remember

1 if it was Ernst & Young or not, but you'll rec --
2 you'll recall that, sir?

3 MR. LUKE JOHNSTON: I do.

4 DR. BYRON WILLIAMS: And you'll recall
5 as well, sir, that one (1) of the limitations of that
6 review was that it was really only able to look out --
7 the claims out to that twenty-four (24) month period,
8 sir.

9 You'll recall that?

10 MR. LUKE JOHNSTON: That's right.

11 DR. BYRON WILLIAMS: And you'll
12 recall, sir, that based upon only that lookout to
13 twenty-four (24) months, Ernst & Young was fairly
14 laudatory about the BI-3 initiatives?

15 MR. LUKE JOHNSTON: I -- yeah, the --
16 the instructions provided to Ernst & Young was to look
17 at the business case for BI-3 in a very limited view
18 on the business case, being only closed claims, not
19 those that remained open.

20 And so if we were going to replicate
21 that analysis, we'd probably ask a different set of
22 questions of Ernst & Young.

23 DR. BYRON WILLIAMS: Okay. And just
24 to finish, but we'll agree that an important
25 limitation is that they were really looking only out

1 about two (2) years?

2 MR. LUKE JOHNSTON: Correct.

3 DR. BYRON WILLIAMS: Okay. Thank you.

4 THE CHAIRPERSON: Mr. Williams, if I
5 could ask your indulgence right now, and direct to Mr.
6 Wood whether he has any questions of Mr. Wennberg
7 specifically before he leaves for the day, and then
8 I'll ask the panel members for the same question.

9 MR. JAMES WOOD: I don't.

10

11 (BRIEF PAUSE)

12

13 THE CHAIRPERSON: Panel, do you have
14 any questions for Mr. Wennberg?

15

16 (BRIEF PAUSE)

17

18 THE CHAIRPERSON: Thank you, Mr.
19 Wennberg. And we will carry on with Mr. Williams's
20 cross-examination after lunch. If we could reconvene
21 at one o'clock. Thank you.

22

23 (CURTIS WENNBERG STANDS DOWN)

24

25 --- Upon recessing at 11:59 p.m.

1 --- Upon resuming at 12:58 p.m.

2

3 THE CHAIRPERSON: Good afternoon. Mr.
4 Williams, we will carry on with your cross-
5 examination.

6

7 CONTINUED CROSS-EXAMINATION BY DR. BYRON WILLIAMS:

8 DR. BYRON WILLIAMS: Yes. Good
9 afternoon, members of the panel. If we can go to
10 Figure RM-15 from Part 7, rate-making.

11

12 (BRIEF PAUSE)

13

14 DR. BYRON WILLIAMS: It should be page
15 5,459 of the document. Thank you.

16 Mr. Johnston, you'll recognize this --
17 this table, sir?

18 MR. LUKE JOHNSTON: Yes, I do.

19 DR. BYRON WILLIAMS: It's from the
20 original application, and therefore based upon the 0.1
21 percent rate increase -- overall rate increase, sir?

22 MR. LUKE JOHNSTON: That's correct.

23 DR. BYRON WILLIAMS: And what this
24 table does, I'll suggest to you, sir, and ask you to
25 confirm, is describe the proposed impacts on

1 ratepayers in terms of dollars whether decreases,
2 increases, or no change, flowing from a 0.1 percent
3 overall rate change.

4 Would you agree with that, sir?

5 MR. LUKE JOHNSTON: That's right.

6 DR. BYRON WILLIAMS: And so in
7 essence, we're looking at an application that was
8 essentially a zero?

9 MR. LUKE JOHNSTON: That's right.
10 Yeah. Pretty close, yeah. Yeah.

11 DR. BYRON WILLIAMS: And, sir, dir --
12 directing your attention to line 18 in particular, in
13 term -- even though it was a zero percent, or 0.1
14 percent overall rate change, only about one hundred
15 thousand (100,000) vehicles had no rate change.

16 Would that be correct, sir?

17

18 (BRIEF PAUSE)

19

20 MR. LUKE JOHNSTON: That's right.
21 Sorry.

22 DR. BYRON WILLIAMS: And if we direct
23 your attention on the decrease side for a moment, sir,
24 lines 5 to 1. Would you accept, subject to check,
25 that even with an essential zero rate increase, over

1 two hundred thousand (200,000) customers were getting
2 a rate decrease of fifty dollars (50) or more?

3 MR. LUKE JOHNSTON: I accept that. It
4 looks like about 20 percent or so.

5 DR. BYRON WILLIAMS: And going down to
6 line 11, sir, in terms of increases between fifty (50)
7 and ninety-nine dollars (\$99), you'll agree that there
8 were over two hundred thousand (200,000) vehicles
9 getting a rate increase between that fifty (50) to --
10 to ninety-nine dollar (\$99) range?

11 MR. LUKE JOHNSTON: That's right.

12 DR. BYRON WILLIAMS: And with another
13 thirty-five thousand (35,000) getting an increase of
14 at least one hundred dollars (\$100), sir?

15 MR. LUKE JOHNSTON: Correct.

16 DR. BYRON WILLIAMS: And if we can go
17 down to Figure RM-16, Mr. Johnston, at a high level,
18 this essentially does a -- a similar exercise, but in
19 terms of a percent rate change.

20 You'll agree?

21 MR. LUKE JOHNSTON: That's right.

22 DR. BYRON WILLIAMS: And again, if we
23 looked at consumers getting a decrease of greater than
24 5 percent, that would be in excess of three hundred
25 thousand (300,000) consumers, sir?

1 MR. LUKE JOHNSTON: Correct, or
2 vehicles, pardon me.

3 DR. BYRON WILLIAMS: Vehicles. Excuse
4 me, I misspoke. Thank you for that.

5 And so you've confirmed that the
6 numbers here --

7 MR. LUKE JOHNSTON: That's -- yeah,
8 confirmed, yes.

9 DR. BYRON WILLIAMS: And sir, in terms
10 of number of vehicles getting an increase of at least
11 5 percent, it would be more than a hundred and fifty
12 thousand (150,000), you'll accept, sir?

13 MR. LUKE JOHNSTON: I accept that.

14 DR. BYRON WILLIAMS: So while the
15 newspaper headlines might read -- read zero percent
16 rate increase, sir, there are significant rate
17 changes, both in dollar in percentage terms --

18 MR. LUKE JOHNSTON: That's --

19 DR. BYRON WILLIAMS: -- for over four
20 hundred thousand (400,000) rate payers, sir?

21 MR. LUKE JOHNSTON: That's right.

22 DR. BYRON WILLIAMS: And Mr. Johnston,
23 you and have had this conversation before. You'll
24 agree that for many individual consumers, the actual
25 bill that they pay is what they're focused on rather

1 than the overall rate increase?

2 MR. LUKE JOHNSTON: Abs -- absolutely,
3 yes.

4 DR. BYRON WILLIAMS: And Mr. Johnston,
5 I think you'll have this memorized, but if you'd -- if
6 you need a reference, it's from your certificate of
7 the actuary from the amended application.

8 And recognizing that My Learned Friends
9 from CMMG may have some questions, you'll agree, even
10 in the context of the proposed negative zero point six
11 (0.6) rate decrease, it is acc -- accurate to say that
12 the motorcycle class will average a 5 percent rate
13 increase, sir?

14 MR. LUKE JOHNSTON: That's right.

15 DR. BYRON WILLIAMS: And that's over
16 seventeen thousand (17,000) vehicles, sir?

17 MR. LUKE JOHNSTON: Approximately,
18 yes. Yeah.

19 DR. BYRON WILLIAMS: And my reference
20 for that, you do not need to go there, is Mr. Triggs'
21 letter, page 1.

22 And another class, sir, I'll suggest to
23 you is being public vehicles will average a 10.9
24 percent rate increase, sir?

25 MR. LUKE JOHNSTON: Correct.

1 DR. BYRON WILLIAMS: And again, I'll
2 suggest to you, subject to check, that there's over
3 twelve thousand (12,000) vehicles in that class, sir?

4 MR. LUKE JOHNSTON: That's right.

5 DR. BYRON WILLIAMS: Mr. Johnston, so
6 let's stay on this page, and let's chalk this up to
7 one of the no doubt many foolish questions I'll ask
8 you during this history -- during this history --
9 during this hearing.

10 Directing your attention to Figure RM-
11 1, indicated rate changes, you'll confirm that the
12 indicated average rate for overall is eight hundred
13 eighty-five dollars (\$885), sir?

14 MR. LUKE JOHNSTON: That's right,
15 recognizing and -- that it includes trailers and ORVs,
16 so it makes it look little smaller than you probably
17 really think it is. Yeah. Yeah.

18 DR. BYRON WILLIAMS: No worries. And
19 if we just looked for the indicated average rate for
20 private passenger class, it's one thousand one hundred
21 and fifty-four (1,154) sir?

22 MR. LUKE JOHNSTON: Correct.

23 DR. BYRON WILLIAMS: I wonder if we
24 could go to Appendix 1, Item Roman Numeral II, major
25 classification required rate changes, break --

1 breakeven rates, again for the amended application.

2 It should be just a couple pages
3 previous.

4

5 (BRIEF PAUSE)

6

7 DR. BYRON WILLIAMS: And if we could
8 go to the -- scroll down the page a little bit, keep -
9 - keeps -- thank you. Mr. Johnston, in terms of the
10 overall indicated average rate of eight hundred
11 eighty-five (885), can you help my client understand
12 where that would appear on -- on this page?

13

14 (BRIEF PAUSE)

15

16 MR. TAI PHOA: So that we set
17 everything into the proper context, the -- the chart
18 that you're seeing in front you to -- is based on --
19 assumed there -- there is the element of drift.

20 Basically, we are saying that, you
21 know, the rates will -- the average rate will increase
22 naturally as a result of, as Mr. Johnston has
23 explained, the changes in the population of vehicles.

24 The number that was quoted earlier is
25 based on what our modeling does to the population of

1 vehicle as of November 1st, 2000 -- 2018. So it
2 doesn't include the drift component that's included
3 here.

4

5

(BRIEF PAUSE)

6

7 MR. LUKE JOHNSTON: So to actually
8 model real customers in their impacts, we have to take
9 a snapshot of the customers at a point in time, and
10 then apply the changes, and that's the only way we can
11 create that rate distribution table, whereas in terms
12 of the application and totality, obviously, we know
13 that the customers earn, and -- and upgrade happens,
14 and things like that.

15

DR. BYRON WILLIAMS: Okay. And thank
16 you. And -- and I understand this now. And so when
17 we go back to the -- the indicated average rate in the
18 certificate of the actuary, that is based upon a -- a
19 snapshot in time as of November of -- of a certain
20 year, and it -- it is pre-drift?

21

Is that correct?

22

MR. LUKE JOHNSTON: That's right. We
23 need -- yeah, we need actual customers to model, so
24 yeah. And that's...

25

1 (BRIEF PAUSE)

2

3 MR. LUKE JOHNSTON: Motorcycles and
4 ORVs use different as-of dates, because that's --
5 we're trying to maximize where the most vehicles are
6 insured, but snowmobiles are modeled on January 1st,
7 and motorhomes, motorcycles, mopeds, trailers on
8 August 1st.

9 DR. BYRON WILLIAMS: Thank you for
10 that. If we go again to MPI Exhibit number 42, Pro
11 Forma 3, statement of changes in equity.

12

13 (BRIEF PAUSE)

14

15 DR. BYRON WILLIAMS: And down to line
16 17 and 18. Thank you.

17

18 (BRIEF PAUSE)

19

20 DR. BYRON WILLIAMS: Mr. Johnston, for
21 the 2021 year, would it be correct to suggest that the
22 minimum capital required, as per the 100 percent MCT,
23 would be three hundred and sixty-seven million nine
24 hundred and -- and sixty-five thousand (367,965,000)?

25 MR. LUKE JOHNSTON: That's -- that's

1 right.

2 DR. BYRON WILLIAMS: Okay. And Mr.
3 Johnston, if we go up one (1) line and see the capital
4 available for that year, that is 363.261 million, sir?

5 MR. LUKE JOHNSTON: Correct.

6 DR. BYRON WILLIAMS: And would it be
7 far too simplistic, Mr. Johnston, to suggest that to
8 bring the capitale -- capital available to a level
9 consistent with a minimum of 100 percent MCT, that
10 would be about a 4.7 per -- \$4.7 million increase?

11 MR. LUKE JOHNSTON: It's -- it's not
12 completely one-to-one, but in -- in general, it would
13 be pretty close to that, yeah.

14

15 (BRIEF PAUSE)

16

17 DR. BYRON WILLIAMS: Mr. Johnston,
18 we've probably gone over this point too often this
19 hearing, but I'll ask you to confirm that you're aware
20 that those customers choosing to purchase Extension
21 insurance, about 95 percent of them choose MPI
22 Extension insurance, correct?

23 MR. LUKE JOHNSTON: Correct.

24 DR. BYRON WILLIAMS: And that market
25 dominance in the extension market dates back at least

1 to 2008, sir?

2 MR. LUKE JOHNSTON: Correct.

3 DR. BYRON WILLIAMS: And would it be
4 fair to suggest that over 80 percent of Basic
5 customers take Extension insurance, sir?

6 MR. LUKE JOHNSTON: I believe the
7 number is around 86 percent. Obviously, the -- some
8 customers purchase more Extension than others, but I
9 believe it's around eighty-six (86).

10 DR. BYRON WILLIAMS: Mr. Johnston,
11 your history with MPI and with the pea -- Public
12 Utilities Board rate-setting process dates back to the
13 1990s, agreed?

14 MR. LUKE JOHNSTON: Yeah. I was the
15 young guy for a while, but yes, those days are over, I
16 guess.

17 DR. BYRON WILLIAMS: So was I, Mr.
18 Johnston, even before you. As a participant in many
19 regulatory hearings, you're generally familiar with
20 the rate-setting process of the Public Utilities
21 Board?

22 MR. LUKE JOHNSTON: I am.

23 DR. BYRON WILLIAMS: And you have
24 assisted in the preparation of general rate
25 applications, including on issues such as appropriate

1 rate setting and appropriate targets for the rate
2 stabilization reserves, sir?

3 MR. LUKE JOHNSTON: I have.

4 DR. BYRON WILLIAMS: And you have
5 participated, sir, in technical conferences with
6 Interveners and PUB staff regarding appropriate
7 considerations in establishing the rate stabilization
8 reserve?

9 MR. LUKE JOHNSTON: Yes, I have.

10 DR. BYRON WILLIAMS: And that, of
11 course, has included discussions of risk tolerance,
12 sir?

13 MR. LUKE JOHNSTON: Correct.

14 DR. BYRON WILLIAMS: And you have been
15 a witness for many years before the Public Utilities
16 Board, including on issues related to the rate
17 stabilization reserve, sir?

18 MR. LUKE JOHNSTON: I have.

19 DR. BYRON WILLIAMS: And you have
20 super -- supervised dynamic capital adequacy testing
21 and minimum capital test analysis, which has become
22 evidence in certain hearings, agreed?

23 MR. LUKE JOHNSTON: Agreed.

24 DR. BYRON WILLIAMS: And of course,
25 Mr. Johnston, you've also had occasion to review the

1 decisions of the Public Utilities Board as they relate
2 to rate -- the rate stabilization reserves, sir?

3 MR. LUKE JOHNSTON: Yes.

4 DR. BYRON WILLIAMS: Mr. Johnston,
5 it's fair to say that in your experience, among the
6 issues canvassed for the hearings before the Public
7 Utilities Board, one (1) of them would be the
8 appropriate level of the reserves for rate-setting
9 purposes within the context of the overall health of
10 the Corporation?

11 MR. LUKE JOHNSTON: That's true.

12 DR. BYRON WILLIAMS: And another of
13 the issues canvassed in hearings would have been the
14 appropriate methodology for determining the rate
15 stabilization reserve level, including appropriate
16 consumer and corporate risk tolerances, sir?

17 MR. LUKE JOHNSTON: That has
18 definitely been on the agenda, yes.

19 DR. BYRON WILLIAMS: And that analysis
20 would have involved in various years considerations of
21 metho -- methodologies such as the percent of premium,
22 the minimum capital test, and the dynamic capital
23 adequacy test, sir?

24 MR. LUKE JOHNSTON: That's right.

25 DR. BYRON WILLIAMS: It also would

1 have explored various levels of risk tolerances, sir?

2 MR. LUKE JOHNSTON: Correct.

3 DR. BYRON WILLIAMS: And finally, just
4 the last couple, sir, you also would have explored
5 whether additional premiums should be charged to bring
6 the RSR within appropriate levels for rate setting in
7 the course of those hearings, or does that predate
8 your time, sir?

9 MR. LUKE JOHNSTON: I just -- that's
10 what I was thinking about whether I've --

11 DR. BYRON WILLIAMS: Well, let me ask
12 that a different way, and we'll skip that. In the --
13 in the preparation of your dynamic capital adequacy
14 testing, you certainly would have reviewed the
15 experience of the Public Utilities Board in setting
16 surcharges for the purposes of rate stabilization,
17 sir.

18 MR. LUKE JOHNSTON: Absolutely, yeah.

19 DR. BYRON WILLIAMS: And you
20 certainly, in your experience with the Board, have
21 experienced whether debates before the Public
22 Utilities Board on whether a rebate should be given to
23 consumers because the RSR was above appropriate levels
24 for rate setting. Agreed?

25 MR. LUKE JOHNSTON: Yeah, that's

1 right.

2 DR. BYRON WILLIAMS: If we can go to
3 DCAT Section 4.5 at page 26 discussion of prior year's
4 DCAT results?

5

6 (BRIEF PAUSE)

7

8 DR. BYRON WILLIAMS: Mr. Johnston, you
9 were here at the start of the hearing this year.

10 Agreed?

11 MR. LUKE JOHNSTON: Agreed.

12 DR. BYRON WILLIAMS: You heard the
13 opening statement of the Board when it talked about
14 its role in balancing the interests of ratepayers on
15 the corporation?

16 MR. LUKE JOHNSTON: I can't recall
17 exactly, but that's the theme -- the general theme,
18 yes.

19 DR. BYRON WILLIAMS: And you are well
20 familiar, sir, with the concept of risk tolerance in
21 terms of setting appropriate levels for the rate
22 stabilization reserve? Agreed?

23 MR. LUKE JOHNSTON: Agreed.

24 DR. BYRON WILLIAMS: And notionally,
25 one could establish rate stabilization reserves to

1 withstand a one (1) in twenty (20) year event, a
2 one (1) in forty (40) year event, a one (1) in
3 one hundred (100) year event, or a one (1) in
4 five thousand (5,000) year event depending upon one's
5 risk tolerances, sir?

6 MR. LUKE JOHNSTON: That's true.

7 DR. BYRON WILLIAMS: And if one is
8 protecting against a one (1) in twenty (20) year
9 event, that might suggest a different risk tolerance
10 than a one (1) in one hundred (100) year event in
11 terms of risk tolerance, sir?

12 MR. LUKE JOHNSTON: Correct.

13 DR. BYRON WILLIAMS: And all other
14 things being equal, the more conservative the risk
15 tolerance, sir, the higher in dollar terms the reserve
16 one would want to protect against rate volatility or
17 instability. Agreed?

18 MR. LUKE JOHNSTON: Generally, yes.

19 Yeah.

20 DR. BYRON WILLIAMS: And Mr. Palmer --
21 Mr. Palmer, oh, dear Lord.

22 Mr. Johnston --

23 MR. LUKE JOHNSTON: That's -- that's -

24 -

25 DR. BYRON WILLIAMS: -- Mr. Crozier

1 predicted this by the way.

2 MR. LUKE JOHNSTON: Am I getting a
3 Don Palmer question here?

4 DR. BYRON WILLIAMS: I don't think I
5 asked it of Mr. Palmer but -- Mr. Johnston, with
6 apologies both to you and to Mr. Palmer --

7 MR. LUKE JOHNSTON: I'll let him know.

8 DR. BYRON WILLIAMS: -- conceivably a
9 consumer who has to pay credit card bills at higher
10 interest rates at the end of each month might have a
11 different view on how high the reserves should be for
12 rate stability than a large corporation earning
13 interest on reserves. Is that conceivable, sir?

14 MR. LUKE JOHNSTON: It has -- in a
15 general sense, everyone -- people have different risk
16 tolerances based on their own financial
17 considerations. Sure. Yeah.

18 DR. BYRON WILLIAMS: And, sir, would
19 it be fair to say that during last year's general rate
20 application the discussion of risk tolerances for the
21 purposes of the RSR and rate setting was focused on
22 one (1) in forty (40) probability level, sir?

23 MR. LUKE JOHNSTON: That's correct.

24 DR. BYRON WILLIAMS: And,
25 Mr. Johnston, I have a citation for you if you require

1 it, but you could accept subject to check that in
2 Order number 159/18 and flowing from a one (1) in
3 forty (40) risk tolerance, the Public Utilities Board
4 last year established a lower equity target of about a
5 hundred and forty million and an upward total equity
6 target of about 315 million, subject to check, sir?

7 MR. LUKE JOHNSTON: Subject to check,
8 that sounds consistent with what I'd expect. Yes.

9 DR. BYRON WILLIAMS: I wonder if we
10 can go to RSR.7.2 DCAT "Key Assumptions." That's --
11 just scroll down just a little bit. Thank you,
12 Kristen. Mr. Johnston, line 17 to 23 of this section
13 set out the key assumptions employed. Just one
14 second.

15 (BRIEF PAUSE)

16

17 DR. BYRON WILLIAMS: And, Kristen, can
18 you scroll over to the next -- oh, no. That's fine.
19 I've got it up above. Go ahead.

20 This details some of the key
21 assumptions used in the dynamic capital adequacy
22 testing report for this general rate application, sir?

23 MR. LUKE JOHNSTON: That's right.

24 DR. BYRON WILLIAMS: And you'll see
25 that it was set at a one (1) in one hundred (100) year

1 outcome level, sir?

2 MR. LUKE JOHNSTON: That's right.

3 DR. BYRON WILLIAMS: Okay. And,

4 Kristen, could you scroll up on that page just a

5 little bit? Keep -- perfect.

6 And, Mr. Johnston, in lines 11 through

7 16 of this page from RSR-7.2, you note, first of all,

8 the DCAT assumptions in prior reports were determined

9 based on collaborative discussions with PUB

10 stakeholders for the purposes of determining the lower

11 and upper RSR targets?

12 MR. LUKE JOHNSTON: That's right.

13 These are -- these are my words in the DCAT. Yes.

14 Yeah.

15 DR. BYRON WILLIAMS: And you indicate

16 as well that you will select assumptions that more

17 closely align with the risk appetite of the Manitoba

18 Public Insurance Board of Directors, sir?

19 MR. LUKE JOHNSTON: Yeah. Essentially

20 what I'm doing in the DCAT is letting people know here

21 that the reserves regulation and targets have been

22 changed and what I've done to the DCAT as a result of

23 that.

24 DR. BYRON WILLIAMS: And in terms of

25 the minimum capital test, Mr. Johnston, you'll agree

1 that under the 2019 MCT or minimum capital test
2 guideline, the office of the superintendent of
3 financial institutions has selected a conditional tail
4 expectation of 99 percent, sir?

5 MR. LUKE JOHNSTON: That's correct.

6 DR. BYRON WILLIAMS: And put into
7 humble lawyer talk, that means that OSFI directs to
8 use at a minimum a one (1) in one hundred (100) year
9 assumption to assess capital requirements across the
10 risk requirements?

11 MR. LUKE JOHNSTON: Yes.

12 DR. BYRON WILLIAMS: And, of course,
13 that's what was employed in your most recent DCAT,
14 sir?

15 MR. LUKE JOHNSTON: That's true. One
16 second.

17

18 (BRIEF PAUSE)

19

20 MR. LUKE JOHNSTON: I just wanted to
21 make sure. We continue to show one (1) in forty (40)
22 results just for transparency purposes, but we are
23 using one (1) in a hundred for selection purposes.
24 Yeah.

25 DR. BYRON WILLIAMS: And without

1 asking you to elaborate, to your knowledge does a
2 one (1) in one hundred (100) year risk tolerance more
3 closely align with the risk appetite of the MPI Board
4 of Directors?

5 MR. LUKE JOHNSTON: Yes. Because we
6 have been targeting a 100 percent MCT as our capital,
7 not just in this application but in -- in previous
8 applications.

9 As you're aware, we didn't get the
10 hundred percent MCT. We had a one (1) year order on
11 that. But the 100 percent MCT aligns with -- with
12 this risk tolerance, and that's -- that's to the
13 comfort level of our Board.

14 DR. BYRON WILLIAMS: And,
15 Mr. Johnston, just in terms of that one Board order,
16 you're not suggesting that that was a hundred percent
17 MCT for the lower range of the target, sir?

18 MR. LUKE JOHNSTON: Correct. I -- I
19 can't remember what -- what year it is but not the
20 lower range, no.

21 DR. BYRON WILLIAMS: So what you're
22 suggesting, sir, is that in one (1) year it was a
23 hundred percent MCT was established as an upper range
24 for the -- for the RSR target, sir?

25 MR. LUKE JOHNSTON: Correct. And in

1 many ways, this -- the reserves regulation acts in a
2 manner as well. Once it's over a hundred, it becomes
3 a rebate type of environment. Yeah.

4 DR. BYRON WILLIAMS: And, sir, just to
5 confirm to your knowledge flowing from the 2016
6 general rate application on, I'll suggest to you that
7 the hundred percent MCT was no longer used as a upper
8 limit for the purposes of PUB rate approvals for the
9 upper limit of the reserve target?

10 MR. LUKE JOHNSTON: Subject to any
11 check I have, I'd accept that.

12 DR. BYRON WILLIAMS: And,
13 Mr. Johnston, if we can just go to PF.3 from the
14 amended application statement of changes in equity.
15 Again, Mr. Johnston, you'll recall our conversation of
16 the Public Utility Board establishing a lower total
17 equity target of about a hundred and forty million in
18 last year's general rate application, sir?

19 MR. LUKE JOHNSTON: I do.

20 DR. BYRON WILLIAMS: And, sir, in
21 terms of the minimum capital of 100 percent MCT, would
22 the comparable number be for the '19/'20 year -- the
23 355.481 million, sir?

24 MR. LUKE JOHNSTON: For the '19/'20
25 year? Yes, that's correct.

1 DR. BYRON WILLIAMS: So, sir, the
2 difference between that 355.481 million under the
3 hundred percent MCT versus the PUB lower target of a
4 hundred million, I'll suggest to you, sir, is more
5 than \$200 million? Would that be fair mathematically?

6 MR. LUKE JOHNSTON: The -- no debate
7 to your -- to your math. I would just say that if --
8 if that -- as long as that -- I can't recall the
9 details of that target in terms of MCT, but we may
10 have to adjust it a bit for the growth of business,
11 et cetera.

12 But let's say it's hundred and
13 fifty-five whatever order of magnitude, I -- I
14 understand your point. Say around 200 million, maybe
15 a little less.

16 DR. BYRON WILLIAMS: Thank you for
17 that, sir. I wonder if we can go to Figure RSR-App-
18 1-2 (phonetic) Minimum Capital Test, basic capital --
19 req -- required, page 2 of 2 and if we can scroll down
20 till we see on line 30 operational risk margin?

21 And, Mr. Johnston, one of the
22 categories to determining the minimum capital test
23 analysis is an operational risk margin? Is that
24 correct, sir?

25 MR. LUKE JOHNSTON: That's right.

1 DR. BYRON WILLIAMS: And you'll agree
2 that operational risk is defined by the office of the
3 superintendent of financial institutions is the risk
4 of loss resulting from inadequate or failed internal
5 processes, peoples and systems, or from external
6 events? Agreed?

7 MR. LUKE JOHNSTON: I'll accept that.

8 DR. BYRON WILLIAMS: You'll -- I'm
9 sorry.

10 MR. LUKE JOHNSTON: I'll accept that.
11 Yeah.

12 DR. BYRON WILLIAMS: So in essence one
13 of the elements of the operational risk assessment is
14 a calculation that provides a cushion for bad
15 management, sir?

16 MR. LUKE JOHNSTON: I don't know if
17 it's phrased in those words, but there are operational
18 risks that occur, and they're not necessarily from bad
19 management. Things don't always work out as planned.
20 Business cases don't always meet the original intended
21 objectives.

22 But bad management could result in --
23 in losses. I -- I accept that.

24 DR. BYRON WILLIAMS: Okay. I wonder
25 if we can go to the corporation's application RSR.8

1 minimum capital test introduction and page 17 at the
2 top?

3 Mr. Johnston, on this page, the
4 corporation suggests that the minimum capital test is
5 also used by regulatory bodies in Saskatchewan and
6 British Columbia to determine the minimum capital
7 requirement for Saskatchewan Government Insurance and
8 the Insurance Corporation of British Columbia?
9 Agreed?

10 MR. LUKE JOHNSTON: That's our
11 understanding. Yes.

12 DR. BYRON WILLIAMS: And at lines 11
13 through 13, you note that ICBC has historically
14 targeted a minimum 100 percent MCT, but the target is
15 currently under review. Agreed?

16 MR. LUKE JOHNSTON: Agreed. There --
17 there are some issues there, and I'm -- I won't
18 pretend to fully understand all the -- all the
19 details, but there's some major financial issues
20 there. Yeah.

21 DR. BYRON WILLIAMS: And some of the
22 major financial issues, Mr. Johnston, may have come
23 from not charging rates that were actuarially
24 indicated, if you're able to comment, if not?

25 MR. LUKE JOHNSTON: Not in any detail,

1 but that appears to be part of the issue for sure.

2 DR. BYRON WILLIAMS: If we could pull
3 up PUB-CAC-1-1, the second page of that response, and
4 go down to footnote 2. Mr. Johnston, there's a -- a
5 suggestion in this response that the 100 percent MCT
6 target in B -- British Columbia has been temporarily
7 suspended from the perio -- for the period up till
8 March 31st, 2022. First of all, do you see that
9 reference, sir?

10 MR. LUKE JOHNSTON: I do see that.

11 DR. BYRON WILLIAMS: And that's
12 consistent with your understanding?

13 MR. LUKE JOHNSTON: I couldn't
14 remember the details, but I knew there was essentially
15 something on ho -- on hold there. Yeah.

16 DR. BYRON WILLIAMS: And if we go to
17 the next page, footnote 3, Mr. Johnston, you recall
18 suggesting in your general rate application that the
19 100 percent MCT was under review in British Columbia,
20 agreed?

21 MR. LUKE JOHNSTON: Suspended, under
22 review, being looked at, yeah. Yeah.

23 DR. BYRON WILLIAMS: And sir, you're
24 aware that -- although I see a typo here, Ernst & Yug
25 (phonetic) should be Ernst & Young. You're aware that

1 Ernst & Young did a -- a review of the ICBC program --
2 Insurance Corporation of British Columbia -- on or
3 about 2016, sir?

4 MR. LUKE JOHNSTON: I'm aware of that,
5 yes.

6 DR. BYRON WILLIAMS: And sir, in the
7 course of your many duties, did you have the
8 opportunity to become aware of the Ernst & Young
9 report or to review it, sir?

10 MR. LUKE JOHNSTON: I can't recall
11 right now. It -- it would seem very reasonable that
12 we'd look at that report if we had access to it, but
13 my -- my memory might just escape me here.

14 DR. BYRON WILLIAMS: Okay. So Mr.
15 Johnston, you're not sure whether the Corporation
16 reviewed the document or not?

17 MR. LUKE JOHNSTON: I feel like we
18 definitely should have. I just can't remember. I'm
19 trying to remember what it looks like or the details
20 of it. It's not coming to me, so I -- I -- I don't
21 know.

22 DR. BYRON WILLIAMS: Okay. And so I
23 don't want to test your memory in terms of the
24 document you may or may not have reviewed. But I'll -
25 - I'll sug -- you do see the suggestion here from

1 Ernst & Young that the consideration should be given
2 to whether the OSFI MCT ratio is the appropriate
3 framework for setting capital of the Basic product?
4 Last line there, sir.

5 MR. LUKE JOHNSTON: I do recall those
6 discussions, yes. Yeah.

7 DR. BYRON WILLIAMS: Okay. And sir,
8 so you do recall those. So I was just going to say if
9 you weren't -- if you thought that was an inaccurate
10 presentation, I was just going to invite you to get
11 back to me, sir, on that.

12 MR. LUKE JOHNSTON: Yeah. No, I
13 accept that -- that -- I understand those discussions
14 happened on that topic. Yes.

15 DR. BYRON WILLIAMS: If we could go to
16 CAC-MPI-2-7C. That's fine. And Mr. Johnston, here
17 you -- you see that our -- our client was asking MPI
18 if they had any information suggesting that the
19 capital targets for SGI or for Saskatchewan or British
20 Columbia were dev -- developed through an independent
21 rate setting process?

22 MR. STEVEN SCARFONE: Are you just
23 asking for -- for the witness to confirm that?

24 DR. BYRON WILLIAMS: I am.

25 MR. LUKE JOHNSTON: So yeah, I can

1 confirm our answer. What I'm -- what I was kind of --
2 what I was inquiring about is I can't really confirm
3 any details of why ICBC or SGI do what they do or the
4 governments in those provinces.

5

6 CONTINUED BY DR. BYRON WILLIAMS:

7 DR. BYRON WILLIAMS: Okay. And in
8 that sense, you're not aware of whether the capital
9 targets were imposed by government or -- or set
10 through an independent rate setting process, sir?

11 MR. LUKE JOHNSTON: I -- I'm not
12 aware.

13 DR. BYRON WILLIAMS: If we can go to
14 DCAT Section 1.6 recommendations. And Mr. Johnston,
15 you -- you may have had a bit of a discussion this
16 morning with my learned friend from the Public
17 Utilities Board, but you see a recommendation on this
18 page, being page 15 of 70, that over the next twelve
19 (12) months, management should sol -- solidify its
20 profit targets for Extension insurance given the
21 importance of Extension capital transfers to both
22 Basic rate setting and basic MCT forecast, sir?

23 MR. LUKE JOHNSTON: Yes, I do.

24 DR. BYRON WILLIAMS: And Mr. Johnston,
25 bu -- what is meant by solidifying profit targets, and

1 does it refer simply to your discussion with PUB
2 counsel in terms the timing of it, or is there
3 something more anticipated, sir?

4 MR. LUKE JOHNSTON: There -- as -- as
5 we saw, I can't remember the question -- the -- but
6 the profit targets of Extension have been -- have
7 varied even just in the last five (5) to ten (10)
8 years. And if -- if these profit targets are not con
9 -- consistent or -- or set out with some kind of
10 clarity, it could create volatility in the results of
11 Basic and, obviously, make it difficult for me to
12 assess a risk of the two (2) lines of business without
13 having some consistency in the profit target
14 selection.

15 DR. BYRON WILLIAMS: Okay, and -- and
16 we -- I believe we don't need to go there right now,
17 but we will come in a couple minutes. I'm assuming
18 you were probably referring to PUB-2-11, but we'll --
19 we'll get there in a second.

20 Mr. Johnston, since May of 2018, you've
21 been not only Chief Actuary but Vice-President,
22 Product and Risk Management. Is that correct, sir?

23 MR. LUKE JOHNSTON: That's correct.

24 DR. BYRON WILLIAMS: And I neglected
25 to congratulate you last year, so on behalf of my

1 clients, let me do that this year.

2 MR. LUKE JOHNSTON: They were just
3 waiting to see how it went, and... Thanks. Yeah.

4 DR. BYRON WILLIAMS: If there's -- if
5 there's a performance evaluation, just send them to
6 us, sir.

7 MR. LUKE JOHNSTON: Will do.

8 DR. BYRON WILLIAMS: Mr. Johnston, as
9 an actuary and a VP, you have insight into the
10 operations of the Corporation as a whole, including
11 the relationship between Basic and Extension. Would
12 that be fair?

13 MR. LUKE JOHNSTON: Yes, I do.

14 DR. BYRON WILLIAMS: And Mr. Johnston,
15 I'm going to define the term underwriting -- or,
16 underwriter for you, and we'll see if you're prepared
17 to work with that definition. Would I be correct in
18 suggesting that in the insurance world, underwriters
19 determine whether an insurance agency should undertake
20 the risk of insuring a client; they determine the risk
21 and exposure of clients and also how much insurance
22 should be granted to a client, how much they should
23 pay for it, and whether or not to offer an insurance
24 policy to the client in the first place?

25 MR. LUKE JOHNSTON: That is a -- yeah

1 -- better definition than I would have give -- given.

2 I accept that.

3 DR. BYRON WILLIAMS: And we'll come
4 back to that definition in just a second. Mr.
5 Johnston, would it be fair to suggest that in areas
6 such as higher third-party liability and lower
7 deductibles, Extension insurance enhances the coverage
8 of Basic insurance?

9 MR. LUKE JOHNSTON: Correct. It's
10 additional coverage, by definition, basically. Yeah.

11 DR. BYRON WILLIAMS: And it's designed
12 to fit with Basic insurance and provide more options
13 given the policyholder's needs and risk tolerances,
14 agreed?

15 MR. LUKE JOHNSTON: Agreed.

16 DR. BYRON WILLIAMS: And it's accurate
17 to suggest that Basic and Extension insurance are
18 issue on -- on -- on one (1) document by Manitoba
19 Public Insurance to those choosing to purchase?

20 MR. LUKE JOHNSTON: Correct.

21 DR. BYRON WILLIAMS: And you would
22 agree that in terms of renewals or reassessments, it's
23 a pretty straightforward and uncomplicated process?

24 MR. LUKE JOHNSTON: I don't want to
25 say it's always straightforward and uncomplicated.

1 All of us have had a vehicle for a few years and just
2 had, you know, same as last year, please. Obviously,
3 when there's new vehicles and changes for certain
4 needs people have, it can get more complicated. So
5 just to be fair. Yeah.

6 DR. BYRON WILLIAMS: Let me ask that
7 question a different way, sir. There is no
8 underwriting required by the broker or MPI in issuing
9 a Basic or Extension policy, sir.

10 MR. LUKE JOHNSTON: I see. Right now
11 and in the -- as long as I've been here on Extension -
12 - or, sorry, as long as I've been here, there has not
13 been no significant underwriting of any kind on
14 Extension. It is something we're looking at a little
15 bit right now in terms of, you know, how -- how many
16 Extension claims can you have until we're not going to
17 sell you the Extension insurance anymore. But at
18 least in -- in my time here, there hasn't been any
19 underwriting.

20 DR. BYRON WILLIAMS: And sir, both --
21 both basic and Extension operate off of shared IT
22 platforms -- information technology platforms -- such
23 as Autopac online. Would that be fair?

24 MR. LUKE JOHNSTON: That's fair.

25 DR. BYRON WILLIAMS: And focussing on

1 the reserves in Extension, sir, would it be fair to
2 suggest that they come primarily from Basic customers
3 who choose Extension insurance?

4 MR. LUKE JOHNSTON: Yes.

5

6 (BRIEF PAUSE)

7

8 DR. BYRON WILLIAMS: We're going to go
9 to Part 8, AR Appendix 3, page 19. And Mr. Johnston,
10 you did go over some of this information with my
11 learned friend from the Public Utilities Board, so I
12 will try to not touch upon the same issues. It's page
13 21 of 44 for the PDF, if that assists, and down to the
14 bottom under Extension.

15 Mr. Johnston, just in terms of net
16 income for Extension as reported in the annual report,
17 the second highest year of the last five (5) years was
18 the 2018 year, sir, correct?

19 MR. LUKE JOHNSTON: Correct.

20 DR. BYRON WILLIAMS: And the highest
21 year, at 56.725 million, was the 2019 year, sir?

22 MR. LUKE JOHNSTON: Correct.

23 Unfortunately, there's not investment income in this
24 table, but that's part of the story. But point taken,
25 yes, that's the high -- the highest.

1 DR. BYRON WILLIAMS: And if we could
2 go to PUB-2-11 for a second. And Mr. Johnston, again,
3 not wanting to trespass -- scroll down, please; thank
4 you -- upon what's already been canvassed by my
5 learned friend, Ms. McCandless. In terms of the
6 overall profit target, you'll see that set out in the
7 third cou -- column for the years 2012 to 2018, sir?

8 MR. LUKE JOHNSTON: Correct.

9 DR. BYRON WILLIAMS: And it has ranged
10 from a low of 6.2 percent in 2012 to a high of 32.1
11 percent in 2018, sir?

12 MR. LUKE JOHNSTON: That's right.

13 DR. BYRON WILLIAMS: And your evidence
14 from Ms. -- PUB counsel this morning, as I understand
15 it, was it appears that you're targeting around the 27
16 percent range.

17 MR. LUKE JOHNSTON: That's for -- for
18 2020 --

19 DR. BYRON WILLIAMS: Yeah.

20 MR. LUKE JOHNSTON: -- the implied
21 profit's around 27 percent.

22 Sorry. Pardon me. I got them mixed
23 up.

24 Twenty nineteen, 27 percent, and the
25 implied profitability of 2020 at about 28 percent.

1 Yeah.

2 DR. BYRON WILLIAMS: And so Mr.
3 Johnston, when you were speaking of solidifying,
4 perhaps you can just elaborate a little bit with
5 reference to this document.

6 MR. LUKE JOHNSTON: If --

7 MR. STEVEN SCARFONE: I just want to -
8 - before Mr. Johnston responds, I just want to remind
9 counsel, and I'll borrow your language, Mr. Williams,
10 trespassing onto PUB counsel's earlier questions, but
11 also be aware to the extent that the Extension line of
12 business and its profit targets, its margins, are all
13 before the PUB -- and quite rightfully, given what's
14 in the capital management plan -- we want to caution
15 counsel on questions that would go behind the numbers
16 that are on the screen before you.

17 And so I just want to preface or make
18 that comment before Mr. Johnston responds to questions
19 concerning the Extension line of business and its
20 profitability.

21 DR. BYRON WILLIAMS: Madam Chair, I
22 don't intend to explore this deeply, but I will note
23 when this line of cross-examination began, we premised
24 this with a reference to the recommendation of the
25 external acura -- ac -- actuary highlighting the

1 importance of Extension capital transfers to both
2 Basic rate setting and Basic MCT forecast.

3 So our clients would submit that it's
4 highly relevant and within the scope of this -- this
5 hearing.

6 THE CHAIRPERSON: Thank you, Mr.
7 Williams. You can proceed.

8

9 CONTINUED BY DR. BYRON WILLIAMS:

10 MR. LUKE JOHNSTON: If you can repeat
11 the question, sorry. Yeah.

12 DR. BYRON WILLIAMS: Mr. Johnston, you
13 remember when I -- I shared with you the
14 recommendations of the external actuary, there was a
15 discussion about solidifying the profit target for
16 Manitoba Public Insurance. Do you recall that, sir?

17 MR. LUKE JOHNSTON: Yes.

18 DR. BYRON WILLIAMS: And in the course
19 of that conversation, we talked about both aligning
20 the schedules so that the GRA and the profit targets
21 were aligned for the -- at about the same time. You
22 recall that, sir?

23 MR. LUKE JOHNSTON: That's right.

24 DR. BYRON WILLIAMS: And you also
25 said, with reference to a mysterious Information

1 Request, that if you look at the historic data,
2 there's been numbers that -- that tend to move that --
3 that show some variation.

4 Do you recall that, sir?

5 MR. LUKE JOHNSTON: I do.

6 DR. BYRON WILLIAMS: So in that
7 context, sir, of solidifying the profit targets,
8 perhaps you can elaborate with reference to this
9 information request, sir.

10 MR. LUKE JOHNSTON: So the -- the
11 recommendations in the -- in the DCAT report, which I
12 sign, are again intended to for our management and our
13 board and relate to the risks of -- of MPI. And given
14 the con -- the close connection between Basic and
15 Extension going forward, volatility in the profit
16 target equals volatility in the projections made for -
17 - for Basic.

18 So the -- where it's coming from on
19 that recommendation is the stability of -- of Basic
20 has now become a -- somewhat of a direct function of
21 Extension.

22 And if we can be consistent in the
23 selection of the profit targets, especially in the
24 year of the GRA, we'll bring more stability to -- to
25 the results.

1 DR. BYRON WILLIAMS: Okay. If we can
2 go -- go to Part 8, annual report Appendix 1, and page
3 44 of that annual report.

4

5 (BRIEF PAUSE)

6

7 DR. BYRON WILLIAMS: That's fine right
8 there. Mr. Johnston, directing your attention to the
9 second last page -- or the second last paragraph, on
10 this page, you see a reference to the Corporation's
11 board of directors approving risk-based capital
12 adequacy targets by line of business.

13 Do you see that, sir?

14 MR. LUKE JOHNSTON: Yes, I do.

15 DR. BYRON WILLIAMS: And you see also
16 reference to the Corporation's capital targets being
17 determined based on the underlying risks and the
18 competitive nature of each line of business, sir?

19 MR. LUKE JOHNSTON: I do.

20 DR. BYRON WILLIAMS: And leaving aside
21 the regulation and focusing on the board of directors,
22 and -- and their determinations, would it be fair to
23 say, sir, that with regard to the Extension line of
24 business, they selected a 200 percent MCT target with
25 a minimum of one fifty (150), sir?

1 Is that consistent with your
2 recollection?

3

4 (BRIEF PAUSE)

5

6 DR. BYRON WILLIAMS: And I can hear
7 you.

8

9 MR. LUKE JOHNSTON: Sorry, just
10 getting used to answering Extension questions at the -
11 - this hearing.

12 The -- so that's correct. The -- the
13 threshold for which Extension capital becomes excess
14 is at 200 percent, and the minimum, 150 percent. So
15 internally, we would have targets to get back to 150
16 percent, should we be below that target.

17 DR. BYRON WILLIAMS: And again, just
18 focusing on the board of directors's deliberations as
19 represented here, sir, when we go to the 200 percent
20 MCT target, that would be analogous to a -- a target
21 adopted by a number of firms in -- in the private
22 sector, and in competitive markets, sir, agreed?

23 MR. LUKE JOHNSTON: Agreed. The
24 Extension line, as we've discussed, is lower risk than
25 a, you know, you're not seeing Special Risk Extension,
but it's a lower risk line than Special Risk

1 Extension.

2 We've selected essentially the -- the
3 minimum federally regulated insurer target of one
4 fifty (150) with a -- with a absolute max of 200
5 percent for -- for the line.

6 DR. BYRON WILLIAMS: And Mr. Johnston,
7 given the 95 percent market share in Extension
8 extending back over a decade, a 208 -- a 2018 profit
9 target in excess of 30 percent, and flat expenses, as
10 you confirmed with My Learned Friend, would it not be
11 fair to describe the assertion that Extension is a
12 competitive market is a myth?

13 MR. LUKE JOHNSTON: I -- I didn't hear
14 the last couple words. I'd describe it as...

15 DR. BYRON WILLIAMS: Myth, M-Y-T-H.

16

17 (BRIEF PAUSE)

18

19 MR. LUKE JOHNSTON: I -- I wouldn't
20 call it a myth. I can tell you on the commercials --
21 trucking side, we have a large percent of the market,
22 too, and there's no question that competition exists
23 there as well.

24 We -- we obviously, as you know, have
25 95 percent of -- of the market, but competition does

1 exist, and customers have their reasons for choosing
2 MPI.

3 DR. BYRON WILLIAMS: Thank you, Mr.
4 Johnston. I have what we call some short snappers for
5 you just to finish up my examination.

6 Mr. Johnston, you had an extensive
7 discussion with My Learned Friend from the Public
8 Utilities Board about the capital build provision. Do
9 you recall that from this morning, sir?

10 MR. LUKE JOHNSTON: I do.

11 DR. BYRON WILLIAMS: And hastening to
12 point out that I am not asking for a legal opinion,
13 would it be fair to say that the MPI five (5) year
14 plan for rebuilding the capital build provision is
15 contingent on an assumption that achieving a minimum
16 100 percent minimum capital test in each app -- in
17 each rate application is not mandatory.

18 That's the assumption underlying it,
19 sir?

20 MR. LUKE JOHNSTON: If you are saying
21 that achieving 100 percent MCT in the rating period of
22 the application, then MPI would say that is not
23 mandatory. It -- we were suggesting that it's within
24 five (5) years per our proposed Capital Management
25 Plan.

1 DR. BYRON WILLIAMS: And that
2 assumption is the hinge upon which the five (5) year
3 Capital Plan operates, sir?

4 MR. LUKE JOHNSTON: Right.

5 DR. BYRON WILLIAMS: It's a critical
6 assumption?

7 MR. LUKE JOHNSTON: It is. Yeah.

8 DR. BYRON WILLIAMS: If we can go to
9 Figure Revenue-5-H, Highway Traffic Act and non-
10 highway Traffic Act earned units, 2004/'05 to
11 2018/'19.

12

13 (BRIEF PAUSE)

14

15 DR. BYRON WILLIAMS: So it's Revenue-
16 1-1 volume factor, Figure Revenue-5-HTA and non-HTA
17 earned units, HTA being the Highway Traffic Act.

18

19 (BRIEF PAUSE)

20

21 DR. BYRON WILLIAMS: And it might be
22 on page 9 of that document, I'm not sure.

23

24 (BRIEF PAUSE)

25

1 DR. BYRON WILLIAMS: Just while we're
2 going there, Mr. Johnston, you'll recall that the
3 volume factor in 2018/'19, was 1.01 percent, sir,
4 subject to check?

5 Here we go.

6 MR. LUKE JOHNSTON: The HTA -- which I
7 think you've already said what that is, that was 1.1
8 percent in '18/'19.

9 DR. BYRON WILLIAMS: Okay. Well,
10 let's back up for a second. Sir, on -- last week in
11 giving your direct evidence, you talked about the --
12 the beauty of the volume, and the volume factor, and
13 the upgrade factor in terms of provided -- providing
14 some growth in Manitoba Public Insurance revenues
15 historically, correct?

16 MR. LUKE JOHNSTON: Correct.

17 DR. BYRON WILLIAMS: And in estimating
18 the -- the growth factor -- the volume factor, excuse
19 me, in a general rate application, Manitoba Public
20 Insurance relies upon Highway Traffic Act units.

21 Would that be fair, sir?

22 MR. LUKE JOHNSTON: Yes. Non-highway
23 Traffic Act units are ORVs and trailers, and they --
24 they -- that's very small premiums. So more than 97
25 percent. I think the premiums are under the HTA

1 category. So that's what's used.

2 DR. BYRON WILLIAMS: And sir, if we
3 scan the years 2004/'05 through 2018/'19, in terms of
4 percentage change for Highway Traffic Act units, would
5 it be fair to suggest that the 1.01 percent is the
6 lowest year in history -- in that history?

7 MR. LUKE JOHNSTON: That's true. We -
8 - I don't want to speculate, but you'll recall that
9 there was some -- I believe some increases in interest
10 rates, and some tightening of credit and stuff, in --
11 in those years.

12 We also saw upgrade deteriorate. We
13 noticed that people were buying or trading up vehicles
14 at a lower frequency in that year as well. So we do
15 believe that economic conditions have something to do
16 with that, but it is, to -- to your point, the lowest
17 in this period, and -- and one (1) of the lower ones
18 we've ever seen, yeah.

19 DR. BYRON WILLIAMS: And Mr. Johnston,
20 this goes to your -- thank you for that helpful answer
21 -- how closely tied is the volume factor to -- to
22 economic growth?

23 MR. LUKE JOHNSTON: That's -- it's --
24 it's tough to parse out the details. But we have seen
25 things in the past, such as when -- I can't remember

1 the year, but when we saw some of the highest gas
2 prices of all time, we noticed the frequency of
3 collisions go down.

4 We -- and as I had mentioned, in this
5 year, we did see people moving vehicles around less,
6 and -- and you can even see on the -- the non-HTA
7 growth, when times are good, and you have extra money
8 to get trailers and ORVs, you know, that's when you
9 see, like, the 7, 8 percent type of growth.

10 We've been waiting for that one to come
11 down for a while, and it's starting to do that.

12 DR. BYRON WILLIAMS: Okay. Could we
13 go to Part 8, AR Appendix 4 scenario analysis,
14 2019/'20 budget base to scenario summary for the
15 Corporation.

16 Mr. Johnston, in your conversation with
17 Public Utilities Board counsel this morning, would I
18 be correct -- or would it be correct to suggest that
19 you -- you suggested that the -- the trend in terms of
20 frequency collisions in the first half of the year has
21 been reflected in your outlook for the second half the
22 years, sir?

23 MR. LUKE JOHNSTON: Correct.

24

25 (BRIEF PAUSE)

1 DR. BYRON WILLIAMS: And Mr. Johnston,
2 if we go to scenario 6, being the 1:40 adverse winter
3 collision frequency scenario.

4 Do you see that, sir?

5 MR. LUKE JOHNSTON: I do.

6 DR. BYRON WILLIAMS: Does that suggest
7 that the change from the base scenario would be an
8 excess of -- on a corporate basis of \$66 million?

9 MR. LUKE JOHNSTON: In this 2019 year,
10 that's what we say one forty (140) looks like, yes.

11 DR. BYRON WILLIAMS: And sir, of that
12 66 million, recognizing the year it was taken in, how
13 much of that would fall -- fall out to Basic in the
14 event that -- that adverse circumstance took place?

15 And it's -- Mr. Johnston, I -- just
16 magnitude is fine. I'm not looking for precision.

17 MR. LUKE JOHNSTON: I'd be surprised
18 if it wasn't at least 90 percent of that number.

19 DR. BYRON WILLIAMS: Thank you. Madam
20 Chair and members of the panel, I have no further
21 questions of this panel.

22 THE CHAIRPERSON: Thank you, Mr.
23 Williams. Mr. Wood...?

24

25 (BRIEF PAUSE)

1

2 CROSS-EXAMINATION BY MR. JAMES WOOD:

3 MR. JAMES WOOD: If we could start
4 with MPI Exhibit number 52.

5

6 (BRIEF PAUSE)

7

8 MR. JAMES WOOD: And perhaps just go
9 to...

10

11 (BRIEF PAUSE)

12

13 MR. JAMES WOOD: I don't have the
14 slide number here, sorry. Oh, it's 15. Sorry. Just
15 page 15 then. Looking at the claim category for
16 PIPP...

17

18 (BRIEF PAUSE)

19

20 MR. JAMES WOOD: I believe,
21 Mr. Johnston, you had said that there was -- the
22 current PIPP situation is that there's a lower
23 frequency overall. Is that correct?

24 MR. LUKE JOHNSTON: In this accident
25 year -- so the '19/'20 year -- we've seen lower

1 collision frequency, and that has transferred to lower
2 injury frequency as well. Yeah.

3

4 (BRIEF PAUSE)

5

6 MR. JAMES WOOD: And has that also
7 been the case for motorcycle claims for PIPP? Is it a
8 lower frequency in severity?

9 MR. LUKE JOHNSTON: Unfortunately, I
10 don't have that detail in front of me. If you just
11 give me a moment...

12

13 (BRIEF PAUSE)

14

15 MR. LUKE JOHNSTON: Thank you. We
16 don't have that readily available, but obviously,
17 we -- we have a database with that information.

18 MR. JAMES WOOD: Perhaps I could ask
19 if we could look at CMMG-1-12? This would be 1-12
20 page 3 of 3. And if I can direct you to the frequency
21 in severity at lines 24, 25, and 26. Sorry. We're
22 looking at motorcycles, so lines 11, 12, and 13.

23 Not only is the count -- if we look at
24 the count, it's decreased as far as -- this is the
25 loss comparison between motorcycle and private

1 passenger major classes. So lost -- losses for PIPP
2 under the motorcycle class, we're seeing that in 2016,
3 2017, 2018, the frequency is lowering from
4 1.22 percent to 0.99 percent to 0.92 percent.

5 MR. LUKE JOHNSTON: That -- yes --
6 that does appear to be the case from the -- from the
7 table provided.

8 MR. JAMES WOOD: And then also the
9 severity in those -- these past three (3) years is
10 also reduced by each year.

11

12 (BRIEF PAUSE)

13

14 MR. TAI PHOA: Yes. But just to
15 provide a little bit more context, the losses and the
16 counts here are not at ultimate values. They are
17 based on the values as of February -- February 28,
18 2019. We could update the analysis to see what it
19 looks like today, but again, this is not based on
20 ultimate values.

21 So the 2018 year, for example, the
22 six six five seven seven twenty-four (6657724) for the
23 incurred line is just based -- is likely to see some
24 significant growth as it develops.

25 MR. LUKE JOHNSTON: So when we talked

1 earlier about the centralized reserving process,
2 there -- unless the claimant is clearly
3 catastrophically injured, we wouldn't put on the --
4 like the larger reserves until the claim sustain past
5 the twenty-four (24) month period.

6 So that's -- that's what Mr. Phoa means
7 by development. There'd be more confidence in that
8 number as it develops beyond twenty-four (24) months.

9 MR. JAMES WOOD: Okay. Then can we
10 turn to Part 5 of the general rate application, sub 2
11 and Appendix 9. I'd be looking at page 60.

12

13 (BRIEF PAUSE)

14

15 MR. JAMES WOOD: Perhaps I have a
16 different page here. Just going down to the -- right
17 there. Stop there, Kristen. I believe that's what
18 we're looking at. Yes. So this is the accident
19 benefits other index for the major class motorcycles.

20 And so this is the incurred claims. In
21 this particular category, we see that again in the
22 last three (3) years, there's been somewhat of a
23 decrease in the incurred claims. You'd agree with
24 that? And that would be under incurred claims at
25 line -- for the years '16/'17 to '18/'19.

1 MR. TAI PHOA: Yes. But Perhaps
2 what's missing from here again is the incurred claims
3 once you consider the loss development factor. The
4 incurred claims is again as of February 28, 2019.

5 And then as you can see, we -- in
6 respect of, say, the '18/'19 incurred claims, we would
7 actually multiply that by a loss development factor of
8 1.55. Yeah. So -- so I -- probably what's missing
9 here is a column that says the ultimate claims by --
10 ultimate incurred claims probably.

11 MR. JAMES WOOD: Was that -- are those
12 numbers provided in the GRA this year?

13 MR. LUKE JOHNSTON: So the -- the loss
14 development factor is about -- it looks about six (6)
15 columns in. When it -- when you see a factor of 1.55,
16 that means that based on history we're expecting
17 claims to develop 55 percent from where they are --
18 additional from where they are today. Obviously,
19 there's variability in that.

20 As you slide over to the right and you
21 see the estimated pure premium costs per -- per
22 motorcycle, those numbers take into account the -- the
23 development assumptions.

24 MR. JAMES WOOD: And then if we do
25 look at that adjusted pure premium if we look at

1 serious losses, that number has come down quite
2 significantly from 2016/'17 to 2017/'18 and continues
3 in 2018/2019. Would you agree with that?

4 MR. LUKE JOHNSTON: The -- well,
5 the -- you can see the -- obviously see the history
6 there, and there's -- there's good years and -- and
7 not as good years. And that's the reason that we use
8 ten (10) year averages for this line.

9 We -- we want to provide as much
10 stability as we can. Obviously if there was a -- you
11 know, a real outlier in terms of the trend of what
12 motorcycle behaviour, we'd have to ask ourself if we
13 thought we were making a best estimate.

14 But as of -- based on this information,
15 I'm still comfortable that the -- you know, that a
16 ten (10) year average is -- is good for -- for
17 motorcycle rate stability and appropriate.

18 MR. JAMES WOOD: If we can look at
19 page 63 of that same appendix, this is Table 9 Basic
20 bodily injury of the motorcycle -- Basic -- major
21 class of motorcycles.

22 Just looking at the incurred claims of
23 Basic bodily injury, I'm not sure that -- if these
24 numbers are accurate. It's showing in 2016/2017
25 five eighty-seven, and then in the next two (2) years,

1 it's zero and zero. Can you comment on that?

2 MR. TAI PHOA: Yeah. So the table
3 shows Basic bodily injury. By "bodily injury," we
4 mean third-party liability bodily injury for the
5 motorcycle major class.

6 Generally, we expect to see either
7 really low numbers or zero. For the most part when --
8 when you talk about bodily injury, we are talking
9 about the motorcycle hitting a vehicle that is not
10 covered by PIPP.

11 So, for example, the -- the motorcycle
12 was driving and it's -- and it is at fault for a
13 collision, we would say, an out-of-province vehicle --
14 like an out-of-province car, and that resulted in
15 bodily injury damage to the occupants of the
16 out-of-province car. And for the most part, that
17 rarely happens.

18 MR. JAMES WOOD: If we could go back
19 to MPI Exhibit number 52, page -- or Slide 24. So
20 here we show that the -- for motorcycles, the
21 percentage of PIPP -- the PIPP percentage of total
22 loss costs 91 percent makes up the -- I guess the cost
23 for motorcycle class. Is that accurate?

24 MR. LUKE JOHNSTON: That's right.
25 Motorcycles don't have comprehensive insurance under

1 the Basic plan. And as you've shown on the earlier
2 slide, it's not that motorcycles necessarily crash
3 more than -- than cars. They probably crash less, but
4 when they do crash, they tend to have major PIPP
5 costs. So that -- that number has been fairly
6 consistent over time.

7 MR. JAMES WOOD: And when we're
8 talking about loss transfer, does this include when a
9 vehicle that crashes into a motorcycle? Is that loss
10 transfer, I guess, it's -- my understanding it is
11 50 percent transferred to the other vehicle if a --
12 if, let's say a truck hits a motorcycle as far as
13 those costs go. Is that accurate?

14 MR. TAI PHOA: Yes. Like the
15 91 percent here reflects the PIPP costs allocation
16 methodology as approved by the Public Utilities Board.

17 MR. JAMES WOOD: And that 50 percent
18 is spread across all classes just for those particular
19 instances. Is that accurate?

20 MR. TAI PHOA: The way the -- sorry.
21 The PIPP cost allocation methodology -- I think
22 that's -- we -- we have it somewhere on record. But
23 essentially when there are two (2) vehicles
24 involved -- say a motorcycle and another vehicle -- a
25 car or another motorcycle -- what happens is that

1 50 percent of -- sorry -- the total costs -- total
2 PIPP costs for that incident is allocated equally
3 between the motorcycle and the other vehicle.

4 In the case whereby a motorcycle -- an
5 incident involves a motorcycle and, say, a pedestrian
6 or a cyclist or an out-of-province vehicle, then the
7 PIPP cost is allocated 50 percent to the motorcycle
8 and the remaining 50 percent to what we call a pool --
9 a pool. And then that pool cost is allocated on a per
10 unit basis to all -- all HTA vehicles.

11 MR. JAMES WOOD: And is there data
12 kept by MPI that would indicate what that breakdown is
13 for -- within the 50 percent what is being attributed
14 to motorcycle rider error versus other vehicle error?

15

16 (BRIEF PAUSE)

17

18 MR. LUKE JOHNSTON: Well, we -- I
19 could tell you what we do have. We obviously know the
20 motorcycle cost before loss transfer, so we could do a
21 before and after -- or, before PIPP cost allocation,
22 pardon me. And we also assign a fault to -- to claims
23 so we would know, you know, what -- you know, how
24 often motorcyclist is at fault, et cetera.

25 But I'm not know -- I don't know if we

1 have the specific thing you asked for, but we have
2 most of the underlying details, I think, so we can
3 probably find something for you.

4 MR. JAMES WOOD: Okay. Thank you.
5 The application this year is suggesting the removal of
6 the capital maintenance provision, and essentially, in
7 effect, if it's required, a capital build provision
8 would -- would essentially replace that if necessary.
9 Is that correct?

10 MR. LUKE JOHNSTON: Yes. We're trying
11 to get rid of, you know, all -- various adjustments,
12 capital maintenance, investment income on RSR, and
13 other -- other items, and just roll everything into,
14 you know, do we need a capital build? Yes or no. And
15 then at a -- at the most, what should that adjustment
16 be to meet what ultimately becomes the capital
17 management plan objectives?

18 MR. JAMES WOOD: Mr. Johnston, you had
19 suggested that perhaps if there was, say, a 5 percent
20 release -- capital release, that would potentially be
21 reflected on a customer's bill just to let them
22 understand why that happened in that particular year.
23 Is that correct?

24 MR. LUKE JOHNSTON: That's -- maybe
25 not so much the -- the why, but definitely for them to

1 understand the difference between the -- you know, the
2 monopoly, mandatory, you know, breakeven rate, which
3 we think it's important customers understand that
4 that's the non-profit --

5 MR. JAMES WOOD: And --

6 MR. LUKE JOHNSTON: -- piece. And
7 then the -- the adjustment so they know that this is a
8 one (1) time, circumstance-related type of adjustment
9 that you shouldn't expect to continue.

10 MR. JAMES WOOD: And if that,
11 obviously, was in the reverse, where it was a capital
12 build provision, that percentage would be reflected on
13 their bill as well if necessary.

14 MR. LUKE JOHNSTON: Correct.

15 MR. JAMES WOOD: Is it fair to say
16 that because the projected MCT targets for future
17 years are not 100 percent, that -- that your customers
18 can expect a capital build provision forthcoming?

19 MR. LUKE JOHNSTON: I wouldn't -- I
20 wouldn't say that necessarily. The -- in the near
21 term, as we've discussed, or in this -- like, in this
22 rating period, we're comfortable with the growth in
23 the MCT level. I recognize that in the forecast
24 beyond the rating period, it kind of hovers around the
25 97, 98 percent range.

1 If -- if it -- if we update at -- our
2 forecast at the next GRA and the MCT isn't moving at
3 least in a incremental, you know, five (5) year, kind
4 of, uniform manner, particular in the rating period,
5 then the capital management plan would be -- would be
6 triggered. That's -- that's correct.

7 But we're not asking for that today.
8 That would be something that we update next year, and
9 -- and if -- if positive results continue, for
10 example, and -- and we talked about collision and --
11 and things like that, it could go the other way as
12 well, if we're over a hundred percent. So I don't
13 know the answer to that at this time.

14 MR. JAMES WOOD: Given the -- the
15 changes this year in the original request of
16 motorcycle riders to contribute 3.9 percent and now
17 5.1 percent, is there going to be something -- if
18 that's approved by the Board, would there be something
19 in your customers' bill this year to reflect that
20 change?

21 MR. LUKE JOHNSTON: We don't have
22 anything planned in that regard because that is the --
23 the breakeven need of that -- that class. The other -
24 - motorcycles are -- are obviously not the only ones
25 getting rate increases or decreases, and to -- to

1 attempt to explain the reason behind the rate change
2 for every customer would be -- would be difficult.
3 Yeah.

4 MR. JAMES WOOD: Subject to check, I
5 would suggest the change in the average rate for
6 motorcycle riders from eight hundred and ten dollars
7 (\$810) to eight hundred and fifty-one dollars (\$851),
8 the 5.1 percent change, given that there's
9 approximately seventeen thousand five hundred and
10 eighty-five (17,585) motorcycle riders, that would be
11 approximate requirement from them of seven hundred and
12 twenty thousand nine hundred and eighty-five
13 (720,985). Is that accurate?

14 MR. LUKE JOHNSTON: Subject to check,
15 and again, that's not -- that -- that's reflective of
16 the kind of ultra-low interest rates we have right
17 now, and if we don't -- if we aren't expecting to earn
18 as much investment income off those premiums, then we
19 need to collect more at the beginning. So it's --
20 it's unfortunate, but that's -- that's the reality of
21 the -- the calculation.

22 MR. JAMES WOOD: You had mentioned
23 earlier, Mr. Johnston, that the -- I guess the -- the
24 checks on the -- on the -- on the -- on the RSR and --
25 and other numbers are done on a quarterly basis but

1 now on a monthly basis?

2 MR. LUKE JOHNSTON: So we --
3 obviously, from a financial reporting standpoint, the
4 accounting side has, obviously, very high standards
5 for what goes into a financial report, et cetera. On
6 the modelling side, we try to be a little bit more
7 proactive and -- and know what those results are month
8 to month so we can inform management of changes and --
9 and react to any kind of risk situations.

10 Those are modelled outcomes. We expect
11 them to be pretty close to actual, but they're not
12 exactly actual. So they're -- they're not -- they're
13 not held to the -- we don't do the full, detailed MCT
14 calculation every month. We -- we estimate it.

15 MR. JAMES WOOD: Has MPI ever put
16 thought to a semi-annual adjustment for ratepayers?

17 MR. LUKE JOHNSTON: Trouble with the
18 word "put thought to" it because obviously we're here
19 with a semi-annual rate adjustment. The -- the -- the
20 gap between rate calculation and rate implementation
21 date has -- has been problematic for us in past years,
22 especially with interest rate changes, and that's why
23 you see interest rates coming to the PUB and an update
24 of that -- of that nature.

25 This year is a unique case in the sense

1 that we're saying, you know, we're doing a lot better
2 than -- than we anticipated, and we need to provide a
3 revision on -- in that respect as well. But yeah, so
4 -- so we've kind of considered. That -- that's an
5 issue. But doing it every six (6) months hasn't -- we
6 haven't explored that. Doing, like, the full rate
7 analysis every -- every six (6) months.

8 MR. JAMES WOOD: Is it fair to say
9 that the primary driver of the increase in motorcycle
10 rate request is interest rates?

11 MR. LUKE JOHNSTON: I'd say it's two
12 (2) things. You saw on the PIPP side that PIPP tran -
13 - PIPP is trending poorly, and to the extent that the
14 motorcycles have reflected any of that, that obviously
15 affects the -- the -- the class.

16 But the interest rate change is a -- is
17 a very big driver, so when I talked earlier, about a 1
18 percent change in that interest rate is about a 6
19 percent increase for motorcycles, so that's -- that's
20 very sensitive to interest rates.

21 MR. JAMES WOOD: You'd agree with me
22 that most of the calculations that are driving that
23 increase are related to long-tail forecasts.

24 MR. LUKE JOHNSTON: Yes. My last
25 recollection was that more than 50 percent of

1 motorcycle losses are long-term, serious losses.

2 MR. JAMES WOOD: And is that data --
3 or, is that data collected and reflected in the GRA
4 that's provided to us?

5 MR. LUKE JOHNSTON: Yes, it is. There
6 will be a loss history for every -- every vehicle
7 type.

8 MR. JAMES WOOD: Yes, we do have the
9 loss history, but it -- it -- it -- and certainly, it
10 does show -- perhaps I need to find that for your
11 reference. It would, of course, show the number of
12 actual claims and the -- the amount of those claims
13 for the motorcycle class and, particularly, whether or
14 not it's in the -- anywhere beyond, you know, a
15 certain number, like whether or not a single claim is
16 two hundred thousand (200,000), three hundred thousand
17 (300,000), or four hundred thousand (400,000). Is it
18 the case that -- that you define a serious injury as -
19 - as over five hundred thousand dollar (\$500,000)
20 claim? Is that -- is that your definition?

21

22 (BRIEF PAUSE)

23

24 MR. LUKE JOHNSTON: Sorry, I was just
25 confirming. Over -- yeah, over five hundred thousand

1 (500,000) would be considered a serious loss for the -
2 - for rate making.

3 MR. JAMES WOOD: And is it the case
4 that there are no claims for motorcycles over five
5 hundred thousand (500,000) in the past year?

6 MR. LUKE JOHNSTON: Well, the past
7 year would not be a good --

8 MR. JAMES WOOD: Well, let's say in
9 the past three (3) years.

10

11 (BRIEF PAUSE)

12

13 MR. JAMES WOOD: And I'm -- I'm going
14 to apologize because I should have reference this
15 earlier for your reference. I'm looking at CMMG-1-10.
16 Sorry, Kristen, if you could bring that up.

17 MR. LUKE JOHNSTON: Maybe we can go to
18 --

19 MR. JAMES WOOD: CMMG-1-10, page 5 of
20 5. If we're looking at motorcycle claims loss data by
21 insurance year -- and again, caveat here, this is all
22 physical damage and injuries for all heads of
23 coverage. And here we're looking at in 2018, we see
24 one (1) -- one (1) claim amount for four hundred and
25 seven thousand (407,000) and a claim amount for three

1 hundred and sixty-three (363).

2 And it doesn't look app -- according to
3 this table, that in the last three (3) years, there's
4 been any claims above five hundred thousand (500,000).
5 Is that accurate?

6 MR. LUKE JOHNSTON: Can you scroll
7 down to the table below and just -- it says paid. So
8 I'm just -- go up. Actually, go up, sorry. Okay.
9 Yeah. If you stop there. Scroll down a little bit,
10 please.

11 MR. JAMES WOOD: Yes, I am looking at
12 paid versus incurred.

13 MR. LUKE JOHNSTON: Yeah. So on the -
14 - if -- if a -- if a claimant, for example, is
15 receiving income replacement for their whole life,
16 they wouldn't have been paid much in the first couple
17 years, obviously, right? But so if you see on -- in
18 this chart, at the bottom there -- I can't see both.
19 If you can maybe just reduce the magnitude of it a
20 little bit so we can get everything in. A little bit
21 more.

22 It's at 2017. You'll see at the bottom
23 there's one (1) count currently reserved at 2.389
24 million.

25 Twenty eighteen and 2019, it's quite

1 possible that they don't have reserves on yet, but
2 they're -- there are some claims kind of in the five
3 hundred thousand dollar (\$500,000) range. And that
4 meri -- may very well be like a precautionary put up -
5 - you know, it's just that we see that there's a large
6 exposure there, and it will be fully reserved at
7 twenty-four (24) months based on assessment of their
8 lifetime needs.

9 MR. JAMES WOOD: And when we're
10 looking at the incurred, and also the paid tables, we
11 see in 2018 on the paid tables that there's, I'm
12 going to suggest, two (2) claims at the -- the higher
13 end, maybe three (3) for 2018, and then approximately
14 four (4) in 2017.

15 And out of about a hundred and ninety-
16 seven (197) total claim count, and a hundred and
17 sixty-seven (167) total claim count, it would be fair
18 to say that that's a very small, like, number of
19 people that are -- are, I guess, responsible for a
20 larger percent of the claims.

21 Is that accurate?

22 MR. LUKE JOHNSTON: I -- again, I
23 wouldn't suggest looking at paid. But -- but your --
24 your point is -- is well taken.

25 A small number of claims due are --

1 cause most of the claim costs for motorcycles. So the
2 -- the comments I made earlier that more than half of
3 their motorcycle pool losses are just from serious
4 losses tells you that -- that it really is a small
5 number of -- of folks causing the premium to be what
6 it is.

7 MR. JAMES WOOD: So you'd agree with
8 me, then, that it's not equitable or fair that the 90
9 plus percent PIPP rate is, I guess, imposed on the
10 motorcycle class as a whole, when it's only a few
11 riders that are causing that long-term costs?

12 MR. LUKE JOHNSTON: I -- I wouldn't
13 say that. All riders are entitled to these PIPP
14 benefits, and I'm pretty sure none of them want to be
15 in an accident like this that -- that's serious. And
16 to -- to suggest that, you know, you know, maybe we
17 shouldn't charge other riders these premiums because
18 the -- they'll -- they'll never have a claim like this
19 I don't think is -- is realistic.

20 If -- if we found out that there was a
21 fundamental issue with a certain type of riders, and
22 that they shouldn't be on the road, and -- and we need
23 to do something about that from a road safety
24 perspective, then I -- I -- that -- that I could
25 appreciate more, but a lot of times, the -- these

1 serious losses are not, like, any kind of ill will
2 from the rider. It's an -- it's an accident, and --
3 and that's what the PIPP coverage is -- is there for.

4 MR. JAMES WOOD: And does MPI keep
5 data on these long tail claims on -- on the actual
6 cause of the -- of this particular claim, like,
7 perhaps it -- it was a pedestrian that caused this
8 particular accident, that this motorcycle rider has to
9 claim a large sum.

10 MR. LUKE JOHNSTON: We'll have general
11 circumstances of -- of pretty much every accident. So
12 yeah, if it was a pedestrian involved, or if it was --
13 if the motorcycle was at fault, or not at fault, or
14 what vehicle was involved in the accident, or if it
15 was a single vehicle, alcohol was involved, things
16 like that, those would all be in the record.

17 MR. JAMES WOOD: Can that high level
18 data, without obviously going against FIPPA, be
19 provided in next year's GRA?

20 MR. LUKE JOHNSTON: Okay. So I -- I
21 think the -- the question is -- yeah. Can we -- so
22 you -- there's -- 2018 has a hundred and sixty-seven
23 (167) claims. There is some groupings that we could
24 put them into, maybe by fault, or by certain single
25 vehicle, not multi vehicle.

1 We've done something like that before.
2 I don't see why we couldn't do it again. So I'll have
3 our team take a note of that, and -- and try to do
4 that for next year's GRA.

5 MR. JAMES WOOD: If we could turn to
6 CMMG-1-11. And on page 2 of 2.

7

8 (BRIEF PAUSE)

9

10 MR. JAMES WOOD: I believe this would
11 be the updated data of the history of rates and rate
12 changes for motorcycle major class.

13 And if we look at the approved average
14 rate change versus the sought-for average rate change,
15 if we look at 2019, correct me if I'm wrong, it -- the
16 -- MPI's -- last year sought a rate change of 3.06
17 percent for motorcycle riders.

18 Is that accurate?

19 MR. LUKE JOHNSTON: Yes.

20 MR. JAMES WOOD: And the approved
21 average rate change was 2.14 percent.

22 Is that correct.

23 MR. LUKE JOHNSTON: Correct.

24 MR. JAMES WOOD: And so that 2.14
25 percent would have been what the -- the Board -- the

1 Public Utilities Board approved, contrary to what MPI
2 was requesting.

3 Is that correct?

4

5 (BRIEF PAUSE)

6

7 MR. LUKE JOHNSTON: Yes, but I'm just
8 trying to remember why, and we're just having a
9 moment.

10

11 (BRIEF PAUSE)

12

13 MR. LUKE JOHNSTON: So that adjustment
14 appears to be interest rate related. Our original
15 application used an interest rate of three point two-
16 one (3.21), and the -- the updated was 3.4 percent.
17 So in that -- in this case, that was a benefit to --
18 to the rate ask.

19

20 MR. JAMES WOOD: So is it the case
21 that the sought-after average rate change was the
22 original appli -- this three point zero-six (3.06) was
23 the original application, and there was an amended
24 application that was a different sought-after rate
25 change?

25

MR. LUKE JOHNSTON: Related to

1 interest rates, yes.

2 MR. JAMES WOOD: Okay. So this
3 sought-after rate change more accurately should be
4 what is -- is -- was actually amended at that time.

5 That would be more accurate number?

6

7 (BRIEF PAUSE)

8

9 MR. LUKE JOHNSTON: Yeah. Sorry, I'm
10 just making sure I -- I got it right.

11 I understand your point. So you're --
12 I think your point is if we're going to do an interest
13 rate update, like we're doing right now, why wouldn't
14 we show that as the sought-for average rate change?

15 That makes sense to me. I think just
16 from a historical perspective, we're -- we're showing
17 our original filing in -- in June.

18 MR. JAMES WOOD: And would you -- what
19 would be, I guess, the factors in 2018 of the 2.7
20 percent sought-after change to the -- to the approved
21 rate -- average rate of 2.48 percent for motorcycle
22 class?

23

24 (BRIEF PAUSE)

25

1 MR. LUKE JOHNSTON: I'd -- I'd have to
2 have someone remind me of the details on that.

3 MR. JAMES WOOD: Just to use this as a
4 -- as a -- an example, if we look at 2006, the sought-
5 after change -- sought-after average rate change was
6 12.7 percent, and in 2006, the approved average rate
7 change was 5.0 percent.

8 Is it the case that there has been
9 sought-after rate changes that have not been approved
10 by this Board and MPI that are not related to interest
11 rate changes at -- at the -- in -- in the amendment,
12 where MPI had to make up or find a way to adjust their
13 formulas based on the approved rate by this Board?

14 MR. LUKE JOHNSTON: We wouldn't adjust
15 our formulas so much, as they're -- you know,
16 obviously, I can't remember all the details of the
17 2006 GRA, but for whatever reason, at that time, a 5
18 percent was -- was approved ultimately. That wouldn't
19 have been any adjustment to our formulas, and we would
20 have said, well, we're going to probably lose money on
21 -- on the motorcycle class based on -- on that rate.

22 But -- but yeah. Like what -- you
23 know, I was here when motorcycles were -- were getting
24 large rate increases for quite a stretch of time, and
25 we did have caps in to prevent it from being too --

1 too extreme, so.

2 MR. JAMES WOOD: Would you agree with
3 me then it's not the case that if this Board does not
4 approve the amendment that the only alternative is for
5 them to go back to the June application numbers?

6 MR. LUKE JOHNSTON: I -- I don't know
7 what basis the Board would have to, say, use interest
8 rates of this amount for, you know, all the vehicles
9 except motorcycles, for example.

10 MR. JAMES WOOD: No. And I don't mean
11 just the interest rates. I mean, I guess, what
12 Mr. Scarfone had said is that perhaps the CMMG did not
13 appreciate that if we -- if we oppose this amendment
14 that then we -- the only alternative is to raise it
15 from 5.1 percent to 7.3 percent.

16 I'm asking is -- that would you not
17 agree that that is not the only alternative under
18 these circumstances?

19

20 (BRIEF PAUSE)

21

22 MR. LUKE JOHNSTON: The interest
23 update, my understanding, was requested by the Board.
24 So we've provided that. The additional update in
25 terms of the updated forecast and -- and removal of

1 the capital maintenance was -- was MPI's choice.

2 But the interest rate adjustment on its
3 own was a request of the -- of the PUB which -- which
4 we complied with. And that's -- that's really the
5 driver of the -- the change in the motorcycle rating.

6 MR. STEVEN SCARFONE: If I could just
7 add to that, the -- the update that was provided as at
8 September 30th, counsel, was the result of MPIC having
9 proposed a new methodology in this year's general rate
10 application by filing what the corporation called
11 provisional rate indication in June.

12 And that was something that was
13 proposed to the Board and ultimately approved by the
14 Board which then resulted in the updated indication
15 on -- in September 30th, 2019. So -- so --

16 MR. JAMES WOOD: Yeah. We definitely
17 understand that. We saw that in the original
18 application back in June that there would be an update
19 on September 30th.

20 MR. STEVEN SCARFONE: Yeah. So in our
21 view based on that, the option of a -- of a June rate
22 indication is -- is no longer available.

23 MR. JAMES WOOD: And that we
24 understand. I guess the question more is: There's
25 other alternatives, wouldn't you agree?

1 MR. STEVEN SCARFONE: No. In fact,
2 we -- we just indicated we don't think that's an
3 alternative. The June -- the June numbers --

4 MR. JAMES WOOD: No. I don't mean
5 that.

6 MR. STEVEN SCARFONE: -- in our
7 view --

8 MR. JAMES WOOD: I don't mean the June
9 numbers. There's other alternatives that MPI
10 perhaps -- if this rate is not approved, MPI will have
11 to find the money somewhere else. Is that not true?

12 MR. STEVEN SCARFONE: Okay. So that's
13 a different question.

14 MR. JAMES WOOD: Yes.

15 MR. LUKE JOHNSTON: We -- we have
16 fairly longstanding rate-making rules in place that
17 address larger changes in rates -- so how to cap, how
18 to recognize experience which we do over longer
19 periods of time, et cetera -- with the intent of -- of
20 smoothing results.

21 Sometimes motorcycles is an example
22 where we have needed a rate increase nearly a hundred
23 percent, and it took probably a decade to -- to get
24 there, and we lost money all along the way. But we
25 were willing to do that at that time recognizing that,

1 you know, the -- the shock of ongoing 15 percent rate
2 increases every year was for that group.

3 This is not a 15 percent rate change.
4 I'm not saying anybody wants a 5 percent rate
5 increase, but we are pricing based on the approved
6 rate-making methodology, and -- and we don't think
7 it'd be appropriate just to, you know, say, you know,
8 motorcycles don't need it and someone else pay for it.

9

10 CONTINUED BY MR. JAMES WOOD:

11

12 MR. JAMES WOOD: If we could go to MPI
13 Exhibit number 49. This is page 6 of 274 of the
14 executive summary.

15

16 (BRIEF PAUSE)

17

18 MR. JAMES WOOD: Page 6. And if we
19 look down about halfway down the page right to that,
20 it says -- it talks about people that are -- that are
21 killed and seriously injured in Manitoba traffic
22 collisions in 2018 and that drivers account for the
23 largest proportion of seriously injured at 58 percent.
24 You see that?

25

MR. LUKE JOHNSTON: I do.

1 MR. JAMES WOOD: And that
2 motorcyclists account for 6 percent -- only 6 percent
3 versus fifty-eight (58) of people seriously injured.

4 MR. LUKE JOHNSTON: But what
5 percentage are they of all the vehicles say? Right?
6 Like if -- if there's fifteen thousand (15,000)
7 motorcycles and a million cars, that's not necessarily
8 a good ratio.

9 MR. JAMES WOOD: But we did look at,
10 I guess, the -- looking at the numbers of seriously
11 injured and that the seriously injured numbers are
12 certainly declining, if not -- not necessarily evident
13 in at least the paid amounts by MPI. Is that correct?
14 For the last three (3) years.

15

16 (BRIEF PAUSE)

17

18 MR. LUKE JOHNSTON: I -- I've put some
19 caveats on the last three (3) years in terms of
20 development experience. If there are, you know, a
21 lower frequency of motorcycles accidents in the last
22 three (3) years, that's good news for everyone.

23 But I don't see it as a reason to
24 change our rate-making methodology and just look at
25 the last three (3) years or something if that's what

1 you're suggesting. We use a ten (10) year average for
2 a reason, and there are still serious claims in those
3 years.

4 And if, in fact, results are better,
5 that should reflect through in -- in their future rate
6 asks.

7

8 (BRIEF PAUSE)

9

10 MR. JAMES WOOD: Last week,
11 Mr. Williams from the CAC was cross-examining
12 yourself, Mr. Johnston, and, I believe, that was
13 also -- it was in relation to the -- SGI's larger
14 allocation to growth assets. Do you recall that?

15 MR. LUKE JOHNSTON: I do.

16 MR. JAMES WOOD: And so I believe you
17 had confirmed that SGI does match claim liabilities to
18 equities in the tail and that MPI does not do that.

19 MR. LUKE JOHNSTON: That is correct.
20 Yes.

21 MR. JAMES WOOD: And so essentially
22 that for longer lived liabilities, SGI is allocating
23 equities towards them. Is that accurate?

24 MR. LUKE JOHNSTON: For -- in terms of
25 the -- yes, that is accurate. Yes. Yeah.

1 MR. JAMES WOOD: And I -- while I
2 understand the conservative approach to protecting the
3 assets here, would it not be prudent to increase some
4 of the allocations of equities for MPI slightly in
5 those long-tail liabilities?

6

7 (BRIEF PAUSE)

8

9 MR. LUKE JOHNSTON: That's -- that's
10 something -- we obviously looked at all scenarios when
11 we did the recent investment portfolios. Our Board
12 settled on a certain risk tolerance in those
13 portfolios, and that's -- that's what -- that's what
14 we're using.

15 I -- I recognize your point which is
16 if -- obviously if we had more growth assets tied to
17 the rate indication, it -- it would bring the
18 motorcycle rate down. The -- but it's not our -- our
19 current practice, so I -- I don't have anything to
20 offer you in terms of the -- in terms of that.

21

22 (BRIEF PAUSE)

23

24 MR. JAMES WOOD: Those are all my
25 questions. Thanks.

1 THE CHAIRPERSON: Thank you, Mr. Wood.
2 It's ten (10) to 3:00 right now. I'd like to break
3 for fifteen (15) minutes, returning at five (5) after
4 3:00, please.

5

6 --- Upon recessing at 2:50 p.m.

7 --- Upon resuming at 3:05 p.m.

8

9 THE CHAIRPERSON: Okay. Thank you,
10 everyone. Questions from the panel? Mr. Gabor...?

11 BOARD MEMBER GABOR: Yeah, I've --
12 I've got a few questions.

13 Mr. Johnston, you don't have to be
14 worried. I -- I never met Mr. Palmer, so -- unless we
15 were talking golf, I wouldn't call you Mr. Palmer.

16 CMP, as I understand it, MPI is asking
17 the Board to prove the CMP proposed by MPI.

18 Is that correct?

19 MR. LUKE JOHNSTON: That's correct.

20 BOARD MEMBER GABOR: And that includes
21 an MCT one hundred (100) for Basic, two hundred (200)
22 for Extension, and three hundred (300) for SRE.

23 Is that correct?

24

25 (BRIEF PAUSE)

1 MR. LUKE JOHNSTON: I'm just getting
2 some clarification. My understanding is that the
3 targets them -- and this may be discussed at a later
4 date. The targets themselves aren't necessarily up
5 for debate, but how we move around the targets is the
6 Capital Management Plan, and that's definitely being
7 proposed by MPI, and -- and -- for the Board to
8 approve. So the -- I'll let Mr. Scarfone talk about
9 the targets if he has to, but I'm operating on the
10 assumption that the targets are set when I propose the
11 Capital Management Plan, or I -- when I discussed
12 today.

13 BOARD MEMBER GABOR: Okay. And if we
14 look at the regulation, the reserves regulation, I
15 note that the minimum amount in Section 2 are the
16 similar numbers, an MCT ratio of 100 percent for
17 Basic, 200 percent for Extension, and 300 percent for
18 SRE.

19 Is that correct?

20 MR. LUKE JOHNSTON: That's correct.

21 BOARD MEMBER GABOR: Okay. And as I
22 understand it, there's a divergence between the
23 proposed model under the CMP and the rate -- or the
24 reserve regulation in that under the CMP, the proposal
25 is that if it -- if the amount in the MCT is over 100

1 for Basic, the amount will be used to reduce the rates
2 going forward.

3 MR. LUKE JOHNSTON: That's correct.

4 BOARD MEMBER GABOR: Okay.

5 MR. LUKE JOHNSTON: We'd still do the
6 AAP, but we'd calculate a -- a release, which would be
7 a separate request, say --

8 BOARD MEMBER GABOR: Correct. But
9 under the regulation, it doesn't say that. What it
10 says is that it may be used.

11 MR. STEVEN SCARFONE: I see. Yeah,
12 and I was going to jump in, Mr. Gabor. So when you
13 said divergence, to the extent that the regulation
14 uses permissive language --

15 BOARD MEMBER GABOR: Correct.

16 MR. STEVEN SCARFONE: Yes.

17 BOARD MEMBER GABOR: But you're
18 proposing under the CMP, it's not permissive, it's --

19 MR. STEVEN SCARFONE: Mandatory.

20 BOARD MEMBER GABOR: -- it's
21 mandatory, correct?

22 MR. STEVEN SCARFONE: Yes.

23 BOARD MEMBER GABOR: Okay. And in
24 terms of the CMP, you're putting forward a proposal
25 that there be a provision that if the Extension is

1 over 200 percent MCT, that the amount above the 200
2 percent would be transferred to Basic.

3 Is that correct?

4 MR. STEVEN SCARFONE: Yes. So one (1)
5 way of looking at it is -- is the Extension line of
6 business is really backing --

7 BOARD MEMBER GABOR: Correct.

8 MR. STEVEN SCARFONE: -- the Basic
9 program.

10 BOARD MEMBER GABOR: Right. So -- but
11 -- so the MCT is not intended to be above 200 percent
12 to correct -- collect this pool of money. Anything
13 above the 200 percent will go towards the -- will go
14 towards the Basic coverage, will be transferred to
15 Basic coverage?

16 MR. STEVEN SCARFONE: Automatically --

17 BOARD MEMBER GABOR: Automatically.

18 MR. STEVEN SCARFONE: -- even without
19 board of director approval.

20 BOARD MEMBER GABOR: Right.

21 MR. LUKE JOHNSTON: Just -- just to
22 add to that, sorry, and -- and the logic being they're
23 the same customers, and -- and we also don't know how
24 -- know how to give a rebate to Extension customers.

25 So, like, you know, if we sent it to

1 Basic, it can be released through the normal means
2 there, whereas you can't -- like, some of these
3 Extension policies are really small. You're not going
4 to mail someone a dollar or something like that.

5 BOARD MEMBER GABOR: Right. And that
6 I assume, in part, was intended to satisfy the Board's
7 previous concerns that you -- that there was nothing
8 requiring Extension funds beyond a certain point to be
9 transferred to Basic; it was simply a discretionary
10 decision of the board of MPI?

11 MR. STEVEN SCARFONE: I -- I think
12 that's fair. I don't want to jump in too much on
13 Luke's answers, but I think that's fair, Mr. Gabor,
14 that those transfers now, as I've said, will happen --
15 will happen automatically.

16 BOARD MEMBER GABOR: Yeah. I just
17 want to confirm there's nothing in the regulation that
18 addresses the issue of transfers from Extension to
19 Basic?

20 MR. STEVEN SCARFONE: No. It's only
21 in the Capital Management Plan. So essentially, what
22 Mr. Johnston will tell you, and again, I'm -- I
23 shouldn't be speaking out of turn, but the regulation
24 serves as the anchor to the Capital Management Plan.
25 And so the Capital Management Plan looks to the

1 regulation for a -- a fixed capital target, and then
2 the mechanics of -- of the plan work under the --
3 under the CMP, obviously.

4 BOARD MEMBER GABOR: Okay. Mr.
5 Johnston, did MPI suggest to the government what the
6 numbers should be for the regulation, that MPI wanted
7 100 percent for Basic, 200 percent for Extension, and
8 300 percent for SRE?

9

10 (BRIEF PAUSE)

11

12 MR. LUKE JOHNSTON: I'm trying to
13 remember the -- the steps, but these -- these
14 definitely align with MPI's recommendations. We've
15 come here before with 100 percent Basic.

16 As I mentioned earlier today, in order
17 to be a truly competitive line on Extension, it -- we
18 think it's appropriate to have a capital target that
19 other competitors would have to have, and -- and
20 target a -- a profitability level that would be
21 appropriate, that people can actually compete.

22 And then in the Special Risk Extension
23 line, which isn't up for discussion here, it is a very
24 high risk line. And we believe it needs that -- that
25 threshold just to meet the risk tolerance of the

1 Board.

2 BOARD MEMBER GABOR: Yeah, and I'm not
3 suggesting anything improper or whatever. I just --
4 in relation to coming up with the same levels, I
5 assumed the government and MPI discussed, and the
6 proposal was here -- here are the levels that would --
7 which would satisfy us in terms of -- of Basic,
8 Extension, and SRE.

9 MR. LUKE JOHNSTON: Yeah. Where I'm
10 struggling is it's not necessarily me having those
11 conversations.

12 BOARD MEMBER GABOR: Right.

13 MR. LUKE JOHNSTON: Right? So Mr.
14 Graham could probably provide better insight.

15 BOARD MEMBER GABOR: Under the
16 proposal, if you have a fabulous year, and you're over
17 200 percent in Extension, and you're over 100 percent
18 in Basic, is the Extension money still going to go to
19 MCT -- to -- sorry, to Basic?

20 MR. LUKE JOHNSTON: It -- it does on -
21 - in that -- like, as a purposeful part of the plan
22 for the reasons as, how do you rebate the money. So
23 you send it over.

24 And again, the -- the forecast will say
25 how much do we think is -- is coming in, and use that

1 beginning of the rating year, or MCT is the guide for
2 whether we should release some of those funds, and --
3 and then we propose a three (3) year window.

4 BOARD MEMBER GABOR: Is there anything
5 stopping the government from asking for a dividend
6 from Extension if it's over 200 percent and Basic is
7 over 100 percent?

8 MR. STEVEN SCARFONE: Yeah, there is a
9 provision under -- under the MPIC Act that would allow
10 the government -- you're talking about a payment
11 directly to the government for excess capital that the
12 Corporation is holding?

13 BOARD MEMBER GABOR: Correct.

14 MR. STEVEN SCARFONE: Yeah. There is
15 a provision under the MPIC Act, Mr. Gabor, that
16 provides for that. That would be unprecedented. It's
17 never before happened, and there's a -- there's a
18 calculation in there. I don't have it up before me.
19 But it speaks to the -- the amount of capital that
20 would have to be held by the Corporation before that
21 transfer would occur to the government.

22 BOARD MEMBER GABOR: Okay. Thank you,
23 Mr. Scarfone.

24 In terms of the rebuilding fee, Mr.
25 Johnston, you talked about the five (5) year time

1 frame, and you set a limit of rate -- of 5 percent.

2 Is that correct?

3 MR. LUKE JOHNSTON: So we -- again,
4 there's some questions about did, you know, did we ask
5 customers, and -- and for the most part, we -- we did
6 use past discussions in the -- about what we do in the
7 DCAT if -- if things really got bad on the adverse
8 side.

9 And in the -- the DCAT analysis, we had
10 assumed 5 percent kind of as the -- the maximum you'd
11 -- you'd charge customers in an adverse scenario. So
12 what we said is, if -- first off, whatever the
13 breakeven rate is, we would always ask for that. If
14 that's more than 5 percent, then so be it. The --
15 the, you know, the PUB could rule if they don't want
16 to do that. But we should always ask for that.

17 And then in the absence of it -- the
18 breakeven rate being 5 percent, we would have a
19 surcharge up to a maximum total overall rate change of
20 5 percent. And we haven't formally defined rate
21 shock. But if -- that's a pretty strong indicator,
22 what we're suggesting is the tolerance.

23 BOARD MEMBER GABOR: What -- that --
24 that was the question I was going to ask.

25 MR. LUKE JOHNSTON: Yeah.

1 BOARD MEMBER GABOR: Is -- did the
2 Company decide internally that 5 percent is rate
3 shock?

4 MR. LUKE JOHNSTON: The -- it's --
5 it's a -- it's a difficult word, because there's
6 obviously a bunch of policyholders, even in this
7 application, that are getting more than 5 percent.
8 Motorcycles are getting five point one (5.1). There's
9 others; taxis.

10 So we're -- we're looking at it on an
11 overall basis. It's a proposal to this Board. The,
12 you know, Board's approved other kind of shock
13 targets, but not on an overall -- like we have -- you
14 know, we have -- we control individual rate changes.

15 So our proposal is that it's -- that
16 it's 5 percent, that is -- that is our proposal.

17 BOARD MEMBER GABOR: The reason I
18 asked about the 5 percent is do you -- do you look at
19 -- do you look at the issue of rate shock in different
20 years and determine different amounts, or is 5 percent
21 sort of the -- the level you've been at for a while?

22 MR. LUKE JOHNSTON: We -- we haven't
23 had many times where we've needed 5 percent. We had
24 it a few years ago, where we were really struggling
25 and it looked like it was going to be around seven

1 (7). But that's rare. Hopefully, we'd never need to
2 use it.

3 But barring any, you know, that first
4 day I showed the long term trend of the Basic program,
5 and it was growing fairly consistently over time, our
6 objective would be to try to keep those rate changes
7 under inflation, and never have to use that 5 percent
8 rate shock.

9 If there is big changes in our trends,
10 then maybe we discuss it, but 5 percent is a -- we
11 believe is a good number.

12 BOARD MEMBER GABOR: I'd suggest to
13 you, Mr. Johnston, that a few years ago, MPI defined
14 rate shot -- rate shock as 3 percent.

15 Do you remember that?

16 MR. LUKE JOHNSTON: I -- I don't, but
17 I -- I obviously believe you.

18 BOARD MEMBER GABOR: I -- I'll bring
19 it up. Kristen, can you bring up --

20 MR. STEVEN SCARFONE: I can confirm
21 that Mr. Yien --

22 BOARD MEMBER GABOR: Yeah.

23 MR. STEVEN SCARFONE: -- did that, Mr.
24 Gabor.

25 BOARD MEMBER GABOR: Yeah. So at page

1 1,072, just for the record, Mr. Yien was cross-
2 examined by Mr. Williams. I'm sure Mr. Williams is
3 sorry he's not here to see this. And in the middle
4 paragraph, Mr. Yien said:

5 "We understand that anything greater
6 than 3 percent is considered a rate
7 shock, and we use that as a
8 definition."

9 Now, you were at that hearing, Mr.
10 Johnston. Has -- has the Company gone -- applied
11 different standards, or how did they move from 3
12 percent and later -- down, they did -- just go to line
13 24, Kristen. It says:

14 "But 3 percent is essentially what
15 we consider as rate shock."

16 He seemed to be pretty definitive
17 there, and I'm just wondering what happened in the
18 last two (2) years to move it from 3 percent to 5
19 percent because interest rates really haven't gone up,
20 and we don't have much in the way of inflation.

21

22 (BRIEF PAUSE)

23

24 MR. LUKE JOHNSTON: Yeah. I can't
25 recall the full context around Mr. Yien's 3 percent

1 rate shock comments, but all I can really say to that
2 is from -- from the management action perspective used
3 in -- in our DCATs and other risk analysis, we've used
4 5 percent for -- assumption for quite a -- quite a
5 long time. I'm not pretending that there's some
6 magical science behind picking that, but we think it's
7 appropriate, and again, hopefully, never have to use
8 it.

9 BOARD MEMBER GABOR: Okay.

10 MR. STEVEN SCARFONE: And -- and Mr.
11 Gabor, if --

12 BOARD MEMBER GABOR: Yes, sir.

13 MR. STEVEN SCARFONE: -- I just would
14 have the Board consider CAC-2-29, one of the
15 Information Requests that deals with the issue of rate
16 shock. It's admittedly somewhat of an unsatisfactory
17 response because the Corporation has said it hasn't
18 really come to terms yet on what it now would define
19 as rate shock. But I think --

20 BOARD MEMBER GABOR: Okay.

21 MR. STEVEN SCARFONE: -- in CAC-1-12,
22 it certainly disavows itself of Mr. Yien's definition
23 back in 2018.

24 BOARD MEMBER GABOR: Okay. Mr.
25 Johnston, you mentioned Extension profitability's at

1 28 percent. Is that correct?

2 MR. LUKE JOHNSTON: Approximately,
3 yeah.

4 BOARD MEMBER GABOR: Is that before or
5 after paying broker commissions?

6 MR. LUKE JOHNSTON: That would be a
7 fairly simplistic view, just the net income divided by
8 the -- the premium level, the -- in -- in that year,
9 so that would be after.

10 BOARD MEMBER GABOR: Okay. After.
11 And what -- what is -- what are the amoun -- what --
12 what do you pay brokers as commission on Extension?

13 MR. LUKE JOHNSTON: It's -- it's
14 roughly 20 percent, and again, that would be on our --
15 our pro formas filed on Extension, but it's around 20
16 percent.

17 BOARD MEMBER GABOR: Okay. And in
18 terms of Extension coverage, I'm just -- I don't know
19 if you're the -- the right person or -- or it may be
20 the next panel. When I go to a broker and I want to
21 buy insurance, and the broker starts asking the
22 questions, the broker's looking at a screen. Is that
23 correct? At least the broker I went to was looking at
24 a screen.

25 Is -- is it a -- a separate screen for

1 Basic and separate screen for Extension, or is it just
2 one (1) screen that lists different levels? So for
3 example, the insurance would be two hundred thousand
4 (200,000), five hundred thousand (500,000), a million,
5 2 million, 5 million.

6 MR. STEVEN SCARFONE: I don't know
7 that either of the panel members have an answer to
8 that, but I -- I can tell you this, Mr. Gabor. Save
9 that question for Ms. Hora --

10 BOARD MEMBER GABOR: Okay.

11 MR. STEVEN SCARFONE: -- on the
12 service delivery model panel.

13 BOARD MEMBER GABOR: Right.

14 MR. STEVEN SCARFONE: She will -- she
15 will have those answers.

16 BOARD MEMBER GABOR: I -- I appreciate
17 that, Mr. Scarfone.

18 Those are my questions. Thank you very
19 much.

20 MR. LUKE JOHNSTON: Thank you.

21 THE CHAIRPERSON: Do you have any
22 questions? Thank you very much.

23 Mr. Scarfone, any re-direct?
24

25 RE-DIRECT EXAMINATION BY MR. STEVEN SCARFONE:

1 MR. STEVEN SCARFONE: Thank you, Madam
2 Chair. I did have just a couple questions for Mr.
3 Johnston on re-direct. I can assure you, they won't
4 be as pointed as Mr. Gabor's questions, and people
5 will probably be wondering why I'm asking them.

6 But I'm going to ask you a couple
7 questions, firstly, Mr. Johnston, on the -- the
8 inclusion of investment income on -- from the RSR.
9 And you'll recall that Ms. McCandless, Board counsel,
10 had asked you questions about -- about the RSR
11 investment income?

12 MR. LUKE JOHNSTON: I do.

13 MR. STEVEN SCARFONE: And if I
14 understand the Corporation's plan, your evidence was
15 that there's a couple means by which capital can be
16 built, one, of course, is -- as being the transfers
17 from the Extension line of business under the capital
18 management plan?

19 MR. LUKE JOHNSTON: Correct.

20 MR. STEVEN SCARFONE: And another
21 source would be the -- the Corporation retaining
22 investment income on the -- the rate stabilization
23 reserve.

24 MR. LUKE JOHNSTON: That's right.

25 MR. STEVEN SCARFONE: So the question

1 I have for you -- there seems to be some debate on
2 whether use of that investment income is -- is proper.
3 And so is there any actuarial standard that prevents a
4 -- a fellow like yourself from retaining that
5 investment income and not including it in the actual
6 AAP rate indication?

7 MR. LUKE JOHNSTON: We -- we talked
8 about that, and to -- to my knowledge, I -- I -- I
9 can't find any requirement that says we ha -- we must
10 do that when calculating AAP rate indication. And
11 again, just to add to that, we're not doing this as a
12 means to hide this money somewhere. Like -- like,
13 we're -- we're really trying to roll all capital-
14 related factors into -- into one (1) decision. You
15 know, are we maintaining, you know, the capital and
16 moving toward the target, or are we not? And rather
17 than have three (3) separate things we have to
18 calculate, let's just roll them all into one (1)
19 capital adjustment and make a decision on that basis.

20 MR. STEVEN SCARFONE: Thank you. And
21 then Ms. McCandless also asked you some questions
22 about, in previous years, the Corporation had
23 suggested capital targets, whereas this year there's
24 one (1) single target for the Corporation to achieve.
25 Can you say what the amount of -- what's the dollar

1 value of the 100 percent MCT target?

2 MR. LUKE JOHNSTON: Obviously, it's
3 different depending on what date you're looking at,
4 but we're -- we're in the 350 to \$400 million range
5 today and into the forecast period.

6 MR. STEVEN SCARFONE: And are you
7 aware, sir, if that would exceed the -- the amount of
8 the upper target that was ordered by the Board last
9 year?

10 MR. LUKE JOHNSTON: I -- I can't
11 recall the exact dollar value of the upper target. On
12 an MCT basis, my recollection was it was around 85
13 percent MCT equivalent, but again, we've since changed
14 our -- our investment portfolio, which dramatically
15 lowered our capital needs. So prior to the investment
16 portfolio redesign, a hundred percent MCT was over 400
17 million, and the -- the de-risking of the Basic line
18 brought that almost a hundred million dollars lower.

19 MR. STEVEN SCARFONE: Okay. So in any
20 event, whatever that number may have been last year,
21 it was something less than 100 percent MCT?

22 MR. LUKE JOHNSTON: Yes.

23 MR. STEVEN SCARFONE: Mr. Williams
24 showed you a document. Kristen, if you could pull up
25 the MPIC annual report. It was in Part 8 of the

1 application, Appendix number 1, at page 44, I believe.

2

3

(BRIEF PAUSE)

4

5

MR. STEVEN SCARFONE: Sorry about
6 that. I should have given you a heads-up on that. I
7 didn't mean to catch you off guard.

8

9

(BRIEF PAUSE)

10

11

MR. STEVEN SCARFONE: Perhaps while --
12 oh, there you go. Thank you very much. Page 44. And
13 you'll recall that Mr. Williams directed your
14 attention, Mr. Johnston, to the paragraph that reads:

15

"The Corporation's board of
16 directors has approved its risk-
17 based capital adequacy targets by
18 reference to what the superintendent
19 of financial institutions has at
20 their office."

21

Do you recall those questions?

22

MR. LUKE JOHNSTON: I do.

23

MR. STEVEN SCARFONE: That -- that
24 particular comment, sir -- do you know when the annual
25 report by the Corporation is prepared every year?

1 MR. LUKE JOHNSTON: Sorry, can you
2 repeat that, sir?

3 MR. STEVEN SCARFONE: Yes. So what --
4 what date is the annual report rep -- prepared to?
5 The end date.

6 MR. LUKE JOHNSTON: Our annual report?
7 Like the --

8 MR. STEVEN SCARFONE: Yes.

9 MR. LUKE JOHNSTON: -- February 28th?

10 MR. STEVEN SCARFONE: Yes. Okay, and
11 so when that discussion was being had by the board of
12 directors, had the reserves regulation yet been
13 implemented? Are you aware?

14 MR. LUKE JOHNSTON: I can't -- I can't
15 recall the exact date. So the -- yeah, I can't. I'm
16 sorry.

17 MR. STEVEN SCARFONE: Okay. So I'm
18 going to suggest to you, and do you have any reason to
19 disagree, that the reserves regulation came in in
20 April, which would have been about two (2) months
21 after the annual report was prepared?

22 MR. LUKE JOHNSTON: That sounds
23 reasonable, yeah.

24 MR. STEVEN SCARFONE: Okay. And then
25 one other one, Kristen, if you don't mind. It was --

1 Mr. Williams had put to Mr. Johnston PUB-CAC-1-1.
2 Yes, thank you. And at the footnote there, number 3,
3 Mr. Johnston had indicated or had brought to your
4 attention that the Ernst & Young report had concluded
5 that Crown corporations such as ICBC and SGI are not
6 required to adhere to the OSFI guidelines. Do you see
7 that there, sir?

8 MR. LUKE JOHNSTON: I do. Right, I
9 do.

10 MR. STEVEN SCARFONE: And the question
11 to you -- is MPIC, in its capital management plan --
12 is it adhering to the OSFI guidelines, or is it
13 adhering to the reserves regulation that was enacted
14 in April of 2019?

15 MR. LUKE JOHNSTON: We're adhering to
16 our reserves regulation. We're using this industry
17 standard test as a basis for calculating the capital -
18 - the capital ratio to be consistent with all other
19 insurers in the -- in the country, but we're not
20 binding ourselves to the -- OSFI's minimum regulatory
21 or supervisory capital targets.

22 MR. STEVEN SCARFONE: And then one
23 last question, just following up on Mr. Gabor's
24 questions to you. The Board asked, with the automatic
25 transfer of capital from the Extension line of

1 business into Basic, if that automatic transfer was to
2 consistently push the MCT score of Basic above 100
3 percent, what would that mean on an ongoing basis, if
4 -- if the Corporation was to see Basic operating at
5 above 100 percent year after year?

6 MR. LUKE JOHNSTON: The -- those funds
7 would perpetually be rebated as long as we continued
8 to operate at or above a hundred percent and the --
9 and the funds continued to transfer.

10 MR. STEVEN SCARFONE: And -- and could
11 that mean if -- if the Corporation was consistently
12 seeing release provisions being engaged or perhaps
13 even rebates, would the Corporation or could the
14 Corporation change its approach to retaining
15 investment income on the RSR, for example?

16 MR. LUKE JOHNSTON: I would suggest
17 that we -- we shouldn't do that, again because
18 whatever reason capital is -- is growing, whether it's
19 transfers or investment income or rebuilding fee or
20 whatever, if it's more than a hundred percent, we
21 should bring it towards a hundred percent based on our
22 three (3) year plan.

23 So we shouldn't, you know -- that's
24 really what we're getting at. Like, should we just
25 put some money over here for this and a maintenance

1 provision over here for that? I'd rather say no. If
2 -- if we're over a hundred, it's excess, and let's
3 provide a release as required per our capital
4 management plan.

5 MR. STEVEN SCARFONE: Thank you.

6

7 (BRIEF PAUSE)

8

9 MR. STEVEN SCARFONE: Those are all my
10 questions on re-direct, Madam Chair.

11 THE CHAIRPERSON: Thank you, Mr.
12 Scarfone.

13 Ms. McCandless, could we have an
14 outline with regard to what will happen as far as the
15 hearing tomorrow is concerned, because I think at this
16 point we're waiting for some further information?

17 MS. KATHLEEN MCCANDLESS: Yes. So we
18 had a discussion at the break with MPI about when we
19 can expect the remaining documents required pursuant
20 to the -- the Board's letter of March 28 of this year
21 as well as the Q2 financial report. So I gather that
22 from MPI's perspective, they will be in a position to
23 provide those documents this evening.

24 Is that...?

25 MR. STEVEN SCARFONE: That -- that's

1 my understanding, yes.

2 MS. KATHLEEN MCCANDLESS: So assuming
3 that they're received on a timely basis, then we would
4 have some follow-up questions on those documents at
5 9:00 a.m. tomorrow, if that works. My only concern is
6 that if we receive them late into the evening, that
7 may not be adequate. I know Mr. Makarchuk is here at
8 10:00 a.m.

9 THE CHAIRPERSON: Thank you, Ms.
10 McCandless.

11 Mr. Scarfone, just one question. If
12 MPI cannot provide them within what would be a
13 reasonable time, which is not going to be particularly
14 late into the evening, then it seem to me that the
15 only alternative we have is to start with the other
16 panel at nine o'clock in the morning, break for Mr.
17 Makarchuk, and then carry on with this panel.

18 So if it's possible to receive them
19 within a reasonable time, then we can continue with
20 this panel, complete it, and then move on to the next
21 panel, which certainly would be preferable.

22 MR. STEVEN SCARFONE: I see. Oh, so -
23 - so the Board would -- its preference would be to
24 start with the IT panel if necessary.

25 THE CHAIRPERSON: No, I'm sorry. I

1 didn't state that clearly. Our -- our preference
2 would be to complete this panel --

3 MR. STEVEN SCARFONE: Yes.

4 THE CHAIRPERSON: -- based on the
5 information that, hopefully, our counsel will receive
6 tonight at a reasonable time so that the advisors can
7 consult, and we can start at nine o'clock.

8 The alternative to that, which I think
9 is not preferable, is to start with the IT panel and
10 then break for Mr. Makarchuk or however you wish to
11 present your case, but have that go, and then bring
12 this panel back for the additional questions that our
13 counsel has.

14 MR. STEVEN SCARFONE: Right. So Mr.
15 Johnston can tell -- tell the Board when his team can
16 expect to have the documents ready.

17 MR. LUKE JOHNSTON: The -- the
18 documents are sitting on the table back there. I just
19 have to si -- approve them. So they're -- they're
20 done. Yeah. Yeah.

21 THE CHAIRPERSON: That -- that's --
22 that's great news. So we'll start back with you, Mr.
23 Johnston, at nine o'clock tomorrow morning, and we'll
24 adjourn now for the day. Thank you.

25 MR. STEVEN SCARFONE: Thank you.

1 (PANEL STANDS DOWN)

2

3 --- Upon adjourning at 3:37 p.m.

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5 Certified Correct,

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10 Donna Whitehouse, Ms.

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