



“When You Talk - We Listen!”



MANITOBA PUBLIC UTILITIES BOARD

Re: MANITOBA PUBLIC INSURANCE CORPORATION (MPI)  
2023/2024 GENERAL RATE APPLICATION  
HEARING

Before Board Panel:

- Irene Hamilton, K.C.- Panel Chairperson
- Robert Gabor, K.C. - Board Chair
- Susan Nemec - Board Member
- George Bass, K.C. - Board Member
- Susan Boulter - Board Member

HELD AT:

Public Utilities Board  
400, 330 Portage Avenue  
Winnipeg, Manitoba  
November 2, 2022  
Pages 2093 to 2197

1 APPEARANCES

2 Kathleen McCandless ) Board Counsel

3 Robert Watchman ) Board Counsel

4 Kara Moore ) Board Counsel

5 Roger Cathcart ) Board Advisor

6 Blair Mantketelow-Eckler (remote) ) Board Advisor

7

8 Steve Scarfone ) Manitoba Public

9 Michael Triggs ) Insurance

10 Anthony Guerra )

11 Jordan Lang (Student-at-law) )

12

13 Byron Williams ) CAC (Manitoba)

14 Chris Klassen )

15

16 Karen Wittman ) Taxi Coalition

17 Sharna Nelko )

18

19 Charlotte Meek ) CMMG

20

21 Jennifer Sokal ) IBAM

22 Michael Weinstein )

23

24 Christian Monnin ) Bike Winnipeg

25 Charles Feaver (np) )

|    |  |          |
|----|--|----------|
| 1  | TABLE OF CONTENTS                                      |          |
| 2  |  | Page No. |
| 3  | List of Exhibits                                       | 2096     |
| 4  |  |          |
| 5  | MPI CAPITAL MANAGEMENT PLAN/FIVE-YEAR FORECAST/REVENUE |          |
| 6  | PANEL RESUMED:   |          |
| 7  |  |          |
| 8  | CARA LOW, Resumed                                      |          |
| 9  | MARK GIESBRECHT, Resumed                               |          |
| 10 | CHERITY OSTAPOWICH, Resumed                            |          |
| 11 |  |          |
| 12 | Cross-examination by Dr. Byron Williams                | 2098     |
| 13 | Cross-examination by Ms. Karen Wittman                 | 2120     |
| 14 | Re-Direct examination by Mr. Steve Scarfone            | 2166     |
| 15 |  |          |
| 16 | GLENN BUNSTON, Resumed                                 |          |
| 17 |  |          |
| 18 | Re-cross examination by Dr. Byron Williams             | 2178     |
| 19 | Re-cross examination by Ms. Kathleen McCandless        | 2191     |
| 20 |  |          |
| 21 |  |          |
| 22 |  |          |
| 23 | Certificate of Transcript                              | 2197     |
| 24 |  |          |
| 25 |  |          |

| List of Exhibits |   |          |
|------------------|---|----------|
| No.              | Description   | Page No. |
| 1                | MPI 2018 Interim vehicle for hire application   | 2121     |
| 2                | PUB Order 11/'18 January 15, 2018   | 2121     |
| 3                | MPI Vehicle for hire update slide presentation October 14, 2021 - slides 1 and 7.     | 2121     |
| 4                | Response to Undertaking 10, Appendices 1 to 17  | 2175     |
| 5                | Response to Undertaking 18  | 2175     |
| 6                | 2022 Motorcycle Rates Worksheet with Driver Licence Premiums                          | 2175     |
| 7                | Response to Undertaking 5   | 2176     |
| 8                | Response to Undertaking 21  | 2176     |
| 9                | Response to Undertaking 16  | 2176     |
| 10               | Capital Management Plan and Five (5) Year Forecast Presentation from November 1, 2022 | 2176     |
| 11               | Response to Undertaking 17  | 2177     |
| 12               | Response to Undertaking 25  | 2177     |
| 13               | Response to Undertaking 27 and Appendix 1   |          |
| 14               | Response to Undertaking 15  | 2177     |
| 15               | Response to Undertaking 9   | 2177     |

| List of Exhibits (cont'd) |                                   |          |
|---------------------------|-----------------------------------|----------|
| No.                       | Description                       | Page No. |
| 1                         |                                   |          |
| 2                         |                                   |          |
| 3                         | MPI-98 Response to Undertaking 40 | 2178     |
| 4                         |                                   |          |
| 5                         |                                   |          |
| 6                         |                                   |          |
| 7                         |                                   |          |
| 8                         |                                   |          |
| 9                         |                                   |          |
| 10                        |                                   |          |
| 11                        |                                   |          |
| 12                        |                                   |          |
| 13                        |                                   |          |
| 14                        |                                   |          |
| 15                        |                                   |          |
| 16                        |                                   |          |
| 17                        |                                   |          |
| 18                        |                                   |          |
| 19                        |                                   |          |
| 20                        |                                   |          |
| 21                        |                                   |          |
| 22                        |                                   |          |
| 23                        |                                   |          |
| 24                        |                                   |          |
| 25                        |                                   |          |

1 --- Upon commencing at 9:01 a.m.

2

3 THE PANEL CHAIRPERSON: Good morning,  
4 everyone.

5 Mr. Williams...?

6

7 MPI CAPITAL MANAGEMENT PLAN/FIVE-YEAR FORECAST/REVENUE

8 PANEL RESUMED:

9

10 CARA LOW, Resumed

11 MARK GIESBRECHT, Resumed

12 CHERITY OSTAPOWICH, Resumed

13

14 CROSS-EXAMINATION BY DR. BYRON WILLIAMS:

15 DR. BYRON WILLIAMS: Good morning,  
16 members of the panel. Just as I discussed with My  
17 Learned Friend Mr. Scarfone yesterday, we do have  
18 certain questions related to MPI Exhibit 73 which have  
19 implications both for investments and for the MCT. So  
20 we're going to leave those questions to the -- to the  
21 undertaking questioning on Thursday.

22 Ms. Low, it's your understanding that  
23 Manitoba Public Insurance is a provincially-owned  
24 Crown corporation with a statutory monopoly on the  
25 provision of Basic automobile insurance in the

1 Province of Manitoba, agreed?

2 MS. CARA LOW: Agreed.

3 DR. BYRON WILLIAMS: So if Manitobans  
4 want their automobiles to be on the roads in Manitoba,  
5 they must get their Basic auto insurance from MPI.

6 MS. CARA LOW: Agreed.

7 DR. BYRON WILLIAMS: And it's your  
8 understanding, based upon your participation in this  
9 proceeding, that rates for Basic insurance are set by  
10 the Public Utilities Board.

11 MS. CARA LOW: Agreed.

12 DR. BYRON WILLIAMS: And so if Basic  
13 automobile insurance policyholders in Manitoba are  
14 unhappy with MPI, shocking as that might sound,  
15 whether for service or its management or rates, they  
16 can't go anywhere else to get Basic insurance?

17 MS. CARA LOW: That would be true.

18 DR. BYRON WILLIAMS: Okay. And of  
19 course, you're familiar with the Office of the  
20 Superintendent of Financial Institutions known by the  
21 acronym as OSFI, O-S-F-I?

22 MS. CARA LOW: Yes, I am.

23 DR. BYRON WILLIAMS: And it's a  
24 federal agency, you'll agree, with the mandate to  
25 oversee the safety and soundness of Canadian financial

1 institutions, correct?

2 MS. CARA LOW: That sounds correct.

3 DR. BYRON WILLIAMS: And federally  
4 regulated property and casualty insurances -- insurers  
5 are under the oversight of OSFI?

6 MS. CARA LOW: Yes, that is correct.

7 DR. BYRON WILLIAMS: And many of the  
8 companies regulated by OSFI operate in a competitive  
9 marketplace. Agreed?

10 MS. CARA LOW: Very true.

11 DR. BYRON WILLIAMS: And in the event  
12 of a bad financial year, a company in a competitive  
13 marketplace you'll agree has to be mindful of  
14 excessive rate increases that may lead to its  
15 customers fleeing to its competitors.

16 MS. CARA LOW: True enough. When  
17 you're in a competitive market, one (1) of the  
18 considerations is your market share when you're doing  
19 your pricing.

20 DR. BYRON WILLIAMS: And unlike Crown  
21 monopolies like Manitoba Public Insurance, privately-  
22 owned property and casualty insurers in the  
23 competitive marketplace do not have the implicit  
24 backing of the Province of Manitoba in the event of a  
25 bad year, agreed?



1 MS. CARA LOW: Every insurance company  
2 is different. Some are stock companies, some are  
3 mutual companies that don't have access to capital.  
4 There's a lot of different companies out there.

5 DR. BYRON WILLIAMS: To the extent  
6 that it's a privately-owned company, it wouldn't have  
7 the backing of a province like MPI does.

8 MS. CARA LOW: That would be true.

9 DR. BYRON WILLIAMS: Thank you. And  
10 you'll agree that one (1) of the objectives of OSFI in  
11 its general regulatory role is to make sure that  
12 federal regu -- federally regulated property and  
13 casualty insurers have sufficient reserves to weather  
14 an adverse year and -- and a loss of -- of ratepayers.

15 MS. CARA LOW: OSFI is there to ensure  
16 that the insurance companies are financially sound.

17 DR. BYRON WILLIAMS: And OSFI, of  
18 course, has developed targets and tests to ensure the  
19 company (sic) it -- it regulates stay in business in  
20 the event of severe adverse events and meet their  
21 obligations to their insured, correct?

22 MS. CARA LOW: Yes, yes.

23 DR. BYRON WILLIAMS: And the MCT is  
24 one (1) of the tools that OSFI employs to ensure that  
25 a property and casualty company under its regulatory

1 purview main -- maintains both adequate capital and  
2 adequate and appropriate forms of liquidity. Agreed?

3 MS. CARA LOW: MCT would be one (1)  
4 tool, yes.

5 DR. BYRON WILLIAMS: And it is one (1)  
6 of several indicators that OSFI uses to assess an  
7 insurer's financial condition, correct?

8 MS. CARA LOW: It would be the main  
9 tool. One of many, but it's a main tool.

10 DR. BYRON WILLIAMS: Ms. Low, I'm not  
11 sure if you're aware of this or not, but are you aware  
12 whether or not there was a review of Manitoba Public  
13 Insurance undertaken by Judge Robert Kopstein in the  
14 1980s?

15 MS. CARA LOW: I can't answer that.

16 DR. BYRON WILLIAMS: So, you're --  
17 you're not familiar with the Kopstein report?

18 MS. CARA LOW: No, I am not.

19 DR. BYRON WILLIAMS: And so, you  
20 wouldn't be familiar with any analytic distinctions,  
21 if any, that Judge -- Judge Kopstein may have drawn  
22 between MPI as a Crown corporation and federally  
23 regulated property and casualty insurers? Okay. Thank  
24 you.

25 I brought it with me just in case you

1 did.

2

3

(BRIEF PAUSE)

4

5

DR. BYRON WILLIAMS: Ms. Low, the --

6

the current purpose of the Rate Stabilization Reserve

7

is to protect motorists from rate increases that would

8

otherwise have been necessary due to unexpected

9

variances from forecasted results or due to events and

10

losses arising from nonrecurring events or factors.

11

Agreed?

12

MS. CARA LOW: Agreed.

13

DR. BYRON WILLIAMS: And so, the

14

intent of the Rate Stabilization Reserve, as it has

15

developed in Manitoba, is to act as a cushion against

16

a bad year or a series of bad years, correct?

17

MS. CARA LOW: Correct.

18

DR. BYRON WILLIAMS: And practically

19

speaking, if Basic MPI has a bad year resulting in

20

negative net income and assuming no transfers from

21

Extension, no transfers from Manitoba, the Basic

22

retained earnings will drop?

23

MS. CARA LOW: Yes.

24

DR. BYRON WILLIAMS: And conceptually,

25

Basic MPI could have a bad year due to a calamitous

1 weather event?

2 MS. CARA LOW: Yes. We forecast for a  
3 net income to be zero, but it could be positive or a  
4 negative.

5 DR. BYRON WILLIAMS: Yeah. And one  
6 (1) of the factors that might lead to a negative is a  
7 calamitous weather event. Agreed?

8 MS. CARA LOW: Yeah.

9 DR. BYRON WILLIAMS: Basic MPI also  
10 conceptually could have a bad year due to a sharp drop  
11 in the value of its bond portfolio due to unexpectedly  
12 high inflation, agreed?

13 MS. CARA LOW: Agreed.

14 DR. BYRON WILLIAMS: Conceptually, MPI  
15 also could have a bad year due to imprudent management  
16 activities such as a dramatic increase in operating  
17 expenses, correct?

18 MS. CARA LOW: It would have to be  
19 unexpected. Expected costs are built into the pricing  
20 but unexpected costs come out of the RSR.

21 DR. BYRON WILLIAMS: And assuming no -  
22 - no transfer from Extension and negative net income,  
23 the retained earnings would be reduced in the event of  
24 any of those three (3) hypotheticals I shared with  
25 you?

1 MS. CARA LOW: That is true.

2 DR. BYRON WILLIAMS: So, the Basic RSR  
3 can act as a cushion against bad weather. Agreed?

4 MS. CARA LOW: Agreed.

5 DR. BYRON WILLIAMS: It can also act  
6 as a cushion for bad -- bad management or imprudent  
7 investment choices. Agreed?

8 MS. CARA LOW: Agreed. Again, we do  
9 live in Winnipeg, so we do have bad weather factored  
10 in our expectations, so it has to be worse than  
11 expected.

12 DR. BYRON WILLIAMS: Right. And the  
13 example I used was a calamitous weather event.

14 MS. CARA LOW: Yes.

15

16 (BRIEF PAUSE)

17

18 DR. BYRON WILLIAMS: I'm not surprised  
19 you didn't read the Kopstein report although I would  
20 recommend it for a nighttime reading at some time in  
21 the future.

22 But when you joined MPI, did you review  
23 prior Board Orders for insight into how the Public  
24 Utilities Board, in the exercise of it -- its  
25 independent rate setting function, had determined an

1 appropriate RSR for rate-setting purposes?

2 MS. CARA LOW: I did go through the  
3 transcripts for the last four (4) years.

4 DR. BYRON WILLIAMS: Puts you ahead of  
5 myself. And you're aware that over time, the Public  
6 Utilities Board has considered a variety of approaches  
7 to determining the Rate Stabilization Reserve,  
8 including percent of premiums, risk variance, and --  
9 and Dynamic Capital Adequacy Testing?

10 MS. CARA LOW: Yes.

11 DR. BYRON WILLIAMS: And I take it  
12 you're aware that for a number of years the RSR target  
13 was set after consideration of the Dynamic Capital  
14 Adequacy Testing results of MPI, agreed?

15 MS. CARA LOW: That is my  
16 understanding.

17 DR. BYRON WILLIAMS: And it would be  
18 your understanding that -- during that period, that  
19 MPI, despite its relatively small actuarial unit, was  
20 able to perform that type of analysis on an annual  
21 basis for the PUB?

22 MS. CARA LOW: Yes.

23 DR. BYRON WILLIAMS: Now, as a  
24 provincially owned Crown monopoly, you'll agree that  
25 Manitoba Public Insurance is not regulated by OSFI?

1 MS. CARA LOW: That is true. We do  
2 consider OSFI as industry best practices, though,  
3 because many provincial regulators look to OSFI for  
4 their own regulations.

5 DR. BYRON WILLIAMS: On that point,  
6 you'll agree that the level of rigour in terms of  
7 provincial regulators varies across Canada.

8 MS. CARA LOW: Yes.

9 DR. BYRON WILLIAMS: Based on your  
10 direct evidence, would it be fair to say that the  
11 external appointed actuary did an independent review  
12 of the upper threshold for the MCT and ultimately  
13 recommended 120 percent.

14 MS. CARA LOW: Yes, it was an  
15 independent review.

16 DR. BYRON WILLIAMS: When the external  
17 appointed actuary was retained, would it be fair to  
18 say that they were not asked to review alternatives  
19 to the MCT for setting a reserve in the context of a  
20 Crown monopoly, with a statutory monopoly.

21 MS. CARA LOW: Sorry, could you  
22 repeat?

23 DR. BYRON WILLIAMS: You didn't -- you  
24 focused them on the MCT. You didn't ask them to look  
25 at some of those other ways of evaluating appropriate

1 rate setting in the context of a -- the purpose of the  
2 RSR.

3 MS. CARA LOW: Correct. We were  
4 looking at a range and we wanted to get independent  
5 review where the upper threshold should be. So we  
6 told -- we asked him not to consider the one-twenty  
7 (120); to do an independent review, and what would he  
8 recommend as an upper threshold.

9 DR. BYRON WILLIAMS: And you  
10 restricted the independent external actuary to an MCT  
11 framework.

12 MS. CARA LOW: Correct.

13 DR. BYRON WILLIAMS: And the starting  
14 point for the MCT framework was a target of 100  
15 percent?

16 MS. CARA LOW: Correct.

17 DR. BYRON WILLIAMS: So their mandate  
18 would not -- I'll leave that.

19 Now, Ms. Low, my -- our clients and MPI  
20 may disagree with how the RSR is calculated, but you  
21 would agree that to the extent that reserves are  
22 excessive, this would raise concerns of  
23 intergenerational equity. Agreed?

24 MS. CARA LOW: Could you elaborate?

25 DR. BYRON WILLIAMS: You spoke



1 yesterday about how rate setting is a forward or  
2 perspective exercise. Agreed?

3 MS. CARA LOW: Agreed.

4 DR. BYRON WILLIAMS: And you also  
5 talked about excessive capital. You recall talking  
6 about excessive capital yesterday?

7 MS. CARA LOW: Yes.

8 DR. BYRON WILLIAMS: And you were  
9 making the point -- at least as we understand it --  
10 that the build up of excessive capital has taken place  
11 over time.

12 MS. CARA LOW: Yes.

13 DR. BYRON WILLIAMS: It's a function  
14 of historical events.

15 MS. CARA LOW: Exactly.

16 DR. BYRON WILLIAMS: And as a function  
17 of historical events, to the degree that there is  
18 excessive capital, that is money that was paid in to -  
19 - from the ratepayers of prior years.

20 MS. CARA LOW: Agreed. Yes.

21 DR. BYRON WILLIAMS: Okay. And so,  
22 when we speak of intergenerational equity as a  
23 regulatory concept, that speaks in terms of the  
24 fairness to ratepayers over time.

25 MS. CARA LOW: I understand, yes.

1 DR. BYRON WILLIAMS: Yes. And you  
2 were alive to that fairness because you were trying to  
3 speak to the importance of being fair to yesterday's  
4 consumers who may have contributed to excess reserves.

5 MS. CARA LOW: Exactly. Agreed.

6 DR. BYRON WILLIAMS: Okay. So I think  
7 we're agreed, but it does -- I'm hoping you will  
8 agree, that to the extent there are excessive  
9 reserves, this creates issues of intergenerational  
10 equity for those ratepayers who have historically  
11 contributed to those reserves. Agreed?

12 MS. CARA LOW: Agreed.

13 DR. BYRON WILLIAMS: And when  
14 excessive reserves are in the hands or the bank  
15 accounts -- or in the investment portfolio of MPI,  
16 rather, it -- than in the hands of ratepayers, there  
17 is an opportunity cost to those ratepayers. Agreed?

18 MS. CARA LOW: Agreed.

19 DR. BYRON WILLIAMS: To the extent  
20 that there are excessive reserves, those are funds  
21 that consumers might have used for purposes other than  
22 the investment portfolio of MPI. Agreed?

23 MS. CARA LOW: Yes.

24 DR. BYRON WILLIAMS: Conceptually,  
25 they might have used any -- their share of excess

1 reserves to pay down their credit card, for example.

2 MS. CARA LOW: Yes.

3 DR. BYRON WILLIAMS: And you would  
4 agree that the cost of capital for consumers may  
5 differ from the cost of capital for MPI. Agreed?

6 MS. CARA LOW: I would agree to that,  
7 yes.

8 DR. BYRON WILLIAMS: Ms. Low, I have  
9 three (3) questions which I think -- the next three  
10 (3) questions are within your knowledge but if they're  
11 not, you'll just let me know. Okay?

12 MS. CARA LOW: Okay.

13 DR. BYRON WILLIAMS: You're aware that  
14 MPI's made roughly one hundred and twenty million  
15 (120) worth of transfers from excessive reserves in  
16 Extension auto insurance to DVA over the last two (2)  
17 years?

18 MS. CARA LOW: Yes.

19 DR. BYRON WILLIAMS: And as a member  
20 of -- as a senior official in MPI and as a -- as a  
21 participant in this proceeding, you're aware that MPI  
22 takes the position that absence a contrary directive  
23 from Manitoba, it can use excess reserves from  
24 Extension as is its board sees fit.

25 MS. CARA LOW: Could I pass this over

1 to Mark?

2 DR. BYRON WILLIAMS: To Mr.

3 Giesbrecht?

4 MS. CARA LOW: Yeah.

5 DR. BYRON WILLIAMS: For sure.

6 MR. MARK GIESBRECHT: Yes, as

7 management and the board, we're responsible for MPI.

8 We have to look at the operation holistically and --

9 and all of the lines of business and -- and, you know,

10 make decisions that are in the best interest of the

11 entire entity when may require periodic transfers from

12 one line to another that is not always between

13 Extension and Basic.

14 DR. BYRON WILLIAMS: Okay. Thank you

15 for that. And this can be either to Mr. Giesbrecht,

16 but I think it's -- is more appropriate to Ms. Low.

17 Based upon your evidence yesterday, MPI

18 also takes the position that it is under no obligation

19 to undertake a rate rebate to Basic ratepayers, even

20 if its existing retained earnings for Basic are over

21 120 percent MCT.

22 MS. CARA LOW: We may apply for a

23 rebate, depending on the circumstances. If we know

24 the -- if we believe the MCT will fall below 100

25 percent, in the forecast period, we would not rebate.

1 DR. BYRON WILLIAMS: And so, just  
2 based upon your evidence today and today, (sic) MPI  
3 sees it having a discretion, in terms of whether to  
4 apply or not to apply for a rate rebate to Basic, even  
5 if that amount is above 120 percent MCT. Agreed?

6 MS. CARA LOW: Agreed.

7 DR. BYRON WILLIAMS: To Mr. Giesbrecht  
8 or Ms. Low, as you see fit. Based on your  
9 participation in the GRA process, the General Rate  
10 Application process, you're aware that the Public  
11 Utility Board is task with determining just and  
12 reasonable rates.

13 MS. CARA LOW: Correct.

14 DR. BYRON WILLIAMS: And, based upon  
15 your participation in this process, you're aware that  
16 one of the things the Public Utility Board is looking  
17 at is whether expenditures are just or -- are prudent  
18 and reasonable. Agreed?

19 MS. CARA LOW: Agreed. Yeah.

20 DR. BYRON WILLIAMS: And, again, based  
21 upon your participation in the PUB process, you are  
22 generally aware that the PUB may choose to grant the  
23 rates proposed by MPI, or it may choose to grant  
24 different rates, whether higher or lower. Agreed?

25 MS. CARA LOW: Yes. Yes.

1 DR. BYRON WILLIAMS: In terms of the  
2 development of the Capital Management Plan, has MPI  
3 examined the potential for a conflict where a capital  
4 build provision of a certain level is necessary to get  
5 to the 100 percent target, but the independent  
6 regulator has determined that the proposed rate  
7 increase is not just and reasonable.

8 Have you contemplated how your Capital  
9 Management Plan might approach that type of issue?

10 MS. CARA LOW: One (1) minute please.

11

12 (BRIEF PAUSE)

13

14 MS. CARA LOW: The Capital Management  
15 Plan, itself, first assumes that AAP ratemaking is  
16 approved so we're pricing to a net income of zero. So  
17 if the -- we didn't have that approved and, for  
18 example, if there was a minus 5 percent decrease in  
19 rates, it will drive down your RSR. We would then  
20 have to look over to the Extension transfers to cover  
21 that. And then if that doesn't cover it, we would  
22 have to look at a capital build.

23 DR. BYRON WILLIAMS: Let's say that  
24 MPI assumes -- and I just want to -- I'm only  
25 focussing on your Capital Management Plan, and if it

1 has contemplated this scenario.

2                   Let's say that it assumes that you need  
3 a capital build to get to target but the PUB is -- is  
4 telling you it won't give you that total amount of the  
5 build to get to target because, based on the evidence  
6 it's finding, that you're making imprudent  
7 expenditures? How does the Capital Management Plan  
8 account for that, if at all?

9                   MS. CARA LOW: Well, any expected  
10 costs, including expenses, are built into the AAP  
11 ratemaking. Sorry. Did that maybe not answer the  
12 question? Did you want to repeat the question?

13                   DR. BYRON WILLIAMS: This -- this  
14 might be a question, perhaps, of Mr. Scarfone, and I  
15 will discuss off -- in closing argument or otherwise.

16                   MR. STEVE SCARFONE: No and I  
17 understand the premise of your questions.

18

19 CONTINUED BY DR. BYRON WILLIAMS:

20                   DR. BYRON WILLIAMS: Thanks. Ms. Low,  
21 you did a great job with what I hope was a challenging  
22 question, so, I thank you for your efforts.

23                   Just a few more questions and I will be  
24 coming to one that you can -- again, if you feel  
25 uncomfortable answering, you don't -- you won't hurt

1 my feelings.

2 At a high level, Manitoba Public  
3 Insurance undertakes an MCT analysis for the Basic --  
4 a separate MCT analysis for the Basic, Extension, and  
5 SRE lines of business. Agreed?

6 MS. CARA LOW: Agreed.

7 DR. BYRON WILLIAMS: And it does not  
8 undertake an MCT analysis for DVA because DVA is not  
9 part of the automobile insurance business?

10 MS. CARA LOW: That would be correct.  
11 Yes.

12 DR. BYRON WILLIAMS: And would it also  
13 be correct to suggest that MPI does not undertake a  
14 corporate wide MCT analysis, instead, it segregates it  
15 into its automobile insurance lines of business.

16 MS. CARA LOW: It's done by line of  
17 business but, then, there's aggregated apps. We do  
18 have a corporate one but we really focus on each of  
19 the three (3) lines.

20 DR. BYRON WILLIAMS: Thank you. And,  
21 again, we -- we've talked previously about the  
22 transfer of funds from excessive reserves; that  
23 Extension being one hundred and twenty-five million  
24 (125,000,000) to DVA, over the last couple of years.

25 Agreed?



1 MS. CARA LOW: Agreed.

2 DR. BYRON WILLIAMS: And, based on the  
3 existing Capital Management Plan, as it exists today,  
4 that is money that otherwise would have gone to Basic,  
5 if it had retain -- remained in Ex -- on Extension's  
6 books at year end. Agreed?

7 MS. CARA LOW: Agreed.

8 DR. BYRON WILLIAMS: And you did view  
9 the General Rate Application process last year. You -  
10 - you were not on the front bench, but you were -- you  
11 were involved -- you were --

12 MS. CARA LOW: Exactly. No, I was  
13 with the back row for most of it.

14 DR. BYRON WILLIAMS: And which row do  
15 you prefer?

16 DR. CARA LOW: The back row.

17 DR. BYRON WILLIAMS: Without asking in  
18 any way for a legal opinion, you are aware that there  
19 were arguments raised in the last GRA in terms of  
20 whether the transfer of automobile insurance funds  
21 from Extension to DVA was authorized?

22 MS. CARA LOW: I remember that type of  
23 -- line of questioning.

24 DR. BYRON WILLIAMS: Ms. Law -- Low,  
25 excuse me, you can choose to answer this question or

1 not, as you feel able.

2 But, moving away from the specifics of  
3 the General Rate Application to the mechanics of the M  
4 -- MCT, I wonder if you can explain how, if at all,  
5 the MCT formula accounts for reg -- legal risks such  
6 as lawsuits?

7 MS. CARA LOW: Sorry? Could you  
8 repeat that?

9 DR. BYRON WILLIAMS: Leaving aside the  
10 specifics of -- of this Application, does the MCT  
11 account for legal risk in any way?

12 MS. CARA LOW: Well, there's  
13 operational risk.

14 DR. BYRON WILLIAMS: And that would be  
15 considered -- legal risk would be contemplated as part  
16 of it?

17 MS. CARA LOW: Yes.

18 DR. BYRON WILLIAMS: Thank you very  
19 much. Madam Chair, those are our questions. Thank  
20 you.

21 MR. STEVE SCARFONE: Madam Chair, just  
22 before -- it's a little unorthodox, but I know Mr.  
23 Williams said he had some questions for Mr. Bunston  
24 that he was going to defer until tomorrow.

25 I'm told Mr. Bunston isn't available

1 tomorrow afternoon for the undertaking panel. He  
2 would be available today to appear on the Teams screen  
3 if -- if those questions could be put to him today.

4 DR. BYRON WILLIAMS: I would have to  
5 disappear and -- and prepare them, but I --

6 MR. STEVE SCARFONE: Yes.

7 DR. BYRON WILLIAMS: I'm just trying  
8 to think -- and there's no -- no one else who could  
9 speak to the investment --

10 MR. STEVE SCARFONE: Well, Ms. Low  
11 might be able to -- to field some of those questions,  
12 so depending on --

13 MS. KATHLEEN MCCANDLESS: Mr.  
14 Scarfone, is Mr. Bunston available in the morning  
15 tomorrow?

16 MR. STEVE SCARFONE: No, he's  
17 presenting to the committee -- the risk committee  
18 tomorrow -- tomorrow morning and then he's on a flight  
19 at noon. So, anyways, we're trying to figure out the  
20 best approach --

21 DR. BYRON WILLIAMS: Yes.

22 MR. STEVE SCARFONE: -- to have him  
23 available to answer questions, not only from yourself,  
24 but there may be others that have some questions of  
25 Mr. Bunston as a result of some of the responses to

1 the undertakings.

2 DR. BYRON WILLIAMS: Why don't we --

3 THE PANEL CHAIRPERSON: Mr. Williams,  
4 would it be acceptable if we were to complete the  
5 questioning and re-direct of this panel and then you  
6 can go and prepare and come back with Mr. Bunston.

7 Does that work?

8 DR. BYRON WILLIAMS: We can -- we can  
9 do that. We -- we actually have a meeting scheduled  
10 with our witnesses. We're just running into some  
11 scheduling things, but we'll do our best and I'll  
12 consult with Mr. Scarfone after My Friend -- after  
13 this panel is closed and I'll -- I'll -- I'm sure we  
14 can come up with something.

15 THE PANEL CHAIRPERSON: Okay, thank  
16 you. Thank you both. Ms. Wittman...?

17

18 CROSS-EXAMINATION BY MS. KAREN WITTMAN:

19 MS. KAREN WITTMAN: Good morning. I  
20 think I've met most of the panel members before but if  
21 I haven't, I'm Karen Wittman and I am representing the  
22 Taxi Coalition.

23 And, Madam Chair, just as a quick  
24 housekeeping matter before I begin my questions, there  
25 were three (3) exhibits the last time we did cross-

1 examination that were not marked. So, I'd like to do  
2 that right now, if I may?

3 THE PANEL CHAIRPERSON: Certainly.

4 MS. KAREN WITTMAN: So, the first one  
5 would be the Vehicles for Hire 2018 interim  
6 application which we would like to mark as Taxi  
7 Coalition Exhibit 5.

8 Then there's the PUB Order 11/'18,  
9 which we would like to mark as Taxi Coalition Exhibit  
10 number 6. And then there's the Vehicle for Hire  
11 update slide presentation and we want the cover slide  
12 and slide 7 only. And that we would like to mark as  
13 Taxi Coalition number 7.

14

15 --- EXHIBIT NO. TC-5: MPI 2018 Interim vehicle  
16 for hire application

17

18 --- EXHIBIT NO. TC-6: PUB Order 11/'18 January  
19 15, 2018

20

21 --- EXHIBIT NO. TC-7: MPI Vehicle for hire  
22 update slide presentation  
23 October 14, 2021 - slides  
24 1 and 7.

25

1 CONTINUED BY MS. KAREN WITTMAN:

2 MS. KAREN WITTMAN: Thank you. All  
3 right. So, I'm not going to direct my question to any  
4 panel member; whoever feels most appropriate can step  
5 up and answer, that's fine with me.

6 So, the first question I have for you  
7 is, as part of the Information Requests, MPI was asked  
8 what the difference was in dollar values between MCT  
9 of 100 percent and MCT of 120 percent. And in  
10 response to that question MPI prepared a -- a table.

11 And, Ms. Schubert, if you could pull  
12 that up for me, please. That would be Taxi Coalition  
13 - MPI 1-10(d). If we scroll down to the response...

14

15 (BRIEF PAUSE)

16

17 MS. KAREN WITTMAN: ...we have figure  
18 1. And as I understand it, this table is going to --  
19 it shows us the difference between those two (2)  
20 numbers in dollar values -- or sorry, those two (2)  
21 percentages in dollar values, correct?

22 MS. CHERITY OSTAPOWICH: Correct.

23 MS. KAREN WITTMAN: And that's at line  
24 3?

25 MS. CHERITY OSTAPOWICH: Correct.

1 MS. KAREN WITTMAN: And if I'm reading  
2 this correctly, it ranges between -- just over 74  
3 million and almost 84 million?

4 MS. CHERITY OSTAPOWICH: Correct.

5 MS. KAREN WITTMAN: Okay. And so if  
6 I'm understanding it correctly, this is the amount of  
7 money that MPI otherwise would have rebated to  
8 customers either through a capital release or a rebate  
9 if MCT was to stay at 100 percent, but now will not be  
10 rebating to customers.

11 Is that right?

12 MS. CHERITY OSTAPOWICH: Correct.

13 MS. KAREN WITTMAN: Now, as I  
14 understand it, part of the reason that MPI is moving  
15 to 120 percent MCT threshold is to -- sorry, did you  
16 want to answer something?

17 MR. MARK GIESBRECHT: Yes. Just to  
18 add to that last response, and it was discussed also  
19 yesterday in our -- our cross as well, the -- the 120  
20 percent would be the -- the threshold, but, you know,  
21 rebating back to a hundred (100) would then have no  
22 difference in the actual amount rebated back to  
23 Manitobans.

24 So timing could change, but the -- the  
25 one twenty (120) represents a threshold, and it's

1 rebated back to 100 percent. So whether or not you  
2 were at a hundred and twenty (120), hundred and thirty  
3 (130), hundred and forty (140), it -- it's always  
4 rebating back to 100 percent. And so the amount would  
5 not change.

6 MS. KAREN WITTMAN: Okay. Thank you  
7 for that.

8 And so the next thing I wanted to talk  
9 to you about is -- is one (1) of the reasons that MPI  
10 has put forward for why they want to move to 120  
11 percent MCT threshold.

12 It's my understanding that they're  
13 doing this, in part, because MPI wants to ensure that  
14 cheques that are remitted to customers or rebates that  
15 are remitted to customers are in denominations of a  
16 hundred dollars (\$100) or more. Is that correct?

17 MR. MARK GIESBRECHT: That's one (1)  
18 consideration. We would not want to undertake a  
19 process where we had a very small rebate and it  
20 wouldn't justify the expenditure, the cost, the time,  
21 you know, the approval process. So it has to be of a  
22 substantial enough to -- to warrant release of that  
23 capital is one consideration.

24 MS. KAREN WITTMAN: Right, and -- and  
25 that minimum cutoff that MPI has -- has looked at is a



1 hundred dollars (\$100) or more.

2 MR. MARK GIESBRECHT: That's what we  
3 proposed as what we feel is, on an individual basis, a  
4 -- a reasonable, meaningful amount for -- for  
5 customers.

6 MS. KAREN WITTMAN: Okay. And this is  
7 MPI's perspective on the issue in terms of the  
8 economic and operational cost of remitting those  
9 cheques, correct?

10 MR. MARK GIESBRECHT: That's part of  
11 that consideration, yes.

12 MS. KAREN WITTMAN: Yes. Okay. But  
13 you would agree with me that -- or I don't know if  
14 you'd agree with me -- this is not based on customers  
15 telling MPI that they don't want a cheque for less  
16 than a hundred dollars (\$100), it's MPI's policy  
17 decision that they want to make sure that cheques are  
18 at least a hundred dollars (\$100) or more.

19

20 (BRIEF PAUSE)

21

22 MR. MARK GIESBRECHT: Yeah. So that's  
23 primarily based on our judgmental assessment of -- of  
24 what that amount would be, also considering, you know,  
25 what would be the costs. If were to issue, say, a

1 twenty dollar (\$20) cheque, what would be the cost  
2 that would have to then be borne by ratepayers to  
3 substantiate that rebate.

4 MS. KAREN WITTMAN: Right. Okay. But  
5 you -- would you agree with me that there are some  
6 ratepayers who would prefer to receive that money  
7 today even if it's less than a hundred dollars (\$100),  
8 say, if it's ninety dollars (\$90), eighty dollars  
9 (\$80), or even seventy dollars (\$70) than wait until  
10 it exceeds a hundred dollars (\$100)?

11 MR. MARK GIESBRECHT: I would be  
12 making an assumption. That could be possible, of  
13 course.

14 MS. KAREN WITTMAN: Okay. And I  
15 understand that another reason or part of the reason  
16 that MPI is seeking to move the -- the MCT threshold -  
17 - sorry. Let me back up.

18

19 (BRIEF PAUSE)

20

21 MS. KAREN WITTMAN: Just going back to  
22 that last point about the cost of -- of issuing  
23 cheques, the economic cost, the operational cost, I  
24 think at one (1) point MPI was asked during the  
25 Information Request by the CAC about the specific cost

1 to the rebates.

2                   And I -- I think MPI's response was  
3 that it costs about a dollar forty-three (\$1.43) per  
4 customer per cheque, or about nine hundred thousand  
5 dollars (\$900,000) overall. Is that -- is that right?  
6 Have I got that right?

7                   MR. MARK GIESBRECHT: Subject to  
8 check, that sounds quite -- quite reasonable, yes.

9                   MS. KAREN WITTMAN: Okay. And you'd  
10 agree with me that there are less costly methods of  
11 rebating money to -- to customers? For example, you  
12 could use electronic fund transfers or other methods  
13 aside from writing a cheque and mailing it?

14                   MR. MARK GIESBRECHT: Yes, there would  
15 be other methods available, and the -- the most costly  
16 piece typically the postage component.

17                   MS. KAREN WITTMAN: Right.

18                   MR. MARK GIESBRECHT: And we are  
19 exploring options that we expect would be made  
20 available as we embark further down our Project Nova  
21 and -- and have further capabilities in that regard.

22                   MS. KAREN WITTMAN: Okay. And so MPI  
23 has not yet looked into that at this point?

24                   MR. MARK GIESBRECHT: We've looked  
25 into it. However, it's -- it's not feasible under our

1 current systems.

2 MS. KAREN WITTMAN: All right. But --  
3 and you would agree with me that the onus for  
4 identifying or pursuing less cost -- costly methods of  
5 issuing rebates to customers rests with MPI, correct?

6 MR. MARK GIESBRECHT: I would agree  
7 with that, yes.

8 MS. KAREN WITTMAN: And at last year's  
9 GRA, when I read the transcripts, it appeared that  
10 counsel for CMMG had asked whether MPI had canvassed  
11 customers on whether they would prefer rebates or  
12 credits on their account or some other alternative  
13 method for being reimbursed for excess premiums.

14 Do you recall that line of questioning?  
15 I think it was actually questions posed to you, Mr.  
16 Giesbrecht.

17 MR. MARK GIESBRECHT: I don't recall  
18 specifically, but I -- I would -- that makes sense  
19 that that would be a -- a topic of discussion.

20 MS. KAREN WITTMAN: All right. If you  
21 like, I have the -- the specific point reference, if  
22 you want me to pull it up. But basically, your answer  
23 was that MPI does a number of surveys, and you would  
24 look at doing this survey in the future.

25 Has MPI done that survey? Have they

1 canvassed customers on what their preference would be?

2

3

(BRIEF PAUSE)

4

5

MR. MARK GIESBRECHT: Not to my

6

knowledge, no.

7

MS. KAREN WITTMAN: I also understand

8

that one (1) of the reasons that MPI is moving to this

9

new CMP methodology is to eliminate customer confusion

10

regarding capital release rate adjustments.

11

Have I understood that correctly, that

12

there's confusion when customers see a capital release

13

on their bill?

14

MR. MARK GIESBRECHT: Yes, that was

15

one (1) -- one (1) aspect of it, yes. As far as what

16

the customer pays, there's various components of that.

17

There's the prospective rates required to cover the

18

costs of claims and expenses. Then there's the -- in

19

the current system, the credit, so that shows as a

20

reduction of the bill.

21

And so if a customer were to examine it

22

very closely, they could see those components. But I

23

think that, you know, the average customer might look

24

at the total bill, not necessarily all the distinct

25

components that make it up, and that could lead to

1 confusion.

2 MS. KAREN WITTMAN: It could lead to  
3 confusion, but you haven't actually received  
4 complaints that there is confusion on that, have you?

5 MR. MARK GIESBRECHT: Not that I'm  
6 aware of, no.

7 MS. KAREN WITTMAN: All right. And  
8 one (1) of the things that I noticed on my invoice,  
9 for example, is that MPI takes great pains to explain  
10 the DSR discount, for example, correct?

11 MR. MARK GIESBRECHT: That's correct.

12 MS. KAREN WITTMAN: Right. So if MPI  
13 wanted, it could explain the capital release rebate to  
14 customers on its bill and eliminate any confusion that  
15 way, correct?

16 MR. MARK GIESBRECHT: As much as  
17 possible, yes, yeah. You know, there's -- there's  
18 commentary, there's -- there's columns that distinctly  
19 show the credit on the billing. So the -- the  
20 components are there for people who take the time to  
21 read and understand.

22 MS. KAREN WITTMAN: So, under the  
23 current system, as I understand it, whenever MCT is  
24 above 100 percent, a rebate is triggered.

25 MR. MARK GIESBRECHT: Under the

1 current system?

2 MS. KAREN WITTMAN: Yes, the -- the  
3 current CMP plan.

4 MR. MARK GIESBRECHT: Under the  
5 current CMP, there is no -- no rebate.

6 MS. KAREN WITTMAN: Sorry, capital  
7 release. A capital release is triggered.

8 MR. MARK GIESBRECHT: Yes. If -- if  
9 there is -- after all the -- the forecasts, all the  
10 planned transfers, if there is an amount of capital  
11 that doesn't equal 100 percent, then there would be a  
12 capital build that would be required.

13 MS. KAREN WITTMAN: Right. Sorry.  
14 No, I'm -- I'm saying if -- if we hit 100 percent MCT  
15 right now under the current plan, that triggers a  
16 capital release. Is that right?

17 MR. MARK GIESBRECHT: Yes, in the same  
18 manner -- you know, your -- it's always moving towards  
19 100 percent on either a -- a three (3) year release or  
20 a five (5) year build.

21 MS. KAREN WITTMAN: Right. So what  
22 you're saying is -- is the converse applies as well:  
23 If we're under 100 percent, that -- that triggers a  
24 build.

25 MR. MARK GIESBRECHT: Correct.

1 MS. KAREN WITTMAN: Okay. Under the  
2 new proposed CMP though the rebate would only issue on  
3 two (2) conditions, 1) that MCT is at a 120 percent.  
4 Is that correct?

5 MR. MARK GIESBRECHT: Yes, based on  
6 audited actual year-end results.

7 MS. KAREN WITTMAN: Right. So, that's  
8 the first condition.

9 And then the second condition is that  
10 it's forecasted to remain above a hundred percent  
11 throughout the rating period after the proposed  
12 rebate?

13 MR. MARK GIESBRECHT: Yes, exactly.  
14 So -- and a good example of why that is the case is,  
15 when we close the books in -- in March of a given  
16 year, we will then have -- usually the -- the closing  
17 the books and the audit will take place, typically  
18 we'll -- we'll finalize in June.

19 And so, we would have three (3) months  
20 of actual results where there could be adverse  
21 developments, such as inflation and requirement to  
22 transfer or increase the reserves as a result.

23 And so, if that were to take place, and  
24 now, even though the year-end was above 120 percent,  
25 you may have a scenario where you fall below. And we



1 would not want a rebate if we were now -- because of  
2 amounts that happened after year-end that were known  
3 or -- or expected to happen in the very short term  
4 that could impact that -- that outcome.

5 MS. KAREN WITTMAN: Sure. I'm with  
6 you on that. One of the things that isn't clear to  
7 me, and -- and perhaps you could clarify this now, is  
8 would -- if MPI is above a hundred percent, would you  
9 rebate down to say, for example, 103 percent?

10 MR. MARK GIESBRECHT: The intention is  
11 to rebate right to 100 percent.

12 MS. KAREN WITTMAN: So, it would go  
13 down to a hundred percent. Okay. Good.

14 And the rebates that are paid out  
15 either under the old system or the proposed new  
16 system, that's done as a -- calculated as a percentage  
17 per customer, correct?

18 MR. MARK GIESBRECHT: Yes, based on  
19 their -- their earned premium over the -- the period  
20 of which it's been applied to.

21 MS. KAREN WITTMAN: Okay. So, it  
22 doesn't adjust for a number of different factors like  
23 DSR discount or something, it's a straight percentage?

24

25

(BRIEF PAUSE)

1 MR. MARK GIESBRECHT: It would be  
2 applied after the DSR, so, essentially, on actual  
3 dollars paid by customers.

4 MS. KAREN WITTMAN: Okay. And does it  
5 follow then that the higher -- higher -- the higher  
6 the premium you pay, the greater the discount you  
7 would receive?

8 MR. MARK GIESBRECHT: The greater the  
9 rebate you would receive.

10 MS. KAREN WITTMAN: Sorry. Yeah.

11 MR. MARK GIESBRECHT: Yes.

12 MS. KAREN WITTMAN: The greater the  
13 rebate you would receive. Okay.

14 Now, one (1) of the things that I think  
15 you expressed yesterday, or -- or Ms. Low expressed  
16 yesterday, and Mr. Williams was asking about today was  
17 the intergenerational issue that some of -- of this  
18 rebate is causing, and particularly, the fact -- I  
19 think the comment was yesterday about the fact that,  
20 you know, ratepayers who haven't paid in yet who are  
21 new would get to take advantage of the excess capital  
22 that's built up over time. That -- that was -- that's  
23 already been discussed.

24 But I -- I want to ask a -- like, a  
25 related question to that, which is: Would you agree

1 with me that by moving the threshold from a hundred  
2 percent to 120 percent, you're causing a delay in  
3 rebates to customers who would otherwise be entitled  
4 to a return of that excess capital today?

5 MR. MARK GIESBRECHT: Well, there's a  
6 couple components to that. It -- it depends on the  
7 scenario and -- and the -- the speed at which you  
8 accumulate capital.

9 So, a good example is during a  
10 pandemic, obviously, as an extreme example, where  
11 there were less cars on the road, far less frequency  
12 of accidents occurring. And so, in that -- in that  
13 case, the -- the current capital release would be much  
14 slower, to release over three (3) years, as compared  
15 to issuing a rebate almost immediately.

16 So, in that case a rebate will allow  
17 you to react faster to the -- the current conditions.

18 If you had a period of relative  
19 stability in which you had -- you were between a  
20 hundred and 120 percent threshold, well, then you're  
21 kind of operating within that range and there's really  
22 no need to release, whether it be a release or a  
23 rebate, so it really depends on the circumstances.

24 However, I would say that, you know,  
25 based on our -- our mandate of, you know, maintaining

1 stability as well as, you know, returning excess  
2 capital when appropriate, I think it meets a nice  
3 balance in the sense that, when there is extreme  
4 amounts of capital that accumulate quickly, whether  
5 that be based on, you know, pandemic, maybe had, you  
6 know, a number of years of really strong investment  
7 returns, what have you, it can get those dollars into  
8 Manitobans' hands much faster, but it really depends  
9 on the -- the circumstances.

10 MS. KAREN WITTMAN: Well, so where I'm  
11 sort of going -- I appreciate the balance, and thank  
12 you for pointing that out. But where I'm sort of  
13 going with this is, let's say today we were over a  
14 hundred percent and somebody under the current system  
15 might be entitled to a share of that excess capital.

16 But as we move that threshold to 120  
17 percent, and let's say, for example, we don't get  
18 there for two (2) years, so there's no rebate that  
19 might be triggered for at least two (2) years, and in  
20 that period, that same driver that's driving today  
21 that would get a return of some -- of some excess  
22 capital leaves the province.

23 Has MPI looked at how they're going to  
24 get that rebate to that person or the fairness of not  
25 giving that excess capital to that person?

1

2

(BRIEF PAUSE)

3

4

MR. MARK GIESBRECHT: Yeah, so the  
5 issue raised is quite complex in the fact that there  
6 are a number of factors that go into the timing and  
7 who is contributing to that surplus. And -- and the  
8 reality is I don't think that you can ever get a  
9 perfect representation or a perfect match of the  
10 customers that built into that based on, as you  
11 described, as customers discontinued driving, leave  
12 the province, that kind of thing.

13

But it -- it definitely -- I think in a  
14 -- in an ideal state, you would have -- you'd  
15 operating within that target range of capital, and  
16 there would be neither a build or -- or a release or a  
17 rebate necessary. And so, in that steady state, you  
18 know, you'd have that ultimate stability and not  
19 require either.

20

So, it's -- it is difficult to -- to  
21 manage that intergenerational equity, but I think this  
22 plan really achieves, you know, kind of that -- the  
23 middle ground there.

24

MS. KAREN WITTMAN: Right. But you  
25 would agree to (sic) me that there's -- there are some

1 people that this is going to create a bit of an  
2 unfairness to?

3 MR. MARK GIESBRECHT: If -- if people  
4 choose to leave the province, then they would not be  
5 entitled to -- to that rebate. And so, in that  
6 aspect, if we consider that unfair, then, yeah,  
7 there'll -- there'll be some examples of that.

8 MS. KAREN WITTMAN: Okay. Another  
9 example. If somebody doesn't leave the province but  
10 let's say, for example, during this -- my hypothetical  
11 scenario where we have to wait two (2) years before we  
12 reach the 120 percent trigger or 120 percent MCT,  
13 let's say somebody is on the DSR scale and getting a  
14 discount, and then during that two (2) year period  
15 they move up the DSR scale.

16 So, am I correct in understanding that,  
17 as they move up that DSR scale, they're going to get a  
18 greater discount?

19 MR. MARK GIESBRECHT: That's how the  
20 scale works, yes.

21 MS. KAREN WITTMAN: Okay. So, it  
22 follows then that the premium they pay today will be  
23 more -- all things being considered equal, will be  
24 more than the premium they pay two (2) years from now?

25 MR. MARK GIESBRECHT: It'll be less as

1 they move up the scale.

2 MS. KAREN WITTMAN: Sorry, yes, less  
3 as they move up the scale.

4 But then the rebate that they would  
5 receive two (2) years from now would be less than the  
6 rebate they would receive today, correct?

7 MR. MARK GIESBRECHT: It -- it would  
8 be impacted, yes, by their DSR.

9 MS. KAREN WITTMAN: Okay.

10 MR. MARK GIESBRECHT: So, if -- if  
11 they paid more dollars in years past and less dollars  
12 in the more recent years, which is the -- the basis  
13 for that -- that rebate, then they would have less  
14 share.

15 MS. KAREN WITTMAN: Okay. So, I think  
16 you're agreeing with me then that that would be  
17 another example of an unfairness as a result of moving  
18 this threshold from 100 percent to 120?

19 MR. MARK GIESBRECHT: It would be a  
20 input or a difference. I don't know how material it'd  
21 be. Maybe I'll let Ms. Low add some comments to that.

22 MS. CARA LOW: In the end, if we -- if  
23 we exceed 120 and so there's a rebate, we have to  
24 figure out a way of allocating it back to the  
25 ratepayers. So, we feel this is more fair than the

1 current method because it is backwards looking rather  
2 than forward looking.

3 But we know, as we talked about at the  
4 DSR Panel, higher DSR levels, they are overpriced  
5 because they don't have the larger discounts that they  
6 really are owed. To get it perfect, you're never  
7 going to get it perfect.

8 So, we know that DSR levels are higher,  
9 are probably providing more of the excess capital but  
10 you're -- you're never going to get it perfect. You  
11 need an allocation method, so if we have \$80 million  
12 to rebate back, how is that going to be rebated back?

13 MR. MARK GIESBRECHT: And one (1) more  
14 point additionally. Within the current CMP, there is  
15 an element of that, as well, as we build excess  
16 capital. And if it builds faster, then there is the  
17 requirement then to release that. It's also released  
18 on that same basis, and so there is the issue that we  
19 face under the release and in a rebate scenario.

20 MS. KAREN WITTMAN: Okay. Now, I  
21 understanding that MNP conducted an audit on MPI's MCT  
22 calculations, correct?

23 MR. MARK GIESBRECHT: Yes, that is  
24 correct.

25 MS. KAREN WITTMAN: And the results of



1 that audit are contained at MPI Exhibit 43. Correct?

2 Ms. Schubert, could you pull that up.

3 And Mr. Giesbrecht, or anybody on the  
4 panel, have you had an opportunity to review this  
5 audit?

6 MR. MARK GIESBRECHT: Yes.

7 MS. KAREN WITTMAN: Okay. And as I'm  
8 reading it, pages 6 to 8, MNP made four (4) key  
9 observations and recommendations for change.

10 You're familiar with those?

11 MR. MARK GIESBRECHT: Yes.

12 MS. KAREN WITTMAN: Okay. And has MPI  
13 adopted the changes recommended by MNP?

14 MR. MARK GIESBRECHT: Yes, we have.

15 MS. KAREN WITTMAN: Okay. And in  
16 addition to the changes that were recommended, MNP  
17 also identified a number of calculation errors that  
18 MPI had made in the MCT calculation. Correct?

19 MR. MARK GIESBRECHT: Yes. Management  
20 had identified some areas of -- of concern on a deeper  
21 dive. And so that's why we requested MNP is to do a  
22 deep dive into those calculations.

23 MS. KAREN WITTMAN: Okay. And in one  
24 of its Information Requests, the Taxi Coalition had  
25 asked MPI to identify the total impact of the

1 calculation errors. And MPI provided a responsive  
2 table and that's at TC-MPI-CI-2-1, which I think is  
3 Exhibit 45 now.

4 And I just want to make sure I  
5 understand this table correctly. As I'm looking at  
6 it, if we look at point number 2, is -- is this saying  
7 that MNP had said that after making the correction to  
8 use the net earned premiums, there was a 12.8 percent  
9 increase in Basic's MCT score.

10 MR. MARK GIESBRECHT: Yes, that's  
11 correct. Okay.

12 MS. CARA LOW: Just to clarify that,  
13 it was a move from using the net unearned premium to  
14 using premium liabilities.

15 MS. KAREN WITTMAN: Okay. But was the  
16 result of -- of that change that last year's MCT score  
17 was understated?

18 MS. CARA LOW: Yes.

19 MS. KAREN WITTMAN: Okay. And then,  
20 the same point at point 6, as I'm reading that the  
21 change in calculations results in a 1.2 percent  
22 increase in Basic MCT. Is that right?

23 MR. MARK GIESBRECHT: Yes, that's  
24 correct.

25 MS. KAREN WITTMAN: And then, for

1 point 5, it appears that there was also an error, but  
2 the error wasn't substantial enough to be significant.

3 MR. MARK GIESBRECHT: Right.

4 MS. KAREN WITTMAN: Okay. Overall  
5 then, based on these calculations, errors, and MPI --  
6 MNP's audit, would you agree that the MCT calculations  
7 were off last year?

8 MR. MARK GIESBRECHT: They were off  
9 and -- and were identified in this audit. And  
10 additionally, another control we have in place is now  
11 to have a full external audit that was completed for  
12 the first time this -- this most recent fiscal year  
13 and that will be an ongoing requirement going forward.

14 MS. KAREN WITTMAN: Okay. But the  
15 result then is that MPI likely rebated less money over  
16 the course of the pandemic than it otherwise would.  
17 Is that right?

18 MR. MARK GIESBRECHT: Yes, that's  
19 true.

20 MS. KAREN WITTMAN: Does MPI know how  
21 many years the MCT calculation was understated? Did  
22 that apply the year before as well, do you know?

23 MR. MARK GIESBRECHT: Yeah, we believe  
24 this is a historical error that -- yes.

25 MS. KAREN WITTMAN: And for this --

1 yes?

2 MR. MARK GIESBRECHT: Just one more --  
3 one more point to -- to add. The MCT did fall below  
4 100 percent to end this last fiscal year. And so, you  
5 know, when you mentioned that there would be an amount  
6 that we did not -- we otherwise would have rebated.  
7 The amount did fall below 100 percent, so that would  
8 have offset some of that difference that you  
9 mentioned.

10 MS. KAREN WITTMAN: Okay. And -- and  
11 for this year's calculation, you've adopted MNP's  
12 methodology?

13 MR. MARK GIESBRECHT: We've adopted  
14 their recommendations, yes.

15 MS. KAREN WITTMAN: Okay. And I think  
16 you may have answered this, but just to be clear, on a  
17 go-forward basis, MPI has now changed the way it does  
18 its calculations so that we have some assurance this  
19 isn't going to happen again?

20 MR. MARK GIESBRECHT: That is right,  
21 yes. We've adopted all these recommendations and we  
22 also have engaged our external auditor -- currently,  
23 PricewaterhouseCoopers -- to do a -- a full external  
24 audit of the annual results.

25

1 (BRIEF PAUSE)

2

3 MS. KAREN WITTMAN: All right. Thank  
4 you very much. Those are my questions.

5 THE PANEL CHAIRPERSON: Thank you, Ms.  
6 Wittman. Ms. Sokal...?

7 MS. JENNIFER SOKAL: Good morning. We  
8 have no questions.

9 THE PANEL CHAIRPERSON: Thank you.  
10 Mr. -- oh, sorry. Mr. Gabor...?

11 BOARD CHAIR GABOR: Ms. Low, I'm  
12 trying to figure out timing. And it's between audited  
13 actual year and forecasted year and I'm wondering if  
14 we could use some examples.

15 So when we go back to the pandemic, and  
16 we look at the rebate. The rebate was requested  
17 before there were audited statements. Would have been  
18 in this -- I'm just going by memory -- April of 2020.

19 MR. MARK GIESBRECHT: The first rebate  
20 application was in May 2020, I believe.

21 BOARD CHAIR GABOR: May 2020. Okay.  
22 That's on forecasted numbers?

23 MR. MARK GIESBRECHT: The -- if I  
24 recall, the -- the first two (2) rebates were -- were  
25 more based on actuals. The -- the final rebate, the

1 most recent one, was forecasted to the end of that --  
2 that fiscal year.

3 BOARD CHAIR GABOR: But -- but they  
4 weren't audited actuals?

5 MR. MARK GIESBRECHT: No, no. They  
6 were not audited because they were either mid-year or  
7 forecasted end of year. So none -- none of those were  
8 audited at those points in time.

9 BOARD CHAIR GABOR: And then, the  
10 third rebate would have been on forecasted?

11 MR. MARK GIESBRECHT: Yes. You know,  
12 as part of the proceedings of the GRA and --

13 BOARD CHAIR GABOR: So that would --

14 MR. MARK GIESBRECHT: -- that was  
15 forecasted to the end of March of that fiscal year.

16 BOARD CHAIR GABOR: Yeah. So that was  
17 November of 2020, the third one. Okay.

18 And the cheques would have gone out, I  
19 believe, in January of --

20 MR. MARK GIESBRECHT: Yeah, January or  
21 February. Yeah.

22 BOARD CHAIR GABOR: -- 2021. So if --

23 MR. MARK GIESBRECHT: Sorry, that's of  
24 -- of this most recent year. In -- last -- last  
25 year's rate application.

1 BOARD CHAIR GABOR: Right.

2 MR. MARK GIESBRECHT: And the cheques  
3 went out in this calendar year.

4 BOARD CHAIR GABOR: In this calendar  
5 year, okay.

6 So if we were looking at the audited  
7 actuals, instead of going out in January, February,  
8 they would be going out, what, the following  
9 September?

10 MR. MARK GIESBRECHT: I think that's  
11 reasonable. Our audit typically will conclude, you  
12 know, call it the end of June, when those results are  
13 final. And after that point in time, we could then  
14 proceed with, you know, the calculations and to apply  
15 for the issuance of a rebate.

16 BOARD CHAIR GABOR: Now, do you need  
17 your board to approve the audited financial statements  
18 first?

19 MR. MARK GIESBRECHT: Yes. Yeah.

20 BOARD CHAIR GABOR: So that would  
21 occur, I believe, the end August?

22 MR. MARK GIESBRECHT: No, that would  
23 be in -- in June.

24 BOARD CHAIR GABOR: Oh, that's in  
25 June?

1 MR. MARK GIESBRECHT: Now, there --  
2 there is the presentation or -- or the application to  
3 the government to have them approved by government.  
4 That's a -- a different approval process.

5 BOARD CHAIR GABOR: Okay. So you only  
6 need the approval of the board then?

7 MR. MARK GIESBRECHT: Yeah. The  
8 actual audited statements are approved by the board,  
9 and then they are submitted to the Province of  
10 Manitoba.

11 BOARD CHAIR GABOR: Okay. So this  
12 period of -- that Ms. Low was talking about, which is  
13 -- if we're at one-twenty (120). We're concerned  
14 about are we going to be about a hundred (100) is,  
15 essentially, then strictly between the end of -- year  
16 end and the end of June when the statements -- you  
17 have audited financial statements and they're approved  
18 by the board.

19 MR. MARK GIESBRECHT: Yeah. There  
20 would be a period of time where we would have actual  
21 activity take place that we would factor into that --  
22 that forecast. There may also be short-term, you  
23 know, examples of -- where, you know -- inflation is  
24 just the most topical example.

25 For example, we -- we know, in this



1 current year, we've been looking at the valuation and  
2 the impact of inflation and it might not have been  
3 impacted or reflected in the financials in Q1, but was  
4 expected to happen in Q2. And those kind of things  
5 would be factored if they were, essentially, known to  
6 be taking place in the very near term.

7 BOARD CHAIR GABOR: Yeah. And Mr.  
8 Giesbrecht, at one point -- and I'm trying to find it  
9 in my notes, so I apologize. Just a second.

10

11 (BRIEF PAUSE)

12

13 BOARD CHAIR GABOR: Mr. Giesbrecht, at  
14 one point, you indicated that the problem when you're  
15 -- when you're looking at inflation is, you were at a  
16 period earlier on, and everybody was suggesting  
17 inflation and it didn't happen and the Corporation  
18 ended up losing money as a result. Is that correct?

19 MR. MARK GIESBRECHT: I think that  
20 refers to the assumption of yields and interest rates.  
21 So, not necessarily inflation, but I -- I know that  
22 there were past years where we had a assumption in our  
23 pricing of rising interest rates, relative to where --

24 BOARD CHAIR GABOR: Right.

25 MR. MARK GIESBRECHT: --- they were at

1 that point in time. And if that didn't materialize,  
2 then that led to a deficiency in the premiums.

3 BOARD CHAIR GABOR: Okay, thank you for  
4 correcting me.

5 Is the reverse not true? Where you  
6 think that you pick a naive rate frozen at a level and  
7 interest rates continue to go up, you would end up  
8 making more money.

9 MR. MARK GIESBRECHT: Yes. It go --  
10 it can go both directions, definitely.

11 BOARD CHAIR GABOR: Yeah, okay. Thank  
12 you. Can we go to MPI-58, Kristen. And can we go to  
13 the -- there's a table there. No, that's not -- I'm  
14 looking at it for a dollar -- just keep going, please.  
15 Nope, keep going. I didn't write down the table  
16 number. No, keep going. No. No, yeah, keep going  
17 please. That's not it. Keep going. I think this is  
18 it. Yeah, that's not it.

19 Let -- let me just put the question to  
20 you. There -- there was a table here that showed a  
21 transfer and I think it was \$118 million from  
22 Extension to -- to Basic. There was projection of  
23 that.

24 You know what, forget it. It -- it's -  
25 - I guess the question is, the projection -- it's a

1 projection to show that there will be that much money  
2 in Extension.

3                   Sorry, it was for the 2025/'26 time  
4 frame. But, in fact, that's fine if you don't  
5 transfer that money out to DVA. So, I mean there's a  
6 chance that you could use it, require it for DVA at  
7 that time frame, because you're now in a two -- two  
8 (2) year hold is over by '25/'26 isn't that the case?

9                   MR. MARK GIESBRECHT: So, that --  
10 there's a possibility. What I would say is that,  
11 beyond the two (2) year hold and that direction from  
12 the government, with the transfers we have made in the  
13 last two (2) years, we do have enough to carry DVA  
14 until approximately '25/'26 -- 2025/'26, and so it is  
15 our -- our hope and our intention that we would have a  
16 solution from government that DVA could be made whole,  
17 prior to that.

18                   But, again, that is subject to the  
19 review ongoing with government and on the assumption  
20 that we -- we will receive the funds that are required  
21 to run that line of business.

22                   BOARD CHAIR GABOR: Right. But any  
23 projection of transfer from Extension to Basic is  
24 subject to the Board deciding to use the monies for  
25 some other line of business.

1 MR. MARK GIESBRECHT: Yes, as in any  
2 other forecast, there is subject to variability or --  
3 or change, but that is our best estimate forecast,  
4 right now. That -- that they're -- as long as, and  
5 contingent on a solution of the DVA, there are --  
6 there are no other uses or intentions of the  
7 utilization of those funds.

8 And, historically, in MPI, really  
9 Extension has either funded and been transferred to  
10 Basic or DVA. That's really the -- the two (2)  
11 options or alternatives. There -- there has been no  
12 other plans of other uses.

13 BOARD CHAIR GABOR: Is there anything  
14 that prohibits the Board from using it for something  
15 outside of MPI?

16 MR. MARK GIESBRECHT: I would say the  
17 -- the mandate of the Board would -- would -- you  
18 know, would probably be the direction there.

19 So, it -- that -- you know, the -- the  
20 -- purpose of, obviously, MPI is for auto insurance  
21 and administration of the -- of the DVA and so I -- I  
22 would expect that there would not be any ability to  
23 transfer it outside of those purposes.

24 BOARD CHAIR GABOR: In terms of the  
25 cost of rebate, I believe that when we had the first

1 rebate, we were told, similar to what you said, that  
2 it was probably, approximately \$930,000 for the -- for  
3 the process.

4 Does the cost change, depending on the  
5 amount of -- of the cheques?

6 MR. MARK GIESBRECHT: Not really. It  
7 would be based on, primarily the amount of cheques  
8 that are going out, right? And so it's a function of  
9 -- of that.

10 They're -- it would be very similar,  
11 whether it would be two (2) hundred million or a  
12 hundred million, the cost would be roughly the same.

13 BOARD CHAIR GABOR: Yes, okay. Those  
14 are my questions. Thank you.

15 THE PANEL CHAIRPERSON: Thank you. Ms.  
16 Nemec ...?

17 BOARD MEMBER NEMEC: Okay. Thank you.  
18 I want to just followup what -- with what Mr. Gabor  
19 said, just a little more detail.

20 So, for the time line for the actual  
21 audit, as you mentioned, will be approved by the Board  
22 in June and I think, Mr. Giesbrecht, earlier you said  
23 that would give you July and August and such, if  
24 there's any actual catastrophic events or something  
25 that you would maybe estimate to occur in the next

1 year, that would then be the only reason why you  
2 would, perhaps, not have a refund at that point.

3 Is that correct?

4 MR. MARK GIESBRECHT: Yeah. Generally  
5 speaking, right. If -- if -- if there were events  
6 that were known on the horizon to potentially impact  
7 and we were forecasting that to be the case, to fall -  
8 - to -- to drop, then that would be considered in that  
9 application process.

10 BOARD MEMBER NEMEC: And so that would  
11 come to the GRA that year still? Similarly as this  
12 year you had original numbers come in July and then  
13 you up -- those updated numbers came in October 12th,  
14 that would be sort of the same timing and process as  
15 we currently have?

16 MR. MARK GIESBRECHT: That was still  
17 into -- work through so, on -- on the assumption that  
18 legislation passes and -- and becomes in -- in place.  
19 Those are some details that we have to work through  
20 exactly -- is it -- is it concurrent -- is it a joint,  
21 those -- those things I think we have to still work --  
22 but I would expect it would be, you know, in a similar  
23 time line.

24 BOARD MEMBER NEMEC: And it -- it does  
25 seem that here -- when you come to this GRA, you have

1 updated your information and you've either built it  
2 into the rate already for the -- right now you've  
3 updated your information to October 12th, for the  
4 upcoming rate. So I'm just not seeing a differ --  
5 difference and maybe I'm not seeing it right.

6 MR. MARK GIESBRECHT: How -- how do  
7 you mean exactly?

8 BOARD MEMBER NEMEC: Well, your  
9 updated information and you've projected for the 2024  
10 GRA for any actual information that has come up till,  
11 I'm not sure if you used August 31st, so, I'm assuming  
12 that once you have the audited financial statements,  
13 if you would have had the audited financial statements  
14 in June, you would have updated it to the end of  
15 August. And I -- I don't quite see the difference.

16

17 (BRIEF PAUSE)

18

19 MR. MARK GIESBRECHT: The initial  
20 application is based on, what we know at that point in  
21 time, which would be including the -- the year end  
22 results. The audit may not be finally complete, but  
23 we -- we, you know, we know those results caused we've  
24 worked through that process.

25

And so, there's information that comes

1 to light after, with market conditions and other  
2 factors, you know, but the -- in the current state,  
3 our initial application, you know, we do factor in the  
4 year end results that -- that are the -- the basis for  
5 the first round of forecasts.

6 BOARD MEMBER NEMEC: And then you  
7 update them before you've -- we finally -- we get an  
8 update for the interest rates. And -- and this year  
9 we had, I think, inflation adjustments, so, I'm just  
10 trying to understand the difference that we might see  
11 under the new situation than the previous situation.

12 MR. MARK GIESBRECHT: Yeah, I think  
13 that -- I'll start and I'll let also Ms. Low add some  
14 comments.

15 I think that the -- that the difference  
16 would be, when we forecast going forward, we forecast  
17 for breakeven rate setting. Right? So, the forecast  
18 going forward is always on the assumption that we are,  
19 essentially, maintaining what is required to -- to  
20 cover those costs.

21 And, so, I would expect that the  
22 scenario where there would be a -- a quick drop in  
23 capital would only be based on market conditions in  
24 that short term period.

25 So, I would assume there would be less



1 likelihood of that occurring, as opposed to what --  
2 what is happening for the requirements of -- of rate  
3 setting going forward.

4 MS. CARA LOW: Maybe I can clarify.  
5 If you were over 120 percent and we were here today,  
6 we would be forecasting where we expect to be March  
7 31st of 2023, and that's what, you know, the current  
8 CMP would be doing.

9 Under this proposed, we would be basing  
10 it on the March 31st, 2022 actual results, so, that's  
11 what the difference is.

12 BOARD MEMBER NEMEC: I'll think about  
13 that. Thank you. I'm going to ask another question  
14 about -- and, maybe just an example, Ms. Low, is -- is  
15 -- I'm just trying to find an example of situations  
16 where the MCT would be over 120 percent, other -- and  
17 -- and you would expect a catastrophic event.

18 Other than inflation in that period,  
19 I'm just wondering what else -- what -- what other  
20 situation might happen?

21 MS. CARA LOW: For expected? I can't  
22 think of any, other than IFR 17 after we do our  
23 modelling with IFR 17 or the shifts in our investment  
24 mixes that could have impacts. So, those would be  
25 known events. For catastrophic, if it's known, it

1 should be priced in.

2 BOARD MEMBER NEMEC: A couple  
3 questions about the capital build.

4 Is the capital build always over five  
5 (5) years? If you had to incur -- decide on a capital  
6 build, would that always be reflected and is it  
7 reflected in the client's invoice over five (5) years  
8 and when is the last time a capital build occurred?

9 MR. MARK GIESBRECHT: After we put in  
10 place the current CMP, we did have a faster  
11 accumulation of capital than we had prior expected  
12 and, so, I don't believe we've had a build in -- in a  
13 number of years, certainly prior to anyone's tenure on  
14 this Panel. So there hasn't been a build.

15 So, the -- the -- the build would be  
16 over five (5) years but it's reassessed every year on  
17 application. So, then, it could be, depending on  
18 other inputs or factors, it could also change, but  
19 it's -- it's always based on what is known at that  
20 point in time and, then, to be phased in over five (5)  
21 years.

22 BOARD MEMBER NEMEC: And would that  
23 have been treated the same way as a release in the  
24 past, on the invoice, either as a debit or -- you  
25 know, that would have been a credit, this would be a

1 debit?

2 MR. MARK GIESBRECHT: Yeah. I expect  
3 it would look the same. It would be either a credit  
4 or call it a surcharge type of build.

5 BOARD MEMBER NEMEC: Okay. And is  
6 that confusing when you have a debit on the build?

7 MR. MARK GIESBRECHT: Well, it would  
8 be an additional line item that, instead of right now  
9 reflected as a credit, you know, a -- a -- a minus  
10 number, it would be a positive figure that would add  
11 to the build and -- and it -- it may be a bit  
12 confusing, I would imagine, for customers.

13 BOARD MEMBER NEMEC: Okay, thank you.  
14 And just, I think, one last -- we talked a little bit  
15 about the allocation method of how the refund is  
16 calculated to the client.

17 What period -- are you -- are you  
18 looking at their premium from their billing period or  
19 a fiscal year? How do you calculate the -- the actual  
20 refund?

21 MR. MARK GIESBRECHT: Respect that  
22 would be the -- the -- the last rating year.

23 BOARD MEMBER NEMEC: The last rating  
24 year. So that -- so, for myself, as a ratepayer,  
25 would -- I go from November 1 to October 31. So,

1 would that be my ra -- my year or it would be your  
2 rating year and, so, it's like a...

3 MS. CARA LOW: It would be our rating  
4 year and everyone would land sometime in that rating  
5 year.

6 BOARD MEMBER NEMEC: Right. I  
7 understand what you're saying. Okay.

8 So -- and it's been mentioned that it  
9 doesn't incorporate the DSR. So, it's after the  
10 deduction of the DSR. Is that a corporate policy?

11 How -- how do you -- is that part of  
12 the CMP that it gets to that detail in the allocation  
13 or is that just an allocation methodology you've used  
14 and become comfortable with or -- and can -- and I  
15 guess where I'm going is -- is there -- are you  
16 considering that there's a better allocation method  
17 than you're currently have?

18 MS. CARA LOW: After DSR is how we  
19 handled the last rebate 'cause it's a collected  
20 premium from the insured.

21 BOARD MEMBER NEMEC: And -- and the  
22 reason I ask is because, with the original .9 percent  
23 rate -- proposed rate decrease, it went to different  
24 DSR ratings to try to accommodate some of the -- I'm  
25 not sure what the right word is there -- inconsistency

1 in -- in what should be paid for that driver safety  
2 level.

3 So, I just wondered if this is another  
4 methodology of doing that.

5 MS. CARA LOW: Right because if you  
6 are at a higher DSR level, you should be getting a  
7 higher discount. We know that. So, those are the  
8 ratepayers who are, perhaps, building up this capital  
9 but, in the end, they are going to be based on what  
10 they actually paid in the past -- the most recent  
11 rating years, how we would allocate that back.

12 BOARD MEMBER NEMEC: And I guess my  
13 question -- is that policy or is that just a way that  
14 -- or is that consistent in the industry?

15 MS. CARA LOW: Rebates are not  
16 consistent in the industry. Like, this is a very  
17 unique situation because of who we are.

18 BOARD MEMBER NEMEC: Okay. Thank you.  
19 Those are my questions.

20 THE PANEL CHAIRPERSON: Mr. Bass...?  
21 Ms. Boulter...?

22 BOARD MEMBER BOULTER: Hi. I'm seeking  
23 a little clarity on the rebate processes. It sounds  
24 quite daunting, when you say, oh, it's nine hundred  
25 thousand (900,000), that's what it costs MPI to issue

1 all the cheques and -- but, then, there was also the  
2 mention that it's a dollar forty-three (\$1.43) per  
3 cheque.

4                   And, so, is that your cost per person  
5 rebate or is that a cost -- because that's pretty  
6 cheap, actually, if you're building in everything  
7 else. So, I need a little clarity on what that nine  
8 hundred thousand (900,000) covers.

9                   MR. MARK GIESBRECHT: That's primarily  
10 the -- the additional cheque stock, that special  
11 cheque run for that volume of cheques, the printing  
12 costs, and the postage. So, it's primarily the  
13 physical side of that.

14                   There would also be the effort of the  
15 teams but this is the actual incremental cost, really  
16 to produce and mail those cheques.

17                   BOARD MEMBER BOULTER: Okay, 'cause  
18 that's what I was thinking. At a dollar forty-three  
19 (\$1.43) you guys is doing well because there's all the  
20 IT costs, there's the processing, problem resolution  
21 when people phone in -- like, there's a lot of extra  
22 costs in that. So, I think at nine hundred thousand  
23 (900,000) it's probably slightly underestimated as to  
24 what it cost the operation to do that and a dollar  
25 forty-three (\$1.43) -- your envelopes, your stamps,

1 everything, your pur -- your extra material for that.

2 So, that was just -- I just wanted a little clarity.

3 So, it's just the base costs on -- on  
4 the -- the cheque, itself, and the stamp?

5 MR. MARK GIESBRECHT: Yes. So, that'd  
6 be the incremental cost. There would be also  
7 opportunity cost of our -- our staff time and effort  
8 that would be taken away to devote to that endeavour.

9 BOARD MEMBER BOULTER: Yep. Okay.  
10 Well, that clarifies what I was sort of thinking it  
11 had to be.

12 THE PANEL CHAIRPERSON: Thank you.  
13 Question for you, Mr. Giesbrecht. With regard to the  
14 audited financial statements being the actual audit --  
15 the basis for the rate.

16 Does it also require the timing built  
17 in to have your annual report tabled and approved by  
18 government before that can be used as the figure  
19 that's the basis for the rebate application?

20 MR. MARK GIESBRECHT: Yeah. See,  
21 that's the biggest nuance that we have to understand  
22 how that will work because the basis, as you -- as you  
23 suggested, would be based on those results being  
24 publicly available. So, I -- I guess that's a take-  
25 away we have to understand, how will that work and has

1 it impact the -- the timing?

2 THE PANEL CHAIRPERSON: And,  
3 generally, when do you receive that government  
4 approval post tabling?

5 MR. MARK GIESBRECHT: August,  
6 September, I believe, typically, you know. So I think  
7 it -- it could fit in fairly nicely with the -- the  
8 typical GRA scheduling, in terms of when an Order may  
9 come down. They -- they could -- the timing could  
10 coincide as far -- in -- as that regard.

11 And, then, also, given that it's based  
12 on audited actual numbers, it really is -- it's a  
13 calculation. So, it's quite simple and it would not  
14 take a -- a lot of time, in our estimation, to  
15 actually go through the process to, you know, go  
16 through the application and -- and approval process.

17 THE PANEL CHAIRPERSON: Okay, thank  
18 you. And a question for you, Ms. Low.

19 Can you quantify, on a dollar basis,  
20 what a catastrophic event might look like?

21 MS. CARA LOW: Well, the most recent  
22 example where we had to increase claim liabilities  
23 'cause of the PIPP indexation to Manitoba CPI, that  
24 cost us sixty-four plus sixty-nine million, so, a  
25 hundred and thirty-four million dollars (\$134,000,000)



1 and that's just assuming inflation is high for three  
2 (3) years. If it's sustained, we'll be moving more  
3 money over.

4 THE PANEL CHAIRPERSON: So, would it  
5 be fair to say, then, that an increase in Project Nova  
6 of the magnitude that we've seen, from last year to  
7 this, would also fall within that category?

8 MS. CARA LOW: The -- for when we do  
9 the rate-making, we get the expenses from the Finance  
10 Team and, so, the expected expenses are already in the  
11 rate-making. Unexpected expenses would come out of  
12 the RSR, yes.

13 THE PANEL CHAIRPERSON: Thank you for  
14 that.

15 MR. MARK GIESBRECHT: I would just  
16 like to clarify, as well, when we're looking at the  
17 Project Nova costs, that's on a -- a -- obviously, a -  
18 - a complete corporate basis and, based on the updated  
19 methodology, looking at the, you know, where -- where  
20 the systems are, where you have the different effort  
21 to deploy and implement, the percentage of the Basic  
22 is much lower than it is on other pieces of our  
23 operation. Typically, we look at all the support  
24 areas and how they're allocated, you know, more of  
25 that 70 percent kind of range.

1                   However, based on the -- the story  
2 points and features that we talked about with the NOVA  
3 panel, the actual costs are not as high on a  
4 percentage basis to Basic.

5                   And so, if you had \$100 million  
6 increase in the cost of the program, not having Basic  
7 hit with \$100 million, it -- it's more between 20 and  
8 25 percent. So it is mitigated on that basis, that  
9 it's -- it's not borne only by Basic.

10                   THE PANEL CHAIRPERSON:    Thank you, Mr.  
11 Giesbrecht. Mr. Scarfone...?

12

13 RE-DIRECT EXAMINATION BY MR. STEVE SCARFONE:

14                   MR. STEVE SCARFONE:    Thank you, Madam  
15 Chair. Just a -- a couple questions again. I think  
16 it's important, because questions from -- well, right  
17 around the room about the new methodology for rebating  
18 monies to customers.

19                   So, I just want a -- a clarification  
20 from the panel. So firstly, we know that the rebate  
21 won't occur until the threshold of 100 percent MCT is  
22 met?

23                   MS. CARA LOW:        True.

24                   MR. STEVE SCARFONE:    Okay. Secondly,  
25 a rebate application won't be made to this Board

1 unless MCT is not projected to reduce the RSR to below  
2 100?

3 MS. CARA LOW: Correct.

4 MR. STEVE SCARFONE: So, the  
5 Corporation has said that it's changed its methodology  
6 and will base its rebates on actual numbers?

7 MS. CARA LOW: Correct.

8 MR. STEVE SCARFONE: But there still  
9 is an element of objection to the rebate?

10 MS. CARA LOW: Yes, because we have to  
11 look at the forecasted years.

12 MR. STEVE SCARFONE: Okay. So -- and  
13 that's what I want to -- maybe Mr. Giesbrecht, because  
14 -- indicated to the Board that it would be based --  
15 those projections would be based on very near term  
16 activity?

17 MR. MARK GIESBRECHT: Yes, those are  
18 my words.

19 MR. STEVE SCARFONE: Okay. And so, an  
20 example you gave was (INDISCERNIBLE)?

21 MR. MARK GIESBRECHT: Correct.

22 MR. STEVE SCARFONE: Okay. Can you --  
23 is there some other examples or specify -- specific  
24 examples that you would be able to provide of other  
25 adverse events that might cause the Corporation some

1 concern during that projection of whether the RSR will  
2 be reduced to below 100 percent?

3 MR. MARK GIESBRECHT: Yeah, I -- I  
4 think it would -- it would likely have to be some  
5 extreme circumstances. You know, there could be a  
6 very hard recession. There could be potential credit  
7 risk -- or credit -- you know, worthiness issues  
8 within our portfolio that could drive something to  
9 that level of significance.

10 So, you know, really, if we look at our  
11 balance sheet we have investments and liabilities for  
12 our long-term claims. They're our two (2) base  
13 components. So, that's where you have that --  
14 potential risk for changes in those two (2) aspects of  
15 things.

16 Right, so if you had a -- a huge market  
17 collapse in our portfolio right over a course of a  
18 quarter, that would be a -- an example.

19 MR. STEVE SCARFONE: So, would -- is  
20 it fair to say this, Ms. Low, that any of the adverse  
21 scenarios that are detailed in the financial condition  
22 test report might serve as one of those adverse  
23 scenarios for the purposes of forecasting whether the  
24 RSR will fall below 100 percent MCT?

25 MS. CARA LOW: Yes, that's the whole

1 purpose of the FCT.

2 MR. STEVE SCARFONE: Okay. So, all of  
3 those -- so, for example, your combined scenario --

4 MS. CARA LOW: Yes.

5 MR. STEVE SCARFONE: -- any one of  
6 those?

7 MS. CARA LOW: Yes.

8 MR. STEVE SCARFONE: Counsel for the  
9 Taxi Coalition, Mr. Giesbrecht, was brought to your  
10 attention a report, an audited report where the  
11 findings were that the MCT had been understated?

12 MR. MARK GIESBRECHT: Yes, that was  
13 the MNP audit, yes.

14 MR. STEVE SCARFONE: Yes. And that as  
15 a result of that, the rebates that were performed may  
16 have been less than what they might otherwise have  
17 been.

18 MR. MARK GIESBRECHT: That is true.

19 MR. STEVE SCARFONE: And in response  
20 to that you -- you mentioned, just briefly, that  
21 because the MCT level fell below 95 percent, it would  
22 have offset that -- that result.

23 Do you remember that?

24 MR. MARK GIESBRECHT: Yes.

25 MR. STEVE SCARFONE: Can you explain

1 that more fully what you mean by that?

2 MR. MARK GIESBRECHT: Well, you know,  
3 had we had the -- the MCT under the methodology that  
4 was examined with MNP, we had the corrected amount, we  
5 would have rebated a larger amount because the MCT was  
6 higher.

7 And that would have then, you know -- I  
8 guess what I'm saying is that, cumulatively by the end  
9 of this last fiscal year, the idea that you're always  
10 at 100 percent or higher.

11 And so because we fell below 100  
12 percent, that means the last rebate that we issued was  
13 more than it should have been had we known all that  
14 information at the time that we had the issuance of  
15 that last rebate.

16 So, that last 5 percent would have  
17 offset partially the amount underpaid previously?

18 MR. STEVE SCARFONE: So you gave away  
19 more money than you should have?

20 MR. MARK GIESBRECHT: In the last  
21 rebate specifically. Yes.

22 MR. STEVE SCARFONE: Okay. And -- and  
23 on that, Mr. Gabor, perhaps I can just answer your  
24 question directly about the use of Extension monies  
25 outside of the Corporation.

1                   So, I immediately looked to our Act.  
2 Fourteen would suggest that the government can't take  
3 our money. And then the other one is 16 that says any  
4 monies that we receive have to be kept within the  
5 Corporation and used only for the purposes of the Act.

6                   BOARD CHAIR GABOR: I appreciate that.  
7 The government may not take your money but, in fact,  
8 the government is using your money by -- by the very  
9 nature of DVA so.

10                  MR. STEVE SCARFONE: Yes, and we  
11 canvassed those -- those sections --

12                  BOARD CHAIR GABOR: Yeah. Yeah.

13                  MR. MARK GIESBRECHT: -- and those  
14 provisions last year, yes.

15                  BOARD CHAIR GABOR: Can I ask a  
16 question based on Mr. Scarfone's question? Because  
17 Mr. Scarfone raised an interesting point.

18                         So June 30th, you got your 120, you're  
19 going through approval. How far forward are you  
20 looking at your level of comfort that you won't be  
21 below 100? I mean, are you looking -- so the -- so, I  
22 -- My Learned Friend Ms. Hamilton said, well, you've  
23 got to -- you know -- you've got to get approval, it's  
24 got to go to the House.

25                         You know, then there was the comment,

1 well, it would be good timing for coming to the Board  
2 for rebate applications the same time as the GRA. But  
3 is that -- is that the time frame you're looking at  
4 for a level of comfort you're not going to drop -- drop  
5 below a 100 percent or is it even later?

6                   If -- if we have uncertainties in the  
7 market or something like that, is MPI going to say,  
8 you know what, we'll wait until March 30th. We're --  
9 we're just -- I mean, what is the decision point?

10                   Is the decision point, you know, in  
11 September so that it'll be part of the GRA or is it  
12 basically -- it's up in the air. We're concerned  
13 about world events, or -- or whatever, we're just  
14 holding off.

15                   MR. MARK GIESBRECHT: I'll try to  
16 answer that question and -- and also allow colleagues  
17 to jump in as -- as necessary. But I would say the --  
18 the first part is -- based on what we -- we know  
19 transpires, after year end and then during that  
20 process. So, those would be known events.

21                   And when I say 'near term', what I mean  
22 is things that we have a very high level of  
23 confidence. So, for -- for example, if we knew we  
24 were changing the portfolio composition of any of the  
25 portfolios that effect Basic.



1                   If we knew that was coming, we would  
2 contemplate that into that -- that forecast, because  
3 we -- we know that that change is taking place and  
4 it'll impact MCT.

5                   But, you know, we're not going to look  
6 at, well, there's a possibility of, you know, a 1:10  
7 year event, or a bad winter or any of those things,  
8 because those are all unknowns. And again, we -- we  
9 price for our best estimates.

10                   So that's why I say it's really near  
11 term in the sense of, things that have happened after  
12 year end and then during that -- during that process  
13 or things that we know that we are in the process of  
14 implementing things that may have impact on capital  
15 levels.

16                   BOARD CHAIR GABOR:   Thank you.

17                   THE PANEL CHAIRPERSON:   Thank you. We  
18 will take the morning break now. And perhaps when we  
19 come back we can have a discussion with regard to when  
20 Mr. Bunston might be recalled.

21                   Mr. Williams...?

22                   MR. BYRON WILLIAMS:   Yes, thank you.  
23 I've been doing my homework fairly quickly so I could  
24 probably -- you know, if we have -- if we're back at  
25 10 to 11:00, I could be ready to go then if that works

1 for the witness.

2 THE PANEL CHAIRPERSON: Mr.

3 Scarfone...?

4 MR. STEVE SCARFONE: Yes, I've  
5 confirmed with Mr. Bunston that he's available to  
6 appear on Teams.

7 THE PANEL CHAIRPERSON: Okay. Thank  
8 you very much. We'll come back then at 10 to 11:00,  
9 or is eleven o'clock preferable? I think we're pretty  
10 well ahead of schedule.

11 DR. BYRON WILLIAMS: I'll take an  
12 extra ten (10) minutes, thank you.

13 THE PANEL CHAIRPERSON: Okay. Eleven  
14 o'clock, please.

15

16 --- Upon recessing at 10:30 a.m.

17 --- Upon resuming at 11:01 a.m.

18

19 MR. STEVE SCARFONE: Madam Chair,  
20 we're just going to catch up on some exhibits before  
21 Mr. Williams' questions.

22 THE PANEL CHAIRPERSON: Thank you, Mr.  
23 Scarfone.

24 MR. STEVE SCARFONE: So -- and I  
25 apologize for the delay. We were waiting on a

1 response to Undertaking number 10 which has now been  
2 circulated, as I understand it, so that will be our  
3 next exhibit.

4 Exhibit number 86, a response to  
5 Undertaking number 10, with Appendices 0 to 17. I  
6 don't know why that says zero. Probably 1 to 17.

7

8 --- EXHIBIT NO. MPI-86: Response to Undertaking  
9 10, Appendices 1 to 17

10

11 MR. STEVE SCARFONE: Exhibit number  
12 87, response to Undertaking number 18.

13

14 --- EXHIBIT NO. MPI-87: Response to Undertaking 18

15

16 MR. STEVE SCARFONE: Exhibit number  
17 88, 2022 Motorcycle Rates Worksheet with driver  
18 licence premiums.

19

20 --- EXHIBIT NO. MPI-88: 2022 Motorcycle Rates  
21 Worksheet with Driver  
22 Licence Premiums

23

24 MR. STEVE SCARFONE: Exhibit number 89  
25 is the response to Undertaking number 5.

1 --- EXHIBIT NO. MPI-89: Response to Undertaking 5

2

3 MR. STEVE SCARFONE: Exhibit number 90

4 is the response to Undertaking number 21.

5

6 --- EXHIBIT NO. MPI-90: Response to Undertaking 21

7

8 MR. STEVE SCARFONE: Exhibit number 91

9 is the response to Undertaking number 16.

10

11 --- EXHIBIT NO. MPI-91: Response to Undertaking 16

12

13 MR. STEVE SCARFONE: Exhibit number 92

14 is the Capital Management Plan and five (5) year

15 forecast presentation from yesterday.

16

17 --- EXHIBIT NO. MPI-92: Capital Management Plan

18 and Five (5) Year Forecast

19 Presentation from November

20 1, 2022

21

22 MR. STEVE SCARFONE: Exhibit number 93

23 is the response to Undertaking number 17.

24

25 --- EXHIBIT NO. MPI-93: Response to Undertaking 17

1 MR. STEVE SCARFONE: Exhibit number 94  
2 is the response to Undertaking number 25.

3

4 --- EXHIBIT NO. MPI-94: Response to Undertaking 25

5

6 MR. STEVE SCARFONE: Exhibit number 95  
7 is the response to Undertaking number 27 and Appendix  
8 1.

9

10 --- EXHIBIT NO. MPI-95: Response to Undertaking 27  
11 and Appendix 1

12

13 MR. STEVE SCARFONE: Exhibit number 96  
14 is response to Undertaking number 15.

15

16 --- EXHIBIT NO. MPI-96: Response to Undertaking 15

17

18 MR. STEVE SCARFONE: Exhibit number 97  
19 is response to Undertaking number 9.

20

21 --- EXHIBIT NO. MPI-97: Response to Undertaking 9

22

23 MR. STEVE SCARFONE: Exhibit number 98  
24 is response to Undertaking 40.

25

1 --- EXHIBIT NO. MPI-98: Response to Undertaking 40

2

3 MR. STEVE SCARFONE: And that brings  
4 us up to date.

5 THE PANEL CHAIRPERSON: Thank you, Mr.  
6 Scarfone. Mr. Williams...?

7 DR. BYRON WILLIAMS: Yes, thank you.  
8 And is Mr. Bunston --

9 MR. STEVE SCARFONE: He should be.  
10 Kristen, did you -- are you able to put him on the  
11 screen? Thank you.

12

13 GLENN BUNSTON, Resumed

14

15 RE-CROSS-EXAMINATION BY DR. BYRON WILLIAMS:

16 DR. BYRON WILLIAMS: Morning, Mr.  
17 Bunston. I -- I hope I didn't interrupt your packing.

18 MR. GLENN BUNSTON (by TEAMS): Good  
19 morning. No, you didn't.

20 DR. BYRON WILLIAMS: And I'll have a  
21 few questions, probably twenty (20) minutes or less  
22 for you and Ms. Schubert -- or Ms. Low, excuse me.

23 But I am going to ask Ms. Schubert to  
24 pull up MPI Exhibit 73, slide 3 -- or page 3.

25

1 (BRIEF PAUSE)

2

3 DR. BYRON WILLIAMS: And I'll divide  
4 my questions on -- on this slide to Ms. Low and Mr.  
5 Bunston.

6 But, Mr. Bunston, on -- on the right-  
7 hand side of this page, you'll see information that  
8 looks a lot like it was taken from the -- the Mercer  
9 Asset/Liability Matching Study, agreed?

10 MR. GLENN BUNSTON (by TEAMS): Agreed.  
11 Those are the asset mixes for portfolios that Mercer  
12 identified on Efficient Frontier number 4, which is  
13 the one including levered bonds and equities.

14 DR. BYRON WILLIAMS: Exactly. And  
15 again, without trying to revisit our conversation on  
16 the investment panel, Mercer's was trying to evaluate  
17 both risk and return at a high level, agreed?

18 MR. GLENN BUNSTON (by TEAMS): Yes.  
19 Risk and return were examined by Mercer in the ALM  
20 Study.

21 DR. BYRON WILLIAMS: And the risk  
22 metric used in the Mercer study and as it reported on  
23 its portfolio optimizations was surplus volatility,  
24 where surplus volatility is measured as the risk that  
25 the portfolio return falls short of the growth and

1 liabilities in a given year. Agreed?

2 MR. GLENN BUNSTON (by TEAMS): It was  
3 that, as well as value at risk, yes.

4 DR. BYRON WILLIAMS: Yes, fair enough.  
5 And value at risk would have appeared on the 'Y' axis  
6 in -- in terms of Mercer's evaluation, agreed?

7 MR. GLENN BUNSTON (by TEAMS): Well,  
8 in the Efficient -- in the Efficient Frontier, the --  
9 the risk that was surplus -- sorry, surplus  
10 volatility, as you mentioned earlier.

11 DR. BYRON WILLIAMS: Okay, thank you.  
12 Mr. Bunston, you're much more familiar with normal dis  
13 -- distributions and bell curves than I am, but you'd  
14 agree that a bell curve is a graph depicting the --  
15 depicting a normal distribution?

16 MR. GLENN BUNSTON (by TEAMS): Yes.

17 DR. BYRON WILLIAMS: And if we try to  
18 visualize a bell curve, the highest point on that  
19 curve, or the top of the bell, represents the most  
20 probable event in a series of data, agreed?

21 MR. GLENN BUNSTON (by TEAMS): Yes.  
22 It represents the mean of the data.

23 DR. BYRON WILLIAMS: Exactly. And  
24 again, as we try to visualize that bell, all other  
25 possible occurrences are -- are symmetrically



1 distributed around that high point or mean, creating a  
2 downward slope curve on each side of the peak, agreed?

3 MR. GLENN BUNSTON (by TEAMS): Yes. A  
4 normal distribution would be evenly distributed around  
5 the mean.

6 DR. BYRON WILLIAMS: And if we think  
7 of the -- the width of a bell -- bell curve, it would  
8 be described in -- by its standard deviation, agreed?

9 MR. GLENN BUNSTON (by TEAMS): Agreed.

10 DR. BYRON WILLIAMS: So when we think  
11 of Mercer and its evaluation of surplus volatility, it  
12 was really focussed on two-thirds of the -- of the  
13 middle range of that bell curve, agreed, sir? One (1)  
14 standard deviation away from the mean.

15 MR. GLENN BUNSTON (by TEAMS): One (1)  
16 standard deviation would describe the two-thirds of  
17 the bell curve, yes.

18 DR. BYRON WILLIAMS: And staying with  
19 you just for a few more minutes, Mr. Bunston, and just  
20 to refresh our memories, when we look again to the  
21 right side of page 3 of MPI Exhibit 73, current A  
22 represents the existing Manitoba Public Insurance  
23 portfolio at the time of the Mercer Study, agreed?

24 MR. GLENN BUNSTON (by TEAMS): Yes.  
25 Those are the target asset allocations of the current

1 portfolio, Basic claims portfolio.

2 DR. BYRON WILLIAMS: And it was all  
3 bonds, be it provincial, corporate, or MUSH bonds,  
4 correct?

5 MR. GLENN BUNSTON (by TEAMS):  
6 Correct.

7 DR. BYRON WILLIAMS: Going over to  
8 Lower Risk C, it's comprised of some -- some fixed  
9 income assets, as well as 4 percent equities and about  
10 -- sorry, 4 percent equities and about 15 percent  
11 alternatives, agreed?

12 MR. GLENN BUNSTON (by TEAMS): Yes,  
13 that's right.

14 DR. BYRON WILLIAMS: And so despite  
15 having riskier assets such as public equities and  
16 alternatives, the -- the risk of the C portfolio was  
17 lower than the risk of the current portfolio as  
18 measured by Mercer's; agreed? C portfolio was found  
19 by Mercer's to have a lower risk than the current MPI  
20 portfolio, correct?

21 MR. GLENN BUNSTON (by TEAMS): That's  
22 correct, yes.

23 DR. BYRON WILLIAMS: And with about  
24 the same return, agreed?

25 MR. GLENN BUNSTON (by TEAMS):

1 Approximately the same return, yes.

2 DR. BYRON WILLIAMS: Yes. And the 'D'  
3 midpoint again had a lower risk than the current  
4 portfolio and a higher return, correct?

5 MR. GLENN BUNSTON (by TEAMS): That's  
6 correct.

7 DR. BYRON WILLIAMS: And the 'B' had a  
8 higher return and about the same risk as the current  
9 portfolio.

10 MR. GLENN BUNSTON (by TEAMS): No --  
11 'B' had higher return, same risk, yes, that's right.

12 DR. BYRON WILLIAMS: And when Mercer's  
13 undertook their assessment of surplus volatility,  
14 obviously, they took into account the benefits of  
15 portfolio diversification; agreed?

16 MR. GLENN BUNSTON (by TEAMS): Agreed.

17 DR. BYRON WILLIAMS: And that's why a  
18 portfolio like 'C' with a combination of bonds and  
19 riskier assets has lower risk as measured in surplus  
20 volatility as compared to a portfolio of all bonds  
21 like the current MPI portfolio, correct?

22 MR. GLENN BUNSTON (by TEAMS): Yes.  
23 It would be due to the fact that the additional asset  
24 classes have a correlation with the existing asset  
25 classes of less than 1.

1 DR. BYRON WILLIAMS: And similarly,  
2 that's why 'B', with about 30 percent in equities and  
3 alternatives, has about the same level of risk as  
4 measured in surplus volatility as the current MPI  
5 portfolio, agreed?

6 MR. GLENN BUNSTON (by TEAMS): Agreed.

7 DR. BYRON WILLIAMS: And, Mr. Bunston,  
8 you'll recall the purpose of this undertaking was  
9 posed by -- by the reality that the 'C' portfolio, as  
10 examined by Mercers, had a relatively lower risk than  
11 'A' portfolio, but when it came to the minimum capital  
12 requirement, the minimum capital required was actually  
13 higher.

14 Do you recall that, sir?

15 MR. GLENN BUNSTON (by TEAMS): Yes, I  
16 recall that. And I see that on the -- on the appendix  
17 -- or exhibit.

18 DR. BYRON WILLIAMS: Yeah. And if  
19 we're -- again, before we get to Ms. Low, for the  
20 current portfolio, the minimal -- minimum capital  
21 required was 16.8 million?

22 MR. GLENN BUNSTON (by TEAMS): Yes,  
23 that's for the investment related risks only.

24 DR. BYRON WILLIAMS: Yeah. And that  
25 is all -- all bonds, agreed?

1 MR. GLENN BUNSTON (by TEAMS):

2 Correct.

3 DR. BYRON WILLIAMS: And, again, for  
4 the lower risk 'C' portfolio, the MCT required  
5 focussing exclusively on -- on the assets was 65.4?

6 MR. GLENN BUNSTON (by TEAMS): The  
7 minimum capital required was 65.4 million, yes.

8 DR. BYRON WILLIAMS: And, Ms. Low, I  
9 think we'll get into total risk factors a bit more on  
10 the next slide, but at a high level, if we look to the  
11 left side of -- of this page, being page 3 of MPI  
12 Exhibit 3, these were the inputs into the total risk  
13 calculation for the purpose of the MCT that flow from  
14 the -- from the MCT guidelines?

15 MS. CARA LOW: Agreed.

16 DR. BYRON WILLIAMS: Okay. And we  
17 won't get to the -- to the diversification for a  
18 second. But just in terms of the risk factors for the  
19 purposes of -- of this calculation, when we look at  
20 provincial bonds, total risk was zero?

21 MS. CARA LOW: Agreed.

22 DR. BYRON WILLIAMS: And then, if we  
23 look at something like large capital global equity, it  
24 would be 40 percent?

25 MS. CARA LOW: Correct.

1 DR. BYRON WILLIAMS: Now, I'm going to  
2 ask Ms. Schubert to turn to page 4...

3

4 (BRIEF PAUSE)

5

6 DR. BYRON WILLIAMS: And at a high  
7 level, Ms. Low, on the left-hand side, we have certain  
8 -- different types of asset classes, agreed?

9 MS. CARA LOW: Yes.

10 DR. BYRON WILLIAMS: Whether it's  
11 provincial bonds or infrastructure, et cetera --

12 MS. CARA LOW: Yes.

13 DR. BYRON WILLIAMS: -- agreed?

14 MS. CARA LOW: Yeah.

15 DR. BYRON WILLIAMS: As we -- and then  
16 we see whether -- the different types of investment  
17 portfolios, correct?

18 MS. CARA LOW: Yes.

19 DR. BYRON WILLIAMS: And then as we go  
20 to the right-hand side of this page, we're looking at  
21 various market risks that are assigned by virtue of  
22 the MCT guidelines, agreed?

23 MS. CARA LOW: Right. These are the  
24 OSFI guidelines, yeah, and the risk charges applied.

25 DR. BYRON WILLIAMS: So, interest rate

1 risk, equity risk, counter-party default risk are some  
2 elements of the -- the type of risks, agreed?

3 MS. CARA LOW: Correct, yes.

4 DR. BYRON WILLIAMS: And so, the risk  
5 metric used for establishing the MCT capital  
6 requirements is based on the OSFI guidelines, correct?

7 MS. CARA LOW: Correct.

8 DR. BYRON WILLIAMS: And the MCT  
9 capital requirements focus on reserves on the balance  
10 sheet, agreed?

11 MS. CARA LOW: The requirements? Yes.  
12 Yeah.

13 DR. BYRON WILLIAMS: In essence,  
14 actual capital is measured using accounting standards?

15 MS. CARA LOW: Yes.

16 DR. BYRON WILLIAMS: And going back to  
17 that visualization of the bell curve, the MCT  
18 calculation is really looking at the worst outcomes on  
19 the left tail of the curve?

20 MS. CARA LOW: Correct, yes.

21 DR. BYRON WILLIAMS: The 1 percent  
22 kind of --

23 MS. CARA LOW: The 99th percentile,  
24 yeah.

25 DR. BYRON WILLIAMS: And as I believe

1 Mr. Bunston was hinting at earlier, in terms of the  
2 OSFI guidelines for MCT, in addition to market risk,  
3 they take into account insurance risk, credit risk,  
4 and operational risk, agreed?

5 MS. CARA LOW: Agreed, and then the  
6 diversification credit.

7 DR. BYRON WILLIAMS: Yeah. We're  
8 going to come to the diversification credit in just a  
9 sec.

10 And it applies these different risk  
11 factors to different types of risk, i.e., we see the  
12 30 percent for equities?

13 MS. CARA LOW: Yes, because they're  
14 riskier than bonds.

15 DR. BYRON WILLIAMS: And then we come  
16 to a -- it also includes -- and I think this is  
17 pursuant to section 8(1) of your guidelines, but you  
18 don't have to know that.

19 It includes a diversification credit to  
20 account for the correlation between portfolios and  
21 liabilities?

22 MS. CARA LOW: A correlation. The  
23 whole idea that not every thing will go wrong at the  
24 same time.

25 DR. BYRON WILLIAMS: And the -- the



1 correlation factor is equivalent to point 5 -- or to  
2 50 percent. Is that fair?

3 MS. CARA LOW: I believe that's true.

4 DR. BYRON WILLIAMS: Subject to check?

5 MS. CARA LOW: Subject to check, yeah.

6 DR. BYRON WILLIAMS: Again, if we look  
7 at the risk factors in terms of OSFI in terms of the  
8 market risk for provincial bonds going across the  
9 board, there's no factor. Like, there's nothing.  
10 There -- it's zeros across the board?

11 MS. CARA LOW: Correct, yeah.

12 DR. BYRON WILLIAMS: Again, if we go  
13 to something like Canadian equity, equity risk is 30  
14 percent?

15 MS. CARA LOW: Correct.

16 DR. BYRON WILLIAMS: If we inserted  
17 Government of Canada bonds in here, which -- which is  
18 not on the table, again, it would be zero percent risk  
19 factors across the board?

20 MS. CARA LOW: Correct. It's  
21 considered risk free.

22 DR. BYRON WILLIAMS: And so, just to  
23 help with the -- understand the issue, and this may go  
24 to Mr. Bunston, or it may go to you, whoever, you're  
25 familiar with -- with 'T' bills, treasury bills?

1 MS. CARA LOW: Yes.

2 DR. BYRON WILLIAMS: And you'll agree  
3 that they're the most marketable money market  
4 securities?

5 MS. CARA LOW: I'll leave that to  
6 Glenn.

7 MR. GLENN BUNSTON (by TEAMS): Yes,  
8 they're highly liquid given their short-term nature  
9 and the fact that they're issued by the Federal  
10 Government.

11 DR. BYRON WILLIAMS: And governments  
12 issue them to borrow money for a short period of time,  
13 Mr. Bunston, with maturities ranging from one (1)  
14 month to one (1) year. Agreed?

15 MR. GLENN BUNSTON (by TEAMS):  
16 Maturities ranging from one (1) month to twelve (12)  
17 months, yes.

18 DR. BYRON WILLIAMS: And if we  
19 inserted 'T' bills into this table, it would be zeros  
20 across the board in terms of risk as well. Would it,  
21 Mr. Bunston?

22 MR. GLENN BUNSTON (by TEAMS): Yes,  
23 that's right.

24 DR. BYRON WILLIAMS: No equity risk,  
25 no foreign exchange risk, no real estate risk.

1 Agreed?

2 MR. GLENN BUNSTON (by TEAMS): You cut  
3 out for part of that, but, yes, no risk for treasury  
4 bills.

5 DR. BYRON WILLIAMS: Mr. Bunston,  
6 would that be the same if one put in 100 percent 'T'  
7 bills?

8 MR. GLENN BUNSTON (by TEAMS): If they  
9 put in how much for 'T' bills?

10 DR. BYRON WILLIAMS: A hundred percent  
11 'T' bills into your portfolio.

12 MR. GLENN BUNSTON (by TEAMS): Yes,  
13 the risk wouldn't change based on the weight.

14 DR. BYRON WILLIAMS: Thank you. I  
15 have no further questions.

16 THE PANEL CHAIRPERSON: Thank you.  
17 Ms. McCandless...?

18 MS. KATHLEEN MCCANDLESS: I -- I do.  
19 I have a couple of questions actually.

20

21 RE-CROSS-EXAMINATION BY MS. KATHLEEN MCCANDLESS:

22 MS. KATHLEEN MCCANDLESS: Mr. Bunston,  
23 just one (1) question for clarification.

24 The date of the valuation of the MUSH  
25 bonds, we understand that your previous evidence was

1 that the date was August 31. Mr. Giesbrecht had  
2 stated he thought it was as of September.

3 Can you clarify?

4 MR. GLENN BUNSTON (by TEAMS): Yes.

5 At August 31st, the MUSH bonds had a -- had an  
6 unrealized loss of \$8.5 million. And I can tell you  
7 that, at September 30th, they had an unrealized loss  
8 of \$11 million.

9 MS. KATHLEEN MCCANDLESS: Thank you.  
10 And then, Kristen, could we please go to MPI Exhibit  
11 number 75.

12

13 (BRIEF PAUSE)

14

15 MS. KATHLEEN MCCANDLESS: This was the  
16 response to undertaking number 7 for MPI to provide  
17 the calculation that details the determination of the  
18 \$80 million approximate adjustment.

19 And we can see the response at Appendix  
20 1.

21

22 (BRIEF PAUSE)

23

24 MS. KATHLEEN MCCANDLESS: If we could  
25 go nineteen (19) pages down this exhibit, please.

1 (BRIEF PAUSE)

2

3 MS. KATHLEEN MCCANDLESS: Thank you.

4 I think it was up here at the fair value adjustment.

5 So this exhibit provided the fair --  
6 the value adjustment on March 31, 2020 and March 31,  
7 2021. Is that right?

8 MR. GLENN BUNSTON (by TEAMS): I  
9 believe so.

10 MS. KATHLEEN MCCANDLESS: And based on  
11 this analysis, the fair market value adjustment  
12 increased by \$10.3 million fair value change?

13 MR. GLENN BUNSTON (by TEAMS): Yes,  
14 this slide says that the fair value change was -- it  
15 looks like --

16 MS. KATHLEEN MCCANDLESS: 10.3 --

17 MR. GLENN BUNSTON (by TEAMS): -- it  
18 looks like ten thousand dollars (\$10,000), but --

19 MS. KATHLEEN MCCANDLESS: Ten  
20 thousand.

21 MR. GLENN BUNSTON (by TEAMS): Yes, I  
22 believe the units are single dollars.

23 MS. KATHLEEN MCCANDLESS: Should it  
24 not be 10.3 million?

25 MR. GLENN BUNSTON (by TEAMS): It

1 could be, but --

2 MS. KATHLEEN MCCANDLESS: If we go one  
3 page down.

4 MR. GLENN BUNSTON (by TEAMS): It's  
5 difficult to tell because the number above it is in  
6 single dollars.

7 MS. KATHLEEN MCCANDLESS: So we see  
8 the fair value adjustment. Can you see this on the  
9 screen here?

10 MR. GLENN BUNSTON (by TEAMS): I do  
11 see it.

12 MS. KATHLEEN MCCANDLESS: Okay, 70.1  
13 million.

14 MR. GLENN BUNSTON (by TEAMS): Yes.

15 MS. KATHLEEN MCCANDLESS: And go back  
16 up. That fair value adjustment is 80.4 million. So  
17 is it not an adjustment of 10.3 million, instead of  
18 ten thousand (10,000)?

19 MR. GLENN BUNSTON (by TEAMS): Yes,  
20 the difference between the fair value adjustment, I  
21 believe, was at March 31st of 2021 and 2022 was --  
22 yes, approximately 10 million.

23 MS. KATHLEEN MCCANDLESS: Thank you.  
24 And then, the change to the fair market value is  
25 attributed to the increase in interest rates?

1 MR. GLENN BUNSTON (by TEAMS): Yes.

2 MS. KATHLEEN MCCANDLESS: And you had  
3 previously mentioned the \$8.5 million loss as of  
4 August 31, 2022.

5 MR. GLENN BUNSTON (by TEAMS):  
6 Correct.

7 MS. KATHLEEN MCCANDLESS: Rather than  
8 the \$80.4 million gain that was indicated as of March  
9 31, 2021 -- '22, pardon me.

10 Would -- would each of the values or  
11 the -- the issues that we've discussed now be valued  
12 above their fair market value?

13 MR. GLENN BUNSTON (by TEAMS): Not  
14 necessarily. It depends when the bond was issued and  
15 what the interest rate was on the date it was issued.

16 MS. KATHLEEN MCCANDLESS: Okay. Thank  
17 you. Those are my questions.

18 THE PANEL CHAIRPERSON: Thank you.  
19 Ms. Meek...?

20 MS. CHARLOTTE MEEK: I don't have any  
21 questions. Thank you.

22 THE PANEL CHAIRPERSON: Ms.  
23 Wittman...?

24 MS. KAREN WITTMAN: No questions.  
25 Thank you.

1 THE PANEL CHAIRPERSON: Ms. Sokal...?

2 MS. JENNIFER SOKAL: No questions.

3 Thank you.

4 THE PANEL CHAIRPERSON: Mr.

5 Scarfone...?

6 MR. STEVE SCARFONE: No questions on

7 re-direct on those questions.

8 THE PANEL CHAIRPERSON: Sorry.

9 Thank you very much. Thank you, Mr. Bunston. Thank  
10 you, Ms. Low.

11 And we're adjourned, I believe, now  
12 until tomorrow morning. So we'll be back at nine  
13 o'clock.

14

15 (PANEL STANDS DOWN)

16

17 MS. KATHLEEN MCCANDLESS: Yes. And I  
18 -- just to update the Panel, we will have some offline  
19 discussion this afternoon in terms of the availability  
20 of the Oliver Wyman witness later on in the day. It  
21 would be preferable to do cross-examination on answers  
22 to undertakings before moving in to the CAC evidence.

23 But depending on Mr. Sahasrabuddhe's  
24 availability, we may have to schedule the Oliver Wyman  
25 evidence in the morning.



1 THE PANEL CHAIRPERSON: Okay, thank  
2 you very much for that.

3 MS. KATHLEEN MCCANDLESS: Thank you.

4

5 --- Upon adjourning at 11:25 a.m.

6

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8 Certified Correct,

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12 Wendy Woodworth, Ms.

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