



**“When You Talk - We Listen!”**



MANITOBA PUBLIC UTILITIES BOARD

Re: MANITOBA PUBLIC INSURANCE CORPORATION (MPI)

2021/2022 GENERAL RATE APPLICATION

HEARING

Before Board Panel:

Robert Gabor, Q.C. - Board Chairperson

I Hamilton, Q.C. - Panel Chair

C. Hainsworth - Board Member

(by Teleconference)

HELD AT:

Public Utilities Board

400, 330 Portage Avenue

Winnipeg, Manitoba

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1 --- Upon commencing at 9:00 a.m.

2

3 THE PANEL CHAIRPERSON: Good morning,  
4 everyone. We are now at item number 11 on the  
5 proceedings, MPI Rate Making and the Vehicle for Hire  
6 -- for Hire Panel, Mr. Johnston.

7 Mr. Scarfone...?

8 MR. STEVE SCARFONE: Thank you, Madam  
9 Chair. Just before we begin, I can advise Ms. Meek  
10 that -- so yesterday a number of undertakings were  
11 taken under advisement. And so happy to report that  
12 the Corporation's going to provide answers in a timely  
13 manner, hopefully, for all of those undertakings. So  
14 those we expect will probably come in the next day or  
15 two (2).

16 And then, as Madam Chair indicated, we  
17 have this morning Rate Making and the Vehicle for Hire  
18 Panel, which is -- the sole member of that panel is  
19 Mr. Johnston. But he does have his back row support  
20 available to answer any questions that counsel have of  
21 him.

22

23 MPI PANEL NO. 9 re Ratemaking/Vehicles For Hire

24

25 LUKE JOHNSTON, Previously Affirmed

1

2 EXAMINATION-IN-CHIEF BY MR. STEVE SCARFONE:

3

MR. STEVE SCARFONE: And, Mr.

4 Johnston, do you have a presentation this morning that  
5 you'd like to make to the Board?

6

MR. LUKE JOHNSTON: I do.

7

MR. STEVE SCARFONE: And, sir, do you  
8 adopt the content of that presentation as part of your  
9 examination-in-chief here this morning?

10

MR. LUKE JOHNSTON: Yes, I do.

11

MR. STEVE SCARFONE: All right. And  
12 you're still under oath, if you're ready to proceed.

13

14

(BRIEF PAUSE)

15

16

THE PANEL CHAIRPERSON: Sorry, Mr.  
17 Scarfone. Are you going to mark that as an exhibit?

18

MR. STEVE SCARFONE: I -- I will. I  
19 think I -- after -- I'm going to do it after Mr.  
20 Johnston's presentation 'cause I think there's a  
21 couple of others that I have to mark in advance of  
22 that one.

23

THE PANEL CHAIRPERSON: Okay. Thank  
24 you.

25

1 CONTINUED BY MR. STEVE SCARFONE:

2 MR. LUKE JOHNSTON: Okay. Good  
3 morning. I -- I see a hand up over there, so --

4 DR. DARREN CHRISTLE: Mr. Scarfone, is  
5 there an electronic copy for Ms. Schubert of the pres  
6 --

7 MR. STEVE SCARFONE: Electron -- I  
8 have hard copies.

9 DR. DARREN CHRISTLE: She just -- she  
10 just received it.

11 MR. STEVE SCARFONE: She did? Okay.  
12 Good.

13 DR. DARREN CHRISTLE: Yeah. Thank  
14 you.

15 MR. STEVE SCARFONE: Does anybody  
16 require hard copies? Mr. Gabor...? Okay.

17

18 (BRIEF PAUSE)

19

20 CONTINUED BY MR. STEVE SCARFONE:

21 MR. LUKE JOHNSTON: It looks like  
22 everyone's ready. Okay. Okay. So the presentation  
23 today is on Ratemaking and Vehicle for Hire, so I'm  
24 going to start with ratemaking.

25 So as -- as you're aware, our

1 ratemaking is done on a break-even zero profit  
2 percentage basis following accepted actuarial  
3 practice. For this year's updated GRA, the break-even  
4 rate indication is negative 3.8 percent, recognizing  
5 that approximately 3 percent of that decrease is due  
6 to a coverage change, not from a change in the break-  
7 even rate.

8 MPI then applies its Capital Management  
9 Plan which is a new feature of the Basic rating  
10 program, and this year, largely stemming from  
11 additional favourable experience from the COVID  
12 situation, we are indicating a capital release of 5  
13 percent, 'capital release' meaning a decrease in  
14 rates.

15 The combination of these two (2)  
16 factors result in an 8.8 percent average decrease to  
17 ratepayers' average rate in '21/'22.

18 In terms of Basic rates, I've been  
19 doing this for many years, and we obviously have  
20 debates on -- on many different subjects. But one (1)  
21 thing that you can't dispute is that the MPI Basic  
22 rate method -- methodology has been extremely stable  
23 over time.

24 If you look at the Benchmarking section  
25 of our application -- perhaps we can go there; sorry,

1 I didn't warn you in advance, but I'll -- I'll -- I  
2 believe it's Section 2.2 in the -- in the Benchmarking  
3 section. There's a Statistics Canada comparison of  
4 automobile insurance rate inflation over time. I'll  
5 just let you get to that. So if you could just scroll  
6 down to the chart.

7                   So this is not MPI's data. This is  
8 Statistics Canada, and the attempt being made by  
9 Statistics Canada is to calculate the average growth  
10 in automobile insurance rates adjusted for coverage  
11 and other factors for -- for consistency.

12                   You can see that Manitoba, there's  
13 really no comparison anywhere to the rate of growth  
14 and stability since 1998. We are right at the bottom,  
15 and this rate Application will only lower that -- that  
16 trend.

17                   This is published information from  
18 Statistics Canada, so again, this is not MPI data.  
19 But you can see Saskatchewan is also on the bottom  
20 piece of that graph, and then Ontario and Alberta  
21 would be on the -- on the upper end. Thank you for  
22 that.

23

24

(BRIEF PAUSE)

25

1 MR. LUKE JOHNSTON: You can go to the  
2 next slide. I think I already talked about this.

3 So in terms of Basic rates, MPI would  
4 characterize the most recent year as a continuation of  
5 our fiscally prudent operations. We did have some  
6 rate pressure in some of the more recent years,  
7 largely stemming from collision severity and a little  
8 bit from growth in long-term injury claims.

9 We seem to have those factors under  
10 control, at least over the last couple of years and --  
11 and looking forward; that has brought our rate  
12 indication close to zero again.

13 If not for significant declines in  
14 interest rates in recent years, we would likely be  
15 asking for -- we wouldn't likely -- we would be asking  
16 for a -- a larger rate decrease.

17 Claim costs per vehicle, excluding  
18 product changes, decreased by 0.8 percent in the --  
19 this year's Application compared to the previous year.  
20 So that is a decrease despite regular inflationary  
21 pressures.

22 Total expenses per vehicle unit  
23 increased by 1.3 percent, lower than the rate of  
24 inflation assuming normal inflation around 2 percent.  
25 That's not what it is today, but over the long run

1 it's been around 2 percent.

2                   The rate indication was updated in our  
3 October update. Initially, we filed a negative 5.5  
4 percent break-even rate indication, but, per some of  
5 the recent years, we've established a process to  
6 update interest rates later in the cycle, so we're not  
7 -- so we're not as at risk from that factor.

8                   So unfortunately, interest rates  
9 declined which impacted our rate indication. You can  
10 see the new money yield fall -- fell from 2.58 percent  
11 from the time of our original filing to 1.94 percent  
12 in the update.

13                   As mentioned, we're applying for a  
14 capital release of 5 percent. That is in addition to  
15 the \$110 million rebate that was already paid. So at  
16 the rebate hearing, there were definitely questions at  
17 that time whether MPI was being too aggressive in its  
18 proposals to rebate that amount of money and if it  
19 would put the financial condition of MPI at risk.

20                   To be clear, at that time it was very  
21 uncertain. We didn't know the length of the COVID-  
22 related reductions. They were all estimates. But as  
23 of today, we can -- we can make this statement more  
24 confident -- confidently that there are excess funds  
25 very likely to be available, and so we've applied for

1 the 5 percent decrease per the Capital Management  
2 Plan. Next slide.

3                   This slide here is a little bit busy,  
4 but what it's showing is the components of the average  
5 rate. So, if a customer was provided this full table,  
6 they could look in the third column under '20/'21 and  
7 see that they have a sixty-one dollar and ninety-five  
8 (\$61.05) cents charge for operating expenses, for  
9 example, in -- in MPI's rate, our proposed average  
10 rate, and with all the other factors listed.

11                   As you're aware, in -- in our renewal  
12 notices we have started providing this information to  
13 customers, not at this granular -- granular level but  
14 in a pie chart format showing collision, injury,  
15 operating expenses, commissions, things like that, so  
16 customers can have at least a general understanding of  
17 that.

18                   If you go to the far right column, what  
19 is being shown here is how the per unit cost has  
20 changed compared to the previous Application.

21                   So, if you make the general assumption  
22 that costs -- there's inflation over time and -- and  
23 costs generally raise over time, you would expect an  
24 average growth here for many of these items around  
25 inflationary levels.

1                   You can see that's not always the case.  
2 For claims, the -- the decrease is mostly related to  
3 product changes, as previously mentioned, but we have  
4 had some generally lower growth rates on the expense  
5 side.

6                   I guess three (3) lines from the bottom  
7 you can see the impact of discounting. So, this is  
8 the interest rate impact.

9                   Last year, because of higher discount  
10 rates, we effectively reduced the rate requirement by  
11 seventy-three dollars and fifty (\$73.50) cents to  
12 reflect investment income earned. Because of lower  
13 interest rates, that number is now into fifty-nine  
14 dollars and thirty-four (\$59.34) cents.

15                   So, ratepayers are -- are, essentially,  
16 paying an extra fourteen dollars (\$14) on average  
17 because of the lower interest rates.

18                   If you roll up all the costs on the  
19 above table, it indicates that the required rate can  
20 decrease by 1.2 percent.

21                   However, based on prior years'  
22 experience, we know that the average rate will -- will  
23 experience growth due to natural upgrade, new vehicles  
24 coming into fleet and such, and so that gives us an  
25 extra 2.6 percent revenue. And that's how we arrived

1 at the 3.8 percent decrease.

2

3 (BRIEF PAUSE)

4

5 MR. LUKE JOHNSTON: This is basically  
6 a higher level summary of the previous slide, so I  
7 think we can -- we can go to the next slide.

8 The updated rate filing for the 8.8  
9 percent rate decrease is split by major class as shown  
10 in the table below. You can see that private  
11 passenger vehicles were paying -- for example, were  
12 paying one thousand one hundred and eighty-four  
13 dollars (\$1,184). That rate's expected to fall to one  
14 thousand and seventy-three dollars (\$1,073) next year.

15 There is a minor decrease for  
16 commercial and public vehicles. Without the 5 percent  
17 release, these classes would get -- be getting roughly  
18 inflationary rate increases, and then around 1 to 2  
19 percent.

20 Motorcycles, you see the average rate  
21 is expected to rise from eight hundred and forty-seven  
22 dollars (\$847) to eight hundred and eighty-seven  
23 dollars (\$887). We'll have some discussions on this.  
24 This group is, obviously, impacted more by the  
25 interest rate decline and that's one (1) of the main

1 reasons for the -- for the larger increase in average.

2                   Trailer is payable at sixty-eight  
3 dollars (\$68) and off-road vehicles seven dollars  
4 (\$7). In total, the average rate, all classes  
5 combined, is falling 8.8 percent to eight hundred and  
6 twenty-six dollars (\$826).

7

8   (BRIEF PAUSE)

9

10                   MR. LUKE JOHNSTON: So, this slide  
11 talks about that interest rate sensitivity I just  
12 mentioned. If you go to the table on the right, I  
13 think earlier in the week I might have quoted  
14 motorcycles at 85 to 90 percent of their losses being  
15 PIPP.

16                   This table more accurately shows that  
17 number as 92.6 percent of motorcycle claims costs are  
18 PIPP related compared to 30.6 for passenger vehicles.  
19 Because of that, because of the long-term nature of  
20 injury claims, the interest rate impact is -- is more  
21 significant.

22                   You can see that for passenger  
23 vehicles, 10.7 percent decrease fell to 9.3 percent  
24 decrease when we update interest rates as a 1.4  
25 percent impact. However, for motorcycles, the rate

1 indication basically doubled, from 3.2 to 6.9 percent,  
2 and that's just a result of discounting calculation.

3                   For the motorcycles specifically, there  
4 was a concern raised in last year's hearing that the  
5 combining of all losses together for injury claims,  
6 the estimate of that could be improved by splitting  
7 serious losses and non-serious losses.

8                   MPI agreed that this could improve the  
9 methodology and provided some analysis on that. The  
10 rate Application has now been updated to separate out  
11 serious losses and attempt to forecast those  
12 separately and more accurately. This change for --  
13 unfortunately, for motorcycles was adverse and caused  
14 about a 4 percent rate increase.

15                   The other piece on motorcycles, as  
16 mentioned in previous days, is that there's virtually  
17 no impact from the product changes, or very small  
18 impacts, so while everyone is getting about a 3  
19 percent decrease from product changes, motorcycles are  
20 not getting that.

21                   So, that's -- I would just say not that  
22 there's anything really to highlight there other than,  
23 if we're making comparisons, you should compare it to  
24 the impacts excluding product changes if you want a  
25 truly fair comparison.

1                   Taxicab Vehicle For Hire and passenger  
2 Vehicle For Hire; both these groups have a fairly low  
3 number of units, in the five hundred (500) to seven  
4 hundred (700) range.

5                   The -- we use a similar ratemaking  
6 methodology for these class -- vehicle classes, and --  
7 and for all vehicle classes really. Taxicabs have a  
8 lot of historical experience. So, although the group  
9 is small, there is decades of experience to support  
10 the rate indication.

11                   As -- I'm not sure if we discussed  
12 this. But when Vehicle For Hire was introduced and  
13 competition was brought into the market, it was  
14 unclear how that would impact that taxi loss  
15 experience.

16                   And so, at least initially, MPI  
17 proposed to offer DSR discounts to the taxi group  
18 which effectively reduced rates by about 20 percent,  
19 not knowing the impact on competition.

20                   To date, recognizing that COVID has  
21 impacted some of the frequency numbers, we haven't  
22 seen any dramatic change in taxi loss experience to  
23 suggest that the effective competition has, you know,  
24 drastically reduced their -- their claims frequency.  
25 So that -- we'll talk about that, I'm sure.

1                   For passenger Vehicle for Hire, this  
2 was implemented a few years ago. We had a -- I guess  
3 a couple of decisions in terms of how to initially  
4 price this group.

5                   One (1) method could have been, I  
6 suppose, to just charge the same rate as taxis. And  
7 when we looked in terms of jurisdictional scan, we  
8 didn't see really any evidence that anyone was doing  
9 that or that there's any indication that that should  
10 be the -- the price charged.

11                   What we found through that scan was  
12 that approximately 20 percent increase over the all  
13 purpose rate was about the average that was being  
14 charged in other jurisdictions. So that was our  
15 starting point for -- for the initial rate.

16                   Since that time, the loss ratios for  
17 this group have been higher than 100 percent. But the  
18 -- the loss costs are still nowhere near that -- the  
19 level of taxis. So just to be clear.

20                   So, if we put full weight on the two  
21 (2) years of experience from a passenger Vehicle for  
22 Hire, yes, we would probably want to raise rates from  
23 the levels they are today.

24                   But we'd likely be in the twenty-five  
25 hundred (2,500) to three thousand dollar (\$3,000)

1 range breakeven versus eight (8) to ten thousand  
2 (10,000) range for taxis. So there's still a  
3 difference and the data is still fairly new, but  
4 there's no indication right now that we should have  
5 priced passenger Vehicle for Hire at the same level as  
6 taxis.

7           And yeah, just a summary that we have a  
8 -- a proven process in the methodology, regulatory  
9 process. The program itself I think the earlier side  
10 on benchmarking really shows or demonstrates that.

11           We are coming with a 3.8 percent break-  
12 even rate indication and -- and a capital release,  
13 which is a good result in light of some of the  
14 significant economic shocks and pandemic situation.  
15 So I think that's good news for -- for everyone.

16           Vehicle For Hire. I already spoke  
17 about this briefly. So the -- the new Vehicle for  
18 Hire model was introduced in 2018.

19           MPI is in the process of reviewing this  
20 framework and determining if there is a need for  
21 Vehicle for Hire 2.0, so to speak.

22           The -- I can tell you that discussions  
23 with some of the Ubers and Lyfts of the world, at  
24 least some are using our program, but they're not  
25 thrilled at how it's set up.

1                   And to their credit, they agreed to use  
2 MPI's model, despite some of their objections. In  
3 turn, however, MPI has also agreed to -- to work with  
4 these companies and taxis to find a solution that  
5 works better for -- for everyone involved.

6                   So that's what we're doing right now.  
7 We're just at the early stages of that, I guess the  
8 stakeholder consultation. And we've had some meetings  
9 with these groups.

10                   MR. STEVE SCARFONE:    Mr. Johnston, I  
11 was looking to see if it was included there on your --  
12 on your slide, sorry to interrupt.

13                   But maybe perhaps it might be useful  
14 just to explain for the Board what the model is that  
15 you make reference to in -- and how it's currently  
16 arranged for these customers.

17                   MR. LUKE JOHNSTON:    So the taxis --  
18 I'll start with taxis. Taxis are basically assumed to  
19 -- to operate relatively consistently, often, you  
20 know, throughout the whole day. It could be multiple  
21 operators. And there -- historically have been flat  
22 rated for that reason.

23                   The -- and the loss experience reflects  
24 that assumption in a lot of ways that if a vehicle was  
25 being operated significantly more than a typical all-

1 purpose vehicle, you -- you'd expect to see higher  
2 claims. So that's -- has been the experience of  
3 taxis.

4 For the other traffic network  
5 companies, or TNC-type vehicles, our research has  
6 shown that this is more of casual employment.  
7 Obviously, we recognize that if somebody wanted to,  
8 they could operate these vehicles twenty-four (24)  
9 hours a day.

10 What we've done on that, for those  
11 vehicles, is create a time band model which allows  
12 them some flexibility in terms of when they want that  
13 coverage.

14 Most customers are picking all four (4)  
15 time bands. However, we don't know if that's because  
16 they really need it, or if the price increase isn't  
17 really big enough to, you know, why not just buy them  
18 all and not have to worry about that. So that -- that  
19 could be a factor.

20 MR. STEVE SCARFONE: Yeah, thank you.  
21 So I don't mean to interrupt. Maybe just one (1)  
22 follow-up question and then, of course, I'll let you  
23 carry on with your presentation.

24 But -- so you mentioned that when the  
25 Vehicle for Hire was first being set up, the

1 Corporation looked at what other jurisdictions were  
2 doing. But did the Corporation also give  
3 consideration to what you just said the different  
4 business models of those two (2) companies?

5

6 (BRIEF PAUSE)

7

8 MR. STEVE SCARFONE: Yeah, so you  
9 indicated that when Vehicle for Hire came in, the  
10 Corporation looked to see what other jurisdictions  
11 were charging those customers.

12 But was another factor what you just  
13 described, and that is how the different business  
14 models are, that is one is more casual, one is a full-  
15 time.

16 MR. LUKE JOHNSTON: Yeah, that's --  
17 that's correct. And -- and despite perhaps not  
18 getting the initial rating bang on, again they were  
19 estimates, we still stand by the -- the general view  
20 on how the vehicles are operated. As mentioned, the  
21 loss experience of TNC operators is still  
22 significantly lower than -- that taxis.

23 One other, I guess, fairly obvious  
24 consideration we've talked about DSR and how that  
25 relates to Nova. We -- while we're actively working

1 with companies to -- to understand products that may  
2 work better for them, I don't want to over-promise  
3 something that's not going to be doable in the near  
4 term. So we're trying to make that clear up-front.

5 But similar to DSR, we're going to see  
6 what type of capabilities we have through Nova and I  
7 guess make an informed decision on -- on cost benefit.

8 I do expect that for the taxi group  
9 specifically, they may have trouble with any kind of  
10 longer time frame, they -- right, they believe they  
11 have an issue now and want more swift action.

12 But I can tell you, we are actively  
13 engaging with them and helping them understand as well  
14 what options maybe can be done without significant IT  
15 expenditures versus -- versus higher cost options.

16 Okay. That's it. Thank you.

17 MR. STEVE SCARFONE: Just a couple of  
18 questions for you before the other lawyers ask you  
19 questions, Mr. Johnston.

20 At page 10 of the presentation, it's  
21 not on there, but you mentioned that the loss ratio is  
22 currently over 100 percent.

23 Could you just explain what that means  
24 in terms of rates and collisions and claims?

25 MR. LUKE JOHNSTON: So the pure loss

1 ratio, which is what I was referencing, would -- would  
2 simply be the claims costs divided by the premiums  
3 collected. So if that's over 100 percent, we're not  
4 collecting enough premium.

5                   So the -- my recollection is that  
6 passenger Vehicle for Hire, the first few years -- I  
7 guess, depending on the territory and such -- is in  
8 the hundred and thirty (130), 140 percent range.

9                   So it's not indicating that these rates  
10 need to double or triple by any means, but at least  
11 the initial indications are that the rate should  
12 increase.

13                   Our rate-making methodology will  
14 obviously respond to that. However, it's important to  
15 note that because of the size of that group it'll take  
16 longer to respond because our methodology has built in  
17 not to -- you know, to overreact to changes in small -  
18 - you know, to -- to -- cost changes in small vehicle  
19 groups.

20                   So, if this was a large group of  
21 vehicles, rates would move quicker. But they do move  
22 slower because of the size of the group.

23                   MR. STEVE SCARFONE: Thank you. And  
24 just a quick rate-making question. Just so  
25 everybody's clear on what you indicated. I think you

1 said that but for interest rates having fallen, the  
2 Corporation would have been seeking even a lower rate  
3 indication.

4 So is it fair to say that the reason  
5 for that -- and we heard from Mr. Bunston that there's  
6 a lot of factors at play. But simplifying it, is it  
7 fair to say that the drop in interest rates would  
8 affect the investment income, which then lowers the --  
9 or puts an increase in -- on the rate indication?

10 MR. LUKE JOHNSTON: That's right. For  
11 -- as you're aware, for our claims liabilities, we  
12 have a bond, a fixed income portfolio, and we use the  
13 discount rate derived from that portfolio as a basis  
14 for predicting investment income in the future.

15 My view on interest rates -- and I'm  
16 sure others probably share -- share to this -- several  
17 years ago, it seemed like we couldn't get any lower.  
18 Just -- right? Like, it just -- it kept falling and  
19 falling.

20 And, I guess, the -- the good news, if  
21 there is any, on that is -- my view is that while the  
22 rates -- you know, we have built in the lowest  
23 possible interest rates you could imagine and it can  
24 only go up from here, right? And so, as you know,  
25 that hasn't happened.

1                   But yet again, we're at another  
2 application with the lowest interest rates we've ever  
3 seen. And we're obviously hoping that, you know, if  
4 these interest rates can return to some -- something a  
5 bit more normal, that would be great news for the rate  
6 indication.

7                   So to the extent that, you know, we  
8 have -- we're having to increase rates, all else equal  
9 from interest rates, it would be -- go the other way  
10 if things improve. So we're definitely hoping that's  
11 the case.

12                   One, I guess, good story from all this  
13 is, in the absence of, you know, some of the changes  
14 MPI's made related to expenses or claims costs and  
15 improvements, we're able to still give a decrease  
16 despite so much pressure from interest rates.

17                   So if it was going the other -- you  
18 know, if claim costs were going the other direction,  
19 this result could be really adverse. So we're very  
20 fortunate that claims and expense reductions have been  
21 occurring at the same time as these low discount rates  
22 because the rate impact could have been much more  
23 significant.

24                   MR. STEVE SCARFONE: Thank you. If  
25 you're hoping for a rise in interest rates, you must

1 be mortgage free, so congratulations.

2 Those are all the questions I have for  
3 Mr. Johnston.

4 THE PANEL CHAIRPERSON: Thank you, Mr.  
5 Scarfone. Mr. Watchman...?

6

7 CROSS-EXAMINATION BY MR. ROBERT WATCHMAN:

8 MR. ROBERT WATCHMAN: Thank you, Madam  
9 Chair. Good morning, Mr. Johnson -- Johnston,  
10 rather. Sorry.

11 So I just -- I'm going to ask a few  
12 questions about a couple of topics on ratemaking. And  
13 then, I'll move on to Vehicles for Hire in a more  
14 general fashion.

15 So with respect to ratemaking, I just  
16 wanted to start with the motorcycle class. And  
17 Kristen, if we could bring up PUB Order 176/'19,  
18 Directive 1312.

19

20 (BRIEF PAUSE)

21

22 MR. ROBERT WATCHMAN: And you  
23 mentioned this, Mr. Johnston, that one (1) of the  
24 directives of last year's GRA was that the Corporation  
25 shall consider an investment strategy or other

1 strategy to ameliorate the effective interest rates --  
2 interest rate changes on the motorcycle class,  
3 including the inclusion of equities or other growth  
4 assets in the reserves supporting long tail  
5 liabilities and report on the results of that review  
6 in the 2021 GRA. You recall that?

7 MR. LUKE JOHNSTON: I do.

8 MR. ROBERT WATCHMAN: Now, in this  
9 GRA, the Corporation filed a risk appetite statement.  
10 You recall that?

11 MR. LUKE JOHNSTON: I do.

12 MR. ROBERT WATCHMAN: And we don't  
13 need to go there. I'm sure you -- you know that.

14 Under the investment risk category, the  
15 statement says there's no appetite for equity exposure  
16 in the Basic claims portfolio.

17 MR. LUKE JOHNSTON: That's correct.

18 MR. ROBERT WATCHMAN: And in the  
19 course of Information Requests, the Intervener,  
20 Coalition of Manitoba Motorcycle Groups, CMMG, in a  
21 question -- they questioned the Corporation as to how  
22 the Corporation could reconcile the significant impact  
23 of interest rates on the motorcycle group with that  
24 risk statement. Do you recall that?

25 MR. LUKE JOHNSTON: I do.

1 MR. ROBERT WATCHMAN: And I'll ask you  
2 if -- we won't have to go there, rather. Instead,  
3 Kristen, if we could go to PUB-MPI CI 210. And just,  
4 for the benefit of the record, that's designated a CI,  
5 or Confidential Information Request, but the response  
6 provided by the Corporation was made public. So this  
7 is all on the public record.

8 MR. LUKE JOHNSTON: Okay.

9 MR. ROBERT WATCHMAN: So if we could  
10 just look at the preamble first. And this preamble  
11 summarizes the response that the Corporation gave to  
12 CMMG concerning that reconciliation between those two  
13 (2) points.

14 And if we could just look at that.

15 It's:

16 "MPI indicated that a reasonable  
17 consideration would be to apply  
18 interest rates at points -- points on  
19 the yield curve that correspond to  
20 the duration of the liabilities for  
21 discounting purposes. Such an  
22 approach would provide a more  
23 appropriate discount rate for policy  
24 cash flows.

25 The motorcycle class has a very large

1 composition of personal injury  
2 protection plan claims that have a  
3 very long tail and, as a result, are  
4 more impacted by long term interest  
5 rates.

6 As of today, the yield curve is  
7 significantly flat, and so, there  
8 would be no substantial benefit in  
9 using that approach in the near  
10 term."

11 So is that a fair summary of the  
12 Corporation's position?

13 MR. LUKE JOHNSTON: Correct.

14 MR. ROBERT WATCHMAN: Now, if we could  
15 look at the first question there. The question asked  
16 by PUB was:

17 "Please estimate the average duration  
18 of the motorcycle major use  
19 classification claims reserves."

20 MR. LUKE JOHNSTON: Yes.

21 MR. ROBERT WATCHMAN: And if we scroll  
22 down to the answer to 'A', we'll see that the answer  
23 given was:

24 "Using an overall investment yield of  
25 1.93 percent, the estimated average

1 duration of the claims for the  
2 motorcycle major class for the rating  
3 year 2021/'22 is eight-point-eight-  
4 nine (8.89) years."

5 Do you see that?

6 MR. LUKE JOHNSTON: Correct.

7 MR. ROBERT WATCHMAN: And you see --  
8 and you see that there's a disconnect between the  
9 question asked and the answer given?

10 MR. LUKE JOHNSTON: So I -- I believe  
11 the disconnect you're referencing is duration of the  
12 currently held reserves in the motorcycle pool versus  
13 the rating year duration. I -- is that --

14 MR. ROBERT WATCHMAN: Yes.

15 MR. LUKE JOHNSTON: I see that now. I  
16 -- obviously, we didn't see it when the question was  
17 asked. Perhaps we answered the question we -- we  
18 thought you were asking instead of the one you  
19 actually asked.

20 So if that's the case, yeah, we -- we  
21 could get the right answer for you, but that -- that  
22 is the expected duration of the motorcycle policy  
23 claims policy cash flows for the rating year.

24 MR. ROBERT WATCHMAN: Okay, and just -  
25 - so just to -- for the record, do you know what the

1 answer is in terms of the duration for the reserves?

2 MR. LUKE JOHNSTON: I don't know off  
3 the top of my head, but what I can tell you is the  
4 overall claims liability reserves generally have a  
5 duration in the ten (10) to eleven (11) year range,  
6 and most of those are lifetime claimants. You know,  
7 the -- the majority of those claims are for losses  
8 that occurred more than five (5) years ago.

9 I would anticipate, if we took all  
10 motorcycle reserves currently existing, that we --  
11 we'd probably be upwards of ten (10) to twelve (12)  
12 years. That's a -- that's a -- a guess, but that  
13 would be consistent with other classes.

14 MR. ROBERT WATCHMAN: Thank you.  
15 Could -- could we have an undertaking, then, to  
16 provide the average duration of -- of the motorcycles  
17 major-use classification claims reserves.

18 MR. STEVE SCARFONE: Yes, Mr.  
19 Watchman.

20

21 --- UNDERTAKING NO. 38: MPI to provide the average  
22 duration of the motorcycles major-use  
23 classification claims reserves

24

25 CONTINUED BY MR. ROBERT WATCHMAN:

1 MR. ROBERT WATCHMAN: And as you  
2 indicated, we would expect the average duration of the  
3 reserves to be longer than that for the rating year,  
4 correct?

5 MR. LUKE JOHNSTON: Yes, we would.

6 MR. ROBERT WATCHMAN: And -- and  
7 essentially, because the rating -- sorry, the duration  
8 for the rating year would include things like  
9 collision and short-term -- short-tail claims.

10 MR. LUKE JOHNSTON: That's right.

11 MR. ROBERT WATCHMAN: Now, just -- and  
12 just staying with that question, it -- it indicates  
13 that the overall investment yield was 1.93 percent.  
14 Do you see that?

15 MR. LUKE JOHNSTON: One point nine six  
16 (1.96) percent. I'm -- is -- are you referencing Part  
17 B?

18 MR. ROBERT WATCHMAN: No --

19 MR. LUKE JOHNSTON: The 1.93 percent?  
20 Pardon me, sorry.

21 MR. ROBERT WATCHMAN: One point nine  
22 three (1.93) percent.

23 MR. LUKE JOHNSTON: Yeah, I see that.

24 MR. ROBERT WATCHMAN: Because that's  
25 the overall investment yield, and that's based upon a

1 ten (10) year duration? Is that correct?

2 MR. LUKE JOHNSTON: Yeah. We -- this  
3 -- the assumption we've made is that monies available  
4 from policy cashflows to support claims liabilities  
5 will be invested in the Basic claims portfolio, so we  
6 use that -- that new-money yield rather than a  
7 shorter-duration yield, for example.

8 MR. ROBERT WATCHMAN: And so if I  
9 understand that, what you're saying is that the ten  
10 (10) year duration would better match the overall  
11 Basic claims reserves.

12 MR. LUKE JOHNSTON: That's right.

13 MR. ROBERT WATCHMAN: Now, would you  
14 expect the motorcycle major class reserves to have a  
15 longer average duration than the Basic claims reserves  
16 duration?

17 MR. LUKE JOHNSTON: Probably slightly  
18 longer, if I had to just kind of do it on my -- my  
19 intuition, I guess we'd say. There will still be  
20 shorter-duration injury claims on the passenger  
21 vehicle side and some physical damage claims that  
22 would lower overall duration.

23 If we looked at PIPP duration in  
24 isolation, I would expect all classes to be more  
25 similar in -- in average duration because, again, the

1 only reason you'd still be a claim if you ha --  
2 happened more than, you know, two (2) to five (5)  
3 years ago would be if you were a long-term claim. So  
4 I'd -- I'd expect those -- PIPP duration to be pretty  
5 similar regardless of vehicle.

6 MR. ROBERT WATCHMAN: Would you be  
7 able to calculate the new-money yield matching the  
8 duration of the motorcycle class reserve duration --  
9 average duration of the motorcycle class reserves?

10 MR. LUKE JOHNSTON: Yes, we would. So  
11 this would fall -- essentially, it'd just be another  
12 column next to the undertaking that you've already  
13 requested. So there is a -- a similar expected  
14 investment yield on the duration of the motorcycle  
15 reserves, which would be slightly different than what  
16 you see here.

17 MR. ROBERT WATCHMAN: And do you have  
18 a sense as to just how sensitive the integrated -- the  
19 indicated rate for the motorcycle class is to the new-  
20 money yield?

21

22 (BRIEF PAUSE)

23

24 MR. LUKE JOHNSTON: We provided -- if  
25 you could just go to my presentation. I can't

1 remember the slide. I can -- but...

2

3 (BRIEF PAUSE)

4

5 MR. ROBERT WATCHMAN: Slide 9?

6 MR. LUKE JOHNSTON: So slide 9, yes.

7 Thank you.

8 So let's maybe just keep it simple and

9 say that the new-money yield fell by about half a

10 percent. It's a -- the real number's point five six

11 (.56) percent, but that...

12 So half a percent appears to be worth

13 around 3 1/2 percent, just -- just for a ballpark,

14 whereas it's closer to 1 percent for private passenger

15 vehicles. So, if we wanted to do real general terms,

16 about three (3) times the rate of -- of passenger

17 vehicle if that appr -- if that approximation is good

18 enough for you, yeah.

19 MR. ROBERT WATCHMAN: So if -- if the

20 -- if the new-money yield -- well, first of all, you

21 would expect that the longer the duration, you would

22 start to see an increase in the slope of the new-money

23 yield. Is that correct?

24

25 (BRIEF PAUSE)

1 MR. LUKE JOHNSTON: An -- an increased  
2 impact, if that's what you're getting at? Yeah.

3 MR. ROBERT WATCHMAN: Well, no, what  
4 I'm saying -- I -- I think you're anticipating my next  
5 question is that the new-money yield, the further it  
6 goes out, the expectation is, is that it won't be a  
7 flat curve, but rather, it will start to slope upward.

8 MR. LUKE JOHNSTON: That would make  
9 sense, yes, yeah.

10 MR. ROBERT WATCHMAN: And so it is  
11 possible that if the motorcycle class reserves average  
12 duration is higher than that for overall Basic claims,  
13 it could actually indicate a higher new-money yield.  
14 Is that correct?

15 MR. LUKE JOHNSTON: Correct.

16 MR. ROBERT WATCHMAN: And depending on  
17 how much of an increase, if any, there is, you could  
18 then determine what the indicated motorcycle rate  
19 should be.

20 MR. LUKE JOHNSTON: That's true, yes.

21 MR. ROBERT WATCHMAN: All right. Can  
22 we have that, then, as part of the undertaking as  
23 well?

24 MR. LUKE JOHNSTON: We can. So the  
25 undertaking, as I understand it -- calculate the

1 duration of motorcycle reserves, apply an appropriate  
2 new-money yield to that based on that duration,  
3 calculate the impact on the rate from using the -- I  
4 guess, this implied or hypothetical new-money yield on  
5 the -- the current application, and see what the  
6 change in the rate is.

7 MR. ROBERT WATCHMAN: Yes.

8 MR. LUKE JOHNSTON: We can do that.

9

10 --- UNDERTAKING NO.39: MPI to add to previous  
11 Undertaking Number 38,  
12 calculate the duration of  
13 motorcycle reserves, apply  
14 an appropriate new-money  
15 yield to that based on that  
16 duration, calculate the  
17 impact on the rate from  
18 using this implied or  
19 hypothetical new-money  
20 yield on the current  
21 application, and see what  
22 the change in the rate is.

23

24 CONTINUED BY MR. ROBERT WATCHMAN:

25 MR. ROBERT WATCHMAN: Thank you.

1                   So I'm going to change topics now,  
2 still with respect to ratemaking, and I just wanted to  
3 see if there was a connection between the con --  
4 comprehensive hail claims re-insurance that the  
5 Corporation has put -- now put in place and whether  
6 that affects the rate-making calculation.

7                   And so again, just in -- in summary,  
8 the re-insurance program the Corporation put in place  
9 was on an annual aggregate basis that the Corporation  
10 retains the first \$35 million of hail claims, correct?

11                   MR. LUKE JOHNSTON:   That's correct.  
12 There's -- we've a million-dollar deductible, but  
13 every time we have a hailstorm, essentially the losses  
14 are put into a bucket. And once that bucket gets  
15 above 35 million, re-insurers start to -- to pay for  
16 the -- anything above that.

17                   MR. ROBERT WATCHMAN:   And that -- that  
18 re-insurance coverage would take you up to as much as  
19 \$300 million?

20                   MR. LUKE JOHNSTON:   That's correct.

21                   MR. ROBERT WATCHMAN:   And that  
22 reflects a 1:100 hail event or a 1:100 year event?

23                   MR. LUKE JOHNSTON:   Yeah, there's  
24 definitely some debate on that. The -- the 300  
25 million would more accurately reflect potential impact

1 from a -- a single storm. So there would be some  
2 differences in what 300 million means on an aggregate  
3 basis versus single-storm basis. But I don't know the  
4 -- off the top of my head modelling for the aggregate  
5 basis. But it would, I guess, be slightly more likely  
6 than a one -- one (1) storm, yeah.

7 MR. ROBERT WATCHMAN: Now, and earlier  
8 this week, I believe that you indicated that at -- at  
9 the time of placing that re-insurance, the Corporation  
10 did some modelling both internal and external.

11 Do you recall that?

12 MR. LUKE JOHNSTON: That's right.

13 MR. ROBERT WATCHMAN: And so, if I can  
14 describe it this way, prior to placing the  
15 reinsurance, the Corporation carried out some cost  
16 benefit analysis?

17 MR. LUKE JOHNSTON: That's true, yes.

18 MR. ROBERT WATCHMAN: And I -- I would  
19 take it that the cost benefit analysis involved some  
20 sort of retrospective analysis based upon hail claims  
21 experience?

22 MR. LUKE JOHNSTON: That's right.  
23 Like, the most, I guess, high level cost benefit  
24 analysis I could give would be that we used to have a  
25 per event retention.

1                   What that meant is, so if we -- if MPI  
2 kept the costs of say the first \$15 million of every  
3 hailstorm, we could essentially have five (5) or six  
4 (6), you know, hailstorms below 15 million that could  
5 add up to 40, 50, \$60 million and get absolutely  
6 nothing from -- from reinsurers. And that's actually  
7 what had happened in a few years.

8                   So it -- we went to reinsurers and --  
9 and basically said this -- this isn't working, this  
10 isn't helping us at all, right. What we really want  
11 is to smooth the net income volatility when aggregate  
12 hail gets above a certain amount. And -- and they  
13 told us that there's no way that anyone's going to  
14 sell us that product, and we found a way to -- to get  
15 that, but that -- that was the process.

16                   MR. ROBERT WATCHMAN:   Now do you  
17 recall whether the modelling indicated estimated  
18 average annual savings for -- due to the recovery of  
19 hail claims?

20

21                   (BRIEF PAUSE)

22

23                   MR. LUKE JOHNSTON:   Well, we would  
24 have -- would have had estimates on the claim side.  
25 The premium side's a little harder to predict as based

1 on what they want to sell it to us for, so there's  
2 obviously a decision there.

3                   The biggest benefit was, you know, on  
4 the volatility side to essentially snip off some of  
5 the more extreme outcomes, as I mentioned. We were  
6 protected from single large severity, but we weren't  
7 protected from a series of low frequency, so  
8 definitely a calculated benefit in terms of expected  
9 loss costs due to protecting from both of those  
10 factors now.

11                   MR. ROBERT WATCHMAN:    And do you know,  
12 is that expected benefit factored into the rate making  
13 methodology?

14                   MR. LUKE JOHNSTON:    Yes, but probably  
15 not in the way that you would think. So the -- as we  
16 talked about in the forecasting or the claims incurred  
17 section, our forecast for hail annual losses is well  
18 below the -- the reinsurance aggregate limit.

19                   So we're not -- we're definitely not  
20 forecasting to use the reinsurance, so that component  
21 goes into the rate in the comprehensive section.

22                   Then, as you know, we go to the market  
23 and buy the reinsurance coverage, and that has a cost,  
24 and that cost is -- is passed on to ratepayers through  
25 a per unit charge on their rate if -- if -- for the

1 classes that have comprehensive coverage.

2                   The -- the benefit from MPI and -- and  
3 ratepayers' side is reduced volatility. So to the  
4 extent that past hailstorms have caused unfavourable  
5 variances to budget that had to be recouped through  
6 the RSR and such, those would be either eliminated or  
7 -- or significantly reduced. So that's the benefit to  
8 -- to ratepayers.

9                   So no obvious rate reduction from that.  
10 Actually, the rates would have went up slightly with  
11 the purchase of that coverage but improved rate  
12 stability.

13                   MR. ROBERT WATCHMAN:    Okay.  So  
14 there's improved rate stabil -- stability and the cost  
15 of the premium is included in rate making but the  
16 anticipated benefit is not?

17                   MR. LUKE JOHNSTON:    That's correct,  
18 because we are forecasting expected values.  So what I  
19 mean by that is, let's take a more extreme example.  
20 MPI doesn't buy any hail or reinsurance at all.  Our  
21 forecast for hail is still the same because we're  
22 forecasting roughly twenty (20) something million  
23 dollars in hail.

24                   So same forecast, same claim costs to  
25 pass on to ratepayers but enormous amount of risk

1 accepted. One (1) hailstorm, you know, if it did have  
2 the 300 million or doesn't -- it could be a much -- a  
3 hundred million would significantly drain capital and  
4 -- and cause a rebuilding fee.

5 So that -- that's the way it translates  
6 to the ratepayers in terms of risk, but no obvious  
7 benefit in -- in the rate calculation.

8 MR. ROBERT WATCHMAN: Okay. Kristen,  
9 if we could go to figure CI53. And so this is the  
10 Basic hail severity analysis?

11 MR. LUKE JOHNSTON: That's right.

12 MR. ROBERT WATCHMAN: And if we look  
13 at the 2021 and 2022 and go across to the left-hand  
14 margin, we see that you're forecasting hail claim  
15 severity between forty-two hundred (4,200) and forty-  
16 three hundred dollars (\$4,300) in the '21/'22 time  
17 period?

18 MR. LUKE JOHNSTON: Approximately,  
19 yes.

20 MR. ROBERT WATCHMAN: And if we go  
21 back, Kristen, to CI40. And this is a ten (10) year  
22 historical comprehensive hail claim count?

23 MR. LUKE JOHNSTON: That's right.

24 MR. ROBERT WATCHMAN: So if we -- if  
25 we take the claim severity of forty-two (42) to forty-

1 three hundred dollars (\$4,300) and we determine how  
2 many claims you would -- that would get you to the \$35  
3 million retention, it's something in the order of  
4 about eighty-three hundred (8,300) claims?

5 MR. LUKE JOHNSTON: I'll -- I'll take  
6 your word for that.

7 MR. ROBERT WATCHMAN: Yeah.

8 MR. LUKE JOHNSTON: Sure. Yeah.

9 MR. ROBERT WATCHMAN: Yeah. Sub --  
10 subject to check --

11 MR. LUKE JOHNSTON: Yeah.

12 MR. ROBERT WATCHMAN: -- of course.

13 MR. LUKE JOHNSTON: Yeah.

14 MR. ROBERT WATCHMAN: It is my math.

15 And if we look though in the second to last column  
16 there, the total claim count, you can see that in that  
17 ten (10) year time period you -- there would have been  
18 three (3) years in which the claim count exceeded the  
19 eighty-three hundred dollars (\$8,300)?

20 MR. LUKE JOHNSTON: That's true.

21 MR. ROBERT WATCHMAN: So again, if  
22 added up the recovery, that had this policy been in  
23 place in those years, it comes to about \$30 million,  
24 according to my calculation, or about \$3 million a  
25 year?

1 MR. LUKE JOHNSTON: Can you just  
2 repeat that just so I make sure I got it, sorry?

3 MR. ROBERT WATCHMAN: So if -- if we  
4 take the average severity that you're forecasting and  
5 we multiply that by the claim count for each year, in  
6 three (3) of the years, you're going to have severity  
7 that exceeds the \$35 million retention?

8 MR. LUKE JOHNSTON: I see. That would  
9 -- that would make sense, yes. Yeah.

10 MR. ROBERT WATCHMAN: And if we add up  
11 the recovery on the basis of the current reinsurance  
12 policy, it comes to -- over the ten (10) years, comes  
13 to about \$30 million or \$3 million a year on average?

14 MR. LUKE JOHNSTON: I see. Yes, that  
15 --

16 MR. ROBERT WATCHMAN: So is that a  
17 valid way of quantifying the estimated benefit from  
18 the policy?

19 MR. LUKE JOHNSTON: It could be. So I  
20 guess the suggestion being made here is should the  
21 historical results have been adjusted for the -- what  
22 would have been the minimum, I guess, benefit from  
23 having this new aggregate reinsurance program in place  
24 and removed from the calculation of the average, and  
25 then passed on to ratepayers.

1 MR. ROBERT WATCHMAN: And so at -- at  
2 -- again, subject to check, if the saving was about \$3  
3 million a year, that would translate into roughly a .3  
4 percent reduction in rates.

5 Is that correct?

6 MR. LUKE JOHNSTON: Yeah, like, appro  
7 -- approximately. For the passenger vehicle class,  
8 that would be pretty close.

9 MR. ROBERT WATCHMAN: So -- and in  
10 terms of accepted actuarial practice, so my  
11 understanding is, is that there's a determination as  
12 to the probability of an event, and then a best  
13 estimate calculated of both the cost and the savings.

14 Is that --

15 MR. LUKE JOHNSTON: Yes.

16 MR. ROBERT WATCHMAN: -- a fair  
17 description?

18 MR. LUKE JOHNSTON: Yeah, that's true.

19 MR. ROBERT WATCHMAN: So not including  
20 the benefit, is that in accordance with accepted  
21 actuarial practice?

22 MR. LUKE JOHNSTON: Yeah. If you were  
23 expecting a -- a benefit, you -- or -- or reinsurance  
24 coverage, the correct way to do it would obviously be  
25 to not double count, so to speak, I think is what --

1 is what your concern is.

2                   Yeah. Like we can take this -- we can  
3 take this one away and have -- give it a bit more  
4 thought. In -- in general, our view was that this  
5 forecast is considerably below that threshold, but, to  
6 your point on the prior years' adjustments, we can  
7 have a look at that and give I guess a more complete  
8 answer if -- if you want.

9                   MR. ROBERT WATCHMAN:    Okay. Thank  
10 you.

11                   THE COURT REPORTER:    Is this an  
12 undertaking then?

13                   MR. STEVE SCARFONE:    Yes, that's the  
14 undertaking. Mr. Watchman, could you read the  
15 undertaking into the record, or do you just want to go  
16 by what's been dis -- discussed between you and Mr.  
17 Johnston?

18

19 CONTINUED BY MR. ROBERT WATCHMAN:

20                   MR. ROBERT WATCHMAN:    Perhaps Mr.  
21 Johnston could describe the undertaking.

22                   MR. LUKE JOHNSTON:    Yeah. I -- if I  
23 missed these questions in an Information Request, I  
24 apologize, but I believe there's valid points being  
25 raised, and I just -- I'd rather take it away and give

1 a more complete answer to the question.

2 But the undertaking, as I understand  
3 it, is for MPI to review specifically to see if the  
4 information in Figure CI40 and determine if historical  
5 experience, particularly the claim counts, should be  
6 adjusted for the impact of a new aggregate reinsurance  
7 program, and if the forecast should be adjusted  
8 downward based on the expected benefits of that  
9 program.

10 MR. ROBERT WATCHMAN: Thank you.

11

12 --- UNDERTAKING NO. 40: MPI to review the  
13 information in Figure CI40 and  
14 determine if historical experience,  
15 particularly the claim counts, should  
16 be adjusted for the impact of the new  
17 aggregate reinsurance program, and if  
18 the forecast should be adjusted  
19 downward based on the expected  
20 benefits of that program.

21

22 MR. LUKE JOHNSTON: That's the longest  
23 undertaking ever, but I want -- I want to make sure my  
24 staff know exactly what is being asked of them, yeah.

25

1 CONTINUED BY MR. ROBERT WATCHMAN:

2 MR. ROBERT WATCHMAN: When you review  
3 the transcript, if it doesn't seem right, you can --  
4 you can let us know.

5 So with that, I'm going to now move on  
6 to vehicles for hire, and I just thought it -- it  
7 might be helpful to do somewhat of a recap of the  
8 vehicle for hire rates from the outset.

9 And, Kristen, if you could bring up PUB  
10 Order Number 11/18, and as -- I know you'll recall,  
11 Mr. Johnston, in late 2017, the Corporation made an  
12 application for interim rates for vehicle for hires  
13 due to the coming into force of the local Vehicles for  
14 Hire Act as of March 1st, 2018.

15 MR. LUKE JOHNSTON: That's right.

16 MR. ROBERT WATCHMAN: And now one of  
17 the issues that the Corporation faced is that there  
18 was a lack of experience at that time to develop the  
19 rating models.

20 MR. LUKE JOHNSTON: That's true.

21 MR. ROBERT WATCHMAN: And, Kristen, if  
22 we could go to page 5 in that Order, just below 3.1,  
23 down the page a bit. And in that first paragraph:

24 "The Corporation stated that, where  
25 possible, pricing of its policies in

1 the application was based on known  
2 experience -- "

3 MR. LUKE JOHNSTON: Yes.

4 MR. ROBERT WATCHMAN:

5 "-- and that pricing of future  
6 policies will incorporate claims  
7 experience to ensure that customers  
8 are paying appropriate premiums."

9 Do you recall that?

10 MR. LUKE JOHNSTON: I do.

11 MR. ROBERT WATCHMAN: And so what the  
12 Corporation did in terms of the starting rates, and  
13 you spoke about that this morning, but essentially the  
14 starting rates, certainly for the passenger vehicles,  
15 were done judgmentally, correct?

16 MR. LUKE JOHNSTON: Judgmentally in  
17 the sense that we didn't have any of our own data, but  
18 guided to some extent by the jurisdictional scans that  
19 we had available.

20 MR. ROBERT WATCHMAN: And as you  
21 indicated, for the private vehicles it was determined  
22 that there would be more risk than all-purpose, but  
23 that there would be lower risk than the taxicab  
24 classification.

25 MR. LUKE JOHNSTON: Yeah. Those were

1 seen as the -- the bounds of the potential experience,  
2 right? It has to be -- it'd be strange to think that  
3 it'd be less than all-purpose, and, based on what we  
4 know about taxis, also unreasonable to assume more  
5 than taxis, so somewhere in between those two numbers,  
6 for sure, yeah.

7 MR. ROBERT WATCHMAN: Right. And as  
8 you indicated, pursuant to a jurisdictional scan, you  
9 determined that the average rate would be 20 percent  
10 above the all-purpose rate for passenger vehicles.

11 MR. LUKE JOHNSTON: As a starting  
12 point, yes, yeah.

13 MR. ROBERT WATCHMAN: And one other  
14 category I -- I do want to look at, if you could  
15 scroll down to page 13, Kristen, heading 3.8,  
16 Accessible Vehicles for Hire.

17 And in this part of the -- the Order  
18 describes the Corporation's request with respect to  
19 accessible vehicles for hire. And if we scroll to the  
20 top of the next page, the last two (2) sentences at  
21 the top paragraph:

22 "The Corporation assumed there would  
23 only be very minor changes in loss  
24 exposure for accessible VH -- VFH  
25 because of the unique nature of the

1 insurance use. It has several  
2 decades of accessible vehicles claims  
3 experience that is used to set  
4 wheelchair livery bus rates."

5 Do you see that?

6 MR. LUKE JOHNSTON: Yes.

7 MR. ROBERT WATCHMAN: And skipping  
8 ahead, so the rates were approved on a preliminary --  
9 or on an interim basis, confirmed in the next GRA.  
10 And in the last GRA, the rates were confirmed again  
11 based on this ratemaking methodology, correct?

12 MR. LUKE JOHNSTON: That's right.

13 MR. ROBERT WATCHMAN: Now one (1) of  
14 the things the Board noticed -- noted right from the  
15 outset -- if you could go to page 19, Kristen, to the  
16 last paragraph on that page. So this was, you know,  
17 the first interim order on VFH rates:

18 "The Board is concerned with respect  
19 to the financial impact of the  
20 provision of VFH insurance, and in  
21 particular that such insurance not be  
22 subsidized by other Basic customers."

23 Do you see that?

24 MR. LUKE JOHNSTON: I do.

25 MR. ROBERT WATCHMAN: And just while

1 I'm there, avoiding cross-subsidi -- subsidization is  
2 an actuar -- actuarial principle under the rate-  
3 setting framework?

4 MR. LUKE JOHNSTON: Subsidiza -- like  
5 "cross-subsidization" or -- or words like that are  
6 used in the actuarial literature, if that's your  
7 question, yeah.

8 MR. ROBERT WATCHMAN: So -- and the  
9 idea, though, is to -- the principle is to avoid  
10 subsidization across classes?

11 MR. LUKE JOHNSTON: That's right,  
12 yeah.

13 MR. ROBERT WATCHMAN: Now if we could  
14 turn to PUB/MPI-188 and go to Figure 1 there. And  
15 this is -- you made reference to this earlier, Mr.  
16 Johnston, and this is the loss ratio calculation for  
17 the two (2) full years of claims experience the  
18 Corporation had as of February 29th, 2020?

19 MR. LUKE JOHNSTON: Yes.

20 MR. ROBERT WATCHMAN: Okay. And just  
21 -- just while I'm there, the February 2020 date -- so  
22 March wasn't included in this, March 2020. And as we  
23 know, the Corporation started to feel the impact of  
24 COVID-19 sometime in March 2020. Is that correct?

25 MR. LUKE JOHNSTON: That's right.

1 MR. ROBERT WATCHMAN: And -- and  
2 throughout this -- the -- the current rating year,  
3 similarly, the -- the COVID pandemic has had an effect  
4 on the Corporation's claims experience?

5 MR. LUKE JOHNSTON: Yes.

6 MR. ROBERT WATCHMAN: And is it fair  
7 to say that the claims experience from February 2020,  
8 and certainly for this current rating year, is not  
9 going to be useful to the Corporation?

10 MR. LUKE JOHNSTON: I'm sorry, not  
11 going to be useful, did you say?

12 MR. ROBERT WATCHMAN: So in terms of  
13 developing claims experience.

14 MR. LUKE JOHNSTON: It's going to be  
15 pretty -- pretty difficult to -- to use in terms of  
16 making projections in a post-pandemic world.

17 MR. ROBERT WATCHMAN: So the -- this  
18 year is going to be something of an outlier, you would  
19 expect?

20 MR. LUKE JOHNSTON: That would be my  
21 expectation, yes.

22 MR. ROBERT WATCHMAN: And  
23 unfortunately, the way things seem to be going,  
24 there's the potential that the next rating year may  
25 also be an outlier?

1 MR. LUKE JOHNSTON: I hope not, but I  
2 can't exclude that possibility, yeah.

3 MR. ROBERT WATCHMAN: Okay. So now if  
4 we look at the last column, the -- the loss ratio, and  
5 as you indicated, if you have a loss ratio in excess  
6 of 100 percent, you're clearly not charging enough  
7 premium.

8 MR. LUKE JOHNSTON: That's true.

9 MR. ROBERT WATCHMAN: And just -- and  
10 as I understand it, that loss ratio is just the  
11 incurred versus the earned premium?

12 MR. LUKE JOHNSTON: That's right.

13 MR. ROBERT WATCHMAN: So does that  
14 take into consideration things like operational costs?

15 MR. LUKE JOHNSTON: It would not.  
16 You'd -- it is slightly different depending on the  
17 class, just depending on the weight of those items,  
18 but I would expect a -- a loss ratio more in the 70 to  
19 80 percent range to -- to truly break even net of all  
20 costs.

21 MR. ROBERT WATCHMAN: Right. So the  
22 only point I was trying to understand there is that  
23 even with 100 percent loss ratio, you're -- you're  
24 still not charging enough premium?

25 MR. LUKE JOHNSTON: Correct.

1 MR. ROBERT WATCHMAN: And so if we  
2 look at the first three lines, this is the passenger  
3 vehicle -- passenger vehicle for hire --

4 MR. LUKE JOHNSTON: That's right.

5 MR. ROBERT WATCHMAN: -- category, and  
6 we see that the loss ratio is clearly above 100  
7 percent for both of those loss years.

8 MR. LUKE JOHNSTON: That's -- that's  
9 right.

10 MR. ROBERT WATCHMAN: And then the  
11 next three lines, 4 to 6, is with respect to light  
12 trucks?

13 MR. LUKE JOHNSTON: Yes.

14 MR. ROBERT WATCHMAN: And so what's  
15 happening here is that these two classifications are  
16 being subsidized by other basic ratepayers?

17 MR. LUKE JOHNSTON: In terms of a -- a  
18 two years of experience, the losses are greater than  
19 the premiums, and that can obviously happen to any  
20 class just by chance.

21 So the -- the question is whether I  
22 guess this is -- is chance or a reflection of their  
23 true experience.

24 The -- the units are low, per year, but  
25 the loss ratio is significantly higher than what we

1 would expect if -- if this was a true break even  
2 forecast.

3                   So I struggle a little bit with the  
4 word "subsidization", because subsidization implies  
5 some sort of knowing intent in advance of the rate  
6 setting that, you know, we're just going to not charge  
7 this group enough money. And I -- I don't think that  
8 MPI had that intent at all.

9                   The question now for MPI and then the  
10 Board is -- is a rate-making methodology moving fast  
11 enough to respond to loss experience.

12                   So ever class has loss experience every  
13 year that pushes the rates up or down, or the same.  
14 And we have rules how to respond to that. We don't  
15 call, you know, one or two years of -- of higher loss  
16 ratios subsidization of MPI's -- you know, that anyone  
17 is doing anything wrong here.

18                   But at what stage does this information  
19 become so compelling that its -- you know, how can we  
20 believe that this isn't subsidization? That -- that's  
21 how I would describe the issue.

22                   MR. ROBERT WATCHMAN: And, yeah, and I  
23 think you're perhaps anticipating where I'm going with  
24 this.

25                   But before I -- I get there, but the

1 Corporation accepts that the starting rates for the  
2 passenger Vehicle for Hire classifications were not  
3 appropriate?

4 MR. LUKE JOHNSTON: I -- I can't say  
5 that. There's 452 cars in the first year, right?

6 So -- and the total incurred of a  
7 million dollars, one claim could be a million dollars,  
8 right?

9 Like, so I can't say that with  
10 certainty and any actuary would say with only 450  
11 vehicles and then obviously a much smaller number of  
12 claims, that they -- they can't have full confidence  
13 in that statement.

14 But I'm quite willing to say that with  
15 consecutive loss ratios in this neighbourhood, the --  
16 the likelihood that there's some subsidization is  
17 high.

18 But we still have to appreciate the  
19 volatility of a -- a small vehicle group like this can  
20 have in such a short time frame.

21 MR. ROBERT WATCHMAN: So, Kristen,  
22 could we go to --

23 THE CHAIRPERSON: Sorry, Mr. Watchman,  
24 can I interrupt for a second? I just have a question  
25 on this page, so I didn't want to leave it.

1                   Mr. Johnston, when I look at the loss  
2 ratio for these different columns, a lot of them are  
3 pretty stable from -- from 18 to 19. But then I look  
4 a line 4 and 5 where it went from -- loss ratio went  
5 from 212 percent to 26 percent.

6                   If you look at the other loss ratios,  
7 there really isn't that much difference. I mean, is  
8 there a change in methodology or -- or what happened  
9 here? Because this is -- this is completely different  
10 than all the other -- all the other categories.

11                   MR. LUKE JOHNSTON: Yeah, well, in  
12 fact, you actually raised a very good point.

13                   That line 4, there's 10 vehicles,  
14 right? So I can't tell you anything about that --  
15 that experience with that information right now. I  
16 can tell you what actually happened and -- and how we  
17 -- which direction we should nudge the -- the rate.

18                   But every -- every vehicle class in our  
19 -- in our pool takes into account what actually  
20 happened. So in this -- let's just do line 1 because  
21 that's -- has more -- let's use line 2 then, it has  
22 746 vehicles.

23                   Our rate metho -- making methodology  
24 would say, okay, losses were greater than premiums,  
25 we'd better raise the rate.

1                   But should we raise the rate 50 percent  
2 instantly? Well, probably not because there's only  
3 700 cars. What if -- what if there's only -- what if  
4 there's one big claim in there and that's not  
5 reflective of the true costs in that group?

6                   So we're following the rate-making  
7 methodology in that regard.

8                   The issue with this group is, unlike  
9 taxis, taxis have decades of the ups and downs, right?  
10 We've got ten year average serious losses, we've got  
11 average frequency, we've got good winters, bad  
12 winters, all these things. This group has whatever  
13 happened in the last couple years, and I'm pretty sure  
14 that this hasn't even normalized yet, right? All the  
15 different companies aren't here and -- and we don't  
16 totally know what it's going to look like.

17                   But -- so I don't -- I can't make a  
18 definitive statement that this group definitely has a  
19 one hundred and, say, twenty-five (125) percent loss  
20 ratio. But the likelihood is high, and the rate-  
21 making methodology will of course move toward that  
22 rate, but in a -- at a certain speed.

23                   And I think the most important thing  
24 for this hearing is -- is that the speed at which it's  
25 moving to the target appropriate? MPI hasn't

1 judgmentally said move it faster. We just said use  
2 the rate-making methodology we have.

3 THE BOARD CHAIRPERSON: Thank you.  
4 Sorry.

5

6 CONTINUED BY MR. ROBERT WATCHMAN:

7 MR. ROBERT WATCHMAN: No. And I was  
8 just going to move away from this screen just for a  
9 moment and come back to it.

10 But, Kristen, if we could go to  
11 information request TC(MPI) 2.2.

12

13 (BRIEF PAUSE)

14

15 MR. ROBERT WATCHMAN: And so in this  
16 information request we scroll down to the first  
17 question:

18 "Please confirm that the passenger  
19 VFH did not have an appropriate  
20 starting rate as approved on a final  
21 basis in PUB Order 159-18."

22 And if we scroll to the answer, the  
23 answer is:

24 "Based on the actual claims  
25 experience as at February 29th, 2020,

1 passenger VHF did not have an  
2 appropriate starting rate. However,  
3 this experience was very low -- has  
4 very low credibility given the size  
5 of the passenger VFH pool."

6 MR. LUKE JOHNSTON: That's a -- pretty  
7 much a shorter answer for what I described initially.

8 MR. ROBERT WATCHMAN: Now if we could  
9 go back, Kristen, to MPI 188, and I just wanted to go  
10 down to lines 10 to 12, which is the Accessible  
11 Vehicle For Hire.

12 You see that there?

13 MR. LUKE JOHNSTON: I do.

14 MR. ROBERT WATCHMAN: And we go to the  
15 last ratio column and you'll see that the loss ratio  
16 is very high.

17 And this was a category, as I touched  
18 upon when we referred to the original order, was one  
19 where the Corporation said that they had considerable  
20 experience.

21 MR. LUKE JOHNSTON: That's true.

22 MR. ROBERT WATCHMAN: And so can you  
23 explain, is there any reason that you would know for  
24 that loss ratio being so high?

25 MR. LUKE JOHNSTON: Specifically, no.

1 Like -- like, I'd have to look into it.

2 Two (2) things, I guess, jump out here.

3 Obviously, the -- the unit size isn't particularly  
4 large, but there was a significant increase in units,  
5 almost a doubling of units in 2019, which suggests  
6 that maybe this isn't the same group that existed in  
7 MPI's history. I wouldn't expect a doubling of units  
8 in a one (1) year period.

9 So I -- I can't comment on all the whys  
10 without looking at the data more closely, but the unit  
11 growth is definitely unexpected.

12 MR. STEVE SCARFONE: Sorry, just to --  
13 what line was that, Mr. Watchman?

14 MR. ROBERT WATCHMAN: It's lines 10  
15 through 12.

16 MR. STEVE SCARFONE: Oh, thank you.

17 MR. LUKE JOHNSTON: Sorry, just --  
18 yeah. I'm talking, but I'm not referencing anything.  
19 Line 10, so a hundred and twelve (112) earned units or  
20 basically vehicles suddenly grew to two hundred and  
21 one (201) roughly in the following year.

22 If this was truly a stable class with  
23 stable experience over long periods of time, you  
24 wouldn't expect units to double in a year. So that  
25 would be -- would require some more research from our

1 end.

2 MR. ROBERT WATCHMAN: Now, for sake of  
3 completeness, Kristen, can we go to PUB/MPI-235.

4

5 (BRIEF PAUSE)

6

7 MR. ROBERT WATCHMAN: And in this  
8 instance, it's item (d). Oh, sorry. Figure 1 is  
9 good. Maybe just scroll up a bit.

10 So this was an update with respect to  
11 the loss ratio that the Corporation provided?

12 MR. LUKE JOHNSTON: Yes.

13 MR. ROBERT WATCHMAN: And we see here,  
14 for private passenger the overall total for the  
15 classification, the implied ratio is now down to 80.5  
16 percent.

17 I think it's -- it's the passenger  
18 vehicles and the light trucks, broken down by  
19 territory, but the overall implied loss ratio is  
20 eighty-point-five (80.5)?

21 MR. LUKE JOHNSTON: I'd have to see  
22 the initial question. But this, to me, looks more  
23 what a target type loss ratio would be for break even.

24

25

1 (BRIEF PAUSE)

2

3 MR. LUKE JOHNSTON: Expected loss,  
4 yes, so part (b).

5 This is what we spoke of earlier. If  
6 rated correctly, what loss ratio would we target for  
7 break even? And I -- I suggested it's, you know, in  
8 the 70 to 80 percent range. For this -- for this  
9 group, we'd expect that to be around 80 percent to --  
10 to break even.

11 If -- if we misinterpreted the question  
12 there, then we'd -- we'd have to update that.

13 MR. ROBERT WATCHMAN: And -- no.

14 If we scroll down to the answer to (d),  
15 maybe it -- perhaps it'll make a little more sense  
16 because the -- the conclusion -- the Corporation's  
17 response was that there was no significant difference  
18 in implied loss ratios based on the 2021 GRA filing  
19 structure as between the VFH passenger vehicle and the  
20 public major class.

21 MR. LUKE JOHNSTON: Yes.

22 MR. ROBERT WATCHMAN: And so this is -  
23 - but this response is -- is now we're being  
24 influenced by the COVID pandemic?

25 MR. LUKE JOHNSTON: Yeah. I -- I

1 don't believe so. Maybe I can take that one away, but  
2 I think we're talking about different things here.

3                   Just looking at the answer, there's no  
4 way that those loss ratios would all be exactly  
5 basically the same. This is -- this would be the loss  
6 ratio implied in the rate setting piece. If -- if  
7 we're looking for an update on the experience, that's  
8 obviously something that we have -- we may have  
9 provided in IRs. But that -- this would not be -- be  
10 that.

11                   MR. ROBERT WATCHMAN: No, and -- and I  
12 think that's -- that's fine for our purposes.

13                   If we could just go back to PUB/MPI-  
14 188, Kristen.

15                   Now you -- you touched upon this, Mr.  
16 Johnston, and I don't know if I cut you off, but even  
17 with a -- a low credibility weighting, and that's what  
18 you give to this experience data given the short  
19 period of time and given the relatively small number  
20 of units, but even with relatively low credibility  
21 weighting, does the Corporation have a view as to how  
22 many years in a row would you see a loss ratio that is  
23 clearly inappropriate before the Corporation would  
24 take some action to correct it?

25                   MR. LUKE JOHNSTON: Historically, the

1 guidelines we've used have been the rules established  
2 through this rate-making methodology. So the most  
3 maybe similar comparison I could give would be  
4 motorcycles. They're -- you know, early post-  
5 implementation of PIPP, there were some pretty large  
6 indications.

7                   And my memory probably isn't perfect,  
8 but a lot of the reasons why we decided, you know,  
9 certain caps or experience adjustment limits and --  
10 and such were appropriate were so that groups, like  
11 motorcycles, for example, in that scenario would have  
12 some limit to the amount of increase you could -- you  
13 could apply in a year.

14                   We're doing -- we're applying that same  
15 approach here. But I think the question is -- from --  
16 from you is that should we deviate from that approach  
17 and when.

18                   Yeah. At this stage, credibility is  
19 low. We are moving. But as more data comes in, it  
20 would seem unreasonable to -- to let this, for  
21 example, just ride at a 130 percent loss ratio for ten  
22 (10) years straight. I'd want to see improvements in  
23 that every year.

24                   So if we mixed -- we move on it this  
25 year and it falls to, say, 110 percent or something

1 like that, that would at least show progress. If  
2 there's no progress at all, that would be  
3 disappointing. We may have to recommend a different  
4 action or have PUB make a recommendation on approach.

5 MR. ROBERT WATCHMAN: And, Kristen, if  
6 we could just scroll up to the response, and this is  
7 something that you've touched upon and so I'm coming  
8 to it now, that in the second sentence there:

9 "Although certain rating  
10 classifications may have different  
11 loss ratios in the short time, all  
12 rating classifications eventually  
13 move toward the indicated break even  
14 actuarially required rate as a result  
15 of the rate making methodology."

16 Correct?

17 MR. LUKE JOHNSTON: That's right.

18 MR. ROBERT WATCHMAN: And so the  
19 question becomes, well, eventually how long -- how  
20 long is eventually?

21 And in a response to an Information  
22 Request from the Taxi -- Taxicab Coalition, do you  
23 recall the indication was that, based upon the data  
24 you have to date, for passenger vehicles it would  
25 require a 56 percent rate increase to move towards the

1 actuarially indicated rate. Do you recall that?

2 MR. LUKE JOHNSTON: I do.

3 MR. ROBERT WATCHMAN: And that would  
4 be going forward beyond the -- the next rating year.  
5 So beyond the '21/'22 year?

6 MR. LUKE JOHNSTON: Yeah. If we  
7 change the rate, it would obviously continue on. But  
8 again, I -- I have to caution you about making such  
9 statements with such certainty. That 56 percent is  
10 the required amount when we're talking about several  
11 hundred vehicles.

12 I -- like, as I mentioned, I believe  
13 the likelihood is very high that a rate increase of --  
14 of a larger magnitude is required, but I can't peg  
15 that at that level of detail right now.

16 But to your point, yes, if we changed  
17 rates today by 56 percent, that would continue on and  
18 be adjusted as -- as per the rate-making methodology.

19 MR. ROBERT WATCHMAN: So -- yeah. And  
20 -- and what I'm trying to focus in on here is the  
21 different things that might influence how long it  
22 would take to get to the indicated rate. And -- and  
23 my understanding is, is that giving a low-credibility  
24 weighting to the experience data of something like 10  
25 percent, it would take something like ten (10) years

1 to get to the indicated rate. That's correct?

2 MR. LUKE JOHNSTON: Likely, yes, yeah.

3 MR. ROBERT WATCHMAN: And the other  
4 complication, which you did touch upon as well, is  
5 that various capping rules would come into effect?

6 MR. LUKE JOHNSTON: That's correct.

7 MR. ROBERT WATCHMAN: And so if -- if  
8 the experience data was given full credibility, there  
9 is an annual cap of 15 percent for experience  
10 adjustment?

11 MR. LUKE JOHNSTON: That's right.

12 MR. ROBERT WATCHMAN: So again, this -  
13 - such a rate change to get to the indicated rate  
14 would take something like five (5) years?

15 MR. LUKE JOHNSTON: Yeah, it would --  
16 it would take less than ten (10), but, yeah -- but  
17 slightly faster.

18 MR. ROBERT WATCHMAN: And -- and then  
19 again, there is an overall cap on rate changes,  
20 pursuant to PUB Order 148/04, which is 20 percent?

21 MR. LUKE JOHNSTON: That's right.

22 MR. ROBERT WATCHMAN: So again, you  
23 were talking about -- this couldn't be done in three  
24 (3) years based upon the current rate-making  
25 methodology.

1 MR. LUKE JOHNSTON: That's right.

2 MR. ROBERT WATCHMAN: So now I  
3 understand that since the initial hearing on Vehicle  
4 for Hire rates, since that time both Saskatchewan  
5 Government Insurance and Insurance Corporation of  
6 British Columbia have adopted policies that allow them  
7 to provide coverage for Vehicles for Hire?

8 MR. LUKE JOHNSTON: That's right.

9 MR. ROBERT WATCHMAN: And -- but I  
10 understand that their program is different, where they  
11 issue a blanket policy to the transportation network  
12 company?

13 MR. LUKE JOHNSTON: There are forms of  
14 that, yes, yeah.

15 MR. ROBERT WATCHMAN: And so I take it  
16 that you wouldn't be able to receive experience data  
17 from SGI or ICBC that would enable you to gain better  
18 experience?

19 MR. LUKE JOHNSTON: So to the extent  
20 the rating is done as part of the public insurance  
21 program, I -- I wouldn't expect much resistance from  
22 them in terms of general information. Anything that's  
23 optional or, you know, calculated outside those  
24 programs would be more difficult to obtain. But if  
25 it's in the public insurance realm, we could probably

1 get assistance from them.

2 MR. ROBERT WATCHMAN: Now am I correct  
3 in thinking, though, if -- if the -- if the  
4 Corporation offered such a blanket policy, it wouldn't  
5 be restricted by the capping rules that apply to the  
6 rate making -- current rate-making methodology, at  
7 least for the initial blanket policy?

8 MR. LUKE JOHNSTON: Yeah, that's --  
9 that's a difficult coverage question in terms of what  
10 that even looks like for Basic insurance and how that  
11 -- or if it's offered through Basic, how that would  
12 flow through this hearing process and be approved. I  
13 can tell you that those types of discussions are  
14 exactly what's happening right now, like how -- how  
15 could we even do that, along with other things like  
16 per-kilometre rating and then all -- and those type of  
17 matters.

18 Everyone -- every group is a little  
19 different. So, for example, certain groups may not  
20 want anything to do with the blanket policy and just  
21 keep it with the owner-operator. Some people have  
22 kilometres that they track, some don't, and all this  
23 stuff. So we're -- we're working to find models that  
24 everyone can use but are also fair to everybody.

25 MR. ROBERT WATCHMAN: Okay. Now you

1 indicated in your evidence that the Corporation is  
2 currently undergoing a review to consider a new design  
3 for the -- for this category. Is that...?

4 MR. LUKE JOHNSTON: That's right.  
5 Basically based on what I described, yes, yeah.

6 MR. ROBERT WATCHMAN: And will that  
7 review be completed in time for the next GRA?

8 MR. LUKE JOHNSTON: I have no doubt  
9 that meeting with stakeholders will happen, and the --  
10 my -- my caution and -- and I'll even call it a  
11 frustration, I guess, is -- I'll use the CMMG meetings  
12 as an example. Good meetings, good ideas, lots of  
13 potential product changes, and then MPI saying, Well,  
14 I don't think we can do these right now because --  
15 because of Nova.

16 So the -- all the groups we're working  
17 with obviously understand we're doing Project Nova.  
18 And I mentioned earlier for taxis, specifically, are  
19 there things we can do in the near term that are not  
20 IT intensive that address some of their concerns, and  
21 similarly for -- for TNCs? But we are unfortunately  
22 dealing with the same Nova-related concerns.

23 But I don't -- I don't want people to  
24 think that Nova's being blamed for us not doing these  
25 things. Nova is the way we're going to be able to do

1 these things, right? Like, if we don't do that  
2 project, we're going to continue to have trouble  
3 making product changes that customers want. So that -  
4 - you know, that -- that's one (1) of the big reasons  
5 why we're doing Nova.

6 But -- but -- that was a long answer,  
7 but just to give you a sense of what -- what we're  
8 trying to do.

9 MR. ROBERT WATCHMAN: Does the  
10 Corporation have a -- a view as to whether or not a  
11 technical conference on Vehicle for Hire might be of  
12 benefit as part of that review?

13 MR. LUKE JOHNSTON: Today, I don't,  
14 but that topic can obviously be raised with  
15 stakeholders. And -- and I -- I can't recall  
16 historically how we organized everyone, but obviously  
17 we have contacts, and that topic could be raised to  
18 see if that would be of -- of benefit.

19 MR. ROBERT WATCHMAN: Okay, thank you.  
20 Madam Chair, perhaps it would be a convenient time to  
21 break, and then I will just check my notes, and I  
22 probably don't have anything more for Mr. Johnston.

23 THE PANEL CHAIRPERSON: Thank you, Mr.  
24 Watchman.

25 Yes, let's take a break. We'll come

1 back, please, at ten to 11:00.

2

3 --- Upon recessing at 10:36 a.m.

4 --- Upon resuming at 10:51 a.m.

5

6 THE PANEL CHAIRPERSON: Mr. Watchman,  
7 do you have any further questions?

8 MR. ROBERT WATCHMAN: No, Madam Chair.  
9 Those were all our questions. Thank you, Mr.  
10 Johnston.

11 THE PANEL CHAIRPERSON: Thank you. I  
12 understand Ms. Meek will be crossing next.

13 MS. CHARLOTTE MEEK: Thank you, Madam  
14 Chair.

15

16 CROSS-EXAMINATION BY MS. CHARLOTTE MEEK:

17 MS. CHARLOTTE MEEK: Good morning, Mr.  
18 Johnston.

19 MR. LUKE JOHNSTON: Hello.

20 MS. CHARLOTTE MEEK: I would like to  
21 focus my questioning today on the methodology change  
22 that MPI has used this year relating to loss  
23 development, and specifically, the creation of  
24 separate loss development factors for serious and non-  
25 serious losses.

1 MR. LUKE JOHNSTON: Okay.

2 MS. CHARLOTTE MEEK: Kristen, if we  
3 could start with the Application part 1, the overview.  
4 Go to page 7, please.

5 So, here MPI was providing some  
6 explanation, just under this chart, for the  
7 differences in the indicated rate change for the  
8 motorcycle class versus other major classes, correct?

9 MR. LUKE JOHNSTON: That's right.

10 MS. CHARLOTTE MEEK: Okay. And at  
11 line 5, MPI notes the following:

12 "Furthermore, PUB Order 176/'19,  
13 directive 3.3, requires MPI to  
14 recognize the differences in loss  
15 development between serious losses  
16 and other losses.

17 As losses involving motorcycles are  
18 disproportionately serious losses,  
19 the result is a negative impact on  
20 the rates payable by the motorcycle  
21 class."

22 Do you see that there?

23 MR. LUKE JOHNSTON: I do.

24 MS. CHARLOTTE MEEK: Okay. And if we  
25 could actually go to that -- excuse me -- Board Order,

1 please. This is Board Order 176/'19 at page 30,  
2 section 3.3. This is what MPI was referencing. And  
3 this is the Board making some comments on serious  
4 losses versus other losses.

5 Is that correct?

6 MR. LUKE JOHNSTON: That's correct.

7 MS. CHARLOTTE MEEK: Okay. And so, it  
8 reads as follows:

9 "In respect of accident benefits  
10 other index and weekly indemnity, the  
11 Corporation uses a common set of loss  
12 development assumptions in the  
13 analysis of serious versus other  
14 losses for deriving rate indications  
15 for the private passenger,  
16 commercial, and public major use  
17 classes.

18 In its evidence, the Corporation  
19 agreed that there are observed  
20 differences in loss development  
21 patterns between serious versus other  
22 losses with serious losses typically  
23 being slower to emerge and that the  
24 Corporation's analysis approach does  
25 not fully recognize these

1 differences.

2 While indicating that there may be  
3 limitations as to what remedies are  
4 possible to address this issue due to  
5 sparseness of the data, the  
6 Corporation undertook to review its  
7 current approach in this regard for  
8 the 2021 GRA."

9 Is that correct?

10 MR. LUKE JOHNSTON: Yes.

11 MS. CHARLOTTE MEEK: So, this was not  
12 an Order or a recommendation by the Board. Is that  
13 correct?

14 MR. LUKE JOHNSTON: It was not an  
15 Order, as -- as far as I can remember, but a pretty, I  
16 guess, clear statement on the evidence being that  
17 there are differences in these two (2) groups and that  
18 there is at least some expectation that MPI should  
19 correct that issue.

20 MS. CHARLOTTE MEEK: Sure. So, the  
21 Board was basically making a note of the difference --  
22 differences between serious and -- and other losses  
23 and the possibility of -- of there being some  
24 implications on the rate-making process.

25 Is that correct?

1 MR. LUKE JOHNSTON: Correct. MPI  
2 confirmed that that was a valid argument and should be  
3 addressed.

4 MS. CHARLOTTE MEEK: Right. And MPI  
5 also noted that there would be limitations to this  
6 approach, correct, specifically noting the sparseness  
7 of the data.

8 Is that correct?

9 MR. LUKE JOHNSTON: That's true.

10 MS. CHARLOTTE MEEK: Okay. And MPI  
11 went ahead and modified its methodology in this regard  
12 from last year's GRA to separate out serious and non-  
13 serious losses and apply different loss development  
14 factors to those, correct?

15 MR. LUKE JOHNSTON: That's correct.

16 MS. CHARLOTTE MEEK: Okay. So, I'd  
17 just like to start by reviewing some of the basics  
18 regarding the concept of loss development with you,  
19 Mr. Johnston.

20 MR. LUKE JOHNSTON: Sure.

21 MS. CHARLOTTE MEEK: From what I  
22 understand, loss development refers to the difference  
23 between the final losses that are recorded by an  
24 insurer versus what an insurer's latest estimate was.

25 Would you agree with that definition?

1 MR. LUKE JOHNSTON: That's a good  
2 description, yes.

3 MS. CHARLOTTE MEEK: Okay. And more  
4 specifically, loss development is attempting to  
5 account for the fact that some claims take a long time  
6 to settle and that estimates of total losses will have  
7 to be adjusted as claims are finalized.

8 Is that correct?

9 MR. LUKE JOHNSTON: That's correct.

10 MS. CHARLOTTE MEEK: Okay. And loss  
11 development factors are factors that insurers take  
12 into account to determine the losses that they may  
13 face for the policies that they're insuring.

14 Is that correct?

15 MR. LUKE JOHNSTON: That's right.

16 MS. CHARLOTTE MEEK: Okay. And for  
17 long-tailed claims which are paid out over multiple  
18 years, loss development factors are -- I'm going to  
19 start calling them LDFs -- help the insurer to  
20 estimate the final amount of the claim which is  
21 required for the insurer to determine the reserve  
22 amount that needs to be held.

23 Is that correct?

24 MR. LUKE JOHNSTON: That's correct.

25 MS. CHARLOTTE MEEK: Okay. So, LDFs

1 help the insurer determine the ultimate loss amount  
2 which, in turn, then has an impact on the  
3 determination of the rate indication.

4 Is that correct?

5 MR. LUKE JOHNSTON: That's right.

6 MS. CHARLOTTE MEEK: Thank you. And  
7 would you agree that, ideally, LDFs are selected using  
8 a large pool of data that is demonstrating consistent  
9 patterns?

10 MR. LUKE JOHNSTON: Yeah, that would  
11 be ideal really for any forecast or -- or assumption,  
12 yeah.

13 MS. CHARLOTTE MEEK: Thank you. So,  
14 then if we could go to PUB-MPI-2-10, please. I think  
15 it will be right on the bottom, kind of page 1 to 2.  
16 Yeah, that's perfect for now. Thank you, Kristen.

17 So, this IR was requesting the  
18 depiction of the calculation for LDFs for serious  
19 claims as it had not appeared in the GRA.

20 Is that correct?

21 MR. LUKE JOHNSTON: I believe so, yes.  
22 Yeah.

23 MS. CHARLOTTE MEEK: And so, in MPI's  
24 response, MPI notes as follows:

25 "Note that MPI did not select loss

1 development factors, LDFs, for  
2 serious losses based on these loss  
3 development triangles.

4 MPI calculated serious LDFs by  
5 coverage using the ultimates for non-  
6 serious losses and for total losses  
7 per the report of the appointed  
8 actuary because the ultimates for  
9 total loss must balance to the  
10 corresponding figures in the report."

11 Do you see that?

12 MR. LUKE JOHNSTON: Yes.

13 MS. CHARLOTTE MEEK: Okay. And so, in  
14 this Application, the externals -- external actuary  
15 report provided the ultimate loss amount.

16 Is that correct?

17 MR. LUKE JOHNSTON: That's right.

18 MS. CHARLOTTE MEEK: Okay. So, if we  
19 could go to part -- I think it's part 7, the external  
20 actuary review, or is it part 8? I'm not sure.  
21 Sorry, so it's part 8, external actuary review.

22 This is attachment B, the actuary  
23 report of March 2020. This is page 29.

24 So, the third column from the left you  
25 can see is titled, "The estimated ultimate claim," so

1 column 7 there.

2 MR. LUKE JOHNSTON: I see that.

3 MS. CHARLOTTE MEEK: This is where the  
4 external actuary provides the estimated ultimate  
5 claim. Is that correct?

6 MR. LUKE JOHNSTON: That's right.

7 MS. CHARLOTTE MEEK: Okay. And this  
8 is the number that was used by MPI to select LDFs. Is  
9 that correct?

10 MR. LUKE JOHNSTON: This would be the  
11 -- so the -- basically, what's happening in the  
12 valuation is we're establishing estimated ultimate  
13 claims costs for previous years.

14 And what we're saying in the answer is  
15 that it would, obviously, not make sense for us to use  
16 different ultimate loss estimates than we just  
17 calculated in the actuarial evaluation.

18 So, the -- if we were to split serious  
19 and non-serious, the total still has to add up to --  
20 to the -- the estimated ultimate for this -- for  
21 everything to reconcile between ratemaking and  
22 financial statements and valuations.

23 MS. CHARLOTTE MEEK: Right. Okay.  
24 So, you've anticipated my question a little bit here.  
25 So, these are the -- the estimated ultimate claims

1 that were used. And you were noting that the external  
2 actuary didn't provide ultimate -- or estimated  
3 ultimates for serious and other than serious losses  
4 separately.

5 Is that correct?

6 MR. LUKE JOHNSTON: That's correct.

7 MS. CHARLOTTE MEEK: Okay. Thank you.

8 Kristen, could we go to PUB-MPI-2-10, please, back to  
9 that same IR, appendix 1, page 1?

10 So, if we can scroll down to where it  
11 says, "Loss development factors," the second kind of  
12 triangle there. Thank you.

13 So, MPI, as a response to this  
14 Information Request, provided the LDFs for serious  
15 losses. And these are ones that MPI noted were not  
16 used by MPI. Is that correct?

17 MR. LUKE JOHNSTON: That's right.  
18 They're, like, the net result, I guess. Yeah. Yeah.

19 MS. CHARLOTTE MEEK: Okay. So, if we  
20 look at the LDF for the development period, the twelve  
21 (12) to twenty-four (24) months. So you can see the -  
22 - the development periods are listed all along the  
23 top. And then the -- each year is listed along the  
24 columns down the side.

25 So if we follow in the twelve (12) to

1 twenty-four (24) month period down each year  
2 gradually, following that column, would you agree that  
3 the LDFs provided here have quite a large variation,  
4 with a low of one point four eight nine nine (1.4899)  
5 to a high of three point eight six six five (3.8665)?  
6 Is that correct, subject to check?

7 MR. LUKE JOHNSTON: I definitely agree  
8 with the numbers presented. Just know that MPI  
9 specifically didn't use estimates in this time frame  
10 for that reason. So we -- with the -- we excluded the  
11 most recent two (2) years, but no objection to your --  
12 the volatility.

13 MS. CHARLOTTE MEEK: Right. So you're  
14 just noticing, yes, the last two (2) years, there --  
15 there tends to be more volatility because those ones  
16 haven't -- haven't developed?

17 MR. LUKE JOHNSTON: I guess what I --  
18 what I mean is the most recent loss year will be at  
19 twelve (12) months' development. So in other words,  
20 the last year we just had, it's -- there's been twelve  
21 (12) months since it started.

22 And the second more recent loss year  
23 we'll be at twenty-four (24) months of development.  
24 We are agreeing that those two (2) years loss  
25 estimates are highly volatile and could create

1 inappropriate or -- or undesirable impacts to the rate  
2 indication for that reason. Like our objective is  
3 obviously best estimate, but also to control  
4 volatility.

5                   We've basically removed those two (2)  
6 years from the analysis. Those are the only two (2)  
7 years that would use Loss Development Factors in the  
8 twelve (12) to twenty-four (24) or the twenty-four  
9 (24) to thirty-six (36) columns that you see.

10                   So those -- while those are volatile,  
11 you're basically confirming what MPI believes, that we  
12 shouldn't use those in the estimate of serious losses,  
13 so we haven't.

14                   MS. CHARLOTTE MEEK: Sure. Okay. So  
15 maybe I could rephrase my question. I -- I see what  
16 you're saying about the last two (2) years. So even  
17 if we exclude the last two (2) years, there's still  
18 quite a bit of volatility in the numbers as we scroll  
19 down that column.

20                   So the variation then would be one  
21 point four eight nine nine (1.4899) to the max of two  
22 point five six one six (2.5616) in the year '16/'17?

23                   MR. LUKE JOHNSTON: Just to be clear,  
24 the -- excluding the last two (2) years actually means  
25 excluding those two (2) columns, twelve (12) to

1 twenty-four (24) and twenty-four (24) to thirty-six  
2 (36) be -- because the 2019 loss year would -- is the  
3 only year that would use the twelve (12) to twenty-  
4 four (24) month development assumption, and the 2018  
5 loss year is the only one that would use twenty-four  
6 (24) and after.

7                   So those -- you'll see estimates for  
8 2018 and 2019 in the material for motorcycles, but --  
9 which are based on these development factors in the --  
10 in the two (2) columns you see here. But we exclude  
11 those in the calculation of rates for the very reasons  
12 you're noting: high volatility.

13                   So just to be clear, when I say "the  
14 last two (2) years," I don't mean the '17/'18 row and  
15 the '18/'19 row. I mean the entire column of  
16 experience is excluded from making estimates that  
17 affect motorcycle rates.

18                   MS. CHARLOTTE MEEK:    Okay. Thank you.  
19 So maybe we can just look at a different column then.  
20 We can look at a different development --

21                   MR. LUKE JOHNSTON:    Yeah.

22                   MS. CHARLOTTE MEEK:    -- period, so,  
23 for example, like the forty-eight (48) to sixty (60)  
24 month. I don't think I'll be able to do it on the  
25 fly, but we're still seeing some variability, but

1 slightly less, as you noted, from year to year as you  
2 scroll down the column. Would you agree?

3 MR. LUKE JOHNSTON: Yes. And -- and  
4 there's for sure volatility, but if -- this is  
5 actually a really good demonstration of centralized  
6 reserving.

7 After thirty-six (36) months, you can  
8 see in the table below those averages are a lot more  
9 consistent and a lot closer to one (1). And if you go  
10 beyond ten (10) years, so one hundred and twenty  
11 (120), you can see those averages are quite a bit  
12 closer to one (1) and a lot more stable. That's the  
13 effect of centralized reserving, and the projections  
14 are much more stable once -- once that starts  
15 happening.

16 So some volatility, agreed, but a  
17 comparison of those averages actually shows a lot more  
18 stability than you might expect for serious losses,  
19 and obviously, a lot more stability than -- than the  
20 first two (2) columns.

21 MS. CHARLOTTE MEEK: Okay. Thank you.  
22 So you noted some of the averages along the bottoms,  
23 and you were saying that they were coming closer to  
24 one (1).

25 Is one (1) what you would want to see

1 in the averages?

2 MR. LUKE JOHNSTON: This is I believe  
3 Accident Benefits, Other Index. I can't see the top,  
4 but --

5 MS. CHARLOTTE MEEK: If we could  
6 scroll up to the top a little bit, Kristen. Yes.

7 MR. LUKE JOHNSTON: Accident -- okay.  
8 The -- in a -- in a perfect world, we would estimate  
9 this once under centralized reserving, get it right,  
10 and, on average, these would all be one (1).

11 We know that's not possible when you're  
12 dealing with, say, sixty (60) lifetime injured  
13 claimants. Some are going to deteriorate or, you  
14 know, need higher levels of personal care, die, things  
15 like that.

16 So these will never be one (1), but the  
17 objective is that, especially when we get to ten (10)  
18 years and after, that these should be closer to one  
19 (1). And we'd expect a little more volatility between  
20 thirty-six (36) months and sixty (60) months, which is  
21 what you're seeing with some additional development,  
22 and then they start approaching closer to one (1).

23 MS. CHARLOTTE MEEK: Okay. And I'd  
24 like to take a look at how the LDFs progress along in  
25 each year, so going along the row. So, for example,

1 if we took just a random row. I just want to see which  
2 one I had.

3 So if we did like the '08/'09 year, the  
4 Loss Development Factors are gradually trending down,  
5 but then they sometimes jump back up. Is that  
6 correct?

7 So as you look in '08/'09, as you go  
8 from twenty-four (24) to -- twenty-four (24) to  
9 thirty-six (36) and along that -- that row, would you  
10 agree that, in different years, sometimes they go --  
11 gradually increase and then gradually decrease or jump  
12 up and down?

13 MR. LUKE JOHNSTON: Definitely  
14 happens. Again, in the early stages, it's really  
15 unknown. Once we get to thirty-six (36) to kind of  
16 sixty (60) month range, those estimates from a case  
17 reserving standpoint are improved. And at least in  
18 these examples, usually means that they're increased,  
19 but it's not always the case, as you see. A number  
20 less than one (1) would mean we lowered reserves.

21 Claimants will -- will die as well, and  
22 if they have, you know, a multi-million dollar  
23 reserve, that reserve will immediately be dropped the  
24 day they die, essentially. So that is the most common  
25 reason for, you know, a number like point nine one

1 (.91) just showing up because somebody deceased.

2 MS. CHARLOTTE MEEK: Okay. And would  
3 you say that that kind of variation in Loss  
4 Development triangles is unusual?

5 MR. LUKE JOHNSTON: No. I -- we --  
6 for -- for weekly indemnity and -- and for -- and for  
7 Accident Benefits, Other, we try to look at the  
8 collective experience of what we call the entire --  
9 entire tail period. So, you know, what is the, you  
10 know, average Loss Development Factor of all claims  
11 that are more than ten (10) years old?

12 We know sometimes claimants are going  
13 to die or there's going to be relapses and such, but,  
14 on average, collectively for all those years, we --  
15 you know, we -- at least on weekly indemnity, we've  
16 seen a -- a development of close to one (1) which  
17 would suggest our -- on average, our case reserving's  
18 correct. But in any individual year, for sure there's  
19 some volatility because of the small number of  
20 claimants.

21 MS. CHARLOTTE MEEK: Right. So -- so  
22 what you reference there, the variation or volatility  
23 that we're seeing might be an indication of the  
24 sparseness of the data that MPI had noted in that IR  
25 that we looked at previously?

1 MR. LUKE JOHNSTON: Beyond five (5)  
2 years after the accident, you are talking fifty (50)  
3 to a hundred (100) claims per year. So we're -- we  
4 are in a low-frequency/high-severity world. So again,  
5 we look at those results collectively, both in  
6 evaluation and in ratemaking.

7 So in ratemaking, the reason we do, you  
8 know, the ten (10) year average and -- and things like  
9 that are to get at the -- a more credible sample and -  
10 - and to try to smooth out some of this year-to-year  
11 noise, if you will, and -- and create a stable  
12 estimate.

13 MS. CHARLOTTE MEEK: Right. So you're  
14 saying, because there's a small number of claims that  
15 might be serious and they are of such high value, that  
16 could create that kind of variability that we're  
17 seeing?

18 MR. LUKE JOHNSTON: Agreed. And --  
19 and as you're obviously aware, that then goes down  
20 into the class level, motorcycles being an example,  
21 where there's even fewer claimants because specific to  
22 motorcycles.

23 But again, we're trying to make a  
24 global appropriate assumptions and then use longer run  
25 averages to -- to get at an estimate of the true

1 value.

2 MS. CHARLOTTE MEEK: Okay. And if we  
3 could go to part 6 of the Application, ratemaking  
4 appendix 9, please, page 25.

5 So, if we scroll down to look at the  
6 loss development factors, so this is the LDFs for  
7 private passenger class for Basic collision, correct?

8 Sorry, we scrolled past the title there  
9 quickly.

10 MR. LUKE JOHNSTON: Yes.

11 MS. CHARLOTTE MEEK: Thank you. So on  
12 the left again is the year, and along the top are the  
13 development periods, correct?

14 MR. LUKE JOHNSTON: Yes.

15 MS. CHARLOTTE MEEK: And again, if we  
16 look at the development period column, I've done it  
17 for the twelve (12) to twenty-four (24) month, but  
18 maybe we can look at another column seeing as we'd  
19 kind of indicated not to use those ones.

20 We're seeing pretty small fluctuations,  
21 for example, in the 36 to 48 month column, as you  
22 scroll down each year, pretty small fluctuations in  
23 the LDFs for -- for 36 to 48 month period?

24 MR. LUKE JOHNSTON: Yeah, that's --  
25 and that's not -- that's what you'd expect for

1 collision. This -- this is shown on a yearly basis  
2 but really collision within about three (3) to four  
3 (4) months we're 99 percent certain what we've -- what  
4 that month has cost us.

5                   We see volatility in the twelve (12) to  
6 twenty-four (24) month numbers is really -- maybe we  
7 had a, you know, a snowstorm like a week before the  
8 year ended and some of those claims trickled into the  
9 following year.

10                   But after that, you're basically seeing  
11 salvage recoveries and -- and subrogation impacts and  
12 stuff, so almost nothing really.

13                   MS. CHARLOTTE MEEK: Right, thank you.

14                   And -- and again, if we do the same as  
15 what we did for the other chart, if we look at one (1)  
16 year and follow it along as it develops through the  
17 periods, again there's pretty limited volatility here.

18                   Would you agree with that?

19                   MR. LUKE JOHNSTON: Yes, except for a  
20 few kind of straggler claims that are still unsettled,  
21 most of this is fully developed within a short period  
22 of time.

23                   MS. CHARLOTTE MEEK: Right. And would  
24 you agree that the LDS we see in this list, loss  
25 development triangle, are more what you would expect

1 to see in this kind of analysis?

2 MR. LUKE JOHNSTON: I would not. I  
3 would expect to see development factors relative to  
4 the coverage in question, really.

5 So for -- for collision, absolutely,  
6 I'd expect something like this. For long-term injury  
7 benefits, you could argue that other insurers would  
8 see even more volatile experience than what MPI  
9 experiences. We -- we have a fortunate situation of  
10 having very clearly defined coverages and rules under  
11 the no fault program. We have the entire population.  
12 We've had it for decades.

13 That's why we can do things like  
14 centralize reserving and -- and make long-term  
15 estimates with -- with more confidence.

16 But it will be -- it will be very  
17 coverage dependent. Something with very low severity,  
18 or sorry, low frequency, high severity claims like  
19 third-party liability would be all over the map in  
20 terms of development, but that's what we'd expect.

21 MS. CHARLOTTE MEEK: Would you agree  
22 that you would see more stable LDF patterns where you  
23 have a larger pool of data that you're working with?

24 MR. LUKE JOHNSTON: Definitely.

25 MS. CHARLOTTE MEEK: Thank you. And

1 in the previous IR that we had looked at with the loss  
2 development factors for serious losses at MPI  
3 indicated they were not using, MPI indicated they did  
4 not use those again, as we said before, because the  
5 ultimates for the total losses must balance to the  
6 corresponding figures in the report.

7 That's correct, right?

8 MR. LUKE JOHNSTON: That's right.

9 MS. CHARLOTTE MEEK: So as we  
10 discussed previously, the external actuary report did  
11 not separate out ultimates for serious or non serious  
12 losses, and therefore, MPI had to kind of artificially  
13 create or imply the serious losses. Is that correct?

14 MR. LUKE JOHNSTON: That -- that is  
15 what we said.

16 Just to be -- to add to that, I guess,  
17 so we're not using the most two (2) recent accident  
18 years, so all the minor claims that have been settled  
19 aren't really part -- a concern, I guess, from this  
20 analysis.

21 All that's really left in the valuation  
22 in terms of unpaid or reserves, is the serious losses,  
23 right? Like, there's -- there's going to be some that  
24 don't reach the threshold, the five hundred thousand  
25 (500,000) threshold we've described.

1                   But for the most part, after the first  
2 few years, we're, essentially, estimating what our  
3 remaining liability is on those loss years, and for  
4 the most part, those are -- are serious losses.

5                   So, taking the net between the ultimate  
6 and -- and the non-serious losses is a -- I'm --  
7 perhaps an imperfect approximation.

8                   Like, I agree with you that the  
9 preference would be to have a valuation with separate  
10 triangles, so we can show that consistency and not do  
11 this subtraction method. But for the most part,  
12 there's not much in terms of non-serious losses  
13 anyways beyond the first couple of years.

14                   MS. CHARLOTTE MEEK: All right. And I  
15 think you kind of jumped ahead to where I was going.  
16 So if we can go to PUB-MPI-1-14, please, Appendix 1.  
17 And we go to page 3. Scroll down, we can zoom out a  
18 tiny bit maybe, Kristen, please. Thank you.

19                   So this is what you were alluding to.  
20 This is the calculation of the method that MPI has  
21 used in order to determine the serious loss  
22 development factor, is that correct?

23                   MR. LUKE JOHNSTON: That's right.

24                   MS. CHARLOTTE MEEK: Okay, and just  
25 bear with me, I'm just going to go through this a

1 little bit, maybe for my own sake.

2 So what has happened here is we've got  
3 column C, which provides us with the non-serious  
4 claims incurred. Is that correct?

5 MR. LUKE JOHNSTON: Yes.

6 MS. CHARLOTTE MEEK: And column D is  
7 the loss development factor that MPI has selected for  
8 non-serious losses, is that correct?

9 MR. LUKE JOHNSTON: That's correct.

10 MS. CHARLOTTE MEEK: And then the  
11 ultimate non-serious claims in column E are determined  
12 by multiplying those columns together, is that  
13 correct?

14 MR. LUKE JOHNSTON: Correct.

15 MS. CHARLOTTE MEEK: Okay. And then  
16 MPI calculated serious incurred claims in column F by  
17 calculating the difference between the total incurred  
18 claims and the non-serious incurred claims.

19 Is that correct?

20 MR. LUKE JOHNSTON: That's correct.

21 MS. CHARLOTTE MEEK: And similarly,  
22 serious ultimate claims were determined the same way  
23 by the difference of total ultimate claims and non-  
24 serious ultimate claims. Is that correct?

25 MR. LUKE JOHNSTON: That's correct.

1 MS. CHARLOTTE MEEK: Okay. And the  
2 loss development factor for serious claims in column H  
3 was determined by dividing serious claims by the  
4 serious incurred claims -- or sorry, serious ultimate  
5 claims by serious incurred claims. Is that correct?

6 MR. LUKE JOHNSTON: That's right.

7 MS. CHARLOTTE MEEK: Thank you.

8 And would you agree that generally LDFs  
9 over the course of time should be expected to  
10 gradually trend upwards?

11 MR. LUKE JOHNSTON: Trend? I guess to  
12 be clear what you mean by time, as we develop 12, 24,  
13 36, et cetera, I would expect them to trend towards 1.  
14 Like that would be the, you know, all claims are  
15 settled. Maybe that's not your question though.

16 MS. CHARLOTTE MEEK: No. So let me  
17 refine my question a little bit.

18 For the serious loss development factor  
19 that we're looking at in column H here, over the  
20 course from year to year, would you expect that the  
21 LDFs would gradually trend upwards?

22 MR. LUKE JOHNSTON: Downward. Sorry,  
23 one (1) more time. I'll -- I'll get it this time.  
24 Sorry.

25 MS. CHARLOTTE MEEK: Okay. So in

1 column H, when we're looking at the serious loss  
2 development factor that is applied in each year, as we  
3 go from year to year, would you anticipate that the  
4 Loss Development Factor would gradually increase  
5 upward?

6 MR. LUKE JOHNSTON: Okay, so I'm just  
7 thinking about -- of it differently, but yes. Going  
8 from oldest year to newest year --

9 MS. CHARLOTTE MEEK: Right.

10 MR. LUKE JOHNSTON: -- going from the  
11 newest year to the oldest year, you would expect it to  
12 gradually trend downward. That's how that works in my  
13 brain.

14 MS. CHARLOTTE MEEK: Okay, thank you.  
15 So would you agree that a shift in LDF factors showing  
16 a reversal from one year to the next would be unusual?

17 MR. LUKE JOHNSTON: Not necessarily.  
18 So, a lot what drives development for MPI specifically  
19 is reserving practices.

20 So we get big bumps in development the  
21 year -- the first year of centralized reserving, which  
22 is the year that we basically say, okay, this claim is  
23 still here and it's time to put up a more significant  
24 lifetime reserve based on what we know.

25 And then from that point on, for MPI

1 again, not all insurers will reserve the same way, the  
2 development would really just be the -- the noise, if  
3 you will, between individual claimants, healing or  
4 passing away or -- or having changes in their -- in  
5 their needs, but those -- from that point on -- should  
6 decline towards one (1), in -- it would be my  
7 expectation.

8 MS. CHARLOTTE MEEK: All right.

9 MR. LUKE JOHNSTON: Maybe a different  
10 way to -- to explain this.

11 My point earlier on non-serious claims  
12 was if you can see that, starting in '06 and '07 and -  
13 - and going down, that factor of one-point-zero-zero-  
14 zero (1.000) basically means that we've settled all  
15 these claims. There's nothing -- like, it's -- that's  
16 the number. There's nothing left.

17 So all that's really left is the -- is  
18 the serious column. And for the more recent years,  
19 you can see actually favourable developments expected.  
20 In other words, MPI is putting up reserves on some of  
21 these claims early. And on average, they're being  
22 closed for better than initially expected. And that's  
23 why you get numbers less than -- less than one (1).

24 But again, we don't -- we wouldn't use  
25 the information in the '18/'19 and '19/'20 years

1 because of the -- the volatility.

2 MS. CHARLOTTE MEEK: Okay.

3

4 (BRIEF PAUSE)

5

6 MS. CHARLOTTE MEEK: Would you agree,  
7 Mr. Johnston, that loss development patterns of  
8 serious and other than serious claims are different  
9 and, as a result, should be evaluated differently?

10 MR. LUKE JOHNSTON: That would be  
11 better than -- than not doing so. I agree. Yeah.

12 MS. CHARLOTTE MEEK: Why did MPI not  
13 have the external actuary provide ultimate losses  
14 separately for serious and non-serious losses?

15 MR. LUKE JOHNSTON: It really pertains  
16 to what -- what I just discussed.

17 In the first couple years, the truth is  
18 we have almost no clue what's going to happen with the  
19 injury claims. We have counts and some initial  
20 reserve estimates, but the big money is in how many of  
21 these claims become lifetime.

22 So in our valuation, what we actually  
23 do for the first two (2) to three (3) years is we look  
24 at multiple different methods and take the highest  
25 indicated number as the estimate.

1                   After that initial stretch, it  
2 effectively becomes a serious loss estimating exercise  
3 of what's -- of the claimants that are still around  
4 after twenty-four (24) to thirty-six (36) months. So  
5 it -- it -- that's how it's handled in terms of the  
6 split.

7                   But I -- I have to agree, obviously,  
8 that creating two (2) different triangles would give a  
9 more precise answer than what we currently do.

10                   MS. CHARLOTTE MEEK: Thank you. And  
11 I'd like to just look at the impact, a little bit, of  
12 this methodology change. If we could go to part 6, RM  
13 Appendix 8, page 2. So this is figure RM APP 8-11.

14                   So if we -- line 9 and below provides  
15 us with the impact of the change in methodology for  
16 the LDFs and how that impacted each major class.

17                   Is that correct?

18                   MR. LUKE JOHNSTON: That's correct.

19                   MS. CHARLOTTE MEEK: Okay. And  
20 notably, this is based on the original filing, is that  
21 correct? These numbers are based on the original  
22 filing?

23                   MR. LUKE JOHNSTON: Yes. That's my  
24 understanding, yes.

25                   MS. CHARLOTTE MEEK: Right. Would MPI

1 be able to undertake to provide this same figure, but  
2 updated to the October update?

3

4

(BRIEF PAUSE)

5

6 MR. LUKE JOHNSTON: Sorry, I'm just  
7 thinking what would have actually changed in this  
8 undertaking and --

9 MS. CHARLOTTE MEEK: If it would be  
10 the same or not?

11 MR. LUKE JOHNSTON: -- nothing really  
12 -- yeah. The -- the claims forecasting itself should  
13 be the same. Like, the -- the raw claims. Not  
14 worrying about interest rate or discounting.

15 The only difference to any of these  
16 numbers should be the new interest rate.

17 MS. CHARLOTTE MEEK: Right.

18 MR. LUKE JOHNSTON: So my expectation  
19 would be everything would slide kind of down to the  
20 new indicated -- or up -- to the new indicated rate  
21 and be similar in magnitude.

22

23

(BRIEF PAUSE)

24

25 MR. LUKE JOHNSTON: I -- I do expect a

1 similar magnitude. It will not be exactly the same  
2 numbers. If -- if you're willing to accept that,  
3 great. But to get the exact impact, we'd, of course,  
4 have to redo it.

5 MS. CHARLOTTE MEEK: Sure. And, you  
6 know, I was going to ask for a different undertaking,  
7 which might be more relevant. So let me get there  
8 first.

9 So under line 11 here, under the  
10 motorcycle column, it indicates that where LDFs were  
11 separated out, it will increase motorcycle premiums by  
12 an average of seventy-three-point-five-six (73.56).  
13 Is that correct? Seventy-three dollars and fifty-six  
14 cents (\$73.56), is that correct?

15 MR. LUKE JOHNSTON: That's right.

16 MS. CHARLOTTE MEEK: And under private  
17 passenger, along the same line, it will decrease  
18 premiums by an average of a dollar-sixteen (\$1.16).  
19 Is that correct?

20 MR. LUKE JOHNSTON: That's right.

21 MS. CHARLOTTE MEEK: And commercial  
22 vehicles will experience an average decrease of a  
23 dollar-seventy-eight (\$1.78). Is that correct?

24 MR. LUKE JOHNSTON: Correct.

25 MS. CHARLOTTE MEEK: And the public

1 class begin the notable benefit of twenty-one ninety-  
2 six (21.96). Correct?

3 MR. LUKE JOHNSTON: Correct.

4 MS. CHARLOTTE MEEK: Okay. And then,  
5 the impact on the rate indication is demonstrated  
6 along line 13. Is that correct?

7 MR. LUKE JOHNSTON: That's right.

8 MS. CHARLOTTE MEEK: With private  
9 passenger receiving a rate reduction of 0.1 percent.  
10 Correct?

11 MR. LUKE JOHNSTON: Yeah. Yes.

12 MS. CHARLOTTE MEEK: Commercial  
13 receiving a rate reduction of 0.2 percent. Correct?

14 MR. LUKE JOHNSTON: Correct.

15 MS. CHARLOTTE MEEK: Public receiving  
16 a reduction of 1 percent. Correct?

17 MR. LUKE JOHNSTON: Yes.

18 MS. CHARLOTTE MEEK: And, finally,  
19 motorcycles receiving a rate increase of 8.7 percent.  
20 Correct?

21 MR. LUKE JOHNSTON: That's correct.

22 MS. CHARLOTTE MEEK: Okay. And I just  
23 -- in your presentation this morning, I wasn't able to  
24 reconcile that 8.7 percent increase that we saw there  
25 with your -- your slide 9. Could you go to slide 9 of

1 the -- the presentation this morning. And maybe you  
2 can just provide some explanation for this.

3 Here, you had said:

4 "Rate making methodology changes  
5 separate loss development factors for  
6 serious losses and determination of  
7 indicated per premiums, rate change  
8 of plus 4.2 percent."

9 Can you provide some clarification?

10 MR. LUKE JOHNSTON: If you go back to  
11 the previous slide, so the -- or, pardon me -- not  
12 slide. RM 8-1.

13 So one (1) of the methodology changes  
14 we made was favourable for motorcycles to the -- to  
15 the tune of 4.5 percent. And the other change was  
16 unfavourable eight-point-seven (8.7). The overall  
17 combination of those two (2) is four-point-two (4.2).

18 MS. CHARLOTTE MEEK: Right. So -- so  
19 the impact then of just the -- the separate loss  
20 development factor is 4.2 percent. Is that what I  
21 should understand?

22 MR. LUKE JOHNSTON: The -- no. the  
23 impact of both of these changes together is four-  
24 point-two (4.2). The impact of only the serious loss  
25 piece is eight-point-seven (8.7).

1 MS. CHARLOTTE MEEK: Okay. Thank you.

2 MR. LUKE JOHNSTON: You're welcome.

3 MS. CHARLOTTE MEEK: Would MPI,  
4 please, provide an update of basically the rate  
5 indication? So I can refer you to -- like, MPI  
6 Exhibit Number 27 RM1, the indicated rate change  
7 updated to October 9th, 2020, but removing the  
8 methodology change of separating out serious versus  
9 non-serious losses?

10

11 (BRIEF PAUSE)

12

13 MR. STEVE SCARFONE: Have we done that  
14 already? I would know, Ms. Meek, because I'm sure  
15 you've, like, paid more attention to this than -- than  
16 we are.

17 MS. CHARLOTTE MEEK: I don't think we  
18 have it updated with the -- the October update.

19 MR. STEVE SCARFONE: Okay.

20 MS. CHARLOTTE MEEK: But if -- if it  
21 is there, then please feel free to direct me, so maybe  
22 --

23 MR. STEVE SCARFONE: If it's not, I  
24 think that's something that we could -- we could do.  
25 Just one (1) second.

1 MR. LUKE JOHNSTON: Yes, we can -- we  
2 can do that undertaking.

3

4 --- UNDERTAKING NO. 41: MPI to provide re MPI  
5 Exhibit Number 27 RM1, the  
6 indicated rate change  
7 updated to October 9th,  
8 2020, but removing the  
9 methodology change of  
10 separating out serious  
11 versus non-serious losses.

12

13 MS. CHARLOTTE MEEK: Thank you. Those  
14 are my questions.

15 THE PANEL CHAIRPERSON: Thank you, Ms.  
16 Meek. Mr. Hacault...? Maitre Hacault, sorry.

17

18 CROSS-EXAMINATION BY MR. ANTOINE HACAULT:

19 MR. ANTOINE HACAULT: Yes, good  
20 morning all. It's nice to be here in person as  
21 opposed to video link. But -- and good morning, Mr.  
22 Johnston, good to meet you.

23 MR. LUKE JOHNSTON: Good morning.

24 MR. ANTOINE HACAULT: As you know, I  
25 act on behalf of the Taxi Coalition. So Mr. Williams

1 estimated my time was going to be about four (4)  
2 hours, so -- and that's probably about right, Madam  
3 Chair.

4 So I'll try and see if I can cut around  
5 noon, at a logical break, and -- and then, perhaps  
6 resume after the noon break. Would that be  
7 acceptable?

8 THE PANEL CHAIRPERSON: Sure, that's  
9 fine. Thank you.

10

11 CONTINUED BY MR. ANTHONY HACAULT:

12 MR. ANTOINE HACAULT: Okay. Mr.  
13 Johnston, I'm going to be covering some -- probably  
14 what would be considered a little bit of technical  
15 stuff, to get down into the weeds a little bit. And  
16 I apologize for that. It's going to be a bit tedious.

17 But what I plan on doing is  
18 understanding a bit more about relatives and -- and  
19 how that goes into making rates.

20 I'll have a couple questions on Driver  
21 Safety Rating as it relates to passenger Vehicles For  
22 Hire and the taxi group; some questions on the fleet  
23 incentive; and some questions on the Vehicle for Hire  
24 framework review that you're doing and how that's  
25 going to fit into your Nova plans. And then, last

1 general area that I'm going to cover is more specific  
2 to passenger Vehicle for Hire.

3 I'm not going to cover all of what Mr.  
4 Watchman did, but I'm going to take you back to some  
5 of the initial assumptions, some of the current data,  
6 and see what kind of understanding or lack thereof we  
7 have with respect to that new class that's come into  
8 Manitoba.

9 So with that general introduction, I'll  
10 start with the issue of understanding relatives. And  
11 here, hopefully, I've educated myself enough not to  
12 ask too many stupid questions, but you'll apologize  
13 and help me if I do, sir.

14 I started the -- my review of that by  
15 looking at the rate-making chapter, at page 19, if you  
16 could bring that up, Ms. Schubert.

17 And here the Corporation, in its  
18 material, is explaining to me that:

19 "The determination of the required  
20 rates for all vehicle groups..."  
21 -- so I'm going to stop there --  
22 ...is done using the relativity  
23 approach."

24 So this is an approach that is applied  
25 distinctly to the different groups of insurance

1 coverage that we have, sir. Is that correct?

2 MR. LUKE JOHNSTON: That -- that's  
3 correct.

4 MR. ANTOINE HACAULT: Okay. And then  
5 you indicate there's a more -- I don't know if it's  
6 you, but the Corporation indicates there are a more  
7 thorough discussion of this approach in RM.4.4, and  
8 I'll go through some of that.

9 Then there's a very generalized  
10 statement indicating:

11 "Briefly, the relativity approach  
12 compares the risk of each vehicle  
13 group to all other vehicle groups  
14 within the major classification. The  
15 rel -- this relative risk is then  
16 used to determine the required rate  
17 for the vehicle group."

18 So let's start -- which groups do we  
19 have -- and we've seen them quite often in the slides  
20 -- that have the separate analysis?

21 MR. LUKE JOHNSTON: So what's -- I'll  
22 start off with, I guess, the highest level general  
23 comments.

24 When we talked the other day about the  
25 minimum-bias procedure related to DSR, we talked about

1 use, territory, rate group, and now DSR being part of  
2 that.

3                   And when we say "minimum bias," we are  
4 looking at the relative differences from those factors  
5 within a group of vehicles -- in this -- in that -- in  
6 this example of DSR, private passenger vehicles -- and  
7 attempting to find the optimal relative differences,  
8 be it between Winnipeg drivers and rural, or all-  
9 purpose and pleasure, anything that we have a rating  
10 factor for.

11                   The same approach applies to different  
12 major classes, but other major classes have different  
13 rating variables. To use the example would be  
14 motorcycles or its body style and engine displacement  
15 and decl -- declared value. No difference in how we  
16 apply the approach, just different -- different rating  
17 factors.

18                   The -- that may be all you need, but if  
19 -- if you need me to expand, let me know.

20                   MR. ANTOINE HACAULT: I'm going to try  
21 and take us through some examples. I'm better when I  
22 have examples than just general discussions. But...

23                   And then, I'd like to take you to page  
24 46 of this same rate-making explanation, and that was  
25 the heading RM.4.4 that we just saw, which was

1 indicated to be a more detailed explanation. And you  
2 were providing some of that explanation in your answer  
3 just now, sir.

4 MR. LUKE JOHNSTON: That's right.  
5 Yeah, these are, for the most part, the examples I  
6 discussed.

7 MR. ANTOINE HACAULT: Okay, and if I  
8 go to lines 13 to 18, this concept is commonly used in  
9 the insurance industry, and the example that you use  
10 is if a group, on average, costs twice as much more to  
11 insure when compared to the population, it will have a  
12 relativity of two (2).

13 So when we use the word "population,"  
14 is that, like, a sample size or a -- a grouping? How  
15 do we understand that word, sir?

16 MR. LUKE JOHNSTON: In -- in MPI's  
17 case, we are talking about the population in the sense  
18 that it's all the entire group of vehicles in that  
19 class; that is -- it's not a sample, it's everyone.

20 So for major class -- for any major  
21 class, really, if there is a vehicle group that is  
22 consistently exhibiting losses that are twice as high  
23 as the average of everybody else in the population of  
24 that class, that would be a relativity of two (2). So  
25 we'd --

1 MR. ANTOINE HACAULT: Okay.

2 MR. LUKE JOHNSTON: -- if you come to  
3 MPI and you say, Well, I'm doing this thing and  
4 driving this type of car, and -- and our history says  
5 that's two (2) times as risky as average, then that's  
6 what the minimum-bias procedure would come up with and  
7 say two (2) -- relativity of two (2).

8 MR. ANTOINE HACAULT: And then on that  
9 same page, if I go to line 20, MPI runs three (3)  
10 steps for each major class, and MPI has assumed that  
11 the territory distribution -- so that's Territory 1,  
12 the city --

13 MR. LUKE JOHNSTON: That's right.

14 MR. ANTOINE HACAULT: -- and then  
15 other territories are each distinct and independent.  
16 So we see that in the tables that we're going to be  
17 looking at, correct?

18 MR. LUKE JOHNSTON: That's right, and  
19 that -- that just means that we don't assume that the  
20 -- you know, the -- say, the motorcycle territory  
21 relativities or the public-use territory relativities  
22 are the same as what they are for private passenger  
23 vehicles, for example, yeah.

24 MR. ANTOINE HACAULT: Okay. And we'll  
25 see this in a little bit more detail as to how it was

1 done for passenger Vehicles for Hire and the small  
2 subsets.

3 But MPI has determined for that small  
4 subset, passenger Vehicles for Hire, the actual or raw  
5 relatives, and what's -- what's that, sir?

6 MR. LUKE JOHNSTON: Yeah, the -- the  
7 raw relativities would be what comes out of the  
8 minimum-bias procedure, so the difference between  
9 actual and the -- the raw relativity.

10 If -- if there's a request that just  
11 says, you know, Give us the experience of taxis in  
12 Territory 1. Well, sure, we just give you the actual  
13 experience in a table: losses, units and we've done  
14 that in a few cases here.

15 The raw relativities would be running  
16 that minimum-bias model and saying, Okay, well, you  
17 know, there's taxis, but they're in territory -- this  
18 territory, and these people are driving, and all these  
19 kind of things that could -- should be normalized  
20 before determining what their relative risk is.

21 So that's what the raw -- and the raw  
22 relativity is just unadjusted, just as it comes out of  
23 the model, no rate caps or credibility or anything.

24 MR. ANTOINE HACAULT: Okay. And then  
25 there's a second step in that analysis, and you're

1 calling it "determining the current relativities."

2 How does that relate to this raw data  
3 that you get?

4 MR. LUKE JOHNSTON: Yeah, the current  
5 would reflect the currently -- the current population  
6 and the relative risk that's present, I guess, in that  
7 population.

8 So if we are charging two (2) times,  
9 relative two-point-o (2.0), for a certain group, that  
10 would show in the current and as a -- as kind of a  
11 current state presentation.

12 If the raw relatively indicated, you  
13 know, 2.01, we'd say, well, hey, that's pretty --  
14 pretty close so no need for any kind of drastic  
15 change. If they're very different, that will trigger  
16 rate changes in either direction.

17 MR. ANTOINE HACAULT: And we're going  
18 to discuss that more, as to how it applies to the  
19 passenger Vehicle for Hire. We'll see that the raw --  
20 the initial number is lower, correct, and the current  
21 relativities that you have on your small sample set  
22 for two (2) years are higher?

23 MR. LUKE JOHNSTON: I -- I guess, the  
24 reverse of that. I'd guess the current relativities  
25 are lower and the raw's higher, but --

1 MR. ANTOINE HACAULT: Okay.

2 MR. LUKE JOHNSTON: -- but that --  
3 maybe that was a test, yeah.

4 MR. ANTOINE HACAULT: Yeah. Okay.  
5 And -- and then -- and then you'd want to know where  
6 you're going to go for the new relatives?

7 MR. LUKE JOHNSTON: That's right,  
8 yeah. And I -- if you want me to talk about that, I  
9 can, but there's a process for that, as well.

10 MR. ANTOINE HACAULT: Yeah, we'll get  
11 to actual examples. And then there's some kind of a  
12 fancy formula at page 49 of -- of this that only  
13 actuaries understand, but it makes sense when we go  
14 through the tables, sir. It just looks like  
15 gobbledygook there.

16 But this is the formula that you apply  
17 to determine these new relativities?

18 MR. LUKE JOHNSTON: That's right.  
19 It's -- it's really just saying that we adjust for --  
20 adjust out permeated operating expenses and other  
21 things that shouldn't impact relative risk. We're  
22 focussed only on the relative risk piece for making  
23 the relativity adjustment.

24 After that's made, then we would add in  
25 other things, like per unit expenses and other things

1 that shouldn't be different between a taxi and a  
2 regular car, for example.

3 MR. ANTOINE HACAULT: Okay. So,  
4 perhaps we can go to table 16, page 1159, of the PDF.

5

6 (BRIEF PAUSE)

7

8 MR. ANTOINE HACAULT: Okay. Yeah, I  
9 had -- thank you very much. If you could expand a  
10 little bit. I -- my eyes are having trouble seeing  
11 those numbers. Thank you.

12

13 (BRIEF PAUSE)

14

15 MR. ANTOINE HACAULT: If we try to  
16 understand this formula that you just talked about,  
17 sir, we'll see that for -- and let's just focus on the  
18 all-purpose passenger vehicle because that was the  
19 category to which you added 20 percent in the initial  
20 analysis for the passenger Vehicles for Hire.

21 So, if we go down five (5) lines and we  
22 see, "All-purpose passenger vehicle," we'll see that  
23 there's a heading, "Number of Vehicles." So, that's  
24 the number of vehicles in -- in your pool or  
25 population? What's the right terminology?

1 MR. LUKE JOHNSTON: That would be,  
2 without going into great detail, we basically pull a  
3 count of the population at a certain point in time. I  
4 believe November 1st for this group.

5 So, there would be two hundred and  
6 thirty-seven thousand (237,000) roughly territory 1  
7 all-purpose passenger vehicles when we ran the model,  
8 yeah, or pulled the data.

9 MR. ANTOINE HACAULT: Okay. And if  
10 I'm applying this formula that we just looked at, as I  
11 understand the formula, going down that line, we will  
12 look at the class average, which is a thousand -- one  
13 hundred and eighteen dollars and forty-eight cents  
14 (\$1,018.48) firstly. And then we'll subtract the  
15 class operating expenses.

16 Is that right?

17 MR. LUKE JOHNSTON: That's right,  
18 yeah.

19 MR. ANTOINE HACAULT: Okay. That  
20 gives us a number to which we then -- we keep on going  
21 down the -- the line of numbers. There's a combined  
22 relatively, and we looked at that.

23 It's one point two one eight seven  
24 (1.2187)?

25 MR. LUKE JOHNSTON: That's right.

1 MR. ANTOINE HACAULT: So, what's that  
2 number mean?

3 MR. LUKE JOHNSTON: That would be the  
4 relative risk, I guess, of this particular line, all-  
5 purpose passenger vehicle, territory 1, relative to  
6 the average of risk of this population; 'risk' being  
7 loss costs.

8 MR. ANTOINE HACAULT: Okay. So, as a  
9 starting point, you've taken out some operating  
10 expenses out of your class average. And then you  
11 multiply this relatively, and it gives you a number,  
12 but that number in the formula you still have to add  
13 back --

14 MR. LUKE JOHNSTON: That's right.

15 MR. ANTOINE HACAULT: -- the operating  
16 expenses. And if we do that, we get your indicated  
17 rate at a thousand three hundred and forty dollars and  
18 fifty-eight cents (\$1,340.58) --

19 MR. LUKE JOHNSTON: Correct.

20 MR. ANTOINE HACAULT: -- correct? And  
21 we saw that -- when we started down this line, that  
22 they were paying an average rate of one thousand three  
23 hundred and ninety-eight dollars and eighty-five  
24 (\$1,398.85) cents.

25 How do those two (2) numbers relate?

1 MR. LUKE JOHNSTON: So, the -- the new  
2 indicated rate would reflect the -- the difference  
3 between the -- the current average rate plus drift  
4 divided by the new -- let me start over.

5 I wouldn't go through all these  
6 columns, but there's a current average rate. And we  
7 expect that rate to grow naturally from the drift  
8 assumption.

9 So, you see six point four four (6.44).  
10 We, of course, to do a fair comparison, have to show  
11 what we think the rate will actually be when we're  
12 doing the -- the -- in the rating period.

13 The new calculated rate relative to the  
14 old rate with natural growth is indicating a decrease  
15 of negative 9.85 percent.

16 MR. ANTOINE HACAULT: Okay. And, Ms.  
17 Schubert, if you can bring the table down just a bit  
18 so we see the full headings. The other way, please.

19 So, we just looked at a formula which  
20 gave us the indicated rate of one thousand three  
21 hundred and forty dollars and fifty-eight cents  
22 (\$1,340.58). Are you following on that table so far?

23 MR. LUKE JOHNSTON: Yeah.

24 MR. ANTOINE HACAULT: Okay. Then  
25 there's another column that says, "Balanced indicated

1 rate," and it goes up slightly to one thousand three  
2 hundred and forty-two dollars and twenty-four cents  
3 (\$1,342.21).

4 What's the difference between those two  
5 (2)?

6 MR. LUKE JOHNSTON: So, every time we  
7 do a rate adjustment, the -- there's going to be  
8 calculated impacts. Those -- the -- the total of all  
9 those changes in terms of premiums may not add up  
10 exactly to the total required premiums necessary.

11 So when we say 'balance,' we  
12 essentially proportionately balance every rate back to  
13 the -- to total premium requirement, and it's -- as to  
14 your point, it's -- it's usually a pretty small  
15 adjustment, but it can make -- it can be different or  
16 -- or larger for smaller classes.

17 MR. ANTOINE HACAULT: And if we circle  
18 back to the very first page I showed to you, sir, and  
19 to that general definition at RM4.1.2, what we've just  
20 gone through is an illustration of how you're using  
21 relativities to determine a rate, in this case, for  
22 all-purpose in territory 1?

23 MR. LUKE JOHNSTON: That's -- that's  
24 true. At a high level, that's true, yeah. Yeah.

25 MR. ANTOINE HACAULT: Now, I'll kind

1 of transition to taxis and the same type of look at  
2 what's happened here. So, there should be appendix 9,  
3 table 16, page 162, I think it is, according to my  
4 notes.

5 And further down in that page there  
6 should be -- maybe my notes were wrong on the -- yes,  
7 taxi Vehicle for Hire. Are you seeing that? It's  
8 right under, "Common carrier bus within Manitoba"?

9 MR. LUKE JOHNSTON: Yes, I see that.

10 MR. ANTOINE HACAULT: And again,  
11 there's four (4) times that Taxicab, Vehicle for Hire  
12 is listed because there's four (4) territories,  
13 correct?

14 MR. LUKE JOHNSTON: That's right.

15 MR. ANTOINE HACAULT: And if we go  
16 across as we did for All Purpose to Territory 1, the  
17 next number -- and you've identified this number  
18 before -- is four hundred and sixty-seven (467).

19 That's the number of taxis in this  
20 subset?

21 MR. LUKE JOHNSTON: That's right, and  
22 then maybe if we could just show the headings of this  
23 table, that'll make it easier on all of us. I think  
24 we can fit that in. Yeah. Okay.

25 So, yes, when the -- the date we

1 collected the population sample, four hundred and  
2 sixty-seven (467) active motor -- motorcycles, sorry -  
3 - taxis on that date.

4 MR. ANTOINE HACAULT: Okay. And if we  
5 go still along that line for Territory 1, we see that  
6 these subsets of taxis are paying an average of nine  
7 thousand two hundred and fourteen dollars and twenty-  
8 seven cents (\$9,214.27). Do you see that, sir?

9 MR. LUKE JOHNSTON: That's right.

10 MR. ANTOINE HACAULT: Okay. And then  
11 if we go down that same line, there's a heading,  
12 'Major Class Average'. And for this sector, the  
13 public classification, it's not quite double, but it's  
14 nearly double what the private sector was, right?

15 We were at one thousand one hundred and  
16 eighteen (1,118) for the private sector when we looked  
17 at the other table, and now we're up to two thousand  
18 thirty-eight and fifty-two (2,038.52)?

19 MR. LUKE JOHNSTON: That's right.

20 MR. ANTOINE HACAULT: And that's how  
21 part of -- when we're looking at these tables, we  
22 can't just say, oh, there's a relativity of two (2).  
23 It's relative to this average.

24 MR. LUKE JOHNSTON: That's right.

25 It's relative to the average of -- of the class. So

1 if it was relative to the average of all vehicles, for  
2 example, which I'm not suggesting would be  
3 appropriate, but the relativity would be obviously  
4 much -- much higher 'cause that average would be  
5 lower. But this is specific to this class.

6 MR. ANTOINE HACAULT: Okay. And what  
7 we then see within this public class if we go down to  
8 Combined Relativity, which is the number we saw -- we  
9 used in the formula, for the City of Winnipeg we're  
10 seeing that this subset, being four hundred and sixty-  
11 seven (467) taxis, is four point six one nine seven  
12 (4.6197) times more than the average in that  
13 particular class.

14 MR. LUKE JOHNSTON: Correct. Correct.

15 MR. ANTOINE HACAULT: And if we go to  
16 the other Territories 2, 3, and 4, we see that,  
17 respectively, it's two point five five (2.55) -- I  
18 won't go through all the smaller numbers -- two point  
19 seven five (2.75), and about two point seven two  
20 (2.72), correct?

21 MR. LUKE JOHNSTON: Correct.

22 MR. ANTOINE HACAULT: So this is -- if  
23 we look at this table, they're kind of an aberration  
24 in the sense they kind of stick out as being very  
25 expensive compared to the average, correct?

1 MR. LUKE JOHNSTON: That's true.

2 MR. ANTOINE HACAULT: Now, in  
3 Intergroup's evidence, they actually put this on a  
4 figure, and, subject to check, would you agree with me  
5 that the taxis for Territory 1, Territory 3, 4, and 2  
6 are actually the ones with the highest combined  
7 relatives in this class, being the public major class?

8 MR. LUKE JOHNSTON: I would definitely  
9 expect taxis to have the highest loss costs and,  
10 therefore, the highest relativity of any -- any  
11 vehicle that I can think of, yeah.

12 MR. ANTOINE HACAULT: Now, there's one  
13 (1) other table I'd like to go to in this, and then  
14 that'll probably bring us to the lunch break. And  
15 it's going back, Ms. Schubert, to the beginning of the  
16 Table 16, second page in, and it's the Passenger  
17 Vehicle for Hire.

18

19 (BRIEF PAUSE)

20

21 MR. ANTOINE HACAULT: So you'll see  
22 about five (5) lines down, this is the new category  
23 that was established in March of 2018. Is that  
24 correct, sir?

25 MR. LUKE JOHNSTON: That's right.

1 MR. ANTOINE HACAULT: And the first  
2 thing we observe is that, for Territory 1, there's  
3 actually more in this class of cars than there is in  
4 the taxis. They're at six hundred and twenty-five  
5 (625), correct?

6 MR. LUKE JOHNSTON: Correct, and  
7 probably more today, just recognizing that this sample  
8 or -- or population count would have been taken at a  
9 point of time in the past, and we know that it's --  
10 it's grown a bit since then.

11 MR. ANTOINE HACAULT: And I think  
12 somewhere in the record I'll -- I think I'll take you  
13 there. I don't know if the number's seven hundred and  
14 seventy-one (771), but it has increased.

15 MR. LUKE JOHNSTON: Yeah.

16 MR. ANTOINE HACAULT: Again, it shows  
17 in Winnipeg they're paying an average rate of twenty-  
18 one hundred and fifty-eight dollars (\$2,158) compared  
19 to the nine thousand (9,000) odd that the taxis are  
20 paying, correct?

21 MR. LUKE JOHNSTON: That's correct.

22 MR. ANTOINE HACAULT: And in this  
23 class, as we put on the record before, the major class  
24 average is one thousand one hundred and eighteen  
25 dollars and forty-eight cents (\$1,118.48) compared to

1 the two thousand (2,000) something in the public  
2 class, correct?

3 MR. LUKE JOHNSTON: Correct.

4 MR. ANTOINE HACAULT: And then we see  
5 what the combined relativity is as far as what is  
6 being used for MPI to calculate what the indicated  
7 rate should be, or indicated premium should be for  
8 these cars.

9 MR. LUKE JOHNSTON: The -- yeah. Like  
10 I -- I suspect you'll probably go into some of these  
11 later, but, falling out of the relativity calcula --  
12 calculation or updating procedure, this number would  
13 have fallen out of that process, yeah, for Passenger  
14 Vehicle for Hire in Territory 1.

15 MR. ANTOINE HACAULT: And so the  
16 number, if we go across that line for Passenger  
17 Vehicle for Hire, Territory 1, we see there's a  
18 combined relativity of two point zero four (2.04) --  
19 zero three (03) that's used by the Corporation to  
20 determine what kind of premium we're going to seek  
21 from -- or the indicated rate for this group, correct?

22 MR. LUKE JOHNSTON: That's correct.

23 MR. ANTOINE HACAULT: Now, that number  
24 is -- and we'll see it later -- not necessarily the  
25 same as the raw data or the raw relative, correct?

1 MR. LUKE JOHNSTON: Correct.

2 MR. ANTOINE HACAULT: It may be higher  
3 or lower, depending on the circumstance, and for  
4 Passenger Vehicle for Hire, the raw relativity is more  
5 around three (3) based on the limited data set that  
6 you have, correct?

7 MR. LUKE JOHNSTON: I'd have to check  
8 that number, but I do know that it's higher. If it's  
9 -- if it's around three (3), I'd accept that. That  
10 would -- would not surprise me.

11 MR. ANTOINE HACAULT: Okay. But just  
12 so we understand that this number is what's being  
13 applied to generate rates as opposed to actual claims  
14 experience based on data set.

15 MR. LUKE JOHNSTON: So to -- to our  
16 earlier discussions, there is a raw relativity that  
17 just no kind of -- I don't know how to describe it --  
18 no credibility or capping or anything that -- just the  
19 data as it is.

20 And then, within the ratemaking  
21 methodology, that's when we'll start applying  
22 credibility rules. So where we would say, okay, this  
23 is a really small class, so at a minimum, it has to  
24 have 10 percent credibility, for example.

25 And we would give that amount of weight

1 to the raw relativity and then the remaining weight to  
2 the current relativity, and the -- the fallout would  
3 be the combined relativity on this page.

4 MR. ANTOINE HACAULT: And I'll take  
5 you through an actual example of how that's applied  
6 for this category, but this is part of the discussion  
7 that you said that the PUB has to consider is how  
8 quickly, if at all, do we move from the two point zero  
9 four (2.04) to the other number that you were talking  
10 about, the raw relativity, correct?

11 MR. LUKE JOHNSTON: That's right. MPI  
12 is following the established ratemaking methodology,  
13 but I understand obviously that this is a new class of  
14 vehicles.

15 Almost every other class that we have  
16 in the Basic pool has gone through decades of tweaks  
17 to get to where they are today, which is why we  
18 generally don't have too much rate instability,  
19 whereas passenger Vehicle for Hire is -- is obviously  
20 a very -- very new class. So we can have those  
21 discussions about that.

22

23 (BRIEF PAUSE)

24

25 MR. ANTOINE HACAULT: I -- I suggest

1 it's probably an appropriate time to break in my  
2 questioning. We're close to noon, so...

3 THE PANEL CHAIRPERSON: Okay. Thank  
4 you very much. Can we come back one o'clock, please?

5

6 --- Upon recessing at 12:01 p.m.

7 --- Upon resuming at 1:00 p.m.

8

9 THE PANEL CHAIRPERSON: Good afternoon  
10 everyone. Mr. Hacault...?

11 MR. ANTOINE HACAULT: Yes, thank you,  
12 Madam Chairman.

13 One (1) last document I'd like to show  
14 to you --

15 MR. STEVE SCARFONE: Mr. Hacault, just  
16 --

17 MR. ANTOINE HACAULT: Yes, that's  
18 right, yes. Sorry. He's got some exhibits to enter.

19 MR. STEVE SCARFONE: I just -- I want  
20 to catch up on some exhibits before Mr. Hacault starts  
21 up again, because I've fallen behind, Madam Chair.

22 So MPI Exhibit Number 57 is a response  
23 to Undertaking Number 18, the Corporation had asked to  
24 describe the process for its consumer engagement on  
25 the renewal notices.

1 --- EXHIBIT NO. MPI-57: Response to Undertaking  
2 Number 18.

3

4 MR. STEVE SCARFONE: MPI Exhibit  
5 Number 58 was a response to Undertaking Number 26, MPI  
6 providing explanation of a variance in COVID-19  
7 adjustments for -- between different documents that  
8 were referenced.

9

10 --- EXHIBIT NO. MPI-58: Response to Undertaking  
11 Number 26.

12

13 MR. STEVE SCARFONE: MPI Exhibit Number  
14 59 was the presentation that was made by Mr. Johnston  
15 this morning on ratemaking and Vehicle for Hire.

16

17 --- EXHIBIT NO. MPI-59: Presentation by Mr.  
18 Johnston on Ratemaking and  
19 Vehicle for Hire.

20

21 MR. STEVE SCARFONE: MPI Exhibit  
22 Number 60 is a response to Undertaking Number 21, and  
23 it was a breakdown of the costs for regulatory appeal  
24 expenses for the Public Utilities Board.

25

1 --- EXHIBIT NO. MPI-60: Response to Undertaking  
2 Number 21.

3

4 MR. STEVE SCARFONE: And lastly -- no,  
5 penultimately, MPI Exhibit Number 61 was a response to  
6 Undertaking Number 19, and it asked MPI to provide  
7 some guidance or some instruction on what engagement  
8 it undertook with its customers before signing them to  
9 Extension products under the new deductibles.

10

11 --- EXHIBIT NO. MPI-61: Response to Undertaking  
12 Number 19.

13

14 MR. STEVE SCARFONE: And then lastly,  
15 Exhibit Number 62, a response to Undertaking Number  
16 23, which was to advise of the number of consultant  
17 resources expected for Project Nova. Thank you, Mr.  
18 Hacault.

19

20 --- EXHIBIT NO. MPI-62: Response to Undertaking  
21 Number 23.

22

23 MR. ANTOINE HACAULT: Sorry for having  
24 forgotten that, Mr. Scarfone.

25

1 CONTINUED BY MR. ANTOINE HACAULT:

2 MR. ANTOINE HACAULT: Mr. Johnston, I  
3 might ask you to speak up from time to time because  
4 I'm an old guy, hard of hearing, so don't take offence  
5 if I'm -- I'm asking you to do that, sir.

6 I have one (1) last table which I'd  
7 like to just put to you and not asking a lot of  
8 questions about this table. It comes from PUB-Taxi  
9 Coalition-1-1, it's the table on page 4 of 27.

10 You could see that the bold has taxi  
11 cabs for hire in ranking for relativity from 1 to 15,  
12 at respective spots, sir.

13 MR. LUKE JOHNSTON: I see that.

14 MR. ANTOINE HACAULT: And I guess in  
15 me trying to learn some of this stuff and the initial  
16 discussion we had that relative -- relativities and  
17 that formula we went through apply to different  
18 classes.

19 The first two (2) lines, I would  
20 suggest to you, provides some kind of an illustration  
21 that although we talk of a relativity of 4.6, firstly,  
22 for taxi cab Vehicle for Hire in territory 1 and  
23 common carrier vehicle over 161 kilos in Manitoba, the  
24 actual dollar impact of that combined relativity is  
25 different because we're applying it to a different

1 major class average.

2 Do you follow me, sir?

3 MR. LUKE JOHNSTON: That's correct,  
4 and I just -- just so everyone's clear, regardless of  
5 what your relativity is or what class you're in, at  
6 the end of the day the relativity you have is driven  
7 by the loss experience of the group.

8 So we can compare this to really any  
9 baseline we want, but at -- that's not going to change  
10 the taxi loss cost history, for example.

11 But I can confirm your point that, yes,  
12 the relativity will be different depending on what  
13 class vehicle -- that the vehicle was in.

14 MR. ANTOINE HACAULT: So, just to put  
15 numbers to that in the first line for taxi for hires  
16 in Winnipeg the average class rate was two thousand  
17 and thirty-eight dollars and fifty-two cents  
18 (\$2,038.52) and applying the combined relativity to  
19 that major class average, you get a bump up of over  
20 seven thousand dollars (\$7,000) in indicated premiums  
21 at that line. Nine thousand four hundred seventeen  
22 dollars (\$9,417) minus two thousand dollars (\$2,000)  
23 in my mind gives me about seventy-four hundred dollars  
24 (\$7,400) of difference.

25 MR. LUKE JOHNSTON: Just looking at

1 the numbers here. Okay, I see that.

2 MR. ANTOINE HACAULT: But the same  
3 combined relativity of about 4.6 when applied to a  
4 different major class, it's class 2, and remind us  
5 what class that is, sir.

6 MR. LUKE JOHNSTON: The commercial  
7 class.

8 MR. ANTOINE HACAULT: The commercial  
9 class has an average rate of eight hundred and twenty-  
10 seven dollars and thirty-eight cents (\$827.38).

11 So the real dollar increase is not as  
12 dramatic if we subtract from thirty-eight hundred  
13 (3,800), which is the next column, the eight hundred  
14 and twenty-seven (827). We're seeing an increase of  
15 about three thousand dollars (\$3,000) compared to the  
16 other calculation which we did, which was an increase  
17 of about seventy-four hundred dollars (\$7,400).

18 Do you follow me, sir?

19 MR. STEVE SCARFONE: Which line are  
20 you in now, Mr. Hacault? Just to follow along.

21 MR. ANTOINE HACAULT: Second line, --

22 MR. STEVE SCARFONE: Oh, right  
23 underneath.

24 MR. ANTOINE HACAULT: -- right  
25 underneath. Thank you for asking that. I was

1 comparing those two (2) lines.

2

3 CONTINUED BY MR. ANTOINE HACAULT:

4 MR. ANTOINE HACAULT: That line, if we  
5 go down that line, sorry for not helping you follow.  
6 We have a combined relativity of 4.6059, agreed?

7 MR. LUKE JOHNSTON: Agreed.

8 MR. ANTOINE HACAULT: And we apply  
9 that not to the two thousand dollar (\$2,000) number,  
10 because it's a different class, it's the commercial  
11 class which has an average rate of eight hundred and  
12 twenty-seven dollars and thirty-eight cents (\$827.38),  
13 agreed?

14 MR. LUKE JOHNSTON: Agreed.

15 MR. ANTOINE HACAULT: So that means  
16 that this same relativity factor in this case, if we  
17 go to the next line, shows major class average times  
18 the relativity gives us thirty-eight hundred and ten  
19 dollars (\$3,810), correct?

20 MR. LUKE JOHNSTON: Correct.

21 MR. ANTOINE HACAULT: So the  
22 difference is a bump up of roughly three thousand  
23 (\$3,000) being the thirty-eight hundred (\$3,800) some  
24 dollars, minus the eight hundred and twenty-seven  
25 dollars (\$827).

1 Are you following me, sir?

2 MR. LUKE JOHNSTON: I am. I'm -- I'm  
3 really struggling with the relevance.

4 MR. ANTOINE HACAULT: Yeah.

5 MR. LUKE JOHNSTON: But -- because  
6 again, at the end of the day, we can compare taxi  
7 Vehicle for Hire to any base and it will just be a  
8 reflection of whatever that base level is.

9 So, if we want to compare it to major  
10 class 1, we'll get a different relativity. But the  
11 relativity reflects the cost of that group and the fact  
12 that it's in the public class and that class has a  
13 different rate, sure, it'll -- it'll create a relative  
14 difference between the different uses in that class.

15 But end of the day we're still  
16 attempting to collect break-even rates for every  
17 vehicle classification. This is just to say the  
18 relative difference of those classes within -- sorry,  
19 of those uses within a particular class.

20 So, there's no reason that we should  
21 assume that a 4.6 relativity in one (1) group produces  
22 the same impact as a 4.6 relativity in a different  
23 group. They're comparing to different things.

24 So the line 2 is just saying that  
25 common carrier passenger vehicle is more than four (4)

1 times the loss cost of a typical commercial vehicle.

2 That's all it's saying. Yeah.

3 MR. ANTOINE HACAULT: You've explained  
4 it a lot better than my question would allow.

5 The only point, and I think you've said  
6 it well, each class has its own calculation and you  
7 start with a different average.

8 So I'll move on to the next subject I  
9 wanted to cover, which I explained I would, was the  
10 driver's safety DSR program that was put in place for  
11 the taxi cabs.

12 And as I understand it, this came into  
13 place in the 2018 interim application when you were  
14 dealing with Vehicles for Hire, sir?

15 MR. LUKE JOHNSTON: Yes, that's right.

16 MR. ANTOINE HACAULT: And if I move to  
17 Taxi Coalition-MPI-1-11 at page 3, we see figure 1,  
18 and I'll take you to a couple numbers in there to help  
19 me understand a couple of things.

20 Firstly, you've got two (2) sets of  
21 columns. One is the rate model as of November 1 of  
22 2019, and it shows DSR level according to the various  
23 Vehicles for Hire subcategories?

24 MR. LUKE JOHNSTON: That's right.

25 MR. ANTOINE HACAULT: Now, there had

1 been some discussion -- I'm not intending to go  
2 through all of it -- the other day, where the top five  
3 (5) or six (6) lines comprise a lot of the composition  
4 of various vehicles, including, in this case, I would  
5 suggest to you, the taxicab Vehicle for Hire.

6 MR. LUKE JOHNSTON: It -- it does  
7 appear that way. Some of our earlier discussions for  
8 the population in general -- these won't be exact  
9 numbers -- but, my recollection is more than 50  
10 percent of drivers at DSR 10 or higher and in the  
11 neighbourhood of 60 percent plus of the vehicles  
12 insured in those levels. So, this isn't an exact  
13 mirror of that, but definitely, seems to be in the  
14 same neighborhood.

15 MR. ANTOINE HACAULT: Now, one thing  
16 that perked a little bit of my interest is line 17.  
17 So if you go down to line 17. Whenever I see little  
18 stars, I start seeing stars.

19 And I think we have to go to the bottom  
20 of this table to understand what those two (2) little  
21 asterisks mean. It says:

22 "Corporate customer types do not  
23 qualify for DSR discounts."

24 So if we go back up to line 17, and so  
25 we can see the headings of which types of vehicles are

1 covered by that. Firstly, if we go across the lines  
2 at that line 17, under the passenger Vehicle For Hire,  
3 there's fifty-eight (58) -- is that cars or entities  
4 that don't qualify?

5 MR. LUKE JOHNSTON: That -- I would --  
6 that should be cars registered to corporate account, I  
7 guess. Yeah.

8 MR. ANTOINE HACAULT: Okay. So it  
9 would be -- we wouldn't be counting the corporations,  
10 we'd be counting the cars?

11 MR. LUKE JOHNSTON: Right. That's  
12 right.

13 MR. ANTOINE HACAULT: So if a  
14 Corporation had four (4) or five (5) cars, because it  
15 has four (4) or five (5) cars, it doesn't have the  
16 option of benefitting from a Driver's Safety Rating?

17 MR. LUKE JOHNSTON: Yeah. In general,  
18 there's -- if there's not a specific driver to -- to  
19 give that rating to, it's just a corporate entity, it  
20 wouldn't apply.

21 MR. ANTOINE HACAULT: Okay. And for -  
22 - if we move along the line taxicab Vehicle for Hire,  
23 in 2019, it seems to be less of a problem than in  
24 2018.

25 But, in 2019, this table is recording

1 that there's twenty-eight (28) vehicles which could  
2 not benefit from that program.

3 MR. LUKE JOHNSTON: Twenty-nine (29)  
4 corporate vehicles. Is that the question?

5 MR. ANTOINE HACAULT: Yes.

6 MR. LUKE JOHNSTON: Yeah. Yes, that  
7 appears to be the count.

8 MR. ANTOINE HACAULT: And I'm trying  
9 to understand the fairness of not allowing a corporate  
10 entity with two (2) or more vehicles to benefit from  
11 the same rate reductions as other persons do, sir.

12 MR. LUKE JOHNSTON: I -- I would agree  
13 that's a valid concern. As you're aware, we -- DSR  
14 discounts are a new part of rating for taxis, in  
15 particular.

16 But in terms of the corporate rating,  
17 if they're not entitled to that, I agree that that's  
18 an issue that is worthy of investigation, in the sense  
19 that there is no opportunities for a corporation,  
20 assuming they're not a fleet of some sort, to pay  
21 lower rates. I don't know the specifics of the  
22 twenty-nine (29), but I'd have to -- I'd have to look  
23 into that.

24 MR. ANTOINE HACAULT: Thank you, sir.

25 And that same issue continues across

1 line 17. If we go down to the accessible Vehicles for  
2 Hire, we see there's seventy-two (72) vehicles under  
3 that category that can't benefit from that incentive.

4 Your answer for that and for the  
5 limousines would also be applicable, sir?

6 MR. LUKE JOHNSTON: It would, yes.

7 MR. ANTOINE HACAULT: Okay. I won't  
8 go into 2018 because those numbers have evolved over  
9 the years.

10 But there is a current problem that  
11 needs to be addressed, I'm suggesting.

12 MR. LUKE JOHNSTON: I agree. The  
13 issue of fairness could be raised between the  
14 corporate versus individuals entitled to DSR  
15 discounts.

16 MR. ANTOINE HACAULT: Okay. Now, if  
17 we could go to the very bottom of this table. I'm  
18 close to finishing with this table.

19 There were total numbers at line 38.  
20 If we go across, the first number is seven hundred and  
21 ninety-seven (797). And if we go back up to the top,  
22 we'll see -- or if we reduce it -- that this was  
23 passenger Vehicles for Hire.

24 MR. LUKE JOHNSTON: Yes.

25 MR. ANTOINE HACAULT: That's the total

1 number of vehicles as of November 1, 2019, sir?

2 MR. LUKE JOHNSTON: That's right.

3 MR. ANTOINE HACAULT: And should these  
4 have some kind of concordance or uniformity across  
5 other calculations? When we looked at the raw  
6 relativity, we had different numbers.

7 MR. LUKE JOHNSTON: To the extent that  
8 -- if you could scroll back to the top just to make  
9 sure I'm seeing the...

10 To the extent that this a pull -- this  
11 information is pulled from the rate model on the date  
12 stated, the -- there should be consistency among rate  
13 model results. There wouldn't be for units, for  
14 example, that's a different measure. But I would  
15 expect consistency from same to same, obviously.

16 MR. ANTOINE HACAULT: Okay. And if we  
17 go back to line 38, for one moment, there's just one  
18 other data point. We started -- we went at line 38,  
19 we hit the first number seven hundred and ninety-seven  
20 (797). Those were the passenger Vehicles for Hire.

21 And then, we saw the taxis. That line  
22 would give us the total of six hundred and seventeen  
23 (617), sir?

24 MR. LUKE JOHNSTON: Yes.

25 MR. ANTOINE HACAULT: So at least, for

1 2019, as of November 1, there were more vehicles  
2 registered as passenger Vehicles for Hire than there  
3 were taxis?

4 MR. LUKE JOHNSTON: That's right.

5 MR. ANTOINE HACAULT: And if we go  
6 further across the line, we see there's some totals.  
7 There's a number, one thousand six hundred and eighty-  
8 nine (1,689). But then, there's another number, five  
9 hundred and forty (540).

10 And if we move up, we'll see that that  
11 line was a passenger Vehicle for Hire as of November  
12 1, 2018.

13 MR. LUKE JOHNSTON: That's right.

14 MR. ANTOINE HACAULT: And am I right  
15 in understanding this table that we can see there's a  
16 movement in the number of people that are  
17 participating in that category from 2018, with a  
18 starting point of five hundred and forty (540)  
19 vehicles, moving up to 2019, November 1, up to seven  
20 hundred and ninety-seven (797) vehicles?

21 MR. LUKE JOHNSTON: That's right.

22 There was growth in this group to date. Yeah.

23 MR. ANTOINE HACAULT: And, I guess,  
24 that's one of your points is that the market's not  
25 matured yet. There's things that are happening here.

1 We actually have an increase of about two hundred and  
2 fifty (250) vehicles in that category.

3 MR. LUKE JOHNSTON: Agreed. And  
4 there's recent new players in the market and things  
5 like that that definitely could impact that number.

6 MR. ANTOINE HACAULT: Next, sir, I'd  
7 like to take you to a table that Mr. Crozier had  
8 produced in his evidence, at page 11, table 5.

9

10 (BRIEF PAUSE)

11

12 MR. ANTOINE HACAULT: Had you had an  
13 opportunity to look at this table, sir?

14 MR. LUKE JOHNSTON: I have -- I have  
15 seen the report, yes.

16 MR. ANTOINE HACAULT: Do you believe  
17 there's any corrections to the data that's shown on  
18 there that are required to be made?

19 MR. LUKE JOHNSTON: My recollection is  
20 that MPI didn't have corrections to -- to make to this  
21 report.

22 MR. ANTOINE HACAULT: Okay. As an  
23 actuary looking at the balanced raw relativity, moving  
24 from 2016 at a raw relativity of four point nine six  
25 six one (4.9661) down to two -- or, 2021 to a raw

1 relativity of four point two two eight zero (4.2280),  
2 is there anything as far as stability or trend that  
3 data like that over six (6) years might tell you?

4 MR. LUKE JOHNSTON: Well, the -- we're  
5 talking about a -- a relativity of this magnitude. I  
6 guess, first off, it is staying above four (4), so  
7 that -- you know, obviously, the biggest concern to  
8 taxi group is the relativity magnitude itself, so that  
9 -- there's a consistent relativity of four (4) plus.

10 In terms of the trend in the  
11 relativity, there does appear to be a downward trend.  
12 That would have to be taken, though, in the context of  
13 how that relates to the average of that class.

14 So this chart doesn't necessarily mean  
15 that the average taxi indication has been declining.  
16 If the class, as a whole, is rising in -- in rate,  
17 this would indicate to me that the taxi balanced raw  
18 relativity is -- is not increasing at the same rate of  
19 -- as -- as the class.

20 But -- so in terms of relativity,  
21 downward trend; in terms of rates, I'd -- I'd have to  
22 see the average rate calculation each year to make an  
23 assessment.

24 MR. ANTOINE HACAULT: Okay, thank you.  
25 That's useful, sir. I'm going to flip back to Taxi

1 Coalition-MPI-1-11 for a moment, last page, 4 of 4.

2 Sir, in my line of questioning, just a  
3 while ago, I had raised this issue with respect to  
4 various VH -- or, Vehicles for Hire groups, which had  
5 corporate content, so corporate registrants.

6 Am I right in understanding, if I look  
7 at this table, that for passenger Vehicles for Hire,  
8 the penalty for owning cars in a corporation at the  
9 tune of two (2) or more, if you don't qualify for a  
10 fleet, is you can't get the 14.71 percent discount?

11 MR. LUKE JOHNSTON: The -- owning as a  
12 corporate entity would -- yeah, would entitle you to  
13 any of the DSR-based discounts. So, yeah, the  
14 difference between zero (0) and whatever the  
15 individual discount would have been would be the  
16 impact, I guess, yeah.

17 MR. ANTOINE HACAULT: And if we go to  
18 the next line, line 2, Taxi Cab Vehicle for Hire, the  
19 discount that each of those twenty-nine (29) vehicles  
20 is giving up is in the order of one thousand -- sorry,  
21 it's -- the total discount that's being -- that they  
22 can't participate in is fairly large, sir.

23 MR. LUKE JOHNSTON: So -- yeah, just--

24 MR. ANTOINE HACAULT: I worded that  
25 wrong.

1 MR. LUKE JOHNSTON: No, that's fine.  
2 The -- so -- just so -- to remind, I guess, everyone  
3 that when MPI put through the Vehicle for Hire  
4 changes, we effectively left existing taxi rates and  
5 allowed for the DSR discount which, as shown in this  
6 table, was equivalent to basically a 21 percent rate  
7 decrease for this group. So that -- that is clear  
8 from this table.

9 Your point, I think, is that the  
10 corporate -- registered as corporate vehicles didn't  
11 get to partake in this -- in this decrease, and on  
12 average, the decrease was 21 percent for the -- for  
13 the individually registered taxis.

14 MR. ANTOINE HACAULT: Thank you, sir.  
15 Now, just a couple questions on the type of data that  
16 MPI keeps track of with respect to driver rating,  
17 because right now, the Driver Safety Rating is based  
18 on the registrant, correct?

19 MR. LUKE JOHNSTON: That's right.

20 MR. ANTOINE HACAULT: Does MPI have  
21 any insight on how many drivers might actually be  
22 operating taxis in Manitoba?

23 MR. LUKE JOHNSTON: My recollection is  
24 that we've made some attempts to get that information,  
25 but we've had some difficulties. Unlike a

1 motorcyclist, for example, we don't have a motorcycle-  
2 specific licence -- or, sorry, a taxi-specific  
3 licence, so counting that is -- has been difficult.

4                   The only information we really have in  
5 terms of how -- what the magnitude of that might be is  
6 simply to look at the taxi claims and see if the  
7 claimant is the -- is also the owner. But otherwise,  
8 we don't have a -- a true count of the exposure of  
9 potential taxi operators.

10                   MR. ANTOINE HACAULT:     Sir, is that a  
11 similar challenge to what you have across the board,  
12 even in passenger vehicles, where you don't  
13 necessarily know how many people are driving a  
14 particular car registered in a household?

15                   MR. LUKE JOHNSTON:     That issue exists  
16 really, yeah, anywhere where the registered-owner DSR  
17 is used. It is likely magnified for certain vehicle  
18 uses. Motorcycles, we've given some examples of that  
19 where the ratio is about seventy thousand (70,000)  
20 licences to fifteen (15) to twenty thousand (20,000)  
21 vehicles.

22                   Taxi cabs would also have -- I would  
23 expect, because I don't have the numbers -- likely  
24 have a high operator-to-registered-owner type of  
25 ratio, because of the same. If they're operating

1 twenty-four (24) hours a day, I'm assuming it's not  
2 the same person driving the whole time.

3 MR. ANTOINE HACAULT: Okay. I believe  
4 on the record, you've agreed that it's important to  
5 know more about driver risk if you want to send a  
6 signal to the drivers with respect to how they might  
7 change their conduct.

8 MR. LUKE JOHNSTON: Having that  
9 information would allow us to improve the -- the rate  
10 setting in terms of the -- charging the risk  
11 correctly.

12 MR. ANTOINE HACAULT: And...

13

14 (BRIEF PAUSE)

15

16 MR. ANTOINE HACAULT: If you just go  
17 back -- I have one (1) last question with respect to  
18 the Crozier, and it's Table 5 on page 11.

19 Has MPI analyzed any data which would  
20 give it some insight as to why you talk about a  
21 downward trend in the balanced raw relativity?

22

23 (BRIEF PAUSE)

24

25 MR. LUKE JOHNSTON: I'm just thinking

1 here. The -- nothing that immediately comes to mind.  
2 The -- the best reason for that would obviously be  
3 trends in claims costs, but off the top of my head, I  
4 can't -- I can't recall.

5 MR. ANTOINE HACAULT: Okay. Thank  
6 you, sir. I'd like to move for a short while on fleet  
7 incentives, how they work and who's entitled to them  
8 and what, if any, incentive it's intended to generate.

9 MR. LUKE JOHNSTON: Okay.

10 MR. ANTOINE HACAULT: So I'll start  
11 with the filing Part 5, Revenues, pages 12 and 13.

12

13 (BRIEF PAUSE)

14

15 MR. ANTOINE HACAULT: I'm seeing under  
16 line 5 that customers are deemed to be a fleet owner  
17 when they have ten (10) or more vehicles registered on  
18 the first day of any month.

19 So is that a regulatory deeming, sir?

20 MR. LUKE JOHNSTON: I didn't hear the  
21 last part, but -- but the -- the line is correct, if  
22 that was the question.

23 MR. ANTOINE HACAULT: The question is:  
24 Is it a MPI discretionary thing or does it result from  
25 statute or regulation? Do you know? If you don't,

1 that's okay.

2 MR. STEVE SCARFONE: I'm not aware if  
3 that appears in a -- in a regulation somewhere, Mr.  
4 Hacaault. Doesn't -- doesn't necessarily mean it does  
5 not --

6 MR. ANTOINE HACAULT: Okay.

7 MR. STEVE SCARFONE: -- but, yeah, as  
8 Mr. Johnston has indicated, that's the -- that's the  
9 threshold that the Corporation currently adheres to,  
10 whether it's internal or by way of regulation.

11

12 CONTINUED BY MR. ANTOINE HACAULT:

13 MR. ANTOINE HACAULT: Now, would you  
14 be able to give me any kind of insight as to why a  
15 number 10 is chosen as opposed to 12 or 8?

16 MR. LUKE JOHNSTON: There's --

17 MR. STEVE SCARFONE: Just before he  
18 begins, so kind of touching upon your earlier  
19 question, if indeed it's regulatory, that's your  
20 answer.

21 MR. ANTOINE HACAULT: Yeah.

22 MR. STEVE SCARFONE: If it's not,  
23 then, Mr. Johnston?

24 MR. LUKE JOHNSTON: Yeah. So, I  
25 didn't know the answer to the piece that Mr. Scarfone

1 just mentioned. But regardless of the source, there  
2 is no magic to the number 10, so.

3                   The fleet program's been around for a  
4 while. A threshold had to be selected. A number was  
5 very likely chosen to be large enough to provide some  
6 kind of credibility and results but not too low to --  
7 you know -- you know, if you do this at the single  
8 vehicle level, obviously, annual rates would be  
9 fluctuating kind of all over the place.

10                   It should be more stable when you start  
11 having fleets of double digit size or more.

12

13 CONTINUED BY ANTOINE HACAULT:

14                   MR. ANTOINE HACAULT:    So, I understand  
15 your comment, sir, if the program is mandatory, that  
16 you don't want to force people going into a small  
17 subset which would give them a lot of rate volatility.

18                   Now, if a program were to be optional  
19 and say I had six (6) vehicles and I, as an owner, was  
20 willing to assume that volatility, that shouldn't be a  
21 concern of MPI, I would suggest. It would be a  
22 concern of the owner as to whether or not he's willing  
23 to accept that risk in volatility.

24                   MR. LUKE JOHNSTON:    We -- we don't --  
25 we don't have such a setup, but -- in terms of

1 insurance product. But if your point is that  
2 different customers or fleets or individuals may have  
3 different risk preferences and -- and be willing to  
4 accept more of that risk, that's definitely possible -  
5 - possible.

6 MR. ANTOINE HACAULT: And if I go  
7 further in this paragraph, I'm trying to understand  
8 how the program works. It doesn't seem to be focussed  
9 on the registrant, so the company rating.

10 At line 8, it's talking about loss  
11 experiences of ratio between all losses paid by MPI  
12 and the freet (sic) prem --

13 MR. LUKE JOHNSTON: Correct.

14 MR. ANTOINE HACAULT: -- fleet  
15 premiums? And then the next sentence:

16 "Claims are included according to  
17 the degree of responsibility with  
18 the expense -- exception of  
19 comprehensive claims which are  
20 included at the loss ratio  
21 calculation."

22 Am I understanding that really it's  
23 dependent on the driver's fault or not? It's focussed  
24 on the driver as opposed to the registrant and whether  
25 the driver was at fault in an accident or not?

1 MR. LUKE JOHNSTON: Yeah. It's --  
2 it's focussed on the degree of responsibility of the  
3 driver of the collective group of fleet vehicles being  
4 ten (10) -- ten (10) or greater.

5 MR. ANTOINE HACAULT: So, we see a  
6 little glimpse of something that looks like driver's  
7 incentive in a fleet, at least, to have good driving  
8 incentives and for the owner to ensure that his  
9 drivers have good driving records.

10 Do you agree?

11 MR. LUKE JOHNSTON: I agree. I'm --  
12 I'm sure these fleet operators would very much like to  
13 have a low loss ratio and get a fleet rebate cheque  
14 back at the end of the year.

15 MR. ANTOINE HACAULT: In fact, if we  
16 go to line 16, we see, if, for example, a taxi  
17 corporation had been able to re that -- reach that  
18 threshold, there would be a maximum rebate of 33  
19 percent of -- of the fleet premiums.

20 That would be a fairly big incentive,  
21 sir, I would suggest?

22 MR. LUKE JOHNSTON: Yeah, the -- the  
23 maximum is 33 percent, which if you were an individual  
24 owner, registered owner, with a good driving record,  
25 you would get a guaranteed 33 percent versus maybe 33

1 percent.

2                   So, for the registered -- for the --  
3 with a good driver, registered owner, who -- who can -  
4 - can get the discount, that's a lot more stable of a  
5 method. For the fleets, there is some pretty big  
6 volatility between a minus 33 and a plus -- plus 15.

7                   MR. ANTOINE HACAULT: But here, we get  
8 away from that whole discussion of whether or not  
9 there's a whole bunch of bad drivers getting behind  
10 the wheel of a registrant with a plus 15 DSR, correct?

11                   MR. LUKE JOHNSTON: That's true. It  
12 would -- it's not rated on the registered owner, it's  
13 -- it's rated on the collective experience of everyone  
14 that uses those fleet vehicles.

15                   MR. ANTOINE HACAULT: Let's move to  
16 page 13. It'll perhaps give us some insight as to  
17 whether -- at figure REV-11, which is midway after  
18 line 10, as to what the history is telling us about  
19 whether this incentive is successful or not.

20                   Does this table help you understand  
21 whether the incentive is successful in -- in driving  
22 people towards good behaviour, sir?

23                   MR. LUKE JOHNSTON: It's -- it's tough  
24 to say. And the reason I say that is because we  
25 already know that the average registered owner is in

1 that plus 10 to plus 15 category, and it's getting a  
2 discount in that 20, 33 percent range.

3 The fleet program is -- or customers  
4 are, basically, charged that zero percent discounted  
5 base rate, and they would get their discount based on  
6 the actual loss experience that we see.

7 And given that we already know most  
8 customers are pretty safe drivers and are entitled to  
9 that higher discount, it's not shocking to me that the  
10 majority of -- of fleets paying undiscounted base  
11 premiums would get rebates, as well.

12 So, I'm not disputing the fact that  
13 there are, you know, definitely incentives to having a  
14 good year and getting that fleet rebate cheque, but  
15 the -- the split of these relative to the base  
16 premiums we charge isn't surprising because we know  
17 most drivers operate pretty safely.

18 MR. ANTOINE HACAULT: Okay. So, the  
19 good news is that there's a lot more rebates in each  
20 and every year for -- on this table from 2015 to 2019.

21 There isn't any real aberration where  
22 all of the sudden you're getting surcharges exceeding  
23 rebates, sir?

24 MR. LUKE JOHNSTON: There is not. And  
25 -- and, again, we wouldn't expect that because we know

1 most drivers are -- drive a lot better than the base  
2 DSR zero rate would -- would imply, so this is just a  
3 continuation of that trend.

4 MR. ANTOINE HACAULT: And with the  
5 table which follows and continues in the years after  
6 2019/'20, is it fair to suggest to you, sir, that MPI  
7 fully expects the fleet program to continue to be  
8 successful at least to '24/'25, which is line 17?

9 MR. LUKE JOHNSTON: I don't know if  
10 'successful' is -- is the right word, but continue to  
11 trend in the -- in the same manner that -- that it has  
12 to date, yes. Yeah.

13

14 (BRIEF PAUSE)

15

16 MR. STEVE SCARFONE: While you're  
17 paused, Mr. Hacault, I -- I was able to find some  
18 reference to the fleet in some of the province's  
19 legislation if you're interested.

20 The Driver and Vehicles Act mentions  
21 ten (10) or more in Subsection 55(4).

22 MR. ANTOINE HACAULT: Okay.

23 MR. STEVE SCARFONE: And then the  
24 Highway Traffic Act, again, mentions ten (10) or more  
25 in subsection 160(6). But, interestingly, the DVA

1 also mentions five (5) or more under the definition of  
2 "repair" in that Act. So we've got two (2) references  
3 to the numbers in a fleet.

4

5 CONTINUED BY MR. ANTOINE HACAULT:

6 MR. ANTOINE HACAULT: Yeah. Thank you  
7 for that assistance. I guess that will lead well into  
8 a discussion I'll have with you later, sir, about what  
9 kind of steps probably need to be done if we were  
10 going to make the fleet incentive available to taxis  
11 who own maybe not ten (10) taxis, but a lesser amount.

12 That -- if there's a regulatory change,  
13 that would be one (1) additional thing that would need  
14 to be considered, sir.

15 MR. LUKE JOHNSTON: I -- I would  
16 assume so, based on -- based on what Mr. Scarfone just  
17 said, yeah.

18 MR. ANTOINE HACAULT: Okay. Now, my  
19 understanding is that there's some kind of a manual  
20 analysis required for each fleet at the end of the  
21 year, and it's kind of a retrospective application of  
22 how that fleet has performed. Is that correct?

23 MR. LUKE JOHNSTON: Manual in the  
24 sense that -- well, (a) there's no automated system  
25 doing it, but the -- the rules of the fleet program in

1 terms of how the loss rat -- ratio is calculated.

2                   So we discussed about the fault and the  
3 -- all the comp. claims are included and the -- the  
4 cap on the maximum loss. Those would be some of the  
5 reasons why we have to do a manual calculation.

6                   MR. ANTOINE HACAULT: Is there a  
7 person dedicated to -- to doing that calculation, sir,  
8 do you know?

9                   MR. LUKE JOHNSTON: There -- well,  
10 there's definitely a person doing it. My recollection  
11 is there's a very small group of a couple of people  
12 that manage that fleet program.

13                   MR. ANTOINE HACAULT: Do you have any  
14 sense of the time that it takes an employee to figure  
15 out whether rebate or surcharge needs to be given to a  
16 fleet? Is that a one (1) hour task? Is it a two (2)  
17 hour task? Do you have any sense about that, sir?

18                   MR. LUKE JOHNSTON: I -- I do not.  
19 The -- I wouldn't think it was a one (1) hour task.  
20 It's likely -- we'll have to wait till the end of the  
21 policy year and collect the information and perform  
22 all the necessary steps and then make a decision on  
23 the fleet or surcharge amount. I -- I don't know the  
24 -- the exact amount of time that would take.

25                   MR. ANTOINE HACAULT: You said you

1 don't think it would be one (1) hour. Can you help me  
2 if you think it would be less than an hour or more  
3 than an hour?

4 MR. LUKE JOHNSTON: I would assume  
5 more than an hour for sure, yeah.

6 MR. ANTOINE HACAULT: Would it take  
7 much to find out and ask the question as to what the  
8 average time is to make that determination for a  
9 fleet?

10 I just want to have some sense -- if  
11 we're going to be toying around with this as an  
12 incentive, you know, is it something that even makes  
13 sense from a cost perspective?

14 MR. STEVE SCARFONE: Yeah, we can --  
15 we can undertake to find that out for you.

16 MR. ANTOINE HACAULT: Okay. So the  
17 undertaking would be to determine the average time it  
18 would take an employee to perform the calculation with  
19 respect to a fleet as to whether a surcharge or a  
20 rebate ought to be applied, and the amount of that  
21 surcharge or rebate.

22 MR. STEVE SCARFONE: Yes.

23 MR. ANTOINE HACAULT: Okay. Thank  
24 you.

25

1 --- UNDERTAKING NO. 42: MPI to determine the  
2 average time it would take  
3 an employee to perform the  
4 calculation with respect  
5 to a fleet as to whether a  
6 surcharge or a rebate  
7 ought to be applied, and  
8 the amount of that  
9 surcharge or rebate

10

11 CONTINUED BY MR. ANTOINE HACAULT:

12 MR. ANTOINE HACAULT: Now, you said  
13 it's not yet automated. Is it in the Corporate  
14 vision, given it already has a fleet program and it's  
15 mandated apparently by legislation, that in Project  
16 Nova you will include the functionality in the  
17 software which allows that calculation to be made more  
18 automatically and be less time intensive?

19 MR. LUKE JOHNSTON: Fleets are -- I  
20 can -- I can tell you fleets are definitely on our  
21 list of high-priority functions that need to be  
22 automated in Nova, just given the -- the nature of how  
23 the calculations are currently performed.

24 I don't -- similar to other comments  
25 I've had, I don't fully know the capabilities yet, but

1 it is definitely on the list.

2 MR. ANTOINE HACAULT: Thank you. I  
3 have one (1) other question or two (2), and it would  
4 require bringing up Taxi Coalition-MPI-2-9. There is  
5 a response in -- in there that repeats what we already  
6 looked at. A customer in the fleet program is  
7 entitled to a maximum fleet rebate of 33 percent.

8 Do you know -- and I'm reading the rest  
9 of this:

10 "...if they have a loss ratio of 37  
11 percent or lower in the current  
12 assessment year."

13 I just want you to explain to me what  
14 that final part of the sentence which has now been  
15 brought up in response to (a) on page 2 of 2 of Taxi  
16 Coalition-MPI-2-9. Could you explain what that loss  
17 ratio of 37 percent or lower means?

18 MR. LUKE JOHNSTON: So the -- that  
19 would be a loss. I guess we can call it the fleet  
20 adjusted loss ratio with the adjustments being for  
21 fault, comprehensive claims, caps on the maximum loss.

22 So after performing those adjustments  
23 on their claims, divide that by the prem -- the base  
24 premiums that they paid. And if that ratio is 37  
25 percent or less, they receive the maximum rebate.

1 MR. ANTOINE HACAULT: Okay. And what  
2 I find interesting is that the response then goes and  
3 says:

4 "It's possible that adopting a  
5 pricing structure similar to the  
6 fleet program may address the risk  
7 associated with multiple drivers."

8 Do you see that, sir?

9 MR. LUKE JOHNSTON: I do.

10 MR. ANTOINE HACAULT: So is this one  
11 (1) of the options that MPI is open to looking at and  
12 seeing whether or not it might be something applicable  
13 to taxi Vehicles for Hire?

14 MR. LUKE JOHNSTON: It's -- it's  
15 definitely one (1) consideration maybe to look at the  
16 current taxi structure a different way.

17 Right now, for the most part, as you've  
18 seen, taxis are being registered by the  
19 owner/operator, not by a company, let's call it Taxi  
20 Company X.

21 So just putting aside the rules of the  
22 Fleet Program for a moment, if there was a way that  
23 Taxi Company X wanted to register all their vehicles  
24 as one (1) fleet and, based on the performance of that  
25 fleet, receive an adjusted rate at the end of the

1 year, that would be similar to how the -- the Fleet  
2 Program works right now and -- and perhaps create some  
3 incentives.

4 That's not how taxi operations are  
5 structured right now. I think that's -- I -- I don't  
6 want to say the wrong thing here necessarily, but I --  
7 that's -- I believe that's probably by choice in terms  
8 of how they want to structure the insurance piece.

9 It's definitely not -- these -- these  
10 vehicles definitely aren't registered as a fleet, but  
11 that is an option, yes.

12 MR. ANTOINE HACAULT: But focussing on  
13 multiple drivers because you don't have that  
14 information, I think you've established, for taxis, if  
15 there was an owner that had two (2) or three (3)  
16 drivers that would do the twenty-four (24) hour shift,  
17 this would be a solution for that owner that has two  
18 (2) or three (3) drivers that does -- that do the  
19 twenty-four (24) hour shift, correct?

20 MR. LUKE JOHNSTON: Potentially, with  
21 -- with, I guess, the warnings I gave at the beginning  
22 of the discussion about doing retrospective rating on  
23 a single vehicle, as long as those are taken into  
24 account.

25 MR. ANTOINE HACAULT: Okay. And this

1 is a little bit out of context, but it's -- it's on  
2 our screen right now.

3 I just want to confirm that MPI is not  
4 collecting data with respect to passenger Vehicles for  
5 Hire as to whether they have hired drivers to operate  
6 their vehicles. That's answer (b) on this?

7 MR. LUKE JOHNSTON: That's true, we --  
8 we are not collecting that information.

9 MR. ANTOINE HACAULT: I'm going to  
10 move to another subject, which is a Vehicle for Hire  
11 Framework Review and try and understand a little bit  
12 what that's about and where you're at in it and -- and  
13 how and if some of that can be done in conjunction  
14 with Nova. That's the general discussion that I'd  
15 like to have with you, sir.

16 So I'm going to start that discussion  
17 by going to Taxi Coalition-MPI-1-9.

18

19 (BRIEF PAUSE)

20

21 MR. ANTOINE HACAULT: And at the  
22 bottom where there's a response to questions on page 2  
23 of 3, the response is MPI is currently reviewing its  
24 Vehicle for Hire products, so that would include  
25 passenger Vehicles for Hire, sir?

1 MR. LUKE JOHNSTON: It would.

2 MR. ANTOINE HACAULT: In order to  
3 address the known issues with the existing design,  
4 including -- that leads me to the question at the end.  
5 Is there anything else, because you've listed --  
6 you're going to list a total of four (4) of them.

7 So the first issue you're trying to  
8 address is significant difference between taxi  
9 Vehicles for Hire and passenger Vehicle For Hire  
10 rates. And we've seen that they're quite different.

11 MR. LUKE JOHNSTON: That is a -- a  
12 known issue, yes.

13 MR. ANTOINE HACAULT: Now, the next  
14 point, significant differences in exposure, kilometres  
15 driven and driver risk not properly captured by the  
16 system. That's another issue you want to deal with?

17 MR. LUKE JOHNSTON: Yes, and -- and I  
18 can explain it maybe easiest by a simple example.

19 Let's pretend that we knew the  
20 kilometres driven for every taxi and passenger Vehicle  
21 for Hire. We may discover -- this is hypothetical, of  
22 course -- that let's say it costs about 10 cents per  
23 kilometre in terms of risk for all these vehicles. It  
24 just turns out that some operators drive more than  
25 others.

1                   We would then know that, oh, this is  
2 not a -- necessarily a taxi versus passenger Vehicle  
3 for Hire issue, this is really exposure issue.

4                   On the other hand, we may not find that  
5 out and have to look at a different rating structure.  
6 But that is -- that is the idea. We don't really have  
7 a true sense of how much driving is happening and  
8 where and when and such of the operators.

9                   MR. ANTOINE HACAULT:   And then the  
10 next one, feedback from transportation network  
11 companies, that would be like the Ubers and Lyfts of  
12 the world?

13                   MR. LUKE JOHNSTON:   That's right.

14                   MR. ANTOINE HACAULT:   Now, it's a side  
15 question. There's Uber Eats, there's Skip The Dishes,  
16 there are all kinds of not necessarily passenger  
17 driven, but there are things that these vehicles are  
18 hired to do.

19                   Is that the type of vehicle that will  
20 also kind of be part of this framework for review?

21                   MR. LUKE JOHNSTON:   That would make  
22 some sense to do so. We're not referencing that  
23 specifically in here, but within the framework of --  
24 of having those discussions with which are essentially  
25 the same companies, it would make sense to -- to ask

1 that question. Agreed.

2 MR. ANTOINE HACAULT: And so you're  
3 going to look for feedback from those Transportation  
4 Network Companies. They're complaining because in  
5 other provinces they actually get blanket coverage and  
6 there's per kilometre rates that are charged or  
7 available as far as an option, correct?

8 MR. LUKE JOHNSTON: Those are  
9 definitely a couple of the reasons. And another  
10 reason would be just the lack of familiarity with a  
11 public auto insurance scheme. But those are three (3)  
12 prevalent reasons, yes.

13 MR. ANTOINE HACAULT: Okay. And I'll  
14 flip to the next page, the last list -- in the list of  
15 your including, is the "lack of incentives to improve  
16 driving behaviour."

17 And you've referenced -- or the  
18 Corporation -- when I say "you", the Corporation --  
19 references flat rated taxi Vehicle for Hire.

20 MR. LUKE JOHNSTON: That's right. As  
21 we discussed there has been recently Driver Safety  
22 Rating discounts added to taxis, but prior to that,  
23 flat rated means just if you're in Winnipeg and you  
24 operate a taxi, everyone pays the same, which may not  
25 create incentive to drive better if there's really --

1 your individual impact doesn't change the rate.

2 MR. ANTOINE HACAULT: Okay. Now, I'm  
3 going to press you as far as I can for some kind of a  
4 timetable. I sent an email a couple of days ago on  
5 what we think we can achieve in the next years.

6 And -- and you may not be able to give  
7 me any sense of this, but if you can I would really  
8 appreciate, because this is another initiative that,  
9 as I understand it, ties into this Project Nova.

10 And I said when I started, I'd like to  
11 -- to have some insight as to perhaps what's  
12 reasonable to be able to expect.

13 Would it be reasonable to expect that  
14 between now and June of 2021, which would be the GRA  
15 filing, that there would be stakeholder consultation,  
16 data collection, and some kind of a framework  
17 development?

18 MR. LUKE JOHNSTON: Yes.

19 MR. ANTOINE HACAULT: Okay. Now, for  
20 the 2022 GRA, is it too aspirational to think that MPI  
21 might be able to put some options before this Board on  
22 a possible framework that it could look at for  
23 Vehicles for Hire?

24 MR. LUKE JOHNSTON: So the --  
25 obviously, the -- part of that will depend on the

1 stakeholders as well, so we'll obviously have to work  
2 together.

3                   But you can see with our interactions  
4 with the CMMG, for example, coming up with these  
5 product ideas and perhaps aspirational improvements  
6 was not really that difficult. It's the implementing  
7 them and doing them in the current IT world that was  
8 more of a challenge.

9                   So I'm optimistic that even from  
10 initial discussions that we're very much aligned in  
11 terms of trying to improve this product for -- for  
12 everyone involved. So I will optimistically say that  
13 at least some sort of framework in terms of what  
14 everyone is looking for from those discussions is  
15 reasonable to provide in the 2022 GRA.

16                   MR. ANTOINE HACAULT:    Okay.  And --  
17 and that would be desirable if we could do that  
18 because if the PUB then has its hearings that we're  
19 having now, either in October or November, we might  
20 get some recommendations or some feedback from the PUB  
21 and from your management which would allow the whole  
22 regulatory process to be initiated, correct?

23                   MR. LUKE JOHNSTON:    Agreed.  And I  
24 think it's to the benefit of everyone if we try to  
25 have those stakeholder discussions in advance and not

1 have them just show up at hearings. And they're more  
2 well thought out and perhaps more aligned when we're  
3 coming to this process.

4 MR. ANTOINE HACAULT: Okay. And I  
5 guess, as Mr. Watchman raised, there's a bunch of  
6 things that we can consider, perhaps a technical  
7 conference if we think that that might be able to help  
8 us move it along, correct?

9 MR. LUKE JOHNSTON: Yeah. My only  
10 comments on that were that let -- MPI does have plans  
11 to meet with the stakeholders and we can discuss that  
12 idea if that -- if that's believed to be to the  
13 benefit of everyone.

14 I -- you know, whether there's certain  
15 pieces that impact rates specifically that are more  
16 relevant to these hearings versus other issues that  
17 aren't as rate related, that would have to be  
18 discussed as well.

19 But I -- I accept the comments as a --  
20 something to discuss with stakeholders.

21 MR. ANTOINE HACAULT: The last thing  
22 I'd like to hopefully get some insight from you, sir,  
23 is, when the Chairman, Mr. Gabor, was asking you  
24 questions on Nova and kind -- or a critical time line  
25 with respect to Driver Safety Rating, I had understood

1 that there was a critical date of April 2022 which  
2 then later was explained perhaps it's earlier than  
3 that.

4 Are we facing the same time constraints  
5 with respect to the Vehicle for Hire framework issue?

6

7 (BRIEF PAUSE)

8

9 MR. LUKE JOHNSTON: I can't be as  
10 precise as maybe I'd like to be on this one, but the  
11 Driver Safety Rating would be considered very critical  
12 in the sense that it literally impacts the entire  
13 population and it's part of the current rating  
14 structure.

15 The next priority behind that would be  
16 improvements to the current state, if you can -- if  
17 you can appreciate that.

18 Like, obviously we have to have  
19 something operational when Nova goes live. And so,  
20 enhancements to the current state processes, such as a  
21 new Vehicle for Hire program or other things like that  
22 would be a higher priority -- sorry, would -- would  
23 also be a priority.

24 It's tough for me to say when that  
25 decision needs to happen, but I would assume similar

1 DSR, that early next year we'd have to at least have  
2 the anticipated path to provide Nova guidance on  
3 whether there's any action required on this particular  
4 issue or product.

5

6 (BRIEF PAUSE)

7

8 MR. ANTOINE HACAULT: Now I'll jump  
9 back to what's on the screen here, the last bullet  
10 that you had made, "Lack of incentives to improve  
11 driving behaviour." If we could go to Taxi Coalition-  
12 MPI-2-7. And I made a mistake, Ms. Schubert. It's  
13 page 5 of 5 that I'd like to have, please.

14 That last bullet talked about flat  
15 rating. And this answer relates to that priority. Am  
16 I understanding this correct? It says:

17 "Flat rating simply means that a  
18 single rate is applied to all -- to  
19 the insurance user regardless of the  
20 type of vehicle insurance."

21 So, that's what applies to taxis,  
22 correct?

23 MR. LUKE JOHNSTON: That applied to  
24 taxis prior to any DSR discounts. So, now there's a  
25 difference based on the DSR but, otherwise, flat rated

1 by territory.

2 MR. ANTOINE HACAULT: Okay. And then  
3 -- then the comment is made:

4 "Incentives or disincentives for  
5 improving driver behaviour are  
6 achieved through Driver Safety  
7 Rating [which you've just mentioned]  
8 and fleet programs which potentially  
9 -- which have the potential to  
10 significantly lower the rates for  
11 good drivers/fleets."

12 Does the Corporation adopt that answer?

13 MR. LUKE JOHNSTON: Yes.

14 MR. ANTOINE HACAULT: Okay.

15

16 (BRIEF PAUSE)

17

18 MR. ANTOINE HACAULT: Now, page 3 of  
19 4, I have one (1) or two (1) questions with respect to  
20 the web-enabled food delivery services which are  
21 currently insured under common carrier insurance.

22 Am I understanding that correctly --

23 MR. LUKE JOHNSTON: That's right.

24 MR. ANTOINE HACAULT: -- under 'B'?

25 MR. LUKE JOHNSTON: That's correct.

1

2

(BRIEF PAUSE)

3

4

MR. ANTOINE HACAULT: Oh, I don't have  
5 the -- that's 1-7. I gave you the wrong reference,  
6 Ms. Schubert. Sorry about that.

7

My question is: For those vehicles  
8 that do food delivery services which typically require  
9 common carrier insurance, how is MPI able to monitor  
10 to see whether or not they have, in fact, obtained the  
11 correct insurance for delivery of pharmaceuticals,  
12 food, things like that?

13

14

(BRIEF PAUSE)

15

16

MR. LUKE JOHNSTON: So, proper  
17 insurance use would, of course, start with the broker  
18 or service centre level. And, obviously, the  
19 expectation there would be that the customer  
20 understands how the vehicle should be registered.

21

If that process isn't followed and, for  
22 example, someone with pleasure use starts delivering  
23 pizzas or -- or something, or other things, and they  
24 have a claim, that claim would be investigated in the  
25 same way that other potential coverage issues or

1 improperly registered vehicle issues would be  
2 investigated, unlike something like pleasure use,  
3 where it's a little more difficult maybe to establish.

4 I would assume that if you were  
5 delivering something and have an accident, that that  
6 connection is more clear than -- than pleasure use  
7 versus all-purpose, for example.

8 MR. STEVE SCARFONE: Yeah, just to add  
9 to that. We had a discussion about this to -- to some  
10 extent yesterday, Mr. Hacault. But, essentially, it's  
11 no different than any insurance claim that's advanced  
12 by any of the customers. It's largely based on self-  
13 reporting.

14 What normally trips up the customer is  
15 there's always another person or vehicle involved.  
16 And so, when we obtain more information about the  
17 claim, some information might be inconsistent with  
18 what was self-reported and an investigation ensues.  
19 And then there may be coverage issues resulting from  
20 that.

21

22 CONTINUED BY MR. ANTOINE HACAULT:

23 MR. ANTOINE HACAULT: I understand  
24 that. And I guess what I was trying to explore is --  
25 and maybe it's just me anecdotally feeling it's

1 happening a lot more often with COVID as with  
2 restaurants not allowing people to be in the  
3 restaurants.

4                   The next question would be: Is -- is  
5 there anything proactive that MPI is considering to  
6 ensure that the people who are involved in this,  
7 either by, you know, getting to Skip the Dishes and  
8 seeing who's doing it or to -- to get the -- the names  
9 of people, or the data, to make sure that these people  
10 are not being -- I'll call it subsidized by people  
11 with pleasure rating or all-purpose rating when they  
12 should actually be paying a higher premium?

13                   MR. LUKE JOHNSTON: We've -- we've  
14 definitely heard this concern. I -- I know internally  
15 we've had discussions.

16                   If we need to reach out to those  
17 companies and remind them that their operators need to  
18 be registered this way and that the same  
19 communications, we'd assume, would go to brokers. I  
20 don't know if -- or what that communication -- if it  
21 went out or what it looks like. I'd have to -- I'd  
22 have to confirm if that happened.

23                   MR. ANTOINE HACAULT: Thank you, sir.  
24 I'm going to flip back for a moment to Taxi Coalition-  
25 MPI-2-7 where Ms. Schubert had actually had me before.

1                   And the answer 'A', again, in the  
2 context of developing the framework, there's a last  
3 part in the answer which says, "MPI identified the  
4 issues."

5                   So, we talked about that, correct?

6                   MR. LUKE JOHNSTON:    Yes.

7                   MR. ANTOINE HACAULT:    The only  
8 question I didn't ask you, is there anything else on  
9 that list which you have thought should have been  
10 added since that answer was provided?

11                  MR. LUKE JOHNSTON:    Nothing's coming  
12 to mind, but there could be others, of course, yeah.

13                  MR. ANTOINE HACAULT:    Fair enough.  
14 But it says -- it continues:

15                                "Does not need to establish trends  
16                                in order to develop a new  
17                                framework."

18                  So what trends do you not need to  
19 establish? I'm not understanding what that reference  
20 is.

21                  MR. LUKE JOHNSTON:    Would you mind  
22 scrolling up just to the question asked?

23

24                                (BRIEF PAUSE)

25

1 MR. LUKE JOHNSTON: Okay. If I'm  
2 understanding the question and the answer correctly, I  
3 believe what we're saying here is that there's current  
4 -- potential currently non-existent rating variables  
5 and data, and on -- on potential models. And we're  
6 not going to let that inhibit us from moving forward  
7 on it.

8 We can develop a framework and then  
9 modify based on the observed trends we get from that  
10 new framework. I -- I think that's what we're trying  
11 to say here.

12 But, you know, I'll obviously accept  
13 any follow-up questions if I missed the mark there.

14 MR. ANTOINE HACAULT: Okay. Thank  
15 you.

16 And go down to answer 'F', which was  
17 the question:

18 "Discuss the formless policy  
19 questions in developing the revised  
20 Vehicle for Hire framework."

21 That was the question.

22 And then, the answer is on page 4 of 5.

23

24

(BRIEF PAUSE)

25

1 MR. ANTOINE HACAULT: Is it the  
2 Corporation's position that the principles, which are  
3 set out in answer 'F', are to guide the development of  
4 a new framework, namely, that the rating model is  
5 actuarially based and uses experience based adjustment  
6 to reflect risk firstly?

7 MR. LUKE JOHNSTON: That's assumed to  
8 be consistent with every other class, yes.

9 MR. ANTOINE HACAULT: Okay. And  
10 secondly, another principle will be that the model  
11 and/or pricing does not have to apply identically  
12 and/or consistently between Vehicle for Hire  
13 subcategories?

14 MR. LUKE JOHNSTON: This one seems a  
15 little weird. Like, why wouldn't you want the same  
16 approach or -- but what we've heard from the different  
17 stakeholders is that their needs are different, so one  
18 (1) model may not fit everyone. So we had to listen  
19 to those concerns.

20 MR. ANTOINE HACAULT: Thank you for  
21 proving that additional explanation. I was having  
22 trouble understanding why that should be a guiding  
23 principle.

24 But the -- it's a principle which  
25 allows flexibility for your customers. It's kind of a

1 customer-oriented approach, is that fair?

2 MR. LUKE JOHNSTON: That -- that's  
3 correct.

4 MR. ANTOINE HACAULT: Okay. And then,  
5 the last guiding principle is that there should be no  
6 cross-subsidization outside of the Vehicle for Hire  
7 class or between Vehicle for Hire classes.

8 And is that another principle, sir,  
9 firstly?

10 MR. LUKE JOHNSTON: Yeah. And you  
11 could almost argue that it's -- could go in the first  
12 bullet. You know, be part of the first bullet point  
13 too.

14 But there are cases, as -- as you know,  
15 with the current DSR system and such where there was  
16 policies or -- perhaps that are not purely actuarial.  
17 So we just restate the no subsidization objective, I  
18 guess.

19 MR. ANTOINE HACAULT: And before I  
20 leave the -- the subject of the Vehicle for Hire  
21 framework, I'm going to ask a couple questions on data  
22 collection. Because part of the bullets that we had  
23 listed on issues was kilometers driven, driver, and  
24 stuff like that.

25 I'd like -- and this is answered in

1 part in TC -- so Taxi Coalition -- MPI 1-8.

2

3

(BRIEF PAUSE)

4

5

MR. ANTOINE HACAULT: There were --  
6 we'll go back to the questions perhaps, firstly, to  
7 give you some context, Mr. Johnston.

8

Question 'A' was:

9

"What data, if any, does MPI have on  
10 other relevant risk factors  
11 affecting Vehicles for Hire beyond  
12 territory insurance, used vehicle,  
13 type, and driving record?"

14

And if we go to answer 'A', it is that  
15 MPI does not have any data on other relevant risk  
16 factors affecting VFH beyond territory insurance use  
17 and vehicle type and driving record.

18

And then, you'll see that the follow-up  
19 question was, Well, if you don't, what are you doing  
20 about it? What options have you considered and what  
21 has prevented you from doing it?

22

So the response to 'B' was MPI has not  
23 explored options for acquiring other relevant risk  
24 data. And my question to you, sir, is: Is there  
25 anything that has prevented the Corporation from doing

1 that? Help me understand why, if it's important for  
2 this framework, that we aren't at least exploring  
3 options to get that data.

4 MR. LUKE JOHNSTON: Yeah. In terms of  
5 the full history of how we got to where we are today,  
6 I won't have all the answers, of course.

7 But we -- we have started consultations  
8 as -- as you're aware. Information such as who's  
9 actually driving taxis, for example. My understanding  
10 is we have made some efforts in the past to obtain  
11 that data and haven't been successful.

12 Data such as kilometers driven, at  
13 least my understanding is that type of information has  
14 not been historically available. Maybe that'll  
15 change.

16 And in terms of any sort of fleet  
17 program, the -- again, the taxis have historically not  
18 been eligible for the fleet program. But we haven't  
19 explored that avenue for that particular group.

20 So there's potential -- some potential  
21 there. Some are new data that didn't exist in the  
22 past because of technology changes. But as mentioned,  
23 we'll have these discussions with stakeholders and see  
24 what we can obtain going forward.

25 MR. ANTOINE HACAULT: Okay. Has MPI

1 considered whether or not any changes to, say, for  
2 example, the -- say, Winnipeg bylaw framework which  
3 already collects information could assist the  
4 Corporation in collecting that data if amendments were  
5 made to its bylaw?

6 MR. LUKE JOHNSTON: I'm not aware.  
7 But I will -- my -- my team is listening, so if I can  
8 add anything on that prior to finishing this, I can do  
9 so. If that's helpful.

10 MR. ANTOINE HACAULT: Fair. Yeah.  
11 You understand where I was coming from. It was just,  
12 like, you've said that there's some relevant data that  
13 would be desirable. And I'm saying, Well, listen,  
14 what have you done, number 1. And you've done a  
15 pretty -- your best to explain that.

16 And if there were any impediments or  
17 things that we could do to ensure that the Corporation  
18 gets that, I'd like your input or the Corporation's  
19 input. So I don't know, with that rephrasing of the  
20 question, whether you've got any ideas on -- on how or  
21 if that additional relevant data could be collected if  
22 you had additional tools.

23 MR. LUKE JOHNSTON: I guess I'd say  
24 the best way to uncover that is through the  
25 stakeholder consultations.

1                   And hopefully there's, I guess, a two  
2 (2) way partnership in terms of, you know, MPI wanting  
3 that data and MPI getting that data, and us working  
4 together to figure out how to get better data or use  
5 technology to -- to do that. So look forward to those  
6 discussions.

7                   MR. ANTOINE HACAULT:    Madam Chair, I'm  
8 looking at the hour. I'm embarking in another area,  
9 which is historical -- how we got to set the passenger  
10 for vehicle rates and whether or not we need to change  
11 them and how quickly we need to change them.

12                   I can start that discussion now and go  
13 until 2:30. Or defer --

14                   THE PANEL CHAIRPERSON:    Why don't we  
15 take a break now. So it's roughly twenty (20) after  
16 2:00. We'll come back at twenty-five (25) to 3:00.  
17 And then, you can take it from there. Okay? Thank  
18 you.

19

20 --- Upon recessing at 2:20 p.m.

21 --- Upon resuming at 2:36 p.m.

22

23                   THE PANEL CHAIRPERSON:    Mr.  
24 Hacaault...?

25

1 CONTINUED BY MR. ANTOINE HACAULT:

2 MR. ANTOINE HACAULT: Yes. Good  
3 afternoon, all, again. That was a nice break. I  
4 needed to stretch my legs. You know, I just find  
5 afternoons tough.

6 So I'm going to take you back to a  
7 closing submission that had been made in the Interim  
8 Application for 2018, in January of that year, and to  
9 some things that were submitted on how we were hoping  
10 to deal with the issues caused by this Interim  
11 Application.

12 And I'm directing your attention to  
13 paragraph 35 firstly. The Corporation was indicating  
14 in its closing submission that new Vehicles for Hire  
15 insurance use would be created, and that's been done,  
16 correct?

17 MR. LUKE JOHNSTON: It has.

18 MR. ANTOINE HACAULT: So that claims  
19 experience could be tracked separately from private  
20 passenger vehicle pool, and that's been done, correct?

21 MR. LUKE JOHNSTON: That -- that has.

22 MR. ANTOINE HACAULT: And the purpose  
23 of doing that was to ensure that the loss experience  
24 for Vehicles for Hire would not be subsidized by any  
25 other vehicle classes, correct?

1 MR. LUKE JOHNSTON: Correct.

2 MR. ANTOINE HACAULT: So that was the  
3 aspiration of what we were trying to achieve by  
4 setting up these categories and -- and doing the  
5 calculations.

6 Now if I flip to the next page,  
7 paragraph 40, the statements that were made back in  
8 2018 are very similar today. Intuitively -- I'm  
9 looking at the first bullet -- a vehicle, and that  
10 would be a Passenger Vehicle for Hire, would be  
11 expected to have a higher loss exposure if the vehicle  
12 is spending more time on the road as a Vehicle for  
13 Hire. That was the intuition or what Mr. Watchman's  
14 indicated like a subjective analysis?

15 MR. LUKE JOHNSTON: Yes, and that  
16 appears to have played out that way, yes.

17 MR. ANTOINE HACAULT: Yeah. And then  
18 it was explained that there was a jurisdictional scan,  
19 and I'll get into more detail, and that jurisdictional  
20 scan supported -- that's an interesting word -- the  
21 notion that an additional charge of approximately 20  
22 percent over all-purpose use was determined to be  
23 reasonable in other jurisdictions.

24 So that's -- that was a starting point  
25 for this Interim Application, sir?

1 MR. LUKE JOHNSTON: That's right.

2 MR. ANTOINE HACAULT: Okay. And if we  
3 go to the next page, 13 of 18, on paragraph 41, the  
4 Corporation is indicating what it's going to do.

5 First sentence:

6 "Going forward, the proposed rates  
7 for Passenger Vehicle for Hire will  
8 be adjusted based on actual claims  
9 experience utilizing the existing  
10 PUB-approved rate-making  
11 methodology."

12 And that's what you've been doing,  
13 correct?

14 MR. LUKE JOHNSTON: That's right.

15 MR. ANTOINE HACAULT: And we'll get  
16 into that. This methodology is explained in the next  
17 sentence. It gives a 10 percent weighting to the  
18 actual claims experience in moving the rates away from  
19 that initial notional rate, correct?

20 MR. LUKE JOHNSTON: As a general  
21 statement, yes. And what I mean by that is we went  
22 through some of the raw relativity, current relativity  
23 stuff earlier. So it would -- not knowing the size of  
24 the -- of the eventual category that would be created  
25 here, we just noted that at least 10 percent will

1 always be given to that raw relativity or raw  
2 experience of the class.

3 MR. ANTOINE HACAULT: And conversely,  
4 that means that 90 percent weighting is given on the  
5 notional amount which we started with, which was 20  
6 percent more than all-purpose?

7 MR. LUKE JOHNSTON: Not quite, and  
8 I'll explain. If -- in year 1, yes, that's correct.  
9 In three (3) years from now, the current relativity  
10 will have three (3) years' worth of that experience on  
11 the current, and so now really you're giving a weight  
12 of -- of, you know, 90 percent to the current  
13 relativity with -- well, it's already somewhat  
14 adjusted and 10 percent to the new information.

15 So not quite, but I think you get --  
16 you get the --

17 MR. ANTOINE HACAULT: Yeah. I'll --  
18 I'll bring you to a calculation. And in fact -- so I  
19 think it'll be easier to see once we actually see the  
20 calculation because you adjust it year after year, and  
21 it's an incremental change and weighting system that  
22 slowly moves you towards your objective, correct?

23 MR. LUKE JOHNSTON: That's right.

24 MR. ANTOINE HACAULT: Now in paragraph  
25 42, there's a statement:

1 "However, if experience-based rates  
2 are observed to be significantly  
3 different from the initial rates,  
4 MPI may come forward with a special  
5 rating adjustment that falls outside  
6 the approved rate-making  
7 methodology."

8 So Mr. Watchman pulled out the figure  
9 from one (1) of the IRs that, based on the data that  
10 we have today, with its limitations, there would be an  
11 indicated rate change of 56 percent. Do you recall  
12 that?

13 MR. LUKE JOHNSTON: Approximate  
14 magnitude. I think whether it's 50 or 56, I don't  
15 think -- I think your point --

16 MR. ANTOINE HACAULT: Yeah.

17 MR. LUKE JOHNSTON: -- is made, yeah.

18 MR. ANTOINE HACAULT: But is MPI of  
19 the view then that that's not a significant change?

20 MR. LUKE JOHNSTON: So I'll just  
21 reiterate earlier comments. I believe my -- my  
22 comment was there's a high likelihood that the actual  
23 loss experience is tracking higher than the current  
24 rates.

25 We put caution, given the small number

1 of units, but, as mentioned, for this GRA we've  
2 continued to follow the existing rate-making  
3 methodology. But, as noted here, if it gets to the --  
4 the stage where the evidence is really clear, MPI or  
5 PUB may have to act outside of that methodology if --  
6 if deemed necessary.

7 MR. ANTOINE HACAULT: Okay. Now I'm  
8 going to get back to a little bit about the  
9 information or jurisdictional scan that was used to --  
10 to do this notional 20 percent adjustment.

11 And I think, to help explain that, if  
12 we go to -- from that hearing, PUB/MPI-1.

13

14 (BRIEF PAUSE)

15

16 MR. ANTOINE HACAULT: And there was a  
17 question:

18 "(a) Please advise as to which  
19 Canadian jurisdictions the  
20 Corporation analyzed for information  
21 on rating models and pricing."

22 MR. LUKE JOHNSTON: I see that.

23 MR. ANTOINE HACAULT: Yeah. And then  
24 in the -- in response to that, it was answered that:

25 "Rating models and pricing in

1 Ontario, Alberta, and Quebec were  
2 reviewed. They were currently the  
3 only jurisdictions in Canada to  
4 permit the operation of  
5 Transportation Network Companies."

6 So that would be equivalent to what  
7 we've been talking about as a passenger Vehicle for  
8 Hire, sir?

9 MR. LUKE JOHNSTON: Correct.

10 MR. ANTOINE HACAULT: Okay. And then  
11 in that inter -- interrogatory, there is information  
12 on what was gathered or able to be gathered. It  
13 starts at page 3. There's some policy insurance  
14 providers, Intact, Aviva, and Northbridge Insurance,  
15 Pembridge, and there's a description of what's  
16 happening in Ontario and those private companies.

17 Now you did not get a lot of raw risk  
18 relative data from those companies at all, if any at  
19 all, correct?

20 MR. LUKE JOHNSTON: The companies  
21 themselves wouldn't give us the underlying data.  
22 That's correct.

23 MR. ANTOINE HACAULT: Okay. So then  
24 on the next page, there's a discussion of various  
25 insurance providers for Alberta and Quebec. Again,

1 those companies wouldn't have given you the underlying  
2 data?

3 MR. LUKE JOHNSTON: They would not.

4 MR. ANTOINE HACAULT: And that led to  
5 kind of a summary on page 5 of 6 as to some base  
6 rates, which were quite variable across those  
7 jurisdictions, sir?

8 MR. LUKE JOHNSTON: Yes. Rates, just  
9 in general, in our -- in our annual rate comparisons  
10 are also quite variable. It obviously depends who  
11 you're looking at. So there's -- there's notes at the  
12 bottom about, you know, the age and -- and such --

13 MR. ANTOINE HACAULT: Okay.

14 MR. LUKE JOHNSTON: -- but, yes, yeah.

15 MR. ANTOINE HACAULT: So -- but in the  
16 jurisdictional scan, one (1) province that was not  
17 referenced, quite frankly because there was no TNC  
18 endorsement as explained on this table, was British  
19 Columbia, which is a public insurer, correct?

20 MR. LUKE JOHNSTON: Correct.

21 MR. ANTOINE HACAULT: And again,  
22 Saskatchewan, they hadn't established anything, so you  
23 didn't have any relevant data from them, correct?

24 MR. LUKE JOHNSTON: That's correct.

25

1 (BRIEF PAUSE)

2

3 MR. ANTOINE HACAULT: And in Alberta,  
4 it appeared, based on this table, that this type of  
5 vehicle would be paying somewhere between thirty-seven  
6 hundred (3,700) and forty-two hundred dollars  
7 (\$4,200), depending on the premium and the policy and  
8 the location?

9 MR. LUKE JOHNSTON: That's right.

10 MR. ANTOINE HACAULT: And remind me  
11 again in -- in Manitoba where our starting was? Is  
12 that basically at the bottom right-hand corner, at  
13 about seventeen hundred (1,700), assuming they chose  
14 all four (4) time bands?

15 MR. LUKE JOHNSTON: That's right.

16 MR. ANTOINE HACAULT: Okay. And  
17 Ontario, which was the other jurisdictional scan, it  
18 appeared that that type of vehicle would be paying  
19 somewhere between seventy-five hundred (7,500) and  
20 eighty-one hundred (8,100) or eighty-two hundred  
21 dollars (\$8,200), correct?

22 MR. LUKE JOHNSTON: Correct.

23 MR. ANTOINE HACAULT: Again, that  
24 compares with your starting rate at seventeen thirty  
25 (1,730) in Manitoba for people that have the four (4)

1 time bands?

2 MR. LUKE JOHNSTON: That's right, but,  
3 of course, we've got to compare the sixty-five hundred  
4 dollar (\$6,500) Toronto base rate as well. But -- but  
5 your numbers are correct for the example given, yeah.

6 MR. ANTOINE HACAULT: Yeah. And in  
7 Quebec, for Montreal and Quebec City, the best  
8 information you could come up with is these vehicles  
9 would be paying somewhere around twenty-four hundred  
10 dollars (\$2,400), correct?

11 MR. LUKE JOHNSTON: Correct, yeah.

12 MR. ANTOINE HACAULT: And remind us  
13 again, in dollars, about how much we would move the  
14 Winnipeg passenger Vehicles for Hire from the current  
15 rates to an actuarially indicated rate? Is it -- is  
16 it in the range of five hundred dollars (\$500), sir?

17 MR. LUKE JOHNSTON: I believe -- so  
18 your question is if we were to have the 56 percent  
19 rate increase? So if you'll accept approximate  
20 numbers, I -- I can give you those. If you assume --  
21 so on this table, you're seeing seventeen hundred and  
22 thirty dollars (\$1,730), all time bands. My  
23 understanding is that a lot of passenger Vehicles for  
24 Hires don't necessarily have average rate, maybe a  
25 little higher. Let's just say that that's closer to

1 two thousand (2,000). A 50 percent rate increase  
2 would add a thousand dollars (\$1,000) or so, so closer  
3 to three thousand (3,000) for all time bands.

4 MR. ANTOINE HACAULT: Okay. So that  
5 would be somewhere between the Quebec low and where  
6 everybody else is situated in -- in the private  
7 jurisdictions?

8 MR. LUKE JOHNSTON: Yeah. The --  
9 again, the -- we -- you know, we talked about  
10 relativities earlier, and I guess there is two (2)  
11 questions I would ask related to Vehicle for Hire.  
12 The first one (1), you know, why, in these other  
13 jurisdictions, is the relationship between normal  
14 driving and TNC Uber type of driving different than  
15 ours? In some cases, that extra charge is very minor,  
16 and -- and in other cases, it's more. We know what we  
17 know here in terms of actuarial soundness.

18 So if the current loss information was  
19 correct, we'll just assume, and let's say MPI should  
20 have charged twenty-five hundred (2,500) to three  
21 thousand (3,000) or something, for example -- that's  
22 for all the time bands if we had perfect information -  
23 - that is what it is. Bigger question for me is why -  
24 - why taxis are costing us nine thousand (9,000),  
25 right?

1                   So we have looked at taxi rates in  
2 other jurisdictions, and we -- we, of course, know  
3 that our rates are simply a reflection of cost. So  
4 there is more investigation to do there in terms of  
5 relative differences -- not just for TNC, but for  
6 taxis as well -- to try to figure out what -- what's  
7 causing that.

8                   MR. ANTOINE HACAULT:     Thank you for  
9 that, sir.

10

11   (BRIEF PAUSE)

12

13                   MR. ANTOINE HACAULT:     I would suggest  
14 to you that you did not have very good actuarial data  
15 on which to base a notional rate in that interim  
16 application.

17                   MR. LUKE JOHNSTON:     We didn't have any  
18 Manitoba data. We just had industry comparisons, so  
19 we had no actuarial data from -- from Manitoba.

20                   MR. ANTOINE HACAULT:     I think I  
21 understood your question to say that you had no  
22 actuarial data from Alberta, Ontario, or Quebec  
23 either, sir?

24                   MR. LUKE JOHNSTON:     Correct. We -- we  
25 only had the jurisdictional scan as a guide to the

1 relative differences that other provinces were seeing  
2 or how they were charging for that. Of course, we  
3 don't know if there's any subsidization happening here  
4 or other things like that. Just as a -- as a guide to  
5 the relative difference in other provinces, that's all  
6 we had.

7 MR. ANTOINE HACAULT: Okay. Now, if  
8 we move on to a more current response, jumping to Taxi  
9 Coalition-MPI-1-16.

10

11 (BRIEF PAUSE)

12

13 MR. ANTOINE HACAULT: You -- MPI is  
14 explaining, and I'm not criticizing it -- that in (b)  
15 at the time the 2018 Vehicle For Hire interim rate  
16 application only Ontario, Alberta, and Quebec had  
17 Vehicle For Hire legislation in force, and then it's  
18 noted that Saskatchewan and Alberta followed suit  
19 basically after we did in Manitoba.

20 MR. LUKE JOHNSTON: That's right.

21 MR. ANTOINE HACAULT: So they would be  
22 kind of in the same situation as we would be with  
23 respect to experience and actual -- actuarial data  
24 related to this new category, correct?

25 MR. LUKE JOHNSTON: I would assume

1 maybe just slightly better information than MPI if it  
2 was a little bit later, but similar, for sure.

3 MR. ANTOINE HACAULT: Well, you -- you  
4 guys started in -- in early of 2018. Saskatchewan  
5 only started in December of 2018.

6 MR. LUKE JOHNSTON: Yes.

7 MR. ANTOINE HACAULT: British Columbia  
8 only started about a year and a half later. So what  
9 would lead you to believe that they have better data  
10 than -- actuarial data than -- than you in the two  
11 sample sets?

12 MR. LUKE JOHNSTON: Yeah, I'm just  
13 referencing any passage of time may have allowed for  
14 slightly better information, but nothing substantial.

15 MR. ANTOINE HACAULT: Now it's  
16 explained that in the next paragraph under (b) is  
17 Saskatchewan Government Insurance and British Columbia  
18 are the jurisdictions most comparable to MPI. A  
19 recent jurisdictional review focussed on those two  
20 models, correct?

21 MR. LUKE JOHNSTON: Yes.

22 MR. ANTOINE HACAULT: Now if we go to  
23 how Saskatchewan sets its premiums, it's on page 3 of  
24 6, third paragraph down, there's two separate premium  
25 charges, sir?

1 MR. LUKE JOHNSTON: Correct, correct.

2 MR. ANTOINE HACAULT: And one (1) is  
3 blanket liability policy, which we don't have in  
4 Manitoba?

5 MR. LUKE JOHNSTON: We do not.

6 MR. ANTOINE HACAULT: And the other  
7 one (1) is an additional premium based on actual  
8 kilometres driven by its drivers, and we don't have  
9 that data or that model in Manitoba?

10 MR. LUKE JOHNSTON: That's correct.

11 MR. ANTOINE HACAULT: Now did  
12 Saskatchewan -- and I'm going to page 4 of 6, the end  
13 of the first paragraph -- about mid-way through the  
14 paragraph it says:

15 "SGI does not have data currently to  
16 provide us with an estimated cost  
17 for the annual blanket policy."

18 Firstly, is that still correct?

19 MR. LUKE JOHNSTON: That's my  
20 understanding, but I -- I haven't asked that question  
21 recently, but yeah.

22 MR. ANTOINE HACAULT: And secondly,  
23 the second part of their premium related to kilometres  
24 and the response here says:

25 "SGI was unable to disclose the

1 average kilometre per year a driver  
2 may put on."

3 So you didn't get a data set on that  
4 either?

5 MR. LUKE JOHNSTON: We did not.

6 MR. ANTOINE HACAULT: Okay. Now I  
7 just want to be clear here because -- and I think this  
8 was clarified later on -- under the -- midway through  
9 the page there's a heading "Estimated VFH Premium of  
10 SGI".

11 I just want to be clear, you did not  
12 get data from SGI on the number of kilometres driven  
13 per year?

14 MR. LUKE JOHNSTON: We did not get  
15 kilometres driven data. This is a purely hypothetical  
16 example based on our understanding of the approximate  
17 per kilometre charge.

18 So, of course, you could plug in  
19 different kilometre numbers there and -- and get a  
20 different hypothetical, but it's not -- it's not from  
21 their data.

22 MR. ANTOINE HACAULT: Okay. Thank you  
23 for that clarification.

24 Now that leaves us with the British  
25 Columbia model in your jurisdictional scan. And

1 that's dealt with at pages 5 and 6, and closer to the  
2 bottom of page 5 of 6, first full paragraph after the  
3 heading "Insurance Requirements and Premium", and  
4 there's an explanation, again, that there must be a  
5 purchase of a blanket insurance certificate. Correct?

6 MR. LUKE JOHNSTON: That's right.

7 MR. ANTOINE HACAULT: Once again,  
8 Manitoba does not have that feature?

9 MR. LUKE JOHNSTON: MPI does -- does  
10 not.

11 MR. ANTOINE HACAULT: Okay. And at  
12 the very last sentence in that paragraph:

13 "The rate for this blanket insurance  
14 is based on kilometres driven."

15 Do you see that, sir?

16 MR. LUKE JOHNSTON: Just trying to  
17 find that on here.

18 MR. ANTOINE HACAULT: Very -- the  
19 first full paragraph --

20 MR. LUKE JOHNSTON: I see.

21 MR. ANTOINE HACAULT: -- it's the last  
22 two lines.

23 MR. LUKE JOHNSTON: I see that now.

24 MR. ANTOINE HACAULT: You've found it?

25 MR. LUKE JOHNSTON: Yes, thank you.

1 MR. ANTOINE HACAULT: Okay. So, sir,  
2 in this response again, because there was a question,  
3 well, what data did you get, and at the very last  
4 page, page 6 of 6, under the heading "Estimating  
5 ICBC's Vehicle For Hire Premium", it's indicated that  
6 MPI has reached out to ICBC to obtain information on  
7 Vehicle For Hire insurance rates. To date it has not  
8 received the requested information.

9 So as of August of 2020, there was no  
10 insurance rate data or actuarial data received from  
11 ICBC on Vehicles For Hire, correct?

12 MR. LUKE JOHNSTON: That's correct.  
13 And, of course, it's -- it's their decision, not ours,  
14 in terms of how they want to release their data, but  
15 that's a correct statement.

16 MR. ANTOINE HACAULT: So again, any  
17 calculation that MPI might make with respect to this  
18 comparator in the jurisdictional scan would have to be  
19 hypothetical because you don't have actual data from  
20 the company, correct?

21 MR. LUKE JOHNSTON: That reason, but  
22 as you've kind of run us through the -- the program  
23 design it's quite different, as well. And so that  
24 would have to be understood. And I can -- I can tell  
25 you that MPI, prior to implementation of the Vehicle

1 For Hire changes, and -- and still to this day with  
2 the stakeholders, kilometres driven, blanket policies  
3 are still very much discussed.

4 That was not what was implemented at  
5 MPI initially. So we are operating with -- with what  
6 we have, but I think we've made our intent clear that  
7 we want to work with stakeholders to -- to see if  
8 there's a better Vehicle For Hire 2.0 solution.

9 MR. ANTOINE HACAULT: Thank you, sir.  
10 I was just trying to understand the limitations of  
11 your jurisdictional scan and the type of information  
12 you had on that jurisdictional scan.

13 I'll move to another subject area. I  
14 think we've covered this fairly well.

15 For the Vehicles For Hire in Manitoba,  
16 am I correct in understanding that data that MPI would  
17 like to have, if it could, would be to know whether  
18 there are multiple drivers for those passenger Vehicle  
19 For Hire?

20

21 (BRIEF PAUSE)

22

23 MR. LUKE JOHNSTON: Sorry, the reason  
24 for the pause, just -- just to be clear, not having  
25 that data isn't inhibiting MPI from knowing how much

1 this group costs or -- or premium is required.

2           Having that data would allow improved  
3 differential rates or relative rates among the -- the  
4 drivers of those vehicles, just like it would for just  
5 any other class, like, that -- where there's DSR, for  
6 example, but the overall premium requirement is still  
7 the same.

8           So -- so would that information allow  
9 us to price better? Yes. Would it change our current  
10 information on the costs overall basis for -- for that  
11 pool of vehicles? I don't -- it would not.

12           MR. ANTOINE HACAULT: I understand  
13 that answer. I think I understand it. We go through  
14 these exercises in hydro, gas, et cetera. We're  
15 trying to determine with that kind of data whether we  
16 can do better cost causation pricing instead of impose  
17 the price on a general group because we don't have the  
18 data.

19           Is that a fair statement, sir?

20           MR. LUKE JOHNSTON: Yeah. We've --  
21 we've run through some different variables that could  
22 improve that pricing, whether it's kilometres driven  
23 or knowing who the drivers are or things like that,  
24 yeah, agreed.

25           MR. ANTOINE HACAULT: And other things

1 that might help you decide -- for example, all-purpose  
2 is designed around going to work and driving  
3 presumably, not always, at peak hours.

4 So it would be, I would suggest, useful  
5 to have some data as to when these passenger for  
6 vehicle drivers -- are they driving in peak times or  
7 are they driving in not peak times?

8 Wouldn't that be of interest to the  
9 Corporation, again, if you're going to do appropriate  
10 pricing?

11 MR. LUKE JOHNSTON: As an actuary, I  
12 generally wouldn't turn down additional info,  
13 information, but, of course, there's a limit to how  
14 much and what you can collect, and you can, I guess,  
15 over do it, in a sense.

16 But if -- yeah, in a perfect world, I  
17 suppose, we could track how many kilometres and -- and  
18 when and where all these vehicles are driving, but  
19 it's probably not realistic in -- in this environment.  
20 But better information? Sure. That would be helpful  
21 to rate.

22 MR. ANTOINE HACAULT: I'll suggest to  
23 you it's not a huge leap because these passenger  
24 Vehicles For Hire have to choose the time bands that  
25 they're going to be driving in. And there's four (4)

1 time bands that are structured around risk areas in  
2 driving behaviour?

3 MR. LUKE JOHNSTON: That's right. For  
4 the most part, those drivers are selecting all the  
5 time bands. But to the extent that drivers select  
6 different time bands and we gain experience from that,  
7 we would adjust rates accordingly.

8 But for the most part a large percent  
9 of those drivers have selected all the time bands.

10 MR. ANTOINE HACAULT: And if you were  
11 going to move to a kilometre-driven model, it would be  
12 very important to know the kilometres driven by the  
13 passenger Vehicles For Hire. It would also help you  
14 understand perhaps what's happening with taxis?

15 MR. LUKE JOHNSTON: I would expect  
16 kilometres driven to be an important indicator, of  
17 course balanced against other rating factors.

18 So what I mean by that is we would have  
19 to be careful not to assume that kilometres driven is  
20 the only factor.

21 Maybe you're a fantastic driver that  
22 drives all the time and hasn't had a claim in twenty-  
23 five (25). Just because you drive more, it doesn't  
24 necessarily mean but we would assume, all else equal,  
25 kilometres driven should matter, yes.

1 MR. ANTOINE HACAULT: And I would  
2 suggest that it might be important for the Corporation  
3 to know whether this is a full-time job or a part-time  
4 job?

5 MR. LUKE JOHNSTON: Maybe. Kilometres  
6 driven may cover that for us, right, if you would -- I  
7 don't know if I can really ask somebody if this is a  
8 part-time job or not. They would -- that would  
9 hopefully be reflected through either in time band  
10 selected or in reduced kilometres driven.

11 MR. ANTOINE HACAULT: But the City's  
12 already collecting fares. So if -- and there's  
13 studies that were done, in fact, referenced by your  
14 materials, sir, where they're deciding, okay, well,  
15 once you get over so many fares a week or so many  
16 fares a day, we'll call you full-time.

17 So that data is already being  
18 collecting by the City. And -- and wouldn't it be  
19 important for you to know, because then they're  
20 getting closer and closer, I would suggest, to taxis  
21 if some people are doing this full-time, as taxis are?

22 There's not a whole lot differencing  
23 them except for how they're being booked. Do you  
24 agree?

25 MR. STEVE SCARFONE: Mr. Hacault, did

1 you say it's referenced in our materials, that kind of  
2 information?

3 MR. ANTOINE HACAULT: Yeah. That --  
4 that's the study. NBER working paper series was --  
5 there was a link given to a study that was done in  
6 Massachusetts as part of --

7 MR. STEVE SCARFONE: Oh, sorry, I  
8 thought you were referencing the -- the information  
9 about the City having collected that information.

10 MR. ANTOINE HACAULT: No. That's in  
11 their bylaw.

12 MR. STEVE SCARFONE: Okay.

13 MR. ANTOINE HACAULT: That's in their  
14 bylaw, sorry.

15 MR. LUKE JOHNSTON: Yeah. My only  
16 comment to that would be MPI would have to have that  
17 information, just like my earlier comments on -- we  
18 don't in fact know -- have a list, a database, of  
19 every individual that drives a taxi or a TNC, and so  
20 it's, right now, not possible to rate on that.

21 If there is other information similar  
22 to what you suggested that created a clear  
23 differentiation between full-time drivers and -- and  
24 other drivers and that was available to MPI and could  
25 be stored in a database, of course, we could -- we

1 could calculate what the impact of that is, but that's  
2 not something available to us today.

3 MR. ANTOINE HACAULT: I would suggest  
4 to you, sir, in the vehicle for framework reevaluation  
5 that it may also be relevant to where people are  
6 classified. If it looks like a duck, walks like a  
7 duck -- but does -- the full-time passenger Vehicle  
8 For Hire person is doing this as a full-time job, as  
9 is a taxidriver, I would suggest to you that there's a  
10 fairness issue arising to have different rates applied  
11 to the group of people who are also full-time and do  
12 this for a living with all similar characteristics?

13

14 (BRIEF PAUSE)

15

16 MR. LUKE JOHNSTON: I understand the  
17 point being that, if someone is doing this full-time  
18 and they're a similar driving ability, why would we  
19 expect any difference in -- in costs.

20 Today, I guess we know two (2) things.  
21 At least, right now, we know with pretty high  
22 confidence what the taxis cost us on an annual basis.  
23 We know a little bit about passenger Vehicle For Hire  
24 costs. My credibility argument goes both ways, up or  
25 down.

1                   There's as -- and I -- I said, you  
2 know, the -- the premium likely needs to be higher for  
3 passenger Vehicle For Hire, but there's nothing  
4 indicating that it needs to be nine thousand dollars  
5 (\$9,000).

6                   But it is possible that there's a, say,  
7 high percentage of vehicles in passenger Vehicle For  
8 Hire that are driven part-time and a small percentage  
9 that are driven full-time. And it's possible that the  
10 full-time drivers look more like taxi experience; that  
11 -- that is possible. I don't know that, but that's a  
12 reasonable assumption.

13                   MR. ANTOINE HACAULT:   And part of the  
14 information that was provided in this Hearing is in  
15 Taxi Coalition-MPI-2-14 on that issue in response to  
16 question (b) as to -- if we can go to question (b), in  
17 fairness to Mr. Johnston:

18                                 "Is MPI aware if TNCs in  
19                                 Saskatchewan are operating on a  
20                                 basis that is not akin to how taxis  
21                                 operate?"

22                   And then the response, if we could  
23 scroll down to (b) -- I'm always leery about relying  
24 on newspaper articles, but the newspaper article  
25 references a report.

1 Did you actually get a copy of the  
2 report?

3 MR. LUKE JOHNSTON: I -- I'd have to -  
4 - I'd have to look into that. I don't recall.

5 MR. ANTOINE HACAULT: If -- if it's  
6 available, could you undertake to provide it to us, if  
7 -- if there's no prohibition? I don't know if it was  
8 copyrighted or whatever.

9 MR. STEVE SCARFONE: Yeah. We can  
10 make that undertaking, Mr. Hacaault, if, indeed, we --  
11 we obtained a copy of the report.

12

13 --- UNDERTAKING NO. 43: MPI to provide the report  
14 mentioned in Taxi Coalition-MPI-2-14,  
15 question (b).

16

17 CONTINUED BY MR. ANTOINE HACAULT:

18 MR. ANTOINE HACAULT: Yeah. Because  
19 the newspaper article then purports to make some  
20 conclusions, which MPI then interprets. And I'm not  
21 too sure what to make of it, but at the -- what's  
22 indicated by MPI, if we go to the top of page 3 of 3,  
23 is that 42 percent averaged fewer than thirty (30)  
24 trips a month.

25 Now I don't know if you can answer the

1 question. Is the converse true? Is there over 50  
2 percent that average more than thirty (30) trips a  
3 month?

4 MR. LUKE JOHNSTON: I understand  
5 what's being implied by the question. I didn't write  
6 the report and we're looking into whether we have it.  
7 So I can't confirm that. It seems logical from the  
8 statement. But I think --

9 MR. ANTOINE HACAULT: But it may not  
10 be.

11 MR. LUKE JOHNSTON: Yeah. If -- if  
12 anything, from this is just confirming, to the extent  
13 that this is accurate, that vehicle -- passenger  
14 Vehicle For Hire doesn't necessarily operate like  
15 taxis on a -- like, I -- I would assume taxis are  
16 operational more often than, you know, a few trips a  
17 week or something or whatever is being implied here.  
18 And that could very well explain the difference in --  
19 in cost of MPI'S experience, at least for the last two  
20 (2) years.

21 MR. ANTOINE HACAULT: Yeah. And  
22 that's the same type of question -- and this last  
23 question, again, you probably can't answer it if you  
24 haven't seen the report.

25 But MPI is indicating only 18 percent

1 of drivers reported making six (6) or more trips a  
2 day. Does MPI have any sense of whether that could  
3 even be done on a part-time basis, doing six (6) or  
4 more trips a day?

5 MR. LUKE JOHNSTON: I -- I don't know  
6 the answer to that.

7 MR. ANTOINE HACAULT: Okay. Moving on  
8 to time bands. I just want to get clarification on  
9 how to read a table. That's Taxi Coalition-MPI-1-4.

10

11 (BRIEF PAUSE)

12

13 MR. ANTOINE HACAULT: Figure 1. I'm  
14 sorry, so we have the ...

15

16 (BRIEF PAUSE)

17

18 MR. ANTOINE HACAULT: Just the one  
19 thing I wanted to see is these are currently the time  
20 bands that are offered to taxis and to Vehicles For  
21 Hire?

22 MR. LUKE JOHNSTON: Yes.

23 MR. ANTOINE HACAULT: And what you're  
24 saying is most people in the -- and we'll see that in  
25 the next table -- in the passenger for vehicle

1 category are choosing each of those four (4)  
2 categories?

3 And that's shown in answer (c) in Taxi  
4 Coalition-MPI-1-4?

5 MR. LUKE JOHNSTON: Correct.

6 MR. ANTOINE HACAULT: Okay. So am I  
7 reading this table correctly? If I look at line 4,  
8 which is passenger Vehicle For Hire, there's only  
9 fifty-seven (57) of the pool that existed as of July  
10 1, 2020 that chose time band number 1, which is  
11 driving Monday to Friday, between 10:00 AM and 3:00  
12 PM; and Sunday to Thursday, from 7:00 PM to 11:00 PM.

13 MR. LUKE JOHNSTON: I -- I can see  
14 that's what you would expect from this table.

15 MR. ANTOINE HACAULT: I just want to  
16 understand it. I don't want to assume anything.

17 MR. LUKE JOHNSTON: Yeah. A different  
18 interpretation, I guess, could be forty-eight (48)  
19 people purchased two (2) time bands; thirty-eight (38)  
20 people purchased three (3) time bands; and fifty  
21 hundred and fifty-eight (558) purchased four (4) time  
22 bands.

23 I'm not seeing on here combinations of  
24 time bands, right? Like, I -- I doubt --

25 MR. ANTOINE HACAULT: Okay.

1 MR. LUKE JOHNSTON: -- these folks just  
2 chose one (1) and no one chose two (2).

3 But taken as -- as what we've stated  
4 here, that is -- that is our interpretation, that it's  
5 just fifty-seven (57) people chose time band one (1),  
6 forty-eight (48) --

7 MR. ANTOINE HACAULT: Could -- could  
8 you clarify that because I was unclear on how to read  
9 it?

10 What confused me is when I saw five  
11 hundred and fifty-eight (558) under four (4),  
12 initially I thought, well, it has to be -- those are  
13 the people who chose the four (4) time bands; and then  
14 what was under three (3), those were the people who  
15 chose three (3) of the time bands; and conversely,  
16 under two (2), those are the people that chose two (2)  
17 time bands.

18 I just want clarification, if I could.

19 MR. LUKE JOHNSTON: It would make more  
20 sense to me. I've asked the question of my team.  
21 Hopefully, I'll get a answer quickly.

22 MR. ANTOINE HACAULT: If you don't,  
23 could you just undertake to clarify that, please?

24 MR. STEVE SCARFONE: Yeah, we can  
25 undertake to do that.

1 I would have thought the easiest way to  
2 determine that is if those numbers under line 4 add up  
3 to the total number of passenger Vehicle For Hire  
4 units, then we would have our answer.

5 MR. ANTOINE HACAULT: Yeah. I'm just  
6 looking for an answer. I didn't want to speculate on  
7 how to read the table. So as long as I'm going to get  
8 the clarification. Do I have the undertaking?

9 MR. STEVE SCARFONE: I guess what the  
10 -- we need the clarification. What -- what are you  
11 looking to clarify with your --

12 MR. ANTOINE HACAULT: Okay. So I  
13 would like to know whether the numbers at the top of  
14 the table figure 1, in response (c) to Taxi Coalition-  
15 MPI-1-4, refer to the time band -- so there's a number  
16 one (1), does it refer to time band one (1)? Or does  
17 it refer to a driver choosing one (1) of the four (4)  
18 time bands?

19 MR. STEVE SCARFONE: Yes.

20

21 CONTINUED BY MR. ANTOINE HACAULT:

22 MR. ANTOINE HACAULT: And the same  
23 question would apply to each of the numbers. So for  
24 number two (2), is it that somebody has chosen time  
25 band number two (2), or is it a driver who has chosen

1 two (2) out of the four (4) time bands?

2 MR. LUKE JOHNSTON: I can confirm that  
3 this is the number of time bands selected, not the  
4 specific time band. Poorly worded table on our part  
5 but -- so one (1) is fifty-seven (57) people, one (1)  
6 time -- buy one (1) time band. Two (2) means forty-  
7 eight (48) customers got two (2) time bands, et  
8 cetera.

9 MR. ANTOINE HACAULT: Okay. So I  
10 would suggest to you then the vast majority of  
11 passenger Vehicle For Hire want the flexibility to be  
12 able to drive somebody any time during the day, any  
13 time during the week.

14 MR. LUKE JOHNSTON: That would be a  
15 reasonable conclusion from this. My -- my caution  
16 earlier was, are they choosing -- making that choice  
17 because the price is right? If -- if you told me I  
18 could just do whatever whenever I want and it was just  
19 a bit extra, sure, I may make that choice.

20 If the price was significantly more, I  
21 may be more choosey on my time bands.

22 But -- so I don't know that. But right  
23 now we know the -- the price. We may be talking about  
24 an extra, you know, hundred dollars (\$100) or  
25 something for a year, to add another time band, for

1 example. That flexibility may be worth that amount.  
2 It may not be worth taking that extra cost if -- if  
3 the price was different.

4 MR. ANTOINE HACAULT: I'm going to  
5 move on to another Information Request. I just want  
6 to have some clarification again. Taxi Coalition-MPI-  
7 1-5.

8

9 (BRIEF PAUSE)

10

11 MR. ANTOINE HACAULT: And here, I'm  
12 not too sure if -- Ms. Schubert, would you be able to  
13 put side by side figure 1 and figure 2, which is on  
14 the next page?

15

16 (BRIEF PAUSE)

17

18 MR. ANTOINE HACAULT: What I was going  
19 to take you through is it appears that the physical  
20 damage claims incurred by time band for taxis and  
21 passenger Vehicles for Hire are, I thought,  
22 surprisingly close.

23 So, first, could you explain what the  
24 table is, sir? It deals with physical damage claims  
25 only. Is that it?

1 MR. LUKE JOHNSTON: That's right. So,  
2 yeah, to be completely honest, I was pretty shocked by  
3 these results 'cause I wasn't expecting them to be as  
4 consistent as they are.

5 But what you're seeing here is,  
6 essentially, the -- the claims incurred and claims  
7 count ratio based on -- on time bands selected, so one  
8 (1) time band, two (2) time bands, three (3) time  
9 bands, and all the time bands.

10 Our initial pricing assumption was that  
11 each time band would cost another 25 percent up to 100  
12 percent. I suspected that wouldn't actually play out  
13 that way. Like we've -- you know, we -- we selected  
14 some of the time band periods somewhat arbitrarily,  
15 and if -- you know, like the weekend or something,  
16 right?

17 Like it's not -- but what we are seeing  
18 is that one (1) time band does seem to be about a  
19 quarter of the exposure of all time bands, and  
20 similarly, two (2) time bands, about half, and three  
21 (3) is 75 percent. this is rough -- rough terms, but  
22 that is what we've seen to date.

23 MR. ANTOINE HACAULT: So although it's  
24 a chicken and a duck because some of them are  
25 passenger Vehicles for Hire under Uber and some are

1 taxis --

2 MR. LUKE JOHNSTON: Right, but both --

3 MR. ANTOINE HACAULT: -- the driving  
4 and claims experience as to when accidents are  
5 occurring is pretty consistent. I was -- I was  
6 surprised at the consistency across all the time  
7 bands. Do you agree with that, sir?

8 MR. LUKE JOHNSTON: I was. Of course,  
9 you know, we have to note the low counts in -- in the  
10 other time bands, but the consistency is there. It --  
11 if it suggests anything, it suggests that, if there is  
12 a reduction in exposure in terms of the amount of  
13 driving done, it does appear to translate into reduced  
14 loss costs, at least at the initial stages of this.

15 MR. ANTOINE HACAULT: Look at that a  
16 little bit more. It's in Taxi Coalition-MPI-1-6.

17

18 (BRIEF PAUSE)

19

20 MR. ANTOINE HACAULT: Response (a) and  
21 (b) if it could be put on the screen. So this is  
22 another perspective with respect to the claim counts  
23 in the time bands, but this time organized according  
24 to the people who've chosen one (1) time band, two (2)  
25 time bands, three (3) time bands, and four (4) time

1 bands, correct?

2 MR. LUKE JOHNSTON: That's right,  
3 correct, yeah.

4 MR. ANTOINE HACAULT: We clarified  
5 that a while ago.

6 MR. LUKE JOHNSTON: Yeah.

7 MR. ANTOINE HACAULT: So of the people  
8 who chose the four (4) time bands, that's where we're  
9 getting the largest claim count?

10 MR. LUKE JOHNSTON: Really, I'd just  
11 say the claim count aligns with the choice of coverage  
12 that they've -- they've made for the most part,  
13 knowing that --

14 MR. ANTOINE HACAULT: Yeah.

15 MR. LUKE JOHNSTON: -- most of them  
16 are in four (4) time bands.

17 MR. ANTOINE HACAULT: And what this  
18 page I think also explains when we look in Figure 2 is  
19 that Figure 1, if we look under Passenger Vehicle for  
20 Hire -- that's line 3 -- we've got a total of seven  
21 hundred and seventy-one (771) claims.

22 Is that -- am I reading that right?

23 MR. LUKE JOHNSTON: That's right.

24 MR. ANTOINE HACAULT: Line 3, grand  
25 total?

1 MR. LUKE JOHNSTON: That's right.

2 MR. ANTOINE HACAULT: And all of those  
3 claims are claims that occurred when there was a fare  
4 being driven around, correct?

5 MR. LUKE JOHNSTON: Can you say that  
6 again? Occurred when there -- I didn't hear the last  
7 part.

8 MR. ANTOINE HACAULT: So when -- when  
9 they're driving somebody around.

10 MR. LUKE JOHNSTON: Oh, yes, and  
11 they've -- yeah, they've been placed in -- into this  
12 classification for that reason, yes.

13 MR. ANTOINE HACAULT: Yeah. And what  
14 MPI did is it tracked for these -- that same pool of  
15 seven (7) -- seven hundred (700) odd drivers the  
16 number of non-commercial claims. And that's in Figure  
17 2, correct?

18 MR. LUKE JOHNSTON: Correct.

19 MR. ANTOINE HACAULT: So --

20 MR. STEVE SCARFONE: I just wanted to  
21 clarify something on the -- on the record 'cause --

22 MR. ANTOINE HACAULT: Yes.

23 MR. STEVE SCARFONE: -- and Mr.  
24 Johnston can confirm. I do think the time bands are  
25 triggered not just when a passenger is in the car, but

1 when the -- the -- when the driver is on the app and  
2 available for -- for customers.

3 MR. LUKE JOHNSTON: That is true. I -  
4 - I'm maybe being a bit too general in my accepting --  
5

6 CONTINUED BY MR. ANTOINE HACAULT:

7 MR. ANTOINE HACAULT: Yeah, no.

8 MR. LUKE JOHNSTON: -- but I don't  
9 think anything --

10 MR. ANTOINE HACAULT: Thanks for that  
11 clarification. Okay. So this would be math on the  
12 fly, but if we wanted to have some sense of the  
13 percentage of claims, would we add the seven hundred  
14 and seventy-one (771) plus the sixty-six (66) to get a  
15 total?

16 MR. LUKE JOHNSTON: Yes.

17 MR. ANTOINE HACAULT: And then take  
18 the number sixty-six (66) divided by the total, it  
19 would give you a percentage of claims which are  
20 unrelated to this part-time or full-time job.

21 MR. LUKE JOHNSTON: That's right.

22 MR. ANTOINE HACAULT: And that would  
23 be somewhere in the range of 20 percent?

24 MR. LUKE JOHNSTON: So I'm seeing --  
25 are you comparing the sixty-six (66) --

1 MR. ANTOINE HACAULT: Sixty-six (66)  
2 to this -- to the seven hundred and seventy-one (771),  
3 it would give you a total of eight hundred and thirty-  
4 seven (837). I'm just --

5 MR. LUKE JOHNSTON: So I would have --  
6 you know, six hundred (600) or so claims would have  
7 been at 10 percent, so I -- if it's eight hundred  
8 (800), I would guess it's more like 8 percent of the  
9 total. Sixty-six (66) divided by --

10 MR. ANTOINE HACAULT: Okay.

11 MR. LUKE JOHNSTON: -- eight hundred  
12 (800) and something.

13 MR. ANTOINE HACAULT: Okay.

14 MR. STEVE SCARFONE: It's 8 1/2  
15 percent.

16

17 CONTINUED BY MR. ANTOINE HACAULT:

18 MR. ANTOINE HACAULT: 8 1/2 percent.  
19 So there's only 8 1/2 percent of the claims in this  
20 category which are non-commercially related, according  
21 to the way MPI tracks it?

22 MR. LUKE JOHNSTON: That is -- is --  
23 that's correct, yes. Just to -- maybe just to add to  
24 that, the normal -- if there's -- if there's such a  
25 thing -- I guess crash rate of all vehicles hovers

1 around the eleven (11) claims per hundred (100)  
2 vehicles a year.

3 So, if this group in their non-Vehicle  
4 for Hire time was having, say, eight (8) claims for  
5 every hundred (100) cars, it wouldn't -- wouldn't be  
6 shocking. But -- so that this number isn't surprising  
7 to me.

8

9 (BRIEF PAUSE)

10

11 MR. ANTOINE HACAULT: Now, while I was  
12 going to deal with that as a slightly discrete item,  
13 we've been talking about time bands in here, my  
14 understanding is MPI has received a proposal from the  
15 taxis on possibly adjusting time bands.

16 What is MPI's intention with respect to  
17 that issue? Is it going to roll it into the Vehicle  
18 for Hire discussion, or is it going to deal with it  
19 separately?

20

21 (BRIEF PAUSE)

22

23 MR. LUKE JOHNSTON: If you'd just give  
24 me one (1) moment. I -- I had a couple questions I  
25 asked my staff on that. I just wanted to make sure I

1 got the answers correct.

2 MR. ANTOINE HACAULT: And I asked that  
3 in the context of you just indicating to us that the  
4 time bands were supposed to reflect 25 percent chunks  
5 of risk, and we see it isn't doing it.

6 So, it doesn't appear that the current  
7 time bands are reflecting what they should, so --

8 MR. STEVE SCARFONE: The only --

9 MR. ANTOINE HACAULT: -- where are we  
10 going with this?

11 MR. STEVE SCARFONE: The only concern  
12 I would have about responding to that question, Mr.  
13 Hacault, is, yes, we can acknowledge that the -- the  
14 Taxi Coalition has proposed some changes to the time  
15 bands.

16 The Board isn't privy to any of that.  
17 They don't have that email. They don't know what the  
18 -- the Coalition has suggested in that regard. I  
19 think perhaps that's something better left for the --  
20 you know, the meeting of stakeholders outside of this  
21 forum.

22 MR. ANTOINE HACAULT: And I -- my  
23 question didn't ask specifically what -- what are you  
24 -- how are you reacting to that time band proposal,  
25 it's just what's happening procedurally with it. You

1 know, is it going to be part of the --

2 MR. STEVE SCARFONE: It's going to be  
3 part of the framework.

4 MR. ANTOINE HACAULT: -- framework or  
5 is it going to be something else? That was my  
6 question.

7 MR. LUKE JOHNSTON: So, I -- I confirm  
8 that we received that request. I believe we responded  
9 that -- that we would get back relatively quickly.

10 My questions to -- to staff were, you  
11 know, are regulation changes required, is IT  
12 significant, those types of things. Those are being  
13 looked into right now.

14 But we will respond to that as soon as  
15 possible, recognizing we're in a Hearing right now,  
16 but soon.

17

18 CONTINUED BY MR. ANTOINE HACAULT:

19 MR. ANTOINE HACAULT: Oh, we really  
20 appreciate that. Thank you very much. Now, I want to  
21 better understand what goes into the raw relativity  
22 number for passenger Vehicle for Hire, so I'm kind of  
23 switching here.

24 I'll bring you to a table where it's in  
25 the range of 3 and ask you some questions about that.

1 But just to put some context to it, the first thing I  
2 want to understand better is what's included in that  
3 number.

4                   And I'll just rattle on a little bit  
5 before I -- I start asking questions because I've  
6 heard, you know, we exclude the two (2) years of  
7 serious claims and we only have two (2) years of data.  
8 We usually do five (5) years, we only have two (2)  
9 years of data. We use PIPP usually on a ten (10) year  
10 time frame. We only have -- probably exclude the two  
11 (2) years of data.

12                   So, with that kind of rambling  
13 introduction, with respect to the raw relativity --  
14 and maybe we'll just put it up on the screen so we --  
15 we know what -- what it is. I'll take you to IG  
16 evidence, Table 6, at page 18 as a starting point just  
17 so we have something in front of us.

18

19   (BRIEF PAUSE)

20

21                   MR. ANTOINE HACAULT:    Now, I  
22 appreciate this as balanced raw relativity, and that  
23 entails a whole different discussion. But could you  
24 help me understand by taking little chunks?

25   How did you approach dealing with rate

1 making as regards first the five (5) year average that  
2 you like to have on claim costs with respect to the  
3 data set and what went into this raw relativity?

4 MR. LUKE JOHNSTON: The -- the raw  
5 relativity simply reflects what we have. So,  
6 obviously we can't have, you know, five (5) year  
7 averages or -- or ten (10) year -- serious losses and  
8 such without that data existing, so those -- every  
9 year that passes, those will continue to be  
10 incorporated.

11 The -- our approach has always been,  
12 you know, your costs will drive your rate. And we  
13 have had cases in the past, mopeds would be a really  
14 good example, where they just never had a serious loss  
15 for years and years and years and the rate was down in  
16 the seventy-five dollar (\$75) range.

17 And then, eventually, they started --  
18 they had a few and -- and it was incorporated into  
19 their pricing. But as of today, the raw relativity  
20 simply reflects what we have.

21 MR. ANTOINE HACAULT: So, that's with  
22 respect to the five (5) year average issue. You've  
23 just collected actual claim costs for passenger  
24 Vehicle for Hire for the data that you do have.

25 You didn't make any assumption on -- on

1 -- just like normalizing it or changing it to a five  
2 (5) year average, nothing of that happening?

3 MR. LUKE JOHNSTON: We did not. It  
4 may say five (5) year average, but it really just  
5 means five (5) year average of what we have, which is  
6 two (2) -- two (2) years only, yeah.

7 MR. ANTOINE HACAULT: Fair enough.  
8 Second point; that's not the only thing that goes into  
9 here. We've had a lot of discussion about PIPP claims  
10 and serious claims.

11 Again, if I look at your rate-making  
12 guide at page 47, we don't need to go there, you  
13 probably know the things by heart, but there's all  
14 this, like, ten (10) year average. And I can go to  
15 tables on that.

16 What did you use to kind of build up  
17 your cost number for PIPP and serious?

18 MR. LUKE JOHNSTON: Only the two (2)  
19 years that -- that we had, so, the same methodology  
20 but only the years we had available. Obviously,  
21 there's also no units in the previous years either, so  
22 there's really nothing to use, but, yeah, we -- we  
23 only have the two (2) years that we have.

24 So, I didn't -- if the question is did  
25 I fill in the blanks with a guesstimate of what might

1 have happened, I did not. We just used the pure data  
2 that comes in.

3 MR. ANTOINE HACAULT: Okay. That --  
4 see, that's -- I don't know if you can help me. I had  
5 gone to -- so this rate make -- the General Rate  
6 Application part 6, RM, Appendix 9, Table 11.

7 And when I looked at the reported  
8 serious losses that get inputted, and I could follow  
9 for all the different vehicles that are listed here,  
10 all-purpose, I could kind of follow it through as to  
11 how you're using those numbers in the subsequent  
12 tables to end up with your indicated rate, I couldn't  
13 find anything related to passenger Vehicle for Hire?

14 MR. LUKE JOHNSTON: It -- so the  
15 question, I guess, if there is one, is -- is where is  
16 passenger Vehicle for Hire in this particular exhibit?

17 MR. ANTOINE HACAULT: I don't know if  
18 -- that's what I was asking you. Because for other  
19 tables, and I'll bring you to them, there -- there  
20 actually is a number.

21 So, for example, if -- if we're looking  
22 at Table 10, it's page 77 in that appendix, two-thirds  
23 the way down the table, and we can go back up to the  
24 table, the -- the heading, this table is a reported  
25 loss, and help me with the acronym, please, A-L-A-E

1 is...?

2 MR. LUKE JOHNSTON: Oh, sorry,  
3 Allocated Loss Adjustment Expenses, so --

4 MR. ANTOINE HACAULT: Okay.

5 MR. LUKE JOHNSTON: -- other, yeah.

6 MR. ANTOINE HACAULT: ...with hail and  
7 actual serious losses. This is kind of the first  
8 time, and only time, I see some expenses being  
9 recorded for passenger Vehicles for Hire which is  
10 later down in this page.

11 And you're right, the data sets only  
12 start in 2018 for the general category, but there was  
13 nothing anywhere that broke it down. That's why I'm  
14 asking these questions.

15 MR. LUKE JOHNSTON: Yeah. So I  
16 expected to -- to be even there is no data to show a  
17 placeholder for that. The -- in talking to my staff,  
18 there are no serious losses for that group. And if  
19 there's nothing to show to manage the size of the  
20 tables, we don't -- we just simply don't, you know --  
21 only show classes where serious losses have occurred.

22 But I agree, in the future, it would at  
23 least -- it would make more sense to at least show all  
24 the categories and put zero (0). So that it's  
25 understood that it's not missing. It is, in fact,

1 zero (0).

2 MR. ANTOINE HACAULT: Okay.

3 MR. LUKE JOHNSTON: Yeah.

4 MR. ANTOINE HACAULT: So let me try  
5 to take this in small pieces.

6 We kind of conceptually said it kind of  
7 is risky as all purpose, plus a bump up of 20 percent.

8 MR. LUKE JOHNSTON: Understood, yeah.

9 MR. ANTOINE HACAULT: So our notional  
10 rate would have included then, if I go back to the  
11 first table, the notional riskiness of all purpose  
12 having reported serious losses.

13 And what you're saying is because it's  
14 a small data set and they were lucky not to have any,  
15 and we really don't know -- because it's only two (2)  
16 years -- we're going to attribute zero (0) to that  
17 number.

18 MR. LUKE JOHNSTON: I'm not -- I'm  
19 going to reflect the experience of that class. So I'm  
20 not attributing anything. I'm just reflecting what  
21 has happened.

22 It is possible that serious claims  
23 could evolve into a five hundred thousand (500,000)  
24 plus position when we do centralized reserving and --  
25 and more of those claims stay on. And, of course, all

1 the claims on the injury side -- like, every other  
2 class would be, you know, developed to expect an  
3 ultimate cost and -- and everything.

4 But to date, there -- there are no  
5 serious losses in -- in the class. And so, they're --  
6 that's how it's handled in the -- in the methodology.

7 So I think a suggestion is should I  
8 just put a notional value for serious losses in there?  
9 That -- my view would be a bit of a slippery slope in  
10 the sense of I'm now starting to deviate from this  
11 idea that, you know, we reflect the actual experience  
12 of the different classes and move rates and -- you  
13 know, in a manner consistent with past, you know,  
14 rules we develop with the rate-making methodology.

15 So it's not that the group is  
16 indicating a decrease or anything. We are indicating  
17 an increase and I -- I'd suggest we let the experience  
18 dictate the rate, rather than have myself make  
19 judgments on what their serious losses will be.

20 MR. ANTOINE HACAULT: I understand  
21 what you're saying, sir. Let's go back to the total  
22 claims page. Now that I have referred you -- page 77  
23 of table 10, total four (4) passenger Vehicle for  
24 Hire.

25 So break down in little pieces. If

1 there was a serious claim that occurred in 2019, it  
2 may not be -- and likely is not categorized as such by  
3 now. Correct?

4 MR. LUKE JOHNSTON: The only type of  
5 claim that would hit that threshold would be a very --  
6 a very serious claim that was reserved right away.  
7 Like, a -- a quadriplegic or something like that.

8 More chronic type cases that haven't  
9 been fully reserved yet may not have hit that  
10 threshold. Yeah.

11 MR. ANTOINE HACAULT: But as you  
12 explained in your testimony, there's, like, a two (2)  
13 year time frame where you're kind of, well, say,  
14 listen, we really don't know for sure until two (2)  
15 years whether we should be putting something.

16 So, we're giving this category the  
17 benefit of the doubt that there is no serious claims  
18 that have occurred to date.

19 MR. LUKE JOHNSTON: We're giving it  
20 the experience that -- that it had.

21 I'm not making any assumptions about  
22 what their claims will do beyond what the experience  
23 shows today.

24 MR. ANTOINE HACAULT: Okay. And if  
25 there was to be, let's say, just one (1) claim, which

1 was over half a million dollars (\$500,000), I suggest  
2 to you -- if I'm looking at the numbers for territory  
3 1, on page 77, 2019, passenger Vehicle for Hire, the  
4 total claims were 1,404,000.

5 The only thing that would happen in the  
6 scenario where we're giving them the benefit of --  
7 well, you haven't actually had one yet -- is that  
8 we're talking, like, half a million dollars (\$500,000)  
9 off their number.

10 MR. LUKE JOHNSTON: So -- so the --  
11 the comments really go both ways. When we talked  
12 about this loss experience earlier, there can be  
13 volatility in such small numbers.

14 But to your question, if a serious loss  
15 were to show up in here, it would be handled in the  
16 same manner as other classes. The impact, all else  
17 equal, would be to increase that raw relativity for  
18 passenger Vehicle for Hire and move the losses towards  
19 the target relativity faster than the -- the current  
20 raw relativity does.

21 MR. ANTOINE HACAULT: So -- and maybe  
22 I wasn't eloquent in doing the -- the example of a  
23 half a million dollar (\$500,000) claim.

24 But if we had a half a million dollar  
25 (\$500,000) claim in 2019, the number there would not

1 be one million four-o-four (1,404,000), it would be  
2 one million nine-o-four (1,904,000). And that would  
3 mean that we're seriously under collecting from that  
4 group, if that had happened, in my hypothetical.

5 MR. LUKE JOHNSTON: I think you've  
6 already established that we believe they're under  
7 collected, so it would be -- it would add to that,  
8 yes.

9 MR. ANTOINE HACAULT: Okay. And if we  
10 go to page 100 of this -- of table 11 in the same  
11 appendix, we'll see taxi Vehicle For Hire. There, you  
12 do have data -- as you say -- and you would have used  
13 the data for territory 1), which showed, over a ten  
14 (10) year time frame, there was close to \$3.5 million  
15 in reported serious loss claims.

16 MR. LUKE JOHNSTON: That's true.

17 MR. ANTOINE HACAULT: And what's  
18 happening for the passenger Vehicle for Hire, I guess,  
19 is not -- except for the fact that we look at ten (10)  
20 years for the taxis -- if the taxis had gone in in  
21 March of 2018, they'd be getting the same treatment as  
22 the passenger vehicles would because, in 2018 and  
23 2019, there's no serious losses.

24 So your approach would mean that we  
25 only look at 2018/2019, even though we know -- I would

1 suggest -- that there's a real risk that there will be  
2 a serious loss over the next ten (10) years.

3 MR. LUKE JOHNSTON: Well, again, I  
4 guess, the -- you know, the initial rate that we  
5 selected -- which was pegged to the all purpose rate,  
6 plus 20 percent -- I guess to your point that initial  
7 all purpose rate, it includes serious loss  
8 expectation.

9 And whether we got the initial rate  
10 plus the 20 percent addition exactly right or not, the  
11 initial rate was pegged to a well-established class  
12 which, to your point, has, you know, ten (10) years of  
13 serious losses and they've been smoothed and adjusted.

14 And that -- that's really the whole  
15 reason for -- for looking at jurisdictional scan  
16 relative to a well-established rate like all purpose.

17 So, true, there's been no serious  
18 losses to date, but it doesn't mean that the init --  
19 the logic for the init -- establishment of the initial  
20 rate was -- was wrong. And -- and, you know, as  
21 you've -- as you've pointed out, the raw relativity is  
22 -- is moving this group closer to indicated values, so  
23 I -- I don't know what else I can add to that.

24 MR. ANTOINE HACAULT: Okay. But just  
25 before we leave this discussion, you raised premiums.

1 Premiums are distinct from all the costs that are  
2 incurred and claims are incurred. You need to know  
3 those claims to come up to an appropriate premium.

4 And the mathematical issue that's  
5 happening here is that there is zero (0) put to the  
6 passenger Vehicles for Hire, whereas your starting  
7 point, if you look -- if we go back to the first page,  
8 there is a lot of serious loss happening in that  
9 category, of which it's a subcategory.

10 Don't you agree, sir?

11 MR. LUKE JOHNSTON: Well --

12 MR. STEVE SCARFONE: Sorry to  
13 interject, but I thought -- maybe -- maybe I  
14 misunderstood. I thought the answered the question in  
15 that it's properly reflected in the base rate that was  
16 taken from the -- from the all-purpose.

17 MR. ANTOINE HACAULT: Okay, well, if -  
18 - if you think you've answered, I'm going to a look at  
19 -- at actual raw relativities and -- and kind of delve  
20 in --

21 MR. STEVE SCARFONE: Well, and I want  
22 Mr. Johnston, though, to -- to confirm what -- but --  
23 but I thought -- I thought that's what he had  
24 indicated earlier.

25 MR. LUKE JOHNSTON: Yeah, I think -- I

1 think the hypothetical question that you asked was if  
2 -- if the taxi cab use had been created at the  
3 beginning of 2018 and they had no serious losses, have  
4 -- you know, have we been inappropriately rating them  
5 since that time and they -- and they've had the  
6 benefit of -- of no serious losses on their rate  
7 indication.

8 My point was that that initial base  
9 rate, with the -- with the load, was intended to cover  
10 the -- the required rate and not, you know, we use the  
11 all-purpose use as a -- as a base for that.

12 The -- it -- it's not overly shocking  
13 that -- you can see from taxi cabs, which do have a  
14 high number of claims, it's not shocking to think that  
15 there may be some volatility in -- in that result.  
16 Taxis are paying, if you average that out, I guess,  
17 about three hundred thousand dollars (\$300,000) per  
18 year related to serious losses.

19 But again, I think the base --  
20 establishment of the base rate is where the -- the  
21 long-run serious-loss component was built into the  
22 rating.

23

24 CONTINUED BY MR. ANTOINE HACAULT:

25 MR. ANTOINE HACAULT: Okay. But -- I

1 think some of this discussion may be because I'm as --  
2 not asking the questions correctly.

3 But built in -- currently, the way MPI  
4 analyzes the raw relativity, it assumes that there are  
5 no serious-loss costs that the passenger Vehicles for  
6 Hire have to pay.

7 MR. LUKE JOHNSTON: Correct.

8 MR. ANTOINE HACAULT: Okay. Whereas  
9 in the all-purpose passenger vehicle, and the rate  
10 that results from that, MPI allocates, based on its  
11 method, an amount to serious losses to come to the  
12 total costs that that category has to pay, correct?

13 MR. LUKE JOHNSTON: That's true. Both  
14 categories use the loss experience that they have.  
15 All-purpose has ten (10) years. Passenger Vehicle for  
16 Hire has two (2). And passenger Vehicle for Hire does  
17 not have any serious losses yet. That's correct.

18 MR. ANTOINE HACAULT: Now, I'd like to  
19 take you...

20

21 (BRIEF PAUSE)

22

23 MR. ANTOINE HACAULT: ...again to  
24 Table 6 at page 18 of the intergroup evidence as a  
25 starting point to have the next discussion. And...

1 (BRIEF PAUSE)

2

3 MR. ANTOINE HACAULT: ...remind us  
4 again, before we get into this discussion, what the  
5 balanced current relativity means in relation to  
6 actual claims experience.

7

8 (BRIEF PAUSE)

9

10 MR. LUKE JOHNSTON: The current  
11 relativity reflects the current premiums charged  
12 within that class. In -- in general, relativities are  
13 -- are modified over time. The current and the raw  
14 will move closer together, and then they'll be talking  
15 about the same thing, which is relative loss cost.

16 But in cases where, like passenger  
17 Vehicle for Hire, the current relativity, as -- as you  
18 can see on the page, reflects the fact that the  
19 current rates are not at the same level as the raw  
20 relativity. So, this would be the -- the current  
21 relative rates based on the current premiums.

22 MR. ANTOINE HACAULT: And -- and  
23 that's going back to my going through these tables and  
24 seeing, okay, well, this is the average that's being  
25 paid in that passenger vehicle group, and if we look

1 at the premiums they're paying, they're paying one-  
2 point-eight-o (1.80) of whatever it was -- a thousand  
3 eighteen (1,018) was the number, I think.

4 That's what that balanced current  
5 relativity means?

6 MR. LUKE JOHNSTON: That's right, and  
7 maybe you'll go through this, but this table also  
8 shows progression, rela -- relatively quick  
9 progression from a -- a current relativity of one  
10 point six five (1.65) to one point nine two (1.92)  
11 within a short period of time. So that just  
12 demonstrates how this would work.

13 MR. ANTOINE HACAULT: Okay. Now,  
14 there was an answer given on the record that the  
15 current formula, which I understand would be, you take  
16 your balanced raw relativity -- that's the actual  
17 claims experience, correct?

18 MR. LUKE JOHNSTON: Out of the -- I  
19 just want to be clear -- out of the minimum-bias  
20 procedure, but completely reflective of the -- the  
21 loss experience of the class, set per the methodology  
22 went through a serious loss and all -- and all of  
23 that, yes, yeah.

24 MR. ANTOINE HACAULT: Yeah. But,  
25 okay, let's just make sure, because you said "serious

1 losses." We've allocated zero (0) cost in that two  
2 point nine nine (2.99) number, correct?

3 MR. LUKE JOHNSTON: We've reflected  
4 the actual experience, which is zero (0), yes, yeah.

5 MR. ANTOINE HACAULT: Other classes  
6 aren't dealt with that way. That's -- is there any  
7 other class where you put zero (0) for permanent loss,  
8 sir?

9 MR. LUKE JOHNSTON: I'd have to check  
10 that, but that's very possible for smaller classes.  
11 As my -- my staff mentioned, there are other classes  
12 that aren't in the table because they don't have any  
13 serious losses.

14 MR. ANTOINE HACAULT: Okay. So in any  
15 event, the balanced raw relativity for 2021 was two  
16 point nine nine three zero (2.9930). It includes zero  
17 dollars (\$0) for serious losses, and your -- the  
18 approved rate-making methodology, you'd give that  
19 number a 10 percent weighting, correct?

20 MR. LUKE JOHNSTON: That's right.

21 MR. ANTOINE HACAULT: So  
22 mathematically, what we do is we take that number  
23 times point one (.1), and it would give us -- instead  
24 of two point nine nine (2.99), we just move the  
25 decimal point. It would be point two nine nine three

1 zero (.29930).

2                   And that would be the first number  
3 because that's the first weighting that we do,  
4 correct?

5                   MR. LUKE JOHNSTON:   That would be that  
6 -- that 10 percent portion of that raw relativity,  
7 yes.

8                   MR. ANTOINE HACAULT:   Yeah.  And then  
9 we went through the data, or lack thereof, that you  
10 had to produce the current rates, which was all-  
11 purpose plus twenty (20).

12                   And to that number, in your formula,  
13 you apply 90 percent weighting, correct?

14                   MR. LUKE JOHNSTON:   Minor  
15 clarification on that.  In the first -- yeah, the  
16 first GRA, I guess, where we had raw relativities, the  
17 current state of the premiums -- the current premiums  
18 were -- was one point six five (1.65), and that was  
19 increased to one point eight zero (1.80).

20                   MR. ANTOINE HACAULT:   Correct.

21                   MR. LUKE JOHNSTON:   And then you can  
22 see that it's not a perfect match, but that estimate,  
23 you know, carried forward to the following year where,  
24 obviously, the current relativity should reflect the  
25 relativity that you just calculated the year before.

1                   It's pretty much the same number. It's  
2 -- obviously, there's going to be slight changes in  
3 the -- in the fleet. That calculation, as you  
4 described, increases the credibility-weighted  
5 relativity to one point nine two six seven (1.9267).

6                   MR. ANTOINE HACAULT: Okay. But the  
7 mathematical reality of that formula is that it takes  
8 you more than ten (10) years -- if you continued to do  
9 that increase using a flat-balance raw relativity of  
10 say three (3), it would take you more than ten (10)  
11 years to get to three (3).

12                   MR. LUKE JOHNSTON: It's -- in theory,  
13 you're always kind of approaching the target. The --  
14 the weighting of the current relativity obviously  
15 includes everything that you've done in the previous  
16 years.

17                   As you can see, we're not -- we're not  
18 weighting relative to the original rates at one point  
19 six five nine three (1.6593). We're weighting  
20 relative to a higher number. But, yeah, we'd -- you  
21 know, we had -- you know, we had to make a lot of  
22 assumptions about how long it'll take to get there.

23                   Of course, it will depend on -- on how  
24 the loss experience comes in, higher, lower, how that  
25 changes the raw relativity over time. But each year,

1 that new information will be given 10 percent weight  
2 relative to the current rate structure.

3                   And then just -- just if -- to I guess  
4 stress how this works, all else equal, the relative  
5 amount that passenger Vehicle for Hire is paying is  
6 that difference between where we started at 1.65 to  
7 the current calculated amount of one point nine two  
8 six seven (1.9267), and that is 16 percent increase.

9                   So, there are obviously other things  
10 going on the last few years -- rate decreases, capital  
11 releases and et cetera -- but the methodology is  
12 moving, it's -- the relative rates for this class. So  
13 I don't want anyone to think that that's not  
14 happening. This -- this table shows exactly that it -  
15 - that it is happening.

16                   MR. ANTOINE HACAULT: It happens, but  
17 it doesn't happen mathematically in ten (10) years as  
18 the answer was given in the IRs, I'm suggesting to  
19 you, sir.

20                   If I took an Excel spreadsheet and did  
21 this calculation and didn't move my balance of raw  
22 relativity but I kept it at three (3) and then the  
23 progression, I'm suggesting to you that even after  
24 twenty-five (25) years, I wouldn't have had -- reached  
25 my three (3) because there's -- the increments start

1 to be really small.

2 MR. LUKE JOHNSTON: I -- I don't have  
3 that evidence in front of me. I've -- I -- I can do  
4 some math on the side, but this raw relativity, I  
5 guess you're assuming it's just going to stay the same  
6 every year for the -- for the rest of time.

7 That won't be true, but, given that  
8 we're always giving only partial weight, this would  
9 just move toward the target but -- but never really  
10 get there. But that doesn't mean that we're not  
11 acting appropriately.

12 I -- I'd have to see your -- your  
13 calculation, I guess, to comment more.

14 MR. ANTOINE HACAULT: No, I wasn't  
15 saying that you weren't acting in accordance with the  
16 formula, sir.

17 I just wanted it to be clarified for  
18 the record -- and even your own small calculation  
19 clarified this -- the move from one point six five  
20 (1.65) to one point nine two (1.92), if we were  
21 actually going to achieve 100 percent two (2) years,  
22 we shouldn't have increased by 16 percent, we should  
23 have increased by 20 percent on a straight line.

24 But we saw your calculation. You said  
25 in two (2) years, instead of moving 20 percent, we

1 only moved 16 percent. So I just wanted the record to  
2 be clear that it's not going to be a straight-line  
3 increase that you get there in ten (10) years. And  
4 hopefully you've agreed with me on that.

5 MR. LUKE JOHNSTON: That is -- it's  
6 not -- it's not a straight-line increase that's  
7 applied in this -- in this manner, so it will not --  
8 if we assume all things the same, it'll not get to two  
9 point nine nine three zero (2.9930) in exactly ten  
10 (10) years. It'll take longer, yes.

11 MR. ANTOINE HACAULT: Now, am I right,  
12 from an actuarial perspective, your preference would  
13 be to have a statistically significant data set from  
14 which to start to draw conclusions?

15 MR. LUKE JOHNSTON: Can -- can you  
16 repeat that again? I didn't hear the -- the --

17 MR. ANTOINE HACAULT: From an  
18 actuarial perspective, it would be your preference to  
19 have a statistically significant data set from which  
20 to draw conclusions.

21 MR. LUKE JOHNSTON: Of course, yes,  
22 yeah, yeah.

23 MR. ANTOINE HACAULT: In the absence  
24 of any Manitoba data set for passenger Vehicle for  
25 Hire in Manitoba in 2018, you didn't have that

1 significant data set from which to draw conclusions,  
2 correct?

3 MR. STEVE SCARFONE: I think we went  
4 through the data that we collected from the other  
5 jurisdictions.

6 MR. LUKE JOHNSTON: I didn't -- I  
7 didn't have any Manitoba data, so statistically  
8 significant, that's easy to say that I did not have  
9 that.

10

11 CONTINUED BY MR. ANTOINE HACAULT:

12 MR. ANTOINE HACAULT: Okay.

13 MR. LUKE JOHNSTON: Yeah.

14 MR. ANTOINE HACAULT: Now, if we go to  
15 PUB-MPI 1-88 -- this is a table that Mr. Watchman had  
16 brought you to -- there was a question by Mr. Gabor  
17 looking at the Passenger Vehicle for Hire truck and --  
18 and the huge variance there was in the loss ratios  
19 there.

20 MR. LUKE JOHNSTON: I -- I recall  
21 that, yes.

22 MR. ANTOINE HACAULT: Yeah. You don't  
23 have any information for that data set to explain why  
24 there is that variation?

25 MR. LUKE JOHNSTON: Well, like my -- I

1 think my point was that there's twenty-seven (27)  
2 vehicles and over the course of two (2) years, so  
3 we're only averaging about thirteen (13) or fourteen  
4 (14) earned units per year.

5 So basically, if -- if we're lucky and  
6 no one has any claims, the loss ratio is zero. And if  
7 anybody has any claim at all, it's probably a higher  
8 percentage, especially if there's an injury.

9 So, yes, I would expect a significant  
10 volatility in a -- and a ten (10) to seventeen (17)  
11 unit group of vehicles.

12 MR. ANTOINE HACAULT: Yeah. What we  
13 saw for Passenger Vehicles for Hire, there were no  
14 serious loss claims -- serious collision claims here.

15 MR. LUKE JOHNSTON: The -- for --  
16 passenger Vehicle for Hire still has injury claims.  
17 We're just saying that, to date, there's nothing we've  
18 identified as a five hundred thousand dollar  
19 (\$500,000) plus claim, that's all.

20 MR. ANTOINE HACAULT: Thank you for  
21 that clarification.

22 MR. LUKE JOHNSTON: Yeah.

23 MR. ANTOINE HACAULT: I would suggest  
24 to you that if you see data sets that have that kind  
25 of variation from a twenty-six point two four (26.24)

1 loss ratio for 2019 passenger Vehicle for Hire and  
2 2012 percent (sic) for 2018, unless you understood  
3 with quite a bit of detail what was driving that, you  
4 couldn't put too much weight on that data set, could  
5 you?

6 MR. LUKE JOHNSTON: That's true.

7 MR. ANTOINE HACAULT: It -- it  
8 wouldn't have much credibility at all, I would  
9 suggest.

10 MR. LUKE JOHNSTON: That's correct.

11 MR. ANTOINE HACAULT: Yeah. Now, for  
12 passenger Vehicle for Hire, we've just seen the raw  
13 relativity around three (3) and the premium ratio for  
14 the two (2) years not having that swing.

15 Would that give you greater confidence  
16 in that data set as compared to the Vehicle for Hire  
17 truck?

18 MR. LUKE JOHNSTON: The question is  
19 would -- does passenger Vehicle for Hire data give me  
20 more confidence than the truck data?

21 MR. ANTOINE HACAULT: Yes.

22 MR. LUKE JOHNSTON: Yes, it does.

23 MR. ANTOINE HACAULT: Okay. And if we  
24 go to lines 16 and 17 on this same table, Figure 1 of  
25 PUB-MPI 1-88, we see the Taxi Vehicle for Hire. And

1 in the right-hand column there is the percentages that  
2 hover around 86 percent loss ratio.

3 Do you see that, sir?

4 MR. LUKE JOHNSTON: Yes, I do.

5 MR. ANTOINE HACAULT: And you  
6 explained, at that level, they're basically covering  
7 their costs?

8 MR. LUKE JOHNSTON: That's true.

9 MR. ANTOINE HACAULT: Now, I'm trying  
10 to understand that. Is it at 80 percent that they  
11 meet their costs? Because we had looked at that. And  
12 -- and here I'm looking. And I see, okay, they've  
13 incurred in 2018 3.408.

14 MR. LUKE JOHNSTON: Yeah, I apologize.  
15 I -- I -- the -- the question posed to me was  
16 basically covering their costs.

17 The -- the true breakeven would be  
18 around 80 percent, maybe a little higher or lower, so  
19 slightly above that but not -- my comment was just,  
20 you know, they're -- we're not way out -- out to lunch  
21 here in terms of the --

22 MR. ANTOINE HACAULT: Okay.

23 MR. LUKE JOHNSTON: -- that -- that  
24 target but slightly above.

25 MR. ANTOINE HACAULT: But look at the

1 numbers because percentages of a big number is  
2 different than percentage of a small number.

3 In 2018, the claims incurred were 3.408  
4 million and the premiums earned 3.942?

5 MR. LUKE JOHNSTON: That's right.

6 MR. ANTOINE HACAULT: So, on a pure  
7 number perspective, this small population, as you  
8 said, of about five hundred (500) taxis is footing a  
9 five hundred thousand dollar (\$500,000) bill over and  
10 above the indicated breakeven?

11 MR. LUKE JOHNSTON: Yeah, they were --  
12 they were close to the 80 percent, I -- I guess. For  
13 the -- for all the serious loss talk we just went  
14 through, they're -- you know these two (2) years don't  
15 have any serious losses in them.

16 So, I'll make the same point that --  
17 that you've just made. Sure, you'll have stability in  
18 a year where you don't have any serious losses, but,  
19 as -- as you're aware, that isn't always the case, but  
20 for these two (2) years, relatively stable at 85  
21 percent, so.

22 MR. ANTOINE HACAULT: Yeah, but  
23 except, sir, when you're answering it that way, you --  
24 you're implying that you only look at two (2) years of  
25 serious losses whereas you don't look at two (2) years

1 of serious loss for taxi.

2 We saw the table. You go over ten (10)  
3 years, and that's what they pay for, the ten (10) year  
4 number, not a two (2) year number, correct?

5 MR. LUKE JOHNSTON: I agree with you,  
6 but you are drawing my attention, I guess, to the  
7 stability of the losses in these two (2) years. I  
8 guess I assumed to make a point that they're --  
9 they're -- you know, despite the small -- small unit  
10 size, there is some stability here.

11 But I'm just cautioning you that we've  
12 also gone through that there don't appear to be any  
13 serious losses in this year, so it would be more  
14 volatile in -- if that situation arose, so previous  
15 years I would expect to have perhaps more volatility.

16 MR. ANTOINE HACAULT: Thank you for  
17 that, sir. And for 2019, the spread between the  
18 earned premium and the incurred claims is between 4.6  
19 million and 3.937 million for a difference of nearly  
20 seven hundred thousand dollars (\$700,000), sir?

21 MR. LUKE JOHNSTON: That's right.

22 MR. ANTOINE HACAULT: And if we  
23 compare that to the passenger Vehicles for Hire, which  
24 as of 2019 have more participants, what the raw data  
25 is telling us is there's -- at line 2, 2019, there's

1 \$1.71 million of claims incurred --

2 MR. LUKE JOHNSTON: Yes.

3 MR. ANTOINE HACAULT: -- and 1.405

4 premiums earned? So, that group of about seven

5 hundred (700) or so vehicles is benefiting from about

6 a three hundred thousand dollar (\$300,000) number?

7 MR. LUKE JOHNSTON: The incurred is

8 three hundred thousand dollars (\$300,000) higher than

9 -- than the premium, yes. Yeah.

10

11 (BRIEF PAUSE)

12

13 MR. ANTOINE HACAULT: Now, sir, when

14 we were looking at the table in the InterGroup

15 evidence we had a 2020 number for the raw relativity.

16 If we could go back, it's IG evidence Table 6 at page

17 18.

18

19 (BRIEF PAUSE)

20

21 MR. ANTOINE HACAULT: What -- and --

22 and this may be on the table here. What was the raw

23 relativity assumed as compared to the group in which

24 they are as of 2018, when you set the rates? Is it

25 the 1.65 number?

1 MR. LUKE JOHNSTON: That would have  
2 been -- yeah, that would have been our current rate  
3 structure, yes, yeah, or initial, pardon me, not  
4 current, initial.

5 MR. ANTOINE HACAULT: Initial?

6 MR. LUKE JOHNSTON: Yeah. Yeah.

7 MR. ANTOINE HACAULT: So, notionally,  
8 based on the environmental scan which I went through  
9 with you, MPI came up with, well, we think the  
10 relativity should be around 1.65?

11 MR. LUKE JOHNSTON: That's the --  
12 essentially, the -- the fallout of that 20 percent  
13 decision. What I mean by, "the fallout of that," is  
14 we took the all-purpose rate, added 20 percent to  
15 that.

16 We didn't know what the actual  
17 population of vehicles would be, what the -- what  
18 those customers would drive, things like that, what  
19 territory they'd necessarily be in.

20 Now that we have an actual population  
21 in that group, we can calculate the current relativity  
22 and say, okay, you know, the premiums we got relative  
23 to the average premium was 1.6593.

24 MR. ANTOINE HACAULT: And -- and the  
25 problem which everybody's been lamenting is that,

1 instead of getting a useful data set during COVID,  
2 you're probably not going to get another useful data  
3 set this year which will give you useful information  
4 on actual claims incurred to give you what the raw  
5 relativity indicator would be.

6                   Is -- is that -- am I understanding  
7 that correct?

8                   MR. LUKE JOHNSTON: Well, I guess  
9 we'll have some decisions to make in next year's  
10 hearings about how to treat this year that we've been  
11 in.

12                   Everyone probably had some form of  
13 impact due to COVID to the extent that taxis or  
14 passenger Vehicle for Hire had a more extreme or  
15 different impact that would -- reflected in the raw  
16 relativities that -- that come through, but,  
17 obviously, I -- I don't know what those will be and  
18 I'm not in a position to say how -- how we should  
19 respond to that. But that's all I'd have to say out  
20 of that.

21                   MR. ANTOINE HACAULT: But did I  
22 understand your evidence, sir, that it would be hard  
23 to place any credibility on data that is so affected  
24 by the COVID curve and how that's going to play out?

25                   MR. LUKE JOHNSTON: We're -- we're not

1 -- yeah, we're not at next year's GRA yet, but we will  
2 have to address the question of how -- if we continue  
3 to apply the rate making methodology in the same way,  
4 as we have in the past in terms of relativities, but  
5 that's something for next years GRA. I don't -- don't  
6 know the outcome of that yet.

7 MR. ANTOINE HACAULT: Thank you. I'm  
8 pretty much wrapping up my questioning, members of the  
9 panel. If I -- I'll ask just one (1) quick one. And  
10 then if I could have time to review my notes, I think  
11 I'm probably wrapped up, but I may have one (1) or two  
12 (2) questions which I missed.

13 Before I -- I do the review of notes, I  
14 just wanted to put for the record, because we were  
15 talking about these raw relativities and where that  
16 might indicate as far as an increase, if we can bring  
17 up Taxi Coalition-MPI-2-3.

18

19 (BRIEF PAUSE)

20

21 MR. ANTOINE HACAULT: That's where, I  
22 believe, Mr. Watchman got his -- in answer to 'E' on  
23 page 4 of 4.

24

25 (BRIEF PAUSE)

1 MR. ANTOINE HACAULT: You'll see, in  
2 that response, MPI indicated that there would have to  
3 be an increase of about 56 percent.

4 So that's the reason we use that  
5 number, sir?

6 MR. LUKE JOHNSTON: That's right.  
7 When we had our discussions, we figured it'd be a --  
8 maybe around a thousand dollar (\$1,000) increase. So  
9 that's confirmed more accurately on this Information  
10 Request as one thousand one hundred and seventeen  
11 (1,117).

12 MR. ANTOINE HACAULT: Yeah. Okay,  
13 thank you.

14 If I can have my five (5) minutes to  
15 review things, please? Thank you.

16

17 (BRIEF PAUSE)

18

19 MR. STEVE SCARFONE: Madam Chair,  
20 while we're waiting for Mr. Hacault, I can advise on  
21 one (1) of the undertakings provided this afternoon,  
22 concerning a report that was referenced in one (1) of  
23 the undertakings.

24 Mr. Hacault asked if we would share the  
25 report, but we've confirmed that we didn't receive a

1 copy of the actual report that was referenced in that  
2 article.

3 THE PANEL CHAIRPERSON: Thank you, Mr.  
4 Scarfone.

5

6 (BRIEF PAUSE)

7

8 MR. ANTOINE HACAULT: I have no  
9 further questions.

10 THE PANEL CHAIRPERSON: Thank you very  
11 much, Mr. Hacault.

12 We are scheduled to be back tomorrow  
13 morning at 9:00. And so, at this point, really the  
14 only things that we have left to deal with are any  
15 further questions by PUB counsel or the Interveners in  
16 relation to undertakings. And then, we have the --  
17 the testimony for -- from the Taxi Coalition witnesses  
18 on Friday.

19 THE CHAIRPERSON: Sorry -- sorry to  
20 disappoint you, I do have some questions of Mr.  
21 Johnston, which I was going to do tomorrow morning.

22 THE PANEL CHAIRPERSON: I'm sorry.

23 THE CHAIRPERSON: Yeah. No, I've just  
24 got a few questions.

25 THE PANEL CHAIRPERSON: And we have

1 Board questions tomorrow morning. But --

2 MR. STEVE SCARFONE: And some re-  
3 direct.

4 THE PANEL CHAIRPERSON: -- the  
5 question at this point -- and some re-direct -- is  
6 whether we have significant enough number of  
7 undertakings that have been received that are going to  
8 generate questions that have been formulated and what  
9 the -- the time estimate of that is.

10 MR. ROBERT WATCHMAN: Yes, Madam  
11 Chair. And there's been a little bit of discussion.

12 I guess I should add, I believe Mr.  
13 Williams will have some cross-examination on  
14 ratemaking as well.

15 THE PANEL CHAIRPERSON: Once -- once  
16 we finish this panel, then we'll be moving forward.

17 MR. ROBERT WATCHMAN: Yes. And there  
18 are -- and I'm not certain at this moment -- but there  
19 are some undertakings that haven't been answered yet.

20 And there was some discussion offline  
21 concerning how we would ask the questions arising from  
22 undertakings. Whether we would start that tomorrow  
23 and continue on Friday, assuming that more  
24 undertakings might be answered over the course of  
25 tomorrow.

1                   And now, I think there's -- there's a  
2 little bit of a -- well, not really an issue -- but a  
3 question as to if Board counsel questioned on the  
4 undertakings, would Interveners possibly follow that?  
5 Or would Interveners wait until Friday?

6                   So I guess, it's a question of whether  
7 it's better to start questions on undertakings  
8 tomorrow, or save it all for Friday.

9                   THE PANEL CHAIRPERSON:   Well, could I  
10 ask that counsel have that discussion then and inform  
11 us.

12                   And, my apologies, tomorrow morning, we  
13 will start with Mr. Williams' cross-examination, any  
14 questions from the Board, and then re-direct by Mr.  
15 Scarfone, and then we'll move into this next phase  
16 about the responses based on the undertakings.

17                   MR. STEVE SCARFONE:   Yes.   So -- and I  
18 know that Mr. Watchman had asked MPI how long it  
19 anticipates its cross-examination of the Taxi  
20 Coalition and that won't be very long.

21                   Mr. Guerra is preparing that, so he'll  
22 be conducting that cross-examination, but he expects  
23 to be about forty-five (45) minutes.

24                   THE PANEL CHAIRPERSON:   Okay.   Thank  
25 you.   We'll reconvene tomorrow morning at 9:00 then.

1 --- Upon adjourning at 4:31 p.m.

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4 Certified Correct,

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8 Donna Whitehouse, Ms.

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